



**Collier County, Florida
Board of County
Commissioners**

**Fiscal Year 2015-16
Adopted Budget**

**FY 2015-16
ADOPTED BUDGET
BOARD OF COUNTY COMMISSIONERS
COLLIER COUNTY, FLORIDA**

BOARD OF COUNTY COMMISSIONERS

Tim Nance, Chairman
Tom Henning
Donna Fiala
Georgia A. Hiller, Esq.
Penny Taylor

CONSTITUTIONAL OFFICERS

Larry Ray, Tax Collector
Abe Skinner, Property Appraiser
Dwight E. Brock, Clerk of Courts
Kevin Rambosk, Sheriff
Jennifer Edwards, Supervisor of Elections

APPOINTED OFFICIALS

Leo E. Ochs, Jr., County Manager
Jeffrey Klatzkow, County Attorney

OFFICE OF MANAGEMENT & BUDGET

Mark Isackson, Director of Corporate Finance and Management Services
Edward Finn, Senior Management/Budget Analyst
Susan Usher, Senior Management/Budget Analyst
Laura Wells, Senior Management/Budget Analyst
Sherry Kimble, Senior Management/Budget Analyst
Therese Stanley, Grants Compliance Manager
Valerie Fleming, Operations Coordinator



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

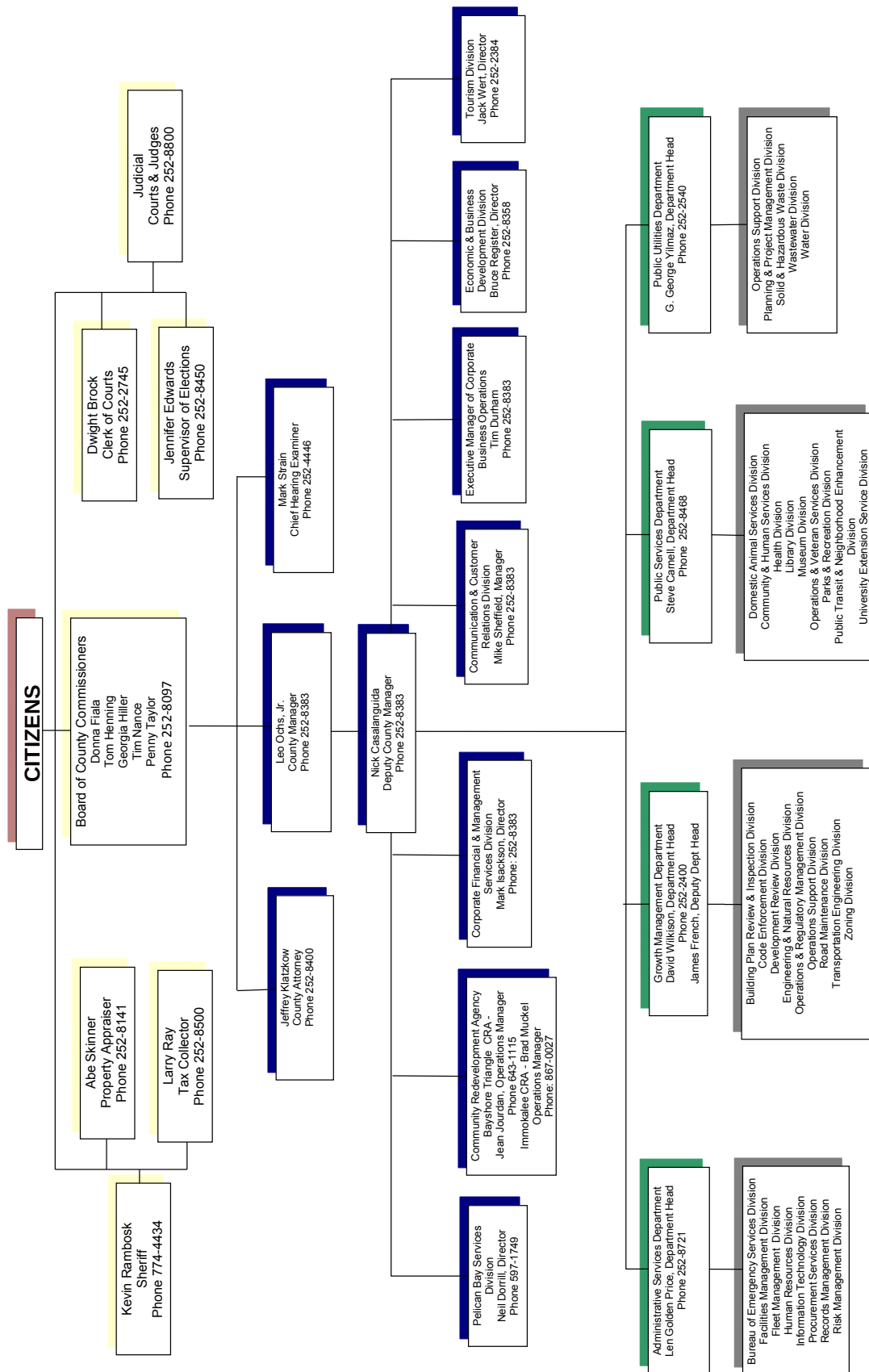
PRESENTED TO

**Collier County
Florida**

For the Fiscal Year Beginning

October 1, 2014

Executive Director



Collier County Government
Fiscal Year 2016 Adopted Budget

TABLE OF CONTENTS

BUDGET SUMMARY INFORMATION:

FY 2015-16 Adopted Budget Cover	1
FY 2015-16 Introduction Page	2
Distinguished Budget Award for Fiscal Year Beginning October 1, 2014	3
Collier County Organization Chart	4
Table of Contents	5
Budget Book Format (how to use this book)	9
Budget Message From the County Manager	12
Economic Overview	19
Vision, Strategic Goals and the Impact of Other Planning Processes on the Budget	23
Budget Policies and Procedures	28
Budget Calendar	29
Budget Policies	30
Budget Review Process	46
Budget Amendment Process	46
Basis of Accounting and Budgeting	47
Adopted Budget Summaries	48
Summary of 3 Yr. Comparative Budget for Government Funds	51
Summary of Budget by Fund	52
Fund Structure, Fund Balance and Description of Funds Subject to Appropriation	57
Estimated Changes in Fund Balance by Fund Type	59
Major Areas of Spending	62
Revenues	65
Property Tax Rates	85
Property Tax Dollars	86
Taxable Property Values	87
Employment Summary	88
Position Count Summary FY 2016	89
Changes in Service	89
Employees to Permanent Population	91

DEPARTMENTAL BUDGETS:

Elected Officials:

Board of County Commissioners:

Organizational Chart	1
Division Description	2
Board of County Commissioners Summary	3
Board of County Commissioners (001)	6
Other General Administration (001)	7
Other General Administration (111)	9
County Attorney Summary	10
County Attorney (001)	11
Legal Aid Society (652)	13

Constitutional Officers:

Organizational Chart	1
Division Description	2
Division Summary	3

Property Appraiser:

Property Appraiser Summary	5
Property Appraiser (060)	6
Prop. Appr. Charges Paid by BCC (001)	7

Supervisor of Elections:

Supervisor of Elections Summary	8
Administration (080)	9
Sup. Of Elec. Expenses Paid by BCC (001)	10
Elections (080)	11
Supervisor of Elections Grants (081)	12

Clerk of Courts:

Clerk of Courts Summary	13
Clerk of Board (011)	14
Clerk of Circuit Court (011)	16
Clerk of County Courts (011)	17
Recording (011)	18
Administration (011)	19
Management Information Systems (011)	21
Clerk of Court Expenses Paid by BCC (001)	22
Clerk of Courts (011)	23

Sheriff:

Summary of Sheriff's Agency	24
Law Enforcement (040)	26
Law Enforcement Exp. Paid by BCC (001)	27
Detention and Corrections (040)	29
Bailiffs (040)	30
Sheriff (040)	31
Sheriff's Grants (115)	32
E-911 Wireless Emergency Phone (189)	34
E-911 Emergency Phone System (199)	35
E-911 Emergency Phone System (611)	36
Confiscated Property Trust (602)	37
Crime Prevention (603)	38
Second Dollar Training (608)	39
Domestic Violence Trust Fund (609)	40

Tax Collector:

Tax Collector Summary	41
Tax Collector (070)	42
Tax Collector Charges Paid by BCC (001)	43
Tax Collector Excess Fee Distribution (070)	44

Administrative Services:

Organizational Chart	1
Administrative Services Description	2
Administrative Services Summary	3
Administration Office Summary	6
Administration (001)	7
Driver Education Grant Program Summary	8
Driver Education Grant Program (173)	9
Fleet Management Division Summary	10
Fleet Management (521)	11
Fleet Capital Motor Pool Recovery Fund (523)	14

Collier County Government
Fiscal Year 2016 Adopted Budget

Facilities Management Division Summary	16
Facilities Management (001).....	17
Real Property Management (001).....	22
GAC Land Trust (605).....	24
Americans with Disabilities Act (190)	25
Freedom Memorial (620).....	26
Human Resources Division Summary	27
Human Resources (001).....	28
Information Technology Division Summary.....	31
Information Technology (505).....	32
800 MHz Radio System (188).....	35
Information Technology Capital (506).....	36
Procurement Services Division Summary.....	37
Purchasing (001)	38
Surplus Sales (001)	40
Risk Management Division Summary	41
Property & Casualty Insurance (516).....	42
Group Health & Life Insurance (517)	44
Worker's Compensation (518)	47
Administrative Services Grants Summary.....	49
Administrative Services Grants (703/704).....	50
Emergency Management Division Summary	51
Emergency Management Operating (001).....	52
Emergency Disaster Fund (003)	54
Miscellaneous Grants Fund (118).....	55
Bureau of Emergency Services Grants (713/714) ..	56
Division of Forestry Services (111)	57
Medical Examiner (001).....	58
Emergency Medical Services EMS Summary.....	60
Emergency Medical Services (EMS) (490)	61
Helicopter Operations (001).....	63
EMS Grant Trust Fund (491/493/494).....	65
Fire Responder Training Fund (492).....	68
Fire Districts Summary.....	69
Isles of Capri Fire & Rescue (144)	71
Fiddler's Creek Fire District (145)	73
Ochopee Fire Control District MSTU (146)	74
Collier County Fire Control MSTU (148)	76
Goodland Fire District (149).....	78
Specialized Grants MM 63 Fire Station (701).....	79

Growth Management:

Organizational Chart.....	1
Growth Management Description	2
Growth Management Summary	3
Department Administration Summary	6
Construction & Maintenance Administration	
Office (101)	7
Planning & Regulatory Administration (113)	9
Planning & Regulatory Administration (131)	11
FEMA Expenses (111).....	12
Records Management (113)	13
Addressing & GIS (113).....	14
Planning Summary	16
SW Fla. Regional Planning Council (001).....	17
General Planning Services (111)	18
Zoning & Land Dev. Review (111)	20
Zoning & Land Dev. Review (131)	21
Land Use Hearing Officer (131)	23
Transportation Planning (101)	24
Regulation Summary	25
Building Review & Permitting (113)	27

Code Enforcement (111).....	30
Right-of-Way Permit & Inspections (102/131)	33
Business Franchise Admin. Element (111)	35
Utility Regulations (669)	37
Transportation Development Review & Concurrency Mgt. (101)	39
Engineering Services (131).....	40
Environmental Services (111)	42
Natural Resources Grants (117)	43
Environmental Services (131)	44
Water Pollution Control (114).....	46
Intersection Safety Program (001)	49
Maintenance Summary	50
Landscape & MSTU's Operations (111).....	51
Landscape Capital Projects (112)	53
Transportation Maint. Road & Bridge (101).....	54
Transportation Maint. FL Dept. of Trans. (101)	57
Transportation Maint. Aquatic Plant Control (101) ..	58
Transportation Road Maintenance (111).....	60
Improvement Districts and MSTU Summary	61
Pine Ridge Ind. Park (Capital) MST&BU (132).....	62
Victoria Park Drainage MSTU (134).....	64
Naples Production Park (Capital) MST&BU (138) ..	66
Naples Park Drainage MSTU&BU (139)	68
Pine Ridge Ind. Park Maint. MSTU&BU (140).....	69
Naples Prod. Park Maint. MSTU&BU (141)	70
Pine Ridge Industrial Park MSTU&BU (142)	71
Hawksridge Pumping System (154)	72
Operations Summary	73
Traffic Operations Division (101).....	74
Street Lighting Districts (760).....	76
Metropolitan Planning Org MPO (128)	78
Project Management Summary.....	79
Transportation Engineering Division (312)	80
Stormwater Mgmt. Operating (324)	83
TDC Beach Renourishment/Pass Maintenance Admin. (185).....	85
Airport Authority Division Summary.....	87
Airport Administration (495)	88
Immokalee Regional Airport (495).....	90
Everglades Airport (495)	92
Marco Island Executive Airport (495)	93
Airport Fund (495)	95
Reserves and Transfers Summary.....	97
Reserves and Transfers (101).....	98
Community Development (113)	100
Developer Services Fund (131)	101

Court Related Agencies:

Organizational Chart	1
Court Related Agencies Description	2
Court Related Agencies Summary	3
Court Administration Summary	5
Court Operations (681)	6
Court Related Costs (681)	8
Parole & Probation (681).....	9
Court Innovations (192).....	11
Teen Court (171).....	12
Drug Abuse Trust Fund (616)	14
Law Library Fund (640).....	15
Circuit & County Court Judges Summary.....	16
Circuit Court Judges (001)	17

Collier County Government
Fiscal Year 2016 Adopted Budget

County Court Judges (001).....	18
Public Defender Summary	19
Public Defender (001)	20
State Attorney Summary	21
State Attorney (001).....	22
Guardian Ad Litem Program Summary	23
Guardian Ad Litem Program (001).....	24
Court Related Technology Summary	25
Court IT Fee (178)	26

Management Offices:

Organization Chart.....	1
Management Offices Description	2
Management Offices Summary	3
County Manager Operations Summary.....	6
County Manager (001).....	7
Board Related Costs (001)	8
Office of Management & Budget (OMB) Summary ..	9
Office of Management & Budget (001).....	10
OMB - Grant Compliance (001)	12
OMB - Impact Fee Administration (107).....	14
OMB - Impact Fee Deferral Program (002).....	16
OMB – Affordable Workforce Housing (105).....	17
Tourist Development Council (TDC) Summary.....	18
TDC-Category C-Non-County Museum (193).....	20
TDC-Cat. B-Admin. & Disaster Recovery (194).....	21
TDC Disaster Recovery (196).....	24
TDC Tourism Promotion (184).....	26
Comm. & Customer Relations Summary	29
Communications & Customer Relations (111)	30
Pelican Bay Services Summary.....	32
Pelican Bay Water Management (109)	33
Pelican Bay Community Beautification (109)	35
Pelican Bay Reserves and Transfers (109)	37
Pelican Bay Street Lighting (778)	39
Clam Pass Ecosystem (111).....	41
Economic Development Summary.....	42
Economic Development (001).....	43
Economic Development Promotional Tools (001) ..	44
Economic Development (007).....	46
Office of the County Manager Grants Summary	48
ARRA Grants (125/725/726).....	49
County Manager Grants (713/714)	50
Bayshore CRA Redevelopment Summary.....	51
Bayshore Gateway Triangle (187)	52
Bayshore CRA Grant & Grant Match (717/718).....	54
Bayshore Beautification MSTU (163).....	55
Haldeman Creek MSTU (164)	57
Immokalee Com. Redev. Agency Summary	58
Immokalee CRA (186)	60
Immokalee CRA Grant&Grant Match (715/716)	62
Immokalee Beautification MSTU (162)	63
Immokalee CRA-Landscaping – Immokalee Road and SR29 (111).....	64

Public Services:

Organizational Chart.....	1
Public Services Description	2
Public Services Summary	4

Administration Summary	8
Administration (001)	9
Operations Veterans Services Division Summary ..	10
Public Services Operations (001).....	11
Veterans Services (001).....	12
Domestic Animal Services Summary	13
Domestic Animal Control (001)	14
Neutered/Spay Trust Fund (610).....	16
Domestic Animal Services Donations (180).....	17
Community and Human Services Summary	18
Social Services Program (001).....	20
David Lawrence Center, Inc. (001).....	22
Marco Affordable Housing Grants (116).....	23
Services for Seniors Program (123).....	24
Community Development Block Grant and Home Invest. (121).....	26
State Housing Incentives Part SHIP (191/791)	27
Operational Support and Housing (111).....	28
Housing Grants (705/706).....	29
Human Services Grants (707/708).....	32
Library Summary.....	35
Library (001).....	36
Library E-Rate Program (129).....	40
Library Trust Fund (612)	41
Museum Summary	42
Museum (198).....	43
Parks & Recreation Summary	46
County Park Facilities & Programs (001)	48
Parks & Recreation (111).....	51
Golden Gate Community Center (130).....	54
Parks & Recreation Donations (607)	56
Conservation Collier Fund (172)	57
Conservation Collier Maintenance (174).....	58
Conservation Collier Projects (179).....	61
Caracara Prairie Management Fund (674).....	62
Public Health Division Summary	63
Public Health Division (001)	64
University County Extension, Education and Training Summary.....	65
University County Extension, Education and Training Center (001).....	66
Miscellaneous Grants (116)	68
University Extension Trust Fund (604)	69
Public Services Grants Summary.....	70
Public Services Grants (709/710).....	71
Public Transit & Neighborhood Enhancement (PTNE) Summary	73
Alternative Transportation Modes (001)	74
Collier Area Transit CAT Grant Fund (424).....	75
Collier Area Transit CAT Local Funding (425/426) ..	77
Transportation Disadvantaged Enterprise Local Funding (427/429).....	80
Transportation Disadvantaged Enterprise Grant Fund (428).....	83
Improvement Districts & MSTU Summary.....	84
Landscape & MSTU's Operations (111).....	86
Vanderbilt Beach MSTU (143)	88
Sabal Palm Road Extension MSTU&BU (151).....	90
Lely Golf Estates Beautification MSTU (152)	92
Golden Gate Beautification MSTU (153).....	94
Radio Road Beautification MSTU (158)	96
Forest Lakes Roadway & Drainage MSTU (159) ...	98
Rock Road MSTU (165).....	100

Collier County Government
Fiscal Year 2016 Adopted Budget

Radio Rd. East Beautification MSTU (166).....	102

Public Utilities:

Organizational Chart.....	1
Public Utilities Description.....	2
Public Utilities Summary	5
County Water/Sewer District Summary.....	7
Public Utilities Administration (408)	9
Public Utilities Operations Support (408)	10
Planning & Project Management (408)	15
Tech Support, Logistics & Ops (408)	17
Water Division (408)	21
Wastewater Division (408)	26
Reserves, Interest and Transfers (408)	31
Water Sewer Motor Pool Division Summary.....	38
Capital & Special Assessments (409).....	39
Solid Waste Management Summary.....	42
Solid Waste Disposal Fund (470)	44
Solid Waste Landfill Closure Costs Fund (471)	48
Solid Waste Motor Pool Capital (472).....	49
Solid Waste Disposal Grants (475/476).....	51
Mandatory Trash Collection (473).....	52

DEBT SERVICE:

Debt Service Organizational Chart	1
Debt Service Summary Description	2
Debt Service Summary	3
General Governmental Debt.....	5
2003, 2005, 2012 and 2014 Gas Tax Revenue Bonds (212)	7
1994 and 2003 Capital Improvement Revenue Refunding Bonds (215)	9
2005 Capital Improvement Revenue Refunding Bonds (216)	10
2003 and 2005 Sales Tax Revenue Bonds Reserve (217)	11
Caribbean Gardens G.O. Debt Service (220)	12
Naples Park Drainage Debt Service (226)	13
Pine Ridge/Naples Prod. Park Debt (232)	14
Euclid & Lakeland Ave Assessment (253).....	15
Forest Lakes Roadway Limited G.O. Bonds (259).....	16
Radio Road East MSTU Limited GO Bond (266).....	17
Series 2005A Limited G.O. Bond (272).....	18
Series 2008 Limited G.O. Bond (273).....	19
CRA Taxable Note Series 2013 (287)	20
Special Obligation Bonds, Series 2010, 2010B, 2011 and 2013 (298).....	21

CAPITAL IMPROVEMENT PROGRAM:

Capital Organizational Chart.....	1
Capital Improvement Program Introduction	2
Capital Improvement Summary	11
Court Maintenance Fee (181)	15
TDC Park Beaches (183).....	16
TDC Beach Renourishment/Pass Maintenance Capital (195)	19
Administrative Services Capital (301)	22
Constitutional Officers Capital (301)	23
County Manager's Capital (301)	24

Library Capital (301).....	25
TDC Beach Renourishment/Pass Maintenance Capital (301).....	26
ATV Settlement Capital Fund (305).....	27
Parks & Recreation Capital Projects (306).....	28
Library Capital Projects (307).....	31
Growth Management Project and Capital (310)	32
Road Construction Gas Tax (313).....	33
Museum Capital Projects (314).....	35
Clam Bay Restoration (320).....	36
Pelican Bay Hardscape & Landscape Imp. (322)...	37
Stormwater Management Capital (325)	38
Road Impact Fee Dist. 1 – North Naples (331)	40
Road Impact Fee Dist. 2 – E. Naples and Golden Gate City (333)	41
Road Impact Fee Dist. 3 – City of Naples (334)	42
Road Impact Fee Dist. 4 – Marco Island and S. County (336).....	43
Road Impact Fee Dist. 6 – Golden Gate Estates (338).....	44
Road Impact Fee Dist. 5 – Immokalee (339).....	45
Road Assessment Receivable (341).....	46
Regional Park Impact Fee-Incorp. Area (345).....	47
Community & Regional Park Impact Fee (346).....	48
EMS Impact Fee (350)	49
Library Impact Fee (355).....	50
Naples & Urban Collier Community Park Impact Fee (368).....	51
Ochopee Fire Control Impact Fee (372).....	52
Isles of Capri Fire Impact Fee (373).....	53
Correctional Facilities Impact Fee (381).....	54
Law Enforcement Impact Fee (385).....	55
General Government Bldg Impact Fee (390)	56
County Water/Sewer Debt Service (410)	57
Water System Development Capital (411)	59
Water Capital Projects (412)	60
Sewer System Development Capital (413)	62
Sewer Capital Projects (414)	63
County Water/Sewer Grants (416/417)	65
Solid Waste Capital Improvements (474).....	66
Airport Capital Fund (496).....	67
Airport Motor Pool & Capital Improvement (497)...	68
Airport Grants (498/499)	70
GAC Trust Roads Fund (606)	71
Transportation Grants (711/712).....	72
Five-Year Capital Improvement Program.....	74
Major Capital Project Descriptions by Fund	79

BUDGET BY FUND SUMMARY:

Summary of Fund Type and Description of Funds Subject to Appropriation	1-89

APPENDIX:

Glossary of Commonly Used Terms	2
Glossary of Commonly Used Acronyms.....	7
Statistical Data	10

Budget Book Format (how to use this book)

The Collier County Budget Document is organized into six sections. The Budget Summary Information, Departmental Budgets, Debt Service, Capital Improvement Program, Budget by Fund Summary, and the Appendix.

Please note that page numbering begins with page 1 for each of the six sections and for each of the Departmental Budgets. The electronic page numbering coincides with Budget Summary Section; however, physical page numbering of the remaining five sections does not. Each of the five sections following the Budget Summary starts with page 1. The table of contents does reference the proper page number within each of the sections.

Budget Summary Information

This section lists the names of the Board of County Commissioners, Constitutional Officers, Appointed Officials and the Office of Management & Budget Staff at the time of budget adoption. Here you will also find the County Organizational Chart and the comprehensive Table of Contents.

This section also includes summary information for Collier County as follows:

Budget Book Format (how to use this book): This area describes the major sections of the Budget Book and what they mean.

Budget Message from the County Manager (transmittal letter): This letter from the County Manager formally transmits the annual budget to the Board of County Commissioners and the Citizens of Collier County. It summarizes the significant factors affecting Collier County's current budget development and an overview of major fiscal issues.

Economic Overview: Provides a brief history of Collier County, demographics and the affect of current economic conditions.

Vision and Strategic Goals: This section describes the current County Vision and Strategic Goals, various organization-wide long and short-range planning processes and cycles, and how they affect the budget process.

Budget Policies and Procedures: Includes a narrative on the annual budget development process, current year and standing Budget Policies of the County, Budget Review procedures, the Budget Amendment Process, and the current Basis of Accounting and Budget information.

Adopted Budget Summaries: Included in this section is the overall Budget Summary of Revenues and Expenditures for the County, including the Constitutional Officers. A second schedule is included that summarizes Governmental Funds by function and includes actual, prior year budget and current year budget amounts. The third schedule summarizes the current and prior year adopted budget by fund for all County funds.

Summary of Budget by Fund: This section provides a snapshot of prior and current year adopted budget total and the % budget change for each of the appropriated funds for Collier County. This Summary of funds is categorized by fund types.

Fund Structure, Fund Balance and Description of Funds Subject to Appropriation: This section outlines the County's fund structure, defines fund balances and summarizes the budgeted changes to fund balances grouped by Major and Non-Major Fund Type. This schedule shows the beginning fund balances, budgeted increases and decreases in total fund balance and the ending fund balance along with a discussion of significant planned changes.

Collier County Government
Fiscal Year 2016 Adopted Budget

Major Areas of Spending: This section summarizes the County's major areas of expenditures and revenues by function to provide information for the residents to understand where their money goes in support of the County Government.

Revenues: Provided in this section is the summary of the major revenues used by the County to operate the government. This section also includes a detailed discussion of the major revenues, their estimates, uses and historical trends, schedules of Property Tax Rates, Property Tax Dollars, and Taxable Property Values.

Employment Summary: This final section of the Summary provides information on the current staffing levels, changes in service and historical trends of the number of employees to the permanent population of Collier County.

Departmental Budgets

After the Summary Section, the book is organized according to County functional categories or Departmental budgets. The department budgets represent basic operating units and have been grouped and tabbed by operating division or agency. Department budgets are presented programmatically and by appropriation unit.

Program budgets provide a brief description of the program, the relative priority of each program in a department, the number of full time equivalent positions necessary to perform the program, FY16 dollars necessary for the program, offsetting revenues generated by each program, and the net cost of each program. The administration/overhead program encompasses the minimum level of service that is mandated by Federal or State law or judicial order and is necessary to protect the health and safety of Collier County residents or necessary to maintain capital asset value for a particular department. Programs above the administration/overhead level approved by the Board of County Commissioners are in priority order and reflect the community's demand for high quality services.

Performance measures are presented within the Departmental Budgets, linking each functional/programmatic area to the overall County Vision and Strategic Goals. These performance measures include the number of activities (quantitative) and the effectiveness of the actions (qualitative) for FY 14 actual results, forecast for FY 15, and budgets for FY 16. To improve the performance measure effort, the County has elected to participate in the Florida Benchmarking Consortium (FBC) performance measure program. County staff is an active participant in this statewide initiative. Performance measures are re-evaluated in conjunction with the County's strategic planning process and the desire to measure outcome based not only on available resources, but the one and five year strategic planning objectives.

The appropriation unit presentations, i.e. personal services, operating expenses and capital outlay, break out costs in two categories, current and expanded services. Current services reflect the ongoing cost of existing programs. Expanded services include new programs and enhancements to existing services. Budget highlights are incorporated to identify significant changes from FY15. The FY16 Adopted Budget is compared in the "Percent Change" column to the budget adopted by the Board of County Commissioners for FY15. In order to illustrate projected activity, a forecast of estimated revenues and expenditures for FY15 is presented. The rationale for projecting FY15 activity is to improve carryforward (fund balance) estimates and to reflect the policy/program decisions and budget amendments that occurred throughout the year. Also included is FY14 actual revenues and expenses that represent one year's history of financial activity.

Debt Service

This section contains a summary discussion and presentation of the debt for the County followed by the detail and descriptions of the current county-wide General Governmental debt service.

Capital Improvement Program

Provided in this section is a description of the County's Capital Program, current year planned expenditures, five year projections and detail on each capital project the County has planned and/or underway.

Summary Budget by Fund

Each fund utilized by the County is summarized here. Information includes the Fund number, Fund Type, Fund Description, actual amounts for FY14, Adopted FY15, Forecast FY15 and Adopted FY16.

Appendix

This section includes a glossary of commonly used terms and acronyms; the current year adopted budget policy as well as Statistical data from the Comprehensive Annual Financial Report (CAFR) for the county.



Office of the County Manager Leo E. Ochs, Jr.

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January 20, 2016

To the Honorable Board of County Commissioners and the Citizens of Collier County:

As your County Manager, I am proud to provide you the Collier County, Florida, Adopted Budget for Fiscal Year (FY) 2016.

The FY 2016 budget was prepared within an economic environment where all financial, housing, employment and demographic indicators point to continued County growth. Taxable Value County wide has increased for the fourth (4th) consecutive year. Median home prices are increasing at a pace higher than the state and national averages, visitation to the destination is at record highs, new construction permitting remains strong and the County's unemployment rate continues to drop. While these are positive economic signs, county financial planning must remain conservative and integrate the priorities of operational programming with a continued emphasis on capital infrastructure replacement and maintenance.

Board directed policy guidance for FY 2016 required no increases in property tax rates; growth in General Fund reserves; fully funded and policy compliant debt management; and continued high priority asset maintenance and equipment replacement. Going forward, these practices in concert with the continued dedication of Collier County's workforce will provide the foundation for sustained quality service and program delivery in an environment where agency competition for limited resources remains the norm.

The comprehensive Adopted Budget Book, you are receiving today, contains precise details of the economic drivers, legislative impacts, and other background information that affects and influences the budgetary process. This budget is being made available, today, to County bond holders, other County creditors, contractors, state agencies, federal agencies, interested citizens and other users of budgetary information.

This budget document has been prepared in accordance with the requirements of the national Governmental Finance Officers Association (GFOA). The GFOA requirements provide assurance that the adopted budget reflects both the guidelines established by the National Advisory Council on State and Local Budgeting and the GFOA's recommended practices on budgeting.

The adopted budget is the most important document that the Board approves each year. It is the County's annual spending plan. It is comprehensive and includes both operational and capital expenditure controls. It is the authorization to commit, spend and execute Board direction and policies and provides measurement criteria to determine if the Board's Vision, Strategic Goals, Policies and Directives are being accomplished.

The following paragraphs provide summaries of key drivers/outcomes in the budget process.

Vision and Strategic Goals

This budget provides a road map of Collier County's efforts toward meeting its Vision Statement: **"We strive to be the best community in America to live, work, and play."** This is also consistent with the County's updated strategic focus areas (underlined) and associated short term and long term strategic goals, operational initiatives and tactical performance objectives which were endorsed by the Board of County Commissioners in February 2012.

- I. Quality of Place
To preserve and enhance the safety, quality, value, character, and heritage of our neighborhoods, communities, and region.
- II. Growth Management
To responsibly plan and manage community growth, development, redevelopment, and protect the natural environment.
- III. Community Health, Wellness and Human Services
To improve the quality of life and promote personal wellness, self-reliance and independence.
- IV. Infrastructure and Capital Asset Management
To responsibly plan, construct and maintain the county's critical public infrastructure and capital assets to ensure sustainability for the future.
- V. Economic Development
To support a business climate that promotes a sustainable, diversified, and growing economy.
- VI. Governance
To sustain public trust and confidence in county government through sound public policy, professional management and active citizen participation.

State of Taxable Property Valuation and Ad Valorem Taxes

While four (4) consecutive increases in county-wide taxable value since FY 2013 is good news, continued increases as projected by the State over the next three (3) years through FY 2019 at a rate of roughly seven (7) percent annually would eliminate the residual tax base loss of \$12.3 billion which remains from the economic collapse and housing bubble. Despite recent increases in taxable value, the County's General Fund tax levy is \$26.3 million below the levy achieved in FY 2007. Capturing the corresponding ad valorem revenue associated with taxable value increases to fund continued backlog asset and infrastructure replacement/maintenance will represent one of the most important policy decisions faced by the elected leadership.

Property taxes comprise 70% of all General Fund revenue sources and 30% of the County's total net budget. Despite this levy reduction, residents and visitors to the area continue to enjoy a high level of public service.

Overall property valuation trends as depicted by building permit activity, land development applications, site plan applications and building inspections point to strong growth in the near term. While predicting much past one year is risky, all housing and community development indicators for Collier County signal continued vigorous housing activity in the near term.

Budget Development

The Board of County Commissioners annually provides guidance in the form of budget policy. This policy is approved in February of each year and includes direction covering tax policy, compensation, debt management, agency position limitations, health care, capital funding, reserves, and other economic and financial priorities within the organization. Also, a three-year projection of major ad valorem supported funds (General Fund and the Unincorporated Area General Fund MSTD) is conducted. Information on projected out-year tax rates, expenditure patterns and programs is presented to the Board.

The Board of County Commissioners (BCC) set rigorous budget guidance for FY 2016 requiring no increase in the General Fund or MSTD General Fund tax rate for the seventh (7th) consecutive year. Staff was able to present a budget that met guidance while accomplishing the following significant budget objectives;

- Beginning year General Fund cash balance protected without the introduction of new or expanded revenue sources while simultaneously funding current and expanded service operations as well as a continued commitment to public safety programs and asset maintenance and replacement.
- Expanded front line services within the County Manager's Agency and Court operations with the addition of 64 new positions.
- Continued investment in the County's workforce.
- Through aggressive restructuring of the debt portfolio, the cost of borrowing has been reduced significantly with annually recurring savings programmed in support of operations and capital initiatives
- Maintained with a positive outlook the County's investment quality credit rating.
- Appropriated dollars to restore the capital vehicle and equipment recovery fund.
- General Fund and Unincorporated Area General Fund support for new and/or reprioritized operating and capital initiatives such as asset management; economic development; EMS facilities and operations; EMS helicopter; ambulance refurbishment; sheriff substation; digital enhancements to the county-wide public safety radio system; park and recreation infrastructure; storm-water improvements; and transportation network infrastructure improvements.

Collier County embarked upon an aggressive debt restructuring program in the summer of 2010 and to date over \$379 million in general governmental debt has been refinanced. As a result, the cost of borrowing has been reduced by \$1,640,000 annually with this recurring savings applied toward high priority operating and capital programs. Annual principal and interest payments servicing outstanding general governmental debt represent 5.24% of the County's net adopted FY 2016 budget. Outstanding general governmental principle debt at 9/30/15 totals \$341 million.

The General Fund's budgeted reserve position (all reserve types) has grown by \$13,680,600 since FY 2011 to \$27,890,800. This reserve position represents 8.4% of General Fund non reserve expenses and is slightly above the minimum policy threshold of 8.0% established within the FY 2016 adopted budget policy.

The adopted General Fund property tax rate of \$3.5645 for FY 2016 is above the statutory rolled back rate of \$3.3529 per \$1,000 of taxable value but is substantially lower than the FY 2003 adopted millage rate of \$3.8772 per \$1,000 of taxable value. Overall, the County's aggregate adopted millage rate of \$4.1501 exceeds the aggregate rolled back millage rate of \$3.9074. The adopted aggregate millage rate is a product of all property taxes levied under the County's authority including twenty three (23) MSTU's and other dependent districts and does not include debt service levies. Under a millage neutral taxing philosophy within an increasing taxable value environment, the rolled back rate will generally always be lower than the adopted rate.

FY 2016 Budget Outcomes:

- Beginning year General Fund cash balance protected without the introduction of new or expanded revenue sources while funding current and expanded service operations and a continued commitment to public safety programs as well as asset maintenance and replacement.
- Millage neutral General Fund and Unincorporated Area General Fund tax rates yielding an additional \$22,260,700 in ad valorem revenue to support County Manager Agency and Constitutional Officer operations and service enhancements; replacement of deferred equipment and infrastructure maintenance; and support increased capital appropriations for public safety infrastructure, the transportation network, storm-water, general governmental buildings, and parks.
- Dedicated \$8.5M toward backlog asset maintenance and replacement – the second of a five year initiative to substantially reduce an approximately \$50.8M cumulative general government asset backlog deficit.
- Reactivated a capital vehicle and equipment recovery fund for the purchase of future vehicles and heavy equipment and address the backlog deferred during the economic recession.
- General Fund reserves increased.
- Maintained the County' investment quality credit rating.
- Dollars programmed to fund State and Federal unfunded mandates with largest impact in the area of social service programming.
- Continued investment in the County's workforce to remain competitive in a highly attractive employment market.
- Sales tax and state shared revenues are budgeted to increase 7.8% and 6.1% respectively from FY 2015 levels.
- Revenue centric philosophy applied to certain ad valorem operations recognizing that departmental revenues offset net ad valorem impacts. Any decrease in departmental revenues would require a corresponding operating expense reduction.

Compensation Administration:

The philosophy of Collier County Government is to provide a market-based compensation program that meets the following goals:

1. Facilitates the hiring and retention of the most knowledgeable, skilled and experienced employees available.
2. Supports continuous training, professional development and enhanced career mobility.
3. Recognizes and rewards individual and career achievements.

The following is a recent history of Board approved compensation plan adjustments.

Program Component	FY 09	FY 10 – FY 12	FY 13	FY 14	FY 15	FY 16	Future Fiscal Year
Cost of Living	4.20%	0.00%	2.00%	0.00%	Greater of 2.0% or \$1,000	Greater of 1.5% or \$1,000	Varies Annually
Awards Program	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	Varies Annually
Pay Plan Maintenance	0.00%	0.00%	0.00%	\$1,000	0.00%	1.5%	Varies Annually
Total	4.2%	0.00%	2.00%	\$1,000	Greater of 2.0% or \$1,000	3.0%	Varies Annually

General Fund Capital and Debt Contribution:

Within the General Fund the equivalent of up to 0.3333 mills or \$21.1M is set aside to fund county wide capital projects and to pay revenue bond growth and non growth debt service. This allocation represents a slight decrease from the FY 2015 contribution of \$22.5M. The vast majority of funds is devoted to capital projects or represents advances from the General Fund in support of growth related capital projects due to insufficient impact fees. Payment of non growth related revenue bond debt represents 14.6% of the allocation while 29.7% of the allocation represents advances from the General Fund to cover growth related revenue bond debt and additional funding for the Sheriff's Orangetree substation.

Stormwater Management Capital Funding:

Updating and maintaining storm-water infrastructure remains a high priority and to that end, \$5.6M is budgeted toward various county-wide and unincorporated area projects in FY 16 – a decrease of \$116,200 over FY 15. The purpose of these funding sources is to address long-standing capital project needs in the storm-water program area, as well as to identify to grantor agencies that Collier County has a dedicated funding source to provide local matching requirements to available grants.

Budget Priorities

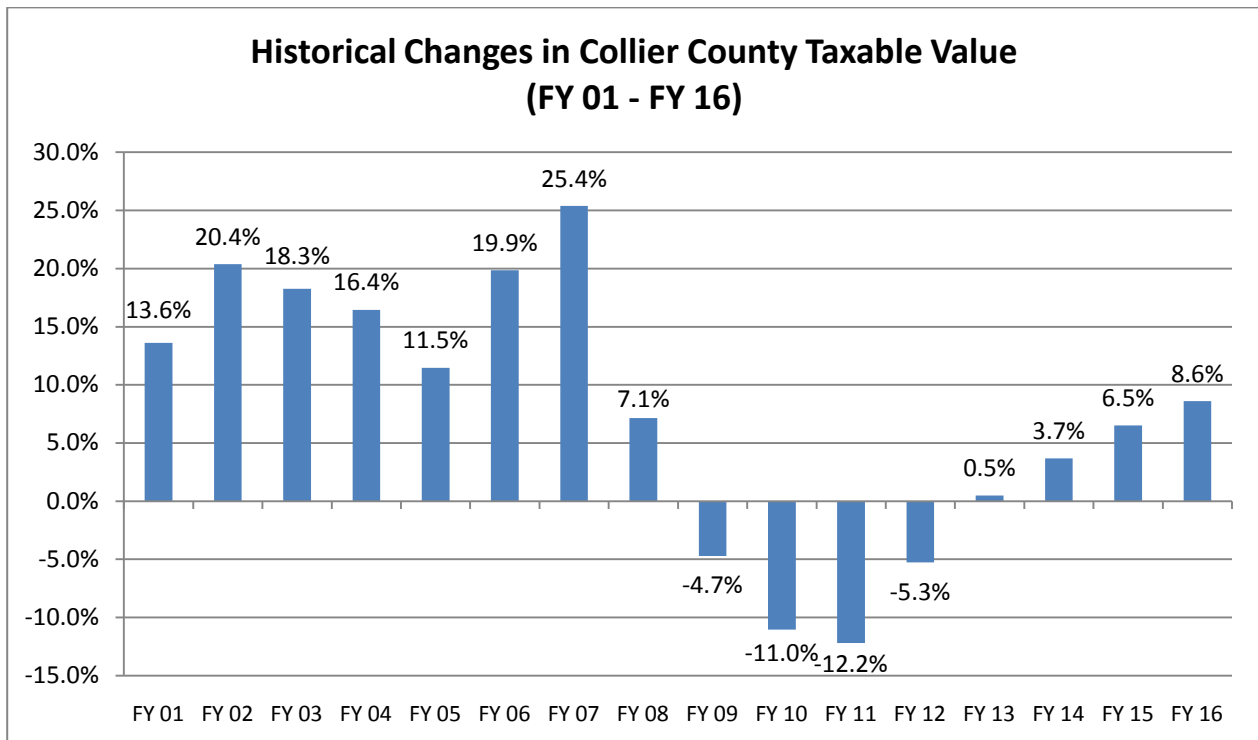
Multi-year budget priorities include continued reduction of the backlog of deferred general governmental equipment replacement and infrastructure maintenance while continuing to fund current and expanded capital facility and operations required in meeting the service needs of an

expanding resident and visitor base. This will require at the very least, a millage neutral tax policy and the capture of increasing ad valorem revenue from taxable value growth.

Continued critique of business operations and their relationship to the organizational structure is necessary and healthy to strive for maximum operational efficiency and to strengthen internal controls and processes in accordance with best practices.

State and Local Economic Conditions/Future Outlook

Over the next four (4) years, it is predicted that Collier County's taxable value will grow at an average rate of six (6) percent annually. Continual monitoring of tax base trends and tracking of leading community development and other economic indicators is important considering the County's heavy reliance upon property tax revenue. Since FY 2008 and including the most recent four (4) year stretch of tax base increases, the County is still recovering from the economic recession and housing bubble having lost \$12.3 billion in taxable value. If State projections are correct, this tax base erosion will be recovered completely over the next three (3) fiscal years. The following chart provides an historical account of taxable value changes.



State budget and legislative initiatives must be watched closely each year to gauge the impacts of potential revenue loss and or programmatic/service shifts to local government. Unfunded mandates can pose a serious threat to a local government service delivery and fiscal stability.

The FY 2017 budget (coming fiscal year) will continue to pose extreme challenges, given the need to establish sufficient budgeted reserves; preserve the agencies excellent credit and cash positions; fund backlog equipment replacement and infrastructure maintenance; sustain public

safety and high value public services; and continue to invest in human capital necessary to advance the organization and serve the citizens of Collier County. County staff will continue to shape the organization to deliver high quality best value services to residents and visitors of this wonderful community we call home.

Summary

Collier County Government remains committed to achieving its Vision Statement of being “the best community in America to live, work, and play.” Achieving this vision requires the cooperation of all County government agencies. My sincere gratitude is extended to everyone in Collier County Government that participated in the development of the FY 2016 budget.

Respectfully submitted,

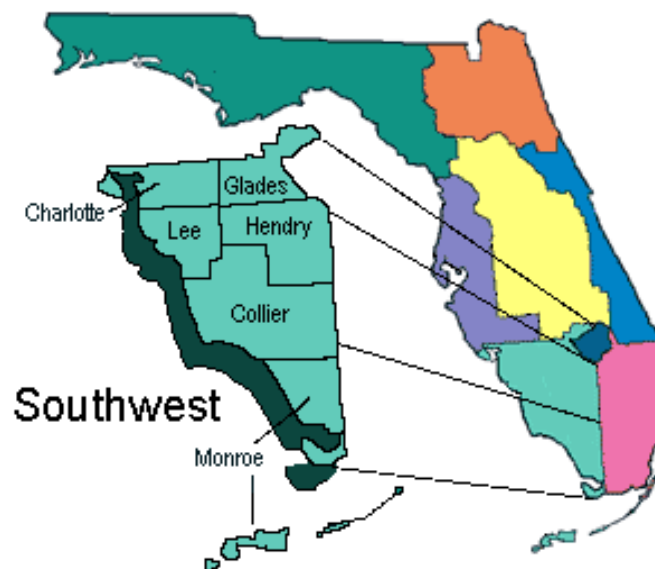
A handwritten signature in blue ink, appearing to read "Leo E. Ochs Jr.", is positioned above the printed name.

Leo E. Ochs Jr.,
County Manager

Economic Overview

History

The area that was to become modern day Collier County actually stretches back thousands of years, to the end of the last ice age, when the first hunters and gatherers wandered down the Florida peninsula in search of game and warmer weather. This area has and continues to be a haven for “snowbirds” searching for warmer weather in the winter. During the late 1800’s, the area was dotted with small communities and farming and ranching, especially inland, became the principle means of livelihood. In 1922, Barron Giff Collier purchased 2,025.5 square miles of land and 280 square miles of water on the southwest coast of Florida, an area that is larger than the states of Delaware and Rhode Island, to create the largest county, in land area, in Florida. On May 8th, 1923, the Florida State Legislature created Collier County, based on the personal pledge of Barron Collier to finish the long-awaited highway between Tampa and Miami. Barron Collier recognized the need for the infrastructure to bring about the economic development to the region and at a cost of more than \$1,000,000 of his own money and a total cost of \$8,000,000 the construction of the Tamiami Trail was completed and opened on April 25th, 1928. With the new road, a new economic vitality and home seekers from the north were brought to Florida’s last frontier. Shortly afterward, train service came to Naples, and with it, another vital link to economic development. It would be 1943 until the first oil well in the State of Florida would be drilled near Immokalee. After World War II, the population increased by over 1300% and agribusiness, tourism, and real estate made Collier County one of the fastest-growing areas in the United States. The following map depicts the location of Collier County both in Southwest Florida as well as in the State of Florida.



Demographics

Collier County is a non-chartered county established under the constitution and the laws of the State of Florida. Collier County has experienced tremendous population growth over the past several decades. The permanent population has increased from approximately 38,000 residents in 1970 (University of Florida BEBBR, Florida Population Studies – Feb. 2014), to the current 2016 countywide population projection of 352,771 (Collier County Comprehensive Planning estimate – May 2015). Between April 2010 and July 2013, the population grew by 5.6% (U.S. Census Bureau). Data from the Collier County Comprehensive Planning Department indicates that the County’s population will grow by 62,487 over the next decade – an average of 1.8% annually.

Information about the history of Collier County supplied by the Collier County Museums website – [Collier County : Museums](#).

Collier County continues to be a favorite tourist destination during the winter months between November and April when the population rises by an estimated twenty percent (20%). The estimated current seasonal population is 423,325 and it is projected that seasonal population will increase to 491,608 for the year 2025.

Current U.S. Census data shows Collier County's median age to be 46.9 years compared to the Florida median of 41.0 years and the U.S. median of 37.3 years. The latest available figures from the U.S. Census Bureau for Collier County median household income were \$55,843 which is \$8,887 above the State figure. According to the Florida Department of Economic Opportunity, Collier County's unemployment rate for November 2015 dropped to 4.8% down from 5.7% in November 2014. This rate is lower than the national November 2015 unemployment rate of 5.0% and the statewide November 2015 unemployment rate of 5.0%. The national and state unemployment rate dropped .8% and .7% year over year respectively. The County's unemployment rate drop can be traced to a robust construction and tourism industry.

Economic Conditions

Historically, Collier County has received a number of designations designed to foster economic and community development opportunities. The State of Florida certified Collier County as a 'Blue Chip Community' in 1985. This means that the County met state requirements in important areas of economic development including the creation of plans for growth management and comprehensive land use. In December 1996, the communities of Immokalee and Everglades City were designated as Enterprise Zones. The Enterprise Zone Program offers tax incentives to businesses located within the zones to encourage private investment as well as increase employment opportunities for the area's residents. Additionally, the industrial park at the Immokalee Regional Airport was designated as a Foreign Trade Zone, which allows companies to import raw materials, manufacture their products and export them duty free. In September 1997, the Immokalee community was designated as a Foreign Investment Zone, which reduces the minimum amount of investment and number of employees in order for owners of foreign companies to apply for permanent United States residency.

The Collier County economy continues to exhibit strong growth recovering from the worst recession in 80 years. All Collier County economic, demographic, housing and permitting indicators point to continued growth in the near term.

In FY 2013, the County Office of Business & Economic Development was created to work in conjunction with local and state economic development organizations by assisting in the retention/relocation/expansion of existing businesses and the attraction of new business opportunities to Collier County. Its mission is to be an effective force in improving the quality of life for all residents and visitors to Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase average wages, improve productivity and its growth rate, facilitate capital formation, preserve and enhance the natural environment and enable all County residents to have a meaningful opportunity for upward mobility.

For FY 2016, this Office has a combined operating, promotional, partnership and incentive budget of \$2,856,800 in furtherance of promoting the County's economic development initiatives. The Board of County Commissioners considers incentive applications from companies on a case by case basis. Current incentive programs include the Qualified Target Industry Tax Refund Program; Advanced Long-term Productivity Program; Strategy Incentive Program; and the Basic Industry Growth Incentive Program. Detailed information on each of these programs can be found at [Collier County Business & Economic Development](#).

The County received a \$2.5 million State grant for development of a pilot incubator project which is designed to encourage start up businesses and provide facilities to nurture their development in those important first few years. The Board approved a maximum \$1.75 million incremental incentive package beginning in FY 17 to Five Star Gourmet Foods to create up to 500 jobs over a four (4) year term.

Collier County Government
Fiscal Year 2016 Adopted Budget

Landmark Hospitals is constructing a new 50 bed long term care facility in northern Collier County with construction costs between \$22 and \$25 million. The facility is expected to generate 150 new jobs.

The major industries within Collier County are trade, transportation & utilities, leisure & hospitality, professional & business services, natural resources, mining & construction, education & health services, government, financial activities, manufacturing, and information. All sectors have achieved substantial growth since the early '70's.

The following table provides a snapshot of employment by major industries in Collier County:

Construction & Mining	13,300	8.53%
Manufacturing	3,700	2.37%
Trade, Transportation & Utilities	27,900	17.88%
Information & Technology	1,400	0.90%
Financial Activities	7,600	4.87%
Professional & Business Services	15,600	10.00%
Education & Health Services	20,200	12.95%
Leisure & Hospitality	27,000	17.31%
Government	13,300	8.53%
Farm Workers	17,200	11.03%
Others	8,800	5.64%
Total Employed	156,000	100.00%
Total Non-Seasonal Labor Force	163,600	
Unemployed	7,600	

Source: U.S. Bureau of Labor Statistics Naples-Marco Island, FL Economy at a Glance as of November, 2015

Historically, employment within the County has varied significantly throughout the year due to the large influx of tourists and seasonal residents during the winter months coupled with seasonality in the agriculture industry.

The following table identifies the top employers in Collier County based upon data provided by the University of Central Florida and the BCC approved Collier County budget.

<u>Top Employers</u>	
<u>Company Name</u>	<u>Employees</u>
Collier County Public Schools	*5,280
NCH Healthcare System	4,000
Collier County Board of County Commissioners	1,794
Collier County Sheriff's Office	1,387
Ritz Carlton, Naples	1,110
Gargiulo, Inc	1,110
Arthrex, Inc	1,056
Hometown Inspection Svc.	900
Publix	800
Naples Grande Beach Resort	700
Marriott	700
Downing Frye Realty	550

Source: Florida & Metro Forecast December 2015 published by University of Central Florida, College of Business Administration, and Institute for Economic Competitiveness; and Collier County FY 2016 Adopted Budget. *From Collier County Budget Office.

In Summary

Collier County continues to maintain a stable investment quality credit rating from all three major rating agencies. In November 2014, Standard and Poor's (S&P) upgraded the County's issuer credit rating to AAA and increased the County's Special Obligation Non Ad Valorem Bond Rating to AA+. S&P cited in its ratings report that "the stable outlook reflects our view of Collier County's strong financial position and what we consider its flexible and strong management conditions, which have enabled it to make adjustments to maintain strength throughout economic cycles." The County is now one of only a handful of local governments in the State of Florida that have an issuer credit rating of AAA.

According to Forbes 2015 annual survey of "Best Places for Business and Careers", the Naples-Marco Island MSA ranked 66th among the nation's 200 large metros. As the national economy continues to improve, Collier County is positioned to capture residential, commercial and high technology opportunities through its strong infrastructure base, quality of life, natural amenities, strong post secondary education institutions, transportation network and commitment to an organized public-private strategic economic development program.

Collier County boasts attractions and amenities which will foster economic and community development. These include the North Collier Regional Park home to a popular water park and host to nationally sanctioned sporting events; the numerous recreation and educational opportunities enjoyed by visitors due to our close proximity to the Everglades; the frequent inclusion of recently re-nourished county and city owned beaches as some of the best in the U.S. by experts such as; "Dr. Beach" (Stephen Leatherman – Director of Florida International University's coastal research lab); as well as popular upscale shopping and dining throughout the County.

Collier County's blend of cultural and recreational amenities and unique quality of life are enjoyed by those who visit this destination or call this extraordinary community home. The County, through its elected and appointed leadership, strives through its strategic goals and objectives to be the best community in America to live, work and play.

Vision and Strategic Goals

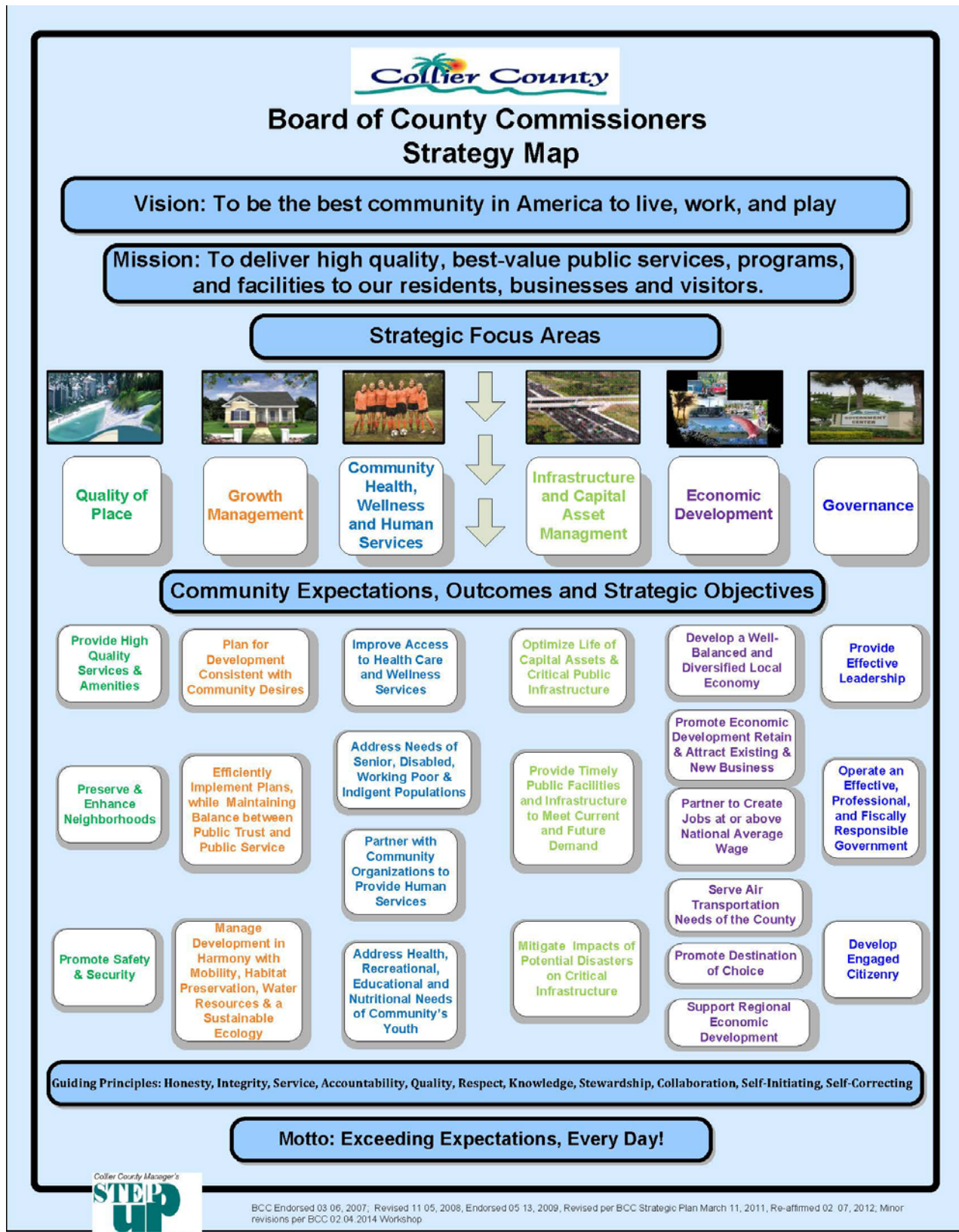
The budget provides a road map of Collier County's efforts toward meeting its Vision Statement: **"To be the best community in America to live, work, and play."** This is also consistent with the County's strategic focus areas (underlined) and associated short term and long term strategic goals, operational initiatives and performance objectives all of which were endorsed by the Board of County Commissioners February 2012 as part of their 10-Year Strategic Plan:

- I. Quality of Place
To preserve and enhance the safety, quality, value, character, and heritage of our neighborhoods, communities, and region.
- II. Growth Management
To responsibly plan and manage community growth, development, redevelopment, and protect the natural environment.
- III. Community Health, Wellness and Human Services
To improve the quality of life and promote personal wellness, self-reliance and independence.
- IV. Infrastructure and Capital Asset Management
To responsibly plan, construct and maintain the county's critical public infrastructure and capital assets to ensure sustainability for the future.
- V. Economic Development
To support a business climate that promotes a sustainable, diversified and growing economy.
- VI. Governance
To sustain public trust and confidence in County government through sound public policy, professional management and active citizen participation.

Impact of County-Wide Planning Processes on the Budget Development

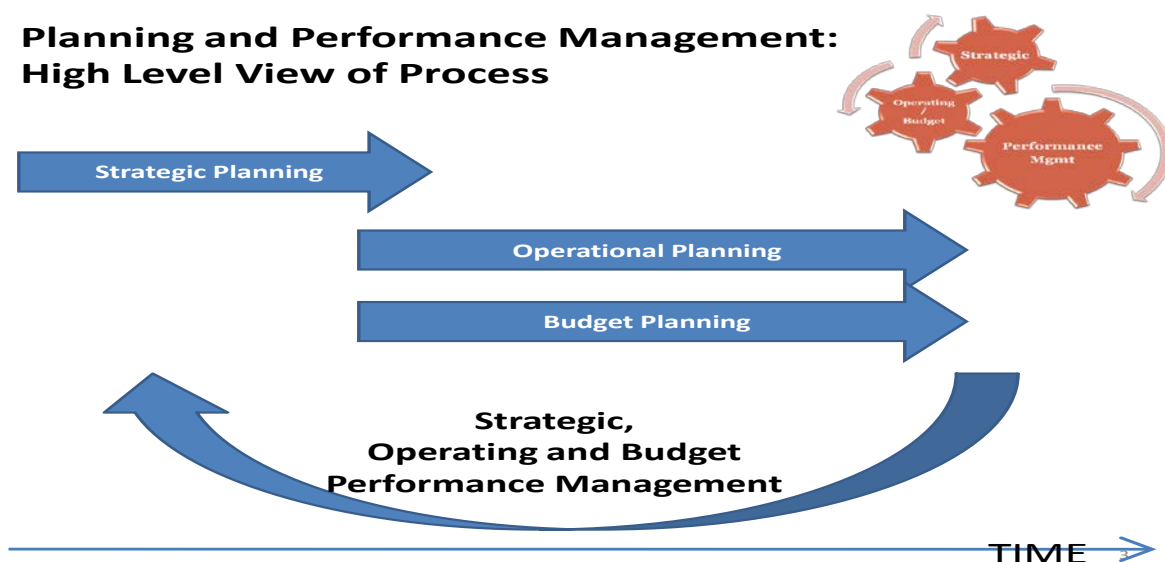
There are several planning processes that take place throughout the year which influence the development of the annual budget document. To begin with, there are several long range planning processes such as the Long Range Transportation Plan, the Master Mobility Plan, the Water and Wastewater Master Plans, the Capital Improvement Element (CIE), the Annual Update and Inventory Report (AUIR), and concurrency planning. Each of these reports is provided to the Board of County Commissioners (Board) for their review and approval. These processes are primarily focused on capital programs, budgets and outcomes, and serve as the basis for planning for budgeted capital expenditures.

In addition, the Agency's strategic planning process has a major impact on the development of the operating budget. The 10-year Strategic Plan, originally adopted by the Board for Fiscal Year 2007, experienced substantial changes effective for Fiscal Year 2012, which were re-affirmed during the Board's Strategic Planning Workshop in February 2014, continuing in effect for Fiscal Year 2016. The Plan includes the Board's Vision Statement, Mission, Guiding Principles, Motto and six Strategic Focus Areas (SFAs). Copies of the current and prior Fiscal Year Strategic Plans can be found at www.colliergov.net/strategicplan. Also located at this site is the Board's Strategy Map which is updated in accordance with any revisions the Board makes to the Strategic Plan word document. The plan serves well in guiding tactical action plans that are parlayed into budget planning.



The county utilizes a strategic planning and performance management process in order to achieve tactical, operational and strategic alignment and to provide for meaningful connectivity between plans, budgets and outcomes.

Following is the high level view of the approach, from a process perspective:



Under this approach, Strategic Planning begins with input from senior staff and citizens. The proposed plan resulting from the strategic planning cycle is presented to the Board for their input and approval and the outcome forms the basis for budget and operational planning for the following fiscal year. Performance measures supporting the strategic and operational levels are reviewed, updated and acted upon as necessary.

This approach ensures the mission is clear, program and service goals are easily understood, and the resources (including financial and staff levels) applied to each program and goal are readily apparent and their achievements measureable and reportable. This approach directly impacts budget guidance as it provides visual evidence of where resources are required to assure accomplishment of all stated program and governmental goals.

In addition to focusing on the upcoming one-year term for budgeting purposes, an important component of performance management reporting is prospective in nature, spanning a 5-10 year horizon. Performance measurement reporting directly indicates whether programs are on track for attaining the current year's goals given the year's budget, but also provides an indicator of whether the current year's activities are likely to lead to achievement of the 5-10 year objectives and requirements.

Master Mobility Plan (MMP)

In the past several years, Collier County has seen dramatic fluctuations in development trends. These fluctuations make it challenging to adequately plan for the timing of future transportation improvements. To address this demand, Transportation Planning and Comprehensive Planning developed the concept of a Master Mobility Plan (MMP) to address the transportation mobility needs of Collier County. The MMP is focused on demand management and coordination to reduce the need for transportation infrastructure. Staff is continuing to vet and explore the ideas approved within the MMP.

Three Year Budget Projection for Principal Ad Valorem Tax Supported Funds

On an annual basis the Office of Management and Budget (OMB) prepares a three (3) year projection of revenues and expenses within the primary ad valorem funds – the General Fund and Unincorporated Area General Fund. This analysis provides the Board of County Commissioners with important data covering millage rate assumptions, general corporate revenue trends and the impact of these revenue assumptions and trends on expense patterns over the projection period. This section of the Budget Policy is important and provides the staff and elected leadership with an opportunity to discuss the practical aspects of policy and level of service demands in conjunction with existing and projected revenue streams.

Annual Update and Inventory Report (AUIR) and Capital Improvement Element (CIE)

Chapter 163, Part II, Florida Statutes required the County to adopt certain Land Development Regulations (LDR's) to implement its Growth Management Plan adopted on January 10, 1989. One of the LDR's requires the County to, "Provide that public facilities and services meet or exceed the standards established in the CIE required by Section 163.3177 and are available when needed for the development..." This Section of Chapter 163, Part II, Florida Statutes is commonly known as the concurrency requirement. Accordingly, on March 21, 1990 the Board adopted the Collier County Adequate Public Facilities Ordinance No. 90.24, which was subsequently repealed and superseded by Ordinance No. 93-82, as amended by Ordinance No. 96-53. The Adequate Public Facilities Ordinance was subsequently codified in Division 3.15 of the prior Land Development Code (LDC). Ordinance No. 04-41, adopted the current LDC, and provides for the requirements of Adequate Public Facilities within Section 6.02.00.

Section 6.02.02 of the Land Development Code establishes a management and monitoring program for public facilities, which provides for an annual determination of concurrency for Category "A" facilities and identification of additional facilities needs. Category "A" facilities are roads, solid waste, drainage, parks, potable water, and sewer. Section 6.02.02 of the Land Development Code also requires the preparation of an AUIR on Public Facilities for presentation to the Board of County Commissioners (BCC). The findings of the AUIR form the basis for the preparation of the Annual Update and Amendment to the Capital Improvement Element and Schedule of Capital Improvements, proposed projects to be included in the next annual budget, the determination of any Area of Significant Influence (ASI) and the review of the issuance of development orders (excluding roads) during the next year. The AUIR provides an update to the ledger baseline for the real-time Transportation Concurrency Management System database. The preparation and presentation of the AUIR to the BCC meets the requirements of Section 6.02.02 of the Land Development Code for an annual determination of the status of public facilities.

The Capital Improvement Element (CIE) and the Annual Update and Inventory report (AUIR) are required County processes that concentrate upon the same subject matter, the schedule of capital improvements for the County, but prior to FY 11, each were separate processes. There were a number of negative ramifications associated with the separate timing of these two capital improvement processes:

Collier County Government
Fiscal Year 2016 Adopted Budget

1. Section 163.3177 Florida Statutes requires that the County adopt the annual CIE amendment by December 1st and the bifurcated process did not allow the County to achieve the statutory requirement.
2. Inconsistency between the financial basis of the two processes and the corresponding inconsistency between the projects contained within each due to timing discrepancies.
3. The CIE was adopted with 10 month old population projections and 10 month old seasonally adjusted transportation factors.
4. Redundancy in staff work effort for capital improvement projects.

The combination of the two processes, with completion in December has allowed for:

1. CIE amendment in compliance with the Florida Statutes December 1st adoption requirement.
2. A decision making process for capital improvements based upon the same financial basis.
3. One document to the Collier County Planning Commission (CCPC) and the BCC.
4. Elimination of data changes and revenue projections inconsistencies between the AUIR and the CIE processes.
5. Fewer CCPC and BCC meetings related to capital improvement programming.
6. An eight month, rather than a continuous 12 month capital improvement cycle.
7. Eliminates redundant preparation process across the County organization.

The combination of the two processes in FY 11 has not led to any negative ramifications from a local or state compliance perspective and continues to provide a positive fiscal impact with the elimination of redundant meetings and staff duplicative efforts.

Budget Policies and Procedures

The Collier County annual budget is a plan for the allocation of County resources toward the accomplishment of specific programs. The formulation of the budget takes into consideration citizen desires, economic conditions, policies and strategic goals/initiatives established by elected officials. The Florida mandated fiscal year for Collier County begins on October 1 of each year and ends September 30 of the following year.

An additional key factor guiding budget development is Florida Statutes require adoption of a balanced budget (total budgeted revenues = total budgeted expenses). This definition applies to the overall budget and to individual county funds. Florida Statutes further require that all funds, including estimated fund balance, be appropriated.

Annual Budget Development

Collier County staff initiates the budget process by developing a recommended budget policy that includes a multi-year analysis of the General Fund and the Unincorporated Area General Fund, as these funds are the principal County tax supported operating funds. The analysis reflects the estimated impact of the proposed budget policies on the respective budgets and associated millage (tax) rates.

The recommended budget policy is then presented to the Board of County Commissioners in late February or early March. The Board approves the broad policy guidelines (millage rate recommendations, capital funding allocations, level of service standards, salary adjustments, limitations on operating budgets and position guidance) that govern the development of the budget, which are then incorporated into a budget instruction manual for staff.

Year to date financial information through February (five months of the County fiscal year) is then uploaded into the budget module to assist with revenue and expense year-end forecasting. County staff members develop their respective budget requests for the upcoming fiscal year. Requests are broken down into two categories: Current Service and Expanded Service. Current Service is defined as the inflationary cost of providing existing services. Expanded Service requests include enhancements to existing programs and new programs and/or position requests. The Expanded Service column focuses attention on any service requirements that may be necessitated by a growing population or level of service increases. OMB staff then reviews and makes recommended changes to the proposed budget requests in conjunction with the operating departments. The Constitutional Officers: Supervisor of Elections, Clerk to the Board, and Sheriff submit their respective budget requests by May 1; the Property Appraiser submits their budget by June 1; and the Tax Collector's budget submittal is due on August 1. All dates are in accordance with Florida Statutes.

Internal budget reviews are conducted with the County Manager in May. At this time the County Manager's recommended budget for the upcoming fiscal year is finalized. On June 1, the Property Appraiser provides a preliminary estimate of taxable value for the upcoming fiscal year. This provides taxing authorities with important information for budget planning purposes. Tax supported budgets are re-balanced to reflect this information. In June the Board conducts workshops in order to review the tentative budget. The Board makes preliminary policy decisions regarding the proposed budget at this time. On July 1 the Property Appraiser certifies a tax roll for the upcoming fiscal year. The budget is changed based on the updated property valuations. A tentative budget summary is provided to the Board of County Commissioners in accordance with State Truth in Millage (TRIM) requirements.

In late July all taxing authorities adopt proposed tax rates. These tax rates represent the maximum rates for state statutory Truth in Millage (TRIM) purposes and may be maintained or reduced during public hearings in September. (Note: There are emergency provisions by which the proposed tax rates may be increased, subject to very onerous public notice requirements). The Property Appraiser then assimilates all of the proposed tax rates and generates the Notice of Proposed Taxes. This notice provides the taxpayer with the maximum tax impact of the proposed millage rates to be levied by the various governmental units

Collier County Government
Fiscal Year 2016 Adopted Budget

(County, City, School District, etc.) and the updated valuation of each property as established by the Property Appraiser.

Florida Statutes require two advertised public hearings on the budget. The Notice of Proposed Taxes serves as the public notice for the first public hearing held in September. Thereafter, the final hearing is noticed and conducted in accordance with State TRIM provisions. The public is allowed to speak on any topic prior to final adoption of tax rates and budgets. Upon adoption of the budget by the Board of County Commissioners, appropriations are uploaded into the County financial system. The ensuing fiscal year begins on October 1. The annual budget development cycle is depicted in the following budget calendar.

Budget Calendar

Budget formulation, adoption and execution in Collier County involve the year-round interaction of many people at various levels within the County. The purpose of the process is to identify service needs, develop strategies to meet those needs, and to develop detailed revenue and expenditure estimates to carry out the financial plan. As such, the budget process incorporates the following activities:

<u>Date</u>	<u>Activity</u>
February/ March	<i>Budget policy, providing broad direction to staff governing the preparation of the FY 2016 budget, is adopted by the Board of County Commissioners.</i>
April/May	<i>County Manager's Agency departments submit program and line item requests.</i>
May 1	<i>Supervisor of Elections, Clerk to the Board, and Sheriff line item budgets submitted.</i>
June 1	<i>Property Appraiser line item budget submitted.</i>
Mid-late June	<i>Board of County Commissioners conducts budget workshops to review the proposed FY 2016 budget.</i>
July	<i>Tentative budget, incorporating workshop changes and certified taxable value, is released to the Board of County Commissioners.</i>
July	<i>Proposed millage rates (maximum property tax rates to be levied in FY 2016), approved by the BCC and certified to the Property Appraiser.</i>
August 1	<i>Tax Collector line item budget submitted.</i>
Late August	<i>Property Appraiser distributes Notice of Proposed Taxes to all property owners in Collier County.</i>
September 10	<i>First public hearing on FY 2016 budget conducted.</i>
September 24	<i>Final public hearing on FY 2016 budgets conducted. FY 2016 millage rates and budget adopted by the BCC.</i>
October 1	<i>New fiscal year begins; implementation of FY 2016 adopted budget.</i>

This schedule complies with the requirements set forth in Florida Statutes Chapter 200, "Determination of Millage", and Chapter 129, County Annual Budget.

Budget Policies

The annual budget policy approved by the Board of County Commissioners (Board), consists of three (3) sections which are “annual budget policies to be adopted”; “continuing budget policies to be reaffirmed”; and “a three-year forecast for the General Fund and the Unincorporated Area General Fund MSTD. This format was continued for FY16, with inclusion of significant budget influences and discussions of the strategies which may be utilized to address these influences as the budget document evolves for FY 2016 and beyond.

Summary of Specific Board Adopted Budget Policies for Fiscal Year 2016:

- A millage neutral tax rate budget.
- 7.5% positive taxable value planning scenario.
- A 3% increase to budgets for County Manager’s Agency with the remaining budget planning dollars applied to Agency wide capital equipment and asset replacement.
- Maintain Revenue Centric Budgets.
- Expanded position requests will be fully vetted with the Board, enumerated within the Budget document including details of expanded operational costs and any offsetting program revenue.
- General wage adjustment consisting of the greater of \$1,000 or 1.5%.
- Continuation of current 80/20 cost share for health care program with employees contributing 20%.
- Adherence to OMB published retirement rates.
- Accrue salary savings at 2%.
- Storm water capital funding equivalent up to 0.1500 mills.
- Continue use of gas taxes to support road construction improvement and maintenance program as well as current debt service.
- Continue General Fund, general capital, debt payment and impact fee loan transfer equivalent up to 0.3333 mills annually.
- Continue focus on building reserves.
- Provide comparative budget data from five (5) Florida Counties of similar size.

Millage Rates

If these assumptions remain constant and the Board of County Commissioners took no action to alter the impact, FY 17 and FY 18 projected millage rates for the General Fund and the MSTD General Fund, as well as the actual adopted FY 15 and FY 16 millage rates for these respective funds, are identified in the table below:

Fund	FY 15 Adopted Millage Rates	FY 16 Adopted Millage Rates	FY 17 Projected Millage Rates*	FY 18 Projected Millage Rates*
General Fund	3.5645	3.5645	3.5645	3.5645
MSTD General Fund	0.7161	0.7161	0.7161	0.7161

*Projections for FY 17 and FY 18 assume a continuation of millage neutral policy by the Board of County Commissioners.

General Fund Allocations by Agency and Component

The purpose of this allocation is to identify those critical appropriation components within the General Fund. All agencies work diligently with the County Manager in support of budget policies adopted by the Board. Equally important is the premise that all agencies will share in any budget reductions necessitated by reductions in property tax revenues, new tax reform initiatives, reductions in state shared revenue and *unfunded mandates*.

Considering that **transfers to the Constitutional Agencies in FY 2015** account for 51% of total General Fund budgeted expenses and 76% of the General Fund ad valorem budgeted revenue, their participation in any necessary reductions due in part to unexpected ad valorem revenue shortfalls or unforeseen unfunded mandates is essential to achieving a **millage neutral** budget. It should be noted that these expense percentages are gross figures and do not account for statutorily required year ending constitutional officer turn back. This turn back revenue is budgeted and forecast each year. Constitutional turn back revenue totaled \$8,156,661 and \$7,830,593 respectively for FY 2013 and FY 2014.

Revenue Centric Budgets

It is generally recognized that all budgets and expense disbursements regardless of fund or activity is revenue and cash dependent. This concept establishes that enterprise funds, internal service funds, certain special revenue funds and other operational funds which rely solely on fee for service income with zero reliance upon ad valorem revenue should be allowed to establish budgets and conduct operations within revenue centric guidelines dictated by cash on hand and anticipated receipts.

This concept also presumes continual monitoring of cash and receipts and if necessary subsequent operational adjustments dictated by cash flow. As such, ad valorem agency limitations suggested above will not apply.

Certain cost centers or functions have a net cost to the General Fund (001) or MSTD General Fund (111). In these instances where fee for services offset the ad valorem impact, then the budget reduction guidance should account for this positive impact upon the net cost to the General Fund (001) or to the MSTD General Fund (111). Under this revenue centric approach, Divisions will be held to their departmental fee for service projections and any negative fee variances will be addressed through service cuts and not subsidized by Ad Valorem taxes. Division Administrator discretion upon guidance by the County Manager should be afforded in these scenarios.

Limitations on Expanded Positions to Maximize Organizational Efficiencies

The County Manager's Agency added 75.8 FTE's to the operation between adoption of the FY 2014 budget and adoption of the FY 2015 budget. Thirty one (31) of these positions were in Growth Management. Transitioning out of the economic recession, many enterprise operations that service the building industry or provide services as a direct result of increasing housing activity will likely see pressure to increase employment levels. Although this trend toward increasing employment will be tempered with the use of part time and contractual service employees. Twenty one (21) Administrative Service positions were associated with expanded operations in EMS designed to equalize county wide response times while thirteen (13) Administrative Service positions were associated with staffing the new mile marker 63 facility on Alligator Alley.

We are faced with the continuing challenge of conducting the business of government within the context of evaluating strategic organizational efficiencies and re-alignments required to match service demands with available resources. Consequently, as part of any decision to make major organizational, service or other changes, proper analysis is undertaken. This analysis includes review of the customer needs, the organizational structure, the underlying processes and service delivery models and the proper full time equivalent employee mix. Outcomes include streamlined business processes, elimination of any wasted effort in the processes, and a management and staffing structure that is expected to be able to deliver the required services.

For FY 2016, it is likely that expanded position requests will be recommended again, especially within various growth management division functions; agency enterprise operations and general governmental services in order to satisfy stakeholder demands and meet high level service expectations of those who reside in and visit our County.

Collier County Government
Fiscal Year 2016 Adopted Budget

Compensation Administration

The philosophy of Collier County Government is to provide a market-based compensation program that meets the following goals:

1. Facilitates the hiring and retention of the most knowledgeable, skilled and experienced employees available.
2. Supports continuous training, professional development and enhanced career mobility.
3. Recognizes and rewards individual and team achievement.

The Consumer Price Index 12 month percent change from December 2013 to December 2014 is 1.4% for the Miami-Fort Lauderdale area. This is the index that Collier County traditionally uses when considering a compensation adjustment. Rather than waiting to appropriate dollars for a compensation adjustment on an event driven basis, the County Manager proposes to appropriate dollars for the adjustment as part of budget planning for FY 2016 with the recommend structure submitted for Board consideration at the June Workshop meeting.

At the beginning of FY 2015, the County engaged with an external consulting firm to conduct a comprehensive study of the BCC's Pay and Classification Plan with the objective of designing a compensation strategy that reduces turnover, attracts qualified personnel and both fairly and equitably compensates employees for their expertise, contributions and commitment to Collier County Government. The study revealed that approximately 20% of job classifications are below the median value for the southern Florida region. To achieve the desired objectives stated above, the County Manager is proposing a pay plan maintenance appropriation valued at 1.5% of base salary or approximately \$1,700,000 which is designed to maintain employee pay ranges at the average (50th percentile) of the competitive market.

Further, the County Manager is also proposing a \$1,000 or 1.5% general wage adjustment whichever is greater in line with the change in the Consumer Price Index. These two compensation events serve to stabilize employee earning which were eroded during the recession when no compensation adjustments were provided.

Program Component	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16
General Wage Adjustment *	0.00%	0.00%	2.00%	\$1,000	2.00% / \$1,000	1.50% / \$1,000
Awards Program	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Pay Plan Maintenance	0.00%	0.00%	0.00%	0.00%	0.00%	1.50%
Total	0.00%	0.00%	0.00%	2.00%	\$1,000	3.00%

*Note: General wage adjustments are generally based on the annual Miami-Ft. Lauderdale SMSA (all urban consumers).

Health Care Program Cost Sharing

The County is self funded and seeks to operate the health plan with the same diligence as a small insurance company. Like an insurance company, the County faces a significant budget risk within the health plan due to the potential for a statistical claim cost variance of 10% around the expected mean claims cost. Such variance is normal statistically and has its roots in the fact that total medical costs are extremely sensitive to the number of claimants who experience catastrophic losses. The expected number and size of large claimants is by nature extremely random and volatile. To manage and prevent this variability, the County reinsures catastrophic losses and maintains a prudent reserve to comply with Florida Department of Insurance requirements as well as to protect the General Fund from this volatility.

There are several goals that guide how the County operates the plan within the small insurance company context. These are:

1. Comply with all legal and regulatory requirements for plan operation
2. Manage plan cost trends to be 30% or more below published trends
3. Maintain overall controllable expenses, reinsurance costs, network fee arrangements and reserves at prudent levels
4. Protect our employees from the economic impacts of illness or injury
5. Prevent illness when possible by helping our employees and their spouses become aware of their health, and act on that knowledge

Coverage under the Plan extends to all County employees, with the exception of the Sheriff's Office, which operates its own self-funded plan. Nationally, as well as here in Florida, medical plan costs, and the premium dollars required to fund them, continue to increase annually. The County's medical plan has the potential to be similarly impacted by these rising costs.

For FY 2015, the County experienced no (0%) health insurance rate increase. Due to exceptional plan performance over the past two plan years, plan reserves exceed statutory minimums. Therefore, it is recommended that there be a no (0%) rate increase for FY 2016. It should be noted that employer health insurance contribution increases are absorbed within operating appropriations.

With the objective of mitigating increases to the plan, the County will continue to emphasize participation in existing wellness program, proper structuring of reinsurance to manage adverse plan impacts and prudent plan management.

Historically, Board budget guidance has required all agencies to uniformly share health insurance contributions between employers and employees. If all agencies maintained the recommended cost distribution percentages of 80% employer and 20% employee, it is estimated that for FY 2015, \$3.7M in General Fund constitutional transfer savings would have been realized.

Certain provisions of the federal Affordable Care Act (ACA) could have a negative fiscal impact to Collier County if not managed properly. The most penal is the "Pay or Play" provision. This provision imposes a \$2,000 penalty per employee working more than 30 hours per week if the employer does not offer coverage to 95% of the eligible population. The 95% provision does not take effect until calendar 2016 or the County's FY 2017.

Right now, the employee group which must be managed is the "job bank" pool. These employees are generally classified as temporary in nature, are not eligible for health insurance and are not considered FTE's approved by the Board. However for ACA purposes they are considered part of the eligible health insurance population if they work in excess of 30 hours per week. Currently, approximately 66 job bank employee's work at or over 30 hours per week. Based upon our eligible population, 95% would equate to 80 employees. If somehow the County failed to satisfy the 95% provision, the fine would total approximately \$3.2 million.

This issue will require ongoing management and the Board should be aware that job bank employees working 30 hours a week or more may transition to FTE status as part of the budget process or via separate executive summary and others may have their hours reduced depending upon operational considerations. Regardless, the existing CMA covering this employee classification will be revised to stipulate that those employees working 30 hours a week or more will be eligible for health insurance benefits under the County's program.

Retirement Rates

All agencies including Constitutional Officers must use the retirement rates published within the OMB budget instructions. OMB is monitoring all proposed bills. The legislature usually establishes the new retirement rates in the beginning of May with the Governor signing the bill into law at the end of May. The preliminary retirement rates that will be published in the instructions are based on Florida Statutes Chapter 121 second year rates (rates that will go into effect July 1, 2015 if the legislators fail to establish new rates for state fiscal year 2015-2016).

Accrued Salary Savings

Today's economic climate has led to an increased movement of employees to and from the organization. When employees leave, they are generally replaced and the process of replacement takes varying lengths of time depending on the position being recruited. This fact coupled with the full budgeted amounts for health insurance and worker's compensation being transferred to the self-insurance funds, impacts the amount of accrued salary savings due to position vacancies. For FY 2015, this rate was established at 2%. For FY 2016, it is suggested that the attrition rate remain at 2%.

Stormwater Management Capital Funding

The Board previously adopted (County Resolution 2010-137) a policy with funding equivalent up to 0.1500 mills annually from the General Fund for countywide stormwater initiatives. The planned contribution from the General Fund for FY 2016 is \$4,627,600 or a millage equivalent of \$.0666 based upon projected taxable value. The purpose of this dedicated funding source is to address long-standing capital project needs in the storm water program area, as well as to identify to grantor agencies that Collier County has a dedicated funding source to provide local matching requirements to available grants.

To address stormwater funding needs in the unincorporated area staff plans to dedicate via transfer from the MSTD General Fund (111) at least \$1,200,000 in FY 2016.

Proposed Uses of Gas Taxes

Previously, the Board directed through policy that all available uncommitted gas taxes will be used to support maintenance of the transportation network and related capital initiatives. Historically, the General Fund has transferred dollars to Gas Tax Fund (313) supporting the maintenance and improvement of the transportation network. Immediately prior to the decline in taxable values, this General Fund transfer amounted to \$24 million. Recent reductions in the General Fund transfer to roads has meant that gas taxes (the pledged revenue source) fund a significantly greater portion of debt service on the 2012 and 2014 Refunding Gas Tax Revenue Bonds. Current debt service is approximately \$13.1 million per year. The Series 2012 refunding debt expires in June 2023 while the Series 2014 refunding debt expires in June 2025. The recent debt restructuring has resulted in a \$1.0 million annual savings in debt service which began in FY 2015. This savings will manifest itself in additional dollars for maintenance and infrastructure improvements.

The General Fund transfer proposed for FY 2016 is \$11.5 million an increase of \$2.0 million from FY 2015. These additional dollars will support maintenance on the roadway network including intersection improvements, resurfacing, bridges and other critical maintenance needs. Gas tax revenue from all sources in recent years has averaged approximately \$18.5 million per year. When you consider the payment of annual debt service (\$13.1M), the \$2 million dollar annual Collier Area Transit subsidy, and \$1 million dollar annual payment to Marco Island pursuant to agreement, only a modest amount of gas tax dollars remains available for maintenance and system improvements.

General Fund Debt Contribution and Debt Management

The General Fund (001) has provided via transfer the sum equivalent of up to 1/3 mil to non impact fee eligible county wide capital functions and a debt payment component since FY 2006. For FY 2015, the equivalency rate was .3520 and for FY 2016 the equivalency rate is planned at .2673. During the economic downturn, the majority of this transfer evolved into a debt service payment. However, over the past three (3)

Collier County Government
Fiscal Year 2016 Adopted Budget

fiscal years restructuring the debt portfolio has eased the debt burden freeing up more dollars to support county-wide capital projects and necessary maintenance. For FY 2015 \$16,351,800 of the \$22,738,600 equivalency transfer was planned for capital projects.

For FY 2016, the General Fund (001) transfer (loan) will be sized to cover debt service which cannot be covered by impact fees. This amount totals \$6,816,600. Total loans outstanding to the impact fee trust funds since inception (FY 2005) through FY 2015 total \$86,405,081.

Payment of debt is a top priority. Under the FY 2016 budget planning scenario, dollars generated from up to the 1/3rd mil equivalent allocation will be sufficient to cover revenue bond debt service. Of the \$18.6 million projected transfer in FY 2016, \$6.8 million will be required to cover the growth related debt service gap due to insufficient impact fee revenue and \$3.1 million is budgeted to cover non growth related debt. Going forward, this loan requirement may approach \$7.0 million annually since the greatest amount of debt resides within impact fee trust funds generating the least amount of impact fee revenue (i.e. EMS, Libraries, Corrections, Law Enforcement and General Government Facilities).

Within the framework of a fully funded and policy compliant debt management program, the County has taken advantage of historically low interest rates and reduced the cost of borrowing through aggressive restructuring of the debt portfolio. Since FY 2010, the County restructured \$379.1M in long term general governmental debt and variable rate commercial paper, achieving a level of budget certainty, reducing the cost of borrowing within the portfolio by \$25.7M while returning all \$19.5M borrowed from enterprise funds to establish a debt service reserve surety necessitated by collapse of the bond insurance market. The cumulative net interest rate of the general governmental debt portfolio has been reduced from approximately five (5) percent to roughly three (3) percent. The following charts depict the **managed drop** in annual debt service payments servicing all debt and annual debt service connected with our general governmental credit.

Collier County's total principal debt outstanding at 9/30/14 totals \$568M of which \$333M is connected with infrastructure improvements by population growth and related service demands. The County's principal debt has been reduced by \$236M since FY 2008. Annual principal and interest payments servicing the County's current total outstanding debt represents 5.8% of the County's net budget.

Reserves

General: Reserve is a budget/policy term referring to resources set aside to provide a buffer against risk. Likewise reserves may also be referred to as a portion of fund balance – only on the expense side of the equation. Reserves are the cornerstone of financial flexibility and provide government with options for responding to unexpected issues and a buffer against shocks and other forms of risk. It is essential for governments to maintain adequate levels of fund balance to mitigate current and future risks such as revenue shortfalls, natural disasters and unanticipated expenditures. As such, budgeted reserves serve to protect beginning cash position in a fund and are an essential component of Collier County's overall financial management strategy and a key factor in external agency measurement of Collier County's financial strength. Various bond rating agencies recognize that the best reserve policies provide both specificity and flexibility accomplishing one or more of at least the following three criteria:

- establishing a target level of reserves or a reserve floor
- specifying the appropriate circumstances for drawing down reserves
- directing the replenishment of reserves

In general, rating agencies view positively higher reserve levels, although local governments can maintain high credit ratings with lower reserve levels if other indicators of financial flexibility such as revenue raising ability, stable diverse revenue structure, expenditure flexibility and conservative budgeting practices are strong.

A reserve for contingency is typically budgeted in all operating funds, with the exception of the Constitutional agency funds. Reserves for the Constitutional Agency funds shall be appropriated within the County General Fund.

Collier County Government
Fiscal Year 2016 Adopted Budget

The following is a history of budgeted reserves within the General Fund and Unincorporated Area General Fund since FY 2008 as well as the % of reserves against total operating expenses.

Fiscal Year	General Fund Reserves	Unincorporated Area General Fund Reserves	% of General Fund Expenses	% of Unincorporated GF Expenses
2016 (Planning)	\$28,423,400	\$2,130,800	8.8%	5.2%
2015	\$26,670,700	\$2,220,100	8.5%	5.6%
2014	\$26,217,400	\$1,715,000	8.9%	4.5%
2013	\$24,844,400	\$1,596,200	8.7%	4.3%
2012	\$18,180,900	\$1,739,500	6.2%	4.5%
2011	\$14,210,200	\$2,925,100	4.7%	7.4%
2010	\$15,569,100	\$3,422,400	4.9%	7.2%
2009	\$17,541,200	\$2,853,500	5.0%	5.8%
2008	\$20,506,000	\$6,336,600	5.5%	12.9%

Optimally, and in order to achieve a regular and sustained General Fund beginning fiscal year cash position of at least \$50 million, budgeted reserves should be a minimum of \$35 million. Unless and until General fund reserves rise to this level, expense side management of the budget will be necessary.

For the second consecutive year, mid-year operating cuts regardless of execution patterns were not made. While this is good news, management of the budget remains a regular occurrence especially as it relates to scrutinizing regular expenditure patterns and monitoring transfers out of the General Fund to insure that dollars leaving are programmed for project expenditures within the FY.

Florida State Statutes: In all respects, budgeted reserves shall conform to requirements of Florida State Statutes. The State establishes maximum limitations on certain reserves. The maximum limitations for contingency reserves and for cash flow reserves are 10% and 20% of a fund's total budget respectively. There is no statutory limit on capital reserves.

Comparative Budget Data

Provide comparative data using FY2015 adopted budget data (cost and employees per capita based on unincorporated area population) by Agency with budget submittals for similar sized Florida counties. Recommended counties for comparison purposes include:

- Sarasota County
- Lee County
- Manatee County
- Charlotte County
- Martin County

The Board can require Constitutional Officers and request Court Agencies to provide this comparative budget data. The following is from Florida Statute 129.021: County officer budget information. Notwithstanding other provisions of law, the budgets of all county officers, as submitted to the board of county commissioners, shall be in sufficient detail and contain such information as the board of county commissioners may require in furtherance of their powers and responsibilities provided in ss.125.01(1)(q) and (r) and (6) and 129.01(2)(b).

Existing County Operating Budget Policies for FY 16

Grant Funded Positions: Any positions formerly funded with grant funds being recommended for inclusion in a general (non-grant funded) operating budget shall be treated as expanded service requests.

Self-Insurance: To conduct an actuarial study of the self-insured Workers' Compensation, Property and Casualty, and Group Health Insurance programs. Program funding to be based upon an actuarial based confidence interval of 75%, with the exception of group health to which a confidence interval is not applicable.

Contract Agency Funding: The Board will not fund any non-mandated social service agencies.

Median Maintenance: Recognize the Unincorporated Area General Fund MSTD (111) as the appropriate, dedicated funding source for median beautification maintenance costs.

Carry forward: All funds that are unexpended and unencumbered at the end of the fiscal year will be appropriated as carry forward revenue in the following year. Carry forward revenue represents not only operating funds but also previously budgeted operating, debt service, and capital reserves that are "carried forward" to fund these same reserves in the new year or to fund capital projects in the current or future years. The largest sources of carry forward are the capital, debt service, and enterprise funds. In both the General Fund and MSTD General Fund, carry forward fund balance is maintained to provide cash flow for operations prior to the receipt of ad valorem taxes and other general revenue sources.

General Fund balance is required to meet significant public safety and priority operating needs for October and November, prior to the receipt of any significant ad valorem tax revenue (ad valorem taxes represent 65.0% of the total FY 2015 General Fund adopted revenues).

Fund balance is also an important measure used by bond rating agencies in determining the County's credit worthiness. Specific concerns for Florida communities were reliance on the tourism industry and sales tax revenue, and the ongoing threat from hurricanes and wildfires. For Florida coastal communities, a minimum carry forward balance of 10% of total General Fund expenditures was recommended by the ratings agencies. Of course this figure and recommendation was general in nature and subject to each county's individual cash flow needs. A higher percentage would be considered positive – especially during any ratings surveillance.

The recommended level of year ending cash and cash equivalents (carry forward) in the General Fund should be a **minimum** of 10% of actual expenditures. At year ending September 30, 2014, actual General Fund carry forward balance totaled \$59,824,600 which represented approximately 20.9% of actual FY 2014 expenses.

Indirect Cost Allocation Plan: The policy of charging enterprise and special revenue funds for support services provided by General Fund departments will be used again in FY 2016. The basis of these charges is a detailed indirect cost allocation plan prepared, periodically, by a consultant and adjusted by staff to reflect the organizational environment on a real time basis.

Impact Fees: Collier County will assess impact fees at such levels as allowed by law, established by the Board of County Commissioners and supported by impact fee studies.

Enterprise Fund Payment in Lieu of Taxes: The Solid Waste Fund and the Collier County Water-Sewer District will once again contribute a payment in lieu of taxes (PILT) to the General Fund. For FY 2015, the payment in lieu of taxes calculation was based upon a "franchise fee equivalent basis" commonly referred to as a percentage of gross receipts. Five percent (5%) of gross receipts were applied in FY 2015 and this method and percentage is planned for in FY 2016. This method is a common approach used by local governments and is generally consistent with fees paid by private utilities operating in a local government jurisdiction.

Collier County Government
Fiscal Year 2016 Adopted Budget

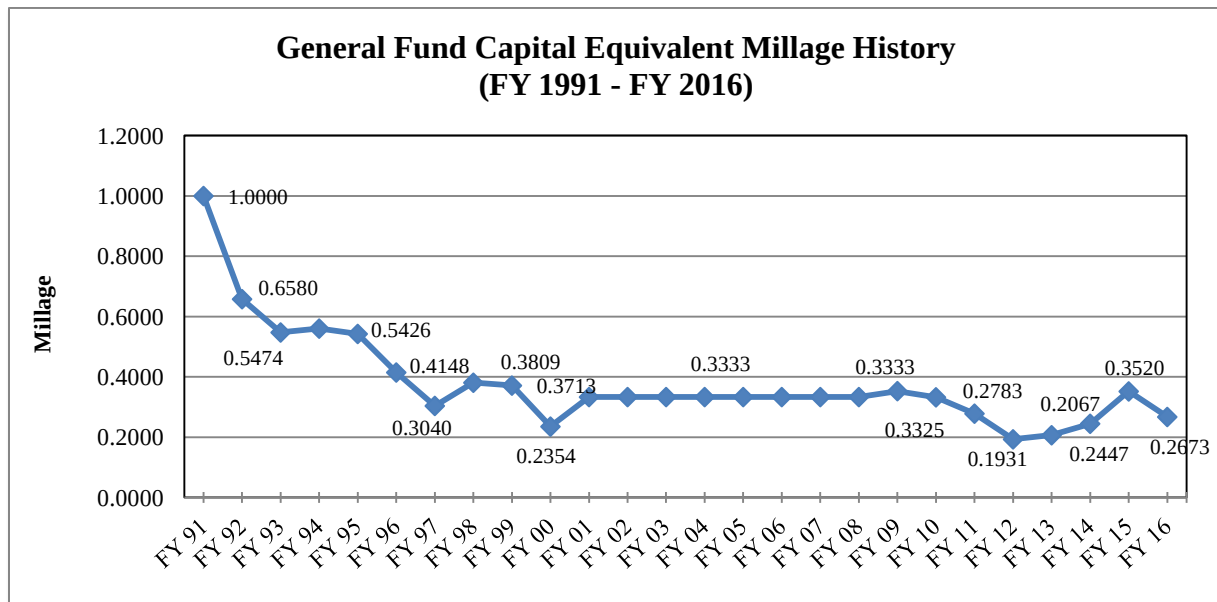
Prior to FY 2013, PILT was based upon the prior year General Fund millage rate multiplied by the prior year gross (non-depreciated) value of property, plant, and equipment.

Debt Service: Any capital projects financed by borrowing money shall limit the repayment period to the useful life of the asset.

Interim Financing: Collier County may also borrow funds on an interim basis to fund capital projects. In these cases, a repayment source shall be identified and the financing source that has the lowest total cost shall be employed.

The Collier County Debt Management Policy provides that advance refunding for economic savings will be undertaken when a present value savings of at least five percent of the refunded debt can be achieved. The policy also states that five percent savings is often considered a benchmark and that any refunding that produces a smaller net present value savings may be considered on a case by case basis. A smaller net present value savings may be prudent for example when the intent is to eliminate old antiquated and limiting bond covenant language.

Ad Valorem Capital and Debt Funding: Continuation of a fixed General Fund equivalent millage dedicated to capital projects, debt financing and impact fee fund debt loans. The recommended rate is up to the equivalent of 0.3333 mills. (See history below).



The General Fund continues to loan money to impact fee funds in order to pay their annual debt service payments. This of course is in addition to normal and customary debt service on non growth related revenue bond debt.

Capital Improvement Program (CIP) Policies: On an annual basis, the County shall prepare and adopt a five-year Capital Improvement Element (CIE) consistent with the requirements of the Growth Management Plan.

- Capital projects attributable to growth will be funded, to the extent possible, by impact fees.
- Capital projects identified in the five-year CIE will be given priority for funding. The five-year plan for water and wastewater CIE projects will be based on projects included in the adopted master plans.

Collier County Government
Fiscal Year 2016 Adopted Budget

Unlike operating budgets that are administered at the appropriation unit level, capital project budgets will continue to be administered on a total project budget basis. The minimum threshold for projects budgeted in capital funds is \$25,000.

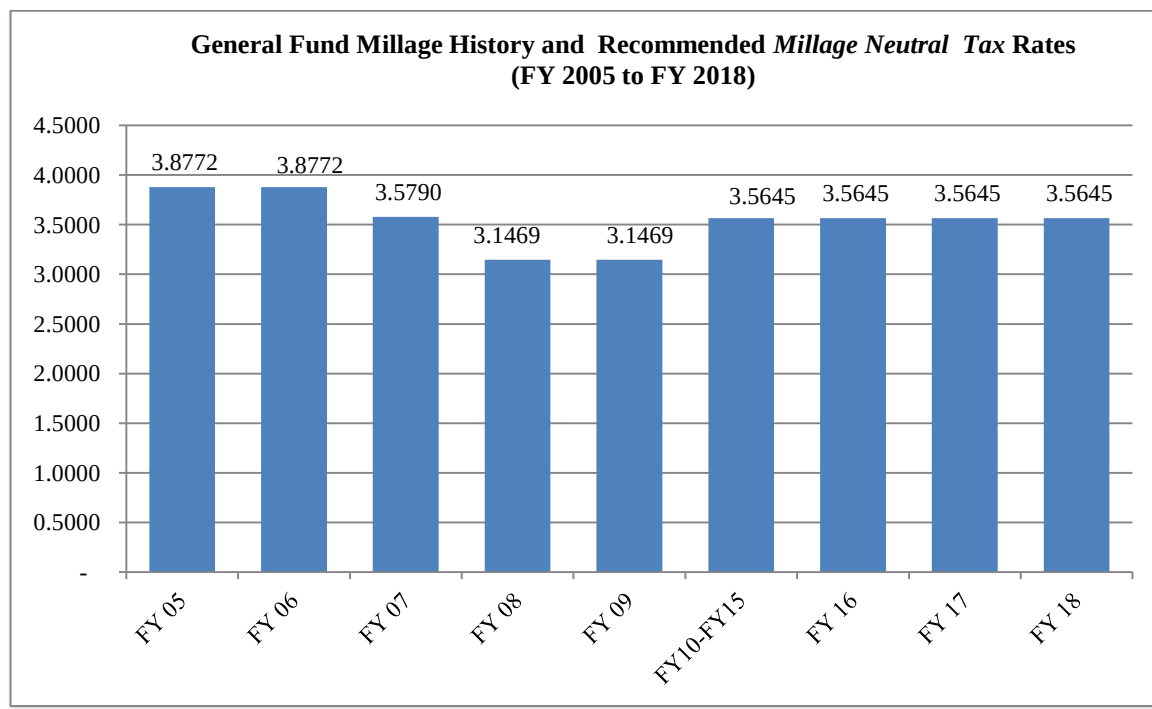
Three-Year Budget Projections Ad Valorem Tax Funds (FY 2016 - FY 2018)

OMB staff prepares annually a three-year projection of General Fund and MSTD General Fund revenues and expenditures to improve financial planning and to understand the long-term impact of funding decisions. These projections are complimented by a **trend analysis** of revenues and expenses which conclude the General Fund and Unincorporated Area General Fund sections respectively.

The following 3-year budget projections are for the General Fund (001) and the MSTD General Fund (111).

General Fund (001) Millage History and Millage Rates

As a point of reference, the following graph plots the historical General Fund millage rate, as well as *millage neutral* tax rates for FY 2016 through FY 2018. Millage neutral rather than tax neutral rates are used for planning purposes considering the belief that taxable values will continue to increase modestly in the future.



While the County Manager will be recommending a **millage neutral** budget in FY 2016 and while this millage neutral budget will contain funding for priority public safety and other significant asset maintenance/replacement initiatives, the Board should note the magnitude of our future asset maintenance responsibility and devote additional future dollars, which may be generated from an increasing taxable value base, to maintaining and or replacing corporate assets.

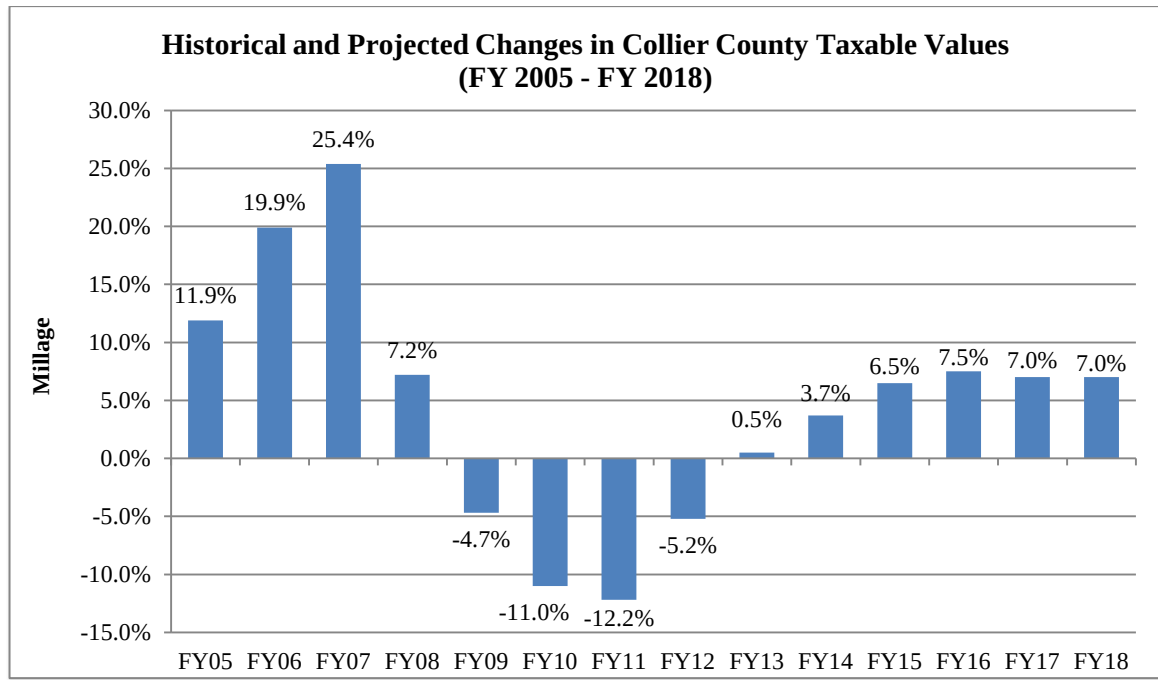
The following tables depict the respective *millage neutral* tax rates for FY 2016, 2017 and 2018 as well as additional ad valorem dollars which could be raised under certain increasing tax base assumptions.

Collier County Government
Fiscal Year 2016 Adopted Budget

General Fund	FY 15 Adopted and Recommended <i>Millage Neutral</i> Millage Rates	Additional Ad Valorem Revenue Projection Each Year
FY 15	3.5645	
FY 16	3.5645	\$17,219,300 @ 7.5% TV Increase
FY 17	3.5645	\$17,326,900 @ 7% TV Increase
FY 18	3.5645	\$18,539,600 @ 7% TV Increase

In order for Collier County to continue providing high quality best value services; continue to address backlog infrastructure maintenance; replace backlog equipment and vehicles; maintain its reserve and cash positions pursuant to policy and representative of an investment quality credit rated organization, it is essential to capture those additional ad valorem dollars generated by increasing taxable values. Failure to do so will jeopardize service levels and make it very difficult to maintain the wonderful infrastructure investment which this community enjoys. As an example, in FY 2016, the projected rolled back rate within the General Fund is \$3.3716 which would raise \$13,393,300 less than millage neutral or levying the current rate of \$3.5645. While the rolled back rate would produce \$3,826,000 more than the FY 2015 levy due to new construction taxable value, relying simply on new construction taxable value is not a sustainable model going forward when attempting to recover from an economic recession and knowing the level of investment required to simply maintain our assets, let alone expand services and facilities based upon AUIR requirements and servicing the needs of an expanding population.

The projected millage rates assume that the tax base will increase 7.5% in FY 2016 (the 2015 tax year). For FY 2017, our planning model assumes that taxable value on existing property will increase 7%. Taxable value in FY 2018 is projected to also increase 7%. The Property Appraiser will provide preliminary taxable value estimates for FY 2016 on June 1, 2015. Actual and assumed changes in County taxable values are as follows:



Notes to Graph:

FY 2007: The General Fund (001) millage rate adopted in FY 2007 was based upon a 16% increase in taxable value pursuant to BCC direction. FY 2008: As part of the Florida Legislative Property Tax Reform package implemented in FY 2008, Collier County adopted its final millage rate at 91% of the rolled back rate.

FY 2016 Significant Expense Assumptions

A **millage neutral** budget assuming an increasing taxable value base provides the County with those important additional ad valorem dollars necessary to maintain our assets, invest in our personnel, and service those who live and visit Collier County. Significant expense assumptions include;

- Allocation for compensation administration – 2%.
- 2% attrition rate on regular salaries assumed in the County Manager’s Agency.
- \$400,000 for continued regular routine ambulance replacement. Backlog replacement satisfied in FY 2015.
- \$2,000,000 allocation toward replacement of EMS Helicopter.
- Five year phased approach to upgrading the county-wide 800MHz radio system platform. First phase (FY 2014) allocated \$2,000,000 to network switching and console enhancements. Second phase in 2015 allocated \$3,900,000 for P25 site upgrades. For FY 2016, the allocation is \$4,400,000 for continued P25 upgrades and microwave/site connectivity.
- Continued additional David Lawrence Center Funding in the amount of \$300,000.
- Continue General Fund general governmental capital, debt payment and impact fee loan transfer equivalent up to 0.3333 mills annually.
- Stormwater capital funding of \$4,627,600 for continued countywide stormwater projects and stormwater operations; additional dollars may be allocated at the Boards discretion to address other county wide critical stormwater maintenance issues.
- General Fund support of road construction and maintenance funded at \$11,510,300 an increase of \$2,010,400 over last year’s planned allocation.
- General Fund support of EMS established at \$13,786,000 – up 3.7% from last year reflecting the recurring costs of additional services to equalize response times county-wide. This planned allocation includes funding for two regular routine ambulance replacements.
- Full support for Transportation Operations from the General Fund (001) exclusively.
- Mandates to be absorbed if possible within operating budgets, including Constitutional Officers.

Significant Revenue Assumptions

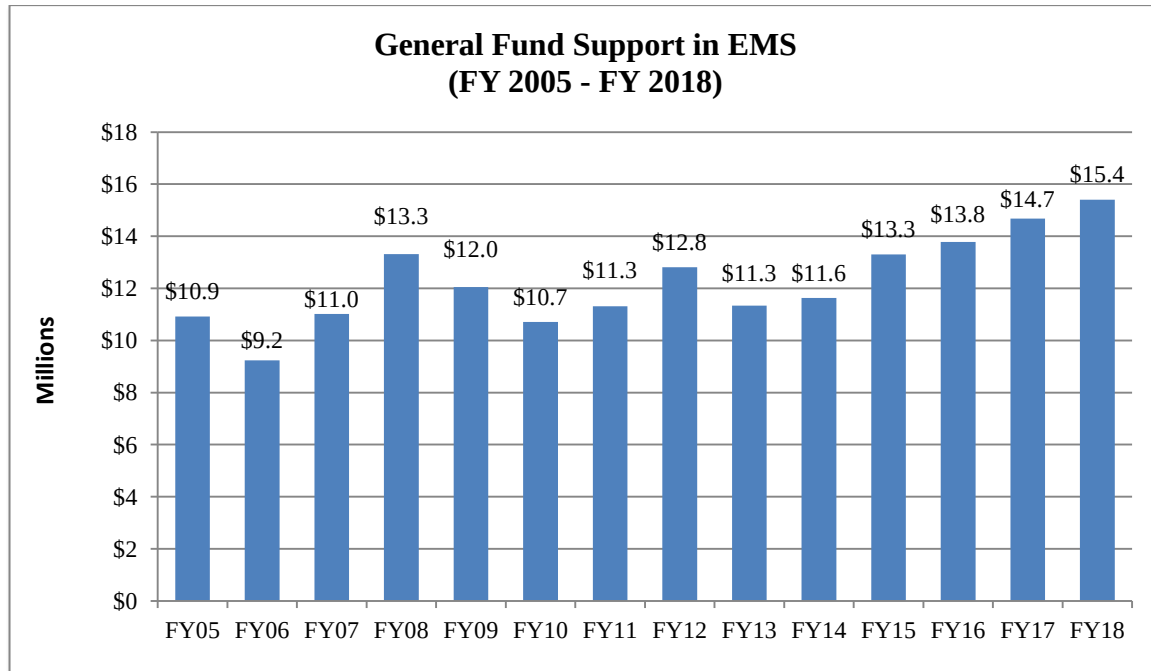
- FY 2015 ad valorem tax revenue forecast is 96% of actual taxes levied. FY 2015 forecast totals \$221,936,300 – a reduction of \$8,369,700 from the adopted budget. Collections are within the 5% budgeted revenue reserve. A millage neutral position for FY 2016 produces a levy of \$247,525,300.
- Sales tax revenue forecast for FY 2015 is projected at \$35,000,000 representing an increase of 2.0% over budget. FY 2016 budgeted revenue is projected at \$36,036,000 or 5% over the adopted 2015 budget.
- State Revenue Sharing for FY 2015 is projected to increase \$220,000 or 2.6% over budget.
- Constitutional Officer turn-back is a conservative budget estimate and for FY 2016 \$6,630,400 is projected – an increase of \$18,400 over the FY 2015 budget.
- Measures to maintain beginning cash balance at between \$50 million and \$55 million continue to be necessary and include continued growth in budgeted reserves coupled with any combination of revenue receipts over budget and expense side budget management.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

- Interest income is projected to increase modestly by \$50,000 to \$350,000 reflecting stable fund balances.

EMS Fund

EMS is another fund that impacts significantly on the General Fund. Typically, this ad valorem support in recent years accounted for 50% to 55% of total EMS operating revenues. However, the percentage is likely to increase given instability in fee revenue collections and the Board policy directive to equalize response times county-wide. Historical and projected General Fund support of EMS operations by fiscal year is as follows:



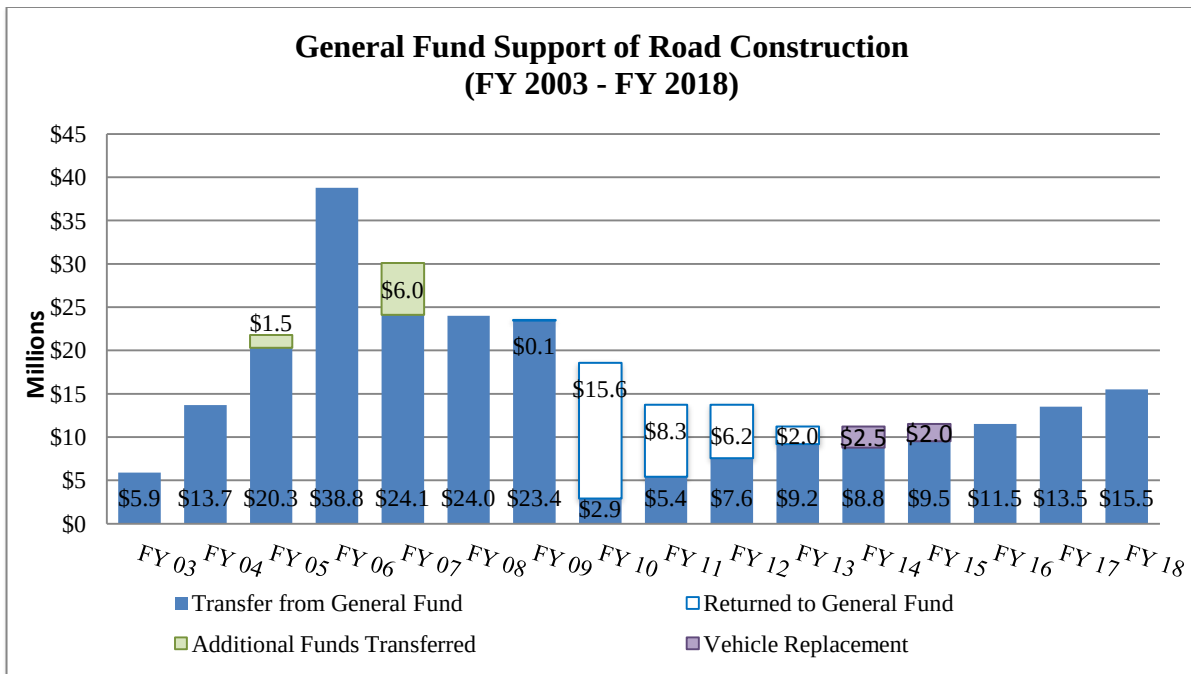
Use of General Fund dollars to support this life/safety function has and continues to be a priority.

Road Construction Program

The Board approved road financing plan was based historically on using growth in taxable value and maintaining the General Fund millage rate to provide increasing dollars to meet the road funding commitments. These dollars are depicted on the following graph.

With taxable values projected to increase, the General Fund contribution to road construction and maintenance is expected to total \$11 million. As future budgets are planned and scarce resources allocated, infrastructure maintenance and non growth related improvements will certainly require a dedicated commitment of general revenue resources to protect this important investment. Capital obligations necessitated by state or federal agreement, like JPA's and DCA's will be funded.

**Collier County Government
Fiscal Year 2016 Adopted Budget**



FY 2017

A **millage neutral** budget in FY 2017 with an increase of 7% in taxable value will continue to allow for priority funding of public safety capital initiatives and AUIR capital programming like the EMS helicopter set aside; continued ambulance replacement; sheriff capital requests; and 800 megahertz equipment replacement. This of course is in addition to other infrastructure replacement needs and continuing expanded service requirements in those operations funded within the General Fund.

In addition to annual inflationary cost increases, the following items were included in the FY 2017 budget analysis:

- Maintain Capital projects funding in an equivalency up to 0.3333 mills.
- Stormwater capital projects funding for county-wide initiatives.
- Maintain General Fund support of EMS.
- Continued ambulance replacement.
- Set aside final \$2,000,000 to replace EMS Helicopter.
- Fourth phase of funding to upgrade the county-wide 800MHz radio system platform by allocating \$2,400,000 to upgrade the site network.
- Contingency reserves are maintained at policy.
- Maintain General Fund road subsidy.
- Maintain General Fund support for Transportation Operations expenses.

In summary, the FY 2017 analysis signals caution especially when critical variables like taxable value, market conditions and general revenues are difficult to predict. Pursuing a **millage neutral** budget in FY 2017 without a sufficient budgeted beginning fund balance would likely result in a \$6.9 million budget planning deficit as depicted in the trend analysis. Of course required correction on the expense side, assuming revenue assumptions are accurate would be necessary.

FY 2018

A **millage neutral** budget in FY 2018 coupled with a 7% taxable value increase allows for continued funding of backlog asset maintenance and replacement while funding those programs and services enjoyed

Collier County Government
Fiscal Year 2016 Adopted Budget

by an expanding population base. Once again, management of the budget will be important to achieve a sufficient beginning fund balance.

The following items were included in the FY 2018 budget analysis:

- Maintain Capital projects funding in an equivalency up to 0.3333 mills.
- Stormwater capital projects funding for county-wide capital initiatives.
- Maintain General Fund support of EMS.
- Year 5 funding to upgrade the county-wide 800MHz radio system platform committing \$945,000 to continued network site improvements, and microwave connectivity.
- Contingency reserves are maintained at policy.
- Maintain General Fund road subsidy.
- Maintain General Fund support for Transportation Operations.

Collier County Government
Fiscal Year 2016 Adopted Budget

General Fund Trend Analysis

General Fund Analysis

	Adopted Budget FY 2015	Forecast FY 2015		Forecast FY 2016		Forecast FY 2017		Forecast FY 2018		Forecast FY 2019
Revenues:										
Ad Valorem	230,306,000	221,936,300	-3.6%	238,581,500	7.5%	255,282,200	7.0%	273,151,953	7.0%	
Sales Tax	34,320,000	35,000,000	2.0%	36,036,000	3.0%	37,837,800	5.0%	39,729,700	5.0%	
Revenue Sharing	8,480,000	8,700,000	2.6%	8,904,000	2.3%	9,349,200	5.0%	9,816,700	5.0%	
Other Revenues	30,124,400	31,311,400	3.9%	30,259,500	-3.4%	30,591,600	1.1%	30,647,640	0.2%	
Less 5% Required by Law	(14,457,300)	0		0		0		0		
Carryforward	52,864,500	59,824,600	13.2%	45,782,100	-23.5%	38,004,500	-17.0%	31,124,400	-18.1%	25,221,054
Total Revenues	341,637,600	356,772,300	4.4%	359,563,100	0.8%	371,065,300	3.2%	384,470,394	3.6%	
Expenditures:										
Departments	63,807,900	59,835,400	-6.2%	61,650,600	3.0%	64,703,400	5.0%	67,908,640	5.0%	
Debt Service	3,079,600	3,079,600	0.0%	3,075,000	-0.1%	3,075,800	0.0%	2,537,900	-17.5%	
Cap - Loans to Impact Fee Fds	11,120,300	11,120,300	0.0%	6,816,600	-38.7%	6,545,100	-4.0%	7,006,600	7.1%	
Capital	24,910,000	24,973,300	0.3%	26,807,900	7.3%	27,692,300	3.3%	28,792,300	4.0%	
Replacement Vehicles & Equip	0	0	N/A	1,500,000	N/A	2,000,000	33.3%	2,000,000	0.0%	
Transfers	36,696,100	36,758,200	0.2%	35,741,200	-2.8%	37,589,400	5.2%	39,468,300	5.0%	
Constitutional Officers	175,353,000	175,223,400	-0.1%	185,967,300	6.1%	198,334,900	6.7%	211,535,600	6.7%	
Reserves	26,670,700	0		0		0		0		
Total Expenditures	341,637,600	310,990,200	-9.0%	321,558,600	3.4%	339,940,900	5.7%	359,249,340	5.7%	
Revenues less Expenditures (Carryforward)		45,782,100		38,004,500		31,124,400		25,221,054		
										Total Amt of Equity Consumed
Amt of Equity (CF) reduced to balance the budge		14,042,500		7,777,600		6,880,100		5,903,347		(34,603,546)
Budgeted Reserves				28,423,400		28,891,900		29,353,300		

Budget Review Process

Department Heads prepare program and line item budgets based on adopted Board policy. Budget instructions provide details regarding the implementation of the policies such as proposed salary adjustment, internal service charges, etc. The OMB staff analyzes each submission for accuracy, content and compliance with the previously determined priorities and policies.

Each Department Head is provided an opportunity to discuss and defend budget submissions to the County Manager. The County Manager makes the final decision for the recommended budgets presented to the Board of County Commissioners in June.

Budget work sessions with the Board of County Commissioners provide a forum for the discussion and finalization of spending plans, the establishment of proposed millage rates and the finalization of the policy statements. In July, maximum proposed millage rates are adopted based on the tentative spending plan and assessed taxable values provided by the Property Appraiser.

Public hearings are held in September to allow for citizen input. The final budget is adopted at the second hearing following a legal notice summarizing the proposed plan and tax rates.

Budget Amendment Process

The Board of County Commissioners annually adopts the budget by resolution for all funds of the County. Budgetary authority is legally maintained at the fund level. However, the County's computerized financial system imposes budget controls for operating funds at the appropriation unit levels by department.

Amendments to the adopted budget can occur at any time during the fiscal year through action of the Board or the County Manager in the following manner:

1. Budget Amendments: Fund revenue and expenditure amounts may be increased or decreased by formal action of the Board following proper public notice as specified in Chapter 129.03 (a) Florida Statute. Amendments to the adopted budgets normally result from either the desire to recognize anticipated revenue or the unanticipated decrease of anticipated revenue. The purpose of the amendment process is to adjust fund amounts to reflect the level of revenues reasonably anticipated to be received and to balance expenditures to these revenues in accordance with state law and sound financial practices.
2. Certain Budget Amendments in accordance with Chapter 129, F.S., require either a resolution that can be approved by the Board of County Commissioners (BCC) on the consent agenda or a resolution that can be approved by the BCC on the Summary Agenda after an advertised public hearing. To save staff time and significant advertising costs, OMB processes one consent resolution on the following agenda to cover all budget amendments that just needed a resolution on the prior agenda. Monthly, OMB processes a resolution and an advertised public hearing to cover all budget amendments that required an advertised public hearing for budget amendments from the past two agendas.
3. Budget Amendments in the amount of \$50,000 or less within the same fund and departments that do not affect revenues or reserves may be made administratively through County Manager approval. Budget Amendment requests under \$50,000 when moving dollars among departments or decreases to reserves equal to or less than \$25,000 that require individual Board action, but no executive summary (formal staff report) are presented twice monthly in a Budget Amendment report for approval. Budget Amendments requiring an executive summary and Board approval include withdrawals from reserves in excess of \$25,000; increase in an operating and/or capital budget over \$50,000; requests for new positions and/or programs; and appropriating supplemental revenues.

Basis of Accounting and Budgeting

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. The County's accounting records and budgetary basis for general government operations are maintained on a modified accrual basis, with revenues being recorded when they are earned and expenditures being recorded in the period incurred.

Accounting records and the budgetary basis for the County's proprietary funds (enterprise funds such as utilities and solid waste operations, and internal service funds such as fleet management and self-insurance funds) are maintained on a full accrual basis. Not only are expenditures recognized when commitments are made (i.e., through purchase orders) but revenues are also recognized when available and measurable (i.e., water and sewer fees are recognized as revenue when bills are produced). Depreciation expense is not budgeted; however, expenditures for capital outlays are budgeted. These outlays are capitalized into fixed assets and eliminated from the results of operations in accordance with generally accepted accounting principles (GAAP).

The Comprehensive Annual Financial Report (CAFR) shows the status of the County's finances on a GAAP basis. In many cases this conforms to the way the County prepares its budget. Exceptions are the treatment of depreciation expense (the budget reflects the full purchase price of equipment and capital improvements, but does not reflect depreciation expenses). In addition, expenses for capital improvements in the proprietary funds are depreciated in the CAFR. Compensated absences (accrued but unused sick and vacation leave) are not budgeted, but are reflected in the CAFR as an outstanding liability. The Comprehensive Annual Financial Report shows fund expenditures and revenues on both a GAAP basis and a budget basis for comparison purposes.

Finally, fund balance allocations (residual unappropriated liquid assets resulting from prior years' operations) are budgeted and included as revenue on a budgetary basis but are eliminated on a GAAP basis for financial reporting.

Adopted Budget Summaries

Collier County prepares a Budget Summary based upon the actual operations of the County, i.e. Divisional/Agency. Summary information is provided for prior and current year adopted budgets. This tool allows management to focus on actual operating plans at a high level, monitor reserves and project cash balances for year-end.

A second Budget Summary, Comparative Revenues, Expenditures and Changes in Fund Balance by Functional Area for All Governmental Funds is prepared for Governmental Funds only. This summary is grouped by functional area for analysis on an annual basis. The highlight of this summary shows the actual fund balance as compared to the planned fund balance, in aggregate, for all Governmental Funds.

Finally, a third summary schedule is included that highlights the appropriations, by fund, compared to the prior year, and grouped by fund type.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

County-Wide Budget Summary

Operating Budget

<u>Division/Agency</u>	FY 15 Adopted	FY 16 Current	FY 16 Expanded	FY 16 Total	% Change
Board of County Commissioners Operations	1,153,600	1,188,400	0	1,188,400	3.02%
Other General Administration (001)	6,671,900	6,870,700	0	6,870,700	2.98%
Other General Administration (111)	2,975,400	3,333,500	0	3,333,500	12.04%
County Attorney	2,676,200	2,740,000	0	2,740,000	2.38%
Total Board of County Commissioners	13,477,100	14,132,600	0	14,132,600	4.86%

County Manager's Agency:

Operations (Gen Fd & MSTD Gen Fd):

Management Offices Operations	4,860,500	5,430,600	55,900	5,486,500	12.88%
Administrative Services General Fund Operations	48,297,800	52,704,200	244,200	52,948,400	9.63%
Growth Management	38,225,800	38,606,200	591,800	39,198,000	2.54%
Public Services Operations	44,845,400	47,561,800	450,400	48,012,200	7.06%
Operations sub-total	136,229,500	144,302,800	1,342,300	145,645,100	6.91%

Revenue Centric Operations:

Management Offices (TDC, Pelican Bay, CRA)	27,715,500	37,050,700	266,800	37,317,500	34.64%
Administrative Services (Internal Services - IT, Fleet, Ri:	91,265,100	99,013,600	854,700	99,868,300	9.43%
Administrative Services (Fire Districts, Trust Funds)	5,006,100	4,865,700	0	4,865,700	-2.80%
Growth Mgt (Com Dev, Plan Serv, Util Reg, TDC-Beach	41,848,200	56,970,900	97,500	57,068,400	36.37%
Growth Mgt Improvement Districts (MSTU/BU; Pollution	6,624,100	6,944,700	17,500	6,962,200	5.10%
Public Services (TDC-Mus/Pks, Conserv. Collier, Trust	54,157,400	49,217,600	132,800	49,350,400	-8.88%
Public Utilities	185,979,500	197,492,400	1,204,100	198,696,500	6.84%
Revenue Centric Operations sub-total	412,595,900	451,555,600	2,573,400	454,129,000	10.07%

Total County Manager Operations	548,825,400	595,858,400	3,915,700	599,774,100	9.28%

Courts & Related Agencies	4,885,500	4,923,400	70,900	4,994,300	2.23%

Constitutional Officers:

Property Appraiser	6,499,500	6,780,800	0	6,780,800	4.33%
Supervisor of Elections	3,238,700	3,994,700	0	3,994,700	23.34%
Clerk of Courts - Fee Support Operations	2,808,100	2,809,200	0	2,809,200	0.04%
Clerk of Courts - General Fund Support	5,869,500	5,702,700	311,700	6,014,400	2.47%
Sheriff	150,021,700	160,369,800	0	160,369,800	6.90%
Tax Collector	17,668,500	19,224,800	0	19,224,800	8.81%
Paid by Board - Constitutional Officers	4,063,500	4,239,100	0	4,239,100	4.32%

Grand Total Operating	757,357,500	818,035,500	4,298,300	822,333,800	8.58%

Debt Service

	FY 15 Total	FY 16 Current	FY 16 Expanded	FY 16 Total	% Change
General Governmental Debt Service	39,277,800	38,742,800	0	38,742,800	-1.36%
Public Utilities Debt Service	39,224,600	36,104,400	0	36,104,400	-7.95%
Grand Total Debt Service	78,502,400	74,847,200	0	74,847,200	-4.66%

Capital Budget

	FY 15 Total	FY 16 Current	FY 16 Expanded	FY 16 Total	% Change

County Manager's Agency:

Management Offices	1,114,000	1,458,100	0	1,458,100	30.89%
Administrative Services Capital Projects	29,274,800	21,936,800	0	21,936,800	-25.07%
Public Services Capital Projects	30,875,500	31,608,700	0	31,608,700	2.37%
Growth Management Capital	100,267,200	100,478,000	0	100,478,000	0.21%
Public Utilities Capital Projects	85,699,400	88,255,200	0	88,255,200	2.98%
Total County Manager Capital Projects	247,230,900	243,736,800	0	243,736,800	-1.41%

Courts & Related Agencies Capital Projects	6,857,000	4,771,200	0	4,771,200	-30.42%

Constitutional Officers:

Supervisor of Elections Capital Projects	0	0	0	0	N/A
Sheriff Capital Projects	14,577,300	10,439,500	0	10,439,500	-28.39%
Total Constitutional Officers Capital Projects	14,577,300	10,439,500	0	10,439,500	-28.39%

Grand Total Capital Budgets	268,665,200	258,947,500	0	258,947,500	-3.62%

General Funds (001 & 111) Transfers & Reserves	282,935,700	299,223,700	0	299,223,700	5.76%

Total Gross County Budget	1,387,460,800	1,451,053,900	4,298,300	1,455,352,200	4.89%

Less: Interfund Transfers	453,374,300	472,185,200	1,791,600	473,976,800	4.54%

Total Net County Budget	934,086,500	978,868,700	2,506,700	981,375,400	5.06%

Collier County Government
Fiscal Year 2016 Adopted Budget

County-Wide Budget Summary

Revenues	FY 15 Adopted	FY 16 Current	FY 16 Expanded	FY 16 Total	% Change
Property Taxes	268,670,300	291,653,500	0	291,653,500	8.55%
Gas & Sales Tax	52,620,000	55,500,000	0	55,500,000	5.47%
Permits, Fines & Assessments	45,801,600	54,881,700	44,500	54,926,200	19.92%
Intergovernmental	15,428,200	14,204,100	0	14,204,100	-7.93%
Service Charges	199,118,800	213,553,100	0	213,553,100	7.25%
Interest/Misc	6,746,300	7,312,200	0	7,312,200	8.39%
Impact Fees	28,802,000	30,232,800	0	30,232,800	4.97%
Loan Proceeds	0	0	0	0	N/A
Carry Forward	347,236,200	344,463,200	2,492,800	346,956,000	-0.08%
Internals	72,394,700	76,167,600	612,200	76,779,800	6.06%
Transfers	380,979,600	396,017,600	1,179,400	397,197,000	4.26%
Less 5% Required by Law	(30,336,900)	(32,931,900)	(30,600)	(32,962,500)	8.65%
Total Gross County Budget - Revenues	1,387,460,800	1,451,053,900	4,298,300	1,455,352,200	4.89%
Less Interfund Transfers	453,374,300	472,185,200	1,791,600	473,976,800	4.54%
Total Net County Budget	934,086,500	978,868,700	2,506,700	981,375,400	5.06%

FY 2016 Full Time Equivalent (FTE) Count Summary

Division	FY 09 (prior to reorg) Authorized	FY 15 (Funded) Adopted	FY 15 (Funded) Forecast	FY 16 (Funded) Current	FY 16 (Funded) Expanded	FY 16 (Funded) Total	% Change
BCC	11.00	10.00	10.00	10.00	-	10.00	0.00%
County Attorney	34.00	18.00	18.00	18.00	-	18.00	0.00%
Total BCC	45.00	28.00	28.00	28.00	-	28.00	0.00%
Management Offices	300.60	68.00	70.00	69.00	6.75	75.75	11.40%
Administrative Services	193.25	405.00	407.00	407.00	18.00	425.00	4.94%
Public Services	470.40	357.00	355.00	355.00	10.00	365.00	2.24%
Public Utilities	406.50	371.00	395.00	395.00	18.00	413.00	11.32%
Growth Management	583.00	437.50	477.50	477.50	9.50	487.00	11.31%
Total County Manager Agency	1,953.75	1,638.50	1,704.50	1,703.50	62.25	1,765.75	7.77%
Courts & Related Agencies	38.60	31.00	31.00	31.00	1.00	32.00	3.23%
Constitutional Officers:							
Property Appraiser	60.00	56.00	56.00	56.00	-	56.00	0.00%
Supervisor of Elections	22.00	22.00	22.00	22.00	-	22.00	0.00%
Clerk (Non-State Funded)	95.23	82.20	82.20	82.62	4.00	86.62	5.38%
Sheriff	1,369.25	1,379.00	1,379.00	1,380.50	-	1,380.50	0.11%
Tax Collector	158.00	149.00	149.00	149.00	-	149.00	0.00%
Total Constitutional Officers	1,704.48	1,688.20	1,688.20	1,690.12	4.00	1,694.12	0.35%
Total of Permanent FTE	3,741.83	3,385.70	3,451.70	3,452.62	67.25	3,519.87	3.96%
Grant Funded-MPO	5.00	5.00	5.00	5.00	-	5.00	0.00%
Grant Funded Positions-Housing Grant	8.05	10.50	10.50	10.80	-	10.80	2.86%
Grant Funded Positions-Human Service	2.15	11.60	11.60	11.30	1.00	12.30	6.03%
Grant Funded Positions-Sheriff	10.00	10.00	10.00	17.00	-	17.00	70.00%
Clerk (State Funded)	166.77	110.80	110.80	111.98	-	111.98	1.06%
Total Grant and State Funded Positions	191.97	147.90	147.90	156.08	1.00	157.08	6.21%
Grand Total	3,933.80	3,533.60	3,599.60	3,608.70	68.25	3,676.95	4.06%
		3,422.80	3,488.80	3,496.72	68.25	3,564.97	
Clerk Position Reconciliation							
Clerk (County Funded)	92.23	82.20	82.20	82.62	4.00	86.62	5.38%
Clerk (State Funded)	199.30	110.80	110.80	110.38	-	111.98	1.06%
Total Clerk Positions	291.53	193.00	193.00	193.00	4.00	198.60	2.90%

Collier County Government
Fiscal Year 2016 Adopted Budget

The following schedule provides a view of the actual financial results for FY14 and the Adopted Budgets for FY15 and FY16. This schedule addresses all governmental funds grouped together and as noted on the schedule, actual results are presented on a full accrual basis and the budgets are modified accrual.

**COMPARATIVE REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BY FUNCTIONAL AREA FOR ALL GOVERNMENTAL FUNDS**

FISCAL YEAR 2016

(Amounts expressed in thousands)

	Governmental Funds		
	FY 2014 Actual (Note 1)	FY 2015 Adopted	FY 2016 Adopted
<u>Revenues</u>			
Taxes			
Ad Valorem Taxes	244,287	268,670	291,654
Local Gas Taxes	12,824	12,692	12,793
Franchise Fees	25,204	23,544	24,474
Licenses, Permits & Impact Fees	40,631	33,318	43,080
Intergovernmental Revenues	89,392	53,446	56,830
Charges for Services	35,149	39,113	42,038
Fines & Forfeitures	3,252	3,086	2,903
Interest Income	2,393	1,747	2,028
Special Assessments	2,922	3,263	3,905
Miscellaneous Revenues	11,553	9,772	10,410
Total Revenue and Sources	467,607	448,651	490,115
<u>Expenditures</u>			
General Government	73,739	88,314	88,288
Public Safety	163,169	186,840	197,823
Physical Environment	11,276	28,345	25,185
Transportation	38,789	79,566	79,628
Economic Environment	9,265	3,059	3,118
Human Services	12,367	12,349	12,785
Culture & Recreation	34,114	51,642	57,899
Debt Service	34,946	33,011	32,867
Capital Outlay (Note 2)	63,613	0	0
Total Expenditures	441,278	483,126	497,593
Excess (deficit) of revenues over (under) expenditures	26,329	(34,475)	(7,478)
Other Financing Sources	188,264	264,399	273,005
Other Financing Uses	199,674	314,072	332,003
Net Increase/(Decrease) in Fund Balance	14,919	(84,148)	(66,476)
Beginning Fund Balance 10/1	353,861	236,662	229,522
Actual/Recommended Ending Fund Balance at 9/30 (Note 3)	368,780	152,514	163,046

Note (1): This data comes from the Collier County Comprehensive Financial Report (CAFR) and uses accrual based accounting.

Note (2): As discussed in the Basis of Accounting and Budgeting section, the Finance Department maintains capital expenditures separate from the functional activities while budgeting applies the capital expenditure to the function it relates to.

Note (3): As discussed in the Estimated Changes in Fund Balance, Recommended Ending Fund Balance assumes all budgeted appropriations will be expended and only 95% of budgeted revenues will be received.

Collier County Government
Fiscal Year 2016 Adopted Budget

Summary of Budget by Fund				
Fund Title	Fund No.	FY 14/15 Adopted Budget	FY 15/16 Adopted Budget	% Budget Change
General Fund				
General Fund	(001)	341,637,600	360,467,600	5.51%
Utility Impact Fee Deferral Program	(002)	21,000	31,000	47.62%
Emergency Disaster	(003)	482,200	484,800	0.54%
Economic Development	(007)	1,134,100	1,494,100	31.74%
Constitutional Officer Funds:				
Clerk of Circuit Court	(011)	8,677,600	8,823,600	1.68%
Sheriff	(040)	142,092,500	152,607,400	7.40%
Property Appraiser	(060)	6,499,500	6,780,800	4.33%
Tax Collector	(070)	17,668,500	19,224,800	8.81%
Supervisor of Elections	(080)	3,238,700	3,994,700	23.34%
Supervisor of Elections Grants	(081)	0	0	N/A
Subtotal Constitutional Officers		178,176,800	191,431,300	7.44%
Special Revenue Funds				
Transportation	(101)	19,202,100	19,225,600	0.12%
Right of Way Permitting	(102)	535,500	245,600	-54.14%
Affordable Housing	(105)	109,000	131,000	20.18%
Impact Fee Administration	(107)	1,204,400	1,223,400	1.58%
Pelican Bay MSTBU	(109)	3,425,700	3,702,800	8.09%
Unincorporated Areas General Fund MSTU	(111)	42,131,500	45,708,000	8.49%
Landscaping Projects	(112)	35,200	25,900	-26.42%
Community Development	(113)	23,915,700	35,013,100	46.40%
Water Pollution Control	(114)	3,481,500	3,274,500	-5.95%
Sheriff Grants	(115)	86,400	291,000	236.81%
Miscellaneous Grants	(116)	1,600	3,400	112.50%
Natural Resources Grants	(117)	0	12,500	N/A
Community Development Block Grants	(121)	0	0	N/A
Services for Seniors	(123)	709,600	772,700	8.89%
ARRA Grants	(125)	0	0	N/A
Metro Planning-MPO	(128)	8,000	8,000	0.00%
Library Grants	(129)	715,100	90,000	-87.41%
Golden Gate Community Center	(130)	1,036,400	1,196,200	15.42%
Planning Services	(131)	12,041,100	16,163,300	34.23%
Pine Ridge Industrial Park Capital	(132)	269,300	65,900	-75.53%
Victoria Park Drainage MSTU	(134)	30,000	30,400	1.33%
Naples Production Park Capital	(138)	5,500	661,800	11932.73%
Naples Park Drainage MSTU&BU	(139)	83,800	91,300	8.95%
Pine Ridge Industrial Pk Maintenance MSTU&B	(140)	0	0	N/A
Naples Production Park MSTU&BU	(141)	54,500	54,700	0.37%
Pine Ridge Industrial Park MSTU&BU	(142)	1,827,600	1,830,800	0.18%
Vanderbilt Beach Beautification MSTU	(143)	5,959,900	1,275,800	-78.59%
Isle of Capri Municipal Rescue & Fire Services	(144)	1,324,600	1,229,500	-7.18%
Fiddler's Creek Fire Control District	(145)	0	89,100	N/A
Ochopee Fire Control District MSTU	(146)	1,895,400	1,930,300	1.84%
Collier County Fire Control MSTU	(148)	298,000	308,600	3.56%
Goodland/Horr's Isle Fire Control District	(149)	98,300	93,300	-5.09%

Collier County Government
Fiscal Year 2016 Adopted Budget

Summary of Budget by Fund				
Fund Title	Fund No.	FY 14/15 Adopted Budget	FY 15/16 Adopted Budget	% Budget Change
Special Revenue Funds (Cont'd)				
Sabal Palm Road Extension MSTU&BU	(151)	149,200	121,600	-18.50%
Lely Golf Estates Beautification MSTU	(152)	406,500	388,100	-4.53%
Golden Gate Beautification MSTU	(153)	739,800	660,100	-10.77%
Hawksridge Stormwater System MSTU	(154)	75,500	77,900	3.18%
Radio Road Beautification MSTU	(158)	843,500	974,000	15.47%
Forest Lakes Roadway & Drainage MSTU	(159)	557,100	515,400	-7.49%
Immokalee Beautification MSTU	(162)	468,800	336,400	-28.24%
Bayshore Beautification MSTU	(163)	4,110,400	4,473,700	8.84%
Haldeman Creek Dredging MSTU	(164)	272,100	315,900	16.10%
Rock Road MSTU	(165)	70,000	83,000	18.57%
Radio Road East Beautification MSTU	(166)	125,500	154,800	23.35%
Teen Court	(171)	84,000	85,600	1.90%
Conservation Collier	(172)	407,300	547,000	34.30%
Driver Education	(173)	294,800	232,300	-21.20%
Conservation Collier Maintenance	(174)	33,091,000	32,916,300	-0.53%
Court IT Fee	(178)	1,570,700	1,529,500	-2.62%
Conservation Collier Projects	(179)	330,000	614,300	86.15%
Domestic Animal Services Donations	(180)	82,800	135,900	64.13%
Court Maintenance Fund	(181)	6,857,000	4,771,200	-30.42%
TDC Beach Park Facilities	(183)	8,894,900	9,896,700	11.26%
Tourism Marketing	(184)	9,398,600	13,432,000	42.91%
TDC Engineering	(185)	700,200	742,600	6.06%
Immokalee Redevelopment CRA	(186)	577,400	677,400	17.32%
Bayshore/Gateway Triangle CRA	(187)	1,795,900	1,836,900	2.28%
800 MHz Fund	(188)	1,230,700	1,240,300	0.78%
Wireless E-911	(189)	0	5,600	N/A
Miscellaneous Florida Statutes	(190)	31,300	85,600	173.48%
SHIP	(191)	0	0	N/A
Public Guardianship	(192)	193,000	193,000	0.00%
Tourist Development	(193)	1,289,900	1,822,200	41.27%
Tourist Development	(194)	1,883,600	2,165,800	14.98%
Tourist Development Beaches	(195)	27,568,900	31,036,400	12.58%
Economic Disaster Recovery	(196)	774,000	4,208,800	443.77%
Museum	(198)	2,260,200	2,749,600	21.65%
E-911 System	(199)	739,100	638,700	-13.58%
Confiscated Property Trust.	(602)	248,700	162,800	-34.54%
Crime Prevention	(603)	1,292,900	1,132,800	-12.38%
University Extension	(604)	83,700	116,500	39.19%
GAC Land Trust	(605)	910,200	852,900	-6.30%
GAC Road Trust	(606)	400	0	-100.00%
Parks and Recreation Donations	(607)	8,400	9,300	10.71%
Law Enforcement Trust	(608)	644,200	777,100	20.63%
Domestic Violence Trust	(609)	368,300	385,400	4.64%
Animal Control Trust	(610)	167,500	187,100	11.70%
Combined E-911	(611)	4,549,600	4,369,000	-3.97%
Library Trust Fund	(612)	464,900	289,500	-37.73%

Collier County Government
Fiscal Year 2016 Adopted Budget

Summary of Budget by Fund				
Fund Title	Fund No.	FY 14/15 Adopted Budget	FY 15/16 Adopted Budget	% Budget Change
Special Revenue Funds (Cont'd)				
Drug Abuse Trust	(616)	4,100	4,200	2.44%
Freedom Memorial	(620)	153,200	44,100	-71.21%
Law Library	(640)	75,000	77,100	2.80%
Legal Aid Society	(652)	108,400	108,400	0.00%
Office of Utility Regulation	(669)	1,382,600	1,437,700	3.99%
Impact Fee Escrow Fund	(675)	0		N/A
Court Administration	(681)	2,416,000	2,545,900	5.38%
Specialized Grants	(701)	0	0	N/A
Administrative Services Grants	(703)	0	0	N/A
Administrative Services Grant Match	(704)	300	0	-100.00%
Housing Grants	(705)	0	0	N/A
Housing Grants Match	(706)	0	60,000	N/A
Human Services Grants	(707)	296,000	321,300	8.55%
Human Services Grant Match	(708)	15,000	35,200	134.67%
Public Services Grants	(709)	2,400	0	-100.00%
Public Services Grant Match	(710)	105,600	0	-100.00%
Transportation Grants	(711)	0	0	N/A
Transportation Grant Match	(712)	0	0	N/A
Bureau of Emergency Services Grants	(713)	0	0	N/A
Bureau of Emergency Services Grant Match	(714)	0	0	N/A
Immokalee CRA Grants	(715)	0	76,200	N/A
Bayshore CRA Grants	(717)	500	0	-100.00%
ARRA Grants	(725)	2,700	0	-100.00%
ARRA Grants Match	(726)	700	500	-28.57%
Collier County Lighting	(760)	796,400	874,900	9.86%
Pelican Bay Lighting	(778)	1,246,700	1,389,400	11.45%
SHIP Grants	(791)	0	0	N/A
Subtotal Special Revenue Funds		243,703,800	269,670,400	10.65%
Debt Service Funds				
Gas Tax Revenue Refunding Bds, 2003,2005	(212)	13,231,200	13,159,000	-0.55%
Sales Tax Revenue Refunding Bonds, 2003	(215)	1,400	0	-100.00%
Sales Tax Revenue Refunding Bonds, 2005	(216)	2,100	0	-100.00%
Sales Tax Rev Bds Reserve, 2002,2003,2005	(217)	0	0	N/A
Caribbean Gardens G.O. Bond	(220)	3,300	1,400	-57.58%
Naples Pk Drainage Assessment Bds, 1997	(226)	11,800	12,000	1.69%
Pine Ridge/ Naples Production Park, 1993	(232)	1,137,600	856,300	-24.73%
Euculid and Lakeland	(253)	89,500	90,100	0.67%
Forest Lakes Limited G.O. Bonds, 2007	(259)	1,434,000	1,382,400	-3.60%
Radio Rd E MSTU G.O. Bonds, 2012	(266)	173,000	173,000	0.00%
Conservation Collier Limited G.O. Bds, 2005A	(272)	54,000	84,900	57.22%
Conservation Collier Limited G.O. Bds, 2008	(273)	37,200	200	-99.46%
Bayshore CRA Letter of Credit, Series 2009	(287)	1,535,400	1,655,000	7.79%
Special Obligation Bonds, Series 2010,2010B	(298)	21,567,300	21,328,500	-1.11%
Subtotal Debt Service Funds		39,277,800	38,742,800	-1.36%

Collier County Government
Fiscal Year 2016 Adopted Budget

Summary of Budget by Fund				
Fund Title	Fund No.	FY 14/15 Adopted Budget	FY 15/16 Adopted Budget	% Budget Change
Capital Projects Funds				
County-Wide Capital Projects	(301)	20,975,900	17,504,000	-16.55%
ATV Settlement	(305)	12,500	22,600	80.80%
Parks Capital Improvements	(306)	1,994,400	2,516,700	26.19%
Library Capital Projects	(307)	1,600	0	-100.00%
Growth Management Capital	(310)	0	300,000	N/A
Road Construction Operations	(312)	2,766,200	3,540,200	27.98%
Road Construction	(313)	36,809,500	40,908,300	11.14%
Museum Capital	(314)	532,400	652,100	22.48%
Clam Bay Restoration	(320)	171,900	144,200	-16.11%
Pelican Bay Irrigation/Landscaping	(322)	407,100	678,900	66.76%
Stormwater Operations	(324)	1,207,200	978,600	-18.94%
Stormwater Capital Improvement Projects	(325)	5,840,400	5,691,600	-2.55%
Road Impact District 1, N Naples	(331)	10,128,900	7,240,100	-28.52%
Road Impact District 2, E Naples & GG City	(333)	2,824,900	2,091,100	-25.98%
Road Impact District 3, City of Naples	(334)	626,900	908,800	44.97%
Road Impact District 4, S County & Marco	(336)	9,313,900	4,141,600	-55.53%
Road Impact District 6, Golden Gate Estates	(338)	4,235,600	2,677,000	-36.80%
Road Impact District 5, Immokalee Area	(339)	2,381,400	4,045,900	69.90%
Road Assessment Receivable	(341)	460,700	452,100	-1.87%
Regional Park Impact Fee - Incorporated Areas	(345)	354,500	631,100	78.03%
Community & Regional Park Impact Fee	(346)	16,343,700	15,047,300	-7.93%
EMS Impact Fee	(350)	2,342,400	720,800	-69.23%
Library Impact Fee	(355)	1,809,800	1,907,200	5.38%
Community Park Impact Fee - Naples/ Urban	(368)	2,700	0	-100.00%
Ochopee Fire Impact Fees	(372)	5,600	8,700	55.36%
Isle of Capri Fire Impact Fees	(373)	50,600	54,400	7.51%
Correctional Facilities Impact Fees	(381)	3,250,700	3,251,800	0.03%
Law Enforcement Impact Fees	(385)	5,431,800	3,418,300	-37.07%
General Government Building Impact Fee	(390)	13,259,100	9,066,600	-31.62%
Subtotal Capital Funds		143,542,300	128,600,000	-10.41%
Enterprise Funds				
County Water Sewer Operating	(408)	136,313,900	142,801,200	4.76%
County Water Sewer Assessment Capital	(409)	0	2,773,200	N/A
County Water Sewer Debt Service	(410)	39,224,600	36,104,400	-7.95%
County Water Impact Fees	(411)	12,073,900	12,270,400	1.63%
County Water Capital Projects	(412)	21,280,000	20,457,500	-3.87%
County Sewer Impact Fees	(413)	14,910,200	13,604,000	-8.76%
County Sewer Capital Projects	(414)	32,970,000	38,815,800	17.73%
County Water Sewer Grants	(416)	0	0	N/A
County Water Sewer Grant Match	(417)	0	0	N/A
Collier Area Transit Grants	(424)	0	0	N/A
Collier Area Transit Grant Match	(425)	574,300	250,000	-56.47%
Collier Area Transit	(426)	3,217,400	3,166,200	-1.59%
Transportation Disadvantaged	(427)	2,620,800	2,758,500	5.25%
Transportation Disadvantaged Grant	(428)	800	0	-100.00%
Transportation Disadvantaged Grant Match	(429)	87,200	87,200	0.00%

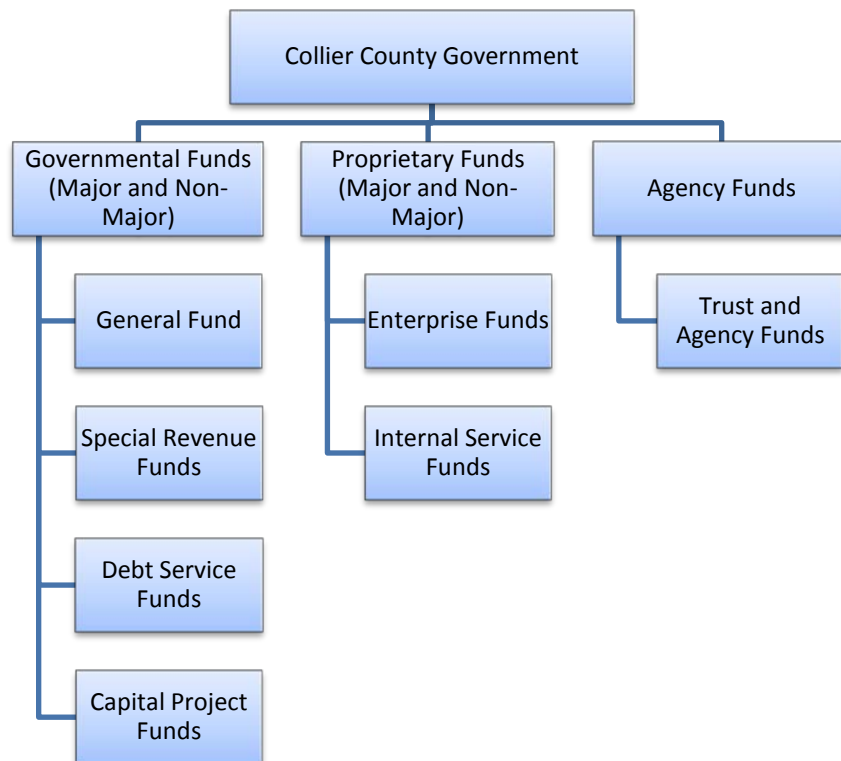
Collier County Government
Fiscal Year 2016 Adopted Budget

Summary of Budget by Fund				
Fund Title	Fund No.	FY 14/15 Adopted Budget	FY 15/16 Adopted Budget	% Budget Change
Enterprise Funds (Cont'd)				
Solid Waste Disposal	(470)	19,974,800	22,151,400	10.90%
Landfill Closure	(471)	2,275,200	2,915,200	28.13%
Solid Waste Motor Pool Capital	(472)	0	319,900	N/A
Mandatory Collection	(473)	27,415,600	27,735,600	1.17%
Solid Waste Capital Projects	(474)	4,465,300	3,107,500	-30.41%
Solid Waste Grant	(475)	0	0	N/A
Solid Waste Grant Match	(476)	0	0	N/A
EMS	(490)	24,743,300	27,260,700	10.17%
EMS Grants and Capital	(491)	2,218,800	3,146,000	41.79%
First Responder	(492)	0	0	N/A
EMS Grant	(493)	0	0	N/A
EMS Grant Match	(494)	0	0	N/A
Airport Authority Operations	(495)	3,273,100	3,453,600	5.51%
Airport Authority Capital	(496)	62,300	286,900	360.51%
Immokalee Airport Capital	(497)	13,400	619,900	4526.12%
Airport Authority Grant	(498)	0	0	N/A
Airport Authority Grant Match	(499)	0	0	N/A
Subtotal Enterprise Funds		347,714,900	364,085,100	4.71%
Internal Service Funds				
Information Technology	(505)	5,549,800	6,597,000	18.87%
Information Technology Capital	(506)	225,100	727,300	223.10%
Property & Casualty	(516)	14,339,000	15,153,500	5.68%
Group Health	(517)	55,002,300	57,930,500	5.32%
Workers Compensation	(518)	4,592,000	3,975,000	-13.44%
Fleet Management	(521)	10,326,200	10,122,700	-1.97%
Motor Pool Capital Recovery	(522)	0	0	N/A
Motor Pool Capital Recovery	(523)	0	4,122,000	N/A
Subtotal Internal Service Funds		90,034,400	98,628,000	9.54%
Permanent & Agency Funds				
Deposit Fund	(670)	0	0	N/A
Caracara Prairie Preserve	(674)	1,735,900	1,717,100	-1.08%
Subtotal Permanent Funds		1,735,900	1,717,100	-1.08%
Total Budget by Fund				
Total Budget by Fund		1,387,460,800	1,455,352,200	4.89%
Less:				
Internal Services		72,394,700	76,779,800	6.06%
Interfund Transfers		380,979,600	397,197,000	4.26%
Net County Budget		934,086,500	981,375,400	5.06%

Fund Structure, Fund Balance and Description of Funds Subject to Appropriation

Fund balance (Net Position) represents the net financial resources of a fund – in other words, assets minus liabilities – in simpler terms, dollars available to spend. If some of the funds' resources are not available to spend, this would be indicated by "restricting" or "reserving" a portion of the fund balance.

The Governmental Accounting Standards Board (GASB) Statement Number 54, Fund Balance Reporting and Governmental Fund Type Definitions, has been in effect for fiscal years beginning after June 15, 2010. The objective of this statement was to improve the usefulness and understandability of governmental fund balance information. GASB 54 classification is only required for governmental funds and therefore, no presentation is made for Proprietary or Agency Funds. All funds are appropriated annually with the exception of Grant Funds which are appropriated at the time grant awards are approved by the Board of County Commissioners. Collier County's funds can be divided into the following three categories: governmental, proprietary and agency.



A further designation is made between Major and Non-Major.

Major Funds and their descriptions are:

Governmental:

- **General Fund** is the largest operating fund of the County. It is used to account for all countywide general government activities and is supported principally by ad valorem taxes.
- **Bayshore and Immokalee CRAs** are Community Redevelopment Agencies established for areas of the County to address specific needs of those areas. Their primary revenue source is the Tax Increment Financing (TIF) revenue transferred from the General Fund.

Collier County Government
Fiscal Year 2016 Adopted Budget

- **Governmental Facilities and Law Enforcement Impact Fee Fund** collects Impact Fees generated for the purpose of funding new construction on growth-related general governmental facilities.

Proprietary:

- **Collier County Water and Sewer Fund** is used to account for the operations of the day-to-day operating functions for the County's water collection, distribution and sewer systems. Principal revenues are water and sewer user fees.
- **Solid Waste Fund** is used to account for the collection and disposal of the entire waste stream generated in Collier County. Landfill operations have been privatized through a contractual agreement with Waste Management, Inc. The principal revenue source is tipping fees.

Non-Major Funds include:

Governmental:

- **Special Revenue Funds** are used to account for the proceeds of specific revenue sources that are for specified purposes or are restricted in use.
- **Debt Service Funds** are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs. A brief discussion of each bond issue, repayments pledge, and date of final maturity follows.
- **Capital Project Funds** are used to account for financial resources to be used for the acquisition or construction of major capital facilities or improvements.

Proprietary:

- **Enterprise Funds** are used to account for operations that are financed and operated in a manner similar to private business enterprise. The intent of the governing body is that all costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.
- **Internal Service Funds** are used to account for the provision of goods and services by the County departments providing services to other County operations.

Agency Funds:

- **Trust and Agency Funds** are used to account for assets held in trust or for individuals, private organizations, other governmental units and/or funds to be used for special purposes.

For a complete listing of all Funds utilized by Collier County, their descriptions and the category they fall into, please see the Budget by Fund section.

Estimated Changes in Fund Balance By Fund Type

The next several pages provide an estimate and a discussion of the budgeted fund balance for the County's Funds by fund type. Fund balances are the product of unspent amounts from prior years within a fund. Fund balances can be caused by timing issues (capital projects not completed when expected, unspent grant funds), excess planned revenues over planned expenditures, or they can be planned for, such as setting aside monies for future or contingent events. When developing a "balanced budget," available fund balances are combined with estimated revenues to comprise the total sources available to fund appropriations.

The budgeted year-end fund balance is determined by subtracting budgeted expenditures from the sum of prior year-end fund balance plus budgeted revenue. The difference is budgeted year-end fund balance. The budgeted year-end fund balance is then compared to the prior year-end budgeted fund balance to determine the change in fund balance.

The budget based approach discussed above assumes 100% of budgeted appropriations will be expended and only 95% of budgeted revenues will be received. Collier County has a history of conservative budget management practices and as a result actual expenditures incurred are typically less than the amount budgeted. Similarly, actual revenue received can trend well above 95% of the budgeted amount. The budget is routinely managed during the course of any fiscal year to ensure that sufficient beginning actual cash is available and sized around policy objectives.

There are two summary documents for this section. The first summary provides an overview of the changes in fund balance, including beginning fund balance, estimated revenues and other financing sources, expenditures and other financing sources/uses and then budgeted (recommended) ending fund balances for all Fund Types. Please note that the ending fund balances are presented by undesignated reserves, designated reserves and cash flow reserves. Undesignated reserves are the County's reserve for contingencies. Designated reserves are made up of reserves for debt service, capital, and actuarial insurance reserves. The cash flow reserve is established to fund beginning of the year operations as a large part of County revenues are received a couple of months after the start of each fiscal year.

Collier County Government
Fiscal Year 2016 Adopted Budget

BUDGETED SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BY FUND TYPE AND FUNCTIONAL ACTIVITY AREA FOR ALL FUNDS
FISCAL YEAR 2016

(amounts expressed in thousands)

Description	MAJOR					NON-MAJOR		All Other Funds	
	General Fund Grouping (1)	Immokalee CRA	Bayshore CRA	Law Enforcement Impact Fee	Governmental Facilities Impact Fee	Other Governmental Funds	Total Governmental Funds	Major and Non-Major Proprietary	Total All Funds
Beginning Fund Balance 10/1/15	50,132	228	432	821	3,198	174,711	229,522	117,436	346,958
Budgeted Revenues:									
Taxes:									
Ad Valorem Taxes	250,069	-	-	-	-	41,585	291,654	-	291,654
Local Gas Taxes	-	-	-	-	-	12,793	12,793	-	12,793
Franchise Fees	-	-	-	-	-	24,474	24,474	1,390	25,864
Licenses, Permits & Impact Fees	303	-	-	1,031	1,890	39,856	43,080	9,400	52,480
Intergovernmental Revenue	47,835	-	-	-	-	8,995	56,830	81	56,911
Charges for Services	33,523	-	-	-	-	8,515	42,038	171,515	213,553
Fines & Forfeitures	508	-	-	-	-	2,395	2,903	7	2,910
Interest Income	837	1	2	2	8	1,178	2,028	1,085	3,113
Special Assessment	-	-	-	-	-	3,905	3,905	-	3,905
Miscellaneous Revenues	7,956	-	150	-	-	2,304	10,410	1,013	11,423
Other Financing Sources	162,746	525	1,253	1,565	3,971	102,945	273,005	160,787	433,792
Total Revenue & Sources	503,777	526	1,405	2,598	5,869	248,945	763,120	345,278	1,108,398
Total Revenue & Beginning Balance	553,909	754	1,837	3,419	9,067	423,656	992,642	462,714	1,455,356
Budgeted Expenditures/Expenses:									
General Government	68,351	-	-	-	-	19,937	88,288	265	88,553
Public Safety	156,352	-	-	900	-	40,571	197,823	30,176	227,999
Physical Environment	887	-	-	-	-	24,298	25,185	163,015	188,200
Transportation	269	-	-	-	-	79,359	79,628	10,070	89,698
Economic Environment	1,833	526	517	-	-	242	3,118	43	3,161
Human Services	11,876	-	-	-	-	909	12,785	272	13,057
Culture & Recreation	17,186	-	-	-	-	40,713	57,899	412	58,311
Debt Service	-	-	-	-	-	32,867	32,867	18,556	51,423
Other Financing Sources/Uses	267,435	30	858	1,873	6,300	55,507	332,003	143,344	475,347
Total Expenditures/Expenses	524,189	556	1,375	2,773	6,300	294,403	829,596	366,153	1,195,749
Budgeted Ending Fund Balance:									
Undesignated Reserves	9,205	129	52	-	-	22,807	32,193	14,582	46,775
Designated Reserves (2)	21,000	69	410	646	2,767	97,494	122,386	70,789	193,175
Cash Flow Reserves	(485)	-	-	-	-	8,952	8,467	11,190	19,657
Recommended Ending Fund Balance at 9/30/16	29,720	198	462	646	2,767	129,253	163,046	96,561	259,607

(1) General Fund Grouping includes the County-wide General Fund, Constitutional Officers General Funds, Affordable Housing Deferrals, Emergency Disaster and Economic Development Funds.

(2) Designated reserves include a budgeted negative reserve for payroll attrition savings. In the County-wide General Fund, the attrition reserve is the only designated reserve other than cash flow which is identified separately.

Collier County Government
Fiscal Year 2016 Adopted Budget

The second summary document provides an overview of all County Funds by type with an analysis of the change in fund balance. As discussed above, the County practices conservative budget management and in order to present a reasonable analysis, the prior and current year planned fund balances are compared.

The following chart shows the budgeted change in Fund Balance from FY15 to FY16 along with a discussion of the planned changes greater than 10%.

	MAJOR					NON-MAJOR		All Other Funds	
	General Fund Grouping (1)	Immokalee CRA	Bayshore CRA	Law Enforcement Impact Fee	Governmental Facilities Impact Fee	Aggregate Governmental Funds	All Governmental Funds Total	Major and Non-Major Proprietary and Agency	Total All Funds
Estimated Fund Balance FY15	27,987	71	402	548	2,724	119,976	151,708	85,308	237,016
Recommended Fund Balance FY 16	29,720	198	462	646	2,767	129,253	163,046	96,561	259,607
Dollar change in fund balance	1,733	127	60	98	43	9,277	11,338	11,253	22,591
% change in fund balance	5.83%	64.14%	12.99%	15.17%	1.55%	7.18%	4.94%	11.65%	8.70%

Major Governmental Funds: Collier County's major governmental funds include the Countywide General Fund, the Immokalee and Bayshore Community Redevelopment Areas (CRAs) Funds, and the Law Enforcement and Governmental Facilities Impact Fee Fund. The Immokalee CRA and Bayshore CRA increase in fund balance is attributable to increasing the reserve for Capital within the fund. The Law Enforcement Impact Fee Fund increase in fund balance was attributed to increasing the reserves for capital to provide contingency funding for the construction of the Orangetree Sheriff's Substation; the project will be bid out in early FY16.

Non-Major Governmental Funds: This aggregate grouping of funds includes Road Districts, Grants, Special Revenue Funds, Debt and many Capital Improvement funds.

All Other Funds: Include an aggregate of the following:

- **Major Proprietary Funds:** Included here are the Collier County Water/Sewer District Funds and the County Solid Waste Funds. The Collier County Water/Sewer reserves increased by \$6.7 million due to future capital improvements and funding up the new motor pool capital recovery fund. The Solid Waste reserves increased by \$1.4 million.
- **Non-major Proprietary Funds:** Included in this group of funds are Emergency Medical Service (EMS), Airport Authority, Mass Transit and our Internal Service Funds. The balance of fund balance increases of \$3.2 million are in the Non-Major Proprietary Funds. The reserve for insurance within the Insurance (Internal Service) Funds increased by \$1.8 million. Also, a new Governmental motor pool capital recovery fund was established in FY16, increasing reserves by \$1.1 million.

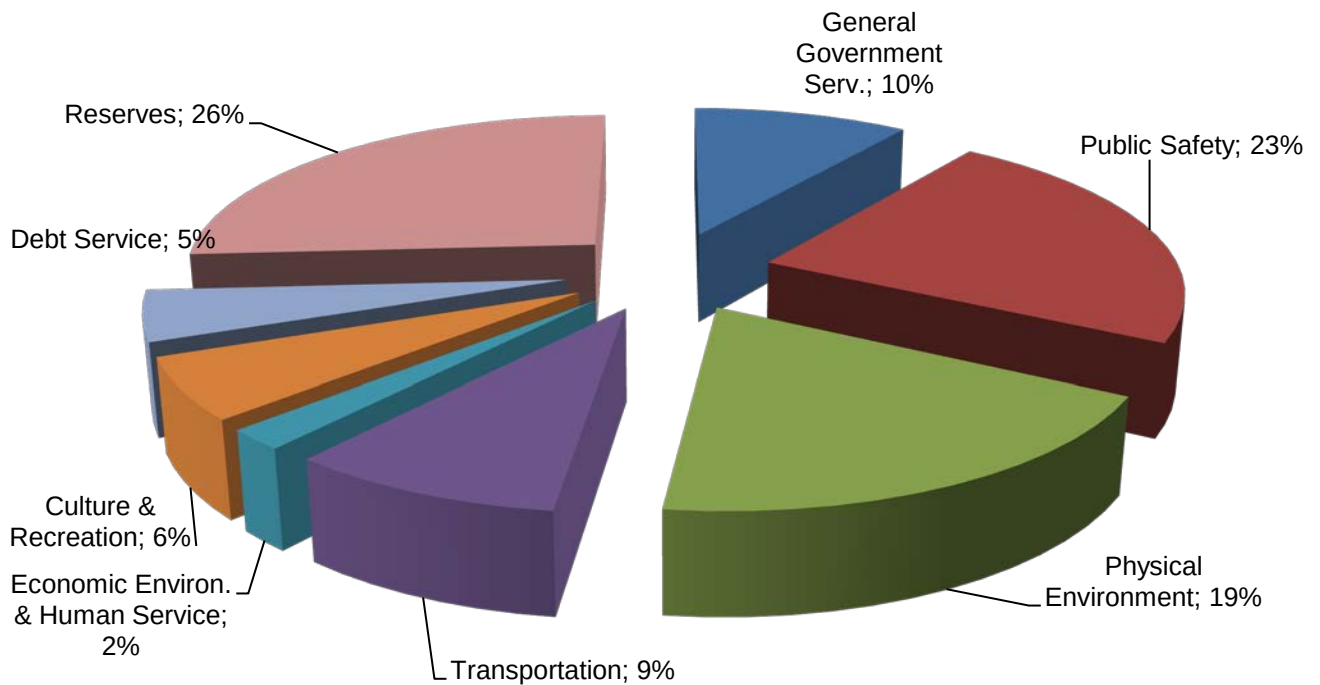
Collier County Government
Fiscal Year 2016 Adopted Budget

Major Areas of Spending

The following graph represents the major functional areas of spending (operating and capital) within the Collier County budget:

Description	FY 16 Adopted Budget	% of Total Adopted Budget
General Government Serv.	\$ 89,923,800	10%
Public Safety	\$ 227,999,300	23%
Physical Environment	\$ 188,199,900	19%
Transportation	\$ 89,697,600	9%
Economic Environ. & Human Service	\$ 16,216,000	2%
Culture & Recreation	\$ 58,311,200	6%
Debt Service	\$ 51,422,400	5%
Reserves	\$ 259,605,200	26%
Total Net Budget	\$ 981,375,400	100%

Where County Dollars Go - FY16



Collier County Government
Fiscal Year 2016 Adopted Budget

Budgeted Expenditures by Functional Area
Collier County, Florida
FY 13 Through FY 16

	FY 13	FY 14	FY 15	FY 16	% Change
	Adopted	Adopted	Adopted	Adopted	FY 15 -
<u>Description</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>FY 16</u>
General Government Serv.	\$ 75,100,000	\$ 80,312,800	\$ 89,543,300	\$ 89,923,800	0.42%
Public Safety	\$ 183,053,300	\$ 195,435,400	\$ 214,152,200	\$ 227,999,300	6.47%
Physical Environment	\$ 186,734,700	\$ 192,616,900	\$ 183,454,100	\$ 188,199,900	2.59%
Transportation	\$ 72,240,800	\$ 73,815,100	\$ 88,628,300	\$ 89,697,600	1.21%
Economic Environ. & Human Service	\$ 13,023,600	\$ 14,823,000	\$ 15,406,400	\$ 16,216,000	5.25%
Culture & Recreation	\$ 39,367,400	\$ 42,491,500	\$ 51,641,200	\$ 58,311,200	12.92%
Debt Service	\$ 62,128,000	\$ 55,411,600	\$ 54,246,300	\$ 51,422,400	-5.21%
Reserves	\$ 250,254,200	\$ 232,834,000	\$ 237,014,700	\$ 259,605,200	9.53%
Total Net Budget	\$ 881,902,000	\$ 887,740,300	\$ 934,086,500	\$ 981,375,400	5.06%

Summary of Revenue Sources
Collier County, Florida
FY 13 Through FY 16

	FY 13	FY 14	FY 15	FY 16	% Change
	Adopted	Adopted	Adopted	Adopted	FY 15 -
	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>FY 16</u>
Ad Valorem Taxes	\$ 258,649,600	\$ 252,558,500	\$ 268,670,300	\$ 291,653,500	8.55%
Gas & Sales Tax	\$ 46,811,500	\$ 49,800,000	\$ 52,620,000	\$ 55,500,000	5.47%
Permits/Fines/Assessments	\$ 40,999,500	\$ 42,177,900	\$ 47,627,100	\$ 54,926,200	15.33%
Intergovernmental Revenue	\$ 19,840,900	\$ 19,444,800	\$ 13,602,700	\$ 14,204,100	4.42%
Service Charges	\$ 183,500,400	\$ 184,081,100	\$ 199,118,800	\$ 213,553,100	7.25%
Interest/Miscellaneous	\$ 6,567,000	\$ 7,915,300	\$ 6,746,300	\$ 7,312,200	8.39%
Impact Fees	\$ 14,977,000	\$ 22,720,900	\$ 28,802,000	\$ 30,232,800	4.97%
Loan/Bond Proceeds	\$ -	\$ -	\$ -	\$ -	NA
Carry Forward	\$ 338,757,800	\$ 337,451,500	\$ 347,236,200	\$ 346,956,000	-0.08%
Negative 5% Required By Law	\$ (28,201,700)	\$ (28,409,700)	\$ (30,336,900)	\$ (32,962,500)	8.65%
Total Net Budget	\$ 881,902,000	\$ 887,740,300	\$ 934,086,500	\$ 981,375,400	5.06%

General Government

The Legislative, Administrative, and Judicial branches of Collier County provide services in this functional area for the benefit of the public and the governmental body as a whole. The major areas are the Board of County Commissioners, Tax Collector, Property Appraiser, Clerk of Courts, Supervisor of Elections, County Manager, County Attorney, Judicial Branch, County Administrative Services and Community Planning. General Government increased slightly in total appropriations due primarily to the expansions in Community Planning. General Government continues to represent approximately 10% of the entire County net budget.

Public Safety

Collier County provides services in this functional area for the health, safety and welfare of citizens and property. The major areas included are the Sheriff's Office, Fire/Rescue Divisions, the 800MHz Radio System Operations, the Medical Examiner, and Emergency Medical Services (EMS). Public Safety amounts to approximately \$228 million, consuming 23.0% of the FY16 County budget. This percentage of the budget is slightly higher than in the prior year as this sector of spending remains a priority for Collier County.

Physical Environment

Services in this functional area provide for safe, healthy and aesthetically clean living conditions through management of various elements of the environment. The Water & Wastewater Division, Solid Waste Division Stormwater Management Division and Beach Renourishment/Pass Maintenance activities provide most of these services. The FY16 budget in Physical Environment budget increased 2.59% or approximately \$4.7 million dollars. The increase relates primarily to operational costs within the Public Utilities Departments.

Transportation

This functional area includes maintenance, administration, planning and construction for Collier County's transportation network. Other areas included are airports, improvement districts, and maintaining a public transit system. Transportation increased 1.21% over the prior year.

Human Services and Economic Environment

Human Services include health and welfare services provided primarily by the Collier County Public Health Department, Domestic Animal Services, and the Housing and Human Services Department.

Services that develop, diversify, expand and improve the economic condition of the county and its citizenry through job and associated revenue creation are classified as Economic Environment. These services are provided by the County Manager's Agency in conjunction with the Economic Development Council, through the Immokalee and Bayshore/Gateway Triangle Community Redevelopment Agencies (CRA's), and the Veterans Services Department.

These sectors combined remain at approximately 2% of the total County budget and for charting purposes Human Services and Economic Environment are grouped together.

Culture & Recreation

This functional area includes the provision and maintenance of cultural and recreational facilities and activities for the citizens and visitors of Collier County. Included are the Parks and Recreation Division, the Library system, Collier County Museum, and the Tourist Development Council. An increase in funding over the prior year of \$6.71 million brought the total budget to \$58.3 million for this function. Culture and Recreation represent 6% of the total County budget. The increase relates to Parks and Recreation operating costs and capital improvements.

Debt Service

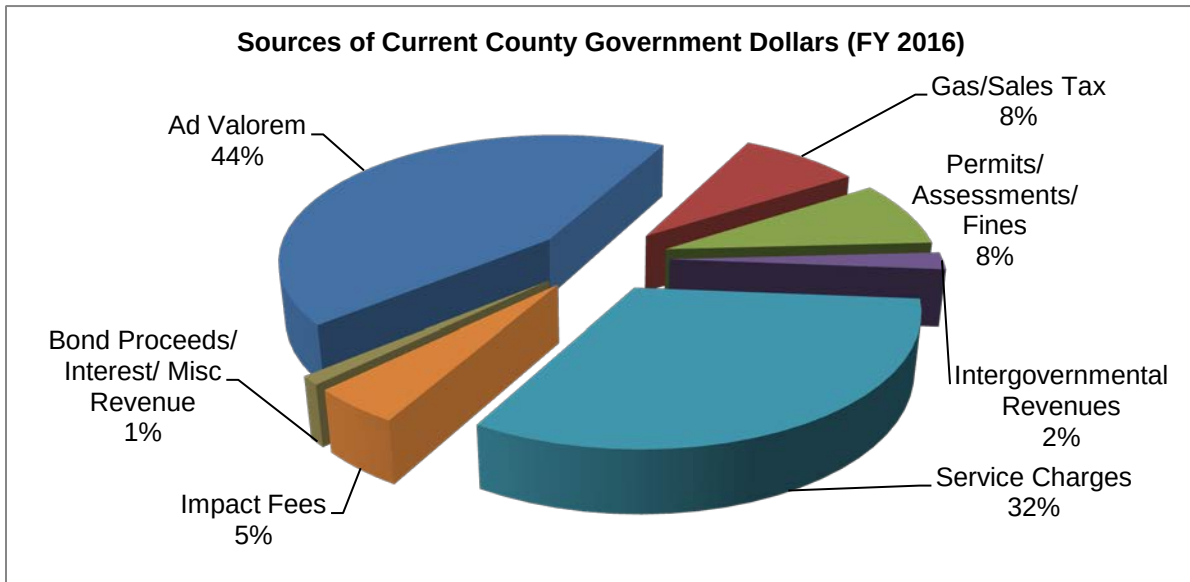
Debt Service is the payment of principal and interest to County creditors. Debt service budgets in FY 16 total \$51.4 million or 5% of the total County budget. This area continues to decrease due to scheduled repayment of the County's existing obligations, the refunding of existing debt into lower interest rate debt instruments and no new borrowings.

Reserves

The levels of reserves budgeted are set by Board policy, state law, and bond or debt covenants. Current Board policy dictates that a reserve for contingency within the General Fund and MSTD General Fund should be set at 2.5% of operations. In all other funds, the Reserve for contingencies cannot exceed 10%. As well, the Cash flow reserves should not exceed 20%. Budgeted reserves of \$259.6 million account for 26% of the total FY 16 County budget. Appropriations in this area increased as the County continues to focus on growing reserves. The largest increase is associated with the County's Growth Management Department as they position themselves to properly manage the growth within the community. Notable decreases are in the capital improvement area as several projects are underway this year, including road projects and park improvements.

Revenues

The information contained on the following pages is included in this document to provide the reader with an overview and multi-year perspective of the major revenue sources used to support the Collier County budget. The following graph illustrates the major revenue sources and their relationship to the Collier County net budget exclusive of carryforward and the statutory required revenue reserve.



Description

Current FY 16

Ad Valorem	\$291,653,500
Gas / Sales Tax	55,500,000
Permits / Assessments / Fines	54,926,200
Intergovernmental Revenues	14,204,100
Service Charges	213,553,100
Impact Fees	30,232,800
Bond Proceeds / Interest / Misc Revenue	7,312,200
Revenue Reserve Required by Law	(32,962,500)
Sub-total FY 16 Revenues	\$634,419,400
Carry forward	346,956,000
Net Total County Revenue Budget	\$981,375,400
Transfers – Constitutional Officers and Board	\$175,583,800
Transfers from General Fund (001)	77,714,000
Transfers from County Water / Sewer (408)	59,151,000
Transfers from Other Funds	84,748,200
Health / Dental / Life / Disability / WC Insurance Billings	36,503,100
Property and Casualty Billings	6,899,600
Fleet and Fuel Billings	11,292,900
Other Internal Billings	22,084,200
Sub – total Internal Money Shifts	\$473,976,800
Gross Total County Revenue Budget	\$1,455,352,200

Because the budget must adhere to Federal, State, and local statutes as well as generally accepted accounting principles that apply to fund accounting, the gross county budget includes double counts or internal money shifts. These double counts or internal money shifts occur wherever an amount of money is received into one fund and then expended to another fund where the final expense is recorded. The net budget eliminates these double counts or internal money shifts.

Property Taxes

The County's largest source of operating revenue is the property or "ad valorem" tax. This tax is based on the value of all land and buildings (real property) as well as business equipment and machinery (tangible personal property) within the County as determined by the Property Appraiser. By state law, the appraised value must equal the full market value of the property. Property taxes are based on the taxable value (assessed value minus any applicable exemptions). The most common exemption is the "Homestead Exemption" which entitles permanent Florida residents owning the property in which they reside an exemption of up to \$50,000 on the assessed value of their property (residents only receive a \$25,000 exemption applied to Public School Board taxes). There are a number of other limited special exemptions based upon certain qualifying events. The most notable class of tax exemption are those applying to senior citizens age 65 and older.

The County levies property tax on a countywide basis to support general government services in the General Fund and pollution control programs in the County Pollution Control Fund.

The County also levies property taxes in special taxing districts known as MSTU's (Municipal Services Taxing Units), which are created to provide municipal type services to areas not within a city. The Unincorporated Area General Fund is the County's largest MSTU. It covers all unincorporated areas of the County and provides such services as planning and zoning, code enforcement, parks and recreation, road maintenance, landscaping operations and natural resources programs. Smaller district specific MSTU's provide such services as street lighting, drainage improvements, median beautification, and community centers. Other taxes levied through the County's principal taxing authority include dependent fire district taxes. The MSTU's provide "tailor-made" government services, whereby only those directly benefiting pay for extraordinary service levels.

The general indicator of total property tax burden levied by Collier County and all special and dependent districts is the aggregate millage. The aggregate millage is the total of all non-voted ad valorem taxes to be levied by the principal taxing authority (the County) and all special and dependent districts (exclusive of debt service levies) divided by the countywide Gross Taxable Value for Operating Purposes. This millage equivalent combines the various millage rates for the numerous special and dependent districts into a County millage figure.

Section 200.065 (1) Florida Statutes (adopted in 1980) dictates to local governments the calendar and process for adopting millage rates. This section is commonly referred to as "Truth in Millage" or "TRIM", and establishes the statutory requirements that all taxing authorities levying a millage must follow, including all notices and budget hearing requirements. This law is designed to inform taxpayers which governmental entity is responsible for the taxes levied and the amount of tax liability owed to each taxing authority through the issuance of the Notice of Proposed Taxes (TRIM notice). The TRIM notice enables the taxpayer to compare the prior assessed value and taxes with the current year assessed value and proposed taxes. It also lets the taxpayer compare the amount of taxes if there is no budget change for the upcoming year. The notice also lists the date, time, and location of all budget hearings at which the taxing authorities will hear from the public. At these hearings, the taxing authorities establish the millage to be levied against the parcel of land shown on the TRIM notice. The notice also shows the deadline for filing a petition to protest the assessment and any denial of exemptions.

The law further requires local governments to compare proposed millage rates with "rolled back rates," rates that would generate the same tax revenue as the prior year, exclusive of new construction. The Florida Department of Revenue monitors compliance with the TRIM law.

Collier County Government
Fiscal Year 2016 Adopted Budget

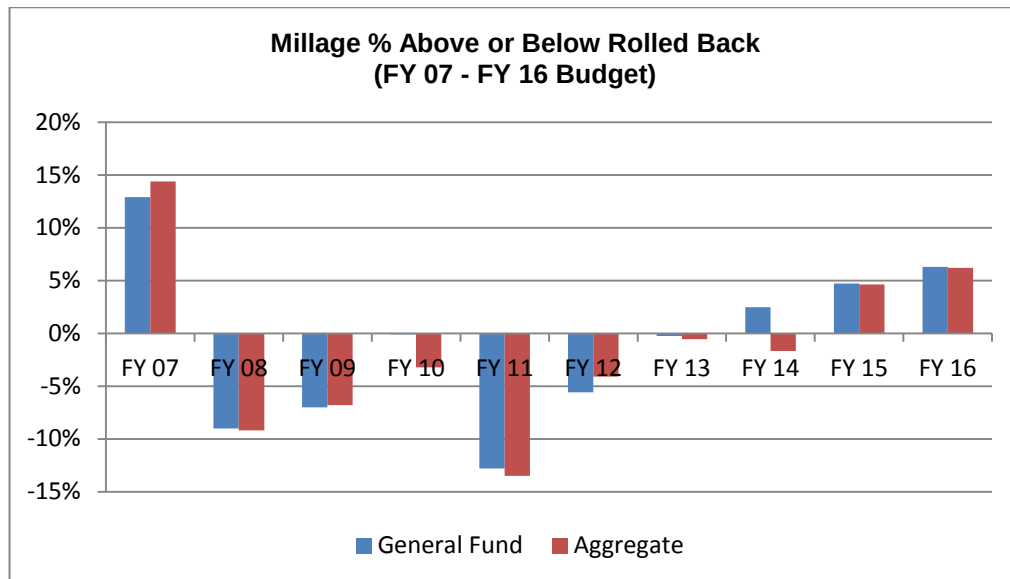
Millage History

The schedule and graph below shows the percentage increases above or below the rolled back millage rates for both countywide and aggregate taxes from FY 07 through FY 16; the impact of the tax reform measures is clearly demonstrated. (Note: A "mill" is equivalent to one dollar per thousand dollars of taxable property value).

Total Board of County Commissioners millage rates and associated budgeted ad valorem taxes were reduced for FY 08 and FY 09 due to the state mandated millage roll back and property tax reforms.

Millage % Above or Below Rolled Back Rate

<u>Fiscal Year</u>	<u>General Fund</u>	<u>Aggregate</u>
FY 07	12.9%	14.4%
FY 08	(9.0%)	(9.2%)
FY 09	(7.0%)	(6.8%)
FY 10	(0.09%)	(3.2%)
FY 11	(12.8%)	(13.5%)
FY 12	(5.59%)	(4.10%)
FY 13	(0.25%)	(0.56%)
FY 14	2.47%	(1.67%)
FY 15	4.74%	4.63%
FY 16	6.31%	6.21%



Florida law prohibits millage rates for county services from exceeding 10 mills. Municipal services have a similar 10-mill limit. Millages specifically approved by the voters for debt service are excluded from these limits. As the tables on the following pages show, the County has kept the General Fund millage rate well below the 10 mill cap.

The County has historically collected approximately 96.5% of ad valorem taxes levied. For FY 16, taxes become due and payable in November 2015 with the tax considered delinquent if not paid by April 1, 2016. State law allows for a discount of up to 4% for early payment of taxes (November 4%, December 3%, etc.), thus, this 96.4% collection rate indicates an excellent collection record.

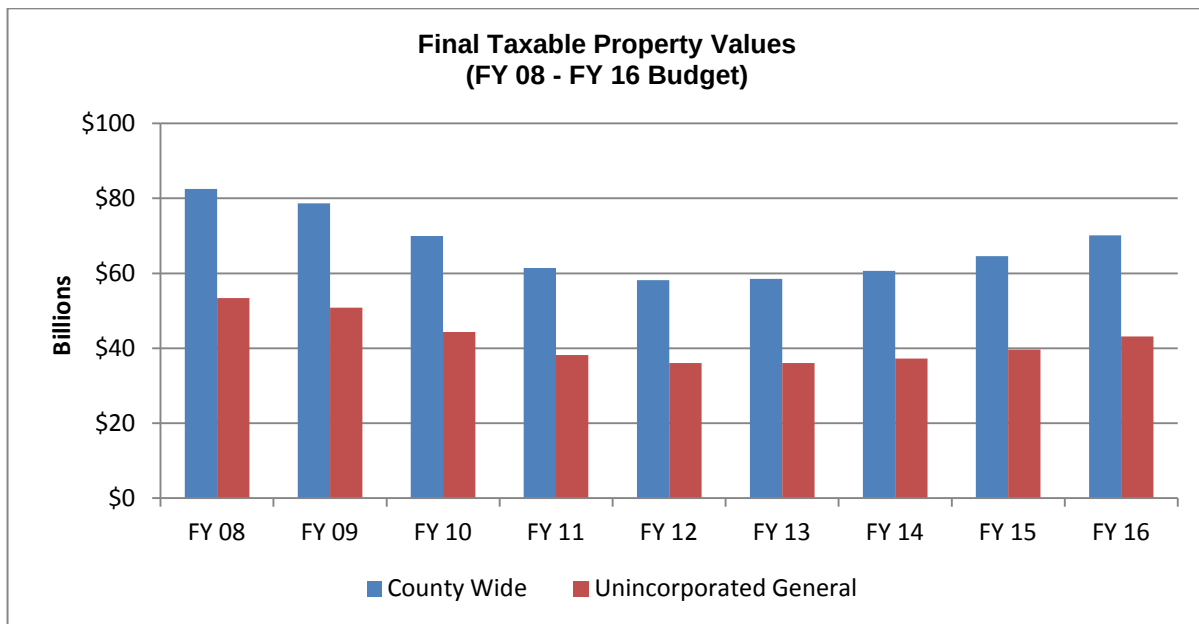
Collier County Government
Fiscal Year 2016 Adopted Budget

The enactment of Constitutional Amendment #10, Article VII, Section 4, was designed to protect homeowners from being taxed out of their homes due to rising property values. It limits increases in homestead property valuations for ad valorem tax purposes to a maximum of 3% annually. The constitutional amendment resulted in a dramatic shift in property tax burden from residential homestead property to non-homestead properties such as businesses, vacant lots, vacation homes, and rental properties. Property is reassessed at current market value upon change of ownership and may result in a major increase in the tax bill. Portability which went into effect for 2008 allows homestead property owners to apply for a transfer up to \$500,000 of "Save Our Homes" exempt value to their next homestead property.

Final Taxable Property Values (000's omitted)

Taxing District	<u>FY 08</u>	<u>FY 09</u>	<u>FY 10</u>	<u>FY 11</u>	<u>FY 12</u>	<u>FY 13</u>	<u>FY 14</u>	<u>FY 15</u>	<u>FY 16</u>
General Fund	82,542,090	78,662,966	69,976,749	61,436,197	58,202,571	58,492,762	60,637,773	64,595,297	70,088,827
Unincorp.	53,397,231	50,860,023	44,314,951	38,146,886	36,013,775	36,026,787	37,207,018	39,634,174	43,076,754

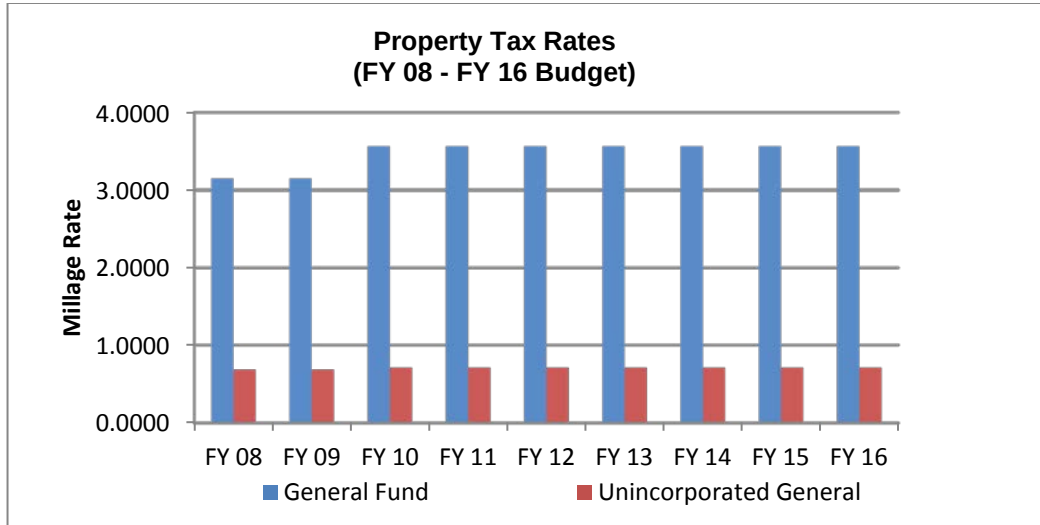
Note: FY 16 values are from the October, 2015 DR422 Property Appraiser certification and do not reflect Final Value Adjustment Board results.



Collier County Government
Fiscal Year 2016 Adopted Budget

Property Tax Rates

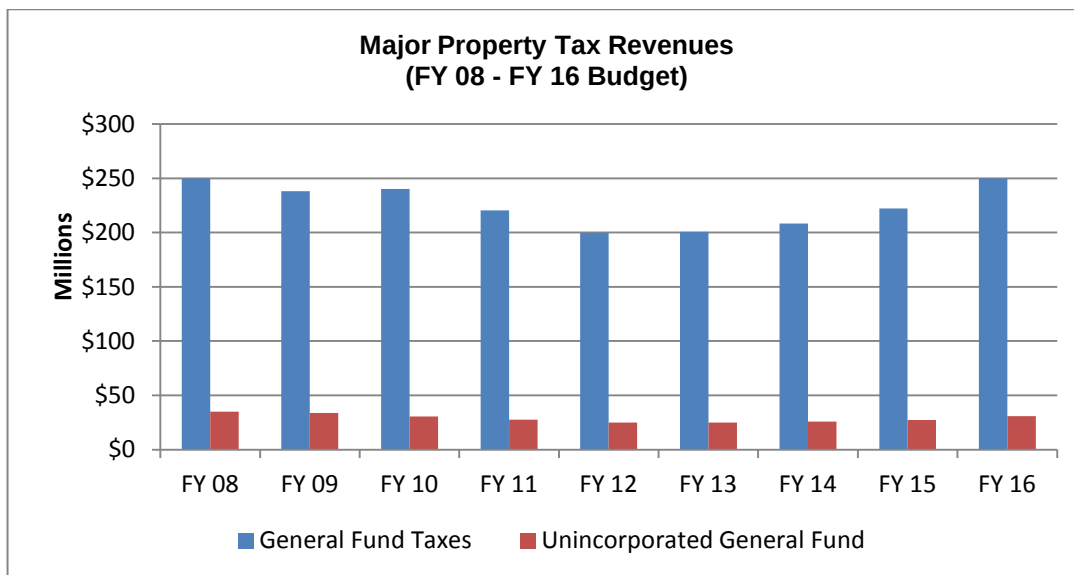
Millage Area	<u>FY 08</u>	<u>FY 09</u>	<u>FY 10</u>	<u>FY 11</u>	<u>FY 12</u>	<u>FY 13</u>	<u>FY 14</u>	<u>FY 15</u>	<u>FY 16</u>
General Fund	3.1469	3.1469	3.5645	3.5645	3.5645	3.5645	3.5645	3.5645	3.5645
Unincorporated Area	0.6912	0.6912	0.7161	0.7161	0.7161	0.7161	0.7161	0.7161	0.7161



Major Property Tax Revenues
(in Thousands)

(000's) Omitted	<u>FY 08</u>	<u>FY 09</u>	<u>FY 10</u>	<u>FY 11</u>	<u>FY 12</u>	<u>FY 13</u>	<u>FY 14</u>	<u>FY 15</u>	<u>FY 16</u>
General Fund Taxes	249,950.2	238,219.9	240,095.0	210,649.9	199,911.1	200,800.1	208,333.4	222,090.4	250,069.0
Unincorporated General Fund	35,038.3	33,770.5	30,513.8	26,265.4	24,868.3	24,837.5	25,703.4	27,377.5	30,888.8

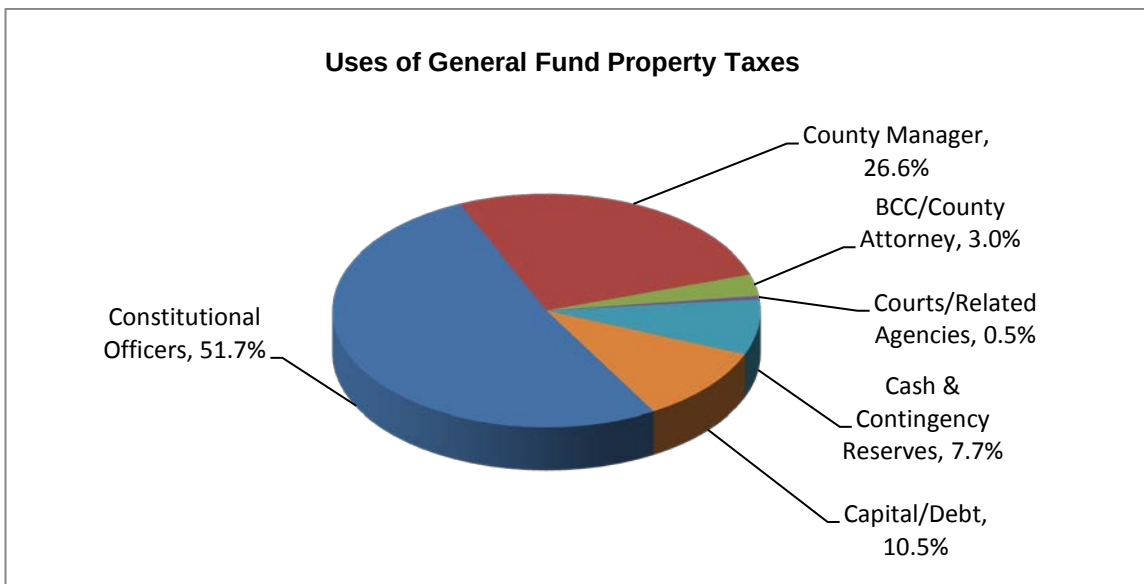
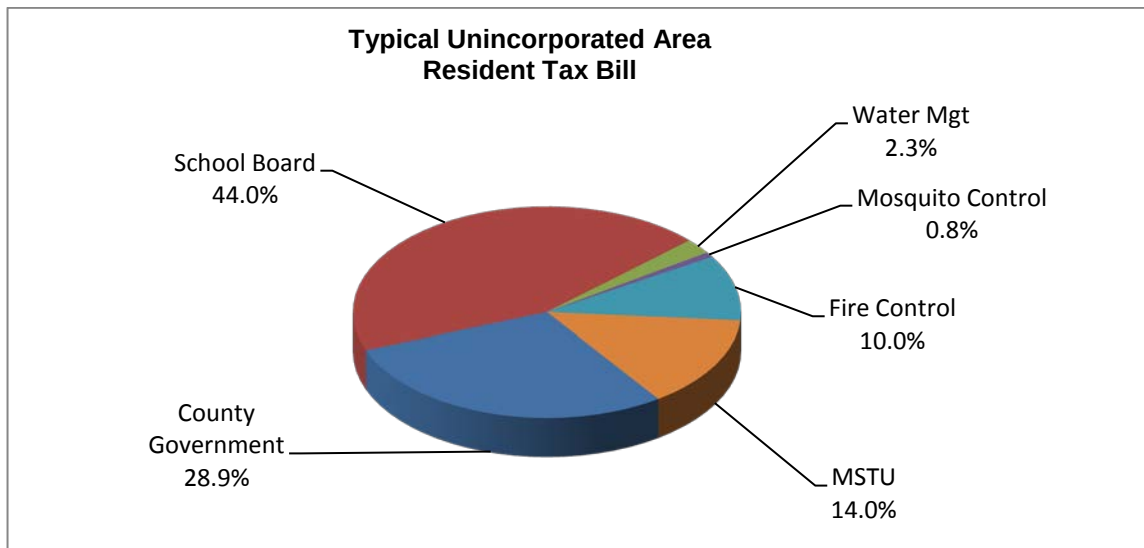
FY 2008 to FY 2015 amounts are actual collections, FY 2016 is budget amount



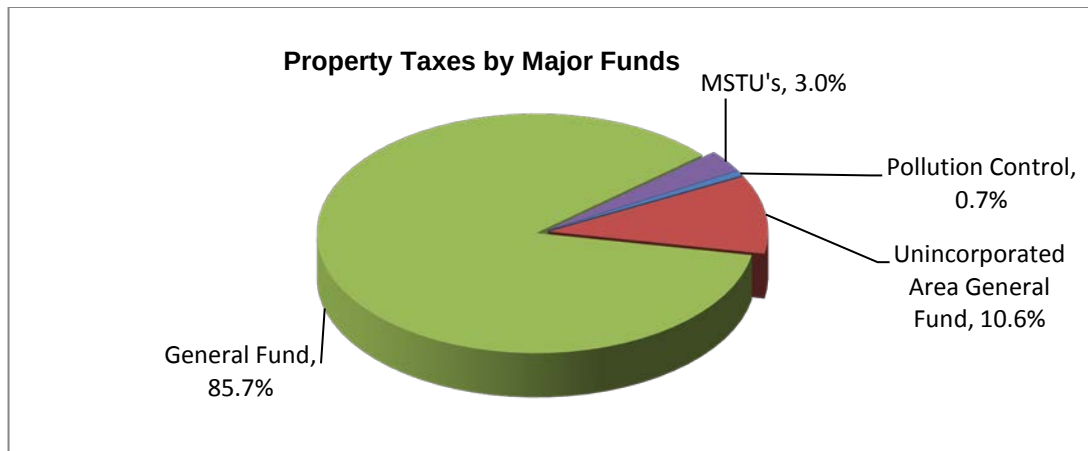
**Collier County Government
Fiscal Year 2016 Adopted Budget**

**A Typical 2015 Tax Bill (for FY 2016)
Per \$100,000 Taxable Value
(Ad Valorem Tax Levies)**

<u>Taxing Authority</u>	<u>Millage Rate</u>	<u>Assessed Tax</u>
County Government (County-wide)	3.5938	\$ 359.38
School Board	5.4800	\$ 548.00
Water Management (SFWMD/BCBB)	0.2888	\$ 28.88
Mosquito Control	0.0940	\$ 9.40
Fire Control	1.2512	\$ 125.12
MSTU's (County levied)	1.7454	\$ 174.54
Total Ad Valorem Taxes	12.4532	\$1,245.32



**Collier County Government
Fiscal Year 2016 Adopted Budget**



Other Major Funding Sources

Major funding sources other than property taxes include carry forward, internal services/transfers, bond/loan proceeds, sales tax, state revenue sharing, gas taxes, impact fees, tourist development tax and service charge/enterprise revenues.

Projections of FY 16 intergovernmental revenues (primarily gas and sales taxes) were based on an analysis of historical monthly receipts of these revenue sources and were compared to forecasts provided by the Florida Department of Revenue. In addition, the forecast was analyzed in the context of current economic trends. OMB staff monitors revenues (major intergovernmental revenues, enterprise fund revenues, and impact fees) on a monthly basis to identify both current revenue conditions and the potential need for budgetary adjustments.

Carry Forward

Carry Forward (Fund Balance) is an estimate of the excess of revenue above expenses from the previous fiscal year and available for use as a funding source in the succeeding fiscal year. Carry forward is a significant source of funds in the County budget, amounting to 23.8% of total gross revenues.

Carry Forward revenue represents not only operating funds but also previously budgeted operating, debt service, and capital reserves that are "carried forward" to fund these same reserves in the new year or to fund capital projects in the current or future years. The largest sources of carry forward are the capital, debt service, and enterprise funds. In the General and MSTD General Funds, adequate carry forward/fund balance is maintained to provide cash flow for operations prior to the receipt of ad valorem taxes and other general revenue sources.

Bond/Loan Proceeds, Interest and Miscellaneous Revenue

Bond/Loan proceeds, interest and misc revenues amount to 0.5% of gross county revenues or \$7,312,200. In FY 16 no debt proceeds have been budgeted. The entire \$7,312,200 is budgeted for interest and miscellaneous revenue, such as leases, insurance company refunds and late fees.

(000's) Omitted	<u>FY 08</u>	<u>FY 09</u>	<u>FY 10</u>	<u>FY 11</u>	<u>FY 12</u>	<u>FY 13</u>	<u>FY 14</u>	<u>FY 15</u>	<u>FY 16</u>
Bond/Loan Proceeds, Interest and Misc Revenues	385,693.3	89,835.8	25,980.6	9,775.3	7,853.2	6,567.0	7,915.3	6,746.3	7,312.2

The above amounts reflect the adopted budget

Collier County Government
Fiscal Year 2016 Adopted Budget

State Shared Revenues

State shared revenues are comprised of the Local Half-Cent Sales Tax and State Revenue Sharing. OMB staff maintains a database of monthly receipts from these two sources and applies trend analysis in making revenue forecasts. A comparison is then made to projections provided by the Florida Department of Revenue as a final "reality check".

The Local Half-Cent Sales Tax is collected and distributed by the Florida Department of Revenue to counties and municipalities. All city and county governments share the proceeds based on a specific redistribution formula. In FY 16, the Half-Cent sales tax is expected to provide \$37,000,000 in receipts. The Half-Cent sales tax may be used for any lawful purpose. Collier County deposits the proceeds of this tax into the General Fund to fund general government operations.

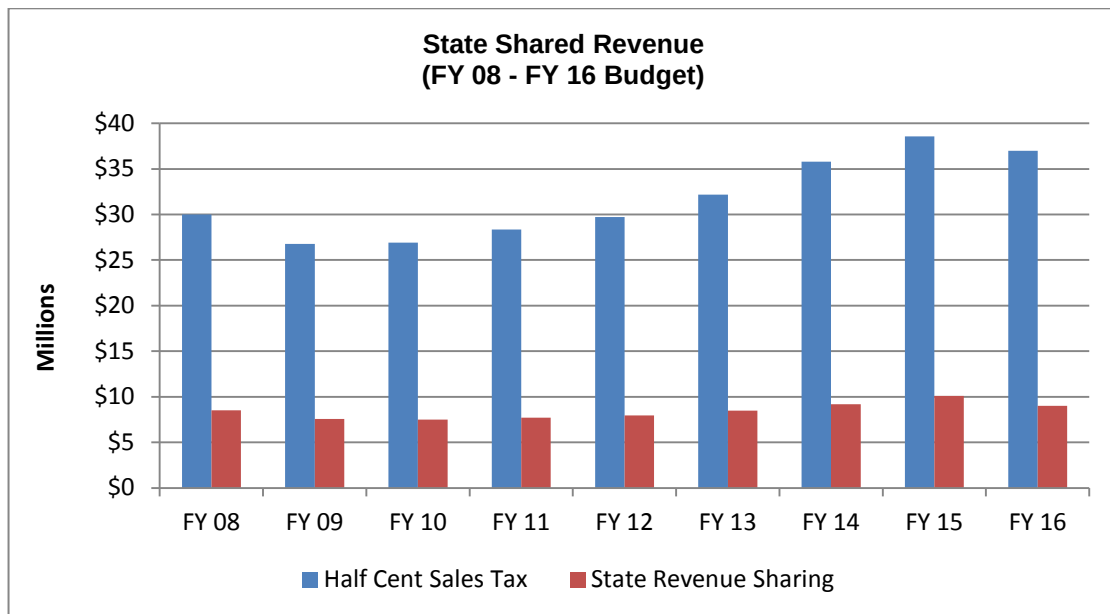
The State Revenue Sharing Act of 1972 established trust funds for certain State levied tax monies to be shared with counties and municipalities. The sources of these funds are cigarette taxes and state sales and use tax collection. An allocation formula distributes these revenues to each county that meets strict eligibility requirements. Funds are distributed among counties based on a weighted average of proportionate county populations, unincorporated area populations, and sales tax collections. The State Revenue Sharing money has no use restrictions other than some statutory limitations regarding funds that can be used as a pledge for indebtedness. Collier County uses these funds for general government functions in the General Fund. For FY 16, the County is expected to receive a total of \$9,000,000 in State Revenue Sharing proceeds.

State Shared Revenues

(In Thousands)

(000's) Omitted	<u>FY 08</u>	<u>FY 09</u>	<u>FY 10</u>	<u>FY 11</u>	<u>FY 12</u>	<u>FY 13</u>	<u>FY 14</u>	<u>FY 15</u>	<u>FY 16</u>
Half Cent Sales Tax	30,003.9	26,778.9	26,926.9	28,364.4	29,712.9	32,168.0	35,786.1	38,572.8	37,000.0
State Revenue Sharing	8,500.1	7,558.4	7,507.5	7,723.0	7,968.3	8,478.7	9,166.2	10,084.9	9,000.0
Total	38,504.0	34,337.3	31,502.5	36,087.4	37,681.2	40,646.7	44,952.3	48,657.7	46,000.0

FY 08 to FY 15 amounts are actual collections, FY 16 is budget amount



Collier County Government
Fiscal Year 2016 Adopted Budget

Collier County Gas Tax Revenue

Gas taxes are a major source of revenue funding the County's road construction program and for the payment of debt. The County is using the proceeds of the Local Option Gas Tax (five cents per gallon), the Constitutional Gas Tax (20% and 80% portions), Old Local Option Gas Tax (six cents per gallon), the County 7th Cent Gas Tax, and the balance of the County 9th Cent Voted Gas Tax to fund road capital improvements and debt service payments. OMB staff maintains a database of monthly receipts from each individual gas tax and applies trend analysis in making revenue forecasts. The County budgeted FY 16 gas tax at \$18,500,000. The State of Florida's Department of Revenue's Office of Tax Research provides FY 16 gas tax estimates and these estimates are considered as budget projection are proposed by OMB.

Collier County Gas Tax Revenue

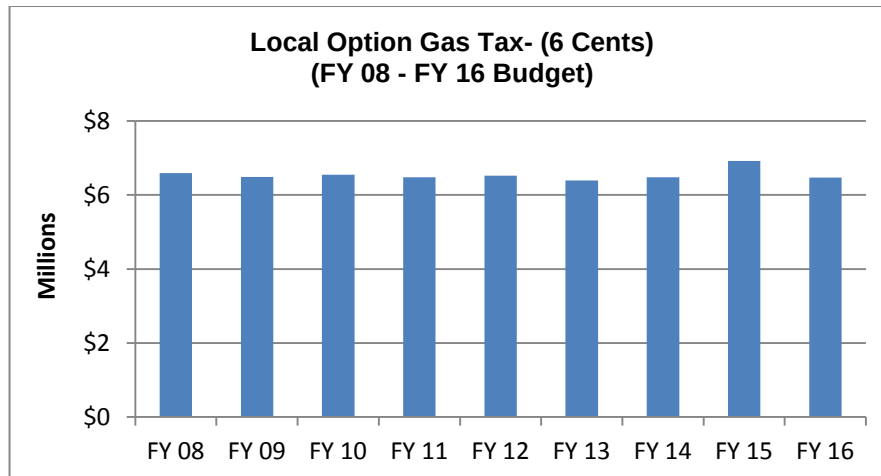
(In Thousands)

(000's) Omitted	<u>FY 08</u>	<u>FY 09</u>	<u>FY 10</u>	<u>FY 11</u>	<u>FY 12</u>	<u>FY 13</u>	<u>FY 14</u>	<u>FY 15</u>	<u>FY 16</u>
Local Option Gas Tax (6 Cents)	6,594.2	6,491.1	6,550.8	6,477.7	6,523.3	6,397.1	6,483.5	6,921.2	6,473.5
Constitutional Gas Tax (20%)	804.1	780.6	768.5	768.3	785.2	778.1	801.1	824.5	800.0
Constitutional Gas Tax (80%)	3,326.3	3,128.8	3,074.1	3,073.3	3,140.9	3,112.5	3,204.4	3,298.0	3,189.1
County Gas Tax (7th Cent)	1,753.5	1,690.8	1,677.2	1,677.9	1,700.0	1,717.4	1,727.6	1,807.3	1,717.6
Voted Gas Tax (9th Cent)	1,407.1	1,383.5	1,393.6	1,377.1	1,387.3	1,361.0	1,369.9	1,456.8	1,359.9
Local Option Gas Tax (5 Cents)	4,974.6	4,981.1	4,950.9	4,937.1	4,988.2	4,862.4	4,969.9	5,238.9	4,959.9
Total	18,859.8	18,455.9	18,415.1	18,311.4	18,524.9	18,228.5	18,556.4	19,546.7	18,500.0

FY 08 to FY 15 amounts are actual collections, FY 16 is budget amount

Local Option 6 Cents Gas Tax

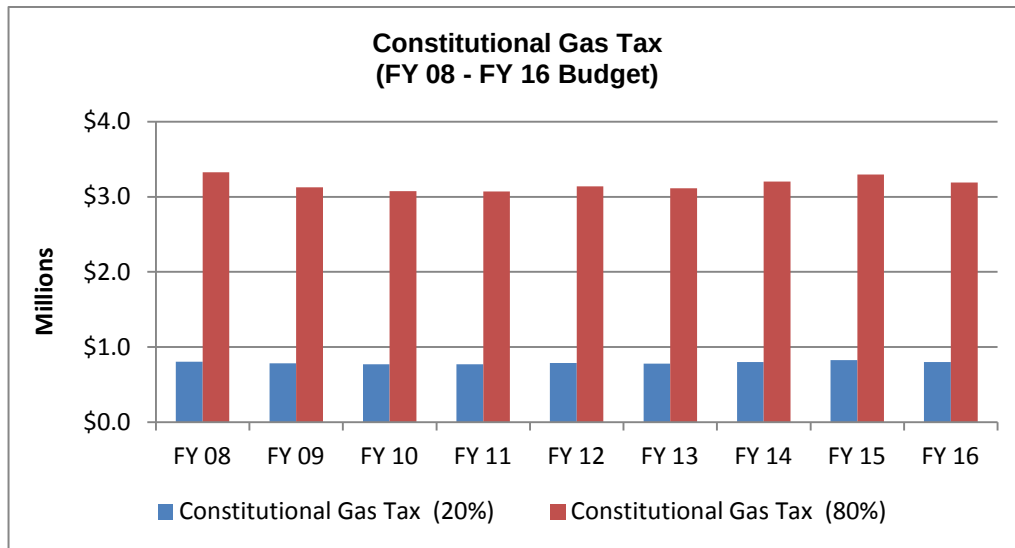
The 6 Cent Local Option Gas Tax is collected by the State on behalf of Collier County, the City of Naples, the City of Marco Island, and Everglades City on each gallon of motor fuel and special fuel sold in the County, with municipal shares based on their transportation expenditures over a five-year period relative to such expenditures of the County. The County's share (effective January 2014) of proceeds is 85.48% based on the transportation expenses incurred during the period from FY 08 through FY 12. On June 24, 2003 the Board of County Commissioners adopted Ordinance No. 2003-35 extending the levy of an additional six-cent local option gas tax effective January 1, 2004, expiring December 31, 2025. In FY 16, the County anticipates receiving \$6,473,500 from this revenue source and will utilize the proceeds for debt service payments.



**Collier County Government
Fiscal Year 2016 Adopted Budget**

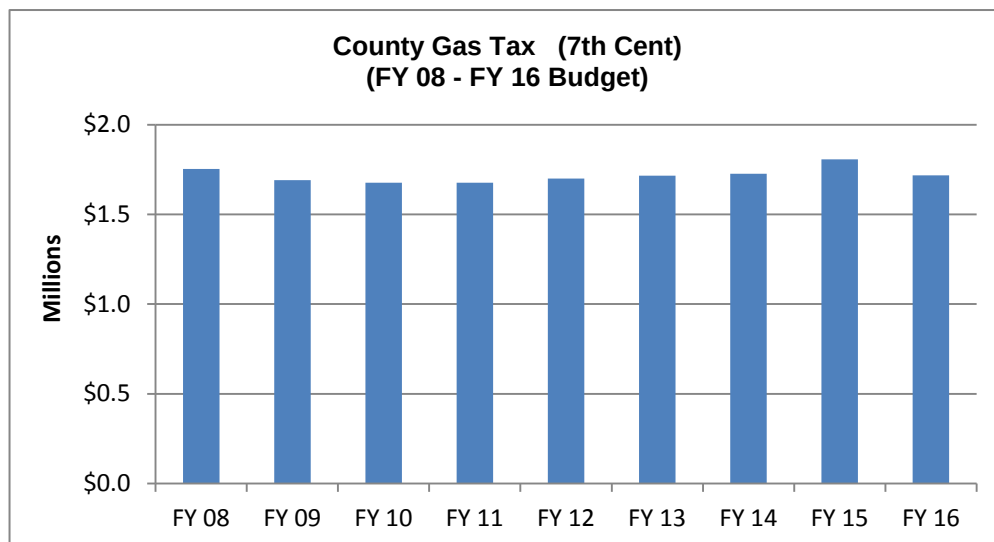
Constitutional Gas Tax 20% and 80%

Revenues from the Constitutional Gas Tax are collected by the state as a two-cent tax on each gallon of motor fuel and special fuel sold, in accordance with Article XII, Section 9(c) of the Florida Constitution. The state allocates 80% of this tax to counties after first withholding amounts pledged for debt service on bonds issued pursuant to provisions of the State Constitution for road and bridge purposes. Collier County anticipates receiving \$3,189,100 from the 80% portion and \$800,000 from the 20% portion in FY 16 and will utilize the proceeds to support the road construction program.



County 7th Cent Gas Tax

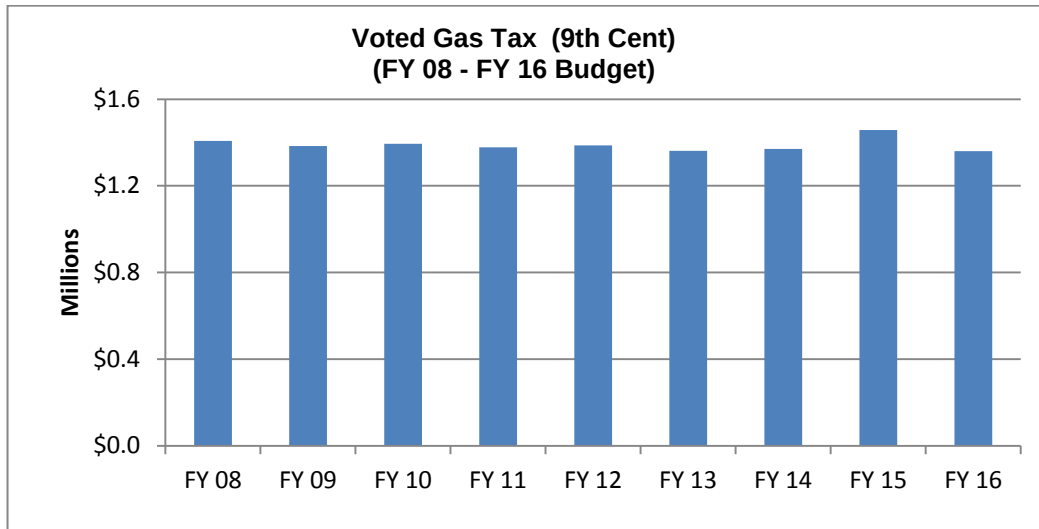
Funds for the County Gas Tax are collected by the state as a one-cent tax on each gallon of motor fuel and special fuel sold in accordance with Section 206.60 of the Florida Statutes. Collier County anticipates receiving \$1,717,600 from this revenue source in FY 16 and will utilize the proceeds to support the road construction program.



Collier County Government
Fiscal Year 2016 Adopted Budget

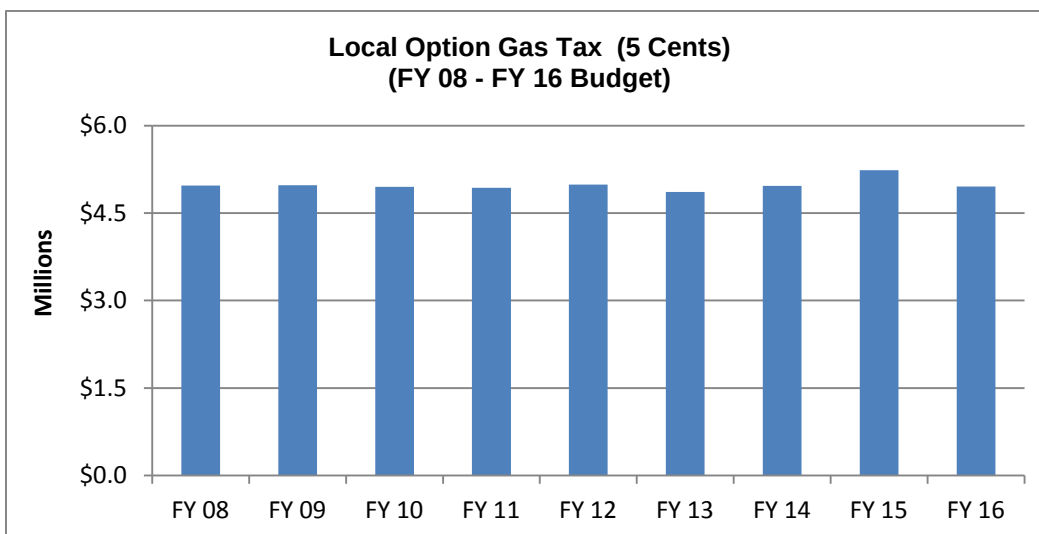
County 9th Cent Gas Tax

The County 9th Cent Gas Tax is collected by the State on behalf of Collier County as a one-cent tax on each gallon of motor fuel and special fuel sold in the County and taxed under the provisions of Section 336.02, Florida Statutes. The electorate of Collier County voted at a referendum held on March 11, 1980 to impose this additional fuel tax for the purpose of paying the cost of acquisition, construction and maintenance of roads and streets. On June 24, 2003 the Board of County Commissioners adopted Ordinance No. 2003-34 extending the levy of an additional ninth-cent local option gas tax effective January 1, 2004, expiring December 31, 2025. In FY 16, there is \$1,359,900 budgeted from this revenue source and will utilize the proceeds for debt service payments.



Local Option 5 Cents Gas Tax

The Florida Legislature, in special session in 1993 amended section 336.025, Florida Statutes to provide for the levy of an additional local option gas tax on motor fuel. On June 24, 2003 the Board of County Commissioners adopted Ordinance No. 2003-36 that set forth the levy of an additional five-cent local option gas tax effective January 1, 2004, expiring December 31, 2025. This tax is expected to generate \$4,959,900 in FY 16 and will be used for debt service payments. The County's share (effective January 2014) of proceeds is 85.48% based on the transportation expenses incurred during the period from FY 08 through FY 12 relative to those incurred by the three municipalities in Collier County during the same period.



Collier County Government
Fiscal Year 2016 Adopted Budget

Collier County Impact Fees

Collier County has adopted the use of impact fees as the funding source for capital improvements associated with new development. Impact fees are currently collected for road improvements, parks, libraries, emergency medical services, water and sewer service, correctional facilities, law enforcement facilities, fire, and government facilities. Each impact fee is set by ordinance after a thorough rate study. Revenue estimates for each impact fee are based on analyses of historical trends and overall economic conditions. In general, impact fee collections show a history of significant fluctuations corresponding to building industry trends, general economic conditions and the type of permit issued (i.e., residential, commercial, industrial).

Impact fee revenues decreased slightly in FY 14 and increased in FY 15 reflecting a change in when impact fees are due. On February 11, 2014, the Board approved Ordinance 2014-04 which changed the timing of the impact fee due upon the issuance of a building permit until the time a certificate of occupancy is issued.

Total impact fee collections (all sources) are estimated to be \$30,232,800 in FY 16.

Collier County Impact Fee Revenues

(In thousands)

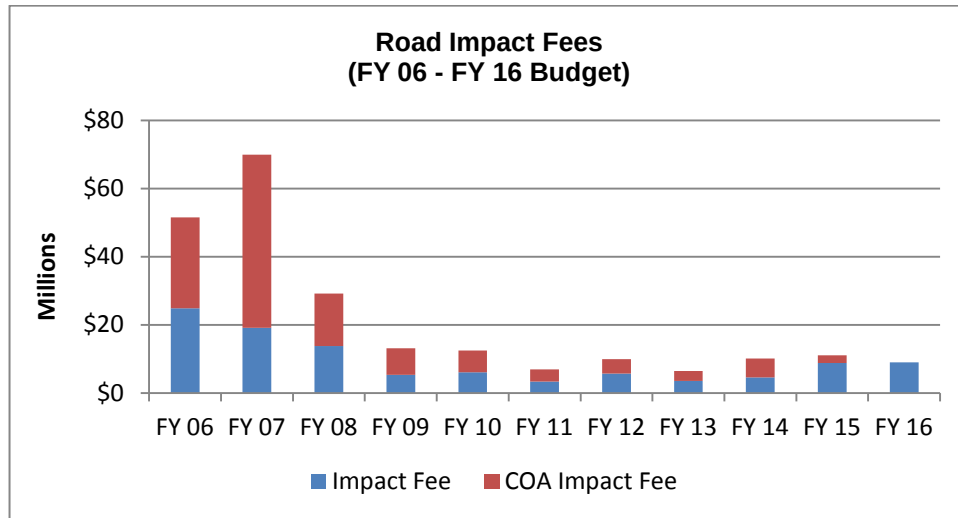
(000's) Omitted	<u>FY 08</u>	<u>FY 09</u>	<u>FY 10</u>	<u>FY 11</u>	<u>FY 12</u>	<u>FY 13</u>	<u>FY 14</u>	<u>FY 15</u>	<u>FY 16</u>
Road Impact Fees	29,141.3	13,086.9	12,475.2	6,807.4	9,905.6	6,459.0	10,062.3	11,014.5	9,000.0
Regional Parks Incorporated	164.7	42.1	103.6	120.9	150.0	200.6	216.1	448.0	150.0
Reg./Comm. Parks – Unincorp.	2,538.5	2,192.3	3,580.6	2,758.3	4,090.9	6,032.3	4,906.7	7,650.9	6,550.0
EMS	382.0	229.8	190.5	146.2	209.7	255.7	227.9	344.5	279.0
Library	500.4	447.2	668.6	397.1	480.7	633.3	538.0	869.3	750.0
Correctional Facilities	1,148.2	492.5	446.4	545.1	772.8	1,089.7	946.9	1,471.3	1,181.2
Law Enforcement	709.2	368.5	333.3	304.0	467.3	895.4	801.6	1,260.6	1,030.6
Government Facilities	2,059.6	895.6	909.4	896.6	1,181.8	1,687.2	1,493.5	2,349.2	1,890.0
Water	4,887.7	3,216.2	3,742.0	3,844.9	4,361.0	6,769.2	5,588.5	6,466.0	4,900.0
Sewer	4,865.3	3,104.0	3,517.3	3,568.0	4,372.5	6,733.3	5,461.8	6,176.9	4,500.0
Isle of Capri Fire	30.9	1.3	1.0	0.3	4.1	1.8	5.0	2.9	1.0
Ochopee Fire	4.1	5.3	1.1	7.8	2.4	0.3	1.0	2.2	1.0
Total	46,431.9	24,081.7	25,969.0	19,396.6	25,998.8	30,757.8	30,249.3	38,056.3	30,232.8

FY 08 to FY 15 amounts are actual collections, FY 16 is budget amount

Collier County Government
Fiscal Year 2016 Adopted Budget

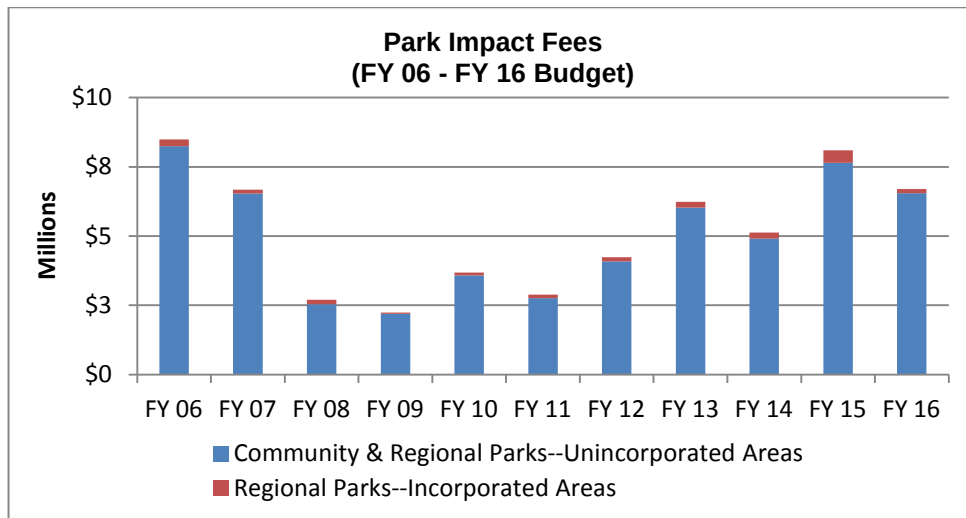
Road Impact Fees

Road Impact Fees are collected from six separate road-planning districts within the County. The funds are used on road projects that benefit the individual districts or provide overall transportation network improvements that benefit the districts. Annual collections of this revenue source have in the past shown large fluctuations due to year-to-year variations in construction activity, thus, they are difficult to project with a great deal of certainty. In addition, (starting in FY 03) upon approval of a site development plan, developers of Planned Unit Developments (PUD's) were required to pay 50% of the total estimated road impact fees up front (COA-Certificate of Adequacy Public Facilities). In FY 09, 50% upfront money (COA) was reduced to 20% per year for 5 years. In FY 16 road impact fee revenue is budgeted at a total of \$9,000,000.



Park Impact Fees

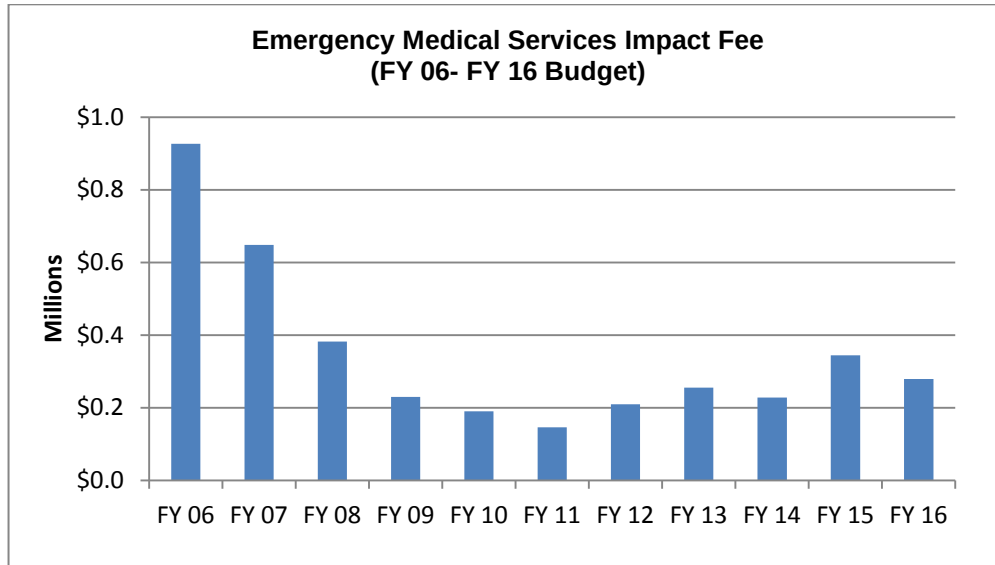
Parks capital improvements were likewise categorized into regional and community park projects. Beginning in the third fiscal quarter of FY 99, impact fees were categorized as Regional Parks—Incorporated Areas and Community and Regional Parks - Unincorporated Area. Parks Impact fees are assessed only on residential construction. For FY 16, Regional Parks -Incorporated Areas impact fee revenue is estimated to be \$150,000, while Community and Regional Parks - Unincorporated Area impact fee revenue is budgeted at \$6,550,000.



**Collier County Government
Fiscal Year 2016 Adopted Budget**

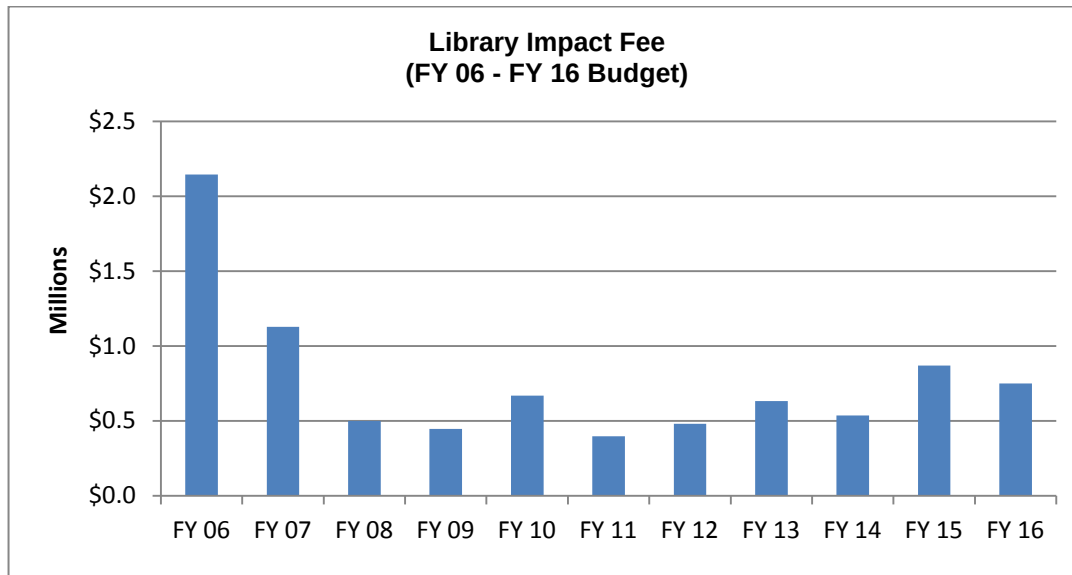
EMS Impact Fees

Emergency Medical Services (EMS) Impact Fees were originally implemented in FY 92 and are used to fund growth driven EMS facility and equipment needs. For FY 16, EMS impact fee revenue is estimated at \$279,000. EMS impact fee revenue is particularly sensitive to the types of permits issued.



Library Impact Fees

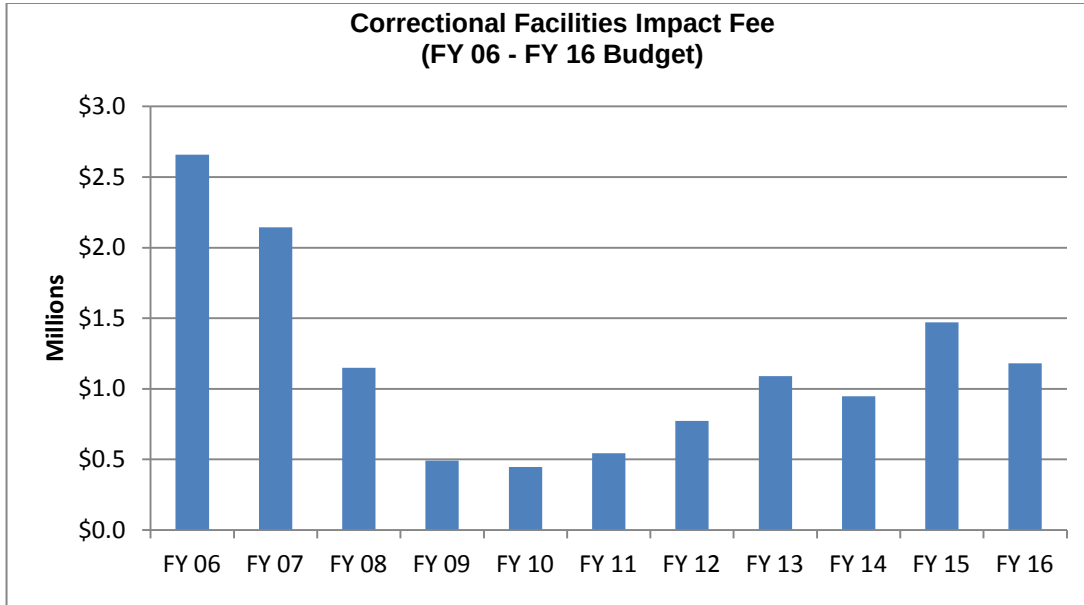
Library Impact Fees are used to fund growth related facility additions and expansions, as well as the acquisition of library materials necessary to maintain a 1.87 books per capita ratio. Library Impact fee is assessed only on residential construction. For FY 16, there is \$750,000 in budgeted library impact fee revenue.



**Collier County Government
Fiscal Year 2016 Adopted Budget**

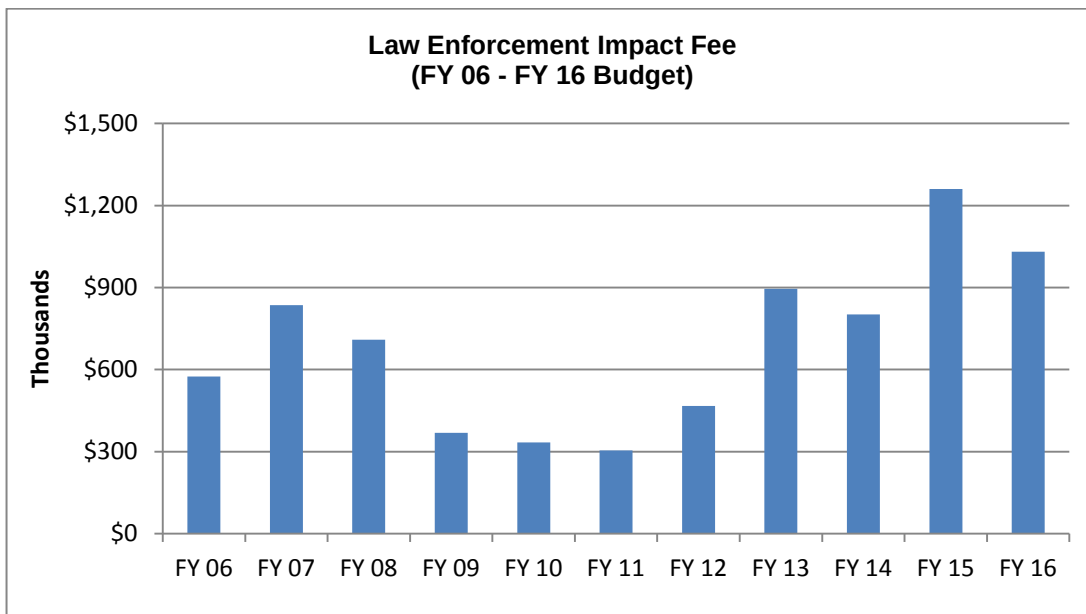
Correctional Facilities Impact Fee

The Correctional Facilities Impact Fee was implemented in FY 99 and is used to fund growth driven jail facility expansions/additions. For FY 16, there is \$1,181,200 in budgeted Correctional Facilities impact fee revenue. Actual revenues received are highly variable based on the types of commercial buildings permitted in a given year.



Law Enforcement Impact Fee

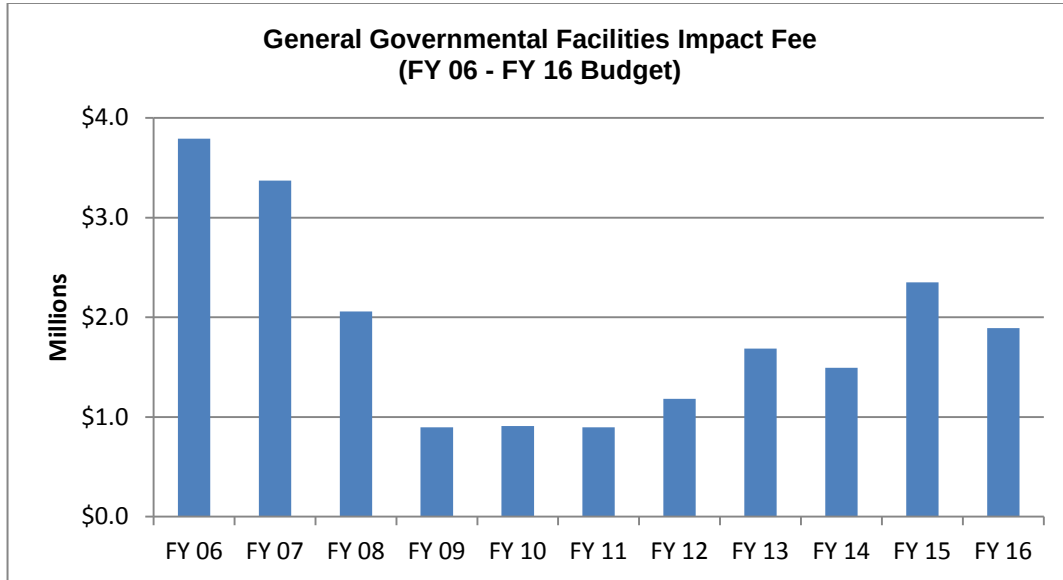
The Law Enforcement Impact Fee was implemented in FY 05 and is used to fund growth driven law enforcement equipment and facility additions. For FY 16, Law Enforcement impact fee is revenue estimated at \$1,030,600.



**Collier County Government
Fiscal Year 2016 Adopted Budget**

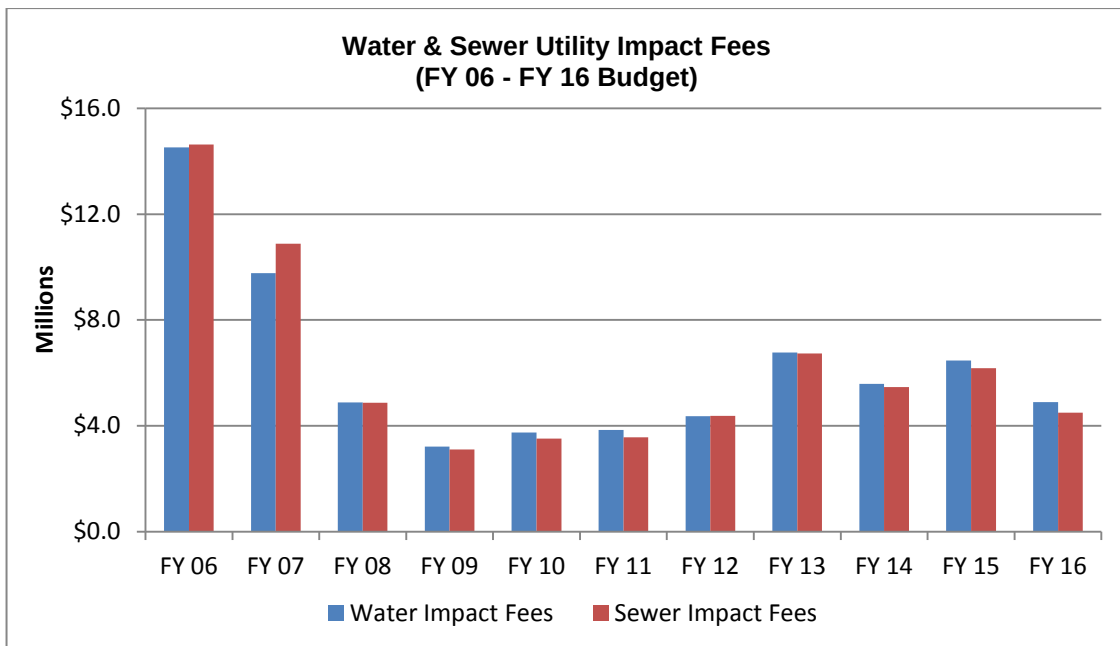
General Governmental Facilities Impact Fee

This was implemented in FY 04 and is used to fund growth driven facility expansions and additions. For FY 16, General Governmental Facilities impact fee revenue is estimated at \$1,890,000. It must be noted that actual revenues received are highly variable based on the types of commercial buildings permitted in a given year.



Water & Sewer Utility Impact Fees

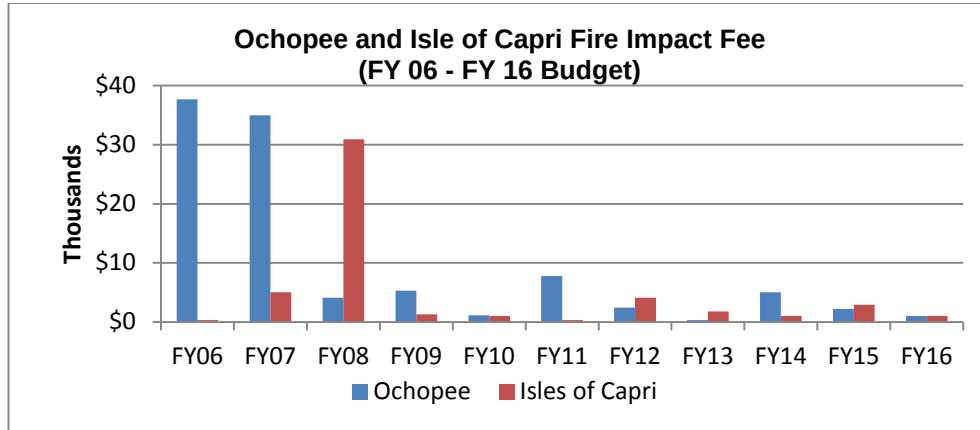
Water & Sewer Utility Impact Fees are used to fund growth driven water and sewer facility expansions and additions. For FY 16, water impact fees are estimated at \$4,900,000 and sewer impact fees are estimated at \$4,500,000.



Collier County Government
Fiscal Year 2016 Adopted Budget

Ochopee/Isles of Capri Fire Impact Fees

These were implemented in FY 98 and are used to fund growth driven fire facility and equipment needs. For FY 16, there is \$1,000 budgeted in Ochopee Fire impact fee revenue; there is \$1,000 budgeted in the Isles of Capri impact fee district. The large spikes in each of the Fire District's impact fee revenue in prior years were attributable to large development projects.



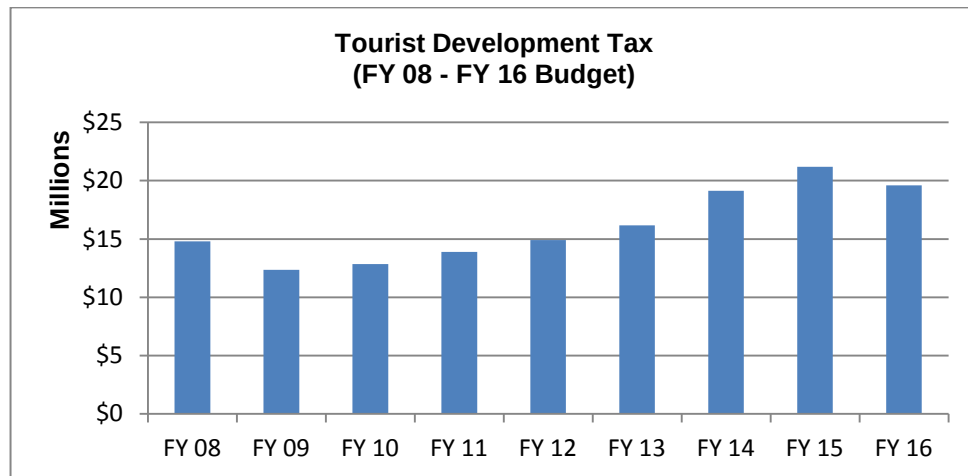
Tourist Development Tax Revenue

In November 1990, Collier County voters approved the implementation of a 3% tourist tax; 2% was allocated for beach renourishment and tourism promotion and 1% was allocated for debt service on a baseball stadium. This tax was challenged in the courts, and the County ceased collecting the 3% tourist tax. In November 1992, voters approved a new tourist tax plan of 2%. This 2% tax was implemented in January 1993. In January 1996, this tax was increased by 1% for the county beach renourishment program. In August 2005, this tax was increased by 1% for additional tourism promotion.

Revenue is budgeted conservatively as it is recognized that state and national economic trends, stock market fluctuations, and hurricane activity can all negatively impact tourism in South Florida. FY 16 budgeted revenue is projected at \$19,605,900 and it is anticipated that any decrease in tourism dollars due to economic conditions will fall within the 5% revenue reserve.

(000's) Omitted	<u>FY 08</u>	<u>FY 09</u>	<u>FY 10</u>	<u>FY 11</u>	<u>FY 12</u>	<u>FY 13</u>	<u>FY 14</u>	<u>FY 15</u>	<u>FY 16</u>
Tourist Development Tax	14,795.6	12,345.1	12,856.5	13,883.7	14,898.1	16,183.4	19,136.9	21,188.2	19,605.9

FY 08 to FY 15 amounts are actual collections, FY 16 is budget amount



Collier County Government
Fiscal Year 2016 Adopted Budget

Service Charges/Enterprise Fund Revenues

Where appropriate, Collier County charges fees for services provided. The Parks and Recreation Department and the Community Development Division are the two areas where charges for services are most prevalent. The Parks and Recreation Department charges for admission to the Sun-N-Fun water park, the Golden Gate Aquatic Facility and the numerous athletic and recreational programs it conducts. The Community Development Division charges fees for building and related permits.

Enterprise funds are set up to account for activities that are operated similarly to private enterprises, such as the County Water-Sewer District, Solid Waste Disposal, Emergency Medical Services, and the Collier County Airport Authority.

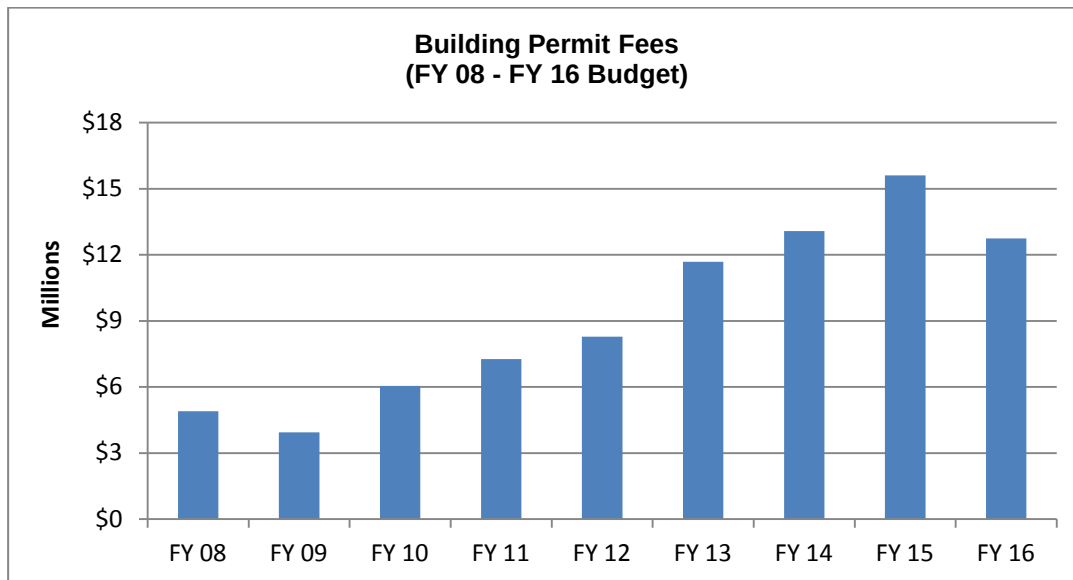
Service Charges/Enterprise Fund Revenues
(In Thousands)

(000's) Omitted	<u>FY 08</u>	<u>FY 09</u>	<u>FY 10</u>	<u>FY 11</u>	<u>FY 12</u>	<u>FY 13</u>	<u>FY 14</u>	<u>FY 15</u>	<u>FY 16</u>
Building Permits	4,901.6	3,935.5	6,041.1	7,271.4	8,278.9	11,676.9	13,077.1	15,607.7	12,745.0
Water Revenue	46,350.5	48,148.8	45,110.4	46,776.6	45,694.4	44,716.9	46,287.1	50,744.8	53,987.6
Sewer Revenue	47,686.8	50,111.9	50,402.6	52,102.3	52,736.1	52,569.1	53,275.5	58,857.7	62,099.3
Landfill Tipping	15,656.4	13,159.3	9,003.3	8,667.8	8,646.5	8,643.8	8,872.8	10,514.2	11,341.5
Mandatory Fees	17,237.1	17,827.9	17,968.3	18,436.3	18,575.7	18,741.0	19,039.7	20,393.7	21,572.8
Ambulance Fees	9,132.8	9,418.3	10,017.8	9,600.5	10,330.7	9,726.6	11,265.0	11,963.5	11,087.5
Airport Fees	3,525.5	2,350.6	2,515.5	2,937.2	2,750.2	3,021.8	2,592.7	3,345.9	3,169.5
Total	144,490.7	144,952.3	141,059.0	145,792.1	147,012.5	149,096.1	154,409.9	171,427.5	176,003.2

FY 08 to FY 15 amounts are actual collections, FY 16 is budget amount

Building Permit Fees

The Community Development Division charges for building and various other permits required of the construction and development industry. Based on the actual permit levels experienced in FY 15, building permit revenue is conservatively budgeted at \$12,745,000 in FY 16.

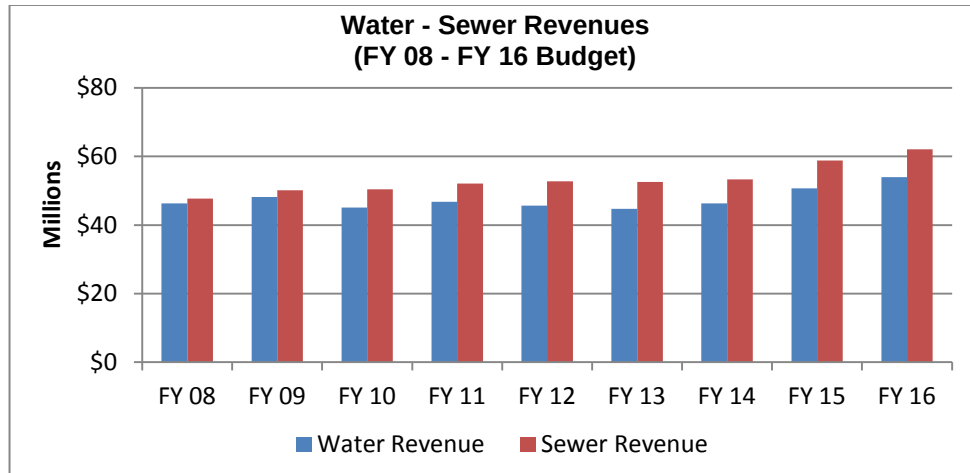


Collier County Government
Fiscal Year 2016 Adopted Budget

Water -Sewer District Revenue

The Water-Sewer District rates are set by ordinance. Water rates include a base rate plus a volume usage charge that is designed to encourage water conservation. The sewer rates also include a base charge and a volume charge based on water usage, however for residential customers, there is a cap on the volume charge to take into account that not all water used is returned via the sewer system (e.g. swimming pools, lawn watering).

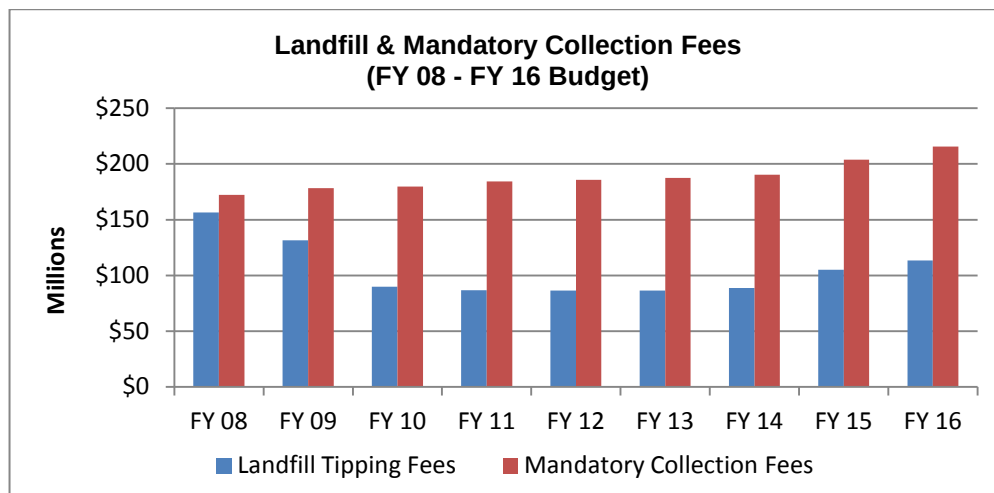
Projected FY 16 water and wastewater revenues are \$53,987,600 and \$62,099,300 respectively. These revenues continue to reflect the revised rate structure. Recent rate changes included an inverted rate schedule (the more a customer uses, the more the customer pays) designed to promote water conservation.



Landfill/Mandatory Collection Fees

Landfill tipping fees are the primary source of revenue for the Solid Waste Disposal Department, estimated at \$11,341,500 in FY 16. Landfill tipping fee revenue reflects an increase in anticipated tonnage processed, as well as a CPI rate adjustment. Note: Tonnage processed at the landfill sites has moderated due to increased recycling efforts.

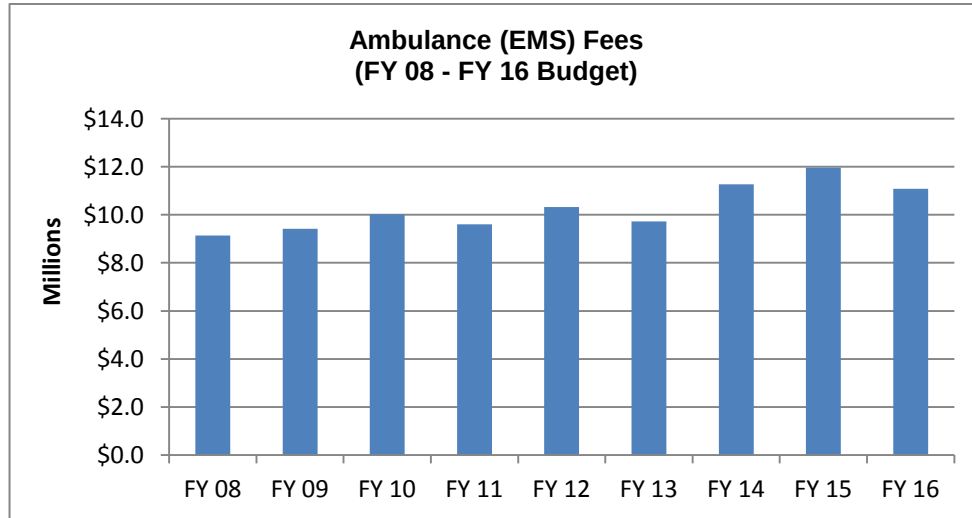
Mandatory Collection fees: Single family residences have been required to have garbage disposed of through the County's contractor since January 1991. Residents are billed for the cost of this collection and disposal service that is estimated to be approximately \$21,572,800 in FY 16. Mandatory collection fee rates increased by \$5.92 to \$188.29 in Collier County (District 1) and \$6.98 to \$177.34 in Immokalee (District 2).



**Collier County Government
Fiscal Year 2016 Adopted Budget**

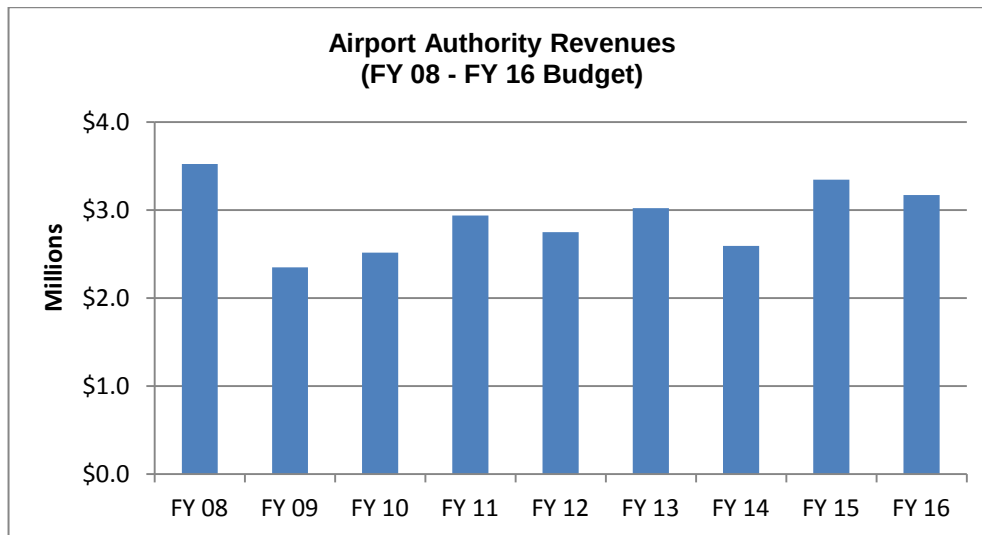
Ambulance (EMS) Fees

The Emergency Medical Service department (EMS) is funded through a mix of General Fund support and ambulance user fees. The user fees are evaluated annually to maximize revenue and thereby reduce the subsidy from the General Fund. During the course of FY 07, Collier County transitioned to a contracted ambulance billing service. Actual ambulance fee revenue collected is a function of economic conditions, insurance carriers paying less than full billings (short pay) as well as a shift from commercial payments to private (uninsured/underinsured) payers. Ambulance fees are budgeted at \$11,087,500 in FY 16 based estimated collections projected by the billing service provider.



Airport Authority Revenue

Airport Authority operations are funded through a mixture of General Fund support and fees for services. The primary enterprise revenues are from fuel sales, T-hangar leases, and other facility leases. Revenue generated at the Marco Island Executive Airport is estimated to be \$2,048,300 in FY 16. Revenues at the Immokalee Regional Airport are planned to be \$1,003,400 while revenue generated at Everglades City Airpark is expected to be \$117,800. In FY14, both the Marco and Immokalee runways were closed for a few months due to construction activities. During this time, no aviation fuel was sold which comprise approximately 78.7% of all Airport Authority revenue.



Collier County Government
Fiscal Year 2016 Adopted Budget

FY16 Approved Property Tax Rates					
Fund Title	Fund No.	Prior Year Millage Rate	Rolled Back Millage Rate	Adopted Millage Rate	Change From Rolled Back
General Fund	001	3.5645	3.3529	3.5645	6.31%
Water Pollution Control	114	0.0293	0.0275	0.0293	6.55%
		3.5938	3.3804	3.5938	6.31%
Unincorporated Area General Fund	111	0.7161	0.6759	0.7161	5.95%
Golden Gate Community Center	130	0.1862	0.1756	0.1862	6.04%
Victoria Park Drainage	134	0.0443	0.0405	0.0405	0.00%
Naples Park Drainage	139	0.0079	0.0073	0.0073	0.00%
Vanderbilt Beach MSTU	143	0.5000	0.4679	0.5000	6.86%
Isle of Capri Fire	144	2.0000	2.1240	2.0000	-5.84%
Fiddlers Creek Fire MSTU	145	0.0000	0.0000	1.5000	#DIV/0!
Ochopee Fire Control	146	4.0000	3.8903	4.5000	15.67%
Collier County Fire	148	2.0000	1.9715	2.0000	1.45%
Goodland/Horr's Island Fire MSTU	149	1.2760	1.2824	1.2760	-0.50%
Sabal Palm Road MSTU	151	0.1000	0.1020	0.1000	-1.96%
Golden Gate Parkway Beautification	153	0.4280	0.4063	0.4063	0.00%
Lely Golf Estates Beautification	152	2.0000	1.8665	2.0000	7.15%
Hawksridge Stormwater Pumping MSTU	154	0.0458	0.0435	0.0435	0.00%
Radio Road Beautification	158	0.3096	0.2911	0.2911	0.00%
Forest Lakes Roadway & Drainage MSTU	159	1.1022	1.0131	1.1940	17.86%
Immokalee Beautification MSTU	162	0.9172	0.8851	1.0000	12.98%
Bayshore Avalon Beautification	163	2.3604	2.2618	2.3604	4.36%
Haldeman Creek Dredging	164	0.7348	0.6682	0.7348	9.97%
Rock Road	165	3.0000	2.8354	3.0000	5.81%
Radio Road East MSTU	166	0.2401	0.2236	0.3311	48.08%
Forest Lakes Debt Service	259	2.8978	2.6637	2.8060	5.34%
Radio Road East Debt Service	266	0.2408	0.2242	0.1689	-24.67%
Collier County Lighting	760	0.2000	0.1880	0.1880	0.00%
Pelican Bay MSTBU	778	0.0857	0.0802	0.0857	6.86%
Aggregate Millage Rate		4.1505	3.9074	4.1501	6.21%

Collier County Government
Fiscal Year 2016 Adopted Budget

FY16 Approved Property Tax Dollars					
Fund Title	Fund No.	Prior Year Adjusted Tax Dollars	Current Year Rolled Back Tax Dollars	Adopted Tax Dollars	% Change Frm. Rolled Back
General Fund	001	227,457,660	235,224,113	250,069,000	6.31%
Water Pollution Control	114	1,892,642	1,929,274	2,055,554	6.55%
		229,350,302	237,153,387	252,124,554	6.31%
Unincorporated Area General Fund	111	28,153,532	29,154,827	30,888,847	5.95%
Golden Gate Community Center	130	295,006	297,089	315,023	6.04%
Victoria Park Drainage	134	1,290	1,292	1,292	0.00%
Naples Park Drainage	139	7,851	7,969	7,969	0.00%
Vanderbilt Beach MSTU	143	1,022,093	1,027,300	1,097,777	6.86%
Isle of Capri Fire	144	1,077,556	1,088,478	1,024,932	-5.84%
Fiddlers Creek Fire MSTU	145	0	0	93,813	#DIV/0!
Ochopee Fire Control	146	1,227,608	1,230,435	1,423,272	15.67%
Collier County Fire	148	305,986	302,328	306,699	1.45%
Goodland/Horr's Island Fire MSTU	149	93,022	94,457	93,985	-0.50%
Sabal Palm Road MSTU	151	2,251	2,244	2,200	-1.96%
Lely Golf Estates Beautification	152	199,193	199,755	214,042	7.15%
Golden Gate Parkway Beautification	153	246,332	247,949	247,949	0.00%
Hawksridge Stormwater Pumping MSTU	154	2,705	2,709	2,709	0.00%
Radio Road Beautification	158	308,670	310,595	310,595	0.00%
Forest Lakes Roadway & Drainage MSTU	159	154,497	154,743	182,374	17.86%
Immokalee Beautification MSTU	162	288,104	296,345	334,815	12.98%
Bayshore Avalon Beautification	163	864,290	869,077	906,964	4.36%
Haldeman Creek Dredging	164	53,615	53,922	59,296	9.97%
Rock Road	165	30,412	31,343	33,163	5.81%
Radio Road East MSTU	166	93,435	93,518	138,478	48.08%
Forest Lakes Debt Service	259	406,188	406,858	428,593	5.34%
Radio Road East Debt Service	266	93,707	93,769	70,640	-24.67%
Collier County Lighting	760	836,687	847,568	847,568	0.00%
Pelican Bay MSTBU	778	462,650	464,058	495,883	6.86%
Total Taxes Levied		265,576,982	274,432,015	291,653,432	
Aggregate Taxes		265,077,087	273,931,388	291,154,199	

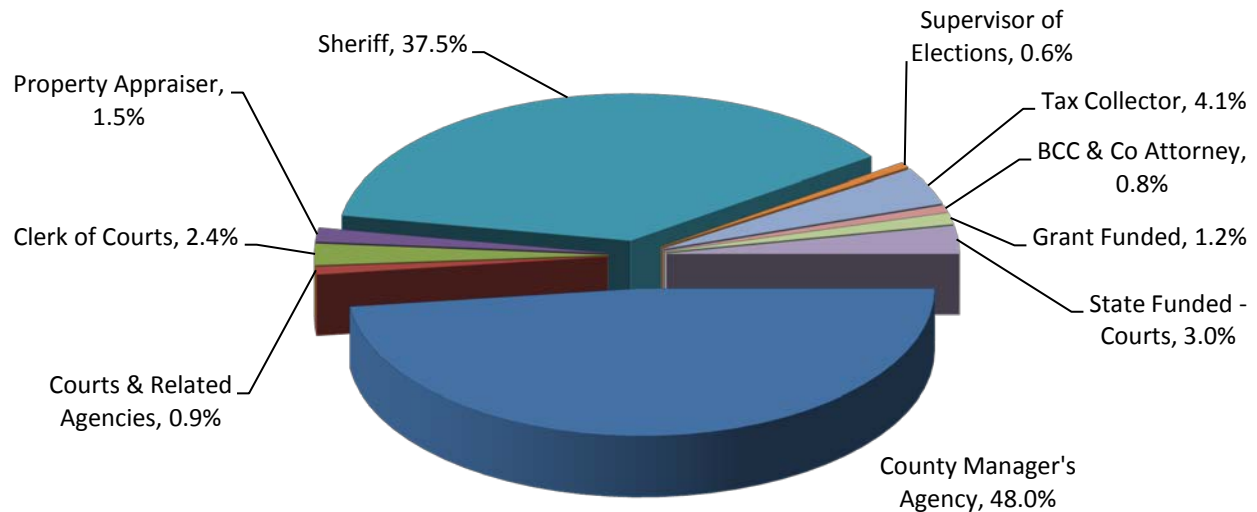
Collier County Government
Fiscal Year 2016 Adopted Budget

July 1 Certified Taxable Property Values					
Fund Title	Fund No.	Prior Year Gross Taxable Value	Current Year Adjusted Taxable Value	Current Year Gross Taxable Value	% Change
<u>County Wide Taxable Values</u>					
General Fund	001	64,595,296,747	68,738,269,090	70,155,421,656	8.61%
Water Pollution Control	114	64,595,296,747	68,738,269,090	70,155,421,656	8.61%
<u>Dependent Districts and MSTU's</u>					
Unincorporated Area General Fund	111	39,634,174,211	42,017,026,477	43,134,823,117	8.83%
Golden Gate Community Center	130	1,584,350,845	1,680,261,591	1,691,852,460	6.79%
Victoria Park Drainage	134	29,125,045	31,862,936	31,891,491	9.50%
Naples Park Drainage	139	993,826,174	1,081,416,565	1,091,633,868	9.84%
Vanderbilt Beach MSTU	143	2,044,186,286	2,184,400,602	2,195,553,909	7.40%
Isle of Capri Fire	144	538,777,922	507,318,037	512,466,237	-4.88%
Fiddlers Creek Fire MSTU	145	0	62,528,118	62,542,005	#DIV/0!
Ochopee Fire Control	146	306,902,092	315,557,128	316,282,702	3.06%
Collier County Fire	148	152,993,121	155,202,364	153,349,259	0.23%
Goodland/Horr's Island Fire MSTU	149	72,901,444	72,538,264	73,656,104	1.04%
Sabal Palm Road MSTU	151	22,513,112	22,072,604	21,996,129	-2.30%
Lely Golf Estates Beautification	152	99,596,489	106,718,770	107,021,195	7.45%
Golden Gate Parkway Beautification	153	575,541,732	606,281,192	610,261,022	6.03%
Hawksridge Stormwater Pumping MSTU	154	59,054,939	62,215,868	62,281,826	5.46%
Radio Road Beautification	158	996,994,678	1,060,364,708	1,066,970,672	7.02%
Forest Lakes Roadway & Drainage MSTU	159	140,171,072	152,492,800	152,741,666	8.97%
Immokalee Beautification MSTU	162	314,112,838	325,501,536	334,814,874	6.59%
Bayshore Avalon Beautification	163	366,162,661	382,118,837	384,241,525	4.94%
Haldeman Creek Dredging	164	72,965,873	80,243,838	80,696,881	10.60%
Rock Road	165	10,137,226	10,725,963	11,054,228	9.05%
Radio Road East MSTU	166	389,150,714	417,917,716	418,235,994	7.47%
Forest Lakes Debt Service	259	140,171,072	152,492,800	152,741,666	8.97%
Radio Road East Debt Service	266	389,150,714	417,917,716	418,235,994	7.47%
Collier County Lighting	760	4,183,434,567	4,451,398,214	4,508,339,633	7.77%
Pelican Bay MSTBU	778	5,398,484,651	5,768,020,294	5,786,260,956	7.18%

Employment Summary

The chart below provides a breakdown of the 3,676.95 FTE's funded in the FY 16 budget. This includes employees working within the County Manager's Agency, within the agencies of the Elected Public Officials; grant funded position and Court-related operations funded by the State. The majority of employees are concentrated within the County Manager's Agency and the Sheriff's Office.

Collier County Employment Summary - FY 16
Total County Employees = 3,676.95



The chart below provides a breakdown of the 1,641.5 permanent FTE's employed within the County Manager's Agency.

Collier County Employment Summary - FY 16
Total County Manager's Agency Employees = 1,765.75



Collier County Government
Fiscal Year 2016 Adopted Budget

Full Time Equivalent (FTE) Count Summary

Division	FY 09 (Prior to reorg) Authorized	FY 14 (Funded) Adopted	FY 15 (Funded) Adopted	FY 15 (Funded) Forecast	FY 16 (Funded) Current	FY 16 (Funded) Expanded	FY 16 (Funded) Total	Position Change FY15-FY16
BCC	11.00	11.00	10.00	10.00	10.00	0.00	10.00	0.00
County Attorney	<u>34.00</u>	<u>20.00</u>	<u>18.00</u>	<u>18.00</u>	<u>18.00</u>	<u>0.00</u>	<u>18.00</u>	<u>0.00</u>
Total BCC	45.00	31.00	28.00	28.00	28.00	0.00	28.00	0.00
Management Offices	300.60	67.00	68.00	70.00	69.00	6.75	75.75	7.75
Administrative Services	193.25	370.20	405.00	407.00	407.00	18.00	425.00	20.00
Public Services	470.40	350.00	357.00	355.00	355.00	10.00	365.00	8.00
Public Utilities	406.50	371.00	371.00	395.00	395.00	18.00	413.00	42.00
Growth Management	<u>578.00</u>	<u>404.50</u>	<u>437.50</u>	<u>477.50</u>	<u>477.50</u>	<u>9.50</u>	<u>487.00</u>	<u>49.50</u>
Total County Manager's Agency	1,948.75	1,562.70	1,638.50	1,704.50	1,703.50	62.25	1,765.75	127.25
Courts & Related Agencies	38.60	31.00	31.00	31.00	31.00	1.00	32.00	1.00
Constitutional Officers:								
Property Appraiser	60.00	56.00	56.00	56.00	56.00	0.00	56.00	0.00
Supervisor of Elections	22.00	22.00	22.00	22.00	22.00	0.00	22.00	0.00
Clerk (Non-State Funded)	95.23	80.16	82.20	82.20	82.62	4.00	86.62	4.42
Sheriff	1,369.25	1,373.00	1,379.00	1,379.00	1,380.50	0.00	1,380.50	1.50
Tax Collector	<u>158.00</u>	<u>149.00</u>	<u>149.00</u>	<u>149.00</u>	<u>149.00</u>	<u>0.00</u>	<u>149.00</u>	<u>0.00</u>
Total Constitutional Officers	1,704.48	1,680.16	1,688.20	1,688.20	1,690.12	4.00	1,694.12	5.92
Total Permanent FTE	3,736.83	3,304.86	3,385.70	3,451.70	3,452.62	67.25	3,519.87	134.17
Grant Funded Positions-Immok CRA	0.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00
Grant Funded Positions-MPO	5.00	5.00	5.00	5.00	5.00	0.00	5.00	0.00
Grant Funded Positions-Housing Grants	8.05	12.00	11.00	11.00	11.30	0.00	11.30	0.30
Grant Funded Positions-Human Services	2.15	11.10	11.10	11.10	10.80	1.00	11.80	0.70
Grant Funded Positions-Sheriff	10.00	14.00	10.00	10.00	17.00	0.00	17.00	7.00
Clerk (State Funded)	<u>166.77</u>	<u>125.84</u>	<u>110.80</u>	<u>110.80</u>	<u>111.98</u>	<u>0.00</u>	<u>111.98</u>	<u>1.18</u>
Total Grant & State Funded Positions	191.97	168.94	147.90	147.90	156.08	1.00	157.08	9.18
Grand Total	3,928.80	3,473.80	3,533.60	3,599.60	3,608.70	68.25	3,676.95	143.35

Changes to Authorized Full Time Equivalent (FTEs) Positions

Management Offices – The Management Offices had an increase of 7.75 FTEs.

- Add one (1) Planner position to the Impact Fee Office under Office of Management & Budget. (Board action was on 9/9/2014, agenda item 16A41).
- Add one (1) Event, Sales, & Marketing Coordinator position to Tourist Development Office.
- Add 0.75 FTE for a Fiscal Technician position to Tourist Development Office.
- Transferred in one (+1) position from Administrative Services Office to Communication & Customer Relations Division for a Citizen Liaison.
- Add one (1) Community Relations Specialist position to Communication & Customer Relations Division.
- Add four (4) positions to Pelican Bay Services Division, one Project Manager and three Maintenance Worker/Specialists.
- Eliminated one (-1) Executive Director/Project Manager position in Immokalee Community Redevelopment Agency (CRA).

Administrative Services Department – The Administrative Services Division had an increase of 20 FTEs.

- Transferred out one (-1) position from Administrative Services Office to Communication & Customer Relations Division.
- Add three (3) positions to Fleet Management Division, one Parts Clerk and two Auto Technicians.
- Add five (5) positions to Facilities Management Division, two Apprentices, two Journeymen and one Operations Analyst.

Collier County Government
Fiscal Year 2016 Adopted Budget

Administrative Services Department – continued

- Add (1) position to Human Resources Division, one Human Resources Generalist.
- Transfer in two (+2) positions from Library Division to Information Technology Division.
- Add six (6) positions to Information Technology Division; three Administrators (database and network), two Programmers (GIS and senior), and one Technical Support Professional.
- Add one (1) Operations Analyst position to Procurement Services Division.
- Add two (2) positions to Risk Management Division; one Risk Technician and one Wellness Health Educator.

Public Services Department - The Public Services Division had a FTE increase of 8.

- Add one (1) Veterinary Technician position to Domestic Animal Control Division.
- Add one (1) Senior Accountant position to Community and Human Services Division.
- Transfer out two (-2) positions from Library Division to Information Technology Division.
- Add one (1) FTE for a Library Assistant (two part-time positions) to the Library Division.
- Add one (1) Administrative Assistant position to the Museum Division.
- Add four (4) positions to Parks and Recreation Division; one Operations Coordinator, one Customer Service Specialist and two Maintenance Worker/Specialists.
- Add one (1) 4H Outreach Coordinator position to the University Extension Service Division.
- Add one (1) Project Manager position to Collier Area Transit CAT Division (Local Funding).

Public Utilities Department – The Public Utilities Division (PUD) had a FTE increase by 42. Twenty four positions were added mid-year approved by the Board on February 24, 2015, agenda item 11.C. Eighteen expanded positions have been requested and approved to be added to FY 2016. The majority of these positions involved reclassifying temporary positions to permanent FTEs.

- Add eight (8) positions to PUD Operations Support Division.
- Add three (3) positions to PUD Planning and Project Management Division.
- Add eight (8) positions to Technical Support, Logistics and Operations Division.
- Add eleven (11) positions to the Water Division.
- Add eleven (11) positions to the Wastewater Division.
- Add one (1) position to the Solid Waste Division.

Growth Management Department – The Growth Management Division increased FTEs by 49.50. Forty positions were added mid-year approved by the Board in five different actions. Nine and a half expanded positions have been requested and approved to be added to FY 2016. The majority of these positions involved reclassifying temporary positions to regular FTEs.

- Five (5) FTEs were added to Growth Management Administration.
- Four (4) positions were added to the Planning Division.
- Twenty nine and a half (29.5) positions were added to the Regulation Division primarily in Building Review & Permitting Section.
- Four (4) positions were added to the Maintenance Division.
- Two (2) positions were added to the Traffic Operations Division.
- Four (4) positions were added to the Project Management Division.
- One (1) position was added to the Airport.

Court & Related Agencies – The Courts had an increase of 1 FTE.

- Add one (1) Civil Case Manager to the Court Operations.

Constitutional Officers –The Constitutional Officers had an increase of 5.92 FTEs.

- The Clerk of Courts Board paid positions increased by 4.42 FTEs.
- The Sheriff's Office permanent positions increased by 1.5 FTEs.
- Budgeted FTEs remained at FY 15 levels for:
 - o Property Appraiser
 - o Supervisor of Elections
 - o Tax Collector

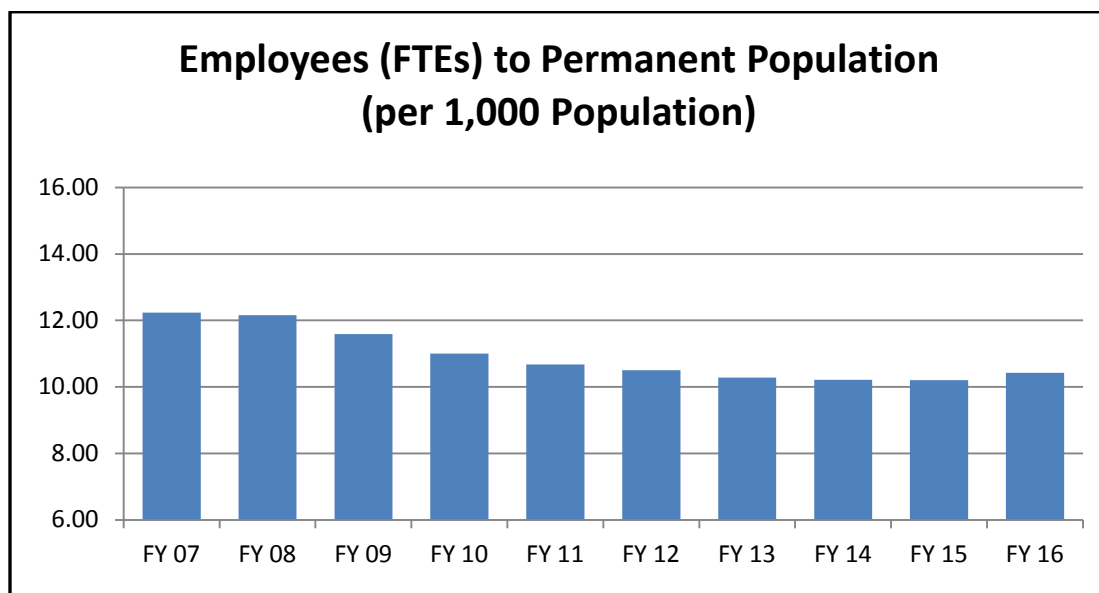
Collier County Government
Fiscal Year 2016 Adopted Budget

Grant and State Funded positions – The grant and state funded positions had an increase of 9.18 FTEs

- Add one (1) grant funded Case Manager Assistant to Community and Human Services Division; and 0.3 FTEs was moved from a Human Services grant to a Housing grant.
- The Sheriff's Office grant funded positions increased by 7 FTEs.
- The Clerk's State funded FTE count increased by 1.18 FTE's from the prior year.

Employees to Permanent Population

The ratio of employees to permanent population is a benchmark that provides a measurement of relative government size. The graph and chart below illustrates that ratio for the last ten years.



Fiscal Year	County Employees Funded FTE's	Permanent Population*	Employees (FTEs) Per 1,000 Population
2007	3,908	319,455	12.23
2008	3,879	319,059	12.16
2009	3,701	319,417	11.59
2010	3,551	322,653	11.01
2011	3,490	326,817	10.68
2012	3,484	331,756	10.50
2013	3,446	335,223	10.28
2014	3,474	339,992	10.22
2015	3,534	346,371	10.20
2016	3,677	352,771	10.42

*Source: Bureau of Economic and Business Research, University of Florida & Collier County Comprehensive Planning Section. Estimates and Projections for County-wide Permanent Population for October 1st.

Elected Officials-Board of Commissioners

Elected Officials-Board of Commissioners Organizational Chart

Total Full-Time Equivalents (FTE) = 28.00

Board of County Commissioners

Total Full-Time Equivalents (FTE) = 10.00

County Attorney

Total Full-Time Equivalents (FTE) = 18.00

Elected Officials-Board of Commissioners

Board of County Commissioners

The following five (5) Commissioners are elected by district and are responsible for establishing policies to protect the health, safety, welfare and quality of life for Collier County citizens.

District 1	Donna Fiala
District 2	Georgia Hiller
District 3	Tom Henning
District 4	Penny Taylor
District 5	Tim Nance

In addition to the elected officials, there are five(5) administrative positions in the Board Office.

The County Attorney, Jeffrey Klatzkow, and his staff provide legal services to the Board of County Commissioners and the County Manager's Agency. There are eighteen (18.0) permanent positions in the County Attorney's Office.

The primary funding source for the Board of County Commissioners and the County Attorney is General Fund revenue.

The phone numbers for these offices are:

252-8097 - Board of County Commissioners
252-8400 - County Attorney

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Board of Commissioners

Division Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	3,190,636	3,467,000	3,340,400	3,547,300	-	3,547,300	2.3%
Operating Expense	3,014,641	3,759,300	3,615,200	3,818,600	-	3,818,600	1.6%
Indirect Cost Reimburs	2,058,400	2,042,800	2,042,800	2,414,900	-	2,414,900	18.2%
Capital Outlay	-	3,000	3,000	3,000	-	3,000	0.0%
Grants and Aid	-	50,000	-	50,000	-	50,000	0.0%
Remittances	2,657,451	4,155,000	3,474,000	4,298,800	-	4,298,800	3.5%
Total Net Budget	10,921,128	13,477,100	12,475,400	14,132,600	-	14,132,600	4.9 %
Total Budget	10,921,128	13,477,100	12,475,400	14,132,600	-	14,132,600	4.9%

Appropriations by Department	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Board of County Commissioners	8,381,120	10,800,900	9,647,600	11,392,600	-	11,392,600	5.5%
County Attorney	2,540,009	2,676,200	2,827,800	2,740,000	-	2,740,000	2.4%
Total Net Budget	10,921,128	13,477,100	12,475,400	14,132,600	-	14,132,600	4.9%
Total Budget	10,921,128	13,477,100	12,475,400	14,132,600	-	14,132,600	4.9%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Board of Commissioners

Division Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	356,403	362,000	356,000	356,000	-	356,000	(1.7%)
Miscellaneous Revenues	28,738	4,200	20,600	4,200	-	4,200	0.0%
Interest/Misc	93	-	-	-	-	-	na
Net Cost General Fund	7,602,787	10,096,100	9,080,000	10,395,500	-	10,395,500	3.0%
Net Cost MSTU General Fund	2,892,156	2,975,400	2,975,400	3,333,500	-	3,333,500	12.0%
Trans fm 001 Gen Fund	42,800	42,900	41,300	46,700	-	46,700	8.9%
Carry Forward	1,500	-	2,100	-	-	-	na
Less 5% Required By Law	-	(3,500)	-	(3,300)	-	(3,300)	(5.7%)
Total Funding	10,924,477	13,477,100	12,475,400	14,132,600	-	14,132,600	4.9%

Division Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Board of County Commissioners	11.00	10.00	10.00	10.00	-	10.00	0.0%
County Attorney	20.00	18.00	18.00	18.00	-	18.00	0.0%
Total FTE	31.00	28.00	28.00	28.00	-	28.00	0.0%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Board of Commissioners

Board of County Commissioners

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	1,040,964	1,269,700	1,092,800	1,303,200	-	1,303,200	2.6%
Operating Expense	2,624,305	3,283,400	3,038,000	3,325,700	-	3,325,700	1.3%
Indirect Cost Reimburs	2,058,400	2,042,800	2,042,800	2,414,900	-	2,414,900	18.2%
Grants and Aid	-	50,000	-	50,000	-	50,000	0.0%
Remittances	2,657,451	4,155,000	3,474,000	4,298,800	-	4,298,800	3.5%
Net Operating Budget	8,381,120	10,800,900	9,647,600	11,392,600	-	11,392,600	5.5%
Total Budget	8,381,120	10,800,900	9,647,600	11,392,600	-	11,392,600	5.5%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Board Of County Commissioners (001)	1,059,582	1,153,600	1,122,200	1,188,400	-	1,188,400	3.0%
Other General Administration (001)	4,422,938	6,671,900	5,550,000	6,870,700	-	6,870,700	3.0%
Other General Administration (111)	2,898,600	2,975,400	2,975,400	3,333,500	-	3,333,500	12.0%
Total Net Budget	8,381,120	10,800,900	9,647,600	11,392,600	-	11,392,600	5.5%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	8,381,120	10,800,900	9,647,600	11,392,600	-	11,392,600	5.5%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	28,738	4,200	20,600	4,200	-	4,200	0.0%
Net Cost General Fund	5,460,226	7,821,300	6,651,600	8,054,900	-	8,054,900	3.0%
Net Cost MSTU General Fund	2,892,156	2,975,400	2,975,400	3,333,500	-	3,333,500	12.0%
Total Funding	8,381,120	10,800,900	9,647,600	11,392,600	-	11,392,600	5.5%

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Board Of County Commissioners (001)	11.00	10.00	10.00	10.00	-	10.00	0.0%
Total FTE	11.00	10.00	10.00	10.00	-	10.00	0.0%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Board of Commissioners

**Board of County Commissioners
Board Of County Commissioners (001)**

Mission Statement

The Board of County Commissioners consists of 5 elected officials who, as the chief legislative body of the County, are responsible for providing services to protect the health, safety, welfare, and quality of life of the citizens of Collier County.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	5.00	752,974	-	752,974
Funding for elected leadership serving the public and providing health, safety, welfare, and quality of life benefiting Collier County Citizens and visitors. Creation and coordination of advisory committees.				
Community Relations	5.00	403,726	-	403,726
Includes responding to community needs, attending community functions, proclamations and service awards, citizen requests and inquires.				
Professional Development	-	31,700	-	31,700
Attending state and local conferences and seminars, mileage reimbursement, and organizational development.				
Current Level of Service Budget	10.00	1,188,400	-	1,188,400

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	1,007,269	1,069,700	1,042,800	1,103,200	-	1,103,200	3.1%
Operating Expense	52,313	83,900	79,400	85,200	-	85,200	1.5%
Net Operating Budget	1,059,582	1,153,600	1,122,200	1,188,400	-	1,188,400	3.0%
Total Budget	1,059,582	1,153,600	1,122,200	1,188,400	-	1,188,400	3.0%
Total FTE	11.00	10.00	10.00	10.00	-	10.00	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost General Fund	1,059,582	1,153,600	1,122,200	1,188,400	-	1,188,400	3.0%
Total Funding	1,059,582	1,153,600	1,122,200	1,188,400	-	1,188,400	3.0%

Forecast FY 2015:

Personal service savings were generated by attrition.

Current FY 2016:

Personal services include a provision for compensation adjustment.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Board of Commissioners

**Board of County Commissioners
Other General Administration (001)**

Mission Statement

To account for expenses not attributable to a division but the County as a whole.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Juvenile Detention Centers	-	1,900,000	-	1,900,000
Remittance for housing juvenile offenders in state-ran detention centers.				
Naples CRA	-	1,898,800	-	1,898,800
Remittance to the Naples Community Redevelopment Agency (CRA).				
Unemployment	-	200,000	-	200,000
Account for unemployment claim costs.				
Insurance Premiums	-	1,432,900	-	1,432,900
Account for centralized insurance premiums.				
Countywide Costs	-	589,000	4,200	584,800
Account for Countywide costs not attributable to a Division such as postage for tax bills, dues and membership for the Florida Association of Counties, utilities for common areas, and tax deed sales.				
Countywide Auditing Costs	-	850,000	-	850,000
Account for countywide auditing costs.				
Current Level of Service Budget	-	6,870,700	4,200	6,866,500

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	33,696	200,000	50,000	200,000	-	200,000	0.0%
Operating Expense	2,231,792	2,766,900	2,526,000	2,821,900	-	2,821,900	2.0%
Grants and Aid	-	50,000	-	50,000	-	50,000	0.0%
Remittances	2,157,451	3,655,000	2,974,000	3,798,800	-	3,798,800	3.9%
Net Operating Budget	4,422,938	6,671,900	5,550,000	6,870,700	-	6,870,700	3.0%
Total Budget	4,422,938	6,671,900	5,550,000	6,870,700	-	6,870,700	3.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	22,294	4,200	20,600	4,200	-	4,200	0.0%
Net Cost General Fund	4,400,644	6,667,700	5,529,400	6,866,500	-	6,866,500	3.0%
Total Funding	4,422,938	6,671,900	5,550,000	6,870,700	-	6,870,700	3.0%

Forecast FY 2015:

Personal service savings is generated from savings in unemployment claims.

Remittance savings are from the decrease in payments to the Department of Juvenile Justice (DJJ) as that program is under review at the state level. Reserves are maintained within the general fund for the potential resolution of the issues.

Current FY 2016:

Grants and aid in the amount of \$50,000 is programmed to cover a shortfall at the Collier County Health Department and the appropriation will continue for the current year.

Budgeted remittances include \$1,894,500 to the Naples CRA and \$2,000,000 for Collier County's share of the cost of housing and

Elected Officials-Board of Commissioners

Board of County Commissioners

Other General Administration (001)

feeding juveniles being held in state-ran DJJ Detention Centers. The cost for DJJ Includes the usual cost of housing juveniles and an estimated reconciliation of costs that DJJ performs each year, however, current process of calculation is under review at the state level and subject to change.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Board of Commissioners

**Board of County Commissioners
Other General Administration (111)**

Mission Statement

To account for expenses not attributable to a division but to the unincorporated area of the County.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Countywide Costs	-	373,600	-	373,600
Account for Countywide costs not attributable to a Division such as utilities for common areas, insurances, information technology needs and centralized costs.				
Indirect Service Charge Payment	-	2,414,900	-	2,414,900
Indirect service charge payment for General Fund provided central services. (Revenue source to the General Fund).				
Misc Reimbursements	-	545,000	-	545,000
Miscellaneous reimbursements, primarily park system contributions to the City of Naples.				
Current Level of Service Budget	-	3,333,500	-	3,333,500

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	340,200	432,600	432,600	418,600	-	418,600	(3.2%)
Indirect Cost Reimburs	2,058,400	2,042,800	2,042,800	2,414,900	-	2,414,900	18.2%
Remittances	500,000	500,000	500,000	500,000	-	500,000	0.0%
Net Operating Budget	2,898,600	2,975,400	2,975,400	3,333,500	-	3,333,500	12.0%
Total Budget	2,898,600	2,975,400	2,975,400	3,333,500	-	3,333,500	12.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	6,444	-	-	-	-	-	na
Net Cost MSTU General Fund	2,892,156	2,975,400	2,975,400	3,333,500	-	3,333,500	12.0%
Total Funding	2,898,600	2,975,400	2,975,400	3,333,500	-	3,333,500	12.0%

Current FY 2016:

The indirect cost allocation includes a provision to repay an amount held back from payment in the prior year.

This budget also reflects one-half of an annual Board approved park system contribution to the City of Naples in the amount of \$500,000.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Board of Commissioners

County Attorney

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	2,149,672	2,197,300	2,247,600	2,244,100	-	2,244,100	2.1%
Operating Expense	390,336	475,900	577,200	492,900	-	492,900	3.6%
Capital Outlay	-	3,000	3,000	3,000	-	3,000	0.0%
Net Operating Budget	2,540,009	2,676,200	2,827,800	2,740,000	-	2,740,000	2.4%
Total Budget	2,540,009	2,676,200	2,827,800	2,740,000	-	2,740,000	2.4%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
County Attorney (001)	2,431,699	2,567,800	2,719,400	2,631,600	-	2,631,600	2.5%
Legal Aid Society (652)	108,310	108,400	108,400	108,400	-	108,400	0.0%
Total Net Budget	2,540,009	2,676,200	2,827,800	2,740,000	-	2,740,000	2.4%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	2,540,009	2,676,200	2,827,800	2,740,000	-	2,740,000	2.4%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	356,403	362,000	356,000	356,000	-	356,000	(1.7%)
Interest/Misc	93	-	-	-	-	-	na
Net Cost General Fund	2,142,561	2,274,800	2,428,400	2,340,600	-	2,340,600	2.9%
Trans fm 001 Gen Fund	42,800	42,900	41,300	46,700	-	46,700	8.9%
Carry Forward	1,500	-	2,100	-	-	-	na
Less 5% Required By Law	-	(3,500)	-	(3,300)	-	(3,300)	(5.7%)
Total Funding	2,543,357	2,676,200	2,827,800	2,740,000	-	2,740,000	2.4%

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
County Attorney (001)	20.00	18.00	18.00	18.00	-	18.00	0.0%
Total FTE	20.00	18.00	18.00	18.00	-	18.00	0.0%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Board of Commissioners

**County Attorney
County Attorney (001)**

Mission Statement

To provide quality legal services in a timely, efficient and cost effective manner to the Board of County Commissioners and the County Manager and all County divisions, departments and appointive committees under the Board of County Commissioners. Also to represent the County in litigation brought by or against the County, and to work with Constitutional Officers and Judiciary on Board-related and statutorily-required matters.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	10.60	1,598,283	290,000	1,308,283
To provide minimum level of legally required services to the BCC; represent staff and quasi-judicial boards; represent the Board in litigation cases filed against or by the County; advise staff and prosecute as requested before the Code Enforcement Board and Contractor's Licensing Board.				
Ordinances, Resos, Other Legal Documents, & Legal Opinions	3.95	496,855	-	496,855
Research, draft, and provide legal review of legally binding documents (including massive numbers of contracts). Provide requested legal opinions and interpretations.				
Attendance at Board Meetings	1.35	211,224	-	211,224
Provide legal advice at BCC meetings, workshops, and Community Redevelopment Agency (CRA) meetings.				
Resolve Legal Issues	1.20	180,327	1,000	179,327
Meet, coordinate with, and resolve legal issues raised by the public, constitutional officers, the judiciary, and county staff.				
Advisory Boards	0.90	144,911	-	144,911
Provide legal assistance to the various advisory boards and committees upon request.				
Current Level of Service Budget	18.00	2,631,600	291,000	2,340,600

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	2,149,672	2,197,300	2,247,600	2,244,100	-	2,244,100	2.1%
Operating Expense	282,027	367,500	468,800	384,500	-	384,500	4.6%
Capital Outlay	-	3,000	3,000	3,000	-	3,000	0.0%
Net Operating Budget	2,431,699	2,567,800	2,719,400	2,631,600	-	2,631,600	2.5%
Total Budget	2,431,699	2,567,800	2,719,400	2,631,600	-	2,631,600	2.5%
Total FTE	20.00	18.00	18.00	18.00	-	18.00	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	289,138	293,000	291,000	291,000	-	291,000	(0.7%)
Net Cost General Fund	2,142,561	2,274,800	2,428,400	2,340,600	-	2,340,600	2.9%
Total Funding	2,431,699	2,567,800	2,719,400	2,631,600	-	2,631,600	2.5%

Forecast FY 2015:

Operating expenses were higher due to payment to AECOM for work related to the oil & gas exploration/production fund request.

Elected Officials-Board of Commissioners

**County Attorney
County Attorney (001)**

Current FY 2016:

Personal services include a provision for a general wage adjustment.

Operating expenses have been increased to cover legal advertising for general funded county operations.

Revenues:

Revenues include copies of legal documents - \$1,000 and reimbursements for legal services from Risk Management - \$290,000.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Board of Commissioners

**County Attorney
Legal Aid Society (652)**

Mission Statement

To provide financial support of the Legal Aid Society operations.

Program Summary		FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Legal Aid Society		-	108,400	108,400	-
To use available revenues to offset the cost of the Legal Aid Society operations.					
Current Level of Service Budget		-	108,400	108,400	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	108,310	108,400	108,400	108,400	-	108,400	0.0%
Net Operating Budget	108,310	108,400	108,400	108,400	-	108,400	0.0%
Total Budget	108,310	108,400	108,400	108,400	-	108,400	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	67,266	69,000	65,000	65,000	-	65,000	(5.8%)
Interest/Misc	93	-	-	-	-	-	na
Trans fm 001 Gen Fund	42,800	42,900	41,300	46,700	-	46,700	8.9%
Carry Forward	1,500	-	2,100	-	-	-	na
Less 5% Required By Law	-	(3,500)	-	(3,300)	-	(3,300)	(5.7%)
Total Funding	111,658	108,400	108,400	108,400	-	108,400	0.0%

Notes:

Article V legislation provided for the imposition of \$65 in additional court costs for persons found guilty or pleading no contest to felony, misdemeanor, or criminal traffic offenses. Twenty-five percent of this fee is available to fund legal aid programs.

As a result of this legislation, the County entered into an Agreement dated December 14, 2004, with Collier County Legal Aid. This Agreement, which was extended on June 22, 2010, was entered into pursuant to Ordinance 2004-42, which Ordinance was written in response to the legislative mandate of Section 29.008, Florida Statutes, which mandate was funded pursuant to Section 939.185, Florida Statutes. The Agreement provides that the minimum funding for Collier County Legal Aid in any given fiscal year is the greater of (1) twenty-five percent of the amount actually collected to assist Collier County in providing legal aid programs required under Section 29.008(3)(a), Florida Statutes, or (2) the amount provided from filing fees and surcharges to legal aid programs from October 1, 2002, to September 30, 2003, which was \$108,309.66. Collections from the \$65 fee continue to be below the agreed upon payment and require a transfer from the General Fund to make up the shortfall.

Forecast FY 2015:

Contractual expenditures in the amount of \$108,400 are forecasted for FY15 and will require a transfer from the General Fund of \$41,300 to make up the shortfall in filing fees and surcharges.

Revenues:

Revenue is based on average monthly collections of \$5,416. A transfer from the General Fund is necessary to bring the Legal Aid Society up to the level that it was funded in FY 2003. The transfer will only be made in the amount that will bring it up to the \$108,400 level after accounting for the fees generated.

Elected Officials-Constitutional Officer

Elected Officials-Constitutional Officer Organizational Chart

Total Full-Time Equivalents (FTE) = 1,711.12

Property Appraiser

Total Full-Time Equivalents (FTE) = 56.00

Supervisor Of Elections

Total Full-Time Equivalents (FTE) = 22.00

Clerk Of Courts

Total Full-Time Equivalents (FTE) = 86.62

Sheriff

Total Full-Time Equivalents (FTE) = 1,397.50

Tax Collector

Total Full-Time Equivalents (FTE) = 149.00

Elected Officials-Constitutional Officer

Sheriff

Kevin Rambosk is the elected Collier County Sheriff. The Sheriff's Office protects the public health, safety, and welfare through various functions including law enforcement, special operations, criminal investigations, community services, detention and corrections, emergency 911, Judicial process, and headquarters operations. The Sheriff also administers its own support operations including data processing, finance and personal services. The Sheriff's general operating budget is funded entirely from the County's General Fund.

For more information about programs administered by the Sheriff's Office, call 252-4434.

Property Appraiser

Abe Skinner is the elected Property Appraiser. He is responsible for assessing all real and personal property in Collier County and preparing the annual tax rolls. The Property Appraiser is funded by the General Fund and from independent districts.

The phone number for the Property Appraiser's Office is 252-8141.

Tax Collector

Larry Ray is the elected Tax Collector. He is responsible for the collection of ad valorem taxes levied by the County, the School Board, special taxing districts, and all municipalities within the County. The Tax Collector's Office also issues boat titles and registrations, hunting and fishing licenses and stamps, occupational licenses, and motor vehicle licenses and registrations. The Tax collector's agency is funded by a combination of fees for service and general revenue.

The phone numbers for the Tax Collector's Office are: 252-8172 (Taxes); 252-8177 (Motor Vehicles).

Supervisor of Elections

Jennifer Edwards is the Supervisor of Elections. She is an independently elected official mandated by the Florida Constitution (Constitutional Officer) who administers the voter registration system for Collier County residents, qualifies candidates for office, monitors financial reporting requirements of candidates for office, and plans and coordinates and conducts elections within Collier County. She is responsible for implementing the National Voter Registration Act provisions as they pertain to the registration process and statistical requirements.

The Supervisor's agency is primarily funded through the General Fund.

The Elections Building is located at the County Government Center in Naples. For information regarding voter registration or elections, telephone 252-8450.

Clerk of the Circuit Court

Dwight E. Brock is the elected Collier County Clerk. He performs the constitutional and statutory duties of the Circuit and County Courts in maintaining custody of court records and all pleadings filed, recording of all legal instruments, and acts as ex-officio Clerk of the Board, auditor, recorder and custodian of all County funds. The Clerk's agency is funded by a combination of fees for service and General Fund revenues.

The main phone number for the Clerk of Courts is 252-2745.

Collier County Government
Fiscal Year 2016 Adopted Budget

Elected Officials-Constitutional Officer

Division Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	684,008	142,369,300	140,900,800	152,019,700	311,700	152,331,400	7.0%
Operating Expense	4,646,148	34,033,400	31,832,300	36,138,600	-	36,138,600	6.2%
Capital Outlay	77,546	2,532,200	4,424,300	3,335,800	-	3,335,800	31.7%
Remittances	572,345	1,280,100	1,732,500	1,060,700	-	1,060,700	(17.1%)
Total Net Budget	5,980,048	180,215,000	178,889,900	192,554,800	311,700	192,866,500	7.0 %
Distribution of excess fees to Gov't Agencies	-	5,773,200	6,919,500	6,488,400	-	6,488,400	12.4%
Trans to 001 General Fund	-	-	249,000	-	-	-	na
Trans to 115 Sheriff Grant Fd	29,973	76,000	405,600	291,000	-	291,000	282.9%
Trans to 602 Confiscd Prop	-	10,400	-	-	-	-	(100.0%)
Reserves for Contingencies	-	164,100	-	556,500	-	556,500	239.1%
Reserves for Capital	-	3,930,800	-	3,230,400	-	3,230,400	(17.8%)
Total Budget	6,010,021	190,169,500	186,464,000	203,121,100	311,700	203,432,800	7.0%

Appropriations by Department	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Property Appraiser	113,115	6,668,800	5,825,000	6,948,000	-	6,948,000	4.2%
Supervisor Of Elections	39,097	3,297,900	3,262,200	4,053,300	-	4,053,300	22.9%
Clerk Of Courts	445,895	9,223,600	9,163,000	9,027,300	311,700	9,339,000	1.3%
Sheriff	5,214,871	148,918,400	148,992,500	159,581,000	-	159,581,000	7.2%
Tax Collector	167,069	12,106,300	11,647,200	12,945,200	-	12,945,200	6.9%
Total Net Budget	5,980,048	180,215,000	178,889,900	192,554,800	311,700	192,866,500	7.0%
Supervisor Of Elections	-	-	75,500	-	-	-	na
Clerk Of Courts	-	-	142,800	-	-	-	na
Sheriff	29,973	4,181,300	436,300	4,077,900	-	4,077,900	(2.5%)
Tax Collector	-	5,773,200	6,919,500	6,488,400	-	6,488,400	12.4%
Total Transfers and Reserves	29,973	9,954,500	7,574,100	10,566,300	-	10,566,300	6.1%
Total Budget	6,010,021	190,169,500	186,464,000	203,121,100	311,700	203,432,800	7.0%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Constitutional Officer

Division Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	101,205	1,835,500	1,909,400	1,735,000	-	1,735,000	(5.5%)
Charges For Services	508,670	20,892,800	21,458,900	22,389,900	-	22,389,900	7.2%
Fines & Forfeitures	2,222,751	276,000	398,200	311,000	-	311,000	12.7%
Miscellaneous Revenues	22,053	-	464,200	-	-	-	na
Interest/Misc	144,389	431,300	411,200	410,500	-	410,500	(4.8%)
Trans frm Board	-	157,045,600	156,215,300	168,419,600	311,700	168,731,300	7.4%
Trans frm Independ Special District	-	654,600	654,600	666,000	-	666,000	1.7%
Net Cost General Fund	3,213,082	3,270,400	3,118,400	3,501,000	-	3,501,000	7.1%
Trans fm 001 General Fund	-	-	6,800	-	-	-	na
Trans fm 115 Sheriff Grants	-	10,400	-	-	-	-	(100.0%)
Trans fm 602 Confiscatd Prop	29,973	76,000	270,600	63,000	-	63,000	(17.1%)
Trans fm 603 Crime Prev	-	-	135,000	228,000	-	228,000	na
Carry Forward	6,838,000	5,925,000	7,062,800	5,641,400	-	5,641,400	(4.8%)
Less 5% Required By Law	-	(248,100)	-	(244,300)	-	(244,300)	(1.5%)
Total Funding	13,080,124	190,169,500	192,105,400	203,121,100	311,700	203,432,800	7.0%

Division Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Property Appraiser	56.00	56.00	56.00	56.00	-	56.00	0.0%
Supervisor Of Elections	22.00	22.00	22.00	22.00	-	22.00	0.0%
Clerk Of Courts	79.74	82.20	82.20	82.62	4.00	86.62	5.4%
Sheriff	1,389.00	1,389.00	1,389.00	1,397.50	-	1,397.50	0.6%
Tax Collector	149.00	149.00	149.00	149.00	-	149.00	0.0%
Total FTE	1,695.74	1,698.20	1,698.20	1,707.12	4.00	1,711.12	0.8%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Constitutional Officer

Property Appraiser

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	-	5,094,000	4,644,200	5,274,400	-	5,274,400	3.5%
Operating Expense	113,115	1,549,800	1,155,800	1,648,600	-	1,648,600	6.4%
Capital Outlay	-	25,000	25,000	25,000	-	25,000	0.0%
Net Operating Budget	113,115	6,668,800	5,825,000	6,948,000	-	6,948,000	4.2%
Total Budget	113,115	6,668,800	5,825,000	6,948,000	-	6,948,000	4.2%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Property Appraiser Fund (060)	-	6,499,500	5,669,200	6,780,800	-	6,780,800	4.3%
Property Appr-Charges Paid By BCC (001)	113,115	169,300	155,800	167,200	-	167,200	(1.2%)
Total Net Budget	113,115	6,668,800	5,825,000	6,948,000	-	6,948,000	4.2%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	113,115	6,668,800	5,825,000	6,948,000	-	6,948,000	4.2%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans frm Board	-	5,844,900	5,014,600	6,114,800	-	6,114,800	4.6%
Trans frm Independ Special District	-	654,600	654,600	666,000	-	666,000	1.7%
Net Cost General Fund	113,115	169,300	155,800	167,200	-	167,200	(1.2%)
Total Funding	113,115	6,668,800	5,825,000	6,948,000	-	6,948,000	4.2%

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Property Appraiser Fund (060)	56.00	56.00	56.00	56.00	-	56.00	0.0%
Total FTE	56.00	56.00	56.00	56.00	-	56.00	0.0%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Constitutional Officer

**Property Appraiser
Property Appraiser Fund (060)**

Mission Statement

To assess all real and personal property in Collier County.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Property Appraiser	56.00	6,780,800	6,780,800	-
Compile and prepare the annual real and personal property tax rolls; mail homestead renewals, take applications for exemptions; process wholly exempt properties such as governments and churches; and identify agricultural classifications				
Current Level of Service Budget	56.00	6,780,800	6,780,800	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	-	5,094,000	4,644,200	5,274,400	-	5,274,400	3.5%
Operating Expense	-	1,380,500	1,000,000	1,481,400	-	1,481,400	7.3%
Capital Outlay	-	25,000	25,000	25,000	-	25,000	0.0%
Net Operating Budget	-	6,499,500	5,669,200	6,780,800	-	6,780,800	4.3%
Total Budget	-	6,499,500	5,669,200	6,780,800	-	6,780,800	4.3%
Total FTE	56.00	56.00	56.00	56.00	-	56.00	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans frm Board	-	5,844,900	5,014,600	6,114,800	-	6,114,800	4.6%
Trans frm Independ Special District	-	654,600	654,600	666,000	-	666,000	1.7%
Total Funding	-	6,499,500	5,669,200	6,780,800	-	6,780,800	4.3%

Current FY 2016:

Personal services include appropriations for the planned compensation adjustment as well as a moderate increase in retirement rates.

Operating expenses are increasing due to higher legal fees and postage costs.

Capital expenditure is for the Property Appraiser's electronic data processing equipment upgrades.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Constitutional Officer

**Property Appraiser
Property Appr-Charges Paid By BCC (001)**

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
BCC Paid Expenses	-	167,200	-	167,200
The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.				
Current Level of Service Budget	-	167,200	-	167,200

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	113,115	169,300	155,800	167,200	-	167,200	(1.2%)
Net Operating Budget	113,115	169,300	155,800	167,200	-	167,200	(1.2%)
Total Budget	113,115	169,300	155,800	167,200	-	167,200	(1.2%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost General Fund	113,115	169,300	155,800	167,200	-	167,200	(1.2%)
Total Funding	113,115	169,300	155,800	167,200	-	167,200	(1.2%)

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Constitutional Officer

Supervisor Of Elections

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	-	1,983,100	1,921,600	2,209,400	-	2,209,400	11.4%
Operating Expense	39,097	1,282,600	1,308,400	1,737,900	-	1,737,900	35.5%
Capital Outlay	-	32,200	32,200	106,000	-	106,000	229.2%
Net Operating Budget	39,097	3,297,900	3,262,200	4,053,300	-	4,053,300	22.9%
Trans to 001 General Fund	-	-	75,500	-	-	-	na
Total Budget	39,097	3,297,900	3,337,700	4,053,300	-	4,053,300	22.9%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
SOE-Expenses Paid By BCC (001)	39,097	59,200	38,200	58,600	-	58,600	(1.0%)
Supervisor Of Elections - Admin (080)	-	2,189,500	2,114,000	2,327,500	-	2,327,500	6.3%
Supervisor of Elections Grants (081)	-	-	60,800	-	-	-	na
Supervisor of Elections-Elections (080)	-	1,049,200	1,049,200	1,667,200	-	1,667,200	58.9%
Total Net Budget	39,097	3,297,900	3,262,200	4,053,300	-	4,053,300	22.9%
Total Transfers and Reserves	-	-	75,500	-	-	-	na
Total Budget	39,097	3,297,900	3,337,700	4,053,300	-	4,053,300	22.9%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	-	-	54,000	-	-	-	na
Charges For Services	22,425	-	200	-	-	-	na
Miscellaneous Revenues	249	-	463,600	-	-	-	na
Trans frm Board	-	3,238,700	3,238,700	3,994,700	-	3,994,700	23.3%
Net Cost General Fund	16,423	59,200	(425,600)	58,600	-	58,600	(1.0%)
Trans fm 001 General Fund	-	-	6,800	-	-	-	na
Total Funding	39,097	3,297,900	3,337,700	4,053,300	-	4,053,300	22.9%

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Supervisor Of Elections - Admin (080)	22.00	22.00	22.00	22.00	-	22.00	0.0%
Total FTE	22.00	22.00	22.00	22.00	-	22.00	0.0%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Constitutional Officer

Supervisor Of Elections

Supervisor Of Elections - Admin (080)

Mission Statement

ENSURE THE INTEGRITY OF THE ELECTORAL PROCESS

The Supervisor of Elections is responsible for administration of the single permanent registration system for Collier County residents in the most efficient and economical method possible. This includes being responsible for registering voters, maintaining voter rolls, conducting elections, reporting financial disclosure forms, reporting campaign financing and all candidate filings. In addition, current lists of registered voters, demographic statistics and voter turnout is provided to candidates in accordance with Florida Election law.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration	22.00	2,327,500	2,327,500	-
Administer the laws governing the registration process equitably and uniformly. Provide clear and concise training for the staff, as well as the public. Conduct voter education in all assisted living centers, universities, colleges and high schools. Administer the Financial Disclosure Program, processing more than 350 Financial Disclosure Form 1's, in accordance with the requirements of the Florida Ethics Commission. Assist candidates with the qualifying process.				
Current Level of Service Budget	22.00	2,327,500	2,327,500	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	-	1,814,100	1,738,600	1,871,500	-	1,871,500	3.2%
Operating Expense	-	343,200	343,200	350,000	-	350,000	2.0%
Capital Outlay	-	32,200	32,200	106,000	-	106,000	229.2%
Net Operating Budget	-	2,189,500	2,114,000	2,327,500	-	2,327,500	6.3%
Trans to 001 General Fund	-	-	68,700	-	-	-	na
Total Budget	-	2,189,500	2,182,700	2,327,500	-	2,327,500	6.3%
Total FTE	22.00	22.00	22.00	22.00	-	22.00	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans frm Board	-	2,189,500	2,189,500	2,327,500	-	2,327,500	6.3%
Total Funding	-	2,189,500	2,189,500	2,327,500	-	2,327,500	6.3%

Notes:

The Supervisor of Elections Administration Division is responsible for administering elections, as well as all the duties and tasks associated with elections. The Administration cost center is not affected by fluctuations in the number of elections conducted each year, as is the Elections cost center.

Current FY 2016:

The Administration Department's personal services increased slightly due to a planned compensation adjustment.

Operating expenses are increasing slightly due to higher electricity and water and sewer costs for an additional facility.

Capital outlay expenditures include funding for a Pitney Bowes – Relia Vote upgrades, as well as Information Technology switching hardware for a total of \$79,500. Provision for fleet recommended replacement of a 1998 Safari van is included at \$26,500. The recommended replacement for the van was \$35,000 but SOE decided to purchase a more economical Ford Escape.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Constitutional Officer

**Supervisor Of Elections
SOE-Expenses Paid By BCC (001)**

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
BCC Paid Expenses	-	58,600	-	58,600
The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.				
Current Level of Service Budget	-	58,600	-	58,600

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	39,097	59,200	38,200	58,600	-	58,600	(1.0%)
Net Operating Budget	39,097	59,200	38,200	58,600	-	58,600	(1.0%)
Total Budget	39,097	59,200	38,200	58,600	-	58,600	(1.0%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	22,425	-	200	-	-	-	na
Miscellaneous Revenues	249	-	463,600	-	-	-	na
Net Cost General Fund	16,423	59,200	(425,600)	58,600	-	58,600	(1.0%)
Total Funding	39,097	59,200	38,200	58,600	-	58,600	(1.0%)

Notes:

The Board of County Commissioners are required to pay for insurances, information technology and some utilities for the Supervisor of Elections. These costs are included here.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Constitutional Officer

**Supervisor Of Elections
Supervisor of Elections-Elections (080)**

Mission Statement

ENSURE THE INTEGRITY OF THE ELECTORAL PROCESS

Plan, coordinate, and conduct all elections by the laws of the State of Florida. Solicit, audit, and select all polling sites. Appoint and train all election workers. Notify citizens of upcoming elections and maintain precinct boundaries. Prepare ballot layout and maintain all voting equipment for each voting cycle. Perform the tabulation of election results and certification of the results to appropriate jurisdictions.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Elections	-	1,667,200	1,667,200	-
Select and train the required number of election workers to adequately staff all precincts, as well as early voting sites. Provide notices of election and sample ballots to all county voters. Process all eligible requests for absentee ballots. Provide current lists of registered voters to candidates. Compile and provide demographic statistics on voter registration and voter turnout to the public, press and all other interested agencies and organizations.				
Current Level of Service Budget	-	1,667,200	1,667,200	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	-	169,000	183,000	337,900	-	337,900	99.9%
Operating Expense	-	880,200	866,200	1,329,300	-	1,329,300	51.0%
Net Operating Budget	-	1,049,200	1,049,200	1,667,200	-	1,667,200	58.9%
Trans to 001 General Fund	-	-	6,800	-	-	-	na
Total Budget	-	1,049,200	1,056,000	1,667,200	-	1,667,200	58.9%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans frm Board	-	1,049,200	1,049,200	1,667,200	-	1,667,200	58.9%
Total Funding	-	1,049,200	1,049,200	1,667,200	-	1,667,200	58.9%

Forecast FY 2015:

Provision is made for a transfer of match funding for the FY14/15 Federal Election Grant.

Current FY 2016:

Elections personal services is funding the spring Presidential Preference Primary (PPP) Election payroll, as well as the fall Primary Election payroll.

Operating expenses increased due to budgeting for two elections, the PPP and the Primary Election.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Constitutional Officer

**Supervisor Of Elections
Supervisor of Elections Grants (081)**

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	-	-	60,800	-	-	-	na
Net Operating Budget	-	-	60,800	-	-	-	na
Total Budget	-	-	60,800	-	-	-	na

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	-	-	54,000	-	-	-	na
Trans fm 001 General Fund	-	-	6,800	-	-	-	na
Total Funding	-	-	60,800	-	-	-	na

Forecast FY 2015:

The forecast includes continuation of existing grants. New grants and subsequent budget amendments will be submitted to and approved by the Board of County Commissioners as they become available.

Collier County Government
Fiscal Year 2016 Adopted Budget

Elected Officials-Constitutional Officer

Clerk Of Courts

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	-	6,987,800	6,918,000	6,817,500	311,700	7,129,200	2.0%
Operating Expense	445,895	1,892,700	1,902,100	2,090,500	-	2,090,500	10.5%
Capital Outlay	-	343,100	342,900	119,300	-	119,300	(65.2%)
Net Operating Budget	445,895	9,223,600	9,163,000	9,027,300	311,700	9,339,000	1.3%
Trans to 001 General Fund	-	-	142,800	-	-	-	na
Total Budget	445,895	9,223,600	9,305,800	9,027,300	311,700	9,339,000	1.3%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Administration (011)	-	1,328,500	1,354,500	1,408,600	-	1,408,600	6.0%
Clerk Of County Courts (011)	-	218,400	210,700	220,000	-	220,000	0.7%
Clerk To The Board (011)	-	3,209,000	3,186,200	3,274,700	128,800	3,403,500	6.1%
Clerk To The Circuit Court (011)	-	196,800	194,700	200,700	-	200,700	2.0%
COC - Expenses Paid By The BCC (001)	445,895	546,000	527,400	515,400	-	515,400	(5.6%)
Management Information Systems MIS (011)	-	2,435,700	2,413,300	2,100,300	182,900	2,283,200	(6.3%)
Recording (011)	-	1,289,200	1,276,200	1,307,600	-	1,307,600	1.4%
Total Net Budget	445,895	9,223,600	9,163,000	9,027,300	311,700	9,339,000	1.3%
Total Transfers and Reserves	-	-	142,800	-	-	-	na
Total Budget	445,895	9,223,600	9,305,800	9,027,300	311,700	9,339,000	1.3%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	-	2,936,200	2,894,300	2,940,900	-	2,940,900	0.2%
Miscellaneous Revenues	-	-	600	-	-	-	na
Interest/Misc	-	20,000	14,000	16,200	-	16,200	(19.0%)
Trans frm Board	-	5,869,500	5,869,500	5,702,700	311,700	6,014,400	2.5%
Net Cost General Fund	445,895	546,000	527,400	515,400	-	515,400	(5.6%)
Less 5% Required By Law	-	(148,100)	-	(147,900)	-	(147,900)	(0.1%)
Total Funding	445,895	9,223,600	9,305,800	9,027,300	311,700	9,339,000	1.3%

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Clerk To The Board (011)	35.00	35.00	35.00	35.00	2.00	37.00	5.7%
Clerk To The Circuit Court (011)	2.50	2.50	2.50	2.50	-	2.50	0.0%
Clerk Of County Courts (011)	2.09	2.09	2.09	2.09	-	2.09	0.0%
Recording (011)	18.00	17.00	17.00	17.00	-	17.00	0.0%
Administration (011)	10.35	11.94	11.94	12.24	-	12.24	2.5%
Management Information Systems MIS (011)	11.80	13.67	13.67	13.79	2.00	15.79	15.5%
Total FTE	79.74	82.20	82.20	82.62	4.00	86.62	5.4%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Clerk To The Board (011)**

Mission Statement

To provide full accounting and maintenance of Board's minutes and records to the Board of County Commissioners.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Finance and Accounting	31.00	2,878,800	-	2,878,800
To enhance reporting of relevant financial information to managers, elected officials, and the general public on a timely basis. To further develop accounting policies and procedures regarding internal controls for cash receipts, cash disbursements, tangible property, etc.				
Minutes and Records	4.00	395,900	22,500	373,400
Maintenance of BCC minutes and records.				
Current Level of Service Budget	35.00	3,274,700	22,500	3,252,200
Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Finance & Accounting (2 FTE's)	2.00	128,800	-	128,800
To support increased County operations				
Expanded Services Budget	2.00	128,800	-	128,800
Total Adopted Budget	37.00	3,403,500	22,500	3,381,000

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	-	2,947,900	2,946,500	2,991,700	128,800	3,120,500	5.9%
Operating Expense	-	261,100	239,700	280,500	-	280,500	7.4%
Capital Outlay	-	-	-	2,500	-	2,500	na
Net Operating Budget	-	3,209,000	3,186,200	3,274,700	128,800	3,403,500	6.1%
Trans to 001 General Fund	-	-	142,800	-	-	-	na
Total Budget	-	3,209,000	3,329,000	3,274,700	128,800	3,403,500	6.1%
Total FTE	35.00	35.00	35.00	35.00	2.00	37.00	5.7%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	-	22,600	18,400	22,500	-	22,500	(0.4%)
Total Funding	-	22,600	18,400	22,500	-	22,500	(0.4%)

Notes:

This budget includes Finance and Accounting and Board Minutes and Records Divisions.

Forecast FY 2015:

Expenditures are forecast less than adopted budget primarily due to reduced cellular and telephone expenditures.

Current FY 2016:

The increase in personal services is due to the addition of two FTE's in the Finance and Accounting Department to support increased County operations and the planned compensation adjustment.

Operating costs increase is due to increases in other contractual services.

Elected Officials-Constitutional Officer

**Clerk Of Courts
Clerk To The Board (011)**

Capital expenditure is for the purchase of a safe in the Board, Minutes and Records department.

Revenues:

Forecast revenues are lower than prior year budget due to the automation of the value adjustment board appeals processing on-line.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Constitutional Officer

Clerk Of Courts

Clerk To The Circuit Court (011)

Mission Statement

To perform the constitutional and statutory duties of the Clerk of the Circuit Court in maintaining Court Records and in providing responsible service to the judiciary, the legal community, and the public.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Circuit Civil	2.50	162,300	-	162,300
Circuit Felony	-	20,000	-	20,000
Jury	-	7,500	-	7,500
Circuit Probate	-	6,200	-	6,200
Circuit Juvenile	-	4,700	-	4,700
Current Level of Service Budget	2.50	200,700	-	200,700

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	-	127,900	127,900	133,300	-	133,300	4.2%
Operating Expense	-	68,900	66,800	67,400	-	67,400	(2.2%)
Net Operating Budget	-	196,800	194,700	200,700	-	200,700	2.0%
Total Budget	-	196,800	194,700	200,700	-	200,700	2.0%
Total FTE	2.50	2.50	2.50	2.50	-	2.50	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
							0.0%
Total Funding							0.0%

Notes:

This budget reflects the County obligated expenses of Circuit Civil, Felony, Jury, Probate, and Juvenile. Costs are related to telephone and facilities costs for court functions required by the state to be funded locally per F.S. 29.008.

Forecast FY 2015:

Based on historical trends and current year patterns, total expenditures are anticipated to be slightly less than the adopted budget. These reductions are due to lower operating costs in office furniture, office equipment and maintenance costs.

Current FY 2016:

Personal services increase reflects the planned compensation adjustment.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Clerk Of County Courts (011)**

Mission Statement

To perform the constitutional and statutory duties of the Clerk of the County Court in maintaining Court records and in providing responsible service to the judiciary, the legal community, and the public.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
County Satellite Offices	2.09	170,000	32,300	137,700
County Misdemeanor	-	21,100	-	21,100
County Civil/Small Claims	-	21,700	-	21,700
County Traffic	-	7,200	-	7,200
Current Level of Service Budget	2.09	220,000	32,300	187,700

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	-	131,500	131,100	145,900	-	145,900	11.0%
Operating Expense	-	86,900	79,600	74,100	-	74,100	(14.7%)
Net Operating Budget	-	218,400	210,700	220,000	-	220,000	0.7%
Total Budget	-	218,400	210,700	220,000	-	220,000	0.7%
Total FTE	2.09	2.09	2.09	2.09	-	2.09	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	-	32,000	32,100	32,300	-	32,300	0.9%
Total Funding	-	32,000	32,100	32,300	-	32,300	0.9%

Notes:

This budget reflects the County Court Satellites, Misdemeanor, County Civil, and County Traffic. Costs are related to telephone and facilities costs for court functions required by the state to be funded locally.

Current FY 2016:

The cost for current services increased due to the planned compensation adjustment.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Recording (011)**

Mission Statement

To provide a systematic approach to controlling all phases of recording documents, reduce paperwork proliferation, to provide efficient access to needed information, to dispose of obsolete records, to provide documentation of compliance with laws, ordinances, and other regulations, and to maintain historical records.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Recording	17.00	1,307,600	2,817,500	-1,509,900
To provide on-line computer programs to land records by title companies, realtors, attorneys, and others. To continue to pursue conversion from microfilm to optical storage and retrieval records.				
Current Level of Service Budget	17.00	1,307,600	2,817,500	-1,509,900

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	-	1,181,000	1,172,400	1,191,900	-	1,191,900	0.9%
Operating Expense	-	108,200	103,800	115,700	-	115,700	6.9%
Net Operating Budget	-	1,289,200	1,276,200	1,307,600	-	1,307,600	1.4%
Total Budget	-	1,289,200	1,276,200	1,307,600	-	1,307,600	1.4%
Total FTE	18.00	17.00	17.00	17.00	-	17.00	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	-	2,815,500	2,776,200	2,817,500	-	2,817,500	0.1%
Total Funding	-	2,815,500	2,776,200	2,817,500	-	2,817,500	0.1%

Notes:

This budget is for the operations of the Recording Division.

Current FY 2016:

Increase in personal services is the result of the planned compensation adjustment.

Revenues:

This department is self-funded and does not require any funding from the Board of County Commissioners.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Administration (011)**

Mission Statement

To efficiently and effectively manage and direct the performance of the Clerk to the Board and the Clerk to the Courts legal and constitutional duties.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Clerk's Administration	3.27	543,500	75,800	467,700
To provide the services required by the Florida Constitution, which includes: Clerk of the Circuit Court, Clerk of the County Court, County Comptroller/Treasurer, County Auditor, County Recorder, and Secretary/Ex-Officio Clerk of the County Commissioners.				
Clerk's Accounting	1.98	184,000	-	184,000
To provide financial services to the Clerk's offices to ensure that each division effectively and efficiently accomplishes their goals.				
Internal Audit	6.00	566,700	-	566,700
To provide assurance activities designed to add value and assist the organization in accomplishing its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes by providing objective analysis and constructive recommendations.				
Records Management	0.99	114,400	-	114,400
To provide a systematic approach to controlling all phases of records retention.				
Current Level of Service Budget	12.24	1,408,600	75,800	1,332,800

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	-	1,103,500	1,114,200	1,137,400	-	1,137,400	3.1%
Operating Expense	-	225,000	240,300	271,200	-	271,200	20.5%
Net Operating Budget	-	1,328,500	1,354,500	1,408,600	-	1,408,600	6.0%
Total Budget	-	1,328,500	1,354,500	1,408,600	-	1,408,600	6.0%
Total FTE	10.35	11.94	11.94	12.24	-	12.24	2.5%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	-	57,100	59,600	59,600	-	59,600	4.4%
Miscellaneous Revenues	-	-	600	-	-	-	na
Interest/Misc	-	20,000	14,000	16,200	-	16,200	(19.0%)
Total Funding	-	77,100	74,200	75,800	-	75,800	(1.7%)

Notes:

This budget includes the Administrative Offices of the Clerk's operations including Purchasing and Human Resources, the Clerk's Accounting functions, the Internal Audit and the Records Management divisions. Costs are allocated between court and non-court funding sources based upon FTEs served.

Elected Officials-Constitutional Officer

**Clerk Of Courts
Administration (011)**

Current FY 2016:

The FY16 budget increase is due to the planned compensation adjustment.

Operating increase is due to an increase in contractual services.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Constitutional Officer

Clerk Of Courts

Management Information Systems MIS (011)

Mission Statement

To provide data processing software, hardware and administrative support to the Board of County Commissioners and its staff, the Clerk of the Circuit Court, the Supervisor of Elections for SAP financial systems and other processes integrated to SAP.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Management Information Systems	13.79	2,100,300	9,000	2,091,300
To provide cost-effective and reliable communications support for user divisions to investigate and develop a functional distributed long-range plan.				
Current Level of Service Budget	13.79	2,100,300	9,000	2,091,300
Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
SAP Training Specialist & SAP Analyst	2.00	182,900	-	182,900
Expanded Services Budget	2.00	182,900	-	182,900
Total Adopted Budget	15.79	2,283,200	9,000	2,274,200

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	-	1,496,000	1,425,900	1,217,300	182,900	1,400,200	(6.4%)
Operating Expense	-	596,600	644,500	766,200	-	766,200	28.4%
Capital Outlay	-	343,100	342,900	116,800	-	116,800	(66.0%)
Net Operating Budget	-	2,435,700	2,413,300	2,100,300	182,900	2,283,200	(6.3%)
Total Budget	-	2,435,700	2,413,300	2,100,300	182,900	2,283,200	(6.3%)
Total FTE	11.80	13.67	13.67	13.79	2.00	15.79	15.5%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	-	9,000	8,000	9,000	-	9,000	0.0%
Total Funding	-	9,000	8,000	9,000	-	9,000	0.0%

Current FY 2016:

Overall cost for current services is below the prior year budget as a result of continued automation of services by the MIS department and the partial allocation of employees to court funding.

There are two FTE positions in expanded services programmed for the FY 2016 budget. Both positions support county-wide SAP applications. One will provide county-wide SAP training and the SAP analyst position for benefits will provide process enhancements.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Constitutional Officer

Clerk Of Courts

COC - Expenses Paid By The BCC (001)

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
BCC Paid Expenses	-	515,400	-	515,400
The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.				
Current Level of Service Budget	-	515,400	-	515,400

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	445,895	546,000	527,400	515,400	-	515,400	(5.6%)
Net Operating Budget	445,895	546,000	527,400	515,400	-	515,400	(5.6%)
Total Budget	445,895	546,000	527,400	515,400	-	515,400	(5.6%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost General Fund	445,895	546,000	527,400	515,400	-	515,400	(5.6%)
Total Funding	445,895	546,000	527,400	515,400	-	515,400	(5.6%)

Forecast FY 2015:

Decrease in operating expenses is the result of lower utility costs than planned.

Current FY 2016:

Decrease from the prior year is due to lower general insurance costs.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Clerk Of Courts (011)**

Program Summary				FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost	
Transfer from the Board of County Commissioners				-	-	5,702,700	-5,702,700	
Revenue Reserve				-	-	-147,900	147,900	
Current Level of Service Budget				-	-	5,554,800	-5,554,800	
Program Enhancements				FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost	
Finance & Accounting (2 FTE's)				-	-	128,800	-128,800	
To support increased County operations								
SAP Training Specialist & SAP Analyst				-	-	182,900	-182,900	
Expanded Services Budget				-	-	311,700	-311,700	
Total Adopted Budget				-	-	5,866,500	-5,866,500	
Program Budgetary Cost Summary		FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
								0.0%
								0.0%
Total Budget								0.0%
Program Funding Sources		FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans frm Board		-	5,869,500	5,869,500	5,702,700	311,700	6,014,400	2.5%
Less 5% Required By Law		-	(148,100)	-	(147,900)	-	(147,900)	(0.1%)
Total Funding		-	5,721,400	5,869,500	5,554,800	311,700	5,866,500	2.5%

Collier County Government
Fiscal Year 2016 Adopted Budget

Elected Officials-Constitutional Officer

Sheriff

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	684,008	118,264,400	117,654,600	127,115,800	-	127,115,800	7.5%
Operating Expense	3,880,972	27,271,600	25,628,800	28,615,600	-	28,615,600	4.9%
Capital Outlay	77,546	2,102,300	3,976,600	2,788,900	-	2,788,900	32.7%
Remittances	572,345	1,280,100	1,732,500	1,060,700	-	1,060,700	(17.1%)
Net Operating Budget	5,214,871	148,918,400	148,992,500	159,581,000	-	159,581,000	7.2%
Trans to 001 General Fund	-	-	30,700	-	-	-	na
Trans to 115 Sheriff Grant Fd	29,973	76,000	405,600	291,000	-	291,000	282.9%
Trans to 602 Confiscd Prop	-	10,400	-	-	-	-	(100.0%)
Reserves for Contingencies	-	164,100	-	556,500	-	556,500	239.1%
Reserves for Capital	-	3,930,800	-	3,230,400	-	3,230,400	(17.8%)
Total Budget	5,244,844	153,099,700	149,428,800	163,658,900	-	163,658,900	6.9%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Bailiffs (040)	-	3,091,300	3,531,800	3,857,200	-	3,857,200	24.8%
Confiscated Property Trust Fund (602)	52,000	172,700	87,000	31,000	-	31,000	(82.0%)
Crime Prevention (603)	79,753	400,000	250,000	400,000	-	400,000	0.0%
Detention & Correction (040)	-	38,449,800	36,962,500	39,947,700	-	39,947,700	3.9%
Domestic Violence Trust Fund (609)	-	368,300	-	385,400	-	385,400	4.6%
E-911 Emergency Phone System (199)	8,742	739,100	300,000	638,700	-	638,700	(13.6%)
E-911 Wireless Emergency Phone Sys (189)	41,610	-	569,500	5,600	-	5,600	na
Emergency 911 Phone System (611)	1,581,311	1,917,800	1,800,100	2,073,800	-	2,073,800	8.1%
Law Enforcement (040)	-	100,551,400	101,567,500	108,802,500	-	108,802,500	8.2%
Law Enforcement-Expenses Pd By BCC (001)	3,272,861	3,078,000	3,373,100	3,289,100	-	3,289,100	6.9%
Second Dollar Training (608)	58,601	150,000	25,000	150,000	-	150,000	0.0%
Sheriff's Grants Fund (115)	119,993	-	526,000	-	-	-	na
Total Net Budget	5,214,871	148,918,400	148,992,500	159,581,000	-	159,581,000	7.2%
Total Transfers and Reserves	29,973	4,181,300	436,300	4,077,900	-	4,077,900	(2.5%)
Total Budget	5,244,844	153,099,700	149,428,800	163,658,900	-	163,658,900	6.9%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	101,205	1,835,500	1,855,400	1,735,000	-	1,735,000	(5.5%)
Charges For Services	486,245	548,100	438,600	473,100	-	473,100	(13.7%)
Fines & Forfeitures	2,222,751	276,000	398,200	311,000	-	311,000	12.7%
Miscellaneous Revenues	21,804	-	-	-	-	-	na
Interest/Misc	144,389	151,300	148,300	145,400	-	145,400	(3.9%)
Trans frm Board	-	142,092,500	142,092,500	152,607,400	-	152,607,400	7.4%
Net Cost General Fund	2,470,580	2,284,900	2,668,800	2,551,000	-	2,551,000	11.6%
Trans fm 115 Sheriff Grants	-	10,400	-	-	-	-	(100.0%)
Trans fm 602 Confiscd Prop	29,973	76,000	270,600	63,000	-	63,000	(17.1%)
Trans fm 603 Crime Prev	-	-	135,000	228,000	-	228,000	na
Carry Forward	6,838,000	5,925,000	7,062,800	5,641,400	-	5,641,400	(4.8%)
Less 5% Required By Law	-	(100,000)	-	(96,400)	-	(96,400)	(3.6%)
Total Funding	12,314,947	153,099,700	155,070,200	163,658,900	-	163,658,900	6.9%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Law Enforcement (040)	985.50	985.50	985.50	987.50	-	987.50	0.2%
Detention & Correction (040)	347.00	352.00	352.00	351.50	-	351.50	(0.1%)
Bailiffs (040)	41.50	41.50	41.50	41.50	-	41.50	0.0%
Sheriff's Grants Fund (115)	10.00	5.00	5.00	10.00	-	10.00	100.0%
Emergency 911 Phone System (611)	5.00	5.00	5.00	7.00	-	7.00	40.0%
Total FTE	1,389.00	1,389.00	1,389.00	1,397.50	-	1,397.50	0.6%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Law Enforcement (040)

Mission Statement

To provide efficient and effective law enforcement services to all of Collier County. To keep the crime rate low, preserving the quality of life we currently enjoy. To continue innovative management methods, including flexible staffing and focused tactics through intelligence gathering and analysis. To provide professional law enforcement services while keeping costs low. Provide ethical, professional and proactive services to Collier County in an effective and efficient manner. Promote the efficient acquisition and application of appropriate financial and human resources. Utilize technology to its fullest advantage to insure the CCSO is an intelligent, rapid, proactive and results oriented agency.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Law Enforcement	987.50	108,802,500	-	108,802,500
Maintain Collier County's status as one of the safest counties in the state utilizing Neighborhood Watch Community Policing and other crime prevention programs. Continue innovative management methods including flexible staffing, volunteer and dual certification to provide additional manpower during peak times.				
Current Level of Service Budget	987.50	108,802,500	-	108,802,500

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	-	84,455,800	84,514,900	91,206,700	-	91,206,700	8.0%
Operating Expense	-	14,059,300	13,388,300	14,878,900	-	14,878,900	5.8%
Capital Outlay	-	2,036,300	3,664,300	2,716,900	-	2,716,900	33.4%
Net Operating Budget	-	100,551,400	101,567,500	108,802,500	-	108,802,500	8.2%
Total Budget	-	100,551,400	101,567,500	108,802,500	-	108,802,500	8.2%
Total FTE	985.50	985.50	985.50	987.50	-	987.50	0.2%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Total Funding							0.0%
							0.0%

Forecast FY 2015:

Savings in operating expenses are from reduced spending for data processing repairs and maintenance and data processing equipment allocations.

Capital outlay exceeds budget due to the purchase of vehicles, radios, and ITD equipment.

Current FY 2016:

The increase in personal services is due to the planned compensation adjustment, higher retirement rates and an increase in the provision for termination pay.

Operating costs exceed FY15 adopted budget due to a increases in data processing vendors, including major equipment repairs, other contractual services, and planned aviation repairs.

Capital outlay of \$2,716,900 consists of vehicles, laptops, computers and miscellaneous law enforcement equipment.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Law Enforcement-Expenses Pd By BCC (001)

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Law Enforcement	-	-	713,100	-713,100
Maintain Collier County's status as one of the safest counties in the state utilizing Neighborhood Watch Community Policing and other crime prevention programs. Continue innovative management methods including flexible staffing, volunteer and dual certification to provide additional manpower during peak times.				
Expenses Paid by the BCC	-	3,289,100	-	3,289,100
The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.				
Detention & Corrections	-	-	25,000	-25,000
Expand the jail facilities to meet the ever-increasing demand for space with minimum manpower requirements. Continue to increase the use of non-certified, clerical positions when possible; use flexible manpower through dual certification where available. Reduce population of nonviolent misdemeanants through the pretrial release and weekend work programs.				
Current Level of Service Budget	-	3,289,100	738,100	2,551,000

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	2,908,427	3,078,000	3,123,100	3,289,100	-	3,289,100	6.9%
Capital Outlay	14,433	-	-	-	-	-	na
Remittances	350,000	-	250,000	-	-	-	na
Net Operating Budget	3,272,861	3,078,000	3,373,100	3,289,100	-	3,289,100	6.9%
Total Budget	3,272,861	3,078,000	3,373,100	3,289,100	-	3,289,100	6.9%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	11,185	10,000	10,000	10,000	-	10,000	0.0%
Charges For Services	391,584	458,100	338,100	383,100	-	383,100	(16.4%)
Fines & Forfeitures	267,683	200,000	246,200	235,000	-	235,000	17.5%
Miscellaneous Revenues	21,804	-	-	-	-	-	na
Interest/Misc	110,024	125,000	110,000	110,000	-	110,000	(12.0%)
Net Cost General Fund	2,470,580	2,284,900	2,668,800	2,551,000	-	2,551,000	11.6%
Total Funding	3,272,861	3,078,000	3,373,100	3,289,100	-	3,289,100	6.9%

Forecast FY 2015:

Operating expense exceeded budget due to unplanned repairs and maintenance to buildings.

Current FY 2016:

The increase in budget is due to additional facility rentals and associated utilities. Additionally, property insurance was increased to cover these facilities.

Elected Officials-Constitutional Officer

Sheriff

Law Enforcement-Expenses Pd By BCC (001)

Revenues:

The revenues are from various charges, fines and forfeitures charged by the Law Enforcement operation of the Sheriff and serve to off-set the General Fund contribution.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Detention & Correction (040)

Mission Statement

Provide detention and corrections facility for the incarceration of inmates. Provide and maintain security for sentenced and non-sentenced county, state, and federal inmates. Maintain a staffing level to monitor, classify, and provide mandated care to inmates. Transport inmates to and from state and federal institutions as required.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Detention & Corrections	351.50	39,947,700	-	39,947,700
Expand the jail facilities to meet the ever-increasing demand for space with minimum manpower requirements. Continue to increase the use of non-certified, clerical positions when possible; use flexible manpower through dual certification where available. Reduce population of nonviolent misdemeanants through the pretrial release and weekend work programs.				
Current Level of Service Budget	351.50	39,947,700	-	39,947,700

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	-	30,043,000	29,027,000	31,213,900	-	31,213,900	3.9%
Operating Expense	-	8,406,800	7,689,200	8,733,800	-	8,733,800	3.9%
Capital Outlay	-	-	246,300	-	-	-	na
Net Operating Budget	-	38,449,800	36,962,500	39,947,700	-	39,947,700	3.9%
Total Budget	-	38,449,800	36,962,500	39,947,700	-	39,947,700	3.9%
Total FTE	347.00	352.00	352.00	351.50	-	351.50	(0.1%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Total Funding							0.0%
							0.0%

Forecast FY 2015:

Unplanned capital outlay of \$246,300 consisted of Corrections Security Software.

Current FY 2016:

The increase in personal services is due to the planned compensation adjustment, higher retirement rates and an increase in the provision for termination pay.

Operating expense increase is due to the purchase and issuance of additional cell phone for jail personnel.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Constitutional Officer

**Sheriff
Bailiffs (040)**

Mission Statement

To maintain courtroom decorum and security. To make arrests for ordinance or statute violations. To monitor prisoner courtroom appearances. To provide support to Road Patrol, Fugitive Warrants, Civil Process and other agency units during non-court hours, i.e., weekends and holidays.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Bailiffs	41.50	3,857,200	-	3,857,200
To provide bailiff services to each courtroom and Teen Court. To provide support to road patrol, fugitive warrants, civil process and other agency units during non-court hours, i.e. holidays and weekends.				
Current Level of Service Budget	41.50	3,857,200	-	3,857,200

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	-	2,959,600	3,379,900	3,689,800	-	3,689,800	24.7%
Operating Expense	-	131,700	151,900	167,400	-	167,400	27.1%
Net Operating Budget	-	3,091,300	3,531,800	3,857,200	-	3,857,200	24.8%
Total Budget	-	3,091,300	3,531,800	3,857,200	-	3,857,200	24.8%
Total FTE	41.50	41.50	41.50	41.50	-	41.50	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Total Funding							0.0%
							0.0%

Forecast FY 2015:

Personal services exceeded adopted budget due to the filling of vacancies.

Operating expense exceeded budget due to unplanned equipment repairs and maintenance.

Current FY 2016:

Personal service expense increased nearly 25% due to the filling of vacancies in FY 2015.

Operating expenses increased predominantly due to establishing a provision for equipment repair and maintenance.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Constitutional Officer

**Sheriff
Sheriff (040)**

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Transfers	-	-	152,607,400	-152,607,400
Current Level of Service Budget	-	-	152,607,400	-152,607,400

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans to 001 General Fund	-	-	30,700	-	-	-	na
Total Budget	-	-	30,700	-	-	-	na

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans frm Board	-	142,092,500	142,092,500	152,607,400	-	152,607,400	7.4%
Total Funding	-	142,092,500	142,092,500	152,607,400	-	152,607,400	7.4%

Forecast FY 2015:

As of May 1, 2015, the Sheriff expected to turnback \$30,700. Actual turnback received on September 30, 2014 was \$252,453.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Sheriff's Grants Fund (115)

Mission Statement

To seek grant funds for Collier County Sheriff's Office operations and special programs.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Grants	10.00	291,000	291,000	-
Funding for various grant programs administered by the Sheriff's Office.				
Current Level of Service Budget	10.00	291,000	291,000	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Remittances	119,993	-	526,000	-	-	-	na
Net Operating Budget	119,993	-	526,000	-	-	-	na
Trans to 602 Confiscd Prop	-	10,400	-	-	-	-	(100.0%)
Reserves for Contingencies	-	76,000	-	291,000	-	291,000	282.9%
Total Budget	119,993	86,400	526,000	291,000	-	291,000	236.8%
Total FTE	10.00	5.00	5.00	10.00	-	10.00	100.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	90,020	-	120,400	-	-	-	na
Interest/Misc	64	-	-	-	-	-	na
Trans fm 602 Confiscd Prop	29,973	76,000	270,600	63,000	-	63,000	(17.1%)
Trans fm 603 Crime Prev	-	-	135,000	228,000	-	228,000	na
Carry Forward	10,400	10,400	-	-	-	-	(100.0%)
Total Funding	130,456	86,400	526,000	291,000	-	291,000	236.8%

Forecast FY 2015:

The forecast includes continuation of existing grants. New grants and subsequent budget amendments will be submitted to and approved by the Board of County Commissioners as they become available.

Ongoing grants, many of which are supported by matching funds from the Confiscated Property Trust Fund (602) and/or Crime Prevention Fund (603) are as follows:

\$ 3,573 - VOCA (grant match from fund 602)
 \$ 23,216 - Child Abuse
 \$138,000 - COPS (\$69,000 from fund 602 + \$69,000 from fund 603)
 \$ 41,000 - VOCA (grant match from fund 602)
 \$ 97,169 - Child Abuse
 \$ 25,000 - InVest (grant match from 602)
 \$198,000 - COPS (\$132,000 from fund 602 + \$66,000 from fund 603)
 \$525,958 - Total

Current FY 2016:

Any new grants will be presented to the Board of County Commissioners for approval and budget appropriated at that time.

The budgeted transfer from the Confiscated Trust Fund (602) is to provide matching funds for anticipated and on-going grants as follows:

\$22,000 - InVEST
 \$41,000 - VOCA
 \$63,000 - Total

Elected Officials-Constitutional Officer

Sheriff

Sheriff's Grants Fund (115)

The budgeted transfer from the Crime Prevention Trust Fund (603) is to provide matching funds for anticipated and on-going grants as follows:

\$ 66,000 - COPS (Vets)
\$ 93,000 - COPS in School
\$ 69,000 - COPS (CHP)
\$228,000 - Total

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

E-911 Wireless Emergency Phone Sys (189)

Mission Statement

Continued participation in a cohesive statewide emergency telephone "911" plan providing citizens with direct access to public safety agencies by dialing "911" from wireless phones. To increase the number of emergency calls received versus non-emergency calls received on "911" lines.

Program Summary		FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Wireless E-911		-	5,600	5,600	-
Facilitate the ease by which the public can access all emergency agencies (Emergency Medical Service, Fire Department and Sheriff's Office/Police Department). Through public education, increase the use of "911" for actual emergencies and decrease the number of non-emergency requests made on "911" lines. To maintain and continually update this fee-supported database.					
Current Level of Service Budget		-	5,600	5,600	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Remittances	41,610	-	569,500	5,600	-	5,600	na
Net Operating Budget	41,610	-	569,500	5,600	-	5,600	na
Total Budget	41,610	-	569,500	5,600	-	5,600	na

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	2,882	2,800	4,000	4,000	-	4,000	42.9%
Carry Forward	606,000	(2,700)	567,300	1,800	-	1,800	(166.7%)
Less 5% Required By Law	-	(100)	-	(200)	-	(200)	100.0%
Total Funding	608,882	-	571,300	5,600	-	5,600	na

Current FY 2016:

The budget is for remittances to the Sheriff for the Communications Center in the Emergency Service Complex.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

E-911 Emergency Phone System (199)

Mission Statement

Continued participation in a cohesive statewide emergency telephone "911" plan providing citizens with direct access to public safety agencies by dialing "911". To increase the number of emergency calls received versus non-emergency calls received on "911" lines.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
E-911	-	638,700	638,700	-
Facilitate the ease by which the public can access all emergency agencies (Emergency Medical Service, Fire Department and Sheriff's Office/Police Department). Through public education, increase the use of "911" for actual emergencies and decrease the number of non-emergency requests made on "911" lines. To maintain and continually update this fee-supported database.				
Current Level of Service Budget	-	638,700	638,700	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Remittances	8,742	739,100	300,000	638,700	-	638,700	(13.6%)
Net Operating Budget	8,742	739,100	300,000	638,700	-	638,700	(13.6%)
Total Budget	8,742	739,100	300,000	638,700	-	638,700	(13.6%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	4,547	2,100	5,000	5,000	-	5,000	138.1%
Carry Forward	933,100	737,100	928,900	633,900	-	633,900	(14.0%)
Less 5% Required By Law	-	(100)	-	(200)	-	(200)	100.0%
Total Funding	937,647	739,100	933,900	638,700	-	638,700	(13.6%)

Current FY 2016:

The budget is for remittances to other government entities for the Communications Center in the Emergency Service Complex.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Emergency 911 Phone System (611)

Mission Statement

Continued participation in a cohesive statewide emergency telephone "911" plan providing citizens with direct access to public safety agencies by dialing "911" from wireless phones. To increase the number of emergency calls received versus non-emergency calls received on "911" lines.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
E-911 Phone System	7.00	4,369,000	4,369,000	-
Facilitate the ease by which the public can access all emergency agencies (Emergency Medical Service, Fire Department and Sheriff's Office/Police Department). Through public education, increase the use of "911" for actual emergencies and decrease the number of non-emergency requests made on "911" lines. To maintain and continually update this fee-supported database.				
Current Level of Service Budget	7.00	4,369,000	4,369,000	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	648,370	706,000	632,800	905,400	-	905,400	28.2%
Operating Expense	869,829	1,145,800	1,101,300	1,096,400	-	1,096,400	(4.3%)
Capital Outlay	63,113	66,000	66,000	72,000	-	72,000	9.1%
Net Operating Budget	1,581,311	1,917,800	1,800,100	2,073,800	-	2,073,800	8.1%
Reserves for Contingencies	-	60,600	-	207,400	-	207,400	242.2%
Reserves for Capital	-	2,571,200	-	2,087,800	-	2,087,800	(18.8%)
Total Budget	1,581,311	4,549,600	1,800,100	4,369,000	-	4,369,000	(4.0%)
Total FTE	5.00	5.00	5.00	7.00	-	7.00	40.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	-	1,825,500	1,725,000	1,725,000	-	1,725,000	(5.5%)
Fines & Forfeitures	1,766,357	-	-	-	-	-	na
Interest/Misc	13,368	11,700	12,000	12,000	-	12,000	2.6%
Carry Forward	2,583,600	2,803,700	2,782,000	2,718,900	-	2,718,900	(3.0%)
Less 5% Required By Law	-	(91,300)	-	(86,900)	-	(86,900)	(4.8%)
Total Funding	4,363,326	4,549,600	4,519,000	4,369,000	-	4,369,000	(4.0%)

Notes:

Due to statutory changes in FY08, the funds collected from conventional telephone systems and wireless systems for operation of the Emergency 911 phone system are now in a consolidated fund.

Current FY 2016:

Personal service increase is for a compensation adjustment and increased retirement contribution rates.

Capital outlay is for communications equipment.

Reserves are established for future communication equipment needs.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Confiscated Property Trust Fund (602)

Mission Statement

Pursuant to Florida Statutes 932.7055, the proceeds from confiscated property shall be used for school resource officers, crime prevention, safe neighborhood, drug abuse education and prevention programs, or other law enforcement purposes, which include defraying the cost of protracted or complex investigations, providing additional equipment or expertise, purchasing automated external defibrillators for use in law enforcement vehicles, and providing matching funds to obtain federal grants.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Confiscated Property	-	162,800	162,800	-
To provide funding for various initiatives as listed under Florida Statutes 932.7055.				
Current Level of Service Budget	-	162,800	162,800	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Remittances	52,000	172,700	87,000	31,000	-	31,000	(82.0%)
Net Operating Budget	52,000	172,700	87,000	31,000	-	31,000	(82.0%)
Trans to 115 Sheriff Grant Fd	29,973	76,000	270,600	63,000	-	63,000	(17.1%)
Reserves for Contingencies	-	-	-	3,100	-	3,100	na
Reserves for Capital	-	-	-	65,700	-	65,700	na
Total Budget	81,973	248,700	357,600	162,800	-	162,800	(34.5%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Fines & Forfeitures	107,752	-	78,000	-	-	-	na
Interest/Misc	2,098	-	4,500	2,200	-	2,200	na
Trans fm 115 Sheriff Grants	-	10,400	-	-	-	-	(100.0%)
Carry Forward	404,800	238,300	435,800	160,700	-	160,700	(32.6%)
Less 5% Required By Law	-	-	-	(100)	-	(100)	na
Total Funding	514,650	248,700	518,300	162,800	-	162,800	(34.5%)

Forecast FY 2015:

Matching grant funding in the amount of \$270,600 is provided to Sheriff's Grant Fund (115) as follows:

\$201,000 - COPS
\$ 44,600 - VOCA
\$ 25,000 - InVest

Current FY 2016:

Any new grants will be presented to the Board of County Commissioners for approval and budget appropriated at that time. The budgeted transfer to the Sheriff's Grant Fund (115) is to provide matching funds in the amount of \$63,000 for anticipated and on-going grants as follows:

\$22,000 - InVEST
\$41,000 - VOCA

The Sheriff anticipates donating \$31,000 to the following:

\$ 5,000 - Boy Scouts of America
\$ 6,000 - Project Graduation
\$ 20,000 - Collier County Substance Abuse Coalition

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Crime Prevention (603)

Mission Statement

Pursuant to Florida Statute 775.083, court costs shall be assessed and collected in each instance a defendant pleads nolo contendere to, or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under state law, or a violation of any municipal or county ordinance if the violation constitutes a misdemeanor under state law. The court costs imposed is \$50 for a felony and \$20 for any other offense. The county, in consultation with the sheriff, must expend such funds for crime prevention programs in the county, including safe neighborhood programs under ss. 163.501-163.523 F.S.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Crime Prevention Fund	-	1,132,800	1,132,800	-
To provide funding for crime prevention programs in Collier County, including safe neighborhood programs.				
Current Level of Service Budget	-	1,132,800	1,132,800	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	35,639	100,000	100,000	100,000	-	100,000	0.0%
Operating Expense	44,114	300,000	150,000	300,000	-	300,000	0.0%
Net Operating Budget	79,753	400,000	250,000	400,000	-	400,000	0.0%
Trans to 115 Sheriff Grant Fd	-	-	135,000	228,000	-	228,000	na
Reserves for Contingencies	-	20,000	-	40,000	-	40,000	100.0%
Reserves for Capital	-	872,900	-	464,800	-	464,800	(46.8%)
Total Budget	79,753	1,292,900	385,000	1,132,800	-	1,132,800	(12.4%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	94,661	90,000	100,500	90,000	-	90,000	0.0%
Interest/Misc	6,407	5,700	7,400	7,400	-	7,400	29.8%
Carry Forward	1,296,000	1,201,700	1,317,400	1,040,300	-	1,040,300	(13.4%)
Less 5% Required By Law	-	(4,500)	-	(4,900)	-	(4,900)	8.9%
Total Funding	1,397,068	1,292,900	1,425,300	1,132,800	-	1,132,800	(12.4%)

Forecast FY 2015:

Matching grant funding is provided to Sheriff's Grant Fund (115) as follows:

\$ 69,000 - COPS
\$ 66,000 - COPS
\$135,000 - Total

Current FY 2016:

Any new grants will be presented to the Board of County Commissioners for approval and budget appropriated at that time. The budgeted transfer to the Sheriff's Grant Fund (115) is to provide matching funds for anticipated and on-going grants as follows:

\$ 66,000 - COPS (Vets)
\$ 93,000 - COPS in School
\$ 69,000 - COPS (CHP)
\$228,000 - Total

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Second Dollar Training (608)

Mission Statement

Pursuant to Florida Statutes 318.18(11)(d), a two dollar court costs is assessed for each infraction which can be used for criminal justice advanced and specialized training and criminal justice training school enhancements as provided under Florida Statutes 938.15.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Second Dollar Training	-	777,100	777,100	-
To provide criminal justice advanced and specialized training and criminal justice training school enhancements. To maintain high professional standards at the best, cost effective level of training possible.				
Current Level of Service Budget	-	777,100	777,100	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	58,601	150,000	25,000	150,000	-	150,000	0.0%
Net Operating Budget	58,601	150,000	25,000	150,000	-	150,000	0.0%
Reserves for Contingencies	-	7,500	-	15,000	-	15,000	100.0%
Reserves for Capital	-	486,700	-	612,100	-	612,100	25.8%
Total Budget	58,601	644,200	25,000	777,100	-	777,100	20.6%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Fines & Forfeitures	65,773	60,000	58,000	60,000	-	60,000	0.0%
Interest/Misc	3,349	3,000	3,700	3,000	-	3,000	0.0%
Carry Forward	670,100	584,400	680,600	717,300	-	717,300	22.7%
Less 5% Required By Law	-	(3,200)	-	(3,200)	-	(3,200)	0.0%
Total Funding	739,222	644,200	742,300	777,100	-	777,100	20.6%

Current FY 2016:

Budgeted operating expenses are for specialized training programs. Budgeted revenue assumes \$5,000 in monthly collections.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Domestic Violence Trust Fund (609)

Mission Statement

Pursuant to Florida Statute 938.08, In addition to any sanction imposed for a violation of s. 784.011, s. 784.021, s. 784.03, s. 784.041, s. 784.045, s. 784.048, s. 784.07, s. 784.08, s. 784.081, s. 784.082, s. 784.083, s. 784.085, s. 794.011, or for any offense of domestic violence described in s. 741.28, the court shall impose a surcharge. Payment of the surcharge shall be a condition of probation, community control, or any other court-ordered supervision. A portion of the surcharge shall be deposited into this trust fund and must be used only to defray the costs of incarcerating persons sentenced under s. 741.283 and provide additional training to law enforcement personnel in combating domestic violence.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Domestic Violence	-	385,400	385,400	-
To provide additional training to law enforcement personnel in combating domestic violence. Funding may also be allocated to defray the costs of incarcerating persons sentenced under section 741.283 F.S.				
Current Level of Service Budget	-	385,400	385,400	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Remittances	-	368,300	-	385,400	-	385,400	4.6%
Net Operating Budget	-	368,300	-	385,400	-	385,400	4.6%
Total Budget	-	368,300	-	385,400	-	385,400	4.6%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Fines & Forfeitures	15,186	16,000	16,000	16,000	-	16,000	0.0%
Interest/Misc	1,651	1,000	1,700	1,800	-	1,800	80.0%
Carry Forward	334,000	352,100	350,800	368,500	-	368,500	4.7%
Less 5% Required By Law	-	(800)	-	(900)	-	(900)	12.5%
Total Funding	350,836	368,300	368,500	385,400	-	385,400	4.6%

Forecast FY 2015:

There are no remittances planned for FY15.

Current FY 2016:

Remittance budget is adopted in the event a request is made for training needs in domestic violence.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Constitutional Officer

Tax Collector

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	-	10,040,000	9,762,400	10,602,600	-	10,602,600	5.6%
Operating Expense	167,069	2,036,700	1,837,200	2,046,000	-	2,046,000	0.5%
Capital Outlay	-	29,600	47,600	296,600	-	296,600	902.0%
Net Operating Budget	167,069	12,106,300	11,647,200	12,945,200	-	12,945,200	6.9%
Distribution of excess fees to Gov't Agencies	-	5,773,200	6,919,500	6,488,400	-	6,488,400	12.4%
Total Budget	167,069	17,879,500	18,566,700	19,433,600	-	19,433,600	8.7%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Tax Collector Fund (070)	-	11,895,300	11,455,200	12,736,400	-	12,736,400	7.1%
Tax Collector-Charges Paid By BCC (001)	167,069	211,000	192,000	208,800	-	208,800	(1.0%)
Total Net Budget	167,069	12,106,300	11,647,200	12,945,200	-	12,945,200	6.9%
Total Transfers and Reserves	-	5,773,200	6,919,500	6,488,400	-	6,488,400	12.4%
Total Budget	167,069	17,879,500	18,566,700	19,433,600	-	19,433,600	8.7%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	-	17,408,500	18,125,800	18,975,900	-	18,975,900	9.0%
Interest/Misc	-	260,000	248,900	248,900	-	248,900	(4.3%)
Net Cost General Fund	167,069	211,000	192,000	208,800	-	208,800	(1.0%)
Total Funding	167,069	17,879,500	18,566,700	19,433,600	-	19,433,600	8.7%

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Tax Collector Fund (070)	149.00	149.00	149.00	149.00	-	149.00	0.0%
Total FTE	149.00	149.00	149.00	149.00	-	149.00	0.0%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Constitutional Officer

Tax Collector

Tax Collector Fund (070)

Mission Statement

The Collier County Tax Collector is charged with the collection of ad valorem taxes levied by the County, the School Board, special districts, and all municipalities within the County.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Tax Collector	149.00	12,736,400	19,224,800	-6,488,400

The Tax Collector collects all ad valorem taxes within the County, is the agent of motor vehicle licenses and registrations, issues boat titles and registrations, hunting and fishing licenses and stamps, and occupational licenses.

Current Level of Service Budget	149.00	12,736,400	19,224,800	-6,488,400

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	-	10,040,000	9,762,400	10,602,600	-	10,602,600	5.6%
Operating Expense	-	1,825,700	1,645,200	1,837,200	-	1,837,200	0.6%
Capital Outlay	-	29,600	47,600	296,600	-	296,600	902.0%
Net Operating Budget	-	11,895,300	11,455,200	12,736,400	-	12,736,400	7.1%
Total Budget	-	11,895,300	11,455,200	12,736,400	-	12,736,400	7.1%
Total FTE	149.00	149.00	149.00	149.00	-	149.00	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	-	17,408,500	18,125,800	18,975,900	-	18,975,900	9.0%
Interest/Misc	-	260,000	248,900	248,900	-	248,900	(4.3%)
Total Funding	-	17,668,500	18,374,700	19,224,800	-	19,224,800	8.8%

Notes:

The Tax Collector's annual budget request is submitted on August 1 of each year in accordance with Florida Statutes.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Constitutional Officer

Tax Collector

Tax Collector-Charges Paid By BCC (001)

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
BCC Paid Expenses	-	208,800	-	208,800
The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.				
Current Level of Service Budget	-	208,800	-	208,800

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	167,069	211,000	192,000	208,800	-	208,800	(1.0%)
Net Operating Budget	167,069	211,000	192,000	208,800	-	208,800	(1.0%)
Total Budget	167,069	211,000	192,000	208,800	-	208,800	(1.0%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost General Fund	167,069	211,000	192,000	208,800	-	208,800	(1.0%)
Total Funding	167,069	211,000	192,000	208,800	-	208,800	(1.0%)

Current FY 2016:

Operating expenses decreased due to reduced insurance premiums.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials-Constitutional Officer

Tax Collector

Tax Collector - Excess Fee Distribution (070)

Program Summary				FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost	
Excess Fee Distribution				-	6,488,400	-	6,488,400	
Projected excess fee distribution.								
Current Level of Service Budget				-	6,488,400	-	6,488,400	
Program Budgetary Cost Summary		FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Distribution of excess fees to Gov't Agencies		-	5,773,200	6,919,500	6,488,400	-	6,488,400	12.4%
Total Budget		-	5,773,200	6,919,500	6,488,400	-	6,488,400	12.4%
Program Funding Sources		FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
								0.0%
Total Funding								0.0%

Notes:

This portion of the Tax Collector's budget represents excess fees that were collected and will be distributed to the appropriate taxing authorities.

Administrative Services Department

Total Full-Time Equivalents (FTE) = 425.00

Total Full-Time Equivalents (FTE) = 4.00

Total Full-Time Equivalents (FTE) = 29.00

Total Full-Time Equivalents (FTE) = 57.00

Total Full-Time Equivalents (FTE) = 15.00

Total Full-Time Equivalents (FTE) = 46.00

Total Full-Time Equivalents (FTE) = 19.00

Total Full-Time Equivalents (FTE) = 14.00

Total Full-Time Equivalents (FTE) = 9.00

Total Full-Time Equivalents (FTE) = 193.00

Total Full-Time Equivalents (FTE) = 39.00

Administrative Services Department

Len Golden Price, Department Head

The Administrative Services Department teams with each division under the Board of County Commissioners to provide the services and resources required to achieve success in their support of the agency's mission and goals. The Department serves as a partner in performance providing the agency with:

- State-of-the-art information technology and communications technology to support business needs
- Buildings and public facilities that allow the conduct of business in the most cost-effective manner possible
- Safety and security for our citizens and employees by developing and monitoring safety programs with a focus on eliminating unsafe conditions and unsafe acts and state-of-the-art security systems, procedures, and staff training
- High level, cost-effective fleet availability that ensures vehicles and equipment are there when our customers need them
- Human resource services that give them the capability to build and maintain a superior workforce
- Procurement services that ensure best value goods and services meet our customers' needs and are procured competitively
- Document and Records Management services that help ensure the right document is delivered to the right person at the right time
- Emergency Management services to ensure timely and effective response and preparations for impending disaster events
- World-class emergency medical services and transportation
- Fire Districts and services for areas of the County that are not covered by Independent Districts

The last several years of budget reductions and limited resources have been challenging, however, the Division met agency needs through continuous improvement initiatives and efforts to provide services that are better, faster and less expensive. The upcoming budget year will continue to be demanding as the agency moves forward with economic stability and managed growth while attempting to minimize the effects of deferred maintenance, aging equipment, and competing limited resources.

The Administrative Services Department's total proposed operating budget for FY16 is \$154,829,500 and includes 425 funded permanent Full-Time Equivalent (FTE) positions.

As the Department is preparing for growth and the need to compete for professional staff, twenty (20) FTE's have been added throughout the various divisions of the department:

405.00 FY15 FTE Count

(1.0) Moved one FTE from the Administration Offices to Communications and Customer Relations

3.0 Fleet Management added 2 Journeymen and 1 Parts Clerk

5.0 Facilities Management converted 5 contract employees to permanent employees

2.0 Human Resources added 1 FTE during FY15, funded by Growth Management Dept. and 1 HR Generalist in FY16

2.0 Information Technology absorbed the Library's Technical operations and 2 staff members during FY15

6.0 Information Technology added 6 FTE to manage growth throughout the Agency and improve customer service

1.0 Procurement added 1 FTE to manage integration of SAP accounting program with Asset Management

2.0 Risk Management converted 1 job bank position to permanent and added a new Wellness Health Educator

425.00 FY 2016 FTE Count

For more information on programs within the Administrative Services Department, please contact the following:

252-8721 Department Administration

252-8991 Property Acquisition

252-8380 Facilities Management

252-2277 Fleet Management

252-8460 Human Resources

252-8794 Information Technology & 800 MHz Radio

252-8407 Procurement

252-8461 Risk Management

252-6832 Records Management

252-3600 Emergency Management

252-3740 Emergency Medical Services

252-3206 Isles of Capri Fire District

695-4114 Ochopee Fire District

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

Division Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	36,856,058	39,496,600	39,864,900	40,719,400	1,239,000	41,958,400	6.2%
Operating Expense	62,785,605	69,550,900	67,138,400	71,940,900	(151,600)	71,789,300	3.2%
Indirect Cost Reimburs	85,000	83,100	83,100	81,400	-	81,400	(2.0%)
Capital Outlay	1,890,781	3,330,200	7,917,200	7,501,300	11,500	7,512,800	125.6%
Grants and Aid	3,044,368	-	-	-	-	-	na
Remittances	421,983	445,600	706,400	483,200	-	483,200	8.4%
Total Net Budget	105,083,795	112,906,400	115,710,000	120,726,200	1,098,900	121,825,100	7.9 %
Advance/Repay to 390 Gov't Fac	630,000	630,000	630,000	630,000	-	630,000	0.0%
Trans to Property Appraiser	24,002	32,700	32,300	34,800	-	34,800	6.4%
Trans to Tax Collector	55,308	61,800	60,200	67,500	-	67,500	9.2%
Trans to 001 General Fund	931,763	1,276,600	1,276,600	1,276,600	-	1,276,600	0.0%
Trans to 001 Gen Fd	-	-	-	147,900	-	147,900	na
Trans to 111 Unincorp Gen Fd	-	200,000	200,000	-	-	-	(100.0%)
Trans to 144 Isles of Capri Fire	54,034	55,800	54,800	57,900	-	57,900	3.8%
Trans to 146 Ochopee Fire Fd	74,917	77,400	75,900	105,900	-	105,900	36.8%
Trans to 174 Consvr Collier Maint	334	300	300	-	-	-	(100.0%)
Trans to 491 EMS Grant Fd	608,874	-	-	1,140,000	-	1,140,000	na
Trans to 494 EMS Grants	4,960	-	-	-	-	-	na
Trans to 506 IT Capital	757,300	-	-	-	-	-	na
Reserves for Contingencies	-	2,018,400	-	2,333,000	-	2,333,000	15.6%
Reserves for Capital	-	1,050,200	-	852,200	-	852,200	(18.9%)
Reserve for Gen Fd Motor Pool Cap	-	-	-	492,300	-	492,300	na
Reserve for Transp Motor Pool Cap	-	-	-	66,000	-	66,000	na
Reserve for MSTU Gen Fd MP Cap	-	-	-	217,400	-	217,400	na
Reserve for Com Dev/Planning MP Cap	-	-	-	245,000	-	245,000	na
Reserve for Pollut Ctr Motor Pool Cap	-	-	-	21,400	-	21,400	na
Reserve for Int Serv Fd Motor Pool Cap	-	-	-	32,900	-	32,900	na
Reserves for Insurance	-	26,462,700	-	28,247,700	-	28,247,700	6.7%
Reserves for Cash Flow	-	285,900	-	411,200	-	411,200	43.8%
Reserves for Attrition	-	(489,200)	-	(522,400)	-	(522,400)	6.8%
Total Budget	108,225,287	144,569,000	118,040,100	156,583,500	1,098,900	157,682,400	9.1%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

Appropriations by Department	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Administrative Services Department	516,842	532,200	509,600	483,100	-	483,100	(9.2%)
Administration Office							
Dori Slosberg Driver Education	166,100	178,900	173,500	130,600	-	130,600	(27.0%)
Fleet Management Division	8,934,990	9,922,900	7,699,200	12,659,900	155,700	12,815,600	29.2%
Facilities Management Division	12,363,969	12,721,200	14,284,500	13,466,400	-	13,466,400	5.9%
Human Resources Division	1,263,051	1,492,600	1,418,600	1,558,300	69,600	1,627,900	9.1%
Information Technology Division	6,750,375	6,933,700	7,450,600	7,761,600	612,200	8,373,800	20.8%
Procurement Services Division	1,416,965	1,571,800	1,478,100	1,620,000	69,600	1,689,600	7.5%
Risk Management Division	39,648,416	44,860,400	43,330,400	46,296,700	86,800	46,383,500	3.4%
Bureau of Emergency Services Division	3,110,603	2,594,400	2,669,800	2,749,000	105,000	2,854,000	10.0%
Emergency Medical Services EMS	27,499,183	28,717,900	30,325,700	30,728,400	-	30,728,400	7.0%
Fire Districts	3,413,301	3,380,400	6,370,000	3,272,200	-	3,272,200	(3.2%)
Total Net Budget	105,083,795	112,906,400	115,710,000	120,726,200	1,098,900	121,825,100	7.9%
Dori Slosberg Driver Education	-	115,900	-	101,700	-	101,700	(12.3%)
Fleet Management Division	-	403,300	-	1,429,100	-	1,429,100	254.4%
Facilities Management Division	630,000	1,680,200	630,000	1,482,200	-	1,482,200	(11.8%)
Information Technology Division	757,300	71,900	-	190,800	-	190,800	165.4%
Risk Management Division	900,000	29,072,900	1,476,600	30,675,500	-	30,675,500	5.5%
Administrative Services Grants	334	300	300	-	-	-	(100.0%)
Bureau of Emergency Services Division	31,763	432,200	-	434,800	-	434,800	0.6%
Emergency Medical Services EMS	616,834	(350,000)	3,000	1,164,600	-	1,164,600	(432.7%)
Fire Districts	205,261	235,900	220,200	378,600	-	378,600	60.5%
Total Transfers and Reserves	3,141,492	31,662,600	2,330,100	35,857,300	-	35,857,300	13.2%
Total Budget	108,225,287	144,569,000	118,040,100	156,583,500	1,098,900	157,682,400	9.1%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

Division Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	2,533,402	2,708,900	2,507,300	2,942,700	-	2,942,700	8.6%
Delinquent Ad Valorem Taxes	57,532	2,000	500	200	-	200	(90.0%)
Intergovernmental Revenues	1,210,769	-	3,531,700	-	-	-	na
Charges For Services	970,869	1,045,800	881,400	955,900	-	955,900	(8.6%)
Ambulance Fees	15,090,148	10,000,000	11,000,000	11,087,500	-	11,087,500	10.9%
Miscellaneous Revenues	7,059,682	1,064,100	1,818,600	950,100	-	950,100	(10.7%)
Interest/Misc	222,197	155,800	217,500	205,900	-	205,900	32.2%
Advance/Repay fm 001 Gen Fd	111,800	-	-	-	-	-	na
Reimb From Other Depts	5,733,242	6,188,600	5,765,700	6,521,300	612,200	7,133,500	15.3%
Property & Casualty Billings	6,757,131	6,916,300	6,762,400	6,899,600	-	6,899,600	(0.2%)
Group Health Billings	32,520,728	31,450,000	32,000,000	32,200,000	-	32,200,000	2.4%
Dental Billings	1,624,522	1,600,000	1,625,000	1,625,000	-	1,625,000	1.6%
Life Insurance Billings	308,139	450,000	442,500	455,800	-	455,800	1.3%
Short Term Disability Billings	408,815	370,000	422,300	422,300	-	422,300	14.1%
Long Term Disability Billings	495,285	300,000	288,000	315,000	-	315,000	5.0%
Workers Comp Billings	1,455,388	1,485,000	1,485,000	1,485,000	-	1,485,000	0.0%
Fleet Revenue Billings	4,592,488	4,930,000	3,771,900	5,892,300	-	5,892,300	19.5%
Fuel Sale Rev Billings	4,225,991	4,756,900	3,218,000	4,297,600	-	4,297,600	(9.7%)
Trans fm Property Appraiser	3,423	2,800	2,700	2,900	-	2,900	3.6%
Trans fm Tax Collector	20,486	18,200	17,400	19,200	-	19,200	5.5%
Net Cost General Fund	19,003,003	20,006,600	19,514,400	20,876,100	244,200	21,120,300	5.6%
Net Cost MSTU General Fund	27,478	27,500	27,500	27,500	-	27,500	0.0%
Net Cost Community Development	(2,105)	-	-	-	-	-	na
Trans fm 001 Gen Fund	14,366,200	16,641,100	16,641,100	17,675,600	-	17,675,600	6.2%
Trans fm 101 Transp Op Fd	-	-	-	1,000,000	-	1,000,000	na
Trans fm 111 MSTD Gen Fd	-	-	-	450,000	-	450,000	na
Trans fm 113 Comm Dev Fd	-	-	23,600	847,300	-	847,300	na
Trans fm 114 Pollutn Ctrl Fd	-	-	-	25,000	-	25,000	na
Trans fm 131 Dev Serv Fd	-	-	-	125,000	-	125,000	na
Trans fm 144 Isle Of Capri Fire Fd	-	-	-	25,500	-	25,500	na
Trans fm 148 Collier Fire Fd	125,951	130,200	127,700	135,300	-	135,300	3.9%
Trans fm 301 Co Wide Cap	-	-	600,000	-	-	-	na
Trans fm 312 Gas Tax Op Fd	-	-	-	63,000	-	63,000	na
Trans fm 490 EMS Fd	616,834	3,000	3,000	1,143,000	-	1,143,000	38,000.0%
Trans fm 505 IT Ops	757,300	-	-	-	-	-	na
Carry Forward	36,242,200	35,088,300	44,382,800	38,764,800	273,100	39,037,900	11.3%
Less 5% Required By Law	-	(772,100)	-	(852,900)	(30,600)	(883,500)	14.4%
Total Funding	156,538,896	144,569,000	157,078,000	156,583,500	1,098,900	157,682,400	9.1%

Division Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Administrative Services Department Admini	5.00	5.00	4.00	4.00	-	4.00	(20.0%)
Fleet Management Division	26.00	26.00	26.00	26.00	3.00	29.00	11.5%
Facilities Management Division	51.80	52.00	52.00	52.00	5.00	57.00	9.6%
Human Resources Division	13.00	13.00	14.00	14.00	1.00	15.00	15.4%
Information Technology Division	37.80	38.00	40.00	40.00	6.00	46.00	21.1%
Procurement Services Division	18.00	18.00	18.00	18.00	1.00	19.00	5.6%
Risk Management Division	12.00	12.00	12.00	12.00	2.00	14.00	16.7%
Bureau of Emergency Services Division	9.00	9.00	9.00	9.00	-	9.00	0.0%
Emergency Medical Services EMS	190.00	193.00	193.00	193.00	-	193.00	0.0%
Fire Districts	39.00	39.00	39.00	39.00	-	39.00	0.0%
Total FTE	401.60	405.00	407.00	407.00	18.00	425.00	4.9%

Collier County Government
Fiscal Year 2016 Adopted Budget

Administrative Services Department

Administrative Services Department Administration Office

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	498,582	516,900	494,500	459,800	-	459,800	(11.0%)
Operating Expense	18,260	15,300	15,100	23,300	-	23,300	52.3%
Net Operating Budget	516,842	532,200	509,600	483,100	-	483,100	(9.2%)
Total Budget	516,842	532,200	509,600	483,100	-	483,100	(9.2%)

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Administrative Services Admin (001)	516,842	532,200	509,600	483,100	-	483,100	(9.2%)
Total Net Budget	516,842	532,200	509,600	483,100	-	483,100	(9.2%)
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	516,842	532,200	509,600	483,100	-	483,100	(9.2%)

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	1,494	1,000	-	-	-	-	(100.0%)
Net Cost General Fund	515,348	531,200	509,600	483,100	-	483,100	(9.1%)
Total Funding	516,842	532,200	509,600	483,100	-	483,100	(9.2%)

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Administrative Services Admin (001)	5.00	5.00	4.00	4.00	-	4.00	(20.0%)
Total FTE	5.00	5.00	4.00	4.00	-	4.00	(20.0%)

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

**Administrative Services Department Administration Office
Administrative Services Admin (001)**

Mission Statement

To provide executive level management and administrative support to all divisions within the Administrative Services Department. We strive to help all our divisions in any way that allows them to honor our motto "Serving Those Who Serve."

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	2.00	294,785	-	294,785
Provide strategic and operational planning, budgeting and financial management, staff and policy development and administrative and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards.				
Records Management	2.00	188,315	-	188,315
-Provide a Document and Records Management System that assures compliance with public records law and reduces costs associated with records creations, storage, retrieval and disposition.				
-Provide systems to respond to formal public records requests and inquiries in a cost-effective and compliant manner.				
-Provide systems that facilitate the development and delivery of timely responses to issues submitted by our citizens.				
Current Level of Service Budget	4.00	483,100	-	483,100

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	498,582	516,900	494,500	459,800	-	459,800	(11.0%)
Operating Expense	18,260	15,300	15,100	23,300	-	23,300	52.3%
Net Operating Budget	516,842	532,200	509,600	483,100	-	483,100	(9.2%)
Total Budget	516,842	532,200	509,600	483,100	-	483,100	(9.2%)
Total FTE	5.00	5.00	4.00	4.00	-	4.00	(20.0%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	1,494	1,000	-	-	-	-	(100.0%)
Net Cost General Fund	515,348	531,200	509,600	483,100	-	483,100	(9.1%)
Total Funding	516,842	532,200	509,600	483,100	-	483,100	(9.2%)

Current FY 2016:

Personal Services decrease is due to the relocation of one FTE from Administrative Services to the Communication and Customer Relations Department.

Operating expense increase is attributable mainly to higher Information Technology charges.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

Dori Slosberg Driver Education

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Indirect Cost Reimburs	1,300	1,400	1,400	900	-	900	(35.7%)
Remittances	164,800	177,500	172,100	129,700	-	129,700	(26.9%)
Net Operating Budget	166,100	178,900	173,500	130,600	-	130,600	(27.0%)
Reserves for Contingencies	-	9,000	-	6,600	-	6,600	(26.7%)
Reserves for Cash Flow	-	106,900	-	95,100	-	95,100	(11.0%)
Total Budget	166,100	294,800	173,500	232,300	-	232,300	(21.2%)

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Driver Education Grant Fund (173)	166,100	178,900	173,500	130,600	-	130,600	(27.0%)
Total Net Budget	166,100	178,900	173,500	130,600	-	130,600	(27.0%)
Total Transfers and Reserves	-	115,900	-	101,700	-	101,700	(12.3%)
Total Budget	166,100	294,800	173,500	232,300	-	232,300	(21.2%)

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	162,991	171,000	144,000	144,000	-	144,000	(15.8%)
Interest/Misc	719	600	500	400	-	400	(33.3%)
Carry Forward	126,400	131,800	124,100	95,100	-	95,100	(27.8%)
Less 5% Required By Law	-	(8,600)	-	(7,200)	-	(7,200)	(16.3%)
Total Funding	290,109	294,800	268,600	232,300	-	232,300	(21.2%)

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

**Dori Slosberg Driver Education
Driver Education Grant Fund (173)**

Mission Statement

This fund is used to account for a surcharge on all moving and non-moving civil traffic infractions, excluding parking violations, adjudicated in County Court to fund the direct education expenses of driver education programs in both public and non-public high schools.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Drivers Education Grant Program	-	232,300	232,300	-
All funds collected, pursuant to Collier County Ordinance 2007-39, will be used exclusively to fund the direct expenses of driver education programs in Collier County schools. Eligible direct education expenses include the purchase of goods and services, including, but not limited to, driver education course materials, vehicles exclusively used for driver education programs, driver simulators, and salaries of driver education instructors.				
Current Level of Service Budget	-	232,300	232,300	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Indirect Cost Reimburs	1,300	1,400	1,400	900	-	900	(35.7%)
Remittances	164,800	177,500	172,100	129,700	-	129,700	(26.9%)
Net Operating Budget	166,100	178,900	173,500	130,600	-	130,600	(27.0%)
Reserves for Contingencies	-	9,000	-	6,600	-	6,600	(26.7%)
Reserves for Cash Flow	-	106,900	-	95,100	-	95,100	(11.0%)
Total Budget	166,100	294,800	173,500	232,300	-	232,300	(21.2%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	162,991	171,000	144,000	144,000	-	144,000	(15.8%)
Interest/Misc	719	600	500	400	-	400	(33.3%)
Carry Forward	126,400	131,800	124,100	95,100	-	95,100	(27.8%)
Less 5% Required By Law	-	(8,600)	-	(7,200)	-	(7,200)	(16.3%)
Total Funding	290,109	294,800	268,600	232,300	-	232,300	(21.2%)

Forecast FY 2015:

The forecast remittance of \$172,100 is to the Collier County School District for Driver Education programs. Forecast revenue is based on the previous 12 month average collection.

Current FY 2016:

All funds collected will be used to fund the direct expenses of driver education programs in Collier County schools. In addition, there is an indirect service charge payment of \$900 to the General Fund (001). Historically, the disbursement of funds takes place at the beginning of the School District fiscal year (July 1st); given the difference from the County fiscal year, reserves are maintained in order to carry funds from the prior fiscal year until such time as the disbursement takes place.

Revenues:

The current surcharge assessed is \$5 per violation pursuant to Ordinance 2007-39. Total revenue in this budget is based on a 12-month average monthly collection of \$12,000.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

Fleet Management Division

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	2,009,653	2,167,300	2,121,000	2,218,900	155,700	2,374,600	9.6%
Operating Expense	6,783,182	7,637,600	5,432,500	7,161,400	-	7,161,400	(6.2%)
Capital Outlay	142,156	118,000	145,700	3,279,600	-	3,279,600	2,679.3%
Net Operating Budget	8,934,990	9,922,900	7,699,200	12,659,900	155,700	12,815,600	29.2%
Reserves for Contingencies	-	258,700	-	230,500	-	230,500	(10.9%)
Reserve for Gen Fd Motor Pool Cap	-	-	-	492,300	-	492,300	na
Reserve for Transp Motor Pool Cap	-	-	-	66,000	-	66,000	na
Reserve for MSTU Gen Fd MP Cap	-	-	-	217,400	-	217,400	na
Reserve for Com Dev/Planning MP Cap	-	-	-	245,000	-	245,000	na
Reserve for Pollut Ctr Motor Pool Cap	-	-	-	21,400	-	21,400	na
Reserve for Int Serv Fd Motor Pool Cap	-	-	-	32,900	-	32,900	na
Reserves for Cash Flow	-	179,000	-	162,100	-	162,100	(9.4%)
Reserves for Attrition	-	(34,400)	-	(38,500)	-	(38,500)	11.9%
Total Budget	8,934,990	10,326,200	7,699,200	14,089,000	155,700	14,244,700	37.9%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Fleet Management Fund (521)	8,934,990	9,922,900	7,699,200	9,612,900	155,700	9,768,600	(1.6%)
Motor Pool Capital Recovery Fund (523)	-	-	-	3,047,000	-	3,047,000	na
Total Net Budget	8,934,990	9,922,900	7,699,200	12,659,900	155,700	12,815,600	29.2%
Total Transfers and Reserves	-	403,300	-	1,429,100	-	1,429,100	254.4%
Total Budget	8,934,990	10,326,200	7,699,200	14,089,000	155,700	14,244,700	37.9%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	486,824	543,400	420,300	496,000	-	496,000	(8.7%)
Miscellaneous Revenues	45,325	6,000	30,000	12,500	-	12,500	108.3%
Interest/Misc	2,554	1,000	2,500	2,000	-	2,000	100.0%
Fleet Revenue Billings	4,592,488	4,930,000	3,771,900	5,892,300	-	5,892,300	19.5%
Fuel Sale Rev Billings	4,225,991	4,756,900	3,218,000	4,297,600	-	4,297,600	(9.7%)
Trans fm 001 Gen Fund	-	-	-	600,000	-	600,000	na
Trans fm 101 Transp Op Fd	-	-	-	1,000,000	-	1,000,000	na
Trans fm 111 MSTD Gen Fd	-	-	-	450,000	-	450,000	na
Trans fm 113 Comm Dev Fd	-	-	-	784,000	-	784,000	na
Trans fm 114 Pollutn Ctrl Fd	-	-	-	25,000	-	25,000	na
Trans fm 131 Dev Serv Fd	-	-	-	125,000	-	125,000	na
Trans fm 312 Gas Tax Op Fd	-	-	-	63,000	-	63,000	na
Carry Forward	312,300	116,400	779,300	367,100	155,700	522,800	349.1%
Less 5% Required By Law	-	(27,500)	-	(25,500)	-	(25,500)	(7.3%)
Total Funding	9,665,481	10,326,200	8,222,000	14,089,000	155,700	14,244,700	37.9%

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Fleet Management Fund (521)	26.00	26.00	26.00	26.00	3.00	29.00	11.5%
Total FTE	26.00	26.00	26.00	26.00	3.00	29.00	11.5%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

**Fleet Management Division
Fleet Management Fund (521)**

Mission Statement

Provide efficient, effective, and customer oriented centralized fleet services for Collier County Government vehicles and equipment including acquisition, disposal, maintenance, and fueling services.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	0.50	379,436	14,500	364,936
Funding for Divisional administration and fixed Divisional overhead.				
Maintenance, Repair, and Acquisition	23.50	4,457,843	4,817,400	-359,557
Maintain County vehicles and equipment in excellent operating condition with a minimum 93% availability rate.				
Fuel Services	2.00	4,775,621	4,793,500	-17,879
Ensure cost effective, dependable, and timely fuel services are provided for County vehicles, equipment, and emergency generators. Refueling stations maintained to exceed 99% availability.				
Reserves	-	354,100	341,600	12,500
Maintain sufficient reserve funds to cover contingency and cash flow requirements.				
Current Level of Service Budget	26.00	9,967,000	9,967,000	-
Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Automotive Technician, Journeyman (2 FTE's)	2.00	108,800	108,800	-
Fleet Management maintenance and repair work requirements have greatly increased over the past few years as the size and age of our fleet has increased. Within the last year, seven ambulances have been added for EMS and five new fire apparatus have been added for the new fire station on I-75. Fleet now has over 2,900 vehicles and equipment items to maintain. Fleet staff has not increased for the past 10 years and is currently authorized 16 technicians including 2 small equipment mechanics. With the present staffing, Fleet is having difficulty in repairing equipment in a timely manner to meet our customers' requirements, even with a liberal overtime program and significant use of outsourcing.				
Parts Clerk	1.00	46,900	46,900	-
Fleet is requesting the addition of one Parts Clerk dedicated to the Radio Road Shop for transit/para-transit bus maintenance. Currently, Automotive Technicians handle most parts room operations which effectively reduce desperately needed wrench-turning time to repair and maintain the buses. This position will also help alleviate the issue with security in the parts room as noted on a recent audit by the Clerk of Courts.				
Expanded Services Budget	3.00	155,700	155,700	-
Total Adopted Budget	29.00	10,122,700	10,122,700	-

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

**Fleet Management Division
Fleet Management Fund (521)**

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Availability of Fleet Equipment (as a %)	95	98	95	94
Number of Work Orders Completed	7,750	7,500	7,500	7,400

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	2,009,653	2,167,300	2,121,000	2,218,900	155,700	2,374,600	9.6%
Operating Expense	6,783,182	7,637,600	5,432,500	7,161,400	-	7,161,400	(6.2%)
Capital Outlay	142,156	118,000	145,700	232,600	-	232,600	97.1%
Net Operating Budget	8,934,990	9,922,900	7,699,200	9,612,900	155,700	9,768,600	(1.6%)
Reserves for Contingencies	-	258,700	-	230,500	-	230,500	(10.9%)
Reserves for Cash Flow	-	179,000	-	162,100	-	162,100	(9.4%)
Reserves for Attrition	-	(34,400)	-	(38,500)	-	(38,500)	11.9%
Total Budget	8,934,990	10,326,200	7,699,200	9,967,000	155,700	10,122,700	(2.0%)
Total FTE	26.00	26.00	26.00	26.00	3.00	29.00	11.5%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	486,824	543,400	420,300	496,000	-	496,000	(8.7%)
Miscellaneous Revenues	45,325	6,000	30,000	12,500	-	12,500	108.3%
Interest/Misc	2,554	1,000	2,500	2,000	-	2,000	100.0%
Fleet Revenue Billings	4,592,488	4,930,000	3,771,900	4,817,300	-	4,817,300	(2.3%)
Fuel Sale Rev Billings	4,225,991	4,756,900	3,218,000	4,297,600	-	4,297,600	(9.7%)
Carry Forward	312,300	116,400	779,300	367,100	155,700	522,800	349.1%
Less 5% Required By Law	-	(27,500)	-	(25,500)	-	(25,500)	(7.3%)
Total Funding	9,665,481	10,326,200	8,222,000	9,967,000	155,700	10,122,700	(2.0%)

Forecast FY 2015:

Motor fuel was budgeted at \$3.95 per gallon in FY15, however due to numerous world political and financial situations fuel prices are estimated to average around \$2.50 a gallon. This will result in approximately \$1.8 million less than budgeted in both expenses and revenues. The costs of parts and associated revenues are forecast to be approximately \$350,000 less than budgeted mainly due to a new automatic parts ordering system that has effectively reduced our overall parts inventory. Revenues from motor pool rentals are forecast to be approximately \$11,000 under budget. With a higher than forecast carry forward from FY14 and higher labor revenues than needed in FY15, we plan to return about \$750,000 in excess revenues to our customers this year by not charging for allocated labor during the last four months of the fiscal year.

Current FY 2016:

Personal services expenditures increase is due to the addition of 3 FTE's along with an approved employee compensation adjustment.

Fleet Management's operating expenditures reflect an overall decrease in excess of \$400,000; however, this reduction is the result of the budgeted decrease in fuel costs with a projection of \$3.50 a gallon, \$0.45 less than last year. Other operating costs remain close to those budgeted in FY15.

Capital Outlay of \$232,600 is budgeted for FY16. Four loaner vehicles are budgeted for replacement for a total of \$98,000. These loaners are used for out-of-County travel and for reduction of productivity loss when our customers bring their vehicles in for service. \$109,600 is budgeted for replacement of six computers, two tire balancers, a heavy duty tire changer, and a six-post lifting system for large vehicles and fire apparatus. \$25,000 is budgeted for necessary fuel island equipment upgrades at Carnestown.

Revenues:

Labor revenue is generally based on 28,640 billable hours for vehicles and heavy equipment maintenance at \$79.00 per hour and small equipment repair at \$74.00 per hour. Parts/Sublets revenue assumes \$2,028,300 at a 23% markup and sublets of \$223,000 at a

Administrative Services Department

Fleet Management Division

Fleet Management Fund (521)

27% markup plus County car wash revenues. Motor Pool mileage revenue is estimated at \$80,000. Fuel sale revenue is based on 1,174,208 gallons at \$3.66 per gallon and 141,675 gallons at \$3.50 per gallon for outside agency agreements.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

Fleet Management Division

Motor Pool Capital Recovery Fund (523)

Mission Statement

Provide cost-effective life cycle replacement of general governmental Motor Pool vehicles and heavy equipment through a centralized capital recovery system. The Motor Pool capital recovery program for enterprise entities are located within the 400 series of fund numbers; Water/Sewer Motor Pool fund 409; Solid Waste Motor Pool fund 472; EMS Motor Pool fund 491; and Airport Motor Pool fund 497.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Motor Pool Capital Program	-	4,122,000	4,122,000	-
As determined by Fleet, the replacement of County vehicles and heavy equipment financed by charging the user divisions an annual replacement charge based upon the estimated life of the vehicle and heavy equipment.				
Current Level of Service Budget	-	4,122,000	4,122,000	-

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Average life of (001) Gen Fd vehicles (in years)	-	-	8.01	-
Average life of (101) Transp Serv vehicles (in years)	-	-	6.80	-
Average life of (111) Unincorp Gen Fd vehicles (in yrs)	-	-	10.20	-
Average life of (113) Com Dev Fd vehicles (in years)	-	-	4.30	-
Average life of (131) Planning Srv vehicles (in years)	-	-	4.80	-
Average life of other fund vehicles (in years)	-	-	8.20	-
Number of (001) Gen Fd vehicles in motor pool	-	-	118	119
Number of (101) Transp Srv vehicles in motor pool	-	-	126	131
Number of (111) Unincorp Gen Fd vehicles in pool	-	-	66	67
Number of (113) Com Dev vehicles in motor pool	-	-	63	63
Number of (131) Planning Srv vehicles in pool	-	-	13	13
Number of other fund vehicles in motor pool	-	-	15	15

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Capital Outlay	-	-	-	3,047,000	-	3,047,000	na
Net Operating Budget	-	-	-	3,047,000	-	3,047,000	na
Reserve for Gen Fd Motor Pool Cap	-	-	-	492,300	-	492,300	na
Reserve for Transp Motor Pool Cap	-	-	-	66,000	-	66,000	na
Reserve for MSTU Gen Fd MP Cap	-	-	-	217,400	-	217,400	na
Reserve for Com Dev/Planning MP Cap	-	-	-	245,000	-	245,000	na
Reserve for Pollut Ctr Motor Pool Cap	-	-	-	21,400	-	21,400	na
Reserve for Int Serv Fd Motor Pool Cap	-	-	-	32,900	-	32,900	na
Total Budget	-	-	-	4,122,000	-	4,122,000	na

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

**Fleet Management Division
Motor Pool Capital Recovery Fund (523)**

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Fleet Revenue Billings	-	-	-	1,075,000	-	1,075,000	na
Trans fm 001 Gen Fund	-	-	-	600,000	-	600,000	na
Trans fm 101 Transp Op Fd	-	-	-	1,000,000	-	1,000,000	na
Trans fm 111 MSTD Gen Fd	-	-	-	450,000	-	450,000	na
Trans fm 113 Comm Dev Fd	-	-	-	784,000	-	784,000	na
Trans fm 114 Pollutn Ctrl Fd	-	-	-	25,000	-	25,000	na
Trans fm 131 Dev Serv Fd	-	-	-	125,000	-	125,000	na
Trans fm 312 Gas Tax Op Fd	-	-	-	63,000	-	63,000	na
Total Funding	-	-	-	4,122,000	-	4,122,000	na

Current FY 2016:

The budgets set up in the various Reserves (expense) and Fleet Revenue Billings (revenue) account for motor pool capital recovery charges assessed to the governmental funds for the purchase of future vehicles and heavy equipment as determined by Fleet. The motor pool capital recovery charge will be implemented in FY 16 for the Transportation Services fund 101; the approximate amount that would have been collected in FY 15 would have been \$870,000.

The vehicle budgets in the amount of \$1,147,000 contained in the various governmental funds have been transferred into this new Motor Pool Capital Fund and placed into Capital Outlay. Also, the General Fund allocated \$1,600,000 and Unincorporated Area General Fund allocated \$300,000 for the replacement of vehicles and heavy equipment.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

Facilities Management Division

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	4,409,641	4,504,800	4,402,500	4,620,400	279,600	4,900,000	8.8%
Operating Expense	7,880,178	7,990,900	7,941,800	8,715,600	(279,600)	8,436,000	5.6%
Capital Outlay	74,149	225,500	1,666,200	130,400	-	130,400	(42.2%)
Remittances	-	-	274,000	-	-	-	na
Net Operating Budget	12,363,969	12,721,200	14,284,500	13,466,400	-	13,466,400	5.9%
Advance/Repay to 390 Gov't Fac	630,000	630,000	630,000	630,000	-	630,000	0.0%
Reserves for Capital	-	1,050,200	-	852,200	-	852,200	(18.9%)
Total Budget	12,993,969	14,401,400	14,914,500	14,948,600	-	14,948,600	3.8%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Americans with Disabilities Act (190)	-	31,300	31,300	85,600	-	85,600	173.5%
Facilities Management (001)	11,716,135	11,980,700	11,868,800	12,647,500	-	12,647,500	5.6%
Freedom Memorial (620)	2,997	12,500	1,453,200	44,100	-	44,100	252.8%
GAC Land Trust Fund (605)	-	700	274,700	700	-	700	0.0%
Real Property Management (001)	644,837	696,000	656,500	688,500	-	688,500	(1.1%)
Total Net Budget	12,363,969	12,721,200	14,284,500	13,466,400	-	13,466,400	5.9%
Total Transfers and Reserves	630,000	1,680,200	630,000	1,482,200	-	1,482,200	(11.8%)
Total Budget	12,993,969	14,401,400	14,914,500	14,948,600	-	14,948,600	3.8%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	23,402	19,200	19,200	19,200	-	19,200	0.0%
Miscellaneous Revenues	86,178	47,500	769,900	36,700	-	36,700	(22.7%)
Interest/Misc	6,357	4,400	5,200	4,400	-	4,400	0.0%
Reimb From Other Depts	500,994	520,100	362,900	483,900	-	483,900	(7.0%)
Net Cost General Fund	12,411,998	12,767,600	12,769,000	13,462,400	-	13,462,400	5.4%
Trans fm 301 Co Wide Cap	-	-	600,000	-	-	-	na
Carry Forward	1,297,300	1,045,100	1,332,300	944,000	-	944,000	(9.7%)
Less 5% Required By Law	-	(2,500)	-	(2,000)	-	(2,000)	(20.0%)
Total Funding	14,326,230	14,401,400	15,858,500	14,948,600	-	14,948,600	3.8%

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Facilities Management (001)	44.80	45.00	45.00	45.00	5.00	50.00	11.1%
Real Property Management (001)	7.00	7.00	7.00	7.00	-	7.00	0.0%
Total FTE	51.80	52.00	52.00	52.00	5.00	57.00	9.6%

Administrative Services Department

Facilities Management Division

Facilities Management (001)

Mission Statement

The mission of the Facilities Management Division is to provide safe, secure, clean, and comfortable facilities for our citizens and employees by ensuring all buildings, grounds, and property acquisitions are managed, maintained, and operated efficiently. The Facilities Management Division is comprised of Administration, Capital Construction/Renovations, Building Maintenance, County Security, Janitorial Service, Grounds Maintenance, and Real Property Management. Responsibilities include the maintenance and repair of all County-owned and operated buildings (4,365,000 square feet), project management functions for all County buildings under construction and renovation, security operations, and real estate acquisitions.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	2.00	1,259,479	-	1,259,479
Directs the functions/activities of the Facilities Management Division, including Real Property Management, Construction Management, Government Security, and Facilities Maintenance. This also includes loan repayment to Solid Waste and all organization development, IT services and telephone services.				
Building Management	36.00	7,703,247	-	7,703,247
Maintain and repair the County's 1,127 buildings, including: electrical, plumbing, air conditioning and structural repairs, preventative maintenance, physical plant maintenance, pest control, and fire and sprinkler alarm maintenance and compliance.				
Capital Construction/Renovation Personnel	6.00	629,836	-	629,836
Develop architectural designs and engineering specifications for construction of new facilities; provide in-house construction administration services and project management for BCC owned and leased facilities; roof replacement, A/C replacement, and warranty work.				
Campus Utilities	-	312,800	-	312,800
Provide funds for payments to utility companies for portions of electrical, trash, water and sewer costs for County facilities.				
Custodial Services	0.50	1,282,344	-	1,282,344
Provide competitive, sub-contracted janitorial cleaning services and the removal of garbage and recyclables for 120 buildings.				
Indoor Air Quality Services	-	20,000	-	20,000
Investigate and remediate indoor air quality (IAQ) complaints by investigating and cleaning ductwork and air-conditioning equipment ensuring public facilities are clean and free of dangerous airborne particles and molds; provides for scheduled systematic cleaning of air conveyance systems.				
Grounds Maintenance	0.50	696,344	-	696,344
Provide competitive sub-contracted landscaping services to the County's main campus and 58 satellite facilities as well as to provide for pest control, fertilization, and mulching.				

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

Facilities Management Division

Facilities Management (001)

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Government Security	-	1,373,450	-	1,373,450
Provides the necessary resources for detection of contraband and the protection of judiciary, elected officials, employees, and visitors with optimum customer service. This includes, but is not limited to, security checkpoint staffing as well as interior and exterior foot patrols at county facilities, specifically the Main Courthouse and Government Center, Building F, Building H, Immokalee Government Building, North Collier Government Center and the Emergency Service Center.				
Current Level of Service Budget	45.00	13,277,500	-	13,277,500
Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Conversion of five (5) contract employees to FTEs	5.00	-	-	-

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

Facilities Management Division

Facilities Management (001)

Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Five (5) embedded/contract employees are recommended to be converted to FTE positions, with a zero increase to the operating budget for FY 2016. The Division will absorb the difference of converting these positions. Apprentice-HVAC: The County currently supports and maintains over 1,127 structures and over 4,300,000 square feet of vertical construction, utilizing 5 full-time dedicated HVAC employees with three supporting the main campus including the Naples Jail, and two providing support to the remaining remote locations. There are roughly 1,500 individual HVAC units requiring Facilities to contract with an On-call Mechanical Services contractor to provide preventative maintenance, emergency and general repair to the County's HVAC systems. Since FY 2011, contract labor has supplemented the need for a full-time employee. Currently a contract laborer cannot enter the Jail unless escorted by a County FTE. Apprentice-Plumbing: Since FY 2012, a contract plumber has fulfilled the duties of a full-time employee to respond and close work orders related to plumbing repairs and maintenance. Currently, the Division has 3 primary plumbers to support the 1,127 structures in the County with the biggest plumbing customer being the Naples Jail. A contract laborer cannot enter the Jail unless escorted by a County FTE so converting this contract labor position to a full-time employee position will allow this plumber to work independently in the Jail without supervision, provide the necessary support to the Division's 4,000 plumbing work orders, and reduce the requirement for contract plumbing services. Journeyman-Structural: Since FY 2010, a contract laborer has been staffed in the Structural section under the County's "Contract Laborer" contract. For the past five years this worker has supported the Divisions Building Maintenance section to support of over 1,127 structures and over 4,300,000 square feet. The position completes roughly 3,000 work orders per year performing painting, patchwork, asphalt and striping, concrete repair, moving and relocations, alterations, carpentry, ceiling and floor tile replacement, roof repairs, glass and window installation, sidewalk repair, pressure cleaning, and special event setup. Currently a contract laborer cannot enter the Jail unless escorted by a County FTE. Journeyman-Electrician: Since FY 2011, a contract laborer has been staffed working as an electrician to support both the Naples and Immokalee facilities, but mainly stationed in Immokalee. The demand for an electrician is growing in Immokalee and a FTE is required to support the area. Currently the contract laborer cannot independently support the Immokalee Jail as they have to be escorted by a Collier County FTE. Converting this position to an FTE will allow this position to work independently in the Jail and CCSO buildings and provide the necessary support to maintain the 115 buildings the Immokalee area. Operations Analyst (IAQ, ADA and Energy Management): Currently, this position is staffed by a contract laborer through the County's Contract Labor Company. This position will enable the Division to maintain its level of service in relations to indoor air quality (IAQ) investigations, ADA investigations and research, energy management, process improvement initiatives, and administrative projects. Requests for IAQ, ADA, and energy management services at County facilities are growing and a FTE is required to support the increasing demand.				

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

Facilities Management Division

Facilities Management (001)

Expanded Services Budget	5.00	-	-	-
Total Adopted Budget	50.00	13,277,500	-	13,277,500

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Average Days to Complete Work Orders	9	9	10	9
Cost per square foot	2.76	2.79	2.79	2.83
Persons scanned	591,423	590,000	582,000	580,000
Security surveys conducted	19	20	10	10
Total square feet maintained	4,220,000	4,255,000	4,278,000	4,365,000
Total Work Orders Completed	28,000	31,800	31,800	30,000

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	3,804,354	3,846,400	3,783,600	3,972,500	279,600	4,252,100	10.5%
Operating Expense	7,839,949	7,917,500	7,868,400	8,596,700	(279,600)	8,317,100	5.0%
Capital Outlay	71,831	216,800	216,800	78,300	-	78,300	(63.9%)
Net Operating Budget	11,716,135	11,980,700	11,868,800	12,647,500	-	12,647,500	5.6%
Advance/Repay to 390 Gov't Fac	630,000	630,000	630,000	630,000	-	630,000	0.0%
Total Budget	12,346,135	12,610,700	12,498,800	13,277,500	-	13,277,500	5.3%
Total FTE	44.80	45.00	45.00	45.00	5.00	50.00	11.1%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	3,291	-	-	-	-	-	na
Miscellaneous Revenues	63,066	-	-	-	-	-	na
Reimb From Other Depts	111,443	-	-	-	-	-	na
Net Cost General Fund	12,168,334	12,610,700	12,498,800	13,277,500	-	13,277,500	5.3%
Total Funding	12,346,135	12,610,700	12,498,800	13,277,500	-	13,277,500	5.3%

Forecast FY 2015:

The Maintenance Section continues to perform in a more reactive than proactive manner. Doing more with less is the continued theme as the square footage in FY 2015 increased by over 20,000 with an estimated impact of \$57,000 while FTEs remain flat. HVAC and roofing systems are being stretched beyond their useful lifecycle and repairing or patching is becoming a less economical option. HVAC repairs are on the rise as 1,162 of 1,685 (69%) pieces of equipment have surpassed their useful lifecycle. Over one hundred eighty-five (185) roof related work requests were reported in FY 2014, with an estimated one hundred and forty-five (145) in FY 2015. In conjunction, there are over fifty (50) large roofs that are beyond their lifecycle. Indoor-air quality investigations have increased over the past few years from seven (7) in FY 2012, thirty-eight (38) in FY 2014, to an estimated forty (40) in FY 2015. Discontinued re-lamping and piecemeal lighting replacement is proving inefficient as bulbs approach end of life.

Current FY 2016:

Personnel services increase is due to the Board approved compensation adjustment and the addition of five (5) FTE's. These contract employees will be converted to FTE positions, with a zero increase to the operating budget for FY 2016 as the contract expenditure has been reduced by the same amount.

The operating budget will continue to provide its current level of service, which is limited to routine and emergency repairs with minimum dollars devoted to preventative maintenance. The Division is continuing to limit the following maintenance items:

- Janitorial services – remain at 3 days/week for government buildings (except Parks, Libraries, and the Courthouse)
- HVAC services – limited to emergency repair. Preventive Maintenance schedule is limited to semi-annually.
- Air filter contract – reduced from monthly to bi-monthly.
- Electrical contractors/supplies – limited to emergency repair. Discontinued wholesale re-lamping.

Administrative Services Department

Facilities Management Division

Facilities Management (001)

- Plumbing contractors/supplies – limited inventory, could result in additional time to repair.
- Roofing contractors – limited to emergency repair and patching. Inspections and gutter maintenance eliminated.
- Landscaping services – irrigation, sod, and mulching will be limited.
- Indoor air quality (IAQ) contractors – limited amount of IAQ investigations.
- Hardware – limited amount of hardware for small repairs will be available.
- Painting contractors – limited.
- Structural preventive maintenance – pressure cleaning reduced from semi-annually to emergency.
- Asphalt sealing and restriping limited. Sidewalk repairs emergency only.

The Division will increase its maintenance services responsibilities by adding the Supervisor of Elections Office and Storage Buildings, Immokalee Culinary Arts, Gordon River Greenway Structures, Tigertail Beach Parking Structure, Pepper Ranch Improvements, EMS 12, and EMS 76 to its FY 2016 inventory. The 87,000 increase in square footage requires divisional support and maintenance and has an estimated impact of roughly \$245,000 annually, which will be covered in the FY 2016 budget.

The Division's ability to provide proactive maintenance is improving, however, it continues to remain constrained as additional services, personnel costs, and additional buildings continue to increase.

The Division will utilize its capital appropriation to purchase assets for building improvements including, minor renovations, card access, and technological improvements. Fleet Management recommends replacing 16 of the Division's 34 vehicles, however, funding is not included in this budget request.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

Facilities Management Division

Real Property Management (001)

Mission Statement

To provide professional property acquisition and management services which exceed customer expectations through courteous, expeditious, and knowledgeable handling of real estate transactions.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Section Administration/Overhead	0.50	92,866	67,100	25,766
This program provides for the general administration of the Section and fixed overhead.				
Property Acquisition	5.50	496,156	416,700	79,456
This program provides for the acquisition and appraisal of land and land rights for all County divisions. Some examples are right-of-way for all utility projects, sites for parks, libraries, water treatment facilities, wastewater treatment facilities, EMS facilities, sites under the Conservation Collier program, and sites for administrative offices.				
Property Management and Leasing	0.50	52,778	-	52,778
This program includes the leasing of both improved and unimproved property for County uses, as well as the leasing of County owned property to others for compatible uses and the issuance of licenses to not-for-profit organizations to hold special events on County owned property. Resolving ordinance violations on vacant County owned property also falls within this program.				
Lake Trafford Cemetery	0.25	20,584	19,700	884
This program provides for daily administration of the cemetery, selling burial plots, assigning pre-need plots, arranging for the flagging of plots for all burials, process payment of utilities and other associated costs.				
GAC Land Trust Property	0.25	26,116	100	26,016
This program includes administering the GAC Land Trust Fund, negotiating and processing sales of trust property, and processing requests from divisions for use of trust funds for capital projects that will benefit the residents of Golden Gate Estates. Revenue is from processing fees for sales requests. Sales revenue and expenses are shown in GAC Land Trust Fund (605).				
Current Level of Service Budget	7.00	688,500	503,600	184,900

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Average number of days to close real estate transactions	75	74	74	74
Average number of days to complete lease requests	45	44	44	44
Number of appraisals prepared & reviewed	73	118	75	70
Number of informational requests responded to	4,113	6,200	3,000	3,200
Parcels of land acquired	120	70	95	80
Square feet of leased space managed	156,713	157,329	157,329	162,577

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

**Facilities Management Division
Real Property Management (001)**

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	605,287	658,400	618,900	647,900	-	647,900	(1.6%)
Operating Expense	39,550	37,600	37,600	40,600	-	40,600	8.0%
Net Operating Budget	644,837	696,000	656,500	688,500	-	688,500	(1.1%)
Total Budget	644,837	696,000	656,500	688,500	-	688,500	(1.1%)
Total FTE	7.00	7.00	7.00	7.00	-	7.00	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	11,622	19,000	23,400	19,700	-	19,700	3.7%
Reimb From Other Depts	389,550	520,100	362,900	483,900	-	483,900	(7.0%)
Net Cost General Fund	243,664	156,900	270,200	184,900	-	184,900	17.8%
Total Funding	644,837	696,000	656,500	688,500	-	688,500	(1.1%)

Forecast FY 2015:

Revenues (reimbursements from other departments) are forecast under budget as a result of lost billable hours due to vacant positions and new hires. In addition, 51% of staff hours are being consumed with non-billable projects. Revenue consists of reimbursements from the Public Utilities Division, Public Services Division, Administrative Services Division, and other client/departments for work performed by staff.

Revenues:

Current year's revenue projection is decreased due to 51% of staff's time being spent on non-billable projects. Reimbursements from other departments is attributed to the continuation of project work for the Public Utilities Division, Public Services Division, Administrative Services Division, and other client departments.

Miscellaneous revenue is for the anticipated sale of 50 burial plots at Lake Trafford Cemetery.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

Facilities Management Division

GAC Land Trust Fund (605)

Mission Statement

To efficiently and effectively market Golden Gate Estates lots currently owned by Collier County, and identify needs for services within the Golden Gate Estates area and to set priorities for the funding of necessary improvements and/or support equipment to provide these services.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Gulf American Corp (GAC) Land Sales	-	852,900	852,900	-
Expenses associated with selling Golden Gate Estates lots. This program is pursuant to an agreement dated November 15, 1983, between Avatar Properties, Inc. and Collier County. As of March 31, 2014, there remain 8.93 acres available for sale and 82.32 acres in reserve. The expenses shown below do not include payroll and associated expenses allocated in General Fund (001).				
Current Level of Service Budget	-	852,900	852,900	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	-	700	700	700	-	700	0.0%
Remittances	-	-	274,000	-	-	-	na
Net Operating Budget	-	700	274,700	700	-	700	0.0%
Reserves for Capital	-	909,500	-	852,200	-	852,200	(6.3%)
Total Budget	-	910,200	274,700	852,900	-	852,900	(6.3%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	-	16,500	-	17,000	-	17,000	3.0%
Interest/Misc	5,341	3,600	4,000	3,500	-	3,500	(2.8%)
Carry Forward	1,098,800	891,000	1,104,100	833,400	-	833,400	(6.5%)
Less 5% Required By Law	-	(900)	-	(1,000)	-	(1,000)	11.1%
Total Funding	1,104,141	910,200	1,108,100	852,900	-	852,900	(6.3%)

Forecast FY 2015:

Expenditures include: (1) \$62,000 allocated to Parks & Recreation for additional gym & recreational equipment at Louise Hasse Community Center approved by the BCC on March 25, 2014, Agenda Item 16E5; (2) \$150,000 allocated to Golden Gate Fire Control & Rescue District for equipment on fire fighting apparatus approved by the Board on May 27, 2014, Agenda Item 16E4 and BCC approved re-appropriating funds on January 13, 2015, Agenda Item 16E1; and (3) \$62,000 allocated to Big Corkscrew Island Fire Control & Rescue District for an alert system approved by the Board on September 23, 2014, Agenda Item 16E10

There are no anticipated land sales in FY15.

Current FY 2016:

There are no planned funding requests for FY16 and any new requests will be brought before the Board of County Commissioners for approval.

Revenues:

Due to the continued fluctuating nature of the real estate market, land sales have proved very difficult to predict. However, the FY16 budget proposes revenues and expenditures associated with one (1) land sale sized conservatively at current sale trends.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

**Facilities Management Division
Americans with Disabilities Act (190)**

Mission Statement

Revenues generated by concession fees from the County's Government Complex Snack Bar are used to improve handicapped and general accessibility to government facilities and to ensure County employees with special needs have the proper equipment to function in the workplace.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Americans with Disabilities Act (ADA)	-	85,600	85,600	-
Upgrade County facilities to improve handicapped access to government facilities and purchase equipment for County employees with special needs.				
Current Level of Service Budget	-	85,600	85,600	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	-	31,300	31,300	77,600	-	77,600	147.9%
Capital Outlay	-	-	-	8,000	-	8,000	na
Net Operating Budget	-	31,300	31,300	85,600	-	85,600	173.5%
Total Budget	-	31,300	31,300	85,600	-	85,600	173.5%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	20,111	19,200	19,200	19,200	-	19,200	0.0%
Interest/Misc	317	200	400	100	-	100	(50.0%)
Carry Forward	58,500	12,900	79,000	67,300	-	67,300	421.7%
Less 5% Required By Law	-	(1,000)	-	(1,000)	-	(1,000)	0.0%
Total Funding	78,928	31,300	98,600	85,600	-	85,600	173.5%

Forecast FY 2015:

Updated and/or created ADA parking spaces at Aaron Lutz Park, Barefoot Beach, Bayview Park, Building M (Museum), Central Library, Clam Pass Park, Cocohatchee Park, Eagle Lakes Park, East Naples Community Park, East Naples Library, Golden Gate Community Center, Immokalee Jail, Marco Airport, Marco Library, North Collier Government Services Center, Pelican Bay Park, Vanderbilt Library, Vineyards. Automatic door openers will be installed at James V Mudd Emergency Services Center, for the Sherriff communications administrative doors and the women's restroom doors by the end of the fiscal year to assist those that have trouble opening doors.

Current FY 2016:

Updating or creating ADA accessible curb ramps at the following locations: Vineyards Park, Tax Collector Driver License, North Regional Library, North Collier Regional Park, Immokalee Library, Golden Gate Park, Golden Gate Estates Library, Golden Gate Community Center, East Naples Library, Central Library, and Building "H". Replacing the sidewalk at the Immokalee Sports Complex to make it ADA compliant. Purchasing sidewalk concrete planer and grinder to be used for making County facility sidewalks ADA accessible.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

**Facilities Management Division
Freedom Memorial (620)**

Program Summary		FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Memorial Design & Construction		-	44,100	44,100	-
Current Level of Service Budget		-	44,100	44,100	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	679	3,800	3,800	-	-	-	(100.0%)
Capital Outlay	2,319	8,700	1,449,400	44,100	-	44,100	406.9%
Net Operating Budget	2,997	12,500	1,453,200	44,100	-	44,100	252.8%
Reserves for Capital	-	140,700	-	-	-	-	(100.0%)
Total Budget	2,997	153,200	1,453,200	44,100	-	44,100	(71.2%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	11,490	12,000	746,500	-	-	-	(100.0%)
Interest/Misc	700	600	800	800	-	800	33.3%
Trans fm 301 Co Wide Cap	-	-	600,000	-	-	-	na
Carry Forward	140,000	141,200	149,200	43,300	-	43,300	(69.3%)
Less 5% Required By Law	-	(600)	-	-	-	-	(100.0%)
Total Funding	152,190	153,200	1,496,500	44,100	-	44,100	(71.2%)

Notes:

The Freedom Memorial is located at the Freedom Park, also known as the Gordon River Water Quality Park, located on the northeast side of Golden Gate Parkway and Goodlette Road.

Forecast FY 2015:

On February 10, 2015 via Agenda Item 10A, the Board of County Commissioners approved to match future private contributions in order to finish the Freedom Memorial. The current estimate to complete the project is \$1.2M. A transfer from the County-wide Capital fund (301) has been established in the amount of \$600,000 and funding will be transferred as contributions are received.

Capital outlay is for the construction of the Memorial, including flag portions and the walkway.

Current FY 2016:

Capital outlay is budgeted for the anticipated wrap-up of the Memorial.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

Human Resources Division

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	1,072,319	1,192,400	1,157,900	1,248,500	69,600	1,318,100	10.5%
Operating Expense	190,732	300,200	260,700	309,800	-	309,800	3.2%
Net Operating Budget	1,263,051	1,492,600	1,418,600	1,558,300	69,600	1,627,900	9.1%
Total Budget	1,263,051	1,492,600	1,418,600	1,558,300	69,600	1,627,900	9.1%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Human Resources - General Fund (001)	1,263,051	1,492,600	1,418,600	1,558,300	69,600	1,627,900	9.1%
Total Net Budget	1,263,051	1,492,600	1,418,600	1,558,300	69,600	1,627,900	9.1%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,263,051	1,492,600	1,418,600	1,558,300	69,600	1,627,900	9.1%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	79	-	700	-	-	-	na
Miscellaneous Revenues	844	-	100	-	-	-	na
Net Cost General Fund	1,264,232	1,492,600	1,394,200	1,495,000	69,600	1,564,600	4.8%
Net Cost Community Development	(2,105)	-	-	-	-	-	na
Trans fm 113 Comm Dev Fd	-	-	23,600	63,300	-	63,300	na
Total Funding	1,263,051	1,492,600	1,418,600	1,558,300	69,600	1,627,900	9.1%

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Human Resources - General Fund (001)	13.00	13.00	14.00	14.00	1.00	15.00	15.4%
Total FTE	13.00	13.00	14.00	14.00	1.00	15.00	15.4%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

**Human Resources Division
Human Resources - General Fund (001)**

Mission Statement

To provide quality strategic Human Resources leadership and technical expertise to both the internal and external customers of the Collier County Board of County Commissioners that “Exceeds the Expectations” of our customers, supports the wellness of our employees, and demonstrates unquestionable ethical values.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Administration	3.00	476,547	63,300	413,247
Plan, organize and direct the activities, staff and resources of the Human Resources services. Oversee all operations within the Division, as well as ensure adherence to best practice Human Resources Management standards.				
Employee Relations	1.00	81,354	-	81,354
Provide Human Resource services to our employees that balance employee advocacy, meet all legal obligations and support County objectives.				
Recruitment	2.00	154,114	-	154,114
Develop strategies designed to identify qualified candidates through various recruiting tools, post vacant positions, negotiate wage rates and other terms and conditions of employment with candidates, and complete necessary post-offer processes for newly hired associates.				
Operations	3.00	303,152	-	303,152
Provide support to Human Resource functions as well as County operational needs, including processing employment transactions, management of temporary staff, maintaining employee personnel files, responding to public information requests, Equal Employment Opportunity (EEO) compliance and reporting, and administering the Family Medical Leave Act (FMLA) and other leaves of absence.				
Career Development and Employee Retention	3.00	355,561	-	355,561
Provide the right training programs, at the right time, in the right place to meet all of our employees’ needs, to continue the professional growth and development of staff, to assist in preparing current employees for future organizational opportunities, and provide guidance for succession planning.				
Employee Compensation and Classification	2.00	187,572	-	187,572
Design, communicate, implement and administer an integrated, comprehensive approach to compensation that is a tool for management to attract and retain employees, and to drive performance that exceeds our customers’ expectations.				
Current Level of Service Budget	14.00	1,558,300	63,300	1,495,000

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

**Human Resources Division
Human Resources - General Fund (001)**

Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Human Resources Generalist	1.00	69,600	-	69,600
In order to provide appropriate levels of service to internal and external customers a Human Resource Generalist is being requested for FY 2016. The Labor & Employee Relations section of Human Resources currently has only one FTE assigned. Because of the unpredictable nature of employee relations issues that are not able to be routinely scheduled, this resource is often stretched beyond capacity when working to meet the needs of our customers. Included in the functions of this area is the responsibility for performance management, which is an on-going, year-round process. Adding an FTE in this area would allow equal division of work between the four Departments, and more time in the field with customers to try and address problems before they escalate to serious issues.				
Expanded Services Budget	1.00	69,600	-	69,600
Total Adopted Budget	15.00	1,627,900	63,300	1,564,600

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Cost per hour for County-sponsored training	10.43	14.35	10.00	13.50
Number of classifications in approved pay plan	354	350	362	350
Number of days to fill positions	72	60	61	70
Percent of external new hires here at one year of employment	88.50	86.00	91.80	88.00
Percent of positions filled internally vs. externally	59.90	48.00	58.00	55.00

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	1,072,319	1,192,400	1,157,900	1,248,500	69,600	1,318,100	10.5%
Operating Expense	190,732	300,200	260,700	309,800	-	309,800	3.2%
Net Operating Budget	1,263,051	1,492,600	1,418,600	1,558,300	69,600	1,627,900	9.1%
Total Budget	1,263,051	1,492,600	1,418,600	1,558,300	69,600	1,627,900	9.1%
Total FTE	13.00	13.00	14.00	14.00	1.00	15.00	15.4%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	79	-	700	-	-	-	na
Miscellaneous Revenues	844	-	100	-	-	-	na
Net Cost General Fund	1,264,232	1,492,600	1,394,200	1,495,000	69,600	1,564,600	4.8%
Net Cost Community Development	(2,105)	-	-	-	-	-	na
Trans fm 113 Comm Dev Fd	-	-	23,600	63,300	-	63,300	na
Total Funding	1,263,051	1,492,600	1,418,600	1,558,300	69,600	1,627,900	9.1%

Notes:

The Division of Human Resources (HR) is comprised of a number of organizational components which include Administration, Compensation, Labor and Employee Relations, Operations, Recruitment and Training & Development. Each specialized area provides a variety of services to the County's constituency as well as to the County's employee population. This is accomplished by supporting the organization with team building efforts in the areas of employee recognition, retention, motivation, training and development.

HR employees continue to provide targeted training to support ongoing organizational changes throughout the County, as well as

Administrative Services Department

Human Resources Division

Human Resources - General Fund (001)

offering education to new employees and supervisors. Staff assist in teambuilding retreats, and have been working with many Directors in the development of career progression plans. These activities, offered on site to employees, enhance the skills that individuals need to be high performers in the workplace, as well as develop new abilities that prepare them for future opportunities within Collier County.

The Compensation section coordinated an agency-wide pay and classification study with an external consultant, Cody and Associates, for all non-bargaining unit positions in the organization. The study began in October 2014 and will conclude by the end of the fiscal year. The survey results will be evaluated, with recommendations for changes to the County Manager's pay plan brought forward for consideration and implementation in FY2016.

With the addition of newly-approved FTEs throughout the organization, along with openings resulting from attrition and retirements, employees in Recruitment and On-Boarding worked diligently to help with the selection of new staff to fill the openings. Over 18,900 applications were received for approximately 380 vacancies that occurred in FY2014. The BCC has approved additional positions in FY2015, and recruitment activities continue at a brisk pace.

The County's Service Award choice program recognizes actively working team members, as well as those who are retiring from service. Employee recognition has been complemented by the addition of the Values In Practice (VIP) awards program. It allows employees at all levels of the agency to immediately acknowledge others who "live" the County's guiding principles of Honesty, Integrity, Service, Accountability, Quality, Respect, Knowledge, Stewardship, Collaboration and Self Initiating/Self Correcting in the workplace.

Forecast FY 2015:

Personal services are forecast under budget as the result of a retirement in the division, and other division position changes which generated cost savings. FTE count increased by one (1) due to a Board approved group of positions within the Growth Management Department. An HR Generalist dedicated to that Department was included and funding will be provided via a transfer from the Community Development Fund (113).

Current FY 2016:

Personal service increase is due to a full year of salary and benefits for the HR Generalist added in the prior year, the HR Generalist being added for the new year as well as an approved compensation adjustment.

Revenues:

The transfer from the Community Development Fund (113) is in support of the HR Generalist dedicated to the Growth Management Department.

Collier County Government
Fiscal Year 2016 Adopted Budget

Administrative Services Department

Information Technology Division

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	3,401,267	3,535,600	3,459,500	3,694,900	583,000	4,277,900	21.0%
Operating Expense	2,756,590	3,162,000	3,255,600	3,388,600	18,700	3,407,300	7.8%
Indirect Cost Reimburs	12,700	11,000	11,000	9,800	-	9,800	(10.9%)
Capital Outlay	579,818	225,100	724,500	668,300	10,500	678,800	201.6%
Net Operating Budget	6,750,375	6,933,700	7,450,600	7,761,600	612,200	8,373,800	20.8%
Trans to 506 IT Capital	757,300	-	-	-	-	-	na
Reserves for Contingencies	-	130,700	-	108,700	-	108,700	(16.8%)
Reserves for Cash Flow	-	-	-	154,000	-	154,000	na
Reserves for Attrition	-	(58,800)	-	(71,900)	-	(71,900)	22.3%
Total Budget	7,507,675	7,005,600	7,450,600	7,952,400	612,200	8,564,600	22.3%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
800 MHz Radio System Fund (188)	1,198,642	1,230,700	1,213,100	1,240,300	-	1,240,300	0.8%
Information Technology Capital (506)	858,952	225,100	834,200	727,300	-	727,300	223.1%
Information Technology Division (505)	4,692,782	5,477,900	5,403,300	5,794,000	612,200	6,406,200	16.9%
Total Net Budget	6,750,375	6,933,700	7,450,600	7,761,600	612,200	8,373,800	20.8%
Total Transfers and Reserves	757,300	71,900	-	190,800	-	190,800	165.4%
Total Budget	7,507,675	7,005,600	7,450,600	7,952,400	612,200	8,564,600	22.3%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	286,728	306,600	290,700	295,700	-	295,700	(3.6%)
Miscellaneous Revenues	181,268	128,600	128,600	131,000	-	131,000	1.9%
Interest/Misc	13,255	10,000	8,700	9,800	-	9,800	(2.0%)
Reimb From Other Depts	5,232,173	5,668,500	5,402,800	6,037,400	612,200	6,649,600	17.3%
Trans fm 001 Gen Fund	576,400	632,900	632,900	724,500	-	724,500	14.5%
Trans fm 505 IT Ops	757,300	-	-	-	-	-	na
Carry Forward	2,365,700	350,100	1,862,200	844,700	30,600	875,300	150.0%
Less 5% Required By Law	-	(91,100)	-	(90,700)	(30,600)	(121,300)	33.2%
Total Funding	9,412,823	7,005,600	8,325,900	7,952,400	612,200	8,564,600	22.3%

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Information Technology Division (505)	37.80	38.00	40.00	40.00	6.00	46.00	21.1%
Total FTE	37.80	38.00	40.00	40.00	6.00	46.00	21.1%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

**Information Technology Division
Information Technology Division (505)**

Mission Statement

To provide efficient, reliable, secure customer oriented information technology services for Collier County Government which include the agency's data network, telephone system, multi-agency public safety radio system and the management of all related assets, software applications and data. To ensure data integrity, system security, and compliance with all federal, state, and local statutes and regulations.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	4.00	485,300	3,859,400	-3,374,100
Coordinates agency strategy for IT, telecommunications, and 800 MHz Radio with customer groups. Performs administrative work in support of division and agency business processes including payroll, invoicing, and payables. Defines policies necessary to protect the County's information assets and to comply with applicable statutes and standards. With customer groups, recommend and implement business continuity measures based on risk assessments.				
IT Service Desk	9.00	700,100	-	700,100
The I.T. Service Desk is the first point of contact for the Information Technology Division. The I.T. Service Desk provides frontline support for over 2,000 desktop computers, 3,000 PBX extensions and maintains inventory control of technology related equipment and assets.				
Applications	10.00	1,002,900	1,375,000	-372,100
The I.T. Applications Team provides services involved in the acquisition, implementation, and support of dedicated customer applications.				
Development	8.00	886,800	-	886,800
Provides SQL Server database administration, administration of the core Geographic Information System (GIS) infrastructure, programming related to the agency's SAP implementation, and services involved in the acquisition, implementation and support of agency applications.				
Operations	9.00	2,718,900	-	2,718,900
Provides customer support for computer users and telephone system users and their equipment. Operates, secures, maintains, and improves the agency's infrastructure for email, data communications, voice communications, application servers, data storage and backup. Manages the inventory of the agency's technology assets.				
Reserves/Transfers	-	190,800	750,400	-559,600
Current Level of Service Budget	40.00	5,984,800	5,984,800	-

Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Database Administrator	1.00	100,900	100,900	-
Add an additional Database Administrator position to the Agency Application Team within the Information Technology Division. Currently there is a single Database Administrator who supports 196 active databases. Typically, a Database Administrator is responsible for 35 to 50 databases depending on complexity and criticality of the databases. An additional Database Administrator will also provide additional support for mission critical databases.				

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

**Information Technology Division
Information Technology Division (505)**

Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Network Administrator	1.00	110,700	110,700	-
Add an additional Network Administrator for the Network Operations Team within the Information Technology Division. The county currently has over 400 switches and routers for over 100 locations. Also the county has a PBX that support over 2500 phones. An additional Network Administrator will also provide additional support for mission critical communication throughout the network and phone system.				
Senior Programmer	1.00	93,100	93,100	-
Add a Sr Programmer position to the Agency Application Team within the Information Technology Division. There are several in-house developed applications, such as the Agency Proposal Management System (AIMS), that have not been refreshed in several years due to a lack of a programmer to support agency applications. This position would provide that programming support to the agency.				
Technical Support Professional	1.00	82,400	82,400	-
New dedicated position requested and funded by Public Utilities to provide additional desktop support for Water, Waste Water and Solid Waste. This position was requested to provide desktop support for several PUD divisions who are heavily engaged in the EAM project to improve response time to resolve computer problems and limit user down time for those people working on the EAM project.				
GIS Programmer	1.00	112,300	112,300	-
GIS Programmer, new position requested and funded by GMD North Horseshoe. GMD has a large number of GIS applications that support the CityView permitting and land use application and also will see an increased workload for GIS related work as they become involved in the EAM project. While GMD has a number of skilled GIS techs, this position will offer access GMD a higher level position with skills and permissions to access shared network resources that are unavailable to the GMD GIS techs.				
Network Administrator	1.00	112,800	112,800	-
Dedicated Network Administrator, new position requested by and funded by PUPPMD and Facilities. This position is being requested for EAM related projects to link Waste Water lift stations and water plants, including multiple sites near Orange Tree, to the network using fiber optic cable. Facilities also has a number of fiber related projects to allow the installation of security cameras, to monitor HVAC systems, and provide improved communications in new and existing buildings and parks in remote locations.				
Expanded Services Budget	6.00	612,200	612,200	-
Total Adopted Budget	46.00	6,597,000	6,597,000	-
Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Spot Resolution %	63	60	60	60
Total Enterprise Incidents	92	120	100	120
Total Work Orders Processed	9,103	12,600	12,600	14,000

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

**Information Technology Division
Information Technology Division (505)**

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	3,401,267	3,535,600	3,459,500	3,694,900	583,000	4,277,900	21.0%
Operating Expense	1,291,515	1,942,300	1,943,800	2,088,100	18,700	2,106,800	8.5%
Capital Outlay	-	-	-	11,000	10,500	21,500	na
Net Operating Budget	4,692,782	5,477,900	5,403,300	5,794,000	612,200	6,406,200	16.9%
Trans to 506 IT Capital	757,300	-	-	-	-	-	na
Reserves for Contingencies	-	130,700	-	108,700	-	108,700	(16.8%)
Reserves for Cash Flow	-	-	-	154,000	-	154,000	na
Reserves for Attrition	-	(58,800)	-	(71,900)	-	(71,900)	22.3%
Total Budget	5,450,082	5,549,800	5,403,300	5,984,800	612,200	6,597,000	18.9%
Total FTE	37.80	38.00	40.00	40.00	6.00	46.00	21.1%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	18,214	-	-	-	-	-	na
Interest/Misc	4,532	6,900	5,400	6,000	-	6,000	(13.0%)
Reimb From Other Depts	4,978,679	5,315,800	5,050,100	5,234,400	612,200	5,846,600	10.0%
Carry Forward	1,683,600	296,200	1,191,900	813,500	30,600	844,100	185.0%
Less 5% Required By Law	-	(69,100)	-	(69,100)	(30,600)	(99,700)	44.3%
Total Funding	6,685,025	5,549,800	6,247,400	5,984,800	612,200	6,597,000	18.9%

Notes:

The IT Division is an internal service fund. BCC Divisions and outside agencies budget IT service costs based on their service demand. Shared IT services are funded through consumption based unit costs. Specialty professional services for each Division are funded directly. This methodology was developed in direct partnership with the business users of IT services by direction of the Information Technology Executive Committee (ITEC) which governs agency IT policies. IT funding policies balance the service demands of our various businesses (type of services offered and service levels) with agency financial constraints.

Forecast FY 2015:

Personal services expenditures are expected to be less than the adopted budget due to attrition savings. FTE count increased by two (2) as the Library's technology systems are being moved to the agency's technology infrastructure and two (2) Library technical employees, and associated costs, are being transferred from the Library to IT.

Current FY 2016:

Personal services increased due a planned employee compensation adjustment, a full year salaries and benefits for the two (2) library technical employees as well as the addition of six (6) new FTE's as described in the program enhancements.

Operating expenses were increased for enhanced training opportunities, increased maintenance costs and allocated budget for the Motor Pool Capital recovery charge assessed on all tagged vehicles.

Revenues:

Charges to the various departments within the County are consistent with the overall operating budget increase.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

Information Technology Division

800 MHz Radio System Fund (188)

Mission Statement

To provide funding for operational costs of the 800 MHz Inter-government Radio System, which provides interoperable radio service to forty-one (41) public safety and general government agencies operating 4,200 radios. Assure radio system availability greater than 98% of the time.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
800 MHz Radio System Maintenance	-	1,240,300	1,240,300	-
To provide operational costs of the 800 MHz system including monthly utility costs and lease payments for tower sites, as well as periodic maintenance of on-site components.				
Current Level of Service Budget	-	1,240,300	1,240,300	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	1,157,828	1,219,700	1,202,100	1,230,500	-	1,230,500	0.9%
Indirect Cost Reimburs	12,700	11,000	11,000	9,800	-	9,800	(10.9%)
Capital Outlay	28,114	-	-	-	-	-	na
Net Operating Budget	1,198,642	1,230,700	1,213,100	1,240,300	-	1,240,300	0.8%
Total Budget	1,198,642	1,230,700	1,213,100	1,240,300	-	1,240,300	0.8%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	286,728	306,600	290,700	295,700	-	295,700	(3.6%)
Miscellaneous Revenues	161,675	128,600	128,600	131,000	-	131,000	1.9%
Interest/Misc	606	500	700	300	-	300	(40.0%)
Reimb From Other Depts	133,594	130,000	130,000	130,000	-	130,000	0.0%
Trans fm 001 Gen Fund	576,400	632,900	632,900	673,500	-	673,500	6.4%
Carry Forward	101,000	53,900	61,400	31,200	-	31,200	(42.1%)
Less 5% Required By Law	-	(21,800)	-	(21,400)	-	(21,400)	(1.8%)
Total Funding	1,260,002	1,230,700	1,244,300	1,240,300	-	1,240,300	0.8%

Forecast FY 2015:

Operating expenses are projected to be slightly under budget for FY 15.

Operating revenues (charges for services and miscellaneous revenues) are anticipated to be less than planned due to reductions in the moving traffic violation surcharge.

Current FY 2016:

Operating expenses increase due to annual increases in lease agreements and minor increases in other areas including property insurance costs. The offset to these increases is an increase in the transfer from the General Fund. FY 16 Communication Equipment Repair is decreasing slightly as we begin equipment replacement.

Revenues:

Charges for service include \$30,700 in charges for radio maintenance provided to non BCC customers and \$265,000 in proceeds from a \$12.50 surcharge on moving traffic violation fines. Miscellaneous revenue consists of income from radio tower lease agreements. Reimbursements from other departments includes maintenance charges for mobile and portable radio equipment and for minor operating equipment (replacement antennas, radio clips, etc.) that is purchased in bulk and provided to customers on an as needed basis. As agencies purchase new radios there is a corresponding reduction in maintenance expenses (new equipment is under warranty) and corresponding reimbursement from the agencies to the radio system fund.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

**Information Technology Division
Information Technology Capital (506)**

Mission Statement

To fund the replacement and or enhancements of existing IT capital infrastructure and computers and to fund the infrastructure to accommodate new requirements and services.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
IT Capital Program	-	727,300	727,300	-
Current Level of Service Budget	-	727,300	727,300	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	307,247	-	109,700	70,000	-	70,000	na
Capital Outlay	551,704	225,100	724,500	657,300	-	657,300	192.0%
Net Operating Budget	858,952	225,100	834,200	727,300	-	727,300	223.1%
Total Budget	858,952	225,100	834,200	727,300	-	727,300	223.1%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	1,379	-	-	-	-	-	na
Interest/Misc	8,118	2,600	2,600	3,500	-	3,500	34.6%
Reimb From Other Depts	119,900	222,700	222,700	673,000	-	673,000	202.2%
Trans fm 001 Gen Fund	-	-	-	51,000	-	51,000	na
Trans fm 505 IT Ops	757,300	-	-	-	-	-	na
Carry Forward	581,100	-	608,900	-	-	-	na
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
Total Funding	1,467,797	225,100	834,200	727,300	-	727,300	223.1%

Forecast FY 2015:

The IT Division has the following projects underway:

\$ 257,300 PC Replacements
 \$ 227,900 Infrastructure
 \$ 76,100 Telecommunications
 \$ 5,000 Installation of conduit
 \$ 82,000 Business Continuity
 \$ 24,000 Server Replacements
 \$ 27,000 Storage area hardware
 \$ 134,900 County Manager Initiatives
 \$ 834,200 Total Projects

Current FY 2016:

Capital expenses include provisions in the amount of \$257,300 for replacement PCs. Replacement and additional capacity infrastructure equipment and software in the amount of \$576,900.

Revenues:

Agency computer users will be charged \$98 per computer for break/fix PC replacements. An additional \$250 per computer will be assessed to fund the infrastructure and replacement and additional capacity infrastructure equipment and software.

The increase to the capital assessment to divisions is intended to maintain obsolete equipment and provide additional capacity to meet increased demand for IT infrastructure services.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

Procurement Services Division

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	1,337,081	1,482,700	1,361,300	1,498,800	69,600	1,568,400	5.8%
Operating Expense	78,600	87,600	115,300	103,300	-	103,300	17.9%
Capital Outlay	1,283	1,500	1,500	17,900	-	17,900	1,093.3%
Net Operating Budget	1,416,965	1,571,800	1,478,100	1,620,000	69,600	1,689,600	7.5%
Total Budget	1,416,965	1,571,800	1,478,100	1,620,000	69,600	1,689,600	7.5%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Purchasing Division - Surplus Sales (001)	-	3,400	3,400	3,400	-	3,400	0.0%
Purchasing Division (001)	1,416,965	1,568,400	1,474,700	1,616,600	69,600	1,686,200	7.5%
Total Net Budget	1,416,965	1,571,800	1,478,100	1,620,000	69,600	1,689,600	7.5%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,416,965	1,571,800	1,478,100	1,620,000	69,600	1,689,600	7.5%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	401	-	-	-	-	-	na
Miscellaneous Revenues	310,974	244,000	442,400	305,100	-	305,100	25.0%
Net Cost General Fund	1,105,590	1,327,800	1,035,700	1,314,900	69,600	1,384,500	4.3%
Total Funding	1,416,965	1,571,800	1,478,100	1,620,000	69,600	1,689,600	7.5%

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Purchasing Division (001)	18.00	18.00	18.00	18.00	1.00	19.00	5.6%
Total FTE	18.00	18.00	18.00	18.00	1.00	19.00	5.6%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

Procurement Services Division

Purchasing Division (001)

Mission Statement

To promote, plan, and provide competitive and consistent procurement support services that assist divisions in obtaining their goals in serving the community.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	2.00	228,491	-	228,491
Procurement Support Services	12.00	1,051,085	26,325	1,024,760
Prepare, issue and administer formal sealed bid and proposal processes and oversee the management of resultant contracts; negotiate, process, and issue other service related agreements; review and authorize contract modifications and report action to the Board; manage dispute resolution process between vendors/contractors/consultants and division staff; assist in the development and maintenance of acquisition planning and sourcing activities; review and approve executive summaries; provide outreach to vendor community through supporting the County's Online Bidding System, training, and trade fair attendance.				
General Operations Support Services	4.00	337,024	8,775	328,249
SAP production, PCard production and support, training and support, mail pick-up and delivery, and surplus property transfer and sales.				
Current Level of Service Budget	18.00	1,616,600	35,100	1,581,500
Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Operations Analyst	1.00	69,600	-	69,600
New staffing position to support SAP infrastructure and coordination of materials management catalogs that interact between SAP (contracts and order) and the CityWorks Asset Management project (inventory management).				
Expanded Services Budget	1.00	69,600	-	69,600
Total Adopted Budget	19.00	1,686,200	35,100	1,651,100
Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Number of contracts administered	830	610	780	740
Number of employees trained in SAP, purchasing, and contracting practices	441	300	260	350
Number of formal solicitations, quotes and non-std contracts	202	228	220	235
Number of purchase orders	7,360	7,800	7,200	7,300
Percent of bid invitations issued within 10 days of receipt	81.50	85.00	75.00	80.00
Percent of RFP's issued within 12 days of receipt	91.40	80.00	75.00	80.00

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

**Procurement Services Division
Purchasing Division (001)**

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	1,337,081	1,482,700	1,361,300	1,498,800	69,600	1,568,400	5.8%
Operating Expense	78,600	84,200	111,900	99,900	-	99,900	18.6%
Capital Outlay	1,283	1,500	1,500	17,900	-	17,900	1,093.3%
Net Operating Budget	1,416,965	1,568,400	1,474,700	1,616,600	69,600	1,686,200	7.5%
Total Budget	1,416,965	1,568,400	1,474,700	1,616,600	69,600	1,686,200	7.5%
Total FTE	18.00	18.00	18.00	18.00	1.00	19.00	5.6%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	401	-	-	-	-	-	na
Miscellaneous Revenues	34,161	39,000	29,700	35,100	-	35,100	(10.0%)
Net Cost General Fund	1,382,403	1,529,400	1,445,000	1,581,500	69,600	1,651,100	8.0%
Total Funding	1,416,965	1,568,400	1,474,700	1,616,600	69,600	1,686,200	7.5%

Forecast FY 2015:

Budget adjustments were made to accommodate temporary contract staff assignment due to unexpected staff vacancies; and to continue the support of staff educational degreed programs and professional skill building of new staff members.

Operating expenses and off-setting revenues were increased by \$6,000 to establish budget for bid protests; to date this funding has not been used.

Purchasing card revenue (\$23,100) decreased in calendar year 2015 by more than 32% or \$11,100 due to reduced number of cardholders and usage

Procurement Services is among the top five (5%) percent [or one hundred and thirty four (134) out of two thousand six hundred (2,600) public agencies] to be recognized for leadership in establishing the highest standards and best practices, and accredited for three (3) years with the NIGP Outstanding Agency Accreditation Achievement award.

Current FY 2016:

Personal services increase is due to the addition of one (1) FTE as well as the planned compensation adjustment.

Procurement Services is requesting additional capital funding for the purchase of eight (8) new replacement computers; current inventory was purchased in FY's 2008 (1) and FY 2009 (7) and are no longer under warranty.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

**Procurement Services Division
Purchasing Division - Surplus Sales (001)**

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Surplus Property Support Services	-	3,400	270,000	-266,600
Inventory, warehouse and surplus sales				
Current Level of Service Budget	-	3,400	270,000	-266,600

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	-	3,400	3,400	3,400	-	3,400	0.0%
Net Operating Budget	-	3,400	3,400	3,400	-	3,400	0.0%
Total Budget	-	3,400	3,400	3,400	-	3,400	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	276,813	205,000	412,700	270,000	-	270,000	31.7%
Net Cost General Fund	(276,813)	(201,600)	(409,300)	(266,600)	-	(266,600)	32.2%
Total Funding	-	3,400	3,400	3,400	-	3,400	0.0%

Forecast FY 2015:

Approximate total Collier County revenue for the auction held April 18, 2015 was \$470,000, with General Fund approximately \$374,700. A number of small Internet auctions were conducted throughout the first five (5) months resulting in additional General Fund revenue of approximately \$38,000.

Procurement Services made a number of minor edits, including the addition of minimum operating procedures for inventory control, and disposal in CMA 5809 Managing Personal Property and Consumable Supplies.

The surplus warehouse site moved from the Davis Road CAT facility to its current location at 790 21st Street NW.

Revenues:

General Fund revenue from the County's annual Surplus Auction on April 18, 2015, is approximately \$374,700; in fiscal year 2014 the General Fund revenue exceeded expectations and generated \$276,812.83 (more than 64% higher than the previous year).

The surplus sales estimates are conservative and calculated based on an approximate average of the past four (4) years of generated general fund revenues; this item is very difficult to predict as it is dependent on several varying market conditions.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

Risk Management Division

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	1,142,283	1,184,700	1,182,700	1,194,500	81,500	1,276,000	7.7%
Operating Expense	38,498,478	43,629,000	42,109,200	45,067,300	4,300	45,071,600	3.3%
Capital Outlay	7,655	46,700	38,500	34,900	1,000	35,900	(23.1%)
Net Operating Budget	39,648,416	44,860,400	43,330,400	46,296,700	86,800	46,383,500	3.4%
Trans to 001 General Fund	900,000	1,276,600	1,276,600	1,276,600	-	1,276,600	0.0%
Trans to 111 Unincorp Gen Fd	-	200,000	200,000	-	-	-	(100.0%)
Reserves for Contingencies	-	1,133,600	-	1,151,200	-	1,151,200	1.6%
Reserves for Insurance	-	26,462,700	-	28,247,700	-	28,247,700	6.7%
Total Budget	40,548,416	73,933,300	44,807,000	76,972,200	86,800	77,059,000	4.2%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Group Health & Life Insurance Fund (517)	31,685,152	36,242,800	35,376,900	37,751,500	86,800	37,838,300	4.4%
Property & Casualty Insurance Fund (516)	6,658,479	7,016,900	6,551,100	6,956,800	-	6,956,800	(0.9%)
Worker's Compensation Fund (518)	1,304,786	1,600,700	1,402,400	1,588,400	-	1,588,400	(0.8%)
Total Net Budget	39,648,416	44,860,400	43,330,400	46,296,700	86,800	46,383,500	3.4%
Total Transfers and Reserves	900,000	29,072,900	1,476,600	30,675,500	-	30,675,500	5.5%
Total Budget	40,548,416	73,933,300	44,807,000	76,972,200	86,800	77,059,000	4.2%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	2,613,033	600,000	355,000	425,000	-	425,000	(29.2%)
Interest/Misc	161,903	125,400	171,700	164,700	-	164,700	31.3%
Reimb From Other Depts	75	-	-	-	-	-	na
Property & Casualty Billings	6,757,131	6,916,300	6,762,400	6,899,600	-	6,899,600	(0.2%)
Group Health Billings	32,520,728	31,450,000	32,000,000	32,200,000	-	32,200,000	2.4%
Dental Billings	1,624,522	1,600,000	1,625,000	1,625,000	-	1,625,000	1.6%
Life Insurance Billings	308,139	450,000	442,500	455,800	-	455,800	1.3%
Short Term Disability Billings	408,815	370,000	422,300	422,300	-	422,300	14.1%
Long Term Disability Billings	495,285	300,000	288,000	315,000	-	315,000	5.0%
Workers Comp Billings	1,455,388	1,485,000	1,485,000	1,485,000	-	1,485,000	0.0%
Carry Forward	28,487,200	30,643,000	34,341,300	32,999,400	86,800	33,086,200	8.0%
Less 5% Required By Law	-	(6,400)	-	(19,600)	-	(19,600)	206.3%
Total Funding	74,832,219	73,933,300	77,893,200	76,972,200	86,800	77,059,000	4.2%

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Property & Casualty Insurance Fund (516)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Group Health & Life Insurance Fund (517)	5.00	5.00	5.00	5.00	2.00	7.00	40.0%
Worker's Compensation Fund (518)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Total FTE	12.00	12.00	12.00	12.00	2.00	14.00	16.7%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

**Risk Management Division
Property & Casualty Insurance Fund (516)**

Mission Statement

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety, and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Property and Casualty Insurance Program	3.00	7,124,897	7,127,400	-2,503
To provide Property and Casualty Insurance, Risk Financing Services, Claims Management, and Loss Control services to County Divisions and Constitutional Agencies pursuant to Florida Statutes Chapter 768.28.				
Safety and Loss Control Program	1.00	108,503	-	108,503
To develop Occupational Safety and Health Programs to prevent injury and illness to employees arising out of the work environment and to third parties. Standards utilized are in conformance with OSHA standards CFR 1910 and 1928; Florida Department of Transportation Maintenance of Traffic requirements				
Reserve for Claims Payment/Contingency	-	7,920,100	8,026,100	-106,000
Current Level of Service Budget	4.00	15,153,500	15,153,500	-

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
AVG # Days from Incurred to Report Date-Property & Auto	7	-	10	10
AVG # Days to Close Auto Physical Damage Claim	52	-	52	45
AVG # Days to Close Claim	104	100	90	100
AVG # Days to Close Property Claim	132	-	80	120
Root Cause Analysis/# of STARS Incidents/Accidents Reviewed	-	-	-	100

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	353,660	376,400	376,400	342,700	-	342,700	(9.0%)
Operating Expense	6,304,819	6,640,500	6,174,700	6,602,800	-	6,602,800	(0.6%)
Capital Outlay	-	-	-	11,300	-	11,300	na
Net Operating Budget	6,658,479	7,016,900	6,551,100	6,956,800	-	6,956,800	(0.9%)
Trans to 001 General Fund	-	276,600	276,600	276,600	-	276,600	0.0%
Trans to 111 Unincorp Gen Fd	-	200,000	200,000	-	-	-	(100.0%)
Reserves for Contingencies	-	187,400	-	180,900	-	180,900	(3.5%)
Reserves for Insurance	-	6,658,100	-	7,739,200	-	7,739,200	16.2%
Total Budget	6,658,479	14,339,000	7,027,700	15,153,500	-	15,153,500	5.7%
Total FTE	4.00	4.00	4.00	4.00	-	4.00	0.0%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

**Risk Management Division
Property & Casualty Insurance Fund (516)**

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	769,904	-	255,000	200,000	-	200,000	na
Interest/Misc	38,108	29,200	40,000	39,800	-	39,800	36.3%
Property & Casualty Billings	6,757,131	6,916,300	6,762,400	6,899,600	-	6,899,600	(0.2%)
Carry Forward	7,078,900	7,395,000	7,996,400	8,026,100	-	8,026,100	8.5%
Less 5% Required By Law	-	(1,500)	-	(12,000)	-	(12,000)	700.0%
Total Funding	14,644,042	14,339,000	15,053,800	15,153,500	-	15,153,500	5.7%

Forecast FY 2015:

Forecast revenues in FY 15 are higher than anticipated due to the unanticipated recovery of reinsurance proceeds resulting from the Administration Building flood claim and two litigated claims. Additionally, forecast revenues reflect higher than anticipated carry forward due to unanticipated reinsurance recoveries in FY 14. However, Premium billings are expected to be below the adopted budget due to favorable property and casualty renewals which resulted in lower billings.

Forecast operating expenses are expected to be below the adopted budget due to lower than anticipated Property and Casualty reinsurance premium resulting from favorable renewals.

Current FY 2016:

Personal Services expenditures comply with budget guidance but are lower than prior year due to the elimination of a job bank position. An FTE was added to Group Health and Life to replace this position.

Operating expenses are down slightly due to lower reinsurance costs. The insurance claims budget remains unchanged.

A Transfer to the General Fund (001) includes \$200,000 of unencumbered funds arising from favorable loss experience and \$76,600 to fund the management of the certificate of insurance tracking system.

Revenues:

Property and Casualty billings are down slightly below the FY 15 budget. FY 16 billings reflect the potential for a rate increase above the FY 15 forecast renewal. Should FY 16 reinsurance renewals be favorable, FY 16 budgeted premium revenues will reflect these favorable renewals and the amount billed will be below the budgeted amount.

FY16 carry forward is above the adopted FY15 budget as a result of favorable loss experience and due to higher than anticipated reinsurance recoveries in FY 14. Therefore, a premium dividend in the form of a transfer of \$200,000 to the General Fund is budgeted to return a portion of this carry forward.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

**Risk Management Division
Group Health & Life Insurance Fund (517)**

Mission Statement

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	1.00	353,388	-	353,388
Group Health Insurance Program	2.00	34,020,810	32,506,900	1,513,910
To provide group health insurance benefits to eligible employees and their dependents.				
Group Disability Insurance Program	-	701,800	737,300	-35,500
To provide an income replacement safety net in the form of Short and Long Term Disability Insurance.				
Group Life Insurance Program	-	455,800	455,800	-
To provide death protection to employees and their beneficiaries in the form of one times salary life and accidental death protection benefits.				
Group Dental Insurance Program	-	1,509,100	1,625,000	-115,900
To provide dental insurance benefits to eligible employees and their dependents.				
Wellness Program	2.00	710,602	-	710,602
To identify and educate employees who are at risk for premature illness or chronic health conditions and to promote participation in programs to prevent illness, enhance quality of life, and improve productivity.				
Reserve for Claims Payment/Contingency	-	20,092,200	22,518,700	-2,426,500
Current Level of Service Budget	5.00	57,843,700	57,843,700	-
Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Risk Technician	1.00	15,100	15,100	-
To upgrade the current job bank position of Customer Service Representative, to a permanent Risk Technician position.				
Wellness Health Educator	1.00	71,700	71,700	-
To support the Manager of Wellness Programs in the development, implementation and evaluation of the Wellness Program in group and in personalized education sessions. Also counsels, educates and coaches employees and their family members to facilitate lifestyle and behavioral changes in order to improve disease management and to provide disease prevention.				
Expanded Services Budget	2.00	86,800	86,800	-
Total Adopted Budget	7.00	57,930,500	57,930,500	-

Collier County Government
Fiscal Year 2016 Adopted Budget

Administrative Services Department

Risk Management Division
Group Health & Life Insurance Fund (517)

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Increase Healthy Bucks Program Attendance	-	-	5,486	5,650
Increase in Healthy Bucks Participants	-	-	851	876
Members Exceeding \$25,000 in Claims per 100 Employees	5.55	4.50	5.00	4.50
Percent of Members Testing Positive for Cotinine	14	14	14	14
Percent of Members who met Select Plan Qualifiers	95	94	95	94
Percentage of clean claims processed in less than 15 days	99.50	99.40	99.50	99.50
Percentage of Enrollment in Take Charge Diabetes Program	-	-	45	50

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	512,322	525,200	523,300	563,300	81,500	644,800	22.8%
Operating Expense	31,165,174	35,714,900	34,850,900	37,174,300	4,300	37,178,600	4.1%
Capital Outlay	7,655	2,700	2,700	13,900	1,000	14,900	451.9%
Net Operating Budget	31,685,152	36,242,800	35,376,900	37,751,500	86,800	37,838,300	4.4%
Reserves for Contingencies	-	906,100	-	943,800	-	943,800	4.2%
Reserves for Insurance	-	17,853,400	-	19,148,400	-	19,148,400	7.3%
Total Budget	31,685,152	55,002,300	35,376,900	57,843,700	86,800	57,930,500	5.3%
Total FTE	5.00	5.00	5.00	5.00	2.00	7.00	40.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	1,818,781	600,000	100,000	200,000	-	200,000	(66.7%)
Interest/Misc	105,474	80,700	114,900	112,600	-	112,600	39.5%
Group Health Billings	32,520,728	31,450,000	32,000,000	32,200,000	-	32,200,000	2.4%
Dental Billings	1,624,522	1,600,000	1,625,000	1,625,000	-	1,625,000	1.6%
Life Insurance Billings	308,139	450,000	442,500	455,800	-	455,800	1.3%
Short Term Disability Billings	408,815	370,000	422,300	422,300	-	422,300	14.1%
Long Term Disability Billings	495,285	300,000	288,000	315,000	-	315,000	5.0%
Carry Forward	17,346,500	20,155,700	22,989,700	22,518,700	86,800	22,605,500	12.2%
Less 5% Required By Law	-	(4,100)	-	(5,700)	-	(5,700)	39.0%
Total Funding	54,628,245	55,002,300	57,982,400	57,843,700	86,800	57,930,500	5.3%

Forecast FY 2015:

Forecast revenues are higher than the adopted budget due to greater than anticipated carry forward as a result of favorable claims experience in FY 14 and higher than anticipated reinsurance recoveries in FY 14. FY 15 Group Health Premium Billings are expected to be higher than anticipated due to an increase in enrollment. Group Health rates were not increased in FY 15. Life, Dental and Long Term Disability Premium Billings are slightly higher than the FY 15 budget due to higher than anticipated enrollment.

Net Operating expenditures, including health claims, dental claims, reinsurance, life and disability premiums are anticipated to be within budget.

Current FY 2016:

Personal Services expenditures comply with budget guidance and the increase is due to the addition of two (2) FTE as described in Program Enhancements.

Operating Expenses increase in FY 16 primarily due to anticipated increases in expected health claims and reinsurance costs tied to medical trend and modest enrollment increases as recommended by the actuary. Rates for dental, life and disability premiums remain at FY 15 levels; however enrollment is expected to increase slightly.

Administrative Services Department

**Risk Management Division
Group Health & Life Insurance Fund (517)**

Revenues:

Overall Revenues are up 5.3% due to an increase in carry forward resulting from better than anticipated health claims experience in FY14 and due to significant reinsurance recoveries in FY 14. Group Health rates remained unchanged in FY 16, however, group health revenues will increase slightly as a reflection of increased enrollment. Life insurance, Long Term Disability, Short Term Disability and Dental rates remained unchanged; however, revenues will increase slightly due to changes in enrollment and ratable payroll.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

**Risk Management Division
Worker's Compensation Fund (518)**

Mission Statement

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety, and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Workers' Compensation Insurance & Subrogation Program	1.00	1,202,357	1,495,400	-293,043
To provide Workers' Compensation Insurance as required pursuant to Florida Statutes, Chapter 440. To provide financial recovery services to divisions through the collection of funds expended by the County for damage to property.				
Safety and Loss Control Program	1.00	218,590	-	218,590
To develop Occupational Safety and Health Program to prevent injury and illness to employees arising out of the work environment. Standards utilized are in conformance with OSHA standards CFR 1910 and 1928.				
Occupational Health Program	1.00	167,453	25,000	142,453
To provide pre-employment physicals and drug testing services; to provide recurrent testing; to triage injured employees; to provide medical care to injured employees within protocols; to assist in case management.				
Reserve for Claims Payment/Contingency	-	2,386,600	2,454,600	-68,000
Current Level of Service Budget	3.00	3,975,000	3,975,000	-

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Accidents per 100 Employees	6.70	6.00	4.50	5.75
AVG # of Days From Incurred Date to Report Date	4	6	3	3
AVG # of Days to Close a Medical Only Claim	135	135	120	135
Job Safety Analysis # Reviewed/Updated/Deleted	-	-	-	100
Lost Time Claims Exceeding 7 Days	5	5	5	5
Safety Committee Divisions Participating	-	-	-	100
Subrogation Dollars Collected	308,089	325,000	429,000	325,000
Total Workers' Compensation Cost as a Percentage of Reportable Payroll	1.40	1.37	1.39	1.32

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	276,301	283,100	283,000	288,500	-	288,500	1.9%
Operating Expense	1,028,484	1,273,600	1,083,600	1,290,200	-	1,290,200	1.3%
Capital Outlay	-	44,000	35,800	9,700	-	9,700	(78.0%)
Net Operating Budget	1,304,786	1,600,700	1,402,400	1,588,400	-	1,588,400	(0.8%)
Trans to 001 General Fund	900,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0.0%
Reserves for Contingencies	-	40,100	-	26,500	-	26,500	(33.9%)
Reserves for Insurance	-	1,951,200	-	1,360,100	-	1,360,100	(30.3%)
Total Budget	2,204,786	4,592,000	2,402,400	3,975,000	-	3,975,000	(13.4%)
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

**Risk Management Division
Worker's Compensation Fund (518)**

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	24,348	-	-	25,000	-	25,000	na
Interest/Misc	18,321	15,500	16,800	12,300	-	12,300	(20.6%)
Reimb From Other Depts	75	-	-	-	-	-	na
Workers Comp Billings	1,455,388	1,485,000	1,485,000	1,485,000	-	1,485,000	0.0%
Carry Forward	4,061,800	3,092,300	3,355,200	2,454,600	-	2,454,600	(20.6%)
Less 5% Required By Law	-	(800)	-	(1,900)	-	(1,900)	137.5%
Total Funding	5,559,932	4,592,000	4,857,000	3,975,000	-	3,975,000	(13.4%)

Forecast FY 2015:

Forecast revenues are greater than the FY15 adopted budget due to higher than anticipated carry forward as a result of lower than anticipated claims expenditures. Forecast Workers' Compensation billings are anticipated to equal FY16 budgeted billings.

Forecast operating expenditures are expected to be below budget primarily as a result of lower than anticipated claims and capital expenditures.

Current FY 2016:

A transfer to the General Fund (001) in the amount of \$1,000,000 consists of unencumbered funds arising from favorable experience.

Reserves for insurance are down nearly 20% due to a planned reduction in premium rates and the transfer of unencumbered funds to the General Fund which began in 2009, but are in compliance with legal and GASB requirements.

Revenues:

Overall revenues are down 13% due to a planned reduction in budgeted carry forward. Allocated Workers' Compensation premiums remain unchanged in FY 16 with no increase in rates.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

Administrative Services Grants

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans to 174 Consvr Collier Maint	334	300	300	-	-	-	(100.0%)
Total Budget	334	300	300	-	-	-	(100.0%)
Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Total Net Budget	-	-	-	-	-	-	na
Total Transfers and Reserves	334	300	300	-	-	-	(100.0%)
Total Budget	334	300	300	-	-	-	(100.0%)
Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	2	-	-	-	-	-	na
Carry Forward	500	300	300	-	-	-	(100.0%)
Total Funding	502	300	300	-	-	-	(100.0%)

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

**Administrative Services Grants
Administrative Services Grants (703/704)**

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans to 174 Consvr Collier Maint	334	300	300	-	-	-	(100.0%)
Total Budget	334	300	300	-	-	-	(100.0%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	2	-	-	-	-	-	na
Carry Forward	500	300	300	-	-	-	(100.0%)
Total Funding	502	300	300	-	-	-	(100.0%)

Notes:

Budgets for grants are entered at the time the grant is awarded and accepted by the Board of County Commissioners.

Forecast FY 2015:

The balance of the funding will be transferred back to the grantor agency, Conservation Collier Maintenance Fund (174) as the Exotic Vegetation removal grant in partnership with the Conservation Collier has been completed.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

Bureau of Emergency Services Division

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	800,425	859,400	787,300	862,900	-	862,900	0.4%
Operating Expense	1,757,112	1,715,500	1,825,300	1,865,900	105,000	1,970,900	14.9%
Capital Outlay	534,417	-	37,800	-	-	-	na
Remittances	18,649	19,500	19,400	20,200	-	20,200	3.6%
Net Operating Budget	3,110,603	2,594,400	2,669,800	2,749,000	105,000	2,854,000	10.0%
Trans to 001 General Fund	31,763	-	-	-	-	-	na
Reserves for Contingencies	-	432,200	-	434,800	-	434,800	0.6%
Total Budget	3,142,367	3,026,600	2,669,800	3,183,800	105,000	3,288,800	8.7%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Bureau of Emergency Svs Grants (713/714)	717,113	-	200,100	-	-	-	na
Division of Forestry Services (111)	27,478	27,500	27,500	27,500	-	27,500	0.0%
Emergency Disaster Fund (003)	-	50,000	-	50,000	-	50,000	0.0%
Emergency Management Operating (001)	1,299,691	1,410,700	1,337,000	1,531,700	-	1,531,700	8.6%
Medical Examiner (001)	1,066,322	1,106,200	1,105,200	1,139,800	105,000	1,244,800	12.5%
Total Net Budget	3,110,603	2,594,400	2,669,800	2,749,000	105,000	2,854,000	10.0%
Total Transfers and Reserves	31,763	432,200	-	434,800	-	434,800	0.6%
Total Budget	3,142,367	3,026,600	2,669,800	3,183,800	105,000	3,288,800	8.7%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	738,986	-	200,100	-	-	-	na
Charges For Services	(825)	600	1,300	1,000	-	1,000	66.7%
Miscellaneous Revenues	33,979	34,700	35,000	36,100	-	36,100	4.0%
Interest/Misc	2,359	2,100	2,100	2,400	-	2,400	14.3%
Net Cost General Fund	2,332,859	2,481,600	2,405,900	2,634,400	105,000	2,739,400	10.4%
Net Cost MSTU General Fund	27,478	27,500	27,500	27,500	-	27,500	0.0%
Carry Forward	509,900	480,200	480,500	482,600	-	482,600	0.5%
Less 5% Required By Law	-	(100)	-	(200)	-	(200)	100.0%
Total Funding	3,644,735	3,026,600	3,152,400	3,183,800	105,000	3,288,800	8.7%

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Emergency Management Operating (001)	9.00	9.00	9.00	9.00	-	9.00	0.0%
Total FTE	9.00	9.00	9.00	9.00	-	9.00	0.0%

Collier County Government
Fiscal Year 2016 Adopted Budget

Administrative Services Department

Bureau of Emergency Services Division
Emergency Management Operating (001)

Mission Statement

The Collier County Division of Emergency Management works to protect and manage consequences for the citizens, visitors, local agencies, businesses, and organizations from the effects of natural, technological, public health, community crisis, and terrorism disasters or emergencies under the guidance of the County Manager. The Division receives program guidance and mandates from the Department of Homeland Security, the Federal Emergency Management Agency, and the State's Division of Emergency Management under the Office of the Governor. The Division maintains a vision of a vibrant, integrated, and progressive disaster-resistant community. Programming and work by the Division includes planning for and responding to major disaster events or localized emergencies 24 hours a day, 7 days a week. Staff and volunteers work to develop capabilities, strategies, and programs to minimize the effects and streamline the recovery from a disaster or community emergency. The Division provides on-scene technical support to public safety organizations, hurricane protection project management, community and crisis education and planning, comprehensive disaster, nursing home and other critical infra-structure review, preparedness planning, evacuation coordination, emergency public information and warning, meteorological services, hazardous materials storage analysis, field exercise and training resources, and registration and case-need evaluation for persons with special needs.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	3.00	828,976	-	828,976
Manage all facets of emergency preparedness programming, function as the administrative office for the divisions including Collier County Emergency Medical Services, Med-Flight, Ochopee Fire Control, Isles of Capri Fire Rescue District, and staff liaison to the District 20 Medical Examiner.				
Special Needs Administration	2.00	139,840	-	139,840
As mandated by the State of Florida, provide and maintain a listing and case needs assessment of special needs citizens that may require additional assistance during times of emergency or evacuation. Facilities such as nursing homes, rest homes, and congregate care facilities require their disaster plans to be reviewed annually for compliance.				
Emergency Operations and Planning	4.00	546,984	-	546,984
Emergency Management must maintain a 24-hour, 7-day a week multi-hazard Homeland Security response and consequence management capability. This effort includes ensuring the reliability and capability of the emergency operations center, mobile command vehicle, various communication sets, and other field deployable assets to be ready at all times to respond, protect, and mitigate the effects to the community prior to, during, and after a natural, technological, terrorist, pandemic, or community crisis event. The Division provides technical assistance and hosts numerous multi-agency training forums and exercises in a multi-hazard environment to ensure that all efforts to prepare for, respond to, recover, and mitigate from the effects of a disaster or local emergency are efficient and effective. The Emergency Management Division actively seeks grant opportunities to acquire funds to help mitigate against future emergencies, build local capability with supplies and equipment, and support a broad range of public safety and public health concerns and agencies.				
National Incident Management Systems	-	15,900	36,100	-20,200
Additional training/education, equipment, contract personnel and other requirements for the emergency management program. Costs are offset by revenue from tower lease revenue shared with the Golden Gate Fire District.				
Current Level of Service Budget	9.00	1,531,700	36,100	1,495,600

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

**Bureau of Emergency Services Division
Emergency Management Operating (001)**

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
% Emergency Management Accreditation Program Standards Met	62	65	65	68
% Increase of GIS maps for mapping catalog annually	7	9	9	10
% Met Fed. mandated NIMS and EMPA training requirements	96	97	98	98
% Nursing/Assisted Living Facilities reviewed within 30 days	96	96	96	100

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	800,425	859,400	787,300	862,900	-	862,900	0.4%
Operating Expense	480,617	531,800	530,300	648,600	-	648,600	22.0%
Remittances	18,649	19,500	19,400	20,200	-	20,200	3.6%
Net Operating Budget	1,299,691	1,410,700	1,337,000	1,531,700	-	1,531,700	8.6%
Total Budget	1,299,691	1,410,700	1,337,000	1,531,700	-	1,531,700	8.6%
Total FTE	9.00	9.00	9.00	9.00	-	9.00	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	33,979	34,700	35,000	36,100	-	36,100	4.0%
Net Cost General Fund	1,265,712	1,376,000	1,302,000	1,495,600	-	1,495,600	8.7%
Total Funding	1,299,691	1,410,700	1,337,000	1,531,700	-	1,531,700	8.6%

Notes:

Collier County continues to maintain one of the smallest, albeit nationally recognized, emergency management organizations by population and threat hazard in the State of Florida.

The Division of Emergency Management relies upon the efforts of each staff member for their respective program expertise to protect and serve the citizens of Collier County from affects of local emergencies and regional and national threats. The program is established in the following functions similar to the National Response Plan and State statute guidance: Human Services, Planning and Mitigation, Hazardous Materials, Homeland Security and Training, Logistics, and Administration. Emergency Management staff has also been tasked with grant research, project formulation and grant management, toward strengthening disaster resistance via mitigation efforts. Since 2002 over \$16.1 million dollars in disaster mitigation recovery and emergency planning and training grants have been acquired for all sectors of the locally eligible organizations.

Forecast FY 2015:

Personal service savings are the result of vacancies during the year.

Current FY 2016:

Personal service costs are lower than prior year due to positions being vacated and new incumbents being hired at starting salary ranges for their positions.

Operating expenses increased due to allocated budget for the Motor Pool Capital recovery charge assessed on all tagged vehicles. The department does receive grant funding, however, the funds are not allowed to supplant existing budget.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

**Bureau of Emergency Services Division
Emergency Disaster Fund (003)**

Mission Statement

To establish a reserve for disasters that may not meet the threshold for FEMA reimbursement.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Pre-Event Procurement	-	50,000	-	50,000
Budget is appropriated in order to enable quick response time for the procurement of generators and other equipment necessary in the event of an impending emergency.				
Reserves/Interest	-	434,800	484,800	-50,000
Current Level of Service Budget	-	484,800	484,800	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	-	50,000	-	50,000	-	50,000	0.0%
Net Operating Budget	-	50,000	-	50,000	-	50,000	0.0%
Reserves for Contingencies	-	432,200	-	434,800	-	434,800	0.6%
Total Budget	-	482,200	-	484,800	-	484,800	0.5%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	2,331	2,100	2,100	2,400	-	2,400	14.3%
Carry Forward	478,200	480,200	480,500	482,600	-	482,600	0.5%
Less 5% Required By Law	-	(100)	-	(200)	-	(200)	100.0%
Total Funding	480,531	482,200	482,600	484,800	-	484,800	0.5%

Current FY 2016:

\$50,000 is appropriated in order to enable a quick response time for the procurement of generators in an emergency and will only be used in the event of an impending emergency. All unspent funds will remain in reserves for contingencies in the Emergency Disaster Fund (003).

In the event an expenditure is made and is reimbursable by FEMA, advance funding expenditures will be submitted for reimbursement and any amounts refunded will be returned to this fund.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

Bureau of Emergency Services Division

Miscellaneous Grants Fund (118)

Mission Statement

To provide enhancements to the minimum standards required of counties by the State of Florida and the Department of Homeland Security in support of local emergency management programming. Functions include service delivery, equipment, supplies, training development and delivery, Special Needs program and special planning projects. Grants from this fund come from the Emergency Management Preparedness and Enhancement Trust Fund as mandated by the State of Florida and the Federal Emergency Management Agency.

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans to 001 General Fund	31,763	-	-	-	-	-	na
Total Budget	31,763	-	-	-	-	-	na

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	28	-	-	-	-	-	na
Carry Forward	31,700	-	-	-	-	-	na
Total Funding	31,728	-	-	-	-	-	na

Notes:

Fund 118 is no longer an active Grant Fund. In the past, Emergency Management Division and the Fire Districts accounted for their grants in this fund, however, starting in FY10, the grant activities were moved to Funds 713/714.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

**Bureau of Emergency Services Division
Bureau of Emergency Svs Grants (713/714)**

Mission Statement

To provide enhancements to the minimum standards required of counties by the State of Florida and the Department of Homeland Security in support of local emergency management programming. Functions include service delivery, equipment, supplies, training development and delivery, Special Needs program and special planning projects. Grants from this fund come from the Emergency Management Preparedness Enhancement Trust Fund as mandated by the State of Florida and the Federal Emergency Management Agency.

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	182,695	-	162,300	-	-	-	na
Capital Outlay	534,417	-	37,800	-	-	-	na
Net Operating Budget	717,113	-	200,100	-	-	-	na
Total Budget	717,113	-	200,100	-	-	-	na

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	738,986	-	200,100	-	-	-	na
Total Funding	738,986	-	200,100	-	-	-	na

Notes:

Budgets for grants are no longer prepared in advance of the actual acceptance of the grants. Any grant received will be brought to the Board of County Commissioners for approval and acceptance along with budget amendments to recognize and appropriate funds at the time they are received.

Forecast FY 2015:

Currently the Department of Emergency Management is executing a number of grants awarded in 2014 and 2015. These grants have a specific purpose toward improving communication interoperability, data and media transfer, disaster planning, training, building disaster resilience and other homeland security and natural hazard related matters. All of the grants are recurring, non-competitive grants. State and FEMA pass through funds (EMPG and EMPA) will require local funding thresholds to be maintained at certain levels or risk proportionate share of grant reductions.

All of the grants have contract periods that overlap fiscal years. This forecast includes the following grant awards:

\$ 23,700 Department of Homeland Security-Public Safety
 101,100 Emergency Management Performance Grant
 75,300 Emergency Management Preparedness
 \$ 200,100 Total Active Grants

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

Bureau of Emergency Services Division

Division of Forestry Services (111)

Mission Statement

Pursuant to Florida Statute 125.27, the Division of Forestry contracts with each County Board of Commissioners to provide countywide forest fire protection. In fulfilling the provisions of this law, each district/center manager will perform the following two functions: 1) Provide a Protected Acreage Review. 2) File an annual report with the Collier County Board of County Commissioners.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Forestry Services	-	27,500	-	27,500
To make provision for fire protection, based on \$.07 x 392,538 acres assessment of property that requires fire equipment and personnel to suppress and contain brush fires.				
Current Level of Service Budget	-	27,500	-	27,500

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	27,478	27,500	27,500	27,500	-	27,500	0.0%
Net Operating Budget	27,478	27,500	27,500	27,500	-	27,500	0.0%
Total Budget	27,478	27,500	27,500	27,500	-	27,500	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost MSTU General Fund	27,478	27,500	27,500	27,500	-	27,500	0.0%
Total Funding	27,478	27,500	27,500	27,500	-	27,500	0.0%

Current FY 2016:

Operating expenses represent a State of Florida mandated charge of \$.07 per acre assessment on 392,538 acres of property that require fire equipment and personnel to suppress and contain brush fires thereon.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

Bureau of Emergency Services Division

Medical Examiner (001)

Mission Statement

To provide for medicolegal death investigation 24 hours per day, 365 days per year. Results of the investigations are reported to the appropriate agencies and/or individuals. The Florida District Twenty Medical Examiner is appointed by the Governor of the State of Florida.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	-	1,139,800	1,000	1,138,800
Funding for Administrative and Operating Costs: The Board of County Commissioners, pursuant to Section 406 of Florida Statutes, provides the funds for the provision of Medical Examiner Services through a contractual service agreement with the Florida District 20 Medical Examiner.				
Current Level of Service Budget	-	1,139,800	1,000	1,138,800
Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Associate Medical Examiner	-	105,000	-	105,000
Funding for Associate Medical Examiner to meet staffing guidelines of the Florida Association of Medical Examiners, incorporated into law by reference in Florida Administrative Code 11G 2.006.				
Expanded Services Budget	-	105,000	-	105,000
Total Adopted Budget	-	1,244,800	1,000	1,243,800

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	1,066,322	1,106,200	1,105,200	1,139,800	105,000	1,244,800	12.5%
Net Operating Budget	1,066,322	1,106,200	1,105,200	1,139,800	105,000	1,244,800	12.5%
Total Budget	1,066,322	1,106,200	1,105,200	1,139,800	105,000	1,244,800	12.5%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	(825)	600	1,300	1,000	-	1,000	66.7%
Net Cost General Fund	1,067,147	1,105,600	1,103,900	1,138,800	105,000	1,243,800	12.5%
Total Funding	1,066,322	1,106,200	1,105,200	1,139,800	105,000	1,244,800	12.5%

Notes:

The Board of County Commissioners, pursuant to Section 406 of Florida Statutes, provides the funds for the provision of Medical Examiner Services through a contractual service agreement with the Florida District 20 Medical Examiner. In many circumstances involving the death of a human being, per Florida Statutes 406.11, the medical examiner of the district in which the death occurred or the body was found shall determine the cause of death and shall, for that purpose, make or have performed such examinations, investigations, and autopsies as he or she shall deem necessary or as shall be requested by the state attorney. Further, the Medical Examiner must comply with a variety of reporting and record-keeping requirements as mandated by state law.

Current FY 2016:

The Medical Examiner's Office investigated 3,536 cases in the 2014 calendar year. The total number represents a 9% increase, or 292 additional cases, from the previous calendar year. The number of drug overdose deaths continues to be a significant problem in Collier County requiring screening, substance confirmation and quantitative analyses for every suspected drug intoxication or overdose death. Toxicology testing is also required by Florida law in all cases of homicide, suicide, deaths involving children, drowning, motor

Administrative Services Department

Bureau of Emergency Services Division

Medical Examiner (001)

vehicle accidents and other accidental deaths, deaths due to unknown causes and certain natural deaths. The increase in cases requiring toxicology testing, as well as the projected increase in the caseload, creates a significant budgetary impact on toxicology costs.

Over the past five fiscal years, we have achieved stability of operational costs through elimination of some toxicology tests, in deaths due to natural causes, changes in our consumption of electricity and purchase restrictions of morgue and administrative supplies. We continue to carefully scrutinize our services, policies, procedures and statutory-mandated operational duties, autopsy and administrative costs and fees. We continue to re-negotiate reductions in fees and costs. Cost reductions have been implemented without compromising the duties and responsibilities outlined in the laws of the state of Florida, the guidelines of the Florida Association of Medical Examiners or our contractual agreement with the Board of County Commissioners.

Provisions for an Associate Medical Examiner are included in this budget.

Revenues:

Naples Community Hospital and Physicians Regional pathology groups contract with Collier County to perform autopsies at the Office of the Medical Examiner utilizing District Twenty Medical Examiner staff and equipment.

Collier County Government
Fiscal Year 2016 Adopted Budget

Administrative Services Department

Emergency Medical Services EMS

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	19,790,813	21,542,900	21,347,500	22,594,400	-	22,594,400	4.9%
Operating Expense	4,280,743	4,530,200	5,269,000	4,798,500	-	4,798,500	5.9%
Capital Outlay	383,258	2,644,800	3,709,200	3,335,500	-	3,335,500	26.1%
Grants and Aid	3,044,368	-	-	-	-	-	na
Net Operating Budget	27,499,183	28,717,900	30,325,700	30,728,400	-	30,728,400	7.0%
Trans to 144 Isles of Capri Fire	3,000	3,000	3,000	3,000	-	3,000	0.0%
Trans to 491 EMS Grant Fd	608,874	-	-	1,140,000	-	1,140,000	na
Trans to 494 EMS Grants	4,960	-	-	-	-	-	na
Reserves for Contingencies	-	-	-	394,700	-	394,700	na
Reserves for Attrition	-	(353,000)	-	(373,100)	-	(373,100)	5.7%
Total Budget	28,116,017	28,367,900	30,328,700	31,893,000	-	31,893,000	12.4%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Emergency Medical Services (EMS)(490)	25,820,187	25,093,300	25,230,800	26,096,100	-	26,096,100	4.0%
EMS Grant Trust Fund (493/494)	59,758	-	191,500	-	-	-	na
EMS Motor Pool and Capital Fund (491)	241,288	2,218,800	3,502,900	3,146,000	-	3,146,000	41.8%
First Responder Training Fund (492)	-	-	500	-	-	-	na
Helicopter Operations (001)	1,377,950	1,405,800	1,400,000	1,486,300	-	1,486,300	5.7%
Total Net Budget	27,499,183	28,717,900	30,325,700	30,728,400	-	30,728,400	7.0%
Total Transfers and Reserves	616,834	(350,000)	3,000	1,164,600	-	1,164,600	(432.7%)
Total Budget	28,116,017	28,367,900	30,328,700	31,893,000	-	31,893,000	12.4%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	72,216	-	190,700	-	-	-	na
Ambulance Fees	15,090,148	10,000,000	11,000,000	11,087,500	-	11,087,500	10.9%
Miscellaneous Revenues	3,779,048	-	51,500	-	-	-	na
Interest/Misc	29,887	10,000	24,400	21,000	-	21,000	110.0%
Net Cost General Fund	1,372,975	1,405,800	1,400,000	1,486,300	-	1,486,300	5.7%
Trans fm 001 Gen Fund	13,326,200	15,488,300	15,488,300	15,786,000	-	15,786,000	1.9%
Trans fm 490 EMS Fd	613,834	-	-	1,140,000	-	1,140,000	na
Carry Forward	2,635,100	1,963,800	5,101,400	2,927,600	-	2,927,600	49.1%
Less 5% Required By Law	-	(500,000)	-	(555,400)	-	(555,400)	11.1%
Total Funding	36,919,409	28,367,900	33,256,300	31,893,000	-	31,893,000	12.4%

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Emergency Medical Services (EMS) (490)	184.00	187.00	187.00	187.00	-	187.00	0.0%
Helicopter Operations (001)	6.00	6.00	6.00	6.00	-	6.00	0.0%
Total FTE	190.00	193.00	193.00	193.00	-	193.00	0.0%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

**Emergency Medical Services EMS
Emergency Medical Services (EMS)(490)**

Mission Statement

The Division of Emergency Medical Services is a single consolidated division that provides emergency medical care for Collier County under the direction of the Board of County Commissioners and in compliance with Florida Statutes, Chapter 401. The EMS Division's mission is to provide competent, consistent, county-wide patient care and service to the community in an efficient and cost-effective manner.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	184.50	25,328,385	11,087,500	14,240,885
Advanced Life Support Paramedic Units respond to the communities 911 medical emergencies to provide care 24 hours a day, 7 days a week. EMS also provides for the treatment and inter-facility transportation of patients requiring advanced care.				
EMS Billing and Collection Services	2.50	767,715	-	767,715
Includes two and one-half billing staff plus ADPI/Intermedix billing and collections contract and bank fees.				
Reserves/Transfers	-	1,164,600	16,173,200	-15,008,600
Current Level of Service Budget	187.00	27,260,700	27,260,700	-

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
% of response times within 12 min. (Rural-EMS).	89	90	90	90
% of response times within 8 min. (Urban-EMS)	90	90	90	90
% of patients found to be in full cardiac arrest that have a pulse upon delivery to the hospital	40	40	40	40

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	19,021,160	20,729,000	20,544,400	21,758,500	-	21,758,500	5.0%
Operating Expense	3,630,167	3,938,300	4,001,200	4,148,100	-	4,148,100	5.3%
Capital Outlay	124,493	426,000	685,200	189,500	-	189,500	(55.5%)
Grants and Aid	3,044,368	-	-	-	-	-	na
Net Operating Budget	25,820,187	25,093,300	25,230,800	26,096,100	-	26,096,100	4.0%
Trans to 144 Isles of Capri Fire	3,000	3,000	3,000	3,000	-	3,000	0.0%
Trans to 491 EMS Grant Fd	608,874	-	-	1,140,000	-	1,140,000	na
Trans to 494 EMS Grants	4,960	-	-	-	-	-	na
Reserves for Contingencies	-	-	-	394,700	-	394,700	na
Reserves for Attrition	-	(353,000)	-	(373,100)	-	(373,100)	5.7%
Total Budget	26,437,021	24,743,300	25,233,800	27,260,700	-	27,260,700	10.2%
Total FTE	184.00	187.00	187.00	187.00	-	187.00	0.0%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

**Emergency Medical Services EMS
Emergency Medical Services (EMS)(490)**

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ambulance Fees	15,090,148	10,000,000	11,000,000	11,087,500	-	11,087,500	10.9%
Miscellaneous Revenues	3,774,073	-	51,500	-	-	-	na
Interest/Misc	26,712	10,000	20,000	21,000	-	21,000	110.0%
Trans fm 001 Gen Fund	12,516,200	13,297,100	13,297,100	13,786,000	-	13,786,000	3.7%
Carry Forward	2,499,700	1,936,200	3,786,800	2,921,600	-	2,921,600	50.9%
Less 5% Required By Law	-	(500,000)	-	(555,400)	-	(555,400)	11.1%
Total Funding	33,906,833	24,743,300	28,155,400	27,260,700	-	27,260,700	10.2%

Forecast FY 2015:

Personal service savings are due to attrition and long-term employees leaving and being replaced with new hires at opening salaries.

Operating expense were increased to pay for locution at several stations and a significant increase in expenditures for medical supplies.

Capital outlay is higher than budget due to open purchase orders for ambulances rolling forward.

Revenues are exceeding budget due to increased volume and a slightly better collection rate as we see the overall economy improving some.

Current FY 2016:

Personal services are in line with budget policy and include provisions for the planned compensation adjustment.

Operating expense increase is due mainly to increase in medical supplies and minor medical equipment. These increases were offset somewhat by savings in projected fuel costs and fleet maintenance.

The transfer to Fund 491 EMS Grant Fund is to refurbish six ambulances per Fleet recommendations. There are no provisions to purchase new ambulances this year as this action will in essence place six "new" ambulances on the road.

Due to the increased revenues generated by ambulance fees and a reserve for contingencies has been established for the first time in many years.

Revenues:

Revenues include a planned rate increase to Helicopter Transports for a total of \$87,500. Other fees are anticipated to remain at the same level as forecast for FY15. Overall, demographics and insurance mix remain steady and consistent with the prior year with a small uptick for slightly increased call volume.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

**Emergency Medical Services EMS
Helicopter Operations (001)**

Mission Statement

To provide emergency transport via helicopter for medical emergencies within Collier County and to provide mutual aid to surrounding counties when they are unable to meet their demands.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Emergency Helicopter Air Ambulance	6.00	1,486,300	-	1,486,300
Provide emergency helicopter ALS air ambulance support 24 hours a day, 7 days a week within Collier County. Provide emergency support to neighboring counties in accordance with established mutual aid agreements. Provide emergency inter-facility transfers. Attend maintenance and flight training courses and evaluation to meet FAA maintenance and pilot guidelines and standards.				
Current Level of Service Budget	6.00	1,486,300	-	1,486,300

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
% completed flight without a safety issue (mech. or oper.)	97	100	97	98
% on scene time 15 minutes or less	84	88	89	88
Total flight hours	262	250	265	265
Total helicopter flights	408	382	426	426
Total helicopter flights - administrative	7	5	9	9
Total helicopter flights - maintenance	13	17	17	17
Total helicopter flights - medical	297	280	310	310
Total helicopter flights - training	91	80	90	90

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	769,205	813,900	803,100	835,900	-	835,900	2.7%
Operating Expense	587,713	591,900	596,900	650,400	-	650,400	9.9%
Capital Outlay	21,033	-	-	-	-	-	na
Net Operating Budget	1,377,950	1,405,800	1,400,000	1,486,300	-	1,486,300	5.7%
Total Budget	1,377,950	1,405,800	1,400,000	1,486,300	-	1,486,300	5.7%
Total FTE	6.00	6.00	6.00	6.00	-	6.00	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	4,975	-	-	-	-	-	na
Net Cost General Fund	1,372,975	1,405,800	1,400,000	1,486,300	-	1,486,300	5.7%
Total Funding	1,377,950	1,405,800	1,400,000	1,486,300	-	1,486,300	5.7%

Current FY 2016:

Personal services increase reflects the Board approved compensation adjustment and higher retirement rates.

Since the economy has recovered MedFlight is now experiencing an increase in overall costs associated with maintaining the aircraft. In addition, MedFlight has experienced an increase in the number of patients flown each year for the past several years. Services for parts and labor have all increased over the past several fiscal years. The proposed budget reflects these changes.

Many division projects and purchases were put on hold due to the economic situation. These items are now needed more than ever and are reflected in the budget. New life jackets, life raft, tablet computer, and other equipment are needed to sustain the mission of

Administrative Services Department

Emergency Medical Services EMS Helicopter Operations (001)

the MedFlight program.

The MedFlight program has also undergone an audit for CAMTS (Commission on Accreditation of Medical Transport Systems) accreditation which required the department to seek out new equipment and training to meet the rigorous standards. Training will need to be sustained for the future in order to continue to meet the standards such as Flight Medic training, pilot training, and flight follower training.

New FAA (Federal Aviation Authority) & NTSB (National Transportation Safety Board) rules dictate that all pilots under scenario based simulator training and acquire new equipment for the helicopter. These items are reflected in FY16 proposed budget for MedFlight operations.

It must be noted that helicopter maintenance is a constant expenditure that continues to grow with the age of the aircraft. This budget includes funding for scheduled, routine maintenance, however, should a major unfunded repair be needed, the Board will be asked to utilize General Fund (001) reserves for funding.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

**Emergency Medical Services EMS
EMS Motor Pool and Capital Fund (491)**

Mission Statement

Provide cost-effective life cycle replacement of Water and Wastewater Motor Pool vehicles and heavy equipment through a centralized capital recovery system. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers; Water/Sewer Motor Pool fund 409; Solid Waste Motor Pool fund 472; and Airport Motor Pool fund 497 and the general governmental Motor Pool replacement program is in fund 523.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Motor Pool Capital Program	-	1,146,000	1,146,000	-
As determined by Fleet, the replacement of Emergency Medical Services (EMS) vehicles and ambulances financed by charging EMS an annual replacement charge based upon the estimated life of the vehicle and ambulances.				
Capital Replacement	-	2,000,000	-	2,000,000
Replace Helicopter and other equipment.				
Reserves / Transfers	-	-	2,000,000	-2,000,000
Current Level of Service Budget	-	3,146,000	3,146,000	-

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Average life of ambulances (in years)	-	-	5.60	-
Average life of vehicles (in years)	-	-	6.80	-
Number of ambulances in motor pool	-	-	37	37
Number of ambulances over 10 yrs old	-	-	4	-
Number of vehicles in motor pool	-	-	17	17
Number of vehicles over 10 yrs old	-	-	5	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	449	-	-	-	-	-	na
Operating Expense	20,856	-	624,500	-	-	-	na
Capital Outlay	219,982	2,218,800	2,878,400	3,146,000	-	3,146,000	41.8%
Net Operating Budget	241,288	2,218,800	3,502,900	3,146,000	-	3,146,000	41.8%
Total Budget	241,288	2,218,800	3,502,900	3,146,000	-	3,146,000	41.8%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	-	-	-	-	-	-	na
Interest/Misc	2,620	-	4,000	-	-	-	na
Trans fm 001 Gen Fund	810,000	2,191,200	2,191,200	2,000,000	-	2,000,000	(8.7%)
Trans fm 490 EMS Fd	608,874	-	-	1,140,000	-	1,140,000	na
Carry Forward	133,500	27,600	1,313,700	6,000	-	6,000	(78.3%)
Total Funding	1,554,994	2,218,800	3,508,900	3,146,000	-	3,146,000	41.8%

Current FY 2016:

The capital outlay budgets includes second installment in the amount of \$2,000,000 toward the replacement of the helicopter. Also \$1,146,000 is budgeted to refurbish ambulances.

Administrative Services Department

**Emergency Medical Services EMS
EMS Motor Pool and Capital Fund (491)**

The motor pool capital recovery program will be fully implemented in fiscal year 2017. The program will assess motor pool capital recovery charges for the purchase of future Emergency Medical Services (EMS) vehicles and ambulances as determined by Fleet. Had the program been implemented in FY 2016, the motor pool capital recovery charge would have amounted to approximately \$975,000.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

Emergency Medical Services EMS

EMS Grant Trust Fund (493/494)

Mission Statement

This fund accounts for the collection and disbursement of various EMS State grant awards and one-time purchases approved by the Board of County Commissioners.

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	42,007	-	45,900	-	-	-	na
Capital Outlay	17,751	-	145,600	-	-	-	na
Net Operating Budget	59,758	-	191,500	-	-	-	na
Total Budget	59,758	-	191,500	-	-	-	na

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	72,216	-	190,700	-	-	-	na
Interest/Misc	553	-	400	-	-	-	na
Trans fm 490 EMS Fd	4,960	-	-	-	-	-	na
Carry Forward	1,400	-	400	-	-	-	na
Total Funding	79,129	-	191,500	-	-	-	na

Notes:

This fund is used for annual EMS State grant awards and one-time purchases approved by the Board. At such time notification is received from the State indicating the grant award amount, the grant will be brought to the Board for approval and acceptance along with a budget amendment to recognize and appropriate the funds. Any other approved projects or one-time purchases will be approved and budgets entered as needed.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

**Emergency Medical Services EMS
First Responder Training Fund (492)**

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	-	-	500	-	-	-	na
Net Operating Budget	-	-	500	-	-	-	na
Total Budget	-	-	500	-	-	-	na

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	3	-	-	-	-	-	na
Carry Forward	500	-	500	-	-	-	na
Total Funding	503	-	500	-	-	-	na

Current FY 2016:

The residual amount in this fund will be utilized for training expenditures per the original intent of the grants generating the remaining cash balance.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

Fire Districts

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	2,393,993	2,509,900	3,550,700	2,326,300	-	2,326,300	(7.3%)
Operating Expense	541,730	482,600	913,900	507,200	-	507,200	5.1%
Indirect Cost Reimburs	71,000	70,700	70,700	70,700	-	70,700	0.0%
Capital Outlay	168,043	68,600	1,593,800	34,700	-	34,700	(49.4%)
Remittances	238,534	248,600	240,900	333,300	-	333,300	34.1%
Net Operating Budget	3,413,301	3,380,400	6,370,000	3,272,200	-	3,272,200	(3.2%)
Trans to Property Appraiser	24,002	32,700	32,300	34,800	-	34,800	6.4%
Trans to Tax Collector	55,308	61,800	60,200	67,500	-	67,500	9.2%
Trans to 001 Gen Fd	-	-	-	147,900	-	147,900	na
Trans to 144 Isles of Capri Fire	51,034	52,800	51,800	54,900	-	54,900	4.0%
Trans to 146 Ochopee Fire Fd	74,917	77,400	75,900	105,900	-	105,900	36.8%
Reserves for Contingencies	-	54,200	-	6,500	-	6,500	(88.0%)
Reserves for Attrition	-	(43,000)	-	(38,900)	-	(38,900)	(9.5%)
Total Budget	3,618,562	3,616,300	6,590,200	3,650,800	-	3,650,800	1.0%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Collier County Fire Control MSTU (148)	151,234	156,400	148,700	161,900	-	161,900	3.5%
Fiddler's Creek Fire District (145)	-	-	-	83,400	-	83,400	na
Goodland Fire District (149)	90,100	94,700	94,700	89,700	-	89,700	(5.3%)
Isles of Capri Fire & Rescue (144)	1,146,070	1,273,800	1,162,200	1,177,300	-	1,177,300	(7.6%)
Ochopee Fire Control District MSTU (146)	1,907,461	1,855,500	1,823,500	1,759,900	-	1,759,900	(5.2%)
Specialized Grants - Mile Marker 63 Fire Station (701)	118,436	-	3,140,900	-	-	-	na
Total Net Budget	3,413,301	3,380,400	6,370,000	3,272,200	-	3,272,200	(3.2%)
Total Transfers and Reserves	205,261	235,900	220,200	378,600	-	378,600	60.5%
Total Budget	3,618,562	3,616,300	6,590,200	3,650,800	-	3,650,800	1.0%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	2,533,402	2,708,900	2,507,300	2,942,700	-	2,942,700	8.6%
Delinquent Ad Valorem Taxes	57,532	2,000	500	200	-	200	(90.0%)
Intergovernmental Revenues	399,567	-	3,140,900	-	-	-	na
Charges For Services	9,775	4,000	5,200	-	-	-	(100.0%)
Miscellaneous Revenues	9,033	3,300	6,100	3,700	-	3,700	12.1%
Interest/Misc	5,162	2,300	2,400	1,200	-	1,200	(47.8%)
Advance/Repay fm 001 Gen Fd	111,800	-	-	-	-	-	na
Trans frm Property Appraiser	3,423	2,800	2,700	2,900	-	2,900	3.6%
Trans frm Tax Collector	20,486	18,200	17,400	19,200	-	19,200	5.5%
Trans fm 001 Gen Fund	463,600	519,900	519,900	565,100	-	565,100	8.7%
Trans fm 144 Isle Of Capri Fire Fd	-	-	-	25,500	-	25,500	na
Trans fm 148 Collier Fire Fd	125,951	130,200	127,700	135,300	-	135,300	3.9%
Trans fm 490 EMS Fd	3,000	3,000	3,000	3,000	-	3,000	0.0%
Carry Forward	507,800	357,600	361,400	104,300	-	104,300	(70.8%)
Less 5% Required By Law	-	(135,900)	-	(152,300)	-	(152,300)	12.1%
Total Funding	4,250,530	3,616,300	6,694,500	3,650,800	-	3,650,800	1.0%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

Fire Districts

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Isles of Capri Fire & Rescue (144)	11.00	11.00	11.00	11.00	-	11.00	0.0%
Ochopee Fire Control District MSTU (146)	15.00	15.00	15.00	15.00	-	15.00	0.0%
Specialized Grants - Mile Marker 63 Fire Station (701)	13.00	13.00	13.00	13.00	-	13.00	0.0%
Total FTE	39.00	39.00	39.00	39.00	-	39.00	0.0%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

Fire Districts

Isles of Capri Fire & Rescue (144)

Mission Statement

To provide for the public safety needs of the Isles of Capri community through the provision of emergency response to fire and rescue calls.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration	2.00	255,964	1,024,900	-768,936
Paid Fire Fighting Services	9.00	959,036	2,500	956,536
Additional fire and rescue is provided by nine (9) full-time firefighters, twenty-four (24) hours per day, seven (7) days per week, to supplement and oversee the volunteer force.				
Reserves, Interest and Transfers	-	14,500	202,100	-187,600
Current Level of Service Budget	11.00	1,229,500	1,229,500	-

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Zone 90: % of Fire Response Times Within 4 Minutes, per NFPA	90	90	92	95
Zone 90: % of Rescue Response Times Within 8 Minutes, per NFPA	90	90	95	100
Zone 91: % of Fire Response Times Within 4 Minutes, per NFPA	50	99	65	99
Zone 91: % of Rescue Response Times Within 8 Minutes, per NFPA	70	99	75	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	935,637	1,048,800	879,600	903,500	-	903,500	(13.9%)
Operating Expense	176,097	181,100	243,700	235,900	-	235,900	30.3%
Indirect Cost Reimburs	31,600	31,400	31,400	32,200	-	32,200	2.5%
Capital Outlay	2,737	12,500	7,500	5,700	-	5,700	(54.4%)
Net Operating Budget	1,146,070	1,273,800	1,162,200	1,177,300	-	1,177,300	(7.6%)
Trans to Property Appraiser	9,262	15,200	15,200	14,500	-	14,500	(4.6%)
Trans to Tax Collector	20,879	24,400	23,900	23,200	-	23,200	(4.9%)
Trans to 146 Ochopee Fire Fd	-	-	-	25,500	-	25,500	na
Reserves for Contingencies	-	28,700	-	4,400	-	4,400	(84.7%)
Reserves for Attrition	-	(17,500)	-	(15,400)	-	(15,400)	(12.0%)
Total Budget	1,176,212	1,324,600	1,201,300	1,229,500	-	1,229,500	(7.2%)
Total FTE	11.00	11.00	11.00	11.00	-	11.00	0.0%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

Fire Districts

Isles of Capri Fire & Rescue (144)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	993,840	1,078,000	1,034,900	1,024,900	-	1,024,900	(4.9%)
Delinquent Ad Valorem Taxes	54,662	-	-	-	-	-	na
Intergovernmental Revenues	10,567	-	-	-	-	-	na
Charges For Services	6,641	2,000	3,200	-	-	-	(100.0%)
Miscellaneous Revenues	2,619	2,500	2,500	2,500	-	2,500	0.0%
Interest/Misc	2,978	1,000	1,000	1,000	-	1,000	0.0%
Trans frm Property Appraiser	1,333	1,300	1,300	1,200	-	1,200	(7.7%)
Trans frm Tax Collector	7,737	8,700	8,400	8,300	-	8,300	(4.6%)
Trans fm 148 Collier Fire Fd	51,034	52,800	51,800	54,900	-	54,900	4.0%
Trans fm 490 EMS Fd	3,000	3,000	3,000	3,000	-	3,000	0.0%
Carry Forward	322,100	229,200	280,300	185,100	-	185,100	(19.2%)
Less 5% Required By Law	-	(53,900)	-	(51,400)	-	(51,400)	(4.6%)
Total Funding	1,456,511	1,324,600	1,386,400	1,229,500	-	1,229,500	(7.2%)

Forecast FY 2015:

Personal Services showed a decrease from budget primarily due to the Chief position being vacant for the year. Coverage is being provided by the Ochopee Fire District Chief.

Current FY 2016:

Personal services are lower due to the vacancies within the District. Additionally, the operations coordinator position is being filled by a contract and thus the salary was moved to operating expenses and is the cause for those expenses to be higher than in the prior year.

A transfer has been established to Ochopee Fire Control District in support of the administrative help dedicated to Isles of Capri by Ochopee.

Revenues:

Budgeted ad valorem tax revenue is based on the Isles of Capri Fire & Rescue District July 1 taxable value of \$512,466,237 which represents a 4.88% decrease from FY15. A 2.0000 mill tax levy is the maximum allowed by ordinance and will provide an estimated \$1,024,900 in tax revenues. The rolled back rate is a millage of 2.1240.

The residents in the Isles of Capri Fire and Rescue District desire to increase their millage from 2.0000 mills to 2.5000 mills in order to establish a reserve and protect their carry forward position, however, it must be approved. This budget is calculated at the approved maximum millage of 2.000 mills.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

Fire Districts

Fiddler's Creek Fire District (145)

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Fiddler's Creek Administration	-	89,100	89,100	-
To levy, collect and distribute Ad Valorem revenues from Fiddler's Creek and pay to Greater Naples Fire and Rescue District until all legislative action is complete and Fiddlers Creek taxing district is incorporated into the Greater Naples Fire and Rescue District.				
Current Level of Service Budget	-	89,100	89,100	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Remittances	-	-	-	83,400	-	83,400	na
Net Operating Budget	-	-	-	83,400	-	83,400	na
Trans to Property Appraiser	-	-	-	1,000	-	1,000	na
Trans to Tax Collector	-	-	-	2,600	-	2,600	na
Reserves for Contingencies	-	-	-	2,100	-	2,100	na
Total Budget	-	-	-	89,100	-	89,100	na

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	-	-	-	93,800	-	93,800	na
Less 5% Required By Law	-	-	-	(4,700)	-	(4,700)	na
Total Funding	-	-	-	89,100	-	89,100	na

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

Fire Districts

Ochopee Fire Control District MSTU (146)

Mission Statement

It is the goal of the District to provide comprehensive Public Safety to the citizens, travelers, and visitors of Collier County within the Ochopee Fire Control District.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	3.00	524,188	1,423,500	-899,312
Paid Fire Fighting Services	12.00	1,383,612	3,200	1,380,412
Includes fire rescue service to Chokoloskee Island, Plantation Island, Everglades City, Ochopee, Copeland, Lee Cypress, Port of the Islands, Alligator Alley, U.S. 41 and the contract area (Collier County Fire Control District) to be delivered by a combination paid/volunteer division.				
Reserves, transfers and interest	-	22,500	503,600	-481,100
Current Level of Service Budget	15.00	1,930,300	1,930,300	-

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Zone 60: % of Fire Response Times Within 4 Minutes, per NFPA	40	95	45	95
Zone 60: % of Rescue Response Time Within 8 Minutes, per NFPA	60	100	65	100
Zone 61: % of Fire Response Time Within 4 Minutes, per NFPA	75	99	50	99
Zone 61: % of Rescue Response Time Within 8 Minutes, per NFPA	70	99	75	99

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	1,458,357	1,461,100	1,461,100	1,422,800	-	1,422,800	(2.6%)
Operating Expense	330,503	301,500	269,700	271,300	-	271,300	(10.0%)
Indirect Cost Reimburs	36,600	36,800	36,800	36,800	-	36,800	0.0%
Capital Outlay	82,001	56,100	55,900	29,000	-	29,000	(48.3%)
Net Operating Budget	1,907,461	1,855,500	1,823,500	1,759,900	-	1,759,900	(5.2%)
Trans to Property Appraiser	11,369	12,000	11,600	13,800	-	13,800	15.0%
Trans to Tax Collector	25,324	27,900	26,800	32,200	-	32,200	15.4%
Trans to 001 Gen Fd	-	-	-	147,900	-	147,900	na
Reserves for Contingencies	-	25,500	-	-	-	-	(100.0%)
Reserves for Attrition	-	(25,500)	-	(23,500)	-	(23,500)	(7.8%)
Total Budget	1,944,154	1,895,400	1,861,900	1,930,300	-	1,930,300	1.8%
Total FTE	15.00	15.00	15.00	15.00	-	15.00	0.0%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

Fire Districts

Ochopee Fire Control District MSTU (146)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	1,166,217	1,231,600	1,119,600	1,423,300	-	1,423,300	15.6%
Delinquent Ad Valorem Taxes	2,771	2,000	500	200	-	200	(90.0%)
Charges For Services	3,134	2,000	2,000	-	-	-	(100.0%)
Miscellaneous Revenues	6,413	800	3,600	1,200	-	1,200	50.0%
Interest/Misc	1,673	1,200	900	100	-	100	(91.7%)
Advance/Repay fm 001 Gen Fd	111,800	-	-	-	-	-	na
Trans frm Property Appraiser	1,577	1,500	1,400	1,700	-	1,700	13.3%
Trans frm Tax Collector	9,378	9,500	9,000	10,900	-	10,900	14.7%
Trans fm 001 Gen Fund	463,600	519,900	519,900	565,100	-	565,100	8.7%
Trans fm 144 Isle Of Capri Fire Fd	-	-	-	25,500	-	25,500	na
Trans fm 148 Collier Fire Fd	74,917	77,400	75,900	80,400	-	80,400	3.9%
Carry Forward	125,100	111,400	22,400	(106,700)	-	(106,700)	(195.8%)
Less 5% Required By Law	-	(61,900)	-	(71,400)	-	(71,400)	15.3%
Total Funding	1,966,581	1,895,400	1,755,200	1,930,300	-	1,930,300	1.8%

Forecast FY 2015:

Ad Valorem collections are lower than budgeted and in excess of the 5% reserve established, creating an overall 4% shortfall. Additionally, carry forward was \$89,000 less than budgeted due to an overage in personal services, operating costs and shortfall in the transfer from the Collier County Fire Control District in the prior year.

Current year personal services and operating expenses are on target with budget, however with the diminished carry forward and anticipated revenue shortfall, Ochopee Fire Control District is going into the current fiscal year with a negative carry forward.

Current FY 2016:

Personal services are decreased due to allocating one-third of the Administrative Assistant's salary to Isles of Capri as they have no Administrative personnel.

Operating expenses decreased a second year due to the department's cost containment efforts and a reduction in Fleet charges.

Capital outlay includes \$20,000 for the replacement of end-of-life radios and \$9,000 for replacement firefighting equipment.

An interest free loan was granted to Ochopee MSTU by the Board of County Commissioners on 11/13/12, Agenda Item 11B to allow them to construct improvements to Station 61 at the Port of the Islands. The improvements totaled \$600,000 and the Board provided a subsidy of \$268,300, leaving a balance of \$331,700 to be spread over a three year term. An additional interest free loan covering the purchase of SCBA equipment totaling \$111,800 from the GF to Ochopee Fund (146) was approved by the Board as part of Agenda Item 16E(7) on February 25, 2014. It was decided that these loans will be repaid over three years interest free. To facilitate these payments, the maximum millage rate will be increased from 4.0000 to 4.5000 and the exact rate over the current 4.0000 mill cap will be calculated each year when certified taxable values are received in July.

The first of the three year's loan repayment to the general fund is included in this budget at \$147,900.

Revenues:

Budgeted ad valorem tax revenue is based on the Ochopee Fire Control District July 1 taxable value of \$316,282,702 which represents a 3.06% increase from FY15. A 4.5000 mill tax levy is proposed and is increased 0.5000 mills by an emergency ordinance amending Collier County Ordinance 75-6. This levy will provide an estimated \$1,423,300 in tax revenues. The rolled back rate is a millage of 3.8903.

In spite of the increase in millage, in order to maintain minimum service levels due to years of decreased ad valorem funding and decreased carry forward from previous years, it is necessary to transfer \$565,100 from the General Fund. This transfer represents a portion of PILT tax revenue which is used to offset the loss of tax base due to the preponderance of federal lands within the District.

A second transfer from Isles of Capri Fire & Rescue in the amount of \$25,500 is included to fund one-third of the Administrative Assistant's salary as Isles of Capri has no administrative help and Ochopee fulfills all administrative needs.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

Fire Districts

Collier County Fire Control MSTU (148)

Mission Statement

To provide basic fire protection to the residents of the unincorporated areas of the County located outside the boundaries of existing fire control taxing districts.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	-	12,500	100	12,400
Contracted Fire Protection Service	-	296,100	308,500	-12,400

This district was created pursuant to Chapter 125 of the Florida Statutes by adopting Ordinance No. 84-84, as amended. Fire protection service is delivered by four (4) fire control districts within the County through a contractual service agreement between the respective fire control districts and the BCC. This service is funded by an MSTU at a millage not to exceed 2.0 mills on the properties that are located within the District boundaries.

Current Level of Service Budget	-	308,600	308,600	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Indirect Cost Reimburs	1,400	1,600	1,600	1,100	-	1,100	(31.3%)
Remittances	149,834	154,800	147,100	160,800	-	160,800	3.9%
Net Operating Budget	151,234	156,400	148,700	161,900	-	161,900	3.5%
Trans to Property Appraiser	2,514	4,400	4,400	4,400	-	4,400	0.0%
Trans to Tax Collector	6,727	7,000	7,000	7,000	-	7,000	0.0%
Trans to 144 Isles of Capri Fire	51,034	52,800	51,800	54,900	-	54,900	4.0%
Trans to 146 Ochopee Fire Fd	74,917	77,400	75,900	80,400	-	80,400	3.9%
Total Budget	286,425	298,000	287,800	308,600	-	308,600	3.6%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	286,332	306,200	263,400	306,700	-	306,700	0.2%
Delinquent Ad Valorem Taxes	99	-	-	-	-	-	na
Interest/Misc	335	100	400	100	-	100	0.0%
Trans frm Property Appraiser	396	-	-	-	-	-	na
Trans frm Tax Collector	2,493	-	-	-	-	-	na
Carry Forward	42,700	7,100	45,900	21,900	-	21,900	208.5%
Less 5% Required By Law	-	(15,400)	-	(20,100)	-	(20,100)	30.5%
Total Funding	332,354	298,000	309,700	308,600	-	308,600	3.6%

Current FY 2016:

Fire protection service is provided to the residents of the unincorporated areas of the County that are located outside the boundaries of existing fire control taxing districts through a contractual service agreement between the respective fire control districts and the BCC. The remittances for fire service are calculated by taking total ad valorem revenue for the Collier County Fire Control District less collection fees and administrative costs. Half of this amount is divided evenly between the districts. In previous years, one-quarter went to the Golden Gate Fire District and one-quarter went to East Naples Fire District. The two districts consolidated operations and formed the Greater Naples Fire Rescue District. Accordingly, one-half will be provided to them for the first half. The other half is divided based on the secondary percentage amounts on the succeeding page, which has been adjusted from prior years to reflect the consolidation of East Naples and Golden Gate Fire Districts.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

**Fire Districts
Collier County Fire Control MSTU (148)**

Fire District	First Distribution	Secondary Shares	Percentage	Total Revenue
Isles of Capri	\$37,000	\$17,800	12.01%	\$54,900
Ochopee	\$37,000	\$43,400	29.33%	\$80,400
Greater Naples	\$74,000	\$86,800	58.66%	\$160,800

Revenues:

Budgeted ad valorem tax revenue is based on Collier County Fire Control July 1 taxable value of \$153,349,259 which represents a 0.23% increase from FY15. A 2.0000 mill tax levy is the maximum allowed by ordinance and will provide an estimated \$306,700 in tax revenues. The rolled back rate is a millage of 1.9715.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

**Fire Districts
Goodland Fire District (149)**

Mission Statement

To provide basic fire protection to the residents of Goodland.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	-	93,300	93,300	-
This district was created, pursuant to Chapter 125 of the Florida Statutes, by adopting Ordinance No. 98-114 as amended. Fire protection service is delivered by the Marco Island Fire Control District through a contractual service agreement with the BCC. This service is funded by an MSTU at a millage not to exceed 2.0 mills on the properties that are located within the District boundaries.				
Current Level of Service Budget	-	93,300	93,300	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Indirect Cost Reimburs	1,400	900	900	600	-	600	(33.3%)
Remittances	88,700	93,800	93,800	89,100	-	89,100	(5.0%)
Net Operating Budget	90,100	94,700	94,700	89,700	-	89,700	(5.3%)
Trans to Property Appraiser	857	1,100	1,100	1,100	-	1,100	0.0%
Trans to Tax Collector	2,378	2,500	2,500	2,500	-	2,500	0.0%
Total Budget	93,335	98,300	98,300	93,300	-	93,300	(5.1%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	87,013	93,100	89,400	94,000	-	94,000	1.0%
Interest/Misc	175	-	100	-	-	-	na
Trans frm Property Appraiser	117	-	-	-	-	-	na
Trans frm Tax Collector	878	-	-	-	-	-	na
Carry Forward	17,900	9,900	12,800	4,000	-	4,000	(59.6%)
Less 5% Required By Law	-	(4,700)	-	(4,700)	-	(4,700)	0.0%
Total Funding	106,083	98,300	102,300	93,300	-	93,300	(5.1%)

Current FY 2016:

This MSTU addresses fire protection services for the residents of Goodland that are provided by a contractual agreement between Collier County and the City of Marco Island. In FY16, it is estimated that the contract amount will be \$89,100. There are no reserves for contingencies.

Revenues:

Budgeted ad valorem tax revenue is based on Goodland/Hoor's Island Fire District July 1 taxable value of \$73,656,104 which represents a 1.04% increase from FY15. A 1.2760 mill tax levy is planned and will provide an estimated \$94,000 in tax revenues. The rolled back rate is a millage of 1.2824.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Administrative Services Department

Fire Districts

Specialized Grants - Mile Marker 63 Fire Station (701)

Program Summary				FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
MM 63 Fire Station				13.00	-	-	-
Operation expenses and reimbursements from the Florida Department of Transportation for the operation of the fire station at MM 63 in Collier County. The FTEs consist of 3.5 Fire/Medics and 9.5 Firefighters.							
Current Level of Service Budget				13.00	-	-	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	-	-	1,210,000	-	-	-	na
Operating Expense	35,131	-	400,500	-	-	-	na
Capital Outlay	83,305	-	1,530,400	-	-	-	na
Net Operating Budget	118,436	-	3,140,900	-	-	-	na
Total Budget	118,436	-	3,140,900	-	-	-	na
Total FTE	13.00	13.00	13.00	13.00	-	13.00	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	389,000	-	3,140,900	-	-	-	na
Interest/Misc	1	-	-	-	-	-	na
Total Funding	389,001	-	3,140,900	-	-	-	na

Notes:

The 2011 Florida Legislature amended Section 338.26(3), Florida Statutes to provide a conditional funding source to develop and operate a fire station at the Florida Department of Transportation (FDOT) Mile Marker 63 Rest Area on Alligator Alley in Collier County, Florida. The amendment authorized the use of fees generated from tolls on Alligator Alley to develop and operate the Fire Station to provide fire, rescue and emergency management services to the adjacent counties along the Alley.

The Board of County Commissioners entered into an Interlocal Agreement with the Florida Department of Transportation on April 8, 2014 via Board Agenda Item 11.A. for the operation and furnishing of the facility. The agreement is to be in effect from July 1, 2014 through no later than June 30, 2018.

All new grants for Mile Marker 63 Fire Station will be accounted for in this fund and in the Grants Management System. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Forecast FY 2015:

Per the contract, the forecast expenditures are for personnel, operating and capital equipment purchases.

Funding is provided by the Florida Department of Transportation on a reimbursement basis.

Revenues:

Florida Department of Transportation (FDOT) advances Collier County an agreed upon amount of approximately one-quarter of operation costs. Collier County provides monthly accountings of all actual expenditures to FDOT for reimbursement.

Growth Management Department

Growth Management Department Organizational Chart

Total Full-Time Equivalents (FTE) = 487.00

	Administration Total Full-Time Equivalents (FTE) = 40.00
	Planning Total Full-Time Equivalents (FTE) = 31.00
	Regulation Total Full-Time Equivalents (FTE) = 219.00
	Maintenance Total Full-Time Equivalents (FTE) = 105.00
	Improvement Districts and MSTU Total Full-Time Equivalents (FTE) = 0.00
	Operations Total Full-Time Equivalents (FTE) = 35.00
	Project Management Total Full-Time Equivalents (FTE) = 42.00
	Airport Total Full-Time Equivalents (FTE) = 15.00

Growth Management Department

David Wilkison, Department Head

Collier County once again experienced a significant expansion in Fiscal Year 2015 with another year of double digit growth in housing. The metropolitan area was the fastest growing region in Florida and ranked number ten in the nation. Collier County was also recognized as having the strongest job market in the State.

The capital planning, construction, operations, and maintenance teams continue to effectively execute a diverse portfolio of county-wide programs including: bridge replacements, repairs, and additions; new traffic signal and lighting installations; right-of-way acquisitions, roadway expansions; canal construction, storm water control structures and conveyance systems enhancements; beach restoration, erosion control and inlet management projects; and airport operations and rehabilitation projects. In FY 2016, we will continue to focus on storm water improvement projects as well as those approved roadway projects, to include Collier Boulevard and Golden Gate Boulevard. In response to the current and projected growth throughout our community, we are continuing to focus on preserving our infrastructure while aggressively planning capital expansion projects.

The development services teams of the department continue to respond to the sustained upturn in development activity. The team diligently focused on improving processes, assessing industry and community trends, reducing regulatory hurdles, and coordinating with our industry partners during the implementation of the CityView e-permit initiative. The team was awarded two National Association of Counties awards for building permitting and land development services initiatives. We added additional staff and cut fees with unwavering support from the Collier Building Industry Association. The Hearing Examiner's office also continues to streamline review processes and timelines. In FY 2015, the Building Division also began to perform fire plans review under the technical oversight of the Greater Naples Fire District. To date, average building permit fire plan time reviews have reduced from over one month to less than fifteen business days countywide. The team was also successful in reducing plan review times by two thirds to fifteen business days. Our certified flood managers were exceptionally productive in compliance efforts that scored another reduction in the FEMA Community Rating System which includes another five percent discount in flood insurance rates. Code compliance teams remain vigilant running successful programs targeted on community clean-ups, vehicle for hire enforcement, sign education and enforcement and blight prevention.

Challenges and Opportunities:

Our ability to recruit, train and retain key team members is becoming significantly more challenging as the job market continues to strengthen. Deferrals in equipment and infrastructure upkeep are still outpacing revenues at the same time new development infrastructure demand is also ominously increasing. The initiation of the four master plan updates provides an opportunity to re-balance land use planning to include a higher focus on sustainability and economic vitality. In spite of these challenges, the department remains focused and committed to executing Board policy and County Manager initiatives.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Division Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	31,878,985	35,901,900	35,251,500	40,340,900	488,600	40,829,500	13.7%
Operating Expense	20,818,408	24,216,600	21,189,100	26,655,000	17,700	26,672,700	10.1%
Indirect Cost Reimburs	1,480,600	1,466,300	1,466,300	1,266,500	-	1,266,500	(13.6%)
Aviation Fuel	1,352,046	1,669,500	1,355,700	1,586,200	-	1,586,200	(5.0%)
Capital Outlay	4,390,541	5,328,800	5,772,700	3,998,500	200,500	4,199,000	(21.2%)
Total Net Budget	59,920,580	68,583,100	65,035,300	73,847,100	706,800	74,553,900	8.7 %
Advance/Repay to 306 Pk & Rec	400,000	-	-	-	-	-	na
Trans to Property Appraiser	21,459	23,500	23,500	24,800	-	24,800	5.5%
Trans to Tax Collector	58,011	72,700	72,700	75,400	-	75,400	3.7%
Trans to 001 General Fund	-	-	23,600	63,300	-	63,300	na
Trans to 101 Transp Op Fd	75,000	122,300	122,300	423,300	-	423,300	246.1%
Trans to 111 Unincorp Gen Fd	207,600	75,000	75,000	91,300	-	91,300	21.7%
Trans to 113 Com Dev Fd	101,300	1,067,400	1,067,400	126,300	-	126,300	(88.2%)
Trans to 298 Sp Ob Bd '10	1,591,600	1,205,500	1,205,500	1,206,600	-	1,206,600	0.1%
Trans to 301 Co Wide Cap Fd	-	-	-	49,600	-	49,600	na
Trans to 310 Growth Mgmt Cap	-	-	-	300,000	-	300,000	na
Trans to 497 Airp Im Cap	-	-	-	56,900	-	56,900	na
Trans to 523 Motor Pool Cap	-	-	-	1,997,000	-	1,997,000	na
Trans to 669 Utility Trust	100,000	50,000	50,000	-	-	-	(100.0%)
Reserves for Contingencies	-	1,608,000	-	1,494,600	-	1,494,600	(7.1%)
Reserves for Capital	-	10,383,900	-	18,072,000	-	18,072,000	74.0%
Restricted for Unfunded Requests	-	-	-	500,000	-	500,000	na
Reserves for Cash Flow	-	3,973,600	-	4,784,500	-	4,784,500	20.4%
Reserves for Attrition	-	(466,900)	-	(590,900)	-	(590,900)	26.6%
Total Budget	62,475,550	86,698,100	67,675,300	102,521,800	706,800	103,228,600	19.1%

Appropriations by Department	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Administration	6,498,658	11,122,500	9,517,100	13,473,300	-	13,473,300	21.1%
Planning	2,745,604	3,251,700	2,792,000	3,907,600	-	3,907,600	20.2%
Regulation	15,452,534	19,677,700	18,727,900	22,660,000	17,500	22,677,500	15.2%
Maintenance	20,917,681	18,763,800	18,559,100	17,120,700	332,500	17,453,200	(7.0%)
Improvement Districts and MSTU	1,843,209	2,345,000	2,366,600	2,811,600	-	2,811,600	19.9%
Operations	5,210,187	5,486,600	5,523,600	5,658,900	88,700	5,747,600	4.8%
Project Management	4,458,306	4,674,800	4,606,800	4,940,600	222,300	5,162,900	10.4%
Airport	2,794,401	3,261,000	2,942,200	3,274,400	45,800	3,320,200	1.8%
Total Net Budget	59,920,580	68,583,100	65,035,300	73,847,100	706,800	74,553,900	8.7%
Regulation	91,047	1,994,100	83,700	1,983,500	-	1,983,500	(0.5%)
Maintenance	977,400	897,700	870,300	888,400	-	888,400	(1.0%)
Improvement Districts and MSTU	373	1,200	1,200	1,200	-	1,200	0.0%
Operations	18,150	74,900	74,900	80,500	-	80,500	7.5%
Project Management	10,000	(1,200)	10,000	98,500	-	98,500	(8,308.3%)
Airport	-	12,100	-	133,400	-	133,400	1,002.5%
Reserves and Transfers	1,458,000	15,136,200	1,599,900	25,489,200	-	25,489,200	68.4%
Total Transfers and Reserves	2,554,970	18,115,000	2,640,000	28,674,700	-	28,674,700	58.3%
Total Budget	62,475,550	86,698,100	67,675,300	102,521,800	706,800	103,228,600	19.1%

Collier County Government
Fiscal Year 2016 Adopted Budget

Growth Management Department

Division Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	2,346,215	2,743,300	2,633,400	2,915,200	-	2,915,200	6.3%
Delinquent Ad Valorem Taxes	8,940	-	1,400	-	-	-	na
Communications Services Tax	5,051,603	4,500,000	4,800,000	4,700,000	-	4,700,000	4.4%
Franchise Fees	309,132	170,000	302,000	167,900	-	167,900	(1.2%)
Licenses & Permits	5,716,901	4,195,200	5,948,600	5,989,700	-	5,989,700	42.8%
Building Permits	13,077,137	10,000,600	13,246,000	12,745,000	-	12,745,000	27.4%
Reinspection Fees	1,396,922	1,022,000	2,128,900	2,129,000	-	2,129,000	108.3%
Special Assessments	27,224	14,000	30,000	30,000	-	30,000	114.3%
Intergovernmental Revenues	703,230	564,100	565,100	563,100	-	563,100	(0.2%)
SFWMD/Big Cypress Revenue	1,000,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0.0%
Charges For Services	3,938,929	3,644,400	4,126,100	4,154,300	-	4,154,300	14.0%
Aviation Fuel Sales	1,958,835	2,403,700	2,191,100	2,421,700	-	2,421,700	0.7%
Fines & Forfeitures	472,726	407,000	345,200	340,000	-	340,000	(16.5%)
Miscellaneous Revenues	421,833	199,800	233,800	190,300	-	190,300	(4.8%)
Interest/Misc	155,619	102,100	144,600	155,200	-	155,200	52.0%
Advance/Repay fm 001 Gen Fd	291,000	304,000	304,000	49,900	-	49,900	(83.6%)
Reimb From Other Depts	824,578	646,600	646,700	853,000	-	853,000	31.9%
Trans fm Property Appraiser	3,156	-	-	-	-	-	na
Trans fm Tax Collector	21,487	-	-	-	-	-	na
Net Cost General Fund	91,714	106,400	104,800	101,100	-	101,100	(5.0%)
Net Cost Road and Bridge	(1,733,658)	-	(1,112,000)	-	-	-	na
Net Cost MSTU General Fund	10,242,585	9,287,700	7,958,300	9,332,300	102,300	9,434,600	1.6%
Net Cost Community Development	(15,022,304)	-	(18,670,000)	-	-	-	na
Net Cost Planning Services	(8,365,901)	-	(9,463,800)	-	-	-	na
Trans fm 001 Gen Fund	15,548,500	16,091,300	16,091,300	15,539,500	318,900	15,858,400	(1.4%)
Trans fm 102 ROW Permit	-	-	-	245,600	-	245,600	na
Trans fm 111 MSTD Gen Fd	563,000	563,000	563,000	563,000	-	563,000	0.0%
Trans fm 113 Comm Dev Fd	100,000	50,000	50,000	-	-	-	(100.0%)
Trans fm 114 Pollutn Ctrl Fd	16,300	16,300	16,300	16,300	-	16,300	0.0%
Trans fm 131 Dev Serv Fd	150,000	1,116,100	1,116,100	225,000	-	225,000	(79.8%)
Trans fm 185 Beach Ren Ops	10,000	10,000	10,000	10,000	-	10,000	0.0%
Trans fm 194 TDC Prom Fd	58,000	-	-	-	-	-	na
Trans fm 195 TDC Cap Fd	643,300	643,300	643,300	643,300	25,800	669,100	4.0%
Trans fm 760 Collier Lighting	-	47,300	47,300	52,700	-	52,700	11.4%
Trans fm 232 PR Ind & N Prod Pk	700,000	305,100	305,100	663,100	-	663,100	117.3%
Trans fm 310 CDES Cap Fd	82,990	-	-	-	-	-	na
Trans fm 313 Gas Tax Cap Fd	2,794,900	2,835,200	3,055,200	2,999,300	170,600	3,169,900	11.8%
Trans fm 325 Stormwater Cap Fd	1,143,500	1,120,200	1,120,200	905,500	-	905,500	(19.2%)
Trans fm 711/712 Transp Grants	17,947	-	-	-	-	-	na
Carry Forward	25,163,000	23,838,500	32,479,900	34,443,200	89,200	34,532,400	44.9%
Less 5% Required By Law	-	(1,249,100)	-	(1,622,400)	-	(1,622,400)	29.9%
Total Funding	69,929,343	86,698,100	72,961,900	102,521,800	706,800	103,228,600	19.1%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Division Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Administration	34.00	35.00	38.00	40.00	-	40.00	14.3%
Planning	27.00	27.00	32.00	31.00	-	31.00	14.8%
Regulation	188.50	189.50	219.50	218.50	0.50	219.00	15.6%
Maintenance	101.00	101.00	101.00	102.00	3.00	105.00	4.0%
Operations	32.00	33.00	33.00	34.00	1.00	35.00	6.1%
Project Management	38.00	38.00	40.00	38.00	4.00	42.00	10.5%
Airport	14.00	14.00	14.00	14.00	1.00	15.00	7.1%
Total FTE	434.50	437.50	477.50	477.50	9.50	487.00	11.3%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Administration

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	3,192,215	4,169,000	4,196,400	4,754,400	-	4,754,400	14.0%
Operating Expense	2,277,495	5,784,100	4,178,400	7,019,100	-	7,019,100	21.4%
Indirect Cost Reimburs	945,100	963,900	963,900	770,800	-	770,800	(20.0%)
Capital Outlay	83,848	205,500	178,400	929,000	-	929,000	352.1%
Net Operating Budget	6,498,658	11,122,500	9,517,100	13,473,300	-	13,473,300	21.1%
Total Budget	6,498,658	11,122,500	9,517,100	13,473,300	-	13,473,300	21.1%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Addressing and GIS (113)	458,848	504,300	506,500	566,400	-	566,400	12.3%
Construction & Maintenance Administration Office (101)	1,345,827	1,533,900	1,514,000	1,639,300	-	1,639,300	6.9%
Planning & Regulatory Admin/FEMA Expenses (111)	258,220	529,000	329,500	545,000	-	545,000	3.0%
Planning & Regulatory Administration (113)	3,600,370	7,402,800	6,075,500	9,576,100	-	9,576,100	29.4%
Planning & Regulatory Administration (131)	363,284	584,700	562,200	600,500	-	600,500	2.7%
Records Management (113)	472,109	567,800	529,400	546,000	-	546,000	(3.8%)
Total Net Budget	6,498,658	11,122,500	9,517,100	13,473,300	-	13,473,300	21.1%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	6,498,658	11,122,500	9,517,100	13,473,300	-	13,473,300	21.1%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Licenses & Permits	1,812,163	1,213,500	2,120,500	2,226,000	-	2,226,000	83.4%
Building Permits	13,077,137	10,000,600	13,246,000	12,745,000	-	12,745,000	27.4%
Reinspection Fees	883,547	562,000	1,600,000	1,600,000	-	1,600,000	184.7%
Intergovernmental Revenues	294,945	205,000	205,000	205,000	-	205,000	0.0%
Charges For Services	239,627	203,200	199,000	200,500	-	200,500	(1.3%)
Miscellaneous Revenues	82,012	15,200	12,300	500	-	500	(96.7%)
Reimb From Other Depts	346,072	290,000	290,000	290,000	-	290,000	0.0%
Net Cost Road and Bridge	996,024	1,274,200	1,257,400	1,394,300	-	1,394,300	9.4%
Net Cost MSTU General Fund	258,210	529,000	329,500	545,000	-	545,000	3.0%
Net Cost Community Development	(11,405,505)	(3,478,900)	(9,923,400)	(5,950,500)	-	(5,950,500)	71.0%
Net Cost Planning Services	(85,573)	308,700	180,800	217,500	-	217,500	(29.5%)
Total Funding	6,498,658	11,122,500	9,517,100	13,473,300	-	13,473,300	21.1%

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Construction & Maintenance	8.00	9.00	9.00	11.00	-	11.00	22.2%
Administration Office (101)							
Planning & Regulatory Administration (113)	15.00	15.00	18.00	19.00	-	19.00	26.7%
Planning & Regulatory Admin/FEMA Expenses (111)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Records Management (113)	5.00	5.00	5.00	4.00	-	4.00	(20.0%)
Addressing and GIS (113)	5.00	5.00	5.00	5.00	-	5.00	0.0%
Total FTE	34.00	35.00	38.00	40.00	-	40.00	14.3%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Administration

Construction & Maintenance Administration Office (101)

Mission Statement

To deliver value to the community by providing fiscal accountability for transportation, coastal zone, airport and stormwater capital improvement projects, responding timely and professionally to all reports of problems, supporting daily activities with technical tools and resources, and notifying the public of relevant communications and information related to our operations.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	3.00	986,344	245,000	741,344
Departmental administration and all divisional overhead costs for Fund 101 including Indirect Service Charges, Fleet Management Charges, General Insurance, IT Direct Hours, and Utilities.				
Fiscal Support	1.00	108,958	-	108,958
Provides financial support and guidance to the Administrator and all department directors and staff within the Growth Management Department. Supervises a staff of 5 budget analysts who handle financial functions, including accounts payable, accounts receivable, grants compliance, purchasing, and payroll, for various divisions within the department.				
Public Information	1.00	91,784	-	91,784
Serve as the liaison between Collier County Growth Management Services and the public, media and governmental representatives. To research and respond to questions/complaints and handle marketing and public relations matters for the Growth Management Department.				
Operations Management	6.00	452,214	-	452,214
Align Growth Management and Strategic Goals and Objectives with those of the County; make recommendation on new technology products and improve current technology to help make Growth Management Department processes more efficient and effective. Manage media and public relations to maintain a positive image of the department as a whole. Map Growth Management Department business processes to create and update Standard Operating Procedures and Performance Measurements to track the progress towards the accomplishment of our Strategic Goals.				
Current Level of Service Budget	11.00	1,639,300	245,000	1,394,300

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
• 100% of AIMS constituents contacted within 5 business days	100	100	100	100
• 100% of Executive Summaries in Agenda Central by target deadline for approval	100	100	100	100
• 100% of grant & non-grant related invoices audited and monitored for reimbursement within 90 days	100	100	100	100
• 100% of invoices processed in accordance with the Prompt Payment Act	99	100	99	100
• 100% of media or citizens requests addressed within 8 hours	100	100	100	100
• 90% of AIMS issues closed out or action plan developed within 20 days to include periodic update	90	90	95	90

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Administration

Construction & Maintenance Administration Office (101)

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	610,119	757,600	769,000	939,600	-	939,600	24.0%
Operating Expense	493,908	572,300	543,100	523,900	-	523,900	(8.5%)
Indirect Cost Reimburs	241,800	173,000	173,000	170,800	-	170,800	(1.3%)
Capital Outlay	-	31,000	28,900	5,000	-	5,000	(83.9%)
Net Operating Budget	1,345,827	1,533,900	1,514,000	1,639,300	-	1,639,300	6.9%
Total Budget	1,345,827	1,533,900	1,514,000	1,639,300	-	1,639,300	6.9%
Total FTE	8.00	9.00	9.00	11.00	-	11.00	22.2%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	294,945	205,000	205,000	205,000	-	205,000	0.0%
Miscellaneous Revenues	14,810	14,700	11,600	-	-	-	(100.0%)
Reimb From Other Depts	40,048	40,000	40,000	40,000	-	40,000	0.0%
Net Cost Road and Bridge	996,024	1,274,200	1,257,400	1,394,300	-	1,394,300	9.4%
Total Funding	1,345,827	1,533,900	1,514,000	1,639,300	-	1,639,300	6.9%

Forecast FY 2015:

The Personal Services forecast is anticipated to be slightly greater than the adopted FY 15 budget due to pay adjustments associated with a section reorganization.

Current FY 2016:

The Personal Services budget funds the transfer of two (2) FTE's, one from Transportation Planning and one from Code Enforcement beginning in FY 16. Also included is approved compensation adjustments.

Operating expenses reflect a decrease in property insurance and this decrease is partially offset by a modest increase in training and professional development.

Capital Outlay includes \$5,000 for the purchase of an additional high volume scanner for enhanced electronic document storage efforts.

Revenues:

Revenues received from Motor Fuel Tax Rebates and Mobile Home Licenses have increased modestly during FY 15; however, the related budget for FY 16 is shown flat to be conservative. Relocation of the Metropolitan Planning Organization office from the South Horseshoe building resulted in elimination of misc. revenue.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Administration

Planning & Regulatory Administration (113)

Mission Statement

The primary function of this section is to provide executive level management, financial support, and policy development to all the divisions within the planning and regulatory element of the Growth Management Department (GMD). This section also provides planning and regulatory administrative support to the BCC, County Manager's Office, advisory boards, and other constitutional agencies.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration	1.00	7,951,670	16,639,000	-8,687,330
This section includes the funding for the Department Administrator who provides administrative oversight to the divisions within the Growth Management Department, and all divisional overhead costs including indirect cost allocation, IT direct billing hours, insurance, utilities and building repair & maintenance.				
Divisional Financial and Systems Management	13.00	1,205,330	-	1,205,330
This section provides financial and systems administration support and oversight. Responsibilities include, but are not limited to, expenditure processing and tracking, reporting services, application management, and acting as liaison to GMD Planning & Regulatory advisory boards.				
Cash Management	5.00	419,100	-	419,100
Conduct cash receipting and daily financial reconciliation for all Development Services Center activities. Includes the receipt of Building Permit fees, Land Development fees, and Impact Fees. Section also provides assorted cashiering services to the Code Enforcement Division. Provide excellent customer service. Greet customers visiting our department, answer questions, guide customers to proper area, and assist with the permit application process both in person as well as on the phone.				
Current Level of Service Budget	19.00	9,576,100	16,639,000	-7,062,900

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
* 99% accuracy rate for cash receipts and deposits by GMD Cashiers	99	99	99	99
• 90% of all phone calls coming through the telephone system will be answered in less than one minute	-	-	100	100
• 90% of citizens coming to the Business Center will wait on average less than 20 minutes	-	-	100	100

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	1,653,584	2,430,600	2,509,000	2,840,000	-	2,840,000	16.8%
Operating Expense	1,481,168	4,387,600	3,006,900	5,561,600	-	5,561,600	26.8%
Indirect Cost Reimburs	435,400	481,600	481,600	387,000	-	387,000	(19.6%)
Capital Outlay	30,218	103,000	78,000	787,500	-	787,500	664.6%
Net Operating Budget	3,600,370	7,402,800	6,075,500	9,576,100	-	9,576,100	29.4%
Total Budget	3,600,370	7,402,800	6,075,500	9,576,100	-	9,576,100	29.4%
Total FTE	15.00	15.00	18.00	19.00	-	19.00	26.7%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Administration

Planning & Regulatory Administration (113)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Licenses & Permits	1,503,258	1,063,500	1,837,500	1,943,000	-	1,943,000	82.7%
Building Permits	13,077,137	10,000,600	13,246,000	12,745,000	-	12,745,000	27.4%
Reinspection Fees	883,547	562,000	1,600,000	1,600,000	-	1,600,000	184.7%
Charges For Services	98,842	77,200	100,600	100,500	-	100,500	30.2%
Miscellaneous Revenues	67,192	500	700	500	-	500	0.0%
Reimb From Other Depts	305,654	250,000	250,000	250,000	-	250,000	0.0%
Net Cost Community Development	(12,335,259)	(4,551,000)	(10,959,300)	(7,062,900)	-	(7,062,900)	55.2%
Total Funding	3,600,370	7,402,800	6,075,500	9,576,100	-	9,576,100	29.4%

Forecast FY 2015:

Personal service costs are forecasted to increase due to Board-approved expanded positions of which three (3) were allocated to this section. The positions were added to address escalating service demands. Operating forecast is expected to be lower due to projects that were unable to be scheduled and completed for required building maintenance.

Current FY 2016:

This budget includes all direct, indirect, and other major capital expenses associated with Fund (113) operations, including funding to support CityView maintenance and development and contracted temporary professional services to meet the expected continued increase in permitting and inspection related activities.

Personal service costs are higher than FY15 as a result of Board-approved staffing increases and one (1) internal FTE move, an Operations Coordinator from the Regulation Building Review and Permitting Division (113) effective 10/1/15 to strategically align current job assignments, client outreach programs and to further streamline the permitting process.

Budgeted capital items include the replacement of dated air conditioning rooftop units, replacement of the building's back-up generator, servers, radios, network printers, computers, and other required building maintenance and replacement items identified by Facilities Management. Staff recognizes the continued volatility of development industry activity and will continue to focus on market conditions, efficiencies, and maintain a conservative approach to business operations and revenue forecasting.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Administration

Planning & Regulatory Administration (131)

Mission Statement

The principal function is to provide executive level management to all the divisions within the planning and regulatory element of the Growth Management Department (GMD).

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration	-	342,500	-	342,500
This section provides administrative and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards and executive level management to all divisions within Planning and Regulatory Services.				
Fund Level Control	-	258,000	383,000	-125,000
This division provides for the operation of the GMD Planning & Regulation Building including the Divisions within the Department and the associated direct and indirect costs.				
Current Level of Service Budget	-	600,500	383,000	217,500

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
• 100% of all PUD Annual Monitoring Report Notifications will be sent to applicants within 45 days of the due date	100	100	100	100

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	77,422	255,400	232,900	337,500	-	337,500	32.1%
Indirect Cost Reimburs	267,900	309,300	309,300	213,000	-	213,000	(31.1%)
Capital Outlay	17,962	20,000	20,000	50,000	-	50,000	150.0%
Net Operating Budget	363,284	584,700	562,200	600,500	-	600,500	2.7%
Total Budget	363,284	584,700	562,200	600,500	-	600,500	2.7%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Licenses & Permits	308,905	150,000	283,000	283,000	-	283,000	88.7%
Charges For Services	139,952	126,000	98,400	100,000	-	100,000	(20.6%)
Net Cost Planning Services	(85,573)	308,700	180,800	217,500	-	217,500	(29.5%)
Total Funding	363,284	584,700	562,200	600,500	-	600,500	2.7%

Forecast FY 2015:

Operating expenses are anticipated to be lower compared to the adopted FY15 budget.

Current FY 2016:

Overall division expenditures are budgeted to increase due to new Board-approved FTE's, the purchase of IT support hours, and client outreach programs intended to further streamline the permitting process. Budgeted capital expenses include required replacement computers and network printers.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Administration

Planning & Regulatory Admin/FEMA Expenses (111)

Mission Statement

To collaborate with FEMA representatives addressing County objections to the revised FEMA flood insurance rate maps and more importantly to obtain the needed engineering, scientific and topographic data to improve the accuracy of the flood maps for the residents and property owners of Collier County and to implement the County's floodplain management plan and oversee the Community Rating system.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	1.00	420,200	-	420,200
Provide FEMA representatives with engineering, scientific and topographic data to improve the accuracy of the FEMA flood insurance maps; coordinate the implementation and updating of the County's floodplain management plan; and to oversee the Community Rating System (CRS).				
Divisional Administration	-	124,800	-	124,800
Divisional Fund (111) related Admin. expenses such as verbatim minutes, contractual services and interdivisional reimbursements for Fund (111) program assistance on cross-division projects.				
Current Level of Service Budget	1.00	545,000	-	545,000

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Update County Floodplain Management Plan	-	-	100	100

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	217,669	239,800	174,300	241,400	-	241,400	0.7%
Operating Expense	40,551	289,200	155,200	302,100	-	302,100	4.5%
Capital Outlay	-	-	-	1,500	-	1,500	na
Net Operating Budget	258,220	529,000	329,500	545,000	-	545,000	3.0%
Total Budget	258,220	529,000	329,500	545,000	-	545,000	3.0%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	10	-	-	-	-	-	na
Net Cost MSTU General Fund	258,210	529,000	329,500	545,000	-	545,000	3.0%
Total Funding	258,220	529,000	329,500	545,000	-	545,000	3.0%

Forecast FY 2015:

Personal services expenditures are forecasted to be lower due to a job bank vacancy.

Current FY 2016:

Operating expenses include 1) job bank associates to handle GIS/Plan Review coordinating activities, participation in the public vetting process and updating of the Collier County Local Mitigation Strategy, 2) contract expenses related to the upcoming mitigation offered as a result of additional FEMA basin map findings and 3) contract expenses related to Collier County Floodplain Management Plan to include updating of the Local Mitigation Strategy (LMS) as required to maintain compliance with the Insurance Services Office (ISO) and Community Rating System (CRS) program.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

**Administration
Records Management (113)**

Mission Statement

This section primarily supports the Growth Management Department (GMD) with adhering to the storage and retrieval requirements of the Florida Department of State and Chapter 119 of the Florida Statute, and provides for secure digital conversion of hard copied blueprints, development plans, documents, and photographs into indexed digital images for systematic storage and recovery to citizens, developers, property owners, and other agencies.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Records Management/Information Desk/Digital Conv	4.00	546,000	-	546,000
Management/maintenance of permitting records and timely response to public records requests as required by the Department of State Records Management and Florida Statutes. Information Desk support of Division in the Business Center by reception, directing calls, and taking and receiving messages, and customer service duties as required. Digital conversion, document imaging of hardcopy to electronic, of all vertical construction permit documents.				
Current Level of Service Budget	4.00	546,000	-	546,000

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
• 95% of Archived Records Request will have file available to customer within 5 business days	95	95	95	95
• 95% of the Public Records Request will be responded to requestor and notify all departments within 1 business day	95	95	95	95

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	294,891	311,400	311,900	264,700	-	264,700	(15.0%)
Operating Expense	142,833	206,400	167,500	221,300	-	221,300	7.2%
Capital Outlay	34,385	50,000	50,000	60,000	-	60,000	20.0%
Net Operating Budget	472,109	567,800	529,400	546,000	-	546,000	(3.8%)
Total Budget	472,109	567,800	529,400	546,000	-	546,000	(3.8%)
Total FTE	5.00	5.00	5.00	4.00	-	4.00	(20.0%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost Community Development	472,109	567,800	529,400	546,000	-	546,000	(3.8%)
Total Funding	472,109	567,800	529,400	546,000	-	546,000	(3.8%)

Forecast FY 2015:

Overall division expenditures are forecasted to be lower than the adopted FY15 budget.

Current FY 2016:

The personal service budget is lower due to an FTE reassignment, an Operations Supervisor moved to Regulation/Building Review & Permitting (113). Operating expenses are increasing due to additional contractual services associated with higher record retrieval volume and new fiche machine maintenance agreements. Capital expenses include the replacement of two (2) wide-bodied scanners and one (1) plotter.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

**Administration
Addressing and GIS (113)**

Mission Statement

To provide addressing, GIS, and CAD mapping support services to the general public as well as local, state, and federal agencies. Provide project management and technical support to the Growth Management Department; and on a contract basis, provide GIS and/or CAD mapping services to other County divisions, and/or other government agencies.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
GIS/Mapping	4.00	412,586	-	412,586
Maintain, edit and update the County's Official Zoning Atlas computer files. Provide technical support to Engineering, Zoning and Comprehensive Planning Divisions, including rezone exhibits/property owner lists and support for the County's Growth Management Plan. Provide Technical and GIS/CAD support for the County's Growth Management Plan. Provide Technical and GIS/CAD support to other divisions within the Department and on a contract or as needed basis, to divisions outside the Department and the public. Maintain, edit and update the GIS/911 Addressing database for utilization by all County agencies.				
Petition Support and Addressing Compliance Enforcement	1.00	153,814	-	153,814
Clerical, technical and site review support of petition processing and legal address assignment for all proposed projects during Site Development Plan and subdivision review processes. Coordinates with E911, EMS, Sheriff, Property Appraiser, Fire Districts and other service providers to eliminate duplicate names and ensure compliance through enforcement of the E911 Addressing Ordinance.				
Current Level of Service Budget	5.00	566,400	-	566,400

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
• 100% of all new Subdivision Plats & Rezone Petitions/Ordinances mapped within 60 days of recording	100	100	100	100
• 100% of the reviews completed within their established timelines	100	100	100	100
• 100% of all changes to the GIS/911 Addressing database will be updating the data files within 3 business days	100	100	100	100

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	415,952	429,600	432,200	468,700	-	468,700	9.1%
Operating Expense	41,613	73,200	72,800	72,700	-	72,700	(0.7%)
Capital Outlay	1,283	1,500	1,500	25,000	-	25,000	1,566.7%
Net Operating Budget	458,848	504,300	506,500	566,400	-	566,400	12.3%
Total Budget	458,848	504,300	506,500	566,400	-	566,400	12.3%
Total FTE	5.00	5.00	5.00	5.00	-	5.00	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	833	-	-	-	-	-	na
Reimb From Other Depts	370	-	-	-	-	-	na
Net Cost Community Development	457,645	504,300	506,500	566,400	-	566,400	12.3%
Total Funding	458,848	504,300	506,500	566,400	-	566,400	12.3%

Growth Management Department

**Administration
Addressing and GIS (113)**

Forecast FY 2015:

Overall division expenditures are forecasted to be in line with the adopted FY15 budget.

Current FY 2016:

Personal services include an expanded overtime appropriation to address escalating work volume. Capital expenses include the replacement of two (2) aging plotters for the GIS section.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Planning

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	2,361,761	2,616,800	2,308,100	3,054,200	-	3,054,200	16.7%
Operating Expense	382,560	632,900	481,900	816,400	-	816,400	29.0%
Capital Outlay	1,283	2,000	2,000	37,000	-	37,000	1,750.0%
Net Operating Budget	2,745,604	3,251,700	2,792,000	3,907,600	-	3,907,600	20.2%
Total Budget	2,745,604	3,251,700	2,792,000	3,907,600	-	3,907,600	20.2%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
General Planning Services (111)	1,259,373	1,416,300	1,094,100	1,611,100	-	1,611,100	13.8%
Land Use Hearing Officer (131)	193,395	273,500	242,100	287,500	-	287,500	5.1%
SW FL Regional Planning Council (001)	98,955	106,400	106,400	101,100	-	101,100	(5.0%)
Transportation Planning (101)	190,194	187,600	140,100	-	-	-	(100.0%)
Zoning & Land Development Review (111)	243,012	267,600	243,200	109,700	-	109,700	(59.0%)
Zoning & Land Development Review (131)	760,676	1,000,300	966,100	1,798,200	-	1,798,200	79.8%
Total Net Budget	2,745,604	3,251,700	2,792,000	3,907,600	-	3,907,600	20.2%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	2,745,604	3,251,700	2,792,000	3,907,600	-	3,907,600	20.2%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Licenses & Permits	842,419	852,000	1,010,100	1,011,000	-	1,011,000	18.7%
Charges For Services	2,105,874	1,900,000	2,082,200	2,179,000	-	2,179,000	14.7%
Miscellaneous Revenues	6	-	-	-	-	-	na
Reimb From Other Depts	6,302	-	-	-	-	-	na
Net Cost General Fund	98,955	106,400	106,400	101,100	-	101,100	(5.0%)
Net Cost Road and Bridge	190,194	187,600	140,100	-	-	-	(100.0%)
Net Cost MSTU General Fund	1,473,529	1,667,900	1,321,300	1,704,800	-	1,704,800	2.2%
Net Cost Planning Services	(2,034,175)	(1,524,700)	(1,930,600)	(1,150,800)	-	(1,150,800)	(24.5%)
Trans fm 111 MSTU Gen Fd	62,500	62,500	62,500	62,500	-	62,500	0.0%
Total Funding	2,745,604	3,251,700	2,792,000	3,907,600	-	3,907,600	20.2%

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
General Planning Services (111)	11.00	11.00	14.00	12.00	-	12.00	9.1%
Zoning & Land Development Review (111)	3.00	3.00	3.00	1.00	-	1.00	(66.7%)
Zoning & Land Development Review (131)	9.00	9.00	11.00	16.00	-	16.00	77.8%
Land Use Hearing Officer (131)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Transportation Planning (101)	2.00	2.00	2.00	-	-	-	(100.0%)
Total FTE	27.00	27.00	32.00	31.00	-	31.00	14.8%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Planning

SW FL Regional Planning Council (001)

Mission Statement

To provide membership in the Southwest Florida Regional Planning Council as mandated by the State and Regional Planning Act of 1984, which declares that all counties within a comprehensive planning district must be members of their regional planning council.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Membership in SWFRPC	-	101,100	-	101,100
Current Level of Service Budget	-	101,100	-	101,100

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	98,955	106,400	106,400	101,100	-	101,100	(5.0%)
Net Operating Budget	98,955	106,400	106,400	101,100	-	101,100	(5.0%)
Total Budget	98,955	106,400	106,400	101,100	-	101,100	(5.0%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost General Fund	98,955	106,400	106,400	101,100	-	101,100	(5.0%)
Total Funding	98,955	106,400	106,400	101,100	-	101,100	(5.0%)

Forecast FY 2015:

Membership payment of \$106,400 to the Regional Planning Council is anticipated.

Current FY 2016:

Membership payment to the Regional Planning Council based upon a population count of 337,000 @ .30 cents per capita, \$101,100, is programmed.

Growth Management Department

Planning

General Planning Services (111)

Mission Statement

It is this section's responsibility to perform comprehensive community-specific long range planning functions and activities for Collier County consistent with State and Board of County Commissioners planning initiatives, as outlined in the County's Growth Management Plan (GMP), and as mandated by pertinent Florida Statutes and the Florida Administrative Code (F.A.C.); provide planning technical assistance and interpret the GMP for various agencies, divisions and organizations within County government and the community; as well as basic planning support for general public questions, limited plan review, and assistance to the Building Division and Zoning Section.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	3.00	757,729	16,000	741,729
Division administration for the Planning & Zoning Division (LDS) including the Department Head, Comprehensive Planning Manager and Zoning Manager; provides staff liaison to the Planning Commission, Development Services Advisory Committee, the Historic and Archaeological Board and the Board of County Commissioners. Provides for general clerical, secretarial and technical support; office management for the sections within the LDS; includes fixed operating expenses for the LDS.				
Growth Management Plan (GMP) Preparation and Updates	6.00	558,513	-	558,513
Monitoring, update, implementation, interpretation and amendment of the goals, objectives, policies and programs of the GMP. Prepare the Annual Update and Inventory Report on the Public Facilities (AUIR). Mandated by Rule 9J-5, F.A.C. Ensure consistency between the regulatory policies of the various Elements of the GMP are internally consistent and consistent with State Statutes. Prepare Land Development Code (LDC) to implement amendments to the GMP and provide interpretation of the LDC relative to the GMP goals, objective, policies and programs required, implementing regulations for the GMP Ord. 89-05, as amended. Required by Chapters 163.3194 and 163.3201, F.S. Maintain liaison with Dept of Economic Opportunity, respond to BCC and County Attorney directed studies and analysis. Provide staffing and support for implementation of the Inter-Local Agreement with the Collier County Public Schools (CCPS).				
Special Planning Projects and Studies	3.00	294,858	-	294,858
Prepare consistency with the GMP goals objectives and policies reviews for all petitions for conditional use (CU), straight rezones and Planned Unit Developments (PUD). Conduct community specific planning studies, surveys and improvement plans in response to community based initiatives and periodic Board direction. Process, review and prepare recommendations to the BCC on applications to establish Community Development District (CDD). Prepare and maintain current demographic and annual population projections based on the adopted GMP Methodology; Implementation of the Rural Fringe Mixed Use District, management and administration of the Sending and Receiving designated lands; and the Transfer of Development Rights (TDR) program including the issuance of TDR Credit Certificates. Maintain the Collier County TDR Registry.				
Current Level of Service Budget	12.00	1,611,100	16,000	1,595,100

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

**Planning
General Planning Services (111)**

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
• 90% of Comprehensive Planning reviews will be completed within established target dates	80	70	80	80

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	1,132,593	1,170,100	954,000	1,289,500	-	1,289,500	10.2%
Operating Expense	125,497	244,200	138,100	319,600	-	319,600	30.9%
Capital Outlay	1,283	2,000	2,000	2,000	-	2,000	0.0%
Net Operating Budget	1,259,373	1,416,300	1,094,100	1,611,100	-	1,611,100	13.8%
Total Budget	1,259,373	1,416,300	1,094,100	1,611,100	-	1,611,100	13.8%
Total FTE	11.00	11.00	14.00	12.00	-	12.00	9.1%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	28,600	16,000	16,000	16,000	-	16,000	0.0%
Miscellaneous Revenues	6	-	-	-	-	-	na
Reimb From Other Depts	250	-	-	-	-	-	na
Net Cost MSTU General Fund	1,230,517	1,400,300	1,078,100	1,595,100	-	1,595,100	13.9%
Total Funding	1,259,373	1,416,300	1,094,100	1,611,100	-	1,611,100	13.8%

Forecast FY 2015:

Personal services are forecasted to be lower due to position vacancies throughout the year, even though three (3) Board-approved budgeted FTE's that were added mid-year. Operating Expenses are forecasted to be lower due to lower contracting, advertisement, and training expenditures.

Current FY 2016:

Personal Services are budgeted to increase due to the Department Head position relocating into this section. Two (2) existing FTE's are reassigned to other cost centers in order to better align current job assignments. Overall division expenditures are budgeted to increase due to a Board-approved project for data collection for the RFMUD and GGAMP restudy and public vetting process.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Planning

Zoning & Land Development Review (111)

Mission Statement

The purpose of this section is to provide accurate, expeditious, and courteous service to the general public regarding land planning issues and general questions, issuance of various plan approvals and permits, and assistance to the Growth Management Department (GMD) Business Center. This section also provides the necessary oversight to amendments to the Land Development Code (LDC) to ensure compliance with State Statute and the Florida Comprehensive Planning Regulations and to protect the welfare of the general public and resources of Collier County.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Plan Review and Petition Processing	1.00	109,700	-	109,700
Coordinate and process site plan reviews and selected land use petitions; processing of administrative variances, zoning certificates and temporary use permits not processed in the Business Center. Review site plans; review plats; support in processing land development petitions; provide additional support and backup for Customer Service Counter at the Business Center; assist Building Division in review of Commercial Building Permits; Implementation of the Land Development Code and processing amendments as directed by the BCC.				
Current Level of Service Budget	1.00	109,700	-	109,700

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
• 90% of Planning reviews will be completed within established target dates	95	95	90	90

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	231,642	251,200	226,900	84,100	-	84,100	(66.5%)
Operating Expense	11,370	16,400	16,300	15,600	-	15,600	(4.9%)
Capital Outlay	-	-	-	10,000	-	10,000	na
Net Operating Budget	243,012	267,600	243,200	109,700	-	109,700	(59.0%)
Total Budget	243,012	267,600	243,200	109,700	-	109,700	(59.0%)
Total FTE	3.00	3.00	3.00	1.00	-	1.00	(66.7%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost MSTU General Fund	243,012	267,600	243,200	109,700	-	109,700	(59.0%)
Total Funding	243,012	267,600	243,200	109,700	-	109,700	(59.0%)

Forecast FY 2015:

Personal services are forecasted to be lower due to a position vacancy replaced at a lower rate of pay.

Current FY 2016:

Personal Services are budgeted to decrease due to the reassignment of two (2) FTE's into other cost centers in order to better align current job assignments.

Capital expenditures include computers and network printer replacements.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Planning

Zoning & Land Development Review (131)

Mission Statement

The mission of this section is to review and provide recommendations for all land use petitions such as rezones, PUDs and conditional uses consistent with the Land Development Code (LDC) and Growth Management Plan (GMP) and as required by Chapter 163, Part II, Florida Statutes, and to ensure proper public input through the BCC, the Collier County Planning Commission (CCPC) and other BCC-appointed advisory committees.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	-	17,193	3,174,000	-3,156,807
Oversee all divisional functions, including personnel matters, customer service standards and operational functions for the Division of Zoning and Land Development Review.				
Zoning Petitions Review and Processing	16.00	1,781,007	-	1,781,007
Review and recommendations for rezone petitions such as Conditional Uses, PUDs, Rezones and other petitions that require a public hearing process through the CCPC and other Board adopted advisory committees to include as applicable the Environmental Advisory Council and Historic and Archaeological Advisory Board. Provide final recommendations to the BCC after the public hearing process; ensure public meetings are properly conducted and legal advertising is completed. Coordinate comments of various review sections for incorporation into the final recommendations.				
Current Level of Service Budget	16.00	1,798,200	3,174,000	-1,375,800

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
• 90% of Planning reviews will be completed within established target dates	95	95	90	90

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	661,060	816,100	837,400	1,480,000	-	1,480,000	81.4%
Operating Expense	99,616	184,200	128,700	293,200	-	293,200	59.2%
Capital Outlay	-	-	-	25,000	-	25,000	na
Net Operating Budget	760,676	1,000,300	966,100	1,798,200	-	1,798,200	79.8%
Total Budget	760,676	1,000,300	966,100	1,798,200	-	1,798,200	79.8%
Total FTE	9.00	9.00	11.00	16.00	-	16.00	77.8%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Licenses & Permits	842,419	852,000	1,010,100	1,011,000	-	1,011,000	18.7%
Charges For Services	2,077,274	1,884,000	2,066,200	2,163,000	-	2,163,000	14.8%
Reimb From Other Depts	6,052	-	-	-	-	-	na
Net Cost Planning Services	(2,165,069)	(1,735,700)	(2,110,200)	(1,375,800)	-	(1,375,800)	(20.7%)
Total Funding	760,676	1,000,300	966,100	1,798,200	-	1,798,200	79.8%

Forecast FY 2015:

Personal services and operating costs are projected to be slightly higher than the adopted FY15 budget due to mid-year positions approved by the Board and employees filling vacancies that occurred mid-year at higher rates of pay. These actions will be covered by budget amendments.

Growth Management Department

Planning

Zoning & Land Development Review (131)

Current FY 2016:

Increased appropriations for this section are a result of additional positions due to the reassignment of five (5) FTEs from other cost centers in order to better align current job assignments, overtime allowances, related equipment expenses, Naples Daily News advertising fees, and court reporting fees.

Capital expenditures include computers and network printer replacements.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Planning

Land Use Hearing Officer (131)

Mission Statement

The Office of the Hearing Examiner will carry out the policy direction of the Board of County Commissioners (Board) related to growth management and land development through implementation of the Growth Management Plan's (GMP) goals, policies, and objectives specifically through hearing and issuing decisions and recommendations for local land use and zoning petitions consistent with the Land Development Code (LDC).

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Land Use Hearing Officer	2.00	287,500	62,500	225,000
This section provides issuance of various land use development orders such as Appeals of Type III Decisions, Variances, Minor Conditional Uses, Boat Lift Canopies and Boat Facility Extensions, review and analysis of proposed GMP and LDC amendments, review and analysis of various site planning deviations; reviews, considers and analyzes staff reports and public testimony relating to zoning and land use petitions, conducts public hearings and renders written decisions; and coordinates and cooperates with various state and federal agencies, other Board divisions and departments and the County Attorney's Office.				
Current Level of Service Budget	2.00	287,500	62,500	225,000

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	154,410	199,800	157,700	200,600	-	200,600	0.4%
Operating Expense	38,985	73,700	84,400	86,900	-	86,900	17.9%
Net Operating Budget	193,395	273,500	242,100	287,500	-	287,500	5.1%
Total Budget	193,395	273,500	242,100	287,500	-	287,500	5.1%
Total FTE	2.00	2.00	2.00	2.00	-	2.00	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost Planning Services	130,895	211,000	179,600	225,000	-	225,000	6.6%
Trans fm 111 MSTD Gen Fd	62,500	62,500	62,500	62,500	-	62,500	0.0%
Total Funding	193,395	273,500	242,100	287,500	-	287,500	5.1%

Notes:

The Chief Hearing Examiner contract was approved by the Board on 5-28-13.

Forecast FY 2015:

Personal services are forecasted to be lower due to a position vacancy.

Current FY 2016:

Expenditures are budgeted to increase due to court reporting services, legal advertising, postage, and IT related charges.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Planning

Transportation Planning (101)

Mission Statement

To provide supervision, planning and engineering, and coordination with the Growth Management Department, as well as other divisions/departments to ensure transportation planning activities (i.e. corridor and alignment studies, 5 and 10 year Capital Improvement Element, and alternative funding source acquisitions) and transportation concurrency management system are carried out in a timely, efficient, and economical manner.

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	182,056	179,600	132,100	-	-	-	(100.0%)
Operating Expense	8,137	8,000	8,000	-	-	-	(100.0%)
Net Operating Budget	190,194	187,600	140,100	-	-	-	(100.0%)
Total Budget	190,194	187,600	140,100	-	-	-	(100.0%)
Total FTE	2.00	2.00	2.00	-	-	-	(100.0%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost Road and Bridge	190,194	187,600	140,100	-	-	-	(100.0%)
Total Funding	190,194	187,600	140,100	-	-	-	(100.0%)

Notes:

This fund center will be merged with Transportation Development Review section effective for FY 16, as the merger will enhance the efficiency of managing the budget and operations. The missions, staffing and management of the two sections are interrelated.

Forecast FY 2015:

Personal Services are expected to be less than FY 15 adopted funding due to a position vacancy.

Current FY 2016:

Expenses are now programmed within the Transportation Development Review and Concurrency Management section (101) of the budget.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Regulation

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	12,824,071	15,082,700	14,784,000	17,931,500	17,500	17,949,000	19.0%
Operating Expense	2,063,710	3,722,400	2,958,200	4,326,200	-	4,326,200	16.2%
Indirect Cost Reimburs	120,200	145,500	145,500	145,100	-	145,100	(0.3%)
Capital Outlay	444,553	727,100	840,200	257,200	-	257,200	(64.6%)
Net Operating Budget	15,452,534	19,677,700	18,727,900	22,660,000	17,500	22,677,500	15.2%
Trans to Property Appraiser	15,676	16,400	16,400	16,900	-	16,900	3.0%
Trans to Tax Collector	45,271	51,000	51,000	54,300	-	54,300	6.5%
Trans to 101 Transp Op Fd	-	-	-	245,600	-	245,600	na
Trans to 111 Unincorp Gen Fd	13,800	-	-	-	-	-	na
Trans to 113 Com Dev Fd	16,300	16,300	16,300	16,300	-	16,300	0.0%
Trans to 523 Motor Pool Cap	-	-	-	25,000	-	25,000	na
Reserves for Contingencies	-	188,200	-	84,200	-	84,200	(55.3%)
Reserves for Capital	-	1,134,900	-	1,024,400	-	1,024,400	(9.7%)
Reserves for Cash Flow	-	614,800	-	542,800	-	542,800	(11.7%)
Reserves for Attrition	-	(27,500)	-	(26,000)	-	(26,000)	(5.5%)
Total Budget	15,543,581	21,671,800	18,811,600	24,643,500	17,500	24,661,000	13.8%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Building Review & Permitting (113)	6,189,021	8,231,900	7,676,200	9,417,400	-	9,417,400	14.4%
Business Franchise Administration Element (111)	300,715	376,000	356,500	384,400	-	384,400	2.2%
Code Enforcement (111)	3,911,149	4,221,300	4,256,600	4,488,200	-	4,488,200	6.3%
Engineering Services (131)	1,083,175	1,794,000	1,582,600	2,665,200	-	2,665,200	48.6%
Environmental Services (111)	297,268	361,300	234,800	369,900	-	369,900	2.4%
Environmental Services (131)	576,018	875,800	922,900	1,465,700	-	1,465,700	67.4%
Intersection Safety Program (001)	(1,315)	-	-	-	-	-	na
Natural Resources Grants (117)	13,000	-	-	12,500	-	12,500	na
Right-of-way Permit & Inspections (102/131)	289,535	378,800	378,400	370,600	-	370,600	(2.2%)
Transportation Development Review and Concurrency Mgt (101)	380,155	411,900	293,500	529,300	-	529,300	28.5%
Utility Regulations Fund (669)	355,861	427,300	405,000	453,400	-	453,400	6.1%
Water Pollution Control Fund (114)	2,057,952	2,599,400	2,621,400	2,503,400	17,500	2,520,900	(3.0%)
Total Net Budget	15,452,534	19,677,700	18,727,900	22,660,000	17,500	22,677,500	15.2%
Total Transfers and Reserves	91,047	1,994,100	83,700	1,983,500	-	1,983,500	(0.5%)
Total Budget	15,543,581	21,671,800	18,811,600	24,643,500	17,500	24,661,000	13.8%

Collier County Government
Fiscal Year 2016 Adopted Budget

Growth Management Department

Regulation

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	1,713,952	1,893,100	1,817,400	2,055,600	-	2,055,600	8.6%
Delinquent Ad Valorem Taxes	7,372	-	900	-	-	-	na
Communications Services Tax	5,051,603	4,500,000	4,800,000	4,700,000	-	4,700,000	4.4%
Franchise Fees	309,132	170,000	302,000	167,900	-	167,900	(1.2%)
Licenses & Permits	3,062,320	2,129,700	2,818,000	2,752,700	-	2,752,700	29.3%
Reinspection Fees	513,375	460,000	528,900	529,000	-	529,000	15.0%
Special Assessments	27,224	14,000	30,000	30,000	-	30,000	114.3%
Charges For Services	947,931	820,400	1,091,300	1,026,600	-	1,026,600	25.1%
Fines & Forfeitures	472,726	407,000	345,200	340,000	-	340,000	(16.5%)
Miscellaneous Revenues	42,899	20,000	45,100	20,000	-	20,000	0.0%
Interest/Misc	15,199	6,500	7,500	6,500	-	6,500	0.0%
Reimb From Other Depts	283,726	176,600	176,700	183,000	-	183,000	3.6%
Trans frm Property Appraiser	2,304	-	-	-	-	-	na
Trans frm Tax Collector	16,773	-	-	-	-	-	na
Net Cost General Fund	(7,241)	-	(1,600)	-	-	-	na
Net Cost Road and Bridge	290,936	411,900	293,500	529,300	-	529,300	28.5%
Net Cost MSTU General Fund	(1,941,707)	(638,400)	(1,299,900)	(595,500)	-	(595,500)	(6.7%)
Net Cost Community Development	6,171,668	8,231,900	7,676,100	9,417,400	-	9,417,400	14.4%
Net Cost Planning Services	(1,362,221)	567,700	(339,000)	1,292,400	-	1,292,400	127.7%
Trans fm 113 Comm Dev Fd	100,000	50,000	50,000	-	-	-	(100.0%)
Carry Forward	2,701,100	2,592,500	2,812,800	2,325,800	17,500	2,343,300	(9.6%)
Less 5% Required By Law	-	(141,100)	-	(137,200)	-	(137,200)	(2.8%)
Total Funding	18,419,071	21,671,800	21,154,900	24,643,500	17,500	24,661,000	13.8%

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Building Review & Permitting (113)	86.00	87.00	107.00	104.00	-	104.00	19.5%
Code Enforcement (111)	49.00	49.00	49.00	48.00	-	48.00	(2.0%)
Right-of-way Permit & Inspections (102/131)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Business Franchise Administration Element (111)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Utility Regulations Fund (669)	3.00	3.00	3.00	2.00	-	2.00	(33.3%)
Transportation Development Review and Concurrency Mgt (101)	4.00	4.00	4.00	5.00	-	5.00	25.0%
Engineering Services (131)	10.00	10.00	16.00	17.00	-	17.00	70.0%
Environmental Services (111)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Environmental Services (131)	8.00	8.00	12.00	14.00	-	14.00	75.0%
Water Pollution Control Fund (114)	20.50	20.50	20.50	20.50	0.50	21.00	2.4%
Total FTE	188.50	189.50	219.50	218.50	0.50	219.00	15.6%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Regulation

Building Review & Permitting (113)

Mission Statement

The purpose of this section is to provide fast, efficient, courteous customer service to residents, property owners, visitors, and licensed development professionals with the review and issuance of permits and to provide quality, timely inspections for all construction projects, while adhering to the Florida Building Code, and to prevent unlicensed and unscrupulous contractors from harming the public.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	4.00	997,452	-	997,452
Provides administrative oversight to the Growth Management Division Business Center, and Building Plan Review and Inspection Section. Interact with consumer groups, recommend and implement business continuity measures based on consumer requirements and risk assessments.				
Building Permit Processing	22.00	1,471,878	-	1,471,878
Provide review and assistance to customers with the processing of building permits and related building code inquiries.				
Inspections and Plans Review	69.00	6,228,275	-	6,228,275
Provide quality inspections within one business day and provide review services within est. timeframes. (One and two family dwellings = 5 business days (BD); Commercial single trade = 5 BD; Commercial 2-3 trades = 10 BD; Commercial Others = 15 BD.)				
Contractor Licensing	9.00	719,795	-	719,795
Regulate local and State licensing requirements. Investigate complaints within 24 hours and cite unlicensed contractors.				
Current Level of Service Budget	104.00	9,417,400	-	9,417,400

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Regulation

Building Review & Permitting (113)

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
• 100% of all Stand-Up Review applications and Land Use inquiries shall be completed within established timelines	100	100	100	100
• 100% of the time, a meeting with staff will be offered to the applicant, as well as the property owner, to arrange for a meeting with all plan reviewers associated with those areas of concerns, to aid with the resolution of all outstanding issues identified	100	100	100	100
• 80% of the recommended number of inspections per inspector per day will be within the measure outlined by the ISO and the Florida Benchmark Consortium	100	100	100	100
• 85% licensing officers conduct 12 site inspections per day	100	100	70	70
• 90% licensed activity/complaint requests are addressed within two business days	100	100	100	100
• 90% of Land Use applications shall be processed within the established timelines	100	100	100	100
• 90% of Zoning Certificates and Temporary Use applications shall be processed within the established timelines	100	100	100	100
• 100% of Contractor Licensing shall have renewal notices to all Licensed contractor one month prior to expiration date	100	100	100	100
• 90% of Contractors Licenses shall be completed within 5 business days	100	100	100	100
• 90% of Contractor Licenses that require advisory board review and approval shall be completed within 45 business days	100	100	100	100
• 95% of building inspections will be inspected within the next business day	100	100	100	100
• 95% of building permit applications and reviews shall be completed by required target date	100	100	100	100

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	5,298,450	6,647,200	6,275,300	7,968,300	-	7,968,300	19.9%
Operating Expense	568,426	1,124,200	967,300	1,419,100	-	1,419,100	26.2%
Capital Outlay	322,145	460,500	433,600	30,000	-	30,000	(93.5%)
Net Operating Budget	6,189,021	8,231,900	7,676,200	9,417,400	-	9,417,400	14.4%
Total Budget	6,189,021	8,231,900	7,676,200	9,417,400	-	9,417,400	14.4%
Total FTE	86.00	87.00	107.00	104.00	-	104.00	19.5%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	11,771	-	-	-	-	-	na
Reimb From Other Depts	5,582	-	100	-	-	-	na
Net Cost Community Development	6,171,668	8,231,900	7,676,100	9,417,400	-	9,417,400	14.4%
Total Funding	6,189,021	8,231,900	7,676,200	9,417,400	-	9,417,400	14.4%

Forecast FY 2015:

Personal services and operating costs are projected below budget despite the Board-approved increase in division positions. A delay in hiring the positions due to the restricted available labor pool until late in the FY resulted in forecast expenses significantly less than anticipated.

Current FY 2016:

Personal services and operating costs are budgeted to increase as a result of the additional twenty (20) Board-approved mid-year positions. three (3) FTEs were reassigned to other cost centers in order to better align current job assignments.

Capital expenses were reduced and the budget was moved to the Motor Pool Capital Recovery Fund for vehicle purchases. The

Growth Management Department

Regulation

Building Review & Permitting (113)

remaining budget includes replacement computers and network printers for staff.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

**Regulation
Code Enforcement (111)**

Mission Statement

To protect the health, safety and welfare of Collier County residents and visitors through education, cooperation, and compliance.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	3.00	1,082,395	785,000	297,395
Administer divisional investigative, operations and enforcement staff. Provide direction, implement policies and ensure health, safety and welfare of community members.				
Golden Gate City Area Investigators	7.00	682,494	-	682,494
Six investigators and one supervisor seek voluntary compliance with Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of community members				
East Naples Area Investigators	6.00	442,121	-	442,121
Five investigators and one supervisor seek voluntary compliance with Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of community members.				
Golden Gate Estates Area Investigators	7.00	515,601	-	515,601
Six investigators and one supervisor seek voluntary compliance with Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of community members.				
North Naples Area Investigators	6.00	454,838	-	454,838
Five investigators and one supervisor seek voluntary compliance with Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of community members.				
Immokalee/Copeland Area Investigators	5.00	359,985	-	359,985
Four investigators and one supervisor seek voluntary compliance with Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of community members.				
Operations Section	8.00	554,660	151,000	403,660
Intake code violation complaints (website and by phone), issue garage sale permits, recreational vehicle permits and temporary use permits. Archives code case records, issues service processes for code cases to respondents, completes approximately 4500 lien searches per year, manages nuisance abatement and demolition of properties with code violations defined by the Weed/Litter Ordinance and Property Maintenance Ordinance. Coordinates training for the division members.				
Code Enforcement Board & Special Magistrate Hearing Section	2.00	171,798	-	171,798
Manages Code Enforcement Board and Special Magistrate Hearings. Compiles all legal documentation and code cases, schedules code hearings and agency citations (Sheriff's Office, Domestic Animal Services, Public Utilities, False alarms and Park Rangers) for hearings, manages fines, operational costs and civil penalties, coordinates cases for foreclosure and fine abatement with the County Attorney's Office and records liens and Orders with the Clerk of Courts.				

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

**Regulation
Code Enforcement (111)**

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Citations Office/Lien Search	4.00	224,308	-	224,308

Completes lien searches and payoffs. Processes and maintains division requisitions, bids, and contracts. Posts transactions, invoices for service and coordinates with contractors. Processes payments, prepares reports, monitors revenue, processes violations and citations issued by the Sheriff's Office, Public Utilities, Domestic Animal Services, False alarms, Park Rangers and Code Enforcement Investigators.

Current Level of Service Budget	48.00	4,488,200	936,000	3,552,200

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
• 90% of open Code cases, on initial report, by community members and conduct site visit within 5 days.	90	90	90	90
• 100% of lien search and payoff requests processed within 2 business days	100	100	100	100
• 40% (= or >) of Code cases closed with voluntary compliance	40	40	40	40
• Conduct 50 Community Task Force meetings, 20 meet and greet events, 20 clean-up events, and/or neighborhood vacant home sweeps	100	100	100	100

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	3,293,604	3,496,900	3,597,700	3,597,700	-	3,597,700	2.9%
Operating Expense	617,546	724,400	658,900	824,500	-	824,500	13.8%
Capital Outlay	-	-	-	66,000	-	66,000	na
Net Operating Budget	3,911,149	4,221,300	4,256,600	4,488,200	-	4,488,200	6.3%
Total Budget	3,911,149	4,221,300	4,256,600	4,488,200	-	4,488,200	6.3%
Total FTE	49.00	49.00	49.00	48.00	-	48.00	(2.0%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Licenses & Permits	800	-	-	-	-	-	na
Special Assessments	27,224	14,000	30,000	30,000	-	30,000	114.3%
Charges For Services	663,702	474,000	675,700	566,000	-	566,000	19.4%
Fines & Forfeitures	466,800	407,000	343,600	340,000	-	340,000	(16.5%)
Miscellaneous Revenues	506	-	-	-	-	-	na
Reimb From Other Depts	56	-	-	-	-	-	na
Net Cost MSTU General Fund	2,752,062	3,326,300	3,207,300	3,552,200	-	3,552,200	6.8%
Total Funding	3,911,149	4,221,300	4,256,600	4,488,200	-	4,488,200	6.3%

Notes:

Code Enforcement is a community health, safety and welfare focused function that is not intended to perform as a revenue-centric business model. Revenues from fines and forfeitures are shown as part of the Code Enforcement budget but are not primarily intended to support the Division's operational costs. Charges for abatement activities and fees for lien searches are assessed to recover incurred costs.

Forecast FY 2015:

Personal services are forecasted to increase due to an anticipated retirement payout, overtime, and the hiring of FTE's at higher rates of pay. These actions will be covered by the appropriate budget amendments. Expenditures are forecasted to decrease primarily due to lower fuel costs.

Growth Management Department

**Regulation
Code Enforcement (111)**

Current FY 2016:

Operating Expenses have increased due to budget allocated for the Motor Pool Capital recovery charge assessed on all tagged vehicles. Capital is higher due to the replacement of radios recommended by the IT Division.

Revenue from fees, fines and reimbursements, consistent with collection trends, are budgeted higher than the prior year.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Regulation

Right-of-way Permit & Inspections (102/131)

Mission Statement

To provide a fast, efficient process for the review and issuance of right-of-way permits in compliance with Florida Administrative Code, Rule 14. To inspect all structures under construction to ensure compliance with the codes and regulations adopted by the Board of County Commissioners and as set forth in the governing ordinance.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Right-of-Way Permit Processing and Inspections	3.00	370,600	345,000	25,600
Process right-of-way permit applications within 15 business days. Inspect all issued permits under construction to ensure compliance with all applicable codes and regulations within 48 hours of the request. Inspect Maintenance of Traffic for all permits as needed.				
Reserves/Transfers/Interest	-	245,600	245,600	-
Current Level of Service Budget	3.00	616,200	590,600	25,600

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
• Percent of permitted projects inspected within 48 hours of request	59.50	100.00	60.00	60.00

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	224,415	264,900	298,300	312,000	-	312,000	17.8%
Operating Expense	54,120	72,200	38,800	52,200	-	52,200	(27.7%)
Indirect Cost Reimburs	11,000	9,700	9,700	6,400	-	6,400	(34.0%)
Capital Outlay	-	32,000	31,600	-	-	-	(100.0%)
Net Operating Budget	289,535	378,800	378,400	370,600	-	370,600	(2.2%)
Trans to 101 Transp Op Fd	-	-	-	245,600	-	245,600	na
Reserves for Contingencies	-	37,000	-	-	-	-	(100.0%)
Reserves for Capital	-	44,000	-	-	-	-	(100.0%)
Reserves for Cash Flow	-	75,700	-	-	-	-	(100.0%)
Total Budget	289,535	535,500	378,400	616,200	-	616,200	15.1%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Licenses & Permits	422,625	345,000	345,000	345,000	-	345,000	0.0%
Miscellaneous Revenues	-	-	100	-	-	-	na
Interest/Misc	914	-	-	-	-	-	na
Net Cost Planning Services	-	-	-	25,600	-	25,600	na
Carry Forward	144,800	207,800	278,900	245,600	-	245,600	18.2%
Less 5% Required By Law	-	(17,300)	-	-	-	-	(100.0%)
Total Funding	568,339	535,500	624,000	616,200	-	616,200	15.1%

Notes:

This fund center will be merged with the Engineering Regulation section within Fund 131 effective FY 16 to improve level of service and enhance the overall management and oversight of right-of-way permitting and related inspections. Residual revenue after close out of the fund will return to Fund (101) - the original fund where the function was performed prior to creation of the independent fund.

Growth Management Department

Regulation

Right-of-way Permit & Inspections (102/131)

Forecast FY 2015:

Personal Services are expected to be higher than budget due to the reclassification of a position to a higher job grade in order to increase level of service. This action will be covered by the appropriate budget amendment.

Current FY 2016:

Personal Services are expected to be higher than budget due to the reclassification of a position to a higher job grade in order to increase level of service. Expenses are budgeted to be lower due to decreases in IT costs, Fleet, and licenses and permits.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Regulation

Business Franchise Administration Element (111)

Mission Statement

To administer telecommunications licenses to cable franchises, monitor and procure associated fees, enforce customer service standards as they relate to franchise terms, and administer licenses and standards associated with the vehicle for hire industry for Collier County.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead/Customer Service	1.00	255,876	4,720,000	-4,464,124
To administer telecommunications licenses and cable franchises operating in unincorporated Collier County while monitoring quality of service and customer service issues.				
Vehicle for Hire Program	1.00	128,524	182,000	-53,476
Provides quality customer service to the Vehicle for Hire Industry, processes and reviews all applications for certificates to operate and issues permits. Performs all duties for the administration of the Vehicle for Hire Program.				
Current Level of Service Budget	2.00	384,400	4,902,000	-4,517,600

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
• 100% of Cable Franchise and Electric Utility customer inquiries will be responded to within 1 business day	100	100	100	100
• 90% of driver id's and Certificate to Operate Vehicles for Hire shall be completed within 10 business days	100	100	100	100
• 90% of driver id's and Certificate to Operate Vehicles for Hire that require advisory board review and approval shall be completed within 45 business days	100	100	100	100

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	143,173	147,900	149,000	151,500	-	151,500	2.4%
Operating Expense	157,542	228,100	207,500	223,900	-	223,900	(1.8%)
Capital Outlay	-	-	-	9,000	-	9,000	na
Net Operating Budget	300,715	376,000	356,500	384,400	-	384,400	2.2%
Total Budget	300,715	376,000	356,500	384,400	-	384,400	2.2%
Total FTE	2.00	2.00	2.00	2.00	-	2.00	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Communications Services Tax	5,051,603	4,500,000	4,800,000	4,700,000	-	4,700,000	4.4%
Licenses & Permits	209,563	182,000	266,000	182,000	-	182,000	0.0%
Miscellaneous Revenues	30,586	20,000	20,000	20,000	-	20,000	0.0%
Net Cost MSTU General Fund	(4,991,037)	(4,326,000)	(4,729,500)	(4,517,600)	-	(4,517,600)	4.4%
Total Funding	300,715	376,000	356,500	384,400	-	384,400	2.2%

Forecast FY 2015:

Overall division expenditures are anticipated to be in line with the adopted FY15 budget.

Growth Management Department

Regulation

Business Franchise Administration Element (111)

Current FY 2016:

Overall division expenses are within Board-approved guidance. Capital expenditures include computer and network printer replacements. This budget includes an interdepartmental service payment for program administration and oversight by the Utilities Regulation Fund (669) staff.

Revenues:

Charges for Services are primarily from fees collected for background searches and Vehicle for Hire licensing services. Revenues collected from the State of Florida Communication Services Tax (CST) is budgeted at \$4.7 million and is the largest, single non ad valorem contributions to the County's Unincorporated Area General Fund.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Regulation

Utility Regulations Fund (669)

Mission Statement

To provide effective and efficient regulation of privately owned water, bulk water, and wastewater utilities, providing service within the unincorporated areas of Collier County and the timely resolution of customer inquiries pertaining to quality utility service.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration and Enforcement	1.50	406,672	195,500	211,172
Divisional administration and enforcement of enabling ordinance and supplemental rules of the Board regarding water, bulk water, and wastewater utility regulation of investor-owned utilities; to provide administrative support to the Collier County Water and Wastewater Authority; to review, audit, and make recommendations as appropriate regarding territorial boundaries, rate tariffs, rate investigations, and standard operating procedures of utilities subject to local regulation.				
Customer Service	0.50	46,728	35,300	11,428
To provide timely research and resolution of customer inquiries regarding utility service, billing, customer relations, as related to private utilities under regulatory jurisdiction of the Board of County Commissioners.				
Reserves	-	984,300	1,206,900	-222,600
Contingencies may include health, safety and welfare issues connected with operation and maintenance of privately owned utilities should the Collier County Water and Wastewater Authority or the BCC be appointed by the Court as receiver of utilities that are in financial distress or abandoned.				
Current Level of Service Budget	2.00	1,437,700	1,437,700	-

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
• 100% of private utilities customer inquiries will be responded to within 1 business day	100	100	100	100
• 100% of reported violations shall be processed within 1 business day	100	100	100	100

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	324,920	325,700	363,900	201,100	-	201,100	(38.3%)
Operating Expense	14,542	84,000	23,500	208,100	-	208,100	147.7%
Indirect Cost Reimburs	16,400	17,600	17,600	17,700	-	17,700	0.6%
Capital Outlay	-	-	-	26,500	-	26,500	na
Net Operating Budget	355,861	427,300	405,000	453,400	-	453,400	6.1%
Reserves for Contingencies	-	21,400	-	17,100	-	17,100	(20.1%)
Reserves for Capital	-	876,300	-	899,400	-	899,400	2.6%
Reserves for Cash Flow	-	64,100	-	67,800	-	67,800	5.8%
Reserves for Attrition	-	(6,500)	-	-	-	-	(100.0%)
Total Budget	355,861	1,382,600	405,000	1,437,700	-	1,437,700	4.0%
Total FTE	3.00	3.00	3.00	2.00	-	2.00	(33.3%)

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Regulation

Utility Regulations Fund (669)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Franchise Fees	309,132	170,000	302,000	167,900	-	167,900	(1.2%)
Interest/Misc	4,946	1,500	3,000	1,500	-	1,500	0.0%
Reimb From Other Depts	100,000	100,000	100,000	100,000	-	100,000	0.0%
Trans fm 113 Comm Dev Fd	100,000	50,000	50,000	-	-	-	(100.0%)
Carry Forward	1,036,400	1,074,700	1,131,800	1,181,800	-	1,181,800	10.0%
Less 5% Required By Law	-	(13,600)	-	(13,500)	-	(13,500)	(0.7%)
Total Funding	1,550,477	1,382,600	1,586,800	1,437,700	-	1,437,700	4.0%

Forecast FY 2015:

Forecast salaries are over budget due to mid-year salary increases associated with re-organized operations. This action will be covered by the appropriate budget amendment.

Current FY 2016:

Personal Service expenses include funding for two (2) FTE's with one (1) management FTE transferred to Fund (113). Appropriations include funding for a general wage adjustment. The operating budget includes professional fees and contractual services associated with anticipated rate cases. The purchase of a vehicle for this division is programmed in the capital budget.

Revenues:

This fund is a revenue centric operation that receives franchise fees and County interdepartmental reimbursements in payment for regulatory duties and as an administrative offset for work performed by programmed staff. It is anticipated that Orange Tree Utilities will be absorbed within the Public Utilities Department; therefore any revenues generated by this utility will no longer be under the purview of the Collier County Water & Wastewater Authority.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Regulation

Transportation Development Review and Concurrency Mgt (101)

Mission Statement

To provide supervision, planning and engineering, and coordination with Growth Management Department, as well as other divisions/departments to ensure the transportation planning activities are carried out in a timely, efficient, and economical manner, and in compliance with Florida Statutes, Chapters 163 and 339, and local ordinances through the review of development applications for level of service, access management, site impact, and alternative transportation opportunities (i.e. walking, biking, car-pooling, etc.).

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	3.00	321,337	-	321,337
Provide for the supervision and overall program planning of the Transportation Planning and Review Section consistent with County LDC requirement and applicable State Statutes (chapters 163 and 339).				
Development Review	2.00	207,963	-	207,963
Review of rezones, conditional uses, site development plans, and other development issues for compliance with Board policies and directives, including the monitoring of compliance of development projects with various commitment requirements (PUDs, DCA, etc.).				
Current Level of Service Budget	5.00	529,300	-	529,300

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
• 90% of Transportation reviews will be completed within established target date	90	90	90	90

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	362,180	388,500	270,100	497,800	-	497,800	28.1%
Operating Expense	17,975	22,000	22,000	30,000	-	30,000	36.4%
Capital Outlay	-	1,400	1,400	1,500	-	1,500	7.1%
Net Operating Budget	380,155	411,900	293,500	529,300	-	529,300	28.5%
Total Budget	380,155	411,900	293,500	529,300	-	529,300	28.5%
Total FTE	4.00	4.00	4.00	5.00	-	5.00	25.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Reimb From Other Depts	89,220	-	-	-	-	-	na
Net Cost Road and Bridge	290,936	411,900	293,500	529,300	-	529,300	28.5%
Total Funding	380,155	411,900	293,500	529,300	-	529,300	28.5%

Forecast FY 2015:

The Personal Services forecast is less than the adopted budget due to unexpected position vacancies throughout the year.

Current FY 2016:

Operating expenses totaling \$8,000 were shifted from the Transportation Planning (101) section as part of a division merger.

Capital Outlay includes \$1,500 for the purchase of a new computer to replace an aging unit.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

**Regulation
Engineering Services (131)**

Mission Statement

It is this section's mission to oversee the implementation of the Land Development Code (LDC) and Subdivision Regulations in the review and approval of subdivisions and other site improvement plans, to review and approve various engineering permits, and to provide inspection services of infrastructure construction to assure compliance with County Standards.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	-	466,935	2,748,000	-2,281,065
Fund for division administration and fixed divisional overhead.				
Engineering Review	12.00	1,673,991	-	1,673,991
Program staff includes the County Engineer, Section Manager of the Engineering Review and Inspection Section, and the County Surveyor. Provides for the technical review and approval of plans for subdivisions, SDP's, SIP's and insubstantial changes; processes and issues excavation permits, blasting permits, lot-line adjustments, easement vacations and other minor approvals. Processes requests for utility conveyances. Manages preliminary and final acceptances of subdivisions, including the processing of performance securities.				
Engineering Inspections	5.00	524,274	-	524,274
Provides for the inspections of infrastructure construction for subdivisions and site improvement plans, including inspections for preliminary acceptances and utility conveyances. Inspects all single family and commercial units for drainage and landscaping, features not required by the Florida Building Code. Conducts well inspections.				
Current Level of Service Budget	17.00	2,665,200	2,748,000	-82,800

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
• 90% of Engineering Building Inspections will be inspected within the next business day	90.10	90.00	90.00	90.00
• 90% of Engineering reviews will be completed within established target date	90	90	95	95

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	906,877	1,238,700	1,322,000	2,127,900	-	2,127,900	71.8%
Operating Expense	96,898	471,300	181,900	512,300	-	512,300	8.7%
Capital Outlay	79,400	84,000	78,700	25,000	-	25,000	(70.2%)
Net Operating Budget	1,083,175	1,794,000	1,582,600	2,665,200	-	2,665,200	48.6%
Total Budget	1,083,175	1,794,000	1,582,600	2,665,200	-	2,665,200	48.6%
Total FTE	10.00	10.00	16.00	17.00	-	17.00	70.0%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

**Regulation
Engineering Services (131)**

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Licenses & Permits	2,407,657	1,598,000	2,196,800	2,215,000	-	2,215,000	38.6%
Reinspection Fees	513,375	460,000	528,900	529,000	-	529,000	15.0%
Charges For Services	4,669	3,000	4,000	4,000	-	4,000	33.3%
Miscellaneous Revenues	37	-	-	-	-	-	na
Reimb From Other Depts	348	-	-	-	-	-	na
Net Cost Planning Services	(1,842,911)	(267,000)	(1,147,100)	(82,800)	-	(82,800)	(69.0%)
Total Funding	1,083,175	1,794,000	1,582,600	2,665,200	-	2,665,200	48.6%

Forecast FY 2015:

Personal services are forecasted to increase due to the hiring of six (6) mid-year Board approved FTE's. Operating expenses are forecasted to be lower due to a lower than anticipated payout for refund requests.

Current FY 2016:

Personal services are budgeted to increase due to the hiring of six (6) mid-year Board approved FTE's and a reassignment of an FTE from another cost center in order to better align current job assignments.

Operating expense increase is due to budget allocated for the Motor Pool Capital recovery charge assessed on all tagged vehicles.

Capital expenses were reduced and the budget was moved to the Motor Pool Capital Recovery Fund for vehicle purchases. The remaining budget includes computer and network printer replacements.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Regulation

Environmental Services (111)

Mission Statement

The purpose of this section is to provide for the development of various environmental planning efforts and regulations associated with the Growth Management Plan (GMP) and other BCC-directed activities.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Environmental Planning and Permitting Support	2.00	257,100	-	257,100
This section provides implementation, coordination and revision to the GMP Conservation and Coastal Management Element, GMP consistency reviews, LDC amendment, support, review of Stewardship Sending Area (SSA) applications and TDR Restoration Plans; Development and maintenance of GIS environmental data and support to the Environmental Review Section as necessary; Implementation of the Watershed Management Plans as directed by the BCC, support and data analysis for the Growth Management Plan revisions and other efforts.				
Coastal Zone Management	1.00	112,800	-	112,800
Implementation of various coastal programs to include artificial reef construction and monitoring, coastal water quality sampling, derelict vessel removal, and waterway marker maintenance.				
Current Level of Service Budget	3.00	369,900	-	369,900

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	275,092	282,600	198,300	287,100	-	287,100	1.6%
Operating Expense	22,176	78,700	36,500	72,800	-	72,800	(7.5%)
Capital Outlay	-	-	-	10,000	-	10,000	na
Net Operating Budget	297,268	361,300	234,800	369,900	-	369,900	2.4%
Total Budget	297,268	361,300	234,800	369,900	-	369,900	2.4%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	-	-	12,500	-	-	-	na
Net Cost MSTU General Fund	297,268	361,300	222,300	369,900	-	369,900	2.4%
Total Funding	297,268	361,300	234,800	369,900	-	369,900	2.4%

Notes:

Pursuant to Board approval of the County Manager's FY12 mid-year Reorganization and Realignment Plan, the Coastal Zone Management function consisting of one staffer implementing various coastal programs has been incorporated into the Environmental Services (111) budget.

Forecast FY 2015:

Personnel and operating expenses are anticipated to be less than budgeted as a result of a partial year vacancy in an Environmental Specialist position.

Current FY 2016:

The personal service budget includes an increase for a general wage adjustment. Personal services costs are also up as a result of the reclassification of an Environmental Specialist to a Sr. Environmental Specialist and a Sr. Environmental Specialist to a Sr. Engineer. Operating cost budgets have decreased primarily in contractual services. Capital expenditures include computers and network printer replacements.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

**Regulation
Natural Resources Grants (117)**

Mission Statement

The purpose of this section is to provide for the construction and maintenance of artificial reefs utilizing private donations.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Artificial Reef Program	-	12,500	-	12,500
Reserves, Transfers, and Interest	-	-	12,500	-12,500
Current Level of Service Budget	-	12,500	12,500	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	13,000	-	-	12,500	-	12,500	na
Net Operating Budget	13,000	-	-	12,500	-	12,500	na
Trans to 111 Unincorp Gen Fd	13,800	-	-	-	-	-	na
Total Budget	26,800	-	-	12,500	-	12,500	na

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	-	-	12,500	-	-	-	na
Interest/Misc	49	-	-	-	-	-	na
Carry Forward	26,700	-	-	12,500	-	12,500	na
Total Funding	26,749	-	12,500	12,500	-	12,500	na

Notes:

On December 10, 2013, the Board accepted a Memorandum of Understanding with the Community Foundation of Collier County. The Community Foundation of Collier County donations may be used to aid the County in construction and maintenance of artificial reefs.

Forecast FY 2015:

Revenues of \$12,500 have been received from private sources to-date for program funding.

Current FY 2016:

As revenues are received, they will accumulate within this fund to be used efficiently for future projects, which may include naming reefs.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Regulation

Environmental Services (131)

Mission Statement

The purpose of the Environmental Review Section is to ensure that all land use petitions and development activities conform to the environmental requirements of the Growth Management Plan and the Land Development Code (LDC) and to maintain the environmental sections of the LDC.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	-	75,000	-	75,000
Funding for divisional administration and fixed overhead is budgeted in Fund 131.				
Environmental Review and Permitting	10.00	1,015,638	116,100	899,538
This section provides issuance of various environmental permits such as vegetation removal and coastal construction setback line permits; Review of land use petitions site development plans for environmental compliance with the LDC and GMP, informal wetland determinations; Provides technical support and coordination for the EAC.				
Environmental Planning and Support Services	4.00	375,062	-	375,062
This section provides support to the Business Center for environmental reviews, development and maintenance of GIS environmental data; Support to the Environmental Review Section as necessary.				
Current Level of Service Budget	14.00	1,465,700	116,100	1,349,600

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
• % of Environmental reviews will be completed within established target date	100	95	98	95

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	550,762	720,900	853,800	1,203,200	-	1,203,200	66.9%
Operating Expense	25,256	154,900	69,100	262,500	-	262,500	69.5%
Net Operating Budget	576,018	875,800	922,900	1,465,700	-	1,465,700	67.4%
Total Budget	576,018	875,800	922,900	1,465,700	-	1,465,700	67.4%
Total FTE	8.00	8.00	12.00	14.00	-	14.00	75.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Licenses & Permits	20,775	4,100	9,600	10,100	-	10,100	146.3%
Charges For Services	74,546	37,000	105,200	106,000	-	106,000	186.5%
Reimb From Other Depts	7	-	-	-	-	-	na
Net Cost Planning Services	480,690	834,700	808,100	1,349,600	-	1,349,600	61.7%
Total Funding	576,018	875,800	922,900	1,465,700	-	1,465,700	67.4%

Forecast FY 2015:

Personal services are forecasted to increase due to the hiring of four (4) mid-year Board approved FTE's. Overall operating expenses are less than budget due to a reduced need for job bank services.

Growth Management Department

**Regulation
Environmental Services (131)**

Current FY 2016:

Personal services are budgeted to increase due to the hiring of four (4) mid-year Board approved FTE's in FY 15, the reassignment of two (2) FTE's from other cost centers in order to better align current job assignments, and an overtime allowance.

Operating expenses are increasing due to related equipment expenses for the expanded FTE's, enhanced contractual services, and job bank staff used on an as-needed basis to meet peak service demand.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Regulation

Water Pollution Control Fund (114)

Mission Statement

To proactively plan, develop, and efficiently implement programs and projects that protect the safety, health and welfare of the community and its environment with a focus on the protection of Collier County's drinking water supply from all sources of pollution. Protection of Collier County's groundwater, freshwater, surface water and other non-tidal water resources is mandated by the Water Pollution Control Ordinance 89-20 (WPCO 89-20), the Growth Management Plan, related Board-approved contracts, agreements, and federal and state regulatory directives.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration and Operations	10.50	1,326,268	2,056,200	-729,932
Leads and manages Pollution Control program activities, provides administrative and technical support, ensures resources are available for program success, ensures compliance, security, and safety criteria are met, manages assets and contracts, approves and authorizes purchasing activities. Implements the wastewater treatment plant, sludge vehicle licensing, wellfield protection, biosolids land application, private lift station, and pollution compliant investigation programs. Implements the Pollution Control and Prevention public outreach/education program. Provides management for Collier County National Pollutant Discharge Elimination System and Municipal Separate Storm Sewer permit.				
Water Resources Monitoring and Analytical Services	10.00	1,177,132	433,600	743,532
Provides analytical, chemical and biological water quality data that is accurate, precise and reliable. Meets the mandates of Ordinance No. 1989-20; the GMP Natural Groundwater Aquifer Recharge Sub-Element Objective 3 (Groundwater Quality Monitoring) and associated policies; the GMP-Conservation and Coastal Management Element (CCME) Objectives 2.1, 2.2, and 2.3; Policies 2.1.2, 2.1.7, 2.2.4, 2.3.4, 2.3.5, 2.3.6; FAC 62-522, 62-550, 62-551, 62-601, 62-625, 62-650, and 64E-9; and the National Environmental Laboratory Accreditation Conference. Monitors Collier County's groundwater and surface water quality. In addition to Collier County's program, includes ground and surface water quality monitoring and/or analysis for the South Florida Water Management District (SFWMD); Lake Trafford, City of Marco, City of Naples, Pelican Bay Services, Water and Wastewater Departments, Lely Area Stormwater Improvement Project (LASIP) permit monitoring; Florida Department of Health, Environmental Health and Engineering, Big Cypress National Park; etc. and red tide sampling and community notification.				
Reserves, Transfers & Remittances	-	753,600	767,200	-13,600
Current Level of Service Budget	20.50	3,257,000	3,257,000	-
Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Customer Service Specialist - .5 FTE	0.50	17,500	17,500	-

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Regulation

Water Pollution Control Fund (114)

Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
This is a request to change one part time (.50 FTE) Customer Service Specialist to a full time (1.0 FTE) Customer Service Specialist to support the Natural Resources Division's administrative functions and electronic content management program. Natural Resources has 30 years of documentation to be sorted, scanned, and indexed into SIRE. These documents include records of pollution complaints, sludge vehicle licenses, private domestic wells, certificates to operate inspections and certificates. At the current pace it is estimated that this process will take 6 years just to complete the Pollution Control section related documents. The addition of 20 hours per week for this purpose will double the progress of this task by this employee. It will also provide administrative coverage for the division and assist with employee retention.				
Expanded Services Budget	0.50	17,500	17,500	-
Total Adopted Budget	21.00	3,274,500	3,274,500	-

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Analyses Completed Per FTE	13,366	13,366	14,606	16,262
Certificates to Operate Issued	116	116	111	115
Educational Activities	-	-	48	48
Field Samples Taken Per FTE	1,489	1,587	1,735	1,735
Pollution Complaints Closed	100	110	216	225
Sludge Vehicles Licensed	-	-	110	110
WWTP & Private Lift Station Inspections	48	48	74	100

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	1,444,598	1,569,400	1,455,600	1,584,900	17,500	1,602,400	2.1%
Operating Expense	477,545	762,600	752,700	708,300	-	708,300	(7.1%)
Indirect Cost Reimburs	92,800	118,200	118,200	121,000	-	121,000	2.4%
Capital Outlay	43,009	149,200	294,900	89,200	-	89,200	(40.2%)
Net Operating Budget	2,057,952	2,599,400	2,621,400	2,503,400	17,500	2,520,900	(3.0%)
Trans to Property Appraiser	15,676	16,400	16,400	16,900	-	16,900	3.0%
Trans to Tax Collector	45,271	51,000	51,000	54,300	-	54,300	6.5%
Trans to 113 Com Dev Fd	16,300	16,300	16,300	16,300	-	16,300	0.0%
Trans to 523 Motor Pool Cap	-	-	-	25,000	-	25,000	na
Reserves for Contingencies	-	129,800	-	67,100	-	67,100	(48.3%)
Reserves for Capital	-	214,600	-	125,000	-	125,000	(41.8%)
Reserves for Cash Flow	-	475,000	-	475,000	-	475,000	0.0%
Reserves for Attrition	-	(21,000)	-	(26,000)	-	(26,000)	23.8%
Total Budget	2,135,199	3,481,500	2,705,100	3,257,000	17,500	3,274,500	(5.9%)
Total FTE	20.50	20.50	20.50	20.50	0.50	21.00	2.4%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Regulation

Water Pollution Control Fund (114)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	1,713,952	1,893,100	1,817,400	2,055,600	-	2,055,600	8.6%
Delinquent Ad Valorem Taxes	7,372	-	900	-	-	-	na
Licenses & Permits	900	600	600	600	-	600	0.0%
Charges For Services	205,014	306,400	306,400	350,600	-	350,600	14.4%
Interest/Misc	9,290	5,000	4,500	5,000	-	5,000	0.0%
Reimb From Other Depts	88,513	76,600	76,600	83,000	-	83,000	8.4%
Trans frm Property Appraiser	2,304	-	-	-	-	-	na
Trans frm Tax Collector	16,773	-	-	-	-	-	na
Carry Forward	1,493,200	1,310,000	1,402,100	885,900	17,500	903,400	(31.0%)
Less 5% Required By Law	-	(110,200)	-	(123,700)	-	(123,700)	12.3%
Total Funding	3,537,319	3,481,500	3,608,500	3,257,000	17,500	3,274,500	(5.9%)

Notes:

Ordinance 89-20 allows up to one tenth of a mill of Ad-Valorem revenue to be levied towards a Water Pollution Control Fund. The proposed FY 16 budget, in compliance with FY 16 Budget Policy, remains millage neutral (0.0293 mil) and well below the 0.1 mil allowed by referendum.

Pursuant to Board approval of the County Manager's FY 12 mid-year Reorganization and Realignment Plan, the Water Pollution Control Division, which had been in the Public Utilities Department, was reassigned to Growth Management under the Environmental Services Division. As part of the reorganization four positions responsible for petroleum storage tank and hazardous waste compliance previously attached to the Water Pollution Control Division were reorganized under the Solid Waste Division in Fund (470).

Forecast FY 2015:

Personal services were lower than the adopted FY 15 budget due to vacancies during the year. Operating expenses are projected slightly below budget while capital purchases will exceed budget by \$145,700. This is due to the purchase of certain technical equipment in FY 15 and these acquisitions were approved by the Board and covered by a budget amendment.

Current FY 2016:

Personal service budget increased due to a general wage adjustment. With budget allocated for the Motor Pool Capital recovery charge assessed on all tagged vehicles beginning in FY2016, operating expenses still decreased due to reductions in software certification costs and operating supplies. The indirect service charge is higher reflecting increases in prior year activity.

Capital expenses were reduced and the budget was moved to the Motor Pool Capital Recovery Fund for vehicle purchases. The remaining capital budget includes Spotfire computer software, a data visualization tool (\$30,000), EX02 field meters (\$30,000), Environmental Express Hot block (\$5,800), Miles Label printer (\$4,000), Turbidmeter (\$3,000), Sample Incubator (\$2,500), and laptops to replace desktops (\$9,800).

While reserves dropped by \$131,500, the funds cash position remains strong. The cash balance reserve is set at \$475,000.

Revenues:

Taxable value for this county-wide district function totals \$70,007,861,169, an increase of 8.38% over last year. Based upon a millage neutral position, property tax revenue will total \$2,051,200 - an increase of \$158,100. Actual cash and cash equivalents year over year dropped by \$91,100 to \$1,402,100 at year ending 9/30/14. This is a managed drop reflecting the need to replace mission critical capital items.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Regulation

Intersection Safety Program (001)

Mission Statement

The purpose of the Intersection Safety Program is to encourage vehicle owners to obey traffic control devices at Collier County intersections through the use of Traffic Infraction Detectors (unmanned cameras) to improve safety by lowering the number of traffic accidents caused by red light running.

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	(1,315)	-	-	-	-	-	na
Net Operating Budget	(1,315)	-	-	-	-	-	na
Total Budget	(1,315)	-	-	-	-	-	na

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Fines & Forfeitures	5,926	-	1,600	-	-	-	na
Net Cost General Fund	(7,241)	-	(1,600)	-	-	-	na
Total Funding	(1,315)	-	-	-	-	-	na

Notes:

The Board of County Commissioners authorized terminating the Intersection Safety Program effective March 1, 2013. This program was run at no net cost to Collier County. Because of the FY13 historical financial information this budget continues to be part of the budget presentation.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Maintenance

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	6,584,830	6,730,800	6,635,000	6,971,000	226,400	7,197,400	6.9%
Operating Expense	12,595,604	10,114,200	9,868,400	10,043,100	6,900	10,050,000	(0.6%)
Indirect Cost Reimburs	10,300	7,800	7,800	8,600	-	8,600	10.3%
Capital Outlay	1,726,948	1,911,000	2,047,900	98,000	99,200	197,200	(89.7%)
Net Operating Budget	20,917,681	18,763,800	18,559,100	17,120,700	332,500	17,453,200	(7.0%)
Trans to 111 Unincorp Gen Fd	118,800	-	-	16,300	-	16,300	na
Trans to 298 Sp Ob Bd '10	858,600	870,300	870,300	871,100	-	871,100	0.1%
Reserves for Contingencies	-	700	-	-	-	-	(100.0%)
Reserves for Capital	-	26,700	-	1,000	-	1,000	(96.3%)
Total Budget	21,895,081	19,661,500	19,429,400	18,009,100	332,500	18,341,600	(6.7%)

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Landscape & MSTU's Operations (111)	4,836,278	5,189,200	5,024,000	5,208,000	102,300	5,310,300	2.3%
Landscape Capital Projects (112)	77,896	7,800	81,700	8,600	-	8,600	10.3%
Trans Maintenance - Aquatic Plant Control (101)	1,457,603	1,296,500	1,241,200	1,143,700	-	1,143,700	(11.8%)
Trans Maintenance Road & Bridge (101)	8,928,934	9,730,300	9,624,400	8,260,400	230,200	8,490,600	(12.7%)
Transportation Road Maintenance (111)	5,616,971	2,540,000	2,587,800	2,500,000	-	2,500,000	(1.6%)
Total Net Budget	20,917,681	18,763,800	18,559,100	17,120,700	332,500	17,453,200	(7.0%)
Total Transfers and Reserves	977,400	897,700	870,300	888,400	-	888,400	(1.0%)
Total Budget	21,895,081	19,661,500	19,429,400	18,009,100	332,500	18,341,600	(6.7%)

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
SFWMD/Big Cypress Revenue	1,000,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0.0%
Charges For Services	20,482	8,000	19,900	9,100	-	9,100	13.8%
Miscellaneous Revenues	84,659	73,000	85,400	78,400	-	78,400	7.4%
Interest/Misc	603	-	-	1,100	-	1,100	na
Reimb From Other Depts	1,105	-	-	70,000	-	70,000	na
Net Cost Road and Bridge	10,185,660	10,846,100	10,665,000	9,147,700	230,200	9,377,900	(13.5%)
Net Cost MSTU General Fund	10,452,553	7,729,200	7,607,400	7,678,000	102,300	7,780,300	0.7%
Carry Forward	226,600	6,700	76,600	24,900	-	24,900	271.6%
Less 5% Required By Law	-	(1,500)	-	(100)	-	(100)	(93.3%)
Total Funding	21,971,662	19,661,500	19,454,300	18,009,100	332,500	18,341,600	(6.7%)

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Landscape & MSTU's Operations (111)	9.00	9.00	9.00	10.00	1.00	11.00	22.2%
Trans Maintenance Road & Bridge (101)	89.00	89.00	89.00	89.00	2.00	91.00	2.2%
Trans Maintenance - Aquatic Plant Control (101)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Total FTE	101.00	101.00	101.00	102.00	3.00	105.00	4.0%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Maintenance

Landscape & MSTU's Operations (111)

Mission Statement

To provide maintenance of landscaped, non-landscaped, and roadsides on selected County roadways to meet the standards adopted by the Board of County Commissioners. To provide supervision, coordination, manpower and support equipment to maintain the highest possible level of landscape service. To provide coordinated staff support for landscape and irrigation project management.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Landscape Beautification Program	10.00	5,208,000	30,000	5,178,000
This program provides contract management of the landscape maintenance contractors hired for the weekly maintenance of the landscaped and non-landscaped medians and roadways under the County's Landscaping Master Plan. Also provided are field supervision/inspections and irrigation maintenance of the roadways under the County's Landscaping Master Plan as well as the collection/inventory of the landscape assets utilizing a GPS based asset management program.				
Current Level of Service Budget	10.00	5,208,000	30,000	5,178,000
Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Inspector	1.00	102,300	-	102,300
Adding FTE Inspector Landscape Inspector - The purpose of this classification is to review construction plans and inspect maintenance/landscape projects to ensure engineering compliance with state/local laws and approved construction plans/specifications. (Grade 18) – to meet the increasing need to inspect work activities and work product of contracted activities as they happen, provide dedicated staff for ongoing inspection for repair needs and contract management				
Expanded Services Budget	1.00	102,300	-	102,300
Total Adopted Budget	11.00	5,310,300	30,000	5,280,300

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
• 80% of irrigation alarms responded to within 24 hours (unconstrained target = 100%)	90	80	90	80
• 80% of lane miles maintained to adopted LOS (unconstrained target=100% of adopted LOS)	80	100	90	100
• Average cost per landscaped lane mile	43,435	42,356	40,262	42,756
• Maintain 80% of planned service frequency for mowing, mulching cycles, and reduce trimming for 100 landscape miles (unconstrained target = 100% of planned service frequency)	90	100	90	100
• Maintain 80% of planned service frequency for mowing, mulching cycles, and reduce trimming for 100 landscape miles (unconstrained target=100% of planned service frequency)	90	100	100	100

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Maintenance

Landscape & MSTU's Operations (111)

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	704,124	710,900	694,900	819,500	66,400	885,900	24.6%
Operating Expense	4,129,166	4,322,300	4,178,200	4,293,500	2,900	4,296,400	(0.6%)
Capital Outlay	2,988	156,000	150,900	95,000	33,000	128,000	(17.9%)
Net Operating Budget	4,836,278	5,189,200	5,024,000	5,208,000	102,300	5,310,300	2.3%
Total Budget	4,836,278	5,189,200	5,024,000	5,208,000	102,300	5,310,300	2.3%
Total FTE	9.00	9.00	9.00	10.00	1.00	11.00	22.2%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	-	-	4,400	30,000	-	30,000	na
Reimb From Other Depts	696	-	-	-	-	-	na
Net Cost MSTU General Fund	4,835,582	5,189,200	5,019,600	5,178,000	102,300	5,280,300	1.8%
Total Funding	4,836,278	5,189,200	5,024,000	5,208,000	102,300	5,310,300	2.3%

Notes:

Landscaped miles increased by 1.5 miles during FY 15 due to finalizing the beautification project at the Immokalee and I-75 interchange.

Forecast FY 2015:

Overall department expenditures will be less than the adopted FY 15 budget due to savings from contracted services that did not increase in cost to levels previously anticipated with trending market conditions.

Current FY 2016:

Personal Services will increase by 24.6% due to restructuring the section to align fiscal support staff (previously part of Stormwater operations in Fund 324) and an expanded request for one new (1) FTE Inspector position.

Operating Expense has increased slightly to reflect the supplies and training needed for the additional FTE.

Capital Outlay includes \$95,000 for the replacement of the irrigation system though out the county.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Maintenance

Landscape Capital Projects (112)

Mission Statement

To provide capital funding for landscaping roadway median sections in accordance with Board approved guidance and provide funding for repair of damaged landscaping sections.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Operating Overhead	-	8,600	8,600	-
Reserves & Transfers	-	17,300	17,300	-
Current Level of Service Budget	-	25,900	25,900	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	54,320	-	60,600	-	-	-	na
Indirect Cost Reimburs	10,300	7,800	7,800	8,600	-	8,600	10.3%
Capital Outlay	13,276	-	13,300	-	-	-	na
Net Operating Budget	77,896	7,800	81,700	8,600	-	8,600	10.3%
Trans to 111 Unincorp Gen Fd	118,800	-	-	16,300	-	16,300	na
Reserves for Contingencies	-	700	-	-	-	-	(100.0%)
Reserves for Capital	-	26,700	-	1,000	-	1,000	(96.3%)
Total Budget	196,696	35,200	81,700	25,900	-	25,900	(26.4%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	11,314	-	10,800	-	-	-	na
Miscellaneous Revenues	34,759	30,000	19,200	-	-	-	(100.0%)
Interest/Misc	603	-	-	1,100	-	1,100	na
Carry Forward	226,600	6,700	76,600	24,900	-	24,900	271.6%
Less 5% Required By Law	-	(1,500)	-	(100)	-	(100)	(93.3%)
Total Funding	273,277	35,200	106,600	25,900	-	25,900	(26.4%)

Notes:

This project fund has been the vehicle for new capital landscape segments but has been idle since the recession. Operating funding is being phased out of regular use in favor of the primary Roadway Landscape Maintenance budget in Fund (111) cost center in 163801. All insurance reimbursements for claims from vehicular accidents that damage improved medians and associated repairs will flow through that cost center budget.

Forecast FY 2015:

Forecast expenditures include project funding carried forward for replacement of damaged segments and ongoing efforts with the Landscape Asset Management System.

Current FY 2016:

The FY 16 budget is based on a small carryforward that will provide for incurred indirect costs and a small reserve. A portion of the carryforward is transferred back to Fund (111) to support the same efforts continuing in the primary Roadway Landscape Maintenance budget in Fund (111).

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Maintenance

Trans Maintenance Road & Bridge (101)

Mission Statement

The Road Maintenance Division strives to maintain a safe and efficient county roadway system for the citizens and visitors of Collier County in support of Florida Statute Chapter 334.046; continually provide emergency response to all roadway/roadside hazards 24 hours per day, 7 days a week; provide continued road service and customer service that exceeds expectations.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Administration	3.00	592,667	-	592,667
This section provides management, planning, supervision, and recording. Includes all fixed overhead costs for the division such as, insurance, fleet maintenance, etc.				
Operational Support	3.00	405,636	75,400	330,236
This section provides for the supervision, inspection, and training in all safety related issues pertaining to personnel, equipment and projects. Operational activities include developmental measurements, contracts/bid preparation, vendor/project inspections, and administrative reports preparation for divisional activities. Assistance is also provided for personnel issues including complaints, employee service issues, data entry, filing, phones, and mobile radio contact.				
Field Supervision	5.00	413,588	-	413,588
This section provides supervision of field personnel/multiple crews, plans daily and forecasted activities for crews, participates in fiscal measurements related to project preparation, maintenance scheduling, on-sight supervision as necessary for specific jobs and emergency situations.				
Field	75.00	6,606,810	43,000	6,563,810
This section provides for the maintenance on all County owned ROW and roads, as it pertains to the following: scheduled mowing of all rural and urban areas, vegetation control, patching and overlay of roadways. Projects such as turn lanes or driveway installation, digging and cleaning drainage swale and culverts, repair and upgrade of drainage systems including specially built items for outdated drainage systems. Inclusive of inspection and repair of all County maintained bridges, and the building and repair of sidewalks and bike paths. Also performed is litter abatement of roads and roadsides, County properties, sod replacement, and accident clean-up/traffic control.				
Survey Crew	3.00	241,699	9,100	232,599
This section provides surveys for roadway profiles and drainage on urban and rural highways/roads throughout the County. Support is also provided to Road Maintenance and Storm-water by collecting survey data, and identifying easements and right-of-ways.				
Current Level of Service Budget	89.00	8,260,400	127,500	8,132,900
Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Senior Field Inspector	1.00	113,500	-	113,500

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Maintenance

Trans Maintenance Road & Bridge (101)

Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Senior Field Inspector Road & Bridge Division Sr. Field Inspector - The purpose of this classification is to review construction plans and inspect maintenance projects to ensure engineering compliance with state/local laws and approved construction plans/specifications. Certified Bridge Inspector (Road & Bridge) (Senior Field Inspector, Grade 22) – position will provide services currently not being addressed but needed to address ongoing condition evaluations of county maintained bridges.				
Supervisor-Site Inspections	1.00	116,700	-	116,700
Supervisor-Site Inspections Road & Bridge Supervisor Site Inspections - The purpose of this classification is to plan, organize and direct road maintenance and construction programs within the Road Maintenance Division. Keeps management informed of issues and progress of projects. Maintenance Manager (Road & Bridge) (Grade 23) – position to provide that level of coordination and interface between Senior Field Supervisors and Contracts Manager with the Superintendent. Will provide support of the Road Maintenance Asset Management System in regards to asset evaluation for monitoring and scheduling of maintenance.				
Expanded Services Budget	2.00	230,200	-	230,200
Total Adopted Budget	91.00	8,490,600	127,500	8,363,100

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
• Complete 25% of the annual scheduled required maintenance of the entire county maintained tertiary drainage system or 20% of system annually (unconstrained target=100% of annual schedule required maintenance)	100	100	-	-
• Increase safety by inspection of county maintained sidewalks annually and repair 70% of all noted deficiencies (unconstrained target=100%)	100	70	-	-
• Increase safety by refurbishing half of all pavement markings and raised pavement markers under maintenance condition rating of 70% on county maintained roads (unconstrained target=100% under 70% condition rating)	100	100	-	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	5,671,462	5,807,600	5,715,900	5,929,700	160,000	6,089,700	4.9%
Operating Expense	1,932,266	2,282,700	2,139,800	2,327,700	4,000	2,331,700	2.1%
Capital Outlay	1,325,205	1,640,000	1,768,700	3,000	66,200	69,200	(95.8%)
Net Operating Budget	8,928,934	9,730,300	9,624,400	8,260,400	230,200	8,490,600	(12.7%)
Total Budget	8,928,934	9,730,300	9,624,400	8,260,400	230,200	8,490,600	(12.7%)
Total FTE	89.00	89.00	89.00	89.00	2.00	91.00	2.2%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Maintenance

Trans Maintenance Road & Bridge (101)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	9,168	8,000	9,100	9,100	-	9,100	13.8%
Miscellaneous Revenues	49,268	43,000	61,800	48,400	-	48,400	12.6%
Reimb From Other Depts	408	-	-	70,000	-	70,000	na
Net Cost Road and Bridge	8,870,089	9,679,300	9,553,500	8,132,900	230,200	8,363,100	(13.6%)
Total Funding	8,928,934	9,730,300	9,624,400	8,260,400	230,200	8,490,600	(12.7%)

Notes:

This budget carries the general operating costs for the division; activities such as limerock road conversions, striping and marking as well as stormwater and bridge repairs are supported by Transportation Road Maintenance Fund 111.

The performance measure for sidewalk repairs has reduced for the FY 15 forecast due to complications with the primary vendor related to an Internal Audit performed by the Clerk's Office.

Forecast FY 2015:

Personal Services are slightly lower than adopted due to savings from various vacant positions throughout the year.

Savings of -\$121,600 or -5.3% from lower than anticipated fuel costs are driving the reduced Operating Expense forecast.

Current FY 2016:

The Operating Expense increase is due mainly to Fleet maintenance and repair charges of \$152,500 or 6.7% greater than FY 15 which is partly attributable to an aging fleet. This increase is somewhat offset by anticipated fuel cost reductions of -\$99,600 or -4.4%.

Capital Outlay reflects vehicles and supplies needed to outfit the expanded FTE requests.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Maintenance

Trans Maintenance FL Dept Of Trans (101)

Mission Statement

The Road and Bridge Division will strive to maintain a safe State primary highway road system for the citizens and visitors of Collier County; provide emergency response to all roadway/roadside hazards 24 hours per day; provide continued road service and customer service that exceeds expectations.

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
• Complete nine (9) mowing cycles annually and achieve a maintenance rating of 80	-	-	-	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
							0.0%
							0.0%
Total Budget							0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	(221)	-	-	-	-	-	na
Net Cost Road and Bridge	221	-	-	-	-	-	na
Total Funding	-	-	-	-	-	-	na

Notes:

This operation was a maintenance program undertaken on behalf of and funded by the Florida Department of Transportation. The contract terminated at the end of FY 12.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Maintenance

Trans Maintenance - Aquatic Plant Control (101)

Mission Statement

To provide efficient and high quality customer service in the appropriate operation and maintenance of the publicly maintained transportation network, stormwater pumping and control facilities throughout Collier County in compliance with Florida Statute 334.046.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Aquatic Plant Control	3.00	1,143,700	1,000,000	143,700
This section provides for the control and removal of vegetation within detention ponds, canals, secondary ditches and roadside drainage facilities. Spraying of herbicides and other enhanced maintenance activities are essential for the maintenance and operation of the publicly maintained secondary stormwater management facilities throughout Collier County.				
Reserves, Transfers, and Interest	-	871,100	-	871,100
Current Level of Service Budget	3.00	2,014,800	1,000,000	1,014,800

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
• Repair 100% of deficiencies found on secondary drainage system that has an MRP score of 50 or less (Unconstrained target-70% MRP)	100	100	100	100

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	209,243	212,300	224,200	221,800	-	221,800	4.5%
Operating Expense	862,881	969,200	902,000	921,900	-	921,900	(4.9%)
Capital Outlay	385,478	115,000	115,000	-	-	-	(100.0%)
Net Operating Budget	1,457,603	1,296,500	1,241,200	1,143,700	-	1,143,700	(11.8%)
Trans to 298 Sp Ob Bd '10	858,600	870,300	870,300	871,100	-	871,100	0.1%
Total Budget	2,316,203	2,166,800	2,111,500	2,014,800	-	2,014,800	(7.0%)
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
SFWMD/Big Cypress Revenue	1,000,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0.0%
Miscellaneous Revenues	853	-	-	-	-	-	na
Net Cost Road and Bridge	1,315,350	1,166,800	1,111,500	1,014,800	-	1,014,800	(13.0%)
Total Funding	2,316,203	2,166,800	2,111,500	2,014,800	-	2,014,800	(7.0%)

Notes:

The Division will utilize the South Florida Water Management District Contract (number 4600002497) for herbicide treatment services. The number of planned chemical spray cycles remains consistent with prior years.

Forecast FY 2015:

Personal Services are expected to be slightly higher than the FY 15 adopted budget.

Operating Expense is projected to be under budget largely due to lower fuel costs.

Growth Management Department

Maintenance

Trans Maintenance - Aquatic Plant Control (101)

Current FY 2016:

Personal Services include funding for a general wage adjustment.

Operating Expense reflects a decrease mainly driven by Fleet and Auto Insurance reductions of -\$31,700 or -3.3%.

Revenues:

Again for FY 16, \$1,000,000 from the South Florida Water Management District (Big Cypress Basin) will be utilized for secondary canal system repair and maintenance.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Maintenance

Transportation Road Maintenance (111)

Mission Statement

To deliver to the citizens of Collier County quality maintained roadways, roadsides and drainage systems, providing safe roadway systems and excellent customer service. Maintenance operations are performed in support of Florida Statute Chapter 344.046.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Drainage Systems Maintenance and Construction	-	250,000	-	250,000
Installation and maintenance of roadway drainage ditches and structures. Improve roadway water runoff, and complete routine monthly inspections to assure safe and proper operation.				
Limerock Road Construction and Maintenance	-	250,000	-	250,000
To grade limerock roads located in the Golden Gate Estates quarterly. There is no appropriation for conversion - only maintenance.				
General Maintenance	-	2,000,000	-	2,000,000
Bridge, drainage system, sidewalk and bike path construction and maintenance, contract mowing, roadway asphalt repair, sweeping and shoulder maintenance, litter and dead animal removal, and emergency roadway hazard response.				
Current Level of Service Budget	-	2,500,000	-	2,500,000

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
• Resurface all roadway segments with a pavement condition rating of 50% or less (unconstrained target=70% or less)	100	100	100	100

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	5,616,971	2,540,000	2,587,800	2,500,000	-	2,500,000	(1.6%)
Net Operating Budget	5,616,971	2,540,000	2,587,800	2,500,000	-	2,500,000	(1.6%)
Total Budget	5,616,971	2,540,000	2,587,800	2,500,000	-	2,500,000	(1.6%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost MSTU General Fund	5,616,971	2,540,000	2,587,800	2,500,000	-	2,500,000	(1.6%)
Total Funding	5,616,971	2,540,000	2,587,800	2,500,000	-	2,500,000	(1.6%)

Notes:

This budget provides for general resurfacing and maintenance of unincorporated area roadways including: non-landscaped medians and right-of-way areas, sidewalks, curbing, drainage infrastructure, installation of sod and bridge repairs. A five-year work program has been developed to identify prioritized roadways in need of resurfacing as well as limerock road maintenance.

Forecast FY 2015:

Operating Expense exceeds the adopted budget level due to a Purchase Order rolling into the FY 15 budget, increasing the amended budget. Expenditures are therefore expected to be in line with amended budget levels.

Current FY 2016:

Requested budget is materially similar to the prior year and includes funds for stormwater infrastructure repairs needed which are critical to the health, safety and welfare of citizens during heavy rain events.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Improvement Districts and MSTU

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	44,188	300	30,700	-	-	-	(100.0%)
Operating Expense	117,833	141,600	23,000	152,100	-	152,100	7.4%
Indirect Cost Reimburs	22,400	11,900	11,900	20,200	-	20,200	69.7%
Capital Outlay	1,658,788	2,191,200	2,301,000	2,639,300	-	2,639,300	20.4%
Net Operating Budget	1,843,209	2,345,000	2,366,600	2,811,600	-	2,811,600	19.9%
Trans to Property Appraiser	106	500	500	400	-	400	(20.0%)
Trans to Tax Collector	267	700	700	800	-	800	14.3%
Total Budget	1,843,582	2,346,200	2,367,800	2,812,800	-	2,812,800	19.9%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Hawksridge Pumping System (154)	700	75,200	400	77,600	-	77,600	3.2%
Naples Park Drainage MSTU&BU (139)	400	83,400	500	90,900	-	90,900	9.0%
Naples Production Park (Capital) MST&BU (138)	444,783	5,500	1,249,100	661,800	-	661,800	11,932.7%
Naples Production Park Maintenance MSTU&BU (141)	300	54,500	200	54,700	-	54,700	0.4%
Pine Ridge Industrial Park (Capital) MST&BU (132)	1,394,476	269,300	1,113,800	65,900	-	65,900	(75.5%)
Pine Ridge Industrial Park Main MSTU&BU (140)	300	-	-	-	-	-	na
Pine Ridge Industrial Park MSTU&BU (142)	1,200	1,827,600	1,100	1,830,800	-	1,830,800	0.2%
Victoria Park Drainage MSTU (134)	1,050	29,500	1,500	29,900	-	29,900	1.4%
Total Net Budget	1,843,209	2,345,000	2,366,600	2,811,600	-	2,811,600	19.9%
Total Transfers and Reserves	373	1,200	1,200	1,200	-	1,200	0.0%
Total Budget	1,843,582	2,346,200	2,367,800	2,812,800	-	2,812,800	19.9%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	11,316	11,900	11,200	12,000	-	12,000	0.8%
Delinquent Ad Valorem Taxes	9	-	-	-	-	-	na
Interest/Misc	26,638	5,000	16,000	8,400	-	8,400	68.0%
Trans frm Property Appraiser	16	-	-	-	-	-	na
Trans frm Tax Collector	97	-	-	-	-	-	na
Trans fm 232 PR Ind & N Prod Pk	700,000	305,100	305,100	663,100	-	663,100	117.3%
Carry Forward	5,232,300	2,025,100	4,165,800	2,130,300	-	2,130,300	5.2%
Less 5% Required By Law	-	(900)	-	(1,000)	-	(1,000)	11.1%
Total Funding	5,970,376	2,346,200	4,498,100	2,812,800	-	2,812,800	19.9%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

**Improvement Districts and MSTU
Pine Ridge Industrial Park (Capital) MST&BU (132)**

Mission Statement

The Pine Ridge Industrial Park Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing design, easement acquisition and construction for roadway, water, sewer and drainage improvements within the Unit.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	-	13,800	-	13,800
General Improvements	-	52,100	65,900	-13,800
Current Level of Service Budget	-	65,900	65,900	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	41,258	-	-	-	-	-	na
Operating Expense	100,542	2,000	14,500	2,200	-	2,200	10.0%
Indirect Cost Reimburs	15,600	3,900	3,900	11,600	-	11,600	197.4%
Capital Outlay	1,237,075	263,400	1,095,400	52,100	-	52,100	(80.2%)
Net Operating Budget	1,394,476	269,300	1,113,800	65,900	-	65,900	(75.5%)
Total Budget	1,394,476	269,300	1,113,800	65,900	-	65,900	(75.5%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	8,498	-	5,000	4,200	-	4,200	na
Trans fm 232 PR Ind & N Prod Pk	700,000	305,100	305,100	13,100	-	13,100	(95.7%)
Carry Forward	1,499,500	(35,800)	852,500	48,800	-	48,800	(236.3%)
Less 5% Required By Law	-	-	-	(200)	-	(200)	na
Total Funding	2,207,998	269,300	1,162,600	65,900	-	65,900	(75.5%)

Notes:

Funds were collected as special assessment bond proceeds within Debt Service Fund (232) and these funds are available for the benefit of this District and the Naples Production Park. Property owners within the districts paid their share of the assessments. Since many properties paid off their assessments early, the additional cash was used to pay off the Bonds early.

In FY 2009, there was approximately \$6 million available in the Debt Service Fund (232) which could be used for capital improvements. Transportation staff conducted neighborhood informational meetings and determined which roadway and drainage improvement projects could be done. Improvements to this Industrial Park as well as the Naples Production Park commenced during FY 2009 and are scheduled to be completed by FY 2015. Separate capital funding via transfer from debt service fund (232) has been set up in funds (132) and (138).

Forecast FY 2015:

On April 14, 2009, agenda item 16B12; the Board of County Commissioners approved a prioritized list of capital improvements for the Pine Ridge Industrial Park MSTU. Roadway and drainage improvements are as follows:

- Taylor Road from Pine Ridge Road to J&C Boulevard was designed and completed on 12/21/2012.
- Yahl Street from Pine Ridge Road to north of Seward Ave was designed and completed on 4/30/13.
- Elsa Street /Lee Ann Lane drainage improvements were designed and completed in 2012.
- J&C Boulevard improvements from Taylor Road to Airport Road were designed and completed in 2015.
- Trade Center Way roadway resurfacing improvements have been deferred until three critical drainage improvements are completed in FY 2015.

Growth Management Department

**Improvement Districts and MSTU
Pine Ridge Industrial Park (Capital) MST&BU (132)**

- In the FY 2014 budget, additional funding was approved for the completion of the J&C Boulevard improvements and three new drainage improvement projects as follows:
 - The north drainage outfall on the north side of the PRR Industrial Park, parallel to J&C Boulevard; removal of invasive vegetation, clearing and cleaning of some pipe (Phase 1); completed in FY 2014.
 - Drainage work on existing outfalls around Janes Lanes (Phase IIa) and swale improvements along both sides of Lee Ann Lane (Phase IIb), south of J&C Boulevard; construction contract was awarded April 2015.
 - Drainage work on existing outfall connecting Pine Air Lakes (Best Buy/Costco) Corporation Blvd south of J&C Boulevard; survey both roads and design additional drainage improvements (Phase III) was completed in FY 2015.
 - Miscellaneous small projects will be in the design, bidding, and construction phases as funding will allow.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

**Improvement Districts and MSTU
Victoria Park Drainage MSTU (134)**

Mission Statement

Operation and maintenance of pumping station for storm water removal from Victoria Park Unit #1.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	-	700	1,200	-500
Operation and maintenance	-	2,400	29,200	-26,800
Operation and maintenance of 12" electric and 20" gas pumps for stormwater removal.				
Capital purchase of new pump	-	27,300	-	27,300
Current Level of Service Budget	-	30,400	30,400	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	250	2,400	900	2,400	-	2,400	0.0%
Indirect Cost Reimburs	800	600	600	200	-	200	(66.7%)
Capital Outlay	-	26,500	-	27,300	-	27,300	3.0%
Net Operating Budget	1,050	29,500	1,500	29,900	-	29,900	1.4%
Trans to Property Appraiser	11	300	300	200	-	200	(33.3%)
Trans to Tax Collector	37	200	200	300	-	300	50.0%
Total Budget	1,098	30,000	2,000	30,400	-	30,400	1.3%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	1,245	1,300	1,200	1,300	-	1,300	0.0%
Interest/Misc	146	-	-	-	-	-	na
Trans frm Property Appraiser	2	-	-	-	-	-	na
Trans frm Tax Collector	13	-	-	-	-	-	na
Carry Forward	29,600	28,800	30,000	29,200	-	29,200	1.4%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	31,005	30,000	31,200	30,400	-	30,400	1.3%

Forecast FY 2015:

No capital expenditures for pump replacement are anticipated. Forecast operating expenses total \$2,000 and include electricity, indirect costs and customary transfers to the Property Appraiser and Tax Collector.

Current FY 2016:

Capital outlay includes \$27,300 for stormwater pump replacement, if necessary, plus any related pumping station and or electrical panel maintenance. Budget was appropriated in capital rather than reserves to provide flexibility in accessing dollars if required. Typical overhead charges are budgeted at \$3,100 and include indirect cost charges, constitutional transfers and maintenance expenses.

Revenues:

Taxable value for this District in FY 2016 totals \$31,891,491 - an increase of 9.50% from last year. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This district is not

Growth Management Department

Improvement Districts and MSTU

Victoria Park Drainage MSTU (134)

represented by an advisory board. For FY 2015, the budget was built around a rolled back tax rate of .0443 per \$1,000 of taxable value. The rolled back rate of .0405 per \$1,000 of taxable value will be applied for FY 16. This low millage rate is possible due to sufficient available cash for pump replacement during any fiscal year. Should these cash balances decrease to a point where a pump could not be replaced, the rate will be increased accordingly.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

**Improvement Districts and MSTU
Naples Production Park (Capital) MST&BU (138)**

Mission Statement

The Naples Production Park Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing design, easement acquisition and construction for roadway, water, sewer and drainage improvements within the Unit.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	-	7,300	-	7,300
General Improvements	-	654,500	4,000	650,500
Reserves/Transfers/Interest	-	-	657,800	-657,800
Current Level of Service Budget	-	661,800	661,800	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	2,930	300	30,700	-	-	-	(100.0%)
Operating Expense	17,041	-	7,600	200	-	200	na
Indirect Cost Reimburs	3,100	5,200	5,200	7,100	-	7,100	36.5%
Capital Outlay	421,713	-	1,205,600	654,500	-	654,500	na
Net Operating Budget	444,783	5,500	1,249,100	661,800	-	661,800	11,932.7%
Total Budget	444,783	5,500	1,249,100	661,800	-	661,800	11,932.7%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	8,154	-	5,200	4,200	-	4,200	na
Trans fm 232 PR Ind & N Prod Pk	-	-	-	650,000	-	650,000	na
Carry Forward	1,688,400	5,500	1,251,700	7,800	-	7,800	41.8%
Less 5% Required By Law	-	-	-	(200)	-	(200)	na
Total Funding	1,696,554	5,500	1,256,900	661,800	-	661,800	11,932.7%

Notes:

Funds were collected as special assessment bond proceeds within Debt Service Fund (232) and these funds are available for the benefit of this District and the Pine Ridge Industrial Park. Property owners within the districts paid their share of the assessments. Since many properties paid off their assessments early, the additional cash was used to pay off the Bonds early.

In FY 2009, there was approximately \$6 million available in the Debt Service Fund (232) which could be used for capital improvements. Growth Management staff conducted neighborhood informational meetings and determined which roadway and drainage improvement projects could be done. Improvements to this Industrial Park as well as the Pine Ridge Industrial Park commenced during FY 2009 and are scheduled to be completed by FY 2015. Separate capital funding via transfer from debt service fund (232) has been set up in funds (132) and (138).

Forecast FY 2015:

On April 14, 2009, agenda item 16B12; the Board of County Commissioners approved a prioritized list of capital improvements for the Naples Production Park MSTU.

- Beginning in July 2011, design & permitting for Market Avenue roadway improvements began and the construction phase was completed in FY 2012.
- Mercantile Avenue improvements, from Airport-Pulling Road to Commercial Boulevard, began design & permitting in May of 2012 and the construction phase will occur through FY 2014.

Growth Management Department

Improvement Districts and MSTU

Naples Production Park (Capital) MST&BU (138)

- Industrial Boulevard, from Radio Road to Mercantile Avenue, was completed in FY 2013.

Current FY 2016:

Additional improvements have been identified as follows:

- Commercial Blvd from Radio Rd to Mercantile Ave. - intersection improvements and paving.
- Exchange Ave. from Airport Rd to Commercial Blvd. - intersection improvements and paving.
- Domestic Ave. from Airport Rd to Commercial Blvd. - intersection improvements and paving.
- Drainage improvements on Dean Street.
- Miscellaneous small projects will be in the design, bidding, and construction phases as funding will allow.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

**Improvement Districts and MSTU
Naples Park Drainage MSTU&BU (139)**

Mission Statement

Provide annual maintenance services to Naples Park Drainage Municipal Service Taxing and Benefit Unit.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	-	600	8,000	-7,400
Maintenance	-	90,700	83,300	7,400
Maintain and if needed, make necessary improvements to secondary drainage systems within the district.				
Current Level of Service Budget	-	91,300	91,300	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	-	82,900	-	90,700	-	90,700	9.4%
Indirect Cost Reimburs	400	500	500	200	-	200	(60.0%)
Net Operating Budget	400	83,400	500	90,900	-	90,900	9.0%
Trans to Property Appraiser	71	100	100	100	-	100	0.0%
Trans to Tax Collector	154	300	300	300	-	300	0.0%
Total Budget	625	83,800	900	91,300	-	91,300	8.9%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	7,517	7,900	7,500	8,000	-	8,000	1.3%
Delinquent Ad Valorem Taxes	9	-	-	-	-	-	na
Interest/Misc	359	-	200	-	-	-	na
Trans frm Property Appraiser	10	-	-	-	-	-	na
Trans frm Tax Collector	58	-	-	-	-	-	na
Carry Forward	69,500	76,300	76,900	83,700	-	83,700	9.7%
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0.0%
Total Funding	77,454	83,800	84,600	91,300	-	91,300	8.9%

Current FY 2016:

The vast majority of operating expenses budgeted at \$90,700 are for contractual maintenance. Indirect charges and constitutional transfers total \$600. No reserves are budgeted. Taxable value is \$1,091,633,868 - a 9.84% increase over last year. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This budget is built around the rolled back rate of .0073 generating a property tax levy of \$8,000.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

**Improvement Districts and MSTU
Pine Ridge Industrial Park Main MSTU&BU (140)**

Mission Statement

Provide for proper maintenance of extensive drainage system improvements constructed under Municipal Service Taxing and Benefit Unit (MSTU&BU) capital improvement project. A private contractor is currently performing this work.

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Indirect Cost Reimburs	300	-	-	-	-	-	na
Net Operating Budget	300	-	-	-	-	-	na
Total Budget	300	-	-	-	-	-	na

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	1	-	-	-	-	-	na
Carry Forward	300	-	-	-	-	-	na
Total Funding	301	-	-	-	-	-	na

Current FY 2016:

The property tax levy was discontinued in FY 09. Reconstruction of the streets and drainage systems within this district began in the summer of 2009 and are ongoing. Available special assessment bond proceeds will be used to fund the improvements. The capital budget for these improvements are shown separately within funds (132 - Pine Ridge Industrial Park) and (138 - Naples Production Park). Upon completion of the improvements, Fund (140) may at some future date budget for ongoing maintenance activities within this industrial park once capital improvements are completed.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

**Improvement Districts and MSTU
Naples Production Park Maintenance MSTU&BU (141)**

Mission Statement

Provide for proper maintenance of roadway within the Naples Production Park Municipal Service Taxing and Benefit Unit (MSTU&BU) boundaries.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	-	100	-	100
Roadway maintenance	-	54,600	54,700	-100
Current Level of Service Budget	-	54,700	54,700	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	-	54,300	-	54,600	-	54,600	0.6%
Indirect Cost Reimburs	300	200	200	100	-	100	(50.0%)
Net Operating Budget	300	54,500	200	54,700	-	54,700	0.4%
Total Budget	300	54,500	200	54,700	-	54,700	0.4%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	1	-	-	-	-	-	na
Interest/Misc	266	-	200	-	-	-	na
Carry Forward	54,700	54,500	54,700	54,700	-	54,700	0.4%
Total Funding	54,967	54,500	54,900	54,700	-	54,700	0.4%

Current FY 2016:

Combined operating expenses including a small indirect cost payment coupled with operating expenses total \$54,700. Fund balance rolling from one year to the next is driving this budget. The tax levy for this district was discontinued in FY 09. There is potential for the tax levy to be activated in order to fund routine maintenance once capital work is completed. Reconstruction of the streets and drainage systems within this district began in the summer of 2009 and are ongoing. Available special assessment bond proceeds will be used to fund the improvements. The capital budget for these improvements is shown separately within funds (132 - Pine Ridge Industrial Park) and (138 - Naples Production Park).

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

**Improvement Districts and MSTU
Pine Ridge Industrial Park MSTU&BU (142)**

Mission Statement

The Pine Ridge Industrial Park Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing design, easement acquisition and construction for roadway, water, sewer and drainage improvements within the Unit.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	-	900	-	900
General Improvements	-	1,829,900	1,830,800	-900
Current Level of Service Budget	-	1,830,800	1,830,800	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Indirect Cost Reimburs	1,200	1,100	1,100	900	-	900	(18.2%)
Capital Outlay	-	1,826,500	-	1,829,900	-	1,829,900	0.2%
Net Operating Budget	1,200	1,827,600	1,100	1,830,800	-	1,830,800	0.2%
Total Budget	1,200	1,827,600	1,100	1,830,800	-	1,830,800	0.2%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	8,860	5,000	5,200	-	-	-	(100.0%)
Carry Forward	1,819,100	1,822,900	1,826,700	1,830,800	-	1,830,800	0.4%
Less 5% Required By Law	-	(300)	-	-	-	-	(100.0%)
Total Funding	1,827,960	1,827,600	1,831,900	1,830,800	-	1,830,800	0.2%

Current FY 2016:

A capital allocation totaling \$1,829,900 to purchase right-of-way necessary for construction of a roadway between J & C Boulevard and Trade Center Way as well as temporary easements required for drainage maintenance is budgeted. The indirect cost reimbursement is \$900.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

**Improvement Districts and MSTU
Hawksridge Pumping System (154)**

Mission Statement

Efficient and reliable operation of pumping station.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	-	400	2,600	-2,200
Operation and maintenance	-	2,000	-	2,000
Operation and maintenance of electrical pumps for storm water removal.				
Capital purchases	-	75,500	75,300	200
Capital purchase of machinery and equipment.				
Current Level of Service Budget	-	77,900	77,900	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	-	-	-	2,000	-	2,000	na
Indirect Cost Reimburs	700	400	400	100	-	100	(75.0%)
Capital Outlay	-	74,800	-	75,500	-	75,500	0.9%
Net Operating Budget	700	75,200	400	77,600	-	77,600	3.2%
Trans to Property Appraiser	24	100	100	100	-	100	0.0%
Trans to Tax Collector	75	200	200	200	-	200	0.0%
Total Budget	799	75,500	700	77,900	-	77,900	3.2%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	2,553	2,700	2,500	2,700	-	2,700	0.0%
Interest/Misc	353	-	200	-	-	-	na
Trans frm Property Appraiser	4	-	-	-	-	-	na
Trans frm Tax Collector	26	-	-	-	-	-	na
Carry Forward	71,200	72,900	73,300	75,300	-	75,300	3.3%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	74,135	75,500	76,000	77,900	-	77,900	3.2%

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

Current FY 2016:

Capital outlay includes funds for electrical pump replacement - if necessary.

Revenues:

Taxable value for this District totals \$62,281,826, an increase of 5.46% over last year. This budget is built around the rolled back tax rate of .0435 per \$1,000 of taxable value which raises a tax levy totaling \$2,700. Fund balance continues to grow until such time as a new electrical pump is purchased.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Operations

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	2,300,256	2,440,200	2,539,300	2,686,100	52,500	2,738,600	12.2%
Operating Expense	2,540,006	2,821,300	2,717,400	2,954,700	2,700	2,957,400	4.8%
Indirect Cost Reimburs	2,800	2,100	2,100	4,100	-	4,100	95.2%
Capital Outlay	367,125	223,000	264,800	14,000	33,500	47,500	(78.7%)
Net Operating Budget	5,210,187	5,486,600	5,523,600	5,658,900	88,700	5,747,600	4.8%
Trans to Property Appraiser	5,677	6,600	6,600	7,500	-	7,500	13.6%
Trans to Tax Collector	12,473	21,000	21,000	20,300	-	20,300	(3.3%)
Trans to 101 Transp Op Fd	-	47,300	47,300	52,700	-	52,700	11.4%
Total Budget	5,228,336	5,561,500	5,598,500	5,739,400	88,700	5,828,100	4.8%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Metropolitan Planning Org MPO (128)	59,131	8,000	29,300	8,000	-	8,000	0.0%
Street Lighting Districts Fund (760)	614,322	721,500	720,000	794,400	-	794,400	10.1%
Traffic Operations Division (101)	4,536,734	4,757,100	4,774,300	4,856,500	88,700	4,945,200	4.0%
Total Net Budget	5,210,187	5,486,600	5,523,600	5,658,900	88,700	5,747,600	4.8%
Total Transfers and Reserves	18,150	74,900	74,900	80,500	-	80,500	7.5%
Total Budget	5,228,336	5,561,500	5,598,500	5,739,400	88,700	5,828,100	4.8%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	620,947	838,300	804,800	847,600	-	847,600	1.1%
Delinquent Ad Valorem Taxes	1,559	-	500	-	-	-	na
Intergovernmental Revenues	408,285	359,100	360,100	358,100	-	358,100	(0.3%)
Miscellaneous Revenues	203,970	82,700	85,100	84,700	-	84,700	2.4%
Interest/Misc	1,037	-	300	-	-	-	na
Reimb From Other Depts	186,223	180,000	180,000	110,000	-	110,000	(38.9%)
Trans frm Property Appraiser	836	-	-	-	-	-	na
Trans frm Tax Collector	4,618	-	-	-	-	-	na
Net Cost Road and Bridge	3,823,273	4,138,300	4,153,100	4,305,700	88,700	4,394,400	6.2%
Trans fm 111 MSTD Gen Fd	5,000	5,000	5,000	5,000	-	5,000	0.0%
Trans fm 711/712 Transp Grants	17,947	-	-	-	-	-	na
Carry Forward	104,200	-	80,300	70,700	-	70,700	na
Less 5% Required By Law	-	(41,900)	-	(42,400)	-	(42,400)	1.2%
Total Funding	5,377,893	5,561,500	5,669,200	5,739,400	88,700	5,828,100	4.8%

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Traffic Operations Division (101)	32.00	33.00	33.00	34.00	1.00	35.00	6.1%
Total FTE	32.00	33.00	33.00	34.00	1.00	35.00	6.1%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Operations

Traffic Operations Division (101)

Mission Statement

To maintain the safety and efficiency of county roadways and signal network through sound engineering principles and effective maintenance.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Sectional Administration/Overhead	4.00	1,028,430	79,700	948,730
This section covers divisional management and administrative support staff. It also covers all overhead fixed costs for the division such as insurance, fleet maintenance, etc.				
Traffic Sign Maintenance	5.00	390,927	5,000	385,927
This section installs and maintains the inventory of traffic signs and pavement markings throughout the county.				
Traffic Signal Maintenance	10.00	1,390,353	356,100	1,034,253
This section maintains and repairs all traffic signals and flashing beacons within the county.				
Computerized Signal System Operation	4.00	354,924	-	354,924
This section operates and maintains the computerized Traffic Signal System, coordinates construction projects with system requirements and re-times traffic signals.				
Streetlight Maintenance	3.00	1,028,648	-	1,028,648
This section maintains, repairs and replaces, as needed, all arterial roadway lighting within the county.				
Traffic Engineering/Studies	4.00	383,894	-	383,894
This section performs safety, operational, and signal studies. Prepares signing and pavement marking work orders. Reviews development permits and county roadway project construction plans. Collects data and compiles Annual Traffic Crash Reports and Quarterly Traffic County Reports.				
Locates	4.00	279,324	110,000	169,324
This section marks infrastructure for signal, streetlight and fiber optic cables on both County and State Roadways within 48 hours of request as directed under Florida Statute Chapter 556.				
Current Level of Service Budget	34.00	4,856,500	550,800	4,305,700
Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Traffic Signal Technician Apprentice	1.00	88,700	-	88,700
Addition of a Traffic Signal Technician Apprentice to the Traffic Operations Division				
Expanded Services Budget	1.00	88,700	-	88,700
Total Adopted Budget	35.00	4,945,200	550,800	4,394,400

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Operations

Traffic Operations Division (101)

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
• Inspect and identify 100% of street name signs for compliance with letter height requirement	100	100	100	100
• Replace & Upgrade 25% of signs that do not meet retroreflectivity requirements (approximately 500 signs)	100	100	100	100
• Respond to 90% of emergency signal repairs within 1 hour of receiving call (unconstrained target = 100%)	100	100	100	100
• Review/retire 25% of traffic signals annually to address fluctuating traffic volumes (unconstrained target=50% annually)	100	100	100	100
• Staff traffic control center 11 hours per day on business days (unconstrained 6am-7pm Monday thru Friday and 10 am-6pm on Saturday and Sunday)	100	100	100	100

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	2,264,582	2,440,200	2,539,100	2,686,100	52,500	2,738,600	12.2%
Operating Expense	1,905,027	2,093,900	1,970,400	2,156,400	2,700	2,159,100	3.1%
Capital Outlay	367,125	223,000	264,800	14,000	33,500	47,500	(78.7%)
Net Operating Budget	4,536,734	4,757,100	4,774,300	4,856,500	88,700	4,945,200	4.0%
Total Budget	4,536,734	4,757,100	4,774,300	4,856,500	88,700	4,945,200	4.0%
Total FTE	32.00	33.00	33.00	34.00	1.00	35.00	6.1%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	339,254	356,100	356,100	356,100	-	356,100	0.0%
Miscellaneous Revenues	187,984	82,700	85,100	84,700	-	84,700	2.4%
Reimb From Other Depts	186,223	180,000	180,000	110,000	-	110,000	(38.9%)
Net Cost Road and Bridge	3,823,273	4,138,300	4,153,100	4,305,700	88,700	4,394,400	6.2%
Total Funding	4,536,734	4,757,100	4,774,300	4,856,500	88,700	4,945,200	4.0%

Forecast FY 2015:

Personal Services forecast exceeds budget due to special pay adjustments.

Capital Outlay includes the replacement of seven (7) vehicles to support efficient operations and reduce Fleet repair costs.

Current FY 2016:

Personal Services include a general wage adjustment plus the transfer of one (1) FTE internally in support of a growing operational commitment.

Operating Expense is higher driven mainly by increases in Painting Contractors (for mast arms) of \$25,000, Street Lighting Repair & Maintenance of \$10,000 and Licenses & Permits of \$8,000.

FY 16 capital outlay includes \$33,500 for the (Traffic Signal Apprentice) expanded position one (1) vehicle and a computer. An additional \$10,000 is budgeted for replacement generators.

Revenues:

The majority of forecasted and budgeted revenues include a contractually obligated reimbursement from the Florida Department of Transportation (FDOT) for the maintenance of state road streetlights and traffic signals.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Operations

Street Lighting Districts Fund (760)

Mission Statement

To provide street lights to residential and commercial areas that do not meet the requirements for arterial level roadway lighting. Installation, maintenance & operation costs for the street lights will be paid for through the County Board approved taxing district.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Collier County Lighting District	-	874,900	874,900	-
Consolidation of all street lighting districts except Marco Island and Pelican Bay.				
Current Level of Service Budget	-	874,900	874,900	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	611,522	719,400	717,900	790,300	-	790,300	9.9%
Indirect Cost Reimburs	2,800	2,100	2,100	4,100	-	4,100	95.2%
Net Operating Budget	614,322	721,500	720,000	794,400	-	794,400	10.1%
Trans to Property Appraiser	5,677	6,600	6,600	7,500	-	7,500	13.6%
Trans to Tax Collector	12,473	21,000	21,000	20,300	-	20,300	(3.3%)
Trans to 101 Transp Op Fd	-	47,300	47,300	52,700	-	52,700	11.4%
Total Budget	632,472	796,400	794,900	874,900	-	874,900	9.9%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	620,947	838,300	804,800	847,600	-	847,600	1.1%
Delinquent Ad Valorem Taxes	1,559	-	500	-	-	-	na
Miscellaneous Revenues	15,985	-	-	-	-	-	na
Interest/Misc	888	-	300	-	-	-	na
Trans frm Property Appraiser	836	-	-	-	-	-	na
Trans frm Tax Collector	4,618	-	-	-	-	-	na
Carry Forward	46,700	-	59,000	69,700	-	69,700	na
Less 5% Required By Law	-	(41,900)	-	(42,400)	-	(42,400)	1.2%
Total Funding	691,533	796,400	864,600	874,900	-	874,900	9.9%

Forecast FY 2015:

Overall department expenditures are forecast at budget with the vast majority of expenses connected with the cost of electricity. The number of street lights within the district continue to increase. The millage rate for this district increased substantially in FY 2015 to cover the increased cost of electricity and pay back Fund (101) which subsidized the cost of electricity for in FY 2013 (\$86,147) and FY 2014 (\$83,738). A transfer to Fund (101) will be programmed in FY 2015, FY 2016 and FY 2017 to repay the subsidy. Electricity accounts for 90% of forecast expenditures.

Current FY 2016:

The FY 2016 budget accounts for electricity (\$760,800) plus modest appropriations for street lighting maintenance and installation (\$20,300), general insurance (\$3,400) and indirect costs (\$4,100) as well as customary transfers to the Property Appraiser and Tax Collector. Purchase of electricity comprises the vast majority of programmed expenses. The FY 2016 transfer to Fund (101) totals \$52,700. The final transfer to Fund (101) is planned for FY 2017 at \$69,900.

Revenues:

Taxable value for this district totals \$4,496,425,165 which represents a 7.5% increase from last year's value. The millage neutral rate is 0.2000 per \$1,000 of taxable value. Due to increasing taxable value and an improving cash position, the rolled back millage rate is proposed and this rate will raise \$846,700. The funds cash position at the beginning of FY 2014 (9/30/13) totaled \$46,700. Cash at

Growth Management Department

Operations

Street Lighting Districts Fund (760)

9/30/14, the beginning of FY 15 totaled \$59,000. Budgeted fund balance at 9/30/15 is estimated at \$69,700. The cash position for this Fund will be monitored continually, but it is expected that the rolled back rate can be levied assuming taxable value continues to increase.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Operations

Metropolitan Planning Org MPO (128)

Mission Statement

Provide for the Metropolitan Planning Organization and other associated transportation management functions in Collier County as mandated by Federal, State and local laws (Federal Law: Title 23 USC; Federal Regulations: Title 23 CFR Part 450, Subpart C and 23 CFR Part 500, Subpart E; Florida Statute, Chapter 339.175 and Chapter 427.015, 49 CFR 27, 37, 38 and 29; Florida Statutes 316, 318, 322 and 427.015).

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	-	8,000	7,000	1,000
Reserves, Transfers, and Interest	-	-	1,000	-1,000
Current Level of Service Budget	-	8,000	8,000	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	35,674	-	200	-	-	-	na
Operating Expense	23,457	8,000	29,100	8,000	-	8,000	0.0%
Net Operating Budget	59,131	8,000	29,300	8,000	-	8,000	0.0%
Total Budget	59,131	8,000	29,300	8,000	-	8,000	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	69,031	3,000	4,000	2,000	-	2,000	(33.3%)
Interest/Misc	148	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	5,000	5,000	5,000	5,000	-	5,000	0.0%
Trans fm 711/712 Transp Grants	17,947	-	-	-	-	-	na
Carry Forward	57,500	-	21,300	1,000	-	1,000	na
Total Funding	149,626	8,000	30,300	8,000	-	8,000	0.0%

Notes:

The MPO annual budget, like other grant funded budgets, is approved by the Board of County Commissioners through the budget amendment process rather than the annual budget process. The current year funding cycle of grants are now administered in the Transportation Grant Funds 711/712.

Revenues:

MPO local funds are programmed at \$8,000 for lobbying or any other activities that cannot be funded with annual Federal and State revenues such as the preparation of resolutions in support of or opposition to Federal and State legislation. Due to a strict interpretation of what constitutes lobbying each member agency of the MPO has been asked to contribute \$1,000 per voting member for such activities. The BCC is requested to contribute \$5,000, while the City of Naples, City of Marco Island and Everglades City are requested to contribute \$2,000, \$1,000 and \$0, respectively, as approved by the MPO Board on May 14, 2010.

The transfer from the MSTD General Fund (111) of \$5,000 is subject to review by OMB prior to execution, only the amount spent, up to \$5,000 will be transferred. The transfer is budgeted in the MPO Operating Fund 128.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Project Management

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	3,739,968	3,944,600	3,861,000	4,063,500	148,400	4,211,900	6.8%
Operating Expense	359,048	461,800	408,000	703,200	6,100	709,300	53.6%
Indirect Cost Reimburs	255,800	199,400	199,400	173,900	-	173,900	(12.8%)
Capital Outlay	103,490	69,000	138,400	-	67,800	67,800	(1.7%)
Net Operating Budget	4,458,306	4,674,800	4,606,800	4,940,600	222,300	5,162,900	10.4%
Trans to 113 Com Dev Fd	10,000	10,000	10,000	10,000	-	10,000	0.0%
Trans to 523 Motor Pool Cap	-	-	-	63,000	-	63,000	na
Reserves for Contingencies	-	46,400	-	25,700	-	25,700	(44.6%)
Reserves for Cash Flow	-	-	-	50,000	-	50,000	na
Reserves for Attrition	-	(57,600)	-	(50,200)	-	(50,200)	(12.8%)
Total Budget	4,468,306	4,673,600	4,616,800	5,039,100	222,300	5,261,400	12.6%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Stormwater Management Operating (324)	1,121,505	1,224,300	1,171,000	977,600	-	977,600	(20.2%)
TDC Beach Renourishment/Pass Maintenance Admin. (185)	613,191	645,800	628,200	657,200	51,700	708,900	9.8%
Transportation Engineering Division (312)	2,723,610	2,804,700	2,807,600	3,305,800	170,600	3,476,400	23.9%
Total Net Budget	4,458,306	4,674,800	4,606,800	4,940,600	222,300	5,162,900	10.4%
Total Transfers and Reserves	10,000	(1,200)	10,000	98,500	-	98,500	(8,308.3%)
Total Budget	4,468,306	4,673,600	4,616,800	5,039,100	222,300	5,261,400	12.6%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	118	-	-	-	-	-	na
Interest/Misc	3,210	2,400	2,800	2,300	-	2,300	(4.2%)
Reimb From Other Depts	1,151	-	-	200,000	-	200,000	na
Trans fm 195 TDC Cap Fd	643,300	643,300	643,300	643,300	25,800	669,100	4.0%
Trans fm 313 Gas Tax Cap Fd	2,655,800	2,835,200	3,055,200	2,999,300	170,600	3,169,900	11.8%
Trans fm 325 Stormwater Cap Fd	1,143,500	1,120,200	1,120,200	905,500	-	905,500	(19.2%)
Carry Forward	142,900	72,600	120,000	298,800	25,900	324,700	347.2%
Less 5% Required By Law	-	(100)	-	(10,100)	-	(10,100)	10,000.0%
Total Funding	4,589,980	4,673,600	4,941,500	5,039,100	222,300	5,261,400	12.6%

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Transportation Engineering Division (312)	22.50	22.50	24.50	28.00	3.00	31.00	37.8%
Stormwater Management Operating (324)	10.50	10.50	10.50	5.00	-	5.00	(52.4%)
TDC Beach Renourishment/Pass Maintenance Admin. (185)	5.00	5.00	5.00	5.00	1.00	6.00	20.0%
Total FTE	38.00	38.00	40.00	38.00	4.00	42.00	10.5%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

**Project Management
Transportation Engineering Division (312)**

Mission Statement

Assist in planning, roadway design, roadway permitting, roadway construction, and miscellaneous special projects to meet service levels established by the County Growth Management Plan and established by budget approval actions of the Board of County Commissioners. To provide supervision, engineering, and coordination to ensure Division roadway projects are designed and constructed in a timely, efficient, and economical manner.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	5.00	594,520	24,700	569,820
This section provides management, administration and fiscal support for the Transportation Engineering and Construction Management (TECM) section which is necessary to support Capital Improvement Element (CIE) and Master Plan projects.				
Traffic Engineering/In-House Design	3.00	344,276	-	344,276
This section provides safety engineering analysis and enhancement of roadway and traffic safety through low cost in-house design projects. Staff also provides design of sidewalks and bus shelters.				
Roadway/Bridge Design Project Management	3.00	366,221	-	366,221
This section manages the consultant's design of highway and bridge projects, and provides oversight during construction and certification.				
Construction Engineering and Inspection (CEI)	10.00	1,161,313	20,000	1,141,313
The CEI section is responsible for construction inspection and management of roadway projects. Among the functions of this unit are project administration, scheduling, utilities, drainage, asphalt and earthwork inspections. Staff of this unit ensures that the work is done in accordance with plans and specifications. With reduced workload, CEI is being done with in-house staff at a considerable savings.				
Right-of-Way Acquisition	7.00	653,770	155,300	498,470
The Right-of-Way Acquisition section is responsible for acquiring parcels needed for roadway, sidewalk, and intersection improvement projects. The Right-of-Way Acquisition section also acquires the parcels needed for temporary construction easements or rights-of-entry and handles PUD developer commitments.				
General Overhead Costs	-	185,700	-	185,700
Includes the indirect service charge, insurance and IT interdivisional billing paid to the General Fund.				
Reserves / Transfers	-	63,800	3,169,600	-3,105,800
Current Level of Service Budget	28.00	3,369,600	3,369,600	-

Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Inspector (2 FTE)	2.00	98,000	98,000	-
Converting 2 Job Bankers into Field Inspector's for the (CEI) Construction Inspection Section.				
Associate Project Manager	1.00	72,600	72,600	-

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

**Project Management
Transportation Engineering Division (312)**

Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Add FTE for a Associate Project Manager in TECM Because of the significant increase in work load on the Roadway & Bridge Project Management (RBPM) section since 2002, staff is requesting the addition of one additional full time Project Manager to assume duties within the Transportation Engineering Division, concentrating on the bridge program, but available to assist on roadway projects as needed.				
Expanded Services Budget	3.00	170,600	170,600	-
Total Adopted Budget	31.00	3,540,200	3,540,200	-

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
• 50% of required parcels acquired by negotiation vs. condemnation	50	50	49	50
• Complete 100% of programmed design phases for 5-year work plan projects to meet construction schedules	100	100	95	100
• Deliver construction projects within 10% of the project budget	100	100	100	100
• Deliver construction projects within 20% of time schedule	100	100	100	100

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	2,298,731	2,380,100	2,360,900	2,882,500	97,700	2,980,200	25.2%
Operating Expense	197,585	272,500	226,100	320,500	5,100	325,600	19.5%
Indirect Cost Reimburs	155,800	121,100	121,100	102,800	-	102,800	(15.1%)
Capital Outlay	71,494	31,000	99,500	-	67,800	67,800	118.7%
Net Operating Budget	2,723,610	2,804,700	2,807,600	3,305,800	170,600	3,476,400	23.9%
Trans to 523 Motor Pool Cap	-	-	-	63,000	-	63,000	na
Reserves for Contingencies	-	1,000	-	1,000	-	1,000	0.0%
Reserves for Cash Flow	-	-	-	50,000	-	50,000	na
Reserves for Attrition	-	(39,500)	-	(50,200)	-	(50,200)	27.1%
Total Budget	2,723,610	2,766,200	2,807,600	3,369,600	170,600	3,540,200	28.0%
Total FTE	22.50	22.50	24.50	28.00	3.00	31.00	37.8%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	1,702	1,600	1,600	1,500	-	1,500	(6.3%)
Reimb From Other Depts	1,151	-	-	200,000	-	200,000	na
Trans fm 313 Gas Tax Cap Fd	2,655,800	2,835,200	3,055,200	2,999,300	170,600	3,169,900	11.8%
Carry Forward	(5,300)	(70,500)	(70,300)	178,900	-	178,900	(353.8%)
Less 5% Required By Law	-	(100)	-	(10,100)	-	(10,100)	10,000.0%
Total Funding	2,653,353	2,766,200	2,986,500	3,369,600	170,600	3,540,200	28.0%

Forecast FY 2015:

Operating Expense is anticipated to be less than the adopted FY 15 budget mainly due to fuel cost savings and reduced training expenses. Two (2) FTE's were approved by the Board mid-year to strengthen the construction, engineering and inspection (CEI) process.

Growth Management Department

**Project Management
Transportation Engineering Division (312)**

Current FY 2016:

Personal Services increased due to moving 3.50 FTE's from Stormwater to TECM. Expanded position requests include: two (2) Construction Engineering Inspectors and one (1) Associate Project Manager.

Operating Expense increased primarily to budget allocated for the Motor Pool Capital recovery charge assessed on all tagged vehicles.

Capital Outlay includes \$63,000 for two (2) vehicles out of seven (7) recommended for replacement by the Fleet Management Division:

\$ 32,000 - Ford Explorer - Replacement

\$ 31,000 - Ford Escape - Replacement

Expanded Items under Capital include: three (3) computers, and two (2) vehicles for 3 new positions.

Revenues:

Reimbursements from Other Departments is intended to reflect the cost of Right-of-Way Acquisition staff whom perform services on behalf of Stormwater related projects but are funded from the Transportation Engineering and Construction section.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

**Project Management
Stormwater Management Operating (324)**

Mission Statement

To provide integrated, well maintained stormwater management and flood protection systems which correct deficiencies in county owned and operated secondary and tertiary stormwater management facilities with the goals of flood control, natural system protection, water quality improvement and water supply sustainability.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Fiscal Support/Overhead	-	110,920	-	110,920
This program includes funding for a position that provides divisional fiscal support. In addition, all indirect service charges, insurance and IT interdivisional billings are included as well.				
NPDES/GIS	2.00	235,913	-	235,913
This program provides for continued compliance with the federally mandated National Pollutant Discharge Elimination System (NPDES) permit for the County maintained Municipal Separate Storm Sewer System (MS4). This program also includes both the staff and equipment to develop, maintain and update the stormwater infrastructure inventory in a Geographical Information System (GIS) database.				
Stormwater Master Planning	1.00	137,379	-	137,379
This program provides long range planning effort which serves as the foundation for the future Stormwater Capital Improvement Program. Planning includes providing a comprehensive needs analysis, prioritizing potential projects considering joint funding opportunities, interagency coordination, public vetting and coordination with private development projects Growth Management Plan requirements and AJIR/CIE processes.				
Stormwater Capital Project/Consultant Management	2.00	318,070	-	318,070
This program provides management of Stormwater planning and design projects utilizing the services of professional consultants. This also encompasses managing the construction of larger capital improvement projects for the County's secondary Stormwater management systems to maintain, or improve, level of service for flood protection, water quality, and groundwater recharge.				
Construction Engineering and Inspection (CEI) Management	-	20,002	-	20,002
The CEI section provides oversight and inspection services for Stormwater management capital improvement projects during construction and certification.				
Right-of-Way Acquisition	-	155,316	-	155,316
The Right-of-Way Acquisition section is responsible for acquiring parcels needed for Stormwater projects through negotiation and/or condemnation.				
Reserves / Transfers	-	1,000	978,600	-977,600
Current Level of Service Budget	5.00	978,600	978,600	-

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

**Project Management
Stormwater Management Operating (324)**

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Implement 100% of the approved work program to complete LASIP and to ensure that final project bids are let by the permit expiration date in 2017 in conformance with permit requirements.	100	100	85	95

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	987,791	1,083,400	1,033,400	685,600	-	685,600	(36.7%)
Operating Expense	51,785	73,500	69,300	266,100	-	266,100	262.0%
Indirect Cost Reimburs	53,900	34,400	34,400	25,900	-	25,900	(24.7%)
Capital Outlay	28,029	33,000	33,900	-	-	-	(100.0%)
Net Operating Budget	1,121,505	1,224,300	1,171,000	977,600	-	977,600	(20.2%)
Reserves for Contingencies	-	1,000	-	1,000	-	1,000	0.0%
Reserves for Attrition	-	(18,100)	-	-	-	-	(100.0%)
Total Budget	1,121,505	1,207,200	1,171,000	978,600	-	978,600	(18.9%)
Total FTE	10.50	10.50	10.50	5.00	-	5.00	(52.4%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	838	500	600	500	-	500	0.0%
Trans fm 325 Stormwater Cap Fd	1,143,500	1,120,200	1,120,200	905,500	-	905,500	(19.2%)
Carry Forward	100,600	86,500	122,800	72,600	-	72,600	(16.1%)
Total Funding	1,244,938	1,207,200	1,243,600	978,600	-	978,600	(18.9%)

Forecast FY 2015:

Personal Services are anticipated to be less than the adopted FY 15 budget due to one position retiring and the replacement position having a lower base salary.

Current FY 2016:

Personal Services has decreased due to reassignment of FTE's to other sections- primarily TECM (312). In FY 16, a temporary Project Manager has been included in the funding request.

Operating Expense increased due to a \$200,000 inter-departmental service payment to TECM Fund (312) to assist in supporting CEI and ROW services.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Project Management

TDC Beach Renourishment/Pass Maintenance Admin. (185)

Mission Statement

To provide TDC beach, pass and inlet program management, project administration, engineering, monitoring and project management within the funding limitations of the Collier County Code of Laws, Chapter 126-83 5(b).

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
TDC Beach Engineering	3.00	524,420	520,420	4,000
Project engineering and management of beach renourishment and maintenance projects as well as beach and pass monitoring.				
Beach Maintenance	2.00	132,780	132,780	-
Staffing for County and Marco Island beach maintenance.				
Reserves / Transfers/Interest	-	33,700	37,700	-4,000
Current Level of Service Budget	5.00	690,900	690,900	-
Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Senior Equipment Operator	1.00	51,700	51,700	-
Add a Senior Equipment Operator position for beach maintenance. In FY 2010, the Senior Equipment Operator position was frozen. The supervisor is currently performing the duties of operator, supervisor, diver, waterways marker repairs, boat captain, water quality sampling, and as needed, a construction inspector. This position addition will restore Coastal Zone Management headcount to its traditional levels and free the supervisor to focus on the other needed areas.				
Expanded Services Budget	1.00	51,700	51,700	-
Total Adopted Budget	6.00	742,600	742,600	-
Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Beach Project Management Costs less than or equal to 15% of TDC Category A Revenue	7.89	9.82	7.88	9.23

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	453,446	481,100	466,700	495,400	50,700	546,100	13.5%
Operating Expense	109,678	115,800	112,600	116,600	1,000	117,600	1.6%
Indirect Cost Reimburs	46,100	43,900	43,900	45,200	-	45,200	3.0%
Capital Outlay	3,967	5,000	5,000	-	-	-	(100.0%)
Net Operating Budget	613,191	645,800	628,200	657,200	51,700	708,900	9.8%
Trans to 113 Com Dev Fd	10,000	10,000	10,000	10,000	-	10,000	0.0%
Reserves for Contingencies	-	44,400	-	23,700	-	23,700	(46.6%)
Total Budget	623,191	700,200	638,200	690,900	51,700	742,600	6.1%
Total FTE	5.00	5.00	5.00	5.00	1.00	6.00	20.0%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Project Management

TDC Beach Renourishment/Pass Maintenance Admin. (185)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	118	-	-	-	-	-	na
Interest/Misc	671	300	600	300	-	300	0.0%
Trans fm 195 TDC Cap Fd	643,300	643,300	643,300	643,300	25,800	669,100	4.0%
Carry Forward	47,600	56,600	67,500	47,300	25,900	73,200	29.3%
Total Funding	691,689	700,200	711,400	690,900	51,700	742,600	6.1%

Notes:

To aid accountability and grant compliance, in FY 12 this budget was separated from TDC Beach Capital Fund (195). TDC Beach Renourishment/Pass Maintenance Administration Fund (185) provides for TDC beach renourishment and pass project administration, engineering, monitoring and project management. Budgeted projects are summarized within the Beach Renourishment/Pass Maintenance Capital Fund (195).

Forecast FY 2015:

Overall department expenditures are expected to be in line with the adopted FY 15 budget. The replacement of a computer and purchase of a scanner are reflected in the forecast for capital outlay.

Current FY 2016:

Personal services and operating expenses are in compliance with budget guidance. Contingency reserves are maintained at a somewhat lower level to partially fund the additional requested equipment operator.

Revenues:

Funding for this program is provided by Category "A" Tourist Development Tax funds transferred from TDC Beach Renourishment/Pass Maintenance Fund (195). The Current Service level transfer is established at the same level as the prior year.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Airport

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	831,696	917,500	897,000	880,200	43,800	924,000	0.7%
Operating Expense	482,153	538,300	553,800	640,200	2,000	642,200	19.3%
Indirect Cost Reimburs	124,000	135,700	135,700	143,800	-	143,800	6.0%
Aviation Fuel	1,352,046	1,669,500	1,355,700	1,586,200	-	1,586,200	(5.0%)
Capital Outlay	4,506	-	-	24,000	-	24,000	na
Net Operating Budget	2,794,401	3,261,000	2,942,200	3,274,400	45,800	3,320,200	1.8%
Trans to 497 Airp Im Cap	-	-	-	56,900	-	56,900	na
Reserves for Contingencies	-	27,100	-	90,600	-	90,600	234.3%
Reserves for Attrition	-	(15,000)	-	(14,100)	-	(14,100)	(6.0%)
Total Budget	2,794,401	3,273,100	2,942,200	3,407,800	45,800	3,453,600	5.5%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Airport Administration (495)	401,374	456,100	456,900	496,800	-	496,800	8.9%
Everglades Airport (495)	140,524	194,000	181,900	189,300	-	189,300	(2.4%)
Immokalee Regional Airport (495)	805,041	914,200	751,000	857,400	-	857,400	(6.2%)
Marco Island Executive Airport (495)	1,447,462	1,696,700	1,552,400	1,730,900	45,800	1,776,700	4.7%
Total Net Budget	2,794,401	3,261,000	2,942,200	3,274,400	45,800	3,320,200	1.8%
Total Transfers and Reserves	-	12,100	-	133,400	-	133,400	1,002.5%
Total Budget	2,794,401	3,273,100	2,942,200	3,407,800	45,800	3,453,600	5.5%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	624,897	712,800	733,700	739,100	-	739,100	3.7%
Aviation Fuel Sales	1,958,835	2,403,700	2,191,100	2,421,700	-	2,421,700	0.7%
Miscellaneous Revenues	8,287	8,900	5,900	6,700	-	6,700	(24.7%)
Interest/Misc	680	-	1,000	2,000	-	2,000	na
Advance/Repay fm 001 Gen Fd	291,000	304,000	304,000	49,900	-	49,900	(83.6%)
Carry Forward	14,400	-	99,200	346,900	45,800	392,700	na
Less 5% Required By Law	-	(156,300)	-	(158,500)	-	(158,500)	1.4%
Total Funding	2,898,099	3,273,100	3,334,900	3,407,800	45,800	3,453,600	5.5%

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Airport Administration (495)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Immokalee Regional Airport (495)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Everglades Airport (495)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Marco Island Executive Airport (495)	6.00	6.00	6.00	6.00	1.00	7.00	16.7%
Total FTE	14.00	14.00	14.00	14.00	1.00	15.00	7.1%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Airport

Airport Administration (495)

Mission Statement

To acquire, establish, construct, enlarge, improve, maintain, equip, and regulate Everglades Airpark, Immokalee Regional Airport, and Marco Island Executive Airport per County Ordinance 2004-03 as amended by County Ordinance 2010-10. To assist with and facilitate Collier County's economic development and diversification programs.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	4.00	496,800	-	496,800
To secure and manage new grants; direct and operate the three County airports to include the management of facilities, runways, tenant leases, and daily operations. Plan and develop the infrastructure through Airport Layout Plan update, PUD permitting, revised business plan, increased marketing and economic development. Insure the safety and security of all airports.				
Current Level of Service Budget	<u>4.00</u>	<u>496,800</u>	<u>-</u>	<u>496,800</u>

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
100% of invoices processed in accordance with the Prompt Payment Act	98	100	99	100

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	234,848	296,100	296,200	307,500	-	307,500	3.9%
Operating Expense	38,021	24,300	25,000	45,500	-	45,500	87.2%
Indirect Cost Reimburs	124,000	135,700	135,700	143,800	-	143,800	6.0%
Capital Outlay	4,506	-	-	-	-	-	na
Net Operating Budget	401,374	456,100	456,900	496,800	-	496,800	8.9%
Total Budget	401,374	456,100	456,900	496,800	-	496,800	8.9%
Total FTE	4.00	4.00	4.00	4.00	-	4.00	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Total Funding							<u>0.0%</u>
							<u>0.0%</u>

Notes:

The former Airport Executive Director's legal judgment was paid in July 2015 in the amount of \$153,081 from the General Fund (001) Other G&A account.

Forecast FY 2015:

Forecast Personal Service costs and operating costs are in line with the adopted budget.

Current FY 2016:

The Personal Service budget is consistent with budget guidance. Realignment of Airport staffing and a generally lower Personal Services cost level from the turnover of long-term employees.

Operating expenses reflect an increase for educational and training expenses and security upgrades. The Indirect Service Charge has increased by 6% as determined by the annual update of the County Central Services Cost Allocation Plan.

Growth Management Department

Airport

Airport Administration (495)

Revenues:

Aviation fuel sales volumes in FY15 are forecast higher than budgeted levels by approximately 11%. Contributing to this favorable trend is the downward movement of fuel costs. Airport fuel markup is established on a per gallon basis so the upward trend serves to increase the net on fuel sales while at the same time lowering operating costs through lower fuel purchase price. For FY16 the fuel sales budget is established on a sales volume consistent with FY15 forecast levels or approximately 12% over FY15 adopted levels. The proposed fuel cost and sales budgets includes estimates for future fuel cost increases.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Airport

Immokalee Regional Airport (495)

Mission Statement

To operate, develop, and manage the Immokalee Regional Airport.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Immokalee Regional Airport	3.00	857,400	1,003,400	-146,000
Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.				
Current Level of Service Budget	3.00	857,400	1,003,400	-146,000

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Gallons of Fuel Sold - Immokalee	121,733	124,800	125,900	127,000

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	157,418	190,600	170,600	166,800	-	166,800	(12.5%)
Operating Expense	186,561	240,000	212,400	266,800	-	266,800	11.2%
Aviation Fuel	461,062	483,600	368,000	422,800	-	422,800	(12.6%)
Capital Outlay	-	-	-	1,000	-	1,000	na
Net Operating Budget	805,041	914,200	751,000	857,400	-	857,400	(6.2%)
Total Budget	805,041	914,200	751,000	857,400	-	857,400	(6.2%)
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	442,298	480,900	473,200	463,100	-	463,100	(3.7%)
Aviation Fuel Sales	562,867	600,900	476,500	534,600	-	534,600	(11.0%)
Miscellaneous Revenues	9,135	8,900	5,600	5,700	-	5,700	(36.0%)
Total Funding	1,014,300	1,090,700	955,300	1,003,400	-	1,003,400	(8.0%)

Forecast FY 2015:

Forecast Personal Services costs reflect consolidation of functions and savings from personnel turnover and resulting lower salary structure. Operating costs are lower reflecting general cost containment measures. The cost of Fuel for resale is lower reflecting the downward movement of fuel costs this year.

Fuel sale revenue is estimated lower reflecting sales price adjustments consistent with lower fuel purchase costs.

Current FY 2016:

Personal Services budget reflects consolidation of functions and savings from personnel turnover and resulting lower salary structure. Operating costs are proposed modestly above FY15 primarily attributable to a potential \$24,000 payment to the State Department of Economic Opportunity for program income generated from the grant funded Incubator (GCD) building and budget allocated for the Motor Pool Capital recovery charge assessed on all tagged vehicles. Relative to the FY15 adopted budget Fuel for resale is lower relative reflecting the downward movement of fuel costs.

Capital includes a computer for airfield staff.

Growth Management Department

Airport

Immokalee Regional Airport (495)

Revenues:

While Immokalee fuel sales volume is essentially the same as FY15, Fuel Sale revenue is lower relative to adopted FY15 budget reflecting lower fuel cost and the related reduction in sales price. Also included in the revenue estimate is a modest upward adjustment to account for future fuel cost increases and the associated upward movement in sales price. Other revenue sources are primarily related to facility leases and reflect current agreements.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Airport

Everglades Airport (495)

Mission Statement

To operate, develop, and manage the Everglades Airport.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Everglades Airport	1.00	189,300	117,800	71,500
Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.				
Current Level of Service Budget	1.00	189,300	117,800	71,500

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Gallons of Fuel Sold - Everglades	13,423	14,400	12,444	16,000

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	62,272	62,300	63,000	64,500	-	64,500	3.5%
Operating Expense	41,921	65,000	73,400	53,400	-	53,400	(17.8%)
Aviation Fuel	36,331	66,700	45,500	71,400	-	71,400	7.0%
Net Operating Budget	140,524	194,000	181,900	189,300	-	189,300	(2.4%)
Total Budget	140,524	194,000	181,900	189,300	-	189,300	(2.4%)
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	24,842	27,200	26,700	30,500	-	30,500	12.1%
Aviation Fuel Sales	70,586	81,100	60,700	87,300	-	87,300	7.6%
Miscellaneous Revenues	5,351	-	-	-	-	-	na
Total Funding	100,779	108,300	87,400	117,800	-	117,800	8.8%

Forecast FY 2015:

Forecast Personal Service costs are in line with the adopted budget. Operating expenditures are forecast over the adopted budget reflecting unanticipated equipment repairs and security upgrades. The cost of Fuel for resale is lower reflecting the downward movement of fuel costs and lower than budgeted sales volume. The decrease in volume is related to a breakdown in the fuel farm which required parts to repair which were back-ordered.

Fuel sale revenue is estimated lower reflecting sales price adjustments consistent with lower fuel purchase costs and lower sales volume attributable to the 5-week long fuel farm outage.

Current FY 2016:

The Personal Service budget is consistent with budget guidance. Operating expense are lower reflecting general cost containment measures. Estimated fuel sales volume is up 12% and is reflected, along with a modest upward adjustment for future fuel cost increases, in the upward movement of the fuel budget.

Revenues:

Fuel sales volume planned up 12% and the Fuel Sales budget is likewise greater than the Adopted FY15 budget. Also included in the revenue estimate is a modest upward adjustment to account for future fuel cost increases. Other revenue sources are primarily related to facility leases and reflect current agreements.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Airport

Marco Island Executive Airport (495)

Mission Statement

To operate, develop, and manage the Marco Island Executive Airport.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Marco Island Executive Airport	6.00	1,730,900	2,046,300	-315,400
Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.				
Current Level of Service Budget	6.00	1,730,900	2,046,300	-315,400
Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Line Service Technician 1	1.00	45,800	-	45,800
Add Line Service Technician I. This position is an essential function of the Airport Authority. Responsibilities include airport operations & safety; airfield maintenance; delivering ground support services including, fueling, parking, handling, and towing of aircraft, and customer service directly to aeronautical users of the airport. This position is needed due to staffing shortages that currently exist within the county airport system. Current staffing levels do not provide weekend coverage at the Everglades Airpark, nor do they allow for adjustments to the seasonal fluctuations that exist at the Marco Island and Immokalee Airports.				
Expanded Services Budget	1.00	45,800	-	45,800
Total Adopted Budget	7.00	1,776,700	2,046,300	-269,600

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Gallons of Fuel Sold - Marco	234,631	304,300	352,700	353,500

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	377,159	368,500	367,200	341,400	43,800	385,200	4.5%
Operating Expense	215,651	209,000	243,000	274,500	2,000	276,500	32.3%
Aviation Fuel	854,653	1,119,200	942,200	1,092,000	-	1,092,000	(2.4%)
Capital Outlay	-	-	-	23,000	-	23,000	na
Net Operating Budget	1,447,462	1,696,700	1,552,400	1,730,900	45,800	1,776,700	4.7%
Total Budget	1,447,462	1,696,700	1,552,400	1,730,900	45,800	1,776,700	4.7%
Total FTE	6.00	6.00	6.00	6.00	1.00	7.00	16.7%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	157,756	204,700	233,800	245,500	-	245,500	19.9%
Aviation Fuel Sales	1,325,383	1,721,700	1,653,900	1,799,800	-	1,799,800	4.5%
Miscellaneous Revenues	(6,199)	-	300	1,000	-	1,000	na
Total Funding	1,476,941	1,926,400	1,888,000	2,046,300	-	2,046,300	6.2%

Growth Management Department

Airport

Marco Island Executive Airport (495)

Forecast FY 2015:

Forecast Personal Service costs are in line with the adopted budget. Operating expenditures are estimated higher than the adopted budget reflecting increases due to upgraded security measures. The cost of Fuel for resale is lower reflecting the downward movement of fuel costs this year.

Fuel sale revenue is estimated lower reflecting sales price adjustments consistent with lower fuel purchase costs. Other revenue sources are primarily related to facility leases and reflect current agreements.

Current FY 2016:

Personal Service increase is consistent with budget guidance. Operating Expenses increased due to budget allocated for a business and capital planning consultant and for the Motor Pool Capital recovery charge assessed on all tagged vehicles. While fuel sales volume is estimated 16% higher, the cost of fuel for resale is lower relative to adopted FY15 reflecting the downward movement of fuel costs.

Capital Outlay includes a computer for airfield staff.

An expanded Line Service Technician is requested for the Marco Island Executive Airport, but will also help to provide 7-day per week coverage at Everglades Airpark. This expanded funding request will be funded within budget guidance for the General Fund transfer that supports the Airport Division.

Revenues:

Fuel sales volume is planned to be up 16% and the Fuel Sales budget is likewise greater than the Adopted FY15 budget. Also included in the revenue estimate is a modest upward adjustment to account for future fuel cost increases and the associated upward movement in sales price. Other revenue sources are primarily related to facility leases and reflect current agreements.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

**Airport
Airport Fund (495)**

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Reserves / Interest	-	76,500	190,400	-113,900
General Fund Advance / Loan	-	56,900	49,900	7,000
Current Level of Service Budget	-	133,400	240,300	-106,900
Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Line Service Technician 1	-	-	45,800	-45,800
Add Line Service Technician I. This position is an essential function of the Airport Authority. Responsibilities include airport operations & safety; airfield maintenance; delivering ground support services including, fueling, parking, handling, and towing of aircraft, and customer service directly to aeronautical users of the airport. This position is needed due to staffing shortages that currently exist within the county airport system. Current staffing levels do not provide weekend coverage at the Everglades Airpark, nor do they allow for adjustments to the seasonal fluctuations that exist at the Marco Island and Immokalee Airports.				
Expanded Services Budget	-	-	45,800	-45,800
Total Adopted Budget	-	133,400	286,100	-152,700

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans to 497 Airp Im Cap	-	-	-	56,900	-	56,900	na
Reserves for Contingencies	-	27,100	-	90,600	-	90,600	234.3%
Reserves for Attrition	-	(15,000)	-	(14,100)	-	(14,100)	(6.0%)
Total Budget	-	12,100	-	133,400	-	133,400	1,002.5%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	680	-	1,000	2,000	-	2,000	na
Advance/Repay fm 001 Gen Fd	291,000	304,000	304,000	49,900	-	49,900	(83.6%)
Carry Forward	14,400	-	99,200	346,900	45,800	392,700	na
Less 5% Required By Law	-	(156,300)	-	(158,500)	-	(158,500)	1.4%
Total Funding	306,080	147,700	404,200	240,300	45,800	286,100	93.7%

Notes:

All airports are listed on separate pages in this section of the budget book for proper presentation of their operations; however, shared costs such as Reserves, Carry Forward and Repayment to the General Fund are presented here at the fund level.

Current FY 2016:

An expanded Line Service Technician is requested for the Marco Island Executive Airport, but will also help to provide 7-day per week coverage at Everglades Airpark. Funding is also requested to replace two fuel trucks and a ground power unit at the Marco Airport.

Growth Management Department

Airport

Airport Fund (495)

These expanded funding requests are funded within budget guidance for the General Fund transfer that supports the Airport Division.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

Reserves and Transfers

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Advance/Repay to 306 Pk & Rec	400,000	-	-	-	-	-	na
Trans to 001 General Fund	-	-	23,600	63,300	-	63,300	na
Trans to 101 Transp Op Fd	75,000	75,000	75,000	125,000	-	125,000	66.7%
Trans to 111 Unincorp Gen Fd	75,000	75,000	75,000	75,000	-	75,000	0.0%
Trans to 113 Com Dev Fd	75,000	1,041,100	1,041,100	100,000	-	100,000	(90.4%)
Trans to 298 Sp Ob Bd '10	733,000	335,200	335,200	335,500	-	335,500	0.1%
Trans to 301 Co Wide Cap Fd	-	-	-	49,600	-	49,600	na
Trans to 310 Growth Mgmt Cap	-	-	-	300,000	-	300,000	na
Trans to 523 Motor Pool Cap	-	-	-	1,909,000	-	1,909,000	na
Trans to 669 Utility Trust	100,000	50,000	50,000	-	-	-	(100.0%)
Reserves for Contingencies	-	1,345,600	-	1,294,100	-	1,294,100	(3.8%)
Reserves for Capital	-	9,222,300	-	17,046,600	-	17,046,600	84.8%
Restricted for Unfunded Requests	-	-	-	500,000	-	500,000	na
Reserves for Cash Flow	-	3,358,800	-	4,191,700	-	4,191,700	24.8%
Reserves for Attrition	-	(366,800)	-	(500,600)	-	(500,600)	36.5%
Total Budget	1,458,000	15,136,200	1,599,900	25,489,200	-	25,489,200	68.4%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Total Net Budget	-	-	-	-	-	-	na
Total Transfers and Reserves	1,458,000	15,136,200	1,599,900	25,489,200	-	25,489,200	68.4%
Total Budget	1,458,000	15,136,200	1,599,900	25,489,200	-	25,489,200	68.4%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	108,253	88,200	117,000	134,900	-	134,900	52.9%
Net Cost Road and Bridge	(17,219,744)	(16,858,100)	(17,621,100)	(15,377,000)	(318,900)	(15,695,900)	(6.9%)
Net Cost Community Development	(9,788,467)	(4,753,000)	(16,422,700)	(3,466,900)	-	(3,466,900)	(27.1%)
Net Cost Planning Services	(4,883,933)	648,300	(7,375,000)	(359,100)	-	(359,100)	(155.4%)
Trans fm 001 Gen Fund	15,548,500	16,091,300	16,091,300	15,539,500	318,900	15,858,400	(1.4%)
Trans fm 102 ROW Permit	-	-	-	245,600	-	245,600	na
Trans fm 111 MSTD Gen Fd	495,500	495,500	495,500	495,500	-	495,500	0.0%
Trans fm 114 Pollutn Ctrl Fd	16,300	16,300	16,300	16,300	-	16,300	0.0%
Trans fm 131 Dev Serv Fd	150,000	1,116,100	1,116,100	225,000	-	225,000	(79.8%)
Trans fm 185 Beach Ren Ops	10,000	10,000	10,000	10,000	-	10,000	0.0%
Trans fm 194 TDC Prom Fd	58,000	-	-	-	-	-	na
Trans fm 760 Collier Lighting	-	47,300	47,300	52,700	-	52,700	11.4%
Trans fm 310 CDES Cap Fd	82,990	-	-	-	-	-	na
Trans fm 313 Gas Tax Cap Fd	139,100	-	-	-	-	-	na
Carry Forward	16,741,500	19,141,600	25,125,200	29,245,800	-	29,245,800	52.8%
Less 5% Required By Law	-	(907,300)	-	(1,273,100)	-	(1,273,100)	40.3%
Total Funding	1,458,000	15,136,200	1,599,900	25,489,200	-	25,489,200	68.4%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

**Reserves and Transfers
Reserves and Transfers (101)**

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Reserves, Transfers & Interest	-	1,606,400	16,983,400	-15,377,000
Reserves, Transfers & Interest				
Current Level of Service Budget	-	1,606,400	16,983,400	-15,377,000
Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Senior Field Inspector	-	-	113,500	-113,500
Senior Field Inspector Road & Bridge Division				
Sr. Field Inspector - The purpose of this classification is to review construction plans and inspect maintenance projects to ensure engineering compliance with state/local laws and approved construction plans/specifications. Certified Bridge Inspector (Road & Bridge) (Senior Field Inspector, Grade 22) – position will provide services currently not being addressed but needed to address ongoing condition evaluations of county maintained bridges.				
Traffic Signal Technician Apprentice	-	-	88,700	-88,700
Addition of a Traffic Signal Technician Apprentice to the Traffic Operations Division				
Supervisor-Site Inspections	-	-	116,700	-116,700
Supervisor-Site Inspections Road & Bridge				
Supervisor Site Inspections - The purpose of this classification is to plan, organize and direct road maintenance and construction programs within the Road Maintenance Division. Keeps management informed of issues and progress of projects. Maintenance Manager (Road & Bridge) (Grade 23) – position to provide that level of coordination and interface between Senior Field Supervisors and Contracts Manager with the Superintendent. Will provide support of the Road Maintenance Asset Management System in regards to asset evaluation for monitoring and scheduling of maintenance.				
Expanded Services Budget	-	-	318,900	-318,900
Total Adopted Budget	-	1,606,400	17,302,300	-15,695,900

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans to 298 Sp Ob Bd '10	330,700	335,200	335,200	335,500	-	335,500	0.1%
Trans to 310 Growth Mgmt Cap	-	-	-	300,000	-	300,000	na
Trans to 523 Motor Pool Cap	-	-	-	1,000,000	-	1,000,000	na
Reserves for Contingencies	-	227,500	-	134,200	-	134,200	(41.0%)
Reserves for Attrition	-	(148,200)	-	(163,300)	-	(163,300)	10.2%
Total Budget	330,700	414,500	335,200	1,606,400	-	1,606,400	287.6%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

**Reserves and Transfers
Reserves and Transfers (101)**

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	18,644	3,000	8,500	5,000	-	5,000	66.7%
Net Cost Road and Bridge	(17,219,744)	(16,858,100)	(17,621,100)	(15,377,000)	(318,900)	(15,695,900)	(6.9%)
Trans fm 001 Gen Fund	15,548,500	16,091,300	16,091,300	15,539,500	318,900	15,858,400	(1.4%)
Trans fm 102 ROW Permit	-	-	-	245,600	-	245,600	na
Trans fm 131 Dev Serv Fd	75,000	75,000	75,000	125,000	-	125,000	66.7%
Trans fm 760 Collier Lighting	-	47,300	47,300	52,700	-	52,700	11.4%
Trans fm 313 Gas Tax Cap Fd	139,100	-	-	-	-	-	na
Carry Forward	1,769,200	1,119,700	1,734,200	1,112,000	-	1,112,000	(0.7%)
Less 5% Required By Law	-	(63,700)	-	(96,400)	-	(96,400)	51.3%
Total Funding	330,700	414,500	335,200	1,606,400	-	1,606,400	287.6%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

**Reserves and Transfers
Community Development Fund (113)**

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Reserves, Transfers & Interest	-	14,907,200	18,374,100	-3,466,900
Reserves, Transfers & Interest				
Current Level of Service Budget	-	14,907,200	18,374,100	-3,466,900

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans to 001 General Fund	-	-	23,600	63,300	-	63,300	na
Trans to 298 Sp Ob Bd '10	402,300	-	-	-	-	-	na
Trans to 301 Co Wide Cap Fd	-	-	-	49,600	-	49,600	na
Trans to 523 Motor Pool Cap	-	-	-	784,000	-	784,000	na
Trans to 669 Utility Trust	100,000	50,000	50,000	-	-	-	(100.0%)
Reserves for Contingencies	-	832,100	-	841,200	-	841,200	1.1%
Reserves for Capital	-	4,027,100	-	10,296,300	-	10,296,300	155.7%
Reserves for Cash Flow	-	2,458,800	-	3,103,600	-	3,103,600	26.2%
Reserves for Attrition	-	(159,100)	-	(230,800)	-	(230,800)	45.1%
Total Budget	502,300	7,208,900	73,600	14,907,200	-	14,907,200	106.8%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	59,976	45,000	65,000	75,000	-	75,000	66.7%
Net Cost Community Development	(9,788,467)	(4,753,000)	(16,422,700)	(3,466,900)	-	(3,466,900)	(27.1%)
Trans fm 111 MSTD Gen Fd	338,500	338,500	338,500	338,500	-	338,500	0.0%
Trans fm 114 Pollutn Ctrl Fd	16,300	16,300	16,300	16,300	-	16,300	0.0%
Trans fm 131 Dev Serv Fd	75,000	1,041,100	1,041,100	100,000	-	100,000	(90.4%)
Trans fm 185 Beach Ren Ops	10,000	10,000	10,000	10,000	-	10,000	0.0%
Trans fm 194 TDC Prom Fd	58,000	-	-	-	-	-	na
Trans fm 310 CDES Cap Fd	82,990	-	-	-	-	-	na
Carry Forward	9,650,000	11,098,400	15,025,400	18,670,000	-	18,670,000	68.2%
Less 5% Required By Law	-	(587,400)	-	(835,700)	-	(835,700)	42.3%
Total Funding	502,300	7,208,900	73,600	14,907,200	-	14,907,200	106.8%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Growth Management Department

**Reserves and Transfers
Developer Services Fund (131)**

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Reserves, Transfers & Interest	-	8,975,600	9,334,700	-359,100
Reserves, Transfers & Interest				
Current Level of Service Budget	-	8,975,600	9,334,700	-359,100

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Advance/Repay to 306 Pk & Rec	400,000	-	-	-	-	-	na
Trans to 101 Transp Op Fd	75,000	75,000	75,000	125,000	-	125,000	66.7%
Trans to 111 Unincorp Gen Fd	75,000	75,000	75,000	75,000	-	75,000	0.0%
Trans to 113 Com Dev Fd	75,000	1,041,100	1,041,100	100,000	-	100,000	(90.4%)
Trans to 523 Motor Pool Cap	-	-	-	125,000	-	125,000	na
Reserves for Contingencies	-	286,000	-	318,700	-	318,700	11.4%
Reserves for Capital	-	5,195,200	-	6,750,300	-	6,750,300	29.9%
Restricted for Unfunded Requests	-	-	-	500,000	-	500,000	na
Reserves for Cash Flow	-	900,000	-	1,088,100	-	1,088,100	20.9%
Reserves for Attrition	-	(59,500)	-	(106,500)	-	(106,500)	79.0%
Total Budget	625,000	7,512,800	1,191,100	8,975,600	-	8,975,600	19.5%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	29,633	40,200	43,500	54,900	-	54,900	36.6%
Net Cost Planning Services	(4,883,933)	648,300	(7,375,000)	(359,100)	-	(359,100)	(155.4%)
Trans fm 111 MSTD Gen Fd	157,000	157,000	157,000	157,000	-	157,000	0.0%
Carry Forward	5,322,300	6,923,500	8,365,600	9,463,800	-	9,463,800	36.7%
Less 5% Required By Law	-	(256,200)	-	(341,000)	-	(341,000)	33.1%
Total Funding	625,000	7,512,800	1,191,100	8,975,600	-	8,975,600	19.5%

Court Related Agencies

Court Related Agencies Organizational Chart

Total Full-Time Equivalents (FTE) = 32.00

Court Administration

Total Full-Time Equivalents (FTE) = 30.75

Circuit & County Court Judges

Total Full-Time Equivalents (FTE) = 0.00

Public Defender

Total Full-Time Equivalents (FTE) = 0.00

State Attorney

Total Full-Time Equivalents (FTE) = 0.00

Guardian Ad Litem Program

Total Full-Time Equivalents (FTE) = 0.00

Court Related Technology

Total Full-Time Equivalents (FTE) = 1.25

Court Related Agencies

The Court Related Agencies include divisions that provide judicial operations for both Circuit and County Courts and Programs. The divisions include Court Administration, Probation, facility and operation costs for the State Attorney's Office, Public Defender, Guardian Ad Litem, Electronic Court Reporter, Circuit and County Judges. Also included are the Public Guardianship Program, the Drug Abuse Trust Fund, and the Teen Court Program. The total appropriation for FY 2016, including transfers and reserves, is \$4,987,900.

Court costs are funded with general fund revenue, court fees, surcharges on traffic violations, and probation fees. The County is mandated by Section 14 of Article V of the State Constitution to fund the following costs of the circuit and county courts, public defender's offices, state attorney's offices, guardian ad litem offices, and the offices of the clerk of the circuit and county courts performing court-related functions:

1. Facilities – construction, lease, maintenance, and security of: buildings and office space, appurtenant equipment and furnishings, structures, real estate, easements, and parking facilities.
2. Utilities – electricity, gas, water and wastewater services and systems, storm water services and systems, sewer services and systems, all associated costs and fees, and mitigation of environmental impacts.
3. Communication services – telephone system infrastructure, maintenance, facsimile equipment, wireless communications, cellular telephones, pagers, video conferencing equipment and line charges, local carrier service, and local and long distance toll charges.
4. Computer network systems and equipment – computer hardware and software, modems, printers, wiring, network connections, maintenance, support staff or services, training, supplies, and line charges.
5. Courier messenger and subpoena services.
6. Auxiliary aids and services which are necessary to ensure access to the courts for qualified individuals with a disability.

Ordinance 09-41 adopted by the Board of County Commissioners on July 28, 2009 as authorized by s. 318.18(13)(a) F.S., provides for a \$30 surcharge for those non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and certain criminal violations enumerated in Section 318.17, Florida Statutes, will provide the County with an estimated \$945,000 in revenue for FY 2016. This revenue is designated for capital improvements to Courthouse buildings and facilities.

Ordinance 04-42, adopted by the Board of County Commissioners on June 22, 2004 as authorized by s. 939.185 F.S., provides for a \$65 court cost fee when a person pleads guilty or nolo contendere to, or found guilty of, any felony, misdemeanor, or criminal traffic offense under the laws of the State of Florida, will provide the County with an estimated \$260,000 in revenue for FY 2016. This revenue will be divided equally among four (4) court related programs: Innovative Court Programs, Teen Court, Law Library, and Legal Aid.

The Court Related Technology Fund (178) receives a \$2 per page service charge collected for recording documents or instruments as listed in s.28.222 F.S. These funds are used to support court-related technology throughout the various entities of the Court. The FY 2015 budget is anticipated to provide \$750,000 in revenues.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Court Related Agencies

Division Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	2,103,350	2,198,900	2,115,600	2,195,900	70,900	2,266,800	3.1%
Operating Expense	1,503,366	1,774,100	1,735,800	1,818,500	-	1,818,500	2.5%
Indirect Cost Reimburs	15,900	22,400	22,400	10,700	-	10,700	(52.2%)
Capital Outlay	68,792	78,300	77,800	143,800	-	143,800	83.7%
Remittances	3,000	3,000	3,000	3,000	-	3,000	0.0%
Total Net Budget	3,694,408	4,076,700	3,954,600	4,171,900	70,900	4,242,800	4.1 %
Trans to 171 Teen Court	17,000	11,900	17,300	23,900	-	23,900	100.8%
Trans to 192 Court Innov	115,600	127,500	126,200	131,300	-	131,300	3.0%
Trans to 640 Law Lib	-	8,700	10,100	15,400	-	15,400	77.0%
Reserves for Contingencies	-	51,900	-	82,800	-	82,800	59.5%
Reserves for Capital	-	632,500	-	531,500	-	531,500	(16.0%)
Reserves for Attrition	-	(23,700)	-	(33,400)	-	(33,400)	40.9%
Total Budget	3,827,008	4,885,500	4,108,200	4,923,400	70,900	4,994,300	2.2%

Appropriations by Department	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Court Administration	2,471,374	2,641,300	2,531,200	2,662,500	70,900	2,733,400	3.5%
Circuit & County Court Judges	54,065	57,500	54,200	57,500	-	57,500	0.0%
Public Defender	178,864	210,700	208,000	225,100	-	225,100	6.8%
State Attorney	246,708	272,500	272,400	271,800	-	271,800	(0.3%)
Guardian Ad Litem Program	856	2,000	2,000	4,600	-	4,600	130.0%
Court Related Technology	742,541	892,700	886,800	950,400	-	950,400	6.5%
Total Net Budget	3,694,408	4,076,700	3,954,600	4,171,900	70,900	4,242,800	4.1%
Court Administration	132,600	130,800	153,600	172,400	-	172,400	31.8%
Court Related Technology	-	678,000	-	579,100	-	579,100	(14.6%)
Total Transfers and Reserves	132,600	808,800	153,600	751,500	-	751,500	(7.1%)
Total Budget	3,827,008	4,885,500	4,108,200	4,923,400	70,900	4,994,300	2.2%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Court Related Agencies

Division Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	993,395	979,000	980,000	980,000	-	980,000	0.1%
Fines & Forfeitures	1,002,960	1,043,000	1,033,700	1,033,700	-	1,033,700	(0.9%)
Miscellaneous Revenues	12,356	-	3,900	-	-	-	na
Interest/Misc	6,192	3,600	6,000	5,100	-	5,100	41.7%
Net Cost General Fund	480,136	542,700	535,700	559,000	-	559,000	3.0%
Trans fm 001 Gen Fund	1,241,200	1,266,100	1,266,100	1,310,500	50,900	1,361,400	7.5%
Trans fm 681 Court Admin	132,600	148,100	153,600	170,600	-	170,600	15.2%
Carry Forward	1,075,000	1,003,600	1,114,800	965,600	20,000	985,600	(1.8%)
Less 5% Required By Law	-	(100,600)	-	(101,100)	-	(101,100)	0.5%
Total Funding	4,943,839	4,885,500	5,093,800	4,923,400	70,900	4,994,300	2.2%

Division Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Court Administration	29.75	29.75	29.75	29.75	1.00	30.75	3.4%
Court Related Technology	1.25	1.25	1.25	1.25	-	1.25	0.0%
Total FTE	31.00	31.00	31.00	31.00	1.00	32.00	3.2%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Court Related Agencies

Court Administration

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	2,034,168	2,121,600	2,038,300	2,113,900	70,900	2,184,800	3.0%
Operating Expense	434,206	513,700	489,900	542,600	-	542,600	5.6%
Capital Outlay	-	3,000	-	3,000	-	3,000	0.0%
Remittances	3,000	3,000	3,000	3,000	-	3,000	0.0%
Net Operating Budget	2,471,374	2,641,300	2,531,200	2,662,500	70,900	2,733,400	3.5%
Trans to 171 Teen Court	17,000	11,900	17,300	23,900	-	23,900	100.8%
Trans to 192 Court Innov	115,600	127,500	126,200	131,300	-	131,300	3.0%
Trans to 640 Law Lib	-	8,700	10,100	15,400	-	15,400	77.0%
Reserves for Contingencies	-	6,400	-	35,200	-	35,200	450.0%
Reserves for Attrition	-	(23,700)	-	(33,400)	-	(33,400)	40.9%
Total Budget	2,603,974	2,772,100	2,684,800	2,834,900	70,900	2,905,800	4.8%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Court Innovations (192)	189,000	193,000	193,000	193,000	-	193,000	0.0%
Court Operations (681)	655,424	702,500	677,700	741,800	70,900	812,700	15.7%
Court Related Costs (681)	214	300	300	300	-	300	0.0%
Law Library Fund (640)	64,124	75,000	75,000	77,100	-	77,100	2.8%
Parole & Probation (681)	1,481,142	1,586,500	1,501,200	1,564,700	-	1,564,700	(1.4%)
Teen Court Fund (171)	81,471	84,000	84,000	85,600	-	85,600	1.9%
Total Net Budget	2,471,374	2,641,300	2,531,200	2,662,500	70,900	2,733,400	3.5%
Total Transfers and Reserves	132,600	130,800	153,600	172,400	-	172,400	31.8%
Total Budget	2,603,974	2,772,100	2,684,800	2,834,900	70,900	2,905,800	4.8%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	223,101	229,000	230,000	230,000	-	230,000	0.4%
Fines & Forfeitures	1,002,960	1,043,000	1,033,700	1,033,700	-	1,033,700	(0.9%)
Miscellaneous Revenues	11,999	-	3,000	-	-	-	na
Interest/Misc	1,467	500	1,000	1,300	-	1,300	160.0%
Trans fm 001 Gen Fund	1,241,200	1,266,100	1,266,100	1,310,500	50,900	1,361,400	7.5%
Trans fm 681 Court Admin	132,600	148,100	153,600	170,600	-	170,600	15.2%
Carry Forward	162,300	148,500	169,600	152,200	20,000	172,200	16.0%
Less 5% Required By Law	-	(63,100)	-	(63,400)	-	(63,400)	0.5%
Total Funding	2,775,627	2,772,100	2,857,000	2,834,900	70,900	2,905,800	4.8%

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Court Operations (681)	7.75	7.75	7.75	7.75	1.00	8.75	12.9%
Parole & Probation (681)	21.00	21.00	21.00	21.00	-	21.00	0.0%
Teen Court Fund (171)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Total FTE	29.75	29.75	29.75	29.75	1.00	30.75	3.4%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Court Related Agencies

Court Administration

Court Operations (681)

Mission Statement

To provide effective and efficient services to the Judiciary and all those involved in the Court System in Collier County.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	7.75	741,800	1,300	740,500
Court Administration staff is required to properly administer all courtroom operations. To maintain current levels of service to the citizens of Collier County, the Administrative Judge needs to maintain clerical staff to assist in courtroom operations and work with county and circuit divisions on court related issues. This includes, but is not limited to: courtroom operations, building maintenance, BCC and budget issues, purchasing and finance issues, and some court costs. Court costs include Court Reporter costs, Court Appointed Attorney costs, and expert and regular witness costs.				
Reserves and Transfers	-	168,200	1,405,000	-1,236,800
Current Level of Service Budget	7.75	910,000	1,406,300	-496,300
Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Civil Case Manager, Court Program Specialist II	1.00	70,900	70,900	-
This is a professional position assigned to oversee the circuit civil caseload including the continuing effort on the reduction of foreclosure cases. The Civil Case Manager will perform a variety of case management duties to improve case processing standards and eliminate existing case backlog and prevent reoccurrence. Under the direction of the Family/Civil Court Director, this position will be responsible for assisting with the development of a civil case management system, analyzing caseload data, writing statistical reports and implementing strategies to promptly and efficiently dispose of civil cases. This position will use differentiated case management (DCM) time-standards and principles to guide the development of this project.				
Expanded Services Budget	1.00	70,900	70,900	-
Total Adopted Budget	8.75	980,900	1,477,200	-496,300

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	511,415	522,000	517,800	540,900	70,900	611,800	17.2%
Operating Expense	144,009	177,500	159,900	197,900	-	197,900	11.5%
Capital Outlay	-	3,000	-	3,000	-	3,000	0.0%
Net Operating Budget	655,424	702,500	677,700	741,800	70,900	812,700	15.7%
Trans to 171 Teen Court	17,000	11,900	17,300	23,900	-	23,900	100.8%
Trans to 192 Court Innov	115,600	127,500	126,200	131,300	-	131,300	3.0%
Trans to 640 Law Lib	-	8,700	10,100	15,400	-	15,400	77.0%
Reserves for Contingencies	-	2,300	-	31,000	-	31,000	1,247.8%
Reserves for Attrition	-	(23,700)	-	(33,400)	-	(33,400)	40.9%
Total Budget	788,024	829,200	831,300	910,000	70,900	980,900	18.3%
Total FTE	7.75	7.75	7.75	7.75	1.00	8.75	12.9%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Court Related Agencies

**Court Administration
Court Operations (681)**

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	10,370	-	3,000	-	-	-	na
Interest/Misc	1,338	500	1,000	1,300	-	1,300	160.0%
Trans fm 001 Gen Fund	1,241,200	1,266,100	1,266,100	1,310,500	50,900	1,361,400	7.5%
Carry Forward	157,100	137,000	162,000	148,000	20,000	168,000	22.6%
Less 5% Required By Law	-	(52,600)	-	(53,500)	-	(53,500)	1.7%
Total Funding	1,410,008	1,351,000	1,432,100	1,406,300	70,900	1,477,200	9.3%

Forecast FY 2015:

Minor operating savings were generated by deferring training, memberships, books, publications, and subscriptions. Additionally, planned building maintenance is being deferred to FY16.

Court Administration has been providing financial support to Teen Court, the Public Guardianship Program and the Law Library. All planned transfers will be increased during the current year as all these programs are reliant upon the \$65 Article V revenue and collections are not on par with budget.

Carry forward increased over the adopted budget due to the Court Administration curtailing year-end expenditures in anticipation of revenues falling below target.

Current FY 2016:

Personal services include a provision for a general wage adjustment. An increase of one (1) FTE is included for a Court Program Specialist II for management of civil cases.

Transfer to (171) Teen Court in the amount of \$23,900 covers the shortfall in funding due to continued insufficient receipts of the \$65 (Article V) revenues. Transfer to (192) Court Innovations increased from prior year as there were no residual transfer from other funds receiving the \$65 revenue coupled with the shortfall in receipts. Law Library Fund (640) will receive a transfer in the amount of \$15,400 during the current year to aid in their operations.

Revenues:

The General Fund transfer is in compliance with budget guidance adopted for the current fiscal year even with the increased transfers from Court Operations to supplement the programs being funded by the \$65.00 revenue source. Also included within the General Fund transfer is budget allocated for the Motor Pool Capital Recovery Fund.

An additional transfer in the amount of \$35,600 from the General Fund represents the full cost of the new FTE at \$50,900 less \$20,000 in reserves as Court Administration is providing assistance in meeting the funding for this expanded request.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Court Related Agencies

**Court Administration
Court Related Costs (681)**

Mission Statement

Provide funding for court related costs mandated by the State of Florida.

Program Summary		FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Mandated Court Costs		-	300	-	300
Provide funding for mandated court costs					
Current Level of Service Budget		-	300	-	300

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	214	300	300	300	-	300	0.0%
Net Operating Budget	214	300	300	300	-	300	0.0%
Total Budget	214	300	300	300	-	300	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
							0.0%
Total Funding							0.0%

Current FY 2016:

Expenses are for storage of Court Reporter Records.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Court Related Agencies

**Court Administration
Parole & Probation (681)**

Mission Statement

To provide quality rehabilitative supervision and direction to all defendants placed on probation verifying that they comply with court imposed sanctions and conform to social norms, to effectively maintain a large caseload and serve the judiciary, and abide by established case law and Florida Statutes in the performance of duties.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	17.00	1,281,690	1,068,700	212,990
Provide supervision to sentenced misdemeanor defendants placed on probation, including court ordered intensive supervision in the community, maintenance of a Community Service Program, and monitoring offender compliance with public service placements. Arrest and/or issue warrants on probation violators. Monitor collection and distribution of restitution payments by court ordered probationers to victims.				
Support Services	4.00	283,010	-	283,010
Provide minimal phone coverage, customer service and technical support to Naples and Immokalee offices, necessary to handle rising and more complex caseloads.				
Current Level of Service Budget	21.00	1,564,700	1,068,700	496,000

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Average Cases Supervised Monthly	1,258	1,700	1,174	1,500
Cases on Supervised Probation	2,541	2,900	2,500	2,600
Warrants Issued (Annual)	1,509	1,500	1,167	1,300

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	1,446,621	1,521,800	1,442,700	1,494,200	-	1,494,200	(1.8%)
Operating Expense	34,521	64,700	58,500	70,500	-	70,500	9.0%
Net Operating Budget	1,481,142	1,586,500	1,501,200	1,564,700	-	1,564,700	(1.4%)
Total Budget	1,481,142	1,586,500	1,501,200	1,564,700	-	1,564,700	(1.4%)
Total FTE	21.00	21.00	21.00	21.00	-	21.00	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	155,835	160,000	165,000	165,000	-	165,000	3.1%
Fines & Forfeitures	868,429	905,000	903,700	903,700	-	903,700	(0.1%)
Miscellaneous Revenues	429	-	-	-	-	-	na
Total Funding	1,024,693	1,065,000	1,068,700	1,068,700	-	1,068,700	0.3%

Forecast FY 2015:

Personal Services are slightly below target due to attrition of an employee during the year.

Operating costs reflect cost containment measures of the Department primarily in training and associated travel.

Current FY 2016:

Personal Services decrease is due to a full year of savings from several long-term employees leaving and the positions being filled at entry level.

Court Related Agencies

**Court Administration
Parole & Probation (681)**

Operating Expense increase is due to budget allocated for the Motor Pool Capital recovery charge assessed on all tagged vehicles.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Court Related Agencies

Court Administration

Court Innovations (192)

Mission Statement

Provide guardianship services to indigent, incapacitated adults.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Guardianship Services	-	193,000	193,000	-
Through a contract, guardianship services are provided to incapacitated, indigent adults.				
Current Level of Service Budget	-	193,000	193,000	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	189,000	193,000	193,000	193,000	-	193,000	0.0%
Net Operating Budget	189,000	193,000	193,000	193,000	-	193,000	0.0%
Total Budget	189,000	193,000	193,000	193,000	-	193,000	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Fines & Forfeitures	67,265	69,000	65,000	65,000	-	65,000	(5.8%)
Interest/Misc	61	-	-	-	-	-	na
Trans fm 681 Court Admin	115,600	127,500	126,200	131,300	-	131,300	3.0%
Carry Forward	2,700	-	1,800	-	-	-	na
Less 5% Required By Law	-	(3,500)	-	(3,300)	-	(3,300)	(5.7%)
Total Funding	185,627	193,000	193,000	193,000	-	193,000	0.0%

Notes:

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. The source of this revenue is an additional court cost of \$65 when a person pleads guilty or no contest or is found guilty of any felony, misdemeanor, or criminal traffic offense in Florida. Twenty-five percent (25%) of this amount is allocated to fund innovative court programs.

Collier County pays for the management of 80 wards per month with this program, directly to the local Guardianship Office. This is not a mandated program, however, the Chief Judge has determined this program to be a necessity to our Community.

Forecast FY 2015:

Revenue is based upon actual collections received through April 2015. As discussed throughout the Courts and Related Agencies budget, fines and forfeitures revenues have been declining since FY 2007 but finally appear to be stabilizing. Per County Ordinance 04-42, any funds remaining in Teen Court (171), Law Library (640), and/or the Legal Aid Society (652) are to be returned to the Court Innovations Fund (192). There are no planned residual transfers from any of these funds as the current revenues are not sufficient to support their level of service.

Current FY 2016:

Funding for the Public Guardianship program has been held consistent with the prior years as the program serves a fixed number of clients.

Revenues:

Collections of the \$65 fee that supports this program have been insufficient since FY 2007 due to the continued decline in this revenue source. To off-set this decrease, a transfer to cover the shortage is budgeted in the amount of \$131,300 from Court Administration Fund (681). Court Administration's funding is from Probation fees and the balance is from a General Fund (001) transfer.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Court Related Agencies

Court Administration

Teen Court Fund (171)

Mission Statement

To provide a diversionary program for first-time juvenile misdemeanor offenders and court education programs for student volunteers.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	1.00	82,600	85,600	-3,000
The program operates with a coordinator and volunteers to provide a diversionary program for first-time juvenile misdemeanor offenders and uses peer jurors. Court education programs for student volunteers are also provided.				
Scholarships	-	3,000	-	3,000
College scholarships in the amount of \$1,000 are competitively awarded to 3 of the students who are Teen Court participants.				
Current Level of Service Budget	1.00	85,600	85,600	-

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Number of Adult Volunteer Hours	293	350	422	425
Number of Adult Volunteers	24	40	39	40
Number of Cases Conducted by Teen Court	134	200	131	150
Number of Cases Declined by Teen Court	27	25	20	25
Number of Student Volunteer Hours	5,737	6,600	4,911	5,500
Number of Student Volunteers	200	400	181	200

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	76,132	77,800	77,800	78,800	-	78,800	1.3%
Operating Expense	2,339	3,200	3,200	3,800	-	3,800	18.8%
Remittances	3,000	3,000	3,000	3,000	-	3,000	0.0%
Net Operating Budget	81,471	84,000	84,000	85,600	-	85,600	1.9%
Total Budget	81,471	84,000	84,000	85,600	-	85,600	1.9%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Fines & Forfeitures	67,266	69,000	65,000	65,000	-	65,000	(5.8%)
Miscellaneous Revenues	1,200	-	-	-	-	-	na
Interest/Misc	15	-	-	-	-	-	na
Trans fm 681 Court Admin	17,000	11,900	17,300	23,900	-	23,900	100.8%
Carry Forward	(2,200)	6,600	1,700	-	-	-	(100.0%)
Less 5% Required By Law	-	(3,500)	-	(3,300)	-	(3,300)	(5.7%)
Total Funding	83,281	84,000	84,000	85,600	-	85,600	1.9%

Notes:

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. This revenue is an additional court cost of \$65 when a person pleads guilty or no contest or is found guilty of any felony, misdemeanor, or criminal traffic offense in Florida. Twenty-five percent (25%) of this amount is allocated to fund juvenile programs. In the past, Teen Court and Juvenile Assessment

Court Related Agencies

Court Administration

Teen Court Fund (171)

Centers were allocated twelve and a half percent (12.5%) each. On June 22, 2010 via Board Agenda Item 16J5, Teen Court will receive the full twenty-five percent (25%) until further action is taken.

Forecast FY 2015:

Revenue is based upon actual collections received through April 2015.

Current FY 2016:

Operating expenses include funding for the Teen Court coordinator, minimal operating costs for maintenance of the program and three \$1,000 Scholarships to be awarded to program participants.

Revenues:

Current revenue budget is a full 25% of the \$65 Fee with a supplemental transfer from Court Administration (681) in the amount of \$23,900 to keep the program active.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Court Related Agencies

**Court Administration
Drug Abuse Trust Fund (616)**

Mission Statement

Imposition by the courts of additional assessment against drug offenders, pursuant to F.S. 938.23 and F.S. 893.165, in an amount up to the amount of the fine imposed.

Program Summary				FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Reserves/Transfers				-	4,200	4,200	-
Current Level of Service Budget				-	4,200	4,200	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Reserves for Contingencies	-	4,100	-	4,200	-	4,200	2.4%
Total Budget	-	4,100	-	4,200	-	4,200	2.4%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	20	-	-	-	-	-	na
Carry Forward	4,100	4,100	4,200	4,200	-	4,200	2.4%
Total Funding	4,120	4,100	4,200	4,200	-	4,200	2.4%

Forecast FY 2015:

No remittances are forecast as no request for funding has been received by the County. Similarly, no revenues are anticipated.

Current FY 2016:

Residual cash contained in this fund is budgeted in reserves.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Court Related Agencies

Court Administration

Law Library Fund (640)

Mission Statement

To provide legal materials to the legal community and the public.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Law Library	-	77,100	77,100	-
Current Level of Service Budget	-	77,100	77,100	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	64,124	75,000	75,000	77,100	-	77,100	2.8%
Net Operating Budget	64,124	75,000	75,000	77,100	-	77,100	2.8%
Total Budget	64,124	75,000	75,000	77,100	-	77,100	2.8%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	67,266	69,000	65,000	65,000	-	65,000	(5.8%)
Interest/Misc	32	-	-	-	-	-	na
Trans fm 681 Court Admin	-	8,700	10,100	15,400	-	15,400	77.0%
Carry Forward	600	800	(100)	-	-	-	(100.0%)
Less 5% Required By Law	-	(3,500)	-	(3,300)	-	(3,300)	(5.7%)
Total Funding	67,897	75,000	75,000	77,100	-	77,100	2.8%

Notes:

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. The Law Library receives one-quarter of this fine to fund their operations.

Forecast FY 2015:

Revenues from the \$65 court cost fee are based upon actual collections received through April 2015.

Current FY 2016:

The request from the Law Library for operating costs of \$77,100 will be fully funded as Court Administration will provide a transfer in the amount of \$15,400 to supplement the \$65 court cost fee that supports this function.

The costs include funding for staff, books, utilities and electronic Westlaw access.

Revenues:

Article V revenues have experienced declines since FY 2007 and the FY 2016 budget has been established at the same level as the FY 2015 forecast and budget as a conservative measure.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Court Related Agencies

Circuit & County Court Judges

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	54,065	57,500	54,200	57,500	-	57,500	0.0%
Net Operating Budget	54,065	57,500	54,200	57,500	-	57,500	0.0%
Total Budget	54,065	57,500	54,200	57,500	-	57,500	0.0%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Circuit Court Judges (001)	32,927	34,700	33,000	34,700	-	34,700	0.0%
County Court Judges (001)	21,138	22,800	21,200	22,800	-	22,800	0.0%
Total Net Budget	54,065	57,500	54,200	57,500	-	57,500	0.0%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	54,065	57,500	54,200	57,500	-	57,500	0.0%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	357	-	900	-	-	-	na
Net Cost General Fund	53,708	57,500	53,300	57,500	-	57,500	0.0%
Total Funding	54,065	57,500	54,200	57,500	-	57,500	0.0%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Court Related Agencies

Circuit & County Court Judges

Circuit Court Judges (001)

Mission Statement

Judge Hardt and Judge Brodie will handle 50% each of Criminal, Probate & Guardianship cases; Judge Shenko, Judge Hayes, and Judge Pivacek will handle 33.3% each of General Civil cases including Foreclosures; Judge Evans, Judge Foster and Judge Greider will preside over 33.3% each of Circuit Domestic Violence, Domestic Relations, Juvenile Dependency/Delinquency and Truancy Court cases.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Operating Costs	-	34,700	-	34,700
Counties are required to provide and maintain office space, utilities, basic communication services, and security for Circuit Court Judges. This budget provides for incidental expenses incurred by the Circuit Court Judges.				
Current Level of Service Budget	-	34,700	-	34,700

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	32,927	34,700	33,000	34,700	-	34,700	0.0%
Net Operating Budget	32,927	34,700	33,000	34,700	-	34,700	0.0%
Total Budget	32,927	34,700	33,000	34,700	-	34,700	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	357	-	900	-	-	-	na
Net Cost General Fund	32,570	34,700	32,100	34,700	-	34,700	0.0%
Total Funding	32,927	34,700	33,000	34,700	-	34,700	0.0%

Current FY 2016:

Operating costs for the Circuit Court Judges include minor operating expenses split among the various Judges.

All other costs such as office space, utilities, communication services and security are paid for by Collier County Facilities Division.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Court Related Agencies

Circuit & County Court Judges

County Court Judges (001)

Mission Statement

All County Judges will handle one sixth of Criminal and County Civil/Small Claims cases for Naples and Immokalee. All of Judge Martin's domestic violence cases go to Judge Murphy and any cases involving Jerry Berry, Donald Day and/or Shannon McFee will be randomly distributed to the other five (5) Judges. Judge Martin will handle 100% of Mental Health Court and 100% of Adult Drug Court, and 100% of Veterans Court.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Operating Costs	-	22,800	-	22,800
Counties are required to provide and maintain office space, utilities, basic communication services, and security for County Court Judges. This budget provides for incidental expenses incurred by the County Court Judges.				
Current Level of Service Budget	-	22,800	-	22,800

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	21,138	22,800	21,200	22,800	-	22,800	0.0%
Net Operating Budget	21,138	22,800	21,200	22,800	-	22,800	0.0%
Total Budget	21,138	22,800	21,200	22,800	-	22,800	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost General Fund	21,138	22,800	21,200	22,800	-	22,800	0.0%
Total Funding	21,138	22,800	21,200	22,800	-	22,800	0.0%

Current FY 2016:

Operating costs for the County Court Judges include minor operating expenses split among the various Judges.

All other costs such as office space, utilities, communication services and security are paid for by Collier County Facilities Division.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Court Related Agencies

Public Defender

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	178,864	210,700	208,000	225,100	-	225,100	6.8%
Net Operating Budget	178,864	210,700	208,000	225,100	-	225,100	6.8%
Total Budget	178,864	210,700	208,000	225,100	-	225,100	6.8%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Public Defender (001)	178,864	210,700	208,000	225,100	-	225,100	6.8%
Total Net Budget	178,864	210,700	208,000	225,100	-	225,100	6.8%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	178,864	210,700	208,000	225,100	-	225,100	6.8%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost General Fund	178,864	210,700	208,000	225,100	-	225,100	6.8%
Total Funding	178,864	210,700	208,000	225,100	-	225,100	6.8%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Court Related Agencies

**Public Defender
Public Defender (001)**

Mission Statement

To provide legal services to indigent defendants charged with criminal offenses in Collier County.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Public Defender	-	225,100	-	225,100
State law requires counties within their judicial circuits to provide the Public Defender with office space, utilities, telephone services, custodial services, and communication services as may be necessary for the proper and efficient functioning of the office.				
Current Level of Service Budget	-	225,100	-	225,100

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	178,864	210,700	208,000	225,100	-	225,100	6.8%
Net Operating Budget	178,864	210,700	208,000	225,100	-	225,100	6.8%
Total Budget	178,864	210,700	208,000	225,100	-	225,100	6.8%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost General Fund	178,864	210,700	208,000	225,100	-	225,100	6.8%
Total Funding	178,864	210,700	208,000	225,100	-	225,100	6.8%

Notes:

Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the Public Defender: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment and software, and other local operating requirements.

Current FY 2016:

A large portion of the budget is fixed costs which the Public Defender has no control over - water, electricity, building repairs and maintenance, etc. The remaining budget is for two attorneys and one support staff position. The Public Defender is fully utilizing these positions to provide early representation of clients in order to move their cases efficiently and effectively through the judicial system in Collier County.

The full cost of these three positions has been supplemented by the Public Defender in years past. Current costs total \$192,800. The Public Defender's Office submitted their FY 2016 budget in compliance at the 3% target. Upon the County's receipt of all the court-related agencies' budgets, it was determined that excess savings were available in the amount of \$8,000. The Public Defender's Office was very grateful to learn that the savings could be applied to their budget (while the Courts as a whole remain in compliance), resulting in a final amount of \$183,600 for the aforementioned staff positions, which reflects a 6.8% total change for FY 2016.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Court Related Agencies

State Attorney

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	246,708	272,500	272,400	271,800	-	271,800	(0.3%)
Net Operating Budget	246,708	272,500	272,400	271,800	-	271,800	(0.3%)
Total Budget	246,708	272,500	272,400	271,800	-	271,800	(0.3%)

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
State Attorney (001)	246,708	272,500	272,400	271,800	-	271,800	(0.3%)
Total Net Budget	246,708	272,500	272,400	271,800	-	271,800	(0.3%)
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	246,708	272,500	272,400	271,800	-	271,800	(0.3%)

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost General Fund	246,708	272,500	272,400	271,800	-	271,800	(0.3%)
Total Funding	246,708	272,500	272,400	271,800	-	271,800	(0.3%)

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Court Related Agencies

**State Attorney
State Attorney (001)**

Mission Statement

To prosecute law offenders in this jurisdictional area of the State and to faithfully execute and enforce the laws of the State of Florida.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
State Attorney	-	271,800	-	271,800
State law requires counties within their judicial circuits to provide the State Attorney with office space, utilities, telephone services, custodial services, and communication services as may be necessary for the proper and efficient functioning of the office.				
Current Level of Service Budget	-	271,800	-	271,800

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	246,708	272,500	272,400	271,800	-	271,800	(0.3%)
Net Operating Budget	246,708	272,500	272,400	271,800	-	271,800	(0.3%)
Total Budget	246,708	272,500	272,400	271,800	-	271,800	(0.3%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost General Fund	246,708	272,500	272,400	271,800	-	271,800	(0.3%)
Total Funding	246,708	272,500	272,400	271,800	-	271,800	(0.3%)

Notes:

Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the State Attorney: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment, software and technical support, and other local operating requirements.

Current FY 2016:

This funding is for operating expenses for the State Attorney's Office located in Collier County and includes funding for three jail reduction personnel dedicated to Collier.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Court Related Agencies

Guardian Ad Litem Program

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	856	2,000	2,000	4,600	-	4,600	130.0%
Net Operating Budget	856	2,000	2,000	4,600	-	4,600	130.0%
Total Budget	856	2,000	2,000	4,600	-	4,600	130.0%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Guardian Ad Litem Program (001)	856	2,000	2,000	4,600	-	4,600	130.0%
Total Net Budget	856	2,000	2,000	4,600	-	4,600	130.0%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	856	2,000	2,000	4,600	-	4,600	130.0%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost General Fund	856	2,000	2,000	4,600	-	4,600	130.0%
Total Funding	856	2,000	2,000	4,600	-	4,600	130.0%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Court Related Agencies

**Guardian Ad Litem Program
Guardian Ad Litem Program (001)**

Mission Statement

To advocate for the best interest of children who are alleged to be abused, neglected, or abandoned and who are involved in court procedures.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Guardian Ad Litem	-	4,600	-	4,600
Current Level of Service Budget	-	4,600	-	4,600

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	856	2,000	2,000	4,600	-	4,600	130.0%
Net Operating Budget	856	2,000	2,000	4,600	-	4,600	130.0%
Total Budget	856	2,000	2,000	4,600	-	4,600	130.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost General Fund	856	2,000	2,000	4,600	-	4,600	130.0%
Total Funding	856	2,000	2,000	4,600	-	4,600	130.0%

Notes:

Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the Guardian Ad Litem: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment and software, and other local operating requirements.

Current FY 2016:

Rent, utilities, security and facility maintenance are paid for Guardian Ad Litem by Facilities Management which is funded by the General Fund (001). Technology needs are paid for by the Court IT Fee Fund (178).

This budget contains funding for storage fees and a minimal allocation for office supplies and minor operating equipment.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Court Related Agencies

Court Related Technology

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	69,183	77,300	77,300	82,000	-	82,000	6.1%
Operating Expense	588,667	717,700	709,300	716,900	-	716,900	(0.1%)
Indirect Cost Reimburs	15,900	22,400	22,400	10,700	-	10,700	(52.2%)
Capital Outlay	68,792	75,300	77,800	140,800	-	140,800	87.0%
Net Operating Budget	742,541	892,700	886,800	950,400	-	950,400	6.5%
Reserves for Contingencies	-	45,500	-	47,600	-	47,600	4.6%
Reserves for Capital	-	632,500	-	531,500	-	531,500	(16.0%)
Total Budget	742,541	1,570,700	886,800	1,529,500	-	1,529,500	(2.6%)

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Court IT Fee (178)	742,541	892,700	886,800	950,400	-	950,400	6.5%
Total Net Budget	742,541	892,700	886,800	950,400	-	950,400	6.5%
Total Transfers and Reserves	-	678,000	-	579,100	-	579,100	(14.6%)
Total Budget	742,541	1,570,700	886,800	1,529,500	-	1,529,500	(2.6%)

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	770,294	750,000	750,000	750,000	-	750,000	0.0%
Interest/Misc	4,725	3,100	5,000	3,800	-	3,800	22.6%
Carry Forward	912,700	855,100	945,200	813,400	-	813,400	(4.9%)
Less 5% Required By Law	-	(37,500)	-	(37,700)	-	(37,700)	0.5%
Total Funding	1,687,719	1,570,700	1,700,200	1,529,500	-	1,529,500	(2.6%)

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Court IT Fee (178)	1.25	1.25	1.25	1.25	-	1.25	0.0%
Total FTE	1.25	1.25	1.25	1.25	-	1.25	0.0%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Court Related Agencies

**Court Related Technology
Court IT Fee (178)**

Mission Statement

To provide funding for court-related technology, and court technology needs for the state trial courts, state attorney and public defender in accordance with s. 28.24 (12) (e), s. 29.008 (1) (f) 2 and s. 29.008 (1) (h) F.S.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
CJIS Cost Sharing	-	291,100	753,800	-462,700
Criminal Justice Information System cost sharing for the 20th Judicial Circuit Court IT related costs.				
Court Administration IT Costs	1.25	252,400	-	252,400
IT related costs for Collier County Court Administration				
Probation Department IT Costs	-	60,100	-	60,100
IT related costs for the Parole Division in Collier County.				
Circuit and County Court Judges IT Costs	-	6,400	-	6,400
IT related costs for the Circuit Court and Collier County Court Judges.				
State Attorney IT Costs	-	241,600	-	241,600
IT related costs for the State Attorney's offices.				
Public Defender IT Costs	-	91,500	-	91,500
IT related costs for the Public Defender's office.				
Guardian Ad Litem IT Costs	-	7,300	-	7,300
IT related costs for the Guardian Ad Litem office.				
Reserves and Transfers	-	579,100	775,700	-196,600

Current Level of Service Budget	1.25	1,529,500	1,529,500	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	69,183	77,300	77,300	82,000	-	82,000	6.1%
Operating Expense	588,667	717,700	709,300	716,900	-	716,900	(0.1%)
Indirect Cost Reimburs	15,900	22,400	22,400	10,700	-	10,700	(52.2%)
Capital Outlay	68,792	75,300	77,800	140,800	-	140,800	87.0%
Net Operating Budget	742,541	892,700	886,800	950,400	-	950,400	6.5%
Reserves for Contingencies	-	45,500	-	47,600	-	47,600	4.6%
Reserves for Capital	-	632,500	-	531,500	-	531,500	(16.0%)
Total Budget	742,541	1,570,700	886,800	1,529,500	-	1,529,500	(2.6%)
Total FTE	1.25	1.25	1.25	1.25	-	1.25	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	770,294	750,000	750,000	750,000	-	750,000	0.0%
Interest/Misc	4,725	3,100	5,000	3,800	-	3,800	22.6%
Carry Forward	912,700	855,100	945,200	813,400	-	813,400	(4.9%)
Less 5% Required By Law	-	(37,500)	-	(37,700)	-	(37,700)	0.5%
Total Funding	1,687,719	1,570,700	1,700,200	1,529,500	-	1,529,500	(2.6%)

Court Related Agencies

Court Related Technology Court IT Fee (178)

Notes:

Revenues reflect collections of \$2 per page of a \$4 per page service charge assessed for recording documents or instruments as listed in s. 28.24 F.S. These revenues are dedicated to the technology needs of the Courts and Court Related Agencies.

Forecast FY 2015:

Capital expenditures exceeded budget due to the mid-year need to bring the Guardian Ad Litem office up to date and onto the County's network and information technology systems.

Revenues are based upon actual collections through April 2015 and are projected to meet target.

Current FY 2016:

Personal service increase is due to a general wage adjustment.

Operating expenditures include payment to CJIS (Criminal Justice Information Services) for shared technology upgrade costs for the Twentieth Judicial Circuit in the amount of \$121,200 as well as requested expenditures by the various agencies for their information technology related needs. All requests for equipment and technology needs by the various entities sharing in this fund were met during the current year.

A Reserve for Capital in the amount of \$531,700 is established for the future needs of the agencies.

Revenues:

Revenues appear to have stabilized and as a conservative measure, current year will remain at the same level as the forecast and prior year adopted budget.

Office of the County Manager

Office of the County Manager Organizational Chart

Total Full-Time Equivalents (FTE) = 75.75

	County Manager Operations Total Full-Time Equivalents (FTE) = 5.00
	Office of Management & Budget Total Full-Time Equivalents (FTE) = 16.00
	Tourist Development Council (TDC) Division Total Full-Time Equivalents (FTE) = 11.75
	Communication & Customer Relations Division Total Full-Time Equivalents (FTE) = 13.00
	Pelican Bay Services Division Total Full-Time Equivalents (FTE) = 20.00
	Business and Economic Development Division Total Full-Time Equivalents (FTE) = 4.00
	Bayshore Community Redevelopment Agency (CRA) Total Full-Time Equivalents (FTE) = 3.00
	Immokalee Community Redevelopment Agency (CRA) Total Full-Time Equivalents (FTE) = 3.00

Office of the County Manager

Leo E. Ochs, Jr., County Manager

Management Offices

The Executive Management Offices consist of the Administrative Office of the County Manager, the Office of Management and Budget, and the Communication and Customer Relations Division. In addition, Pelican Bay Services, Tourism, Economic Development, and the Community Redevelopment Agencies report directly to the County Manager's Office.

The total operating budget for Fiscal Year 2016 for the Executive Management Offices is \$5,156,600. The primary source of funding is General Fund revenue. There are 34.0 authorized positions as follows: County Manager's Office - 5.0, Office of Management and Budget (includes budgeting, grants compliance and impact fee administration) - 16.0, and the Communication and Customer Relations Division - 13.0.

The phone numbers for these offices are:

252-8383 - County Manager's Office
252-8973 - Office of Management and Budget
252-8883 - Communication and Customer Relations

Tourism

Funding for the Naples, Marco Island, Everglades Paradise Coast Convention and Visitors Bureau is generated from the 4% tourist tax levied on hotel rooms and short-term rentals in Collier County. The total operating budget for Marketing & Promotion, Administration, and Collier County Museums for the current FY16 is \$19,621,100 and there are 11.75 authorized positions.

Pelican Bay Services

Services are provided to residents of Pelican Bay through the Pelican Bay Municipal Services Taxing and Benefit Unit (MSTBU). Services include Water Management, Community Beautification, Street Lighting, Security Operations, Clam Bay Restoration, and a capital improvement program. The Pelican Bay Services operating budget for FY 2016 is \$5,239,000 with 20.0 permanent, full-time positions. An office is located in Pelican Bay to ensure quality services to residents. Funding is generated by special assessments levied on residents of Pelican Bay as well as an ad valorem levy for district lighting and lighting system improvements.

For more information on Pelican Bay Services, please call 597-1749.

Office of Business & Economic Development

The Office of Business & Economic Development, the creation of which was approved by the Board on June 26, 2012, works in conjunction with other local and state economic development organizations to assist businesses to expand or relocate to Collier County. Activities consist of incentive policy development and administration, business concierge services including facilitating regulatory assistance and promoting the business climate in Collier County.

For more information on the Office of Business & Economic Development program, please call 252-8358

Community Redevelopment Agency

Under Collier County's Community Redevelopment Agency there are two (2) Community Redevelopment Component Areas: The Bayshore/Gateway Triangle Community Redevelopment Area and the Immokalee Community Redevelopment Area. Each exists and utilizes professional staff to plan, promote and implement area re-development and infrastructure improvements. The primary source of funding for CRA activities is tax increment revenue.

The phone numbers for these offices are:

643-1115 - Bayshore/Gateway Triangle CRA
252-2310 - Immokalee CRA

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

Division Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	5,664,466	6,241,700	6,083,400	6,651,200	366,200	7,017,400	12.4%
Operating Expense	9,675,841	12,871,000	16,462,800	14,761,200	(45,000)	14,716,200	14.3%
Indirect Cost Reimburs	353,600	283,300	283,300	338,200	-	338,200	19.4%
Capital Outlay	911,779	3,502,500	1,974,300	3,891,400	1,500	3,892,900	11.1%
Grants and Aid	38,670	60,000	70,000	70,000	-	70,000	16.7%
Remittances	236,954	2,276,100	1,961,500	865,400	-	865,400	(62.0%)
Total Net Budget	16,881,310	25,234,600	26,835,300	26,577,400	322,700	26,900,100	6.6 %
Advance/Repay to 111 Unincrp Gen Fd	-	-	-	30,000	-	30,000	na
Trans to Property Appraiser	55,016	74,500	74,500	76,700	-	76,700	3.0%
Trans to Tax Collector	272,854	297,000	320,800	324,800	-	324,800	9.4%
Trans to 001 General Fund	52,300	23,700	23,700	31,000	-	31,000	30.8%
Trans to 113 Com Dev Fd	58,000	-	-	-	-	-	na
Trans to 123 Serv for Sr Fd	32,800	-	-	-	-	-	na
Trans to 184 TDC Promo	95,800	414,700	950,100	643,400	-	643,400	55.1%
Trans to 186 Immok Redev Fd	76,000	76,000	76,000	85,000	-	85,000	11.8%
Trans to 187 Bayshore Redev Fd	136,800	137,300	137,300	136,800	-	136,800	(0.4%)
Trans to 196 TDC Eco Disaster	-	-	-	3,432,500	-	3,432,500	na
Trans to 705 Housing Grants	-	-	192,700	-	-	-	na
Trans to 714 Co Mgr Match	-	-	241,000	-	-	-	na
Trans to 715 Im CRA Grants	-	-	76,200	-	-	-	na
Trans to 287 CRA Loan	1,195,347	905,700	1,030,700	858,500	-	858,500	(5.2%)
Trans to 322 Pel Bay Irr and Land	210,000	77,300	77,300	-	-	-	(100.0%)
Trans to 408 Water/Sewer Fd	15,900	15,900	15,900	14,200	-	14,200	(10.7%)
Reserves for Contingencies	-	1,105,700	-	322,600	-	322,600	(70.8%)
Reserves for Capital	-	2,684,800	-	4,573,400	-	4,573,400	70.3%
Restricted for Unfunded Requests	-	1,152,200	-	5,066,300	-	5,066,300	339.7%
Reserves for Cash Flow	-	413,100	-	345,500	-	345,500	(16.4%)
Reserves for Attrition	-	(36,500)	-	(36,800)	-	(36,800)	0.8%
Total Budget	19,082,127	32,576,000	30,051,500	42,481,300	322,700	42,804,000	31.4%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

Appropriations by Department	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
County Manager Operations	782,307	983,600	986,400	1,180,300	-	1,180,300	20.0%
Office of Management & Budget	1,837,469	2,260,400	1,919,800	2,523,600	-	2,523,600	11.6%
Tourist Development Council (TDC) Division	6,771,029	10,906,600	9,805,100	10,854,500	44,500	10,899,000	(0.1%)
Communication & Customer Relations Division	1,072,843	1,219,300	1,192,600	1,277,200	55,900	1,333,100	9.3%
Pelican Bay Services Division	2,559,357	2,822,000	3,156,800	3,460,400	222,300	3,682,700	30.5%
Business and Economic Development Division	653,751	1,496,300	1,248,600	1,462,700	-	1,462,700	(2.2%)
Office of the County Manager Grants	18,948	-	2,814,700	-	-	-	na
Bayshore Community Redevelopment Agency (CRA)	1,435,969	4,466,900	1,393,000	4,856,500	-	4,856,500	8.7%
Immokalee Community Redevelopment Agency (CRA)	1,749,637	1,079,500	4,318,300	962,200	-	962,200	(10.9%)
Total Net Budget	16,881,310	25,234,600	26,835,300	26,577,400	322,700	26,900,100	6.6%
Office of Management & Budget	52,300	295,300	21,000	126,500	-	126,500	(57.2%)
Tourist Development Council (TDC) Division	341,729	2,439,500	1,142,500	10,729,800	-	10,729,800	339.8%
Pelican Bay Services Division	330,683	1,850,400	253,800	1,559,500	-	1,559,500	(15.7%)
Business and Economic Development Division	-	884,100	241,000	1,394,100	-	1,394,100	57.7%
Office of the County Manager Grants	32,800	3,400	2,700	500	-	500	(85.3%)
Bayshore Community Redevelopment Agency (CRA)	1,358,969	1,712,000	1,200,100	1,770,000	-	1,770,000	3.4%
Immokalee Community Redevelopment Agency (CRA)	84,336	156,700	355,100	323,500	-	323,500	106.4%
Total Transfers and Reserves	2,200,817	7,341,400	3,216,200	15,903,900	-	15,903,900	116.6%
Total Budget	19,082,127	32,576,000	30,051,500	42,481,300	322,700	42,804,000	31.4%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

Division Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	1,551,493	1,667,700	1,601,000	1,797,000	-	1,797,000	7.8%
Delinquent Ad Valorem Taxes	10,797	-	-	-	-	-	na
Tourist Devel Tax	9,396,439	8,371,000	10,212,600	9,582,200	44,500	9,626,700	15.0%
Licenses & Permits	367,015	300,000	220,000	210,000	-	210,000	(30.0%)
Special Assessments	2,589,754	2,794,400	2,630,000	3,340,700	-	3,340,700	19.5%
Intergovernmental Revenues	789,129	300,000	3,039,500	400,000	-	400,000	33.3%
SFWMD/Big Cypress Revenue	200,000	-	-	-	-	-	na
Charges For Services	105,600	103,000	68,000	53,000	-	53,000	(48.5%)
Miscellaneous Revenues	831,684	353,500	434,100	150,000	-	150,000	(57.6%)
Interest/Misc	82,769	42,800	81,800	87,000	-	87,000	103.3%
Deferred Impact Fees	34,493	-	9,600	-	-	-	na
Advance/Repay fm 111 Unincrp Gen Fd	-	-	268,900	-	-	-	na
Reimb From Other Depts	981,741	90,000	3,394,700	90,000	-	90,000	0.0%
Trans frm Property Appraiser	2,095	-	-	-	-	-	na
Trans frm Tax Collector	86,783	-	-	-	-	-	na
Net Cost General Fund	2,505,071	3,451,200	3,091,900	3,807,700	-	3,807,700	10.3%
Net Cost MSTU General Fund	1,097,513	1,271,200	1,333,500	1,484,900	49,900	1,534,800	20.7%
Trans fm 001 Gen Fund	1,191,000	1,272,400	1,272,400	1,437,700	6,000	1,443,700	13.5%
Trans fm 007 Eco Dev	-	-	241,000	-	-	-	na
Trans fm 111 MSTD Gen Fd	311,200	253,500	253,500	336,800	-	336,800	32.9%
Trans fm 162 Immokalee Beaut Fd	76,000	76,000	76,000	85,000	-	85,000	11.8%
Trans fm 163 Baysh/Av Beaut Fd	125,500	125,500	125,500	125,500	-	125,500	0.0%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0.0%
Trans fm 183 TDC Beach Pk	-	50,000	50,000	60,000	-	60,000	20.0%
Trans fm 184 TDC Promo	-	-	-	3,432,500	-	3,432,500	na
Trans fm 186 Immok Redev Fd	-	-	76,200	-	-	-	na
Trans fm 194 TDC Prom Fd	-	411,400	946,800	631,400	-	631,400	53.5%
Trans fm 195 TDC Cap Fd	-	87,300	87,300	90,000	-	90,000	3.1%
Trans fm 196 TDC Dis	95,800	3,300	3,300	12,000	-	12,000	263.6%
Trans fm 198 Museum Fd	-	-	-	140,700	-	140,700	na
Trans fm 408 Water / Sewer Fd	-	218,500	218,500	218,500	-	218,500	0.0%
Trans fm 717/718 Baysh CRA Grants	-	500	500	-	-	-	(100.0%)
Carry Forward	12,917,200	12,011,900	16,207,300	15,681,400	222,300	15,903,700	32.4%
Less 5% Required By Law	-	(690,400)	-	(784,000)	-	(784,000)	13.6%
Total Funding	35,360,376	32,576,000	45,955,200	42,481,300	322,700	42,804,000	31.4%

Division Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
County Manager Operations	4.00	4.00	5.00	5.00	-	5.00	25.0%
Office of Management & Budget	16.00	16.00	16.00	16.00	-	16.00	0.0%
Tourist Development Council (TDC) Divisor	10.00	10.00	10.00	10.00	1.75	11.75	17.5%
Communication & Customer Relations Divis	11.00	11.00	12.00	12.00	1.00	13.00	18.2%
Pelican Bay Services Division	16.00	16.00	16.00	16.00	4.00	20.00	25.0%
Business and Economic Development Divisi	4.00	4.00	4.00	4.00	-	4.00	0.0%
Bayshore Community Redevelopment Agen	3.00	3.00	3.00	3.00	-	3.00	0.0%
Immokalee Community Redevelopment Age	5.00	4.00	4.00	3.00	-	3.00	(25.0%)
Total FTE	69.00	68.00	70.00	69.00	6.75	75.75	11.4%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

County Manager Operations

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	527,039	681,400	696,200	862,400	-	862,400	26.6%
Operating Expense	255,268	302,200	290,200	317,900	-	317,900	5.2%
Net Operating Budget	782,307	983,600	986,400	1,180,300	-	1,180,300	20.0%
Total Budget	782,307	983,600	986,400	1,180,300	-	1,180,300	20.0%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
County Manager (001)	556,883	722,300	735,600	904,500	-	904,500	25.2%
County Manager-Board Related Costs (001)	225,423	261,300	250,800	275,800	-	275,800	5.5%
Total Net Budget	782,307	983,600	986,400	1,180,300	-	1,180,300	20.0%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	782,307	983,600	986,400	1,180,300	-	1,180,300	20.0%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost General Fund	782,307	983,600	986,400	1,180,300	-	1,180,300	20.0%
Total Funding	782,307	983,600	986,400	1,180,300	-	1,180,300	20.0%

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
County Manager (001)	4.00	4.00	5.00	5.00	-	5.00	25.0%
Total FTE	4.00	4.00	5.00	5.00	-	5.00	25.0%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

County Manager Operations

County Manager (001)

Mission Statement

To achieve the efficient and effective management of County programs and projects with the guidelines established by the Board of County Commissioners and within the recognized ethics and standards of good practice established by the International City and County Management profession.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Executive Management/Administration	5.00	904,500	-	904,500
Carry out directives and policies of the BCC, prepare annual budget, direct and oversee all aspects of County programs and projects.				
Current Level of Service Budget	5.00	904,500	-	904,500

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	527,039	681,400	696,200	862,400	-	862,400	26.6%
Operating Expense	29,845	40,900	39,400	42,100	-	42,100	2.9%
Net Operating Budget	556,883	722,300	735,600	904,500	-	904,500	25.2%
Total Budget	556,883	722,300	735,600	904,500	-	904,500	25.2%
Total FTE	4.00	4.00	5.00	5.00	-	5.00	25.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost General Fund	556,883	722,300	735,600	904,500	-	904,500	25.2%
Total Funding	556,883	722,300	735,600	904,500	-	904,500	25.2%

Forecast FY 2015:

Personal Services increased slightly due to transferring a position from the Office of Management and Budget mid-year.

Current FY 2016:

Personal Services increase is due to a full year funding for the position transferred from OMB in FY15.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

**County Manager Operations
County Manager-Board Related Costs (001)**

Mission Statement

This budget provides miscellaneous Board directed activities such as lobbyist activities and the citizen survey.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Board Directed Activities	-	271,300	-	271,300
Items include lobbyist contract, committee minutes, citizen survey, ICMA Performance Measures, and goal setting.				
Other Board-Related Activities	-	4,500	-	4,500
Items include travel, legal advertising, and operating supplies.				
Current Level of Service Budget	-	275,800	-	275,800

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	225,423	261,300	250,800	275,800	-	275,800	5.5%
Net Operating Budget	225,423	261,300	250,800	275,800	-	275,800	5.5%
Total Budget	225,423	261,300	250,800	275,800	-	275,800	5.5%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost General Fund	225,423	261,300	250,800	275,800	-	275,800	5.5%
Total Funding	225,423	261,300	250,800	275,800	-	275,800	5.5%

Notes:

Budget FY15	Forecast FY15	Current FY16	Justification
\$ 107,000	\$107,000	\$ 107,000	Federal Lobbyist
\$ 105,500	\$122,000	\$ 122,000	State Lobbyist (2)
\$ 4,000	\$ 4,000	\$ 4,000	Lobbyist Tools Software Subscription
\$ 25,000	\$ 0	\$ 25,000	Citizen Survey
\$ 500	\$ 500	\$ 500	Minutes (Committees)
\$ 2,000	\$ 0	\$ 0	Florida Benchmarking Consortium
\$ 8,300	\$ 8,300	\$ 8,300	Gulf Consortium
\$ 5,000	\$ 5,000	\$ 5,000	National Association of Counties Membership (NACO)
\$ 4,000	\$ 4,000	\$ 4,000	Travel, expert witness, ads, supplies
\$ 261,300	\$ 250,800	\$ 275,800	Total

Collier County Government
Fiscal Year 2016 Adopted Budget

Office of the County Manager

Office of Management & Budget

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	1,423,715	1,606,200	1,541,000	1,773,000	-	1,773,000	10.4%
Operating Expense	309,690	507,300	340,900	581,500	-	581,500	14.6%
Indirect Cost Reimburs	49,100	34,900	34,900	33,100	-	33,100	(5.2%)
Capital Outlay	1,176	3,000	3,000	5,000	-	5,000	66.7%
Remittances	53,789	109,000	-	131,000	-	131,000	20.2%
Net Operating Budget	1,837,469	2,260,400	1,919,800	2,523,600	-	2,523,600	11.6%
Trans to 001 General Fund	52,300	21,000	21,000	31,000	-	31,000	47.6%
Reserves for Contingencies	-	46,500	-	-	-	-	(100.0%)
Reserves for Capital	-	88,300	-	-	-	-	(100.0%)
Reserves for Cash Flow	-	139,500	-	95,500	-	95,500	(31.5%)
Total Budget	1,889,769	2,555,700	1,940,800	2,650,100	-	2,650,100	3.7%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Affordable Workforce Housing (105)	53,789	109,000	-	131,000	-	131,000	20.2%
Grant Compliance (001)	386,864	484,600	443,100	514,000	-	514,000	6.1%
Impact Fee Administration (107)	708,341	930,100	798,400	1,127,900	-	1,127,900	21.3%
Office of Management & Budget (001)	688,476	736,700	678,300	750,700	-	750,700	1.9%
Total Net Budget	1,837,469	2,260,400	1,919,800	2,523,600	-	2,523,600	11.6%
Total Transfers and Reserves	52,300	295,300	21,000	126,500	-	126,500	(57.2%)
Total Budget	1,889,769	2,555,700	1,940,800	2,650,100	-	2,650,100	3.7%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Licenses & Permits	367,015	300,000	220,000	210,000	-	210,000	(30.0%)
Charges For Services	104,185	100,000	65,000	50,000	-	50,000	(50.0%)
Miscellaneous Revenues	316	-	-	-	-	-	na
Interest/Misc	9,153	2,500	4,900	2,000	-	2,000	(20.0%)
Deferred Impact Fees	34,493	-	9,600	-	-	-	na
Reimb From Other Depts	292,947	90,000	60,000	90,000	-	90,000	0.0%
Net Cost General Fund	1,075,340	1,221,300	1,121,400	1,264,700	-	1,264,700	3.6%
Trans fm 111 MSTD Gen Fd	100,000	25,000	25,000	75,000	-	75,000	200.0%
Trans fm 408 Water / Sewer Fd	-	218,500	218,500	218,500	-	218,500	0.0%
Carry Forward	875,600	617,000	969,400	753,000	-	753,000	22.0%
Less 5% Required By Law	-	(18,600)	-	(13,100)	-	(13,100)	(29.6%)
Total Funding	2,859,049	2,555,700	2,693,800	2,650,100	-	2,650,100	3.7%

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Office of Management & Budget (001)	6.00	6.00	5.00	5.00	-	5.00	(16.7%)
Grant Compliance (001)	5.00	5.00	5.00	5.00	-	5.00	0.0%
Impact Fee Administration (107)	5.00	5.00	6.00	6.00	-	6.00	20.0%
Total FTE	16.00	16.00	16.00	16.00	-	16.00	0.0%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Office of Management & Budget (001)**

Mission Statement

The purpose of the Office of Management and Budget is to assist in the development, implementation, and monitoring of the operating and capital budgets; to offer technical support to divisions and agencies within the Collier County Government structure; to assist the general public, the Board of County Commissioners, and citizen groups with information requests; and to provide staff support to assigned Advisory Boards.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	2.00	239,011	-	239,011
Budget Preparation/Control	3.00	492,389	-	492,389
Includes preparation of the Collier County budget in compliance with the Florida Truth in Millage Act. Also includes preparation and presentation of program and line-item budgets, review of fiscal impact statements in executive summaries, coordination of the indirect cost allocation plan preparation, and special projects such as on-going efforts to improve functionality of the new financial system.				
Financial Consulting	-	19,300	-	19,300
Provides funding for the County's Financial Advisor contract and for the preparation of the indirect cost allocation plan.				
Current Level of Service Budget	5.00	750,700	-	750,700

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
• Adhere to Collier BCC Debt Management Policy for Annual General Governmental Debt not to Exceed 13% of Total General Governmental Bondable Revenues	8.10	8.00	7.80	7.50
• Maintain a General Fund Target of Unrestricted Beginning Cash Balance at 20% of Operating Expenses	21.81	17.35	21.77	15.03
• Maintain an Unincorporated MSTD General Fund Target of Unrestricted Beginning Cash Balance at 20% of Operating Expenses	18.85	14.97	21.43	14.62
• Maintain Budgeted Contingency Reserves at 2.5% of Net General Governmental Operating Expenses in the General Fund	2.59	2.53	2.56	2.50
• Maintain Budgeted Contingency Reserves at 2.5% of Net General Governmental Operating Expenses in the Unincorporated MSTD General Fund	0.13	0.49	0.49	0.85
• Maintain General Corporate Bond Rating of at Least AA	100	100	100	100

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	630,532	669,700	582,500	681,400	-	681,400	1.7%
Operating Expense	57,943	67,000	95,800	69,300	-	69,300	3.4%
Net Operating Budget	688,476	736,700	678,300	750,700	-	750,700	1.9%
Total Budget	688,476	736,700	678,300	750,700	-	750,700	1.9%
Total FTE	6.00	6.00	5.00	5.00	-	5.00	(16.7%)

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Office of Management & Budget (001)**

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost General Fund	688,476	736,700	678,300	750,700	-	750,700	1.9%
Total Funding	688,476	736,700	678,300	750,700	-	750,700	1.9%

Forecast FY 2015:

Personal services expenditures are less than the adopted budget due to the transferring of one vacant position to the County Manager's Office. Operating expenses increased due to the hiring of a consultant to develop Fleet cost allocation rates in compliance with OMB Circular A-87.

Current FY 2016:

Personal services increased slightly, to account for the general wage adjustment. One FTE will be transferred from within the agency during FY16 to replace the position transferred to support County Manager's Operations.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

Office of Management & Budget

Grant Compliance (001)

Mission Statement

To reduce the cost of providing the public with services, facilities and infrastructure by maximizing the use of federal, state and local grants. To track, monitor, assist with administrative compliance, and coordinate all grants applied for, received and managed by Collier County.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Grant Coordination and Compliance	5.00	514,000	-	514,000

To plan, implement and manage a centralized administrative grants compliance program for Collier County. Provides oversight and assistance to Divisions with emphasis in single audit and fiscal management to improve accountability and audit review success. Develop agency wide protocols and internal controls for post compliance. Coordinate, develop, and monitor corrective action plans for audit findings. Serve as liaison between the Clerk and independent auditors. Serve as technical advisor to Divisions including Purchasing in procurement of grant funds goods, service and capital projects. Develop training orientation program for County staff managing grants. Ensure proper stewardship of public funds awarded through cataloged state and federal grant programs. Continue to provide support services in grant acquisition to ensure proper Board approvals and assess Division resources for successful management.

Current Level of Service Budget	5.00	514,000	-	514,000

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Number of Active Grants Awards Managed	139	140	107	110
Number of Grant Programs with Audit Findings	2	1	2	1
Total Grant Dollars Expended (in millions)	50	50	30	30

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	335,591	428,200	388,400	449,400	-	449,400	5.0%
Operating Expense	51,273	56,400	54,700	64,600	-	64,600	14.5%
Net Operating Budget	386,864	484,600	443,100	514,000	-	514,000	6.1%
Total Budget	386,864	484,600	443,100	514,000	-	514,000	6.1%
Total FTE	5.00	5.00	5.00	5.00	-	5.00	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost General Fund	386,864	484,600	443,100	514,000	-	514,000	6.1%
Total Funding	386,864	484,600	443,100	514,000	-	514,000	6.1%

Notes:

Effective February 1, 2012, Grants Management was reorganized under the Office of Management and Budget (OMB) to centralize all administrative grant compliance functions at the corporate level. The Grants Compliance Office (GCO) provides oversight and technical support to Divisions with a focus on single audit and fiscal management. The development and implementation of agency wide internal controls and protocols will support successful single audit reviews. Key areas such as procurement, draw requests, report submission, and revenue to expenditure reconciliations will be under the purview of OMB as technical assistance to Divisions.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Grant Compliance (001)**

Forecast FY 2015:

Personal services decreased due to turnover. Operating expenditures are projected to be in line with the adopted budget.

Current FY 2016:

Personal Services increase slightly due to the employee compensation adjustment approved by the Board.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

Office of Management & Budget

Impact Fee Administration (107)

Mission Statement

Ensure the fair and equitable administration of the Collier County Impact Fee Program, in accordance with Chapter 74 of the Collier County Code of Laws and Ordinances, which is the Collier County Consolidated Impact Fee Ordinance.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	-	3,300	-	3,300
Funding for elected leadership serving the public and providing health, safety, welfare, and quality of life benefiting Collier County Citizens and visitors. Creation and coordination of advisory committees.				
Impact Fee Administration	6.00	1,124,600	425,000	699,600
Review building permits and assess County Impact Fees within the time guidelines of the Growth Management Department Performance Standards. Perform impact fee calculations with less than 1% of assessments requiring subsequent refunds due to calculation errors. Calculate estimates, maintain account ledgers and generally oversee the Certificate of Public Facility Adequacy process. Administer all regulations set forth by the Collier County Consolidated Impact Fee Ordinance, 2001-13, as amended, which is Chapter 74 of the Collier County Code of Laws and Ordinances, including update studies, indexing of fees, and all other Impact Fee related issues. Operational expenses will be partially funded by the Impact Fee Trust Funds as set forth by the Collier County Consolidated Impact Fee Ordinance, 2001-13, as amended, Section 74-203.				
Reserves, Transfers, and Interest	-	95,500	798,400	-702,900
Current Level of Service Budget	6.00	1,223,400	1,223,400	-

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
• 100% of impact fee reviews for assessment of the Collier County Impact Fees within established deadline	100	100	100	100
• Impact Fees # of Completed Permits/W-S Letters	2,500	2,500	2,500	2,500
• Perform impact fee calculations within 1% or less of assessments requiring subsequent refunds due to calculation errors	100	100	100	100

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	457,591	508,300	570,100	642,200	-	642,200	26.3%
Operating Expense	200,474	383,900	190,400	447,600	-	447,600	16.6%
Indirect Cost Reimburs	49,100	34,900	34,900	33,100	-	33,100	(5.2%)
Capital Outlay	1,176	3,000	3,000	5,000	-	5,000	66.7%
Net Operating Budget	708,341	930,100	798,400	1,127,900	-	1,127,900	21.3%
Reserves for Contingencies	-	46,500	-	-	-	-	(100.0%)
Reserves for Capital	-	88,300	-	-	-	-	(100.0%)
Reserves for Cash Flow	-	139,500	-	95,500	-	95,500	(31.5%)
Total Budget	708,341	1,204,400	798,400	1,223,400	-	1,223,400	1.6%
Total FTE	5.00	5.00	6.00	6.00	-	6.00	20.0%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Impact Fee Administration (107)**

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Licenses & Permits	367,015	300,000	220,000	210,000	-	210,000	(30.0%)
Charges For Services	104,185	100,000	65,000	50,000	-	50,000	(50.0%)
Miscellaneous Revenues	316	-	-	-	-	-	na
Interest/Misc	3,192	1,500	2,000	2,000	-	2,000	33.3%
Reimb From Other Depts	292,947	90,000	60,000	90,000	-	90,000	0.0%
Trans fm 111 MSTD Gen Fd	100,000	25,000	25,000	75,000	-	75,000	200.0%
Trans fm 408 Water / Sewer Fd	-	218,500	218,500	218,500	-	218,500	0.0%
Carry Forward	639,500	487,900	798,900	591,000	-	591,000	21.1%
Less 5% Required By Law	-	(18,500)	-	(13,100)	-	(13,100)	(29.2%)
Total Funding	1,507,155	1,204,400	1,389,400	1,223,400	-	1,223,400	1.6%

Notes:

In order to efficiently account for and manage those sources and uses of funds associated with impact fee operations; this fund was created in FY 2010. The fund is supported by reimbursements from Impact Fee Trust Funds, Certificate of Public Facility Adequacy Fees (COA fees), a corporate support transfer from MSTD General Fund (111), and various administrative fees related to impact fees.

Forecast FY 2015:

FTE count increased from five (5) to six (6) in conjunction with a Board approved comprehensive GMD personnel expansion (12 additional FTE's) to meet current service demands and provide expanded service offerings associated with land use digital plan submission, plan review and land development inspections. This additional FTE increased the personal services forecast over the adopted budget by \$61,800.

Forecast operating expenses are below budget reflecting reduced payments for outside legal fees and interdepartmental payment for services.

Current FY 2016:

Personal services account for six (6) FTE's and Board approved compensation adjustments.

Operating expenses include the re-appropriation of professional services & legal fees for impact fee indexing and the next required update studies. Reserves in this fund are primarily designed to insure sufficient cash flow to cover operations during the first quarter of the FY until operating and transfer revenue is received.

Revenues:

Revenues reflect increases in activity levels in both planning and building permit areas and associated impact fee administration activities/reviews. Increases in revenue from other activities/administrative fees lowers billing to various impact fee trust funds.

Administrative fees to fund Water/Sewer Impact Fee activities were re-characterized from a reimbursement to transfer in FY 15 and this practice continues in FY 16.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Impact Fee Deferral Program (002)**

Program Summary		FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Impact Fee Deferral Program		-	31,000	31,000	-
Current Level of Service Budget		-	31,000	31,000	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans to 001 General Fund	52,300	21,000	21,000	31,000	-	31,000	47.6%
Total Budget	52,300	21,000	21,000	31,000	-	31,000	47.6%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	5,086	-	2,500	-	-	-	na
Deferred Impact Fees	34,493	-	9,600	-	-	-	na
Carry Forward	52,600	21,000	39,900	31,000	-	31,000	47.6%
Total Funding	92,179	21,000	52,000	31,000	-	31,000	47.6%

Notes:

The Affordable Housing Impact Fee Deferrals for Water and Sewer Program was adopted by the Board on July 26, 2005 in Ordinance 2005-40. Once a homebuyer qualifies for the deferral, this program uses an alternate funding source to pay the water and sewer impact fees to ensure that the District's capital infrastructure will not be impacted by the deferral. For five years, the General Fund funded the program in an amount of the built-in 3% cap, not to exceed \$750,000 per year. The program was developed with the limitation that the aggregate amount of deferred fees per fiscal year would in all cases be limited to no more than 3% of the total impact fee collections of the previous fiscal year. After the fifth year, the lien repayments will be used to repay the General Fund.

Forecast FY 2015:

On September 30, 2014, the audited balance of outstanding Impact Fee Deferrals was \$1,634,069.

Current FY 2016:

The General Fund transfer reflects the anticipated fund balance at year ending September 30, 2015. No deferral income or interest income is budgeted.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Affordable Workforce Housing (105)**

Mission Statement

The mission of the Collier County Community and Human Services Division's grants and affordable housing programs is to meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. This fund was established by Resolution 2007-203 to accept voluntary donations to the County to further affordable workforce housing initiatives.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Affordable Workforce Housing	-	131,000	131,000	-
Current Level of Service Budget	-	131,000	131,000	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Remittances	53,789	109,000	-	131,000	-	131,000	20.2%
Net Operating Budget	53,789	109,000	-	131,000	-	131,000	20.2%
Total Budget	53,789	109,000	-	131,000	-	131,000	20.2%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	875	1,000	400	-	-	-	(100.0%)
Carry Forward	183,500	108,100	130,600	131,000	-	131,000	21.2%
Less 5% Required By Law	-	(100)	-	-	-	-	(100.0%)
Total Funding	184,375	109,000	131,000	131,000	-	131,000	20.2%

Notes:

A change to the Land Development Code was approved on September 25, 2012, which created a process to make minor text changes to PUDs, Development Agreements and Settlement Agreements to remove the Affordable Housing Contribution commitments. Subsequently, on March 12, 2013 (Item 16F4) the Board directed the County Manager, or his designee, to proceed with an outlined plan to refund previously paid Affordable Housing Contributions upon the approval of minor changes to PUDs to remove the Affordable Housing Contribution commitments, and approve any budget amendments that may be required to facilitate this action.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

Tourist Development Council (TDC) Division

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	872,896	902,900	882,300	928,000	89,500	1,017,500	12.7%
Operating Expense	5,715,142	8,614,100	8,613,100	9,765,700	(45,000)	9,720,700	12.8%
Indirect Cost Reimburs	101,100	94,700	94,700	116,800	-	116,800	23.3%
Capital Outlay	33,173	15,000	15,000	4,000	-	4,000	(73.3%)
Remittances	48,718	1,279,900	200,000	40,000	-	40,000	(96.9%)
Net Operating Budget	6,771,029	10,906,600	9,805,100	10,854,500	44,500	10,899,000	(0.1%)
Trans to Tax Collector	187,929	168,600	192,400	192,400	-	192,400	14.1%
Trans to 113 Com Dev Fd	58,000	-	-	-	-	-	na
Trans to 184 TDC Promo	95,800	414,700	950,100	643,400	-	643,400	55.1%
Trans to 196 TDC Eco Disaster	-	-	-	3,432,500	-	3,432,500	na
Reserves for Contingencies	-	829,500	-	109,300	-	109,300	(86.8%)
Reserves for Capital	-	500,000	-	2,696,700	-	2,696,700	439.3%
Restricted for Unfunded Requests	-	268,100	-	3,672,200	-	3,672,200	1,269.7%
Reserves for Cash Flow	-	273,600	-	-	-	-	(100.0%)
Reserves for Attrition	-	(15,000)	-	(16,700)	-	(16,700)	11.3%
Total Budget	7,112,758	13,346,100	10,947,600	21,584,300	44,500	21,628,800	62.1%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
TDC Cat C - Non County Museum - Fd (193)	50,718	1,281,300	201,400	40,700	-	40,700	(96.8%)
TDC Category B - Admin & Disaster Recovery Transfer (194)	1,304,216	1,445,200	1,423,500	1,461,100	44,500	1,505,600	4.2%
TDC Disaster Recovery - Fund (196)	2,100	2,600	2,600	100	-	100	(96.2%)
TDC Tourism Promotion - Fund (184)	5,413,995	8,177,500	8,177,600	9,352,600	-	9,352,600	14.4%
Total Net Budget	6,771,029	10,906,600	9,805,100	10,854,500	44,500	10,899,000	(0.1%)
Total Transfers and Reserves	341,729	2,439,500	1,142,500	10,729,800	-	10,729,800	339.8%
Total Budget	7,112,758	13,346,100	10,947,600	21,584,300	44,500	21,628,800	62.1%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Tourist Devel Tax	9,396,439	8,371,000	10,212,600	9,582,200	44,500	9,626,700	15.0%
Miscellaneous Revenues	18,226	35,000	32,000	-	-	-	(100.0%)
Interest/Misc	29,217	20,300	43,100	50,000	-	50,000	146.3%
Trans frm Tax Collector	55,313	-	-	-	-	-	na
Trans fm 183 TDC Beach Pk	-	50,000	50,000	60,000	-	60,000	20.0%
Trans fm 184 TDC Promo	-	-	-	3,432,500	-	3,432,500	na
Trans fm 194 TDC Prom Fd	-	411,400	946,800	631,400	-	631,400	53.5%
Trans fm 195 TDC Cap Fd	-	87,300	87,300	90,000	-	90,000	3.1%
Trans fm 196 TDC Dis	95,800	3,300	3,300	12,000	-	12,000	263.6%
Trans fm 198 Museum Fd	-	-	-	140,700	-	140,700	na
Carry Forward	4,968,200	4,784,500	7,642,100	8,069,600	-	8,069,600	68.7%
Less 5% Required By Law	-	(416,700)	-	(484,100)	-	(484,100)	16.2%
Total Funding	14,563,195	13,346,100	19,017,200	21,584,300	44,500	21,628,800	62.1%

Collier County Government
Fiscal Year 2016 Adopted Budget

Office of the County Manager

Tourist Development Council (TDC) Division

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
TDC Category B - Admin & Disaster Recovery Transfer (194)	10.00	10.00	10.00	10.00	1.75	11.75	17.5%
Total FTE	10.00	10.00	10.00	10.00	1.75	11.75	17.5%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

**Tourist Development Council (TDC) Division
TDC Cat C - Non County Museum - Fd (193)**

Mission Statement

To provide funding for Non-County Museums.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Grant Distributions to Non-County Museums	-	40,000	40,000	-
To allocate tourist tax revenues to Non-County Museums consistent with the Tourist Development Plan based on applications received.				
Reserves, Transfers & Misc. Overhead	-	1,782,200	1,782,200	-
Current Level of Service Budget	-	1,822,200	1,822,200	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Indirect Cost Reimburs	2,000	1,400	1,400	700	-	700	(50.0%)
Remittances	48,718	1,279,900	200,000	40,000	-	40,000	(96.9%)
Net Operating Budget	50,718	1,281,300	201,400	40,700	-	40,700	(96.8%)
Trans to Tax Collector	9,117	8,600	9,300	9,300	-	9,300	8.1%
Restricted for Unfunded Requests	-	-	-	1,772,200	-	1,772,200	na
Total Budget	59,835	1,289,900	210,700	1,822,200	-	1,822,200	41.3%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Tourist Devel Tax	455,842	406,100	495,400	467,000	-	467,000	15.0%
Interest/Misc	3,477	4,000	5,400	6,000	-	6,000	50.0%
Trans frm Tax Collector	3,378	-	-	-	-	-	na
Trans fm 198 Museum Fd	-	-	-	140,700	-	140,700	na
Carry Forward	542,800	900,300	942,200	1,232,300	-	1,232,300	36.9%
Less 5% Required By Law	-	(20,500)	-	(23,800)	-	(23,800)	16.1%
Total Funding	1,005,497	1,289,900	1,443,000	1,822,200	-	1,822,200	41.3%

Notes:

During FY 05, the administration of Museum Category "C" funding was amended to provide for direct deposit of TDC County Museum proceeds into Fund (198) in lieu of the previous method that deposited all Museum Category TDC proceeds into this fund, Fund (193), and transferred a portion out to County Museums Fund (198). Non-County Owned Museum TDC revenues represent 2.28% of the Tourist Tax collected.

Forecast FY 2015:

The remittance forecast reflects staff's estimate of awards that will be granted in FY15.

Current FY 2016:

Anticipated grant awards include the SW Florida Holocaust Museum, Inc. for \$40,000. The balance of undistributed funds are placed in reserves.

Revenues:

Non-County Museum TDC revenue is budgeted at \$467,700. Additionally, a transfer in of \$140,700 from County Museum Fund (198) is provided to reimburse this fund for donations made to the Freedom Memorial in 2009 that subsequently were deemed un-allowable.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

**Tourist Development Council (TDC) Division
TDC Category B - Admin & Disaster Recovery Transfer (194)**

Mission Statement

To promote year-round distinctive, world-class vacation and group meeting experiences, resulting in positive economic growth and stability for Collier County.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
TDC Management, Marketing & Promotion	10.00	1,461,100	1,461,100	-
To provide tourist development management over TDC marketing and promotional programs, sales, and public relations.				
Reserves & Transfers	-	660,200	660,200	-
Current Level of Service Budget	10.00	2,121,300	2,121,300	-
Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Events, Sales, & Marketing Coordinator (1 FTE)	1.00	21,400	21,400	-
Tourism currently jointly funds a Parks and Recreation FTE for an Events, Sales & Marketing Coordinator. We are requesting to fully support that FTE as a full time Tourism Division FTE beginning in FY 16. Parks and Recreation wishes to maintain their current FTE for their use in the future. The net budget effect is to add \$21,400 to the Tourism Budget for the additional 50% of that new FTE Fund 194 was not previously funding.				
Fiscal Technician (0.75 FTE)	0.75	23,100	23,100	-
Tourism currently has a 30 hour per week job bank position for a Fiscal Technician. We are requesting to convert that position to a permanent part time 0.75 FTE in Tourism for a Fiscal Tech to handle the greatly increased work load to process our invoices, PO's, SAP and Dolphin transactions. The net effect is to add \$23,100 to the Tourism FY 16 budget representing the difference between the current job bank position cost and the new FTE cost.				
Expanded Services Budget	1.75	44,500	44,500	-
Total Adopted Budget	11.75	2,165,800	2,165,800	-
Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
TDC Promotion Administration expenses less than or equal to 32% of Cat B Revenue	15.23	18.14	14.65	16.44

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

**Tourist Development Council (TDC) Division
TDC Category B - Admin & Disaster Recovery Transfer (194)**

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	872,896	902,900	882,300	928,000	89,500	1,017,500	12.7%
Operating Expense	340,848	466,300	465,200	474,800	(45,000)	429,800	(7.8%)
Indirect Cost Reimburs	57,300	61,000	61,000	54,300	-	54,300	(11.0%)
Capital Outlay	33,173	15,000	15,000	4,000	-	4,000	(73.3%)
Net Operating Budget	1,304,216	1,445,200	1,423,500	1,461,100	44,500	1,505,600	4.2%
Trans to Tax Collector	44,467	42,000	45,500	45,500	-	45,500	8.3%
Trans to 113 Com Dev Fd	58,000	-	-	-	-	-	na
Trans to 184 TDC Promo	-	411,400	946,800	631,400	-	631,400	53.5%
Reserves for Attrition	-	(15,000)	-	(16,700)	-	(16,700)	11.3%
Total Budget	1,406,683	1,883,600	2,415,800	2,121,300	44,500	2,165,800	15.0%
Total FTE	10.00	10.00	10.00	10.00	1.75	11.75	17.5%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Tourist Devel Tax	2,223,332	1,980,700	2,416,500	2,233,300	44,500	2,277,800	15.0%
Miscellaneous Revenues	8	-	-	-	-	-	na
Interest/Misc	3,472	2,000	4,400	2,000	-	2,000	0.0%
Trans frm Tax Collector	16,478	-	-	-	-	-	na
Carry Forward	(4,500)	-	(5,100)	-	-	-	na
Less 5% Required By Law	-	(99,100)	-	(114,000)	-	(114,000)	15.0%
Total Funding	2,238,789	1,883,600	2,415,800	2,121,300	44,500	2,165,800	15.0%

Notes:

The Board of County Commissioners authorized collection of an additional one (1) percent tourist tax - fourth penny - on July 26, 2005. Proceeds from this fourth penny are devoted exclusively to tourism marketing and promotion. Pursuant to terms contained within ordinance 2005-43, collections began on October 1, 2005. This ordinance provided that the existing 23.236% of the first two (2) percent collected will be allocated to Fund (194) providing for TDC administrative and overhead expenses; replenishing the Disaster Recovery Fund (196); and providing supplemental dollars to Beach Renourishment/Pass Maintenance (Fund 195) and Beach Park Facility (Fund 183) initiatives. With passage of Ordinance 2011-02 on January 25, 2011, the distribution requirements changed with all year ending proceeds within Fund 194 swept to Disaster Recovery Fund (196) in an amount sufficient to achieve a \$1,000,000 cash balance. Thereafter, Marketing and Promotion Fund (184) will receive all remaining swept dollars.

On April 23, 2013 the Board authorized amendments to the Ordinance that increased the overall distribution of Tourist Taxes to Category B from 36.7% to 46.7% of total TDC collections, decreased County Museum operations distribution from 11% to 9.6%, decreased Category A (Beach Park Facilities portion only) from 50% to 41.2% of total collections and reduced the required Disaster Recovery fund balance from \$1,000,000 to \$500,000. The change to Disaster Recovery administration also included making the General Fund responsible for maintaining the required fund balance. These changes were reflected in the various TDC funded FY 14 budgets.

On February 26, 2013 the Board authorized the addition of three positions in the areas of direct sales, sports marketing, and digital and social media marketing bringing the authorized number of positions to ten.

Forecast FY 2015:

Forecast personal services, operating expenses and capital expenditures are in line with budget.

At the end of the year any residual funds remaining in Fund (194) are transferred to Tourism Promotion Fund (184). Based on the FY 15 forecast budget activity the transfer to Fund (184) is expected to be \$946,800.

Total FY 15 TDC revenue distributed to Fund (194) is forecast to be \$2,416,500 representing a 22% increase from the adopted budget.

Office of the County Manager

**Tourist Development Council (TDC) Division
TDC Category B - Admin & Disaster Recovery Transfer (194)**

Current FY 2016:

The personal service and operating expense budgets meet budget guidance. \$4,000 is included in the Capital Outlay budget for video production equipment.

Total tourism promotion administrative costs, net of non-applicable transfers, total \$1,505,600. Pursuant to Ordinance 2005-43 as amended, tourism promotion administrative costs shall not exceed 32% of the total amount collected each fiscal year from Category "B" uses and shall be financed solely out of Fund (194). FY 16 budgeted tourism promotion administration costs represent 16.44% of budgeted Category "B" collections (\$9,159,700). Remaining funds programmed to be swept at year-end into Marketing and Promotion Fund (184) total \$631,400.

Revenues:

Within Category B (Promotion) the Fund (194) distribution is \$2,277,800 and the distribution to Tourism Promotion Fund (184) is \$6,881,900. Revenues distributed to Tourism Administration Fund (194) represent 11.6% of total tourist taxes collected. Revenues distributed to Tourism Promotion Fund (184) represent 35.1% of total tourist taxes collected. Total FY 16 TDC tax collections are budgeted at \$19,605,900.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

Tourist Development Council (TDC) Division

TDC Disaster Recovery - Fund (196)

Mission Statement

To provide funding for emergency promotional campaigns or other efforts designed to assist economic recovery of the tourism industry in the event of natural or economic disaster.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Post Disaster Stimulus Reserves & Transfers	-	1,512,100	1,512,100	-
Funds maintained in reserve for stimulus advertising to be used in wake of a disaster.				
Reserve for Capital Projects that Promote Tourism	-	2,696,700	2,696,700	-
Promotion funding reserved for investment in capital improvement projects that promote tourism.				
Current Level of Service Budget	-	4,208,800	4,208,800	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Indirect Cost Reimburs	2,100	2,600	2,600	100	-	100	(96.2%)
Net Operating Budget	2,100	2,600	2,600	100	-	100	(96.2%)
Trans to 184 TDC Promo	95,800	3,300	3,300	12,000	-	12,000	263.6%
Reserves for Capital	-	500,000	-	2,696,700	-	2,696,700	439.3%
Restricted for Unfunded Requests	-	268,100	-	1,500,000	-	1,500,000	459.5%
Total Budget	97,900	774,000	5,900	4,208,800	-	4,208,800	443.8%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	4,247	3,300	3,300	12,000	-	12,000	263.6%
Trans fm 184 TDC Promo	-	-	-	3,432,500	-	3,432,500	na
Carry Forward	865,500	770,900	767,600	765,000	-	765,000	(0.8%)
Less 5% Required By Law	-	(200)	-	(700)	-	(700)	250.0%
Total Funding	869,747	774,000	770,900	4,208,800	-	4,208,800	443.8%

Notes:

Reserves within this fund are available to provide funding for emergency promotional campaigns or other efforts to promptly respond to any disaster - natural or economic - which adversely impact tourism in Collier County. Pursuant to Ordinance 2005-43, Tourism Disaster Recovery Fund (196) received \$500,000 per year as a transfer from Tourism Administration and Overhead Fund (194) beginning in FY 06 and this transfer amount (or some lesser amount) continued for three (3) years until reserves in Fund (196) reached \$1,500,000. Reserves reached \$1,500,000 at fiscal year ending 2008. With passage of Ordinance 2011-02, the required fund balance ceiling within the disaster recovery fund was dropped to \$1,000,000. Consistent with Ordinance changes approved on April 23, 2013, the required balance in the Disaster Recovery Fund (196) was reduced to \$500,000 with the County General Fund (001) becoming responsible for maintaining the balance in the future.

Expenditure History: In March 2005, the Board of County Commissioners approved - based on an emergency designation - the expenditure of up to an additional \$500,000 for use in promoting Collier County as a tourist destination in the wake of four (4) hurricanes during the 2004. Similarly, the BCC during FY 09 approved an emergency advertising stimulus package responding to the economic recession and its negative effects upon tourism travel and leisure spending. The use of emergency advertising dollars totaling \$1,066,000 continued in FY 10 under Board authorization recognizing the global economic slowdown. In FY 11, \$500,000 of emergency reserves was once again dedicated to marketing the destination in anticipation of building tourism visitation in the wake of a stagnate economy. These funds were designated to promote the Group Meeting Market.

Office of the County Manager

**Tourist Development Council (TDC) Division
TDC Disaster Recovery - Fund (196)**

Historically high Tourist Tax collections permit returning the post disaster stimulus reserve to the intended level of \$1,500,000. Additionally, a new reserve has been established to assist in funding future capital projects that promote tourism. Funding is sourced from Tourism Promotion Fund (184) in FY 16 with an annual increment proposed in the future. Consistent with current fund usage, it is proposed that the Fund's name be changed to Tourism Promotion Reserve Fund (196).

Forecast FY 2015:

Forecast expenditures are consistent with the adopted budget.

Current FY 2016:

FY 15 fund balance carried forward into FY 15 was \$767,600.

Recent levels of Tourist Tax receipts allow the reserve for disaster stimulus advertising to be established at the intended level of \$1,500,000 which should be sufficient to cover three emergency situations in a fiscal year. Additionally, a new reserve has been established to assist in funding capital projects that promote tourism. The initial capital project reserve amount is \$2,696,700 and is sourced from Tourism Promotion Fund (184).

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

Tourist Development Council (TDC) Division

TDC Tourism Promotion - Fund (184)

Mission Statement

To promote year-round distinctive, world-class vacation and group meeting experiences, resulting in positive economic growth and stability for Collier County.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Contracted Private Sector Marketing Services	-	2,231,800	2,231,800	-
Sports Event Venue Support	-	100,000	100,000	-
Provide reimbursement for incremental operating, maintenance and other costs associated with sports tournaments and training events that promote tourism to Collier County.				
Direct Sales (Show Registration & Travel)	-	504,100	504,100	-
Group Meeting Support	-	655,000	655,000	-
Destination Marketing, Promotion & Sponsorships	-	5,771,400	5,771,400	-
Insurance & Indirect Costs	-	90,300	90,300	-
Reserves & Transfers	-	3,679,400	3,679,400	-
Sports Venue Support Future Reserve	-	400,000	400,000	-
A reserve has been established to support sports venue costs associated with tournaments and training events that promote tourism to Collier County.				
Current Level of Service Budget	-	13,432,000	13,432,000	-

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Economic Impact - % Increase	12.40	12.00	12.00	12.00
Hotel Room Nights	2,480,800	2,475,000	2,580,000	2,650,000

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	5,374,295	8,147,800	8,147,900	9,290,900	-	9,290,900	14.0%
Indirect Cost Reimburs	39,700	29,700	29,700	61,700	-	61,700	107.7%
Net Operating Budget	5,413,995	8,177,500	8,177,600	9,352,600	-	9,352,600	14.4%
Trans to Tax Collector	134,345	118,000	137,600	137,600	-	137,600	16.6%
Trans to 196 TDC Eco Disaster	-	-	-	3,432,500	-	3,432,500	na
Reserves for Contingencies	-	829,500	-	109,300	-	109,300	(86.8%)
Restricted for Unfunded Requests	-	-	-	400,000	-	400,000	na
Reserves for Cash Flow	-	273,600	-	-	-	-	(100.0%)
Total Budget	5,548,340	9,398,600	8,315,200	13,432,000	-	13,432,000	42.9%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

**Tourist Development Council (TDC) Division
TDC Tourism Promotion - Fund (184)**

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Tourist Devel Tax	6,717,264	5,984,200	7,300,700	6,881,900	-	6,881,900	15.0%
Miscellaneous Revenues	18,218	35,000	32,000	-	-	-	(100.0%)
Interest/Misc	18,021	11,000	30,000	30,000	-	30,000	172.7%
Trans frm Tax Collector	35,457	-	-	-	-	-	na
Trans fm 183 TDC Beach Pk	-	50,000	50,000	60,000	-	60,000	20.0%
Trans fm 194 TDC Prom Fd	-	411,400	946,800	631,400	-	631,400	53.5%
Trans fm 195 TDC Cap Fd	-	87,300	87,300	90,000	-	90,000	3.1%
Trans fm 196 TDC Dis	95,800	3,300	3,300	12,000	-	12,000	263.6%
Carry Forward	3,564,400	3,113,300	5,937,400	6,072,300	-	6,072,300	95.0%
Less 5% Required By Law	-	(296,900)	-	(345,600)	-	(345,600)	16.4%
Total Funding	10,449,161	9,398,600	14,387,500	13,432,000	-	13,432,000	42.9%

Notes:

The Board of County Commissioners authorized collection of an additional one percent tourist tax - fourth penny - on July 26, 2005. Proceeds from this fourth penny are devoted exclusively to marketing and promotion. Pursuant to terms contained within Ordinance 2005-43, collections began on October 1, 2005. Further regulation on the distribution of swept proceeds from Administrative and Overhead Fund (194) into TDC Tourism Promotion Fund (184) is contained within Ordinance 2011-02.

On April 23, 2013, the Board authorized amendments to the Ordinance that, among other things, increased the overall distribution of tourist taxes to Promotion Category B from 36.7% to 46.7%. This change went into effect in June 2013.

Forecast FY 2015:

Tourist Development Taxes distributed to Fund (184) are forecast to be 15% greater than the adopted budget.

Noteworthy operating expenses include paid advertising, professional advertising, promotion fees and other contract support services and marketing/promotion related travel. The anticipated sweep of residual fund balance from the TDC Administrative and Overhead Fund (194) is somewhat greater than budgeted reflecting TDC tax receipts above budgeted levels.

Current FY 2016:

Tourist Tax collection revenues for Fund (184) for destination and marketing efforts for FY 16 are \$6,582,500 representing a 15% increase over the adopted FY 15 revenue budget. This increase is reflective of the large increase in the number of visitors and their higher spending levels to our community. The advertising and marketing plan to reflect the highly competitive travel marketplace will call for increased destination marketing in FY 16. Those additional expenditures will be split between advertising and promotion, a contribution to Fund 196 for future disaster recovery advertising and a reserve for future tourism related capital projects.

Destination advertising, production and service fees total \$5,771,400; contracted services for website, fulfillment, research and search engine optimization total \$2,231,800. Category "B" Marketing Grants are budgeted at \$50,000 reflecting applications from Arts Naples, Inc. and Naples Marco Antique Auto Club, Inc. Group Meeting support is budgeted for \$355,000 for FY 16 and a contingency budget of \$250,000 for FY 17 requests because group meetings are bid on and booked several years out.

The Tourism Division Sports Marketing function has established a new cost center for assistance to the Parks & Recreation Division to cover the incremental costs associated with sports tournaments and training events that promote tourism to Collier County. The amount in this new cost center is up to \$100,000. The preliminary distribution of this allowance includes: specialized turf maintenance equipment \$50,000; tournament field paint, fertilizer and herbicides \$20,000; staff salary supplement for weekend work \$20,000; and sports specific equipment \$10,000. A contingency cost center has also been established for similar costs over next four years of up to \$400,000.

Historically high Tourist Tax revenues over the last few years provides an opportunity to enhance the Tourism Promotion Reserve Fund (196). A transfer of \$3,432,500 to Fund (196) allows the reserve for post disaster stimulus advertising to be re-established at the intended level of \$1,500,000. Additionally, a new reserve has been established to assist in funding future capital projects that promote tourism. Funding comes from Tourism Promotion Fund (184) category B monies. It is intended that incremental funding for this reserve be provided on an annual as available basis.

Office of the County Manager

**Tourist Development Council (TDC) Division
TDC Tourism Promotion - Fund (184)**

Revenues:

Within Category "B", Promotion, the distribution to Tourism Promotion Fund (184) is \$6,881,900.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

Communication & Customer Relations Division

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	864,272	921,300	925,700	978,500	54,400	1,032,900	12.1%
Operating Expense	197,288	266,700	234,900	278,700	-	278,700	4.5%
Capital Outlay	11,283	31,300	32,000	20,000	1,500	21,500	(31.3%)
Net Operating Budget	1,072,843	1,219,300	1,192,600	1,277,200	55,900	1,333,100	9.3%
Total Budget	1,072,843	1,219,300	1,192,600	1,277,200	55,900	1,333,100	9.3%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Comm & Customer Relations Division (111)	1,072,843	1,219,300	1,192,600	1,277,200	55,900	1,333,100	9.3%
Total Net Budget	1,072,843	1,219,300	1,192,600	1,277,200	55,900	1,333,100	9.3%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,072,843	1,219,300	1,192,600	1,277,200	55,900	1,333,100	9.3%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	1,415	3,000	3,000	3,000	-	3,000	0.0%
Net Cost MSTU General Fund	931,728	1,081,200	1,054,500	1,139,200	49,900	1,189,100	10.0%
Trans fm 001 Gen Fund	139,700	135,100	135,100	135,000	6,000	141,000	4.4%
Total Funding	1,072,843	1,219,300	1,192,600	1,277,200	55,900	1,333,100	9.3%

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Comm & Customer Relations Division (111)	11.00	11.00	12.00	12.00	1.00	13.00	18.2%
Total FTE	11.00	11.00	12.00	12.00	1.00	13.00	18.2%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

Communication & Customer Relations Division

Comm & Customer Relations Division (111)

Mission Statement

To serve the public by providing accurate and timely information about Collier County Government services and activities utilizing a multi-media approach as well as providing support to internal divisions.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	1.00	320,706	-	320,706
Divison administration, media relations, website management, emergency information, and special projects.				
Legislative Affairs	1.00	120,619	-	120,619
Monitor, track, and report on state and federal legislative priorities of the Board of County Commissioners				
Government Center Switchboard Operations	1.50	77,693	-	77,693
The Collier County Government Center switchboard operation responds to telephone and e-mail inquiries, and walk-ins.				
BCC Board Room Meetings and Other Public Meetings	1.00	121,059	-	121,059
Televising and recording of all official BCC meetings, Planning Commission and other advisory board meetings.				
Publishing – Public Information	1.00	88,756	-	88,756
Produce and distribute news releases. Provide photographic services and printing services for county depts. Promote County events and programs, and maintain and manage website and social media sites. Board of County Commissioners agenda distribution. Emergency information distribution.				
Channel 97 – TV Production & Programming	2.00	209,192	-	209,192
Produce, film and edit Collier Television programming, PSA's and special events. Audio/visual service for other county depts.				
Citizen Inquiry Tracking and Public Record Requests	1.00	70,695	-	70,695
Respond to citizen inquiries, track and provide reports through AIMS. Process requests filed under the Florida Public Records Law.				
North Collier Government Services Center	3.00	232,400	-	232,400
North Collier Government Services Center personnel accept payment of water and sewer bills, trash container requests, CAT passes, garage sale permits, pet licenses, beach parking permits, and community meeting room reservations. In addition, provide information to telephone and e-mail inquiries, and walk-ins.				
Disc Reproduction	0.50	36,080	3,000	33,080
Reproduce meeting and programming DVD's for the public and internal staff.				
Transfers	-	-	135,000	-135,000
Current Level of Service Budget	12.00	1,277,200	138,000	1,139,200
Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Community Relations Specialist	1.00	55,900	6,000	49,900

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

**Communication & Customer Relations Division
Comm & Customer Relations Division (111)**

Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Expanded Services Budget	1.00	55,900	6,000	49,900
Total Adopted Budget	13.00	1,333,100	144,000	1,189,100

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
North Collier Gov't Center % of customers served within 5 minutes (FY average).	92	92	92	92
Website Visitors	1,400,000	1,400,000	1,400,000	1,400,000

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	864,272	921,300	925,700	978,500	54,400	1,032,900	12.1%
Operating Expense	197,288	266,700	234,900	278,700	-	278,700	4.5%
Capital Outlay	11,283	31,300	32,000	20,000	1,500	21,500	(31.3%)
Net Operating Budget	1,072,843	1,219,300	1,192,600	1,277,200	55,900	1,333,100	9.3%
Total Budget	1,072,843	1,219,300	1,192,600	1,277,200	55,900	1,333,100	9.3%
Total FTE	11.00	11.00	12.00	12.00	1.00	13.00	18.2%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	1,415	3,000	3,000	3,000	-	3,000	0.0%
Net Cost MSTU General Fund	931,728	1,081,200	1,054,500	1,139,200	49,900	1,189,100	10.0%
Trans fm 001 Gen Fund	139,700	135,100	135,100	135,000	6,000	141,000	4.4%
Total Funding	1,072,843	1,219,300	1,192,600	1,277,200	55,900	1,333,100	9.3%

Forecast FY 2015:

Personal Services increased slightly due to transferring the Citizen Liaison position from the Administration Services Office.

Current FY 2016:

Personal services increase is due to a full year of salary and benefits for the Citizen Liaison added in the prior year.

Capital Outlay of \$20,000 is for equipment replacement in the BCC Board Room (\$15,000); and for the replacement of a Q-Matic Ticket Printer (\$5,000) at the North Collier Government Service Center.

Revenues:

Revenue of \$3,000 is generated from the sale of copies. Transfer from the General Fund (001) represents the General Fund (001) contribution for Communication and Customer Relations Services provided to the residents of the incorporated areas of the County.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

Pelican Bay Services Division

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	1,149,171	1,189,500	1,213,600	1,219,600	222,300	1,441,900	21.2%
Operating Expense	1,309,417	1,465,500	1,787,000	1,942,700	-	1,942,700	32.6%
Indirect Cost Reimburs	85,900	82,600	82,600	69,700	-	69,700	(15.6%)
Capital Outlay	14,869	84,400	73,600	228,400	-	228,400	170.6%
Net Operating Budget	2,559,357	2,822,000	3,156,800	3,460,400	222,300	3,682,700	30.5%
Trans to Property Appraiser	44,375	62,700	62,700	63,900	-	63,900	1.9%
Trans to Tax Collector	60,408	97,900	97,900	100,000	-	100,000	2.1%
Trans to 322 Pel Bay Irr and Land	210,000	77,300	77,300	-	-	-	(100.0%)
Trans to 408 Water/Sewer Fd	15,900	15,900	15,900	14,200	-	14,200	(10.7%)
Reserves for Contingencies	-	129,600	-	32,700	-	32,700	(74.8%)
Reserves for Capital	-	1,488,500	-	1,118,800	-	1,118,800	(24.8%)
Reserves for Cash Flow	-	-	-	250,000	-	250,000	na
Reserves for Attrition	-	(21,500)	-	(20,100)	-	(20,100)	(6.5%)
Total Budget	2,890,040	4,672,400	3,410,600	5,019,900	222,300	5,242,200	12.2%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Pelican Bay – Clam Pass Ecosystem Enhancement (111)	-	-	89,000	150,000	-	150,000	na
Pelican Bay Community Beautification (109)	1,670,705	1,813,400	1,960,900	2,170,800	169,700	2,340,500	29.1%
Pelican Bay Street Lighting (778)	260,509	265,400	296,100	321,000	26,700	347,700	31.0%
Pelican Bay Water Management (109)	628,143	743,200	810,800	818,600	25,900	844,500	13.6%
Total Net Budget	2,559,357	2,822,000	3,156,800	3,460,400	222,300	3,682,700	30.5%
Total Transfers and Reserves	330,683	1,850,400	253,800	1,559,500	-	1,559,500	(15.7%)
Total Budget	2,890,040	4,672,400	3,410,600	5,019,900	222,300	5,242,200	12.2%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	428,946	462,800	444,300	495,900	-	495,900	7.2%
Delinquent Ad Valorem Taxes	44	-	-	-	-	-	na
Special Assessments	2,589,754	2,794,400	2,630,000	3,340,700	-	3,340,700	19.5%
Miscellaneous Revenues	1,506	-	3,300	-	-	-	na
Interest/Misc	11,903	6,500	5,300	6,500	-	6,500	0.0%
Trans frm Property Appraiser	577	-	-	-	-	-	na
Trans frm Tax Collector	22,389	-	-	-	-	-	na
Net Cost MSTU General Fund	-	-	89,000	150,000	-	150,000	na
Carry Forward	1,520,500	1,571,900	1,680,000	1,219,000	222,300	1,441,300	(8.3%)
Less 5% Required By Law	-	(163,200)	-	(192,200)	-	(192,200)	17.8%
Total Funding	4,575,620	4,672,400	4,851,900	5,019,900	222,300	5,242,200	12.2%

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Pelican Bay Water Management (109)	2.19	2.19	2.19	2.19	0.33	2.52	15.1%
Pelican Bay Community Beautification (109)	12.42	12.42	12.42	12.42	3.33	15.75	26.8%
Pelican Bay Street Lighting (778)	1.39	1.39	1.39	1.39	0.34	1.73	24.5%
Total FTE	16.00	16.00	16.00	16.00	4.00	20.00	25.0%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Water Management (109)**

Mission Statement

To provide for the efficient and timely delivery of Water Management services to the Pelican Bay Community by providing for the necessary maintenance for the community's storm water system to assure its efficient operation in the transporting and treatment of the storm water. In addition, the Division tries to maintain the highest aesthetic appearance while maintaining the delicate balance of the ecosystem.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Water Management Program	2.19	818,600	881,000	-62,400
Includes the routine maintenance of the Pelican Bay Water Management System of approximately 3.5 miles of berm separating the developed property from the Clam Pass System. The system functions as a storm water treatment facility by removing nutrients and pollutants, thus improving the quality of storm water before it is discharged into Clam Bay.				
Current Level of Service Budget	2.19	818,600	881,000	-62,400
Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Project Manager	0.33	25,900	-	25,900
Expanded Field and Administrative Services				
Expanded Services Budget	0.33	25,900	-	25,900
Total Adopted Budget	2.52	844,500	881,000	-36,500

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Aquatic plants planted	-	10,000	-	-
Forty-three lakes maintained/treated - times per year	-	52	-	-
Water quality testing - number of parameters	-	4,689	-	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	188,724	190,300	189,600	191,300	25,900	217,200	14.1%
Operating Expense	345,944	452,500	520,800	506,800	-	506,800	12.0%
Indirect Cost Reimburs	80,300	76,800	76,800	66,500	-	66,500	(13.4%)
Capital Outlay	13,174	23,600	23,600	54,000	-	54,000	128.8%
Net Operating Budget	628,143	743,200	810,800	818,600	25,900	844,500	13.6%
Total Budget	628,143	743,200	810,800	818,600	25,900	844,500	13.6%
Total FTE	2.19	2.19	2.19	2.19	0.33	2.52	15.1%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Special Assessments	714,672	805,500	757,900	881,000	-	881,000	9.4%
Miscellaneous Revenues	-	-	3,300	-	-	-	na
Total Funding	714,672	805,500	761,200	881,000	-	881,000	9.4%

Forecast FY 2015:

Water quality management expenses are generally in line with the budget.

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Water Management (109)**

Current FY 2016:

Personal Services account for the general wage adjustment. Operating expenses are increasing due to increases in contractual temporary labor, the contractual exotic removal program and engineering services for the water quality program.

Revenues:

Special assessment revenue funding water management activities increased \$9.90 to \$115.69 per equivalent residential unit (ERU). The District has a total of 7,615.29 ERU's - an increase of one from FY 15.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Community Beautification (109)**

Mission Statement

To provide for the efficient and timely delivery of Water Management services to the Pelican Bay Community by providing for the necessary maintenance for the community's storm water system to assure its efficient operation in the transporting and treatment of the storm water. In addition, the Division tries to maintain the highest aesthetic appearance while maintaining the delicate balance of the ecosystem.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Water Management Program	-	300	-	300
Includes the routine maintenance of the Pelican Bay Water Management System of approximately 3.5 miles of berm separating the developed property from the Clam Pass System. The system functions as a storm water treatment facility by removing nutrients and pollutants, thus improving the quality of storm water before it is discharged into Clam Bay.				
Beautification Program	12.42	2,170,500	2,459,700	-289,200
Includes the routine maintenance of 2,873,750 square feet of right-of-way and community parks - including pruning, cutting, pesticide and fertilizer programs. Also annuals are changed two times per year and mulch is applied to 661,750 square feet of plant beds three times per year. Also included in this program is street sweeping, street trash pick-up and maintenance for traffic and entrance signs.				
Current Level of Service Budget	12.42	2,170,800	2,459,700	-288,900
Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Maintenance Worker	1.00	42,400	-	42,400
Expanded Field Services				
Maintenance Specialist	1.00	50,700	-	50,700
Expanded Field Services				
Maintenance Specialist	1.00	50,700	-	50,700
Expanded Field Services				
Project Manager	0.33	25,900	-	25,900
Expanded Field and Administrative Services				
Expanded Services Budget	3.33	169,700	-	169,700
Total Adopted Budget	15.75	2,340,500	2,459,700	-119,200

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Boulevards swept - times per year	-	52	-	-
Chemical weed control - times per year	-	24	-	-
Fertilizer applied - times per year	-	2	-	-
Flower plantings - times per year	-	2	-	-
Irrigation systems checked - times per year	-	12	-	-
Mulch application - times per year	-	3	-	-
Streets swept - single family areas	-	12	-	-

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Community Beautification (109)**

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	844,519	883,300	909,500	913,200	169,700	1,082,900	22.6%
Operating Expense	825,491	884,300	1,006,400	1,083,200	-	1,083,200	22.5%
Capital Outlay	695	45,800	45,000	174,400	-	174,400	280.8%
Net Operating Budget	1,670,705	1,813,400	1,960,900	2,170,800	169,700	2,340,500	29.1%
Total Budget	1,670,705	1,813,400	1,960,900	2,170,800	169,700	2,340,500	29.1%
Total FTE	12.42	12.42	12.42	12.42	3.33	15.75	26.8%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Special Assessments	1,875,082	1,988,900	1,872,100	2,459,700	-	2,459,700	23.7%
Miscellaneous Revenues	1,506	-	-	-	-	-	na
Total Funding	1,876,588	1,988,900	1,872,100	2,459,700	-	2,459,700	23.7%

Forecast FY 2015:

Operating expenses exceed budget due to an advanced level of tree trimming and temporary labor required to clear all pathway and line of sight obstructions within the district. This action required a BA from reserves and was approved by the Board. Remaining expenses including personal services are in line with the budget.

Current FY 2016:

Personal service appropriations include a planned compensation adjustment and a modest increase in the overtime component for safety and emergency situations. Operating expenses have increased modestly.

Revenues:

Special assessment revenue funding community beautification increased \$61.81 to \$323.01 per equivalent residential unit (ERU). The District has a total of 7,615.29 ERU's - an increase of one from FY 15.

Overall, special assessment revenue budgeted within this fund has increased \$71.71 per equivalent residential unit to \$438.70. A slight draw on actual fund balance totaling \$2,000 occurred between year ending FY 13 and year ending FY 14. Beginning FY 15 (10/1/14), the funds cash position totaled \$891,300. Budgeted fund reserves were reduced in FY 16 by \$277,000. Reserves in this fund by policy should be established between 15% and 30% of operating expense. FY 16 reserves are 11.5% of operating expenses or \$113,800 below the policy minimum. This is manageable given the funds cash position. However, if an appreciable drop in cash year over year occurs, reserves should be increased to protect cash balance. Reserves in this fund have dropped steadily since FY 2008 from \$1.2M or 44% of operating expense. This was expected given the emphasis on capital equipment replacement and district maintenance and beautification.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

**Pelican Bay Services Division
Reserves & Transfers (109)**

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Reserve & Transfers	-	517,800	166,500	351,300
Current Level of Service Budget	-	517,800	166,500	351,300
Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Maintenance Worker	-	-	42,400	-42,400
Expanded Field Services				
Maintenance Specialist	-	-	50,700	-50,700
Expanded Field Services				
Maintenance Specialist	-	-	50,700	-50,700
Expanded Field Services				
Project Manager	-	-	51,800	-51,800
Expanded Field and Administrative Services				
Expanded Services Budget	-	-	195,600	-195,600
Total Adopted Budget	-	517,800	362,100	155,700

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans to Property Appraiser	44,375	53,800	53,800	55,000	-	55,000	2.2%
Trans to Tax Collector	51,787	83,900	83,900	86,000	-	86,000	2.5%
Trans to 322 Pel Bay Irr and Land	210,000	77,300	77,300	-	-	-	(100.0%)
Trans to 408 Water/Sewer Fd	15,900	15,900	15,900	14,200	-	14,200	(10.7%)
Reserves for Contingencies	-	121,800	-	32,700	-	32,700	(73.2%)
Reserves for Capital	-	537,900	-	200,000	-	200,000	(62.8%)
Reserves for Cash Flow	-	-	-	150,000	-	150,000	na
Reserves for Attrition	-	(21,500)	-	(20,100)	-	(20,100)	(6.5%)
Total Budget	322,063	869,100	230,900	517,800	-	517,800	(40.4%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	7,921	4,000	3,300	4,000	-	4,000	0.0%
Trans frm Property Appraiser	577	-	-	-	-	-	na
Trans frm Tax Collector	19,199	-	-	-	-	-	na
Carry Forward	893,300	767,200	891,300	329,700	195,600	525,300	(31.5%)
Less 5% Required By Law	-	(139,900)	-	(167,200)	-	(167,200)	19.5%
Total Funding	920,998	631,300	894,600	166,500	195,600	362,100	(42.6%)

Current FY 2016:

Budgeted fund reserves were reduced in FY 16 by \$277,000. Reserves in this fund by policy should be established between 15% and 30% of operating expense. FY 16 reserves are 11.5% of operating expenses or \$113,800 below the policy minimum. This is

Office of the County Manager

Pelican Bay Services Division

Reserves & Transfers (109)

manageable given the funds cash position. However, if an appreciable drop in cash year over year occurs, reserves should be increased to protect cash balance. Reserves in this fund have dropped steadily since FY 2008 from \$1.2M or 44% of operating expense. This was expected given the emphasis on capital equipment replacement and high level of commitment to maintenance, beautification and resource protection.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Street Lighting (778)**

Mission Statement

To maintain the Pelican Bay Street Lighting system as a well-balanced functional system that provides a consistently lighted roadway appearance within the community.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Street Lighting Program	1.39	321,000	495,900	-174,900
Includes the routine maintenance of the Pelican Bay roadway street lighting system including all up-lighting at the Pelican Bay entrances and bike path lighting. Street Lights consist of concrete poles and metal Halide lamps.				
Reserves/Transfers	-	1,041,700	866,800	174,900

Current Level of Service Budget	1.39	1,362,700	1,362,700	-

Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Project Manager	0.34	26,700	26,700	-
Expanded Field and Administrative Services				
Expanded Services Budget	0.34	26,700	26,700	-
Total Adopted Budget	1.73	1,389,400	1,389,400	-

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
% of Lights repaired within 24 hours	-	100	-	-
Light posts inspected	-	26	-	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	115,927	115,900	114,500	115,100	26,700	141,800	22.3%
Operating Expense	137,982	128,700	170,800	202,700	-	202,700	57.5%
Indirect Cost Reimburs	5,600	5,800	5,800	3,200	-	3,200	(44.8%)
Capital Outlay	1,000	15,000	5,000	-	-	-	(100.0%)
Net Operating Budget	260,509	265,400	296,100	321,000	26,700	347,700	31.0%
Trans to Property Appraiser	-	8,900	8,900	8,900	-	8,900	0.0%
Trans to Tax Collector	8,621	14,000	14,000	14,000	-	14,000	0.0%
Reserves for Contingencies	-	7,800	-	-	-	-	(100.0%)
Reserves for Capital	-	950,600	-	918,800	-	918,800	(3.3%)
Reserves for Cash Flow	-	-	-	100,000	-	100,000	na
Total Budget	269,129	1,246,700	319,000	1,362,700	26,700	1,389,400	11.4%
Total FTE	1.39	1.39	1.39	1.39	0.34	1.73	24.5%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Street Lighting (778)**

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	428,946	462,800	444,300	495,900	-	495,900	7.2%
Delinquent Ad Valorem Taxes	44	-	-	-	-	-	na
Interest/Misc	3,981	2,500	2,000	2,500	-	2,500	0.0%
Trans frm Tax Collector	3,190	-	-	-	-	-	na
Carry Forward	627,200	804,700	788,700	889,300	26,700	916,000	13.8%
Less 5% Required By Law	-	(23,300)	-	(25,000)	-	(25,000)	7.3%
Total Funding	1,063,362	1,246,700	1,235,000	1,362,700	26,700	1,389,400	11.4%

Forecast FY 2015:

Operating expenses are forecast to exceed budget due to unanticipated electrical contractor needs. This action was covered by budget amendments. Personal services are in line with the adopted budget.

Current FY 2016:

Personal Services increased modestly to fund the planned employee compensation adjustment. The net operating budget for FY 16 increased from FY 15 with major expenses associated with the maintaining the lighting system. Increased expenses are planned for engineering fees, temporary labor and electrical contractor services. Reserves will be increased for future construction and improvement of the street lighting system as identified in the Pelican Bay Community Improvement Plan.

Revenues:

This fund had a millage rate of .0857 in FY 15 and the rate remains unchanged for FY 16 in accordance with the advisory committees recommendation. Taxable value for this district totals \$5,746,925,925 which represents a 6.45% increase over last year. Property taxes total \$492,500. The District's actual fund balance year over year increased \$161,500 to \$788,700. This is a managed increase which is expected to continue based upon growth in taxable value and the plan to set aside dollars for future system improvements.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay – Clam Pass Ecosystem Enhancement (111)**

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Clam Pass Ecosystem Enhancement	-	150,000	-	150,000
Current Level of Service Budget	-	150,000	-	150,000

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	-	-	89,000	150,000	-	150,000	na
Net Operating Budget	-	-	89,000	150,000	-	150,000	na
Total Budget	-	-	89,000	150,000	-	150,000	na

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost MSTU General Fund	-	-	89,000	150,000	-	150,000	na
Total Funding	-	-	89,000	150,000	-	150,000	na

Forecast FY 2015:

Beginning mid-year FY 15, a separate cost center was created and funds appropriated by budget amendment to assist with management of the Clam Bay Estuary.

Current FY 2016:

Previously budgeted as a transfer from the Unincorporated Area General Fund (111) to Pelican Bay Capital Fund (320), funds to assist with management of the Clam Bay Estuary are now directly budgeted within a separate Fund (111) cost center with direct signature authority by Pelican Bay MSTBU management.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

Business and Economic Development Division

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	251,171	347,700	302,200	354,800	-	354,800	2.0%
Operating Expense	267,632	261,400	458,900	413,500	-	413,500	58.2%
Indirect Cost Reimburs	500	-	-	-	-	-	na
Remittances	134,447	887,200	487,500	694,400	-	694,400	(21.7%)
Net Operating Budget	653,751	1,496,300	1,248,600	1,462,700	-	1,462,700	(2.2%)
Trans to 714 Co Mgr Match	-	-	241,000	-	-	-	na
Restricted for Unfunded Requests	-	884,100	-	1,394,100	-	1,394,100	57.7%
Total Budget	653,751	2,380,400	1,489,600	2,856,800	-	2,856,800	20.0%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Economic Development (007)	500	250,000	259,000	100,000	-	100,000	(60.0%)
Economic Development Promotional Tools (001)	134,447	797,200	549,200	894,400	-	894,400	12.2%
Office of Economic Development (001)	518,803	449,100	440,400	468,300	-	468,300	4.3%
Total Net Budget	653,751	1,496,300	1,248,600	1,462,700	-	1,462,700	(2.2%)
Total Transfers and Reserves	-	884,100	241,000	1,394,100	-	1,394,100	57.7%
Total Budget	653,751	2,380,400	1,489,600	2,856,800	-	2,856,800	20.0%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	491,171	300,000	504,500	400,000	-	400,000	33.3%
Miscellaneous Revenues	80,826	-	5,500	-	-	-	na
Interest/Misc	3,380	1,500	5,000	5,500	-	5,500	266.7%
Net Cost General Fund	647,425	1,246,300	984,100	1,362,700	-	1,362,700	9.3%
Carry Forward	530,400	847,600	1,099,400	1,108,900	-	1,108,900	30.8%
Less 5% Required By Law	-	(15,000)	-	(20,300)	-	(20,300)	35.3%
Total Funding	1,753,202	2,380,400	2,598,500	2,856,800	-	2,856,800	20.0%

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Office of Economic Development (001)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Total FTE	4.00	4.00	4.00	4.00	-	4.00	0.0%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

Business and Economic Development Division

Office of Economic Development (001)

Mission Statement

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase average wages, improve productivity and its growth rate, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Office of Economic Development Operating Budget	4.00	468,300	-	468,300
The Office of Economic Development functions as the primary County interface for economic development including effective management of related programs and incentives.				
Current Level of Service Budget	4.00	468,300	-	468,300

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	251,171	347,700	302,200	354,800	-	354,800	2.0%
Operating Expense	267,632	101,400	138,200	113,500	-	113,500	11.9%
Net Operating Budget	518,803	449,100	440,400	468,300	-	468,300	4.3%
Total Budget	518,803	449,100	440,400	468,300	-	468,300	4.3%
Total FTE	4.00	4.00	4.00	4.00	-	4.00	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	5,826	-	5,500	-	-	-	na
Net Cost General Fund	512,977	449,100	434,900	468,300	-	468,300	4.3%
Total Funding	518,803	449,100	440,400	468,300	-	468,300	4.3%

Notes:

The Office of Business & Economic Development, the creation of which was approved by the Board on June 26, 2012, works in conjunction with other local and state economic development organizations to assist businesses to expand or relocate to Collier County. Activities consist of incentive policy development and administration, business concierge services including facilitating regulatory assistance and promoting an improved business climate in Collier County.

Costs associated with the economic development promotional component of the budget are provided on the following page.

Forecast FY 2015:

Personal service costs are forecast lower than budget reflecting vacancy savings which are somewhat offset by job bank employee costs. The operating budget forecast is higher reflecting the Partnership for Collier's Future Economy contract with the Chamber of Commerce rolling forward from FY 14.

Current FY 2016:

Operating expenses are budgeted moderately higher reflecting rent & facility costs, marketing and staff development adjustments.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

**Business and Economic Development Division
Economic Development Promotional Tools (001)**

Mission Statement

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase average wages, improve productivity and its growth rate, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Economic Development Partnerships	-	375,000	-	375,000
Provides for payments to economic development partners including the Greater Naples Chamber of Commerce, Early Learning Coalition and the SW Florida Economic Development Alliance.				
Economic Development Incentives	-	519,400	-	519,400
Provides funding for incentive programs geared towards high-wage targeted industries locating or expanding in Collier County				
Current Level of Service Budget	-	894,400	-	894,400

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	-	160,000	111,700	300,000	-	300,000	87.5%
Remittances	134,447	637,200	437,500	594,400	-	594,400	(6.7%)
Net Operating Budget	134,447	797,200	549,200	894,400	-	894,400	12.2%
Total Budget	134,447	797,200	549,200	894,400	-	894,400	12.2%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost General Fund	134,447	797,200	549,200	894,400	-	894,400	12.2%
Total Funding	134,447	797,200	549,200	894,400	-	894,400	12.2%

Notes:

This budget provides for economic development partnership and incentive payments including an allowance for the State of Florida Qualified Target Industry (QTI) program. Because economic development incentive payments are subject to attaining certain milestones the planned payments described below will be made only upon meeting established conditions.

Forecast FY 2015:

Anticipated FY 15 payments include:

Animal Specialty Hospital \$4,000
 Arthrex \$275,000
 Florida Specialties \$48,400
 Haynes Corp. \$3,400
 Chamber of Commerce \$11,700
 SW Florida Economic Alliance \$100,000
 Early Learning Coalition \$100,400
 State of Florida Qualified Target Industry (QTI) program \$6,300
 Total: \$549,200

Current FY 2016:

Anticipated FY 16 payments include:

Animal Specialty Hospital \$2,000
 Arthrex \$341,700

Office of the County Manager

Business and Economic Development Division

Economic Development Promotional Tools (001)

Arthrex Pending \$40,400
Florida Specialties \$5,000
Haynes Corp. \$78,500
Haynes Corp. \$1,400
Chamber of Commerce \$200,000
SW Florida Economic Alliance \$100,000
Early Learning Coalition \$75,000
State of Florida Qualified Target Industry (QTI) program \$50,400
Total: \$894,400

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

**Business and Economic Development Division
Economic Development (007)**

Mission Statement

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Economic Development Project Match	-	100,000	100,000	-
Provides County matching funds for economic development projects and incentives. Current funding provides for ongoing County support of the Collier County Soft Landing Accelerator Project.				
Reserves, Transfers, and Interest	-	1,394,100	1,394,100	-
Current Level of Service Budget	-	1,494,100	1,494,100	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	-	-	209,000	-	-	-	na
Indirect Cost Reimburs	500	-	-	-	-	-	na
Remittances	-	250,000	50,000	100,000	-	100,000	(60.0%)
Net Operating Budget	500	250,000	259,000	100,000	-	100,000	(60.0%)
Trans to 714 Co Mgr Match	-	-	241,000	-	-	-	na
Restricted for Unfunded Requests	-	884,100	-	1,394,100	-	1,394,100	57.7%
Total Budget	500	1,134,100	500,000	1,494,100	-	1,494,100	31.7%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	491,171	300,000	504,500	400,000	-	400,000	33.3%
Miscellaneous Revenues	75,000	-	-	-	-	-	na
Interest/Misc	3,380	1,500	5,000	5,500	-	5,500	266.7%
Carry Forward	530,400	847,600	1,099,400	1,108,900	-	1,108,900	30.8%
Less 5% Required By Law	-	(15,000)	-	(20,300)	-	(20,300)	35.3%
Total Funding	1,099,951	1,134,100	1,608,900	1,494,100	-	1,494,100	31.7%

Notes:

This Fund accounts for proceeds from the local government share of revenue sharing from gaming proceeds pursuant to the agreement between the State of Florida and the Seminole Tribe. FY 12 was the first year for the distribution of proceeds.

Forecast FY 2015:

The forecast includes a \$241,000 transfer as the County's match for the Collier County Soft Landing Business Accelerator Grant. Also included in the forecast is a \$50,000 remittance to the Accelerator Program Management entity and \$209,000 for future Accelerator support that will carry forward into the next fiscal year.

Gaming revenue sharing proceeds have been received in the amount of \$504,510.

Current FY 2016:

The FY 16 budget includes \$100,000 of ongoing funding for the Collier County Soft Landing Accelerator Program. Accumulated revenue sharing proceeds provide an economic development reserve.

Office of the County Manager

**Business and Economic Development Division
Economic Development (007)**

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Revenues:

The budget conservatively anticipates receipts of \$400,000 in revenue sharing from gaming proceeds. A portion of revenue sharing as well as estimated carry forward have been budgeted in reserves.

Historical receipts:

FY 12 - \$265,088
FY 13 - \$313,631
FY 14 - \$491,171
FY 15 - \$504,510
Total - \$1,574,400

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

Office of the County Manager Grants

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	15,271	-	-	-	-	-	na
Operating Expense	3,677	-	315,700	-	-	-	na
Capital Outlay	-	-	1,225,000	-	-	-	na
Remittances	-	-	1,274,000	-	-	-	na
Net Operating Budget	18,948	-	2,814,700	-	-	-	na
Trans to 001 General Fund	-	2,700	2,700	-	-	-	(100.0%)
Trans to 123 Serv for Sr Fd	32,800	-	-	-	-	-	na
Reserves for Contingencies	-	700	-	500	-	500	(28.6%)
Total Budget	51,748	3,400	2,817,400	500	-	500	(85.3%)

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
ARRA Grants (125/725/726)	18,948	-	48,500	-	-	-	na
County Manager Grants (713/714)	-	-	2,766,200	-	-	-	na
Total Net Budget	18,948	-	2,814,700	-	-	-	na
Total Transfers and Reserves	32,800	3,400	2,700	500	-	500	(85.3%)
Total Budget	51,748	3,400	2,817,400	500	-	500	(85.3%)

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	236,011	-	2,514,400	-	-	-	na
Miscellaneous Revenues	-	-	58,000	-	-	-	na
Interest/Misc	652	-	200	100	-	100	na
Trans fm 007 Eco Dev	-	-	241,000	-	-	-	na
Carry Forward	29,300	3,400	4,200	400	-	400	(88.2%)
Total Funding	265,963	3,400	2,817,800	500	-	500	(85.3%)

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

**Office of the County Manager Grants
ARRA Grants (125/725/726)**

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Reserves, Transfers, and Interest	-	500	500	-
Current Level of Service Budget	-	500	500	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	15,271	-	-	-	-	-	na
Operating Expense	3,677	-	33,500	-	-	-	na
Capital Outlay	-	-	15,000	-	-	-	na
Net Operating Budget	18,948	-	48,500	-	-	-	na
Trans to 001 General Fund	-	2,700	2,700	-	-	-	(100.0%)
Trans to 123 Serv for Sr Fd	32,800	-	-	-	-	-	na
Reserves for Contingencies	-	700	-	500	-	500	(28.6%)
Total Budget	51,748	3,400	51,200	500	-	500	(85.3%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	236,011	-	14,400	-	-	-	na
Miscellaneous Revenues	-	-	32,800	-	-	-	na
Interest/Misc	653	-	200	100	-	100	na
Carry Forward	29,300	3,400	4,200	400	-	400	(88.2%)
Total Funding	265,963	3,400	51,600	500	-	500	(85.3%)

Notes:

Budgets for grants are entered at the time the grant is awarded and accepted by the Board of County Commissioners.

Forecast FY 2015:

The Forecast includes the following grant awards:

\$15,000 grant for CAT public transportation system data processing system improvements
 \$33,500 grant for Facilities Management - Energy Efficiency.
 \$48,500 Total

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

Office of the County Manager Grants

County Manager Grants (713/714)

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	-	-	282,200	-	-	-	na
Capital Outlay	-	-	1,210,000	-	-	-	na
Remittances	-	-	1,274,000	-	-	-	na
Net Operating Budget	-	-	2,766,200	-	-	-	na
Total Budget	-	-	2,766,200	-	-	-	na

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	-	-	2,500,000	-	-	-	na
Miscellaneous Revenues	-	-	25,200	-	-	-	na
Interest/Misc	-	-	-	-	-	-	na
Trans fm 007 Eco Dev	-	-	241,000	-	-	-	na
Total Funding	-	-	2,766,200	-	-	-	na

Notes:

Budgets for grants are entered at the time the grant is awarded and accepted by the Board of County Commissioners.

Forecast FY 2015:

The forecast includes the following grant balances:

\$2,500,000 Business Accelerator
 \$ 1,500 Naples Cup Soccer
 \$ 1,000 EVP Pro-Am
 \$ 3,200 STX Lacrosse
 \$ 16,000 Florida Sports Foundation
 \$ 3,500 HITS Triathlon
 \$2,766,200 Total

Collier County Government
Fiscal Year 2016 Adopted Budget

Office of the County Manager

Bayshore Community Redevelopment Agency (CRA)

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	248,351	257,500	256,300	273,700	-	273,700	6.3%
Operating Expense	355,352	897,400	759,200	870,000	-	870,000	(3.1%)
Indirect Cost Reimburs	51,300	38,100	38,100	63,800	-	63,800	67.5%
Capital Outlay	773,916	3,248,900	324,400	3,634,000	-	3,634,000	11.9%
Grants and Aid	7,050	25,000	15,000	15,000	-	15,000	(40.0%)
Net Operating Budget	1,435,969	4,466,900	1,393,000	4,856,500	-	4,856,500	8.7%
Trans to Property Appraiser	8,132	9,000	9,000	9,800	-	9,800	8.9%
Trans to Tax Collector	18,690	23,100	23,100	24,400	-	24,400	5.6%
Trans to 187 Bayshore Redev Fd	136,800	137,300	137,300	136,800	-	136,800	(0.4%)
Trans to 287 CRA Loan	1,195,347	905,700	1,030,700	858,500	-	858,500	(5.2%)
Reserves for Contingencies	-	48,800	-	51,600	-	51,600	5.7%
Reserves for Capital	-	588,100	-	688,900	-	688,900	17.1%
Total Budget	2,794,939	6,178,900	2,593,100	6,626,500	-	6,626,500	7.2%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Bayshore Beautification MSTU (163)	1,045,863	3,954,800	706,900	4,316,400	-	4,316,400	9.1%
Bayshore CRA Grant and Grant Match (717/718)	-	-	210,700	-	-	-	na
Bayshore/Gateway Triangle Redevlop (187)	389,447	488,500	474,400	516,800	-	516,800	5.8%
Haldeman Creek MSTU (164)	660	23,600	1,000	23,300	-	23,300	(1.3%)
Total Net Budget	1,435,969	4,466,900	1,393,000	4,856,500	-	4,856,500	8.7%
Total Transfers and Reserves	1,358,969	1,712,000	1,200,100	1,770,000	-	1,770,000	3.4%
Total Budget	2,794,939	6,178,900	2,593,100	6,626,500	-	6,626,500	7.2%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	853,055	917,700	881,000	966,300	-	966,300	5.3%
Delinquent Ad Valorem Taxes	925	-	-	-	-	-	na
Miscellaneous Revenues	720,989	318,500	335,300	150,000	-	150,000	(52.9%)
Interest/Misc	24,632	10,000	20,900	21,900	-	21,900	119.0%
Reimb From Other Depts	-	-	210,700	-	-	-	na
Trans frm Property Appraiser	1,154	-	-	-	-	-	na
Trans frm Tax Collector	6,923	-	-	-	-	-	na
Trans fm 001 Gen Fund	785,000	840,900	840,900	936,100	-	936,100	11.3%
Trans fm 111 MSTD Gen Fd	157,700	168,900	168,900	188,100	-	188,100	11.4%
Trans fm 163 Baysh/Av Beaut Fd	125,500	125,500	125,500	125,500	-	125,500	0.0%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0.0%
Trans fm 717/718 Baysh CRA Grants	-	500	500	-	-	-	(100.0%)
Carry Forward	4,390,100	3,847,900	4,282,800	4,284,700	-	4,284,700	11.4%
Less 5% Required By Law	-	(62,300)	-	(57,400)	-	(57,400)	(7.9%)
Total Funding	7,077,278	6,178,900	6,877,800	6,626,500	-	6,626,500	7.2%

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Bayshore/Gateway Triangle Redevlop (187)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

Bayshore Community Redevelopment Agency (CRA)

Bayshore/Gateway Triangle Redevelop (187)

Mission Statement

To support the efforts of the Board of County Commissioners which established itself as the Community Redevelopment Agency (CRA) and made a finding of necessity and of blight conditions in the Bayshore/Gateway Triangle Component Redevelopment Area by adopting Resolution 2000-82 on March 14, 2000, and to implement the Bayshore/Gateway Triangle Component Section of the Collier County Community Redevelopment Plan adopted by the CRA.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
CRA Implementation	1.75	391,774	380,000	11,774
Monitor, update and implement the Bayshore/Gateway Triangle component of the Collier County Community Redevelopment Plan.				
Project & MSTU Management	1.25	125,026	136,800	-11,774
Manage CRA & MSTU projects within the district including; streets, sidewalks, lighting, landscaping and other improvements. Land acquisition and rehabilitation projects include purchase of blighted properties and construction/re-development of commercial and residential buildings.				
Transfers for Debt Service	-	858,500	858,500	-
Reserves	-	461,600	461,600	-
Current Level of Service Budget	3.00	1,836,900	1,836,900	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	248,351	257,500	256,300	273,700	-	273,700	6.3%
Operating Expense	94,445	176,000	173,100	175,700	-	175,700	(0.2%)
Indirect Cost Reimburs	39,600	30,000	30,000	52,400	-	52,400	74.7%
Grants and Aid	7,050	25,000	15,000	15,000	-	15,000	(40.0%)
Net Operating Budget	389,447	488,500	474,400	516,800	-	516,800	5.8%
Trans to 287 CRA Loan	1,195,347	905,700	1,030,700	858,500	-	858,500	(5.2%)
Reserves for Contingencies	-	48,800	-	51,600	-	51,600	5.7%
Reserves for Capital	-	352,900	-	410,000	-	410,000	16.2%
Total Budget	1,584,794	1,795,900	1,505,100	1,836,900	-	1,836,900	2.3%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	647,914	318,500	335,300	150,000	-	150,000	(52.9%)
Interest/Misc	3,036	2,000	2,000	2,200	-	2,200	10.0%
Trans fm 001 Gen Fund	785,000	840,900	840,900	936,100	-	936,100	11.3%
Trans fm 111 MSTD Gen Fd	157,700	168,900	168,900	188,100	-	188,100	11.4%
Trans fm 163 Baysh/Av Beaut Fd	125,500	125,500	125,500	125,500	-	125,500	0.0%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0.0%
Trans fm 717/718 Baysh CRA Grants	-	500	500	-	-	-	(100.0%)
Carry Forward	306,800	344,300	452,400	431,700	-	431,700	25.4%
Less 5% Required By Law	-	(16,000)	-	(8,000)	-	(8,000)	(50.0%)
Total Funding	2,037,250	1,795,900	1,936,800	1,836,900	-	1,836,900	2.3%

Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Bayshore/Gateway Triangle Redevelop (187)**

Notes:

A significant challenge facing the CRA is the substantial decline in taxable value and the resulting impact on its Tax Increment Financing (TIF) revenue. The CRA's tax increment value peaked in 2008 at \$626,776,903. Today the taxable increment is \$276,442,416. This reduction, under a millage neutral property tax rate has reduced TIF revenue from a peak of \$2,285,351 to \$1,124,200.

On July 26, 2006, the CRA entered into a loan agreement with Wachovia Bank under which a line of credit was secured for \$7,000,000. Of this amount, \$5,901,000 was drawn to purchase and assemble commercial property within the Gateway Triangle catalyst project area as an incentive to attract private development interest. On July 28, 2009, a \$13,500,000 term loan was secured through Fifth/Third Bank which paid off the earlier Wachovia line of credit and provided additional dollars for strategic property acquisition. The term of this note was five (5) years with a final maturity date of September 1, 2014. The note was restructured in May 2013. The restructured note, Fifth Third Bank Note Series 2013, as of September 30, 2015 will have a principal amount of \$6,134,577 and a final balloon maturity date of June 2018. Payments are based on a 15 year amortization with a balloon amount of \$4,748,973.

Forecast FY 2015:

Personal services and operating expenses are forecast to be in line with the adopted budget. The pool of grant dollars available for the Community Improvement Grant Program is forecast lower than budget due to cost containment required to ensure compliance with the coverage requirement of the Fifth Third Bank Note Series 2013.

Miscellaneous revenues are lease payments on Gateway Triangle properties owned by the CRA. This revenue is forecast under budget due to the loss of tenants. The ability to retain and recruit tenants is complicated by efforts to sell the Triangle property.

Current FY 2016:

The proposed personal services and operating expense budget are in compliance with budget guidance. In the grants and aid category the proposed pool of grant dollars for the Community Improvement Grant Program is continued at \$15,000. The overall level of expenditures is limited by the coverage requirement of the Fifth Third Note. Funds in excess of spending limits have been budgeted in reserves. A transfer to debt service fund (287) provides for annual debt service requirements.

Revenues:

The two largest revenue sources are Tax Increment Financing (TIF) derived from the CRA's property tax increment and fund carryforward. The FY16 tax increment value is \$276,442,416. Under a millage neutral property tax rate CRA TIF revenue is increased by \$114,400 or 11.32% to \$1,124,200. This revenue is recorded as a transfer from the General Fund (001) and the Unincorporated General Fund (111). Carryforward going into FY16 is estimated to be \$431,700.

Miscellaneous revenues are lease payments on Gateway Triangle properties owned by the CRA. This revenue is budgeted lower reflecting the loss of tenants. The ability to retain and recruit tenants has been complicated by efforts to sell the Triangle property.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Bayshore CRA Grant and Grant Match (717/718)**

Mission Statement

To account for grants managed by the Bayshore Gateway Triangle CRA.

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Capital Outlay	-	-	210,700	-	-	-	na
Net Operating Budget	-	-	210,700	-	-	-	na
Trans to 187 Bayshore Redev Fd	-	500	500	-	-	-	(100.0%)
Total Budget	-	500	211,200	-	-	-	(100.0%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	35	-	-	-	-	-	na
Reimb From Other Depts	-	-	210,700	-	-	-	na
Carry Forward	-	500	500	-	-	-	(100.0%)
Total Funding	35	500	211,200	-	-	-	(100.0%)

Notes:

All new grants for Bayshore Gateway Triangle CRA will be budgeted in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time

Forecast FY 2015:

Forecast grant fund activity includes the Karen Drive and Pineland tertiary stormwater projects.

Current FY 2016:

All new grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

Bayshore Community Redevelopment Agency (CRA)

Bayshore Beautification MSTU (163)

Mission Statement

The Bayshore Beautification MSTU was created for the purpose of providing curbing, irrigation, plantings and maintenance of the roadway medians within the MSTU; providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and providing beautification and maintenance of other public areas within the MSTU as recommended by the Advisory Committee.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
MSTU Operations & Maintenance	-	432,400	432,400	-
MSTU Capital Improvements	-	3,884,000	3,884,000	-
Reserves/Transfers/Interest	-	157,300	157,300	-
Current Level of Service Budget	-	4,473,700	4,473,700	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	260,747	698,300	585,600	671,200	-	671,200	(3.9%)
Indirect Cost Reimburs	11,200	7,600	7,600	11,200	-	11,200	47.4%
Capital Outlay	773,916	3,248,900	113,700	3,634,000	-	3,634,000	11.9%
Net Operating Budget	1,045,863	3,954,800	706,900	4,316,400	-	4,316,400	9.1%
Trans to Property Appraiser	7,662	8,500	8,500	9,100	-	9,100	7.1%
Trans to Tax Collector	17,340	21,600	21,600	22,700	-	22,700	5.1%
Trans to 187 Bayshore Redev Fd	125,500	125,500	125,500	125,500	-	125,500	0.0%
Total Budget	1,196,364	4,110,400	862,500	4,473,700	-	4,473,700	8.8%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	804,823	864,100	829,500	907,000	-	907,000	5.0%
Delinquent Ad Valorem Taxes	810	-	-	-	-	-	na
Miscellaneous Revenues	73,075	-	-	-	-	-	na
Interest/Misc	20,554	7,500	18,000	18,500	-	18,500	146.7%
Trans frm Property Appraiser	1,088	-	-	-	-	-	na
Trans frm Tax Collector	6,426	-	-	-	-	-	na
Carry Forward	3,899,100	3,282,400	3,609,500	3,594,500	-	3,594,500	9.5%
Less 5% Required By Law	-	(43,600)	-	(46,300)	-	(46,300)	6.2%
Total Funding	4,805,876	4,110,400	4,457,000	4,473,700	-	4,473,700	8.8%

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a millage neutral position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight will be allowed to consider tax rates ranging from millage neutral to tax neutral depending upon program requirements and taxable values upon advisory board recommendation.

Forecast FY 2015:

Operating expenses include design activities for the Thomasson Drive Streetscape Project as well as ongoing operating and maintenance activities. Forecast capital outlay reflects the carry forward of a small portion of the project budget for the Bayview and Lunar Street project. A transfer to the Bayshore Gateway Triangle CRA in the amount of \$125,500 is programmed to fund administrative and project management services provided by Bayshore CRA staff.

Office of the County Manager

Bayshore Community Redevelopment Agency (CRA)

Bayshore Beautification MSTU (163)

Current FY 2016:

The FY 16 budget appropriates \$3,634,000 for capital improvements. Project engineering and design services connected with the improvements are budgeted at \$250,000. MSTU roadway maintenance, operating contracts and utilities expenses make up the balance of the budget. A transfer to Bayshore CRA Fund (187) totaling \$125,500 is programmed to fund administration and project management services provided by Bayshore CRA staff. No reserves are budgeted.

Revenues:

Taxable value for this district is \$384,241,525 a 4.94% increase from FY 15. The rolled back millage for this district is 2.2650 per \$1,000 of taxable value. The advisory committee recommends a millage neutral rate of 2.3604 that will generate \$907,000 in property taxes. The millage cap for this district is 3.0000 per \$1,000 of taxable value.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Haldeman Creek MSTU (164)**

Mission Statement

Provide for maintenance Dredging and maintenance of navigational channel markers within the defined boundary.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
MSTU Operating Costs	-	37,000	37,000	-
Reserves/Transfers/Interest	-	278,900	278,900	-
Current Level of Service Budget	-	315,900	315,900	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	160	23,100	500	23,100	-	23,100	0.0%
Indirect Cost Reimburs	500	500	500	200	-	200	(60.0%)
Net Operating Budget	660	23,600	1,000	23,300	-	23,300	(1.3%)
Trans to Property Appraiser	470	500	500	700	-	700	40.0%
Trans to Tax Collector	1,351	1,500	1,500	1,700	-	1,700	13.3%
Trans to 187 Bayshore Redev Fd	11,300	11,300	11,300	11,300	-	11,300	0.0%
Reserves for Capital	-	235,200	-	278,900	-	278,900	18.6%
Total Budget	13,781	272,100	14,300	315,900	-	315,900	16.1%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	48,232	53,600	51,500	59,300	-	59,300	10.6%
Delinquent Ad Valorem Taxes	114	-	-	-	-	-	na
Interest/Misc	1,007	500	900	1,200	-	1,200	140.0%
Trans frm Property Appraiser	66	-	-	-	-	-	na
Trans frm Tax Collector	497	-	-	-	-	-	na
Carry Forward	184,200	220,700	220,400	258,500	-	258,500	17.1%
Less 5% Required By Law	-	(2,700)	-	(3,100)	-	(3,100)	14.8%
Total Funding	234,117	272,100	272,800	315,900	-	315,900	16.1%

Notes:

The Haldeman Creek Maintenance Dredging MSTU was created pursuant to Ordinance 2006-60. The last dredge project was conducted in 2006 at a cost of \$2,599,250. The committee's plan is to set aside reserves to provide some portion of a major dredge project or to be available for modest maintenance or emergency dredge efforts. Administration and project management services are provided by Bayshore Gateway CRA staff.

Current FY 2016:

The operating budget is established at \$23,300 and includes a \$20,000 appropriation for services as needed to support replacing damaged channel markers and removal of debris that impedes navigation of waterway. Capital reserves are accumulated to maintain the navigability of the waterway and fund dredge activities in the future. Under this budget capital reserve will increase to \$278,900.

Revenues:

Taxable value for this district is \$80,696,881, a 10.6% increase from FY 15. The rolled back millage for this district is .6682 per \$1,000 of taxable value. The advisory committee recommends a millage neutral rate of .7348 that will generate \$59,300 in property taxes. The millage cap for this district is 3.0000 per \$1,000 of taxable value.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

Immokalee Community Redevelopment Agency (CRA)

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	312,580	335,200	266,100	261,200	-	261,200	(22.1%)
Operating Expense	1,262,375	556,400	3,662,900	591,200	-	591,200	6.3%
Indirect Cost Reimburs	65,700	33,000	33,000	54,800	-	54,800	66.1%
Capital Outlay	77,363	119,900	301,300	-	-	-	(100.0%)
Grants and Aid	31,620	35,000	55,000	55,000	-	55,000	57.1%
Net Operating Budget	1,749,637	1,079,500	4,318,300	962,200	-	962,200	(10.9%)
Advance/Repay to 111 Unincrp Gen Fd	-	-	-	30,000	-	30,000	na
Trans to Property Appraiser	2,509	2,800	2,800	3,000	-	3,000	7.1%
Trans to Tax Collector	5,827	7,400	7,400	8,000	-	8,000	8.1%
Trans to 186 Immok Redev Fd	76,000	76,000	76,000	85,000	-	85,000	11.8%
Trans to 705 Housing Grants	-	-	192,700	-	-	-	na
Trans to 715 Im CRA Grants	-	-	76,200	-	-	-	na
Reserves for Contingencies	-	50,600	-	128,500	-	128,500	154.0%
Reserves for Capital	-	19,900	-	69,000	-	69,000	246.7%
Total Budget	1,833,973	1,236,200	4,673,400	1,285,700	-	1,285,700	4.0%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Immokalee Beautification MSTU (162)	197,715	382,600	518,900	240,400	-	240,400	(37.2%)
Immokalee Community Redevelopment Agency (CRA) (186)	482,729	506,900	464,800	526,100	-	526,100	3.8%
Immokalee CRA Grant and Grant Match (715/716)	903,408	-	3,144,600	-	-	-	na
Landscaping - Immokalee Rd & State Road 29 (111)	165,785	190,000	190,000	195,700	-	195,700	3.0%
Total Net Budget	1,749,637	1,079,500	4,318,300	962,200	-	962,200	(10.9%)
Total Transfers and Reserves	84,336	156,700	355,100	323,500	-	323,500	106.4%
Total Budget	1,833,973	1,236,200	4,673,400	1,285,700	-	1,285,700	4.0%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	269,492	287,200	275,700	334,800	-	334,800	16.6%
Delinquent Ad Valorem Taxes	9,828	-	-	-	-	-	na
Intergovernmental Revenues	61,947	-	20,600	-	-	-	na
SFWMD/Big Cypress Revenue	200,000	-	-	-	-	-	na
Miscellaneous Revenues	9,821	-	-	-	-	-	na
Interest/Misc	3,832	2,000	2,400	1,000	-	1,000	(50.0%)
Advance/Repay fm 111 Unincrp Gen Fd	-	-	268,900	-	-	-	na
Reimb From Other Depts	688,794	-	3,124,000	-	-	-	na
Trans frm Property Appraiser	364	-	-	-	-	-	na
Trans frm Tax Collector	2,157	-	-	-	-	-	na
Net Cost MSTU General Fund	165,785	190,000	190,000	195,700	-	195,700	3.0%
Trans fm 001 Gen Fund	266,300	296,400	296,400	366,600	-	366,600	23.7%
Trans fm 111 MSTU Gen Fd	53,500	59,600	59,600	73,700	-	73,700	23.7%
Trans fm 162 Immokalee Beaut Fd	76,000	76,000	76,000	85,000	-	85,000	11.8%
Trans fm 186 Immok Redev Fd	-	-	76,200	-	-	-	na
Carry Forward	603,100	339,600	529,400	245,800	-	245,800	(27.6%)
Less 5% Required By Law	-	(14,600)	-	(16,900)	-	(16,900)	15.8%
Total Funding	2,410,920	1,236,200	4,919,200	1,285,700	-	1,285,700	4.0%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

Immokalee Community Redevelopment Agency (CRA)

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Immokalee Community Redevelopment Agency (CRA) (186)	4.00	4.00	4.00	3.00	-	3.00	(25.0%)
Immokalee CRA Grant and Grant Match (715/716)	1.00	-	-	-	-	-	na
Total FTE	5.00	4.00	4.00	3.00	-	3.00	(25.0%)

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

**Immokalee Community Redevelopment Agency (CRA)
Immokalee Community Redevelopment Agency (CRA) (186)**

Mission Statement

To support the efforts of the Board of County Commissioners, which established itself as the Community Redevelopment Agency (CRA) and made a finding of necessity and of blight conditions in the Immokalee Component Redevelopment Area by adopting Resolution 2000-82 on March 14, 2000, and to implement the Immokalee Component Section of the Collier County Community Redevelopment Plan adopted by the CRA.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
CRA Implementation	2.00	441,100	441,100	-
Monitor, update and implement the Immokalee Component Section of the Collier County Community Redevelopment Plan. Includes funding for CRA staff and all re-development activities.				
Immokalee Beautification MSTU Management	1.00	85,000	85,000	-
Manage Immokalee Beautification MSTU & SR 29 ROW Improvements & related projects				
Reserves & Transfers	-	151,300	151,300	-
Current Level of Service Budget	3.00	677,400	677,400	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	299,920	335,200	263,100	261,200	-	261,200	(22.1%)
Operating Expense	90,389	110,200	120,200	157,200	-	157,200	42.6%
Indirect Cost Reimburs	60,800	26,500	26,500	52,700	-	52,700	98.9%
Grants and Aid	31,620	35,000	55,000	55,000	-	55,000	57.1%
Net Operating Budget	482,729	506,900	464,800	526,100	-	526,100	3.8%
Advance/Repay to 111 Unincrp Gen Fd	-	-	-	30,000	-	30,000	na
Trans to 705 Housing Grants	-	-	192,700	-	-	-	na
Trans to 715 Im CRA Grants	-	-	76,200	-	-	-	na
Reserves for Contingencies	-	50,600	-	52,300	-	52,300	3.4%
Reserves for Capital	-	19,900	-	69,000	-	69,000	246.7%
Total Budget	482,729	577,400	733,700	677,400	-	677,400	17.3%
Total FTE	4.00	4.00	4.00	3.00	-	3.00	(25.0%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	1,660	1,000	1,000	800	-	800	(20.0%)
Advance/Repay fm 111 Unincrp Gen Fd	-	-	268,900	-	-	-	na
Trans fm 001 Gen Fund	266,300	296,400	296,400	366,600	-	366,600	23.7%
Trans fm 111 MSTD Gen Fd	53,500	59,600	59,600	73,700	-	73,700	23.7%
Trans fm 162 Immokalee Beaut Fd	76,000	76,000	76,000	85,000	-	85,000	11.8%
Carry Forward	268,500	144,500	183,200	151,400	-	151,400	4.8%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	665,960	577,400	885,100	677,400	-	677,400	17.3%

Notes:

The Board of County Commissioners (BCC) on April 24, 2007 approved the establishment of an Immokalee CRA office with an Executive Director and two support staff. The Board on March 9, 2010 approved the establishment of the Immokalee Business Development Center. The Business Development Center grant was not renewed and the program and related position phased out in

Office of the County Manager

Immokalee Community Redevelopment Agency (CRA)

Immokalee Community Redevelopment Agency (CRA) (186)

FY15. On October 1, 2012, the Board added management of the Immokalee Beautification MSTU to the CRA's responsibilities and authorized the addition of a project manager. Commencing in FY 13 the Board also moved roadway landscape maintenance of a section of Immokalee Road and SR 29 to the CRA. The CRA fund is compensated for management responsibilities from the Immokalee Beautification MSTU. The former Immokalee CRA Director's legal judgment was paid in January 2016 in the amount of \$80,528 from the Unincorporated Area General Fund (111) Other G&A account.

A significant challenge facing the CRA is the decline in taxable value and the resulting impact on Tax Increment Financing (TIF) revenue. The CRA's tax increment value peaked in 2008 at \$241,138,525. Today the tax increment value is \$108,274,148. This reduction under a millage neutral property tax rate has reduced TIF revenue from a peak of \$879,200 to \$440,300, a 50% reduction.

Forecast FY 2015:

Personal service costs are forecast under budget because of the Executive Director/Project Manager position being held vacant. Commercial Rehab Grant program payments are greater than budget to accommodate a preexisting façade grant that became payable in FY15.

The forecast also shows the refunding of HUD grants associated with the Immokalee Business Development Program. The refunding, (see transfers to funds 705 & 714), total is \$268,900. The initial source of funds for the refunding is an advance from Unincorporated Area General Fund (111). The CRA will repay this advance at a rate of \$30,000 per year or other amounts as available.

The primary revenue source for the Immokalee CRA is Tax Increment Financing revenue (TIF). TIF revenue is budgeted as transfers from the General Fund (001) and the Unincorporated Area General Fund (111). For FY 15 the CRA taxable increment value generated combined TIF revenue of \$356,000.

Current FY 2016:

The budget is based on three (3) FTEs reflecting the elimination of the vacant Executive Director/Project Manager position. Relative to FY15 funding this action reduces the personal services budget by approximately \$81,000. Two CRA staff members are funded by CRA funds. The third, a MSTU Project Manager, is funded by a transfer from Immokalee Beautification MSTU Fund (162).

Operating expenses are up a modest amount reflecting recent cost experience and a larger contractual service budget. Maintenance work related to the First Street Zocalo is being performed by the Parks & Recreation Division with costs split three ways between the CRA, Immokalee Beautification and the Parks & Recreation Division. The budget for the Commercial Rehabilitation Grant Program has been increased to \$35,000 and the Impact Fee Deferral Program budget is funded at \$20,000 relative to existing commitments.

A \$30,000 repayment of the Fund (111) advance relative to the Business Development Program is budgeted and reserves for capital outlay are increased to \$69,000.

Revenues:

The primary revenue sources are Tax Increment Financing (TIF) derived from the CRA's property tax increment and fund carryforward. The FY16 tax increment value is \$108,274,148. Under a millage neutral property tax rate CRA TIF revenue is increased by \$84,300 or 13.7% to \$440,300. This revenue is recorded as a transfer from the General Fund (001) and the Unincorporated General Fund (111). Carryforward going into FY16 is estimated to be \$151,400.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

**Immokalee Community Redevelopment Agency (CRA)
Immokalee CRA Grant and Grant Match (715/716)**

Mission Statement

To account for grants managed by the Immokalee CRA.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Reserves, Transfers, and Interest	-	76,200	76,200	-
Current Level of Service Budget	-	76,200	76,200	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	12,660	-	3,000	-	-	-	na
Operating Expense	890,748	-	3,010,300	-	-	-	na
Capital Outlay	-	-	131,300	-	-	-	na
Net Operating Budget	903,408	-	3,144,600	-	-	-	na
Reserves for Contingencies	-	-	-	76,200	-	76,200	na
Total Budget	903,408	-	3,144,600	76,200	-	76,200	na
Total FTE	1.00	-	-	-	-	-	na

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	61,947	-	20,600	-	-	-	na
SFWMD/Big Cypress Revenue	200,000	-	-	-	-	-	na
Interest/Misc	224	-	-	-	-	-	na
Reimb From Other Depts	688,794	-	3,124,000	-	-	-	na
Trans fm 186 Immok Redev Fd	-	-	76,200	-	-	-	na
Carry Forward	-	-	-	76,200	-	76,200	na
Total Funding	950,965	-	3,220,800	76,200	-	76,200	na

Forecast FY 2015:

Forecast grant expenditures include the following:

Federal Division of Housing Urban Development
 \$2,576,700 Grant No. 33214, Immokalee Stormwater Improvements
 \$ 29,500 Grant No. 33192, Immokalee First Street Plaza
 \$ 4,200 Grant No. 33158 & 33252, Immokalee Business Development Center - IBDC
 \$ 513,600 Grant No. 33293, Colorado Avenue SW

Florida Department of Transportation
 \$ 20,600 Grant No. 33210, Main Street Improvement

\$3,144,600 Total

Current FY 2016:

All new grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

**Immokalee Community Redevelopment Agency (CRA)
Immokalee Beautification MSTU (162)**

Mission Statement

The MSTU was created for the purpose of beautifying and maintaining the median areas of SR 29 and Immokalee Road (CR 846), and certain other public areas within the Immokalee Beautification Municipal Service Taxing Unit. The major objective is to maintain the completed improvements, and complete future improvements on SR 29 in accordance with the Master Plan established for this Beautification District and FDOT approvals.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Improvements General/Landscape Maintenance	-	336,400	336,400	-
Current Level of Service Budget	-	336,400	336,400	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	115,452	256,200	342,400	238,300	-	238,300	(7.0%)
Indirect Cost Reimburs	4,900	6,500	6,500	2,100	-	2,100	(67.7%)
Capital Outlay	77,363	119,900	170,000	-	-	-	(100.0%)
Net Operating Budget	197,715	382,600	518,900	240,400	-	240,400	(37.2%)
Trans to Property Appraiser	2,509	2,800	2,800	3,000	-	3,000	7.1%
Trans to Tax Collector	5,827	7,400	7,400	8,000	-	8,000	8.1%
Trans to 186 Immok Redev Fd	76,000	76,000	76,000	85,000	-	85,000	11.8%
Total Budget	282,051	468,800	605,100	336,400	-	336,400	(28.2%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	269,492	287,200	275,700	334,800	-	334,800	16.6%
Delinquent Ad Valorem Taxes	9,828	-	-	-	-	-	na
Miscellaneous Revenues	9,821	-	-	-	-	-	na
Interest/Misc	1,948	1,000	1,400	200	-	200	(80.0%)
Trans frm Property Appraiser	364	-	-	-	-	-	na
Trans frm Tax Collector	2,157	-	-	-	-	-	na
Carry Forward	334,600	195,100	346,200	18,200	-	18,200	(90.7%)
Less 5% Required By Law	-	(14,500)	-	(16,800)	-	(16,800)	15.9%
Total Funding	628,210	468,800	623,300	336,400	-	336,400	(28.2%)

Forecast FY 2015:

Capital outlay expenditure of \$170,000 for roadway landscaping and hardscaping is forecast.

Current FY 2016:

The FY 16 program is primarily an asset maintenance plan. Operating expenses include an interdepartmental expense of \$10,000 to maintain the new Zocalo First Street Plaza. A transfer of \$85,000 supports project management and administration provided by Immokalee CRA staff. No reserve is budgeted.

Revenues:

Taxable value for this district is \$334,814,874, a 6.59% increase from FY 15. The rolled back millage for this district is .8860 per \$1,000 of taxable value. The prior year millage was .9172. The advisory committee recommends a millage increase to 1.0000 that will generate \$334,800 in property taxes. The millage cap for this district is 1.0000 per \$1,000 of taxable value.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager

Immokalee Community Redevelopment Agency (CRA)

Landscaping - Immokalee Rd & State Road 29 (111)

Mission Statement

To provide maintenance of landscaped, non-landscaped medians and roadsides on sections of Immokalee Road and SR 29 within the Immokalee urban area to meet the standards adopted by the Board of County Commissioners and to support Florida Statutes Chapters 74-191.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Immokalee Roadway Beautification Management	-	195,700	-	195,700
This program provides funding for landscape maintenance contractors and operational costs required for maintenance of the landscaped and non-landscaped medians and roadways for Immokalee Road and SR 29 in the Immokalee area.				
Current Level of Service Budget	-	195,700	-	195,700

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	165,785	190,000	190,000	195,700	-	195,700	3.0%
Net Operating Budget	165,785	190,000	190,000	195,700	-	195,700	3.0%
Total Budget	165,785	190,000	190,000	195,700	-	195,700	3.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost MSTU General Fund	165,785	190,000	190,000	195,700	-	195,700	3.0%
Total Funding	165,785	190,000	190,000	195,700	-	195,700	3.0%

Notes:

In mid FY 12 the Board transferred management of the Immokalee Beautification MSTU to the Immokalee CRA and approved the addition of a CRA project manager position. The Board also approved the concept of using this position to manage all landscaped and improved road right-of-way in the Immokalee urban area. In FY 13 the median and roadside maintenance budget for Immokalee Road and SR 29 was moved under Immokalee CRA management.

Forecast FY 2015:

Forecast maintenance expenditures includes contractual maintenance services, electricity and water.

Current FY 2016:

Planned maintenance expenditures are in line with prior year levels. There is a modest increase in operating expenses for water usage which reflects recent cost experience

Collier County Government
Fiscal Year 2016 Adopted Budget

Public Services Department

Public Services Department
Organizational Chart

Total Full-Time Equivalents (FTE) = 388.10

Public Services Department Administration

Total Full-Time Equivalents (FTE) = 2.00

Operations and Veteran Services Division

Total Full-Time Equivalents (FTE) = 7.00

Domestic Animal Services Division

Total Full-Time Equivalents (FTE) = 33.00

Community and Human Services Division

Total Full-Time Equivalents (FTE) = 32.60

Library Division

Total Full-Time Equivalents (FTE) = 85.50

Museum Division

Total Full-Time Equivalents (FTE) = 15.00

Parks & Recreation Division

Total Full-Time Equivalents (FTE) = 196.00

Public Health Division

Total Full-Time Equivalents (FTE) = 0.00

University Extension Service Division

Total Full-Time Equivalents (FTE) = 8.50

Public Services Grants

Total Full-Time Equivalents (FTE) = 0.50

Public Transit and Neighborhood Enhancement (PTNE)

Total Full-Time Equivalents (FTE) = 6.00

Improvement Districts and MSTU

Total Full-Time Equivalents (FTE) = 2.00

Public Services Department

Steve Carnell, Department Head

The Public Services Department provides the citizens of Collier County with a wide variety of traditional governmental services that preserve and enhance the quality of life throughout the community. The Department includes a small administrative staff, the Operations & Veteran Services Division, Domestic Animal Services, Community & Human Services, Library, Museum, Parks & Recreation, University Extension Services, and the Public Transit & Neighborhood Enhancement Division. Through contractual arrangements, this Department has oversight responsibilities for the David Lawrence Center and the Public Health Division. The goal of each Division is to exceed our customers' expectations in providing quality services as cost effectively as possible. The total budget appropriation in FY 16 (including expanded requests, transfers, and reserves) is \$95,297,000.

The total number of authorized permanent Full Time Equivalent (FTE) positions in the Department for FY 16, including expanded requests, is 388.1.

Operations and Veterans Services Division:

This division is focused on coordination of department-wide activities, including implementation of new initiatives, fiscal planning and oversight, marketing and communications, and general quality control. For FY 16, the Veteran Services unit joins the Operations Division. For FY 16, this Division is shown as a separate budget.

County Extension, Education & Training Division:

The University Extension Services Division offers educational and demonstration services in the areas of Agriculture, Marine Sciences, Urban and Commercial Horticulture, Family Consumer Sciences and 4-H Youth Development. Requests from homeowners for assistance with gardening continue to increase, and the Division expects this trend will continue in FY 16. The 4-H program continues to grow and provides very valuable educational experiences for the community's youth.

Domestic Animal Services Division:

Domestic Animal Services provides protection to the citizens of Collier County from animal-related injury and zoonotic disease, gives temporary shelter to the community's unwanted and/or stray pet population, and promotes responsible pet ownership and humane treatment of animals. In FY 16 the Division will continue to focus on increasing compliance with Collier County's licensing and vaccination requirements and continued expansion of humane pet population control programs.

Community and Human Services Division:

By leveraging local, state, and federal funds, the Division provides a one-stop shop to lower income residents in need, including frail seniors, those seeking assistance with prescriptions and medical care, families striving for home ownership or to maintain their homes, and non-profits that meet affordable housing and community needs. In FY 16, the Division will coordinate efforts with community partners to continue all of these endeavors, while striving for improvement in compliance in grant management and overall process efficiency.

Library Division:

The Library Division's FY 16 initiatives include a community-wide assessment of library users' needs and interests and enhancement of on-line services and materials. The Library Division is seeking funding to restore certain operating hours at the Marco Island Branch that were cut in recent years due to restricted budgets. The IT Division has assumed responsibility for the Library computer network allowing for improved customer experience, security and greater focus on the core library mission.

Museum Division:

The Museum Division continues to operate five museum locations, each featuring a unique aspect of Collier County's history. Restoring the railroad club car at the Naples Depot and constructing the Pioneer Room at the Marco Island Museum Highlight FY 16 projects

Parks and Recreation Division:

The Parks and Recreation Division continues its emphasis on providing the same level of service to the community through increased efficiencies with technology and reorganizing resources. The Division maintains park facilities and programs throughout Collier County. Sun-N-Fun Lagoon continues to be a popular recreational attraction. The division is seeking to expand maintenance services at various park locations in FY16.

Public Health Division:

The Public Health Division continues to coordinate its efforts with the Board of County Commissioners to provide health

Public Services Department

care and environmental programs for Collier County residents. Additionally, the Division continues to monitor the success of the endeavor to refer all housing that does not meet minimum migrant housing standards to Code Enforcement.

Public Transit and Neighborhood Enhancement Division:

The Public Transit and Neighborhood Enhancement Division administers the public transit system: Collier Area Transit (CAT) and the Transportation Disadvantaged System (TD); and manages road beautification and drainage projects undertaken through the Municipal Service Taxing Units (MSTUs) process.

The following is a list of telephone numbers for additional information on programs and services provided by the Public Services Department:

252-8468 Administration
252-6956 Public Information Officer
455-1031 David Lawrence Center
252-7387 Domestic Animal Services
252-4800 Extension, Education & Training Center
252-2273 Community and Human Services
252-7177 Operations and Veteran Services Division
252-8387 Veteran Services
593-0334 Library
252-8476 Museum
252-4000 Parks and Recreation
252-8200 Public Health Division
252-5840 Public Transit and Neighborhood Enhancement

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

Division Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	23,485,204	24,992,200	26,637,200	25,505,100	545,500	26,050,600	4.2%
Operating Expense	25,940,917	29,423,600	37,165,800	25,829,300	9,300	25,838,600	(12.2%)
Indirect Cost Reimburs	365,400	384,600	384,600	363,400	-	363,400	(5.5%)
Capital Outlay	4,931,366	2,829,400	11,769,800	2,635,000	28,400	2,663,400	(5.9%)
Grants and Aid	2,858,934	2,443,700	5,179,000	2,763,200	-	2,763,200	13.1%
Remittances	5,063,114	500,000	14,587,500	500,000	-	500,000	0.0%
Total Net Budget	62,644,935	60,573,500	95,723,900	57,596,000	583,200	58,179,200	(4.0)%
Advance/Repay to 111 Unincrp Gen Fd	-	-	-	51,200	-	51,200	na
Trans to Property Appraiser	108,767	26,000	26,000	26,400	-	26,400	1.5%
Trans to Tax Collector	83,132	93,900	100,300	102,200	-	102,200	8.8%
Trans to 001 General Fund	346,300	258,300	285,800	261,300	-	261,300	1.2%
Trans to 111 Unincorp Gen Fd	270,600	387,300	387,300	265,100	-	265,100	(31.6%)
Trans to 123 Serv for Sr Fd	278,500	699,600	699,600	702,600	-	702,600	0.4%
Trans to 174 Consvr Collier Maint	4,500,000	-	-	500,000	-	500,000	na
Trans to 179 Consvr Collier Proj	95,500	330,000	330,000	-	-	-	(100.0%)
Trans to 193 TDC Museum	-	-	-	140,700	-	140,700	na
Trans to 708 Hum Serv Match	107,026	10,200	53,700	-	-	-	(100.0%)
Trans to 710 Pub Serv Match	-	105,600	120,600	-	-	-	(100.0%)
Trans to 259 Forest Lakes	973,200	114,200	114,200	100,000	-	100,000	(12.4%)
Trans to 314 Museum Cap	-	282,000	282,000	452,100	-	452,100	60.3%
Trans to 426 CAT Mass Transit Fd	1,136,134	-	1,721,700	-	-	-	na
Trans to 427 Transp Disadv Fd	38,419	-	78,900	-	-	-	na
Trans to 674 Carr Pres	1,827,400	-	-	-	-	-	na
Trans to 791 SHIP Grant	600	-	-	-	-	-	na
Reserves for Contingencies	377,068	2,959,400	-	3,028,200	-	3,028,200	2.3%
Reserves for Capital	-	32,879,000	-	637,500	-	637,500	(98.1%)
Restricted for Unfunded Requests	-	-	-	32,411,400	-	32,411,400	na
Reserves for Insurance	-	100,000	-	100,000	-	100,000	0.0%
Reserves for Cash Flow	-	200,000	-	422,500	-	422,500	111.3%
Reserves for Attrition	-	(16,200)	-	(17,800)	-	(17,800)	9.9%
Total Budget	72,787,581	99,002,800	99,924,000	96,779,400	583,200	97,362,600	(1.7)%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

Appropriations by Department	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Public Services Department Administration	455,499	558,700	525,100	304,900	-	304,900	(45.4%)
Operations and Veteran Services Division	260,699	355,300	328,900	655,700	-	655,700	84.5%
Domestic Animal Services Division	2,766,771	2,889,400	2,810,500	3,061,200	58,700	3,119,900	8.0%
Community and Human Services Division	13,673,036	7,263,000	27,923,900	7,549,300	72,400	7,621,700	4.9%
Library Division	6,868,599	7,310,200	7,522,200	7,859,300	28,600	7,887,900	7.9%
Museum Division	1,555,943	1,722,300	1,806,400	1,828,100	54,400	1,882,500	9.3%
Parks & Recreation Division	21,468,087	23,684,700	23,142,600	24,905,600	236,200	25,141,800	6.2%
Public Health Division	1,513,336	1,625,600	1,610,900	1,728,700	-	1,728,700	6.3%
University Extension Service Division	589,710	688,600	663,100	716,500	54,500	771,000	12.0%
Public Services Grants	895,785	105,600	719,100	-	-	-	(100.0%)
Public Transit and Neighborhood Enhancement (PTNE)	10,142,055	6,040,600	21,582,700	5,383,000	78,400	5,461,400	(9.6%)
Improvement Districts and MSTU	2,455,415	8,329,500	7,088,500	3,603,700	-	3,603,700	(56.7%)
Total Net Budget	62,644,935	60,573,500	95,723,900	57,596,000	583,200	58,179,200	(4.0%)
Domestic Animal Services Division	-	198,800	-	277,800	-	277,800	39.7%
Community and Human Services Division	484,826	884,400	753,300	1,039,200	-	1,039,200	17.5%
Library Division	-	907,900	103,200	114,500	-	114,500	(87.4%)
Museum Division	36,770	537,900	322,400	867,100	-	867,100	61.2%
Parks & Recreation Division	6,766,904	34,331,900	768,300	34,931,600	-	34,931,600	1.7%
University Extension Service Division	-	33,300	-	62,500	-	62,500	87.7%
Public Services Grants	63,200	2,400	2,400	-	-	-	(100.0%)
Public Transit and Neighborhood Enhancement (PTNE)	1,551,621	751,400	1,800,600	1,069,600	-	1,069,600	42.3%
Improvement Districts and MSTU	1,239,325	781,300	449,900	821,100	-	821,100	5.1%
Total Transfers and Reserves	10,142,646	38,429,300	4,200,100	39,183,400	-	39,183,400	2.0%
Total Budget	72,787,581	99,002,800	99,924,000	96,779,400	583,200	97,362,600	(1.7%)

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

Division Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	2,183,282	2,353,700	2,254,000	2,541,600	-	2,541,600	8.0%
Delinquent Ad Valorem Taxes	30,196	-	3,100	-	-	-	na
Tourist Devel Tax	1,838,488	1,637,900	1,998,200	1,883,500	-	1,883,500	15.0%
Licenses & Permits	302,091	285,800	266,900	311,700	-	311,700	9.1%
Intergovernmental Revenues	14,060,467	-	31,057,500	-	-	-	na
Charges For Services	8,560,794	9,489,300	9,610,000	10,376,700	-	10,376,700	9.4%
Fines & Forfeitures	256,280	270,200	276,400	273,400	-	273,400	1.2%
Miscellaneous Revenues	2,093,656	411,100	1,774,000	360,100	-	360,100	(12.4%)
Interest/Misc	258,072	173,300	227,000	185,400	-	185,400	7.0%
Advance/Repay fm 111 Unincrp Gen Fd	-	-	285,000	-	-	-	na
Reimb From Other Depts	634,816	47,100	34,000	100,000	-	100,000	112.3%
Trans frm Property Appraiser	2,935	-	-	-	-	-	na
Trans frm Tax Collector	32,774	-	-	-	-	-	na
Net Cost General Fund	20,182,879	23,399,200	22,639,300	24,600,700	358,100	24,958,800	6.7%
Net Cost MSTU General Fund	8,374,018	9,456,200	9,422,400	10,072,800	92,300	10,165,100	7.5%
Trans fm 001 Gen Fund	2,552,368	3,269,500	2,815,400	3,235,800	-	3,235,800	(1.0%)
Trans fm 111 MSTU Gen Fd	646,221	651,500	679,000	673,600	-	673,600	3.4%
Trans fm 116 Misc Grants	1,475	-	4,100	-	-	-	na
Trans fm 123 Svs for Sr Grants	86,101	-	5,600	-	-	-	na
Trans fm 129 Library Grants	-	103,200	103,200	-	-	-	(100.0%)
Trans fm 136 G Gate Beaut Fd	27,800	32,500	32,500	33,800	-	33,800	4.0%
Trans fm 143 Vander Beaut Fd	54,000	88,400	88,400	88,900	-	88,900	0.6%
Trans fm 158 Radio Rd Beaut Fd	28,100	30,900	30,900	32,300	-	32,300	4.5%
Trans fm 151 Sable Palm Rd Ex Fd	6,500	2,800	2,800	2,900	-	2,900	3.6%
Trans fm 152 Lely Golf Beaut Fd	29,400	30,700	30,700	31,700	-	31,700	3.3%
Trans fm 159 Forest Lake Fd	36,000	47,200	47,200	48,400	-	48,400	2.5%
Trans fm 165 Rock Rd	1,400	2,600	2,600	2,600	-	2,600	0.0%
Trans fm 166 Radio Rd East MSTU	24,200	24,200	24,200	24,500	-	24,500	1.2%
Trans fm 172 Conserv Collier Fd	4,500,000	-	-	-	-	-	na
Trans fm 174 Conserv Collier Maint	1,922,900	330,000	345,000	-	-	-	(100.0%)
Trans fm 179 Consvr Maint	-	-	-	500,000	-	500,000	na
Trans fm 186 Immok Redev Fd	-	-	192,700	-	-	-	na
Trans fm 191 SHIP Fd	600	-	-	-	-	-	na
Trans fm 195 TDC Cap Fd	160,000	160,000	160,000	164,800	-	164,800	3.0%
Trans fm 272 Conserv Co GO Bd	-	54,000	54,000	84,900	-	84,900	57.2%
Trans fm 273 Conservation Collier	34,900	37,200	37,100	200	-	200	(99.5%)
Trans fm 307 Lib Cap	366,464	1,600	-	-	-	-	(100.0%)
Trans fm 313 Gas Tax Cap Fd	2,068,383	2,000,000	2,891,500	1,633,400	-	1,633,400	(18.3%)
Trans fm 426 CAT Transit	1,068,304	-	1,721,700	-	-	-	na
Trans fm 427 Transp Disadv	106,249	-	78,200	-	-	-	na
Trans fm 428 Tran Disadv	-	-	700	-	-	-	na
Trans fm 474 Solid Waste Cap	600,000	500,000	701,600	-	-	-	(100.0%)
Trans fm 703/704 Ad Srv Grants	334	300	300	-	-	-	(100.0%)
Trans fm 707/708 Human Srv Grants	179,050	146,400	180,200	104,900	-	104,900	(28.3%)
Trans fm 709/710 Pub Srv Grants	-	2,400	2,400	-	-	-	(100.0%)
Carry Forward	48,529,700	44,273,200	49,722,600	39,745,600	132,800	39,878,400	(9.9%)
Less 5% Required By Law	-	(309,600)	-	(334,800)	-	(334,800)	8.1%
Total Funding	121,841,194	99,002,800	139,802,400	96,779,400	583,200	97,362,600	(1.7%)

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

Division Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Public Services Department Administration	5.00	5.00	5.00	2.00	-	2.00	(60.0%)
Operations and Veteran Services Division	3.00	4.00	4.00	7.00	-	7.00	75.0%
Domestic Animal Services Division	31.00	32.00	32.00	32.00	1.00	33.00	3.1%
Community and Human Services Division	29.60	30.60	30.60	30.60	2.00	32.60	6.5%
Library Division	83.50	86.50	84.50	84.50	1.00	85.50	(1.2%)
Museum Division	14.00	14.00	14.00	14.00	1.00	15.00	7.1%
Parks & Recreation Division	191.00	192.00	192.00	192.00	4.00	196.00	2.1%
University Extension Service Division	7.50	7.50	7.50	7.50	1.00	8.50	13.3%
Public Services Grants	0.50	0.50	0.50	0.50	-	0.50	0.0%
Public Transit and Neighborhood Enhancerr	5.00	5.00	5.00	5.00	1.00	6.00	20.0%
Improvement Districts and MSTU	2.00	2.00	2.00	2.00	-	2.00	0.0%
Total FTE	372.10	379.10	377.10	377.10	11.00	388.10	2.4%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

Public Services Department Administration

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	430,120	526,400	489,400	279,800	-	279,800	(46.8%)
Operating Expense	23,684	29,800	26,200	25,100	-	25,100	(15.8%)
Capital Outlay	1,695	2,500	9,500	-	-	-	(100.0%)
Net Operating Budget	455,499	558,700	525,100	304,900	-	304,900	(45.4%)
Total Budget	455,499	558,700	525,100	304,900	-	304,900	(45.4%)

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Public Services Administration (001)	455,499	558,700	525,100	304,900	-	304,900	(45.4%)
Total Net Budget	455,499	558,700	525,100	304,900	-	304,900	(45.4%)
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	455,499	558,700	525,100	304,900	-	304,900	(45.4%)

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	-	-	1,400	-	-	-	na
Net Cost General Fund	455,499	558,700	523,700	304,900	-	304,900	(45.4%)
Total Funding	455,499	558,700	525,100	304,900	-	304,900	(45.4%)

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Public Services Administration (001)	5.00	5.00	5.00	2.00	-	2.00	(60.0%)
Total FTE	5.00	5.00	5.00	2.00	-	2.00	(60.0%)

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

Public Services Department Administration

Public Services Administration (001)

Mission Statement

To provide professional management and administration to the eight divisions and two contracted agencies within the Department, providing a communication and organizational link between the County Commission, the County Manager, the staff and the public.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	2.00	304,900	-	304,900
To provide strategic and operational planning, budgeting and financial management, operating results and accountability, staff and policy development, and administrative and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards.				
Current Level of Service Budget	2.00	304,900	-	304,900

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	430,120	526,400	489,400	279,800	-	279,800	(46.8%)
Operating Expense	23,684	29,800	26,200	25,100	-	25,100	(15.8%)
Capital Outlay	1,695	2,500	9,500	-	-	-	(100.0%)
Net Operating Budget	455,499	558,700	525,100	304,900	-	304,900	(45.4%)
Total Budget	455,499	558,700	525,100	304,900	-	304,900	(45.4%)
Total FTE	5.00	5.00	5.00	2.00	-	2.00	(60.0%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	-	-	1,400	-	-	-	na
Net Cost General Fund	455,499	558,700	523,700	304,900	-	304,900	(45.4%)
Total Funding	455,499	558,700	525,100	304,900	-	304,900	(45.4%)

Forecast FY 2015:

Forecast personal services and operating expenditures are in line with the adopted budget. The capital outlay forecast reflects an adjustment for the acquisition of video equipment.

Revenue consists of an insurance reimbursement for vandalism damage to a vehicle.

Current FY 2016:

Consistent with Board direction, this budget includes an annual Motor Pool Capital Recovery allowance of \$2,300. The FY16 budget is lower because the Public Services Operations sections has been separated from the Public Services Administration budget. Public Services Operations budget is provided on the following page.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

Operations and Veteran Services Division

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	230,883	301,400	275,000	594,700	-	594,700	97.3%
Operating Expense	28,671	53,900	53,900	59,500	-	59,500	10.4%
Capital Outlay	1,145	-	-	1,500	-	1,500	na
Net Operating Budget	260,699	355,300	328,900	655,700	-	655,700	84.5%
Total Budget	260,699	355,300	328,900	655,700	-	655,700	84.5%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Public Services Operations (001)	-	-	-	285,800	-	285,800	na
Veterans Services (001)	260,699	355,300	328,900	369,900	-	369,900	4.1%
Total Net Budget	260,699	355,300	328,900	655,700	-	655,700	84.5%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	260,699	355,300	328,900	655,700	-	655,700	84.5%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost General Fund	260,699	355,300	328,900	655,700	-	655,700	84.5%
Total Funding	260,699	355,300	328,900	655,700	-	655,700	84.5%

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Public Services Operations (001)	-	-	-	3.00	-	3.00	na
Veterans Services (001)	3.00	4.00	4.00	4.00	-	4.00	0.0%
Total FTE	3.00	4.00	4.00	7.00	-	7.00	75.0%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

Operations and Veteran Services Division

Public Services Operations (001)

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Public Services Operations Mgt	3.00	285,800	-	285,800
Coordination of department-wide activities, including implementation of new initiatives, fiscal planning and oversight, marketing and communications, and general quality control.				
Current Level of Service Budget	3.00	285,800	-	285,800

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Social Media Reach	-	-	1,325,000	1,325,000

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	-	-	-	274,500	-	274,500	na
Operating Expense	-	-	-	9,800	-	9,800	na
Capital Outlay	-	-	-	1,500	-	1,500	na
Net Operating Budget	-	-	-	285,800	-	285,800	na
Total Budget	-	-	-	285,800	-	285,800	na
Total FTE	-	-	-	3.00	-	3.00	na

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost General Fund	-	-	-	285,800	-	285,800	na
Total Funding	-	-	-	285,800	-	285,800	na

Notes:

The Public Services Operations budget presented on this page represents three positions and associated operating costs that had previously been included in the Public Services Department Administration budget.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Operations and Veteran Services Division
Veterans Services (001)**

Mission Statement

To assist veterans and their dependents in preparing and pursuing claims and other entitlements.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Veteran Advocacy	4.00	350,600	-	350,600
To assist veterans and their dependents with service and non-service connected claims against the Veteran's Administration (VA). To provide information and assistance in obtaining other federal, state and local benefits.				
Transportation System	-	3,500	-	3,500
Transport veterans to VA medical facilities throughout Southern Florida.				
Veterans' Special Events	-	15,800	-	15,800
Provide support to various activities recognizing our Veterans, including the annual 4th of July celebration.				
Current Level of Service Budget	4.00	369,900	-	369,900

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Serve 95% of veterans requesting services within (5 working days	96	95	97	95
Transport Minimum of 90% of veterans who scheduled transports	93	90	94	90

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	230,883	301,400	275,000	320,200	-	320,200	6.2%
Operating Expense	28,671	53,900	53,900	49,700	-	49,700	(7.8%)
Capital Outlay	1,145	-	-	-	-	-	na
Net Operating Budget	260,699	355,300	328,900	369,900	-	369,900	4.1%
Total Budget	260,699	355,300	328,900	369,900	-	369,900	4.1%
Total FTE	3.00	4.00	4.00	4.00	-	4.00	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost General Fund	260,699	355,300	328,900	369,900	-	369,900	4.1%
Total Funding	260,699	355,300	328,900	369,900	-	369,900	4.1%

Forecast FY 2015:

Forecast expenditures are in line with the adopted budget.

Current FY 2016:

Personal services are somewhat higher reflecting a position being filled with a salary greater than budgeted in FY15. Consistent with Board direction, this budget includes an annual Motor Pool Capital Recovery allowance of \$3,900.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

Domestic Animal Services Division

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	1,868,747	1,992,200	1,951,500	2,009,000	58,700	2,067,700	3.8%
Operating Expense	708,755	777,000	734,400	876,700	-	876,700	12.8%
Capital Outlay	189,270	120,200	124,600	175,500	-	175,500	46.0%
Net Operating Budget	2,766,771	2,889,400	2,810,500	3,061,200	58,700	3,119,900	8.0%
Reserves for Contingencies	-	198,800	-	4,400	-	4,400	(97.8%)
Restricted for Unfunded Requests	-	-	-	273,400	-	273,400	na
Total Budget	2,766,771	3,088,200	2,810,500	3,339,000	58,700	3,397,700	10.0%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Domestic Animal Control (001)	2,709,458	2,837,900	2,745,700	3,016,000	58,700	3,074,700	8.3%
Domestic Animal Services Donations (180)	29,717	22,200	51,700	24,800	-	24,800	11.7%
Neutered/Spay Trust Fund (610)	27,597	29,300	13,100	20,400	-	20,400	(30.4%)
Total Net Budget	2,766,771	2,889,400	2,810,500	3,061,200	58,700	3,119,900	8.0%
Total Transfers and Reserves	-	198,800	-	277,800	-	277,800	39.7%
Total Budget	2,766,771	3,088,200	2,810,500	3,339,000	58,700	3,397,700	10.0%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Licenses & Permits	302,091	285,800	266,900	311,700	-	311,700	9.1%
Charges For Services	145,888	148,800	159,000	115,400	-	115,400	(22.4%)
Fines & Forfeitures	7,647	8,000	14,200	11,200	-	11,200	40.0%
Miscellaneous Revenues	86,712	20,000	30,000	30,000	-	30,000	50.0%
Interest/Misc	1,162	500	-	-	-	-	(100.0%)
Net Cost General Fund	2,277,074	2,420,700	2,336,600	2,610,000	58,700	2,668,700	10.2%
Carry Forward	213,900	206,700	267,700	263,900	-	263,900	27.7%
Less 5% Required By Law	-	(2,300)	-	(3,200)	-	(3,200)	39.1%
Total Funding	3,034,475	3,088,200	3,074,400	3,339,000	58,700	3,397,700	10.0%

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Domestic Animal Control (001)	31.00	32.00	32.00	32.00	1.00	33.00	3.1%
Total FTE	31.00	32.00	32.00	32.00	1.00	33.00	3.1%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

Domestic Animal Services Division

Domestic Animal Control (001)

Mission Statement

To ensure compliance with local and State animal-related laws; to return strays to their owners and promote adoption of homeless animals to new families; and to work toward ending the community problem of pet overpopulation.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	2.00	550,022	-	550,022
Fund Division administration and fixed overhead.				
Enforcement	12.00	1,037,802	343,000	694,802
Investigate citizen- or agency-initiated inquiries to enforce state and local animal laws, including but not limited to requirement to license; prohibitions against running at large, creating sanitary nuisance, and excessive barking; animal cruelty investigations; animal bite investigations for rabies prevention; and dangerous dog investigations. Assess appropriate penalties for infractions and impound stray animals. Inspect and permit animal-related businesses.				
Animal Care	9.00	727,876	40,500	687,376
Provide basic sanitary, sustenance, and enrichment services to animals in Division custody. Work toward positive outcomes for impounded animals as appropriate. Euthanize impounded animals as appropriate.				
Community Outreach	7.00	398,474	6,000	392,474
Facilitate animal adoption program, volunteer program, special events, and educational outreach efforts.				
Veterinary Clinic	2.00	301,826	16,500	285,326
Spay/neuter all cats and dogs prior to placement in home after adoption and prior to release to owner upon reclaim unless exempted as contemplated in the animal control ordinance; provide basic medical care to all animals in custody; provide and/or coordinate with outside veterinary clinics advanced medical care for special cases.				
Current Level of Service Budget	32.00	3,016,000	406,000	2,610,000
Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Veterinary Technician	1.00	58,700	-	58,700
To increase efficiency and safety with mandatory sterilization surgery and surgery preparation for all animals adopted and reclaimed by their owners. Provide proper patient monitoring during surgery and during the recovery process. Assist with daily rounds and record keeping for all animals examined by Shelter Veterinarian. Assist with triage of injured and sick animals. The addition of an additional technician will allow the ability to have animals sterilized and vaccinated against rabies prior to going into adoptions.				
Expanded Services Budget	1.00	58,700	-	58,700
Total Adopted Budget	33.00	3,074,700	406,000	2,668,700

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Domestic Animal Services Division
Domestic Animal Control (001)**

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
% of Human Rabies Exposure Cases Abated Within 14 Days	97	90	90	95
% Positive Animal Outcomes (adoptions, reclaims, transfers)	57	44	44	62
Animal Intake per 1,000 Population	16	18	18	16
Licenses sold	25,000	25,000	25,000	26,000

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	1,868,747	1,992,200	1,951,500	2,009,000	58,700	2,067,700	3.8%
Operating Expense	651,441	725,500	669,600	831,500	-	831,500	14.6%
Capital Outlay	189,270	120,200	124,600	175,500	-	175,500	46.0%
Net Operating Budget	2,709,458	2,837,900	2,745,700	3,016,000	58,700	3,074,700	8.3%
Total Budget	2,709,458	2,837,900	2,745,700	3,016,000	58,700	3,074,700	8.3%
Total FTE	31.00	32.00	32.00	32.00	1.00	33.00	3.1%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Licenses & Permits	297,155	280,900	260,900	303,300	-	303,300	8.0%
Charges For Services	127,266	128,300	134,000	91,500	-	91,500	(28.7%)
Fines & Forfeitures	7,647	8,000	14,200	11,200	-	11,200	40.0%
Miscellaneous Revenues	315	-	-	-	-	-	na
Net Cost General Fund	2,277,074	2,420,700	2,336,600	2,610,000	58,700	2,668,700	10.2%
Total Funding	2,709,458	2,837,900	2,745,700	3,016,000	58,700	3,074,700	8.3%

Notes:

In addition to the budget shown above, the contribution of inmate labor provided through the Sheriff's Department is essential to shelter operations and reduces labor costs by approximately \$120,000 annually.

Forecast FY 2015:

Forecast expenditures for personal services and operating expenses are in line with budget. The capital outlay forecast includes the replacement of two Domestic Animal Services vans and work on facility floor drains.

Current FY 2016:

Consistent with Board direction, this budget includes an annual Motor Pool Capital Recovery allowance of \$75,600. Other operating costs have increased for cremation services, special magistrate hearings and minor equipment. The Capital Outlay budget provides for the following:

\$ 2,500 - Radio replacement

\$ 64,000 - Building 5 dog run guillotine gates

\$109,000 - DAS Building ventilation system improvements

Revenues:

Revenues are expected to remain relatively consistent with the prior year as the Division continues improvements in the areas of licensing compliance and citation collection. In the area of animal adoptions, the revenue is expected to decrease as the Division is looking at reducing the cost of dog and cat adoptions in order to increase the live release rate.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Domestic Animal Services Division
Neutered/Spay Trust Fund (610)**

Mission Statement

To sterilize all dogs and cats adopted from Domestic Animal Services as required by F.S. 823.15.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Neutered or Spayed Program	-	20,400	20,400	-
Ensure all animals adopted from Domestic Animal Services are neutered or spayed. Collect a required fee to be applied to the total cost of the neuter or spay. Resolution 96-63 established the procedure.				
Reserves	-	166,700	166,700	-
Current Level of Service Budget	-	187,100	187,100	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	27,597	29,300	13,100	20,400	-	20,400	(30.4%)
Net Operating Budget	27,597	29,300	13,100	20,400	-	20,400	(30.4%)
Reserves for Contingencies	-	138,200	-	2,000	-	2,000	(98.6%)
Restricted for Unfunded Requests	-	-	-	164,700	-	164,700	na
Total Budget	27,597	167,500	13,100	187,100	-	187,100	11.7%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Licenses & Permits	4,936	4,900	6,000	8,400	-	8,400	71.4%
Charges For Services	18,623	20,500	25,000	23,900	-	23,900	16.6%
Interest/Misc	707	500	-	-	-	-	(100.0%)
Carry Forward	141,900	142,900	138,600	156,500	-	156,500	9.5%
Less 5% Required By Law	-	(1,300)	-	(1,700)	-	(1,700)	30.8%
Total Funding	166,165	167,500	169,600	187,100	-	187,100	11.7%

Notes:

This fund collects a specified allocation for each license purchased for non-neutered/spayed animals and from the neuter/spay fees charged for each animal adopted.

Current FY 2016:

The operating budget pays outside veterinarians to spay and/or neuter animals prior to their adoption when the DAS clinic cannot accommodate the day's total surgery load.

Reserves are held for use as required to meet the goals of the neutering/spaying program.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Domestic Animal Services Division
Domestic Animal Services Donations (180)**

Mission Statement

To solicit, receive, and expend private or community donations for the purpose of improving the lives of domestic animals in Collier County.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Event Support and Other Uses	-	6,000	6,000	-
Provides for special event support and other donor supported uses.				
Animal Care - Special Medical Care	-	18,800	18,800	-
Donation Trust Fund supported special medical care including radiographs, blood work, soft tissue, orthopedic surgeries and medication for heartworm positive dogs.				
Reserves	-	111,100	111,100	-
Current Level of Service Budget	-	135,900	135,900	-

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Donation Trust Fund Cases Funded	16	25	25	25

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	29,717	22,200	51,700	24,800	-	24,800	11.7%
Net Operating Budget	29,717	22,200	51,700	24,800	-	24,800	11.7%
Reserves for Contingencies	-	60,600	-	2,400	-	2,400	(96.0%)
Restricted for Unfunded Requests	-	-	-	108,700	-	108,700	na
Total Budget	29,717	82,800	51,700	135,900	-	135,900	64.1%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	86,397	20,000	30,000	30,000	-	30,000	50.0%
Interest/Misc	455	-	-	-	-	-	na
Carry Forward	72,000	63,800	129,100	107,400	-	107,400	68.3%
Less 5% Required By Law	-	(1,000)	-	(1,500)	-	(1,500)	50.0%
Total Funding	158,851	82,800	159,100	135,900	-	135,900	64.1%

Forecast FY 2015:

Reflects operating expenses associated with medical care for animals that would otherwise be euthanized. Additionally, \$30,000 is being utilized to conduct a "Maddie's Fund Shelter Assessment". Forecast revenues represent funds raised from donations.

Current FY 2016:

Operating expenses reflect funding for special medical care for animals in DAS custody and funding for the volunteer-initiated and funded martingale collar training program.

Revenues:

The revenue budget reflect estimated fund raising from special events and general donations as well as fund balance carried forward.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

Community and Human Services Division

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	1,987,751	1,393,600	3,430,900	1,500,800	72,400	1,573,200	12.9%
Operating Expense	5,477,367	4,691,200	6,488,200	4,660,300	-	4,660,300	(0.7%)
Capital Outlay	43,971	24,000	27,800	3,200	-	3,200	(86.7%)
Grants and Aid	1,600,834	1,154,200	3,889,500	1,385,000	-	1,385,000	20.0%
Remittances	4,563,114	-	14,087,500	-	-	-	na
Net Operating Budget	13,673,036	7,263,000	27,923,900	7,549,300	72,400	7,621,700	4.9%
Trans to 001 General Fund	98,700	-	-	-	-	-	na
Trans to 123 Serv for Sr Fd	278,500	699,600	699,600	702,600	-	702,600	0.4%
Trans to 708 Hum Serv Match	107,026	10,200	53,700	-	-	-	(100.0%)
Trans to 791 SHIP Grant	600	-	-	-	-	-	na
Reserves for Contingencies	-	174,600	-	276,600	-	276,600	58.4%
Restricted for Unfunded Requests	-	-	-	60,000	-	60,000	na
Total Budget	14,157,862	8,147,400	28,677,200	8,588,500	72,400	8,660,900	6.3%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Community Develop Block Grant & Home Invest (121)	423,748	-	2,686,000	-	-	-	na
David Lawrence Center, Inc. (001)	1,154,200	1,154,200	1,154,200	1,385,000	-	1,385,000	20.0%
Housing Grants (705/706)	4,630,927	-	11,760,300	-	-	-	na
Human Services Grants (707/708)	2,063,262	-	2,826,600	-	-	-	na
Marco Affordable Housing Grants (116)	-	1,600	436,000	3,400	-	3,400	112.5%
Operational Support & Housing (111)	79,313	100,000	96,700	107,500	-	107,500	7.5%
Services for Seniors Program (123)	290,379	699,600	792,900	747,700	-	747,700	6.9%
Social Services Program (001)	4,728,390	5,307,600	5,267,400	5,305,700	72,400	5,378,100	1.3%
State Housing Incentive Partnership SHIP (191/791)	302,816	-	2,903,800	-	-	-	na
Total Net Budget	13,673,036	7,263,000	27,923,900	7,549,300	72,400	7,621,700	4.9%
Total Transfers and Reserves	484,826	884,400	753,300	1,039,200	-	1,039,200	17.5%
Total Budget	14,157,862	8,147,400	28,677,200	8,588,500	72,400	8,660,900	6.3%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	8,982,551	-	17,351,400	-	-	-	na
Charges For Services	-	-	200,000	-	-	-	na
Miscellaneous Revenues	974,523	12,000	28,700	5,000	-	5,000	(58.3%)
Interest/Misc	16,866	-	19,900	2,400	-	2,400	na
Net Cost General Fund	5,998,883	7,013,200	6,978,500	7,283,400	72,400	7,355,800	4.9%
Net Cost MSTU General Fund	79,313	100,000	96,700	107,500	-	107,500	7.5%
Trans fm 001 Gen Fund	180,673	563,400	606,500	657,700	-	657,700	16.7%
Trans fm 116 Misc Grants	1,475	-	4,100	-	-	-	na
Trans fm 123 Svs for Sr Grants	86,101	-	5,600	-	-	-	na
Trans fm 186 Immok Redev Fd	-	-	192,700	-	-	-	na
Trans fm 191 SHIP Fd	600	-	-	-	-	-	na
Trans fm 707/708 Human Srv Grants	179,050	146,400	180,200	104,900	-	104,900	(28.3%)
Carry Forward	1,054,600	312,400	3,440,600	427,700	-	427,700	36.9%
Less 5% Required By Law	-	-	-	(100)	-	(100)	na
Total Funding	17,554,634	8,147,400	29,104,900	8,588,500	72,400	8,660,900	6.3%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

Community and Human Services Division

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Social Services Program (001)	7.00	8.00	8.00	8.00	1.00	9.00	12.5%
State Housing Incentive Partnership SHIP (191/791)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Operational Support & Housing (111)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Housing Grants (705/706)	11.00	9.50	9.50	9.80	-	9.80	3.2%
Human Services Grants (707/708)	9.60	11.10	11.10	10.80	1.00	11.80	6.3%
Total FTE	29.60	30.60	30.60	30.60	2.00	32.60	6.5%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

Community and Human Services Division

Social Services Program (001)

Mission Statement

Our professional staff provides a range of medical case management services to eligible citizens of Collier County as required by Florida Statutes 125.01, 409.915, 154.301, 406.50, and 39.304(5). These services are either state mandated, emergency/short-term medical, or general assistance that support community members in restoring self-sufficiency, providing rehabilitation, and returning them to their previously achieved levels of productivity. These services seek to meet the minimum needs required for health and decency, according to available funding and Board of County Commissioners' policy and philosophy.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	6.00	862,902	-	862,902
Funding for divisional administration and fixed divisional overhead to include monitoring and compliance oversight.				
Medicaid County Billing	-	3,465,500	-	3,465,500
Medicaid County expenses for Inpatient Hospital and Nursing Home care determined by Florida Statute 409.915.				
Indigent Burials and Abused Children Exams	-	30,000	-	30,000
Provide burial/cremation services to Collier County residents, as required by Florida Statute 406.50, and medical exams to residents as required by Florida Statute 39.304(5).				
Medical Assistance	2.00	732,204	-	732,204
As identified in Florida Statute 125.01, provide one-time emergency financial assistance to persons in order to return them to self-sufficiency, self-supporting, productive members of Collier County. Out-of-County Hospital Care as determined by Florida Statute 154.301 and Health Care Responsibility Act (HCRA).				
Medication Assistance	-	105,094	5,000	100,094
As identified in Florida Statute 125.01, provide short-term assistance to elderly, poverty level, uninsured county residents to alleviate illness and prolonged disabilities.				
Shelter and Welfare	-	110,000	-	110,000
As identified in Florida Statute 125.01, provide assistance to individuals who are temporarily disabled or without income to prevent homelessness or eviction from their home.				
Un-reimbursed Grant Related Costs	-	597,700	-	597,700
General Fund support of HHVS grant funded positions and operating costs for which grant funding for program administration and delivery are exhausted, insufficient or unallowable.				
Current Level of Service Budget	8.00	5,903,400	5,000	5,898,400
Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Senior Accountant	1.00	72,400	-	72,400
Add Senior Accountant for grant monitoring				
Expanded Services Budget	1.00	72,400	-	72,400
Total Adopted Budget	9.00	5,975,800	5,000	5,970,800

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

Community and Human Services Division

Social Services Program (001)

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	579,789	675,400	669,600	727,100	72,400	799,500	18.4%
Operating Expense	4,106,201	4,608,200	4,570,000	4,575,400	-	4,575,400	(0.7%)
Capital Outlay	42,400	24,000	27,800	3,200	-	3,200	(86.7%)
Net Operating Budget	4,728,390	5,307,600	5,267,400	5,305,700	72,400	5,378,100	1.3%
Trans to 123 Serv for Sr Fd	151,700	563,400	563,400	597,700	-	597,700	6.1%
Total Budget	4,880,090	5,871,000	5,830,800	5,903,400	72,400	5,975,800	1.8%
Total FTE	7.00	8.00	8.00	8.00	1.00	9.00	12.5%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	35,407	12,000	6,500	5,000	-	5,000	(58.3%)
Net Cost General Fund	4,844,683	5,859,000	5,824,300	5,898,400	72,400	5,970,800	1.9%
Total Funding	4,880,090	5,871,000	5,830,800	5,903,400	72,400	5,975,800	1.8%

Notes:

A transfer to Fund (123) is included in the budget. The transfer provides General Fund support for grant program personnel and operating costs for which grant funding is exhausted, insufficient, or unallowable.

In FY 15 LIP 6 Program (referred to as alternative intergovernmental transfer (IGT) programs) supplemented County general funds by providing a 20% match to local government dollars. In addition, the LIP (Low Income Pool) program provided a match of \$158,007 to Collier's \$107,283 contribution. Only selected programs within the Medical Assistance Category are eligible for this program. Total County General Fund allocation was \$2,507,583.

Forecast FY 2015:

Forecast costs for personal services and operating costs are consistent with the budget. Forecast capital outlay includes a vehicle replacement and two computers.

Current FY 2016:

Consistent with Board direction, this budget includes an annual Motor Pool Capital Recovery allowance of \$19,000.

The Senate HB 1884 passed and resulted in a further change in the Agency for Health Care Administration (AHCA) billing to Counties for their share of Medicaid expenses. The bill converts the billing process to one based on county enrollees and a resultant share portion of the annual expenditure. Collier County would be responsible for their proportionate share of enrollees in FY 16, or approximately \$3,362,777. There were bills introduced to modify this calculation, but as of publication of this document, no resolutions were achieved. The amount budgeted is the conservative.

Note: The Buy Back and Self Exemption (referred to as alternative intergovernmental transfer [IGT] programs) are expected to supplement County general funds by providing a match to local government dollars. At the time of this writing, the programs and guidelines impacting FY 16 are not yet available. When available, the arrangements will be presented to the Board for their action. Such action is not expected to change the budgeted funds.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

Community and Human Services Division

David Lawrence Center, Inc. (001)

Mission Statement

To provide for the local match requirement as described in Florida Administrative Code 65E-14.005 and Florida Statute 394.76 for the State portion funding of community mental health centers.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Baker Act	-	230,800	-	230,800
GAP funding in support of Baker Act services due to state budget cuts in Low Income Program (LIP) support.				
Mental Health Medical Services	-	1,154,200	-	1,154,200
Help clients achieve and maintain mental and emotional stability through client evaluation and assessment, medication management, and ongoing consultation.				
Current Level of Service Budget	-	1,385,000	-	1,385,000

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
# individuals served in the adult drug court, detox and substance abuse programs	1,116	1,500	1,200	1,500
# of children and adults served without Medicaid or Medicare coverage	4,324	5,260	4,500	5,260
85% or more Crisis Stabilization Unit discharges not readmitted within 30 days	90	85	89	85
Admissions processed to the Crisis Stabilization Unit	800	800	800	700

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Grants and Aid	1,154,200	1,154,200	1,154,200	1,385,000	-	1,385,000	20.0%
Net Operating Budget	1,154,200	1,154,200	1,154,200	1,385,000	-	1,385,000	20.0%
Total Budget	1,154,200	1,154,200	1,154,200	1,385,000	-	1,385,000	20.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost General Fund	1,154,200	1,154,200	1,154,200	1,385,000	-	1,385,000	20.0%
Total Funding	1,154,200	1,154,200	1,154,200	1,385,000	-	1,385,000	20.0%

Forecast FY 2015:

Payments under the contract with the David Lawrence Center are expected to be at budgeted level.

Current FY 2016:

The intergovernmental transfer (IGC) program is expected to supplement County general funds by providing a match to local governmental dollars, but the match percentage has not yet been determined; pending AHCA release of program details for FY 16.

Funding for the contract with the David Lawrence Center is established at the same level as the prior year.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

Community and Human Services Division

Marco Affordable Housing Grants (116)

Mission Statement

The County has a now terminated agreement with Marco Island to collect an annual amount that was placed into the Marco Island Trust Fund for the purpose of furthering affordable housing in Collier County. The fund balance is available for affordable housing activities.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Terminated Marco Affordable Housing Grant	-	3,400	3,400	-
The monies in this fund are primarily sourced from a now defunct affordable housing assistance agreement with the City of Marco Island. Subject to Board of County Commissioners approval the remaining monies identified in this budget are available for affordable housing efforts in Collier County,				
Current Level of Service Budget	-	3,400	3,400	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	-	1,600	436,000	3,400	-	3,400	112.5%
Net Operating Budget	-	1,600	436,000	3,400	-	3,400	112.5%
Trans to 001 General Fund	98,700	-	-	-	-	-	na
Trans to 708 Hum Serv Match	1,475	-	4,100	-	-	-	na
Total Budget	100,175	1,600	440,100	3,400	-	3,400	112.5%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	-	-	200,000	-	-	-	na
Interest/Misc	1,570	-	1,700	1,700	-	1,700	na
Carry Forward	346,300	1,600	240,200	1,800	-	1,800	12.5%
Less 5% Required By Law	-	-	-	(100)	-	(100)	na
Total Funding	347,870	1,600	441,900	3,400	-	3,400	112.5%

Notes:

In FY 11 the RSVP program budget was moved to Human Services Grant Fund (707).

The monies in this fund are primarily sourced from a now defunct affordable housing assistance agreement with the City of Marco Island. Subject to Board of County Commissioners approval the remaining monies identified in this budget are available for affordable housing efforts in Collier County.

Forecast FY 2015:

Consistent with standard grant and project budgeting, existing budget in Grant 33750, Marco Affordable Housing, is entirely forecast allowing the unexpended portion to carry forward into the next fiscal year and be used for eligible purposes. The forecast also includes a \$4,100 transfer to Fund (708) to match the Retired Senior Volunteer Program grant.

Forecast revenue of \$200,000 is repayment of a 2003 loan for the construction of an affordable housing development known as Tuscan Isle (aka Heron Cove Apartments). The funds may be used for eligible purposes and are included in provided expenditure forecast.

Current FY 2016:

The FY 16 budget reflects the recognition of carryforward and interest income, in the amount of \$3,400 to be used in for eligible purposes.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

Community and Human Services Division

Services for Seniors Program (123)

Mission Statement

To assist those frail, elderly Collier County residents in greatest medical, economic and social need to remain in their homes as long as possible and to improve or maintain their quality of life by preventing premature institutionalization.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
HHS Un-reimbursed Grant Related Costs	-	597,700	597,700	-
General Fund support of HHS grant funded positions and operating costs for which grant contract budgets for program administration and delivery are exhausted, insufficient or unallowable.				
Senior Choice Reinvestment	-	150,000	150,000	-
Federal and State excess revenues from Senior Choice unit reimbursement grant programs to support current and/or expanded senior service program levels for operations and personal services.				
Reserves / Carryforward	-	25,000	25,000	-
Current Level of Service Budget	-	772,700	772,700	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	283,943	638,500	719,000	691,000	-	691,000	8.2%
Operating Expense	6,437	61,100	73,900	56,700	-	56,700	(7.2%)
Net Operating Budget	290,379	699,600	792,900	747,700	-	747,700	6.9%
Trans to 708 Hum Serv Match	53,301	-	5,600	-	-	-	na
Reserves for Contingencies	-	10,000	-	25,000	-	25,000	150.0%
Total Budget	343,681	709,600	798,500	772,700	-	772,700	8.9%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	92	-	-	-	-	-	na
Miscellaneous Revenues	914	-	-	-	-	-	na
Interest/Misc	753	-	700	700	-	700	na
Trans fm 001 Gen Fund	151,700	563,400	563,400	597,700	-	597,700	6.1%
Trans fm 123 Svs for Sr Grants	32,800	-	-	-	-	-	na
Trans fm 707/708 Human Srv Grants	126,800	136,200	136,200	104,900	-	104,900	(23.0%)
Carry Forward	189,600	10,000	167,600	69,400	-	69,400	594.0%
Total Funding	502,658	709,600	867,900	772,700	-	772,700	8.9%

Notes:

The budget illustrated on this page provides funding for two separate programs. The first, un-reimbursed grant-related costs, utilizes monies provided from the General Fund to support otherwise un-reimbursed personnel and operating costs incurred on grant related activities for which grant funds are exhausted, underfunded or unallowable. The second, Senior Choice Reinvestment, reinvests excess Services for Seniors program revenues to support otherwise underfunded grant related Services for Seniors staffing and operational costs.

Forecast FY 2015:

The forecast include the remaining grant funds associated with the unspent dollars in various seniors grant programs totaling approximately \$214,600. The larger portion of the forecast is \$563,400 for un-reimbursed grant related personnel and operating costs supported by the General Fund.

Public Services Department

Community and Human Services Division

Services for Seniors Program (123)

Current FY 2016:

The FY 16 budget maintains the General Fund supported allowance, in the amount of \$597,700, to support otherwise un-reimbursed grant related payroll, health & other payroll related fringe benefit costs as well as Information Technology Division allocated expenses. This allowance supports costs incurred on grant activities for which grant funding is exhausted, insufficient or unallowable.

The Services for Seniors Program is made up of the following eight grant programs, and are awarded as unit reimbursements. Revenues collected in excess of expenditures are allowed to be reinvested in the senior programs. In FY 16, \$150,000 of excess revenue is proposed to be funded by carryforward and a transfer from Fund (707) to support administrative and program staffing expenses that are either unfunded or underfunded within individual Services for Seniors grant programs.

Federal:

Older American Act (OAA)

--Title III-B: Supportive Services and Senior Centers

--Title III-C-1: Congregate Nutrition Services

--Title III-C-2: Home-Delivered Nutrition Services

--Title III-E: National Family Caregiver Support Program

United States Department of Agriculture (USDA)

--Nutrition Service Incentives Program (NSIP)

State:

Community Care of the Elderly (CCE)

Home Care for the Elderly (HCE)

Alzheimer's Disease Initiative (ADI)

Revenues:

Transfer of excess program revenue from the Human Service Grant Fund (707) supports the senior's program budget. A transfer from the General Fund supports otherwise un-reimbursed grant related personnel and operating costs.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Community and Human Services Division
Community Develop Block Grant & Home Invest (121)**

Mission Statement

The mission of the Collier County Community and Human Services Division's grants and affordable housing programs is to meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies, and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	40,491	-	8,100	-	-	-	na
Operating Expense	42,310	-	-	-	-	-	na
Grants and Aid	56,734	-	-	-	-	-	na
Remittances	284,214	-	2,677,900	-	-	-	na
Net Operating Budget	423,748	-	2,686,000	-	-	-	na
Total Budget	423,748	-	2,686,000	-	-	-	na

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	175,570	-	-	-	-	-	na
Miscellaneous Revenues	197,390	-	-	-	-	-	na
Interest/Misc	266	-	-	-	-	-	na
Trans fm 001 Gen Fund	28,973	-	-	-	-	-	na
Carry Forward	518,700	-	2,686,000	-	-	-	na
Total Funding	920,898	-	2,686,000	-	-	-	na

Forecast FY 2015:

The forecast expenses reflect the continuation of some older, multi-year grants. Staff is working to close these out as soon as it is possible to do so. Grants beginning in FY 12 and forward, associated with CDBG, have been processed in the Grants Management System and shown in the Housing Grants Funds (705/706). Community Development Block Grant Fund (121) will eventually be closed out as the older grants are closed.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Community and Human Services Division
State Housing Incentive Partnership SHIP (191/791)**

Mission Statement

Increase the supply of affordable housing county-wide by managing the Affordable Housing Trust Fund providing for affordable housing strategies such as owner occupied housing rehabilitation and emergency repair, down payment/closing cost assistance, land acquisition with new construction and demolition with new construction.

Program Summary				FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
SHIP Program Administration/Overhead				1.00	-	-	-
Current Level of Service Budget				1.00	-	-	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	52,252	-	168,500	-	-	-	na
Operating Expense	10,564	-	-	-	-	-	na
Grants and Aid	240,000	-	2,735,300	-	-	-	na
Net Operating Budget	302,816	-	2,903,800	-	-	-	na
Trans to 791 SHIP Grant	600	-	-	-	-	-	na
Total Budget	303,416	-	2,903,800	-	-	-	na
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	1,132,321	-	2,885,900	-	-	-	na
Miscellaneous Revenues	319,757	-	-	-	-	-	na
Interest/Misc	6,816	-	17,500	-	-	-	na
Trans fm 191 SHIP Fd	600	-	-	-	-	-	na
Carry Forward	-	-	400	-	-	-	na
Total Funding	1,459,494	-	2,903,800	-	-	-	na

Notes:

State Statutes require this fund be maintained separately from all others until all program and or prior grant dollars are spent.

Current FY 2016:

Staff will continue to administer the program and there are expected to be sufficient administrative funding from the program to support operations in FY 16.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

Community and Human Services Division

Operational Support & Housing (111)

Mission Statement

The mission of the Collier County Community and Human Services Division's grants and affordable housing programs is to meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies, and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Housing Program Administration / Overhead	1.00	107,500	-	107,500
Current Level of Service Budget	1.00	107,500	-	107,500

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	62,374	79,700	76,600	82,700	-	82,700	3.8%
Operating Expense	16,939	20,300	20,100	24,800	-	24,800	22.2%
Net Operating Budget	79,313	100,000	96,700	107,500	-	107,500	7.5%
Total Budget	79,313	100,000	96,700	107,500	-	107,500	7.5%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost MSTU General Fund	79,313	100,000	96,700	107,500	-	107,500	7.5%
Total Funding	79,313	100,000	96,700	107,500	-	107,500	7.5%

Forecast FY 2015:

Forecast costs for personal services and operating costs are consistent with the budget.

Current FY 2016:

Operating costs are slightly higher reflecting an increase in Fleet costs.

Revenues:

In prior years funding for this function was provided in part by fees collected from providing credit reports to potential home buyers and Loan Consortium origination fees. The Consortium has been defunct for at least four years. There will be no revenues associated with impact fee applications for FY 16 as the impact fee deferral program remains suspended.

The program as presently constituted is funded from the Unincorporated Area General Fund (111).

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

Community and Human Services Division

Housing Grants (705/706)

Mission Statement

The mission of the Community and Human Services Division's grants and affordable housing programs is to meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Housing Grants Program Management	8.80	-	-	-
SHIP Program Administration/Overhead	1.00	-	-	-
Reserves, Transfers, and Interest	-	60,000	60,000	-
Current Level of Service Budget	9.80	60,000	60,000	-

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
% of timely grant spending (goal = 100%)	80	100	100	100
Improve controls evidenced by fewer findings in single audit	1	1	-	1
Improve controls as evidenced by fewer programs with qualified opinion in single audit	-	-	-	1
Increase by at least 1% the amount of federal funds leveraged against federal grants awarded	1	-	-	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	467,754	-	1,103,000	-	-	-	na
Operating Expense	64,825	-	209,600	-	-	-	na
Capital Outlay	1,571	-	-	-	-	-	na
Grants and Aid	140,000	-	-	-	-	-	na
Remittances	3,956,778	-	10,447,700	-	-	-	na
Net Operating Budget	4,630,927	-	11,760,300	-	-	-	na
Restricted for Unfunded Requests	-	-	-	60,000	-	60,000	na
Total Budget	4,630,927	-	11,760,300	60,000	-	60,000	na
Total FTE	11.00	9.50	9.50	9.80	-	9.80	3.2%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	5,814,609	-	11,524,500	-	-	-	na
Miscellaneous Revenues	389,000	-	-	-	-	-	na
Interest/Misc	3,432	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	-	43,100	60,000	-	60,000	na
Trans fm 186 Immok Redev Fd	-	-	192,700	-	-	-	na
Total Funding	6,207,040	-	11,760,300	60,000	-	60,000	na

Public Services Department

**Community and Human Services Division
Housing Grants (705/706)**

Notes:

All HUD related grants for CDBG, NSP, HOME, ESG and other Housing related grant programs are in this fund in the Grants Management System. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Forecast FY 2015:

These amounts represent new grants received during the fiscal year and carryforward of continuing grant programs as described below.

Current FY 2016:

Grant funded positions (FTEs) are allocated to grants throughout the Division to align positions and ultimately the personal services budget with specific grant activities. In the General Fund supported budget there is an expanded service request for one additional FTE to support required grant monitoring and in the 001 fund there is an expanded service request for one additional FTE to support the grant funded meals program (no additional funding required).

Collier County is a recipient of HUD entitlement funding based on the demographics of its population and as such, must provide services that meet a national objective for low and moderate income families, or where there is slum or blight, or an urgent need. The Community and Human Services Division facilitates a competitive grant application process for the dollars received as an entitlement community. During this process, non-profit organizations submit applications requesting assistance in meeting their goals to solve community problems in the areas of affordable housing, neighborhood revitalization, economic development and public facility improvement in low-income neighborhoods. At this time, CHS is administering over 15 grant programs and over 60 separate projects or agreements approved by the Board of County Commissioners.

The Community Development Block Grant (CDBG) program works to ensure there is an adequate supply of decent affordable housing, to provide services to the most vulnerable persons in our communities, and to create jobs through the expansion and retention of businesses. The HOME Investment Partnership Program (HOME) funds a broad range of eligible activities, housing construction or rehabilitation, tenant-based rental assistance and other housing activities. The Emergency Shelter Grants Program (ESG) provides homeless persons with basic shelter and essential supportive services. Programs authorized by The McKinney-Vento Homeless Assistance Act are administered by HUD. In turn, HUD awards funds competitively to communities seeking to develop a "Continuum of Care" (CoC) system. Collier County transitioned the lead agency to the local CoC in FY 13, and maintains its seat on the CoC.

Neighborhood Stabilization Program (NSP): The Neighborhood Stabilization Program was authorized by Title III of Division B of the Housing and Economic Recovery Act, 2008. NSP activities are focused within the areas at greatest risk for further economic deterioration. Factors considered include the percentage of home foreclosures, percentage of homes financed by a subprime mortgage related loan, and those geographical areas likely to face a significant rise in the rate of foreclosures. The initial program's total appropriation was \$3.92 billion, of which Collier County was awarded \$7.3 million dollars for the NSP-1 program and then an additional \$1B allocation was made through the Wall Street Reform and Consumer Protection Act of 2010 (Dodd-Frank Act), and Collier County was awarded \$3.9M for the NSP-3 program. The NSP 1 and 3 programs were outsourced during FY 13 under a developer agreement with Habitat for Humanity. The NSP-3 expenditure deadline has been achieved. The remaining program income funds are being used to compensate the final developer fees to Habitat for Humanity when each home is sold. Habitat for Humanity was able to acquire and rehabilitate and resell 28 homes under the grant. The NSP-1 program has ceased purchasing and rehabilitating properties, and has transferred all non-rehabilitated properties to Habitat For Humanity for rehabilitation and resale. For both programs, Collier County will continue to monitor for compliance, perform required reporting, and handle any related outstanding financial transactions.

Disaster Recovery Initiative 2010: On February 13, 2009 and August 14, 2009, disaster relief funding was made available to Florida by the U.S.

Department of Housing and Urban Development, under Title IV of the Robert T. Stafford Disaster Recovery Initiative 2010: On February 13, 2009 and August 14, 2009, disaster relief funding was made available to Florida by the U.S. Department of Housing and Urban Development, under Title IV of the Robert T. Stafford Disaster Relief and Emergency Assistance Act (42 U.S.C. 5121 et. seq.) for federally declared natural disasters that occurred during 2008. Specifically, in Florida, Congress allocated \$81 million and directed that the funds go to the areas facing the greatest need in recovering from Tropical Storm Fay, Hurricane Gustav and Hurricane Ike. The County has been awarded \$9.9 million in disaster recovery funding associated with Tropical Storm Fay in 2008. The funds are administered by the Community and Human Services Division.

Projects associated with this funding include hurricane hardening for multi-family residential structures, stormwater drainage improvements, replacement housing and emergency shelter improvements, with all funds to be expended, via grant extensions by

Public Services Department

Community and Human Services Division

Housing Grants (705/706)

August 2015; with closeout activities continuing to approximately December 2015.

Disaster Recovery Enhancement Funding (DREF) The Consolidated Security, Disaster Assistance, and Continuing Appropriations Act, 2009, (Public Law 110-329, approved September 30, 2008) appropriated \$6.5 billion dollars for recovery from 2008 disasters. Funds must be used only for disaster relief, long-term recovery, and restoration of infrastructure, housing and economic revitalization in areas affected by hurricanes, flooding and other natural disasters, for which the President declared a major disaster. Florida received a total of \$81 million dollars, of which Collier County was awarded approximately \$3.3 million dollars. The funds are administered by the Community and Human Services Division. Projects associated with this funding include multi-family residential replacement housing and storm water drainage improvements.

The state DEO has notified Collier County that HUD has set a deadline for the state to close these grant funds by December 2015. The full time FTE associated with this grant will no longer be required to carry out this program once the program is fully closed. However, the FTE will remain allocated to CHS.

Finally, a \$60,000 match for an FY16 Emergency Solutions Grant match is provided.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

Community and Human Services Division

Human Services Grants (707/708)

Mission Statement

To provide community services through grant awards designed to: support seniors by providing in-home support and nutrition assistance to those in greatest medical, economic and social need thereby improving quality of life and preventing premature institutionalization; creating volunteer opportunities for seniors; and the administration of various community initiatives in which grant funds are received.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Retired and Senior Volunteer Program (RSVP) Federal Grant	2.00	10,100	10,100	-
A federal grant program sponsored by Collier County Government whereby retirees contribute time and expertise to the community.				
Community Care for the Elderly Grant	6.00	85,000	85,000	-
The Community Care for the Elderly (CCE) Program provides community-based services organized in a continuum of care to help functionally impaired older people live in the least restrictive yet most cost-effective environment suitable to their needs.				
Older Americans' Act	2.80	84,900	84,900	-
Older Americans' Act - Title III-B, III-C1, III-C2, and III-E Federal Grant Programs for the organization and delivery of social and nutrition services to individuals 65 or older and their caregivers.				
Senior Choice Reinvestment	-	104,900	104,900	-
Federal and State excess revenues from Senior Choice unit reimbursement grant programs to support current and/or expanded senior service program levels for operations and personal services.				
Reserves, Transfers, and Interest	-	71,600	71,600	-
Current Level of Service Budget	10.80	356,500	356,500	-
Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Case Manager Assistant - Grant Funded	1.00	-	-	-
Convert job bank Case Manager Assistant which will be funded by grants. Grant budgets are approved by budget amendment at the time of approval. Grant funded position show up as an unfunded FTE in our budget. Being grant funded the position has no net impact on the General Fund. The annual cost of a regular FT Case Manager Assistant position is \$47,200. The duties that will be assigned to this position are presently being done by a job bank employee. The net cost of the position will therefore be less than \$47,200.				
Expanded Services Budget	1.00	-	-	-
Total Adopted Budget	11.80	356,500	356,500	-

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

Community and Human Services Division

Human Services Grants (707/708)

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
# of clients requesting Medical/Prescription services	1,200	1,200	1,200	1,200
# of nutritious meals served to Seniors	37,654	38,000	53,500	38,000
% of meals served that supply at least 1/3 of USDA recommended nutritional allowances	100	100	100	100
% of timely annual vendor monitoring (goal = 100%)	100	100	100	100
% of timely assessments and intakes (goal = 100%)	100	100	100	100
Increase number of strategic focus area sites by 5% annually	-	5	15	15
Increase number of volunteer hours by 2% annually	-	7,400	8,000	7,500

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	501,148	-	686,100	-	-	-	na
Operating Expense	1,230,092	-	1,178,600	-	-	-	na
Grants and Aid	9,900	-	-	-	-	-	na
Remittances	322,122	-	961,900	-	-	-	na
Net Operating Budget	2,063,262	-	2,826,600	-	-	-	na
Trans to 123 Serv for Sr Fd	126,800	136,200	136,200	104,900	-	104,900	(23.0%)
Trans to 708 Hum Serv Match	52,250	10,200	44,000	-	-	-	(100.0%)
Reserves for Contingencies	-	164,600	-	251,600	-	251,600	52.9%
Total Budget	2,242,312	311,000	3,006,800	356,500	-	356,500	14.6%
Total FTE	9.60	11.10	11.10	10.80	1.00	11.80	6.3%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	1,859,960	-	2,941,000	-	-	-	na
Miscellaneous Revenues	32,056	-	22,200	-	-	-	na
Interest/Misc	4,029	-	-	-	-	-	na
Trans fm 116 Misc Grants	1,475	-	4,100	-	-	-	na
Trans fm 123 Svs for Sr Grants	53,301	-	5,600	-	-	-	na
Trans fm 707/708 Human Srv Grants	52,250	10,200	44,000	-	-	-	(100.0%)
Carry Forward	-	300,800	346,400	356,500	-	356,500	18.5%
Total Funding	2,003,070	311,000	3,363,300	356,500	-	356,500	14.6%

Notes:

All new grants for Services for Seniors, Human Services, and Retired & Senior Volunteer Programs are in this fund in the Grants Management System. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time. Required match for established grants will be budgeted in this fund in the future, along with their associated program expenses.

Forecast FY 2015:

Forecast funds represent grants received during the fiscal year as well as the continuation of existing grants from the prior year. The transfers of \$8,200 from General Fund (001), \$5,600 from Services for Seniors Fund (123), and \$100,617.09 from Services for Seniors Grant Fund (123) were required match for the Community Care for the Elderly and Older Americans Act Title III programs, and the Retired and Senior Volunteer Program. The accumulation of funds in the Services for Seniors Grant Fund (123) represents several years of unexpended grant funds that were not required to be turned back.

Current FY 2016:

Several Service for Seniors grant programs require local match in the range of 10 to 30 percent. Prior year excess revenues within the family of grant funds (707/708) are requested to support anticipated match requirements as well as underfunded and unfunded

Public Services Department

Community and Human Services Division

Human Services Grants (707/708)

program activities in FY 16 as follows:

Match Earmarks

Retired and Senior Volunteer Program (RSVP) - \$10,100

Community Care for the Elderly - \$85,000

Older American Act Title III - \$84,900

Transfer and Reserves

A transfer of \$104,900 to re-appropriate excess revenue is requested to support administrative and program staffing that is either unfunded or underfunded within individual grant programs within Services for Seniors Fund (123).

Reserves of \$71,600 has been established to serve as a contingency for fluctuations in match requirements. Any remaining excess revenues may be used for future expenditures.

Revenues:

A combination of carryforward and matching funds from Fund (707) provide support for the FY 15 budget.

Grant Program Descriptions:

Services for Seniors: The Services for Seniors CCE, ADI, HCE, Title III B and III-E programs provide professional case management services for qualified individuals, primarily 60 years of age and older, who are at risk for nursing home placement. The Division serves as the lead agency for elder services in Collier County. Services provided include support services, such as personal care, homemaking, supplies, daycare, and caregiver subsidies, all of which strive to enable clients to age in place. These grants are provided by the Department of Elder Affairs through the Area Agency on Aging of Southwest Florida, fka Senior Choices. These grants do not provide direct administrative allocations.

Nutrition Program: Services for Seniors also operates a Senior Nutrition Program under Title III-C1, III-C2, and NSIP providing home delivered meals, and operates four congregate meal dining sites throughout Collier County. The dining sites are located in East Naples, Naples, Immokalee, and Golden Gate. The Nutrition Program is supported by funding from the Older Americans Act Title III-C and NSIP, through the Area Agency on Aging of Southwest Florida, fka Senior Choices.

Retired Senior and Volunteer Program: The Retired Senior and Volunteer Program (RSVP) provides organized volunteer opportunities to individuals 55 years of age and older in Collier County. The program works with over 15-20 non profit and government agencies to provide these opportunities. Approximately 150 RSVP volunteers contribute thousands of hours of services throughout the County per year. The grant of \$54,522 is provided by the Corporation for National and Community Service.

Safe Haven Visitation Program: The Safe Havens grant in the amount of \$350,000 was awarded from the United States Department of Justice, Office on Violence Against Women in 2012 as a three-year grant. The Collier County Child Advocacy Council (CCCAC) utilizes these funds to improve supervised visitation services, enhance security, and expand center services. The CCCAC anticipates serving over 200 children and adult victims of domestic violence each year. The goals are to keep children and adult victims safe, provide a positive environment for visitation and exchanges, and assist families through difficult situations with counseling, supervision, a safe environment, and case management services. The County has applied for the new Safe Havens Grant with inception on October, 2015.

The Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant (CJMHSR) is funded through the State of Florida Department of Children and Families. Collier County was allocated \$853,354 over three (3) years beginning in July 2014 and ending in 2017. The program will continue to expand initiatives that increase public safety, avert increased spending on criminal justice, and improve the accessibility and effectiveness of treatment services. The program serves persons who have a mental illness, substance abuse disorder, or co-occurring mental health and substance abuse disorders and who are in, or at risk of entering, the criminal justice system. The agencies contracted with for this grant include the Collier County Sheriff's Office, and David Lawrence Center.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

Library Division

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	5,094,766	5,487,600	5,162,500	5,358,600	28,600	5,387,200	(1.8%)
Operating Expense	1,452,058	1,535,600	1,931,500	2,235,700	-	2,235,700	45.6%
Capital Outlay	321,774	287,000	428,200	265,000	-	265,000	(7.7%)
Net Operating Budget	6,868,599	7,310,200	7,522,200	7,859,300	28,600	7,887,900	7.9%
Trans to 710 Pub Serv Match	-	103,200	103,200	-	-	-	(100.0%)
Reserves for Contingencies	-	-	-	24,500	-	24,500	na
Reserves for Capital	-	804,700	-	90,000	-	90,000	(88.8%)
Total Budget	6,868,599	8,218,100	7,625,400	7,973,800	28,600	8,002,400	(2.6%)

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Library (001)	6,562,701	7,038,100	6,715,600	7,594,300	28,600	7,622,900	8.3%
Library E-Rate Program (129)	6,512	-	534,300	-	-	-	na
Library Trust Fund (612)	299,385	272,100	272,300	265,000	-	265,000	(2.6%)
Total Net Budget	6,868,599	7,310,200	7,522,200	7,859,300	28,600	7,887,900	7.9%
Total Transfers and Reserves	-	907,900	103,200	114,500	-	114,500	(87.4%)
Total Budget	6,868,599	8,218,100	7,625,400	7,973,800	28,600	8,002,400	(2.6%)

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	162,437	170,000	170,000	172,000	-	172,000	1.2%
Fines & Forfeitures	214,524	225,000	225,000	225,000	-	225,000	0.0%
Miscellaneous Revenues	217,897	30,000	30,700	30,000	-	30,000	0.0%
Interest/Misc	6,216	3,100	3,000	1,300	-	1,300	(58.1%)
Net Cost General Fund	6,184,004	6,643,100	6,320,600	7,197,300	28,600	7,225,900	8.8%
Trans fm 307 Lib Cap	366,464	1,600	-	-	-	-	(100.0%)
Carry Forward	936,600	1,146,900	1,225,900	349,800	-	349,800	(69.5%)
Less 5% Required By Law	-	(1,600)	-	(1,600)	-	(1,600)	0.0%
Total Funding	8,088,142	8,218,100	7,975,200	7,973,800	28,600	8,002,400	(2.6%)

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Library (001)	83.50	86.50	84.50	84.50	1.00	85.50	(1.2%)
Total FTE	83.50	86.50	84.50	84.50	1.00	85.50	(1.2%)

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

Library Division

Library (001)

Mission Statement

To provide, promote and support Library information and services that enlighten the minds and enrich the lives of community residents and visitors of all ages.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Library Administration	15.00	2,904,900	397,000	2,507,900
The Administration Program for the Collier County Public Library system is located in the Headquarters Library facility. This program consists of six components: General Supervision and Finance, Acquisitions, Technical Services, Data Management, Public Relations and Training/Courier services among the libraries.				
Headquarters Library	18.00	1,157,600	-	1,157,600
The Headquarters Library program provides a full-service public Library to approximately 100,000 citizens living in the northern areas of the County, with 64 hours of service weekly, seven days a week year round. Services include: reference, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's books and story programs, OverDrive download station, and other special programs and activities. 32.3% of Library usage is from this location.				
Naples Regional Library	16.00	1,137,600	-	1,137,600
The Naples Regional Library program provides a full service public Library within the City of Naples, for a total of 56 hours, six days per week. This Library, representing 17.9% of the Library usage, houses the largest book collection in the system, includes extensive reference and genealogy collections. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. The Library's Mail-A-Book service to those who cannot visit a Library also operates from this location.				
Immokalee Branch	4.00	263,100	-	263,100
The Immokalee Branch Library program provides a full service public Library to Immokalee and Ave Maria. This Library offers specialized information and referral program to the Immokalee residents and all of Collier County. This Library is the sole source of Public Library services in the area, providing 40 hours of service weekly. It is located 25 miles from the Estates Branch and 50 miles from the Headquarters Library. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents about 3% of the Library usage.				
Golden Gate Branch	5.50	466,300	-	466,300
The Golden Gate Branch Library program provides a full service public Library, with 52 hours of service weekly. Golden Gate Branch is located 12 miles from the Headquarters Library, 8 miles from the Naples Regional Library and 8 miles from the Estates Branch. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents about 9.0% of Library usage.				

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Library Division
Library (001)**

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Marco Island Branch	4.50	298,900	-	298,900
The Marco Island Branch Library program provides a full service public Library to the citizens living on Marco Island, the Isles of Capri and Goodland, in 44 hours per week. This Library is located on Marco Island and is 15 miles from the East Naples Branch, 13 miles from the new South Regional Library and 23 miles from the Headquarters Library. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents about 7.7% of Library usage, with definite seasonal patterns of usage.				
East Naples Branch	4.00	176,747	-	176,747
The East Naples Branch Library program provides a full service Public Library to the area residents, with 36 hours of service weekly. This Library is located about 10 miles from the Naples Regional Library, 22 miles from the Headquarters Library and 7 miles from the new South Regional Library. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents about 4.7% of Library usage.				
Estates Branch	4.50	288,900	-	288,900
The Estates Branch Library program provides a full service Public Library, with 36 hours of service weekly. Estates Branch is located 22 miles from the Headquarters Library, 8 miles from the Golden Gate Branch, and 25 miles from the Immokalee Branch Library. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents about 6.1% of Library usage. The Estates Branch has a formal computer lab for use by the public.				
Vanderbilt Beach Branch	3.50	186,253	-	186,253
The Vanderbilt Beach Branch Library program provides a full service Public Library, with 36 hours of service weekly. Vanderbilt Beach Branch is located 6 miles from the Headquarters Library and 14 miles from the Naples Regional Library. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents 7.3% of Library usage.				
South Regional Library	9.50	714,000	-	714,000
The South Regional Library program opened May 2009, and offers a full range of services during 56 hours, six days per week. The Library provides Saturday hours to the residents of East Naples and Marco Island. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This Library represents 10.6% of Library usage. The South Regional Library has a meeting room that will hold nearly 400 people.				
Current Level of Service Budget	84.50	7,594,300	397,000	7,197,300

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Library Division
Library (001)**

Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Marco Library Saturday Staffing - 2 PT Positions	1.00	28,600	-	28,600
Provide Saturday hours at Marco Island Branch Library				
Expanded Services Budget	1.00	28,600	-	28,600
Total Adopted Budget	85.50	7,622,900	397,000	7,225,900

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Annual Circulation	2,500,000	2,500,000	2,550,000	2,551,000
Children's program attendance per capita	133	133	133	134

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	5,070,599	5,460,500	5,135,200	5,358,600	28,600	5,387,200	(1.3%)
Operating Expense	1,423,720	1,495,600	1,498,400	2,185,700	-	2,185,700	46.1%
Capital Outlay	68,382	82,000	82,000	50,000	-	50,000	(39.0%)
Net Operating Budget	6,562,701	7,038,100	6,715,600	7,594,300	28,600	7,622,900	8.3%
Total Budget	6,562,701	7,038,100	6,715,600	7,594,300	28,600	7,622,900	8.3%
Total FTE	83.50	86.50	84.50	84.50	1.00	85.50	(1.2%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	162,437	170,000	170,000	172,000	-	172,000	1.2%
Fines & Forfeitures	214,524	225,000	225,000	225,000	-	225,000	0.0%
Miscellaneous Revenues	1,737	-	-	-	-	-	na
Net Cost General Fund	6,184,004	6,643,100	6,320,600	7,197,300	28,600	7,225,900	8.8%
Total Funding	6,562,701	7,038,100	6,715,600	7,594,300	28,600	7,622,900	8.3%

Forecast FY 2015:

Forecast expenditures are in line with the adopted budget. Personal service costs are expected to be under budget as a result of savings related to vacancies and the use of job bank employees. Operating cost forecast is in line with budget.

Forecast capital expenditures includes the replacement of an SUV and book purchases.

Current FY 2016:

The personal services budget is modestly lower due to the transfer of two positions to the IT Division. Operating costs are increased due to the transition of IT functions from an in-house library staff operation to the County IT Division. Significant improvements in customer satisfaction, security and library mission focus are expected. Other operating cost areas are reduced across a number of cost categories. Consistent with Board direction, this budget includes an annual Motor Pool Capital Recovery allowance of \$13,600. Postage costs continue to decrease as the Library relies more on e-mail and telephone notification. Printing costs are budgeted at a lower level as the library prints fewer program booklets and reduces the number of pages printed. Some of these savings have been redirected to support changing demands such as downloadable books and other electronic products that are becoming more popular. Electricity and water costs continue to show a steady increase, as does internet access. The Library continues to purchase on-line periodicals and will continue to reduce the print collection at each location.

Capital outlay includes \$50,000 for book replacements. For several years, the library has not received additional book money but has been spending previously authorized Capital and Impact Fee Funds for books. These funds are completely spent each budget cycle. Library materials and books are planned to be purchased from the Library Trust Fund (612) and State Aid to Libraries Grant Fund

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

Library Division

Library (001)

(129). Additional funds are needed to meet Growth Management level of service of 1.87 items per capita.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Library Division
Library E-Rate Program (129)**

Mission Statement

To account for funds received from the State of Florida and federal grants for the Collier County Public Library. State Aid to Library Grant Funds are now budgeted in Fund 709.

Program Summary		FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Reserves		-	90,000	90,000	-
Current Level of Service Budget		-	90,000	90,000	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	2,696	-	393,100	-	-	-	na
Capital Outlay	3,816	-	141,200	-	-	-	na
Net Operating Budget	6,512	-	534,300	-	-	-	na
Trans to 710 Pub Serv Match	-	103,200	103,200	-	-	-	(100.0%)
Reserves for Capital	-	611,900	-	90,000	-	90,000	(85.3%)
Total Budget	6,512	715,100	637,500	90,000	-	90,000	(87.4%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	129,698	-	-	-	-	-	na
Interest/Misc	3,177	-	-	-	-	-	na
Carry Forward	595,200	715,100	727,500	90,000	-	90,000	(87.4%)
Total Funding	728,075	715,100	727,500	90,000	-	90,000	(87.4%)

Notes:

Remaining funds in Fund 129 are refunds of telephone and internet charges provided through the E-Rate Program (<http://sl.universalservice.org>). Funds are intended to help schools and libraries provide broadband Internet access for the public and related technology services.

Forecast FY 2015:

The budget forecast includes \$534,300 used for the implementation of the Radio Frequency Identification (RFID) system to speed check-out and enable self-service stations for the public. Also forecast is a transfer to Grant Fund 710 to move interest earnings from old State Aid to Library Grants.

Current FY 2016:

The budget includes reserves of \$90,000.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Library Division
Library Trust Fund (612)**

Mission Statement

To accept and be accountable for donations and bequests received from the public for the Collier County Public Library System.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Library Enhancements	-	265,000	289,500	-24,500
Used to fund Library improvements				
Reserves/Transfers	-	24,500	-	24,500
Current Level of Service Budget	-	289,500	289,500	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	24,167	27,100	27,300	-	-	-	(100.0%)
Operating Expense	25,643	40,000	40,000	50,000	-	50,000	25.0%
Capital Outlay	249,576	205,000	205,000	215,000	-	215,000	4.9%
Net Operating Budget	299,385	272,100	272,300	265,000	-	265,000	(2.6%)
Reserves for Contingencies	-	-	-	24,500	-	24,500	na
Reserves for Capital	-	192,800	-	-	-	-	(100.0%)
Total Budget	299,385	464,900	272,300	289,500	-	289,500	(37.7%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	86,462	30,000	30,700	30,000	-	30,000	0.0%
Interest/Misc	3,040	3,100	3,000	1,300	-	1,300	(58.1%)
Trans fm 307 Lib Cap	366,464	1,600	-	-	-	-	(100.0%)
Carry Forward	341,400	431,800	498,400	259,800	-	259,800	(39.8%)
Less 5% Required By Law	-	(1,600)	-	(1,600)	-	(1,600)	0.0%
Total Funding	797,365	464,900	532,100	289,500	-	289,500	(37.7%)

Forecast FY 2015:

Revenues are from private party donations, some of which have specific requirements for their use, and others that are generally for the betterment of the Public Libraries. Moneys from the sale of used books also provide revenue in this fund.

Current FY 2016:

Budgeted funds will be used to pay for the Library Electronic Assistance Program (LEAP) students and to purchase library publications and data processing equipment.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

Museum Division

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	940,012	1,027,200	1,022,200	1,066,900	54,400	1,121,300	9.2%
Operating Expense	445,631	475,300	501,400	514,300	-	514,300	8.2%
Indirect Cost Reimburs	170,300	219,800	219,800	244,900	-	244,900	11.4%
Capital Outlay	-	-	63,000	2,000	-	2,000	na
Net Operating Budget	1,555,943	1,722,300	1,806,400	1,828,100	54,400	1,882,500	9.3%
Trans to Tax Collector	36,770	34,000	40,400	40,400	-	40,400	18.8%
Trans to 193 TDC Museum	-	-	-	140,700	-	140,700	na
Trans to 314 Museum Cap	-	282,000	282,000	452,100	-	452,100	60.3%
Reserves for Contingencies	-	38,100	-	51,700	-	51,700	35.7%
Reserves for Cash Flow	-	200,000	-	200,000	-	200,000	0.0%
Reserves for Attrition	-	(16,200)	-	(17,800)	-	(17,800)	9.9%
Total Budget	1,592,712	2,260,200	2,128,800	2,695,200	54,400	2,749,600	21.7%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Museum Fund (198)	1,555,943	1,722,300	1,806,400	1,828,100	54,400	1,882,500	9.3%
Total Net Budget	1,555,943	1,722,300	1,806,400	1,828,100	54,400	1,882,500	9.3%
Total Transfers and Reserves	36,770	537,900	322,400	867,100	-	867,100	61.2%
Total Budget	1,592,712	2,260,200	2,128,800	2,695,200	54,400	2,749,600	21.7%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Tourist Devel Tax	1,838,488	1,637,900	1,998,200	1,883,500	-	1,883,500	15.0%
Charges For Services	998	-	11,500	27,000	-	27,000	na
Miscellaneous Revenues	4,708	100,000	33,000	33,000	-	33,000	(67.0%)
Interest/Misc	1,811	800	3,000	2,400	-	2,400	200.0%
Trans frm Tax Collector	15,601	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	200,000	140,700	200,000	-	200,000	0.0%
Carry Forward	376,300	408,800	643,400	646,600	54,400	701,000	71.5%
Less 5% Required By Law	-	(87,300)	-	(97,300)	-	(97,300)	11.5%
Total Funding	2,237,905	2,260,200	2,829,800	2,695,200	54,400	2,749,600	21.7%

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Museum Fund (198)	14.00	14.00	14.00	14.00	1.00	15.00	7.1%
Total FTE	14.00	14.00	14.00	14.00	1.00	15.00	7.1%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Museum Division
Museum Fund (198)**

Mission Statement

To preserve Collier County's non-renewable historical and archaeological resources and promote a fuller public knowledge and appreciation of our community's unique heritage and cultural development through the use of permanent and traveling exhibits, artifact, document and photographic collections, historic sites, visitor tours, historical research, school and educational programs, preservation and historic marker programs, community outreach, lectures, publications, and family-shared cultural events and activities.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Museums & Historic Sites Administration/Overhead	2.00	708,758	1,743,100	-1,034,342
Funding to administer and maintain the Museum's main facility, its historic sites, structures, markers and botanical gardens. To minimize loss and deterioration of the artifact and photographic collections, County documents, maps, records and other non-renewable historical, archeological and cultural resources.				
Collections, Exhibition & Information Services	3.00	315,604	-	315,604
Provide regular operating schedule for public visitation, resources for exhibit research, exhibit development, professional management and conservation of the collections, and maintain permanent exhibits to interpret the history and development of Collier County for both residents and visitors.				
Education & Community Services	1.00	68,975	60,000	8,975
Provides curriculum-based student programs, volunteer training, outreach activities and lectures to civic groups and organizations, special exhibitions, and family-centered learning experiences such as the Old Florida Festival, Archaeology Fair, Native Plant Exhibition, Tamiami Trail Commemoration, and Roberts Ranch Historical Re-enactment.				
Museum of the Everglades	2.00	179,300	-	179,300
Provide funding to maintain and operate a County Museum branch facility in Everglades City. The restored structure is a nationally recognized and registered historic landmark.				
Roberts Ranch/Immokalee Pioneer Museum	2.00	168,616	-	168,616
Provide funding to develop, maintain and operate a County Museum branch facility at the Roberts Ranch in Immokalee. The restored property is a nationally recognized and registered historic landmark.				
Naples Depot	3.00	257,500	-	257,500
Provide funding to develop, maintain and operate a County Museum branch facility at the Naples Depot.				
Marco Island Museum	1.00	129,347	-	129,347
Provide funding to develop, maintain and operate a County Museum branch facility on Marco Island.				
Reserves/Transfers	-	867,100	892,100	-25,000
Current Level of Service Budget	14.00	2,695,200	2,695,200	-
Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Museum Administrative Assistant	1.00	54,400	54,400	-

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Museum Division
Museum Fund (198)**

Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Administrative Assistant				
The Museum is requesting one position in FY2016, an Administrative Assistant, to provide centralized clerical, purchasing, payroll, accounting, operational, and recordkeeping support for the main Museum and its four satellite facilities.				
Expanded Services Budget	1.00	54,400	54,400	-
Total Adopted Budget	15.00	2,749,600	2,749,600	-

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
# of Visitors	96,000	98,000	98,000	100,000
Volunteer Hours Contributed	6,600	7,000	7,200	7,400

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	940,012	1,027,200	1,022,200	1,066,900	54,400	1,121,300	9.2%
Operating Expense	445,631	475,300	501,400	514,300	-	514,300	8.2%
Indirect Cost Reimburs	170,300	219,800	219,800	244,900	-	244,900	11.4%
Capital Outlay	-	-	63,000	2,000	-	2,000	na
Net Operating Budget	1,555,943	1,722,300	1,806,400	1,828,100	54,400	1,882,500	9.3%
Trans to Tax Collector	36,770	34,000	40,400	40,400	-	40,400	18.8%
Trans to 193 TDC Museum	-	-	-	140,700	-	140,700	na
Trans to 314 Museum Cap	-	282,000	282,000	452,100	-	452,100	60.3%
Reserves for Contingencies	-	38,100	-	51,700	-	51,700	35.7%
Reserves for Cash Flow	-	200,000	-	200,000	-	200,000	0.0%
Reserves for Attrition	-	(16,200)	-	(17,800)	-	(17,800)	9.9%
Total Budget	1,592,712	2,260,200	2,128,800	2,695,200	54,400	2,749,600	21.7%
Total FTE	14.00	14.00	14.00	14.00	1.00	15.00	7.1%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Tourist Devel Tax	1,838,488	1,637,900	1,998,200	1,883,500	-	1,883,500	15.0%
Charges For Services	998	-	11,500	27,000	-	27,000	na
Miscellaneous Revenues	4,708	100,000	33,000	33,000	-	33,000	(67.0%)
Interest/Misc	1,811	800	3,000	2,400	-	2,400	200.0%
Trans frm Tax Collector	15,601	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	200,000	140,700	200,000	-	200,000	0.0%
Carry Forward	376,300	408,800	643,400	646,600	54,400	701,000	71.5%
Less 5% Required By Law	-	(87,300)	-	(97,300)	-	(97,300)	11.5%
Total Funding	2,237,905	2,260,200	2,829,800	2,695,200	54,400	2,749,600	21.7%

Notes:

On April 23, 2013, the Board authorized amendments to the Tourist Tax Ordinance that reduced the distribution of Tourist Taxes to County Museums from 11.0% to 9.607%. Effective with the FY14 budget the Board approved two further steps designed to mitigate any reduction in Museum funding. The first is to direct staff to develop a plan to generate revenue to support the museum through fundraising, grants and aids, admission fees or other means. The second is to provide a backstop of General Fund dollars to be held

Public Services Department

**Museum Division
Museum Fund (198)**

in reserve in the event of shortfalls in fundraising.

Forecast FY 2015:

Personal services and operating expenses forecasts are in line with budget. Capital outlay reflects the acquisition of land for parking at the Museum of the Everglades. This purchase was partially offset by a \$30,000 contribution from Friends of the Museum of the Everglades.

Tourism Development Tax Revenues are forecast 22% above budget reflecting the current TDC tax collection trend. The forecast for FY 15 total other revenue includes, \$33,000 for contributions, \$9,500 in museum facility rentals, and \$2,000 in adult guided tours. The implementation of operational revenue generating activities has not met the goals set out in the FY 15 budget. Staff is resetting the approach and expects an improved outcome, through the collection of donation boxes at four out of five of the Museum's locations (except for Marco Island Historical Museum), and plans to hold two major fundraisers in FY 16.

The forecast transfer in from the General Fund is \$140,700. These monies will supplement this fund to backstop the reimbursement to TDC Non-County Museums Fund (198) for 2009 donations to the Freedom Memorial that have been deemed unallowable. The appropriate TDC source for the donation is County Museum Fund (198).

Current FY 2016:

The personal services and operating expense budgets are in compliance with budget guidance.

Included in the FY 16 budget is a transfer of \$140,700 to TDC Non-County Museums Fund (193) as reimbursement for 2009 donations to the Freedom Memorial that have been deemed unallowable.

Improved TDC tax collections and limited operating expense growth allow for an increased transfer to Museum Capital Fund (314) as well as an increase in contingency reserves. Cash flow reserves supported by a contingent transfer from General Fund (001) remain at the prior year level.

Revenues:

TDC revenue is budgeted at 15% above the FY 15 adopted budget level. Operating revenue is budgeted somewhat lower than FY 15 reflecting recent experience with revenue producing alternatives.

A \$200,000 transfer from the General Fund is provided as a contingency source of funding in the event of revenue shortfalls.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

Parks & Recreation Division

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	11,623,725	13,018,700	12,827,400	13,448,300	198,500	13,646,800	4.8%
Operating Expense	7,405,105	8,929,300	8,920,200	9,883,900	9,300	9,893,200	10.8%
Indirect Cost Reimburs	129,300	126,800	126,800	93,200	-	93,200	(26.5%)
Capital Outlay	1,809,957	1,109,900	768,200	980,200	28,400	1,008,600	(9.1%)
Remittances	500,000	500,000	500,000	500,000	-	500,000	0.0%
Net Operating Budget	21,468,087	23,684,700	23,142,600	24,905,600	236,200	25,141,800	6.2%
Trans to Property Appraiser	90,915	2,900	2,900	2,900	-	2,900	0.0%
Trans to Tax Collector	5,490	6,600	6,600	6,600	-	6,600	0.0%
Trans to 001 General Fund	247,600	258,300	285,800	261,300	-	261,300	1.2%
Trans to 111 Unincorp Gen Fd	-	128,000	128,000	-	-	-	(100.0%)
Trans to 174 Consvr Collier Maint	4,500,000	-	-	500,000	-	500,000	na
Trans to 179 Consvr Collier Proj	95,500	330,000	330,000	-	-	-	(100.0%)
Trans to 710 Pub Serv Match	-	-	15,000	-	-	-	na
Trans to 674 Carr Pres	1,827,400	-	-	-	-	-	na
Reserves for Contingencies	-	1,763,200	-	1,761,400	-	1,761,400	(0.1%)
Reserves for Capital	-	31,842,900	-	321,400	-	321,400	(99.0%)
Restricted for Unfunded Requests	-	-	-	32,078,000	-	32,078,000	na
Total Budget	28,234,991	58,016,600	23,910,900	59,837,200	236,200	60,073,400	3.5%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Caracara Prairie Management Fund (674)	79,607	69,700	48,600	44,900	-	44,900	(35.6%)
Conservation Collier Fund (172)	-	403,300	-	418,500	-	418,500	3.8%
Conservation Collier Maintenance (174)	868,984	928,000	940,600	762,300	-	762,300	(17.9%)
Conservation Collier Projects (179)	1,689,416	330,000	363,400	40,000	-	40,000	(87.9%)
County Park Facilities & Programs (001)	7,616,077	8,681,200	8,540,800	9,583,800	143,900	9,727,700	12.1%
Golden Gate Community Center (130)	844,039	924,000	902,800	1,054,900	-	1,054,900	14.2%
Parks & Recreation (111)	10,358,965	12,340,100	12,338,000	12,991,900	92,300	13,084,200	6.0%
Parks & Recreation Donations (607)	11,000	8,400	8,400	9,300	-	9,300	10.7%
Total Net Budget	21,468,087	23,684,700	23,142,600	24,905,600	236,200	25,141,800	6.2%
Total Transfers and Reserves	6,766,904	34,331,900	768,300	34,931,600	-	34,931,600	1.7%
Total Budget	28,234,991	58,016,600	23,910,900	59,837,200	236,200	60,073,400	3.5%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

Parks & Recreation Division

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	271,635	295,200	283,200	315,000	-	315,000	6.7%
Delinquent Ad Valorem Taxes	29,630	-	2,900	-	-	-	na
Intergovernmental Revenues	6,012	-	-	-	-	-	na
Charges For Services	6,803,529	7,586,700	7,594,300	8,461,600	-	8,461,600	11.5%
Fines & Forfeitures	34,109	37,200	37,200	37,200	-	37,200	0.0%
Miscellaneous Revenues	429,058	232,400	312,700	218,900	-	218,900	(5.8%)
Interest/Misc	180,175	158,400	174,900	172,300	-	172,300	8.8%
Reimb From Other Depts	6,500	47,100	34,000	100,000	-	100,000	112.3%
Trans frm Property Appraiser	364	-	-	-	-	-	na
Trans frm Tax Collector	2,034	-	-	-	-	-	na
Net Cost General Fund	2,722,888	3,877,800	3,701,300	3,911,500	143,900	4,055,400	4.6%
Net Cost MSTU General Fund	8,287,717	9,356,200	9,319,400	9,978,400	92,300	10,070,700	7.6%
Trans fm 001 Gen Fund	-	128,000	128,000	-	-	-	(100.0%)
Trans fm 111 MSTU Gen Fd	623,900	651,500	679,000	673,600	-	673,600	3.4%
Trans fm 172 Conserv Collier Fd	4,500,000	-	-	-	-	-	na
Trans fm 174 Conserv Collier Maint	1,922,900	330,000	330,000	-	-	-	(100.0%)
Trans fm 179 Consvr Maint	-	-	-	500,000	-	500,000	na
Trans fm 195 TDC Cap Fd	160,000	160,000	160,000	164,800	-	164,800	3.0%
Trans fm 272 Conserv Co GO Bd	-	54,000	54,000	84,900	-	84,900	57.2%
Trans fm 273 Conservation Collier	34,900	37,200	37,100	200	-	200	(99.5%)
Trans fm 474 Solid Waste Cap	600,000	500,000	701,600	-	-	-	(100.0%)
Trans fm 703/704 Ad Srv Grants	334	300	300	-	-	-	(100.0%)
Carry Forward	37,233,700	34,601,200	35,619,300	35,258,300	-	35,258,300	1.9%
Less 5% Required By Law	-	(36,600)	-	(39,500)	-	(39,500)	7.9%
Total Funding	63,849,384	58,016,600	59,169,200	59,837,200	236,200	60,073,400	3.5%

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
County Park Facilities & Programs (001)	68.50	68.50	68.50	68.50	2.00	70.50	2.9%
Parks & Recreation (111)	110.00	112.00	112.00	112.00	2.00	114.00	1.8%
Golden Gate Community Center (130)	8.50	8.50	8.50	8.50	-	8.50	0.0%
Conservation Collier Maintenance (174)	4.00	3.00	3.00	3.00	-	3.00	0.0%
Total FTE	191.00	192.00	192.00	192.00	4.00	196.00	2.1%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Parks & Recreation Division
County Park Facilities & Programs (001)**

Mission Statement

To benefit the well-being of the people, community and environment of Collier County.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	1.00	301,987	-	301,987
Oversee County Park facilities and programs including employee, contractual, fiscal and resource management.				
Park Maintenance (001)	22.50	4,090,591	-	4,090,591
Provide a pleasant, clean, safe and enjoyable environment for park visitors at all assigned parks in order to provide exceptional passive and active recreational experiences.				
TDC Sports Event Venue Support	-	100,000	100,000	-
TDC Sports Event Venue Support				
Recreation Programs	19.00	1,849,238	980,900	868,338
Recreation programs include sailing and skiing, adult and youth athletic programs, county-wide special events, ranger/athletic camps, recreation complex fitness center, and interpretative programs.				
Aquatics	4.50	1,044,200	1,633,800	-589,600
Promote residents and visitors utilization of the Sun N Fun Lagoon by providing a safe and supervised opportunity for the public to access instructional swimming and general aquatic recreation.				
Parks & Recreation Marina Operations	-	56,900	117,700	-60,800
Provide for concessionaire to operate fuel sales, bait, launching, and docking services at County owned marinas and operating expenses for utilities and maintenance that continue to be the County's responsibility				
Beach Operations	-	58,700	-	58,700
Beach Operations includes beach maintenance and parking regulation, parking fee management, beach parking cleanup, reporting violations or security issues and assisting the public with questions and/or concerns. Facilities include Vanderbilt Beach, Clam Pass Beach Park, Barefoot Beach Preserve, South Marco Beach Access, and Tigertail Beach Park operations.				
Park Rangers	14.18	1,209,483	1,755,100	-545,617
Provides for protection of park resources and park visitors, enforcement of park rules and regulations, providing information regarding park use and points of interest, and in some cases collection of fees. Rangers may also act as educators by taking visitors on nature walks, setting up exhibits, and lecturing on historic topics.				
Toll Booth Attendants	5.50	207,901	920,000	-712,099
Toll Booth Attendants collect, safeguard and reconcile beach parking fees at the Vanderbilt Beach Garage, Clam Pass Beach Park, Barefoot Beach Preserve, and Tigertail Beach Park, they post tide times and weather conditions, report violations or security issues and assist the public with questions and/or concerns.				
Sea Turtle Monitoring	1.82	164,800	164,800	-
Monitor, report and conduct informational activities required to support beach permit conditions.				

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Parks & Recreation Division
County Park Facilities & Programs (001)**

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Remittances to Municipalities	-	500,000	-	500,000

One-half of the \$1,000,000 annual payment to the City of Naples for the use by County residents of beach parking, parks, recreational facilities and recreational programs. This is governed by the November 18, 2008, Interlocal Agreement Between the County and City of Naples Regarding Parks and Recreation.

Current Level of Service Budget	68.50	9,583,800	5,672,300	3,911,500

Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Operations Coordinator Sun-N-Fun	1.00	61,000	-	61,000

The Operations Coordinator position for Sun 'n Fun Lagoon will oversee cash handling compliance and reporting including gate receipts and facility rentals. Receives and responds to requests, inquiries and complaints from the public, other jurisdictions and other County departments, divisions and sections. Reviews and summarizes a variety of fiscal, statistical and administrative information; prepares related reports and memoranda. Develops and revises Sun-N-Fun forms and report formats, as well as report preparation procedures. Supervises Sun-N-Fun cashiers to ensure adherence to accepted policies.

Maintenance Specialist - Irrigations/Aquatics	1.00	82,900	-	82,900

Performs specialized maintenance work within Parks and Recreation division. Involving aquatic, lake/beach maintenance, Water park and interactive water features, grounds maintenance, parks/recreational facility maintenance, aquatic facility maintenance, custodial maintenance, or other projects within the assigned division.

Expanded Services Budget	2.00	143,900	-	143,900

Total Adopted Budget	70.50	9,727,700	5,672,300	4,055,400

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Achieve 100% of on-time reporting for sea turtle monitoring	100	100	100	100
Achieve 95% of sea turtle nest marked within 12 hours	100	95	100	95
Increase Boat Launches by 1%	35,667	26,525	37,000	37,370
Increase Fitness Memberships by 1%	2,204	3,060	3,060	3,090
Increase safety in Parks by 1% inc. in Ranger Contacts	83,378	77,536	83,500	84,335
Increase Sun-N-Fun Attendance by 1%	130,987	124,424	131,000	132,310

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	4,217,761	4,471,100	4,304,900	4,548,800	107,200	4,656,000	4.1%
Operating Expense	2,824,364	3,467,600	3,467,600	4,407,000	8,300	4,415,300	27.3%
Capital Outlay	73,952	242,500	268,300	128,000	28,400	156,400	(35.5%)
Remittances	500,000	500,000	500,000	500,000	-	500,000	0.0%
Net Operating Budget	7,616,077	8,681,200	8,540,800	9,583,800	143,900	9,727,700	12.1%
Trans to 111 Unincorp Gen Fd	-	128,000	128,000	-	-	-	(100.0%)
Total Budget	7,616,077	8,809,200	8,668,800	9,583,800	143,900	9,727,700	10.4%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Parks & Recreation Division
County Park Facilities & Programs (001)**

Total FTE	68.50	68.50	68.50	68.50	2.00	70.50	2.9%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	4,430,266	4,429,100	4,434,100	5,087,300	-	5,087,300	14.9%
Fines & Forfeitures	34,109	37,200	37,200	37,200	-	37,200	0.0%
Miscellaneous Revenues	14,714	19,700	23,300	21,700	-	21,700	10.2%
Reimb From Other Depts	6,500	27,100	27,100	100,000	-	100,000	269.0%
Net Cost General Fund	2,722,888	3,877,800	3,701,300	3,911,500	143,900	4,055,400	4.6%
Trans fm 111 MSTD Gen Fd	247,600	258,300	285,800	261,300	-	261,300	1.2%
Trans fm 195 TDC Cap Fd	160,000	160,000	160,000	164,800	-	164,800	3.0%
Total Funding	7,616,077	8,809,200	8,668,800	9,583,800	143,900	9,727,700	10.4%

Notes:

During the year, the Division, discontinued services with the concession vendor associated with North Collier Regional Park. A solicitation for a new vendor occurred and is now in place. The Division continued to see robust revenues associated with its Beach and Water Operations.

Forecast FY 2015:

Forecast personal services, operating expenses and capital outlay are in line with the adopted budget. Forecast revenue is likewise consistent with adopted budget levels.

Current FY 2016:

Operating expenses are budgeted \$939,400 higher than the FY 15 budget. Consistent with Board direction, this budget includes an annual Motor Pool Capital Recovery allowance of \$59,900. Mulch & tree trimming account for almost \$700,000 of the increase. The remittances of \$500,000 reflects one-half of the annual \$1,000,000 contribution to the City of Naples for reciprocal beach parking and recreational services identified in the 2008 Interlocal Agreement.

Capital outlay includes:

\$100,000 - Replacement mowers and utility vehicles & equipment
 \$ 8,000 - ADA compliant floating dock at Sugden Park
 \$15,000 - Replace ski boat motor at Sugden Park
 \$ 5,000 - 2 Radios for Beach Operations

Revenues:

FY 16 revenue projections are \$482,300 or 14% greater than FY 15. The increase is supported primarily by beach park revenue.

All rangers are budgeted in the General Fund (001) Parks budget. Each year staff identifies those rangers working in Community Parks and a reimbursement payment/transfer from the MSTD General Fund (111) to the General Fund (001) is provided. The reimbursement for FY 16 is \$261,300

Sea Turtle Operations receives a grant from the Tourist Development Tax Beach Renourishment Fund (195) to offset Sea Turtle program costs. The current year grant is \$164,800. TDC funds also provide up to \$100,000 to reimburse the Parks Division for costs incurred relative to TDC sponsored sports events that utilize Parks venues.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

Parks & Recreation Division

Parks & Recreation (111)

Mission Statement

To benefit the well-being of the people, community and environment of Collier County.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	16.50	1,822,085	-	1,822,085
Oversee operations including employees, contracts, fiscal, resource management, customer service and marketing.				
Park Maintenance (111)	44.00	5,485,521	-	5,485,521
Protect resources, provide a pleasant, clean, safe, and enjoyable environment for park visitors at all parks to allow quality passive and organized recreational experiences by the public.				
Community Centers/Parks	36.50	3,749,758	1,213,147	2,536,611
Provide customer service and meeting places for community and special interest groups; provide structured programming for all ages via classes, activities and special events; and offer informal gathering opportunities through open game room and drop-in recreation programs.				
Aquatics/Fitness	9.50	1,044,038	564,010	480,028
Promote residents and visitors utilization of the Golden Gate Aquatic and Fitness Complex, and the Immokalee Pool and Fitness Center by providing a safe and supervised opportunity for the public to access instructional swimming, general aquatic recreation and fitness training.				
Childcare/Preschool, After School, No School Days, Vacation	5.50	1,151,798	1,497,643	-345,845
Strive to meet family needs by providing a safe and supervised environment for all children to attend throughout the year and during the summer months. Provide recreational and enrichment experiences for self-esteem and self-reliance, learning, pleasure, health and well being.				
Current Level of Service Budget	112.00	13,253,200	3,274,800	9,978,400
Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Customer Services Specialist - Vineyards Community Park	1.00	48,900	-	48,900
The Customer Service Specialist position will oversee cash handling operations and serve as a "super user" for the Division's accounting software system at Vineyards Community Park. This community park facility houses a community center, 2 softball fields, 4 soccer fields, 4 tennis courts, 2 basketball courts, 4 racquetball courts, a walking trail, 8 picnic shelters, 1 picnic pavilion, playground, and water feature. The Vineyards Community Park typically provides 286 programs/services to over 100,000 visitors/users annually. This facility currently employs 3 FTEs to plan and execute recreation programs and run the business while the other 10 community centers in the Division have at least 4 FTEs to provide similar programs and services.				
Maintenance Worker - Immokalee Sports Complex	1.00	43,400	-	43,400
Add a Maintenance Worker position to perform general repair and maintenance work involving grounds maintenance, parks/recreational facility maintenance, aquatic facility maintenance, aquatic control, lake/beach maintenance, building maintenance, plumbing maintenance, custodial maintenance, or other projects on buildings, equipment, grounds, and related facilities within the Immokalee Sports Complex.				

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

Parks & Recreation Division

Parks & Recreation (111)

Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Expanded Services Budget	2.00	92,300	-	92,300
Total Adopted Budget	114.00	13,345,500	3,274,800	10,070,700

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
100% Reporting to CAPRA to maintain accreditation	100	100	100	100
Increase Aquatic Facility Attendance by 1%	50,486	42,338	50,000	50,500
Increase Fee Based Facility Rentals by 1%	10,685	9,574	10,700	10,807
Increase Fee Based Program Registrations by 1%	8,553	9,000	9,000	9,090
Increase Fitness Memberships by 1%	5,243	4,693	4,693	4,740
Maintain 75% or greater of Athletic Field utilization	78	78	78	78

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	6,554,870	7,708,200	7,706,100	8,053,300	91,300	8,144,600	5.7%
Operating Expense	3,757,505	4,503,900	4,503,900	4,688,600	1,000	4,689,600	4.1%
Capital Outlay	46,589	128,000	128,000	250,000	-	250,000	95.3%
Net Operating Budget	10,358,965	12,340,100	12,338,000	12,991,900	92,300	13,084,200	6.0%
Trans to 001 General Fund	247,600	258,300	285,800	261,300	-	261,300	1.2%
Total Budget	10,606,565	12,598,400	12,623,800	13,253,200	92,300	13,345,500	5.9%
Total FTE	110.00	112.00	112.00	112.00	2.00	114.00	1.8%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	6,012	-	-	-	-	-	na
Charges For Services	2,153,694	2,920,700	2,931,900	3,114,900	-	3,114,900	6.6%
Miscellaneous Revenues	159,141	173,500	237,600	159,900	-	159,900	(7.8%)
Reimb From Other Depts	-	20,000	6,900	-	-	-	(100.0%)
Net Cost MSTU General Fund	8,287,717	9,356,200	9,319,400	9,978,400	92,300	10,070,700	7.6%
Trans fm 001 Gen Fund	-	128,000	128,000	-	-	-	(100.0%)
Total Funding	10,606,565	12,598,400	12,623,800	13,253,200	92,300	13,345,500	5.9%

Forecast FY 2015:

Forecast personal services, operating expenses and capital outlay are in line with the adopted budget. Forecast revenue is likewise consistent with adopted budget levels.

Current FY 2016:

Regular compensation adjustments are consistent with budget guidance. However, because of current salaries higher than those used to develop the FY15 budget, mid-year pay adjustments and the impact of internal reorganization the current service personal services budget increased modestly more than average. Consistent with Board direction, this budget includes an annual Motor Pool Capital Recovery allowance of \$107,700. The operating expense budget is compliant with budget guidance.

Capital outlay includes:

\$250,000 - Replacement mowers and utility vehicles & equipment

Public Services Department

**Parks & Recreation Division
Parks & Recreation (111)**

Revenues:

Revenues are budgeted slightly higher than the prior year reflecting additional program offerings and anticipated increased participation.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Golden Gate Community Center (130)**

Mission Statement

To benefit the well-being of the people, community, and environment of Collier County.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Golden Gate Community Center	5.00	620,894	620,894	-
The Golden Gate Community Center serves as a meeting place for community groups and provides structured programming for all ages via classes, activities, and special events and offers informal gathering opportunities through open game room and drop-in recreation programs.				
Childcare/Preschool, Afterschool, No School, Vacation Camp	2.50	154,892	154,892	-
Strive to meet family needs by providing a safe and supervised environment for all children to attend throughout the year. Provide recreational and enrichment experiences for self-esteem, self-reliance, learning, pleasure, health and well being.				
Community Center Maintenance	1.00	279,114	279,114	-
Protect resources, provide a pleasant, clean, safe and enjoyable environment for community center visitors to allow quality passive and organized recreational experiences by the public.				
Reserves/Transfers	-	141,300	141,300	-
Current Level of Service Budget	8.50	1,196,200	1,196,200	-

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Increase Fee Based Facility Rentals by 2%	1,207	1,133	1,200	1,212
Increase Fee Based Program Registrations by 1%	1,173	1,326	1,326	1,339

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	501,205	568,800	547,600	571,200	-	571,200	0.4%
Operating Expense	261,134	279,700	279,700	296,000	-	296,000	5.8%
Indirect Cost Reimburs	81,700	75,500	75,500	71,800	-	71,800	(4.9%)
Capital Outlay	-	-	-	115,900	-	115,900	na
Net Operating Budget	844,039	924,000	902,800	1,054,900	-	1,054,900	14.2%
Trans to Property Appraiser	2,581	2,900	2,900	2,900	-	2,900	0.0%
Trans to Tax Collector	5,490	6,600	6,600	6,600	-	6,600	0.0%
Reserves for Contingencies	-	200	-	9,100	-	9,100	4,450.0%
Reserves for Capital	-	102,700	-	122,700	-	122,700	19.5%
Total Budget	852,109	1,036,400	912,300	1,196,200	-	1,196,200	15.4%
Total FTE	8.50	8.50	8.50	8.50	-	8.50	0.0%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Golden Gate Community Center (130)**

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	270,340	295,200	283,400	315,000	-	315,000	6.7%
Delinquent Ad Valorem Taxes	154	-	-	-	-	-	na
Charges For Services	218,848	227,900	227,900	259,400	-	259,400	13.8%
Miscellaneous Revenues	8,786	7,000	7,000	6,100	-	6,100	(12.9%)
Interest/Misc	1,525	1,000	1,000	-	-	-	(100.0%)
Trans frm Property Appraiser	364	-	-	-	-	-	na
Trans frm Tax Collector	2,034	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	376,300	393,200	393,200	412,300	-	412,300	4.9%
Carry Forward	206,100	138,800	232,300	232,500	-	232,500	67.5%
Less 5% Required By Law	-	(26,700)	-	(29,100)	-	(29,100)	9.0%
Total Funding	1,084,451	1,036,400	1,144,800	1,196,200	-	1,196,200	15.4%

Forecast FY 2015:

The personal services and operating expense forecasts are consistent with the adopted budget. Revenue is also in line with budget.

Current FY 2016:

The operating budget is in compliance with budget guidance. In the capital outlay category there is a \$95,000 partial roof replacement and a \$15,000 AC unit replacement planned for FY16. In addition there is \$5,900 provided for the Wheels BMX facility start gate. The costs are shared 60% MSTD General Fund (111) and 40% GGCC Fund (130). The Fund (130) portion is sourced from carry forward. A small contingency reserve is provided and the reserve for capital replacement is funded with an incremental \$20,000.

Revenues:

Taxable value for this district is \$1,691,852,460, a 6.79% increase from FY 15. The rolled back millage for this district is .1756 per \$1,000 of taxable value. The advisory committee recommends a millage neutral tax levy of .1862 that will generate \$315,000 in property taxes. The millage cap for this district is .9000 per \$1,000 of taxable value.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Parks & Recreation Donations (607)**

Mission Statement

To provide community based programming for eligible children in Collier County through receipt of charitable donations.

Program Summary		FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Donations Account		-	9,300	9,300	-
Fund is to collect donations from individuals through direct donations and/or fund raising activities to pay for summer camp programs for children who would otherwise be unable to attend.					
Current Level of Service Budget		-	9,300	9,300	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	11,000	8,400	8,400	9,300	-	9,300	10.7%
Net Operating Budget	11,000	8,400	8,400	9,300	-	9,300	10.7%
Total Budget	11,000	8,400	8,400	9,300	-	9,300	10.7%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	6,094	5,000	5,000	4,000	-	4,000	(20.0%)
Interest/Misc	65	-	-	-	-	-	na
Carry Forward	8,700	3,700	8,900	5,500	-	5,500	48.6%
Less 5% Required By Law	-	(300)	-	(200)	-	(200)	(33.3%)
Total Funding	14,859	8,400	13,900	9,300	-	9,300	10.7%

Notes:

This fund was established in FY 2009 to collect donations from private parties and to collect revenues from fund raising activities.

Forecast FY 2015:

Forecast represents approximately twenty eight (28) scholarships for nine (9) weeks of summer camp for eligible children.

Current FY 2016:

Expenses represent approximately twenty two (22) scholarships for nine (9) weeks of summer camp for eligible children.

Revenues:

Represent estimated contributions received based upon the past years' actual collections.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Conservation Collier Fund (172)**

Mission Statement

The purpose of the Conservation Collier Acquisition Trust Fund is to acquire and manage environmentally sensitive lands.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Land Acquisition	-	418,500	418,500	-
Planned Land Acquisition				
Reserves	-	128,500	128,500	-
Current Level of Service Budget	-	547,000	547,000	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Indirect Cost Reimburs	-	-	-	200	-	200	na
Capital Outlay	-	403,300	-	418,300	-	418,300	3.7%
Net Operating Budget	-	403,300	-	418,500	-	418,500	3.8%
Trans to Property Appraiser	88,334	-	-	-	-	-	na
Trans to 174 Consv Collier Maint	4,500,000	-	-	-	-	-	na
Reserves for Contingencies	-	4,000	-	4,100	-	4,100	2.5%
Reserves for Capital	-	-	-	124,400	-	124,400	na
Total Budget	4,588,334	407,300	-	547,000	-	547,000	34.3%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	105,379	-	-	-	-	-	na
Interest/Misc	6,470	-	2,700	2,600	-	2,600	na
Carry Forward	5,018,400	407,300	541,900	544,600	-	544,600	33.7%
Less 5% Required By Law	-	-	-	(200)	-	(200)	na
Total Funding	5,130,249	407,300	544,600	547,000	-	547,000	34.3%

Notes:

In accordance with Ordinance No. 02-63, FY 13 was the final year of the voter approved Conservation Collier special tax levy. Accordingly, Conservation Collier acquisition operations have been phased out and accumulated reserves have been moved to the Conservation Collier Management Trust Fund (174).

An exception is the approved acquisition of the 7.51-acre CDC parcel that is the final piece of the Gordon River Greenway Park. Funding for this acquisition totals \$403,300 sourced from a Developer donation (\$103,000) with the remainder from Conservation Collier funds previously earmarked for a Gordon River Greenway bridge.

Forecast FY 2015:

Funds were included in the FY 15 budget to acquire an additional Gordon River Greenway property. Approval for the purchase took place in April 2015 and closing will not occur until FY 16. The budget forecast has been developed so as to carry monies forward into FY 16 to complete the transaction.

Current FY 2016:

The FY 16 budget provides funding to purchase the additional parcel for the Gordon River Greenway. The acquisition is funded primarily from Conservation Collier reserves with partial funding provided by a developer contribution from The Landings at Bears Paw. An additional allowance of \$15,000 for minor acquisitions is also provided. The balance of monies in this fund are placed in reserves.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Conservation Collier Maintenance (174)**

Mission Statement

To manage environmentally sensitive lands acquired through the Conservation Collier program. This fund provides for costs associated with perpetual management of Conservation Collier lands.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration	3.00	400,700	400,700	-
Personnel and overhead costs of program such as insurance and indirect cost reimbursement.				
Land Management	-	361,600	361,600	-
Land management activities such as fencing, exotic plant treatment and control and other restoration activities that are specified by land management plans developed for each of the properties acquired.				
Land Management Reserves & Transfers	-	32,154,000	32,154,000	-
Reserves set aside for perpetual land management. Once initial one-time land management activities are complete, routine land management requirements will be funded from interest generated on funds held in reserve.				
Current Level of Service Budget	3.00	32,916,300	32,916,300	-

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Acres Managed	4,060	4,060	4,067	4,073
Acres Treated for Exotics	3,434.50	2,422.50	3,434.50	3,442.50
Maintained Miles Trails/Firebreaks	45	45	47	47
Preserves Open to Public	10	12	12	13
Public Hunt Events	9	9	8	8

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	349,888	270,600	268,800	275,000	-	275,000	1.6%
Operating Expense	471,496	600,000	612,000	438,100	-	438,100	(27.0%)
Indirect Cost Reimburs	47,600	51,300	51,300	21,200	-	21,200	(58.7%)
Capital Outlay	-	6,100	8,500	28,000	-	28,000	359.0%
Net Operating Budget	868,984	928,000	940,600	762,300	-	762,300	(17.9%)
Trans to 179 Consvr Collier Proj	95,500	330,000	330,000	-	-	-	(100.0%)
Trans to 710 Pub Serv Match	-	-	15,000	-	-	-	na
Trans to 674 Carr Pres	1,827,400	-	-	-	-	-	na
Reserves for Contingencies	-	92,800	-	76,000	-	76,000	(18.1%)
Reserves for Capital	-	31,740,200	-	-	-	-	(100.0%)
Restricted for Unfunded Requests	-	-	-	32,078,000	-	32,078,000	na
Total Budget	2,791,884	33,091,000	1,285,600	32,916,300	-	32,916,300	(0.5%)
Total FTE	4.00	3.00	3.00	3.00	-	3.00	0.0%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Conservation Collier Maintenance (174)**

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	1,295	-	(200)	-	-	-	na
Delinquent Ad Valorem Taxes	29,476	-	2,900	-	-	-	na
Charges For Services	720	9,000	400	-	-	-	(100.0%)
Miscellaneous Revenues	98,543	27,200	31,900	27,200	-	27,200	0.0%
Interest/Misc	161,154	148,800	156,300	161,100	-	161,100	8.3%
Trans fm 172 Conserv Collier Fd	4,500,000	-	-	-	-	-	na
Trans fm 179 Conserv Maint	-	-	-	500,000	-	500,000	na
Trans fm 272 Conserv Co GO Bd	-	54,000	54,000	84,900	-	84,900	57.2%
Trans fm 273 Conservation Collier	34,900	37,200	37,100	200	-	200	(99.5%)
Trans fm 474 Solid Waste Cap	600,000	500,000	701,600	-	-	-	(100.0%)
Trans fm 703/704 Ad Srv Grants	334	300	300	-	-	-	(100.0%)
Carry Forward	29,819,200	32,323,700	32,453,700	32,152,400	-	32,152,400	(0.5%)
Less 5% Required By Law	-	(9,200)	-	(9,500)	-	(9,500)	3.3%
Total Funding	35,245,621	33,091,000	33,438,000	32,916,300	-	32,916,300	(0.5%)

Notes:

Conservation Collier is in the "management" phase of the program. The Conservation Collier Land Management Trust Fund (174) has become the primary operating fund for the program with all overhead and salary costs shifted from the Land Acquisition Trust Fund (172).

Conservation Collier will acquire the CDC parcel and can also acquire lands as donations under the Land Development Code (Section 3.05.07) provision for offsite preservation and the Conservation Collier ordinance (2002-63, as amended, Section 14.7) allows parcel trading within approved multi-parcel projects. Therefore, funds have been budgeted for transactional costs. Any additional acquisitions will be carefully evaluated to determine if sufficient management moneys are available.

Forecast FY 2015:

This budget follows the Conservation Collier financial plan approved by the Board on April 8, 2014, Agenda Item 11B.

Current FY 2016:

The FY 16 operating budget reflects administration and overhead costs, acquisition/donation transactional costs, vehicle and equipment replacements, planned restoration & management activities, and planned improvements. Included is \$10,000 for as-needed environmental consulting. Land restoration and management activities and costs are distributed as follows:

Gordon River Greenway – \$50,700 – Exotic plant treatment maintenance - includes \$30,000 for initial treatment of the CDC parcel.

Red Maple Swamp – \$8,000 – Exotic plant treatment maintenance for 53 acres with followup treatment to donated parcels.

Rivers Road – \$40,600 for – Exotic plant treatment, firebreak maintenance, and fuel reduction.

Nancy Payton – \$7,800 – Exotic plant treatment, and trail and firebreak maintenance.

Railhead – \$14,600 – Exotic plant treatment, firebreak maintenance and fence repair.

Pepper Ranch – \$152,400 – Majority of expense is for exotic plant maintenance treatments and firebreak/trail creation and maintenance. Additional expenses include hunt program check station attendant salary, wildlife and plant surveys, permitting for bike trails if needed, bee hive removal if needed, phone, electricity, building maintenance, gate repairs if needed, and trash pick-up.

Spending at all other preserves; Cocohatchee Creek, Redroot; Freedom Park; Logan Woods; Shell Island; McIlvane Marsh; Alligator Flag; Panther Walk; Otter Mound; Wet Woods; and Winchester Head; is budgeted at \$42,900 for exotic plant treatment, trail maintenance, signage, management supplies, tree management and miscellaneous maintenance.

Capital expenditures include replacement of one truck used for management and maintenance operations on larger preserves.

Reserves have been accumulated and set aside as dictated by Ordinance for the preservation, enhancement, restoration, conservation and maintenance of environmentally sensitive lands that are part of the Conservation Collier Program. The established minimum combined fund balance in all Conservation Collier Funds is \$32 million.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Conservation Collier Maintenance (174)**

Revenues:

The most significant revenue account is carryforward of Conservation Collier Management Trust Fund Reserves. Other sources of revenue include fees generated from the Pepper Ranch Quality Wildlife Management Hunt and Cattle Lease, Conservation Collier funds interest earnings and payments by developers for offsite preservation in the form of additional parcel acquisition dollars and/or land management endowments for property donations.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Conservation Collier Projects (179)**

Mission Statement

This fund was established in FY 2013 to account for Conservation Collier Capital Improvement Projects in the standard capital project budgeting and accounting format.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Projects	-	40,000	40,000	-
Reserves	-	574,300	574,300	-
Current Level of Service Budget	-	614,300	614,300	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Capital Outlay	1,689,416	330,000	363,400	40,000	-	40,000	(87.9%)
Net Operating Budget	1,689,416	330,000	363,400	40,000	-	40,000	(87.9%)
Trans to 174 Consvr Collier Maint	-	-	-	500,000	-	500,000	na
Reserves for Capital	-	-	-	74,300	-	74,300	na
Total Budget	1,689,416	330,000	363,400	614,300	-	614,300	86.2%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	36,400	-	7,900	-	-	-	na
Interest/Misc	10,028	-	6,000	-	-	-	na
Trans fm 174 Conserv Collier Maint	95,500	330,000	330,000	-	-	-	(100.0%)
Carry Forward	2,181,300	-	633,800	614,300	-	614,300	na
Total Funding	2,323,228	330,000	977,700	614,300	-	614,300	86.2%

Notes:

The budget process for capital funds requires project budgets to be fully forecast to allow budgets to roll forward and maintain project budget integrity.

Forecast FY 2015:

Forecast projects include the Gordon River Greenway and Pepper Ranch improvements.

Greenway funding needs are being finalized. Once total remaining funding needs are determined, the budget will be adjusted to allow any excess monies in Fund (179) to be moved to Perpetual Maintenance Fund (174) reserves.

Current FY 2016:

The FY 16 budget includes \$40,000 to develop a mobile home pad with water, septic and electricity for potential use by volunteers at Pepper Ranch who would trade the living space for work at the preserve.

The balance of available monies has been placed in reserves.

Revenues:

Funding is provided by Fund (179) carryforward.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Caracara Prairie Management Fund (674)**

Mission Statement

To provide funds for the perpetual maintenance of Caracara Prairie Preserve as required by agreement with the US Fish and Wildlife Service for panther habitat mitigation.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Reserves/Transfers	-	1,672,200	1,672,200	-
Preserve Management	-	44,900	44,900	-
Current Level of Service Budget	-	1,717,100	1,717,100	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	79,607	69,700	48,600	44,900	-	44,900	(35.6%)
Net Operating Budget	79,607	69,700	48,600	44,900	-	44,900	(35.6%)
Reserves for Contingencies	-	1,666,200	-	1,672,200	-	1,672,200	0.4%
Total Budget	79,607	1,735,900	48,600	1,717,100	-	1,717,100	(1.1%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	934	8,600	8,900	8,600	-	8,600	0.0%
Trans fm 174 Conserv Collier Maint	1,827,400	-	-	-	-	-	na
Carry Forward	-	1,727,700	1,748,700	1,709,000	-	1,709,000	(1.1%)
Less 5% Required By Law	-	(400)	-	(500)	-	(500)	25.0%
Total Funding	1,828,334	1,735,900	1,757,600	1,717,100	-	1,717,100	(1.1%)

Notes:

Escrow funding was required to be deposited into the Caracara Prairie Trust Fund (674) prior to release of Panther Habitat Units (PHUs). The PHUs are being used for the Resource Recovery Park being developed by the Solid Waste Division.

A US Fish and Wildlife Service Biological Opinion Letter requires that the Grantor establish the Resource Recovery Park Compensation Parcel Endowment Fund Trust (the "Trust"), which shall be comprised of a non-wasting management fund (the "Endowment Fund") solely used to defray costs associated with the maintenance and management of the Compensation Parcel in perpetuity. The required one-time management fund deposit was established by agreement at \$1,582,800. This amount is the principal of the fund. Expenses cannot cause the fund to dip below this amount.

Forecast FY 2015:

Forecast operating expenses provide for exotic plant control, firebreak creation and maintenance as well as fuel reduction at Caracara Prairie Preserve. The specific breakdown of costs is as follows: prescribed fire \$5,000, mowing \$6,000, exotic plant control \$50,000, FWC CE monitoring \$1,300, Clerk's fee \$7,600.

Current FY 2016:

Operating expenses provide for exotic plant control, firebreak creation and maintenance as well as fuel reduction at Caracara Prairie Preserve. The specific breakdown of costs is as follows: prescribed fire \$5,000, mowing \$6,000, exotic plant control \$25,000, FWC CE monitoring \$1,300, Clerk's fee \$7,600.

Revenues:

This fund is supported by a portion of Conservation Collier funds placed in escrow to provide funding for management activities.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

Public Health Division

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	255,236	288,100	273,400	350,500	-	350,500	21.7%
Capital Outlay	-	48,000	48,000	-	-	-	(100.0%)
Grants and Aid	1,258,100	1,289,500	1,289,500	1,378,200	-	1,378,200	6.9%
Net Operating Budget	1,513,336	1,625,600	1,610,900	1,728,700	-	1,728,700	6.3%
Total Budget	1,513,336	1,625,600	1,610,900	1,728,700	-	1,728,700	6.3%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Public Health Department (001)	1,513,336	1,625,600	1,610,900	1,728,700	-	1,728,700	6.3%
Total Net Budget	1,513,336	1,625,600	1,610,900	1,728,700	-	1,728,700	6.3%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,513,336	1,625,600	1,610,900	1,728,700	-	1,728,700	6.3%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	-	-	3,000	-	-	-	na
Net Cost General Fund	1,513,336	1,625,600	1,607,900	1,728,700	-	1,728,700	6.3%
Total Funding	1,513,336	1,625,600	1,610,900	1,728,700	-	1,728,700	6.3%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Public Health Division
Public Health Department (001)**

Mission Statement

Protect and promote good health for all in Collier County within a partnership between State of Florida Department of Health and Collier County Board of County Commissioners.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
General Operating & Administrative Costs	-	350,500	-	350,500
Communicable Disease Control	-	531,800	-	531,800
Programs funded by the County include Immunizations; Sexually Transmitted Diseases; AIDS; Tuberculosis; Other Communicable Diseases; and Public Health Preparedness and Response.				
Personal Health (Primary Care)	-	803,000	-	803,000
Programs funded by the County under this category of services include Child Health; Healthy Start Prenatal; Tobacco & Cardiovascular Health Education; School Health; Adult Health; Physicians Led Access Network; and Dental.				
Environmental Health & Engineering	-	43,400	-	43,400
This program was established to provide Health Division Inspectors for the Migrant Housing program in Collier County.				
Current Level of Service Budget	-	1,728,700	-	1,728,700

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
# of Investigations of Potentially Illegal Migrant Housing	-	12	18	18
# of Special Needs Registrants With No Alternate Housing Plans	-	250	200	200
# of TB Tests	-	1,300	1,500	1,500

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	255,236	288,100	273,400	350,500	-	350,500	21.7%
Capital Outlay	-	48,000	48,000	-	-	-	(100.0%)
Grants and Aid	1,258,100	1,289,500	1,289,500	1,378,200	-	1,378,200	6.9%
Net Operating Budget	1,513,336	1,625,600	1,610,900	1,728,700	-	1,728,700	6.3%
Total Budget	1,513,336	1,625,600	1,610,900	1,728,700	-	1,728,700	6.3%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	-	-	3,000	-	-	-	na
Net Cost General Fund	1,513,336	1,625,600	1,607,900	1,728,700	-	1,728,700	6.3%
Total Funding	1,513,336	1,625,600	1,610,900	1,728,700	-	1,728,700	6.3%

Current FY 2016:

Consistent with Board direction, this budget includes an annual Motor Pool Capital Recovery allowance of \$57,300.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

University Extension Service Division

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	445,490	456,900	434,900	471,600	54,500	526,100	15.1%
Operating Expense	144,221	192,700	192,200	222,100	-	222,100	15.3%
Capital Outlay	-	39,000	36,000	22,800	-	22,800	(41.5%)
Net Operating Budget	589,710	688,600	663,100	716,500	54,500	771,000	12.0%
Reserves for Contingencies	-	33,300	-	62,500	-	62,500	87.7%
Total Budget	589,710	721,900	663,100	779,000	54,500	833,500	15.5%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
County Extension, Ed & Training Ct (001)	560,252	638,200	612,200	662,500	54,500	717,000	12.3%
Miscellaneous Grants (116)	6,260	-	500	-	-	-	na
University Extension Trust Fund (604)	23,199	50,400	50,400	54,000	-	54,000	7.1%
Total Net Budget	589,710	688,600	663,100	716,500	54,500	771,000	12.0%
Total Transfers and Reserves	-	33,300	-	62,500	-	62,500	87.7%
Total Budget	589,710	721,900	663,100	779,000	54,500	833,500	15.5%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	20,774	22,200	36,600	36,200	-	36,200	63.1%
Miscellaneous Revenues	41,108	16,700	15,200	14,200	-	14,200	(15.0%)
Interest/Misc	524	-	-	-	-	-	na
Net Cost General Fund	528,252	613,300	588,000	640,100	54,500	694,600	13.3%
Carry Forward	105,500	70,400	113,200	89,900	-	89,900	27.7%
Less 5% Required By Law	-	(700)	-	(1,400)	-	(1,400)	100.0%
Total Funding	696,159	721,900	753,000	779,000	54,500	833,500	15.5%

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
County Extension, Ed & Training Ct (001)	7.50	7.50	7.50	7.50	1.00	8.50	13.3%
Total FTE	7.50	7.50	7.50	7.50	1.00	8.50	13.3%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**University Extension Service Division
County Extension, Ed & Training Ct (001)**

Mission Statement

To assist Collier County Government in reaching its growth management goals through research based practical education for its employees and the adult and youth populations in Collier County. To assist the citizenry to attain knowledge in agriculture, human and natural resources, and the life sciences and to make the knowledge accessible to sustain and enhance the quality of life throughout Collier County.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration/Overhead	4.50	485,505	22,400	463,105
Funding for divisional administration and fixed divisional overhead to include monitoring and compliance oversight.				
Horticulture	2.00	123,308	-	123,308
Provides educational programming that addresses care, maintenance and proper landscape and water conservation practices as well as adaptation and use of Best Management Practices (BMP) in landscapes and gardens.				
Agriculture / Marine Science	1.00	53,687	-	53,687
Promoting sustainability in the agriculture industry and enhancing marine fishery and habitats.				
Current Level of Service Budget	7.50	662,500	22,400	640,100

Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Outreach Coordinator	1.00	54,500	-	54,500
Convert Grant funded Part-Time Job Bank 4-H Outreach Coordinator position to County paid position. Add 1 FTE to General Fund and cut grant funded allocation for job bank position (approx. \$23,900).				
This position is currently funded from the 709 grant fund as job bank hourly position. Ms. Morris started in 2008. There is enough funding for Ms. Morris to consistently work 30 hours a week for 9 months. She typically works this schedule during the school year when program demand is the most consistent. There is also high demand for programs during the summer, and many of these require more staff time than is available through the current grant funding source. As a result we are restricted with her time and therefore can't meet all of our summer program demands. If the county approves this request, 4-H will be able to expand their services because Mrs. Morris will be able to offer programming year round. 709 grant funds will be freed up to pay for direct program resources (gear, supplies, field trips, youth scholarships) instead of her salary, which improve 4-H's ability to deliver positive youth development programs in the community				
Expanded Services Budget	1.00	54,500	-	54,500
Total Adopted Budget	8.50	717,000	22,400	694,600

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
# of Master Gardener Participant Volunteer Hours	6,000	6,000	6,000	6,000
# of Youth Participating in 4-H	6,000	6,000	6,000	6,000

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**University Extension Service Division
County Extension, Ed & Training Ct (001)**

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	445,490	456,900	434,900	471,600	54,500	526,100	15.1%
Operating Expense	114,762	142,300	141,300	168,100	-	168,100	18.1%
Capital Outlay	-	39,000	36,000	22,800	-	22,800	(41.5%)
Net Operating Budget	560,252	638,200	612,200	662,500	54,500	717,000	12.3%
Total Budget	560,252	638,200	612,200	662,500	54,500	717,000	12.3%
Total FTE	7.50	7.50	7.50	7.50	1.00	8.50	13.3%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	9,496	8,200	9,000	8,200	-	8,200	0.0%
Miscellaneous Revenues	22,503	16,700	15,200	14,200	-	14,200	(15.0%)
Net Cost General Fund	528,252	613,300	588,000	640,100	54,500	694,600	13.3%
Total Funding	560,252	638,200	612,200	662,500	54,500	717,000	12.3%

Forecast FY 2015:

Forecast personal services and operating expenses are in line with the adopted budget. Capital outlay includes replacement of an SUV and a utility vehicle.

Current FY 2016:

Consistent with Board direction, this budget includes an annual Motor Pool Capital Recovery allowance of \$10,100. Other operating cost increases include: Information Technology Division, data and telephone, fleet, lease equipment, office supplies and copying costs.

Capital Outlay:

\$ 2,800 - Two replacement computers

\$20,000 - Replacement of conference table & chairs

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

University Extension Service Division

Miscellaneous Grants (116)

Mission Statement

Provide development opportunities for youth in leadership, citizenship, and practical skills as well as other miscellaneous activities needed by the community.

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	6,260	-	500	-	-	-	na
Net Operating Budget	6,260	-	500	-	-	-	na
Total Budget	6,260	-	500	-	-	-	na

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Carry Forward	-	-	500	-	-	-	na
Total Funding	-	-	500	-	-	-	na

Notes:

Budgets will be entered into the Grants Management System upon acceptance of the grant award by the Board of County Commissioners and will no longer be presented in this fund. Public Services Grant Fund (709/710) will be used for all future grants. A part-time position originally included in this fund was moved to the Public Services Grant Fund in FY 11.

Forecast FY 2015:

This budget anticipates the expenditure of residual program funding in accordance with original intent.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**University Extension Service Division
University Extension Trust Fund (604)**

Mission Statement

The University Extension Trust was created to designate funds to specific programs within the Extension education plan and these funds will be used in furthering the education mission of the Collier County UF/IFAS Extension.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
University Extension trust Fund Education Plan	-	54,000	54,000	-
Reserves	-	62,500	62,500	-
Current Level of Service Budget	-	116,500	116,500	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	23,199	50,400	50,400	54,000	-	54,000	7.1%
Net Operating Budget	23,199	50,400	50,400	54,000	-	54,000	7.1%
Reserves for Contingencies	-	33,300	-	62,500	-	62,500	87.7%
Total Budget	23,199	83,700	50,400	116,500	-	116,500	39.2%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	11,278	14,000	27,600	28,000	-	28,000	100.0%
Miscellaneous Revenues	18,605	-	-	-	-	-	na
Interest/Misc	524	-	-	-	-	-	na
Carry Forward	105,500	70,400	112,700	89,900	-	89,900	27.7%
Less 5% Required By Law	-	(700)	-	(1,400)	-	(1,400)	100.0%
Total Funding	135,907	83,700	140,300	116,500	-	116,500	39.2%

Forecast FY 2015:

Forecast expenditures are consistent with the adopted budget. Receipts from University Extension education programs are trending above budgeted level. Carry forward is also higher than planned.

Current FY 2016:

In FY 16 operating expenditures are budgeted at a level consistent with the FY 15 budget.

Revenues:

Revenues are estimated contributions from private sources based upon historical contribution levels and planned receipts from University Extension education programs. Carryforward makes up the majority of funding.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

Public Services Grants

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	100,848	-	158,800	-	-	-	na
Operating Expense	204,210	105,600	264,300	-	-	-	(100.0%)
Capital Outlay	590,726	-	296,000	-	-	-	na
Net Operating Budget	895,785	105,600	719,100	-	-	-	(100.0%)
Trans to 111 Unincorp Gen Fd	63,200	-	-	-	-	-	na
Trans to 710 Pub Serv Match	-	2,400	2,400	-	-	-	(100.0%)
Total Budget	958,985	108,000	721,500	-	-	-	(100.0%)

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Public Services Grants (709/710)	895,785	105,600	719,100	-	-	-	(100.0%)
Total Net Budget	895,785	105,600	719,100	-	-	-	(100.0%)
Total Transfers and Reserves	63,200	2,400	2,400	-	-	-	(100.0%)
Total Budget	958,985	108,000	721,500	-	-	-	(100.0%)

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	329,751	-	469,200	-	-	-	na
Miscellaneous Revenues	74,290	-	128,300	-	-	-	na
Interest/Misc	1,640	-	1,000	-	-	-	na
Reimb From Other Depts	628,316	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	22,321	-	-	-	-	-	na
Trans fm 129 Library Grants	-	103,200	103,200	-	-	-	(100.0%)
Trans fm 174 Conserv Collier Maint	-	-	15,000	-	-	-	na
Trans fm 709/710 Pub Srv Grants	-	2,400	2,400	-	-	-	(100.0%)
Carry Forward	63,100	2,400	2,400	-	-	-	(100.0%)
Total Funding	1,119,418	108,000	721,500	-	-	-	(100.0%)

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Public Services Grants (709/710)	0.50	0.50	0.50	0.50	-	0.50	0.0%
Total FTE	0.50	0.50	0.50	0.50	-	0.50	0.0%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Public Services Grants
Public Services Grants (709/710)**

Mission Statement

To process grants within the Public Services Department. Grants will include 4-H funding; State Aid to Libraries; Parks Grants, Housing and Urban Development, the Summer Food Program; as well as others as they are identified, applied for and received.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
4-H Participation and Recruitment	0.50	-	-	-
Provide outreach activities to area schools to increase 4-H participation and recruitment.				
Current Level of Service Budget	0.50	-	-	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	100,848	-	158,800	-	-	-	na
Operating Expense	204,210	105,600	264,300	-	-	-	(100.0%)
Capital Outlay	590,726	-	296,000	-	-	-	na
Net Operating Budget	895,785	105,600	719,100	-	-	-	(100.0%)
Trans to 111 Unincorp Gen Fd	63,200	-	-	-	-	-	na
Trans to 710 Pub Serv Match	-	2,400	2,400	-	-	-	(100.0%)
Total Budget	958,985	108,000	721,500	-	-	-	(100.0%)
Total FTE	0.50	0.50	0.50	0.50	-	0.50	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	329,751	-	469,200	-	-	-	na
Miscellaneous Revenues	74,290	-	128,300	-	-	-	na
Interest/Misc	1,640	-	1,000	-	-	-	na
Reimb From Other Depts	628,316	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	22,321	-	-	-	-	-	na
Trans fm 129 Library Grants	-	103,200	103,200	-	-	-	(100.0%)
Trans fm 174 Conserv Collier Maint	-	-	15,000	-	-	-	na
Trans fm 709/710 Pub Srv Grants	-	2,400	2,400	-	-	-	(100.0%)
Carry Forward	63,100	2,400	2,400	-	-	-	(100.0%)
Total Funding	1,119,418	108,000	721,500	-	-	-	(100.0%)

Notes:

Upon receipt new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

Forecast FY 2015:

The total forecast of personal services, operating expenses and transfers represent new and remaining grant funds associated with the unspent dollars in various grant projects and programs.

The following grant program and projects are active.

The 4-H Foundation contributes each year to the County Extension, Education & Training Division for the operation of the 4-H Program. Funding supports a part-time 4-H Outreach Coordinator, half the salary and fringes (\$28,000) of the full-time Outreach Coordinator (split between General Fund and grant funds) and operating expenses incurred by the program. (approx \$82,000 annually)

Public Services Department

Public Services Grants

Public Services Grants (709/710)

The FY 15 budget includes a \$103,200 transfer of residual Library grant funds and interest transferred from Library Grant Fund (129) which is being phased out.

State Aid to Libraries receives an allocation for operating and capital support of approximately \$220,000 annually.

Current FY 2016:

The FY 16 proposed budget includes a funding request to convert the part-time job bank 4-H Coordinator to regular full time and shift funding to the General Fund University Extension budget. The cost to the General Fund would be \$54,000 but would add summer program hours. In the grant fund this proposal would make approximately \$24,000 available for direct program resources.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

Public Transit and Neighborhood Enhancement (PTNE)

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	533,489	541,400	639,500	549,400	78,400	627,800	16.0%
Operating Expense	8,449,070	5,460,200	11,284,700	4,833,600	-	4,833,600	(11.5%)
Capital Outlay	1,159,497	39,000	9,658,500	-	-	-	(100.0%)
Net Operating Budget	10,142,055	6,040,600	21,582,700	5,383,000	78,400	5,461,400	(9.6%)
Trans to 426 CAT Mass Transit Fd	1,136,134	-	1,721,700	-	-	-	na
Trans to 427 Transp Disadv Fd	38,419	-	78,900	-	-	-	na
Reserves for Contingencies	377,068	751,400	-	847,100	-	847,100	12.7%
Reserves for Cash Flow	-	-	-	222,500	-	222,500	na
Total Budget	11,693,676	6,792,000	23,383,300	6,452,600	78,400	6,531,000	(3.8%)

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Alternative Transportation Modes (001)	242,243	291,500	253,800	269,100	-	269,100	(7.7%)
Collier Area Transit CAT Grant Fund (424)	3,549,871	-	11,606,800	-	-	-	na
Collier Area Transit CAT Local Funding (425/426)	3,353,976	3,454,800	6,204,000	2,736,200	78,400	2,814,600	(18.5%)
Trans Disadvantaged Enterprise Grant Fund (428)	896,896	-	688,400	-	-	-	na
Trans Disadvantaged Enterprise Local Funding (427/429)	2,099,069	2,294,300	2,829,700	2,377,700	-	2,377,700	3.6%
Total Net Budget	10,142,055	6,040,600	21,582,700	5,383,000	78,400	5,461,400	(9.6%)
Total Transfers and Reserves	1,551,621	751,400	1,800,600	1,069,600	-	1,069,600	42.3%
Total Budget	11,693,676	6,792,000	23,383,300	6,452,600	78,400	6,531,000	(3.8%)

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	4,742,154	-	13,236,900	-	-	-	na
Charges For Services	1,426,827	1,561,600	1,438,600	1,564,500	-	1,564,500	0.2%
Miscellaneous Revenues	253,603	-	1,190,800	29,000	-	29,000	na
Interest/Misc	8,465	-	6,200	-	-	-	na
Net Cost General Fund	242,243	291,500	253,800	269,100	-	269,100	(7.7%)
Trans fm 001 Gen Fund	2,371,695	2,378,100	1,940,200	2,378,100	-	2,378,100	0.0%
Trans fm 313 Gas Tax Cap Fd	2,068,383	2,000,000	2,891,500	1,633,400	-	1,633,400	(18.3%)
Trans fm 426 CAT Transit	1,068,304	-	1,721,700	-	-	-	na
Trans fm 427 Transp Disadv	106,249	-	78,200	-	-	-	na
Trans fm 428 Tran Disadv	-	-	700	-	-	-	na
Carry Forward	-	637,900	1,361,200	658,100	78,400	736,500	15.5%
Less 5% Required By Law	-	(77,100)	-	(79,600)	-	(79,600)	3.2%
Total Funding	12,287,923	6,792,000	24,119,800	6,452,600	78,400	6,531,000	(3.8%)

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Alternative Transportation Modes (001)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Collier Area Transit CAT Local Funding (425/426)	2.00	2.00	2.00	2.00	1.00	3.00	50.0%
Trans Disadvantaged Enterprise Local Funding (427/429)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Total FTE	5.00	5.00	5.00	5.00	1.00	6.00	20.0%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Alternative Transportation Modes (001)**

Mission Statement

The Alternative Transportation Modes Division administers the public transit system, Collier Area Transit (CAT) and the Transportation Disadvantaged System (TD), and manages road beautification and drainage projects undertaken through the Municipal Service Taxing Units (MSTU's) process.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration	1.00	183,043	-	183,043
This position provides administration for Transit, Landscaping Operations and Municipal Service Improvement Districts.				
Fiscal Support	1.00	86,057	-	86,057
This position provides fiscal support for the transit section of the Division including grantor compliance requirements.				
Current Level of Service Budget	2.00	269,100	-	269,100

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	228,597	237,500	235,200	243,400	-	243,400	2.5%
Operating Expense	13,646	20,000	18,600	25,700	-	25,700	28.5%
Capital Outlay	-	34,000	-	-	-	-	(100.0%)
Net Operating Budget	242,243	291,500	253,800	269,100	-	269,100	(7.7%)
Total Budget	242,243	291,500	253,800	269,100	-	269,100	(7.7%)
Total FTE	2.00	2.00	2.00	2.00	-	2.00	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost General Fund	242,243	291,500	253,800	269,100	-	269,100	(7.7%)
Total Funding	242,243	291,500	253,800	269,100	-	269,100	(7.7%)

Notes:

Pursuant to Board approval of the County Manager's FY 12 reorganization the Alternative Transportation Modes Division, consisting of the Operations Section, Landscape and MSTU Operations & assigned MSTU budgets, Collier Area Transit operations and Transportation Disadvantaged operations, has been aligned under the Public Services Department.

Forecast FY 2015:

Forecast expenditures are in line with the adopted budget.

Current FY 2016:

Consistent with Board direction, this budget includes an annual Motor Pool Capital Recovery allowance of \$4,200. The budget is consistent with budget guidance.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Collier Area Transit CAT Grant Fund (424)**

Mission Statement

This fund maintains Collier Area Transit nondiscretionary (formula) and discretionary grant programs from Federal and State sources to subsidize capital transit projects and its operations.

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	43,096	-	101,900	-	-	-	na
Operating Expense	2,554,753	-	4,114,200	-	-	-	na
Capital Outlay	952,022	-	7,390,700	-	-	-	na
Net Operating Budget	3,549,871	-	11,606,800	-	-	-	na
Total Budget	3,549,871	-	11,606,800	-	-	-	na

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	3,282,647	-	10,486,500	-	-	-	na
Miscellaneous Revenues	39,017	-	1,120,300	-	-	-	na
Total Funding	3,321,664	-	11,606,800	-	-	-	na

Notes:

Collier County BCC is a designated recipient of formula funds for the Bonita Springs - Naples Urbanized Area awarded by the Federal Transit Administration (FTA). Section 5307 funding is the largest funding source apportioned annually by ridership and population. A 20% match requirement is fulfilled by a soft match through toll revenue credits provided by the Florida Department of Transportation (FDOT) as authorized by Title 23 U.S.C. 120(j)(1).

While Section 5307 is primarily a capital program, eligible activities include preventive maintenance of federal transit capital assets - covering operational fleet charges - and an allowance of up to 10% to fund ADA Paratransit accessibility activities. In addition, Section 5307 allows grantees to utilize a portion of funds toward operating assistance, which the County historically uses to subsidize fuel costs. All operating assistance is subject to a 50% cash match. Section 5307 mandates grantees to utilize a minimum of 1% of funding toward transit enhancements (bus shelters, signage, etc.) and 1% toward security and safety activities.

Other annual formula funding includes the FDOT State Block Program used for eligible capital and operating costs of providing public transit service and pass through of FTA Section 5311 Rural Area Program used to fund operations in non-urbanized (rural) areas.

Discretionary programs include the FDOT Transit Service Development Program used to improve or expand public transit services and the FTA Sections 5309/5339 to provide capital funding to replace, rehabilitate and purchase buses and related equipment as well as to construct bus-related facilities.

Forecast FY 2015:

This list represents active grants awards during FY 15.

33119	FTA Section 5307 FY10	Annual Capt Apportionment	\$87,000
33153	FTA Section 5309 FY09	Passenger Station - Radio Rd	\$186,300
33172	FTA Section 5307 FY11	Annual Capt Apportionment	\$275,600
33229	FTA Section 5307 FY12	Annual Capt Apportionment	\$152,600
33234	FDOT State Block Grant	Operations	\$1,074,300
33235	FTA Section 5311 FY12-17	Operations	\$404,500
33243	FTA Flexed Section 5307	ADA Shelters	\$336,900
33244	FDOT Service Development	ADA Shelters	\$238,000
33296	FTA Section 5307 FY13	Annual Capt Apportionment	\$1,738,700
33325	FTA Flexed Section 5307	Transfer Station - Radio Rd	\$1,186,100
33328	FTA Section 5339 FY13	Transfer Station - Radio Rd	\$353,500
33357	FDOT LinC Route FY15-17	Route Operations	\$550,000
33369	FTA Section 5307 XU-86	Bus Shelters	\$287,100
33370	FTA Section 5339 FY14	Rolling Stock	\$365,400

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

Public Transit and Neighborhood Enhancement (PTNE)

Collier Area Transit CAT Grant Fund (424)

33371	FTA Section 5307 FY14	Annual Capt Apportionment	\$2,890,300
33372	FTA Section 5307 XU-85	Bus Shelters	\$294,000
33374	FTA Section 5307 FY15	Transfer Station - Radio Rd	\$1,186,400

Grand Total \$11,606,800

Current FY 2016:

All grants are appropriated at the time of grant contract execution which occurs outside of the annual budget cycle. Any required match is appropriated at the time of award execution for the entire grant cycle which often crosses more than one fiscal year.

Revenues:

Revenues to be received from grant fund sources to subsidize operations are anticipated at the following levels.

FDOT State Block Grant	Operations	\$918,500
FTA Section 5311	Operations	\$419,100
FDOT Service Development	Immokalee Road Route	\$183,300
FTA Section 5307	Operating Asst (Fuel)	\$835,100*
FTA Section 5307	Preventive Maint	\$948,700

Grand Total \$3,304,700

*Includes a portion of local match and grant funds expected to roll forward from unused funding in the current FY15 year due to cost savings in decreased fuel prices (\$585,100)

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Collier Area Transit CAT Local Funding (425/426)**

Mission Statement

To provide safe, accessible and courteous public transportation services including maintenance, operations and program management to all customers within Collier County. The commitment to the provision of public transportation services includes compliance with Florida Statutes, Chapter 341 and United States Code 49, Subtitle III, Chapter 53.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Full Cost for Fixed Route Public Transportation	2.00	6,290,900	3,337,800	2,953,100
Full cost is supported by all funding sources such as grant revenues, farebox collections and the gas tax subsidy to operate and manage the Fixed Route public transportation system which provides service to the public seven days a week with ADA accessible buses.				
State Transportation Block Grant	-	-918,500	-	-918,500
This number represents the value of grant funding expected in FY16. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. These funds will be used to offset the operating cost of fixed route public transit services from the Florida Department of Transportation.				
Federal Transportation Administration Sec. 5307 Grant	-	-1,783,800	-	-1,783,800
This number represents the value of grant funding expected in FY16. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Urbanized Area Formula Funding program is primarily awarded for transit capital. Preventive maintenance is considered an eligible capital cost by the grantor to support the upkeep of federal assets (buses). Operating assistance requires a 50% cash match.				
Federal Transit Administration Sec. 5311 Grant	-	-419,100	-	-419,100
This number represents the value of grant funding expected in FY16. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Rural Area Formula Grant offsets operating costs of rural routes. Funding is passed through the Florida Department of Transportation and requires a 50% match.				
Florida Dept of Transportation Transit Service Development Grant	-	-183,300	-	-183,300
This number represents the value of grant funding expected in FY16. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Transit Service Development Grant operates a route from Golden Gate City along Collier Blvd to Immokalee Rd and connect with the existing routes 1B, 1C and LinC. The return trip includes service to the North Regional Park through Livingston Rd.				
Reserves	-	351,600	-	351,600
Current Level of Service Budget	2.00	3,337,800	3,337,800	-
Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Project Manager	1.00	78,400	78,400	-

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Collier Area Transit CAT Local Funding (425/426)**

Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
The Division manages a number of capital CAT transit projects consisting of bus shelters design, repair and new construction as well as minor and major transit facilities renovations through one job bank Project Manager. Converting the existing Job Bank Project Manager position will facilitate recruitment and retention by providing a fringe benefit package consistent with similar positions in the marketplace. This position is currently funded as a job banker by grant funding.				
Expanded Services Budget	1.00	78,400	78,400	-
Total Adopted Budget	3.00	3,416,200	3,416,200	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	159,730	174,700	174,700	176,900	78,400	255,300	46.1%
Operating Expense	3,124,517	3,280,100	4,213,500	2,559,300	-	2,559,300	(22.0%)
Capital Outlay	69,729	-	1,815,800	-	-	-	na
Net Operating Budget	3,353,976	3,454,800	6,204,000	2,736,200	78,400	2,814,600	(18.5%)
Trans to 426 CAT Mass Transit Fd	1,052,534	-	1,721,700	-	-	-	na
Trans to 427 Transp Disadv Fd	15,770	-	-	-	-	-	na
Reserves for Contingencies	-	336,900	-	523,600	-	523,600	55.4%
Reserves for Cash Flow	-	-	-	78,000	-	78,000	na
Total Budget	4,422,280	3,791,700	7,925,700	3,337,800	78,400	3,416,200	(9.9%)
Total FTE	2.00	2.00	2.00	2.00	1.00	3.00	50.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	541,070	-	2,061,900	-	-	-	na
Charges For Services	1,215,546	1,358,600	1,212,600	1,338,500	-	1,338,500	(1.5%)
Miscellaneous Revenues	136,408	-	33,300	24,000	-	24,000	na
Interest/Misc	6,765	-	4,700	-	-	-	na
Trans fm 313 Gas Tax Cap Fd	2,068,383	2,000,000	2,891,500	1,633,400	-	1,633,400	(18.3%)
Trans fm 426 CAT Transit	1,052,534	-	1,721,700	-	-	-	na
Trans fm 427 Transp Disadv	83,600	-	-	-	-	-	na
Carry Forward	-	500,000	488,400	410,000	78,400	488,400	(2.3%)
Less 5% Required By Law	-	(66,900)	-	(68,100)	-	(68,100)	1.8%
Total Funding	5,104,305	3,791,700	8,414,100	3,337,800	78,400	3,416,200	(9.9%)

Notes:

The Collier Area Transit (CAT) bus system is funded annually through local gas taxes, passenger fares plus federal and state grants. Local dollars fund approximately 55% of bus system operations based on a three-year average. Grant dollars are received during the course of the fiscal year, approved separately by the Board, and uploaded into the accounting system via budget amendment. These dollars are not included as part of the adopted budget. Grant dollars annually offset approximately 45% of system expenses. Numbers contained under the Forecast column include a combination of local and grant dollars and reflect appropriations in the accounting system. The county's budget and accounting system requires that the amended budget be forecast which allows for project roll. Project roll by definition is the difference between the amended budget and actual expenses incurred at year-end. This process allows for grants to be spent during the period of availability which is customarily over one or more County fiscal years.

Forecast FY 2015:

The CAT local share (Fund 426 excluding grants) is forecast at \$3,791,700 and is comprised of personal services (\$174,700) and

Public Services Department

Public Transit and Neighborhood Enhancement (PTNE) Collier Area Transit CAT Local Funding (425/426)

operating (\$3,617,000). The remaining balance of forecast (\$2,412,300) represents the amended budget for active capital grants still remaining within the CAT Fund (426) supporting the CAT Passenger Station (Radio Road) project. These grants were awarded prior to the Grants Management System series of grant fund establishment and will reside where originally budgeted until exhausted. The transfer of \$1,721,700 represents an amount transferred between the CAT family of funds (Match Fund 425) to appropriately track the match requirements which annually fund the transit system.

Farebox revenue is anticipated to be collected at \$1,212,600 and includes an annual PUD commitment of \$42,000. Farebox is forecasted slightly down as the newest route was implemented midyear. New routes require a marketing and promotional period before full revenue levels are realized.

Current FY 2016:

Total CAT bus system appropriations amount to \$6,290,900, a reserve of \$351,600 and the addition of one (1) FTE for a project manager at a cost of \$78,400. The amount of local dollars budgeted to offset program expenses total \$3,337,800 and local dollars represent the only component part of the program for adopted budget purposes. Local dollars appropriated within the adopted budget also include any required local match. Grant revenues which are not represented in the budget amount to \$3,304,700, an increase of \$532,600 over the prior year. The FTA Operating Assistance cap has risen allowing for the full amount of fuel to be subsidized at 50%. Overall, grants maintain the historical cost share average of 45% of total operations.

Total operating expense represents the following split between local and grant funding.

	Local Share	Grant Share
Transit Operator	\$2,210,100	\$1,520,900
Fleet Maintenance	\$0	\$948,700
Fuel	\$250,000	\$835,100
Other Operating/FTEs	\$526,100	
Reserves	\$351,600	
Total	\$3,337,800	\$3,304,700

It should be noted that while the current budget request appears 22% lower than the previous year indicating a reduction of cost, it is a shift of funding to the grants. Fuel savings has allowed an anticipated roll forward of unused local and grant funding which lowers the current FY 16 request. The transit operator management contract cost for FY 16 is sized at 72,800 revenue hours at \$51.25 per revenue hour, an estimated \$.25 increase from the prior year. The transit operator's contract is in the process of rebidding. Actual cost was unknown during budget preparation. As such, an adjustment may be necessary from Reserves prior to final approval.

Through notification of funding announcements and the State Transportation Improvement Program (STIP) - \$1,520,900 of grant revenues will be used to offset the transit operator contract cost through the FDOT State Block Grant, FDOT Service Development Grant, and FTA Rural and Urbanized Area Programs. All fleet operating and overhead costs are eligible to be covered by FTA Section 5307 funding (\$948,700). Fuel will be offset by a discretionary operating assistance allowance of \$585,100. A total reserve of \$351,600 has been established for variances in grant awards, additional match requirements and cash flow needs. This reserve amount cited does not include the amount of new local match requirement for fuel in FY 16 which is held in reserves (\$250,000) until the award is executed.

A Transfer Station project at the CAT Operations and Maintenance facility on Radio Road will continue in FY 16 as Phase I is completed and Phase II begins. Phase I improvements include the addition of four bus bays, construction of a fueling island, construction of ADA compliant restrooms, enlarging doors on the existing maintenance bays, and civil/site improvements to enhance existing operations, safety and security. Phase II will be consistent with the granted conditional use and will include the addition of a canopy over the saw tooth bus bay, bus wash facility and site civil improvements to enhance existing operations, safety and security. Phase III design will continue with the second floor and security room remodel. The majority of funding is subsidized through various federal grant contracts. Phase I currently totals \$3,721,994.

Revenues:

Fare Box Revenue (net of the revenue reserve \$1,270,400) is budgeted at expected ridership during FY 16. The Gas Tax subsidy remains flat at \$2,000,000; however the request for FY 16 is sized at \$366,600 less for gas tax appropriated at a previous time for the three year Service Development Grant (Route 27) that requires local matching funds up front. A small portion of fleet charges (\$24,000) is anticipated to be reimbursable per the terms of the transit operator contract for vehicle damages and towing.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Trans Disadvantaged Enterprise Local Funding (427/429)**

Mission Statement

To provide safe and unconstrained delivery of ParaTransit trips to persons who cannot use the fixed-route bus system due to the nature and/or extent of their disability. The commitment to the provision of public transportation services include compliance with the United States Code 49, CFR Part 37 requiring service compliance with the American with Disability Act of 1990.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Full Cost for Transportation Disadvantaged (TD) Services	1.00	3,535,400	2,845,700	689,700
Full cost is supported by all funding sources including grant revenues, farebox collections and a General Fund transfer to provide management of operations for the door to door public transportation system providing transportation service to the elderly, handicapped and economically disadvantaged population.				
Federal Transit Administration Sec. 5307 Grant	-	-288,800	-	-288,800
This number represents the value of grant funding expected in FY16. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Urbanized Area Formula Program allows for 10% of the annual apportionment to be used to offset costs to provide Americans with Disabilities Act complementary paratransit services. No match is required.				
Commission of Transportation Disadvantaged (CTD) Grant	-	-781,700	-	-781,700
This number represents the value of grant funding expected in FY16. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. This State Trip & Equipment Program grant offsets costs to provide eligible TD trips and requires a 10% match.				
Reserves	-	380,800	-	380,800
Current Level of Service Budget	1.00	2,845,700	2,845,700	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	102,066	129,200	127,700	129,100	-	129,100	(0.1%)
Operating Expense	1,945,692	2,160,100	2,315,800	2,248,600	-	2,248,600	4.1%
Capital Outlay	51,311	5,000	386,200	-	-	-	(100.0%)
Net Operating Budget	2,099,069	2,294,300	2,829,700	2,377,700	-	2,377,700	3.6%
Trans to 426 CAT Mass Transit Fd	83,600	-	-	-	-	-	na
Trans to 427 Transp Disadv Fd	22,649	-	78,200	-	-	-	na
Reserves for Contingencies	377,068	413,700	-	323,500	-	323,500	(21.8%)
Reserves for Cash Flow	-	-	-	144,500	-	144,500	na
Total Budget	2,582,386	2,708,000	2,907,900	2,845,700	-	2,845,700	5.1%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Trans Disadvantaged Enterprise Local Funding (427/429)**

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	211,281	203,000	226,000	226,000	-	226,000	11.3%
Miscellaneous Revenues	78,178	-	37,200	5,000	-	5,000	na
Interest/Misc	1,542	-	1,500	-	-	-	na
Trans fm 001 Gen Fund	2,371,695	2,378,100	1,940,200	2,378,100	-	2,378,100	0.0%
Trans fm 426 CAT Transit	15,770	-	-	-	-	-	na
Trans fm 427 Transp Disadv	22,649	-	78,200	-	-	-	na
Trans fm 428 Tran Disadv	-	-	700	-	-	-	na
Carry Forward	-	137,100	872,200	248,100	-	248,100	81.0%
Less 5% Required By Law	-	(10,200)	-	(11,500)	-	(11,500)	12.7%
Total Funding	2,701,115	2,708,000	3,156,000	2,845,700	-	2,845,700	5.1%

Notes:

The Transportation Disadvantage (TD) program is funded annually through local General Fund dollars, fares charged to clients plus federal and state grants. Local dollars fund approximately 66% of the TD program. Grant dollars are received during the course of the fiscal year, approved separately by the Board, and uploaded into the accounting system via budget amendment. These dollars are not included as part of the adopted budget. Grant dollars annually offset approximately 34% of program expenses. Numbers contained under the Forecast column include a combination of local and grant dollars and reflect appropriations in the accounting system. The county's budget and accounting system requires that the amended budget be forecast which allows for project roll. Project roll by definition is the difference between the amended budget and actual expenses incurred at year-end. This process allows grants to be spent during the period of availability which is customarily over one or more County fiscal years.

Forecast FY 2015:

The local share (excluding grants) forecast for operating and personal services is sized at \$2,443,500. Local capital support of \$386,200 is made up of \$266,800 to fund the CAT Operations and Maintenance Facility improvement project and \$119,400 to support required match for the purchase of TD vehicles and radios. Transfers to the TD Grant Match Fund (429) total \$78,200 to appropriately track required match amounts for operating and capital programs.

Farebox revenue is slightly higher due to increased trips purchased by Senior Service agencies and farebox recovery. The General Fund transfer has a one time reduction due to the available amount of carryforward and fuel savings.

Current FY 2016:

Total TD system appropriations amount to \$3,535,400 which includes an anticipated grant match requirement of \$87,200 within the TD Grant Match Fund (429). A reserve of \$380,000 will support unanticipated matching requirements, ridership fluctuations and cash flow. The amount of local dollars budgeted to offset program expenses total \$2,845,700 which represent the only component part of the program for establishing the adopted budget.

Grant revenues which are not represented in the budget request total are anticipated at \$1,070,500, and remain flat over the prior year. Grant revenues are used to offset the transit operator costs of \$2,340,700. Approximately 89,000 passenger trips are budgeted to be served in FY 16. The transit operator's contract is in the process of rebidding. Actual cost was unknown during budget preparation. As such, an adjustment may be necessary from reserves prior to final approval.

Total operating expense represents the following split between local and grant funding.

	Local Share	Grant Share
Transit Operator	\$1,270,000*	\$1,070,500
Fleet Maintenance	\$484,400	
Fuel	\$391,400	
Other Operating/FTE	\$318,900	
Reserves	\$380,800	
Total	\$2,845,700	\$1,070,500

*Includes \$87,200 of Reserves for an anticipated 10% match requirement for the CTD Trip and Equipment grant.

Public Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Trans Disadvantaged Enterprise Local Funding (427/429)**

Revenues:

The General Fund (001) subsidy of \$2,378,100 remains flat from the prior year. Fare Box revenue is sized at \$226,000.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Trans Disadvantaged Enterprise Grant Fund (428)**

Mission Statement

This fund maintains Transportation Disadvantaged grant programs from Federal and State sources to subsidize capital purchases and its operations.

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	810,462	-	622,600	-	-	-	na
Capital Outlay	86,434	-	65,800	-	-	-	na
Net Operating Budget	896,896	-	688,400	-	-	-	na
Trans to 427 Transp Disadv Fd	-	-	700	-	-	-	na
Reserves for Contingencies	-	800	-	-	-	-	(100.0%)
Total Budget	896,896	800	689,100	-	-	-	(100.0%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	918,437	-	688,500	-	-	-	na
Interest/Misc	158	-	-	-	-	-	na
Carry Forward	-	800	600	-	-	-	(100.0%)
Total Funding	918,595	800	689,100	-	-	-	(100.0%)

Notes:

Transportation Disadvantaged subsidizes its operations primarily through the Florida's Commission of Transportation Disadvantaged (CTD) annual Trip and Equipment Program to insure the availability of efficient, cost-effective, and quality transportation services for transportation disadvantaged persons.

In addition, the Federal Transit Administration (FTA) Section 5307 is utilized up to the maximum 10% to fund ADA Paratransit accessibility.

Vehicles supporting Collier TD are purchased through the Florida Department of Transportation pass through of FTA Section 5310 Grant Program and the CTD Shirley Conroy Rural Area Capital Assistance Program. Both programs provide assistance in meeting the needs of seniors and individuals with disabilities where public transit services are unavailable, insufficient or inappropriate.

Forecast FY 2015:

This list represents active grant awards during FY 15:

33350	CTD Trip and Equipment FY 14	\$622,600
33409	CTD Shirley Conroy FY 14	\$52,400
33333	FTA Section 5310 FY 14	\$13,400

Grand Total \$688,400

The FTA Section 5310 program funding to purchase vehicles is provided directly to the State's approved vendor as required by the Florida Vehicle Procurement Program and therefore the federal grant funding is not within the County's financial system.

33333	FTA Section 5310	FY 13	4 Vehicles	\$434,200
33410	FTA Section 5310	FY 14	5-6 Vehicles	\$474,000

Current FY 2016:

Grants are appropriated through individual Board action at the time funding is accepted through grant contract execution outside the County's budget cycle.

Collier County Government
Fiscal Year 2016 Adopted Budget

Public Services Department

Improvement Districts and MSTU

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	229,374	246,800	245,100	226,000	-	226,000	(8.4%)
Operating Expense	1,346,911	6,884,900	6,495,400	2,167,600	-	2,167,600	(68.5%)
Indirect Cost Reimburs	65,800	38,000	38,000	25,300	-	25,300	(33.4%)
Capital Outlay	813,330	1,159,800	310,000	1,184,800	-	1,184,800	2.2%
Net Operating Budget	2,455,415	8,329,500	7,088,500	3,603,700	-	3,603,700	(56.7%)
Advance/Repay to 111 Unincrp Gen Fd	-	-	-	51,200	-	51,200	na
Trans to Property Appraiser	17,852	23,100	23,100	23,500	-	23,500	1.7%
Trans to Tax Collector	40,873	53,300	53,300	55,200	-	55,200	3.6%
Trans to 111 Unincorp Gen Fd	207,400	259,300	259,300	265,100	-	265,100	2.2%
Trans to 259 Forest Lakes	973,200	114,200	114,200	100,000	-	100,000	(12.4%)
Reserves for Capital	-	231,400	-	226,100	-	226,100	(2.3%)
Reserves for Insurance	-	100,000	-	100,000	-	100,000	0.0%
Total Budget	3,694,740	9,110,800	7,538,400	4,424,800	-	4,424,800	(51.4%)

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Forest Lakes Roadway & Drainage MSTU (159)	943,370	157,300	111,500	133,900	-	133,900	(14.9%)
Golden Gate Beautification MSTU (153)	263,458	697,700	310,900	616,500	-	616,500	(11.6%)
Landscape & MSTU's Operations (111)	214,727	259,300	265,600	252,000	-	252,000	(2.8%)
Lely Golf Estates Beautification MSTU (152)	139,014	268,300	183,900	248,900	-	248,900	(7.2%)
Radio Rd East Beautification MSTU (166)	64,808	96,600	92,700	124,600	-	124,600	29.0%
Radio Road Beautification MSTU (158)	133,066	802,000	158,300	931,000	-	931,000	16.1%
Rock Road MSTU (165)	6,617	65,900	294,600	27,700	-	27,700	(58.0%)
Sabal Palm Road Extension MSTU&BU (151)	6,605	145,900	29,100	118,200	-	118,200	(19.0%)
Vanderbilt Beach MSTU (143)	683,750	5,836,500	5,641,900	1,150,900	-	1,150,900	(80.3%)
Total Net Budget	2,455,415	8,329,500	7,088,500	3,603,700	-	3,603,700	(56.7%)
Total Transfers and Reserves	1,239,325	781,300	449,900	821,100	-	821,100	5.1%
Total Budget	3,694,740	9,110,800	7,538,400	4,424,800	-	4,424,800	(51.4%)

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

Improvement Districts and MSTU

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	1,911,647	2,058,500	1,970,800	2,226,600	-	2,226,600	8.2%
Delinquent Ad Valorem Taxes	566	-	200	-	-	-	na
Charges For Services	341	-	-	-	-	-	na
Miscellaneous Revenues	11,758	-	200	-	-	-	na
Interest/Misc	41,213	10,500	19,000	7,000	-	7,000	(33.3%)
Advance/Repay fm 111 Unincrp Gen Fd	-	-	285,000	-	-	-	na
Trans fm Property Appraiser	2,571	-	-	-	-	-	na
Trans fm Tax Collector	15,139	-	-	-	-	-	na
Net Cost MSTU General Fund	6,987	-	6,300	(13,100)	-	(13,100)	na
Trans fm 136 G Gate Beaut Fd	27,800	32,500	32,500	33,800	-	33,800	4.0%
Trans fm 143 Vander Beaut Fd	54,000	88,400	88,400	88,900	-	88,900	0.6%
Trans fm 158 Radio Rd Beaut Fd	28,100	30,900	30,900	32,300	-	32,300	4.5%
Trans fm 151 Sable Palm Rd Ex Fd	6,500	2,800	2,800	2,900	-	2,900	3.6%
Trans fm 152 Lely Golf Beaut Fd	29,400	30,700	30,700	31,700	-	31,700	3.3%
Trans fm 159 Forest Lake Fd	36,000	47,200	47,200	48,400	-	48,400	2.5%
Trans fm 165 Rock Rd	1,400	2,600	2,600	2,600	-	2,600	0.0%
Trans fm 166 Radio Rd East MSTU	24,200	24,200	24,200	24,500	-	24,500	1.2%
Carry Forward	8,546,000	6,886,500	7,048,900	2,051,300	-	2,051,300	(70.2%)
Less 5% Required By Law	-	(104,000)	-	(112,100)	-	(112,100)	7.8%
Total Funding	10,743,621	9,110,800	9,589,700	4,424,800	-	4,424,800	(51.4%)

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Landscape & MSTU's Operations (111)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Total FTE	2.00	2.00	2.00	2.00	-	2.00	0.0%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Improvement Districts and MSTU
Landscape & MSTU's Operations (111)**

Mission Statement

To provide administrative, maintenance and project management staff support to multiple roadway beautification and drainage Municipal Services Taxing Units (MSTUs).

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
MSTU Project Management	2.00	252,000	265,100	-13,100
This program provides administrative support services for several established Municipal Service Taxing Units (MSTU) engaged in constructing and maintaining private roads, stormwater, utility and/or landscaping beautification projects. Project management and coordination services are also provided for established MSTUs with multiple projects.				
Current Level of Service Budget	2.00	252,000	265,100	-13,100

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	195,794	236,800	245,100	226,000	-	226,000	(4.6%)
Operating Expense	18,933	22,500	20,500	26,000	-	26,000	15.6%
Net Operating Budget	214,727	259,300	265,600	252,000	-	252,000	(2.8%)
Total Budget	214,727	259,300	265,600	252,000	-	252,000	(2.8%)
Total FTE	2.00	2.00	2.00	2.00	-	2.00	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	341	-	-	-	-	-	na
Net Cost MSTU General Fund	6,987	-	6,300	(13,100)	-	(13,100)	na
Trans fm 136 G Gate Beaut Fd	27,800	32,500	32,500	33,800	-	33,800	4.0%
Trans fm 143 Vander Beaut Fd	54,000	88,400	88,400	88,900	-	88,900	0.6%
Trans fm 158 Radio Rd Beaut Fd	28,100	30,900	30,900	32,300	-	32,300	4.5%
Trans fm 151 Sable Palm Rd Ex Fd	6,500	2,800	2,800	2,900	-	2,900	3.6%
Trans fm 152 Lely Golf Beaut Fd	29,400	30,700	30,700	31,700	-	31,700	3.3%
Trans fm 159 Forest Lake Fd	36,000	47,200	47,200	48,400	-	48,400	2.5%
Trans fm 165 Rock Rd	1,400	2,600	2,600	2,600	-	2,600	0.0%
Trans fm 166 Radio Rd East MSTU	24,200	24,200	24,200	24,500	-	24,500	1.2%
Total Funding	214,727	259,300	265,600	252,000	-	252,000	(2.8%)

Notes:

This budget provides for two regular positions and a job bank position responsible for administration, maintenance coordination and project management of eight roadway beautification and drainage Municipal Services Taxing Units/Districts as well as responding to requests to establish new Municipal Service Units/Districts.

Forecast FY 2015:

Forecast expenditures are in line with the adopted budget.

Current FY 2016:

The FY 16 personal services budget is lower than the prior as a result of filling the Project Manager position at a lower than previously budgeted salary level. Consistent with Board direction, this budget includes an annual Motor Pool Capital Recovery allowance of \$3,800.

Public Services Department

**Improvement Districts and MSTU
Landscape & MSTU's Operations (111)**

Revenues:

A fund level transfer in the amount of \$265,100 is made from the managed MSTU's and paid into the Unincorporated Area MSTU General Fund (111) to offset this Division's operating costs.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Improvement Districts and MSTU
Vanderbilt Beach MSTU (143)**

Mission Statement

The Vanderbilt Beach MSTU is created for the purpose of: (1) Providing curbing, watering facilities, plantings and maintenance of the median strips and right-of-way edges of roadways within the MSTU; (2) Providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and (3) Beautification and maintenance of other public areas with the MSTU as determined by the Advisory Committee.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Maintenance Operations & Overhead	-	139,900	139,900	-
Improvements General/Landscaping	-	1,135,900	1,135,900	-
Current Level of Service Budget	-	1,275,800	1,275,800	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	24,987	10,000	-	-	-	-	(100.0%)
Operating Expense	651,064	5,814,600	5,630,000	1,142,300	-	1,142,300	(80.4%)
Indirect Cost Reimburs	7,700	11,900	11,900	8,600	-	8,600	(27.7%)
Net Operating Budget	683,750	5,836,500	5,641,900	1,150,900	-	1,150,900	(80.3%)
Trans to Property Appraiser	8,706	9,000	9,000	9,200	-	9,200	2.2%
Trans to Tax Collector	19,000	26,000	26,000	26,800	-	26,800	3.1%
Trans to 111 Unincorp Gen Fd	54,000	88,400	88,400	88,900	-	88,900	0.6%
Total Budget	765,456	5,959,900	5,765,300	1,275,800	-	1,275,800	(78.6%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	937,467	1,022,500	981,600	1,097,800	-	1,097,800	7.4%
Delinquent Ad Valorem Taxes	153	-	-	-	-	-	na
Interest/Misc	25,754	5,000	12,000	2,000	-	2,000	(60.0%)
Trans frm Property Appraiser	1,261	-	-	-	-	-	na
Trans frm Tax Collector	7,040	-	-	-	-	-	na
Carry Forward	4,796,500	4,983,800	5,002,700	231,000	-	231,000	(95.4%)
Less 5% Required By Law	-	(51,400)	-	(55,000)	-	(55,000)	7.0%
Total Funding	5,768,174	5,959,900	5,996,300	1,275,800	-	1,275,800	(78.6%)

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU has advisory board oversight and the advisory board has requested that the millage rate remain at the cap of .5000 per \$1,000 of taxable value pursuant to Ordinance 2001-43.

Forecast FY 2015:

Expenditures can be characterized as routine median maintenance with focus on implementing a long-term improvement plan for the Vanderbilt Beach MSTU boundaries. The focal point of this plan is the burying of power lines. Toward this effort, \$5,500,000 in project expenditures are anticipated prior to year ending September 30, 2015.

Current FY 2016:

This expenditure plan contemplates continued expenses associated with burying power lines. A total of \$1,008,700 is budgeted for this

Public Services Department

Improvement Districts and MSTU

Vanderbilt Beach MSTU (143)

initiative. A transfer to the Unincorporated Area General Fund (111) to pay for County staff support as well as typical beautification maintenance expense, indirect costs, insurance and constitutional transfers are also included in the budget. No reserves are budgeted.

Revenues:

Taxable value for FY 16 is \$2,195,553,740 an increase of 7.40% over last year. The rolled back rate for this district totals 0.4679 per \$1,000 of taxable value. The FY 16 millage rate totals 0.5000 per \$1,000 of taxable value - the ordained limit - and is expected to raise \$1,097,800 in property tax revenue.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Improvement Districts and MSTU
Sabal Palm Road Extension MSTU&BU (151)**

Mission Statement

The Sabal Palm Road Extension Municipal Service Taxing and Benefit Unit (MSTU&BU) was created and established initially for the purpose of providing a preliminary engineering study for the design, construction and financing of roadway improvements within the Unit. Due to the State purchase of over 70% of the land within this district, efforts to obtain permits for roadway construction are suspended. Available funds are now used for roadway maintenance.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Maintenance Operations & Overhead	-	121,600	121,600	-
Current Level of Service Budget	-	121,600	121,600	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	6,005	145,200	28,400	117,900	-	117,900	(18.8%)
Indirect Cost Reimburs	600	700	700	300	-	300	(57.1%)
Net Operating Budget	6,605	145,900	29,100	118,200	-	118,200	(19.0%)
Trans to Property Appraiser	8	200	200	200	-	200	0.0%
Trans to Tax Collector	54	300	300	300	-	300	0.0%
Trans to 111 Unincorp Gen Fd	6,500	2,800	2,800	2,900	-	2,900	3.6%
Total Budget	13,167	149,200	32,400	121,600	-	121,600	(18.5%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	1,791	2,200	800	2,200	-	2,200	0.0%
Interest/Misc	772	-	400	-	-	-	na
Trans frm Property Appraiser	3	-	-	-	-	-	na
Trans frm Tax Collector	19	-	-	-	-	-	na
Carry Forward	161,400	147,600	150,800	119,600	-	119,600	(19.0%)
Less 5% Required By Law	-	(600)	-	(200)	-	(200)	(66.7%)
Total Funding	163,985	149,200	152,000	121,600	-	121,600	(18.5%)

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

Forecast FY 2015:

Forecast operating/capital expenses reflect anticipated level of roadway maintenance executed during FY 15.

Current FY 2016:

There is \$116,900 budgeted for anticipated roadway maintenance which represents the majority of dollars appropriated in this MSTU. Remaining dollars are allocated toward MSTU project management and related overhead.

Revenues:

Taxable value for FY 16 is \$21,996,129 which represents a (2.30%) decrease from last year. The rolled back rate for this district totals .1020 per \$1,000 of taxable value. The proposed levy is millage neutral at .1000 per \$1,000 of taxable value and is expected to raise \$2,200 in property tax revenue.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Improvement Districts and MSTU
Lely Golf Estates Beautification MSTU (152)**

Mission Statement

The MSTU was created for the purpose of beautifying and maintaining the median areas of boulevards and certain other public areas within the Lely Golf Estates Beautification Municipal Service Taxing Unit. The major objective is to refurbish and maintain the completed landscape and irrigation improvements.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Maintenance Operations & Overhead	-	64,000	64,000	-
Reserves/Transfers/Interest	-	100,000	100,000	-
Landscape maintenance and improvements	-	224,100	224,100	-
Current Level of Service Budget	-	388,100	388,100	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	115,514	159,100	152,900	151,600	-	151,600	(4.7%)
Indirect Cost Reimburs	23,500	6,000	6,000	2,300	-	2,300	(61.7%)
Capital Outlay	-	103,200	25,000	95,000	-	95,000	(7.9%)
Net Operating Budget	139,014	268,300	183,900	248,900	-	248,900	(7.2%)
Trans to Property Appraiser	1,696	2,000	2,000	2,000	-	2,000	0.0%
Trans to Tax Collector	4,696	5,500	5,500	5,500	-	5,500	0.0%
Trans to 111 Unincorp Gen Fd	29,400	30,700	30,700	31,700	-	31,700	3.3%
Reserves for Insurance	-	100,000	-	100,000	-	100,000	0.0%
Total Budget	174,805	406,500	222,100	388,100	-	388,100	(4.5%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	184,793	199,100	191,100	214,000	-	214,000	7.5%
Miscellaneous Revenues	1,775	-	-	-	-	-	na
Interest/Misc	1,248	1,000	600	1,000	-	1,000	0.0%
Trans frm Property Appraiser	248	-	-	-	-	-	na
Trans frm Tax Collector	1,737	-	-	-	-	-	na
Carry Forward	199,300	216,400	214,300	183,900	-	183,900	(15.0%)
Less 5% Required By Law	-	(10,000)	-	(10,800)	-	(10,800)	8.0%
Total Funding	389,102	406,500	406,000	388,100	-	388,100	(4.5%)

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

Forecast FY 2015:

The majority of operating expenses cover contractual landscape maintenance and landscape supplies. The Lely MSTU's year ending cash balance at September 30, 2014 remains stable at \$214,300 and is sufficient given the MSTU's cash flow requirements.

Public Services Department

**Improvement Districts and MSTU
Lely Golf Estates Beautification MSTU (152)**

Current FY 2016:

Operating expenses include a landscape services contract and budget to maintain the landscape system. Roughly fifty percent (50%) of this MSTU's budget is devoted to maintenance and operations. Capital expenses include \$94,100 for general district landscape improvements. The Lely MSTU Advisory Board continues to recommend a hurricane reserve set-aside that totals \$100,000.

Revenues:

Taxable value totals \$107,021,195 - an increase of 7.45% over last year. The rolled back rate for this district totals 1.8665 per \$1,000 of taxable value. Ordinance 91-104 places a cap on the millage rate at 2.0000 per \$1,000 of taxable value. This budget is sized around the 2.0000 ordained millage cap in accordance with the advisory boards wishes which will raise \$214,000 in property tax revenue.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Improvement Districts and MSTU
Golden Gate Beautification MSTU (153)**

Mission Statement

The Golden Gate MSTU was created for the purpose of providing curbing, irrigation, plantings and maintenance of the medians and right-of-way edges of roadways within the MSTU; providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and beautification and maintenance of other public areas within the MSTU as recommended by the Advisory Committee.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Maintenance Operations & Overhead	-	80,300	80,300	-
Median maintenance services	-	262,300	262,300	-
Median improvements	-	317,500	317,500	-
Current Level of Service Budget	-	660,100	660,100	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	1,998	-	-	-	-	-	na
Operating Expense	242,649	265,900	303,800	295,300	-	295,300	11.1%
Indirect Cost Reimburs	7,500	7,100	7,100	3,700	-	3,700	(47.9%)
Capital Outlay	11,310	424,700	-	317,500	-	317,500	(25.2%)
Net Operating Budget	263,458	697,700	310,900	616,500	-	616,500	(11.6%)
Trans to Property Appraiser	2,245	3,500	3,500	3,500	-	3,500	0.0%
Trans to Tax Collector	4,937	6,100	6,100	6,300	-	6,300	3.3%
Trans to 111 Unincorp Gen Fd	27,800	32,500	32,500	33,800	-	33,800	4.0%
Total Budget	298,440	739,800	353,000	660,100	-	660,100	(10.8%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	235,514	246,900	237,000	247,900	-	247,900	0.4%
Delinquent Ad Valorem Taxes	373	-	200	-	-	-	na
Miscellaneous Revenues	9,983	-	200	-	-	-	na
Interest/Misc	3,153	1,000	1,700	1,000	-	1,000	0.0%
Trans frm Property Appraiser	317	-	-	-	-	-	na
Trans frm Tax Collector	1,828	-	-	-	-	-	na
Carry Forward	584,900	504,300	537,600	423,700	-	423,700	(16.0%)
Less 5% Required By Law	-	(12,400)	-	(12,500)	-	(12,500)	0.8%
Total Funding	836,068	739,800	776,700	660,100	-	660,100	(10.8%)

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

Forecast FY 2015:

Forecast contractual landscape maintenance totals \$189,000. Regular median landscape maintenance as well as electricity, lighting, utilities and supplies represents 85% of total forecast expenses. Year ending September 30, 2014 carryforward revenue used in the

Public Services Department

**Improvement Districts and MSTU
Golden Gate Beautification MSTU (153)**

FY 15 forecast totals \$537,600 - a \$47,300 decrease over the prior year carryforward figure. This is a managed decrease based upon the rolled back rate with funds primarily used for landscape maintenance.

Current FY 2016:

Programmed operating expenses are typical for this MSTU and include engineering design services and professional landscape fees. Other operating expenses include customary overhead charges plus costs for fertilizer, chemicals, mulch and supplies. Capital outlay includes \$317,500 for median improvements and other capital initiatives. No reserve is budgeted.

Revenues:

Taxable value for this district totals \$610,261,022 - an increase of 6.03% over last year. The rolled back rate for this district totals 0.4063 per \$1,000 of taxable value. Ordinance 96-51 places a cap on the millage rate at .5000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the rolled back rate which will generate \$247,900 in property tax revenue - a slight increase over last year due to new construction within the district.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Improvement Districts and MSTU
Radio Road Beautification MSTU (158)**

Mission Statement

The Radio Road MSTU was created for the purpose of providing curbing, irrigation, plantings, and maintenance of the median areas for that portion of Radio Road district lying between Airport-Pulling Road (CR 31) and Santa Barbara Boulevard.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Maintenance Operations & Overhead	-	111,100	111,100	-
Reserves/Transfers/Interest	-	35,200	35,200	-
Improvements General/Landscaping	-	827,700	827,700	-
Current Level of Service Budget	-	974,000	974,000	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	114,102	166,400	154,600	156,700	-	156,700	(5.8%)
Indirect Cost Reimburs	6,300	3,700	3,700	2,000	-	2,000	(45.9%)
Capital Outlay	12,664	631,900	-	772,300	-	772,300	22.2%
Net Operating Budget	133,066	802,000	158,300	931,000	-	931,000	16.1%
Trans to Property Appraiser	2,806	2,900	2,900	2,900	-	2,900	0.0%
Trans to Tax Collector	6,104	7,700	7,700	7,800	-	7,800	1.3%
Trans to 111 Unincorp Gen Fd	28,100	30,900	30,900	32,300	-	32,300	4.5%
Total Budget	170,076	843,500	199,800	974,000	-	974,000	15.5%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	297,270	309,900	297,500	310,600	-	310,600	0.2%
Delinquent Ad Valorem Taxes	40	-	-	-	-	-	na
Interest/Misc	2,791	1,000	2,000	2,000	-	2,000	100.0%
Trans frm Property Appraiser	399	-	-	-	-	-	na
Trans frm Tax Collector	2,260	-	-	-	-	-	na
Carry Forward	444,700	548,200	577,400	677,100	-	677,100	23.5%
Less 5% Required By Law	-	(15,600)	-	(15,700)	-	(15,700)	0.6%
Total Funding	747,461	843,500	876,900	974,000	-	974,000	15.5%

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

Forecast FY 2015:

Operating expenses in furtherance of the MSTU's mission including contractual services, electricity, landscape supplies and irrigation system maintenance account for 75% of total forecast expenses.

Current FY 2016:

The vast majority of appropriated operating expenses provide for routine landscape maintenance and contractual landscape services. Capital outlay includes \$772,100 for curb construction, irrigation improvements and other median beautification improvements within

Public Services Department

**Improvement Districts and MSTU
Radio Road Beautification MSTU (158)**

the district.

Revenues:

Taxable value totals \$1,066,970,672, which is an increase of 7.026% over last year. The rolled back rate for this district is 0.2911 per \$1,000 of taxable value. The rolled back rate will be levied and this rate will generate \$310,600. Ordinance 96-84 places a cap on the millage rate at 0.5000 per \$1,000 of taxable value.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Improvement Districts and MSTU
Forest Lakes Roadway & Drainage MSTU (159)**

Mission Statement

Provide for roadway and drainage improvements along with annual maintenance within the Forest Lakes Roadway and Drainage Municipal Service Taxing Unit.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Maintenance Operations & Overhead	-	64,600	64,600	-
Reserves/Transfers/Interest	-	326,100	326,100	-
Roadway and Drainage Maintenance	-	124,700	124,700	-
Current Level of Service Budget	-	515,400	515,400	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	6,594	-	-	-	-	-	na
Operating Expense	128,919	151,900	106,100	127,100	-	127,100	(16.3%)
Indirect Cost Reimburs	18,500	5,400	5,400	6,800	-	6,800	25.9%
Capital Outlay	789,357	-	-	-	-	-	na
Net Operating Budget	943,370	157,300	111,500	133,900	-	133,900	(14.9%)
Trans to Property Appraiser	1,370	3,200	3,200	3,200	-	3,200	0.0%
Trans to Tax Collector	3,490	3,800	3,800	3,800	-	3,800	0.0%
Trans to 111 Unincorp Gen Fd	36,000	47,200	47,200	48,400	-	48,400	2.5%
Trans to 259 Forest Lakes	973,200	114,200	114,200	100,000	-	100,000	(12.4%)
Reserves for Capital	-	231,400	-	226,100	-	226,100	(2.3%)
Total Budget	1,957,431	557,100	279,900	515,400	-	515,400	(7.5%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	145,482	154,400	148,200	182,400	-	182,400	18.1%
Interest/Misc	6,872	2,500	2,000	1,000	-	1,000	(60.0%)
Trans frm Property Appraiser	196	-	-	-	-	-	na
Trans frm Tax Collector	1,292	-	-	-	-	-	na
Carry Forward	2,274,500	408,000	470,900	341,200	-	341,200	(16.4%)
Less 5% Required By Law	-	(7,800)	-	(9,200)	-	(9,200)	17.9%
Total Funding	2,428,342	557,100	621,100	515,400	-	515,400	(7.5%)

Notes:

Limited General Obligation Bonds approved by district referendum in November 2006, totaling up to \$6,250,000, were sold in October 2007. Net proceeds booked to the project fund (159) after issuance costs and certain eligible project costs totaled approximately \$5,900,000. This construction project is complete and approximately \$973,200 in unspent bond proceeds was transferred from the operating fund to the debt service fund. Construction costs for the various projects were substantially under the original engineers cost estimate due to the competitive bidding environment.

Forecast FY 2015:

Forecast expenses are under budget and reflect maintenance of the improvements previously constructed. This MSTU is transitioning from a capital program to an asset maintenance program. A transfer from the operating fund to the debt service fund continues to maintain a non-mandatory debt service reserve at approximately 1.45 times coverage. This is prudent in order to offset the fact that the

Public Services Department

Improvement Districts and MSTU

Forest Lakes Roadway & Drainage MSTU (159)

full authorized millage rate (4.0000) as a product of district taxable value is only marginally sufficient to fund average annual debt service in the amount of \$553,200.

Current FY 2016:

This expense program is maintenance oriented and includes no capital dollars. A future capital reserve totaling \$224,700 is budgeted. Operating expense includes funds for contractual engineering, maintenance of improvements constructed as well as MSTU overhead costs. A transfer to debt service fund (259) in the amount of \$100,000 is programmed to reduce the debt service levy and maintain approximately 1.45 times (1.45x) annual debt service coverage in reserve.

Revenues:

Beginning in FY 08, two tax levies - one for operating (Fund 159) and one for debt service (Fund 259) - were established. Together the levies total \$4.000 per \$1,000 of taxable value - the amount authorized within the enabling ordinance. Debt service is exempt from statutory property tax limiting calculations, thus the overall millage rate payable by property owners within the district will remain at 4.000 consistent with the advisory board's recommendation. Taxable value for this district totals \$152,741,666 representing a 8.97% increase over last year. With a debt service millage equal to 2.8060 per \$1,000 of taxable value, the operating millage is 1.1940 per \$1,000 of taxable value. This operating millage is expected to generate \$182,400 in property tax revenue and the debt millage, shown in Fund (259), \$428,600.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Improvement Districts and MSTU
Rock Road MSTU (165)**

Mission Statement

Provide for and maintain roadway improvements to include drainage, sidewalks and street lighting.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Maintenance Operations & Overhead	-	4,800	4,800	-
Reserves/Transfers/Interest	-	51,200	51,200	-
Improvements General	-	27,000	27,000	-
Current Level of Service Budget	-	83,000	83,000	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	6,017	65,300	9,000	27,400	-	27,400	(58.0%)
Indirect Cost Reimburs	600	600	600	300	-	300	(50.0%)
Capital Outlay	-	-	285,000	-	-	-	na
Net Operating Budget	6,617	65,900	294,600	27,700	-	27,700	(58.0%)
Advance/Repay to 111 Unincrp Gen Fd	-	-	-	51,200	-	51,200	na
Trans to Property Appraiser	276	300	300	300	-	300	0.0%
Trans to Tax Collector	870	1,200	1,200	1,200	-	1,200	0.0%
Trans to 111 Unincorp Gen Fd	1,400	2,600	2,600	2,600	-	2,600	0.0%
Total Budget	9,163	70,000	298,700	83,000	-	83,000	18.6%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	29,015	30,100	25,000	33,200	-	33,200	10.3%
Interest/Misc	169	-	100	-	-	-	na
Advance/Repay fm 111 Unincrp Gen Fd	-	-	285,000	-	-	-	na
Trans frm Property Appraiser	38	-	-	-	-	-	na
Trans frm Tax Collector	323	-	-	-	-	-	na
Carry Forward	19,700	41,400	40,100	51,500	-	51,500	24.4%
Less 5% Required By Law	-	(1,500)	-	(1,700)	-	(1,700)	13.3%
Total Funding	49,245	70,000	350,200	83,000	-	83,000	18.6%

Notes:

The Rock Road Improvement MSTU was created pursuant to Ordinance 2006-56. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

Forecast FY 2015:

The Board on March 10, 2015 (item 11B) approved an internal loan from the Unincorporated Area General Fund (111) to this MSTU in an amount up to \$285,000 for purposes of improving the roadway in accordance with County standards. This loan is to be repaid without interest over a period not to exceed fifteen (15) years. The loan was received as revenue in FY 15 and the first payment to Fund (111) will be budgeted in FY 16.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

Improvement Districts and MSTU

Rock Road MSTU (165)

Current FY 2016:

Minor improvements are budgeted at \$26,800 and the majority of this expenditure plan is devoted to repaying the advance from Fund (111). Typical transfers to cover costs incurred by the Constitutional Officers and County staff are budgeted.

Revenues:

Taxable value for this district totals \$11,054,228 - representing an increase of 9.05% over last year. The rolled back rate for this district is 2.8354 per \$1,000 of taxable value. Ordinance 2006-56 caps the millage rate at 3.0000 per \$1,000 of taxable value. This budget levies 3.0000 mills, which will raise \$33,200 in property tax revenue.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Department

**Improvement Districts and MSTU
Radio Rd East Beautification MSTU (166)**

Mission Statement

The Radio Road East Beautification Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing median beautification, irrigation and maintenance of the medians within the Unit.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Maintenance Operations & Overhead	-	32,500	32,500	-
Improvements/Maintenance	-	122,300	122,300	-
Current Level of Service Budget	-	154,800	154,800	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	63,708	94,000	90,100	123,300	-	123,300	31.2%
Indirect Cost Reimburs	1,100	2,600	2,600	1,300	-	1,300	(50.0%)
Net Operating Budget	64,808	96,600	92,700	124,600	-	124,600	29.0%
Trans to Property Appraiser	745	2,000	2,000	2,200	-	2,200	10.0%
Trans to Tax Collector	1,722	2,700	2,700	3,500	-	3,500	29.6%
Trans to 111 Unincorp Gen Fd	24,200	24,200	24,200	24,500	-	24,500	1.2%
Total Budget	91,475	125,500	121,600	154,800	-	154,800	23.3%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	80,315	93,400	89,600	138,500	-	138,500	48.3%
Interest/Misc	454	-	200	-	-	-	na
Trans frm Property Appraiser	108	-	-	-	-	-	na
Trans frm Tax Collector	639	-	-	-	-	-	na
Carry Forward	65,000	36,800	55,100	23,300	-	23,300	(36.7%)
Less 5% Required By Law	-	(4,700)	-	(7,000)	-	(7,000)	48.9%
Total Funding	146,517	125,500	144,900	154,800	-	154,800	23.3%

Notes:

This MSTU was created pursuant to Board action under Ordinance 2009-44 on July 28, 2009. This ordinance provides that the maximum millage rate to be levied shall not exceed .5000 per \$1,000 of taxable value.

On January 31, 2012, a bond referendum election was held and the issuance of up to \$649,000 of limited general obligation bonds payable from ad valorem taxes levied on all taxable property within the MSTU, not to exceed .5 mills, was approved by a majority of the qualified electors within the MSTU. The proceeds were used to construct landscape and irrigation improvements within the district. The financing will mature on 6/1/2022.

Execution of the bond documents occurred on May 31, 2012 with loan proceeds required to fund the project sized at \$550,000. In FY 12 a budget amendment was processed establishing the capital improvement portion of the project budget, \$525,000, creating the Debt Service Fund (266) and transferring monies from MSTU operating Fund (166) to cover loan issuance costs, interim principal and establish sufficient year ending Debt Service Fund balance for cash flow purposes. Beginning in FY 13 a separate levy was extended for payment of debt in Fund (266).

Forecast FY 2015:

Maintenance of the installed landscaping project is scheduled to begin on or about May 1, 2013 coinciding with project completion. Maintenance and system operations for FY 15 is expected to total \$89,600 that is 74% of forecast expense. Remaining expense are

Public Services Department

Improvement Districts and MSTU

Radio Rd East Beautification MSTU (166)

considered routine overhead including indirect costs, a transfer to Fund (111) in support of County staff support as well as transfers to the Property Appraiser and Tax Collector.

Current FY 2016:

Appropriations for FY 16 are primarily maintenance and system operations. No reserve is budgeted. Overhead includes customary transfers to the Unincorporated Area General Fund (111) recognizing staff support and the constitutional officers.

Revenues:

Taxable value is \$418,235,994, which represents a 7.47% increase over last year. With the split millage for debt and operations, the operating levy will total .3311 per \$1,000 of taxable value. The rolled back rate is .2236 per \$1,000 of taxable value. The debt levy totals .1689 per \$1,000 of taxable value. Together the debt and operating levies total .5000 per \$1,000 of taxable value the ordained limit. The Advisory Board requested that the maximum amount possible be levied. This operating millage is expected to generate \$138,500 in property tax revenue and the debt millage, shown in Fund (266), \$70,640.

Public Utilities Department

**Public Utilities Department
Organizational Chart**

Total Full-Time Equivalents (FTE) = 413.00

County Water-Sewer District

Total Full-Time Equivalents (FTE) = 382.00

Solid & Hazardous Waste Management Division

Total Full-Time Equivalents (FTE) = 31.00

Public Utilities Department

George Yilmaz, Department Head

The mission of the Public Utilities Department (Department) is to deliver best value, high quality, sustainable services that meet customers' expectations in an operationally excellent environment. The Department is composed of enterprise funds, including the Collier County Water-Sewer District (CCWSD) and Solid and Hazardous Waste Management. Both enterprises are revenue centric in the FY16 Proposed Budget.

The Department comprises seven Divisions: Department Administration, Financial Operations Support, department wide Technical Support and Logistics, Planning and Project Management, Water, Wastewater, and Solid and Hazardous Waste Management.

Charges for services received – drinking water, wastewater, Irrigation Quality (IQ) water, and solid and hazardous waste collection and disposal – provide the sole financial resources required to pay for operational and maintenance expenses, renewal and replacement of existing infrastructure and facilities, meet existing debt service requirements and bond covenants, and to sustain compliance with stringent environmental and public health standards. These charges include user rates, tipping fees, and the annual assessment for residential curbside solid waste collection and disposal. There is no income from taxpayer general revenues. Appropriate resourcing of the Department's mission ensures services are delivered at a level that meets consumer demand, and is in compliance with regulatory standards, permit requirements, and the collective mandates of various federal, state, and local regulations (e.g., the Clean Water Act, the Safe Drinking Water Act, etc.).

The Department delivers basic, indispensable life sustaining services on demand 24 hours a day, 365 days a year, including holidays. The 2014 Water-Sewer User and IQ Water Rate Studies were adopted by the Board on June 10, 2014, including a 9 percent increase effective in FY15 and a further increase of 5 percent in FY16 to sustain on-going operations and maintenance activities, renewal and rehabilitation of water, wastewater and IQ water infrastructure, and meet debt service requirements. Work to integrate the Orange Tree Utility into the northeast service area continues, but is not included in the FY16 budget; however, it is anticipated that associated revenues will support current operations. The FY16 proposed budget for Solid and Hazardous Waste revenue includes a consumer price index related increase of 2.13 percent to tipping fee rates to meet operational, maintenance, and capital investment activities. No new debt is anticipated in FY16 and both enterprise operations remain cash and carry.

To meet the requirements of providing both demand and compliance driven essential services, the Department must maintain an appropriate level of both physical and financial resources. The Department prioritizes resource requirements through a unified focus on revenue-centric, risk-based decision making to ensure the most critical infrastructure receives the rehabilitation and maintenance necessary to meet operational and compliance requirements.

During the economic recession, growth in the CCWSD and the solid and hazardous waste management program continued, albeit at a slower pace. As Collier County began to emerge from the economic recession, leading indicators pointed to increasing resource needs to meet service level demands. In the FY15 budget, the Department planned to keep pace with service level demand with supplemental job bank staff and contract labor as required. During FY15, increased demands were placed on resources resulting from an accelerated and sustained rate of growth. On February 28, 2015, the Board of County Commissioners approved converting 24 contractors and job bankers to FTEs. The growth outlook for FY16, combined with critical infrastructure maintenance and implementation of asset management, continues to place additional compliance and service demands on resources. The FY16 proposed budget requests 18 FTEs in the Water-Sewer District. These resources will provide continued compliant water, wastewater and IQ water treatment; utility infrastructure maintenance, repair and rehabilitation capital improvements; and meet the increasing demand for asset database maintenance. The CityWorks Work Order and Store Rooms Materials Management System, an integral component of the GIS-based asset management program, will be implemented in early FY16. The most successful integrated enterprise asset management systems are supported by an organizational structure that is recognized as having equal or greater importance than the technology itself. The FY16 proposed budget includes the resources in support of this effort.

The CCWSD and Solid Waste funds are assessed revenue-based, industry standard Payment in Lieu of Property Taxes (PILT) transfer to the General Fund of approximately \$5.6 million in FY16. Indirect and direct charges for services provided by support organizations (e.g., County Attorney's Office, Procurement Services, Human Resources, Fleet, Information Technology, and other general local government services) total approximately \$5.0 million. Together, the Department's transfers to the General Fund total \$10.6 million.

Public Utilities Department

Administration

This Division provides management, policy oversight, administrative and process improvement to the operations and capital improvement programs of the Department. The Administration Division works in concert with the County Manager's Office and other Departments in support of the county's strategic goals as they relate to revising the Growth Management Plan and Land Development Code to improve the county's ability to manage and control the rate and quality of future development. The Division has 4 budgeted FTEs for FY16. The net operating budget is \$0.7 million and is funded by reimbursements from other Department Divisions.

Financial Operations Support

This Division provides sound fiscal management to Division Departments' operations and capital expenditure programs, maintains internal controls, manages centralized Department inventory, bills and manages Departmental revenues and receivables, and processes vendor payments associated with the compliant operations of the Department's enterprise entities. The Division has a staff of 62 budgeted FTEs for FY16. The net operating budget is \$14.4 million including CCWSD PILT and Indirect Cost Allocations. It is funded by reimbursements from other Department Divisions.

Planning and Project Management

This Division is responsible for the proactive and efficient planning and project management of the CCWSD's capital improvement program, and for supporting the county's strategic goal of developing reliable public infrastructure and asset management processes. The Division has a staff of 24 budgeted FTEs for FY16 to manage \$55 million in production infrastructure capital improvements and planning. The net operating budget is \$2.9 million and is funded by reimbursements from other Department Divisions.

PUD Technical Support, Logistics and Operations

This Division provides management oversight and vision for the Department's infrastructure-related projects, technology and enhancement projects, underground utility locating services, tier one and two desktop support, and provides technical services for dedicated applications specific to utility operations. In addition to providing dedicated centralized GIS support and GIS-centric asset management program support, the Division manages the preventative and operations maintenance program for existing vertical utility assets including inspection, rehabilitation/replacement and system optimizations. The Division has a staff of 27 FTEs for FY16 and a \$3.8 million net operating budget funded by reimbursements from other Department Divisions.

Water Production and Distribution

This Division provides compliant potable (drinking) water treatment and distribution services to approximately 62,000 accounts within the CCWSD. The Division currently operates two regulatory compliant regional water treatment facilities with a combined constructed capacity to treat and deliver 52 million gallons of water per day to efficiently meet an anticipated service level demand of approximately 9 billion gallons in FY16. There are 102 wells to provide the necessary raw water to meet production demand. Cross connection control, meter services, hydrant maintenance, and regulatory monitoring and compliance are essential Division programs to maintain the reliability of the public water supply. The Division has a staff of 128 budgeted FTEs for FY16. The net operating budget is \$26.9 million which is funded through water user rates, meter and backflow device installation charges, and miscellaneous fees for service.

Wastewater Collections, Treatment, and IQ Water Production and Distribution

This Division provides effective management, operation, and maintenance of the Collier County wastewater system to ensure all facilities operate in regulatory compliance, efficiently meet service level demands, provide a safe work environment, and provide a level of service that meets the demand of approximately 64,000 wastewater accounts. The Department currently operates two water reclamation facilities with a combined ability to treat approximately 40.1 million gallons of wastewater per day. The Division delivers approximately 6 billion gallons of irrigation quality water per year to the community for beneficial reuse. The Division has a staff of 137 budgeted FTEs for FY16. The net operating budget is \$26.2 million. The Division is funded through wastewater and irrigation quality water user fees, and miscellaneous fees for service.

Solid and Hazardous Waste Management

This Division is responsible for the efficient and economical balance of public and private services to meet federal, state, and local requirements for solid waste management and disposal. The Division ensures public health, safety, and preservation of natural resources by utilizing a customer-oriented, environmentally sound and cost-effective operational approach that provides best value services for approximately 119,000 residential curbside collection accounts, and 5,500 commercial accounts, and provides landfill disposal services for 445,000 peak season residents and visitors of Collier County. This includes the proper collection and disposal of municipal solid and hazardous wastes, waste reduction to extend the life of the landfill and meet the state recycling goal by 2020, residential and non-residential recycling programs,

Public Utilities Department

and landfill operations. The Division is responsible for the county's debris recovery mission in the event of a major disaster, and the administration of the Board-approved Integrated Solid Waste Management Strategy. The Division will operate six recycling/hazardous waste drop off centers in FY16, including the newest center in Northeast Collier County, and two scale houses; administers solid and household hazardous waste collection and disposal contracts; and manages and maintains a fund for the county's landfill closures. The Division will fund 31 FTEs in FY16. The Department's net operating budget is \$37.5 million, which is funded through landfill tipping fees, residential collection assessments, recycling drop-off center fees, and state grants.

Reserves

Reserves are funded in accordance with the FY16 Budget Policy adopted by the Board on March 10, 2015, including the Board-approved Reserve Policy. The management of reserves across multiple funds enables the Department to maintain a strong investment credit rating with the Fitch and Moody's rating agencies.

Department restricted and unrestricted reserves in FY16 total \$64.0 million, an increase from FY15 of \$8.0 million. Of that total, \$30.9 million represents unrestricted reserves for operations and capital, an increase of \$7.8 million compared to the approved FY15 budgeted reserves. The Department's unrestricted reserve balance represents 68 days of operating and capital. The CCWSD's unrestricted reserves represent 69 days of operating and capital, which is within the budget guidelines of 45 to 90 days. Solid Waste unrestricted reserves represent 66 days of operating and capital, which is within the budget guidelines of 60 to 90 days.

Debt Service

At the beginning of FY16, the CCWSD outstanding principal debt will be approximately \$193 million, down by approximately \$29 million in the last two years. Annual debt service for FY16 water and wastewater repair and replacement capital projects comprise approximately \$7 million, with an additional \$12 million in annual debt service incurred in the impact fee funds for debt related to growth projects. Capital projects for repair and rehabilitation, as outlined in the Board-approved Capital Improvement Program in the User Rate Study and the Annual Update Inventory Report, are prioritized on a risk based approach, with the most critical projects being those with unfavorable impacts to compliance with regulatory agency operating requirements. The CCWSD is also positioned to meet the demands of growth based on prudent reserve levels and the ability to borrow at favorable rates given Fitch's AAA rating and Moody's Aa2 rating. The CCWSD maintains strong debt ratios as one of the key ratios rating agencies review. Key ratings drivers also include an excellent financial profile, competitive user charges, and sustainable capacity.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

Division Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	27,009,936	29,726,700	28,800,500	31,259,500	988,900	32,248,400	8.5%
Operating Expense	55,566,440	64,209,800	64,002,100	70,375,200	(282,000)	70,093,200	9.2%
Indirect Cost Reimburs	2,817,400	2,586,100	2,586,100	2,600,800	-	2,600,800	0.6%
Payment In Lieu of Taxes	5,331,900	5,414,000	5,414,000	5,571,700	-	5,571,700	2.9%
Capital Outlay	3,193,841	1,506,600	1,863,400	2,523,300	497,200	3,020,500	100.5%
Total Net Budget	93,919,517	103,443,200	102,666,100	112,330,500	1,204,100	113,534,600	9.8 %
Advance/Repay to 390 Gov't Fac	-	1,500,000	1,500,000	-	-	-	(100.0%)
Trans to Property Appraiser	288,741	295,300	302,600	311,600	-	311,600	5.5%
Trans to Tax Collector	105,095	115,900	115,900	117,700	-	117,700	1.6%
Trans to 107 Impact Fee Admin	-	218,500	218,500	218,500	-	218,500	0.0%
Trans to 408 Water/Sewer Fd	1,635,100	1,803,100	1,803,100	2,155,800	-	2,155,800	19.6%
Trans to 409 W/S Sp Assessm	-	-	-	1,795,200	-	1,795,200	na
Trans to 410 W/S Debt Serv Fd	9,323,000	9,446,700	9,446,700	6,127,300	-	6,127,300	(35.1%)
Trans to 412 W User Fee Cap Fd	12,660,200	18,983,700	18,983,700	16,988,600	-	16,988,600	(10.5%)
Trans to 414 S User Fee Cap Fd	23,296,400	28,137,600	28,137,600	33,883,000	-	33,883,000	20.4%
Trans to 470 Solid Waste Fd	329,100	257,500	257,500	448,800	-	448,800	74.3%
Trans to 472 S Waste MP Cap	-	-	-	240,000	-	240,000	na
Trans to 474 Solid Waste Cap Fd	3,840,200	3,118,600	3,118,600	1,956,000	-	1,956,000	(37.3%)
Reserves for Contingencies	-	5,768,500	-	6,818,300	-	6,818,300	18.2%
Reserves for Capital	-	2,275,200	-	2,915,200	-	2,915,200	28.1%
Reserves for Motor Pool Cap	-	-	-	1,053,100	-	1,053,100	na
Reserves for Cash Flow	-	11,096,800	-	10,651,800	-	10,651,800	(4.0%)
Reserves for Attrition	-	(481,100)	-	(519,000)	-	(519,000)	7.9%
Total Budget	145,397,353	185,979,500	166,550,300	197,492,400	1,204,100	198,696,500	6.8%

Appropriations by Department	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
County Water-Sewer District	61,016,010	68,374,200	67,540,400	73,192,900	908,600	74,101,500	8.4%
County Water / Sewer Divisions Motor Pool	-	-	-	1,569,700	225,500	1,795,200	na
Solid & Hazardous Waste Management Division	32,903,507	35,069,000	35,125,700	37,567,900	70,000	37,637,900	7.3%
Total Net Budget	93,919,517	103,443,200	102,666,100	112,330,500	1,204,100	113,534,600	9.8%
County Water-Sewer District	45,323,000	67,939,700	58,331,800	68,699,700	-	68,699,700	1.1%
County Water / Sewer Divisions Motor Pool	21,274	-	-	978,000	-	978,000	na
Solid & Hazardous Waste Management Division	6,133,562	14,596,600	5,552,400	15,484,200	-	15,484,200	6.1%
Total Transfers and Reserves	51,477,836	82,536,300	63,884,200	85,161,900	-	85,161,900	3.2%
Total Budget	145,397,353	185,979,500	166,550,300	197,492,400	1,204,100	198,696,500	6.8%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

Division Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Franchise Fees	1,244,441	1,214,800	1,337,700	1,390,000	-	1,390,000	14.4%
Special Assessments	6,612	-	-	-	-	-	na
Intergovernmental Revenues	141,529	85,000	85,000	81,000	-	81,000	(4.7%)
Charges For Services	11,579,787	12,517,400	13,511,700	14,128,500	-	14,128,500	12.9%
Water Revenue	46,287,151	49,987,000	50,987,000	53,987,600	-	53,987,600	8.0%
Sewer Revenue	53,275,543	58,295,000	58,545,000	62,099,300	-	62,099,300	6.5%
Effluent Revenue	3,049,851	3,264,800	3,264,800	3,418,200	-	3,418,200	4.7%
Mandatory Collection Fees	19,039,746	20,720,600	20,571,600	21,572,800	-	21,572,800	4.1%
Fines & Forfeitures	7,219	3,000	10,000	7,000	-	7,000	133.3%
Miscellaneous Revenues	1,059,631	604,100	947,700	539,700	-	539,700	(10.7%)
Interest/Misc	206,280	171,200	182,700	182,700	-	182,700	6.7%
Reimb From Other Depts	5,405,712	6,220,400	6,230,100	6,684,900	-	6,684,900	7.5%
Fleet Revenue Billings	-	-	-	1,053,100	-	1,053,100	na
Trans frm Tax Collector	38,925	-	-	-	-	-	na
Net Cost Co Water/Sewer Op	(32,069,969)	-	(24,084,900)	-	-	-	na
Trans fm 109 Pel Bay MSTBU	15,900	15,900	15,900	14,200	-	14,200	(10.7%)
Trans fm 390 Gen Gov Fac Cap Fd	630,000	630,000	630,000	1,130,000	-	1,130,000	79.4%
Trans fm 408 Water / Sewer Fd	43,400	45,300	45,300	1,708,100	225,500	1,933,600	4,168.4%
Trans fm 409 W/S Assessmt Fd	21,000	-	-	4,800	-	4,800	na
Trans fm 416/417 W/S Grants	538	-	-	-	-	-	na
Trans fm 470 Solid Waste Fd	271,200	384,300	384,300	697,500	70,000	767,500	99.7%
Trans fm 473 Mand Collct Fd	1,628,600	1,631,000	1,631,000	1,933,900	-	1,933,900	18.6%
Carry Forward	45,871,100	37,844,000	44,142,900	35,063,800	908,600	35,972,400	(4.9%)
Less 5% Required By Law	-	(7,654,300)	-	(8,204,700)	-	(8,204,700)	7.2%
Total Funding	157,754,194	185,979,500	178,437,800	197,492,400	1,204,100	198,696,500	6.8%

Division Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
County Water-Sewer District	339.00	341.00	364.00	364.00	18.00	382.00	12.0%
Solid & Hazardous Waste Management Divi	30.00	30.00	31.00	31.00	-	31.00	3.3%
Total FTE	369.00	371.00	395.00	395.00	18.00	413.00	11.3%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

County Water-Sewer District

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	24,809,847	27,350,700	26,531,000	28,786,100	988,900	29,775,000	8.9%
Operating Expense	27,659,505	32,251,200	31,880,500	36,094,600	(282,000)	35,812,600	11.0%
Indirect Cost Reimburs	2,430,400	2,199,900	2,199,900	2,278,000	-	2,278,000	3.6%
Payment In Lieu of Taxes	5,121,300	5,203,400	5,203,400	5,351,100	-	5,351,100	2.8%
Capital Outlay	994,958	1,369,000	1,725,600	683,100	201,700	884,800	(35.4%)
Net Operating Budget	61,016,010	68,374,200	67,540,400	73,192,900	908,600	74,101,500	8.4%
Advance/Repay to 390 Gov't Fac	-	1,500,000	1,500,000	-	-	-	(100.0%)
Trans to 107 Impact Fee Admin	-	218,500	218,500	218,500	-	218,500	0.0%
Trans to 409 W/S Sp Assessm	-	-	-	1,795,200	-	1,795,200	na
Trans to 410 W/S Debt Serv Fd	9,323,000	9,446,700	9,446,700	6,127,300	-	6,127,300	(35.1%)
Trans to 412 W User Fee Cap Fd	12,660,200	18,983,700	18,983,700	16,988,600	-	16,988,600	(10.5%)
Trans to 414 S User Fee Cap Fd	23,296,400	28,137,600	28,137,600	33,883,000	-	33,883,000	20.4%
Trans to 470 Solid Waste Fd	43,400	45,300	45,300	138,400	-	138,400	205.5%
Reserves for Contingencies	-	3,206,700	-	3,737,500	-	3,737,500	16.6%
Reserves for Cash Flow	-	6,844,000	-	6,290,200	-	6,290,200	(8.1%)
Reserves for Attrition	-	(442,800)	-	(479,000)	-	(479,000)	8.2%
Total Budget	106,339,010	136,313,900	125,872,200	141,892,600	908,600	142,801,200	4.8%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Public Utilities Administration (408)	664,262	717,300	727,800	661,600	-	661,600	(7.8%)
Public Utilities Operations Support Division (408)	13,002,808	13,561,600	13,442,400	14,282,300	92,000	14,374,300	6.0%
Public Utilities Planning & Project Management Division (408)	2,286,511	2,545,800	2,549,000	2,831,500	81,500	2,913,000	14.4%
Technical Support, Logistics and Operations (408)	1,661,343	2,846,200	2,677,800	3,326,200	321,400	3,647,600	28.2%
Wastewater Division (408)	21,011,184	23,342,800	23,168,400	25,594,700	227,200	25,821,900	10.6%
Water Division (408)	22,389,901	25,360,500	24,975,000	26,496,600	186,500	26,683,100	5.2%
Total Net Budget	61,016,010	68,374,200	67,540,400	73,192,900	908,600	74,101,500	8.4%
Total Transfers and Reserves	45,323,000	67,939,700	58,331,800	68,699,700	-	68,699,700	1.1%
Total Budget	106,339,010	136,313,900	125,872,200	141,892,600	908,600	142,801,200	4.8%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

County Water-Sewer District

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	2,093,023	1,492,800	2,462,100	2,152,700	-	2,152,700	44.2%
Water Revenue	46,287,151	49,987,000	50,987,000	53,987,600	-	53,987,600	8.0%
Sewer Revenue	53,275,543	58,295,000	58,545,000	62,099,300	-	62,099,300	6.5%
Effluent Revenue	3,049,851	3,264,800	3,264,800	3,418,200	-	3,418,200	4.7%
Fines & Forfeitures	7,219	3,000	10,000	7,000	-	7,000	133.3%
Miscellaneous Revenues	822,689	476,900	796,100	379,600	-	379,600	(20.4%)
Interest/Misc	117,466	97,900	109,600	109,600	-	109,600	12.0%
Net Cost Co Water/Sewer Op	(32,069,969)	-	(24,084,900)	-	-	-	na
Trans fm 109 Pel Bay MSTBU	15,900	15,900	15,900	14,200	-	14,200	(10.7%)
Trans fm 390 Gen Gov Fac Cap Fd	-	-	-	500,000	-	500,000	na
Trans fm 409 W/S Assessmt Fd	21,000	-	-	4,800	-	4,800	na
Trans fm 416/417 W/S Grants	538	-	-	-	-	-	na
Trans fm 470 Solid Waste Fd	271,200	384,300	384,300	527,500	-	527,500	37.3%
Trans fm 473 Mand Collct Fd	1,342,900	1,418,800	1,418,800	1,623,500	-	1,623,500	14.4%
Carry Forward	31,104,500	26,558,400	31,963,500	23,176,300	908,600	24,084,900	(9.3%)
Less 5% Required By Law	-	(5,680,900)	-	(6,107,700)	-	(6,107,700)	7.5%
Total Funding	106,339,010	136,313,900	125,872,200	141,892,600	908,600	142,801,200	4.8%

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Public Utilities Administration (408)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Public Utilities Operations Support Division (408)	48.00	54.00	59.00	60.00	2.00	62.00	14.8%
Public Utilities Planning & Project Management Division (408)	21.00	21.00	23.00	23.00	1.00	24.00	14.3%
Technical Support, Logistics and Operations (408)	17.00	19.00	23.00	23.00	4.00	27.00	42.1%
Water Division (408)	124.00	117.00	123.00	122.00	6.00	128.00	9.4%
Wastewater Division (408)	125.00	126.00	132.00	132.00	5.00	137.00	8.7%
Total FTE	339.00	341.00	364.00	364.00	18.00	382.00	12.0%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Public Utilities Administration (408)**

Mission Statement

The mission of the Public Utilities Department (Department) is to deliver best value, high quality, and sustainable services that meet customers' expectations in an operationally excellent environment. Public Utilities Administration provides policy oversight and operational support to the operations and capital improvement programs of the Department, including Planning & Project Management; Wastewater Division; Water Division; Solid and Hazardous Waste Management Division; and Financial Operations, including Utility Billing and Customer Service. Public Utilities Administration facilitates efforts to operate in regulatory compliance, efficiently meet demand levels, build and empower the workforce, and provide services that meet customers' expectations.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration	4.00	661,600	-	661,600
Provides executive level management, administrative and policy oversight, and process improvement to the divisions and employees within the Public Utilities Department, including division reception and customer support. Also responsible for the integration of the northeast facilities for the CCWSD, expansion and continued maintenance of all strategic/business planning for the Public Utilities Department, inter-local and developer agreements, and Growth Management Plan compliance.				
Current Level of Service Budget	4.00	661,600	-	661,600

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	545,055	567,900	582,300	473,400	-	473,400	(16.6%)
Operating Expense	115,491	146,400	142,300	180,700	-	180,700	23.4%
Capital Outlay	3,715	3,000	3,200	7,500	-	7,500	150.0%
Net Operating Budget	664,262	717,300	727,800	661,600	-	661,600	(7.8%)
Total Budget	664,262	717,300	727,800	661,600	-	661,600	(7.8%)
Total FTE	4.00	4.00	4.00	4.00	-	4.00	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	182,632	-	8,100	-	-	-	na
Net Cost Co Water/Sewer Op	481,629	717,300	719,700	661,600	-	661,600	(7.8%)
Total Funding	664,262	717,300	727,800	661,600	-	661,600	(7.8%)

Forecast FY 2015:

A slight increase from the FY 15 budget is anticipated in Personal Services for training and development program improvement.

Current FY 2016:

The decrease in personal services is due to staffing changes and comparative reductions in budgeted salaries. Increased operating costs reflects increases for legal fees, other contractual services and training somewhat mitigated by moving security costs to the Technical Support Budget.

Capital Outlay
\$4,000 - 2 Laptop Replacements
\$3,500 - 1 Power User Laptop Replacement
\$7,500 - Total Capital Outlay

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

County Water-Sewer District

Public Utilities Operations Support Division (408)

Mission Statement

The Financial Operations Support Division provides sound financial analysis, assessment and management to the operations and capital expenditure programs of the two enterprise entities in the Public Utilities Department (PUD); the Collier County Water-Sewer District (CCWSD), and Solid and Hazardous Waste Management. This Division must ensure optimal internal and external financing is available to support department wide funding needs, while supporting the county's strategic goal of improving financial planning, management, reporting, and internal controls processes.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
PUD Financial Planning and Oversight	9.00	1,270,091	-	1,270,091
This program provides financial planning, management, and oversight of the Public Utilities Department (PUD) financial operations. Responsibilities include policy and management oversight for utility billing and accounts receivable, solid and hazardous waste disposal and mandatory collections revenues, the county's estoppel program, fiscal payables, capital and debt expenditures, water-sewer user and impact fee rate setting, centralized department materials procurement and inventory management, and internal controls. Additional responsibilities include cash planning and management, identifying and securing optimal funding sources, administration of external financing for the PUD including compliance with bond covenants and Florida Department of Environmental Protection agreements, and development of the financial feasibility portion of the Annual Update and Inventory Report. Other program functions include State Revolving Fund loan management, development of inter-agency agreements, ordinance development, contract administration (including the solid waste franchise hauler contract), financial and management reporting, department budgeting and forecasting, and fiscal and technical oversight for five full scale implementation projects under the PUD's Enterprise Asset management program.				
Public Utilities Department Fiscal Support	4.00	277,109	-	277,109
This program provides fiscal guidance, analysis, and payables functions for the Public Utilities Department (PUD) enterprise operations. Functions include materials and services requisition review, purchase order tracking, invoice audit, payment approval, purchase card transactions, travel request packages, as well as coordination between divisions, the Procurement Services Division, Clerk's Finance, and vendors for resolution of payment issues. Reporting functions ensure payables are processed accurately, efficiently, and timely in compliance with the Prompt Payment Act, and enforces consistency of practice and process controls across the PUD.				
Collier County Water - Sewer District Inventory Management	8.00	672,300	-	672,300
This program provides management and control of centralized parts inventory for the Collier County Water-Sewer District (CCWSD). Responsibilities include utility parts contract administration, materials procurement and management, parts receiving/stocking/picking in multiple warehouse facilities, mobile truck inventories, and quarterly physical inventory counts. This program will be responsible for the implementation of the City Works Store Rooms software application as an integrated element of the Public Utilities Division's Enterprise Asset Management program.				

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Public Utilities Operations Support Division (408)**

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Collier County Water - Sewer District Billing	7.00	1,287,600	453,600	834,000
This program provides billing of all water, sewer, and irrigation quality water services as well as cross connection control device installation charges and fats/oils/grease program charges for the Collier County Water-Sewer District (CCWSD). Core functions include establishing new service accounts, monthly service invoicing including deferred pay plan management, impact fee financing, special assessment financing, customer account maintenance, application of late payment penalties and debit or credit adjustments, and production of final bills that result from property sales or transfers of ownership. This program also provides the lock list for delinquent accounts and miscellaneous billing for CCWSD-owned property damaged by private contractors and individuals.				
Public Utilities Department Accounting	12.00	1,531,500	27,100	1,504,400
This program provides receipting, recording, and safeguarding all customer cash, check and credit card payments for all Public Utilities Department (PUD) enterprise services. Core functions include daily administration of the county's estoppel program, service roll administration for the Municipal Service Benefit Unit special annual assessments for the mandatory solid waste residential curbside collection program, cashiering and daily balancing, processing lock box and online credit card payments, bank draft processing, bank deposits, and accounts receivable management for water-sewer utility customer accounts and landfill scale house and recycling center facilities. This program also reviews and audits customer billing adjustment requests, provides payroll review and data entry, and monthly invoice processing for the county's two solid waste franchise haulers.				
Public Utilities Department Customer Service	11.00	813,000	-	813,000
This program provides customer service to all Public Utilities Department (PUD) enterprise customers. The customer base served includes residential curbside trash collection and water/sewer/irrigation quality water customers. Core functions include research and response to customer inquiries, initiation of new service requests, and initiation of final meter reads on pending property sales or transfers. Call center technology provides efficient and prompt responses to customer requests.				

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

County Water-Sewer District

Public Utilities Operations Support Division (408)

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Public Utilities Department Ordinance Education & Compliance	9.00	801,600	7,000	794,600
This program provides education and compliance activities for all Public Utilities Department (PUD) enterprise-related ordinances through recognition and containment of situations that pose direct threats to public health and safety. Core functions include education about water-sewer and solid waste disposal and collection ordinances, irrigation regulations, on-site response to residential and commercial customer inquiries about solid waste collection and disposal issues, and investigation and resolution of utility ordinance and standards violations including meter tampering and illegal connections to the potable public water supply. This program also includes monitoring the contractors' execution of solid waste collection services in accordance with the Franchise Agreements, inspection of franchised hauler vehicles, issuance of exemption certificates and vehicle inspections for self-hauling trash on county roadways, review of site development plans to ensure adequate solid waste collection facilities are included in the design, and unit sweeps to determine the correct number of units per parcel for the residential curbside solid waste assessment rolls. These activities are concentrated in the unincorporated area of Collier County, the City of Marco Island, and the City of Everglades City.				
Collier County Water - Sewer District Indirect Cost Reimbursemen	-	2,278,000	-	2,278,000
Collier County Water - Sewer District Payment in Lieu of Taxes	-	5,351,100	-	5,351,100
Current Level of Service Budget	60.00	14,282,300	487,700	13,794,600
Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Operations Analyst	1.00	71,400	-	71,400
The Financial Operations Support fiscal section provides compliant and consistent audit and QA/QC functions of materials and services procurement and accounts payable for the Public Utilities Department and provides training and guidance to client divisions on all aspects of these processes from requisition to invoicing to payment. With the implementation of Asset Management, this section will be tasked with auditing all new materials being added to the SAP material master files prior to entry in SAP which is integrated with the Asset Management Store Rooms Materials Management system. For improved QA/QC control as more vendor contracts are brought onboard, the requested operations analyst will provide the audit function and support to maintain the materials master for the Public Utilities Department to ensure quality data is being fed to the asset management system. This position will also provide back up and assistance to the Fiscal Team Supervisor with monthly reporting, auditing, monthly fiscal spot check audits, and reviewing project schedules of value to assist with determining individual asset details necessary for capital project asset on-boarding.				
Fiscal Technician	1.00	20,600	-	20,600

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

County Water-Sewer District

Public Utilities Operations Support Division (408)

Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
One additional FTE (Fiscal Technician) conversion from a contract labor position for the Inventory Management section of the Public Utilities Department. The Enterprise Asset Management Store Rooms Materials Management System will be implemented in January 2016. The Inventory Management section will provide all materials procurement services and inventory management for all district operating departments using Store Rooms. Staff receives and stocks materials at two main warehouse locations at Mercantile Avenue and Shirley Street. At the two satellite locations, the plant mechanics have been performing these duties. For improved fiscal control with the Store Rooms implementation, the requested fiscal tech will provide materials procurement and inventory management for the two satellite locations.				
Expanded Services Budget	2.00	92,000	-	92,000
Total Adopted Budget	62.00	14,374,300	487,700	13,886,600

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
# Curbside Accounts per FTE	12,032	11,906	12,271	12,515
# Water/Sewer Accounts per FTE	9,591	9,815	9,859	10,123
% of Bills Mailed Within 5 Business Days of Meter Reads	100	100	100	100
Accounts Payable # of Invoices / Pay Apps Processed	18,400	18,400	19,000	19,600
Customer Service Annual Calls per FTE	12,755	14,939	14,668	16,428
Customer Service Average Abandon Call Rate (%)	0.57	0.95	1.00	1.00

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	3,342,978	4,053,500	4,044,800	4,267,800	120,300	4,388,100	8.3%
Operating Expense	2,090,488	2,047,700	1,956,400	2,348,000	(31,800)	2,316,200	13.1%
Indirect Cost Reimburs	2,430,400	2,199,900	2,199,900	2,278,000	-	2,278,000	3.6%
Payment In Lieu of Taxes	5,121,300	5,203,400	5,203,400	5,351,100	-	5,351,100	2.8%
Capital Outlay	17,642	57,100	37,900	37,400	3,500	40,900	(28.4%)
Net Operating Budget	13,002,808	13,561,600	13,442,400	14,282,300	92,000	14,374,300	6.0%
Total Budget	13,002,808	13,561,600	13,442,400	14,282,300	92,000	14,374,300	6.0%
Total FTE	48.00	54.00	59.00	60.00	2.00	62.00	14.8%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	207,232	164,100	201,100	201,100	-	201,100	22.5%
Fines & Forfeitures	7,219	3,000	10,000	7,000	-	7,000	133.3%
Miscellaneous Revenues	362,439	394,700	279,600	279,600	-	279,600	(29.2%)
Net Cost Co Water/Sewer Op	12,425,919	12,999,800	12,951,700	13,794,600	92,000	13,886,600	6.8%
Total Funding	13,002,808	13,561,600	13,442,400	14,282,300	92,000	14,374,300	6.0%

Forecast FY 2015:

Personal services and operating expenses are forecast modestly below the adopted budget. The position count is increased from 54 to 59 reflecting positions added pursuant to 2-24-15 BCC approval.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Public Utilities Operations Support Division (408)**

Current FY 2016:

The current service position count includes positions approved by the BCC on 2-24-15 plus an additional position transferred from the Water Division. The six positions added to this Division have a budgeted cost of approximately \$313,000. Included job bank/non-regular personnel labor costs are \$37,900 after applying reductions that partially fund expanded positions. Overall job bank/non-regular labor costs are reduced by approximately \$131,500. Operating expenses are budgeted higher across a number of budget line items with notable increases for IT services associated with billing software support and bank fees as the customer base and percentage of customers paying with credit cards continues to grow. Consistent with Board direction, this budget includes an annual Motor Pool Capital Recovery allowance of \$32,300.

Capital Outlay

Current (Replacement) Level of Service Capital Outlay items:

\$ 23,100 - 13 Replacement Laptops - Consistent with 5 year replacement cycle

\$ 9,300 - 5 Radios - 3 Replacement, 2 New

\$ 5,000 - Large Scanner – Replacement

\$37,400 Total Current (replacement) Level of Service Capital Outlay

Expanded Level of Service (new) Capital Outlay items:

\$ 3,500 - 2 New Laptops for the expanded positions

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

County Water-Sewer District

Public Utilities Planning & Project Management Division (408)

Mission Statement

To deliver utility projects that meet requirements on-time, on-budget, at best-value for the benefit of our Water and Wastewater clients.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
CCWSD Management, Planning, & Quality Assurance	7.00	1,117,245	-	1,117,245
This program is responsible for the management, control, and oversight of planning and project management functions for the Water and Wastewater Divisions of the Collier County Water-Sewer District (CCWSD). Responsibilities include updates to the Master Plan, the Annual Update and Inventory Report, and other long-term planning initiatives as well as tracking capacity, analyzing trends, and reviewing new development plans to ensure concurrency and master plan compliance. Core functions are defined by the Project Management Institute and implemented through Project Management Professional training and internal standard operating procedures, quality assurance / quality control services are provided for projects within all operating division.				
Collier County Water - Sewer District Project Management	13.00	1,388,041	-	1,388,041
This program provides project and program management services for planning, designing, and implementing projects that meet the demand of the all-encompassing utility capital improvements as related to the Water and Wastewater Divisions of the Collier County Water-Sewer District (CCWSD). This includes wellfields, two regional water plants, the potable water distribution system, collections system, two regional wastewater plants, and the irrigation quality reuse water distribution system.				
Collier County Water - Sewer District Automation Systems Project	3.00	326,214	-	326,214
This program develops systems that ensure sustainable business processes, provides project and program management for supervisory control and data acquisition (SCADA) projects, and is responsible for implementing the Enterprise Asset Management program for the Collier County Water-Sewer District (CCWSD) that will result in more efficient and effective use of funds. The goal of this program is to achieve optimum balance of operational and capital costs relative to defined levels of service, operating risks, and compliance requirements.				
Current Level of Service Budget	23.00	2,831,500	-	2,831,500
Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Technical Support Professional, Sr	1.00	81,500	-	81,500
One additional FTE (Technical Support Professional, Senior) to support the Water and Wastewater operations SCADA, network, and host systems. Currently there is one Senior Technical Support Professional supporting seven different Water and Wastewater/IQ Utility SCADA systems that utilize over 200 PLCs, 600 HMI screens, and 18 databases in the field, over the network, and within the host systems. The workload for maintaining and troubleshooting these systems has increased and can no longer be supported by one position. The additional position will ensure that all proactive planned maintenance is completed and that coverage for after hours troubleshooting is available to ensure sustainable compliant operations.				

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

County Water-Sewer District

Public Utilities Planning & Project Management Division (408)

Expanded Services Budget	1.00	81,500	-	81,500
Total Adopted Budget	24.00	2,913,000	-	2,913,000

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
CIP Commitments, (\$M)	48	65	70	70
Contract Compliance, (%)	98.90	100.00	100.00	100.00
Purchase Order Volume, (#)	645	750	750	700
Work Order Compliance, (%)	100	100	100	100

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	2,043,929	2,253,700	2,264,100	2,428,400	79,500	2,507,900	11.3%
Operating Expense	206,251	279,500	273,400	391,100	-	391,100	39.9%
Capital Outlay	36,331	12,600	11,500	12,000	2,000	14,000	11.1%
Net Operating Budget	2,286,511	2,545,800	2,549,000	2,831,500	81,500	2,913,000	14.4%
Total Budget	2,286,511	2,545,800	2,549,000	2,831,500	81,500	2,913,000	14.4%
Total FTE	21.00	21.00	23.00	23.00	1.00	24.00	14.3%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	113,568	-	-	-	-	-	na
Net Cost Co Water/Sewer Op	2,172,943	2,545,800	2,549,000	2,831,500	81,500	2,913,000	14.4%
Total Funding	2,286,511	2,545,800	2,549,000	2,831,500	81,500	2,913,000	14.4%

Forecast FY 2015:

Personal Services are forecast modestly higher as a result of higher than planned overtime for inspection services. The position count is increased from 21 to 23 reflecting positions added pursuant to 2-24-15 BCC approval. No significant variances are anticipated in operating expenses or capital outlay.

Current FY 2016:

The two positions added to this Division have a budgeted cost of \$132,700. Included job bank/non-regular labor costs are \$95,000, an increase of \$22,600. Contributing to the increase in operating expenses is the shift of these costs from personal services (job bank) to the operating expense budget as contract labor. Consistent with Board direction this budget includes an annual Motor Pool Capital Recovery allowance of \$32,900.

Capital Outlay

Current (Replacement) Level of Service Capital Outlay items:

\$ 4,000 - Replacement Radios

\$ 4,000 - Replace high speed scanner

\$ 4,000 - Replacement Laptops

\$12,000 Total Current (replacement) Level of Service Capital Outlay

Expanded (new) Level of Service Capital Outlay:

\$2,000 – New computer for expanded position

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

County Water-Sewer District

Technical Support, Logistics and Operations (408)

Mission Statement

Provide management oversight for and technical and operational services that support sustainability and compliance of the water-sewer district operations. These services include infrastructure rehabilitation and enhancement projects for the Public Utilities Department's (PUD) manned and unmanned structures, planning services, underground utility locate services and damage prevention education, dedicated technical services for PUD-specific applications and databases, and dedicated support of the PUD's Geographic Information System (GIS)-centric asset management program and the GIS data repository of assets.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Logistics & Operations	2.00	798,300	-	798,300
Provide infrastructure-related services for an estimated 150 manned and unmanned structures operated 24/7/365 including office space for employees that directly support the water-sewer district operations responsible for potable water production and distribution, compliant sanitary sewer collection and treatment, and reuse water distribution. This program ensures that the core facilities that support these public facing products are secure and well maintained structures. The program provides infrastructure short- and long-range planning, physical site assessments, planned and emergency maintenance and rehabilitation of structures, inspections, and project management.				
Technical Support - Utility Locates	12.00	1,253,400	-	1,253,400
Provide responsive and accurate location services for the water-sewer district in compliance with the two-day response time mandated by Florida State Statute 556, the Underground Damage Prevention and Safety Act. This service is critical to protect utility infrastructure in the ground and protect the well being of excavation crews working near buried utilities. Locate Services provides education and damage prevention coordination in alignment with Sunshine 811 and actively promotes the call-before-you-dig campaign throughout the district. This program has expanded its scope to include project data management with a focus on centralized repository of critical project documentation and an electronic utility print room available in the field or office as a reference for operations and engineering staff.				
Technical Support - Dedicated Applications & Geographic Informat	6.00	999,591	-	999,591
Provides dedicated application support for utility-specific applications and databases, technical analysis services that add value to the operations through compliance reporting, centralized documentation, real time monitoring, and automation for accuracy and time savings; and dedicated utility Geographic Information System (GIS) support for reuse assets; water assets; wastewater assets; and well field assets.				
Technical Support - Asset Management	3.00	274,909	-	274,909
This program is in alignment with utility best practices of implementing a life cycle asset management program for all linear and vertical assets. This section provides direction and application support for the utility Geographic Information System (GIS)-centric asset management system designed to manage assets from cradle to grave. This includes technical expertise that will provide complex programming for GIS and the suite of asset management applications that support this program, and oversight of the integrations between systems to streamline the application to support office and field operation end-users, while maintaining the asset information from multiple repositories.				
Current Level of Service Budget	23.00	3,326,200	-	3,326,200

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Technical Support, Logistics and Operations (408)**

Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Project Manager	1.00	37,500	-	37,500
One additional FTE (Project Manager) conversion from a current job bank position. This position is vital to provide project management oversight for the development and planning of the Resource Recovery Park and the new Bio- solids program. This position is also responsible for infrastructure-related projects for the utilities' 120 manned and unmanned facilities. Utility infrastructure projects must be carefully mitigated for risk to ensure uninterrupted operations of critical life sustaining services. This position will be responsible for approximately 50 Capital Improvement Projects totaling over \$3 million in Capital Funds. These capital rehabilitation and enhancement projects are in alignment with the Asset Management Program and are implemented based on the condition, impact, and criticality of each structure.				
Inspector	1.00	78,400	-	78,400
One additional FTE (Inspector) is needed to provide onsite quality control inspection and assessment services for 120 manned and unmanned Public Utilities Department (PUD) facilities. This position will support the \$3 million of PUD Infrastructure Capital Improvement projects by perform work order processing and proper invoice auditing, based on physical inspection of contracted work performed at PUD structures against agreed upon statement of work and timeline deliverables in each work order.				
CAD Technician	1.00	89,100	-	89,100
One additional FTE (CAD Technician) to oversee the project data management program implemented to capture all capital improvement project documentation within the water/sewer district. This documentation is provided visually on a GIS based application that graphically shows future, current and closed capital projects within the agency allowing for collaboration for master planning of roads, parks, and utilities projects. Additional functionality is being implemented to provide this information to the public through a web based map in the future. This position also oversees the physical and electronic print repository of over 2,200 utility drawings. Construction drawings and project documentation are referenced throughout the life cycle of utility assets by field staff on a 24/7/365 basis and utilized as a critical reference during capital planning. An estimated \$42 million in capital improvement projects is proposed for FY 2016. Each project will follow the agency wide project data management process and be archived for historical reference throughout the life cycle of the assets encompassed within the project.				
Programmer Analyst, Senior	1.00	106,800	-	106,800
One additional FTE (Senior Programmer Analyst) to support the GIS-centric asset management system through complex programming and integration programming for a suite of software products that make up the PUD asset management program. This position will be imbedded within the utility and tasked with ensuring proper change management across the three tiered software environment that includes a development system, testing system and production system. This coordination is essential to mitigate risk to operations due to system down time and ensure sustainability of the application for water-sewer district staff.				
New Vehicle & Equipment	-	9,600	-	9,600

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Technical Support, Logistics and Operations (408)**

Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Stake & Locates requested an additional vehicle and radios to optimize the efficiency and utility of the existing work force in the course of their work by improving mobility and communications. Florida Statute requires that locates be performed within 2 business days of request. Noncompliance could result in \$500 fines for each locate request. Funding for the vehicle addition is included in Water/Sewer Motor Pool Capital Fund (409)				
Expanded Services Budget	4.00	321,400	-	321,400
Total Adopted Budget	27.00	3,647,600	-	3,647,600

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
# Locates Performed	33,700	32,000	35,500	36,200
# Locates Performed per FTE	4,212	3,556	4,000	3,600
# Supported PUD Applications	66	66	67	74
Asset Mgmt/GIS Create/Maintain Linear Assets	105,953	110,000	110,174	114,395
Asset Mgmt/GIS Create/Maintain Vertical Assets	2,039	6,259	6,259	10,259

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	1,070,301	1,683,500	1,522,000	1,818,400	237,200	2,055,600	22.1%
Operating Expense	501,450	979,100	972,800	1,414,400	55,400	1,469,800	50.1%
Capital Outlay	89,593	183,600	183,000	93,400	28,800	122,200	(33.4%)
Net Operating Budget	1,661,343	2,846,200	2,677,800	3,326,200	321,400	3,647,600	28.2%
Total Budget	1,661,343	2,846,200	2,677,800	3,326,200	321,400	3,647,600	28.2%
Total FTE	17.00	19.00	23.00	23.00	4.00	27.00	42.1%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost Co Water/Sewer Op	1,661,343	2,846,200	2,677,800	3,326,200	321,400	3,647,600	28.2%
Total Funding	1,661,343	2,846,200	2,677,800	3,326,200	321,400	3,647,600	28.2%

Forecast FY 2015:

Personal services and operating expenses are forecast modestly below the adopted budget. The position count is increased from 19 to 23 reflecting five positions added pursuant to 2-24-15 BCC approval less one position, 50006793, moved to Public Utilities Administration.

Current FY 2016:

The five positions added to this Division have a budgeted cost of \$312,500. Included job bank/non-regular personnel labor costs are \$50,000 after applying reductions that partially fund expanded positions. Overall job bank/non-regular labor costs are reduced by approximately \$207,200. Operating expenses are budgeted higher across a number of budget line items with notable increases for other contractual services \$245,800, IT Billing, \$98,100 and temporary labor \$50,000 which has shifted from a personal service cost (job bank employees) to an operating expense for contract labor. Consistent with Board direction, this budget includes an annual Motor Pool Capital Recovery allowance of \$61,000.

Current (replacement) Level of Service Capital Outlay items:

\$ 10,200 - 2 Replacement Radio Detection Devices (Locates Metal Pipes and Power) @ \$5,100/each

\$ 7,500 - 3 GPS Trimble Devices @ \$2,500/each

Public Utilities Department

County Water-Sewer District

Technical Support, Logistics and Operations (408)

\$ 3,200 - 1 replacement Mobile Radios @ \$3,200/each
\$ 17,900 - 4 Laptops @ \$1,400, 3 Desktops @ \$3,500, Surface PC \$1,800 for GIS/TS
\$ 4,200 - 3 replacement Laptop PC's @ \$1,400/each
\$ 3,600 - 2 Surface PC's @ \$1,800/each
\$ 8,800 - 4 radios @ \$2,200/each
\$ 38,000 - 2 Replacement Ground Penetrating Radar units.
\$ 93,400 Total Current (replacement) Level of Service for Capital Outlay.

Expanded (new) Level of Service Capital Outlay items:

\$ 6,600 - 3 new radios
\$ 12,600 - New Laptops (4)/GIS workstations(2)
\$ 9,600 - 3 New Mobile Radios @ \$3,200/each.
\$ 28,800 Total Expanded (new) Level of Service for Capital Outlay.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Water Division (408)**

Mission Statement

To deliver best value, high quality, and sustainable water services that meet customers' expectations in an operationally excellent environment.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Water Management & Oversight	4.00	1,625,800	54,013,900	-52,388,100
Provides overall management and direction for the Water Division. Provides support for all facilities and day-to-day operations, safety trainings and inspections, budget development and guidance, and special projects.				
Wellfield - General and Remote Station Maintenance	11.00	3,710,200	5,000	3,705,200
Perform and / or monitor all required repairs and preventative maintenance at six remote stations, one Aquifer Storage Recovery system, and over 100 well sites.				
North County Regional Water Treatment Plant	16.00	5,019,100	-	5,019,100
Provides on-site supervision and production management for the treatment of potable water utilizing the membrane treatment process (12 mgd capacity) and the reverse osmosis treatment process (8 mgd capacity).				
Northeast County Regional Water Treatment Plant	1.00	181,600	-	181,600
Preparation for integration into the Collier County Water-Sewer District.				
South County Regional Water Treatment Plant	22.00	5,759,600	1,000	5,758,600
Provides on-site supervision and production management for the treatment of potable water utilizing the lime softening process (12 mgd capacity and the reverse osmosis treatment process (20 mgd capacity).				
Water Distribution	31.00	5,182,800	413,000	4,769,800
Performs system-wide maintenance of the County's transmission and distribution systems across 926 miles of pipe. Provides for the maintenance and mapping of system assets to ensure reliability during emergency situations including the annual operation of 21,563 valves. Provides on-site supervision and coordination of the Water Distribution System. Provides for customer service, secretarial, and data entry support. Provides for installation, inspection, and repair of the 47,799 assemblies maintained by the County (3/4" to 2"). Provides for inspection services for new construction of water mains and services by outside contractors. Provides for the inspection and maintenance of the Collier County Water-Sewer District's 5,710 fire hydrants. Provides first response for over 10,000 customer requests for service received annually.				
Meter Operations	24.00	3,025,600	1,084,200	1,941,400
Provides data collection for usage from over 62,000 potable, irrigation quality, and fire meters. Responsible for the repair and maintenance of all system components of the meter reading system. Provides for the calibration and repair of the County's 1,087 large meter assemblies to ensure accuracy. Performs annual audit program of meters designed to improve asset visibility and internal controls. Also completes State mandated testing of all cross-connection control devices.				

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Water Division (408)**

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Water Power Systems & Instrumentation	7.00	1,019,000	-	1,019,000
Provides day-to-day management of the water power systems including electrical and instrumentation operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers to ensure successful completion of ongoing Capital Improvement Projects (CIPs). Provides input to water CIPs, Master Planning, and Rate Studies. Performs preventive maintenance and operates water power systems including the electrical, instrumentation, telemetry, and Supervisory Control and Data Acquisition (SCADA) for the wellfields and plants to ensure sustained compliance and preserve power system assets.				
Water Laboratory	6.00	972,900	-	972,900
Provides State drinking water certification and on-site supervision and quality control for the division's laboratory services (18,000 tests conducted annually), protects the public from disease causing micro-organisms by monitoring source and finished water (10,250 tests conducted annually), and protects the public from chemical contaminants (29,000 tests conducted annually).				
Current Level of Service Budget	122.00	26,496,600	55,517,100	-29,020,500
Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Tractor	-	38,000	-	38,000
The wellfield team is responsible to maintain three wellfields that have 102 well locations. The majority of these assets are located on non-paved roadways, which have vegetation that must be maintained in order to access each site. The tractor requested will be utilized to maintain a clear path to each wellsite and ensure a perimeter is maintained around the sites to enhance the level of security that is required by Federal and State Statutes for water facilities. Florida Administrative Code 62.555 and the South Florida Water Management Water Use Permit require that all water assets be accessible and maintained.				
Power Valve Operators	-	75,000	-	75,000
The Water Division is requesting three power valve operators to maintain a reliable source of potable water to over 60,000 service connections. Over 21,000 valves are used to control the flow of water throughout approximately 900 miles of watermain in the potable distribution system. The valves must be operated on a regular basis to ensure proper functioning. The different valve sizes determine the amount of turns required, ranging from 8 to 860 turns. Florida Administrative Code 62.555 requires all valves to be operated annually. This includes opening and closing each valve. The power valve operators will ensure that all regulatory requirements are met in a timely manner and positively impact associated occupational safety factors.				
Maintenance Specialist	1.00	11,100	-	11,100

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Water Division (408)**

Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
One additional FTE (Maintenance Specialist) conversion from a contract labor position for the Wellfield section in the Water Division. This position will assist with the maintenance of 102 raw water wells and 5 remote pumping stations (potable and raw water), including flow control valves and air release valves that are essential to ensure a reliable source of raw water is available to the regional water treatment plants and potable water is available to system pumping stations. A Maintenance Specialist possesses the required Florida Department of Environmental Protection Class 3 or higher Distribution System Operator license necessary to perform critical field tasks to identify areas in need of replacement/rehabilitation of existing assets, perform preventative maintenance, and utilize GIS to collect/maintain data as part of the systematic process of operating, maintaining, and disposing of assets. The proposed new employee will ensure continued compliance with Florida Administrative Code 62-555 and South Florida Water Management District permit conditions.				
Maintenance Specialists (5 FTE's)	5.00	34,600	-	34,600
Five additional FTE's (Maintenance Specialists) including one job bank conversion and 4 contract labor conversions for the potable water distribution system to conduct essential maintenance on over 21,000 valves, 9,000 fire hydrants, 1,200 sample stations, and 1,400 air release valves in a distribution system with over 900 miles of pipe. Florida Administrative Code (FAC) 62-555 requires all valves be located, mapped, and operated annually. Per the National Fire Prevention Association regulations, all fire hydrants are required to be maintained and flow tested annually. Each sample station must be cleaned and rehabbed twice per year. Air release valves are inspected annually. The number of calls for service continues to increase as new services are being added to the potable distribution system on a daily basis. A Maintenance Specialist possesses the required Florida Department of Environmental Protection Class 3 or higher Distribution System Operator license necessary to perform critical field tasks to identify areas in need of replacement/rehabilitation of existing assets, perform preventative maintenance, and utilize GIS to collect/maintain data as part of the systematic process of operating, maintaining, and disposing of assets.				
New Radios and Data Processing Equipment	-	27,800	-	27,800
The Water Division is requesting additional equipment including radios, meter reading / data logging equipment, and data processing equipment to optimize the efficiency and utility of the existing work force by improving communications and access to data in the course of their work. This will also enhance overall customer service.				
Expanded Services Budget	6.00	186,500	-	186,500
Total Adopted Budget	128.00	26,683,100	55,517,100	-28,834,000
Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Compliance - Analyses Conducted	51,677	53,000	53,000	55,000
Customer - Connection Points	60,346	58,890	61,500	62,700
Production - Cost per 1,000 Gallons	2.56	3.05	2.88	3.09
Production - Total Water (billions of gallons)	8.76	8.40	8.80	9.10

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Water Division (408)**

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	8,762,175	8,916,100	8,784,800	9,547,300	268,800	9,816,100	10.1%
Operating Expense	13,156,747	15,845,200	15,591,000	16,611,200	(244,600)	16,366,600	3.3%
Capital Outlay	470,979	599,200	599,200	338,100	162,300	500,400	(16.5%)
Net Operating Budget	22,389,901	25,360,500	24,975,000	26,496,600	186,500	26,683,100	5.2%
Total Budget	22,389,901	25,360,500	24,975,000	26,496,600	186,500	26,683,100	5.2%
Total FTE	124.00	117.00	123.00	122.00	6.00	128.00	9.4%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	1,375,856	963,000	1,697,700	1,484,300	-	1,484,300	54.1%
Water Revenue	46,287,151	49,987,000	50,987,000	53,987,600	-	53,987,600	8.0%
Miscellaneous Revenues	104,009	47,500	244,700	45,200	-	45,200	(4.8%)
Net Cost Co Water/Sewer Op	(25,377,116)	(25,637,000)	(27,954,400)	(29,020,500)	186,500	(28,834,000)	12.5%
Total Funding	22,389,901	25,360,500	24,975,000	26,496,600	186,500	26,683,100	5.2%

Forecast FY 2015:

Personal services are forecast modestly below the adopted budget reflecting attrition savings. The position count is increased from 117 to 123 reflecting positions added pursuant to 2-24-15 BCC approval. Operating costs are projected somewhat below budget.

Revenue: Forecast FY 15 water revenue is 2% higher than budgeted reflecting slightly higher water demand than originally estimated.

Current FY 2016:

Current service personal services cost is increased 6.8% or \$612,500. The position count is down one position relative to the forecast reflecting one position transferred to Operations Support Division. The net positions added in the Water Division are five and have a budgeted cost of \$258,100. Included job bank/non-regular labor costs are \$274,500 after applying reductions that partially fund expanded positions. Consistent with Board direction, this budget includes an annual Motor Pool Capital Recovery allowance of \$314,200.

Capital Outlay:

Current (replacement) Level of Service Capital Outlay items:

- \$124,000 – Track hoes – Replacement – Due to age and maintenance/repair costs. (Equip No. 20000127; 20000128)
- \$ 34,800 – Trailers – Replacement – To transport rock, asphalt, concrete, dirt, sod, and parts to job sites to maintain the potable water distribution system. (Equip No. 970106; CC2-010)
- \$ 56,400 – Laptops (24) – Replacement – 25% replacement in accordance to the Division's 4 year computer replacement program.
- \$ 28,200 – Valve Cleaner – Replacement – To remove dirt, rocks, and sand from valve boxes to access valves to control water flow through the raw and potable distribution system.
- \$ 20,000 – Centrifugal Pump – Replacement – To dewater job sites to perform preventative or reactive maintenance on the potable water distribution system.
- \$ 19,200 – Mobile Radio (6) – Replacement – To communicate with teams in the field and to dispatch customer calls for response.
- \$ 10,000 – Crane – Replacement – To lift heavy pumps, motors, valves, and pipe cleaning devices into place.
- \$ 10,000 – Trash Pump (4) – Replacement – To dewater job sites to perform preventative or reactive maintenance on the potable water distribution system.
- \$ 9,000 – Desktop Computers (9) – Replacement – 25% replacement in accordance to the Division's 4 year computer replacement program.
- \$ 7,500 – Handheld Radio (3) – Replacement - New - To communicate with teams in the field and to dispatch customer calls for response.
- \$ 5,000 – Air Compressor – Replacement – To operate air tools required to maintain wells and remote stations.
- \$ 5,000 – Itron Handheld Meter Reading Device – Replacement – To communicate with the Automated Meter Reading system and provide reliability and redundancy in the secondary meter reading vehicle to retrieve accurate billing information.
- \$ 5,000 – Road Saw – Replacement – To remove concrete and asphalt on job sites when performing preventative and reactive maintenance on the potable distribution system.

Public Utilities Department

County Water-Sewer District

Water Division (408)

\$ 4,000 – Chemical Pump – Replacement – To provide for time sensitive change-outs as necessary, for expanded and critical treatment process.

\$338,100 – Total Current Level of Service (replacement) Capital Outlay.

Expanded (new) Level of Service Capital Outlay:

\$ 75,000 – Power Valve Operators (3) – New – To operate valves according to FAC 62-555.

\$ 38,000 – Tractor – New – To maintain wellfield roadways for security and safety.

\$ 3,000 – DMMR 3G Data Logging Equipment – New - To complete customer service requests for meter data logging to identify high usage with Master meters.

\$ 2,500 – Handheld Radio – New - To communicate with teams in the field and to dispatch customer calls for response.

\$ 4,500 – Hersey Meter Data Logging Equipment – New - To complete customer service requests for meter data logging to identify high usage with Hersey meters.

\$ 7,700 – Base Station Radio – New - To communicate with teams in the field and to dispatch customer calls for response.

\$ 6,900 – IR Detector – New – To troubleshoot, isolate, and repair Ethernet and Fiber lines.

\$ 9,600 – Truck Mounted Radio (3) – New – To communicate with teams in the field and to dispatch customer calls for response.

\$ 7,200 – Tablets (3) – New - To input water quality, trending, history in the field, GIS identification, SCADA data, asset management work orders, cross connection test results. Three (3) expanded positions.

\$ 2,000 - Desktop computers (2)

\$ 2,500 - Network Printer

\$ 3,400 - 65" Display for wellfield monitoring

\$162,300 - Total Expanded Level of Service (New) Capital Outlay Items

Revenues:

Budgeted FY 16 water revenue is budgeted 8.0% higher due to the 5% rate increase approved on June 10, 2014, anticipated customer growth and the water demand trend experienced in FY 15. Charges for services revenue increased 54.1% primarily due to a budgeted increase in utilities cutoff revenue and meter tapping charges. A shortened payment period increased cutoff payments and an increase in new accounts increased meter tapping charges.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Wastewater Division (408)**

Mission Statement

To deliver best value, high quality, and sustainable wastewater and irrigation quality reclaimed water services that meet customers' expectations in an operationally compliant environment.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Wastewater Management & Oversight	4.00	1,618,100	62,099,300	-60,481,200
Provides overall management and direction for the Wastewater Division within County and State guidelines. Performs safety inspections, conducts training programs, and evaluates all safety incidents.				
North County Water Reclamation Facility	25.00	5,820,100	19,300	5,800,800
Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640. Performs operations, preventive maintenance, and pro-active management of odor control and containment for both the North and South Water Reuse Facilities Odor Control Units.				
South County Water Reclamation Facility	21.00	4,695,500	500	4,695,000
Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640.				
Wastewater Collections	54.00	8,668,100	30,200	8,637,900
Provides day to day management of the wastewater collections system operations and all associated preventive maintenance and regulatory compliance for over 64,000 accounts. Coordinates with contractors and Project Managers and provides input to wastewater Capital Improvement Projects (CIPs), Master Planning, and Rate Studies. Maintains and operates transmission systems including the force-mains, gravity-mains, laterals, and clean-outs. Performs in-house repairs for all County-owned pumps and pro-active management of odor control and containment for both the wastewater lift stations and wastewater transmission systems in accordance with specific wastewater collections operations protocols to ensure sustained compliance and preserve the wastewater collection system assets for reliable and sustainable wastewater service to customers.				

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Wastewater Division (408)**

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Wastewater Reuse	7.00	1,990,400	3,424,300	-1,433,900
Provides for transmission of irrigation quality (IQ) reuse water, reuse contracts administration, contractual and regulatory compliance, and ongoing and future Capital Improvement Projects (CIPs) for the reuse program. Provides input to reuse Master Planning and Rate Studies. Performs preventive maintenance to preserve reuse assets and ensure sustained delivery of reuse water in compliance with Florida Department of Environmental Protection (FDEP) to customers.				
Wastewater Power Systems & Instrumentation	11.00	1,747,200	-	1,747,200
Provides day to day management of the wastewater power systems including electrical and instrumentation operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers to ensure successful completion of ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Planning, and Rate Studies. Performs preventive maintenance and operates wastewater power systems including the electrical, instrumentation, telemetry, and Supervisory Control and Data Acquisition (SCADA) for wastewater collections and the plants to ensure sustained compliance and preserve power system assets.				
Wastewater Environmental Compliance	10.00	1,055,300	466,000	589,300
Provides management of the laboratory certified through the Florida Department of Health and National Environmental Laboratory Accreditation Conference (NELAC) and compliance administration for the wastewater division and the Industrial Pretreatment Program. Provides for regulatory compliance through facility compliance analyses, groundwater sampling, injection and supplemental well monitoring, and certification and Quality Assurance/Quality Control pursuant to Florida Department of Environmental Protection (FDEP) Operating Permits. Performs industrial pretreatment and Fats Oil Grease programs to protect and preserve wastewater assets including transmission systems, lifts stations, and treatment plants. Ensures regulatory compliance by performing facility audits pursuant to FDEP Operating Permit Pre-treatment requirements				
Current Level of Service Budget	132.00	25,594,700	66,039,600	-40,444,900
Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Plant Operator, Senior	1.00	68,100	-	68,100
This critical position provides for shift standardization 24/7/365 by having one Senior Plant Operator in charge for each shift. The Senior Plant Operator ensures compliance, safety and optimal working conditions when operating, inspecting and repairing systems at the North Collier Water Reclamation Facility. This additional FTE will also supervise shift operations and coordinate activities involving the operation, monitoring, and maintenance of wastewater treatment plant systems and related equipment to produce quality effluent water in compliance with federal, state and local requirements.				

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Wastewater Division (408)**

Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Maintenance Specialist	1.00	53,700	-	53,700
To ensure safe, compliant reliability of the Irrigation Quality (IQ) water system by inspecting, maintaining and repairing pipes, pumps and motors and monitoring flow levels. A permanent maintenance specialist will also allow for more accurate input and QA/QC for information entered into the Enterprise Asset Management system to track and maintain all vertical and linear assets. It will also eliminate transition costs associated with continuous temporary labor turnover. IQ staff is required to obtain and maintain a Reclaimed Water Certificate and a Cross-Connection Control Certificate.				
Instrumentation/Electrician Technician, Senior	1.00	37,000	-	37,000
This conversion from a contract labor position provides for a Senior Instrumentation / Electrical (I/E) Technician at critical Wastewater sites (North and South Collier Water Reclamation Facilities, Collections) to ensure safe inspection and repair of power, instrumentation and telemetry systems. The position is responsible for maintaining the integrity and safety of the telemetry systems, which provide real-time operational data, which integrate into the Enterprise Asset Management system. This position assists in addressing the workload associated with increasing Wastewater infrastructure and increasing complexity of electrical systems.				
Utility Technician - 1FTE	1.00	50,200	-	50,200
Since 2011, 22 new lift stations have been added to the wastewater system with 22 more stations in the preliminary conveyance process. There have been no additional FTEs added during this time period. To ensure proper operations, crews are required to assess the functionality of stations and perform maintenance such as scraping wet wells, cleaning floats, checking valve vaults for leaks, and check valves and pipe fittings. Preventative maintenance ensures the health and safety of our community by preventing sanitary sewer overflows and ensures the utility remains in compliance. Additionally, the Utility Technician will be invaluable during wet weather events due to the growth and expansion of the Collections system over the past four years.				
Maintenance Specialist	1.00	18,200	-	18,200
One additional FTE (Maintenance Specialist) conversion from a contract labor position for the South Collier Water Reclamation Facility. This position will assist in maintaining aging plant infrastructure, provide data input into the Enterprise Asset Management system, and provide backup support to the single belt press operator.				
Expanded Services Budget	5.00	227,200	-	227,200
Total Adopted Budget	137.00	25,821,900	66,039,600	-40,217,700

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Compliance - Analysis with QAQC	38,864	39,744	36,219	38,940
Customer - Sewer Connection Points	61,965	66,052	64,757	66,821
Distribution - IQ Water Billions of Gallons	4.87	5.00	5.10	5.20
Treatment - Cost per 1,000 Gallons	3.55	3.63	3.71	3.82
Treatment - Wastewater Billions of Gallons	6.23	6.41	6.75	7.08

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Wastewater Division (408)**

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	9,045,408	9,876,000	9,333,000	10,250,800	283,100	10,533,900	6.7%
Operating Expense	11,589,078	12,953,300	12,944,600	15,149,200	(61,000)	15,088,200	16.5%
Capital Outlay	376,698	513,500	890,800	194,700	5,100	199,800	(61.1%)
Net Operating Budget	21,011,184	23,342,800	23,168,400	25,594,700	227,200	25,821,900	10.6%
Total Budget	21,011,184	23,342,800	23,168,400	25,594,700	227,200	25,821,900	10.6%
Total FTE	125.00	126.00	132.00	132.00	5.00	137.00	8.7%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	509,935	365,700	563,300	467,300	-	467,300	27.8%
Sewer Revenue	53,275,543	58,295,000	58,545,000	62,099,300	-	62,099,300	6.5%
Effluent Revenue	3,049,851	3,264,800	3,264,800	3,418,200	-	3,418,200	4.7%
Miscellaneous Revenues	60,040	34,700	263,700	54,800	-	54,800	57.9%
Net Cost Co Water/Sewer Op	(35,884,185)	(38,617,400)	(39,468,400)	(40,444,900)	227,200	(40,217,700)	4.1%
Total Funding	21,011,184	23,342,800	23,168,400	25,594,700	227,200	25,821,900	10.6%

Forecast FY 2015:

Personal services are forecast below the adopted budget reflecting attrition savings. The position count is increased from 126 to 132 reflecting positions added pursuant to 2-24-15 BCC approval. The operating expense forecast is consistent with budget. Capital outlay expenses increased due to the receipt of a pumper truck in FY 2015 that was originally scheduled to be received in FY 2014.

Current FY 2016:

The six positions added in Wastewater have a budgeted cost of \$309,400. Included job bank/non-regular labor costs are \$40,100 after applying reductions that partially fund expanded positions. Operating costs are increased reflecting system growth and related electricity, chemical and maintenance & repair expenditures. Consistent with Board direction, this budget includes an annual Motor Pool Capital Recovery allowance of \$528,600.

Capital Outlay:

Current (replacement) Level of Service Capital Outlay:

\$ 11,500 – Replacement – John Deere Gator – due to age and maintenance/repair costs (purchase was deferred for four years) (Equip No 973325).

\$ 30,400 – Replacement – 7 radios for installation in vehicles and 2 portable radios

\$ 25,700 – Replacement - 17 Laptops (98 total laptops – replacing 17%, replacements are 5 years or older)

\$ 6,400 – 4 Laptops to support Asset Management Program

\$ 2,400 – 11X17 flat screen scanner – for scanning electrical schematics and blueprints for field operations

\$ 34,000 - Valve Turner – exercise valves safely and efficiently and prevent repetitive injuries

\$ 23,200 – Valve box cleaner – cleans out valve box to expose valve for maintenance

\$ 10,500 – Ultrasonic portable flow meter – to compare and calibrate flow meters

\$ 4,500 – Fluke pressure calibrator with pump – calibration of pressure transmitters

\$ 3,500 – Infrared IR testers

\$ 1,300 – Ethernet cable testers

\$ 5,400 – Replacement – BOD incubator

\$ 8,800 – Replacement –chemical/sample refrigerator

\$ 8,000 – 2 Portable gravity pipe inspection cameras

\$ 10,000 – Specialized XYLEM pump repair tools

\$ 1,300 – Replacement - Trash pump

\$ 1,600 – Replacement - 3' Diaphragm pump

\$ 3,300 – Replacement – Three 4,000 psi pressure washers

\$ 1,500 – Replacement - M10T-MCS series microscope

\$ 1,400 – Aluminum scaffold tower – used for daily plant maintenance

\$194,700 – Total Current Level of Service (replacement) Capital Outlay .

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Wastewater Division (408)**

Expanded Level of Service Capital Outlay:

\$1,500 – Hand-held radio and charger – new FTE.

\$3,600 - 2 Laptop - new FTEs

\$5,100 – Total Expanded Level of Service (new) Capital Outlay.

Revenues:

Budgeted FY 16 sewer revenue is budgeted 6.5% higher due to the 5% rate increase approved on June 10, 2014, and anticipated customer growth. Budgeted FY 16 effluent revenue is also budgeted higher due to a 5% rate increase. Charges for Services increased 27.8% due to an increase in industrial pretreatment fees.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Reserves, Interest, and Transfers (408)**

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Transfers	-	59,151,000	2,670,000	56,481,000
Interest	-	-	109,600	-109,600
Reserves	-	9,548,700	17,068,600	-7,519,900
Current Level of Service Budget	-	68,699,700	19,848,200	48,851,500
Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Operations Analyst	-	-	71,400	-71,400
The Financial Operations Support fiscal section provides compliant and consistent audit and QA/QC functions of materials and services procurement and accounts payable for the Public Utilities Department and provides training and guidance to client divisions on all aspects of these processes from requisition to invoicing to payment. With the implementation of Asset Management, this section will be tasked with auditing all new materials being added to the SAP material master files prior to entry in SAP which is integrated with the Asset Management Store Rooms Materials Management system. For improved QA/QC control as more vendor contracts are brought onboard, the requested operations analyst will provide the audit function and support to maintain the materials master for the Public Utilities Department to ensure quality data is being fed to the asset management system. This position will also provide back up and assistance to the Fiscal Team Supervisor with monthly reporting, auditing, monthly fiscal spot check audits, and reviewing project schedules of value to assist with determining individual asset details necessary for capital project asset on-boarding.				
Tractor	-	-	38,000	-38,000
The wellfield team is responsible to maintain three wellfields that have 102 well locations. The majority of these assets are located on non-paved roadways, which have vegetation that must be maintained in order to access each site. The tractor requested will be utilized to maintain a clear path to each wellsite and ensure a perimeter is maintained around the sites to enhance the level of security that is required by Federal and State Statutes for water facilities. Florida Administrative Code 62.555 and the South Florida Water Management Water Use Permit require that all water assets be accessible and maintained.				
Power Valve Operators	-	-	75,000	-75,000

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Reserves, Interest, and Transfers (408)**

Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
The Water Division is requesting three power valve operators to maintain a reliable source of potable water to over 60,000 service connections. Over 21,000 valves are used to control the flow of water throughout approximately 900 miles of watermain in the potable distribution system. The valves must be operated on a regular basis to ensure proper functioning. The different valve sizes determine the amount of turns required, ranging from 8 to 860 turns. Florida Administrative Code 62.555 requires all valves to be operated annually. This includes opening and closing each valve. The power valve operators will ensure that all regulatory requirements are met in a timely manner and positively impact associated occupational safety factors.				
Maintenance Specialist	-	-	11,100	-11,100
One additional FTE (Maintenance Specialist) conversion from a contract labor position for the Wellfield section in the Water Division. This position will assist with the maintenance of 102 raw water wells and 5 remote pumping stations (potable and raw water), including flow control valves and air release valves that are essential to ensure a reliable source of raw water is available to the regional water treatment plants and potable water is available to system pumping stations. A Maintenance Specialist possesses the required Florida Department of Environmental Protection Class 3 or higher Distribution System Operator license necessary to perform critical field tasks to identify areas in need of replacement/rehabilitation of existing assets, perform preventative maintenance, and utilize GIS to collect/maintain data as part of the systematic process of operating, maintaining, and disposing of assets. The proposed new employee will ensure continued compliance with Florida Administrative Code 62-555 and South Florida Water Management District permit conditions.				
Maintenance Specialists (5 FTE's)	-	-	34,600	-34,600
Five additional FTE's (Maintenance Specialists) including one job bank conversion and 4 contract labor conversions for the potable water distribution system to conduct essential maintenance on over 21,000 valves, 9,000 fire hydrants, 1,200 sample stations, and 1,400 air release valves in a distribution system with over 900 miles of pipe. Florida Administrative Code (FAC) 62-555 requires all valves be located, mapped, and operated annually. Per the National Fire Prevention Association regulations, all fire hydrants are required to be maintained and flow tested annually. Each sample station must be cleaned and rehabbed twice per year. Air release valves are inspected annually. The number of calls for service continues to increase as new services are being added to the potable distribution system on a daily basis. A Maintenance Specialist possesses the required Florida Department of Environmental Protection Class 3 or higher Distribution System Operator license necessary to perform critical field tasks to identify areas in need of replacement/rehabilitation of existing assets, perform preventative maintenance, and utilize GIS to collect/maintain data as part of the systematic process of operating, maintaining, and disposing of assets.				
Plant Operator, Senior	-	-	68,100	-68,100

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Reserves, Interest, and Transfers (408)**

Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
This critical position provides for shift standardization 24/7/365 by having one Senior Plant Operator in charge for each shift. The Senior Plant Operator ensures compliance, safety and optimal working conditions when operating, inspecting and repairing systems at the North Collier Water Reclamation Facility. This additional FTE will also supervise shift operations and coordinate activities involving the operation, monitoring, and maintenance of wastewater treatment plant systems and related equipment to produce quality effluent water in compliance with federal, state and local requirements.				
Project Manager	-	-	37,500	-37,500
One additional FTE (Project Manager) conversion from a current job bank position. This position is vital to provide project management oversight for the development and planning of the Resource Recovery Park and the new Bio- solids program. This position is also responsible for infrastructure-related projects for the utilities' 120 manned and unmanned facilities. Utility infrastructure projects must be carefully mitigated for risk to ensure uninterrupted operations of critical life sustaining services. This position will be responsible for approximately 50 Capital Improvement Projects totaling over \$3 million in Capital Funds. These capital rehabilitation and enhancement projects are in alignment with the Asset Management Program and are implemented based on the condition, impact, and criticality of each structure.				
Inspector	-	-	78,400	-78,400
One additional FTE (Inspector) is needed to provide onsite quality control inspection and assessment services for 120 manned and unmanned Public Utilities Department (PUD) facilities. This position will support the \$3 million of PUD Infrastructure Capital Improvement projects by perform work order processing and proper invoice auditing, based on physical inspection of contracted work performed at PUD structures against agreed upon statement of work and timeline deliverables in each work order.				
CAD Technician	-	-	89,100	-89,100
One additional FTE (CAD Technician) to oversee the project data management program implemented to capture all capital improvement project documentation within the water/sewer district. This documentation is provided visually on a GIS based application that graphically shows future, current and closed capital projects within the agency allowing for collaboration for master planning of roads, parks, and utilities projects. Additional functionality is being implemented to provide this information to the public through a web based map in the future. This position also oversees the physical and electronic print repository of over 2,200 utility drawings. Construction drawings and project documentation are referenced throughout the life cycle of utility assets by field staff on a 24/7/365 basis and utilized as a critical reference during capital planning. An estimated \$42 million in capital improvement projects is proposed for FY 2016. Each project will follow the agency wide project data management process and be archived for historical reference throughout the life cycle of the assets encompassed within the project.				
Programmer Analyst, Senior	-	-	106,800	-106,800

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Reserves, Interest, and Transfers (408)**

Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
One additional FTE (Senior Programmer Analyst) to support the GIS-centric asset management system through complex programming and integration programming for a suite of software products that make up the PUD asset management program. This position will be imbedded within the utility and tasked with ensuring proper change management across the three tiered software environment that includes a development system, testing system and production system. This coordination is essential to mitigate risk to operations due to system down time and ensure sustainability of the application for water-sewer district staff.				
Technical Support Professional, Sr	-	-	81,500	-81,500
One additional FTE (Technical Support Professional, Senior) to support the Water and Wastewater operations SCADA, network, and host systems. Currently there is one Senior Technical Support Professional supporting seven different Water and Wastewater/IQ Utility SCADA systems that utilize over 200 PLCs, 600 HMI screens, and 18 databases in the field, over the network, and within the host systems. The workload for maintaining and troubleshooting these systems has increased and can no longer be supported by one position. The additional position will ensure that all proactive planned maintenance is completed and that coverage for after hours troubleshooting is available to ensure sustainable compliant operations.				
Fiscal Technician	-	-	20,600	-20,600
One additional FTE (Fiscal Technician) conversion from a contract labor position for the Inventory Management section of the Public Utilities Department. The Enterprise Asset Management Store Rooms Materials Management System will be implemented in January 2016. The Inventory Management section will provide all materials procurement services and inventory management for all district operating departments using Store Rooms. Staff receives and stocks materials at two main warehouse locations at Mercantile Avenue and Shirley Street. At the two satellite locations, the plant mechanics have been performing these duties. For improved fiscal control with the Store Rooms implementation, the requested fiscal tech will provide materials procurement and inventory management for the two satellite locations.				
Maintenance Specialist	-	-	53,700	-53,700
To ensure safe, compliant reliability of the Irrigation Quality (IQ) water system by inspecting, maintaining and repairing pipes, pumps and motors and monitoring flow levels. A permanent maintenance specialist will also allow for more accurate input and QA/QC for information entered into the Enterprise Asset Management system to track and maintain all vertical and linear assets. It will also eliminate transition costs associated with continuous temporary labor turnover. IQ staff is required to obtain and maintain a Reclaimed Water Certificate and a Cross-Connection Control Certificate.				
Instrumentation/Electrician Technician, Senior	-	-	37,000	-37,000

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Reserves, Interest, and Transfers (408)**

Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
This conversion from a contract labor position provides for a Senior Instrumentation / Electrical (I/E) Technician at critical Wastewater sites (North and South Collier Water Reclamation Facilities, Collections) to ensure safe inspection and repair of power, instrumentation and telemetry systems. The position is responsible for maintaining the integrity and safety of the telemetry systems, which provide real-time operational data, which integrate into the Enterprise Asset Management system. This position assists in addressing the workload associated with increasing Wastewater infrastructure and increasing complexity of electrical systems.				
Utility Technician - 1FTE	-	-	50,200	-50,200
Since 2011, 22 new lift stations have been added to the wastewater system with 22 more stations in the preliminary conveyance process. There have been no additional FTEs added during this time period. To ensure proper operations, crews are required to assess the functionality of stations and perform maintenance such as scraping wet wells, cleaning floats, checking valve vaults for leaks, and check valves and pipe fittings. Preventative maintenance ensures the health and safety of our community by preventing sanitary sewer overflows and ensures the utility remains in compliance. Additionally, the Utility Technician will be invaluable during wet weather events due to the growth and expansion of the Collections system over the past four years.				
Maintenance Specialist	-	-	18,200	-18,200
One additional FTE (Maintenance Specialist) conversion from a contract labor position for the South Collier Water Reclamation Facility. This position will assist in maintaining aging plant infrastructure, provide data input into the Enterprise Asset Management system, and provide backup support to the single belt press operator.				
New Radios and Data Processing Equipment	-	-	27,800	-27,800
The Water Division is requesting additional equipment including radios, meter reading / data logging equipment, and data processing equipment to optimize the efficiency and utility of the existing work force by improving communications and access to data in the course of their work. This will also enhance overall customer service.				
New Vehicle & Equipment	-	-	9,600	-9,600
Stake & Locates requested an additional vehicle and radios to optimize the efficiency and utility of the existing work force in the course of their work by improving mobility and communications. Florida Statute requires that locates be performed within 2 business days of request. Noncompliance could result in \$500 fines for each locate request. Funding for the vehicle addition is included in Water/Sewer Motor Pool Capital Fund (409)				
Expanded Services Budget	-	-	908,600	-908,600
Total Adopted Budget	-	68,699,700	20,756,800	47,942,900

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Reserves, Interest, and Transfers (408)**

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Advance/Repay to 390 Gov't Fac	-	1,500,000	1,500,000	-	-	-	(100.0%)
Trans to 107 Impact Fee Admin	-	218,500	218,500	218,500	-	218,500	0.0%
Trans to 409 W/S Sp Assessm	-	-	-	1,795,200	-	1,795,200	na
Trans to 410 W/S Debt Serv Fd	9,323,000	9,446,700	9,446,700	6,127,300	-	6,127,300	(35.1%)
Trans to 412 W User Fee Cap Fd	12,660,200	18,983,700	18,983,700	16,988,600	-	16,988,600	(10.5%)
Trans to 414 S User Fee Cap Fd	23,296,400	28,137,600	28,137,600	33,883,000	-	33,883,000	20.4%
Trans to 470 Solid Waste Fd	43,400	45,300	45,300	138,400	-	138,400	205.5%
Reserves for Contingencies	-	3,206,700	-	3,737,500	-	3,737,500	16.6%
Reserves for Cash Flow	-	6,844,000	-	6,290,200	-	6,290,200	(8.1%)
Reserves for Attrition	-	(442,800)	-	(479,000)	-	(479,000)	8.2%
Total Budget	45,323,000	67,939,700	58,331,800	68,699,700	-	68,699,700	1.1%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	117,466	97,900	109,600	109,600	-	109,600	12.0%
Net Cost Co Water/Sewer Op	12,449,496	45,145,300	24,439,700	48,851,500	(908,600)	47,942,900	6.2%
Trans fm 109 Pel Bay MSTBU	15,900	15,900	15,900	14,200	-	14,200	(10.7%)
Trans fm 390 Gen Gov Fac Cap Fd	-	-	-	500,000	-	500,000	na
Trans fm 409 W/S Assessmt Fd	21,000	-	-	4,800	-	4,800	na
Trans fm 416/417 W/S Grants	538	-	-	-	-	-	na
Trans fm 470 Solid Waste Fd	271,200	384,300	384,300	527,500	-	527,500	37.3%
Trans fm 473 Mand Collct Fd	1,342,900	1,418,800	1,418,800	1,623,500	-	1,623,500	14.4%
Carry Forward	31,104,500	26,558,400	31,963,500	23,176,300	908,600	24,084,900	(9.3%)
Less 5% Required By Law	-	(5,680,900)	-	(6,107,700)	-	(6,107,700)	7.5%
Total Funding	45,323,000	67,939,700	58,331,800	68,699,700	-	68,699,700	1.1%

Notes:

The Collier County Water-Sewer District manages its debt, reserves and transfers to optimize its cash position. User fees that customers pay for services fund the District's operations (Fund 408), the repair and replacement (R&R) capital improvement projects (Funds 412 and 414), and the debt related to these projects (Fund 410). These user fees are deposited in the Operating Fund (408) and transferred to the other funds based on need and risk. Reserves and transfers for the District therefore must be viewed as a family of funds between the operating fund (408), debt service fund (410) and the R&R capital funds (412 and 414). The linkage between these funds enable the utility to seek and obtain the best value funding for projects and facilitate a revenue-centric approach to optimize transfers between these funds. A risk based approach enables the District to defer projects based on measured risk, and reduce that risk by executing projects when appropriate.

Reserves for the District are categorized as either restricted (can be utilized for specific purposes) or unrestricted (considered discretionary, used only as and when needed). One of the financial metrics rating agencies such as Fitch and Moody's review when determining credit ratings is unrestricted cash and liquidity. Maintaining a good credit rating allows the utility to borrow at favorable interest rates. The District currently has an investment grade of AAA from Fitch and an Aa2 rating from Moody's. Unrestricted District reserves have been established based on the FY16 adopted reserve policy and on management's perceived risk in operations and the R&R capital improvement projects. Unrestricted reserves for the Solid Waste Management Division in the recent past have been considered inadequate to meet the debris recovery mission in the event of a major disaster, and continue to remain low in the FY 16 budget. The Public Utilities Department's unrestricted reserve levels meet the FY 16 budget policy guidelines approved by the Board of County Commissioners on March 10, 2015.

The Department's FY 16 reserve budget reflects management's commitment to ensuring operational continuity and compliance with regulatory agency requirements for unplanned and unanticipated events beyond the control of the Department's enterprise operations. Unrestricted reserves can be classified as follows:

- Operating Funds (408, 470, 473)– contingency reserves are established to meet unanticipated increases in commodity prices essential to the efficient production and delivery of services; cash flow reserves are funded in the event of a disaster that delays receipt of revenues necessary to fund operations.

Public Utilities Department

County Water-Sewer District

Reserves, Interest, and Transfers (408)

- Capital R&R Funds (412, 414) – contingency reserves are established in the event that planned, critical R&R projects exceed budgeted costs in an environment where the demand for contractor's services is increasing; capital reserves are established to fund unanticipated projects that result from regulatory agencies related to compliance and/or natural disasters.

The District has approximately \$1.3 billion (gross) of fixed assets. At the beginning of FY 16, District principal outstanding debt will be approximately \$193 million and budgeted FY 16 debt service is \$19 million.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

County Water / Sewer Divisions Motor Pool

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Capital Outlay	-	-	-	1,569,700	225,500	1,795,200	na
Net Operating Budget	-	-	-	1,569,700	225,500	1,795,200	na
Trans to Property Appraiser	274	-	-	-	-	-	na
Trans to 408 Water/Sewer Fd	21,000	-	-	4,800	-	4,800	na
Reserves for Motor Pool Cap	-	-	-	973,200	-	973,200	na
Total Budget	21,274	-	-	2,547,700	225,500	2,773,200	na

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Water/Sewer Motor Pool Capital & Special Assessment (409)	-	-	-	1,569,700	225,500	1,795,200	na
Total Net Budget	-	-	-	1,569,700	225,500	1,795,200	na
Total Transfers and Reserves	21,274	-	-	978,000	-	978,000	na
Total Budget	21,274	-	-	2,547,700	225,500	2,773,200	na

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	124	-	100	100	-	100	na
Fleet Revenue Billings	-	-	-	973,200	-	973,200	na
Trans fm 408 Water / Sewer Fd	-	-	-	1,569,700	225,500	1,795,200	na
Carry Forward	25,700	-	4,600	4,700	-	4,700	na
Total Funding	25,824	-	4,700	2,547,700	225,500	2,773,200	na

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

**County Water / Sewer Divisions Motor Pool
Water/Sewer Motor Pool Capital & Special Assessment (409)**

Mission Statement

Provide cost-effective life cycle replacement of Water and Wastewater Motor Pool vehicles and heavy equipment through a centralized capital recovery system. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers; Solid Waste Motor Pool fund 472; EMS Motor Pool fund 491; and Airport Motor Pool fund 497 and the general governmental Motor Pool replacement program is in fund 523.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Motor Pool Capital Program	-	2,542,900	2,542,900	-
As determined by Fleet, the purchase of new and replacement County Water / Sewer District vehicles and heavy equipment financed by charging the County Water / Sewer District an annual replacement charge based upon the estimated life of the vehicle and heavy equipment.				
Reserves / Transfers / Interest	-	4,800	4,800	-
Current Level of Service Budget	-	2,547,700	2,547,700	-
Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Maintenance Specialists (5 FTE's)	-	129,000	129,000	-
Five additional FTE's (Maintenance Specialists) including one job bank conversion and 4 contract labor conversions for the potable water distribution system to conduct essential maintenance on over 21,000 valves, 9,000 fire hydrants, 1,200 sample stations, and 1,400 air release valves in a distribution system with over 900 miles of pipe. Florida Administrative Code (FAC) 62-555 requires all valves be located, mapped, and operated annually. Per the National Fire Prevention Association regulations, all fire hydrants are required to be maintained and flow tested annually. Each sample station must be cleaned and rehabbed twice per year. Air release valves are inspected annually. The number of calls for service continues to increase as new services are being added to the potable distribution system on a daily basis. A Maintenance Specialist possesses the required Florida Department of Environmental Protection Class 3 or higher Distribution System Operator license necessary to perform critical field tasks to identify areas in need of replacement/rehabilitation of existing assets, perform preventative maintenance, and utilize GIS to collect/maintain data as part of the systematic process of operating, maintaining, and disposing of assets.				
Project Manager	-	35,000	35,000	-
One additional FTE (Project Manager) conversion from a current job bank position. This position is vital to provide project management oversight for the development and planning of the Resource Recovery Park and the new Bio- solids program. This position is also responsible for infrastructure-related projects for the utilities' 120 manned and unmanned facilities. Utility infrastructure projects must be carefully mitigated for risk to ensure uninterrupted operations of critical life sustaining services. This position will be responsible for approximately 50 Capital Improvement Projects totaling over \$3 million in Capital Funds. These capital rehabilitation and enhancement projects are in alignment with the Asset Management Program and are implemented based on the condition, impact, and criticality of each structure.				

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

**County Water / Sewer Divisions Motor Pool
Water/Sewer Motor Pool Capital & Special Assessment (409)**

Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
New Vehicle & Equipment	-	35,000	35,000	-
Stake & Locates requested an additional vehicle and radios to optimize the efficiency and utility of the existing work force in the course of their work by improving mobility and communications. Florida Statute requires that locates be performed within 2 business days of request. Noncompliance could result in \$500 fines for each locate request. Funding for the vehicle addition is included in Water/Sewer Motor Pool Capital Fund (409)				
New Vehicle	-	26,500	26,500	-
For field usage, hurricane response, local meetings, conducting business with other departments, and out of county travel/training by the Water Division Director and staff. Vehicle in current use is on loan from and needed back in another cost center within the Water Division.				
Expanded Services Budget	-	225,500	225,500	-
Total Adopted Budget	-	2,773,200	2,773,200	-

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Average life of vehicles (in years)	-	-	6.60	-
Number of vehicles in motor pool	-	-	176	181
Number of vehicles over 10 yrs old	-	-	31	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Capital Outlay	-	-	-	1,569,700	225,500	1,795,200	na
Net Operating Budget	-	-	-	1,569,700	225,500	1,795,200	na
Trans to Property Appraiser	274	-	-	-	-	-	na
Trans to 408 Water/Sewer Fd	21,000	-	-	4,800	-	4,800	na
Reserves for Motor Pool Cap	-	-	-	973,200	-	973,200	na
Total Budget	21,274	-	-	2,547,700	225,500	2,773,200	na

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	124	-	100	100	-	100	na
Fleet Revenue Billings	-	-	-	973,200	-	973,200	na
Trans fm 408 Water / Sewer Fd	-	-	-	1,569,700	225,500	1,795,200	na
Carry Forward	25,700	-	4,600	4,700	-	4,700	na
Total Funding	25,824	-	4,700	2,547,700	225,500	2,773,200	na

Current FY 2016:

The budgets set up in Reserves (expense) and Fleet Revenue Billings (revenue) to account for motor pool capital recovery charges assessed to the water and wastewater enterprise fund for the purchase of future vehicles and heavy equipment.

Budgeted funds for vehicle purchases previously included in Water/Sewer Operations Fund 408 have been transferred into this Motor Pool Capital Fund (409) to add clarity and improve accountability over these important operational assets. Below is a listing of the Public Utilities vehicles budgeted replacements (in the amount of \$1,569,700) or new vehicles described above under Program Enhancements (in the amount of \$225,500):

Public Utilities Department

County Water / Sewer Divisions Motor Pool Water/Sewer Motor Pool Capital & Special Assessment (409)

Current (Replacement) Level of Service Capital Outlay Items:

\$105,000 - Three F-150 Trucks - Replacement (CC2-059, CC2-183, CC2-267) - Operations Support Division
\$ 35,000 - Replacement of a 2001 Ford Taurus (020019) with a Ford F150 Truck - Planning & Proj Mgt Division
\$140,000 - Four F150 4WD Replacements (replaces 1 old F-150 (031632), 2 Ford Rangers (CC2-062 & 063), & 1 Taurus (020141))
@ \$35,000/each - Tech Support, Logistics & Operations.
\$129,000 - Two F450 truck - Replacement - Due to age and maintenance/repair costs. (Equip No. CC2-040; CC2-056) - Water Division
\$ 35,000 - F150 truck - Replacement - Due to age and maintenance/repair costs. (Equip No. 050726) - Water Division
\$ 38,000 - F250 truck - Replacement - To respond to preventative and reactive maintenance to transport needed equipment, parts, and supplies. (Equip No. 060006) - Water Division
\$118,200 - Dump Truck - Replacement - Due to age and maintenance/repair costs. (Equip No. 990004) - Water Division
\$ 33,500 - Explorer - Replacement - For water sampling in wellfields, main clearances I construction zones, and certain distribution system locations which require 4WD. Holds the sample coolers required for sample preservation. (Equip No. CC2-436) - Water Division
\$ 55,000 - Ford F150 - Replacement - due to age and maintenance/repair costs. (Equip No 990013) - Wastewater Division
\$ 36,000 - ¾ Ton Cargo Van - Replacement - due to age and maintenance/repair costs. (Equip No CC2-077) - Wastewater Division
\$ 80,000 - Two Ford E350 vans - Replacement - due to age and maintenance/repair costs (Equip No 030631; 050370) - Wastewater Division
\$ 30,000 - Ford Transit - Replacement - due to age and maintenance/repair costs (Equip No CC2-026) - Wastewater Division
\$100,000 - Ford F-550 Extended Cab - Replacement - due to age and maintenance/repair costs (equipped with heavy-duty chassis and crane) (Equip No CC2-453) - Wastewater Division.
\$355,500 - Sterling Vactor Truck - Replacement - specialized vehicle - due to age and maintenance/repair costs (Equip No 031042) - Wastewater Division
\$ 66,000 - Two Ford F-150 4X4 Crew Cabs - Replacement - due to age and maintenance/repair costs (Equip No 031628; 040008) - Wastewater Division
\$ 31,500 - Ford F-150 Ext. Cab - Replacement - due to age and maintenance/repair costs (Equip No 060010) - Wastewater Division
\$182,000 - 2 Ford F-450 Ext. Cabs - Replacement - due to age and maintenance/repair costs (equipped with hydraulic crane) (Equip No CC2-119; CC2-184) - Wastewater Division
\$1,569,700 Total Current Level of Service (replacement) Capital Outlay

Expanded (new) Level of Service Capital Outlay items:

\$ 35,000 - New Ford-F150 - For new Project Manager (Expanded Position) - Tech Support, Logistics & Operations.
\$ 35,000 - New Truck for converted FTE - Tech Support, Logistics & Operations.
\$129,000 - Two new F450 truck - To be used by the new Water Maintenance Specialist to respond to preventative and reactive maintenance to transport needed equipment, parts, and supplies.
\$ 26,500 - New Ford Escape - For field usage, hurricane response, local meetings, conducting business with other departments, and out of county travel/training by the Water Director and Administrative staff.
\$225,500 Total Expanded Level of Service (new) Capital Outlay.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

Solid & Hazardous Waste Management Division

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	2,200,089	2,376,000	2,269,500	2,473,400	-	2,473,400	4.1%
Operating Expense	27,906,935	31,958,600	32,121,600	34,280,600	-	34,280,600	7.3%
Indirect Cost Reimburs	387,000	386,200	386,200	322,800	-	322,800	(16.4%)
Payment In Lieu of Taxes	210,600	210,600	210,600	220,600	-	220,600	4.7%
Capital Outlay	2,198,884	137,600	137,800	270,500	70,000	340,500	147.5%
Net Operating Budget	32,903,507	35,069,000	35,125,700	37,567,900	70,000	37,637,900	7.3%
Trans to Property Appraiser	288,467	295,300	302,600	311,600	-	311,600	5.5%
Trans to Tax Collector	105,095	115,900	115,900	117,700	-	117,700	1.6%
Trans to 408 Water/Sewer Fd	1,614,100	1,803,100	1,803,100	2,151,000	-	2,151,000	19.3%
Trans to 470 Solid Waste Fd	285,700	212,200	212,200	310,400	-	310,400	46.3%
Trans to 472 S Waste MP Cap	-	-	-	240,000	-	240,000	na
Trans to 474 Solid Waste Cap Fd	3,840,200	3,118,600	3,118,600	1,956,000	-	1,956,000	(37.3%)
Reserves for Contingencies	-	2,561,800	-	3,080,800	-	3,080,800	20.3%
Reserves for Capital	-	2,275,200	-	2,915,200	-	2,915,200	28.1%
Reserves for Motor Pool Cap	-	-	-	79,900	-	79,900	na
Reserves for Cash Flow	-	4,252,800	-	4,361,600	-	4,361,600	2.6%
Reserves for Attrition	-	(38,300)	-	(40,000)	-	(40,000)	4.4%
Total Budget	39,037,069	49,665,600	40,678,100	53,052,100	70,000	53,122,100	7.0%

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Mandatory Trash Collection Fund (473)	17,481,068	18,739,300	18,913,900	19,891,900	-	19,891,900	6.2%
Solid Waste Disposal Fund (470)	13,406,939	16,329,700	16,211,800	17,506,000	-	17,506,000	7.2%
Solid Waste Landfill Closure Costs Fund (471)	2,015,500	-	-	-	-	-	na
Solid Waste Motor Pool Capital (472)	-	-	-	170,000	70,000	240,000	na
Total Net Budget	32,903,507	35,069,000	35,125,700	37,567,900	70,000	37,637,900	7.3%
Total Transfers and Reserves	6,133,562	14,596,600	5,552,400	15,484,200	-	15,484,200	6.1%
Total Budget	39,037,069	49,665,600	40,678,100	53,052,100	70,000	53,122,100	7.0%

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Franchise Fees	1,244,441	1,214,800	1,337,700	1,390,000	-	1,390,000	14.4%
Special Assessments	6,612	-	-	-	-	-	na
Intergovernmental Revenues	141,529	85,000	85,000	81,000	-	81,000	(4.7%)
Charges For Services	9,486,764	11,024,600	11,049,600	11,975,800	-	11,975,800	8.6%
Mandatory Collection Fees	19,039,746	20,720,600	20,571,600	21,572,800	-	21,572,800	4.1%
Miscellaneous Revenues	236,942	127,200	151,600	160,100	-	160,100	25.9%
Interest/Misc	88,690	73,300	73,000	73,000	-	73,000	(0.4%)
Reimb From Other Depts	5,405,712	6,220,400	6,230,100	6,684,900	-	6,684,900	7.5%
Fleet Revenue Billings	-	-	-	79,900	-	79,900	na
Trans frm Tax Collector	38,925	-	-	-	-	-	na
Trans fm 390 Gen Gov Fac Cap Fd	630,000	630,000	630,000	630,000	-	630,000	0.0%
Trans fm 408 Water / Sewer Fd	43,400	45,300	45,300	138,400	-	138,400	205.5%
Trans fm 470 Solid Waste Fd	-	-	-	170,000	70,000	240,000	na
Trans fm 473 Mand Collct Fd	285,700	212,200	212,200	310,400	-	310,400	46.3%
Carry Forward	14,740,900	11,285,600	12,174,800	11,882,800	-	11,882,800	5.3%
Less 5% Required By Law	-	(1,973,400)	-	(2,097,000)	-	(2,097,000)	6.3%
Total Funding	51,389,360	49,665,600	52,560,900	53,052,100	70,000	53,122,100	7.0%

Collier County Government
Fiscal Year 2016 Adopted Budget

Public Utilities Department

Solid & Hazardous Waste Management Division

Department Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Solid Waste Disposal Fund (470)	30.00	30.00	31.00	31.00	-	31.00	3.3%
Total FTE	30.00	30.00	31.00	31.00	-	31.00	3.3%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

Solid & Hazardous Waste Management Division

Solid Waste Disposal Fund (470)

Mission Statement

Provide an efficient and economical balance of public and private services to meet federal, state, and local regulations for solid waste disposal in a manner that ensures public health and safety, reduces the solid waste stream, increases public awareness of recycling, and adheres to the guiding principles of environmental and growth management compliance, airspace preservation, operational excellence, and best value service.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Management & Oversight	4.00	1,073,000	-	1,073,000
Responsible for the management and implementation of the Board approved Integrated Solid Waste Management Strategy. The core components of this section encompass the program's vision and objectives through the utilization of short-and long-term strategic, financial, and emergency management planning, landfill-gas-to-energy, community development, solid waste capital project management, annual update and inventory reporting, and environmental compliance of all Solid & Hazardous Waste Management Division (SHWMD) programs. Administrative costs include operating, personnel, and capital expenses, transfers for interdivisional services, general insurance and legal fees.				
Solid Waste Operations	12.00	12,499,200	18,929,600	-6,430,400
Responsible for the logistical management, environmental permitting, financial compliance, sustainability and program growth of the Collier County Landfill, Eustis Landfill, Scalehouse, Immokalee Transfer Station, and the Naples, Marco Island, North Collier, and Carnestown Recycling Drop-off Centers. The mission is to provide safe and efficient centralized facilities throughout the community for collection and proper disposal of materials to mitigate the solid waste stream. These collection and disposal facilities maintain compliance with local, state, and federal regulations through scheduled inspection audits that ensure execution of active permits, Florida Department of Environmental Protection (DEP) regulations, and the Landfill Operating Agreement.				
Waste Reduction & Recycling	5.00	867,800	-	867,800
Responsible for preserving valuable landfill disposal airspace by developing and implementing innovative waste reduction, reuse, and recycling programs while protecting natural resources at best value. Raises, maintains, and reinforces awareness related to the importance of waste reduction, reuse and recycling through collaborative business partnerships, strategic marketing and advertising campaigns, and educational outreach to businesses, government agencies, schools, single and multi-family residents, and events. Monitors, maintains and promotes compliance with Recycling Ordinance No. 2009-56 and Florida's 75% recycling goal by 2020.				
Environmental Compliance	7.00	2,515,900	-	2,515,900
Provides environmental compliance measures to support and adhere to federal, state, and local regulations for the Hazardous Materials Collection Center and Hazardous Materials Management Program. Ensures the Center and Program are managed properly for compliant and financially efficient hazardous materials transport, storage, and disposal by private disposal contractors. Protects public health, safety, and the environment from improper management of commercially generated hazardous waste through performance of regular Small Quantity Generator compliance assistance verification inspections at county-registered businesses that have the potential to generate, store, transport or dispose of hazardous materials.				

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

Solid & Hazardous Waste Management Division

Solid Waste Disposal Fund (470)

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Petroleum Storage Tanks Compliance & Management	3.00	329,500	159,600	169,900
Protects the county's groundwater, surface water, and soils from pollutant releases through regular inspections of state-registered pollutant storage tank facilities under contract with the Florida Department of Environmental Protection (FDEP) Petroleum Storage Tanks Program, and through monitoring of county-owned storage tanks on behalf of the Risk Management Division for the individual county divisions that own the tanks (Interdivisional Tanks Program). Ensures compliance with state and federal regulations and lessens the risk of hazardous releases from both private commercial, and county-owned and insured storage tanks. Quantifies the exposure to risk and insurance coverage for county-owned tanks. Verifies and assures, through effective communications and onsite inspections, consistent compliance with state law. Educates and trains county team members to maintain compliance. Avoids costly cleanups resulting from preventable releases.				
Solid & Hazardous Waste Mgt Division Payment in Lieu of Taxes	-	220,600	-	220,600
Transfers	-	1,433,500	-	1,433,500
Reserves	-	3,211,900	3,062,200	149,700
The Solid and Hazardous Waste department is responsible for the right of way disaster debris removal on County roads and monitoring project for Collier County in the event of a natural disaster. Reserves are provided in part to ensure the maintenance of services to the public during non-routine and unforeseen disaster situations such as hurricanes and other weather-related events, as well as other environment or natural disasters that cause disruptions in public services.				
Current Level of Service Budget	31.00	22,151,400	22,151,400	-

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Customer Served at the Recycling Centers	44,505	47,293	44,240	53,658
Diversion Rate (%)	79	80	79	80
FDEP Recycling Rate (%)	61	68	68	68
Hazardous Waste (Pounds)	2,265,110	2,800,000	2,310,413	2,379,725
Number of Interdepartmental Tank Inspections	150	175	150	180
Number of Petroleum Storage Tank Facility Inspections	275	300	275	320
Number of Petroleum Storage Tank Inspections	504	550	504	560
Number of Small Quantity Generator Compliance Inspections	1,400	1,500	1,400	1,600

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

**Solid & Hazardous Waste Management Division
Solid Waste Disposal Fund (470)**

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	2,200,089	2,376,000	2,269,500	2,473,400	-	2,473,400	4.1%
Operating Expense	10,527,167	13,334,900	13,323,300	14,477,200	-	14,477,200	8.6%
Indirect Cost Reimburs	285,700	270,600	270,600	234,300	-	234,300	(13.4%)
Payment In Lieu of Taxes	210,600	210,600	210,600	220,600	-	220,600	4.7%
Capital Outlay	183,384	137,600	137,800	100,500	-	100,500	(27.0%)
Net Operating Budget	13,406,939	16,329,700	16,211,800	17,506,000	-	17,506,000	7.2%
Trans to 408 Water/Sewer Fd	271,200	384,300	384,300	527,500	-	527,500	37.3%
Trans to 472 S Waste MP Cap	-	-	-	240,000	-	240,000	na
Trans to 474 Solid Waste Cap Fd	1,832,700	1,218,600	1,218,600	906,000	-	906,000	(25.7%)
Reserves for Contingencies	-	811,800	-	1,251,900	-	1,251,900	54.2%
Reserves for Cash Flow	-	1,268,700	-	1,760,000	-	1,760,000	38.7%
Reserves for Attrition	-	(38,300)	-	(40,000)	-	(40,000)	4.4%
Total Budget	15,510,839	19,974,800	17,814,700	22,151,400	-	22,151,400	10.9%
Total FTE	30.00	30.00	31.00	31.00	-	31.00	3.3%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	100,012	85,000	85,000	81,000	-	81,000	(4.7%)
Charges For Services	9,294,732	10,835,500	10,844,500	11,769,400	-	11,769,400	8.6%
Miscellaneous Revenues	181,912	72,200	96,600	105,100	-	105,100	45.6%
Interest/Misc	17,219	16,200	17,300	17,300	-	17,300	6.8%
Reimb From Other Depts	5,405,712	6,220,400	6,230,100	6,684,900	-	6,684,900	7.5%
Trans fm 408 Water / Sewer Fd	43,400	45,300	45,300	138,400	-	138,400	205.5%
Trans fm 473 Mand Collct Fd	285,700	212,200	212,200	310,400	-	310,400	46.3%
Carry Forward	4,444,200	3,349,500	4,261,500	3,977,800	-	3,977,800	18.8%
Less 5% Required By Law	-	(861,500)	-	(932,900)	-	(932,900)	8.3%
Total Funding	19,772,887	19,974,800	21,792,500	22,151,400	-	22,151,400	10.9%

Forecast FY 2015:

Personal service expenses are forecast somewhat less than the adopted budget due to attrition. The balance of the operating budget is consistent with the adopted budget.

Current FY 2016:

Current service personal service expenses are somewhat higher than average reflecting the mid-year position addition approved on 2-24-15. The position is an Environmental Specialist.

The landfill operating budget is up 8.3% or \$754,200. This increase is a product of a (6.6%) increase in leachate management cost, (8%) increase in tonnage at the Landfill, (14%) increase in tonnage at the Immokalee Transfer Station, and the (2.13%) increase in CPI for the Landfill Operating Agreement. The balance of notable operating cost increases include: marketing, printing, tuition and landscape maintenance. Notable decreases are indirect service charge and fleet/fuel budgets. The budget for job bank & contractual labor is approximately \$355,800 including a \$29,600 increase relative to the prior year. The transfer from Solid Waste Fund (470) to the Water Sewer Fund (408) is increased from \$384,300 to \$527,500 due to increase cost allocations for Logistics & Operations Support and bank fees. Consistent with Board direction, this budget includes an annual Motor Pool Capital Recovery allowance of \$79,900. Reserves have been increased in part to provide a larger pool of funds for hurricane debris emergencies.

Current Level of Service Capital Outlay items:

\$ 50,000 - Replacement of (1) 2007 Holland Skid Steer Loader that has reached its useful life and has been recommended for replacement. (Equip No CC2-216)

\$ 17,700 - Replacement of (2 @ \$6,250) Transportation Trailers and (2 @ \$2,600) Covered Axle Triple Crown Utility Trailers that have reached the end of useful life, 3 of which were recommended for replacement. (Equip No 930078, 040574, 040575, 980096)

\$ 18,700 - (11 @ \$1,700) 6 replacement and 5 new laptop computers.

Public Utilities Department

Solid & Hazardous Waste Management Division

Solid Waste Disposal Fund (470)

- \$ 4,700 - A Printer, Scanner, Fax Combo from JM Todd to be utilized for cash reconcile, project support and compliance relating reporting.
- \$ 7,400 - (3 @ \$2,466) LED Security Monitors to monitor critical infrastructure including main lift station, open face and construction demolition area.
- \$ 2,000 - Manhole covers lifter to examine components of facilities tank systems that are covered by cast iron manholes.
- \$100,500 - Total Capital Outlay (Replacements) included in current level of service budget.

Revenues:

The budget is primarily supported by landfill tipping fees. Tipping fees are increased 2.13% for a CPI adjustment. The Charges for Services category includes landfill tipping fees of \$11,191,000, Recycling Drop-off Center fees of \$150,500, and Landfill Gas-to-Energy Facility revenue of \$427,900. The Landfill tipping fee cost for the Mandatory Trash Collection program is budgeted at \$6,606,300 and is included in the Reimbursement from Other Departments category. Mandatory Collection also provides a reimbursement of \$310,400 for waste reduction and curbside electronics hauling. The Petroleum Storage Tanks Inspection Program contributes \$81,000 from private tank inspections and \$78,000 from County owned tank inspections. Other sources include a reimbursement from Water/ Sewer Fund (408), scrap sales and carryforward.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

**Solid & Hazardous Waste Management Division
Solid Waste Landfill Closure Costs Fund (471)**

Mission Statement

To comply with the Florida Department of Environmental Protection's landfill closure requirements. Funds are held in a restricted reserve for post closure liabilities and compliance requirements, to include long-term monitoring.

Program Summary				FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Solid & Hazardous Waste Landfill Closure Costs				-	2,915,200	2,915,200	-
Closure assessment and long term monitoring.							
Current Level of Service Budget				-	2,915,200	2,915,200	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Capital Outlay	2,015,500	-	-	-	-	-	na
Net Operating Budget	2,015,500	-	-	-	-	-	na
Reserves for Capital	-	2,275,200	-	2,915,200	-	2,915,200	28.1%
Total Budget	2,015,500	2,275,200	-	2,915,200	-	2,915,200	28.1%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	15,464	13,300	10,500	10,500	-	10,500	(21.1%)
Trans fm 390 Gen Gov Fac Cap Fd	630,000	630,000	630,000	630,000	-	630,000	0.0%
Carry Forward	3,004,800	1,632,600	1,634,800	2,275,300	-	2,275,300	39.4%
Less 5% Required By Law	-	(700)	-	(600)	-	(600)	(14.3%)
Total Funding	3,650,264	2,275,200	2,275,300	2,915,200	-	2,915,200	28.1%

Forecast FY 2015:

The Solid Waste Landfill Closure Fund is a reserve for closure of the current, and future, closed landfill cells within the county's responsibility, including Immokalee, and the Collier County Landfill (cells three and four). Managing and maintaining a closed landfill is expensive and potentially risky, especially in an environmentally sensitive area. Therefore, maintaining the current funding level is prudent to cover any costs associated with investigations and/or remediation.

On March 10, 2009, the Board of County Commissioners approved a transfer in the amount of \$4,618,891 to the General Government Facilities Impact Fee Fund (390) for the purchase of the Elks Club building to reduce the number of county agencies operating out of leased space. To date, the fund has received \$3,150,000 from Fund (390).

Current FY 2016:

The sixth of eight planned repayments from the 2009 loan is anticipated from Fund (390) during FY 16.

Reserves of \$2,915,200 will be held in Fund (471) for environmental risks and potential liabilities associated with the unlined cells. A study was conducted that indicated potential liabilities could exceed the current balance in the fund. Therefore, maintaining annual repayments and/or funding from reserves in this and future years is prudent.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

**Solid & Hazardous Waste Management Division
Solid Waste Motor Pool Capital (472)**

Mission Statement

Provide cost-effective life cycle replacement of Solid Waste Motor Pool vehicles and heavy equipment through a centralized capital recovery system. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers; Water/Sewer Motor Pool fund 409; EMS Motor Pool fund 491; and Airport Motor Pool fund 497 and the general governmental Motor Pool replacement program is in fund 523.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Motor Pool Capital Program	-	249,900	249,900	-
As determined by Fleet, the purchase of new and replacement Solid Waste vehicles and heavy equipment financed by charging the Solid Waste division an annual replacement charge based upon the estimated life of the vehicle and heavy equipment.				
Current Level of Service Budget	-	249,900	249,900	-
Program Enhancements	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
New Vehicles	-	70,000	70,000	-
Purchase two F150 Pick-up Trucks for daily operational inspection compliance and to complete annual inspections required by current contract and regulations for the ESQG program and for the daily operations, site inspections, and financial compliance in accordance with local, state, and federal regulations related to the Collier County Landfill and Immokalee Transfer Station.				
Expanded Services Budget	-	70,000	70,000	-
Total Adopted Budget	-	319,900	319,900	-

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Average life of vehicles (in years)	-	-	5.70	-
Number of vehicles in motor pool	-	-	14	16
Number of vehicles over 10 yrs old	-	-	1	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Capital Outlay	-	-	-	170,000	70,000	240,000	na
Net Operating Budget	-	-	-	170,000	70,000	240,000	na
Reserves for Motor Pool Cap	-	-	-	79,900	-	79,900	na
Total Budget	-	-	-	249,900	70,000	319,900	na

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Fleet Revenue Billings	-	-	-	79,900	-	79,900	na
Trans fm 470 Solid Waste Fd	-	-	-	170,000	70,000	240,000	na
Total Funding	-	-	-	249,900	70,000	319,900	na

Current FY 2016:

The budgets set up in Reserves (expense) and Fleet Revenue Billings (revenue) to account for motor pool capital recovery charges

Public Utilities Department

Solid & Hazardous Waste Management Division

Solid Waste Motor Pool Capital (472)

assessed to the solid waste enterprise fund for the purchase of future vehicles and heavy equipment.

Budgeted funds for vehicle purchases previously included in Solid Waste Operations Fund 470 have been transferred into this Motor Pool Capital Fund (472) to add clarity and improve accountability over these important operational assets. Below is a listing of the Solid Waste Operations vehicles budgeted replacements (in the amount of \$170,000) or new vehicles described above under Program Enhancements (in the amount of \$70,000):

Current Level of Service Capital Outlay items:

\$170,000 - Replacement of (1) 2005 Sterling LT 9500 Roll-off Truck that has reached its useful life and has been recommended for replacement. (Equip No 042043)

Expanded Level of Service (new) Capital Outlay items:

\$35,000 - New Ford F150 Pick-up Truck is essential for daily operational inspection compliance and to complete annual inspections required by current contract and regulations for the ESQG Program.

\$35,000 - New Ford F150 Pick-up Truck is essential for the daily operations, site inspections, and financial compliance in accordance with local, state, and federal regulations related to the Collier County Landfill and Immokalee Transfer Station.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

Solid & Hazardous Waste Management Division

Solid Waste Disposal Grants Fund (475/476)

Mission Statement

To obtain available recycling funds from the State of Florida to increase recycling pursuant to Florida State Statutes (F.S. 403.7).

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
							0.0%
							0.0%
Total Budget							0.0%
Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	41,517	-	-	-	-	-	na
Interest/Misc	6	-	-	-	-	-	na
Total Funding	41,523	-	-	-	-	-	na

Notes:

To continue best value services to the residents of Collier County, the Solid and Hazardous Waste Management Department staff continues to pursue both federal and state grants that provide opportunities to fund programs and capital projects. New grant initiatives that become available will be submitted for approval to the Board of County Commissioners with associated budgets established by budget amendment.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

**Solid & Hazardous Waste Management Division
Mandatory Trash Collection Fund (473)**

Mission Statement

Protect the health and safety of citizens of Collier County by providing collection, disposal, and code compliance activities related to the solid waste stream generated in the county.

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Solid Waste Residential Collections Operations	-	19,803,400	21,834,200	-2,030,800
Administration of the Solid Waste Collections System that includes contract administration, short and long term financial planning and growth management planning. Provides sound accounting standards to the financial operations within the trash collection program.				
Solid Waste Residential Collections Franchisees	-	-	1,390,000	-1,390,000
Provides payment to Mandatory Trash Collection franchisees in accordance with the Mandatory Trash Collection Ordinance and the Solid Waste Franchisee agreements for the number of units served curbside.				
Solid Waste Residential Collections Indirect Cost Reimbursement	-	88,500	-	88,500
Transfers	-	3,413,200	-	3,413,200
Reserves	-	4,430,500	4,511,400	-80,900
Current Level of Service Budget	-	27,735,600	27,735,600	-

Program Performance Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Forecast	FY 2016 Budget
Curbside Tons Collected	112,661	118,275	117,834	123,994
District 1 - Mandatory Trash Collection Rate	173.49	182.37	182.37	188.29
District 1 - Percentage of Rate Change Over Previous Year	-	5.10	5.10	3.25
District 2 - Mandatory Trash Collection Rate	165.28	170.36	170.36	177.34
District 2 - Percentage of Rate Change Over Previous Year	-	3.10	3.10	4.10
No. of Residential Curbside Accounts at Year End	114,303	116,681	116,570	118,890

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	17,379,768	18,623,700	18,798,300	19,803,400	-	19,803,400	6.3%
Indirect Cost Reimburs	101,300	115,600	115,600	88,500	-	88,500	(23.4%)
Net Operating Budget	17,481,068	18,739,300	18,913,900	19,891,900	-	19,891,900	6.2%
Trans to Property Appraiser	288,467	295,300	302,600	311,600	-	311,600	5.5%
Trans to Tax Collector	105,095	115,900	115,900	117,700	-	117,700	1.6%
Trans to 408 Water/Sewer Fd	1,342,900	1,418,800	1,418,800	1,623,500	-	1,623,500	14.4%
Trans to 470 Solid Waste Fd	285,700	212,200	212,200	310,400	-	310,400	46.3%
Trans to 474 Solid Waste Cap Fd	2,007,500	1,900,000	1,900,000	1,050,000	-	1,050,000	(44.7%)
Reserves for Contingencies	-	1,750,000	-	1,828,900	-	1,828,900	4.5%
Reserves for Cash Flow	-	2,984,100	-	2,601,600	-	2,601,600	(12.8%)
Total Budget	21,510,730	27,415,600	22,863,400	27,735,600	-	27,735,600	1.2%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Utilities Department

**Solid & Hazardous Waste Management Division
Mandatory Trash Collection Fund (473)**

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Franchise Fees	1,244,441	1,214,800	1,337,700	1,390,000	-	1,390,000	14.4%
Special Assessments	6,612	-	-	-	-	-	na
Charges For Services	192,032	189,100	205,100	206,400	-	206,400	9.1%
Mandatory Collection Fees	19,039,746	20,720,600	20,571,600	21,572,800	-	21,572,800	4.1%
Miscellaneous Revenues	55,030	55,000	55,000	55,000	-	55,000	0.0%
Interest/Misc	56,001	43,800	45,200	45,200	-	45,200	3.2%
Trans frm Tax Collector	38,925	-	-	-	-	-	na
Carry Forward	7,291,900	6,303,500	6,278,500	5,629,700	-	5,629,700	(10.7%)
Less 5% Required By Law	-	(1,111,200)	-	(1,163,500)	-	(1,163,500)	4.7%
Total Funding	27,924,687	27,415,600	28,493,100	27,735,600	-	27,735,600	1.2%

Forecast FY 2015:

Operating expenses are up due to the addition of more residential curbside customers to the assessment roll than anticipated, thus increasing both the collection and disposal costs. Forecast revenue is approximately 5.2% over the FY 15 budget.

Current FY 2016:

The increase in operating expenses is primarily due to a contractual CPI increase in collection service rates, residential tipping fee rate increase of 2.13%, and the addition of over 2,200 new residential curbside accounts during the year.

Revenues:

The mandatory solid waste residential assessment fee for customers in District I is budgeted to increase 3.25% and 4.1% in District II primarily due to the change in the contractual CPI collection rate and the increase in tipping fees. These assessment fee increases and an estimated increase of 2200 customer accounts in FY 2016 result in a budgeted revenue increase of 4.7%.

Debt Service

**Debt Service
Organizational Chart**

Total Full-Time Equivalents (FTE) = 0.00

General Governmental Debt

Total Full-Time Equivalents (FTE) = 0.00

Debt Service

History of Bond refundings - starting in Fiscal Year 2010:

On June 22, 2010, the Board approved the issuance of the Collier County Special Obligation Revenue Bonds, Series 2010 in order to refinance all twelve (12) of the County's outstanding Commercial Paper Loans. Assuming that the balance due on December 2012 would be rolled into a new commercial paper loan and the variable interest plus administrative fee rate is 5%, the refunding generated a net present value savings of 6.34%, or \$3,796,567. The refinancing allowed the County to take advantage of historically low fixed interest rates, eliminated variable interest rate exposure and the \$47 million lump sum loan payment due in December 2012. The Commercial Paper program served the County well over the years with the previous letter of credit provider.

Based on the Debt Service Reserve Requirement within the Bond documents and the dramatic deteriorating of the bond insurer's credit ratings, the County was obligated to allocate certain moneys to fund the parity Reserve Account by March 31, 2009. On March 24, 2009, agenda item 16(F)7 and again on September 29, 2009, agenda item 16(F)5, the Board of County Commissioners approved to allocate undesignated fund balances of the Collier County Water/Sewer District Capital and Solid Waste Landfill Closure accounts in the total amount of \$19,570,800. These moneys were placed into Sales Tax Bond Reserve Fund 217 to satisfy the funding up of the parity Reserve Account.

On October 26, 2010, the Board approved the refunding of the Capital Improvement Revenue Bonds, Series 2002. The refunding generated a net present value savings of 5.41%, or \$1,362,315 over the remaining bond life (11 years). The refunding also released approximately \$3.8 million of cash from existing debt service reserves currently restricted pursuant to the bond covenants. The new refunding Bonds known as Special Obligation Refunding Revenue Bonds, Series 2010B, were issued without any reserve or reserve insurance policy and are budgeted in fund 298. These refunding bonds are secured through a general covenant to budget and appropriate of legally available non ad valorem revenues.

On October 25, 2011, the Board approved the partial refunding of the Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 5.05%, or \$4,846,269. The refunding also released approximately \$5.3 million of cash from existing debt service reserves currently restricted pursuant to the bond covenants. The new Special Obligation Refunding Revenue Bonds, Series 2011, were issued without any reserve or reserve insurance policy and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

On March 12, 2013, the Board approved to refund all remaining outstanding Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 2.96%, or \$2,064,642. The refunding also released the balance of cash (approximately \$10.4 million) from existing debt service reserves currently restricted pursuant to the bond covenants. The new Special Obligation Refunding Revenue Bonds, Series 2013, were issued without any reserve or reserve insurance policy, and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

The Special Obligation Refunding Revenue Bonds, Series 2010B, Series 2011, and Series 2013, eliminated onerous debt service surety requirements, allowing the release of all borrowed utility and solid waste enterprise funds.

On January 24, 2012, the Board approved the prepayment of the 2007 State Infrastructure Bank Loan. The prepayment generated an interest savings \$59,983.

On April 10, 2012, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2003. The partial refunding generated a net present value savings of 9.21%, or \$3,811,782. The refunding also will release approximately \$2.8 million of cash in June 2013 from existing debt service reserves currently restricted pursuant to the bond covenants. The new Gas Tax Refunding Revenue Bonds, Series 2012, were issued without any reserve or reserve insurance policy.

On May 13, 2014, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2005. The partial refunding generated a net present value savings of 11.38%, or \$9,731,581. The new Gas Tax Refunding Revenue Bonds, Series 2014, were issued without any reserve or reserve insurance policy.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Debt Service

**History of General Governmental Debt Restructuring, Portfolio Interest Savings and
Debt Service Reserve Fund (DSRF) Loan Return to Utilities Since FY 2010**

Date	Debt Issuance	Purpose	Security for the Bonds	Par Amount Restructured	Final Maturity	NPV % Interest Savings over Issuance Life	NPV Dollar Savings over Issuance Life	Amount Returned to Utilities from DSRF	Estimated Annual NPV Dollar Savings
July 2010	Special Obligation Revenue Bonds Series 2010	Refinance FLGFC Outstanding Variable Rate Commercial Paper using Fixed Term Bonds	CBA - All legally Available Non Ad Valorem Revenue	\$59,895,000	2034	6.34%	\$3,796,567	\$0	\$180,788.90
Nov 2010	Special Obligation Refunding Revenue Bonds Series 2010B	Refund all of the County's Outstanding CIP Sales Tax Backed Revenue Bonds Series 2002	CBA - All legally Available Non Ad Valorem Revenue	\$24,620,000	2021	5.41%	\$1,362,315	\$3,853,476	\$170,289.38
Jan 2012	Special Obligation Refunding Revenue Bonds, Series 2011	Refund a portion of the County's Outstanding Series 2003 and 2005 CIP Sales Tax Backed Revenue Bonds	CBA - All legally Available Non Ad Valorem Revenue	\$92,295,000	2030	5.05%	\$4,846,269	\$5,315,794	\$312,693.76
Jan 2012		Pre-paid the 2007 State Infrastructure Bank (SIB) Loan in the Amount of \$6,482,400					\$59,983		
Apr 2012	Gas Tax Refunding Revenue Bonds, Series 2011	Refund a portion of the County's Outstanding Series 2003 Gas Tax Backed Revenue Bonds	Gas Taxes	\$38,680,000	2023	9.21%	\$3,811,782	0	
Apr 2013	Special Obligation Refunding Revenue Bonds, Series 2013	Refunds all Remaining Outstanding Series 2003 and 2005 CIP Sales Tax Backed Revenue Bonds	CBA - All legally Available Non Ad Valorem Revenue	\$73,805,000	2035	2.96%	\$2,064,642	\$10,401,508	\$93,847.36
May 2014	Gas Tax Refunding Revenue Bonds Series 2014	Refunds all Remaining Outstanding Series 2005 Gas Tax Revenue Bonds	Gas Taxes	\$89,780,000	2025	11.38%	\$9,731,581	\$0	\$884,689.00
Totals				\$379,075,000			\$25,673,139	\$19,570,778	\$1,642,308

Debt Service Reserve Fund Requirement eliminated through debt restructuring and all loaned funds from Public Utilities returned.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Debt Service Summary

The Debt Service Section details budgets for the payment of principal and interest on borrowed funds. Funds are borrowed through issuance of general obligation or revenue bonds, commercial paper or bank loans. General obligation bonds are secured by property taxes and can be issued only following a referendum, while revenue bonds pledged a limited revenue source such as sales or gas taxes to repayment and special obligation bonds pledge a basket of legally available non ad valorem revenues. The budget for each debt service fund details the type of debt, the principal outstanding, and the revenue source that is pledged to retire the debt.

Summary of FY 2016 Budgeted Principal and Interest Payments by Fund

<u>Fund Title</u>	<u>Fund #</u>	<u>Principal</u>	<u>Interest</u>	<u>Arbitrage Services</u>	<u>Fiscal Agent Fee</u>	<u>Total</u>
Series 2012 and 2014 Gas Tax Revenue Bond	212	9,900,000	3,242,000	7,000	10,000	13,159,000
Forest Lakes Roadway Limited General Obligation Bonds	259	425,000	130,800	3,500	0	559,300
Radio Road East MSTU Limited General Obligation Bond	266	52,500	12,700	3,000	2,800	71,000
Bayshore/Gateway Triangle CRA Taxable Note (Fifth Third), Series 2009	287	504,000	266,000	0	1,000	771,000
Special Obligation Bonds, Series 2010, 2010B, 2011 and 2013	298	9,280,000	9,019,800	12,000	20,000	18,331,800
Sub-Total General Governmental Debt		20,161,500	12,671,300	25,500	33,800	32,892,100
County Water /Sewer District Debt	410	12,755,000	5,789,800	12,000	11,000	18,567,800
Total		\$32,916,500	\$18,461,100	\$37,500	\$44,800	\$51,459,900

All required principal and interest payments have been made in a timely manner on these bonds.

Current Bond Rating by Rating Agency

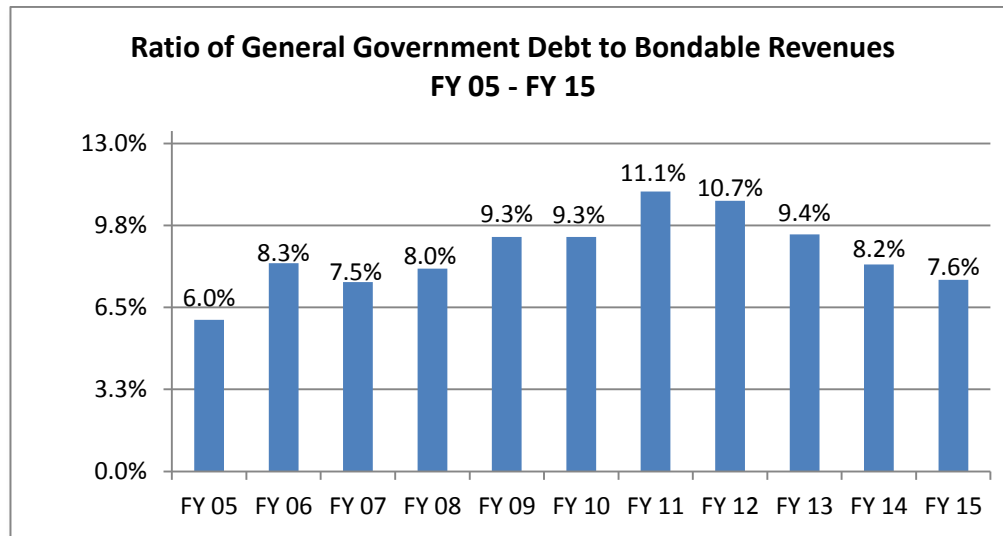
<u>Debt Instrument</u>	<u>Moody's</u>	<u>Standard & Poor's</u>	<u>Fitch</u>
Series 2012 Gas Tax Revenue Refunding Bond	A2	A	AA-
Series 2014 Gas Tax Revenue Refunding Bond	-	-	-
Series 2010 Special Obligation Bond	Aa2	AA+	AA
Series 2010B Special Obligation Bond	Aa2	AA+	AA
Series 2011 Special Obligation Bond	Aa2	AA+	AA
Series 2013 Special Obligation Bond	Aa2	-	AA
Series 2007 Forest Lakes Roadway Limited General Obligation Bond	-	-	-
Series 2006, County Water-Sewer Revenue Bonds	Aa2	-	AAA
Series 2009, County Water-Sewer Revenue Bonds	-	-	-
Series 2013, County Water-Sewer Refunding Revenue Bonds	-	-	-
Series 2015, County Water-Sewer Refunding Revenue Bonds	-	-	-

For the past few years, the County has taken advantage of historically low interest rates and reduced further the cost of borrowing through aggressive restructuring of the debt portfolio. Collier County's principal debt outstanding at September 30, 2015 totals \$535 million of which \$321 million is connected with infrastructure improvements necessitated by population growth and related service demands since 2004. The County's principal debt has been reduced by \$254 million since FY 2008. With the County continuing to aggressively pay down its current debt obligation and with no plans to issue new debt, approximately 50% of existing debt will be retired within the next 8 years. Annual principal and interest payments servicing the current outstanding debt represents 5.24% of the County's net budget.

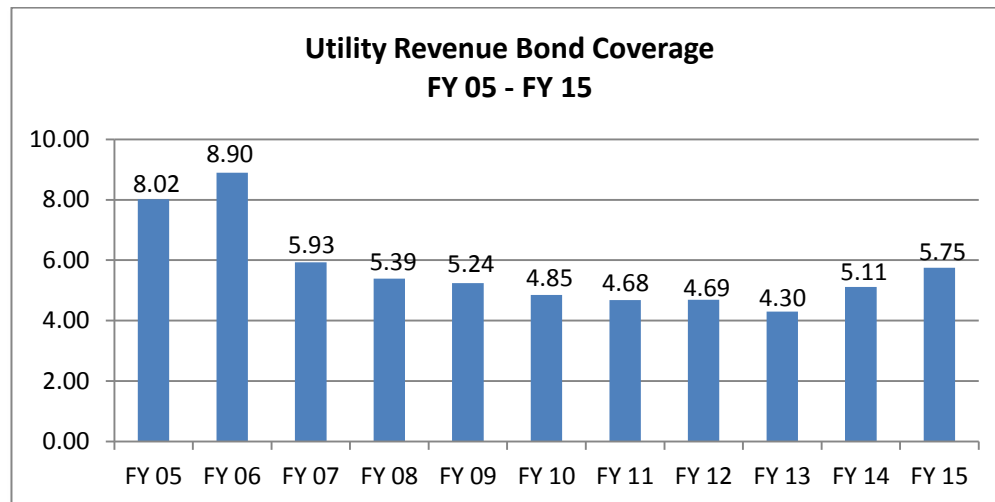
Florida Statutes place no limitations on the application of revenues to debt service by local taxing authorities, but prudent fiscal management dictates a self-imposed level of restraint. The following policy regarding the issuance of debt was adopted in the Growth Management Plan. Collier County will not exceed a maximum ratio of total general government debt service to bondable revenues from current sources of 13%. Current bondable revenues are ad valorem taxes, communications services tax revenue, gas taxes, revenue sharing, impact fees, sales tax, tourist taxes, court facility fees, and charges for services in parks and recreation and community development. The ratio of total general government debt service to bondable revenues from

**Collier County Government
Fiscal Year 2016 Adopted Budget**

current sources is 7.6%. The FY 11 percent of 11.1% was expected and the reason for the increase from FY 10 to FY 11 is the substantial drop in revenues, specifically ad valorem revenues due to tax base erosion resulting from the economic recession. No additional future long-term bonded debt is contemplated at this time. The trend in this ratio is depicted below.



The enterprise funds operate under revenue bonding ratios set by the financial markets and are, therefore, excluded from this debt policy. The utility revenue bonds require coverage (net revenue consisting of user fees, special assessments, and system development charges divided by total debt service requirements) of 1.25. As demonstrated below, the actual coverage well exceeds the ratio required in the utility bond covenants.



Many, but not all, capital projects are funded on a cash basis. This is recognized in the Growth Management Plan policy regarding general obligation debt: Certain large scale projects of significant county-wide impact and cost would, if funded by current ad valorem taxes in the year of construction, result in an unacceptable millage rate. These projects could be proposed for general obligation bonding. The electorate could be asked through referendum to approve the borrowing of funds for the projects and the levy of ad valorem taxes to pay the resulting debt service. Any capital projects financed by borrowing money shall have a repayment period limited to the useful life of the asset.

Bond Refinancing

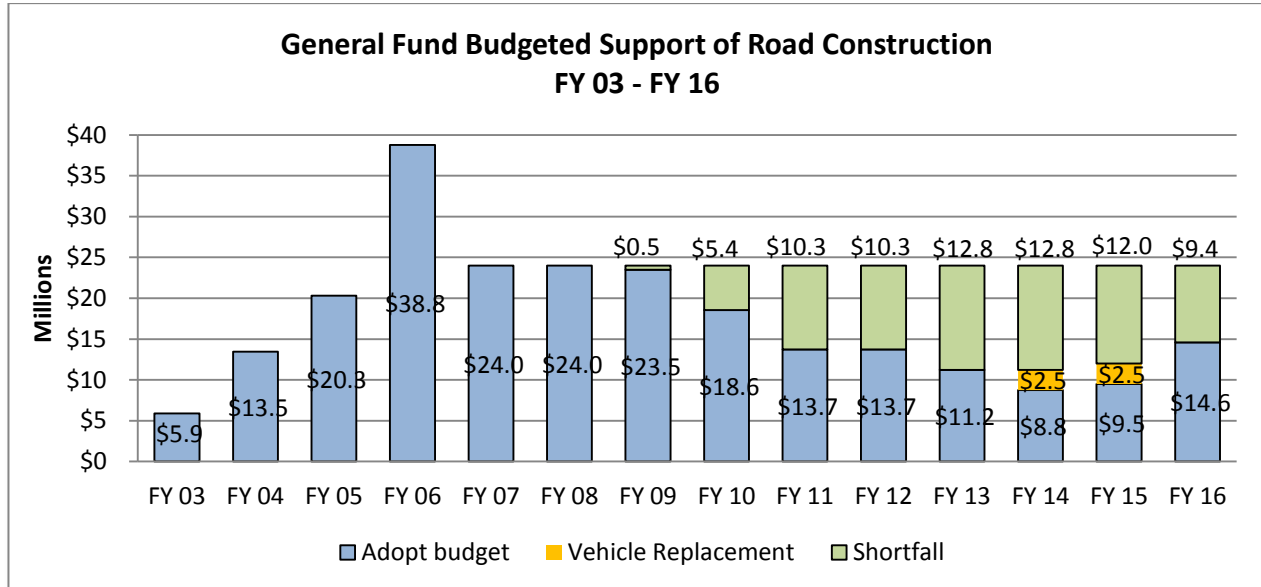
The County's Finance Committee, consisting of key County financial management staff and the County's Financial Advisor, explore the possibility of savings to be generated through refinancing existing bond issues. Depending on market conditions, bond refunding/refinancing may be recommended by the Finance Committee. In general, the net present value savings generated by any proposed refinancing shall be a minimum of 5%. As a general rule, savings generated by refinancing shall be utilized to reduce future debt service payments. Five (5) percent savings is considered a benchmark, but any advance refunding that produces a smaller net present value savings may be considered on a case-by-case basis.

Over the past five (5) fiscal years the County has restructured \$379.1 million in outstanding general governmental debt which reduced the cost of borrowing by \$25.7 million within the portfolio and returned all \$19.5 million borrowed from enterprise funds which was required to fund a debt service reserve under the previously outdated bond covenants.

Impact of Bonding on Current and Future Operations

Road Construction Program

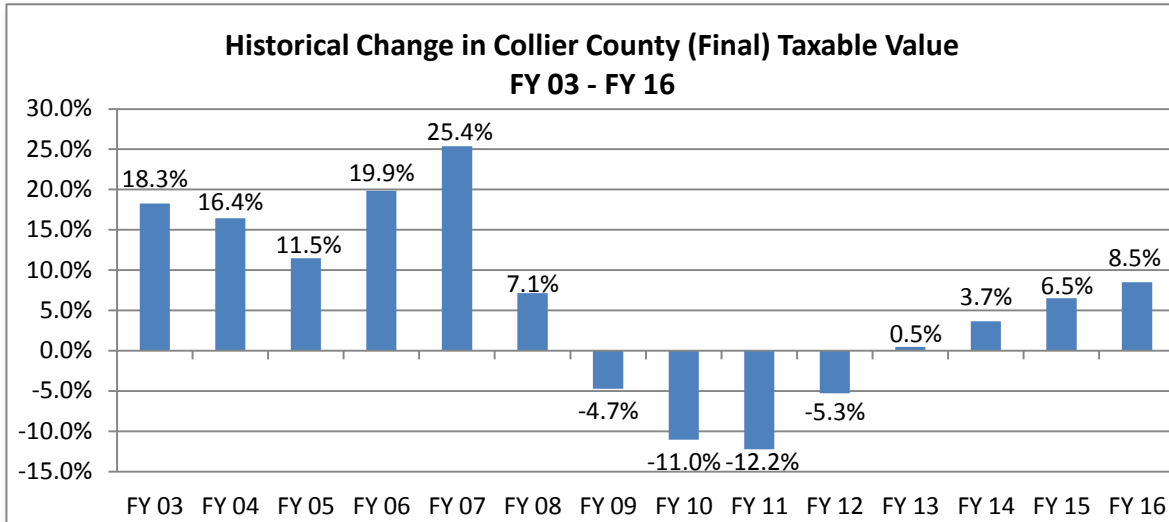
The adopted road-financing plan (approved by the Board of County Commissioners following the defeat of an infrastructure sales tax referendum) required bonding all of the County's available gas tax capacity. Gas tax revenues were previously used to fund the road construction program on a pay as you go basis. The Board also committed to using General Fund ad valorem taxes as a revenue stream in the road construction program. The magnitude of the commitment (backfilling for the gas tax revenue now committed to debt repayment) is highlighted in the following graph.



The FY 06 General Fund transfer to road construction included \$14.1 million accumulated in reserves over the past few budget cycles, while there were extraordinary increases in taxable value. The General Fund support of the road program was expected to be maintained at \$24.0 million annually, as there will be a large future requirement for road resurfacing due to the level of new lane miles added to the road network in Collier County in recent years, as well as a need to address bridge maintenance in the Golden Gate Estates area. The softening real estate market and declining taxable values has challenged the County's ability to commit General Fund resources – at the proposed \$24 million level – toward roadway construction and maintenance. In FY 14 and FY 15, Growth Management Division requested that approximately \$2.5 million (each year) of the road construction money go towards operations and replacing vehicles and equipment.

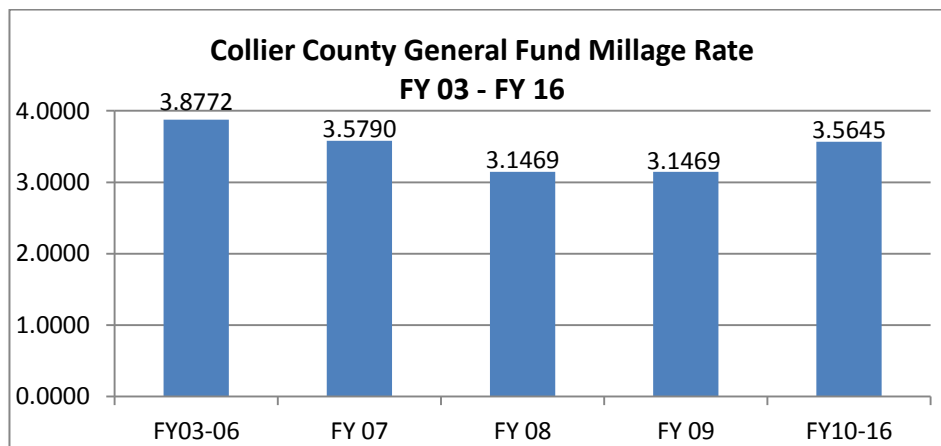
**Collier County Government
Fiscal Year 2016 Adopted Budget**

Prior to considering any new or enhanced programs, the Board, in previous budget years, committed to using growth tax revenues from rapidly escalating property values (new construction and increased value of existing properties) to meet the requirements of the road construction program. However, the recent downward trend in taxable value will mean a reduced property tax investment in the road program. The annual change in Collier County taxable value is depicted in the following graph.



This has impacted County operations in a number of ways. In spite of the rapidly escalating property values in Collier County, the General Fund millage rate was maintained at a constant level during the period from FY 03 through FY 06. If the infrastructure sales tax had been approved, there would have been greater flexibility in “rolling back” the millage rate to adjust for the increasing value of existing property.

Due to the magnitude of the increases in taxable value from FY 03 through FY 07, budget policy development in FY 08 emphasized rolling back the millage rate for any increase in taxable value above 10%. The softening of the real estate market resulted in only a 7.1% increase in taxable value in FY 08. However, consistent with the requirements of tax reform legislation, the General Fund millage rate was reduced to 3.1469 in FY 08. For FY 10, faced with another year of County wide taxable value reductions and the prospects of instability in State shared revenues and sales tax due to uncertain economic conditions; the Board voted to increase the millage rate to 3.5645 in order to avoid service cuts. From FY 11 through FY 16, the Board adopted a millage neutral policy guidance.

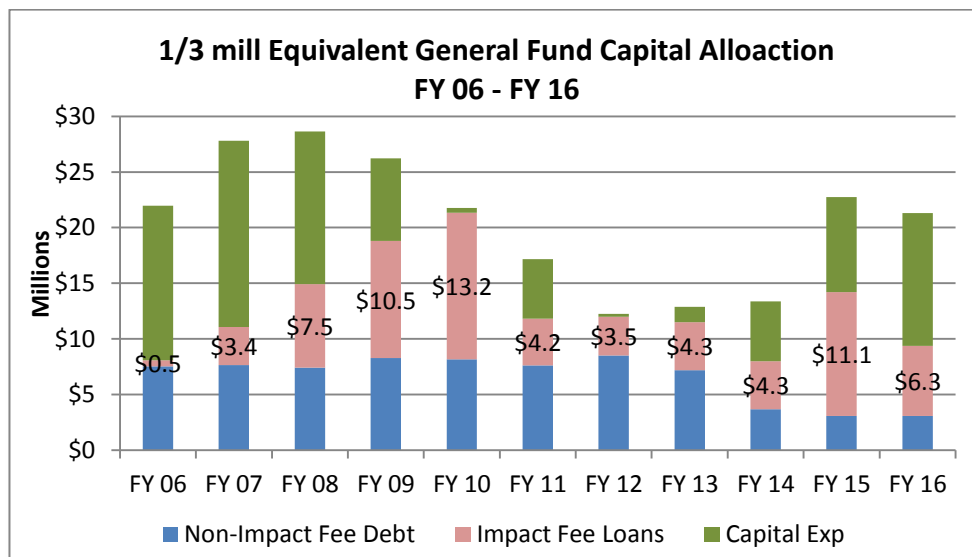


Collier County Government
Fiscal Year 2016 Adopted Budget

General Government Capital Projects

General government capital projects are included in the General Fund. Projects include renovations to existing facilities and construction of new general government facilities for which there is no established impact fee. The annual funding allocation for General Fund capital projects should be the equivalent in dollars to 0.3333 mills, however, in FY 16, it dropped slightly to 0.3036 mills.

Debt service payments for growth related projects financed with capital improvement bonds were to be paid off with impact fees. Impact fee collections have declined by 71% since FY 07. At this time, impact fee collections are insufficient to meet the required annual debt service payments. Therefore, the General Fund is assisting the impact fee funds with their debt service payments. For FY 12, loans to the various impact fee funds were reduced by a one-time occurrence of reallocating unused project money to debt. Also, the Capital Improvement Revenue Bonds, Series 2002/2003/2005 were refunded into the 2010B; 2011 and 2013 Special Obligation Bond reducing the principal and interest payments from the various impact fee funds, therefore further reducing the size of the General Fund loans. For FY 15, the \$11.1 million loan includes \$4.3 million to assist the impact fee funds with their debt service payments and \$6.8 million for funding for three growth related projects, an EMS station, a Sheriff Substation and the purchase and renovation of building for the Supervisor of Elections.



Collier County Government
Fiscal Year 2016 Adopted Budget

Collier County, Florida
DRAFT Notes to the Financial Statements
September 30, 2015

NOTE 6 - LONG-TERM DEBT

SUMMARY OF CHANGES IN LONG-TERM OBLIGATIONS

The following is a summary of changes in long-term obligations for the year ended September 30, 2015:

000's Omitted

	October 1, 2014, as Restated	Additions	Reductions	Premium Amortized, net	September 30, 2015	Due within one year
Governmental Activities:						
Bonds and Loans Payable	\$ 360,691	\$ -	\$ (19,415)	\$ -	\$ 341,276	\$ 20,161
Premium on Bonds Payable	18,278	-	-	(1,507)	16,771	-
Capital Lease Obligations	230	1,914	(625)	-	1,519	595
Self-Insurance Claims	6,573	52,244	(51,858)	-	6,959	5,703
Net Pension Liability	85,145	-	-	-	85,145	-
Net OPEB Obligation	2,531	2,038	(1,575)	-	2,994	-
Compensated Absences	24,887	6,670	(9,732)	-	21,825	8,234
Total	<u>\$ 498,335</u>	<u>\$ 62,866</u>	<u>\$ (83,205)</u>	<u>\$ (1,507)</u>	<u>\$ 476,489</u>	<u>\$ 34,693</u>
Business-type Activities:						
Bonds and Loans Payable	\$ 207,414	\$ 17,687	\$ (31,816)	\$ -	\$ 193,285	\$ 12,755
Premium on Bonds Payable	1,100	-	(233)	(51)	816	-
Notes Payable	69	-	(5)	-	64	64
Capital Lease Obligations	1,222	130	(278)	-	1,074	283
Landfill Closure Liability	1,926	-	(20)	-	1,906	-
Net Pension Liability	15,889	-	-	-	15,889	-
Compensated Absences	2,764	2,504	(2,420)	-	2,848	2,279
Total	<u>\$ 230,384</u>	<u>\$ 20,321</u>	<u>\$ (34,772)</u>	<u>\$ (51)</u>	<u>\$ 215,882</u>	<u>\$ 15,381</u>

Collier County Government
Fiscal Year 2016 Adopted Budget

Collier County, Florida
DRAFT Notes to the Financial Statements
September 30, 2015

NOTE 6 - LONG-TERM DEBT - CONTINUED

DESCRIPTIONS OF BONDS, LOANS AND NOTES PAYABLE

Bonds, loans and notes payable at September 30, 2015 were composed of the following:

GOVERNMENTAL ACTIVITIES

Governmental Activities Limited General Obligation Bonds

\$6,215,000 2007 Limited General Obligation Bonds, Forest Lakes Roadway and Drainage Municipal Service Taxing Unit, due in installments of \$300,000 to \$540,000 through January 1, 2022; interest at 3.75% to 4.25% and collateralized by a limited ad valorem pledge of up to 4 mils.	\$ 3,355,000
Total Governmental Activities Limited General Obligation Bonds	<u>\$ 3,355,000</u>

Governmental Activities Revenue Bonds

\$38,680,000 2012 Gas Tax Refunding Revenue Bonds, due in annual installments of \$2,700,000 to \$6,605,000 through June 1, 2023; interest at 3.00% to 5.00% and collateralized by a pledge on the combined gas tax proceeds.	\$ 25,725,000
\$89,780,000 2014 Gas Tax Refunding Revenue Bonds, due in annual installments of \$1,065,000 to \$13,265,000 through June 1, 2025; interest at 2.33% and collateralized by a pledge on the combined gas tax proceeds.	88,715,000
\$59,895,000 2010 Special Obligation Revenue Bonds, due in annual installments of \$1,545,000 to \$3,860,000 through July 1, 2034; interest at 3.00% to 4.50% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.	51,270,000
\$24,620,000 2010B Special Obligation Revenue Bonds, due in annual installments of \$1,830,000 to \$2,630,000 through October 1, 2021; interest at 3.00% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.	16,370,000
\$92,295,000 2011 Special Obligation Revenue Bonds, due in annual installments of \$1,605,000 to \$8,270,000 through October 1, 2029; interest at 2.50% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.	75,635,000
\$73,805,000 2013 Special Obligation Revenue Bonds, due in annual installments of \$4,860,000 to \$8,525,000 through October 1, 2035; interest at 3.50% to 4.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.	73,805,000
Total Governmental Activities Revenue Bonds	<u>\$ 331,520,000</u>

Governmental Activities Notes Payable

\$7,557,900 Bayshore Gateway Community Redevelopment Agency Taxable Note, due in monthly installments of \$41,988 through June 1, 2018; variable interest rate of 30-Day LIBOR plus 3.75% and collateralized by a pledge on all legally available non-ad valorem revenues of the Bayshore Gateway Community Redevelopment Agency.	\$ 6,009,577

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Collier County, Florida
DRAFT Notes to the Financial Statements
September 30, 2015

NOTE 6 - LONG-TERM DEBT - CONTINUED

DESCRIPTIONS OF BONDS, LOANS AND NOTES PAYABLE – CONTINUED

\$550,000 2012 Limited General Obligation Note, Radio Road East Municipal Service Taxing Unit, due in installments of \$3,847 to \$5,408 through June 1, 2022; interest at 3.44% and collateralized by a limited ad valorem pledge of up to .5 mils.	391,515
Total Governmental Activities Notes Payable	<u>\$ 6,401,092</u>
Total Governmental Activities Obligations	<u>\$ 341,276,092</u>
Unamortized Bond Premium	<u>\$ 16,771,274</u>
Governmental Activities Obligations, Net	<u>\$ 358,047,366</u>
Less Current Portion of Governmental Activities Obligations	<u>\$ (20,161,289)</u>
Long-Term Portion of Governmental Activities Obligations, Net	<u><u>\$ 337,886,077</u></u>

BUSINESS-TYPE ACTIVITIES

Business-type Activities Revenue Bonds

\$110,165,000 2006 Collier County Water and Sewer Revenue Bonds due in annual installments of \$2,310,000 to \$8,695,000, commencing July 1, 2017 through July 1, 2036; interest at 4.00% to 5.00% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District.	\$ 60,160,000
\$11,727,489 2009 Collier County Water and Sewer Revenue Bonds due in annual installments of \$1,569,324 to \$1,817,005, commencing July 1, 2010 through July 1, 2016; interest at 2.97% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District.	1,817,005
\$17,769,080 2013 Collier County Water and Sewer Refunding Revenue Bonds due in annual installments of \$1,369,430 to \$4,312,275, commencing July 1, 2014 through July 1, 2021; interest at 1.47% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District.	9,209,813
\$17,687,000 2015 Collier County Water and Sewer Refunding Revenue Bonds due in annual installments of \$2,533,000 to \$4,561,000, commencing July 1, 2017 through July 1, 2022; interest at 1.75% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District.	17,687,000
Total Business-type Activities Revenue Bonds	<u>\$ 88,873,818</u>

Business-type Activities Loans and Notes Payable

\$166,580 County Water and Sewer District agreement with private developer payable through use of sewer impact fee credits. Non-interest bearing agreement.	\$ 64,255
\$13,730,740 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.65% payable in 40 semiannual payments commencing January 15, 1999 and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District.	2,538,021
\$21,951,544 County Water and Sewer District State Revolving Fund Loan, interest payable at 3.05% payable in 40 semiannual payments commencing November 15, 2001 and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District.	7,964,628
\$5,055,347 County Water and Sewer District State Revolving Fund Loan, interest payable at 3.05% payable in 40 semiannual payments commencing October 15, 2004 and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District.	2,709,893

Collier County Government
Fiscal Year 2016 Adopted Budget

Collier County, Florida
DRAFT Notes to the Financial Statements
September 30, 2015

NOTE 6 - LONG-TERM DEBT - CONTINUED

DESCRIPTIONS OF BONDS, LOANS AND NOTES PAYABLE – CONTINUED

\$6,560,956 County Water and Sewer District State Revolving Fund Loan, interest payable at 3.05% payable in 40 semiannual payments commencing January 15, 2005 and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District.	\$ 3,442,863
\$28,630,467 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.95% payable in 40 semiannual payments commencing June 15, 2006 and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District.	17,447,845
\$10,280,778 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.90% payable in 40 semiannual payments commencing September 15, 2006 and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District.	6,011,725
\$5,445,223 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.92% payable in 40 semiannual payments commencing December 15, 2005 and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District.	3,129,243
\$4,210,716 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.74% payable in 40 semiannual payments commencing November 15, 2007 and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District.	2,709,725
\$5,625,546 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.75% and 2.64% payable in 40 semiannual payments commencing April 15, 2008 and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District.	3,761,015
\$21,126,718 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.25%, 2.64%, 2.71% and 2.79% payable in 40 semiannual payments commencing August 15, 2008 and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District.	15,700,512
\$42,505,652 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.25%, 2.37%, 2.64% and 2.79% payable in 40 semiannual payments commencing October 15, 2009 and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District.	36,833,440
\$2,864,137 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.79% payable in 40 semiannual payments commencing December 15, 2009 and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District.	2,161,985
Total Business-type Activities Loans and Notes Payable	<u>\$ 104,475,150</u>
Total Business-type Activities Obligations	<u>\$ 193,348,968</u>
Unamortized Bond Premium	<u>\$ 816,351</u>
Business-type Activities Obligations, Net	<u>\$ 194,165,319</u>
Less Current Portion of Business-type Activities Obligations Payable from Unrestricted Assets	\$ (6,783,792)
Less Current Portion of Business-type Activities Obligations Payable from Restricted Assets	<u>\$ (6,035,339)</u>
Long-Term Portion of Business-type Activities Obligations, Net	<u>\$ 181,346,188</u>

Collier County Government
Fiscal Year 2016 Adopted Budget

Collier County, Florida
DRAFT Notes to the Financial Statements
September 30, 2015

NOTE 6 - LONG-TERM DEBT - CONTINUED

SUMMARY OF DEBT SERVICE REQUIREMENTS TO MATURITY

The total annual debt service requirements to maturity of long-term debt, excluding compensated absences, capitalized leases, premiums, discounts and arbitrage rebate liability, are as follows:

Governmental Activities							
Fiscal Year	Limited General Obligation Bonds		Revenue Bonds		Notes Payable		Totals
	Principal	Interest	Principal	Interest	Principal	Interest	
2016	\$ 425,000	\$ 130,775	\$ 19,180,000	\$ 12,261,577	\$ 556,289	\$ 240,902	\$ 32,794,543
2017	440,000	113,475	19,900,000	11,529,730	558,121	219,168	32,760,494
2018	460,000	95,475	20,655,000	10,766,957	5,058,027	152,123	37,187,582
2019	475,000	76,181	21,440,000	9,961,048	58,124	6,955	32,017,308
2020	495,000	55,569	22,270,000	9,145,667	60,156	4,924	32,031,316
2021-25	1,060,000	45,475	116,640,000	33,048,831	110,375	3,513	150,908,194
2026-30	-	-	51,590,000	17,605,916	-	-	69,195,916
2031-35	-	-	53,130,000	6,908,263	-	-	60,038,263
2036-40	-	-	6,715,000	134,300	-	-	6,849,300
Totals	\$ 3,355,000	\$ 516,950	\$ 331,520,000	\$ 111,362,289	\$ 6,401,092	\$ 627,585	\$ 453,782,916

Business-type Activities					
Fiscal Year	Revenue Bonds		Loans and Notes Payable		Totals
	Principal	Interest	Principal	Interest	
2016	\$ 3,986,420	\$ 3,120,912	\$ 8,832,710	\$ 2,744,775	\$ 18,684,817
2017	3,902,430	2,990,729	9,010,716	2,502,514	18,406,389
2018	3,968,061	2,925,465	9,259,743	2,253,489	18,406,758
2019	4,031,480	2,859,179	8,623,257	2,003,493	17,517,409
2020	4,099,464	2,791,703	8,862,105	1,764,650	17,517,922
2021-25	8,725,963	13,211,228	41,164,315	5,329,275	68,430,781
2026-30	13,195,000	12,835,650	18,722,304	899,518	45,652,472
2031-35	38,270,000	7,144,977	-	-	45,414,977
2036-40	8,695,000	386,928	-	-	9,081,928
Totals	\$ 88,873,818	\$ 48,266,771	\$ 104,475,150	\$ 17,497,714	\$ 259,113,453

CURRENT YEAR DEBT REFUNDINGS

On September 30, 2015 the Collier County Water and Sewer District issued the Series 2015 Water and Sewer Refunding Revenue Bond in the par amount of \$17,687,000. These bonds were issued for the purpose of advance refunding a portion of the County's outstanding Series 2006 Water and Sewer Revenue Bonds. The final maturity of the bonds is July 1, 2022, with an interest rate of 1.75%. The refunding achieved a net present value savings of 7.12% on the refunded bonds. The advance refunding achieved an aggregate debt service savings of \$1,382,125 and an economic gain of \$1,470,675. The refunded Series 2006 bonds have a redemption date of July 1, 2016.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Collier County, Florida
DRAFT Notes to the Financial Statements
September 30, 2015

NOTE 6 - LONG-TERM DEBT – CONTINUED

RESTRICTIVE COVENANTS

According to County resolutions authorizing the issuance of the Series 2010, 2010B, 2011 and 2013 Special Obligation Refunding Revenue Bonds, the County has covenanted, subject to certain restrictions and limitations, to appropriate in its annual budget, by amendment if necessary, from non-ad valorem revenues amounts sufficient to pay principal and interest on the combined Special Obligation Bonds.

According to County resolutions authorizing the issuance of the Series 2012 and 2014 Gas Tax Revenue Refunding Bonds, the issues are payable from and secured by liens on gas tax revenues.

Bayshore Gateway Community Redevelopment Agency (Agency) tax increment revenues are pledged for the repayment of the Agency's Series 2013 taxable note. The Agency has additionally covenanted to budget and appropriate from all legally available non-ad valorem revenues of the Agency to pay the Series 2013 note to the extent the tax increment revenues are insufficient. The Series 2013 note does not constitute an indebtedness of the County and is payable solely from the security provided by the Agency. The Agency is required to have a debt service reserve balance of \$800,000 as of the end of fiscal year 2015. The Agency was in compliance with these covenants for the year ended September 30, 2015.

The County Water and Sewer District (District) has pledged future water and sewer customer revenues, net of certain operating expenses, to repay \$88,873,818 in Series 2006, 2009, 2013 and 2015 revenue bonds. Proceeds from the bonds were used for rehabilitation or expansion of the District's water and sewer systems or for the refinancing of bonds issued for rehabilitation or expansion of the District's water and sewer systems. Principal and interest are payable through July 1, 2036, solely from the net revenues and certain other fees and charges derived from operation of the County's Water and Sewer District (District). The pledge of net revenues by the District from the operation of the system does not constitute a lien upon the system or any other property of the County. The resolutions authorizing the revenue bonds include an obligation for the District to fix, establish and maintain such rates and collect such fees so as to provide in each year net revenues, as defined in the bond resolutions, which together with system development fees (impact fees) and special assessment proceeds received shall be at least 125% of the annual debt service requirements for the bonds; provided, however, that net revenues in each fiscal year shall be adequate to pay at least 100% of the annual debt service on the bonds. Fiscal year 2015 pledged revenues, net of operating expenses, were \$43,242,167 and \$55,893,517 when system development fees and special assessments were included. Principal and interest paid on the bonds during fiscal year 2015 totaled \$9,712,547, providing coverage of 445% and 575%, respectively. In addition, bond covenants require a renewal and replacement amount equal to \$300,000 in the District funds. The District was in compliance with these covenants for the year ended September 30, 2015.

The District has several State Revolving Fund loans outstanding with the Florida Department of Environmental Protection. These loans are collateralized by a lien on pledged revenues consisting of net revenues from the operations of the County Water and Sewer System and system development fees. The lien is subordinate in all respects to the liens placed upon pledged revenues established by bonded indebtedness. The District must maintain rates and charges for services which together with system development fees are sufficient to pay 115% to 125%, depending upon the individual loan agreement, of the annual debt service requirements on the loans, as well as satisfy the coverage requirements of all senior debt obligations. The District's State Revolving Fund loans were in compliance with these covenants for the year ended September 30, 2015.

LEGAL DEBT MARGIN

The Constitution of the State of Florida and the Florida Statutes set no legal debt limit.

Collier County Government
Fiscal Year 2016 Adopted Budget

Collier County, Florida
DRAFT Notes to the Financial Statements
September 30, 2015

NOTE 6 - LONG-TERM DEBT – CONTINUED

INTEREST CAPITALIZED

Interest costs on the long-term debt of business-type activities, including capitalized leases, incurred and capitalized during the year ended September 30, 2015 were as follows:

	Total Interest Cost Incurred	Interest Cost Capitalized	Net Interest Expense
Business-type Activities	\$ 6,350,919	\$ 1,308,959	\$ 5,041,960

Interest expense is shown as a direct expense of the Business-type Activities.

LEASE OBLIGATIONS

Capitalized leases payable at September 30, 2015 amounted to \$2,593,462. These obligations, which are collateralized by equipment and vehicles, have total annual installments ranging from \$59,406 to \$964,620 including interest ranging from 1.83% to 4.82% and mature through 2022. As of year-end, equipment currently leased under capital leases in the governmental activities had a historical cost of \$2,930,057 and accumulated depreciation of \$855,945. Equipment currently leased under capital leases in the business-type activities had a historical cost of \$1,678,920 and accumulated depreciation of \$513,003.

Future minimum capital lease obligations as of September 30, 2015 were as follows:

	Governmental Activities	Business-type Activities	Total
2016	\$ 663,211	\$ 301,409	\$ 964,620
2017	663,211	301,409	964,620
2018	92,887	258,705	351,592
2019	92,887	257,981	350,868
2020	87,622	-	87,622
2021-22	59,406	-	59,406
Total minimum lease payments	1,659,224	1,119,503	2,778,727
Less amount representing interest	(139,729)	(45,536)	(185,265)
Present value of minimum lease payments	<u>\$ 1,519,495</u>	<u>\$ 1,073,967</u>	<u>\$ 2,593,462</u>

The County also leases office space, office equipment and storage space under operating leases. These leases expire or are cancellable within the next fiscal year. In the normal course of operations, these leases will be renewed or replaced by other leases. Total rental expenditures for all operating leases within the governmental activities for the year ended September 30, 2015 were \$1,317,915. Total rental expenditures for all operating leases within business-type activities governmental activities for the year ended September 30, 2015 were \$208,550.

Collier County Government
Fiscal Year 2016 Adopted Budget

Collier County, Florida
DRAFT Notes to the Financial Statements
September 30, 2015

NOTE 7 - CONDUIT DEBT OBLIGATIONS

COMPONENT UNIT CONDUIT DEBT

The Industrial Development Authority, Housing Finance Authority, Health Facilities Authority and Educational Facilities Authority, all component units of Collier County, issue debt instruments for the purpose of providing capital financing to independent third parties. Industrial development revenue bonds have been issued to provide financial assistance to public entities for the acquisition and construction of industrial and commercial facilities. Housing revenue bonds have been issued for the purpose of financing the development of multi-family residential rental communities. The health facility revenue bonds were issued to provide financing for the construction of health park facilities. The educational facility revenue bonds were used to provide financing for the construction of educational facilities. These bonds were secured by the financed property, a letter of credit or a corporate guarantee. The primary revenues pledged to pay the debt are those revenues derived from the project or facilities constructed. Neither the issuer, nor the County, is obligated in any manner for repayment of the bonds and as such they are not reported as liabilities in the accompanying financial statements.

As of September 30, 2015, the outstanding principal amount payable on all component unit conduit debt was \$438,847,215 and is made up of the following:

Industrial development revenue bonds	\$ 215,190,000
Housing finance revenue bonds	27,587,215
Health facilities revenue bonds	105,330,000
Educational facilities revenue bonds	<u>90,740,000</u>
Total	<u>\$ 438,847,215</u>

NOTE 8 - DEFEASED DEBT

The County has defeased certain outstanding bonds by placing the proceeds of new bonds in irrevocable trusts to provide for all future debt service payments on the defeased debt. Accordingly, the trust accounts and the defeased bonds are not included in the County's financial statements.

At September 30, 2015 the following issues were considered defeased:

Governmental Activities	Original Debt Defeased	Defeased Bonds Outstanding
1986 Capital Improvement Program Revenue Bonds,		
Sub-Series 5 Mode A	\$ 12,245,000	\$ 1,025,000
Total Governmental Activities Defeased Debt	<u>\$ 12,245,000</u>	<u>\$ 1,025,000</u>
Business-type Activities	Original Debt Defeased	Defeased Bonds Outstanding
2006 County Water and Sewer Revenue Bonds	\$ 50,005,000	\$ 50,005,000
Total Business-type Activities Defeased Debt	<u>\$ 50,005,000</u>	<u>\$ 50,005,000</u>

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Debt Service

General Governmental Debt

Department Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	-	11,800	-	12,000	-	12,000	1.7%
Arbitrage Services	23,249	25,500	25,500	25,500	-	25,500	0.0%
Payment to Escrow Agent	91,707,638	-	-	-	-	-	na
Debt Service	149,270	111,800	31,000	33,800	-	33,800	(69.8%)
Debt Service - Principal	18,417,454	19,289,700	19,414,700	20,161,500	-	20,161,500	4.5%
Debt Service - Interest Expense	14,151,278	13,609,900	13,569,900	12,671,300	-	12,671,300	(6.9%)
Net Operating Budget	124,448,889	33,048,700	33,041,100	32,904,100	-	32,904,100	(0.4%)
Trans to Property Appraiser	60,494	18,200	6,200	6,200	-	6,200	(65.9%)
Trans to Tax Collector	10,172	30,000	15,000	15,700	-	15,700	(47.7%)
Trans to 001 General Fund	1,300	3,300	2,200	1,400	-	1,400	(57.6%)
Trans to 132 Pine Ridge	700,000	305,100	305,100	13,100	-	13,100	(95.7%)
Trans to 138 Naples Prod Pk	-	-	-	650,000	-	650,000	na
Trans to 174 Consvr Collier Maint	34,900	91,200	91,100	85,100	-	85,100	(6.7%)
Trans to 298 Sp Ob Bd '10	2,600	3,500	3,200	-	-	-	(100.0%)
Reserves for Contingencies	-	25,000	-	84,000	-	84,000	236.0%
Reserves for Debt Service	-	2,503,100	-	1,833,300	-	1,833,300	(26.8%)
Reserves for Future Debt Service	-	1,763,900	-	1,522,800	-	1,522,800	(13.7%)
Reserves for Cash Flow	-	1,485,800	-	1,627,100	-	1,627,100	9.5%
Total Budget	125,258,355	39,277,800	33,463,900	38,742,800	-	38,742,800	(1.4%)

Appropriations by Program	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
1994 and 2003 Capital Improvement Revenue Refunding Bd (215)	2,506	-	-	-	-	-	na
2005 Capital Improvement Revenue Refunding Bonds (216)	2,506	-	-	-	-	-	na
CRA Taxable Note (Fifth Third Bank), Series 2013 (287)	1,073,352	830,000	915,000	771,000	-	771,000	(7.1%)
Forest Lakes Roadway Limited General Obligation Bonds (259)	556,352	562,000	561,000	559,300	-	559,300	(0.5%)
Naples Park Drainage Debt Service (226)	-	11,800	-	12,000	-	12,000	1.7%
Radio Road East MSTU Limited General Obligation Bond (266)	67,586	71,000	68,200	71,000	-	71,000	0.0%
Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212)	103,919,186	13,231,200	13,154,200	13,159,000	-	13,159,000	(0.5%)
Special Obligation Bonds, Series 2010, 2010B, 2011 and 2013 (298)	18,827,400	18,342,700	18,342,700	18,331,800	-	18,331,800	(0.1%)
Total Net Budget	124,448,889	33,048,700	33,041,100	32,904,100	-	32,904,100	(0.4%)
Total Transfers and Reserves	809,466	6,229,100	422,800	5,838,700	-	5,838,700	(6.3%)
Total Budget	125,258,355	39,277,800	33,463,900	38,742,800	-	38,742,800	(1.4%)

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Debt Service

General Governmental Debt

Department Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	433,312	499,600	479,500	499,200	-	499,200	(0.1%)
Delinquent Ad Valorem Taxes	33,997	1,500	30,700	1,500	-	1,500	0.0%
Miscellaneous Revenues	540	-	-	-	-	-	na
Interest/Misc	30,574	15,400	18,100	17,300	-	17,300	12.3%
Bond Proceeds	89,780,000	-	-	-	-	-	na
Trans frm Property Appraiser	581	-	-	-	-	-	na
Trans frm Tax Collector	3,772	-	-	-	-	-	na
Trans fm 001 Gen Fund	3,657,700	3,079,600	3,079,600	3,077,500	-	3,077,500	(0.1%)
Trans fm 101 Transp Op Fd	1,189,300	1,205,500	1,205,500	1,206,600	-	1,206,600	0.1%
Trans fm 113 Comm Dev Fd	402,300	-	-	-	-	-	na
Trans fm 159 Forest Lake Fd	973,200	114,200	114,200	100,000	-	100,000	(12.4%)
Trans fm 187 Bayshore Redev Fd	1,195,347	905,700	1,030,700	858,500	-	858,500	(5.2%)
Trans fm 215 Debt Service	600	1,400	1,200	-	-	-	(100.0%)
Trans fm 217 Debt Serv	2,000	2,100	2,000	-	-	-	(100.0%)
Trans fm 306 Pk & Rec Cap	321,800	321,100	321,100	320,000	-	320,000	(0.3%)
Trans fm 313 Gas Tax Cap Fd	14,117,600	13,141,600	13,141,600	13,142,900	-	13,142,900	0.0%
Trans fm 345 Pk & Rec Cap	130,000	150,000	150,000	150,000	-	150,000	0.0%
Trans fm 346 Pks Unincorp Cap Fd	2,810,200	2,779,900	2,779,900	2,785,700	-	2,785,700	0.2%
Trans fm 350 EMS Cap Fd	443,900	447,700	447,700	448,000	-	448,000	0.1%
Trans fm 355 Library Cap Fd	1,162,600	1,161,000	1,161,000	1,159,300	-	1,159,300	(0.1%)
Trans fm 381 Correctional Cap Fd	1,886,500	1,887,100	1,887,100	1,877,400	-	1,877,400	(0.5%)
Trans fm 385 Law Enforc Cap Fd	2,649,000	2,656,600	2,656,600	1,872,700	-	1,872,700	(29.5%)
Trans fm 390 Gen Gov Fac Cap Fd	4,334,500	4,382,700	4,382,700	5,169,400	-	5,169,400	18.0%
Carry Forward	6,356,200	6,550,900	6,657,200	6,082,500	-	6,082,500	(7.2%)
Less 5% Required By Law	-	(25,800)	-	(25,700)	-	(25,700)	(0.4%)
Total Funding	131,915,522	39,277,800	39,546,400	38,742,800	-	38,742,800	(1.4%)

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Debt Service

**General Governmental Debt
Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212)**

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Debt Service	-	13,159,000	13,159,000	-
Current Level of Service Budget	-	13,159,000	13,159,000	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Arbitrage Services	5,013	7,000	7,000	7,000	-	7,000	0.0%
Payment to Escrow Agent	91,707,638	-	-	-	-	-	na
Debt Service	148,579	87,000	10,000	10,000	-	10,000	(88.5%)
Debt Service - Principal	8,040,000	9,440,000	9,440,000	9,900,000	-	9,900,000	4.9%
Debt Service - Interest Expense	4,017,956	3,697,200	3,697,200	3,242,000	-	3,242,000	(12.3%)
Net Operating Budget	103,919,186	13,231,200	13,154,200	13,159,000	-	13,159,000	(0.5%)
Total Budget	103,919,186	13,231,200	13,154,200	13,159,000	-	13,159,000	(0.5%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	484	100	100	100	-	100	0.0%
Bond Proceeds	89,780,000	-	-	-	-	-	na
Trans fm 313 Gas Tax Cap Fd	14,117,600	13,141,600	13,141,600	13,142,900	-	13,142,900	0.0%
Carry Forward	49,600	89,500	28,500	16,000	-	16,000	(82.1%)
Total Funding	103,947,684	13,231,200	13,170,200	13,159,000	-	13,159,000	(0.5%)

Notes:

Purpose: Gas Tax Refunding Revenue Bonds, Series 2003
Principal Outstanding as of September 30, 2015: \$0
Final Maturity: June 1, 2013
Interest Rate: 3.70% - 5.25%
Revenue Pledged: 5-cent, 6-cent, 7th cent, and 9th cent Gas Tax

Purpose: Gas Tax Revenue Bonds, Series 2005
Principal Outstanding as of September 30, 2015: \$0
Final Maturity: June 1, 2015
Interest Rate: 3.00% - 5.00%
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

Purpose: Gas Tax Refunding Revenue Bonds, Series 2012
Principal Outstanding as of September 30, 2015: \$25,725,000
Final Maturity: June 1, 2023
Interest Rate: 3.00% - 5.00%
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

Purpose: Gas Tax Refunding Revenue Bonds, Series 2014
Principal Outstanding as of September 30, 2015: \$88,715,000
Final Maturity: June 1, 2025
Interest Rate: 2.33%
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

Debt Service

General Governmental Debt Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212)

On April 10, 2012, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2003. The partial refunding generated a net present value savings of 9.21%, or \$3,811,782. The refunding also will release approximately \$2.8 million of cash in June 2013 from existing debt service reserves currently restricted pursuant to the bond covenants. The new Gas Tax Refunding Revenue Bonds, Series 2012, were issued without any reserve or reserve insurance policy.

On May 13, 2014, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2005. The partial refunding generated a net present value savings of 11.38%, or \$9,731,581. The new Gas Tax Refunding Revenue Bonds, Series 2014, were issued without any reserve or reserve insurance policy.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Debt Service

General Governmental Debt

1994 and 2003 Capital Improvement Revenue Refunding Bd (215)

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Arbitrage Services	2,506	-	-	-	-	-	na
Net Operating Budget	2,506	-	-	-	-	-	na
Trans to 298 Sp Ob Bd '10	600	1,400	1,200	-	-	-	(100.0%)
Total Budget	3,106	1,400	1,200	-	-	-	(100.0%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	8	100	-	-	-	-	(100.0%)
Carry Forward	4,300	1,300	1,200	-	-	-	(100.0%)
Total Funding	4,308	1,400	1,200	-	-	-	(100.0%)

Notes:

Purpose: Construct the Jail Expansion/Parking Garage and the Development Services Building Expansion/Parking Garage and refund prior debt. (The Development Services Building Expansion/Parking Garage portion of the debt was defeased on September 21, 2007)

Principal Outstanding as of September 30, 2015: \$0

Final Maturity was to be October 1, 2033

Interest Rate (on remaining bonds): 4.75%

Next Principal payment was to be October 1, 2030

Revenue Pledged: Local Government Half Cent Sales Tax

Reserve Fund 217 was established to fund the parity reserve account for all the Special Obligation Bonds affected.

On October 25, 2011, the Board approved the partial refunding of the Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 5.05%, or \$4,846,269. The refunding also released approximately \$5.3 million of cash from existing debt service reserves currently restricted pursuant to the bond covenants. The new Special Obligation Refunding Revenue Bonds, Series 2011, were issued without any reserve or reserve insurance policy, and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

On March 12, 2013, the Board approved to refund all remaining outstanding Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 2.96%, or \$2,064,642. The refunding also released the balance of cash (approximately \$10.4 million) from existing debt service reserves currently restricted pursuant to the bond covenants. The new Special Obligation Refunding Revenue Bonds, Series 2013, were issued without any reserve or reserve insurance policy, and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Debt Service

General Governmental Debt

2005 Capital Improvement Revenue Refunding Bonds (216)

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Arbitrage Services	2,506	-	-	-	-	-	na
Net Operating Budget	2,506	-	-	-	-	-	na
Trans to 298 Sp Ob Bd '10	2,000	2,100	2,000	-	-	-	(100.0%)
Total Budget	4,506	2,100	2,000	-	-	-	(100.0%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	(9)	100	-	-	-	-	(100.0%)
Carry Forward	6,400	2,000	2,000	-	-	-	(100.0%)
Total Funding	6,391	2,100	2,000	-	-	-	(100.0%)

Notes:

Purpose: Construct North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, Emergency Service Center, and refinance Commercial Paper debt.

Principal Outstanding as of September 30, 2015: \$0

Final Maturity was to be October 1, 2035

Interest Rate: 4.375% - 4.625%

Next Principal payment was to be October 1, 2025

Revenue Pledged: Local Government Half Cent Sales Tax

Reserve Fund 217 was established to fund the parity reserve account for all the Special Obligation Bonds affected.

On October 25, 2011, the Board approved the partial refunding of the Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 5.05%, or \$4,846,269. The refunding also released approximately \$5.3 million of cash from existing debt service reserves currently restricted pursuant to the bond covenants. The new Special Obligation Refunding Revenue Bonds, Series 2011, were issued without any reserve or reserve insurance policy, and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

On March 12, 2013, the Board approved to refund all remaining outstanding Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 2.96%, or \$2,064,642. The refunding also released the balance of cash (approximately \$10.4 million) from existing debt service reserves currently restricted pursuant to the bond covenants. The new Special Obligation Refunding Revenue Bonds, Series 2013, were issued without any reserve or reserve insurance policy, and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Debt Service

**General Governmental Debt
2003 and 2005 Sales Tax Revenue Bonds Reserve (217)**

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
							0.0%
							0.0%
Total Budget							0.0%
Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	192	-	-	-	-	-	na
Total Funding	192	-	-	-	-	-	na

Notes:

Balance of contributed funds as of September 30, 2015:

\$0 Fund 412 - Water User Fee Capital Fund
\$0 Fund 414 - Sewer User Fee Capital Fund

Based on the Debt Service Reserve Requirement within the Bond documents and the dramatic deteriorating of the bond insurer's credit ratings, the County was obligated to allocate certain moneys to fund the parity Reserve Account by March 31, 2009. On March 24, 2009, agenda item 16(F)7 and again on September 29, 2009, agenda item 16(F)5, the Board of County Commissioners approved to allocate undesignated fund balances of the Collier County Water/Sewer District Capital and Solid Waste Landfill Closure accounts in the total amount of \$19,570,800. These moneys were placed into Sales Tax Bond Reserve Fund 217 to satisfy the funding up of the parity Reserve Account.

On October 26, 2010, the Board approved the refunding of the Capital Improvement Revenue Bonds, Series 2002. The refunding released approximately \$3.8 million of cash reserved pursuant to the existing bond covenants. The new refunding Bonds were issued without any reserve or reserve insurance policy and are budgeted in fund 298.

On October 25, 2011, the Board approved the partial refunding of the Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 5.05%, or \$4,846,269. The refunding also released approximately \$5.3 million of cash from existing debt service reserves currently restricted pursuant to the bond covenants. The new refunding Bonds, Series 2011, were issued without any reserve or reserve insurance policy and are budgeted in fund 298.

On March 12, 2013, the Board approved to refund all remaining outstanding Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 3.59%, or \$2,064,642. The refunding also released the balance of cash (approximately \$10.4 million) from existing debt service reserves currently restricted pursuant to the bond covenants. The new Special Obligation Refunding Revenue Bonds, Series 2013, were issued without any reserve or reserve insurance policy, and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

The Special Obligation Refunding Revenue Bonds, Series 2010B, Series 2011 and Series 2013, eliminated onerous debt service surety requirements, allowing the release of all borrowed utility and solid waste enterprise funds.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Debt Service

**General Governmental Debt
Caribbean Gardens General Obligation Debt Service (220)**

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Reserves, Transfers, and Interest	-	1,400	1,400	-
Current Level of Service Budget	-	1,400	1,400	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans to 001 General Fund	1,300	3,300	2,200	1,400	-	1,400	(57.6%)
Total Budget	1,300	3,300	2,200	1,400	-	1,400	(57.6%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	372	-	-	-	-	-	na
Delinquent Ad Valorem Taxes	1,009	1,500	700	1,500	-	1,500	0.0%
Interest/Misc	5	200	-	-	-	-	(100.0%)
Carry Forward	1,400	1,700	1,500	-	-	-	(100.0%)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	2,786	3,300	2,200	1,400	-	1,400	(57.6%)

Notes:

Purpose: Purchase Caribbean Gardens

Principal Outstanding as of September 30, 2015: \$0

Final Maturity was to be October 1, 2015

Revenue Pledged was Ad Valorem Taxes

On November 2, 2004, Collier County voters approved a referendum authorizing the acquisition of certain land, including the land currently used as Caribbean Gardens, for the purpose of ensuring the continued operation of the Caribbean Gardens Zoo, by issuing bonds payable from ad valorem taxes not to exceed 0.15 mills for a period of 10 years. On July 26, 2005, the Board approved a Resolution authorizing a loan from the Commercial Paper Program in an amount not to exceed \$40 million. With our aggressive management of prepaying down principal over 4 years, the loan was paid off in July 2009 and the taxpayers in Collier County were no longer levied 0.15 mills.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Debt Service

**General Governmental Debt
Naples Park Drainage Debt Service (226)**

Program Summary		FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Divisional Administration		-	12,000	-	12,000
Reserves, Transfers, and Interest		-	-	12,000	-12,000
Current Level of Service Budget		-	12,000	12,000	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	-	11,800	-	12,000	-	12,000	1.7%
Net Operating Budget	-	11,800	-	12,000	-	12,000	1.7%
Total Budget	-	11,800	-	12,000	-	12,000	1.7%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	57	-	100	100	-	100	na
Carry Forward	11,700	11,800	11,800	11,900	-	11,900	0.8%
Total Funding	11,757	11,800	11,900	12,000	-	12,000	1.7%

Notes:

Purpose: Naples Park Drainage Improvements.
Principal Outstanding as of September 30, 2015: \$0
Final Maturity was to be September 1, 2012
Interest Rate: 6.45%
Revenue Pledged was Naples Park Assessment

On January 25, 2011, the Board approved the prepayment of the Naples Park Area Stormwater Improvement Assessment Bond, Series 1997. Sufficient assessment proceeds had accumulated in the debt service fund to allow an extraordinary redemption of principal which paid off the bonds. The savings realized from paying off the bonds 7 months early was \$6,556.

On June 22, 2010 the Board approved a work order under Project 69081 for the construction of sidewalk and stormwater drainage improvements along 111th Avenue North and 8th Street North in Naples Park. The work order funding, was provided by the Gas Tax Capital Project Fund 313. The cost of the stormwater drainage component of this project was \$120,090.30. The remaining Naples Park Area Stormwater Improvement Assessment proceeds may be utilized to reimburse the Gas Tax Capital Project Fund 313 for the stormwater drainage component of Project 69081. Accordingly, in FY 2012 \$100,000 was transferred to the Gas Tax Capital Project Fund 313 with the balance of \$20,100 transferred in FY 2013.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Debt Service

**General Governmental Debt
Pine Ridge/Naples Production Park Debt (232)**

Program Summary		FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Reserves, Transfers, and Interest		-	856,300	856,300	-
Current Level of Service Budget		-	856,300	856,300	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans to Property Appraiser	10,975	12,000	-	-	-	-	(100.0%)
Trans to Tax Collector	-	15,000	-	-	-	-	(100.0%)
Trans to 132 Pine Ridge	700,000	305,100	305,100	13,100	-	13,100	(95.7%)
Trans to 138 Naples Prod Pk	-	-	-	650,000	-	650,000	na
Reserves for Debt Service	-	805,500	-	193,200	-	193,200	(76.0%)
Total Budget	710,975	1,137,600	305,100	856,300	-	856,300	(24.7%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	7,462	4,200	4,500	4,000	-	4,000	(4.8%)
Carry Forward	1,856,600	1,133,600	1,153,100	852,500	-	852,500	(24.8%)
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
Total Funding	1,864,062	1,137,600	1,157,600	856,300	-	856,300	(24.7%)

Notes:

Purpose: Pine Ridge Industrial Park and Naples Production Park Improvements.
Principal Outstanding as of September 30, 2015: \$0
Final Maturity was to be October 1, 2013
Revenue Pledged was Assessments
Last Fiscal Year to Bill Assessments: 2013

The two industrial park MSTUs' were created in the early 1980's to fund capital improvements that benefited the park owners. These improvements were funded by debt and were paid back by a special assessment. On April 14, 2009, the Board of County Commissioners approved agenda item 16 (B) 12 to move the residual money remaining into the Pine Ridge Industrial Park Capital Fund 132 (\$3,393,940) and Naples Production Park Capital Improvement Fund 138 (\$2,776,860). The capital improvements proposed were to construct and repair intersections, roads, and drainage.

The balance remaining, \$193,200 belongs to the Naples Production Park MST&BU.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Debt Service

**General Governmental Debt
Euclid & Lakeland Ave Assessment (253)**

Program Summary		FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Reserves, Transfers, and Interest		-	90,100	90,100	-
Current Level of Service Budget		-	90,100	90,100	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Reserves for Debt Service	-	89,500	-	90,100	-	90,100	0.7%
Total Budget	-	89,500	-	90,100	-	90,100	0.7%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	432	500	500	500	-	500	0.0%
Carry Forward	88,600	89,000	89,100	89,600	-	89,600	0.7%
Total Funding	89,032	89,500	89,600	90,100	-	90,100	0.7%

Notes:

Purpose: Water, Sewer, Drainage Improvements in assessment area.
Principal Outstanding as of September 30, 2015: \$0
Final Maturity was to be October 1, 1995
Revenue Pledged was Assessments

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Debt Service

General Governmental Debt

Forest Lakes Roadway Limited General Obligation Bonds (259)

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Debt Service	-	1,382,400	1,382,400	-
Current Level of Service Budget	-	1,382,400	1,382,400	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Arbitrage Services	2,506	3,500	3,500	3,500	-	3,500	0.0%
Debt Service	371	1,000	-	-	-	-	(100.0%)
Debt Service - Principal	390,000	410,000	410,000	425,000	-	425,000	3.7%
Debt Service - Interest Expense	163,475	147,500	147,500	130,800	-	130,800	(11.3%)
Net Operating Budget	556,352	562,000	561,000	559,300	-	559,300	(0.5%)
Trans to Property Appraiser	3,374	4,700	4,700	4,700	-	4,700	0.0%
Trans to Tax Collector	8,535	12,100	12,100	12,800	-	12,800	5.8%
Reserves for Debt Service	-	799,400	-	750,000	-	750,000	(6.2%)
Reserves for Cash Flow	-	55,800	-	55,600	-	55,600	(0.4%)
Total Budget	568,262	1,434,000	577,800	1,382,400	-	1,382,400	(3.6%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	355,746	405,900	389,600	428,600	-	428,600	5.6%
Interest/Misc	4,368	1,000	2,300	2,000	-	2,000	100.0%
Trans frm Property Appraiser	479	-	-	-	-	-	na
Trans frm Tax Collector	3,165	-	-	-	-	-	na
Trans fm 159 Forest Lake Fd	973,200	114,200	114,200	100,000	-	100,000	(12.4%)
Carry Forward	176,200	933,200	944,900	873,200	-	873,200	(6.4%)
Less 5% Required By Law	-	(20,300)	-	(21,400)	-	(21,400)	5.4%
Total Funding	1,513,157	1,434,000	1,451,000	1,382,400	-	1,382,400	(3.6%)

Notes:

Purpose: Forest Lakes Roadway Capital Improvements.

Principal Outstanding as of September 30, 2015: \$3,355,000

Final Maturity: January 1, 2022

Interest Rate: 3.75% - 4.25%

Revenue Pledged: Ad Valorem Taxes

Forest Lakes MSTU Limited General Obligation Bonds approved by district referendum in November 2006, totaling up to \$6,250,000, were sold in October 2007. Net proceeds booked to the project fund (159) totaled \$6,100,000. Debt service on the bonds will average \$553,200 annually over the remaining six (6) year amortization. Currently, the MSTU is authorized by referendum to levy up to \$4.0000 per \$1,000 of taxable value in order to pay debt service. Two separate levies, one for operating and one for debt exist. While taxable value within the district has decreased 20.5 percent since FY 2010, the market is stabilizing. Taxable value this year increased 7.50% to \$147,179,626. For FY 2016, this funds total reserve position amounts to \$805,600 which represents 1.45 times average debt service. At a minimum, this level of reserve should be maintained. This reserve position off-sets the fact that applying the total authorized maximum millage rate (4.0000 mills) to current taxable value only marginally covers debt service. The reserve also protects against any unexpected decrease in taxable value.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Debt Service

General Governmental Debt

Radio Road East MSTU Limited General Obligation Bond (266)

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Debt Service	-	71,000	71,000	-
Reserves, Transfers, and Interest	-	102,000	102,000	-
Current Level of Service Budget	-	173,000	173,000	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Arbitrage Services	2,506	3,000	3,000	3,000	-	3,000	0.0%
Debt Service	-	2,800	-	2,800	-	2,800	0.0%
Debt Service - Principal	48,951	50,700	50,700	52,500	-	52,500	3.6%
Debt Service - Interest Expense	16,128	14,500	14,500	12,700	-	12,700	(12.4%)
Net Operating Budget	67,586	71,000	68,200	71,000	-	71,000	0.0%
Trans to Property Appraiser	720	1,500	1,500	1,500	-	1,500	0.0%
Trans to Tax Collector	1,637	2,900	2,900	2,900	-	2,900	0.0%
Reserves for Future Debt Service	-	91,100	-	91,100	-	91,100	0.0%
Reserves for Cash Flow	-	6,500	-	6,500	-	6,500	0.0%
Total Budget	69,943	173,000	72,600	173,000	-	173,000	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	76,379	93,700	89,900	70,600	-	70,600	(24.7%)
Interest/Misc	474	-	300	-	-	-	na
Trans frm Property Appraiser	103	-	-	-	-	-	na
Trans frm Tax Collector	607	-	-	-	-	-	na
Carry Forward	80,700	84,000	88,300	105,900	-	105,900	26.1%
Less 5% Required By Law	-	(4,700)	-	(3,500)	-	(3,500)	(25.5%)
Total Funding	158,263	173,000	178,500	173,000	-	173,000	0.0%

Notes:

Purpose: Acquisition, construction, and equipping of various landscaping and irrigation improvements in the Radio Road East MSTU.

Principal Outstanding as of September 30, 2015: \$391,515

Final Maturity: June 01, 2022

Interest Rate: 3.44% fixed rate with a maturity no longer than 10 years

Revenue Pledged: Voter approved Ad Valorem Taxes

Referendum held January 31, 2012

On January 31, 2012, a bond referendum election was held and the issuance of up to \$649,000 of limited general obligation bonds payable from ad valorem taxes levied on all taxable property within the MSTU, not to exceed .5 mills, was approved by a majority of the qualified electors within the MSTU. The proceeds were used to construct landscape and irrigation improvements within the district. The financing will mature on 6/1/2022.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Debt Service

**General Governmental Debt
Series 2005a Limited General Obligation Bond (272)**

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Debt Service	-	84,900	84,900	-
Current Level of Service Budget	-	84,900	84,900	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans to Property Appraiser	45,424	-	-	-	-	-	na
Trans to 174 Consvr Collier Maint	-	54,000	54,000	84,900	-	84,900	57.2%
Total Budget	45,424	54,000	54,000	84,900	-	84,900	57.2%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	815	-	-	-	-	-	na
Delinquent Ad Valorem Taxes	32,988	-	30,000	-	-	-	na
Interest/Misc	462	400	600	300	-	300	(25.0%)
Carry Forward	119,200	53,600	108,000	84,600	-	84,600	57.8%
Total Funding	153,465	54,000	138,600	84,900	-	84,900	57.2%

Notes:

Purpose: Fund acquisition of environmentally sensitive land. Debt service for Conservation Collier.

Principal Outstanding as of September 30, 2015: \$0

Final Maturity: January 1, 2013

Interest Rate: 3.00% - 5.00%

Revenue Pledged: Voter approved Ad Valorem Taxes

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Debt Service

**General Governmental Debt
Series 2008 Limited General Obligation Bond (273)**

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Reserves, Transfers, and Interest	-	200	200	-
Current Level of Service Budget	-	200	200	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans to 174 Consvr Collier Maint	34,900	37,200	37,100	200	-	200	(99.5%)
Total Budget	34,900	37,200	37,100	200	-	200	(99.5%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	167	-	200	200	-	200	na
Carry Forward	71,600	37,200	36,900	-	-	-	(100.0%)
Total Funding	71,767	37,200	37,100	200	-	200	(99.5%)

Notes:

Purpose: Fund acquisition of approximately 2,511 acres of environmentally sensitive real property located in the Lake Trafford Area, commonly known as Pepper Ranch, for Conservation Collier.

Principal Outstanding as of September 30, 2015: \$0
 Final Maturity was to be January 1, 2013
 Interest Rate: 4.14%
 Revenue Pledged was Voter approved Ad Valorem Taxes

On April 12, 2011, the Board approved the prepayment of the Collier County Limited General Obligation Bond, Series 2008. The bonds were payable from a levy of up to 0.25 mills. Sufficient unused monies have accumulated in the Conservation Collier acquisition fund 172 to allow for the prepayment of bonds in the amount of \$7.1 million, which includes a 3% premium for early prepayment, plus accrued interest. The gross savings realized was \$131,725.

Current FY 2016:

FY 2016 activity is limited to returning residual funds to the Conservation Collier Maintenance fund.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Debt Service

**General Governmental Debt
CRA Taxable Note (Fifth Third Bank), Series 2013 (287)**

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Debt Service	-	1,655,000	1,655,000	-
Current Level of Service Budget	-	1,655,000	1,655,000	-

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Debt Service	-	1,000	1,000	1,000	-	1,000	0.0%
Debt Service - Principal	793,503	504,000	629,000	504,000	-	504,000	0.0%
Debt Service - Interest Expense	279,849	325,000	285,000	266,000	-	266,000	(18.2%)
Net Operating Budget	1,073,352	830,000	915,000	771,000	-	771,000	(7.1%)
Reserves for Contingencies	-	25,000	-	84,000	-	84,000	236.0%
Reserves for Debt Service	-	680,400	-	800,000	-	800,000	17.6%
Total Budget	1,073,352	1,535,400	915,000	1,655,000	-	1,655,000	7.8%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	2,859	2,500	3,200	3,800	-	3,800	52.0%
Trans fm 187 Bayshore Redev Fd	1,195,347	905,700	1,030,700	858,500	-	858,500	(5.2%)
Carry Forward	549,200	627,400	674,000	792,900	-	792,900	26.4%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
Total Funding	1,747,406	1,535,400	1,707,900	1,655,000	-	1,655,000	7.8%

Notes:

Purpose: Bayshore / Gateway Triangle Community Redevelopment Agency (CRA) and acquisition and capital improvements.
Principal Outstanding as of September 30, 2015: \$6,009,577
Final Balloon Maturity: \$4,748,973, June 1, 2018
Interest Rate: Monthly variable interest rate of 30-day LIBOR plus 3.75%
Pledged: All available non-ad valorem revenues of the Bayshore Gateway Community Redevelopment Agency

On May 14, 2013, agenda item 14.B.1., the Board approved the Fifth Third Bank Loan Agreement restructuring the note. The Series 2013 Taxable Note accomplished several important objectives including;

- Extending the re-payment deadline past September 1, 2014 at the same interest rate factor while allowing the CRA time to pursue re-development initiatives under improving economic conditions.
- Postpone the need to liquidate CRA owned property at a substantial loss and allow the property to be sold within an improving market environment and in reasonable conformance with existing approved re-development plans.
- Use existing debt service reserve cash to pay down the current term loan, thereby mitigating interest costs, and re-establish a lower debt service reserve.
- Maintain monthly principal and interest payments and establishes a level of budgetary and financial flexibility within the CRA.

Forecast FY 2015:

Any additional prepayment of principal from CRA land sale proceeds would be in addition to the forecast principal reduction shown above.

Current FY 2016:

Principal outstanding at September 30, 2015 is \$6,009,577. In accordance with terms of the loan agreement, reserves for debt service are increased.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Debt Service

General Governmental Debt

Special Obligation Bonds, Series 2010, 2010B, 2011 and 2013 (298)

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
Debt Service	-	32,000	-	32,000
Reserves, Transfers, and Interest	-	2,996,700	3,028,700	-32,000
Principal and Interest Payments, Series 2010 Bonds	-	4,051,000	4,051,000	-
2010 Special Obligation Revenue Bonds, due in annual installments through July 1, 2034; interest at 3.00% to 4.50% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.				
Principal and Interest Payments, Series 2010B Bonds	-	2,711,600	2,711,600	-
2010B Special Obligation Revenue Bonds, due in annual installments through October 1, 2021; interest at 3.00% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.				
Principal and Interest Payments, Series 2011 Bonds	-	8,690,200	8,690,200	-
2011 Special Obligation Revenue Bonds, due in annual installments through October 1, 2029; interest at 2.50% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.				
Principal and Interest Payments, Series 2013 Bonds	-	2,847,000	2,847,000	-
2013 Special Obligation Revenue Bonds, due in annual installments through October 1, 2035; interest at 3.50% to 4.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.				
Current Level of Service Budget	-	21,328,500	21,328,500	-

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Debt Service

General Governmental Debt

Special Obligation Bonds, Series 2010, 2010B, 2011 and 2013 (298)

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Arbitrage Services	8,210	12,000	12,000	12,000	-	12,000	0.0%
Debt Service	320	20,000	20,000	20,000	-	20,000	0.0%
Debt Service - Principal	9,145,000	8,885,000	8,885,000	9,280,000	-	9,280,000	4.4%
Debt Service - Interest Expense	9,673,870	9,425,700	9,425,700	9,019,800	-	9,019,800	(4.3%)
Net Operating Budget	18,827,400	18,342,700	18,342,700	18,331,800	-	18,331,800	(0.1%)
Reserves for Debt Service	-	128,300	-	-	-	-	(100.0%)
Reserves for Future Debt Service	-	1,672,800	-	1,431,700	-	1,431,700	(14.4%)
Reserves for Cash Flow	-	1,423,500	-	1,565,000	-	1,565,000	9.9%
Total Budget	18,827,400	21,567,300	18,342,700	21,328,500	-	21,328,500	(1.1%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	540	-	-	-	-	-	na
Interest/Misc	13,613	6,300	6,300	6,300	-	6,300	0.0%
Trans fm 001 Gen Fund	3,657,700	3,079,600	3,079,600	3,077,500	-	3,077,500	(0.1%)
Trans fm 101 Transp Op Fd	1,189,300	1,205,500	1,205,500	1,206,600	-	1,206,600	0.1%
Trans fm 113 Comm Dev Fd	402,300	-	-	-	-	-	na
Trans fm 215 Debt Service	600	1,400	1,200	-	-	-	(100.0%)
Trans fm 217 Debt Serv	2,000	2,100	2,000	-	-	-	(100.0%)
Trans fm 306 Pk & Rec Cap	321,800	321,100	321,100	320,000	-	320,000	(0.3%)
Trans fm 345 Pk & Rec Cap	130,000	150,000	150,000	150,000	-	150,000	0.0%
Trans fm 346 Pks Unincorp Cap Fd	2,810,200	2,779,900	2,779,900	2,785,700	-	2,785,700	0.2%
Trans fm 350 EMS Cap Fd	443,900	447,700	447,700	448,000	-	448,000	0.1%
Trans fm 355 Library Cap Fd	1,162,600	1,161,000	1,161,000	1,159,300	-	1,159,300	(0.1%)
Trans fm 381 Correctional Cap Fd	1,886,500	1,887,100	1,887,100	1,877,400	-	1,877,400	(0.5%)
Trans fm 385 Law Enforc Cap Fd	2,649,000	2,656,600	2,656,600	1,872,700	-	1,872,700	(29.5%)
Trans fm 390 Gen Gov Fac Cap Fd	4,334,500	4,382,700	4,382,700	5,169,400	-	5,169,400	18.0%
Carry Forward	3,340,700	3,486,600	3,517,900	3,255,900	-	3,255,900	(6.6%)
Less 5% Required By Law	-	(300)	-	(300)	-	(300)	0.0%
Total Funding	22,345,253	21,567,300	21,598,600	21,328,500	-	21,328,500	(1.1%)

Notes:

Special Obligation Refunding Revenue Bonds, Series 2010:

Purpose: Refunding Commercial Paper. Major capital projects funded with the commercial paper loans were Golden Gate Library Expansion, South Regional Library, Fleet Expansion (BCC), Sheriff Fleet Building, Courthouse Annex, Emergency Service Center, Sheriff Special Operations Center, EMS station land purchase (Old US41 location)***, EMS ambulances, and 800 MHz Upgrade and Radio Locater System.

Principal Outstanding as of September 30, 2015: \$51,270,000

Final Maturity: July 1, 2034

Interest Rate: 3.00% to 4.50%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

***On September 28, 2007, the Board closed on a Commercial Paper Loan A-40-1 in the amount of \$880,000. The Loan proceeds were used on the purchase of land and the balance was to go to preconstruction activity for EMS station 411. Shortly after the land purchase, the economy and growth slowed down. The Board reprioritized their capital program to focus on maintenance projects and EMS station 411 was never built. In FY 2015, the Board started constructing EMS Station 73. The balance of the commercial paper loan proceeds were used on this project.

Debt Service

General Governmental Debt

Special Obligation Bonds, Series 2010, 2010B, 2011 and 2013 (298)

Special Obligation Refunding Revenue Bonds, Series 2010B:

Purpose: Refunding 2002 Capital Improvement Bond.

Major capital projects funded with the 2002 Capital Improvement Bond include Sheriff's Administration Building, Domestic Animal Services Center Building, Sheriff's Building on Horseshoe Drive, Immokalee Jail renovation, Goodland Boat Launch Land, Lely Barefoot Beach Land, North Naples Satellite Government Offices Building, North Naples Regional Library, Voting Machines (amortized over 10 years), and EMS Helicopter (amortized over 10 years).

Principal Outstanding as of September 30, 2015: \$16,370,000

Final Maturity: October 1, 2021

Interest Rate: 3.00% - 5.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Special Obligation Refunding Revenue Bonds, Series 2011:

Purpose: Partial refunding 2003 and 2005 Capital Improvement Bond.

Major capital projects funded with the 2003 Capital Improvement Bond include Jail Expansion/Parking Garage and the Development Services Building Expansion/Parking Garage and refund prior debt. (The Development Services Building Expansion/Parking Garage portion of the debt was defeased on September 21, 2007)

Major capital projects funded with the 2005 Capital Improvement Bond include North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, Emergency Service Center, and refinance Commercial Paper debt.

Principal Outstanding as of September 30, 2015: \$75,635,000

Final Maturity: October 1, 2029

Interest Rate: 2.50% - 5.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Special Obligation Refunding Revenue Bonds, Series 2013:

Purpose: Refunding all remaining outstanding 2003 and 2005 Capital Improvement Bond.

Major capital projects funded with the 2003 Capital Improvement Bond include Jail Expansion/Parking Garage and the Development Services Building Expansion/Parking Garage and refund prior debt. (The Development Services Building Expansion/Parking Garage portion of the debt was defeased on September 21, 2007)

Major capital projects funded with the 2005 Capital Improvement Bond include North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, Emergency Service Center, and refinance Commercial Paper debt.

Principal Outstanding as of September 30, 2015: \$73,805,000

Final Maturity: October 1, 2035

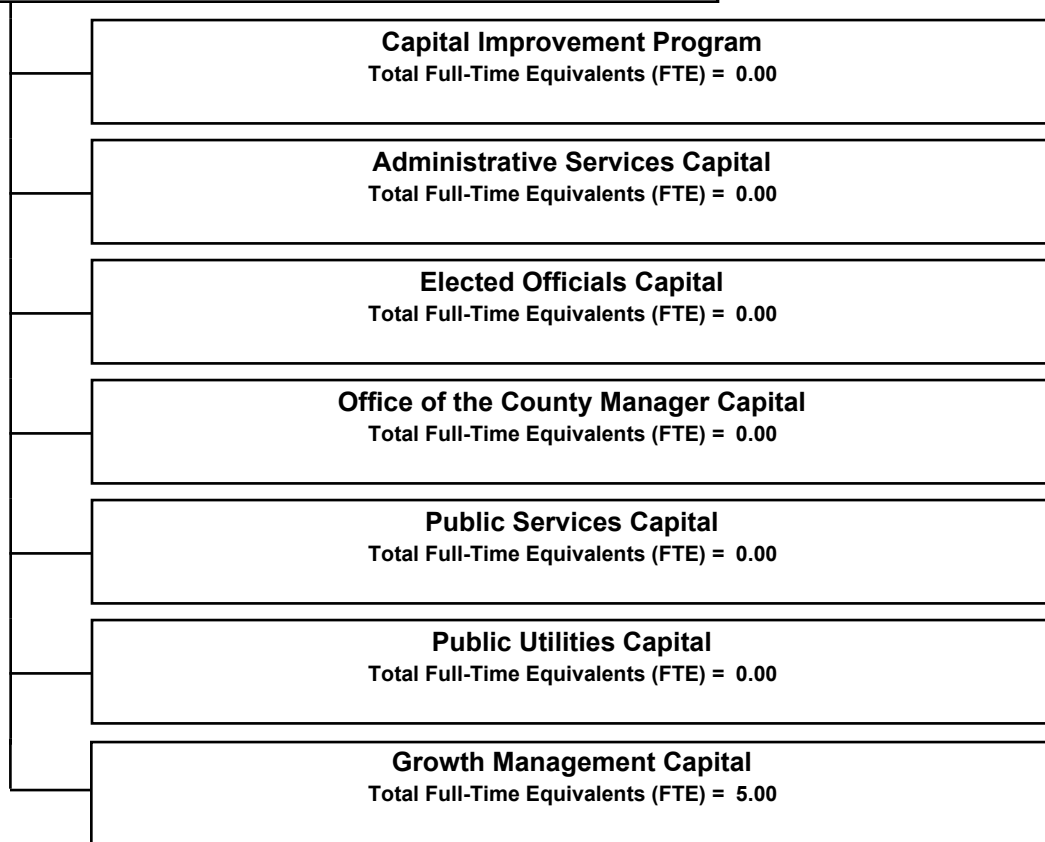
Interest Rate: 3.50% - 4.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Capital Improvement Program

Capital Improvement Program Organizational Chart

Total Full-Time Equivalents (FTE) = 5.00



Capital Improvement Program (CIP)

Collier County's Capital Improvement Program (CIP) includes growth necessitated projects scheduled in the five year Capital Improvement Element (CIE) of the County's Growth Management plan as well as non-CIE capital improvements not found in the CIE. The CIP reflects all capital improvements that have been included in the current year's adopted budget. CIP projects encompasses a wide range of projects, reflecting the diversity of services provided by the County, including county roads, parks, museum improvements, public safety and general government facilities, library facilities and materials, landfill improvements, stormwater management improvements, airport facilities, and water and sewer utility infrastructure required by the community.

Capital Improvement Element (CIE)

In 1985 and 1986 the Florida Legislature significantly strengthened the requirements for county and city comprehensive plans. One of the new provisions of the Local Government Comprehensive Planning and Land Development Regulation Act is the requirement that the local government comprehensive plans must contain a Capital Improvement Element (CIE). The CIE is a planning document that identifies public facilities that will be required during the next five or more years. The CIE is the foundation of Collier County's annual Capital Improvement Program.

Capital Improvement Program (CIP) Development

On an annual basis, Collier County prepares and adopts a five-year CIE consistent with the requirements of the Growth Management Plan. Utilizing the CIE framework, operating departments identify project needs and together with the appropriate Engineering Department or Facilities Management Department develop proposed project budgets. The proposed project budgets are submitted to the Office of Management and Budget (OMB). OMB reviews the proposed projects, groups them by funding source, determines the amount of funding available, reviews projects for consistency with the CIE, assembles the proposed CIP, and presents it to a capital project review committee for prioritization.

After being prioritized by the review committee the proposed CIP is presented to the Board of Collier County Commissioners in a workshop format. During the workshop the Board reviews the CIP and makes decisions as to the need, timing, and funding of projects. The Office of Management and Budget changes the CIP in accordance with the Board's direction and presents the annual CIP for adoption during the public budget hearings in September.

Funds budgeted for a specific project remain allocated until the project is completed. Additionally, project budgets are reviewed annually and, if needed, funding may be adjusted.

The FY 16 Capital Improvement Program (CIP)

Revenue: The Capital Improvement Program budget includes a variety of revenues that are used both for the direct funding of projects and as a source of debt service to retire bonds. Road construction is funded by a combination of gas taxes, impact fees, General Fund revenues, grants, interest and carry forward. Water and sewer utility projects are funded by impact fees, user fees, interest and carry forward. Solid Waste landfill projects are funded by landfill user fees, interest and carry forward. Growth related projects in parks, EMS, library, fire, correction, law enforcement and general governmental facility projects are funded by impact fees, interest and carry forward.

The County dedicates a portion of its General Fund revenue to the construction of capital projects and for the repayment of debt, an equivalent of 1/3 of a mill, however in FY 16, the equivalency amount was

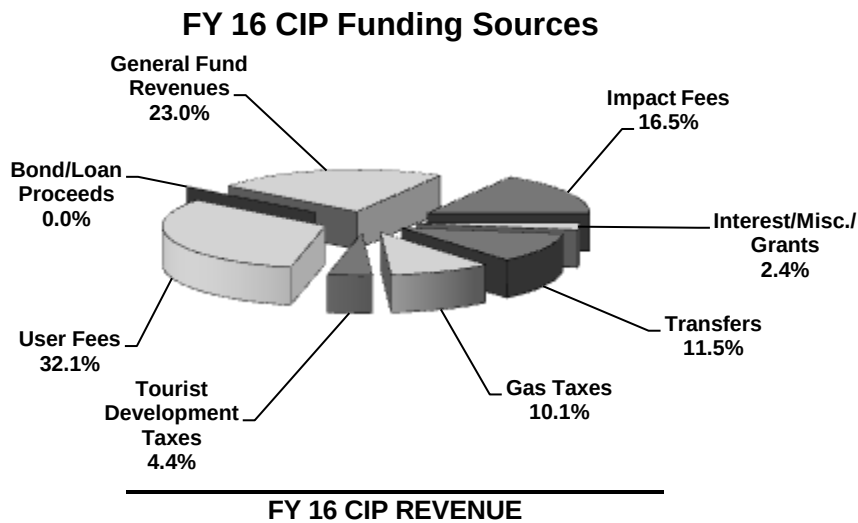
Collier County Government
Fiscal Year 2016 Adopted Budget – Capital Improvement Program

decreased to 0.3036 of a mill. Major renovations and repairs of government buildings and facilities, libraries, parks, EMS helicopters, 800 MHz Radio System and museum improvements are projects that typically receive funding from the General Fund. Airport Authority projects are funded through a combination of State Department of Transportation grants matched by a local contribution from the General Fund.

The County also earmarks General Fund revenue to construct countywide stormwater management projects. This dedicated revenue stream allows the Stormwater Department to apply for various Federal and State grants.

In the current economy, the County has scaled back its capital program. Since FY 07, Impact fees collections have dropped by more than 71%, growth related capital projects are no longer needed within the 5-year window or they have been deferred. Over the past few years, many growth related projects have been constructed from impact fee revenues, most have been financed. With this down turn in impact fee collections, the impact fee revenue stream is not adequate to meet impact fee debt service obligations. Until impact fee collections rebound a portion of the General Fund Capital allocation is being used to cover any Impact Fee Debt Service shortfall. This arrangement is considered an internal loan between the Impact Fee Funds and the General Fund.

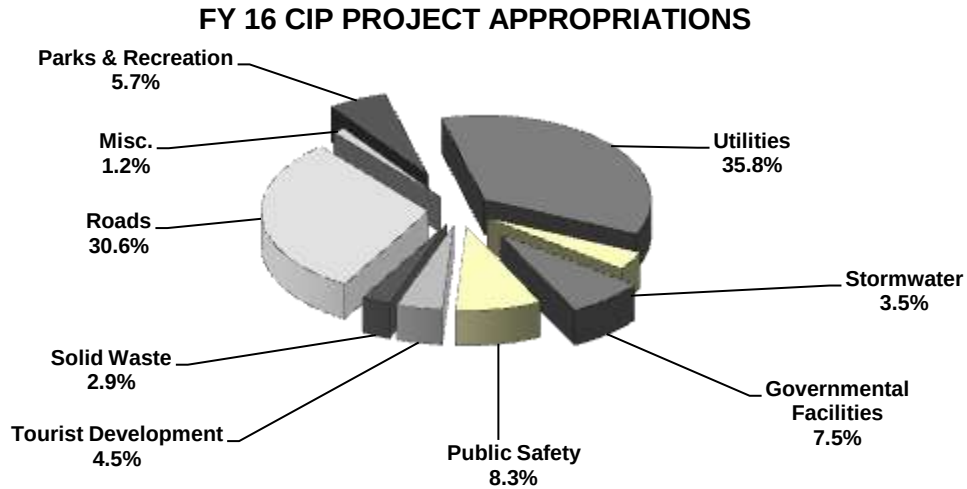
The FY 16 CIP includes total revenues of \$295,051,900 as shown below.



Gas Taxes	\$18,500,000
Tourist Development Taxes	8,095,700
User Fees	58,954,900
Bond/Loan Proceeds	0
General Fund Revenues	42,119,800
Impact Fees	30,232,800
Transfers	21,048,900
Interest/Misc./Grants	4,439,500
Total	183,391,600
Carry forward	114,745,400
Revenue Reserve	(3,085,100)
Net Revenue	\$295,051,900

Collier County Government
Fiscal Year 2016 Adopted Budget – Capital Improvement Program

Appropriations: FY 16 Capital Improvement Program appropriations include \$125,500,700 in planned project expenditures, reserves of \$95,944,700, debt service funding of \$46,600,200, transfers of \$26,505,200; impact fee refunds of \$154,100 and \$347,000 for Engineering/Project Manager operating costs including indirect cost reimbursements to the General Fund. The allocation of FY 16 CIP project appropriations is shown below.



FY 16 CIP APPROPRIATIONS	
Governmental Facilities	\$ 2,742,500
Public Safety	8,764,200
Tourist Development Council	7,298,200
Parks & Recreation	10,932,300
Stormwater Management.	4,862,000
Roads	39,229,000
Utilities	46,480,000
Solid Waste	2,825,000
Misc.*	2,367,500
Project Total	125,500,700
Reserves/Debt/Misc.	169,551,200
Total Appropriations	\$295,051,900

*Misc. includes Library \$600,000, Clam Bay Restoration \$120,400, Pelican Bay Capital Landscape & Irrigation Improvements \$666,900, Museum Capital \$520,000, and Airport \$460,200.

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

FY 16 CAPITAL IMPROVEMENT PROGRAM (CIP)
SUMMARY OF CAPITAL PROJECT FUNDING
(In Thousands)

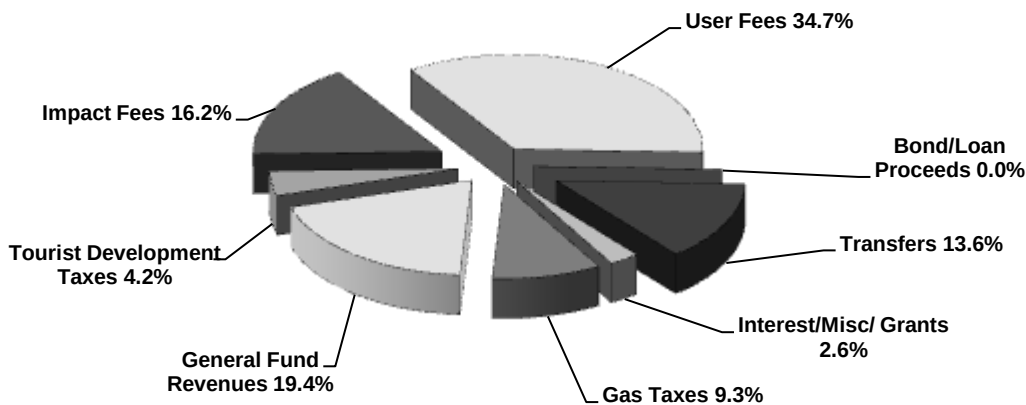
Dept./Functional Area	TDC Projects (Sp Rev Fd)	Co-Wide Cap Projects (Cap Proj Fd)	Library Projects (Cap Proj Fd)	Parks Projects (Cap Proj Fd)	Stormwater Projects (Cap Proj Fd)	Trans. Projects (Cap Proj Fd)	EMS Projects (Cap Proj Fd)	Misc. Projects (Cap Proj Fd)	Utilities Projects (Enterprise Fd)	Solid Waste Projects (Enterprise Fd)	FY2016 Total CIP
General Government	-	2,442.5	-	-	-	-	-	300.0	-	-	2,742.5
Public Safety	-	7,864.2	-	-	-	-	-	900.0	-	-	8,764.2
Physical Environment	5,915.0	78.3	-	-	4,783.7	-	-	787.3	-	-	11,564.3
Transportation	-	-	-	-	-	39,229.0	-	-	-	-	39,229.0
Culture & Recreation	1,383.2	350.0	250.0	10,932.3	-	-	-	520.0	-	-	13,435.5
Utilities Water	-	-	-	-	-	-	-	-	17,275.0	-	17,275.0
Utilities Wastewater	-	-	-	-	-	-	-	-	29,205.0	-	29,205.0
Solid Waste Landfill	-	-	-	-	-	-	-	-	-	2,825.0	2,825.0
Airport Authority	-	-	-	-	-	-	-	460.2	-	-	460.2
Project Expenditures:	7,298.2	10,735.0	250.0	10,932.3	4,783.7	39,229.0	-	2,967.5	46,480.0	2,825.0	125,500.7
Operating Costs/Reimb	80.3	-	-	-	-	200.0	-	5.7	61.0	-	347.0
Impact Fee Refunds	-	-	26.6	-	-	-	27.5	-	100.0	-	154.1
Transfers	1,148.9	6,276.5	-	12.0	905.5	4,803.3	-	218.3	13,140.7	-	26,505.2
Debt Service	-	6,299.4	1,159.3	3,255.7	-	13,142.9	448.0	3,750.1	18,544.8	-	46,600.2
Reserves	32,405.7	8,030.9	471.3	4,017.7	2.4	5,089.7	245.3	2,473.6	42,925.6	282.5	95,944.7
Non-Project Expenditures:	33,634.9	20,606.8	1,657.2	7,285.4	907.9	23,235.9	720.8	6,447.7	74,772.1	282.5	169,551.2
Total Expenditures:	40,933.1	31,341.8	1,907.2	18,217.7	5,691.6	62,464.9	720.8	9,415.2	121,252.1	3,107.5	295,051.9
Revenue	TDC Projects	Co-Wide Cap Projects	Library Projects	Parks Projects	Stormwater Projects	Trans. Projects	EMS Projects	Misc. Projects	Utilities Projects	Solid Waste Projects	FY2016 Total
Tourist Development Tax	8,095.7	-	-	-	-	-	-	-	-	-	8,095.7
Impact Fees	-	1,890.0	750.0	6,700.0	-	9,000.0	279.0	2,213.8	9,400.0	-	30,232.8
Gas Taxes	-	-	-	-	-	18,500.0	-	-	-	-	18,500.0
Assessments	-	-	-	-	-	-	-	534.2	-	-	534.2
Tfrs Property Taxes (001)	-	16,954.0	-	1,070.0	1,549.6	14,559.8	-	513.1	-	-	34,646.5
Tfrs Property Taxes (111)	-	-	-	500.0	4,011.8	2,427.3	-	-	-	-	6,939.1
Tfrs User Fees (408)	-	-	-	-	-	-	-	-	56,998.9	-	56,998.9
Tfrs (Other Funds)	-	4,115.2	585.0	-	-	-	150.7	3,057.3	13,140.7	1,956.0	23,004.9
Bond/Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-
Grants/Contributions	-	-	-	600.0	-	-	-	-	-	-	600.0
Interest/Miscellaneous	150.0	998.4	1.0	463.4	40.0	1,366.4	0.5	117.0	662.8	40.0	3,839.5
Carry Forward	33,099.9	7,528.6	608.7	9,272.5	92.2	18,054.7	304.6	3,117.8	41,552.9	1,113.5	114,745.4
Revenue Reserve	(412.5)	(144.4)	(37.5)	(388.2)	(2.0)	(1,443.3)	(14.0)	(138.0)	(503.2)	(2.0)	(3,085.1)
Total Revenue:	40,933.1	31,341.8	1,907.2	18,217.7	5,691.6	62,464.9	720.8	9,415.2	121,252.1	3,107.5	295,051.9

Collier County Government
Fiscal Year 2016 Adopted Budget – Capital Improvement Program

The Five-Year Capital Improvement Program (CIP) & Capital Improvement Element (CIE) of the Collier County Growth Management Plan

Revenue: The five-year CIE utilizes several revenue sources to fund the County's future facility needs. Road construction is funded through a combination of local and state gas taxes, impact fees, interest, and funds carried forward. Water and sewer utility projects are funded by impact fees, user fees, interest and funds carried forward. EMS, Library, Park, Fire, Law Enforcement, Correctional, and General Governmental facilities projects are partially or completely funded through impact fees, interest and funds carried forward. Certain general government and public safety capital expenditures typically funded through transfers from ad valorem taxes (General Fund or the Unincorporated Area General Fund) are Library, Parks, major replacement and repair projects and Stormwater Management improvements, which are not eligible to be funded by impact fees. Solid waste landfill projects are funded by landfill tipping fees. The five-year CIE revenue sources listed below represent the funding for the FY 16 - FY 20 CIP/CIE.

FIVE-YEAR CIP/CIE PLANNED REVENUE



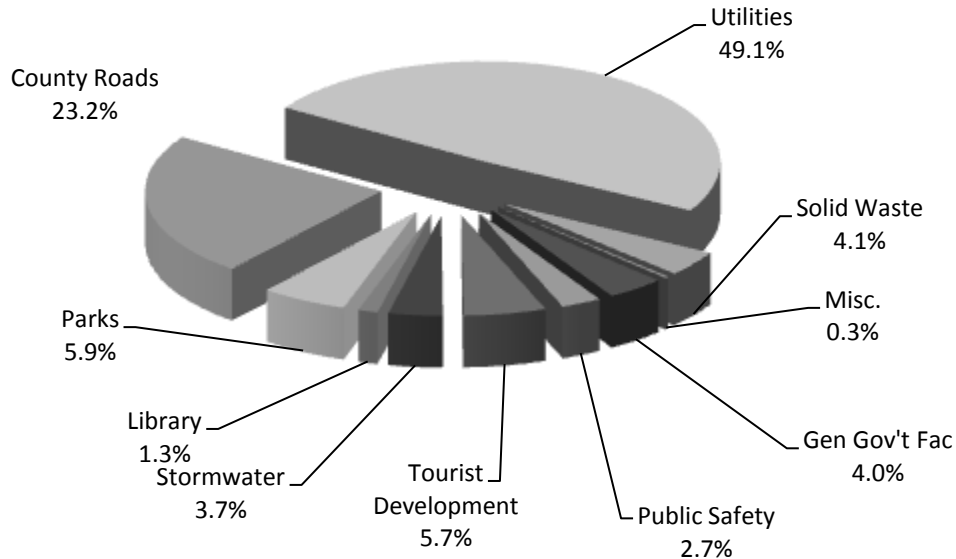
FIVE-YEAR CIP/CIE PLANNED REVENUE

Gas Taxes	\$ 92,500,000
General Fund Revenues	191,845,200
Tourist Development Tax	41,296,500
Impact Fees	160,526,900
User Fees	343,862,800
Bond/Loan Proceeds	0
Transfers	134,144,300
Interest/Misc./Grants	25,401,200
TOTAL REVENUE	\$ 989,576,900
Carry Forward	114,745,400
Reserves/Non-Project Expenses	(15,977,600)
TOTAL PROJECT FUNDING	\$1,088,344,700

Collier County Government
Fiscal Year 2016 Adopted Budget – Capital Improvement Program

Appropriations: The five-year CIE identifies public facilities that are needed to eliminate existing deficiencies or will be needed to meet the demands of future growth. Planned projects during the five years covered in the CIE total \$612,633,400. The five-year CIE is summarized below.

FIVE-YEAR CIP/CIE PLANNED PROJECTS



FIVE-YEAR CIP/CIE PLANNED PROJECTS

Governmental Facilities	\$ 24,402,500
Public Safety	16,878,900
Tourist Development	34,764,200
Stormwater Management.	22,722,000
Library	8,254,200
Parks & Recreation	36,343,100
Roads	141,977,000
Utilities	300,949,000
Solid Waste	25,075,000
Misc.*	1,767,500
Project Total	<u>613,133,400</u>
Reserves/Debt/Misc./ Operating	475,211,300
Total Appropriations	<u>\$1,088,344,700</u>

*Misc. includes Clam Bay Restoration \$120,400, Pelican Bay Capital Landscape & Irrigation Improvements \$666,900, Museum Capital \$520,000, and Airport \$460,200.

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

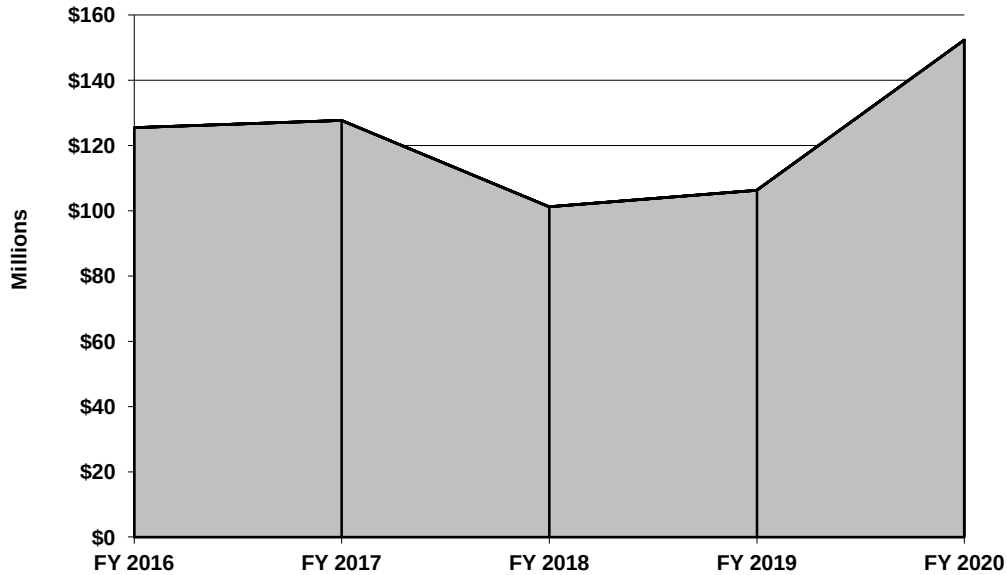
FY 16 - 20 CAPITAL IMPROVEMENT PROGRAM (CIP) / CAPITAL IMPROVEMENT ELEMENT (CIE)
SUMMARY OF CAPITAL PROJECT FUNDING
(In Thousands)

Dept./Functional Area	TDC Projects	Govt. Fac. Projects	Library Projects	Parks Projects	Stormwater Projects	Trans. Projects	EMS Projects	Misc. Projects	Utilities Projects	Solid Waste Projects	FY 16-20 CIP/CIE Expenses
General Government	-	24,102.5	-	-	-	-	-	300.0	-	-	24,402.5
Public Safety	-	12,293.9	-	-	-	-	3,685.0	900.0	-	-	16,878.9
Physical Environment	30,237.0	278.3	-	-	22,443.7	-	-	787.3	-	-	53,746.3
Transportation	-	-	-	-	-	141,977.0	-	-	-	-	141,977.0
Culture & Recreation	4,527.2	3,714.6	4,539.6	36,343.1	-	-	-	520.0	-	-	49,644.5
Utilities Water	-	-	-	-	-	-	-	-	90,390.0	-	90,390.0
Utilities Wastewater	-	-	-	-	-	-	-	-	210,559.0	-	210,559.0
Solid Waste Landfill	-	-	-	-	-	-	-	-	-	25,075.0	25,075.0
Airport Authority	-	-	-	-	-	-	-	460.2	-	-	460.2
Project Expenditures:	34,764.2	40,389.3	4,539.6	36,343.1	22,443.7	141,977.0	3,685.0	2,967.5	300,949.0	25,075.0	613,133.4
Operating Costs	401.5	-	-	-	-	200.0	-	-	305.0	-	906.5
Impact Fee Refunds	-	-	46.6	320.0	-	1,600.0	27.5	5.7	500.0	-	2,499.8
Transfers	5,744.5	42,081.4	-	60.0	4,807.6	24,803.3	-	218.3	68,225.2	-	145,940.3
Debt Service	-	29,569.0	5,798.9	16,300.8	-	65,681.0	2,241.5	18,646.0	91,294.9	-	229,532.1
Reserves	32,133.9	8,030.9	471.3	3,442.2	2.4	6,284.4	245.3	2,514.1	42,925.6	282.5	96,332.6
Non-Project Expenditures:	38,279.9	79,681.3	6,316.8	20,123.0	4,810.0	98,568.7	2,514.3	21,384.1	203,250.7	282.5	475,211.3
Total Expenditures:	73,044.1	120,070.6	10,856.4	56,466.1	27,253.7	240,545.7	6,199.3	24,351.6	504,199.7	25,357.5	1,088,344.7
Revenue	TDC Projects	Govt. Fac. Projects	Library Projects	Parks Projects	Stormwater Projects	Trans. Projects	EMS Projects	Misc. Projects	Utilities Projects	Solid Waste Projects	FY 16-20 CIP/CIE Revenues
Ad Valorem	-	-	-	-	-	-	-	-	-	-	-
Tourist Development Tax (TDC)	41,296.5	-	-	-	-	-	-	-	-	-	41,296.5
Impact Fees	-	10,034.4	3,982.0	35,571.0	-	47,800.0	1,481.3	11,752.4	49,905.8	-	160,526.9
Assessments	-	-	-	-	-	-	-	534.2	-	-	534.2
Gas Taxes	-	-	-	-	-	92,500.0	-	-	-	-	92,500.0
Transfers Property Taxes (001)	-	74,617.1	-	6,350.0	8,004.0	63,482.0	-	513.1	-	-	152,966.2
Transfers Property Taxes (111)	-	-	-	4,250.0	18,967.5	15,127.3	-	-	-	-	38,344.8
Transfers (Other Funds)	-	23,649.8	4,664.1	-	-	-	4,485.1	8,914.1	68,225.2	24,206.0	134,144.3
Transfers User Fees (408)	-	-	-	-	-	-	-	-	343,862.8	-	343,862.8
Bond/Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-
Grants/Contributions	-	-	1,890.5	600.0	-	8,188.0	-	-	-	-	10,678.5
Interest/Miscellaneous	750.0	4,992.0	5.0	2,317.0	200.0	2,966.4	2.5	135.8	3,314.0	40.0	14,722.7
Carry Forward	33,099.9	7,528.6	608.7	9,272.5	92.2	18,054.7	304.6	3,117.8	41,552.9	1,113.5	114,745.4
Revenue Reserve	(2,102.3)	(751.3)	(293.9)	(1,894.4)	(10.0)	(7,572.7)	(74.2)	(615.8)	(2,661.0)	(2.0)	(15,977.6)
Total Revenue:	73,044.1	120,070.6	10,856.4	56,466.1	27,253.7	240,545.7	6,199.3	24,351.6	504,199.7	25,357.5	1,088,344.7

Collier County Government
Fiscal Year 2016 Adopted Budget – Capital Improvement Program

Planned Project Expenditures: Across the five-year CIP/CIE planning period, project expenditures are expected as summarized below.

**PLANNED CIE/CIP PROJECTS BY YEAR
FY 16 - FY 20**



FIVE-YEAR CIP/CIE PLANNED PROJECTS BY YEAR

FY 2016	\$ 125,500,700
FY 2017	127,721,300
FY 2018	101,267,100
FY 2019	106,298,800
FY 2020	152,345,500
Project Total	\$613,133,400

Operational Impact of the CIP/CIE

Although the Capital Improvement Program is prepared separate from the operating budget, the two have a direct relationship. Budget appropriations lapse at the end of the fiscal year, however, capital appropriations are re-budgeted (carryover funding) until the project is finished and capitalized. Capital improvement projects, including those that involve development of new facilities or new and expanded infrastructure, may result in additional operating costs or savings in future years. For example, while construction of a new fire station will result in additional costs for staffing and operations, repaving a street may result in reduced need for maintenance. Those costs or savings are not included in the capital budget estimates, but rather are incorporated in the operating budget, beginning in the year that the facility is anticipated to become operational. An important element of the CIP process is consideration of any future increases in operating costs, which will result from capital activity, so that estimates of those costs can be incorporated in the appropriate long term financial plans for the affected funds.

As the economy and growth has slowed the Board of County Commissioners has earmarked virtually all capital funding to maintenance and replacement projects. These replacement projects in some cases may create operating efficiencies or future cost avoidance; however, these impacts are not presently quantifiable and are believed to be marginal.

Capital Budget Presentation

The capital improvement section of the budget book is organized into two sections. The first section is comprised of schedules that summarize the FY 16 CIP by department or functional area. The second section presents the FY 16 - FY 20 CIP/CIE planning period.

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Division Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	991,954	108,000	576,900	-	-	-	(100.0%)
Operating Expense	51,455,472	10,144,200	59,724,800	16,590,000	-	16,590,000	63.5%
Indirect Cost Reimburs	44,600	75,200	75,200	80,300	-	80,300	6.8%
Arbitrage Services	10,717	12,000	12,000	12,000	-	12,000	0.0%
Capital Outlay	80,808,325	121,721,500	300,654,400	107,833,500	-	107,833,500	(11.4%)
Payment to Escrow Agent	10,233,888	-	-	-	-	-	na
Debt Service	86,580	9,000	266,400	11,000	-	11,000	22.2%
Debt Service - Principal	14,662,852	14,606,000	14,606,000	12,755,000	-	12,755,000	(12.7%)
Debt Service - Interest Expense	6,885,513	6,619,900	6,619,900	5,789,800	-	5,789,800	(12.5%)
Remittances	1,653,479	1,475,000	1,000,000	1,475,000	-	1,475,000	0.0%
Total Net Budget	166,833,379	154,770,800	383,535,600	144,546,600	-	144,546,600	(6.6)%
Advance/Repay to 350 EMS IF	167,500	1,799,800	1,799,800	150,700	-	150,700	(91.6%)
Advance/Repay to 355 Lib IF	552,300	679,000	679,000	585,000	-	585,000	(13.8%)
Advance/Repay to 381 Correctional	1,102,600	495,300	495,300	488,800	-	488,800	(1.3%)
Advance/Repay to 385 Law Enf	55,500	2,058,900	2,058,900	1,616,400	-	1,616,400	(21.5%)
Advance/Repay to 390 Gov't Fac	2,464,400	6,087,300	6,087,300	3,435,600	-	3,435,600	(43.6%)
Advance/Repay to 408 W-S Ops	-	-	-	500,000	-	500,000	na
Advance/Repay to 414 Sewer Cap	-	2,000,000	2,000,000	1,000,000	-	1,000,000	(50.0%)
Advance/Repay to 471 S Waste	630,000	630,000	630,000	630,000	-	630,000	0.0%
Trans to Property Appraiser	5,135	6,700	6,700	6,700	-	6,700	0.0%
Trans to Tax Collector	174,919	188,600	188,600	188,600	-	188,600	0.0%
Trans to 001 General Fund	160,000	160,000	160,000	164,800	-	164,800	3.0%
Trans to 101 Transp Op Fd	139,100	-	-	-	-	-	na
Trans to 113 Com Dev Fd	82,990	-	-	-	-	-	na
Trans to 128/712 MPO Fd	17,947	-	-	-	-	-	na
Trans to 174 Consvr Collier Maint	600,000	500,000	701,600	-	-	-	(100.0%)
Trans to 184 TDC Promo	-	137,300	137,300	150,000	-	150,000	9.2%
Trans to 185 TDC Eng	643,300	643,300	643,300	669,100	-	669,100	4.0%
Trans to 712 Transp Match	113,089	-	11,995,500	-	-	-	na
Trans to 212 Debt Serv Fd	14,117,600	13,141,600	13,141,600	13,142,900	-	13,142,900	0.0%
Trans to 298 Sp Ob Bd '10	13,738,500	13,786,100	13,786,100	13,782,500	-	13,782,500	0.0%
Trans to 305 ATV Cap	2,965,271	-	-	-	-	-	na
Trans to 312 Gas Tax Op Fd	2,655,800	2,835,200	3,055,200	3,169,900	-	3,169,900	11.8%
Trans to 313 Gas Tax Cap Fd	-	400	200	-	-	-	(100.0%)
Trans to 324 Stormw Op Fd	1,143,500	1,120,200	1,120,200	905,500	-	905,500	(19.2%)
Trans to 373 Isle of Capri Fire	20,000	-	-	-	-	-	na
Trans to 408 Water/Sewer Fd	538	-	-	-	-	-	na
Trans to 410 W/S Debt Serv Fd	14,662,632	12,184,700	12,184,700	12,140,700	-	12,140,700	(0.4%)
Trans to 412 W User Fee Cap Fd	419	-	-	-	-	-	na
Trans to 426 CAT Mass Transit Fd	2,068,383	2,000,000	2,891,500	1,633,400	-	1,633,400	(18.3%)
Trans to 496 Airport Cap Fd	-	-	-	200,000	-	200,000	na
Trans to 499 Airp Grant Match	25,066	-	17,700	-	-	-	na
Trans to 612 Lib Trust	366,464	1,600	-	-	-	-	(100.0%)
Trans to 620 Freedom Mem	-	-	600,000	-	-	-	na
Reserves for Contingencies	-	9,327,600	-	9,769,900	-	9,769,900	4.7%
Reserves for Reimb to State	-	13,200,000	-	13,200,000	-	13,200,000	0.0%
Reserves for Debt Service	-	25,207,400	-	24,892,900	-	24,892,900	(1.2%)
Reserves for Future Debt Service	-	3,790,700	-	-	-	-	(100.0%)
Reserves for Capital	-	40,666,000	-	47,663,000	-	47,663,000	17.2%
Reserves for Boater Improve Capital	-	471,300	-	369,000	-	369,000	(21.7%)
Reserves for Motor Pool Cap	-	-	-	49,900	-	49,900	na
Total Budget	225,506,331	307,889,800	457,916,100	295,051,900	-	295,051,900	(4.2)%

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Appropriations by Department	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Courts Related Capital	131,199	2,893,200	3,149,400	307,500	-	307,500	(89.4%)
Public Utilities Department Debt Service	31,879,550	21,286,900	21,544,300	18,605,800	-	18,605,800	(12.6%)
Administrative Services Department Capital	1,415,281	10,452,800	13,233,000	7,700,000	-	7,700,000	(26.3%)
Emergency Medical Services Capital	8,666	1,655,000	1,790,900	27,500	-	27,500	(98.3%)
Ochopee Fire Capital	13,830	4,500	1,600	3,400	-	3,400	(24.4%)
Isle of Capri Fire Capital	-	-	2,300	2,300	-	2,300	na
Sheriff Capital	21,866	2,227,000	2,727,800	900,000	-	900,000	(59.6%)
Constitutional Officers Capital	3,203,358	3,340,600	7,906,800	1,664,200	-	1,664,200	(50.2%)
Pelican Bay Services Division Capital	1,571,776	549,000	2,151,800	787,300	-	787,300	43.4%
County Manager's Capital	50,504	535,000	237,400	635,000	-	635,000	18.7%
Parks and Recreation Division Capital	7,709,785	7,655,200	16,652,900	10,932,300	-	10,932,300	42.8%
Tourist Development Council (TDC) Beach Capital	1,150,696	863,100	4,777,400	1,208,600	-	1,208,600	40.0%
Library Division Capital	362,927	505,000	607,100	626,600	-	626,600	24.1%
Museum Division Capital	46,592	532,400	566,200	520,000	-	520,000	(2.3%)
County Water / Sewer Divisions Capital	55,577,252	47,860,000	143,225,800	46,580,000	-	46,580,000	(2.7%)
Solid & Hazardous Waste Mgt Division Capital	1,869,566	3,754,000	12,794,200	2,825,000	-	2,825,000	(24.7%)
Transportation Capital	33,859,048	40,767,300	129,801,900	39,429,000	-	39,429,000	(3.3%)
Stormwater Capital	3,619,512	4,685,000	13,007,800	4,783,700	-	4,783,700	2.1%
Growth Management Department Capital	55,125	-	75,000	300,000	-	300,000	na
TDC Beach Renourishment/Pass Maintenance Capital	11,084,919	5,152,100	7,227,700	6,248,200	-	6,248,200	21.3%
Airport Capital	13,201,928	52,700	2,054,300	460,200	-	460,200	773.2%
Total Net Budget	166,833,379	154,770,800	383,535,600	144,546,600	-	144,546,600	(6.6%)
Courts Related Capital	-	3,963,800	-	4,463,700	-	4,463,700	12.6%
Public Utilities Department Debt Service	-	17,937,700	-	17,498,600	-	17,498,600	(2.4%)
Administrative Services Department Capital	7,616,400	16,423,400	13,024,800	13,452,900	-	13,452,900	(18.1%)
Emergency Medical Services Capital	443,900	687,400	447,700	693,300	-	693,300	0.9%
Ochopee Fire Capital	-	1,100	-	5,300	-	5,300	381.8%
Isle of Capri Fire Capital	-	50,600	-	52,100	-	52,100	3.0%
Sheriff Capital	4,535,500	6,455,500	4,543,700	5,770,100	-	5,770,100	(10.6%)
Constitutional Officers Capital	1,158,100	2,554,200	2,554,200	2,105,200	-	2,105,200	(17.6%)
Pelican Bay Services Division Capital	11,773	30,000	18,300	35,800	-	35,800	19.3%
County Manager's Capital	-	-	475,000	-	-	-	na
Parks and Recreation Division Capital	6,237,511	11,052,600	3,263,000	7,285,400	-	7,285,400	(34.1%)
Tourist Development Council (TDC) Beach Capital	17,131	8,031,800	70,000	8,688,100	-	8,688,100	8.2%
Library Division Capital	2,081,364	2,235,400	1,840,000	2,215,600	-	2,215,600	(0.9%)
Museum Division Capital	-	-	-	132,100	-	132,100	na
County Water / Sewer Divisions Capital	14,663,170	33,374,100	14,184,700	38,567,700	-	38,567,700	15.6%
Solid & Hazardous Waste Mgt Division Capital	600,000	711,300	701,600	282,500	-	282,500	(60.3%)
Transportation Capital	18,998,830	26,014,900	27,178,100	23,035,900	-	23,035,900	(11.5%)
Stormwater Capital	1,257,008	1,155,400	5,026,100	907,900	-	907,900	(21.4%)
Growth Management Department Capital	82,990	-	-	-	-	-	na
TDC Beach Renourishment/Pass Maintenance Capital	944,209	22,416,800	1,035,600	24,866,500	-	24,866,500	10.9%
Airport Capital	25,066	23,000	17,700	446,600	-	446,600	1,841.7%
Total Transfers and Reserves	58,672,952	153,119,000	74,380,500	150,505,300	-	150,505,300	(1.7%)
Total Budget	225,506,331	307,889,800	457,916,100	295,051,900	-	295,051,900	(4.2%)

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Division Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Local Gas Taxes	12,823,363	12,692,000	13,153,200	12,793,300	-	12,793,300	0.8%
Tourist Devel Tax	7,902,034	7,039,700	8,588,500	8,095,700	-	8,095,700	15.0%
Licenses & Permits	519,032	412,000	412,000	412,000	-	412,000	0.0%
Special Assessments	332,081	455,000	436,700	534,200	-	534,200	17.4%
Intergovernmental Revenues	20,468,128	1,688,600	35,557,600	-	-	-	(100.0%)
Gas Taxes	5,733,062	5,608,000	5,748,200	5,706,700	-	5,706,700	1.8%
SFWMD/Big Cypress Revenue	890,500	-	1,825,000	-	-	-	na
Charges For Services	99,567	-	-	-	-	-	na
Fines & Forfeitures	1,013,318	1,090,000	900,000	945,000	-	945,000	(13.3%)
Miscellaneous Revenues	2,221,333	986,400	3,330,900	1,626,400	-	1,626,400	64.9%
Interest/Misc	1,744,319	1,248,300	1,566,700	1,349,800	-	1,349,800	8.1%
Impact Fees	31,119,824	26,762,000	29,643,700	30,232,800	-	30,232,800	13.0%
Deferred Impact Fees	1,002,166	-	-	-	-	-	na
COA Impact Fees	(1,872,706)	2,040,000	2,107,900	-	-	-	(100.0%)
SRF Loan Proceeds	9,922,122	-	-	-	-	-	na
Advance/Repay fm 001 Gen Fd	3,067,660	2,382,700	2,721,700	943,100	-	943,100	(60.4%)
Advance/Repay fm 131 Planning	400,000	-	-	-	-	-	na
Advance/Repay fm 301 Cap Proj	4,342,300	11,120,300	11,120,300	6,276,500	-	6,276,500	(43.6%)
Advance/Repay fm 408 W/S Ops	-	1,500,000	1,500,000	-	-	-	(100.0%)
Advance/Repay fm 413 Sewer Im Fee	-	2,000,000	2,000,000	1,000,000	-	1,000,000	(50.0%)
Reimb From Other Depts	483,824	-	62,000	-	-	-	na
Fleet Revenue Billings	-	-	-	49,900	-	49,900	na
Trans frm Tax Collector	104,442	-	-	-	-	-	na
Trans fm 001 Gen Fund	23,702,600	33,786,400	33,786,400	34,333,400	-	34,333,400	1.6%
Trans fm 101 Transp Op Fd	-	-	-	300,000	-	300,000	na
Trans fm 109 Pel Bay MSTBU	210,000	77,300	77,300	-	-	-	(100.0%)
Trans fm 111 MSTD Gen Fd	1,339,246	5,460,000	5,478,500	6,939,100	-	6,939,100	27.1%
Trans fm 113 Comm Dev Fd	-	-	-	49,600	-	49,600	na
Trans fm 198 Museum Fd	-	282,000	282,000	452,100	-	452,100	60.3%
Trans fm 306 Pk & Rec Cap	2,965,271	-	-	-	-	-	na
Trans fm 313 Gas Tax Cap Fd	-	-	3,215,700	-	-	-	na
Trans fm 325 Stormwater Cap Fd	113,508	-	3,905,900	-	-	-	na
Trans fm 331 Rd Im Fee	-	-	1,413,900	-	-	-	na
Trans fm 333 Rd Im Fee	-	-	460,000	-	-	-	na
Trans fm 336 Road Im Fee	-	-	3,000,000	-	-	-	na
Trans fm 390 Gen Gov Fac Cap Fd	20,000	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	45,279,600	56,568,000	56,568,000	56,998,900	-	56,998,900	0.8%
Trans fm 411 W Impact Fee Cap Fd	9,167,432	6,689,500	6,689,500	6,694,900	-	6,694,900	0.1%
Trans fm 413 S Impact Fee Cap Fd	5,495,200	5,495,200	5,495,200	5,445,800	-	5,445,800	(0.9%)
Trans fm 470 Solid Waste Fd	1,832,700	1,218,600	1,218,600	906,000	-	906,000	(25.7%)
Trans fm 473 Mand Collct Fd	2,007,500	1,900,000	1,900,000	1,050,000	-	1,050,000	(44.7%)
Trans fm 495 Airport Op Fd	-	-	-	56,900	-	56,900	na
Trans fm 496 Airport Grants	22,888	-	17,700	-	-	-	na
Trans fm 497 Airport Cap Fd	2,178	-	-	200,000	-	200,000	na
Trans fm 606 GAC Rd Trust	-	400	200	-	-	-	(100.0%)
Carry Forward	350,067,700	122,345,900	328,479,700	114,744,900	-	114,744,900	(6.2%)
Less 5% Required By Law	-	(2,958,500)	-	(3,085,100)	-	(3,085,100)	4.3%
Total Funding	544,542,191	307,889,800	572,663,000	295,051,900	-	295,051,900	(4.2%)
Division Position Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Transportation Capital	5.00	5.00	5.00	5.00	-	5.00	0.0%
Total FTE	5.00	5.00	5.00	5.00	-	5.00	0.0%

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Summary by Project Category	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Airport Authority	75,700	2,167,340	2,072,000	906,800	-	-	-	-
Coastal Zone Management Capital	50,000	251,737	251,800	244,000	-	-	-	-
Court Related Capital	6,857,000	7,113,182	3,149,400	4,771,200	-	-	-	-
Emergency Medical Services	2,372,400	2,537,618	2,297,900	720,800	-	-	-	-
Facilities Management	17,423,400	18,128,726	14,945,000	14,952,900	-	-	-	-
Growth Management	-	75,000	75,000	-	-	-	-	-
Information Technology Capital	3,900,000	5,704,475	5,704,400	6,200,000	-	-	-	-
Isle of Capri Fire	50,600	52,850	2,300	54,400	-	-	-	-
Libraries	2,740,400	2,842,424	2,447,100	2,842,200	-	-	-	-
Misc Capital	-	514,481	514,500	-	-	-	-	-
Museum	532,400	566,170	566,200	652,100	-	-	-	-
Ochopee Fire Control	5,600	21,808	15,300	8,700	-	-	-	-
Office of Management & Budget	535,000	197,823	197,900	635,000	-	-	-	-
Parks & Recreation	18,657,800	27,598,191	19,746,300	18,052,000	-	-	-	-
Pelican Bay Capital	579,000	2,381,733	2,170,100	823,100	-	-	-	-
Sheriff Office	14,577,300	19,163,219	17,251,700	10,439,500	-	-	-	-
Solid Waste Capital	4,465,300	14,556,946	13,495,800	3,107,500	-	-	-	-
Stormwater	5,840,400	18,799,989	18,764,800	5,691,600	-	-	-	-
Supervisor of Elections	5,522,800	6,016,157	6,016,200	-	-	-	-	-
Tourist Development Council - Beaches (195)	27,568,900	29,652,032	8,181,100	31,036,400	-	-	-	-
Tourist Development Council - Park Beaches (183)	8,894,900	13,536,737	4,847,400	9,896,700	-	-	-	-
Transportation	66,781,800	169,184,420	156,248,900	62,764,900	-	-	-	-
Water / Sewer District Capital	81,234,100	177,393,261	157,410,500	85,147,700	-	-	-	-
Total Project Budget	268,664,800	518,456,319	436,371,600	258,947,500	-	-	-	-

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Court Maintenance Fee Fund (181)

Mission Statement

On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in the Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes. This revenue was specifically created to fund State Court Facilities.

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	54,392	616,200	619,600	307,500	-	307,500	(50.1%)
Capital Outlay	76,807	2,277,000	2,529,800	-	-	-	(100.0%)
Net Operating Budget	131,199	2,893,200	3,149,400	307,500	-	307,500	(89.4%)
Reserves for Contingencies	-	289,300	-	30,700	-	30,700	(89.4%)
Reserves for Capital	-	3,674,500	-	4,433,000	-	4,433,000	20.6%
Total Budget	131,199	6,857,000	3,149,400	4,771,200	-	4,771,200	(30.4%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Fines & Forfeitures	1,013,318	1,090,000	900,000	945,000	-	945,000	(13.3%)
Interest/Misc	26,579	15,000	20,000	20,000	-	20,000	33.3%
Carry Forward	5,175,100	5,807,200	6,083,800	3,854,400	-	3,854,400	(33.6%)
Less 5% Required By Law	-	(55,200)	-	(48,200)	-	(48,200)	(12.7%)
Total Funding	6,214,998	6,857,000	7,003,800	4,771,200	-	4,771,200	(30.4%)

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Court Related Capital								
Courthouse 1st Floor Renovations	2,277,000	2,277,000	2,277,000	-	-	-	-	-
Courthouse Lighting System Upgrade	-	4,975	4,900	-	-	-	-	-
Courthouse Tech Improvement	-	190,349	190,400	-	-	-	-	-
Elevator Upgrades	495,900	495,900	495,900	270,000	-	-	-	-
Fac Small Projects	-	60,858	60,900	-	-	-	-	-
Replace Signage and Paint	120,300	120,300	120,300	37,500	-	-	-	-
X-fers/Reserves - Fund 181	3,963,800	3,963,800	-	4,463,700	-	-	-	-
Court Related Capital	6,857,000	7,113,182	3,149,400	4,771,200	-	-	-	-
Program Total Project Budget	6,857,000	7,113,182	3,149,400	4,771,200	-	-	-	-

Notes:

The majority of the surcharges are being placed into reserves for a three phase courthouse renovation of the 1st and 6th floors as well as the needed upgrades to an aging courthouse infrastructure. The courts have the need for two additional courtrooms, holding cells, jury rooms, and conference rooms due to the number of Judges, Magistrates, and Hearing Officers.

Forecast FY 2015:

The first phase of renovations will occur this year on the first floor with a probation move towards consolidation and allowing for a courtroom to be built where probation currently resides. The first project of the courts aging infrastructure will involve the 5 elevators.

Current FY 2016:

Additional funding is needed for the elevators.

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

TDC Park Beaches Fund (183)

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	415,243	50,000	70,100	525,000	-	525,000	950.0%
Indirect Cost Reimburs	13,300	13,100	13,100	11,600	-	11,600	(11.5%)
Capital Outlay	722,153	800,000	4,694,200	672,000	-	672,000	(16.0%)
Net Operating Budget	1,150,696	863,100	4,777,400	1,208,600	-	1,208,600	40.0%
Trans to Tax Collector	17,131	20,000	20,000	20,000	-	20,000	0.0%
Trans to 184 TDC Promo	-	50,000	50,000	60,000	-	60,000	20.0%
Reserves for Contingencies	-	86,300	-	120,900	-	120,900	40.1%
Reserves for Capital	-	7,875,500	-	8,487,200	-	8,487,200	7.8%
Total Budget	1,167,828	8,894,900	4,847,400	9,896,700	-	9,896,700	11.3%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Tourist Devel Tax	856,570	763,100	931,000	877,600	-	877,600	15.0%
Interest/Misc	64,393	50,000	60,000	60,000	-	60,000	20.0%
Trans frm Tax Collector	7,687	-	-	-	-	-	na
Carry Forward	13,166,200	8,122,500	12,862,500	9,006,100	-	9,006,100	10.9%
Less 5% Required By Law	-	(40,700)	-	(47,000)	-	(47,000)	15.5%
Total Funding	14,094,850	8,894,900	13,853,500	9,896,700	-	9,896,700	11.3%

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

TDC Park Beaches Fund (183)

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Tourist Development Council - Park Beaches (183)								
Barefoot Bch Boardwalk & Pavilions	-	-	-	200,000	-	-	-	-
Barefoot Beach Parking Improvement	150,000	280,000	280,000	-	-	-	-	-
Barefoot Beach Preserve	-	163,120	163,100	-	-	-	-	-
Beach Wheel Chairs	-	-	-	12,000	-	-	-	-
Clam Pass Beach Park	-	18,000	18,000	-	-	-	-	-
Clam Pass Boardwalk Piling Inspection	50,000	50,000	50,000	-	-	-	-	-
Clam Pass Boardwalk Repair	-	-	-	100,000	-	-	-	-
Clam Pass Concession Area Deck	200,000	247,399	247,400	-	-	-	-	-
Clam Pass Facility Tram Turnaround	-	47,545	47,600	-	-	-	-	-
Clam Pass Restroom Expansion	-	-	-	300,000	-	-	-	-
Clam Pass Southern Boardwalk	-	48,000	48,000	-	-	-	-	-
Clam Pass Trim Mangrove	-	-	-	50,000	-	-	-	-
Delnor Wiggins State Park Entrance	-	750,000	750,000	-	-	-	-	-
Exotic Removal	-	-	-	5,000	-	-	-	-
Marco Beach Bathroom & Access Imp	-	207,976	208,000	-	-	-	-	-
N Gulf Shore Access	-	-	-	40,000	-	-	-	-
Naples Pier Restrooms	-	600,000	600,000	-	-	-	-	-
Operating Project 183	13,100	13,100	13,100	11,600	-	-	-	-
S Marco Boardwalk & Landscape	-	-	-	110,000	-	-	-	-
S Marco Parking Lot Improve	-	-	-	90,000	-	-	-	-
Seagate Bathroom Study	50,000	50,000	50,000	-	-	-	-	-
Security Cameras at Beach Pks	-	-	-	100,000	-	-	-	-
Tigertail Beach Bathroom	200,000	200,000	200,000	-	-	-	-	-
Tigertail Beach Park	200,000	393,339	393,400	-	-	-	-	-
Tigertail Entrance Improve & Signage	-	-	-	50,000	-	-	-	-
Tigertail Restroom & Boardwalk	-	1,093,479	1,093,500	-	-	-	-	-
Vanderbilt Parking Area Restriping	-	-	-	80,000	-	-	-	-
Vanderbilt Remaining Beach Access	-	225,000	225,000	-	-	-	-	-
Vanderbilt Restroom Expansion Rework	-	386,754	386,700	-	-	-	-	-
Wildlife Proof Trash at Beach Pks	-	3,600	3,600	60,000	-	-	-	-
X-fers/Reserves - Fund 183	8,031,800	8,759,425	70,000	8,688,100	-	-	-	-
Tourist Development Council - Park Beaches (183)	8,894,900	13,536,737	4,847,400	9,896,700	-	-	-	-
Program Total Project Budget	8,894,900	13,536,737	4,847,400	9,896,700	-	-	-	-

Notes:

In December 2005, the Board authorized the segregation of funds collected for park beach facilities from funds collected for beach renourishment/pass maintenance activities. The fact that dollars dedicated to park beach facilities were co-mingled with beach renourishment funds proved problematic in identifying compliance with beach renourishment reserve guidelines and in identifying funds available for park beach facilities. As a result the Park Beaches Fund (183) was established allowing staff to budget and financially account for revenues and expenditures devoted to park beach projects. The TDC Beach Capital Fund (195) became solely used to account for beach renourishment/pass maintenance projects and related activities and reserves.

On April 23, 2013, the Board authorized amendments to the Tourist Tax Ordinance revising the distribution of Tourist Taxes to Category A Beach projects. The overall distribution to beach parks and beach renourishment was reduced from 50% to 41.29% of TDC revenue. Within Category A the distribution to park beach facilities was reduced from 16.67% to 4.48% and the distribution to beach renourishment was increased from 33.33% to 36.82%.

Capital Improvement Program

TDC Park Beaches Fund (183)

Forecast FY 2015:

Forecast projects are identified in the table above. Forecast carry forward includes ongoing and unstarted project budgets rolled forward, reserves and the impact of a positive Tourist Tax revenue variance. FY 15 TDC tax revenue is forecast 15% over the adopted budget.

Current FY 2016:

New projects total \$1,208,600 as listed in the table above. Capital reserves are budgeted at \$8,487,200 and contingency reserves at \$120,900.

Revenues:

Revenue sources include interest income and TDC tax revenue and fund carry forward. TDC tax revenue is budgeted at a level consistent with the FY 15 forecast.

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

TDC Beach Renourishment/Pass Maintenance Capital (195)

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	104,080	-	35,000	-	-	-	na
Operating Expense	2,103,217	1,589,000	2,408,100	3,022,200	-	3,022,200	90.2%
Indirect Cost Reimburs	31,300	62,100	62,100	68,700	-	68,700	10.6%
Capital Outlay	8,829,886	3,501,000	4,640,300	3,079,000	-	3,079,000	(12.1%)
Net Operating Budget	11,068,483	5,152,100	7,145,500	6,169,900	-	6,169,900	19.8%
Trans to Tax Collector	140,909	145,000	145,000	145,000	-	145,000	0.0%
Trans to 001 General Fund	160,000	160,000	160,000	164,800	-	164,800	3.0%
Trans to 184 TDC Promo	-	87,300	87,300	90,000	-	90,000	3.1%
Trans to 185 TDC Eng	643,300	643,300	643,300	669,100	-	669,100	4.0%
Reserves for Reimb to State	-	13,200,000	-	13,200,000	-	13,200,000	0.0%
Reserves for Capital	-	8,181,200	-	10,597,600	-	10,597,600	29.5%
Total Budget	12,012,692	27,568,900	8,181,100	31,036,400	-	31,036,400	12.6%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Tourist Devel Tax	7,045,463	6,276,600	7,657,500	7,218,100	-	7,218,100	15.0%
Intergovernmental Revenues	38,556	-	-	-	-	-	na
Miscellaneous Revenues	349,030	-	-	-	-	-	na
Interest/Misc	124,771	87,300	90,000	90,000	-	90,000	3.1%
Reimb From Other Depts	483,824	-	-	-	-	-	na
Trans frm Tax Collector	63,227	-	-	-	-	-	na
Carry Forward	28,559,500	21,523,200	24,527,400	24,093,800	-	24,093,800	11.9%
Less 5% Required By Law	-	(318,200)	-	(365,500)	-	(365,500)	14.9%
Total Funding	36,664,372	27,568,900	32,274,900	31,036,400	-	31,036,400	12.6%

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

TDC Beach Renourishment/Pass Maintenance Capital (195)

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Tourist Development Council - Beaches (195)								
Beach Cleaning Operations	250,600	268,579	268,600	186,200	-	-	-	-
Beach Tilling	40,000	30,242	30,300	40,000	-	-	-	-
City/County Beach Monitoring	410,000	592,626	592,600	165,000	-	-	-	-
Clam Pass Dredge Pelican Bay	441,500	442,495	442,500	178,000	-	-	-	-
Co Beach Analysis & Design	-	125,210	125,200	50,000	-	-	-	-
Collier Beach Renourishment	2,610,000	2,244	2,300	-	-	-	-	-
Collier Beach Renourishment - General	-	-	-	2,500,000	-	-	-	-
Collier Creek Feasibility	-	128,700	128,700	500,000	-	-	-	-
County/Naples Beach Renourishment	160,900	293,867	293,900	200,000	-	-	-	-
Doctors Pass Dredging	-	-	-	25,000	-	-	-	-
Doctor's Pass Jetty Reconstruct	150,000	159,000	159,000	500,000	-	-	-	-
Local Gov't Funding Request	-	14,000	14,000	14,000	-	-	-	-
Marco Beach Breakwater Analysis/Design	75,000	-	-	-	-	-	-	-
Marco Central Bch Regrade	-	169,724	169,700	1,000,000	-	-	-	-
MI North Sand Mining	185,000	-	-	-	-	-	-	-
MI South, TS Debbie	-	-	-	525,000	-	-	-	-
Naples Pier Repair and Maintenance	692,000	1,464,500	1,464,500	-	-	-	-	-
Near Shore Hard Bottom Monitoring	-	-	-	165,000	-	-	-	-
Shore Bird Monitoring	-	-	-	28,000	-	-	-	-
TDC Administration	62,100	146,699	146,700	68,700	-	-	-	-
Tropical Storm Debbie	-	2,723,596	2,723,600	-	-	-	-	-
Vegetation Repairs - Exotic Removal	75,000	278,340	278,300	-	-	-	-	-
Wiggins Pass Channel Straighten	-	275	300	-	-	-	-	-
Wiggins Pass Dredge	-	305,300	305,300	25,000	-	-	-	-
X-fers/Reserves - Fund 195	22,416,800	22,506,635	1,035,600	24,866,500	-	-	-	-
Tourist Development Council - Beaches (195)	27,568,900	29,652,032	8,181,100	31,036,400	-	-	-	-
Program Total Project Budget	27,568,900	29,652,032	8,181,100	31,036,400	-	-	-	-

Notes:

In December 2005, the Board authorized the segregation of funds collected for park beach facilities from funds collected for beach renourishment/pass maintenance activities. The fact that dollars dedicated to park beach facilities were co-mingled with beach renourishment funds proved problematic in identifying compliance with beach renourishment reserve guidelines and in identifying funds available for park beach facilities. As a result, the Park Beaches Fund (183) was established allowing staff to budget and account for revenues and expenditures devoted to park beach projects. The TDC Beach Renourishment Capital Fund (195) became solely used to account for beach renourishment/pass maintenance projects and related activities and reserves.

On April 23, 2013, the Board authorized amendments to the Tourist Tax Ordinance revising the distribution of Tourist Taxes to TDC Category "A" Beach projects. The overall distribution to beach parks and beach renourishment was reduced from 50% to 41.29% of TDC revenue. Within Category "A" the distribution to park beach facilities was reduced from 16.67% to 4.48% and the distribution to beach renourishment/Pass Maintenance was increased from 33.33% to 36.82%.

A \$13,200,000 reserve is being maintained for potential reimbursements to Federal and State agencies relative to overlapping reimbursement programs and project reimbursement issues that resulted in FEMA de-obligating funds already received by the County.

Forecast FY 2015:

Forecast expenditures reflect both FY15 project budgets and ongoing projects with budgets established in prior years.

Current year TDC tax revenue is forecast to exceed the FY 15 adopted budget by 15%.

Current FY 2016:

Construction projects programmed for FY 16 are shown in the table above.

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

TDC Beach Renourishment/Pass Maintenance Capital (195)

Reserves are distributed as follows:

Reserve for Capital-General \$4,527,600

Reserve for Catastrophe \$6,070,000

Reserve for FEMA/DEP Contingent Reimbursement \$13,200,000.

The FY 16 budget continues the approach of planning maintenance-sized renourishment efforts every year or two.

Revenues:

The principal source of revenue is TDC Category "A" funding (Beaches) representing 35.8% of TDC taxes. FY 16 TDC tax revenue is somewhat conservatively budgeted at a level 10% over the prior year adopted budget. Carry forward is higher than budgeted FY 15 levels reflecting greater than anticipated TDC tax revenue in the prior year and the completion and close out of a number of projects allowing residual project funding to be reflected in budgeted carryforward.

Collier County Government
Fiscal Year 2016 Adopted Budget

Administrative Services Capital

Administrative Services Department Capital
County Wide Capital Project Fund (301)

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	739,653	1,000,000	1,693,500	1,500,000	-	1,500,000	50.0%
Capital Outlay	656,313	3,930,000	5,793,500	6,200,000	-	6,200,000	57.8%
Net Operating Budget	1,395,966	4,930,000	7,487,000	7,700,000	-	7,700,000	56.2%
Advance/Repay to 350 EMS IF	167,500	1,799,800	1,799,800	150,700	-	150,700	(91.6%)
Advance/Repay to 390 Gov't Fac	2,464,400	6,087,300	6,087,300	3,435,600	-	3,435,600	(43.6%)
Trans to 620 Freedom Mem	-	-	125,000	-	-	-	na
Reserves for Contingencies	-	800,000	-	800,000	-	800,000	0.0%
Total Budget	4,027,866	13,617,100	15,499,100	12,086,300	-	12,086,300	(11.2%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	186,211	-	-	-	-	-	na
Interest/Misc	40,141	25,000	25,000	25,000	-	25,000	0.0%
Trans fm 001 Gen Fund	4,938,300	12,510,600	12,510,600	11,585,900	-	11,585,900	(7.4%)
Carry Forward	1,989,000	1,082,700	3,440,100	476,600	-	476,600	(56.0%)
Less 5% Required By Law	-	(1,200)	-	(1,200)	-	(1,200)	0.0%
Total Funding	7,153,653	13,617,100	15,975,700	12,086,300	-	12,086,300	(11.2%)

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Emergency Medical Services								
Helicopter Hanger Renovation	30,000	59,300	59,300	-	-	-	-	-
Facilities Management								
A/C, Heating, & Ventilation Repairs	238,000	571,813	571,800	788,500	-	-	-	-
General Building Repairs	614,000	803,153	803,200	461,500	-	-	-	-
Paint Plan	-	14,000	14,000	-	-	-	-	-
Reroofing Projects	148,000	320,600	320,600	250,000	-	-	-	-
X-fers/Reserves - Fund 301 - Admin Serv	8,687,100	8,472,247	8,012,100	4,386,300	-	-	-	-
Facilities Management	9,687,100	10,181,813	9,721,700	5,886,300	-	-	-	-
Information Technology Capital								
800 MHz Upgrade	3,900,000	5,374,342	5,374,300	6,200,000	-	-	-	-
Financial Mgmt System (SAP)	-	330,133	330,100	-	-	-	-	-
Information Technology Capital	3,900,000	5,704,475	5,704,400	6,200,000	-	-	-	-
Ochopee Fire Control								
Fire Station Port of the Isle	-	13,780	13,700	-	-	-	-	-
Program Total Project Budget	13,617,100	15,959,368	15,499,100	12,086,300	-	-	-	-

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Elected Officials Capital

**Constitutional Officers Capital
County Wide Capital Project Fund (301)**

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	85,430	30,600	514,400	664,200	-	664,200	2,070.6%
Capital Outlay	2,499,508	3,310,000	7,392,400	1,000,000	-	1,000,000	(69.8%)
Remittances	618,421	-	-	-	-	-	na
Net Operating Budget	3,203,358	3,340,600	7,906,800	1,664,200	-	1,664,200	(50.2%)
Advance/Repay to 381 Correctional	1,102,600	495,300	495,300	488,800	-	488,800	(1.3%)
Advance/Repay to 385 Law Enf	55,500	2,058,900	2,058,900	1,616,400	-	1,616,400	(21.5%)
Total Budget	4,361,458	5,894,800	10,461,000	3,769,400	-	3,769,400	(36.1%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans fm 001 Gen Fund	3,883,100	4,934,300	4,934,300	3,769,400	-	3,769,400	(23.6%)
Carry Forward	5,760,100	960,500	5,526,700	-	-	-	(100.0%)
Total Funding	9,643,200	5,894,800	10,461,000	3,769,400	-	3,769,400	(36.1%)

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Sheriff Office								
Building J Renovation/Repair	30,600	47,609	47,600	664,200	-	-	-	-
Jail HVAC System Redesign & Replacement	2,310,000	3,068,462	3,068,600	-	-	-	-	-
Naples Jail Expansion	-	216,228	216,300	-	-	-	-	-
New Accounting System - Sheriff	1,000,000	1,000,000	1,000,000	1,000,000	-	-	-	-
Records Mgt System	-	2,668,408	2,668,400	-	-	-	-	-
Sheriff's Special Operations Facility	-	425,075	425,100	-	-	-	-	-
X-fers/Reserves - Fund 301 - Sheriff	2,554,200	2,554,200	2,554,200	2,105,200	-	-	-	-
Sheriff Office	5,894,800	9,979,982	9,980,200	3,769,400	-	-	-	-
Supervisor of Elections								
New Voting Machines	-	480,807	480,800	-	-	-	-	-
Program Total Project Budget	5,894,800	10,460,789	10,461,000	3,769,400	-	-	-	-

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Office of the County Manager Capital

**County Manager's Capital
County-Wide Capital Projects Fund (301)**

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	50,504	60,000	197,900	60,000	-	60,000	0.0%
Capital Outlay	-	-	39,500	100,000	-	100,000	na
Remittances	-	475,000	-	475,000	-	475,000	0.0%
Net Operating Budget	50,504	535,000	237,400	635,000	-	635,000	18.7%
Trans to 620 Freedom Mem	-	-	475,000	-	-	-	na
Total Budget	50,504	535,000	712,400	635,000	-	635,000	18.7%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans fm 001 Gen Fund	560,000	535,000	535,000	635,000	-	635,000	18.7%
Carry Forward	227,200	-	177,400	-	-	-	na
Total Funding	787,200	535,000	712,400	635,000	-	635,000	18.7%

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Misc Capital								
Q-Matic upgrade	-	39,481	39,500	-	-	-	-	-
X-fers/Reserves - Fund 301 - County Manager	-	475,000	475,000	-	-	-	-	-
Misc Capital	-	514,481	514,500	-	-	-	-	-
Office of Management & Budget								
ADA Electronic Equip for BCC Room	-	-	0	100,000	-	-	-	-
GovMax Software	60,000	197,823	197,900	60,000	-	-	-	-
State and Regional Eco Dev Projects	475,000	-	0	475,000	-	-	-	-
Office of Management & Budget	535,000	197,823	197,900	635,000	-	-	-	-
Program Total Project Budget	535,000	712,304	712,400	635,000	-	-	-	-

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Public Services Capital

**Library Division Capital
County Wide Capital Projects Fund (301)**

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	839	-	-	-	-	-	na
Capital Outlay	241,328	250,000	254,400	350,000	-	350,000	40.0%
Net Operating Budget	242,168	250,000	254,400	350,000	-	350,000	40.0%
Advance/Repay to 355 Lib IF	552,300	679,000	679,000	585,000	-	585,000	(13.8%)
Total Budget	794,468	929,000	933,400	935,000	-	935,000	0.6%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans fm 001 Gen Fund	752,300	929,000	929,000	935,000	-	935,000	0.6%
Carry Forward	46,600	-	4,400	-	-	-	na
Total Funding	798,900	929,000	933,400	935,000	-	935,000	0.6%

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Libraries								
Books, Pubs. & Library Mat (301)	250,000	254,387	254,400	350,000	-	-	-	-
X-fers/Reserves - Fund 301 Public Services	679,000	679,000	679,000	585,000	-	-	-	-
Libraries	929,000	933,387	933,400	935,000	-	-	-	-
Program Total Project Budget	929,000	933,387	933,400	935,000	-	-	-	-

Collier County Government
Fiscal Year 2016 Adopted Budget

Growth Management Capital

TDC Beach Renourishment/Pass Maintenance Capital
County-Wide Capital Project Fund (301)

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	16,436	-	82,200	28,700	-	28,700	na
Capital Outlay	-	-	-	49,600	-	49,600	na
Net Operating Budget	16,436	-	82,200	78,300	-	78,300	na
Total Budget	16,436	-	82,200	78,300	-	78,300	na

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans fm 001 Gen Fund	50,000	-	-	28,700	-	28,700	na
Trans fm 113 Comm Dev Fd	-	-	-	49,600	-	49,600	na
Carry Forward	48,600	-	82,200	-	-	-	na
Total Funding	98,600	-	82,200	78,300	-	78,300	na

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Coastal Zone Management Capital								
Coastal Zone Boat (FLBI)	-	-	0	49,600	-	-	-	-
Water Quality Testing	-	82,202	82,200	28,700	-	-	-	-
Coastal Zone Management Capital	-	82,202	82,200	78,300	-	-	-	-
Program Total Project Budget	-	82,202	82,200	78,300	-	-	-	-

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

ATV Settlement Capital Fund (305)

Mission Statement

Collier County and the South Florida Water Management District entered into a Settlement Agreement wherein the District paid Collier County \$3 million to dispose of litigation arising out of a 2003 Agreement between the parties in which the District was to convey 640 acres to Collier County for recreational ATV use.

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	699	12,500	11,800	-	-	-	(100.0%)
Capital Outlay	-	-	2,965,300	22,600	-	22,600	na
Net Operating Budget	699	12,500	2,977,100	22,600	-	22,600	80.8%
Total Budget	699	12,500	2,977,100	22,600	-	22,600	80.8%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	7,864	10,000	14,000	14,000	-	14,000	40.0%
Trans fm 306 Pk & Rec Cap	2,965,271	-	-	-	-	-	na
Carry Forward	-	3,000	2,972,400	9,300	-	9,300	210.0%
Less 5% Required By Law	-	(500)	-	(700)	-	(700)	40.0%
Total Funding	2,973,134	12,500	2,986,400	22,600	-	22,600	80.8%

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Parks & Recreation								
SFWMD Settlement	12,500	2,977,072	2,977,100	22,600	-	-	-	-
Program Total Project Budget	12,500	2,977,072	2,977,100	22,600	-	-	-	-

Notes:

On December 10, 2013, agenda item 11.G., the Board approved segregating the remaining settlement moneys into its own fund (305) so interest earnings may accumulate and be held for ATV riding purposes.

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Parks & Recreation Capital Projects (306)

Mission Statement

Accounts for non-growth capital projects managed by the Parks & Recreation Division. The principal funding sources are Boater Improvement / Vessel Registration Fees and operating transfers from the General Fund (001) and Unincorporated General Fund MSTD (111).

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	483,000	280,000	498,200	1,455,000	-	1,455,000	419.6%
Capital Outlay	5,735,869	910,000	1,775,700	360,700	-	360,700	(60.4%)
Net Operating Budget	6,218,869	1,190,000	2,273,900	1,815,700	-	1,815,700	52.6%
Trans to Tax Collector	10,240	12,000	12,000	12,000	-	12,000	0.0%
Trans to 298 Sp Ob Bd '10	321,800	321,100	321,100	320,000	-	320,000	(0.3%)
Trans to 305 ATV Cap	2,965,271	-	-	-	-	-	na
Reserves for Boater Improve Capital	-	471,300	-	369,000	-	369,000	(21.7%)
Total Budget	9,516,180	1,994,400	2,607,000	2,516,700	-	2,516,700	26.2%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Licenses & Permits	519,032	412,000	412,000	412,000	-	412,000	0.0%
Miscellaneous Revenues	385,222	860,000	260,000	600,000	-	600,000	(30.2%)
Interest/Misc	29,173	25,000	6,000	6,000	-	6,000	(76.0%)
Advance/Repay fm 131 Planning	400,000	-	-	-	-	-	na
Reimb From Other Depts	-	-	62,000	-	-	-	na
Trans fm Tax Collector	31,085	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	500,000	500,000	1,070,000	-	1,070,000	114.0%
Trans fm 111 MSTD Gen Fd	-	500,000	500,000	500,000	-	500,000	0.0%
Carry Forward	8,998,200	(280,700)	846,600	(20,400)	-	(20,400)	(92.7%)
Less 5% Required By Law	-	(21,900)	-	(50,900)	-	(50,900)	132.4%
Total Funding	10,362,710	1,994,400	2,586,600	2,516,700	-	2,516,700	26.2%

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Parks & Recreation Capital Projects (306)

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Coastal Zone Management Capital								
Coastal Zone Boat (FLBI)	-	-	-	115,700	-	-	-	-
Waterway Marker Maintenance (FLBI)	50,000	169,535	169,600	50,000	-	-	-	-
Coastal Zone Management Capital	50,000	169,535	169,600	165,700	-	-	-	-
Parks & Recreation								
951 Boat ramp Expansion (FLBI)	-	14,403	14,400	-	-	-	-	-
951 Boat Ramp-Potable Water Lines (FLBI)	40,000	40,000	40,000	-	-	-	-	-
AOlesky Pier Repair	25,000	25,000	25,000	-	-	-	-	-
AOlesky Sea Wall Repair	-	-	-	150,000	-	-	-	-
Bayview Pk (FLBI)	-	15,000	15,000	-	-	-	-	-
Bayview Pk Parking (FLBI)	-	1,943	1,900	-	-	-	-	-
Boat Launch Meters (FLBI)	-	1,600	1,600	-	-	-	-	-
Caxambas Coast Guard Bldg Replac	60,000	60,000	60,000	75,000	-	-	-	-
Caxambas Coast Guard Carpet	-	2	-	-	-	-	-	-
Cocoh Pk-Bulkhead Repairs (FLBI)	100,000	100,000	100,000	-	-	-	-	-
Cocoh Pk-Dock Lights (FLBI)	-	-	-	50,000	-	-	-	-
Cocoh Pk-Dock Replacement (FLBI)	-	-	-	300,000	-	-	-	-
Cocoh Pk-Replace Playground	75,000	60,000	60,000	-	-	-	-	-
Cocohatchee Pk (FLBI)	-	20,000	20,000	-	-	-	-	-
Com Pk - Athletic Court Resurfacing	25,000	25,000	25,000	-	-	-	-	-
Com Pk - Fiber Optics	-	-	-	65,000	-	-	-	-
Com Pk - IWF Repair	-	-	-	10,000	-	-	-	-
Com Pk - Playground Maintenance	-	-	-	15,000	-	-	-	-
Com Pk - Security	-	-	-	25,000	-	-	-	-
Com Pk - Security Cameras	-	12,236	12,200	-	-	-	-	-
E Naples Com Skate Park Reconfig	150,000	150,000	150,000	-	-	-	-	-
Everglades City Parks	-	3,433	3,400	-	-	-	-	-
Exotic Removal-Regional Pks	20,000	20,000	20,000	40,000	-	-	-	-
Fencing & Signs-Regional Pks	50,000	50,000	50,000	10,000	-	-	-	-
GGCC BMX Track	-	24,183	24,200	-	-	-	-	-
GGCP Pool Repairs	25,000	25,000	25,000	-	-	-	-	-
Goodland Replace Dock Lights (FLBI)	-	-	-	50,000	-	-	-	-
Gordon River Greenway Pk	-	710,100	710,100	-	-	-	-	-
Immok Comm Pk Fiber	-	2,289	2,300	-	-	-	-	-
Immok Dreamld Playground Replace	60,000	60,000	60,000	-	-	-	-	-
Immok Fitness	-	39,292	39,300	-	-	-	-	-
Immok Pool Repairs	50,000	38,000	38,000	45,000	-	-	-	-
Immok Sports Complex ADA Kiddie Pool	-	5,349	5,300	-	-	-	-	-
Immok Sports Complex Fitness Renov	-	-	-	340,000	-	-	-	-
Mar-Good Cottage Restoration	-	-	-	50,000	-	-	-	-
Mar-Good Park Kayak Launch	-	20,000	20,000	-	-	-	-	-
MHasse Equipment	-	62,000	62,000	-	-	-	-	-
N Gulf Shore Foot Shower	-	15,000	15,000	-	-	-	-	-
NCRP Admissions Equip	-	-	-	75,000	-	-	-	-
NCRP Field Light Surge Protection	50,000	50,000	50,000	-	-	-	-	-
NCRP Maint Bldg Fence	-	-	-	20,000	-	-	-	-
NCRP Outdoor Furniture	-	-	-	20,000	-	-	-	-
NCRP Pool Deck Repair	-	-	-	100,000	-	-	-	-
NCRP Pool Pump Repairs	100,000	100,000	100,000	-	-	-	-	-
NCRP Pool Stairs and Pump House Roof	-	5,878	5,900	-	-	-	-	-
NCRP Repair Bleachers	30,000	30,120	30,100	-	-	-	-	-
NCRP Soccer Goal	40,000	40,000	40,000	-	-	-	-	-
Pathway Repairs non-Reg Pks	50,000	50,000	50,000	-	-	-	-	-

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Parks & Recreation Capital Projects (306)

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Parks & Recreation								
Pathway Repairs-Regional	50,000	50,000	50,000	-	-	-	-	-
Pelican Isle Bridge	-	29,945	29,900	-	-	-	-	-
Port of the Isles Dry Storage Area	-	5,480	5,500	-	-	-	-	-
Reg Pk - Athletic Field Maintenance	-	-	-	40,000	-	-	-	-
Reg Pk - Playground Maintenance	-	-	-	120,000	-	-	-	-
Reg Pk - Security	-	-	-	50,000	-	-	-	-
TRosbough Irrigation Well	30,000	30,000	30,000	-	-	-	-	-
Veterans Pk Fiber Optic	65,000	50,000	50,000	-	-	-	-	-
Veterans Pk Sound	-	24,223	24,200	-	-	-	-	-
Vineyards Aeration Pump Replacement	15,000	15,000	15,000	-	-	-	-	-
Vineyards Tinting Windows	30,000	24,000	24,000	-	-	-	-	-
X-fers/Reserves - Fund 306	804,400	804,403	333,100	701,000	-	-	-	-
Parks & Recreation	1,944,400	2,908,879	2,437,400	2,351,000	-	-	-	-
Program Total Project Budget	1,994,400	3,078,414	2,607,000	2,516,700	-	-	-	-

Forecast FY 2015:

The Miscellaneous Revenues budgeted in the amount of \$860,000 represents the balance of the cost sharing agreement with the Naples Zoo for the improvements to the entrance and parking lot. The Naples Zoo will make its next payment (\$260,000) in June 2015 and the remaining two payments (total of \$600,000) will be made annually on the anniversary date of the initial payment (30 days from the issuance of the project's Notice of Commencement, dated May 2, 2013). This item was approved by the Board on November 12, 2012, agenda item 11H.

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Library Capital Projects Fund (307)

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change	
Trans to 612 Lib Trust	366,464	1,600	-	-	-	-	(100.0%)	
Total Budget	366,464	1,600	-	-	-	-	(100.0%)	
Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change	
Interest/Misc	329	2,000	-	-	-	-	(100.0%)	
Carry Forward	366,500	(300)	-	-	-	-	(100.0%)	
Less 5% Required By Law	-	(100)	-	-	-	-	(100.0%)	
Total Funding	366,829	1,600	-	-	-	-	(100.0%)	
CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Libraries								
X-fers/Reserves - Fund 307	1,600	1,600	-	-	-	-	-	-
Program Total Project Budget	1,600	1,600	-	-	-	-	-	-

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Growth Management Project and Capital Fund (310)

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	55,125	-	75,000	-	-	-	na
Capital Outlay	-	-	-	300,000	-	300,000	na
Net Operating Budget	55,125	-	75,000	300,000	-	300,000	na
Trans to 113 Com Dev Fd	82,990	-	-	-	-	-	na
Total Budget	138,115	-	75,000	300,000	-	300,000	na

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	448	-	-	-	-	-	na
Trans fm 101 Transp Op Fd	-	-	-	300,000	-	300,000	na
Carry Forward	212,600	-	75,000	-	-	-	na
Total Funding	213,048	-	75,000	300,000	-	300,000	na

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Growth Management								
Flood Plain Mapping	-	75,000	75,000	-	-	-	-	-
Transportation								
TMC Relocation	-	-	-	300,000	-	-	-	-
Program Total Project Budget	-	75,000	75,000	300,000	-	-	-	-

Current FY 2016:

Flood Plain Mapping Project: No new money anticipated for FY 2016. Source of Funding is typically a transfer from enterprise funds (Community Development fund 113) or (Planning Services fund 131) and/or Unincorporated Area General Fund (111).

Traffic Management Center (TMC) Project: Source of funding is a transfer from the Transportation Operations Fund (101).

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Road Construction - Gas Tax Fund (313)

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	266,556	108,000	35,000	-	-	-	(100.0%)
Operating Expense	4,575,392	4,249,200	7,332,800	2,637,100	-	2,637,100	(37.9%)
Capital Outlay	7,725,195	13,323,100	34,328,000	17,621,100	-	17,621,100	32.3%
Remittances	1,000,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0.0%
Net Operating Budget	13,567,143	18,680,300	42,695,800	21,258,200	-	21,258,200	13.8%
Trans to 101 Transp Op Fd	139,100	-	-	-	-	-	na
Trans to 712 Transp Match	-	-	3,215,700	-	-	-	na
Trans to 212 Debt Serv Fd	14,117,600	13,141,600	13,141,600	13,142,900	-	13,142,900	0.0%
Trans to 312 Gas Tax Op Fd	2,655,800	2,835,200	3,055,200	3,169,900	-	3,169,900	11.8%
Trans to 426 CAT Mass Transit Fd	2,068,383	2,000,000	2,891,500	1,633,400	-	1,633,400	(18.3%)
Reserves for Contingencies	-	152,400	-	1,703,900	-	1,703,900	1,018.0%
Total Budget	32,548,025	36,809,500	64,999,800	40,908,300	-	40,908,300	11.1%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Local Gas Taxes	12,823,363	12,692,000	13,153,200	12,793,300	-	12,793,300	0.8%
Intergovernmental Revenues	5,300,638	1,529,000	1,518,000	-	-	-	(100.0%)
Gas Taxes	5,733,062	5,608,000	5,748,200	5,706,700	-	5,706,700	1.8%
Charges For Services	99,567	-	-	-	-	-	na
Miscellaneous Revenues	806,319	126,400	30,000	1,026,400	-	1,026,400	712.0%
Interest/Misc	153,404	120,000	155,000	128,000	-	128,000	6.7%
Trans fm 001 Gen Fund	8,768,800	9,499,900	9,499,900	14,559,800	-	14,559,800	53.3%
Trans fm 111 MSTD Gen Fd	-	3,860,000	3,860,000	2,427,300	-	2,427,300	(37.1%)
Trans fm 606 GAC Rd Trust	-	400	200	-	-	-	(100.0%)
Carry Forward	34,754,000	4,377,600	36,284,800	5,249,500	-	5,249,500	19.9%
Less 5% Required By Law	-	(1,003,800)	-	(982,700)	-	(982,700)	(2.1%)
Total Funding	68,439,152	36,809,500	70,249,300	40,908,300	-	40,908,300	11.1%

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Road Construction - Gas Tax Fund (313)

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Transportation								
Advanced Right of Way	-	33,439	33,500	-	-	-	-	-
Airport Rd & Davis Blvd Intersection	-	-	-	1,888,000	-	-	-	-
Asset Management	110,000	822,294	822,400	550,000	-	-	-	-
Bike Pathways	-	1,148,572	1,148,600	-	-	-	-	-
Bridge Repairs and Construction	5,948,000	13,329,555	13,329,500	8,237,100	-	-	-	-
Congestion Mgt	-	813,454	813,400	-	-	-	-	-
County Barn Rd, Rattlesnake to Davis	2,500,000	2,057,051	2,057,200	-	-	-	-	-
County Pathways Non-Pay in Lieu	250,000	680,274	680,300	250,000	-	-	-	-
CR951, GG Blvd to Green Blvd	15,100	46,915	47,000	-	-	-	-	-
Enhanced Planning Consultant Services	200,000	596,229	596,300	200,000	-	-	-	-
Golden Gate Blvd, Wilson to 20th Street	-	1,274,571	1,274,500	-	-	-	-	-
I-75 & Everglades Interchange Study	-	129,278	129,200	-	-	-	-	-
Immk/CR951 Broken Back	-	-	-	1,500,000	-	-	-	-
Intersection Enhancements	-	3,582,632	3,582,700	190,000	-	-	-	-
Limerock Road Conversion Program (111)	300,000	373,873	373,900	300,000	-	-	-	-
Marco Island Projects	1,000,000	1,000,000	1,000,000	1,000,000	-	-	-	-
Palm River	-	295,271	295,300	-	-	-	-	-
PUD Monitoring	-	36,295	36,300	-	-	-	-	-
PUD Monitoring / Traffic counts	-	200,079	200,100	-	-	-	-	-
Randall Blvd, Immok to Everglades	-	247,155	247,200	-	-	-	-	-
Road Refurbishing	3,652,200	6,002,188	6,002,200	-	-	-	-	-
Road Resurfacing (111)	3,560,000	3,560,000	3,560,000	3,800,000	-	-	-	-
Sign Retroreflectivity Requirements	200,000	427,551	427,600	200,000	-	-	-	-
Traffic Calming/Studies	50,000	300,114	300,100	100,000	-	-	-	-
Traffic Info System Review	-	256,448	256,400	-	-	-	-	-
Traffic Signals	795,000	2,053,375	2,053,400	711,000	-	-	-	-
Transit Enhancement/Planning Fund	-	20,970	21,000	-	-	-	-	-
Tree Farm-Woodcrest	-	-	-	1,682,100	-	-	-	-
US 41/SR 951 Consortium	-	1,724,101	1,724,100	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	-	340	300	-	-	-	-	-
Vanderbilt Drive Imp	-	1,583,311	1,583,300	200,000	-	-	-	-
Wall Barrier Replacement	100,000	100,000	100,000	450,000	-	-	-	-
X-fers/Reserves - Fund 313	18,129,200	26,483,011	22,304,000	19,650,100	-	-	-	-
Transportation	36,809,500	69,178,346	64,999,800	40,908,300	-	-	-	-
Program Total Project Budget	36,809,500	69,178,346	64,999,800	40,908,300	-	-	-	-

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Museum Capital Projects Fund (314)

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change	
Operating Expense	-	261,000	261,000	180,000	-	180,000	(31.0%)	
Capital Outlay	46,592	271,400	305,200	340,000	-	340,000	25.3%	
Net Operating Budget	46,592	532,400	566,200	520,000	-	520,000	(2.3%)	
Reserves for Capital	-	-	-	132,100	-	132,100	na	
Total Budget	46,592	532,400	566,200	652,100	-	652,100	22.5%	
Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change	
Interest/Misc	374	-	-	-	-	-	na	
Trans fm 001 Gen Fund	-	250,000	250,000	200,000	-	200,000	(20.0%)	
Trans fm 198 Museum Fd	-	282,000	282,000	452,100	-	452,100	60.3%	
Carry Forward	80,400	400	34,200	-	-	-	(100.0%)	
Total Funding	80,774	532,400	566,200	652,100	-	652,100	22.5%	
CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Museum								
CC Exhibit Repair and Development	45,000	45,753	45,800	-	-	-	-	-
CC Gen Repair	-	-	-	11,000	-	-	-	-
CC Hurricane Protection	19,000	6,500	6,500	-	-	-	-	-
CC Lecture Hall Seating & Improvements	15,000	15,000	15,000	-	-	-	-	-
CC Pathway Repair	32,000	32,000	32,000	-	-	-	-	-
Ev Gallery Space Master Plan	-	-	-	20,000	-	-	-	-
Ev General Repairs & Painting	38,000	38,000	38,000	20,000	-	-	-	-
Im Pathways, Gates, Lighting	-	-	-	42,000	-	-	-	-
Im Permanent Exhibits	60,000	60,000	60,000	-	-	-	-	-
Im Quonset Hut Storage	-	-	-	30,000	-	-	-	-
Im Roof Repairs	16,000	16,000	16,000	-	-	-	-	-
MI Modern Exhibit Gallery, Phase 1	134,000	166,422	166,400	-	-	-	-	-
MI Pioneer Exhibit	-	-	-	300,000	-	-	-	-
Museum Bldg and Facility Maint	10,900	11,170	11,200	-	-	-	-	-
Museum Lighting	21,500	21,825	21,800	-	-	-	-	-
ND General Repairs & Improvements	25,000	25,000	25,000	37,000	-	-	-	-
ND Railroad Club Car Restoration	116,000	128,500	128,500	-	-	-	-	-
ND Signs & Exhibits	-	-	-	60,000	-	-	-	-
X-fers/Reserves - Fund 314	-	-	-	132,100	-	-	-	-
Museum	532,400	566,170	566,200	652,100	-	-	-	-
Program Total Project Budget	532,400	566,170	566,200	652,100	-	-	-	-

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Clam Bay Restoration (320)

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	217,819	153,900	180,200	120,400	-	120,400	(21.8%)
Capital Outlay	-	-	11,000	-	-	-	na
Net Operating Budget	217,819	153,900	191,200	120,400	-	120,400	(21.8%)
Trans to Property Appraiser	1,997	2,700	2,700	2,700	-	2,700	0.0%
Trans to Tax Collector	2,565	3,600	3,600	3,600	-	3,600	0.0%
Reserves for Contingencies	-	11,700	-	17,500	-	17,500	49.6%
Total Budget	222,381	171,900	197,500	144,200	-	144,200	(16.1%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Special Assessments	128,284	118,600	113,800	133,500	-	133,500	12.6%
Interest/Misc	933	500	500	500	-	500	0.0%
Trans frm Tax Collector	950	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	32,300	50,000	50,000	-	-	-	(100.0%)
Carry Forward	110,000	8,800	50,100	16,900	-	16,900	92.0%
Less 5% Required By Law	-	(6,000)	-	(6,700)	-	(6,700)	11.7%
Total Funding	272,467	171,900	214,400	144,200	-	144,200	(16.1%)

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Pelican Bay Capital								
Clam Bay Restoration	153,900	191,234	191,200	120,400	-	-	-	-
X-fers/Reserves - Fund 320	18,000	18,000	6,300	23,800	-	-	-	-
Pelican Bay Capital	171,900	209,234	197,500	144,200	-	-	-	-
Program Total Project Budget	171,900	209,234	197,500	144,200	-	-	-	-

Notes:

On December 11, 2012, the Board reinstated the ongoing management responsibilities of Clam Pass to the Pelican Bay Services District.

Forecast FY 2015:

This capital fund primarily appropriates dollars for restoration and improvements to the Clam Bay Ecosystem. The basis of our accounting system on the expense side of the equation provides that forecast capital dollars always match the amended budget for any year. The exception is reserves. The difference between forecast or amended budget dollars and those dollars actually spent roll forward into the next fiscal year. This practice occurs until the project is closed out and dollars are re-appropriated. A project budget may also be amended prior to closure re-directing current project dollars that may not be needed to either reserves or other ongoing projects.

The primary active project is restoration of Clam Bay.

Current FY 2016:

No new projects are proposed. New money in the amount of \$120,400 will be added to the Clam Bay restoration project in furtherance of this initiative. Customary constitutional officer transfers are appropriated. A small reserve for future construction is budgeted.

Revenues:

Funding for part of the restoration and Improvement of the Clam Bay Eco-system comes from special assessment revenue based upon equivalent residential units within the District.

For FY 16, the equivalent residential unit (ERU) assessment within fund (320) has increased \$1.95 to \$17.53. This raises an additional \$14,900. There are a total of 7,615.29 ERU's.

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Pelican Bay Hardscape & Landscape Improvements (322)

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	1,305,033	395,100	1,831,000	450,900	-	450,900	14.1%
Capital Outlay	48,924	-	129,600	216,000	-	216,000	na
Net Operating Budget	1,353,957	395,100	1,960,600	666,900	-	666,900	68.8%
Trans to Property Appraiser	3,138	4,000	4,000	4,000	-	4,000	0.0%
Trans to Tax Collector	4,073	8,000	8,000	8,000	-	8,000	0.0%
Total Budget	1,361,168	407,100	1,972,600	678,900	-	678,900	66.8%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Special Assessments	203,659	336,400	322,900	400,700	-	400,700	19.1%
Miscellaneous Revenues	-	-	82,700	-	-	-	na
Interest/Misc	12,940	10,800	8,100	5,000	-	5,000	(53.7%)
Trans frm Tax Collector	1,493	-	-	-	-	-	na
Trans fm 109 Pel Bay MSTBU	210,000	77,300	77,300	-	-	-	(100.0%)
Carry Forward	2,708,200	-	1,775,100	293,500	-	293,500	na
Less 5% Required By Law	-	(17,400)	-	(20,300)	-	(20,300)	16.7%
Total Funding	3,136,292	407,100	2,266,100	678,900	-	678,900	66.8%

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Pelican Bay Capital								
Beach Renourishment Initiative	200,000	200,000	200,000	200,000	-	-	-	-
Irrigation System	-	-	-	116,000	-	-	-	-
Lake Aeration	-	129,576	129,600	100,000	-	-	-	-
North Berm Restoration	-	565,851	565,900	-	-	-	-	-
Pelican Bay Hardscape Upgrades	85,100	791,271	791,300	90,900	-	-	-	-
Pelican Bay Lake Bank Enhance	110,000	215,541	215,500	110,000	-	-	-	-
Pelican Bay Traffic Sign Renovation	-	58,260	58,300	50,000	-	-	-	-
X-fers/Reserves - Fund 322	12,000	212,000	12,000	12,000	-	-	-	-
Pelican Bay Capital	407,100	2,172,499	1,972,600	678,900	-	-	-	-
Program Total Project Budget	407,100	2,172,499	1,972,600	678,900	-	-	-	-

Forecast FY 2015:

This capital fund primarily appropriates dollars for restoration and improvements to the Pelican Bay hardscape, irrigation and other capital amenity projects. The basis of our accounting system on the expense side of the equation provides that forecast capital dollars always match the amended budget for any year. The exception is reserves. The difference between forecast or amended budget dollars and those dollars actually spent roll forward into the next fiscal year. This practice occurs until the project is closed out and dollars are re-appropriated. A project budget may also be amended prior to closure re-directing current project dollars that may not be needed to either reserves or other ongoing projects.

Revenues:

Special assessment revenue per equivalent residential unit (ERU) increased \$8.45 to \$52.63. This equates to assessment revenue totaling \$400,700 an increase of \$64,300 from FY 2015. There are a total of 7,615.29 ERU's.

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Stormwater Management Capital (325)

Mission Statement

Design, permit and construct capital improvement projects better managing and protecting the County's water resources. Projects improve flood control decreasing the probability of property damage from flooding, improve water quality and protect existing natural systems. The capital improvement program promotes and improves the quality of life in Collier County by managing and improving discharge to our estuaries and Outstanding Florida Waters. Provide supervision, engineering and coordination such that the projects are designed and constructed in a timely, efficient, and economical manner.

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	8,771	-	-	-	-	-	na
Operating Expense	980,708	580,000	1,528,400	1,027,000	-	1,027,000	77.1%
Capital Outlay	2,630,032	4,105,000	11,479,400	3,756,700	-	3,756,700	(8.5%)
Net Operating Budget	3,619,512	4,685,000	13,007,800	4,783,700	-	4,783,700	2.1%
Trans to 712 Transp Match	113,089	-	3,905,900	-	-	-	na
Trans to 324 Stormw Op Fd	1,143,500	1,120,200	1,120,200	905,500	-	905,500	(19.2%)
Trans to 412 W User Fee Cap Fd	419	-	-	-	-	-	na
Reserves for Contingencies	-	35,200	-	2,400	-	2,400	(93.2%)
Total Budget	4,876,520	5,840,400	18,033,900	5,691,600	-	5,691,600	(2.5%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	7,250	-	-	-	-	-	na
Interest/Misc	61,571	35,000	57,000	40,000	-	40,000	14.3%
Trans fm 001 Gen Fund	4,730,100	4,627,600	4,627,600	1,549,600	-	1,549,600	(66.5%)
Trans fm 111 MSTD Gen Fd	1,300,000	1,050,000	1,050,000	4,011,800	-	4,011,800	282.1%
Carry Forward	11,169,100	129,600	12,391,500	92,200	-	92,200	(28.9%)
Less 5% Required By Law	-	(1,800)	-	(2,000)	-	(2,000)	11.1%
Total Funding	17,268,021	5,840,400	18,126,100	5,691,600	-	5,691,600	(2.5%)

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Stormwater Management Capital (325)

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Stormwater								
28th Ave SE Miller Canal Crossing	-	177,532	177,600	-	-	-	-	-
Eagle Creek Water Control	-	388,628	388,600	350,000	-	-	-	-
Freedom Park (Water Quality)	-	78,077	78,100	25,000	-	-	-	-
Gateway Triangle Improvements	-	256,245	256,300	-	-	-	-	-
Golden Gate City Outfall Replace (111)	950,000	2,542,654	2,542,600	-	-	-	-	-
Gordon River - Burning Tree Dr.	-	50,000	50,000	100,000	-	-	-	-
Haldeman Creek Weir Replacement	-	178,628	178,600	-	-	-	-	-
Immokalee Stormwater Improvement	-	-	-	200,000	-	-	-	-
Kirkwood Alley	-	25,500	25,500	-	-	-	-	-
Lely Area Stormwater Improvements	3,305,000	6,714,880	6,714,900	-	-	-	-	-
Naples Park 110th Ave N-107th Ave N (111)	-	82,400	82,400	1,012,700	-	-	-	-
North Golden Gate Estates Flowway Restoration (111)	100,000	173,946	173,900	200,000	-	-	-	-
NPDES MS4 Program	-	219,726	219,800	132,000	-	-	-	-
Pine Ridge Mockingbird Lake Outfall	120,000	144,452	144,500	-	-	-	-	-
Pine Ridge No. 1 Control Structure	-	869,458	869,500	894,000	-	-	-	-
Ridge Street	-	-	-	400,000	-	-	-	-
Secondary System Repair	-	161,148	161,100	43,000	-	-	-	-
Stormwater Master Plan Update	210,000	220,897	220,900	227,000	-	-	-	-
Vanderbilt Drive Stormwater Improve (111)	-	723,588	723,500	1,200,000	-	-	-	-
X-fers/Reserves - Fund 325	1,155,400	5,061,315	5,026,100	907,900	-	-	-	-
Stormwater	5,840,400	18,069,074	18,033,900	5,691,600	-	-	-	-
Program Total Project Budget	5,840,400	18,069,074	18,033,900	5,691,600	-	-	-	-

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Road Impact Fee District 1 - North Naples (331)

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	253,687	-	932,500	1,040,000	-	1,040,000	na
Capital Outlay	529,324	8,103,900	10,349,000	5,300,000	-	5,300,000	(34.6%)
Net Operating Budget	783,011	8,103,900	11,281,500	6,340,000	-	6,340,000	(21.8%)
Trans to 712 Transp Match	-	-	1,413,900	-	-	-	na
Reserves for Contingencies	-	810,400	-	634,000	-	634,000	(21.8%)
Reserves for Capital	-	1,214,600	-	266,100	-	266,100	(78.1%)
Total Budget	783,011	10,128,900	12,695,400	7,240,100	-	7,240,100	(28.5%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	20	-	-	-	-	-	na
Interest/Misc	60,812	40,000	74,100	60,000	-	60,000	50.0%
Impact Fees	3,526,447	1,680,000	2,015,500	3,500,000	-	3,500,000	108.3%
COA Impact Fees	(1,356,449)	240,000	1,061,700	-	-	-	(100.0%)
Carry Forward	11,954,300	8,266,900	13,402,200	3,858,100	-	3,858,100	(53.3%)
Less 5% Required By Law	-	(98,000)	-	(178,000)	-	(178,000)	81.6%
Total Funding	14,185,130	10,128,900	16,553,500	7,240,100	-	7,240,100	(28.5%)

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Transportation								
CR951, GG Blvd to Green Blvd	1,890,300	706,453	706,500	-	-	-	-	-
Golden Gate Blvd (20th to Everglades)	-	-	-	2,050,000	-	-	-	-
Golden Gate Blvd, Wilson to 20th Street	6,213,600	9,803,009	9,803,100	250,000	-	-	-	-
Immkk/CR951 Broken Back	-	-	-	250,000	-	-	-	-
Operating Project 331	-	734,880	734,900	40,000	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	-	37,008	37,000	3,750,000	-	-	-	-
X-fers/Reserves - Fund 331	2,025,000	3,791,930	1,413,900	900,100	-	-	-	-
Transportation	10,128,900	15,073,280	12,695,400	7,240,100	-	-	-	-
Program Total Project Budget	10,128,900	15,073,280	12,695,400	7,240,100	-	-	-	-

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Road Impact Fee District 2 - East Naples & GG City (333)

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	54,331	-	636,100	40,000	-	40,000	na
Capital Outlay	114,205	2,559,500	3,885,200	1,676,500	-	1,676,500	(34.5%)
Net Operating Budget	168,536	2,559,500	4,521,300	1,716,500	-	1,716,500	(32.9%)
Trans to 712 Transp Match	-	-	460,000	-	-	-	na
Reserves for Contingencies	-	255,900	-	171,600	-	171,600	(32.9%)
Reserves for Capital	-	9,500	-	203,000	-	203,000	2,036.8%
Total Budget	168,536	2,824,900	4,981,300	2,091,100	-	2,091,100	(26.0%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	77,207	-	-	-	-	-	na
Interest/Misc	23,923	15,000	30,000	22,000	-	22,000	46.7%
Impact Fees	927,387	143,000	685,500	800,000	-	800,000	459.4%
Deferred Impact Fees	13,081	-	-	-	-	-	na
COA Impact Fees	107,443	300,000	182,100	-	-	-	(100.0%)
Carry Forward	4,413,200	2,389,800	5,393,900	1,310,200	-	1,310,200	(45.2%)
Less 5% Required By Law	-	(22,900)	-	(41,100)	-	(41,100)	79.5%
Total Funding	5,562,241	2,824,900	6,291,500	2,091,100	-	2,091,100	(26.0%)

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Transportation								
Airport Rd & Davis Blvd Intersection	-	-	-	826,500	-	-	-	-
County Barn Rd, Rattlesnake to Davis	-	636,896	636,900	-	-	-	-	-
CR951, Davis Blvd to N of I-75 by GG Canal	-	19,107	19,200	-	-	-	-	-
CR951, GG Blvd to Green Blvd	250,000	264,651	264,700	-	-	-	-	-
Golden Gate Blvd (20th to Everglades)	-	-	-	450,000	-	-	-	-
Golden Gate Blvd, Wilson to 20th Street	2,309,500	3,022,519	3,022,600	250,000	-	-	-	-
Operating Project 333	-	575,127	575,100	40,000	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	-	2,784	2,800	-	-	-	-	-
Wilson/Benfield	-	-	-	150,000	-	-	-	-
X-fers/Reserves - Fund 333	265,400	747,748	460,000	374,600	-	-	-	-
Transportation	2,824,900	5,268,832	4,981,300	2,091,100	-	-	-	-
Program Total Project Budget	2,824,900	5,268,832	4,981,300	2,091,100	-	-	-	-

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Road Impact Fee District 3 - City of Naples (334)

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	1,952	-	465,700	-	-	-	na
Capital Outlay	-	-	-	827,500	-	827,500	na
Net Operating Budget	1,952	-	465,700	827,500	-	827,500	na
Reserves for Contingencies	-	-	-	81,300	-	81,300	na
Reserves for Capital	-	626,900	-	-	-	-	(100.0%)
Total Budget	1,952	626,900	465,700	908,800	-	908,800	45.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	3,870	3,000	5,900	4,000	-	4,000	33.3%
Impact Fees	245,144	100,000	252,000	100,000	-	100,000	0.0%
Carry Forward	770,700	529,000	1,017,800	810,000	-	810,000	53.1%
Less 5% Required By Law	-	(5,100)	-	(5,200)	-	(5,200)	2.0%
Total Funding	1,019,714	626,900	1,275,700	908,800	-	908,800	45.0%

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Transportation								
Airport Rd & Davis Blvd Intersection	-	-	-	827,500	-	-	-	-
Operating Project 334	-	465,681	465,700	-	-	-	-	-
X-fers/Reserves - Fund 334	626,900	626,900	-	81,300	-	-	-	-
Transportation	626,900	1,092,581	465,700	908,800	-	-	-	-
Program Total Project Budget	626,900	1,092,581	465,700	908,800	-	-	-	-

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Road Impact Fee District 4 - Marco Island & S County (336)

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	832,298	-	649,800	40,000	-	40,000	na
Capital Outlay	8,167,834	7,723,600	11,378,600	4,101,600	-	4,101,600	(46.9%)
Net Operating Budget	9,000,132	7,723,600	12,028,400	4,141,600	-	4,141,600	(46.4%)
Trans to 712 Transp Match	-	-	3,000,000	-	-	-	na
Reserves for Contingencies	-	772,400	-	-	-	-	(100.0%)
Reserves for Capital	-	817,900	-	-	-	-	(100.0%)
Total Budget	9,000,132	9,313,900	15,028,400	4,141,600	-	4,141,600	(55.5%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	2,622,155	94,600	94,600	-	-	-	(100.0%)
Miscellaneous Revenues	22,776	-	-	-	-	-	na
Interest/Misc	74,654	60,000	72,900	60,000	-	60,000	0.0%
Impact Fees	4,369,092	1,000,000	1,619,100	3,040,000	-	3,040,000	204.0%
Deferred Impact Fees	13,918	-	-	-	-	-	na
COA Impact Fees	518,457	1,500,000	124,900	-	-	-	(100.0%)
Carry Forward	15,692,600	6,792,000	14,313,500	1,196,600	-	1,196,600	(82.4%)
Less 5% Required By Law	-	(132,700)	-	(155,000)	-	(155,000)	16.8%
Total Funding	23,313,652	9,313,900	16,225,000	4,141,600	-	4,141,600	(55.5%)

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Transportation								
Collier Blvd, Davis to GG Main Canal	-	437	400	-	-	-	-	-
County Barn Rd, Rattlesnake to Davis	-	93,383	93,400	-	-	-	-	-
CR951, Davis Blvd to N of I-75 by GG Canal	-	9,226	9,200	-	-	-	-	-
CR951, GG Blvd to Green Blvd	6,423,600	6,008,380	6,008,400	-	-	-	-	-
Operating Project 336	-	511,542	511,500	40,000	-	-	-	-
US 41/SR 951 Consortium	1,300,000	5,405,507	5,405,500	-	-	-	-	-
Wilson/Benfield	-	-	-	4,101,600	-	-	-	-
X-fers/Reserves - Fund 336	1,590,300	4,700,932	3,000,000	-	-	-	-	-
Transportation	9,313,900	16,729,407	15,028,400	4,141,600	-	-	-	-
Program Total Project Budget	9,313,900	16,729,407	15,028,400	4,141,600	-	-	-	-

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Road Impact Fee District 6 - Golden Gate Estates (338)

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	450,965	-	1,256,100	40,000	-	40,000	na
Capital Outlay	205,900	3,700,000	9,711,400	1,828,000	-	1,828,000	(50.6%)
Net Operating Budget	656,865	3,700,000	10,967,500	1,868,000	-	1,868,000	(49.5%)
Reserves for Contingencies	-	370,000	-	186,800	-	186,800	(49.5%)
Reserves for Capital	-	165,600	-	622,200	-	622,200	275.7%
Total Budget	656,865	4,235,600	10,967,500	2,677,000	-	2,677,000	(36.8%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	150,000	-	-	-	-	-	na
Interest/Misc	55,104	40,000	62,400	50,000	-	50,000	25.0%
Impact Fees	1,544,808	537,000	883,000	1,000,000	-	1,000,000	86.2%
Deferred Impact Fees	7,725	-	-	-	-	-	na
COA Impact Fees	(947,123)	-	681,400	-	-	-	na
Carry Forward	10,866,600	3,687,400	11,020,200	1,679,500	-	1,679,500	(54.5%)
Less 5% Required By Law	-	(28,800)	-	(52,500)	-	(52,500)	82.3%
Total Funding	11,677,114	4,235,600	12,647,000	2,677,000	-	2,677,000	(36.8%)

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Transportation								
Golden Gate Blvd (20th to Everglades)	-	-	-	1,050,000	-	-	-	-
Golden Gate Blvd, Wilson to 20th Street	3,700,000	8,616,393	8,616,400	500,000	-	-	-	-
Oil Well Rd, Immok Rd to Everglades	-	278	300	-	-	-	-	-
Operating Project 338	-	984,228	984,200	40,000	-	-	-	-
Randall Blvd, Immok to Everglades	-	137,206	137,200	-	-	-	-	-
Tree Farm-Woodcrest	-	1,229,331	1,229,400	-	-	-	-	-
Wilson/Benfield	-	-	-	278,000	-	-	-	-
X-fers/Reserves - Fund 338	535,600	535,600	-	809,000	-	-	-	-
Transportation	4,235,600	11,503,036	10,967,500	2,677,000	-	-	-	-
Program Total Project Budget	4,235,600	11,503,036	10,967,500	2,677,000	-	-	-	-

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Road Impact Fee District 5 - Immokalee (339)

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	11,879	-	460,500	1,277,200	-	1,277,200	na
Capital Outlay	2,000	-	500,000	2,000,000	-	2,000,000	na
Net Operating Budget	13,879	-	960,500	3,277,200	-	3,277,200	na
Reserves for Contingencies	-	-	-	327,700	-	327,700	na
Reserves for Capital	-	2,381,400	-	441,000	-	441,000	(81.5%)
Total Budget	13,879	2,381,400	960,500	4,045,900	-	4,045,900	69.9%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	12,575	8,000	21,400	14,000	-	14,000	75.0%
Impact Fees	681,227	500,000	1,135,900	560,000	-	560,000	12.0%
Deferred Impact Fees	606,176	-	-	-	-	-	na
COA Impact Fees	(195,033)	-	57,800	-	-	-	na
Carry Forward	2,155,000	1,898,800	3,246,000	3,500,600	-	3,500,600	84.4%
Less 5% Required By Law	-	(25,400)	-	(28,700)	-	(28,700)	13.0%
Total Funding	3,259,945	2,381,400	4,461,100	4,045,900	-	4,045,900	69.9%

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Transportation								
Oil Well Rd (Everglades to Oil Well Grade)	-	-	-	2,737,200	-	-	-	-
Oil Well Rd, Immok Rd to Everglades	-	500,000	500,000	-	-	-	-	-
Operating Project 339	-	460,496	460,500	40,000	-	-	-	-
Randall/Immokalee Road Intersection	-	-	-	500,000	-	-	-	-
X-fers/Reserves - Fund 339	2,381,400	2,767,019	-	768,700	-	-	-	-
Transportation	2,381,400	3,727,515	960,500	4,045,900	-	-	-	-
Program Total Project Budget	2,381,400	3,727,515	960,500	4,045,900	-	-	-	-

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Road Assessment Receivable Fund (341)

Mission Statement

This fund serves as a revolving loan pool to fund small-scale assessment projects.

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change	
Reserves for Capital	-	460,700	-	452,100	-	452,100	(1.9%)	
Total Budget	-	460,700	-	452,100	-	452,100	(1.9%)	
Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change	
Interest/Misc	2,140	1,400	2,000	2,000	-	2,000	42.9%	
Carry Forward	458,000	459,400	448,200	450,200	-	450,200	(2.0%)	
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%	
Total Funding	460,140	460,700	450,200	452,100	-	452,100	(1.9%)	
CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Transportation								
X-fers/Reserves - Fund 341	460,700	460,700	-	452,100	-	-	-	-
Program Total Project Budget	460,700	460,700	-	452,100	-	-	-	-

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Regional Pk Impact Fee-Incorp Area (345)

Mission Statement

Collier County's Regional Park Impact Fee was originally adopted in December 1988, to assist the County to pay for growth related regional parks land, buildings and capital equipment. The Ordinance was repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999. The Incorporated Areas are not assessed a Community Park Impact Fee, only the Regional Park Impact Fee. This fund was created to segregate the Incorporated impact fee collections and to track how they are spent. Impact fees are assessed and collected on residential new building construction permits.

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	-	-	49,500	-	-	-	na
Net Operating Budget	-	-	49,500	-	-	-	na
Trans to 298 Sp Ob Bd '10	130,000	150,000	150,000	150,000	-	150,000	0.0%
Reserves for Capital	-	204,500	-	481,100	-	481,100	135.3%
Total Budget	130,000	354,500	199,500	631,100	-	631,100	78.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	1,463	600	1,400	1,400	-	1,400	133.3%
Impact Fees	216,066	100,000	260,000	150,000	-	150,000	50.0%
Carry Forward	337,900	259,000	425,400	487,300	-	487,300	88.1%
Less 5% Required By Law	-	(5,100)	-	(7,600)	-	(7,600)	49.0%
Total Funding	555,429	354,500	686,800	631,100	-	631,100	78.0%

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Parks & Recreation								
Operating Project 345	-	49,523	49,500	-	-	-	-	-
X-fers/Reserves - Fund 345	354,500	354,500	150,000	631,100	-	-	-	-
Parks & Recreation	354,500	404,023	199,500	631,100	-	-	-	-
Program Total Project Budget	354,500	404,023	199,500	631,100	-	-	-	-

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Community & Regional Pk Impact Fee (346)

Mission Statement

Collier County's "Community Park Impact Fee" and "Regional Parks Impact Fee" Ordinances were repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999, to continue to assist the County to pay for growth related parks facilities and capital equipment. Impact fees are assessed and collected on residential new building construction permits.

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	195,887	-	323,200	-	-	-	na
Capital Outlay	950,130	6,450,000	11,026,500	9,094,000	-	9,094,000	41.0%
Net Operating Budget	1,146,017	6,450,000	11,349,700	9,094,000	-	9,094,000	41.0%
Trans to 298 Sp Ob Bd '10	2,810,200	2,779,900	2,779,900	2,785,700	-	2,785,700	0.2%
Reserves for Contingencies	-	645,000	-	725,000	-	725,000	12.4%
Reserves for Debt Service	-	2,391,800	-	2,442,600	-	2,442,600	2.1%
Reserves for Future Debt Service	-	3,790,700	-	-	-	-	(100.0%)
Reserves for Capital	-	286,300	-	-	-	-	(100.0%)
Total Budget	3,956,217	16,343,700	14,129,600	15,047,300	-	15,047,300	(7.9%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	106,215	65,000	-	-	-	-	(100.0%)
Miscellaneous Revenues	1,953	-	-	-	-	-	na
Interest/Misc	73,293	37,900	95,000	30,000	-	30,000	(20.8%)
Impact Fees	4,659,451	6,100,000	6,770,000	6,550,000	-	6,550,000	7.4%
Deferred Impact Fees	247,192	-	-	-	-	-	na
Carry Forward	14,947,500	10,451,000	16,060,900	8,796,300	-	8,796,300	(15.8%)
Less 5% Required By Law	-	(310,200)	-	(329,000)	-	(329,000)	6.1%
Total Funding	20,035,604	16,343,700	22,925,900	15,047,300	-	15,047,300	(7.9%)

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Parks & Recreation								
Big Corkscrew Island Pk	4,500,000	7,330,036	7,330,100	3,800,000	-	-	-	-
E Naples Soccer Field	400,000	400,000	400,000	-	-	-	-	-
Eagle Lake Aquatic Facility	1,000,000	1,000,000	1,000,000	5,294,000	-	-	-	-
Eagle Lake Comm Ctr	-	1,691,673	1,691,600	-	-	-	-	-
GGCP Pickleball Courts	200,000	200,000	200,000	-	-	-	-	-
Immok S Pk build Com Ctr	-	71,363	71,300	-	-	-	-	-
Operating Project 346	-	306,745	306,700	-	-	-	-	-
Vandbt Ext Pk - Picnic Area	150,000	150,000	150,000	-	-	-	-	-
Vineyards Pk Pickleball Courts	200,000	200,000	200,000	-	-	-	-	-
X-fers/Reserves - Fund 346	9,893,700	9,955,700	2,779,900	5,953,300	-	-	-	-
Parks & Recreation	16,343,700	21,305,517	14,129,600	15,047,300	-	-	-	-
Program Total Project Budget	16,343,700	21,305,517	14,129,600	15,047,300	-	-	-	-

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

EMS Impact Fee Fund (350)

Mission Statement

Collier County's Emergency Medical Services (EMS) Impact Fee was originally adopted in August 1991, to assist the County in providing adequate growth related EMS facilities and capital equipment. Impact fees are assessed and collected on new building construction permits.

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	8,666	25,000	59,400	27,500	-	27,500	10.0%
Capital Outlay	-	1,630,000	1,731,500	-	-	-	(100.0%)
Net Operating Budget	8,666	1,655,000	1,790,900	27,500	-	27,500	(98.3%)
Trans to 298 Sp Ob Bd '10	443,900	447,700	447,700	448,000	-	448,000	0.1%
Reserves for Contingencies	-	36,000	-	-	-	-	(100.0%)
Reserves for Debt Service	-	203,700	-	207,400	-	207,400	1.8%
Reserves for Capital	-	-	-	37,900	-	37,900	na
Total Budget	452,566	2,342,400	2,238,600	720,800	-	720,800	(69.2%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	2,492	1,400	7,900	500	-	500	(64.3%)
Impact Fees	217,243	260,000	293,000	279,000	-	279,000	7.3%
Deferred Impact Fees	10,691	-	-	-	-	-	na
Advance/Repay fm 301 Cap Proj	167,500	1,799,800	1,799,800	150,700	-	150,700	(91.6%)
Carry Forward	497,200	294,300	442,500	304,600	-	304,600	3.5%
Less 5% Required By Law	-	(13,100)	-	(14,000)	-	(14,000)	6.9%
Total Funding	895,126	2,342,400	2,543,200	720,800	-	720,800	(69.2%)

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Emergency Medical Services								
Medic 73, Logan/Vanderbilt Rd	1,630,000	1,731,503	1,731,500	-	-	-	-	-
Operating Project 350	25,000	59,415	59,400	27,500	-	-	-	-
X-fers/Reserves - Fund 350	687,400	687,400	447,700	693,300	-	-	-	-
Emergency Medical Services	2,342,400	2,478,318	2,238,600	720,800	-	-	-	-
Program Total Project Budget	2,342,400	2,478,318	2,238,600	720,800	-	-	-	-

Forecast FY 2015:

On September 28, 2007, the Board closed on a Commercial Paper Loan A-40-1 in the amount of \$880,000. The Loan proceeds were used for the purchase of land and the balance was to go to preconstruction activity of EMS station 411. Shortly after the land purchase, the economy's growth slowed down. The Board reprioritized their capital program to focus on maintenance projects and EMS station 411 was never built. In 2015, the Board started constructing EMS Station 73. The balance of the commercial paper loan proceeds were used on this project.

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Library Impact Fee Fund (355)

Mission Statement

Collier County's Library System Impact Fee was originally adopted in December 1988, to assist the County in providing adequate growth related library construction, capital equipment and books. Impact Fees are assessed and collected on residential new building construction permits.

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	3,402	30,000	127,200	26,600	-	26,600	(11.3%)
Capital Outlay	117,357	225,000	225,500	250,000	-	250,000	11.1%
Net Operating Budget	120,759	255,000	352,700	276,600	-	276,600	8.5%
Trans to 298 Sp Ob Bd '10	1,162,600	1,161,000	1,161,000	1,159,300	-	1,159,300	(0.1%)
Reserves for Contingencies	-	-	-	27,600	-	27,600	na
Reserves for Debt Service	-	393,800	-	401,900	-	401,900	2.1%
Reserves for Capital	-	-	-	41,800	-	41,800	na
Total Budget	1,283,359	1,809,800	1,513,700	1,907,200	-	1,907,200	5.4%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	4,778	4,000	5,400	1,000	-	1,000	(75.0%)
Impact Fees	500,203	640,000	768,000	750,000	-	750,000	17.2%
Deferred Impact Fees	37,808	-	-	-	-	-	na
Advance/Repay fm 301 Cap Proj	552,300	679,000	679,000	585,000	-	585,000	(13.8%)
Carry Forward	858,300	519,000	670,000	608,700	-	608,700	17.3%
Less 5% Required By Law	-	(32,200)	-	(37,500)	-	(37,500)	16.5%
Total Funding	1,953,390	1,809,800	2,122,400	1,907,200	-	1,907,200	5.4%

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Libraries								
Books, Pubs & Library Mat (355)	225,000	225,516	225,500	250,000	-	-	-	-
Operating Project 355	30,000	127,121	127,200	26,600	-	-	-	-
X-fers/Reserves - Fund 355	1,554,800	1,554,800	1,161,000	1,630,600	-	-	-	-
Libraries	1,809,800	1,907,437	1,513,700	1,907,200	-	-	-	-
Program Total Project Budget	1,809,800	1,907,437	1,513,700	1,907,200	-	-	-	-

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Naples & Urban Collier Community Park Impact Fee (368)

Mission Statement

Collier County's Community Park Impact Fee was originally adopted in December 1988, to assist the County to pay for growth related community parks facilities and capital. Impact fees were assessed and collected on residential new construction permits, however, in May 1999, this impact fee was repealed and replaced with the Community Park Impact Fee and Regional Parks Impact Fee - Unincorporated which is accounted for in fund 346.

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Capital Outlay	344,200	2,700	2,700	-	-	-	(100.0%)
Net Operating Budget	344,200	2,700	2,700	-	-	-	(100.0%)
Total Budget	344,200	2,700	2,700	-	-	-	(100.0%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	1,524	1,300	500	500	-	500	(61.5%)
Carry Forward	344,400	1,500	1,700	(500)	-	(500)	(133.3%)
Less 5% Required By Law	-	(100)	-	-	-	-	(100.0%)
Total Funding	345,924	2,700	2,200	-	-	-	(100.0%)

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Parks & Recreation								
Eagle Lake Comm Ctr	2,700	2,700	2,700	-	-	-	-	-
Program Total Project Budget	2,700	2,700	2,700	-	-	-	-	-

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Ochopee Fire Control Impact Fee (372)

Mission Statement

Ochopee Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth related fire facilities and capital equipment.

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	11,230	-	1,600	3,400	-	3,400	na
Capital Outlay	2,600	4,500	-	-	-	-	(100.0%)
Net Operating Budget	13,830	4,500	1,600	3,400	-	3,400	(24.4%)
Reserves for Contingencies	-	1,100	-	-	-	-	(100.0%)
Reserves for Capital	-	-	-	5,300	-	5,300	na
Total Budget	13,830	5,600	1,600	8,700	-	8,700	55.4%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	78	100	100	100	-	100	0.0%
Impact Fees	5,038	1,000	2,200	1,000	-	1,000	0.0%
Carry Forward	15,700	4,600	7,000	7,700	-	7,700	67.4%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	20,815	5,600	9,300	8,700	-	8,700	55.4%

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Ochopee Fire Control								
Operating Project 372	-	1,603	1,600	3,400	-	-	-	-
Port of the Isle Station Equip	4,500	-	-	-	-	-	-	-
X-fers/Reserves - Fund 372	1,100	6,425	-	5,300	-	-	-	-
Ochopee Fire Control	5,600	8,028	1,600	8,700	-	-	-	-
Program Total Project Budget	5,600	8,028	1,600	8,700	-	-	-	-

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Isles of Capri Fire Impact Fee (373)

Mission Statement

Isle of Capri Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth related fire facilities and capital equipment.

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	-	-	2,300	2,300	-	2,300	na
Net Operating Budget	-	-	2,300	2,300	-	2,300	na
Reserves for Capital	-	50,600	-	52,100	-	52,100	3.0%
Total Budget	-	50,600	2,300	54,400	-	54,400	7.5%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	220	100	300	300	-	300	200.0%
Impact Fees	1,016	1,000	2,700	1,000	-	1,000	0.0%
Trans fm 001 Gen Fund	20,000	-	-	-	-	-	na
Trans fm 390 Gen Gov Fac Cap Fd	20,000	-	-	-	-	-	na
Carry Forward	11,300	49,600	52,500	53,200	-	53,200	7.3%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	52,537	50,600	55,500	54,400	-	54,400	7.5%

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Isle of Capri Fire								
Operating Project 373	-	2,250	2,300	2,300	-	-	-	-
X-fers/Reserves - Fund 373	50,600	50,600	-	52,100	-	-	-	-
Isle of Capri Fire	50,600	52,850	2,300	54,400	-	-	-	-
Program Total Project Budget	50,600	52,850	2,300	54,400	-	-	-	-

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Correctional Facilities Impact Fee (381)

Mission Statement

Collier County's Correctional Facilities Impact Fee was originally adopted in June 1999. Impact fees are collected on new building construction to pay for growth related correctional facilities and capital equipment.

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	6,128	-	185,300	-	-	-	na
Net Operating Budget	6,128	-	185,300	-	-	-	na
Trans to 298 Sp Ob Bd '10	1,886,500	1,887,100	1,887,100	1,877,400	-	1,877,400	(0.5%)
Reserves for Debt Service	-	1,363,600	-	1,374,400	-	1,374,400	0.8%
Total Budget	1,892,628	3,250,700	2,072,400	3,251,800	-	3,251,800	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	7,861	5,200	8,400	2,000	-	2,000	(61.5%)
Impact Fees	940,082	1,100,000	1,253,000	1,181,200	-	1,181,200	7.4%
Deferred Impact Fees	6,842	-	-	-	-	-	na
Advance/Repay fm 301 Cap Proj	1,102,600	495,300	495,300	488,800	-	488,800	(1.3%)
Carry Forward	1,790,000	1,705,500	1,954,700	1,639,000	-	1,639,000	(3.9%)
Less 5% Required By Law	-	(55,300)	-	(59,200)	-	(59,200)	7.1%
Total Funding	3,847,386	3,250,700	3,711,400	3,251,800	-	3,251,800	0.0%

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Sheriff Office								
Operating Project 381	-	185,245	185,300	-	-	-	-	-
X-fers/Reserves - Fund 381	3,250,700	3,250,700	1,887,100	3,251,800	-	-	-	-
Sheriff Office	3,250,700	3,435,945	2,072,400	3,251,800	-	-	-	-
Program Total Project Budget	3,250,700	3,435,945	2,072,400	3,251,800	-	-	-	-

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Law Enforcement Impact Fee (385)

Mission Statement

The Law Enforcement Impact Fee was originally adopted in June 2005. Impact fees are collected on new building construction in the unincorporated areas of Collier County to pay for growth related law enforcement facilities and capital equipment.

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	9,738	50,000	148,500	-	-	-	(100.0%)
Capital Outlay	6,000	2,177,000	2,394,000	900,000	-	900,000	(58.7%)
Net Operating Budget	15,738	2,227,000	2,542,500	900,000	-	900,000	(59.6%)
Trans to 298 Sp Ob Bd '10	2,649,000	2,656,600	2,656,600	1,872,700	-	1,872,700	(29.5%)
Reserves for Contingencies	-	55,000	-	-	-	-	(100.0%)
Reserves for Debt Service	-	493,200	-	500,800	-	500,800	1.5%
Reserves for Capital	-	-	-	144,800	-	144,800	na
Total Budget	2,664,738	5,431,800	5,199,100	3,418,300	-	3,418,300	(37.1%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	8,588	5,200	16,000	2,300	-	2,300	(55.8%)
Impact Fees	784,170	900,000	1,097,800	1,030,600	-	1,030,600	14.5%
Deferred Impact Fees	17,400	-	-	-	-	-	na
Advance/Repay fm 001 Gen Fd	1,700,000	1,700,000	1,700,000	-	-	-	(100.0%)
Advance/Repay fm 301 Cap Proj	55,500	2,058,900	2,058,900	1,616,400	-	1,616,400	(21.5%)
Carry Forward	1,246,100	813,000	1,147,000	820,600	-	820,600	0.9%
Less 5% Required By Law	-	(45,300)	-	(51,600)	-	(51,600)	13.9%
Total Funding	3,811,758	5,431,800	6,019,700	3,418,300	-	3,418,300	(37.1%)

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Sheriff Office								
Operating Project 385	50,000	148,492	148,500	-	-	-	-	-
Sub-station by Orangetree	2,177,000	2,394,000	2,394,000	900,000	-	-	-	-
X-fers/Reserves - Fund 385	3,204,800	3,204,800	2,656,600	2,518,300	-	-	-	-
Sheriff Office	5,431,800	5,747,292	5,199,100	3,418,300	-	-	-	-
Program Total Project Budget	5,431,800	5,747,292	5,199,100	3,418,300	-	-	-	-

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

General Governmental Buildings Impact Fee (390)

Mission Statement

Collier County's General Government Building Impact Fee was originally adopted in March 2004. Impact fees are collected on new building construction to pay for growth related general government facilities.

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	19,315	29,300	252,500	-	-	-	(100.0%)
Capital Outlay	-	5,493,500	5,493,500	-	-	-	(100.0%)
Net Operating Budget	19,315	5,522,800	5,746,000	-	-	-	(100.0%)
Advance/Repay to 408 W-S Ops	-	-	-	500,000	-	500,000	na
Advance/Repay to 471 S Waste	630,000	630,000	630,000	630,000	-	630,000	0.0%
Trans to 298 Sp Ob Bd '10	4,334,500	4,382,700	4,382,700	5,169,400	-	5,169,400	18.0%
Trans to 373 Isle of Capri Fire	20,000	-	-	-	-	-	na
Reserves for Debt Service	-	2,723,600	-	2,767,200	-	2,767,200	1.6%
Total Budget	5,003,815	13,259,100	10,758,700	9,066,600	-	9,066,600	(31.6%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	6,557	-	-	-	-	-	na
Interest/Misc	18,076	10,400	24,600	8,400	-	8,400	(19.2%)
Impact Fees	1,452,194	1,700,000	2,006,000	1,890,000	-	1,890,000	11.2%
Deferred Impact Fees	41,333	-	-	-	-	-	na
Advance/Repay fm 001 Gen Fd	630,000	630,000	630,000	630,000	-	630,000	0.0%
Advance/Repay fm 301 Cap Proj	2,464,400	6,087,300	6,087,300	3,435,600	-	3,435,600	(43.6%)
Advance/Repay fm 408 W/S Ops	-	1,500,000	1,500,000	-	-	-	(100.0%)
Carry Forward	4,099,700	3,416,900	3,708,400	3,197,600	-	3,197,600	(6.4%)
Less 5% Required By Law	-	(85,500)	-	(95,000)	-	(95,000)	11.1%
Total Funding	8,712,259	13,259,100	13,956,300	9,066,600	-	9,066,600	(31.6%)

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Facilities Management								
Operating Project 390	-	210,613	210,600	-	-	-	-	-
X-fers/Reserves - Fund 390	7,736,300	7,736,300	5,012,700	9,066,600	-	-	-	-
Facilities Management	7,736,300	7,946,913	5,223,300	9,066,600	-	-	-	-
Supervisor of Elections								
SOE Building	5,522,800	5,535,350	5,535,400	-	-	-	-	-
Program Total Project Budget	13,259,100	13,482,263	10,758,700	9,066,600	-	-	-	-

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

County Water/Sewer Debt Service (410)

Program Summary	FY 2016 Total FTE	FY 2016 Budget	FY 2016 Revenues	FY 2016 Net Cost
2006 County Water & Sewer Revenue Bond Due in annual installments through July 1, 2036. Principal and interest are payable from the net operating revenues & System Development fees.	-	2,622,040	1,897,958	724,082
2009 Refunding Revenue Bond Due in annual installments through July 1, 2016. Principal and interest are payable from the net operating revenues & special assessment collections.	-	1,870,970	-	1,870,970
2013 Refunding Revenue Bonds Due in annual installments through July 1, 2021. Principal and interest are payable from the net operating revenues & special assessment collections.	-	2,304,799	-	2,304,799
2015 Refunding Revenue Bonds Due in annual installments through July 1, 2021. Principal and interest are payable from the net operating revenues & System Development fees.	-	233,582	169,077	64,505
State Revolving Fund Loan - SCWRF Odor Control Repayable in 40 semi-annual installments commencing January 15, 1999. Principal and interest are payable from net operating revenues.	-	886,480	-	886,480
State Revolving Fund Loan - NCWRF 5 mgd Expansion Repayable in 40 semi-annual installments commencing November 15, 2001. Principal and interest are payable from sewer system development fees.	-	1,463,311	1,463,311	-
State Revolving Fund Loan - NCWRF Expand to 30.6 mgd Repayable in 40 semi-annual installments commencing October 15, 2004. Principal and interest are payable from sewer system development fees.	-	346,589	346,589	-
State Revolving Fund Loan - NCWRF Flow Equalization Repayable in 40 semi-annual installments commencing January 15, 2005. Principal and interest are payable from sewer system development fees.	-	440,334	440,334	-
State Revolving Fund Loan - NCWRF Expansion Liquid Stream Repayable in 40 semi-annual installments commencing June 15, 2006. Principal and interest are payable from sewer system development fees.	-	1,944,448	1,944,448	-
State Revolving Fund Loan - NCWRF Expansion Solid Stream Repayable in 40 semi-annual installments commencing September 15, 2006. Principal and interest are payable from sewer system development fees.	-	668,241	668,241	-
State Revolving Fund Loan - Goodlette FM & MPS 1.03 Repayable in 40 semi-annual installments commencing December 15, 2005. Principal and interest are payable from sewer system development fees.	-	363,094	363,094	-
State Revolving Fund Loan - Reuse ASR Wells Repayable in 40 semi-annual installments commencing November 15, 2007. Principal and interest are payable from net sewer operating revenues.	-	266,494	-	266,494
State Revolving Fund Loan-Lower Hawthorn Wells, Pumps & etc Repayable in 40 semi-annual installments commencing April 15, 2008. Principal and interest are payable from net sewer operating revenues.	-	357,596	-	357,596
State Revolving Fund Loan - 12 MGD RO Plant Expansion Repayable in 40 semi-annual installments commencing August 15, 2008. Principal and interest are payable from water system development fees.	-	1,478,711	1,478,711	-
State Revolving Fund Loan - South County Wellfield Expansion Repayable in 40 semi-annual installments commencing October 15, 2009. Principal and interest are payable from water system development fees.	-	3,110,325	3,110,325	-
State Revolving Fund Loan - Wells 34 and 37 Repayable in 40 semi-annual installments commencing December 15, 2009. Principal and interest are payable from net water operating revenues.	-	187,607	-	187,607
Overhead/Admin Fees, Reserves, Interest, and Transfers	-	17,559,779	24,222,312	-6,662,533
Current Level of Service Budget	-	36,104,400	36,104,400	-

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

County Water/Sewer Debt Service (410)

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	-	40,000	40,000	38,000	-	38,000	(5.0%)
Arbitrage Services	10,717	12,000	12,000	12,000	-	12,000	0.0%
Payment to Escrow Agent	10,233,888	-	-	-	-	-	na
Debt Service	86,580	9,000	266,400	11,000	-	11,000	22.2%
Debt Service - Principal	14,662,852	14,606,000	14,606,000	12,755,000	-	12,755,000	(12.7%)
Debt Service - Interest Expense	6,885,513	6,619,900	6,619,900	5,789,800	-	5,789,800	(12.5%)
Net Operating Budget	31,879,550	21,286,900	21,544,300	18,605,800	-	18,605,800	(12.6%)
Reserves for Debt Service	-	17,637,700	-	17,198,600	-	17,198,600	(2.5%)
Reserves for Capital	-	300,000	-	300,000	-	300,000	0.0%
Total Budget	31,879,550	39,224,600	21,544,300	36,104,400	-	36,104,400	(8.0%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Special Assessments	139	-	-	-	-	-	na
Interest/Misc	107,704	60,000	70,000	70,000	-	70,000	16.7%
SRF Loan Proceeds	9,922,122	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	9,323,000	9,446,700	9,446,700	6,127,300	-	6,127,300	(35.1%)
Trans fm 411 W Impact Fee Cap Fd	9,167,432	6,689,500	6,689,500	6,694,900	-	6,694,900	0.1%
Trans fm 413 S Impact Fee Cap Fd	5,495,200	5,495,200	5,495,200	5,445,800	-	5,445,800	(0.9%)
Carry Forward	15,476,800	17,536,200	17,612,800	17,769,900	-	17,769,900	1.3%
Less 5% Required By Law	-	(3,000)	-	(3,500)	-	(3,500)	16.7%
Total Funding	49,492,396	39,224,600	39,314,200	36,104,400	-	36,104,400	(8.0%)

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

County Water System Development Capital Fund (411)

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	71,971	30,000	255,900	-	-	-	(100.0%)
Capital Outlay	-	-	69,900	-	-	-	na
Net Operating Budget	71,971	30,000	325,800	-	-	-	(100.0%)
Trans to 410 W/S Debt Serv Fd	9,167,432	6,689,500	6,689,500	6,694,900	-	6,694,900	0.1%
Reserves for Contingencies	-	3,000	-	-	-	-	(100.0%)
Reserves for Capital	-	5,351,400	-	5,575,500	-	5,575,500	4.2%
Total Budget	9,239,403	12,073,900	7,015,300	12,270,400	-	12,270,400	1.6%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	-	-	1,229,100	-	-	-	na
Interest/Misc	55,066	48,000	42,000	42,000	-	42,000	(12.5%)
Impact Fees	5,588,482	6,000,000	5,500,000	4,900,000	-	4,900,000	(18.3%)
Carry Forward	11,415,500	6,328,300	7,819,700	7,575,500	-	7,575,500	19.7%
Less 5% Required By Law	-	(302,400)	-	(247,100)	-	(247,100)	(18.3%)
Total Funding	17,059,048	12,073,900	14,590,800	12,270,400	-	12,270,400	1.6%

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Water / Sewer District Capital								
Financial Services	-	15,104	15,100	-	-	-	-	-
NERWTP Design and Construction	-	23,661	23,700	-	-	-	-	-
NERWTP Wellfield Study	-	21,128	21,100	-	-	-	-	-
Northeast Project Mgmt/Oversight	-	20,000	20,000	-	-	-	-	-
Operating Project 411	30,000	229,717	229,700	-	-	-	-	-
SERWTP Wellfield Study	-	16,233	16,200	-	-	-	-	-
X-Transfers/Reserves/Interest - Fd 411	12,043,900	12,043,900	6,689,500	12,270,400	-	-	-	-
Water / Sewer District Capital	12,073,900	12,369,743	7,015,300	12,270,400	-	-	-	-
Program Total Project Budget	12,073,900	12,369,743	7,015,300	12,270,400	-	-	-	-

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

County Water Capital Projects (412)

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	40,946	-	-	-	-	-	na
Operating Expense	14,923,265	174,300	14,017,900	1,477,800	-	1,477,800	747.8%
Capital Outlay	3,342,900	18,375,700	47,237,500	15,797,200	-	15,797,200	(14.0%)
Net Operating Budget	18,307,111	18,550,000	61,255,400	17,275,000	-	17,275,000	(6.9%)
Reserves for Contingencies	-	1,855,000	-	1,727,500	-	1,727,500	(6.9%)
Reserves for Capital	-	875,000	-	1,455,000	-	1,455,000	66.3%
Total Budget	18,307,111	21,280,000	61,255,400	20,457,500	-	20,457,500	(3.9%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	127	-	-	-	-	-	na
Interest/Misc	254,878	200,000	210,000	210,000	-	210,000	5.0%
Trans fm 408 Water / Sewer Fd	12,660,200	18,983,700	18,983,700	16,988,600	-	16,988,600	(10.5%)
Carry Forward	50,723,000	2,106,300	45,331,100	3,269,400	-	3,269,400	55.2%
Less 5% Required By Law	-	(10,000)	-	(10,500)	-	(10,500)	5.0%
Total Funding	63,638,205	21,280,000	64,524,800	20,457,500	-	20,457,500	(3.9%)

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

County Water Capital Projects (412)

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Water / Sewer District Capital								
10 Year Water Supply Plan	-	29,807	29,800	-	-	-	-	-
Backflow Device Installation Prog	750,000	1,330,875	1,330,800	300,000	-	-	-	-
Collier County Utility Standards	20,000	35,153	35,200	40,000	-	-	-	-
County-wide Utility Projects-Water	100,000	1,678,871	1,678,800	-	-	-	-	-
Distribution Repump Station TSP	800,000	1,162,837	1,162,800	600,000	-	-	-	-
FDOT Utility Projects-Water	-	1,690,938	1,690,900	-	-	-	-	-
Financial Services	30,000	64,566	64,500	60,000	-	-	-	-
Fire Hydrant Replacement	-	196,548	196,600	300,000	-	-	-	-
Fire Line Metering	-	130	100	-	-	-	-	-
General Legal Services	-	572,715	572,700	-	-	-	-	-
GM Comprehensive Plan	-	12,500	12,500	-	-	-	-	-
Infrastructure TSP Field Ops - Water	-	-	-	500,000	-	-	-	-
Infrastructure TSP Water Plants	-	-	-	550,000	-	-	-	-
Integrated Asset Management	1,000,000	3,225,819	3,225,900	700,000	-	-	-	-
Lightning, Surge, & Grounding	-	28,060	28,100	250,000	-	-	-	-
Lime Treatment TSP	400,000	400,000	400,000	200,000	-	-	-	-
Membrane Treatment TSP	-	1,829,403	1,829,400	-	-	-	-	-
Meter Renewal and Replacement	2,300,000	4,847,403	4,847,400	3,000,000	-	-	-	-
NCRWTP High TDS Reverse Osmosis	-	196,514	196,500	-	-	-	-	-
NCRWTP Infrastructure	100,000	100,000	100,000	-	-	-	-	-
NCRWTP SCADA TSP	200,000	857,951	858,000	300,000	-	-	-	-
NCRWTP Technical Support Program	635,000	1,281,938	1,282,000	500,000	-	-	-	-
NE Service Area Integr & Reliab	-	2,175,032	2,175,000	-	-	-	-	-
Physical/Cyber Security-Water	200,000	366,220	366,200	350,000	-	-	-	-
Preventive Maintenance - Water	350,000	350,000	350,000	350,000	-	-	-	-
Public Utilities Hydraulic Analyses	50,000	58,469	58,500	100,000	-	-	-	-
PUD Operations Center TSP	-	148,537	148,500	-	-	-	-	-
PUOC Infrastructure	250,000	250,000	250,000	-	-	-	-	-
Real Property/Infrastructure Audit	50,000	72,339	72,300	50,000	-	-	-	-
SCADA Compliance - Water	60,000	143,800	143,800	65,000	-	-	-	-
SCRWTP Deep Injection Well	-	235,695	235,700	-	-	-	-	-
SCRWTP Infrastructure	100,000	100,000	100,000	-	-	-	-	-
SCRWTP SCADA TSP	200,000	549,503	549,500	475,000	-	-	-	-
SCRWTP Technical Support Program	650,000	1,360,673	1,360,800	500,000	-	-	-	-
South RO Wellfield Restoration	-	1,979,489	1,979,600	-	-	-	-	-
State Revolving Fund	-	3,864	3,900	-	-	-	-	-
System Improvements-Bill Cust/Svc	-	78,112	78,200	-	-	-	-	-
Utilities Master Plan	5,000	5,668	5,700	35,000	-	-	-	-
Vanderbilt Drive Water Main	-	3,237,673	3,237,700	-	-	-	-	-
Water Distribution System TSP	8,000,000	12,388,903	12,388,900	4,000,000	-	-	-	-
Water Plant CAP	-	10,328,714	10,328,900	-	-	-	-	-
Water Plant-Variable Frequency Drives	150,000	291,936	292,000	275,000	-	-	-	-
Well/Plant Power System	-	3,112,674	3,112,700	1,200,000	-	-	-	-
Wellfield Management Program	150,000	457,620	457,600	150,000	-	-	-	-
Wellfield SCADA TSP	300,000	722,092	722,100	400,000	-	-	-	-
Wellfield TSP	1,300,000	2,183,890	2,183,900	1,925,000	-	-	-	-
WTP Structural Rehabilitation	400,000	1,111,859	1,111,900	100,000	-	-	-	-
X-Transfers/Reserves/Interest - Fd 412	2,730,000	3,205,874	-	3,182,500	-	-	-	-
Water / Sewer District Capital	21,280,000	64,460,664	61,255,400	20,457,500	-	-	-	-
Program Total Project Budget	21,280,000	64,460,664	61,255,400	20,457,500	-	-	-	-

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

County Sewer System Development Capital Fund (413)

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	93,477	130,000	287,200	100,000	-	100,000	(23.1%)
Capital Outlay	-	-	78,700	-	-	-	na
Net Operating Budget	93,477	130,000	365,900	100,000	-	100,000	(23.1%)
Advance/Repay to 414 Sewer Cap	-	2,000,000	2,000,000	1,000,000	-	1,000,000	(50.0%)
Trans to 410 W/S Debt Serv Fd	5,495,200	5,495,200	5,495,200	5,445,800	-	5,445,800	(0.9%)
Reserves for Contingencies	-	13,000	-	10,000	-	10,000	(23.1%)
Reserves for Capital	-	7,272,000	-	7,048,200	-	7,048,200	(3.1%)
Total Budget	5,588,677	14,910,200	7,861,100	13,604,000	-	13,604,000	(8.8%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	29	-	1,229,100	-	-	-	na
Interest/Misc	56,100	46,000	54,800	54,800	-	54,800	19.1%
Impact Fees	5,461,771	6,000,000	5,100,000	4,500,000	-	4,500,000	(25.0%)
Carry Forward	10,806,000	9,166,500	10,754,200	9,277,000	-	9,277,000	1.2%
Less 5% Required By Law	-	(302,300)	-	(227,800)	-	(227,800)	(24.6%)
Total Funding	16,323,900	14,910,200	17,138,100	13,604,000	-	13,604,000	(8.8%)

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Water / Sewer District Capital								
Financial Services	-	17,392	17,400	-	-	-	-	-
NE Regional WRF	-	23,710	23,700	-	-	-	-	-
NE Regional WRF - Land	-	11,674	11,700	-	-	-	-	-
Northeast Project Mgmt/Oversight	-	40,519	40,500	-	-	-	-	-
Operating Project 413	130,000	254,266	254,300	100,000	-	-	-	-
SERWRF Land Acquisition	-	8,324	8,300	-	-	-	-	-
State Revolving Fund	-	10,000	10,000	-	-	-	-	-
X-Transfers/Reserves/Interest - Fd 413	14,780,200	15,041,154	7,495,200	13,504,000	-	-	-	-
Water / Sewer District Capital	14,910,200	15,407,039	7,861,100	13,604,000	-	-	-	-
Program Total Project Budget	14,910,200	15,407,039	7,861,100	13,604,000	-	-	-	-

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

County Sewer Capital Projects (414)

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	88,222	-	-	-	-	-	na
Operating Expense	20,441,119	200,100	15,618,900	421,300	-	421,300	110.5%
Capital Outlay	15,975,352	28,949,900	65,659,800	28,783,700	-	28,783,700	(0.6%)
Net Operating Budget	36,504,694	29,150,000	81,278,700	29,205,000	-	29,205,000	0.2%
Reserves for Contingencies	-	2,915,000	-	2,920,500	-	2,920,500	0.2%
Reserves for Capital	-	905,000	-	6,690,300	-	6,690,300	639.3%
Total Budget	36,504,694	32,970,000	81,278,700	38,815,800	-	38,815,800	17.7%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	55,840	-	-	-	-	-	na
Interest/Misc	338,437	250,000	286,000	286,000	-	286,000	14.4%
Advance/Repay fm 413 Sewer Im Fee	-	2,000,000	2,000,000	1,000,000	-	1,000,000	(50.0%)
Trans fm 408 Water / Sewer Fd	23,296,400	28,137,600	28,137,600	33,883,000	-	33,883,000	20.4%
Carry Forward	67,330,200	2,594,900	54,516,200	3,661,100	-	3,661,100	41.1%
Less 5% Required By Law	-	(12,500)	-	(14,300)	-	(14,300)	14.4%
Total Funding	91,020,877	32,970,000	84,939,800	38,815,800	-	38,815,800	17.7%

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

County Sewer Capital Projects (414)

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Water / Sewer District Capital								
Biosolids Reuse Facility	-	2,673,873	2,673,800	100,000	-	-	-	-
Collections Power Systems TSP	500,000	2,260,632	2,260,600	477,500	-	-	-	-
Collier County Utility Standards	25,000	34,505	34,500	40,000	-	-	-	-
County-wide Utility Projects-WW	200,000	466,128	466,200	-	-	-	-	-
FDOT Utility Projects-WW	-	1,114,222	1,114,200	-	-	-	-	-
Financial Services	30,000	93,297	93,300	50,000	-	-	-	-
Force Main Transmission Systems TSP	4,600,000	10,507,923	10,508,000	5,970,000	-	-	-	-
General Legal Services	100,000	145,813	145,800	100,000	-	-	-	-
GM Comprehensive Plan	-	15,000	15,000	-	-	-	-	-
Goodlette Road IQ Water Main	-	-	-	2,500,000	-	-	-	-
Grant Applications	-	4,400	4,400	-	-	-	-	-
Gravity Transmission Systems TSP	5,900,000	11,518,103	11,518,100	3,330,000	-	-	-	-
Infrastructure TSP Field Ops - WW	-	-	-	170,000	-	-	-	-
Infrastructure TSP WW Plants	-	-	-	550,000	-	-	-	-
Integrated Asset Management	1,078,000	3,559,427	3,559,500	694,000	-	-	-	-
Inventory Warehouse - S. Serv. Area	-	-	-	150,000	-	-	-	-
IQ Aquifer Storage and Recovery	500,000	2,310,448	2,310,400	250,000	-	-	-	-
IQ Power Systems TSP	100,000	117,319	117,300	-	-	-	-	-
IQ Systems SCADA TSP	300,000	736,374	736,400	320,000	-	-	-	-
IQ Water Source Integration	-	75,951	76,000	-	-	-	-	-
IQ Water System TSP	500,000	1,284,875	1,284,800	600,000	-	-	-	-
Lift Station Mechanical Improvements	-	305,487	305,500	-	-	-	-	-
Master Pump Station TSP	3,500,000	11,931,141	11,931,000	3,000,000	-	-	-	-
NCWRF Bridge the Gap and 30.6 MGD	-	4,862,192	4,862,300	-	-	-	-	-
NCWRF Infrastructure	100,000	100,000	100,000	-	-	-	-	-
NCWRF Power Systems TSP	427,000	819,429	819,400	300,000	-	-	-	-
NCWRF SCADA TSP	300,000	301,076	301,100	256,300	-	-	-	-
NCWRF Sludge Holding Tank Replace	-	2,857,660	2,857,600	-	-	-	-	-
NCWRF Technical Support Program	2,860,000	5,732,123	5,732,200	2,146,000	-	-	-	-
NE Service Area Integr & Reliab	-	2,087,898	2,087,900	-	-	-	-	-
Neighborhood Enhancement Program	-	33	-	-	-	-	-	-
Physical/Cyber Security-Wastewater	50,000	454,949	454,900	350,000	-	-	-	-
Preventive Maintenance - WW	450,000	450,000	450,000	350,000	-	-	-	-
Public Utilities Hydraulic Analyses	15,000	15,000	15,000	20,000	-	-	-	-
Real Property/Infrastructure Audit	50,000	92,947	92,900	50,000	-	-	-	-
SCADA Compliance - WW	60,000	132,654	132,700	65,000	-	-	-	-
SCWRF Compliance Assurance Project	-	1,801,514	1,801,500	-	-	-	-	-
SCWRF Infrastructure	100,000	100,000	100,000	-	-	-	-	-
SCWRF Power Systems TSP	325,000	394,278	394,300	275,000	-	-	-	-
SCWRF SCADA TSP	300,000	375,164	375,100	356,200	-	-	-	-
SCWRF Technical Support Program	3,025,000	6,032,319	6,032,400	2,827,500	-	-	-	-
State Revolving Fund	-	2,550	2,600	-	-	-	-	-
System Improvements-Bill/Cust Svc.	-	59,800	59,800	-	-	-	-	-
Utilities Master Plan	5,000	7,184	7,200	70,000	-	-	-	-
Wastewater Pump Station TSP	1,300,000	2,976,842	2,976,900	3,700,000	-	-	-	-
Western Interconnect	2,400,000	2,400,000	2,400,000	-	-	-	-	-
WW Collections SCADA/Telemetry	50,000	68,025	68,100	137,500	-	-	-	-
X-Transfers/Reserves/Interest - Fd 414	3,820,000	3,877,260	-	9,610,800	-	-	-	-
Water / Sewer District Capital	32,970,000	85,155,815	81,278,700	38,815,800	-	-	-	-
Program Total Project Budget	32,970,000	85,155,815	81,278,700	38,815,800	-	-	-	-

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

County Water Sewer Grants (416/417)

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Capital Outlay	600,000	-	-	-	-	-	na
Net Operating Budget	600,000	-	-	-	-	-	na
Trans to 408 Water/Sewer Fd	538	-	-	-	-	-	na
Total Budget	600,538	-	-	-	-	-	na
Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	109	-	-	-	-	-	na
Carry Forward	700	-	-	-	-	-	na
Total Funding	809	-	-	-	-	-	na

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Solid Waste Capital Improvements (474)

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	30,695	-	-	-	-	-	na
Operating Expense	1,805,647	158,000	1,389,100	77,900	-	77,900	(50.7%)
Capital Outlay	33,224	3,596,000	11,405,100	2,747,100	-	2,747,100	(23.6%)
Net Operating Budget	1,869,566	3,754,000	12,794,200	2,825,000	-	2,825,000	(24.7%)
Trans to 174 Consvr Collier Maint	600,000	500,000	701,600	-	-	-	(100.0%)
Reserves for Contingencies	-	211,300	-	282,500	-	282,500	33.7%
Total Budget	2,469,566	4,465,300	13,495,800	3,107,500	-	3,107,500	(30.4%)

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	54,640	30,000	40,000	40,000	-	40,000	33.3%
Trans fm 470 Solid Waste Fd	1,832,700	1,218,600	1,218,600	906,000	-	906,000	(25.7%)
Trans fm 473 Mand Collct Fd	2,007,500	1,900,000	1,900,000	1,050,000	-	1,050,000	(44.7%)
Carry Forward	10,009,300	1,318,200	11,450,700	1,113,500	-	1,113,500	(15.5%)
Less 5% Required By Law	-	(1,500)	-	(2,000)	-	(2,000)	33.3%
Total Funding	13,904,140	4,465,300	14,609,300	3,107,500	-	3,107,500	(30.4%)

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Solid Waste Capital								
Expansion of Landfill	-	4,816	4,800	-	-	-	-	-
Infrastructure Maintenance - SHW	-	-	-	50,000	-	-	-	-
Infrastructure TSP - ITS	25,000	25,000	25,000	25,000	-	-	-	-
Infrastructure TSP - Landfill	50,000	50,000	50,000	75,000	-	-	-	-
Infrastructure TSP - SHW RC	50,000	50,000	50,000	75,000	-	-	-	-
Integrated Asset Management	750,000	1,219,803	1,219,800	150,000	-	-	-	-
Landfill Airspace Recovery	300,000	1,864,074	1,014,000	-	-	-	-	-
Landfill Cells 1 & 2 Restoration	-	10,068	10,100	-	-	-	-	-
Landfill Technical Support	100,000	346,696	346,800	200,000	-	-	-	-
Leachate Management System	-	16,133	16,200	-	-	-	-	-
North Naples Recycling Center	-	1,084	1,100	-	-	-	-	-
Northeast Recycling Drop-off Center	1,000,000	5,037,915	5,037,900	750,000	-	-	-	-
Physical/Cyber Security-SHW	-	-	-	50,000	-	-	-	-
Recycling Center Technical Support	100,000	520,725	520,700	100,000	-	-	-	-
Resource Recovery Business Park	1,029,000	1,332,558	1,332,600	350,000	-	-	-	-
SHW Compliance Assurance Program	-	486,205	486,200	100,000	-	-	-	-
SHW Cust. Service System Upgrades	-	48,570	48,600	-	-	-	-	-
SHW Driveway Turn-around Program	100,000	149,826	149,800	150,000	-	-	-	-
SHW Hammerhead Turn-around Program	750,000	3,118,020	3,118,000	750,000	-	-	-	-
Unmanned Recycling Facility	-	64,153	64,200	-	-	-	-	-
X-Transfer/Reserve/Interest-Fd 474	211,300	211,300	-	282,500	-	-	-	-
Solid Waste Capital	4,465,300	14,556,946	13,495,800	3,107,500	-	-	-	-
Program Total Project Budget	4,465,300	14,556,946	13,495,800	3,107,500	-	-	-	-

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Airport Capital Fund (496)

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	27,492	-	-	-	-	-	na
Operating Expense	(46,982)	-	474,900	-	-	-	na
Capital Outlay	(4,395)	52,700	57,600	90,200	-	90,200	71.2%
Net Operating Budget	(23,885)	52,700	532,500	90,200	-	90,200	71.2%
Trans to 499 Airp Grant Match	22,888	-	17,700	-	-	-	na
Reserves for Contingencies	-	9,600	-	-	-	-	(100.0%)
Reserves for Capital	-	-	-	196,700	-	196,700	na
Total Budget	(997)	62,300	550,200	286,900	-	286,900	360.5%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	81	-	-	-	-	-	na
Interest/Misc	205	-	-	-	-	-	na
Advance/Repay fm 001 Gen Fd	-	52,700	328,500	-	-	-	(100.0%)
Trans fm 497 Airport Cap Fd	-	-	-	200,000	-	200,000	na
Carry Forward	238,800	9,600	308,600	86,900	-	86,900	805.2%
Total Funding	239,085	62,300	637,100	286,900	-	286,900	360.5%

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Airport Authority								
Ev ALD Update	-	16,000	16,000	-	-	-	-	-
Ev Mitigation Maint	-	8,500	8,500	-	-	-	-	-
Ev S. Taxiway	-	28,038	28,000	-	-	-	-	-
Im Development USDA Incubator Grant	-	-	-	200	-	-	-	-
Im FAA Taxiway Construction	-	541	500	-	-	-	-	-
Im Infrastructure Improv	-	283,554	283,600	-	-	-	-	-
Im RV Park Rehab	-	-	-	90,000	-	-	-	-
MI FAA Taxiway Construction	-	29	-	-	-	-	-	-
MI Mitigation Maint and Monitoring	-	138,560	138,600	-	-	-	-	-
MI Ph #2 Construction of Taxiway	-	4,600	4,600	-	-	-	-	-
Security Upgrade	52,700	52,700	52,700	-	-	-	-	-
X-fers/Reserves - Fund 496	9,600	31,346	17,700	196,700	-	-	-	-
Airport Authority	62,300	563,868	550,200	286,900	-	-	-	-
Program Total Project Budget	62,300	563,868	550,200	286,900	-	-	-	-

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Airport Motor Pool & Capital Improvement Fund (497)

Mission Statement

Effective FY 16, provide cost-effective life cycle replacement of Airport Motor Pool vehicles and heavy equipment through a centralized capital recovery system. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers; Water/Sewer Motor Pool fund 409; Solid Waste Motor Pool fund 472; EMS Motor Pool fund 491; and the general governmental Motor Pool replacement program is in fund 523.

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	(15,176)	-	26,100	-	-	-	na
Capital Outlay	12,279	-	12,000	370,000	-	370,000	na
Net Operating Budget	(2,897)	-	38,100	370,000	-	370,000	na
Trans to 496 Airport Cap Fd	-	-	-	200,000	-	200,000	na
Trans to 499 Airp Grant Match	2,178	-	-	-	-	-	na
Reserves for Capital	-	13,400	-	-	-	-	(100.0%)
Reserves for Motor Pool Cap	-	-	-	49,900	-	49,900	na
Total Budget	(719)	13,400	38,100	619,900	-	619,900	4,526.1%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	376	-	-	-	-	-	na
Advance/Repay fm 001 Gen Fd	-	-	-	313,100	-	313,100	na
Fleet Revenue Billings	-	-	-	49,900	-	49,900	na
Trans fm 495 Airport Op Fd	-	-	-	56,900	-	56,900	na
Carry Forward	237,500	13,400	240,100	200,000	-	200,000	1,392.5%
Total Funding	237,876	13,400	240,100	619,900	-	619,900	4,526.1%

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Airport Authority								
Airport Motor Pool Capital	-	-	-	419,900	-	-	-	-
Im FAA Taxiway Construction	-	12,000	12,000	-	-	-	-	-
Im Runway 9-27 Pavement Rehab Design	-	26,068	26,100	-	-	-	-	-
X-fers/Reserves - Fund 497	13,400	81,614	-	200,000	-	-	-	-
Airport Authority	13,400	119,682	38,100	619,900	-	-	-	-
Program Total Project Budget	13,400	119,682	38,100	619,900	-	-	-	-

Notes:

Per the 3/29/2006 BCC Workshop with the Airport Authority and Economic Development Council, the General Fund (001) is to allocate \$750,000 per year for a total allocation of \$3,000,000 to be used as match money for grants to expand the Immokalee Airport (expand runway, instrumentation, resurfacing old runways and lighting). To date, \$2,250,000 has been transferred from the General Fund in fiscal years 2007 - 2009. Due to the budget constraints of the County, the fourth and final payment of \$750,000 has been deferred to future years. Below is a schedule of where the General Fund allocation has been distributed.

\$ 105,906 Taxiway C project (expended).
 \$ 49,305 Land acquisition for runway extension (expended)
 \$1,000,459 match for the USDA grant to construct a 20,000 sq ft manufacturing facility at the Airport (grant amount is \$492,737.82)
 \$ 9,984 match for the Apron Expansion (grant amount is \$236,708.75)
 \$ 165,584 Airport PUD (expended)
 \$ 421,988 ERP Phase II (expended)
 \$ 46,361 ERP Phase IIa (expended)
 \$ 47,577 Transfer to fund 499 - Grant for Immok 18/36 lights (expended)
 \$ 76,838 Transfer to fund 499 - Grant for Immok runway pavement rehabilitation - design (expended and budgeted)
 \$ 128,500 Transfer to fund 496 - MI Mitigation Maintenance and Monitoring (expended)

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Airport Motor Pool & Capital Improvement Fund (497)

\$ 24,279 Immokalee Taxiway (expended and budgeted)
\$2,076,781 Total amount allocated to projects.

The balance of \$200,000 (remaining proceeds and interest earnings) will be transferred to the Airport Capital Fund 496.

Current FY 2016:

Effective FY 16, this fund will administer the Airport's Motor Pool capital recovery program.

The budgets set up in Reserves (expense) and Fleet Revenue Billings (revenue) to account for motor pool capital recovery charges assessed to the airport enterprise fund for the purchase of future vehicles and heavy equipment as determined by Fleet.

The vehicle budgets contained in the Airport Operations Fund 495 have been transferred into this new Motor Pool Capital Fund and placed into Capital Outlay. A 2003 Ford sedan (030029) plus 2 fuel trucks have been budgeted to be replaced .

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Airport Grants (498/499)

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	-	-	72,300	-	-	-	na
Operating Expense	908,330	-	697,600	-	-	-	na
Capital Outlay	12,320,380	-	713,800	-	-	-	na
Net Operating Budget	13,228,710	-	1,483,700	-	-	-	na
Total Budget	13,228,710	-	1,483,700	-	-	-	na

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	6,294,873	-	1,402,800	-	-	-	na
Interest/Misc	748	-	-	-	-	-	na
Advance/Repay fm 001 Gen Fd	737,660	-	63,200	-	-	-	na
Trans fm 496 Airport Grants	22,888	-	17,700	-	-	-	na
Trans fm 497 Airport Cap Fd	2,178	-	-	-	-	-	na
Total Funding	7,058,347	-	1,483,700	-	-	-	na

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Airport Authority								
Ev South Taxiway	-	66,886	66,900	-	-	-	-	-
Im FAA Taxiway Construction	-	947,318	947,300	-	-	-	-	-
MI Amend PUD	-	55,000	55,000	-	-	-	-	-
MI FAA Taxiway Construction	-	414,586	414,500	-	-	-	-	-
Airport Authority	-	1,483,790	1,483,700	-	-	-	-	-
Program Total Project Budget	-	1,483,790	1,483,700	-	-	-	-	-

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

GAC Trust Roads Fund (606)

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans to 313 Gas Tax Cap Fd	-	400	200	-	-	-	(100.0%)
Total Budget	-	400	200	-	-	-	(100.0%)
Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	75	100	-	-	-	-	(100.0%)
Carry Forward	100	300	200	-	-	-	(100.0%)
Total Funding	175	400	200	-	-	-	(100.0%)

Notes:

Gulf American Corporation (GAC) Road Trust (606) - Funds received from a 1977 settlement agreement with Avatar Properties, are to be used for the restoration, maintenance, and paving of certain roads within the Golden Gate Estates area.

Forecast FY 2015:

Transferring residual cash to the Gas Tax Capital Fund 313, into the Limerock Road Conversion Project 60128.

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Transportation Grants (711/712)

Mission Statement

To account for the funds received from federal and state grants within the Growth Management Department supporting transportation, stormwater, coastal zone management as well as MPO planning.

Program Budgetary Cost Summary	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	425,190	-	434,600	-	-	-	na
Operating Expense	330,856	-	4,062,800	-	-	-	na
Capital Outlay	8,876,427	-	42,383,800	-	-	-	na
Remittances	35,058	-	-	-	-	-	na
Net Operating Budget	9,667,531	-	46,881,200	-	-	-	na
Trans to 128/712 MPO Fd	17,947	-	-	-	-	-	na
Total Budget	9,685,478	-	46,881,200	-	-	-	na
Total FTE	5.00	5.00	5.00	5.00	-	5.00	0.0%

Program Funding Sources	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	6,028,402	-	32,542,200	-	-	-	na
SFWMD/Big Cypress Revenue	890,500	-	1,825,000	-	-	-	na
Miscellaneous Revenues	250,000	-	500,000	-	-	-	na
Interest/Misc	1,610	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	6,946	-	18,500	-	-	-	na
Trans fm 313 Gas Tax Cap Fd	-	-	3,215,700	-	-	-	na
Trans fm 325 Stormwater Cap Fd	113,508	-	3,905,900	-	-	-	na
Trans fm 331 Rd Im Fee	-	-	1,413,900	-	-	-	na
Trans fm 333 Rd Im Fee	-	-	460,000	-	-	-	na
Trans fm 336 Road Im Fee	-	-	3,000,000	-	-	-	na
Total Funding	7,290,967	-	46,881,200	-	-	-	na

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Transportation Grants (711/712)

CIP Category / Project Title	FY 2015 Adopted	FY 2015 Amended	FY 2015 Forecasted	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget
Stormwater								
28th Ave SE Miller Canal Crossing	-	575,000	575,000	-	-	-	-	-
Lely Area Stormwater Improvements	-	155,915	155,900	-	-	-	-	-
Stormwater	-	730,915	730,900	-	-	-	-	-
Transportation								
Bridge LAP 431895	-	9,549,116	9,549,100	-	-	-	-	-
CR951, GG Blvd to Green Blvd	-	16,087,860	16,087,800	-	-	-	-	-
GSTP Gulf Seafood	-	500,000	500,000	-	-	-	-	-
Im Sidewalks LAP 429897	-	355,906	355,900	-	-	-	-	-
JPA 430874 Vid Upgrade	-	994	1,000	-	-	-	-	-
LAP 429901 - White Blvd	-	194,767	194,700	-	-	-	-	-
LAP 429903 - GG Parkway	-	9,841	9,800	-	-	-	-	-
LAP 429990 GG Sidewalks	-	491,322	491,300	-	-	-	-	-
LAP 430868 Network Study	-	264,937	264,900	-	-	-	-	-
LAP Adv Intersec Signs	-	400,000	400,000	-	-	-	-	-
LASIP-Co Barn Stormwater	-	5,000,000	5,000,000	-	-	-	-	-
MPO - UPWP 7/12 - 6/14	-	469,628	469,400	-	-	-	-	-
MPO - UPWP July 2014 to 2016	-	742,552	742,700	-	-	-	-	-
MPO Section 5303 FY12/13	-	282,217	282,200	-	-	-	-	-
MPO TD Plan 14/15	-	21,551	21,500	-	-	-	-	-
SR29 & Lake Trafford Rd Intersection	-	45,737	45,700	-	-	-	-	-
US 41/SR 951 Consortium	-	11,734,295	11,734,300	-	-	-	-	-
Transportation	-	46,150,723	46,150,300	-	-	-	-	-
Program Total Project Budget	-	46,881,638	46,881,200	-	-	-	-	-

Notes:

Budgets for grants are entered at the time the grant is awarded and accepted by the Board of County Commissioners.

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Section II: 5-Year CIP/CIE FY 16-FY 20

**FY 16 Capital Improvement Program (CIP) &
FY 16 - FY 20 Capital Improvement Element (CIE)
(In Thousands)**

Fund: 183, 195 Department: Tourist Development (TDC)								
CIE NO.	SAP PROJECT NO.	DESCRIPTION	FY 16 Adopted Budget	FY 17 CIP/CIE	FY 18 CIP/CIE	FY 19 CIP/CIE	FY 20 CIP/CIE	FY 16-20 TOTAL
	80165	County Beach Analysis & Design	50.0					50.0
	80171	Beach Tiling	40.0					40.0
	80288	Wiggins Pass Dredge	25.0					25.0
	80301	Collier Beach Renourishment - General	2,500.0					2,500.0
	88032	Clam Pass Dredge Pelican Bay	178.0					178.0
	90029	Doctor's Pass Jetty Reconstruction	500.0					500.0
	90033	Near Shore Hard Bottom Monitoring	165.0					165.0
	90061	Marco Island South, TS Debbie	525.0					525.0
	90062	Marco Central Beach Regrade	1,000.0					1,000.0
	90064	Collier Creek Feasibility	500.0					500.0
	90065	Local Gov't Funding Request	14.0					14.0
	90297	Shore Bird Monitoring	28.0					28.0
	90527	County/Naples Beach Renourishment	200.0					200.0
	90536	City/County Beach Monitoring	165.0					165.0
	90519	Doctors Pass Dredging	25.0					25.0
	TBD	Other TDC capital projects	-	6,080.5	6,080.5	6,080.5	6,080.5	24,322.0
	Subtotal Physical Environment		5,915.0	6,080.5	6,080.5	6,080.5	6,080.5	30,237.0
	80243	Wildlife Proof Trash at Beach Parks	60.0					60.0
	80292	Exotic Removal	5.0					5.0
	80330	Barefoot Beach Boardwalk & Pavilions	200.0					200.0
	80331	Beach Wheel Chairs	12.0					12.0
	80332	Clam Pass Restroom Expansion	300.0					300.0
	80333	Clam Pass Boardwalk Repair	100.0					100.0
	80334	Clam Pass Trim Mangrove	50.0					50.0
	80335	N Gulf Shore Access	40.0					40.0
	80336	S Marco Parking Lot Improvement	90.0					90.0
	80337	S Marco Boardwalk & Landscape Improve	110.0					110.0
	80338	Tailgate Entrance Improve & Signage	50.0					50.0
	80339	Vanderbilt Parking Area Restriping	80.0					80.0
	80340	Security Cameras at Beach Parks	100.0					100.0
	90533	Beach Cleaning Ops	186.2					186.2
	TBD	Other TDC capital projects	-	786.0	786.0	786.0	786.0	3,144.0
	Subtotal Culture & Recreation		1,383.2	786.0	786.0	786.0	786.0	4,527.2
	TOTAL TOURIST DEVELOPMENT & CONSERVE COLL		7,298.2	6,866.5	6,866.5	6,866.5	6,866.5	34,764.2

Fund: 181, 301, 390 Department: County-Wide Capital Improvements								
CIE NO.	SAP PROJECT NO.	DESCRIPTION	FY 16 Adopted (AUIR 11/2015)	FY 17 CIP/CIE	FY 18 CIP/CIE	FY 19 CIP/CIE	FY 20 CIP/CIE	FY 16-20 TOTAL
	50001	GovMax Software	60.0	75.0	75.0	75.0	75.0	360.0
	50122	State & Regional Eco Dev Projects	475.0	-	-	-	-	475.0
	50128	ADA Electronic Equip for BCC Room	100.0					100.0
	52161	Reroofing Projects	250.0	-	-	-	-	250.0
	52162	A/C, Heating, & Ventilation Repairs	788.5	-	-	-	-	788.5
	52525	General Building Repairs	461.5	-	-	-	-	461.5
	50124	Replace Signage and Paint Courthouse	37.5	-	-	-	-	37.5
	50125	Courthouse Elevator Upgrades	270.0	-	-	-	-	270.0
	50118	SOE Building (Purchase & Renovations)	-	-	-	-	-	-
	TBD	Large Repair/Maintenance items	-	3,500.0	4,000.0	4,500.0	5,000.0	17,000.0
	various	Other Courthouse related projects (fd 181)	-	1,090.0	1,090.0	1,090.0	1,090.0	4,360.0
	Subtotal General Government		2,442.5	4,665.0	5,165.0	5,665.0	6,165.0	24,102.5
	50104	800 MHz Upgrade	6,200.0	2,400.0	2,029.7	-	-	10,629.7
	53172	Jail Renovations/repairs	664.2	-	-	-	-	664.2
	50120	Sheriff Office - New Accounting System	1,000.0	-	-	-	-	1,000.0
	Subtotal Public Safety Projects		7,864.2	2,400.0	2,029.7	-	-	12,293.9
	80185	Water Quality Testing	28.7	50.0	50.0	50.0	50.0	228.7
	80302	Coastal Zone Boat (FLBI)	49.6	-	-	-	-	49.6
	Subtotal Physical Environment Projects		78.3	50.0	50.0	50.0	50.0	278.3
	54001	Replacement Library Books, Pub & Materials	350.0	818.2	833.3	848.7	864.4	3,714.6
	Subtotal Culture & Recreation		350.0	818.2	833.3	848.7	864.4	3,714.6
	TOTAL GOVERNMENT FACILITIES PROJECTS		10,735.0	7,933.2	8,078.0	6,563.7	7,079.4	40,389.3

Fund: 307 & 355 Department: Library								
CIE NO.	SAP PROJECT NO.	DESCRIPTION	FY 16 Adopted (AUIR 11/2015)	FY 17 CIP/CIE	FY 18 CIP/CIE	FY 19 CIP/CIE	FY 20 CIP/CIE	FY 16-20 TOTAL
550	54001	Books, Pubs & Library Materials (Growth)	250.0	1,072.4	1,072.4	1,072.4	1,072.4	4,539.6
	TOTAL LIBRARY PROJECTS		250.0	1,072.4	1,072.4	1,072.4	1,072.4	4,539.6

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Section II: 5-Year CIP/CIE FY 16-FY 20

**FY 16 Capital Improvement Program (CIP) &
FY 16 - FY 20 Capital Improvement Element (CIE)
(In Thousands)**

Fund: 305, 306, 345, 346, 368 Department: Parks and Recreation								
CIE NO.	SAP PROJECT NO.	DESCRIPTION	FY 16 Adopted (AUIR 11/2015)	FY 17 CIP/CIE	FY 18 CIP/CIE	FY 19 CIP/CIE	FY 20 CIP/CIE	FY 16-20 TOTAL
	80201	ATV Park	22.6	20.0	20.0	20.0	20.0	102.6
	80039	Big Corkscrew Island Reg Park	3,800.0	1,472.3	4,315.2	4,315.2	4,315.2	18,217.9
	80286	Eagle Lake Aquatic Facility	5,294.0	2,842.9	-	-	-	8,136.9
	80130	Waterway Marker Maintenance	50.0	-	-	-	-	50.0
	80302	Coastal Zone Boat (FLBI)	115.7	-	-	-	-	115.7
	80327	Goodland Replace Dock Lights	50.0	-	-	-	-	50.0
	80328	Cocoh Pk - Dock Replacement	300.0	-	-	-	-	300.0
	80329	Cocoh Pk - Dock Lights	50.0	-	-	-	-	50.0
	TBD	Boating Improvement Projects	-	80.0	80.0	80.0	80.0	320.0
	80269	Exotic Removal - Regional Pks	40.0	-	-	-	-	40.0
	80270	Fencing & Signs - Regional Pks	10.0	-	-	-	-	10.0
	80271	Caxambas Coast Guard Bldg Replacement	75.0	-	-	-	-	75.0
	80276	Immokalee Pool Repairs	45.0	-	-	-	-	45.0
	80303	Com Pk-Fiber Optics	65.0	-	-	-	-	65.0
	80304	Com Pk-Security	25.0	-	-	-	-	25.0
	80305	Com Pk-Playground Maintenance	15.0	-	-	-	-	15.0
	80306	Com Pk-IWF Repair	10.0	-	-	-	-	10.0
	80314	Reg Pk-Security	50.0	-	-	-	-	50.0
	80315	Reg Pk- Playground Maintenance	120.0	-	-	-	-	120.0
	80317	Reg Pk-Athletic Field Maintenance	40.0	-	-	-	-	40.0
	80320	Immok Sports Complex Fitness Renov	340.0	-	-	-	-	340.0
	80321	Aolsky Sea Wall Repair	150.0	-	-	-	-	150.0
	80322	Mar Good Cottage Restoration	50.0	-	-	-	-	50.0
	80323	N Collier Reg Pk Pool Deck Repair	100.0	-	-	-	-	100.0
	80324	N Collier Reg Pk Admissions Equip	75.0	-	-	-	-	75.0
	80325	N Collier Reg Pk Maint Bldg Fence	20.0	-	-	-	-	20.0
	80326	N Collier Reg Pk Outdoor Furniture	20.0	-	-	-	-	20.0
	TBD	Future Repairs and Maintenance	-	1,750.0	2,000.0	2,000.0	2,000.0	7,750.0
	TOTAL PARKS AND RECREATION PROJECTS		10,932.3	6,165.2	6,415.2	6,415.2	6,415.2	36,343.1

Fund: 325 Department: Stormwater Projects								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 16 Adopted (AUIR 11/2015)	FY 17 CIP/CIE	FY 18 CIP/CIE	FY 19 CIP/CIE	FY 20 CIP/CIE	FY 16-20 TOTAL
	51018	Gordon River Water Quality Park Monitoring	25.0	-	-	-	-	25.0
	51029	Golden Gate Outfall Replacement	-	500.0	1,200.0	1,700.0	1,700.0	5,100.0
	51101	Lely Area Stormwater Improvements	-	50.0	50.0	50.0	50.0	200.0
	51144	Stormwater Master Planning	227.0	300.0	300.0	300.0	300.0	1,427.0
	60094	Secondary System Repair	43.0	100.0	100.0	100.0	100.0	443.0
	60102	Gordon River Ext. Burning Tree Dr Diversion	100.0	-	-	-	-	100.0
	60103	Winter Park (Haldeman #3) Weir Replacement	-	500.0	500.0	-	-	1,000.0
	60119	Pine Ridge #1 Control Structure	894.0	-	-	-	-	894.0
	60121	NPDES MS4 Program	132.0	150.0	150.0	150.0	150.0	732.0
	60122	Vanderbilt Dr Stormwater Improvement	1,200.0	-	-	-	-	1,200.0
	60124	Eagle Creek Weir Replacement	350.0	-	-	-	-	350.0
	60127	North Golden Gate Estates Flowway Restoratio	200.0	195.0	215.0	200.0	200.0	1,010.0
	60139	Naples Park Swales	1,012.7	1,600.0	1,600.0	1,600.0	1,600.0	7,412.7
	60142	Ridge Street	400.0	-	-	-	-	400.0
	60143	Immokalee Stormwater Improvement	200.0	200.0	200.0	200.0	200.0	1,000.0
	51803	Gateway Triangle Improvements	-	100.0	100.0	-	-	200.0
	TBD	Cooper Drive	-	500.0	-	-	-	500.0
	TBD	Lely Branch New Weir	-	220.0	-	-	-	220.0
	TBD	North Belle Meade Spreader Swale	-	-	-	115.0	115.0	230.0
	TOTAL STORMWATER		4,783.7	4,415.0	4,415.0	4,415.0	4,415.0	22,443.7

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Section II: 5-Year CIP/CIE FY 16-FY 20

**FY 16 Capital Improvement Program (CIP) &
FY 16 - FY 20 Capital Improvement Element (CIE)
(In Thousands)**

Fund: 313, 331, 333, 334, 336, 338, 339, 606 Department: Transportation								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 16 Adopted (AUIR 11/2015)	FY 17 CIP/CIE	FY 18 CIP/CIE	FY 19 CIP/CIE	FY 20 CIP/CIE	FY 16-20 TOTAL
	60148	Airport/Davis - Intersection	3,542.0	-	-	-	-	3,542.0
	60145	Golden Gate Blvd, 20th to Everglades Blvd	3,550.0	5,100.0	6,400.0	7,300.0	2,000.0	24,350.0
	60040	Golden Gate Blvd, Wilson to Desoto	1,000.0	-	-	-	-	1,000.0
	60132	Immok/CR951-Broken Back Rd	1,750.0	-	-	-	-	1,750.0
	60144	Oil Well Rd - Everglades to Oil Well Grade	2,737.2	-	-	-	-	2,737.2
	60147	Randal/Immokalee Rd Intersection	500.0	-	-	-	-	500.0
	60168	Vanderbilt Bch Ext, CR951 to Wilson	3,750.0	2,000.0	2,000.0	2,000.0	6,500.0	16,250.0
	TBD	Veterans Memorial	-	100.0	-	-	-	100.0
	60129	Wilson/Benfield	4,529.6	-	-	-	-	4,529.6
	TBD	8th, 16th and 47th Bridges	-	8,188.0	-	-	-	8,188.0
	61001	Tree Farm - Woodcrest	1,682.1	-	-	-	-	1,682.1
	60016	Intersection Safety/Capacity/Enhancements	190.0	2,000.0	2,000.0	2,000.0	2,000.0	8,190.0
	60037	Asset Management	550.0	750.0	750.0	750.0	750.0	3,550.0
	60128	Limerock Rd Conversion Program	300.0	300.0	300.0	300.0	300.0	1,500.0
	60131	Road Resurfacing (111)	3,800.0	3,000.0	3,250.0	3,250.0	2,000.0	15,300.0
	60077	Road Refurbishing	-	150.0	800.0	800.0	800.0	2,550.0
	60109	Enhanced Planning Consultant Services	200.0	-	-	-	-	200.0
	60118	County Pathways Non-Pay in Lieu	250.0	250.0	250.0	250.0	250.0	1,250.0
	60163	Traffic Calming/Studies	100.0	100.0	100.0	100.0	100.0	500.0
	60172	Traffic Signals	711.0	740.0	740.0	740.0	740.0	3,671.0
	60130	Wall Barrier Replacement	450.0	450.0	450.0	450.0	450.0	2,250.0
	60183	Sign Retroreflectivity Requirements	200.0	200.0	50.0	50.0	50.0	550.0
	66066	Bridge Structure Repairs and Construction	8,237.1	6,800.0	6,800.0	6,800.0	6,800.0	35,437.1
	60178	Vanderbilt Dr Improvements	200.0	-	-	-	-	200.0
	60114	Marco Island Projects	1,000.0	1,000.0	-	-	-	2,000.0
	60171	Advanced Right of Way	-	50.0	50.0	50.0	50.0	200.0
	TOTAL COLLIER COUNTY TRANSPORTATION CIP		39,229.0	31,178.0	23,940.0	24,840.0	22,790.0	141,977.0

Fund: 350 & 351 Department: Emergency Medical Services								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 16 Adopted (AUIR 11/2015)	FY 17 CIP/CIE	FY 18 CIP/CIE	FY 19 CIP/CIE	FY 20 CIP/CIE	FY 16-20 TOTAL
	TBD	New EMS station - East Naples	-	1,525.0	-	-	-	1,525.0
	TBD	New EMS station - Golden Gate Estates	-	-	-	2,160.0	-	2,160.0
	TOTAL EMS PROJECTS		-	1,525.0	-	2,160.0	-	3,685.0

Fund: 310 Department: (Misc) Growth Management Department - Capital Projects Fund								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 16 ADOPTED	FY 17 CIP/CIE	FY 18 CIP/CIE	FY 19 CIP/CIE	FY 20 CIP/CIE	FY 16-20 TOTAL
	60146	TMC Relocation	300.0	-	-	-	-	300.0
	TOTAL CDES - CAPITAL PROJECTS FUND		300.0	-	-	-	-	300.0

Fund: 314 Department: (Misc) Museum Improvement Fund								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 16 Adopted	FY 17 CIP/CIE	FY 18 CIP/CIE	FY 19 CIP/CIE	FY 20 CIP/CIE	FY 16-20 TOTAL
	50504	Everglades Museum Repairs and Painting	20.0	-	-	-	-	20.0
	50506	Naples Depot-General Repair & Improvements	37.0	-	-	-	-	37.0
	50510	Campus Museum-General Repairs	11.0	-	-	-	-	11.0
	50511	Naples Depot-Signs & Exhibits	60.0	-	-	-	-	60.0
	50512	Marco Island Museum-Exhibits	300.0	-	-	-	-	300.0
	50513	Everglades Museum Space Master Plan	20.0	-	-	-	-	20.0
	50514	Immokalee Pathways, Gates, Lighting	42.0	-	-	-	-	42.0
	50515	Immokalee Quonset Hut Storage	30.0	-	-	-	-	30.0
	TOTAL MUSEUM IMPROVEMENTS		520.0	-	-	-	-	520.0

Fund: 320 Department: (Misc) Pelican Bay - Clam Pass Restoration								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 16 Adopted	FY 17 CIP/CIE	FY 18 CIP/CIE	FY 19 CIP/CIE	FY 20 CIP/CIE	FY 16-20 TOTAL
	51100	Clam Bay Restoration	120.4	-	-	-	-	120.4
	TOTAL (MISC) PELICAN BAY - CLAM PASS RESTORATION		120.4	-	-	-	-	120.4

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Section II: 5-Year CIP/CIE FY 16-FY 20

**FY 16 Capital Improvement Program (CIP) &
FY 16 - FY 20 Capital Improvement Element (CIE)
(In Thousands)**

Fund: 322 Department: (Misc) Pelican Bay - Capital Improvement Program								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 16 Adopted	FY 17 CIP/CIE	FY 18 CIP/CIE	FY 19 CIP/CIE	FY 20 CIP/CIE	FY 16-20 TOTAL
	50066	Pelican Bay Hardscape Upgrades	90.9	-	-	-	-	90.9
	50103	Pelican Bay Traffic Sign Renovation	50.0	-	-	-	-	50.0
	50108	Lake Aeration	100.0	-	-	-	-	100.0
	50126	Beach Renourishment Initiatives	200.0	-	-	-	-	200.0
	51026	Pelican Bay Lake Bank Enhance	110.0	-	-	-	-	110.0
	51145	Irrigation System	116.0	-	-	-	-	116.0
	TOTAL (MISC) PELICAN BAY - CAPITAL IMPROVEMEN		666.9	-	-	-	-	666.9

Fund: 385 Department: (Misc) Law Enforcement Impact Fee								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 16 ADOPTED (AUJR 11/2015)	FY 17 CIP/CIE	FY 18 CIP/CIE	FY 19 CIP/CIE	FY 20 CIP/CIE	FY 16-20 TOTAL
	52011	Sub-station by Orangetree	900.0	-	-	-	-	900.0
	TOTAL LAW ENFORCEMENT (Public Safety)		900.0	-	-	-	-	900.0

Fund: 496 & 497 Department: (Misc) Airport Authority								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 16 ADOPTED	FY 17 CIP/CIE	FY 18 CIP/CIE	FY 19 CIP/CIE	FY 20 CIP/CIE	FY 16-20 TOTAL
	46040	Immokalee Devel USDA Incubator	0.2	-	-	-	-	0.2
	46043	Immokalee RV Park Rehab	90.0	-	-	-	-	90.0
	57495	Motor Pool Capital Replacement	370.0	-	-	-	-	370.0
	TOTAL AIRPORT AUTHORITY PROJECTS		460.2	-	-	-	-	460.2

Fund: 411, 412, 415 Department: Utilities Water								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 16 ADOPTED 2008 Mplan-adj	FY 17 CIP/CIE**	FY 18 CIP/CIE**	FY 19 CIP/CIE**	FY 20 CIP/CIE**	FY 16-20 TOTAL
** The 2008 Master Plan is updated by the division annually. The projects displayed in FY17-FY20 are for planning purposes only.								
	50105	Integrated Asset Management	700.0	550.0	550.0	500.0	450.0	2,750.0
	70010	Water Meter Renewal & Replacement	3,000.0	2,000.0	2,000.0	2,000.0	1,000.0	10,000.0
	70014	Asset Alignment and Verification	50.0	50.0	50.0	50.0	50.0	250.0
	70015	General Legal Services	-	-	-	-	50.0	50.0
	70019	Cross-Connection Control Program	300.0	1,000.0	1,000.0	1,000.0	1,000.0	4,300.0
	70021	Energy Efficiency Studies	-	-	-	-	75.0	75.0
	70023	Fire Hydrant Replacement	300.0	300.0	300.0	300.0	300.0	1,500.0
	70031	Water Master Plan Updates	35.0	5.0	200.0	5.0	5.0	250.0
	70034	SCRWTP Reactors Rehab	100.0	275.0	250.0	350.0	250.0	1,225.0
	70041	Lightening, Surge, and Grounding	250.0	-	-	-	-	250.0
	70045	FDOT Joint Project Agreements - Water	-	100.0	50.0	100.0	50.0	300.0
	70069	Well Plant Power System	1,200.0	-	-	-	-	1,200.0
	70071	CCDOT Utility Relocates	-	100.0	100.0	150.0	1,000.0	1,350.0
	70084	Wellfield SCADA	400.0	400.0	300.0	300.0	250.0	1,650.0
	70085	Wellfield/Raw Water Booster PS Technical Sup	1,925.0	1,000.0	1,000.0	2,000.0	1,000.0	6,925.0
	70088	SCRWTP Deep Injection Well	-	100.0	-	-	-	100.0
	70102	SCRWTP SCADA Technical Support	475.0	425.0	350.0	350.0	-	1,900.0
	70104	Water Plant CAP	-	-	-	-	7,000.0	7,000.0
	70109	Lime Treatment Technical Support	200.0	2,500.0	350.0	1,400.0	200.0	4,650.0
	70113	Facilities Infrastructure Maintenance Water	350.0	300.0	300.0	300.0	300.0	1,550.0
	70114	Infrastructure TSP Field Ops-Water	500.0	400.0	350.0	350.0	350.0	1,950.0
	70118	Infrastructure TSP Water Plants	550.0	500.0	500.0	500.0	500.0	2,550.0
	70202	County Utilities Standards	40.0	40.0	40.0	40.0	40.0	200.0
	71009	Security Upgrades	350.0	350.0	350.0	350.0	350.0	1,750.0
	71010	Distribution System Renewal and Replacement	4,000.0	4,000.0	5,000.0	5,000.0	5,000.0	23,000.0
	71047	10 Year Water Supply	-	-	-	-	100.0	100.0
	71055	Water System SCADA/Telemetry Improvement	300.0	400.0	600.0	200.0	300.0	1,800.0
	71056	SCADA Compliance - Water	65.0	70.0	70.0	70.0	85.0	360.0
	71063	Variable Frequency Drives Technical Support	275.0	350.0	375.0	400.0	-	1,400.0
	71065	SCRWTP Technical Support Program	500.0	550.0	450.0	700.0	500.0	2,700.0
	71066	NCRWTP Technical Support Program	500.0	550.0	600.0	700.0	500.0	2,850.0
	71067	Distribution Repump Station Technical Support	600.0	400.0	400.0	400.0	500.0	2,300.0
	75005	Wellfield Program Management	150.0	150.0	150.0	150.0	150.0	750.0
	75017	Public Utilities Hydraulic Analysis	100.0	50.0	50.0	50.0	50.0	300.0
	75018	Financial Services	60.0	30.0	30.0	30.0	30.0	180.0
	75019	AUJR Update	-	-	-	-	25.0	25.0
	TBD	Variable Frequency Drives Technical Support	-	250.0	150.0	250.0	250.0	900.0
	TOTAL WATER PROJECTS		17,275.0	17,195.0	15,915.0	17,995.0	22,010.0	90,390.0

Collier County Government
Fiscal Year 2016 Adopted Budget - Capital Improvement Program

Section II: 5-Year CIP/CIE FY 16-FY 20

**FY 16 Capital Improvement Program (CIP) &
FY 16 - FY 20 Capital Improvement Element (CIE)
(In Thousands)**

Fund: 413, 414, 415 Department: Utilities Wastewater								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 16 ADOPTED 2008 Mplan-adj	FY 17 CIP/CIE**	FY 18 CIP/CIE**	FY 19 CIP/CIE**	FY 20 CIP/CIE**	FY 16-20 TOTAL
** The 2008 Master Plan is updated by the division annually. The projects displayed in FY17-FY20 are for planning purposes only.								
	50105	Integrated Asset Management	694.0	550.0	550.0	500.0	450.0	2,744.0
	50110	Biosolids Reuse Facility	100.0	-	-	-	-	100.0
	70014	Asset Alignment and Verification	50.0	50.0	50.0	50.0	50.0	250.0
	70031	Master Plan Updates	70.0	5.0	5.0	300.0	5.0	385.0
	70043	Gravity Systems Technical Support	3,330.0	5,750.0	6,000.0	6,030.0	8,423.0	29,533.0
	70044	Force Main Technical Support	5,970.0	7,000.0	5,500.0	6,000.0	5,000.0	29,470.0
	70046	Lift Stations/Sub-Master Pump Stations Techni	3,700.0	2,266.0	2,250.0	1,250.0	8,053.0	17,519.0
	70050	Master Stations CME (Civil/Mechanical/ Environmental) Technical Support	3,000.0	5,630.0	4,500.0	5,311.0	7,600.0	26,041.0
	70051	Collections Power Systems Technical Support	477.5	500.0	750.0	500.0	3,543.0	5,770.5
	70053	NCWRF Power System Technical Support	300.0	660.0	680.0	575.0	850.0	3,065.0
	70055	SCWRF Power System Technical Support	275.0	500.0	550.0	500.0	650.0	2,475.0
	70056	IQ Power Systems Technical Support	-	120.0	120.0	120.0	170.0	530.0
	70060	NCWRF SCADA & Instrumentation	256.3	300.0	400.0	300.0	400.0	1,656.3
	70061	SCWRF SCADA & Instrumentation	356.2	300.0	300.0	200.0	200.0	1,356.2
	70062	IQ System SCADA/Telemetry Upgrades	320.0	600.0	600.0	400.0	400.0	2,320.0
	70115	Inventory Warehouse - S Serv Area	150.0	1,000.0	-	-	-	1,150.0
	70116	Goodlette Rd IQ Water Main	2,500.0	-	-	-	-	2,500.0
	70117	Infrastructure TSP Field Ops-Wastewater	170.0	-	100.0	100.0	100.0	470.0
	70119	Infrastructure TSP Wastewater Plants	550.0	500.0	500.0	500.0	500.0	2,550.0
	70202	County Utilities Standards	40.0	25.0	25.0	25.0	25.0	140.0
	71058	Wastewater Legal Services	100.0	100.0	100.0	100.0	100.0	500.0
	72013	Facilities Infrastructure Maintenance Wastewa	350.0	300.0	300.0	300.0	300.0	1,550.0
	72505	Security Upgrades	350.0	350.0	350.0	350.0	350.0	1,750.0
	72541	WW SCADA Software & Support Renewals	65.0	69.0	75.0	80.0	85.0	374.0
	73045	FDOT Joint Project Agreements - Sewer	-	1,500.0	-	500.0	-	2,000.0
	73065	CCDOT Utility Relocates	-	200.0	200.0	200.0	200.0	800.0
	73922	Wastewater Collections System SCADA/Telem	137.5	50.0	50.0	50.0	460.0	747.5
	73968	NCWRF Technical Support Projects	2,146.0	3,460.6	3,730.0	4,500.0	4,606.0	18,442.6
	73969	SCWRF Technical Support Projects	2,827.5	3,660.4	4,000.0	4,500.0	4,872.0	19,859.9
	74030	IQ Water ASR	250.0	250.0	250.0	150.0	-	900.0
	74310	State Revolving Fund Loan Program	-	-	-	-	10.0	10.0
	74401	IQ Water Technical Support Projects	600.0	500.0	500.0	500.0	2,500.0	4,600.0
	75017	Public Utilities Hydraulic Analysis	20.0	20.0	25.0	25.0	25.0	115.0
	75018	Financial Services	50.0	30.0	30.0	30.0	30.0	170.0
	TBD	Divert the Flows North to South	-	-	-	-	28,715.0	28,715.0
TOTAL WASTEWATER PROJECTS			29,205.0	36,246.0	32,490.0	33,946.0	78,672.0	210,559.0

Fund: 474 Department: Solid Waste								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 16 ADOPTED (AUIR 11/2015)	FY 17 CIP/CIE	FY 18 CIP/CIE	FY 19 CIP/CIE	FY 20 CIP/CIE	FY 16-20 TOTAL
	50105	Integrated Asset Management	150.0	150.0	-	-	-	300.0
	59001	Trash Collection / Disposal Driveway	150.0	-	100.0	-	100.0	350.0
	59003	Recycling centers improvements	100.0	100.0	100.0	100.0	250.0	650.0
	59005	Solid Waste Scale House	200.0	250.0	250.0	300.0	300.0	1,300.0
	59007	Resource Recovery Park	350.0	5,000.0	-	-	-	5,350.0
	59008	Infrastructure Maintenance	50.0	-	-	-	-	50.0
	59009	Northeast Recycle Center	750.0	-	-	-	-	750.0
	59013	Physical/Cyber Security	50.0	-	-	-	-	50.0
	59015	Airspace Recovery Reserve	-	450.0	450.0	450.0	450.0	1,800.0
	59015	Airspace Recovery Reserve	-	300.0	300.0	300.0	300.0	1,200.0
	59024	Hammerhead Program	750.0	750.0	750.0	750.0	750.0	3,750.0
	70101	Sol Waste Compliance Assurance Program	100.0	8,000.0	-	-	-	8,100.0
	70106	Solid and Hazardous Waste	75.0	50.0	50.0	50.0	50.0	275.0
	70107	Landfill Facilities Projects	75.0	50.0	50.0	50.0	50.0	275.0
	70108	Immokalee Transfer Station Facilities Projects	25.0	25.0	25.0	25.0	25.0	125.0
	TBD	Immokalee Household Hazardous Waste	-	-	-	-	750.0	750.0
			-	-	-	-	-	-
TOTAL SOLID WASTE PROJECTS			2,825.0	15,125.0	2,075.0	2,025.0	3,025.0	25,075.0
TOTAL CIP PROJECT EXPENSES			125,500.7	127,721.3	101,267.1	106,298.8	152,345.5	613,133.4

Collier County Government
Fiscal Year 2016 thru 2020 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2016 Adopted
<u>Airport Authority</u>		
57495	Airport Motor Pool Capital	419,900
46040	Im Development USDA Incubator Grant	200
46043	Im RV Park Rehab Rehabilitation of the Immokalee Regional Airport RV Park & Campground in accordance with Internal Audit 2014-3 findings and BCC guidance provided at the regular meeting held 11/18/2014.	90,000
99496	X-fers/Reserves - Fund 496 Airport Authority Capital Fund 496 Reserve for Contingencies may be used for future capital projects and or future grant matches.	196,700
99497	X-fers/Reserves - Fund 497	200,000
Total Airport Authority		906,800

Collier County Government
Fiscal Year 2016 thru 2020 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2016 Adopted
<u>Coastal Zone Management Capital</u>		
80302	Coastal Zone Boat (FLBI) Replace Coastal Zone's boat with a customized and specially outfitted boat for the type of work associated with maintenance of the waterway channel markings and removal of derelict vessels within the County's waterways. Collier County has over thirty (30) miles of coastline, beaches, estuaries, channels, and bays which require monitoring and maintenance. Funding for the purchase of the replacement boat will be 70% Florida Boating Improvement/Boater Registration money (fund 306; \$115,700) and 30% Community Development Fund (fund 113; \$49,600).	165,300
80185	Water Quality Testing Provide water quality testing, analysis and sampling for the Cocohatchee Estuaries.	28,700
80130	Waterway Marker Maintenance (FLBI) Collier County Coastal Zone Management owns and maintains approximately 400 water-way markers from the north end of the county to the south end. These signs consist of the red and green day-board signs, informational signs, and manatee signs. Per FWC and Coast Guard permit requirements Collier County is required to maintain waterway signs for safe and navigable channels. Funding is provided from Vessel Registration Fees paid by boaters.	50,000
Total Coastal Zone Management Capital		244,000

Collier County Government
Fiscal Year 2016 thru 2020 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2016 Adopted
<u>Court Related Capital</u>		
50125	Elevator Upgrades Upgrade the public, judges, and prisoner elevators and re-lamp a portion of the Courthouse. Fiscal year 2016 funding is continued to modernize and upgrade the public, judges, and prisoner elevators.	270,000
50124	Replace Signage and Paint Replace outdated signage throughout Courthouse, strip peeling wallpaper, clean walls, and paint. Damaged wood doors and trim need staining. Also, replace carpet in the IT room and in the staff attorney offices.	37,500
99181	X-fers/Reserves - Fund 181 Reserve for Capital is recorded in this project. On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in the Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes. This revenue was specifically created to fund State Court Facilities. Per the Ordinance, the Chief Judge is required to approve all projects.	4,463,700
Total Court Related Capital		<u>4,771,200</u>

Collier County Government
Fiscal Year 2016 thru 2020 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2016 Adopted
<u>Emergency Medical Services</u>		
31350	Operating Project 350 Operating category funding for the Emergency Medical Services (EMS) Impact Fee Fund (350) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	27,500
99350	X-fers/Reserves - Fund 350 The Interfund Transfers and Reserves for the Emergency Medical Services (EMS) Impact Fee Fund 350 are for the following items: \$ 289,100 Series 2011 and 2013 Bonds debt service payments for the Emergency Service Center (ESC) -Transfer to fund 298. \$158,900 Series 2010 Bond debt service payment for land purchase along Old US-41 and additional funding for the ESC building-Transfer to fund 298. \$152,400 Reserve for Debt Service for the 2011 Bond. \$ 55,000 Reserve for Debt Service for the 2013 Bond. \$ 37,900 Reserve for Capital The Reserve for Debt Service insures that the EMS Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	693,300
Total Emergency Medical Services		720,800

Collier County Government
Fiscal Year 2016 thru 2020 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2016 Adopted
<u>Facilities Management</u>		
52162	A/C, Heating, & Ventilation Repairs Major maintenance, repair, or replacement of air conditioning, heating, and ventilation equipment to all Governmental buildings. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding for all repairs, replacements, or maintenance of the equipment.	788,500
52525	General Building Repairs General maintenance, repair, refurbishment, or renovations to all Governmental buildings (work involved is not water/sewer, reroofing, A/C repairs, fire alarms, life safety, or painting). Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding for all repairs, replacements, or maintenance projects.	461,500
52161	Reroofing Projects Major maintenance/repair or replacement of roofs to all Governmental buildings. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding for all repairs, replacements, or maintenance of roof replacement projects.	250,000
99301as	X-fers/Reserves - Fund 301 - Admin Serv The Interfund Transfers and Reserves for Countywide Capital Projects Fund 301 - Administrative Services portion are for the following items: \$ 150,700 EMS Impact Fee Fund (350) requires a loan for the payment of next year's debt service obligations. \$3,435,600 General Governmental Facilities Impact Fee Fund (390) requires a loan for the payment of next year's debt service obligations. \$ 800,000 has been set aside in Reserves for Contingencies for any unexpected or emergency repairs.	4,386,300
99390	X-fers/Reserves - Fund 390 The Interfund Transfers and Reserves for the General Governmental Facilities Impact Fee Fund 390 are for the following items: \$ 500,000 Supervisor of Election's Building (Loan from Water~Sewer Operations Fund 408) \$ 630,000 Property Appraiser's Building on Radio Road (Loan from Solid Waste Fund 471) \$1,357,800 Series 2010 Bond debt service payment for the additional funding for the Emergency Services Center (ESC), Courthouse Annex and Fleet Facility (growth portion)-Transfer to 298. \$ 208,800 Series 2010B Bond debt service payment for the North Naples Government Satellite Offices -Transfer to 298. \$2,244,400 Series 2011 Bond debt service payment for Fleet, Annex, Parking Garage, and ESC-Transfer to 298. \$1,358,400 Series 2013 Bond debt service payment for Fleet, Annex, Parking Garage, and ESC-Transfer to 298. \$ 188,700 Reserve for Debt Service on the Series 2010B Bond \$1,898,500 Reserve for Debt Service on the Series 2011 Bond \$ 680,000 Reserve for Debt Service on the Series 2013 Bond The Series 2010B, 2011 and the 2013 Bonds debt service payments (transfer to fund 298) have principal and interest payments due on October 1. The Reserve for Debt Service insures that there is sufficient cash on October 1 to make the required debt service payment.	9,066,600
Total Facilities Management		14,952,900

Collier County Government
Fiscal Year 2016 thru 2020 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2016 Adopted
<u>Information Technology Capital</u>		
50104	800 MHz Upgrade Technology upgrades and scheduled replacement of site components. The technology upgrade will include an IP (Internet Protocol) based radio system command and control system and radio electronics for the dispatch console positions. This upgrade will allow the County's existing legacy radio system to be integrated with next generation standards based communication system during technology migration, improve interoperability with other agencies, and allow any vendor's radio products that comply with the technology standard to operate on the Collier system. The site component replacement includes three generators, three battery backup units, and two modular equipment shelters installed in 1995 when the radio system was implemented. These components have reached the recommended replacement age. Replacement is necessary to assure continued radio system reliability. The preliminary cost estimate is \$14.7 million. The project will be budgeted and the work will be performed over 5 years (FY14-FY18).	6,200,000
Total Information Technology Capital		<u>6,200,000</u>

Collier County Government
Fiscal Year 2016 thru 2020 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2016 Adopted
<u>Isle of Capri Fire</u>		
31373	Operating Project 373 Operating category funding for the Isles of Capri Fire Impact Fee Fund (373) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	2,300
99373	X-fers/Reserves - Fund 373 Reserve for Future Capital Projects is recorded in this project for the Isles of Capri Fire Impact Fee Fund 373.	52,100
Total Isle of Capri Fire		54,400

Collier County Government
Fiscal Year 2016 thru 2020 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2016 Adopted
<u>Libraries</u>		
54260	Books, Pubs & Library Mat (355) The purchase of new books and other reading materials resulting from new citizens moving into Collier County. Based on the 2014's AUIR (Annual Update Inventory Review) the estimated increase in population for FY 2016 multiplied by the level of service of 1.87 books per capita generated an expense of \$904,400. At this time, only \$250,000 has been budgeted for new materials.	250,000
54001	Books, Pubs. & Library Mat (301) The 2014 AUIR (Annual Update Inventory Report) reported a peak seasonal population county wide of 425,979 for FY 2016. Based on a level of service of 1.87 items in the Library collection per capita, the Library should have 796,581 items. New items are purchased out of impact fees however replacement items are to be funded by another source. It is estimated that 4 % of the items are replaced annually at an approximate cost of \$25.84 per item, total cost of \$823,400. Available General Fund funding for this project is \$350,000.	350,000
31355	Operating Project 355 Operating category funding for the Library Impact Fee Fund (355) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	26,600
99301ps	X-fers/Reserves - Fund 301 Public Services Library Impact Fee Fund requires a loan from the 1/3 of a mill equivalent General Fund capital allocation money. Annual impact fee revenue collections are not sufficient to pay next year's debt service payments.	585,000
99355	X-fers/Reserves - Fund 355 The Interfund Transfers and Reserves for the Library Impact Fee Fund 355 are for the following items: \$ 444,700 Series 2010B Bond debt service payment for the North Naples Regional Library-Transfer to 298 \$ 714,600 Series 2010 Bond debt service payment for the South Regional Library and the Golden Gate Library Expansion-Transfer to 298. \$ 27,600 Reserve for Contingencies \$ 41,800 Reserve for Capital \$ 401,900 Reserve for Debt Service The debt service payment (transfer to fund 298) for the North Naples Regional Library has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Library Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	1,630,600
Total Libraries		2,842,200

Collier County Government
Fiscal Year 2016 thru 2020 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2016 Adopted
<u>Museum</u>		
50510	CC Gen Repair Collier County Museum. Repair cypress poles and re-thatch three Seminole chickee outdoor exhibits.	11,000
50513	Ev Gallery Space Master Plan Museum of the Everglades. Complete a master plan and cost estimate to design new permanent exhibits, graphics and caseworks to maximize gallery space to its fullest potential. The original exhibits have not been updated in 15 years.	20,000
50504	Ev General Repairs & Painting Museum of the Everglades. FY 2015: Routine building maintenance, repair of deteriorated wooden windows and floors, exterior sealing and painting, add gutters. Recommended by Facilities Management Department. FY 2016: Rebuild and resurface two parking lots.	20,000
50514	Im Pathways, Gates, Lighting Immokalee Pioneer Museum Roberts Ranch. \$20,000 - Design and build an asphalt pathway system to link the historical areas for improved visitor and handicapped access. \$10,000 - Install automatic entrance gates at main entrance for improved safety and security. \$12,000 - Install solar powered surveillance and flood light system for improved safety and security.	42,000
50515	Im Quonset Hut Storage Immokalee Pioneer Museum Roberts Ranch. Replicate the original 1940s aluminum Quonset hut on its existing concrete pad for use as an additional outdoor exhibit, tractor and equipment storage area.	30,000
50512	MI Pioneer Exhibit Marco Island Historical Museum. Design, fabricate and install permanent exhibits in the remaining Pioneer Gallery.	300,000
50506	ND General Repairs & Improvements Naples Depot Museum. FY 2015: Routine repairs due to normal wear and tear and increased public use. Includes replacement of wooden side doors, repairs to wooden window sills, repainting loading dock, buffing and repair of original terrazzo floor, additional outside lighting, repairs and repainting of caboose and baggage car. FY 2016: Complete final phase of restoration/replacement of original wooden doors.	37,000
50511	ND Signs & Exhibits Naples Depot Museum. Complete case graphics, descriptive signage and additions to permanent exhibits to expand and enhance quality of content.	60,000
99314	X-fers/Reserves - Fund 314 Reserve for future capital projects for the Museum Capital Fund 314 is recorded in this project.	132,100
Total Museum		652,100

Collier County Government
Fiscal Year 2016 thru 2020 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2016 Adopted
<u>Ochopee Fire Control</u>		
31372	Operating Project 372 Operating category funding for the Ochopee Fire Impact Fee Fund (372) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	3,400
99372	X-fers/Reserves - Fund 372 Reserves for future capital projects for the Ochopee Fire Impact Fee fund 372.	5,300
Total Ochopee Fire Control		8,700

Collier County Government
Fiscal Year 2016 thru 2020 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2016 Adopted
<u>Office of Management & Budget</u>		
50128	ADA Electronic Equip for BCC Room	100,000
50001	GovMax Software The Office of Management and Budget (OMB) uses a budget software program developed by Sarasota County called GovMax (version 5.0). Our annual contract with Sarasota County is about \$50,000 per year for hosting fees and for hardware maintenance. An additional \$10,000 has been set aside to pay for any kind of fixes that are needed to our customized reports, to repair any of our customizations to the system, or for discretionary support which is billed on an hourly rate. Examples of discretionary support items are preparing the database for the new year, importing the initial spreadsheets, new custom reports, and time required to research issues, etc.	60,000
50122	State and Regional Eco Dev Projects	475,000
Total Office of Management & Budget		635,000

Collier County Government
Fiscal Year 2016 thru 2020 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2016 Adopted
<u>Parks & Recreation</u>		
80321	AOlesky Sea Wall Repair Repair sea wall at the Ann Olesky State Park.	150,000
80039	Big Corkscrew Island Pk Design and construct the Big Corkscrew Island Park. The amount remaining in budget plus next year's appropriation will fund the site work; utilities; construction of the 4 athletic fields and hard courts; pathways; and a community and fitness center.	3,800,000
80271	Caxambas Coast Guard Bldg Replac Replacement of Coast Guard Auxiliary building at Caxambas Park.	75,000
80329	Cocoh Pk-Dock Lights (FLBI) Install lighting by the boat slips at Cocohatchee River Park Marina.	50,000
80328	Cocoh Pk-Dock Replacement (FLBI) Replace the dock at Cocohatchee River Park Marina.	300,000
80303	Com Pk - Fiber Optics Fiber Optics in the Community Centers is necessary to ensure continuous connection to cash handling POS system.	65,000
80306	Com Pk - IWF Repair Repair and maintain Interactive Water Features (IWF) at the various community parks	10,000
80305	Com Pk - Playground Maintenance Repair and replace playground equipment within the various Community Parks.	15,000
80304	Com Pk - Security Increase security in and around the Community Parks.	25,000
80286	Eagle Lake Aquatic Facility The design and construction of an aquatic facility at the Eagle Lakes Community Park to provide a public pool facility to the residents of East Naples.	5,294,000
80269	Exotic Removal-Regional Pks Exotic removal within various regional parks.	40,000
80270	Fencing & Signs-Regional Pks Fencing and new park signs at various regional parks	10,000
80327	Goodland Replace Dock Lights (FLBI) Replace corroded dock lights at the Goodland Boat Park.	50,000
80276	Immok Pool Repairs Immokalee Sports Complex pool repairs.	45,000
80320	Immok Sports Complex Fitness Renov Expanding the fitness center by reconfiguring existing space within the building and adding restroom facilities.	340,000
80322	Mar-Good Cottage Restoration Restore historic cottage at the Mar-Good Harbor Park.	50,000
80324	NCRP Admissions Equip To purchase admissions wristband equipment for the Sun-N-Fun Lagoon water park at the North Collier Regional Park.	75,000
80325	NCRP Maint Bldg Fence Install fencing around the Maintenance building at the North Collier Regional Park.	20,000
80326	NCRP Outdoor Furniture Purchase additional picnic tables for the Sun-N-Fun Lagoon water park at the North Collier Regional Park.	20,000
80323	NCRP Pool Deck Repair Repair several areas of the Sun-N-Fun Lagoon pool deck.	100,000
80317	Reg Pk - Athletic Field Maintenance Purchase sand and clay to maintain the various athletic fields.	40,000

Collier County Government
Fiscal Year 2016 thru 2020 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2016 Adopted
<u>Parks & Recreation</u>		
80315	Reg Pk - Playground Maintenance Repair and/or replace playground equipment at the various Regional Parks.	120,000
80314	Reg Pk - Security To increase security in and around the Regional Parks.	50,000
80201	SFWMD Settlement The funding for this project is from a settlement agreement with the South Florida Water Management District. The settlement moneys as well as interest earnings within fund 305 are to be used for ATV recreational riding.	22,600
99306	X-fers/Reserves - Fund 306 The Interfund Transfers and Reserves for the Park and Recreation Capital fund 306 are for the following items: \$ 12,000 Transfer to Tax Collector (for the collection of boater vessel registration fees) \$ 320,000 Series 2010B Bond debt service for the Goodland Boating Park Land (source of funding is the boater vessel registration / boater improvement money) - Transfer to 298. \$ 369,000 Reserve for Boater Improvement Related Capital (unappropriated boater vessel registration fees).	701,000
99345	X-fers/Reserves - Fund 345 The Interfund Transfers and Reserves for the Regional Park Impact Fee Fund 345 are for the following items: \$150,000 Series 2011 and 2013 Bond debt service payment for the North Collier Regional Park - Transfer to 298. \$481,100 Reserve for Future Capital Projects.	631,100
99346	X-fers/Reserves - Fund 346 The Interfund Transfers and Reserves for the Unincorporated Community and Regional Parks Impact Fee Fund 346 are for the following items: \$2,785,700 Series 2011 and 2013 Bond debt service payment for the North Collier Regional Park - Transfer to 298. \$2,380,600 Reserve for Debt Service for the Series 2011 Bond \$ 62,000 Reserve for Debt Service for the Series 2013 Bond \$ 725,000 Reserve for Contingencies The debt service payment for the North Collier Regional Park has a principle and interest payment due on October 1. This Reserve for Debt Service insures that the Park Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	5,953,300
Total Parks & Recreation		18,052,000

Collier County Government
Fiscal Year 2016 thru 2020 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2016 Adopted
<u>Pelican Bay Capital</u>		
50126	Beach Renourishment Initiative	200,000
51100	Clam Bay Restoration Monitoring and maintenance activities to address the health of the mangroves and additionally, activities such as Clam Pass maintenance and water quality monitoring. •Management Report. Report to be prepared annually that indicates outlines monitoring results and mangrove health. •Biological Monitoring of the Clam Bay System. This evaluates the biological health of the mangroves. This will include tracking growth, re-vegetation, seedling recruitment and other biological parameters through the annual monitoring of the established transects and plots throughout the system tracking long term trends, improvements and identifying declining areas. Ground monitoring will be performed in conjunction with an aerial photograph of the area. In addition, the monitoring of exotic plant species will be monitored and managed so that the percentage is kept below 1%. •Hydrographic Monitoring. Continued monitoring of the 4 recording tide gauges and tide staff gauges positioned throughout the Clam Bay System and water level gauges located in the Mangrove Forest and surveying of estuary creeks. •Exotic/Invasive Plant Control Program. A maintenance program to be implemented to control exotic plant material and nuisance plant material with the Clam Bay System. •Interior Channel Maintenance. Implement a maintenance program for the cleaning of the Clam Bay Interior Channels. There are approximately 40,000 L.F. of channels of which it is estimated 50% will require maintenance as field identified. •Beach Tilling. To comply with the permit requirements for dune restoration.	120,400
51145	Irrigation System	116,000
50108	Lake Aeration Aeration of lakes to help in the control of nutrient levels.	100,000
50066	Pelican Bay Hardscape Upgrades Design parameters are being established for the enhancement of the Pelican Bay streetscape that includes renovations to the landscape, sidewalks, street lighting and hardscape elements. These funds would begin the implementation of this project upon coordination with the Pelican Bay Services Division Board.	90,900
51026	Pelican Bay Lake Bank Enhance Installation of Erosion Barrier Tube for the enhancement of the water management system lake banks.	110,000
50103	Pelican Bay Traffic Sign Renovation Renovation of decorative traffic sign posts.	50,000
99320	X-fers/Reserves - Fund 320 Interfund Transfers, Transfers to Constitutional Officers and Reserve for Future Capital Projects are recorded in this project.	23,800
99322	X-fers/Reserves - Fund 322 Interfund Transfers, Transfers to Constitutional Officers and Reserve for Future Capital Projects are recorded in this project.	12,000
Total Pelican Bay Capital		823,100

Collier County Government
Fiscal Year 2016 thru 2020 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2016 Adopted
<u>Sheriff Office</u>		
53172	Building J Renovation/Repair Major repairs and/or replacement of building related equipment for Building "J", including re-roofing, A/C repairs, painting, fire alarm maintenance, sewer upgrades, general building improvements, storm protection and compliance to the American with Disabilities Act.	664,200
50120	New Accounting System - Sheriff This project is to replace the Sheriff's current accounting software system. In FY2015, \$1,000,000 was allocated to this project. In FY2016, an additional million dollars has been allocated. Once the Sheriff's Office has selected a new accounting system and the costs are known, additional funding maybe required.	1,000,000
52011	Sub-station by Orangetree Sheriff's sub-station to serve the growth in the Golden Gate Estates area. When the EMS-12 station was constructed, provisions were made to eventually put an addition on to the existing facility to house the Sheriff's sub-station.	900,000
99301so	X-fers/Reserves - Fund 301 - Sheriff The Interfund Transfers and Reserves for the Countywide Capital Improvement Fund 301 - Constitutional Officers portion are for the following items: \$488,800 Correctional Facilities Impact Fee fund (381) loan to assist in the payment of next year's debt service payments. \$1,616,400 Law Enforcement Impact Fee fund (385) loan to assist in the payment of next year's debt service payments.	2,105,200
99381	X-fers/Reserves - Fund 381 The Interfund Transfers and Reserves for the Correctional Facilities Impact Fee Fund 381 are for the following items: \$1,591,900 Series 2011 Bond debt service payment for the Naples Jail Expansion - Transfer to 298. \$ 285,500 Series 2013 Bond debt service payment for the Naples Jail Expansion - Transfer to 298. \$1,231,400 Reserve for Debt Service on the Series 2011 bond. \$ 143,000 Reserve for Debt Service on the Series 2013 bond. The debt service payment for the Naples Jail Expansion has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Correctional Facilities Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	3,251,800
99385	X-fers/Reserves - Fund 385 The Interfund Transfers and Reserves for the Law Enforcement Impact Fee Fund 385 are for the following items: \$1,172,700 Series 2010 Bond debt service payment for the additional funding for the ESC, Special Operations Building and Sheriff's Fleet building - Transfer to 298. \$ 436,100 Series 2011 Bond debt service payment for the Emergency Service Center (ESC)-Transfer to 298. \$ 263,900 Series 2013 Bond debt service payment for the Emergency Service Center (ESC)-Transfer to 298. \$ 368,800 Reserve for Debt Service on the Series 2011 bond \$ 132,000 Reserve for Debt Service on the Series 2013 bond. \$ 144,800 Reserve for Capital The debt service payment for a portion of the Emergency Service Center (ESC) building has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Law Enforcement Facilities Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	2,518,300
Total Sheriff Office		10,439,500

Collier County Government
Fiscal Year 2016 thru 2020 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2016 Adopted
<u>Solid Waste Capital</u>		
59008	Infrastructure Maintenance - SHW Purpose: Preventative Maintenance and O&M Program - Perform regular preventative maintenance for solid waste facilities to include inspections of roofs, gates, garage doors, fences, HVAC, site, fire sprinkler, cameras, card access. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant solid and hazardous waste management department that will extend the life cycle of the facility and its vertical assets.	50,000
70108	Infrastructure TSP - ITS Purpose: To optimize the operating efficiency and increase the safety of the facility by completing projects relating to rehabilitation, replacement and optimization of HVAC Systems, roofs, security systems, and other vertical assets existing in the Immokalee Transfer Station (ITS). Also, to implement program to enhance the utilization and life cycle expectancy of the ITS by maintaining facilities in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant ITS that will ensure safety for employees, and extend the life cycle of the facility and its vertical assets.	25,000
70107	Infrastructure TSP - Landfill Purpose: To optimize the operating efficiency and increase the safety of the facility by completing projects relating to rehabilitation, replacement, and optimizations of HVAC Systems, roofs, security systems, and other vertical assets existing in the Solid Waste Landfill Facilities. Also, to implement a program to enhance the utilization and life cycle expectancy of the Collier County Landfill Facilities by maintaining facilities in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant Collier County Landfill Facilities that will ensure safety for employees, and extend the life cycle of the facility and its vertical assets.	75,000
70106	Infrastructure TSP - SHW RC Purpose: To optimize the operating efficiency and increase the safety of the facility by completing projects relating to rehabilitation, replacement and optimizations of HVAC Systems, roofs, security systems, and other vertical assets existing in the Solid Waste Recycling Drop-off Centers. Also, to implement a program to enhance the utilization and life cycle expectancy of the Solid Waste Recycling Drop-off Centers by maintaining facilities in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant Solid Waste Recycling Drop-off Centers that will ensure safety for employees, and extend the life cycle of the facility and its vertical assets.	75,000
50105s	Integrated Asset Management Purpose: Implement an Enterprise-wide Integrated Asset Management Program within the Public Utilities Department (PUD) to more cost-effectively manage PUD assets. This multiyear program has three phases. Phase One (PUD pilot) is complete. Phase Two (RFP solicitation and vendor selection) is complete. Phase Three is in progress and is focused on implementation and integration of the selected Cityworks software application with existing Agency wide systems of GIS, SAP, SCADA and many interdivisional processes including procurement and finance spanning five full scale implementation projects. Phase Three is anticipated to conclude in September 2016. Method: Through competitive Request for Proposal process. End State: A tangible GIS-based asset and work management system to guide predictive and preventative maintenance and consistent sustainable work practices that occur in a systematic manner, at less cost, and with less operational impact versus catastrophic failure.	150,000
59005	Landfill Technical Support Purpose: Upgrade the facilities at the Collier County Landfill and the Immokalee Transfer Station that are the responsibility of the county to better serve and create a safer environment for the landfill customers. Planned FY16 projects include improving access roadways more safely handle the heavy traffic entering the landfill, better customer access, landfill operating software upgrades, municipal solid waste debris removal system and removal of exotics. Method: Fixed-term services contracts and/or competitive construction bids. End State: Improved county facilities that will better serve the residential and commercial customers that utilize the landfill while diverting recyclables and hazardous waste material from the landfill.	200,000

Collier County Government
Fiscal Year 2016 thru 2020 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2016 Adopted
<u>Solid Waste Capital</u>		
59009	Northeast Recycling Drop-off Center Purpose: Provide a safe, convenient, neighborhood recycling center in Northeast Collier County to serve the recycling needs of the residents in that area as defined in the Solid Waste Sub-Element (Policy 1.3). This recycling center was approved as a part of the PUD and follows the Integrated Solid Waste Management Strategy in providing additional Recycling Drop-off Centers in the intermediate time-frame. Development of this new center will augment overall recycling efforts, save valuable landfill space and most importantly, remove hazardous waste from the environment. In doing so, it will help protect ground water and other environmental resources. The location is an 11-acre site just off Immokalee Road, east of the Fairgrounds. Funding for FY16 includes utilities, stormwater, roads, phased building construction and equipment. Method: Fixed-term contracts will be used to design and permit the facility; construction will be through competitive construction bid process. End State: Extend the life of the Collier County Landfill by diverting hazardous and recyclable materials from the landfill.	750,000
59013	Physical/Cyber Security-SHW Purpose: Multi-year program to provide both physical and virtual protection of assets that are imbedded in critical compliance-driven operations, including physical access points such as gates, fences, card access and recording devices, as well as cyber threats such as network intrusion and cyber hacking that could directly impact operations. Evaluate and prioritize mitigation to resolve risk and exposure to maintain compliance with Department of Homeland Security requirements. Method: Internal resources and through fixed-term contracts. End State: Compliant and secure infrastructure.	50,000
59003	Recycling Center Technical Support Purpose: Optimize the operating efficiency and increase the safety of facility operations by upgrading, modernizing the existing recycling drop-off centers at Marco Island, Immokalee, Naples Airport, North Collier and Carnestown. Planned FY16 upgrades include installation of a fire suppression system at the recycling centers, and auditory and visual alarm system for emergency notification. Method: Fixed-term services contracts and/or competitive construction bids. End State: Upgraded recycling centers that will ensure safety for employees and customers, provide environmental protection for residents, and further extend the life of the landfill by diverting recyclable and hazardous materials from the landfill at increased volumes.	100,000
59007	Resource Recovery Business Park Purpose: Provide critical recycling functions such as staging for storm debris recovery operations, construction and demolition materials recycling, yard waste recycling, bio-solids processing, leachate management, special materials recycling and a materials recovery facility (MRF) in a centrally located facility north of the Collier County Landfill. The project envisions a public/private mix of investment and operations to meet the goal of providing emerging and proven technology at "best value". The processing facility is located on a 344-acre parcel immediately north of the existing Collier County Landfill site. Fifty percent (50%) of the parcel will be set aside as preserve, consistent with the Department's "good neighbor" policy. Funding for FY16 includes mitigation, roadway construction and platting. Method: Competitive construction bid for initial site construction services. End State: A comprehensive resource recovery business park that will service the solid waste management operations, provide public/private partnership opportunities and extend the life of the landfill by reducing the solid waste stream to landfill.	350,000
70101	SHW Compliance Assurance Program Purpose: Upgrade compliance-related systems at the Collier County Landfill and the Immokalee Transfer Station to assure environmental integrity, sustainability, and compliance with all local, state and federal laws and regulations, including but not limited to an improved leachate management system at the Collier County Landfill as specified in the Solid Waste Sub-Element (Policy 2.2) and as regulated by FAC 62-701.500 Landfill Construction Requirements and FAC 62-701.510 Leachate Monitoring Requirements; due to the large volume of leachate generated by the landfill and potential impacts from tropical storms, an improved disposal and/or treatment system will include the construction of a deep-injection well (DIW) for leachate disposal. Method: Fixed-term contracts and competitive construction bids. End State: A fully compliant landfill program well into the future, meeting all rules and regulations, future disposal demands as well as community expectations.	100,000

Collier County Government
Fiscal Year 2016 thru 2020 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2016 Adopted
<u>Solid Waste Capital</u>		
59001	SHW Driveway Turn-around Program Purpose: To reinforce and widen residential driveways where hammerhead construction is not feasible. These reinforced driveways will allow solid waste franchise trucks to turn around in a safe manner. The reinforced driveways are also used by Emergency Medical Services, fire trucks, and school buses. Method: Competitive construction bid process. End State: Improved public safety by providing turn-around capabilities on public roads for solid waste collection vehicles so that the vehicles do not have to back out of dead-end streets.	150,000
59024	SHW Hammerhead Turn-around Program Purpose: Protect public safety by providing turn-around capability (hammerhead-shaped) on dead-end streets for solid waste collection vehicles. Constructing permanent hammerheads at the end of streets will allow solid waste franchisee trucks to turn around safely, thereby reducing property damage and the hazards caused by trucks backing down dead-end streets. The hammerheads are also used by Emergency Medical Services, fire trucks, and school buses. Funding for FY 16 will allow programming for 40 additional hammerheads. Method: Fixed-term contracts and competitive bids. End State: Improved public safety by providing turn-around capabilities on public roads for solid waste collection vehicles so the vehicles do not have to back out of dead-end streets.	750,000
99474	X-Transfer/Reserve/Interest-Fd 474 Reserves for Contingencies and future Capital Projects are recorded in this project.	282,500
Total Solid Waste Capital		<u>3,107,500</u>

Collier County Government
Fiscal Year 2016 thru 2020 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2016 Adopted
<u>Stormwater</u>		
60124	Eagle Creek Water Control Due to documented structural and mechanical deficiencies as well as operational and maintenance issues (2012 CH2MHill Report), this project is being initiated to first evaluate the existing conditions of the basin, verifying peak discharge rates and stages, and based on findings, recommend the degree of necessary remediation. Subsequent efforts will include design, permitting and construction activities necessary for either weir gate mechanism replacement or entire weir replacement.	350,000
51018	Freedom Park (Water Quality) Annual operation, maintenance, and monitoring for a 50 acre water quality park located East of Goodlette Frank Rd and North of Golden Gate Parkway within the City of Naples. This stormwater facility will provide flood protection, water quality treatment and passive recreation.	25,000
60102	Gordon River - Burning Tree Dr.	100,000
60143	Immokalee Stormwater Improvement Project is to fund design costs for Lake Trafford Road Stormwater Improvement which is part of the Immokalee Master Plan.	200,000
60139	Naples Park 110th Ave N-107th Ave N (111) Project is to improve collection, treatment and conveyance of stormwater runoff along 110th Ave. and 107th Ave. in Naples Park by replacing culverts and reconstructing the roadside swales located within the existing street right-of-way area. Design and construction are in coordination with Public Utilities.	1,012,700
60127	North Golden Gate Estates Flowway Restoration (111) Development of plans to restore the Northern Golden Gate Estates (NGGE) Flowway by redirecting surface water flows currently conveyed to the canal system into surrounding low-lying wetland areas. The work includes analysis of potential linking of areas by multiple culvert installation under Estates roads.	200,000
60121	NPDES MS4 Program Funding is for the continued development of the federally mandated National Pollutant Discharge Elimination System (NPDES) Municipal Separate Storm Sewer System (MS4) Phase II Stormwater Program. This will replace project 60003 in the future.	132,000
60119	Pine Ridge No. 1 Control Structure The weir has current documented structural and mechanical deficiencies as well as operational and maintenance issues (2012 CH2MHill Report). This project is being initiated to first evaluate the existing conditions of the basin, verifying peak discharge rates and stages, and based on findings, recommend the degree of necessary remediation. Subsequent efforts will include design, permitting and construction activities necessary for weir replacement.	894,000
60142	Ridge Street Located between US 41 and Goodlette Frank Rd. just south of the High Point Community. Project is to relieve nuisance flooding in the low lying center section of the Ridge Street by installing basic stormwater runoff collection and conveyance system.	400,000
60094	Secondary System Repair Repair various small-scope secondary system repair projects involving culvert replacement necessary due to timeworn deterioration. Small emergency repairs are also paid out of this project.	43,000
51144	Stormwater Master Plan Update Development of a Long Range Stormwater Management Plan in coordination with completion of the Watershed Management plans providing a 5 and 25 year Stormwater needs plan.	227,000
60122	Vanderbilt Drive Stormwater Improve (111) In coordination with the Utilities Division water main replacement, this project consists of reconstruction of the roadside stormwater management system along the east side of Vanderbilt Drive between Vanderbilt Beach Road N to 111th Ave.	1,200,000
99325	X-fers/Reserves - Fund 325 The Interfund Transfers and Reserves for the Stormwater Capital Fund 325 are for the following items: \$905,500 Transfer to fund 324 to fund the Stormwater Engineering Department \$ 2,400 Reserve for Contingencies.	907,900
Total Stormwater		5,691,600

Collier County Government
Fiscal Year 2016 thru 2020 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2016 Adopted
<u>Tourist Development Council - Beaches (195)</u>		
90533	Beach Cleaning Operations This is an ongoing project for Collier County and Marco Island beach cleaning. This project maintains the beaches and equipment that is necessary for these operations.	186,200
80171	Beach Tilling Required by permit prior to turtle nesting season to lower beach density to aid in turtle nesting.	40,000
90536	City/County Beach Monitoring Physical survey of beach required by permit to determine erosion/accretion per beach segment.	165,000
88032	Clam Pass Dredge Pelican Bay	178,000
80165	Co Beach Analysis & Design	50,000
80301	Collier Beach Renourishment - General	2,500,000
90064	Collier Creek Feasibility	500,000
90527	County/Naples Beach Renourishment Sand renourishment in FY 13/14 of the main Collier County beaches.	200,000
90549	Doctors Pass Dredging	25,000
90029	Doctor's Pass Jetty Reconstruct	500,000
90065	Local Gov't Funding Request	14,000
90062	Marco Central Bch Regrade	1,000,000
90061	MI South, TS Debbie	525,000
90033	Near Shore Hard Bottom Monitoring	165,000
90297	Shore Bird Monitoring	28,000
90020	TDC Administration This item includes the Indirect Cost allocation.	68,700
80288	Wiggins Pass Dredge	25,000
99195	X-fers/Reserves - Fund 195 The Interfund Transfers and Reserves for TDC - Beaches Fund 195 are for the following items: \$ 145,000 Transfer to Tax Collector, tax collection fee \$ 164,800 Transfer to General Fund (001) for Sea Turtle Monitoring \$ 90,000 Transfer to TDC Promotion Fund (184) \$ 669,100 Transfer to TDC Engineering Fund (185) \$ 6,070,000 Reserve for Catastrophe \$ 13,200,000 Reserve for State Reimbursement \$ 4,527,600 Reserve for Future Capital Improvements	24,866,500
Total Tourist Development Council - Beaches (195)		31,036,400

Collier County Government
Fiscal Year 2016 thru 2020 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2016 Adopted
<u>Tourist Development Council - Park Beaches (183)</u>		
80330	Barefoot Bch Boardwalk & Pavilions Refurbish boardwalk and replace picnic furniture in 5 pavilions at Barefoot Beach Preserve Park.	200,000
80331	Beach Wheel Chairs Purchase beach wheel chairs to be ADA compliant.	12,000
80333	Clam Pass Boardwalk Repair Replace caps and top rails on boardwalk at the Clam Pass Beach Park.	100,000
80332	Clam Pass Restroom Expansion To increase the size of the current restroom facility at the Clam Pass Beach Park.	300,000
80334	Clam Pass Trim Mangrove Trim the mangrove along the boardwalk at the Clam Pass Beach Park.	50,000
80292	Exotic Removal Removal of exotic vegetation at the various beach parks and preserves.	5,000
80335	N Gulf Shore Access Refurbish North Gulf Shore/Seagate Access area.	40,000
31183	Operating Project 183 Non-project specific expenses are recorded here, including Indirect Service Charge.	11,600
80337	S Marco Boardwalk & Landscape Replace the boardwalk and landscaping at the South Marco Beach Access.	110,000
80336	S Marco Parking Lot Improve Parking lot improvements at the South Marco Beach Access.	90,000
80340	Security Cameras at Beach Pks Install security cameras at various beach parks. This is a multi-year project.	100,000
80338	Tigertail Entrance Improve & Signage Entrance enhancements and interpretive signage.	50,000
80339	Vanderbilt Parking Area Restriping Restripe the Vanderbilt Beach Park parking garage.	80,000
80243	Wildlife Proof Trash at Beach Pks This project will wildlife proof trash and recycling stations at the beach parks.	60,000
99183	X-fers/Reserves - Fund 183 The interfund transfers and reserves for TDC-Beach Parks Fund (183) are for the following items: \$ 20,000 Transfer to Tax Collector, TDC collection fee \$ 60,000 Transfer to TDC Promotion Fund (184) \$ 120,900 Reserve for Contingencies \$8,487,200 Reserve for Capital Outlay	8,688,100
Total Tourist Development Council - Park Beaches (183)		<u>9,896,700</u>

Collier County Government
Fiscal Year 2016 thru 2020 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2016 Adopted
<u>Transportation</u>		
60148	Airport Rd & Davis Blvd Intersection Construction of right turn lanes at the north and south bound lanes at Airport Road & Davis Blvd. This is a requirement by the Collier County DRI.	3,542,000
60037	Asset Management Provides funding for Growth Management's ongoing efforts to build and maintain an asset management system that is focused on optimizing the life cycle of GMD's infrastructure assets.	550,000
66066	Bridge Repairs and Construction A Countywide program to maintain the county bridges to acceptable standards in the best interest of health, safety and welfare of the public. All county bridges are inspected by Florida Department of Transportation (FDOT) and rated for Sufficiency and Health Index (SHI). Based on the information in the FDOT bridge inspection reports the bridges are further evaluated and prioritized by need for repair or replacement. These improvements are then identified and budgeted for in the 5-year work program for bridges.	8,237,100
60118	County Pathways Non-Pay in Lieu Sidewalk maintenance and repair not covered under the payment in lieu program. Cost associated with additional temporary construction engineering inspections (CEI) staff on Local Agency Program (LAP) sidewalk projects.	250,000
60109	Enhanced Planning Consultant Services Provide Transportation Planning consulting services for a wide variety of transportation projects throughout the County.	200,000
60145	Golden Gate Blvd (20th to Everglades) 1.70 miles of 4-lane divided urban roadway to be advertised as a design-build project based on the 60% design plans prepared by Stanley Consultants. The project begins at the start of the transition from 4-lane to 2-lane east of 20th and ends 500' east of Everglades Intersection. The roadway will consist of a 22' curbed median, two 12-lane lanes in each direction, 4' bike lanes and a 6' sidewalk separated from the roadway by a 5' utility strip. The project includes a widening the existing 2-lane bridge over the Miller Canal to a 4-lane bridge with bike lanes and sidewalk. The project will also include a full intersection at Everglades Boulevard.	3,550,000
60040	Golden Gate Blvd, Wilson to 20th Street Golden Gate Boulevard, Wilson Boulevard to 20th Street, project is currently under construction to widen Golden Gate Blvd from existing 2-lane rural to 4-lane roadway. The Project includes a bridge of Golden Gate Main Canal and improved drainage.	1,000,000
60132	Immck/CR951 Broken Back Construction of relocated Cocohatchee Canal, new Broken Back Rd. (Collier Blvd Ext) bridge over relocated canal, stormwater management, roadway improvements and intersection work.	1,750,000
60016	Intersection Enhancements Projects to improve safety & increase capacity at various locations on the County highway system through minor turn lane construction and drainage improvements.	190,000
60128	Limerock Road Conversion Program (111) There are approximately 76 miles of limerock roads remaining in Collier County. Of that 76 mile total there are approximately 32 miles that are in the Golden Gate Estates area. The 32 miles in the Golden Gate Estates are the only roads that are currently involved in the limerock conversion program. Currently it cost approximately \$100,000 to pave a mile of limerock road with the pavement having an average lifespan of 25 years.	300,000
60114	Marco Island Projects An interlocal agreement between the City of Marco Island and Collier County to allow \$1,000,000 to be transferred to the City of Marco Island for 15 years with an annual transfer of \$500,000 on March 31 and June 30 of each year. Contract period FY03-FY17.	1,000,000
60144	Oil Well Rd (Everglades to Oil Well Grade) The Oil Well Road (Everglades to Oil Well Grade) project will widen the roadway from 2 lanes to 6 lanes for a distance of 3.38 miles. Lanes will be 12' wide and the project will also include 4' bike lanes and a 10' multi-use path in each direction. A bridge replacement will be required over the Faka Union Canal.	2,737,200

Collier County Government
Fiscal Year 2016 thru 2020 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2016 Adopted
<u>Transportation</u>		
31331	Operating Project 331 Operating category funding for the Road District 1 Impact Fee Fund (331) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	40,000
31333	Operating Project 333 Operating category funding for the Road District 2 Impact Fee Fund (333) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	40,000
31336	Operating Project 336 Operating category funding for the Road District 4 Impact Fee Fund (336) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	40,000
31338	Operating Project 338 Operating category funding for the Road District 6 Impact Fee Fund (338) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	40,000
31339	Operating Project 339 Operating category funding for the Road District 6 Impact Fee Fund (338) is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds, administrative costs and impact fee studies.	40,000
60147	Randall/Immokalee Road Intersection PDE Study to determine what improvements will be completed at Randall/Immokalee Road Intersection.	500,000
60131	Road Resurfacing (111) Road Resurfacing: Each year the condition of the county's roads is assessed and a priority system is used to determine which roads have the greatest need for re-surfacing. Overlay work generally involves the milling and removal of some of the existing asphalt. A fresh layer of asphalt is then applied to the roadway, which will also receive new lane markings. The road segments selected are based on an in-depth ranking system that accounts for wear and deterioration.	3,800,000
60183	Sign Retroreflectivity Requirements To upgrade existing highway signs to comply with current federal mandates set under section 23 CFR Part 655, Subpart F and 23 U.S.C. 109(d) 402 (a) which are established by both the Manual on Uniform Traffic Control Devices (MUTCD) and the Federal Highway Administration (FHWA). The following mandates have been established to insure that all signs meet the minimum retroreflectivity requirements for proper nighttime visibility and to better accommodate the aging drivers.	200,000
60146	TMC Relocation This Project will investigate design alternatives for expansion, relocation to another building or construction of new building for the existing Traffic Management Center (TMC) that is currently housed within the Growth Management Department, Traffic Operations warehouse. The existing TMC is currently space constrained and well passed its intended design capacity for staffing and traffic control signals and is within a flood zone. (Project is in the Growth Management Capital Fund 310)	300,000
60163	Traffic Calming/Studies Traffic studies required to identify specific level of service (LOS) deficiencies and traffic calming.	100,000
60172	Traffic Signals Transportation traffic signal and roadway lighting improvements, includes upgrades to Traffic Management Center and traffic count equipment. Overseen by the Traffic Operations.	711,000
61001	Tree Farm-Woodcrest This is an alternative local roadway network that provides controlled access and establishes a grid system east of Collier Blvd and south of Immokalee Road. Funding for this project was obtained from the collection of surety from a defaulted developer contribution agreement (DCA). These funds are prepaid impact fees and specifically earmarked for this project unless an updated DCA is approved by the Board.	1,682,100
60168	Vanderbilt Bch Ext, CR951 to Wilson Extension of Vanderbilt Beach Road from its current terminus east of CR951 to Wilson Boulevard in Golden Gate Estates. This project will provide 6 lanes, bike lanes and sidewalks.	3,750,000

Collier County Government
Fiscal Year 2016 thru 2020 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2016 Adopted
<u>Transportation</u>		
60178	Vanderbilt Drive Imp	200,000
60130	Wall Barrier Replacement Replacement of County Maintained Noise and Barrier Walls: This project will replace walls at various County maintained locations. Currently 2 walls segments are in need of replacement to maintain their functionality and structural integrity: One on Livingston Rd from Radio Rd to Golden Gate Parkway, and the other is on Vanderbilt Drive from Goodlette Frank Rd to Airport Pulling Rd.	450,000
60129	Wilson/Benfield Wilson Blvd. Extension/Benfield Rd. will provide a north-south arterial road, the need for which was originally identified in the Collier Metropolitan Planning Organization (MPO) 2030 Long Range Transportation Plan approved by the Board of County Commissioners on January 12, 2006. The existing CR 951 facility serves as the primary corridor for north-south mobility connecting Marco Island to the northern limit of Collier County at Immokalee Road and is planned to be extended into Lee County and the development of remaining land in Golden Gate Estates and along the corridor will ultimately cause the CR 951 facility to fail, unless options to relieve traffic are developed. This transportation system enhancement (Wilson /Benfield) will help to maintain the adopted roadway level of service to accommodate approved and anticipated development.	4,529,600
99313	X-fers/Reserves - Fund 313 The Interfund Transfers and Reserves for the Gas Tax Capital Fund 313 are for the following items: \$13,142,900 Series 2012 & 2014 Gas Tax Revenue Bond - Transfer to fund 212 \$ 3,169,900 Transfer to fund 312 to fund the Transportation Engineering Department. \$ 1,633,400 Transfer to funds 425/426 to support the CAT Mass Transit System, transfer to be reduced for three years to pay gas taxes that were advanced for a Development Grant Match. \$ 1,703,900 Reserve for Contingencies. Reserves may be used to address project funding shortfalls or capital equipment replacement needs.	19,650,100
99331	X-fers/Reserves - Fund 331 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 331.	900,100
99333	X-fers/Reserves - Fund 333 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 333.	374,600
99334	X-fers/Reserves - Fund 334 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 334.	81,300
99338	X-fers/Reserves - Fund 338 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 338.	809,000
99339	X-fers/Reserves - Fund 339 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 339.	768,700
99341	X-fers/Reserves - Fund 341 Reserve for Future Capital Projects is recorded in this project.	452,100
Total Transportation		62,764,900

Collier County Government
Fiscal Year 2016 thru 2020 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2016 Adopted
<u>Water / Sewer District Capital</u>		
70019	Backflow Device Installation Prog Purpose: To maintain compliance with Rule 62-555 of the Florida Administrative Code and the Collier County Cross Connection Control Ordinance. The rule requires all community water systems to establish and implement a routine cross-connection control program to detect and control cross-connections and prevent backflow of contaminants into the water system. Approximately 600 devices in various neighborhoods throughout the County are planned for new installations and replacements in FY16. Method: Procure the devices through existing contracts and provide installation through a bid process or by staff as determined by the operating department. End State: Fully compliant and protected water supply system.	300,000
50110	Biosolids Reuse Facility Purpose: Plan, design and construct facilities to include processing, treatment, and reuse of biosolids from regional wastewater treatment plants in a beneficial and cost-effective way. Potential options include: bio-reactor; bio-gas to energy production; drying and pelletizing. Method: Fixed term contracts, RFP and competitive bids. End State: Maintain compliance and improve program performance in the management, disposition and use of biosolids, consistent with the no-odor policy in a cost-effective manner.	100,000
70051	Collections Power Systems TSP Purpose: Restore and rehabilitate electrical power systems through a Technical Support Program (TSP) for more than 800 pump stations to maintain compliance for routine operations and meet operational needs. Strategically placed generators and/or diesel engine pumps at approximately 80 additional locations are required to maintain compliance and provide service during storm events and power failures to critical facilities and near environmentally sensitive regions. These critical facilities provide service to hospitals, nursing homes, and shelters. In FY16 backup generators and diesel pumps will be purchased. Backup power or backup pumping is planned for the communities of Village Walk, Island Walk, Vineyards, Naples Park and Naples Boulevard. Projects may also include infrastructure in Basins 101, 305 and 306 as part of the Basin Program. Method: Utilize fixed-term engineering design and fixed term construction contracts and competitive bids. End State: Maintain compliance and meet operational demands. Ensure reliable operations and compliance during power outages.	477,500
70202	Collier County Utility Standards Purpose: Utilize design consultants to provide independent peer review of specific Collier County Water-Sewer District infrastructure detail drawings based on input and feedback from County staff and specific advisory committees. The Board of County Commissioners annually approves the Utility Standards Manual update. Method: Meet with the Utilities Discussion Group and Public Utilities Operating Divisions to update the Utility Standards Manual. End State: That the Utility Standards Manual, as the Public Utilities principal technical guidance document, ensures that all utility-related construction meets county standards, that consistency is maintained, and that the utility continues to stay compliant with all state and federal regulations.	80,000
71067	Distribution Repump Station TSP Purpose: This is a multi-year program that addresses prioritized needs. It provides annual Technical Support Program funding for repairs and modifications to the secondary water distribution stations to meet demand and to remain in compliance. These stations include the following booster stations and storage tanks: Carica, Manatee, Isles of Capri, Goodland and Vanderbilt. FY16 projects include Carica tank west rehab, Manatee & Goodland tank painting, Isle of Capri pump station rehab, ground storage tank mixer installation and repair, Florida Department of Environmental Protection-required process modifications, emergency generator refurbishment, tank/structure weatherproofing, process building roofing, chemical process rehab, and pump appurtenance rehab. Method: Fixed-term contracts and competitive bids. End State: Meet demand, remain in compliance and maintain reliability and safety.	600,000
75018	Financial Services Purpose: Utilize outside consultants to prepare feasibility reports, perform rate studies, asset valuations, and acquisitions. Method: Utilize a financial consultant to perform these required studies. The external consultants are utilized in situations where an independent perspective is required or specialized financial analysis is needed. End State: Provide independent financial assessments to aid in business decision-making.	110,000

Collier County Government
Fiscal Year 2016 thru 2020 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2016 Adopted
<u>Water / Sewer District Capital</u>		
70023	Fire Hydrant Replacement Purpose: This on-going program replaces fire hydrants that have reached the end of their useful life. At the end of 2014, there are approximately 5,300 fire hydrants in the distribution system; 25 hydrants are planned to be replaced each year beyond those replaced with water main rehabilitation projects. The areas targeted for replacement in FY16 will be primarily based on input from the Fire Districts and areas of concern identified during annual flushing exercises. Method: Utilize existing underground services contracts. End State: Replace hydrants to ensure compliance with fire protection codes and ordinances, and provide a point to flush the water distribution system when necessary to comply with state and federal water quality standards.	300,000
70044	Force Main Transmission Systems TSP Purpose: This is a multi-year program that restores, rehabilitates or replaces aging wastewater force mains and install new force mains within the Collier County Water-Sewer District network consisting of 409 miles of pipe and more than 1,200 air release valves through a Technical Support Program (TSP) to maintain compliance and meet operational needs. Wastewater air-release valves are being rehabilitated to reduce the potential for sanitary sewer overflows (SSOs), to eliminate confined space access issues, to decrease maintenance costs and to provide a safe working environment for wastewater collections maintenance staff. The renewal of piping and air release valves are on a prioritized basis. In FY16, a new force main will be designed along Livingston Road and Logan Boulevard as an essential interconnect between the wastewater treatment plants in order to provide system reliability, to avert potential adverse environmental events and to allow for maintenance of the County's aging force main system. This project will also include infrastructure improvements in Basins 101, 305 and/or 306 as part of the Basin Program as funds are available. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands throughout the force main system.	5,970,000
71058	General Legal Services Purpose: Obtain expert legal counsel for wastewater and reuse issues. Method: Proposal work orders under a competitive agreement for legal services for complex or specialized legal tasks. End State: Provide appropriate legal representation for various complex or specialized water and wastewater related matters to stay in compliance.	100,000
70116	Goodlette Road IQ Water Main Purpose: Improve Irrigation Quality (IQ) water system reliability, increase pressure in the northwest portion of IQ system, allow for additional IQ water transmission during periods of ASR cycle testing and operation, and increase the transmission capacity for future IQ customers. The construction project includes 5,000 linear feet of 24 inch IQ water main along Goodlette Road. Improving the pressure in the northwest portion of the system will increase the amount of IQ Water that can be delivered to customers. Method: Fixed-term contracts and competitive bids. End State: Remain in contractual and regulatory compliance, meet customer demand, and improve system efficiency and reliability.	2,500,000
70043	Gravity Transmission Systems TSP Purpose: This is a multi-year program that restores, rehabilitates and replaces aging wastewater gravity sewers within the Collier County Water-Sewer District network of more than 685 miles of pipe and approximately 16,400 manholes through a Technical Support Program (TSP) to maintain compliance and to meet operational needs. Program goals include the minimization of infiltration and inflow of storm and ground water into the wastewater collections system by restoring or replacing manholes and lining or replacing underground pipes and service laterals, including the renewal of pipe and manholes per year on a prioritized basis. Wastewater Basin Analyses are performed to evaluate existing conditions, assess condition of wastewater assets, identify system deficiencies, and recommend collection system improvements on a bundled basis. The FY16 budget focus includes Basins 101, 305 and 306 as part of the Basin Program. Specifically, in FY16 the wastewater collection system along Vanderbilt Drive between Vanderbilt Beach Road and 111th Street and the finger streets to the west are scheduled to be replaced in conjunction with the water main replacement program and the planned MSTU community improvements. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands throughout the gravity system.	3,330,000

Collier County Government
Fiscal Year 2016 thru 2020 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2016 Adopted
<u>Water / Sewer District Capital</u>		
70114	Infrastructure TSP Field Ops - Water Purpose: To optimize the operating efficiency and increase the safety of the Public Utility Operations Center (PUOC) and Collier County wellfield structures by completing projects relating to rehabilitation, replacements, and optimizations of HVAC Systems, roofs, electrical and fire systems, and other vertical assets existing in the PUOC and Public Utilities Wellfield. This will enhance the utilization and life cycle expectancy of the PUOC and Wellfield by maintaining structures in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant PUOC and Wellfield that will ensure safety for employees, and extend the life cycle of the facility and its vertical assets.	500,000
70117	Infrastructure TSP Field Ops - WW Purpose: To optimize the operating efficiency and increase the safety of PUD Wastewater structures by completing projects relating to rehabilitation, replacement, and optimizations of HVAC Systems, roofs, electrical and fire systems, and other vertical assets existing in the Collections, Irrigation Quality and Master Pump Station Facilities (IQ/MPS). Also, to implement a program to enhance the utilization and life cycle expectancy of the IQ/MPS by maintaining facilities in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant IQ/MPS that will ensure safety for employees, and extend the life cycle of the facility and its vertical assets.	170,000
70118	Infrastructure TSP Water Plants Purpose: To optimize the operating efficiency and increase the safety of the Water Plants by completing projects relating to rehabilitation, replacements, and optimizations of HVAC Systems, roofs, electrical and fire systems, and other vertical assets existing at the South and North County Regional Water Treatment Plant (SCRWTP & NCRWTP). This will enhance the utilization and life cycle expectancy of the SCRWTP and NCRWTP by maintaining the Plants in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant SCRWTP and NCRWTP that will ensure safety for employees, and extend the life cycle of the Plants and its vertical assets.	550,000
70119	Infrastructure TSP WW Plants Purpose: To optimize the operating efficiency and increase the safety of the PUD Water structures by completing projects relating to rehabilitation, replacement, and optimizations of HVAC Systems, roofs, electrical and fire systems, and other vertical assets existing in the South and North County Water Reclamation Facility (SCWRF & NCWRF). Also, to implement a program to enhance the utilization and life cycle expectancy of the SCWRF and NCWRF by maintaining facilities in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant SCWRF and NCWRF that will ensure safety for employees, and extend the life cycle of the facility and its vertical assets.	550,000
50105	Integrated Asset Management Purpose: Implement an Enterprise-wide Integrated Asset Management Program within the Public Utilities Department (PUD) to more cost-effectively manage PUD assets. This multiyear program has three phases. Phase One (PUD pilot) is complete. Phase Two (RFP solicitation and vendor selection) is complete. Phase Three is in progress and is focused on implementation and integration of the selected Cityworks software application with existing Agency wide systems of GIS, SAP, SCADA and many interdivisional processes including procurement and finance spanning five full scale implementation projects. Phase Three is anticipated to conclude in September 2016. Method: Through competitive Request for Proposal process. End State: A tangible GIS-based asset and work management system to guide predictive and preventative maintenance and consistent sustainable work practices that occur in a systematic manner, at less cost, and with less operational impact versus catastrophic failure.	1,394,000
70115	Inventory Warehouse - S. Serv. Area Purpose: Design, permit and construct a maintenance and inventory control facility located in southern Collier County. This facility will serve as a central point for parts and inventory control for Public Utilities maintenance and collections staff, thereby allowing them to more efficiently utilize their time. Method: Fixed-term contracts will be used to design and permit the facility; construction will be through competitive construction bid process. End State: A maintenance and inventory control facility.	150,000

Collier County Government
Fiscal Year 2016 thru 2020 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2016 Adopted
<u>Water / Sewer District Capital</u>		
74030	IQ Aquifer Storage and Recovery Purpose: Plan, design, construct and test the Aquifer Storage and Recovery (ASR) system located at the Livingston Road wellfield north of Immokalee Road. Construction of Well #1 and Well #2 are complete. FY16 funds will be used to support Well #1 and #2 cycle testing to determine how much IQ water can be recovered from the ASR system and to establish the initial ASR operations protocol. Method: Utilize existing fixed term contracts to provide professional engineering guidance. End State: Reliable Irrigation Quality (IQ) ASR system compliant with the FDEP rules.	250,000
70062	IQ Systems SCADA TSP Purpose: This is a multiple year program to restore and rehabilitate and support enhanced telemetry communications and Supervisory Control and Data Acquisition (SCADA) systems through a Technical Support Program (TSP) to eliminate obsolescence of existing programmable logic controllers (PLCs), communication networks and protocol limitations and various pieces of instrumentation used to monitor and control the process. FY16 will focus on increasing reliability, sustainability, and operational efficiency throughout the entire infrastructure network. There are 51 PLCs in the IQ system with an average of five being replaced per year with a replacement priority based on fiber optic network availability. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the IQ SCADA system.	320,000
74401	IQ Water System TSP Purpose: This is a multi-year Technical Support Program (TSP) to restore, rehabilitate and install infrastructure of the Irrigation Quality (IQ) water system needed to meet customer demand, and contractual and regulatory compliance, including the rehabilitation of 5 IQ pump stations, isolation valves, and air release valves, as well as meters, pumps, and motors. This program allows operations to accurately measure water sold, ensuring accurate revenue generation; delivers water to the customer per contractual agreements; and allows for system isolation for regulatory compliance. As the reclaimed water system is more than 20 years old, these projects are necessary to maintain the distribution system in working condition. FY16 projects include flow meter and valve replacement, Point of Delivery equipment installations, Eagle Lakes pond site maintenance and an IQ/Wellfield interconnection. Method: Fixed-term contracts and competitive bids. End State: Remain in contractual and regulatory compliance, meet customer demand, and improve system efficiency.	600,000
70041	Lightning, Surge, & Grounding Purpose: This is a multi-year program to decrease susceptibility to lightning strikes and electrical power surges within the wellfield, water plants, and distribution system. These events can disable critical equipment needed to maintain compliance and reliably meet customer demand for water. The project includes the upgrade and repair of systems for lightning protection, surge suppression, and grounding. For FY16 miscellaneous repairs and improvements at existing sites will be done. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational needs.	250,000
70109	Lime Treatment TSP Purpose: Design and construct improvements to the lime softening treatment process at the South County Regional Water Treatment Plant utilizing technology improvements that have occurred since the initial plant design in the early 1980's. Work in FY16 to include completion of design for reactor #1 replacement and permitting. Method: Through fixed-term contracts and competitive bids. End State: Meet demand and remain in compliance, achieve energy efficiencies, and maintain reliability.	200,000
70050	Master Pump Station TSP Purpose: Restore, rehabilitate, rebuild and install high-priority wastewater master pump stations within the installed-base of 22 locations through a Technical Support Program (TSP) to maintain compliance and meet operational needs. Rehabilitations include mechanical, electrical, and structural components such as pumps, motors, pipes, wet wells, odor control, containment, structures, lighting, and fencing. In FY16, focus will be placed on the design of the new Master Pump Station (MPS) 101.12 in Naples Park and construction of the Heritage Bay MPS. Work will occur in Basins 101, 305 and 306 as part of the Basin Program. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands of wastewater master pump stations.	3,000,000

Collier County Government
Fiscal Year 2016 thru 2020 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2016 Adopted
<u>Water / Sewer District Capital</u>		
70010	Meter Renewal and Replacement Purpose: This multi-year program consists of replacing water meters that have reached the end of their useful life. There are approximately 55,800 meters in the system that record water usage, and are thus the source of revenue for the utility. All meters three inch and larger are tested and calibrated annually with replacements scheduled on a rotating basis. In FY16, approximately 8,000 small meters and 30-50 large meters are to be replaced depending on age and service life. Scheduled replacement will be modified as needed to remain consistent with the results of the meter audit and other approved programs such as Project 71010, Distribution System Rehabilitation. In general, this project replaces water meters that have reached the end of their useful life, and meters that have been identified during the meter audit program as being non-compliant. Method: Fixed term contracts for purchases and replacements with a portion of installation by staff. End State: Remain in compliance with Florida Administrative Code 62-555, Ordinance 201-73, and sustain an accurate measurement of customer water usage for accurate billing.	3,000,000
71055	NCRWTP SCADA TSP Purpose: Restore and rehabilitate the supervisory control and data acquisition (SCADA) systems for the North County Regional Water Treatment Plant (NCRWTP) through a multi-year Technical Support Program (TSP). This program eliminates obsolescence of existing programmable logic controllers (PLCs), and various instrumentation used to monitor and control plant processes and communicate throughout the plant. The FY16 plan includes the modernization of existing instrumentation to utilize standard protocols in support of asset management initiatives, as well as enhancing communication networks and related hardware. Primary focus of the instrumentation and communications enhancements will be on critical treatment processes. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliable operation of the treatment process.	300,000
71066	NCRWTP Technical Support Program Purpose: This is a multi-year program that addresses prioritized needs. It provides annual Technical Support Program funding for safety related projects, repairs and modifications needed to meet demand and to remain in compliance at the North County Regional Water Treatment Plant. This facility produced approximately 3.2 billion gallons of treated water in 2013. The major pieces of equipment needed to be kept operational are: 8 cartridge filters, 6 transfer pumps, 6 high service pumps, 10 treatment skids, 3 concentrate wet well pumps, 4 degasification and odor control trains, and 4 generator sets. Projects in FY16 include the replacement of various piping elements, valves, meters, pumps and other components, chemical process replacement, weatherproofing, rustproofing, corrosion control and coatings, material storage areas, and safety-driven projects. Method: Fixed-term contracts and competitive bids. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.	500,000
70053	NCWRF Power Systems TSP Purpose: This is a multi-year Technical Support Program (TSP) to restore and rehabilitate electrical power systems that have reached the end of their useful life at the North County Water Reclamation Facility (NCWRF). This program will support and maintain the Modified Ludzack-Ettinger (MLE) and Orbal treatment processes where there are 15 motor control centers (MCCs), 350 circuit breakers, 21 transformers, 30 motors, 30 variable frequency drives (VFDs) and soft-starters, 17 distribution panels and 6 generator sets with automatic transfer switches. FY16 projects include replacing or rehabilitating VFDs, replacing worn circuit breakers, rebuilding generator sets and renovating generator enclosures. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance, meet demand, achieve energy efficiencies, and sustainability.	300,000
70060	NCWRF SCADA TSP Purpose: This is a multi-year program to restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the North County Water Reclamation Facility (NCWRF) through a Technical Support Program (TSP) to eliminate obsolescence of existing 25 programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the treatment process. This program will increase reliability, sustainability, and operational efficiency. In FY 16, engineering design will begin to develop and implement operational efficiencies and process automations at 5 PLCs located near the plant influent holding tanks, clarification pumping systems and aeration basins to optimize operations and sustained reliability for these critical process. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the NCWRF SCADA system.	256,300

Collier County Government
Fiscal Year 2016 thru 2020 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2016 Adopted
<u>Water / Sewer District Capital</u>		
73968	NCWRF Technical Support Program Purpose: This is a multi-year Technical Support Program to (TSP) to provide planned repairs and modifications needed to meet demand and remain in compliance at the North County Water Reclamation Facility (NCWRF). This facility is densely packed on 76-acres and treats approximately 3 billion gallons of wastewater per year. Two separate treatment processes (MLE and Orbal) each produce high quality Irrigation Quality (IQ) water. The major pieces of equipment that need to be kept operational include the pretreatment structure with 4 screens, 4 grit removal mechanisms and 5 influent channels, 12 MLE aeration basins, 3 orbal oxidation ditches, 9 clarifiers, 20 filters, and 10 disinfection chambers. There are 4 mechanical screens and grit chambers, 7 odor control units, 7 blowers, 200 pumps, 150 valves, 40 flow meters, 32 analyzers, 8 chemical storage/distribution systems, 5 IQ water storage ponds, 5 belt presses, and 4 holding tanks. Project needs identified in FY16 include the restoration and rehabilitation of filter set #4, return and waste activated sludge pump and variable frequency drive replacement, minor operations building renovations and sludge holding tank lining replacement. In addition, plan, design and construct biosolids processing and treatment facility improvements. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance, meet demand, achieve energy efficiencies, and maintain sustainability.	2,146,000
31413	Operating Project 413 Operating category funding for the Wastewater Capital Impact Fee Fund 413 is required for expenses not specifically part of a capital project. Typical expenditures of this type are impact fee refunds and administrative costs. FY16 budgeted expenditures are primarily prior year impact fee reimbursements related to the Special Act Refund Program.	100,000
72505	Physical/Cyber Security-Wastewater Purpose: This is a multi-year program to provide both physical and virtual assessments of assets that are imbedded in critical compliance-driven operations, including physical access points such as gates, fences, card access and recording devices, as well as cyber threats such as network intrusion and cyber hacking that could directly impact operations. Evaluate and prioritize mitigation to resolve risk and exposure to maintain compliance with Department of Homeland Security requirements and sustainability of existing levels of service. Method: Internal resources and through fixed-term contracts. End State: Compliant and secure infrastructure.	350,000
71009	Physical/Cyber Security-Water Purpose: Multi-year program to provide both physical and virtual protection of assets that are imbedded in critical compliance-driven operations, including physical access points such as gates, fences, card access and recording devices, as well as cyber threats such as network intrusion and cyber hacking that could directly impact operations. Evaluate and prioritize mitigation to resolve risk and exposure to maintain compliance with Department of Homeland Security requirements for public water supply systems and sustainability of existing levels of service. Method: Internal resources and through fixed-term contracts. End State: Compliant and secure infrastructure.	350,000
70113	Preventive Maintenance - Water Purpose: Operational and preventative maintenance program which performs regular preventative maintenance on water facilities including inspections of roofs, gates, garage doors, fences, HVAC, site, fire sprinkler, cameras, card access. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant water department that will extend the life cycle of the facility and its vertical assets.	350,000
72013	Preventive Maintenance - WW Purpose: Operational and preventative maintenance program which performs regular preventative maintenance on wastewater facilities including inspections of roofs, gates, garage doors, fences, HVAC, site, fire sprinkler, cameras, card access. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant waste water department that will extend the life cycle of the facility and its vertical assets	350,000

Collier County Government
Fiscal Year 2016 thru 2020 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2016 Adopted
<u>Water / Sewer District Capital</u>		
75017	Public Utilities Hydraulic Analyses Purpose: Provide hydraulic evaluation and analysis of all water, wastewater and irrigation quality water infrastructure. Hydraulic models are used to verify availability for Planned Unit Developments, concurrency, and master planning. Models are also used by operations to predict pressures, flow rates, and water quality under varying conditions. These data points are essential for determining the appropriate emergency response in the event of pipe breakage. Flows can be modeled and redirected with minimum disruption to the community. Hydraulic analysis will identify opportunities for cost-savings resulting from pump station operations, diurnal curve management, pressure management, and pipe sizing. For FY16 the plan is to update the model, synchronize the model to GIS, evaluate scenarios and develop operating criteria and strategies based on system growth. Method: Fixed-term contracts. End State: Maintained compliance and operations through this current year execution of a multi-year program.	120,000
70014	Real Property/Infrastructure Audit Purpose: Ensure that all Collier County Water-Sewer District assets are located within County Utility Easements. Where this is not the case, the County does not have the legal right to construct projects or perform maintenance required to remain in compliance and to serve the District's customers. Method: Coordinate with appropriate divisions to verify asset locations in existing geographical information system (GIS) layers. Coordinate with Real Property Management to locate easement interest documents, upload into the document management system (DMS), and plot locations in GIS. Compare easement interests with asset locations on GIS to determine if additional easements are required. End State: Confirm all assets reside within appropriate easements, and obtain additional easements where needed.	100,000
71056	SCADA Compliance - Water Purpose: Multi-year program to acquire, manage and maintain 7 software applications, 4 licenses and 2 support agreements for Supervisory Control and Data Acquisition (SCADA) systems used throughout the Water Division. Method: Through fixed-term contracts and competitive bids. End State: All critical control systems are maintained, compliant and secure to facilitate continued production of quality products.	65,000
72541	SCADA Compliance - WW Purpose: This is a multi-year program to acquire, manage and maintain 7 software applications, 4 licenses and 2 support agreements for Supervisory Control and Data Acquisition (SCADA) systems used throughout the Water Department. Method: Through fixed-term contracts and competitive bids. End State: All critical control systems are maintained, compliant and secure to facilitate continued production of quality products.	65,000
70102	SCRWTP SCADA TSP Purpose: Restore and rehabilitate the Supervisory Control And Data Acquisition (SCADA) systems for the South County Regional Water Treatment Plant through a multi-year Technical Support Program. This program is needed to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the many processes and communicate throughout the water treatment plant. There are 28 PLCs at this facility with 6 PLCs and associated instrumentation planned to be replaced per year focusing on management and modernizing of the core communication networks and PLC platform. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliable operations.	475,000
71065	SCRWTP Technical Support Program Purpose: Provide annual Technical Support Program (TSP) funding for safety related projects, repairs and modifications needed to meet demand and to remain in compliance at the South County Regional Water Treatment Plant (SCRWTP). This facility has been producing over 5 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are: 8 cartridge filters, 5 transfer/blend pumps, 10 high service pumps, 10 treatment skids, 8 degasification towers, 4 odor control trains, 6 generator sets, 3 lime reactors, 6 media filters, sludge thickener and belt press. Projects planned for FY16 include the replacement of chemical feed lines and components, check valves, valves, pumps and piping appurtenances, conduits and wiring, waterproofing of various chemical storage tanks and impoundment areas, repair and/or replacement of odor control pumps and components, site improvements repair, and safety-driven projects. This is a multi-year program that addresses ongoing prioritized needs. Method: Fixed-term contracts and competitive bids. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.	500,000

Collier County Government
Fiscal Year 2016 thru 2020 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2016 Adopted
<u>Water / Sewer District Capital</u>		
70055	SCWRF Power Systems TSP Purpose: This is a multi-year program that will restore and rehabilitate the electrical power systems that have reached the end of their useful life at the South County Water Reclamation Facility (SCWRF) through a Technical Support Program (TSP) to maintain compliance and meet operational needs. There are 14 Motor Control Centers (MCCs), 100 breakers, 10 transformers, 20 motors, 20 VFDs and soft-starters, 6 distribution panels, and 4 generator sets with automatic transfer switches. FY16 plans include the upgrade of the IQ pump station MCCs, automation of critical process control valves, clarifier motor upgrades, rehabilitation of generators and replacement of the associated 12 year old switch gear. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance, meet demand, achieve energy efficiencies, and sustainability.	275,000
70061	SCWRF SCADA TSP Purpose: This is a multi-year program to restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the South County Water Reclamation Facility (SCWRF) through a Technical Support Program (TSP) to eliminate obsolescence of existing 17 programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the treatment process. This program will increase reliability, sustainability, and operational efficiency. In FY 16, engineering design will begin with 4 obsolete PLCs that will be upgraded to the standardized platform as well as adding visibility to previously remote processes by extending the plant control footprint. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the SCWRF SCADA system.	356,200
73969	SCWRF Technical Support Program Purpose: This is a multi-year Technical Support Program (TS) to provide planned repairs and modifications needed to meet demand and to remain in compliance at the South County Water Reclamation Facility (SCWRF). This facility is located on 48-acres in a residential area, and treats approximately 2.6 billion gallons of wastewater per year. The major pieces of equipment that need to be kept operational include a pretreatment structure with 5 channels, 14 MLE aeration basins, 4 clarifiers, 8 filters, and 4 disinfection chambers. This facility also includes 3 mechanical screens, 4 grit chambers, 4 odor control units, 8 blowers, 60 pumps, 120 valves, 25 flow meters, 25 analyzers, 5 chemical storage/distribution systems, 1 IQ water storage pond, 5 belt presses, and 2 holding tanks. FY16 needs include the restoration and rehabilitation of disinfection chambers, clarifier structural and mechanical components, IQ pumping facilities and energy efficient turbo blower installation. In addition, plan, design, and construct biosolids processing and treatment facility improvements. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet demand.	2,827,500
70031	Utilities Master Plan Purpose: Utilize consultants to assist with updates to the Utilities Master Plan, including coordination with the rate study program, and the annual CIP update aimed at responsible system growth, maintenance and preservation. Method: Utilization of RFP and existing fixed term contracts; retain a qualified consultant to prepare and update master plans, rate study collaboration and CIP validation. End State: The Master Plans, CIP and rate study will remain concurrent with the latest population trends concurrent with GMD Comprehensive Planning guidance and the needs of all Public Utilities Operating Divisions.	105,000
70046	Wastewater Pump Station TSP Purpose: Restore, rehabilitate, install and/or relocate high-priority pump stations and community pump stations within the installed-base of more than 800 locations. This is a multi-year Technical Support Program (TSP) that includes the renewal of multiple pump stations each year, including mechanical, electrical, and structural components such as pumps, motors, pipes, valves, wet wells, odor control, electrical controls, containment, structures, lighting, and fencing. FY16 focus includes Basins 101, 305 and 306 as part of the Basin Program. Based on current rehabilitation schedules wastewater pump stations will be restored once every 50 years. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands of wastewater pump stations.	3,700,000

Collier County Government
Fiscal Year 2016 thru 2020 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2016 Adopted
<u>Water / Sewer District Capital</u>		
71010	Water Distribution System TSP Purpose: A multi-year Technical Support Program (TSP) that provides replacement of water distribution system assets that have reached the end of their useful life and the installation of fire hydrants and water mains that improve fire protection and water quality. There are 960 miles of water piping, with plans to rehab, on a prioritized basis, focused on asbestos-concrete pipe and ancillary water appurtenances, iron water mains identified as having excessive corrosion, and PVC piping with excessive breaks. FY16 planned projects include school reliability projects, continued asbestos-concrete pipe replacement in Naples Park, Old Lely and Naples Manor, and projects for system looping to enhance fire protection and water quality. Method: Utilize existing fixed-term underground contracts or competitive bidding for installation and fixed-term engineering services contracts for design. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets.	4,000,000
71063	Water Plant-Variable Frequency Drives Purpose: Systematically replace obsolete variable frequency drives (VFDs) at the Water Plants and secondary stations. For FY16, the first of four phases of VFD replacements at the South County Regional Water Treatment Plant will take place. Method: Through fixed-term contracts and competitive bids. End State: Meet demand and remain in compliance, achieve energy efficiencies, and maintain reliability.	275,000
70069	Well/Plant Power System Purpose: Rehab and replace generators, switchgear and transformers at the North and South County Regional Water Treatment Plants (NCRWTP and SCRWTP) and the raw water wellfields. Generators and related electrical equipment are required to maintain compliance and meet demand during storm events when power is frequently disrupted. Existing components are beyond their useful life and have shown significant degradation in reliability over the past several years. Work in FY16 will include installation of bumpless transfer switches for the lime softening side of the SCRWTP, addition of split power feeds for the transfer and high service pumps at the SCRWTP and a study which will investigate power systems deficiencies at the South Reverse Osmosis wellfield and at the SCRWTP. Method: Procure design and construction through fixed term contracts and competitive bids. End State: Ensure reliable operations and compliance during power outages.	1,200,000
75005	Wellfield Management Program Purpose: This is a multi-year program that will be needed throughout the life of the wells which provides consultant engineering support to assist in the monitoring of the aquifer conditions in the existing wellfields (the Tamiami, the North Reverse Osmosis, and the South Reverse Osmosis, with a total of 102 production wells and 24 monitoring wells in the system), and planning for future wellfields. This program provides assistance with review of regulatory changes to water withdrawal permits, regulatory reporting, permit modification and renewal, and hydrogeological expertise and support. The Wellfield Management Program also provides engineering design for necessary repairs and rehab projects to maintain a reliable and sustainable raw water supply. Method: Through the existing wellfield contract. End State: Ensure sustainable aquifer yield while planning for future system demand.	150,000
70084	Wellfield SCADA TSP Purpose: Rehabilitate the Supervisory Control And Data Acquisition systems (SCADA) for the wellfields that supply raw water to the north and south treatment plants through a multi-year Technical Support Program (TSP) to increase reliability and operational efficiency. This program is needed to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the process and communicate with the regional water treatment plants. There are 102 well sites with 72 PLCs and communication networks throughout the wellfield. This program will upgrade communication methods to more consistent and reliable standards. FY16 will focus on communication and control hardware in the South Hawthorne and Lower Tamiami wellfields. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the wellfield SCADA system.	400,000

Collier County Government
Fiscal Year 2016 thru 2020 Capital Improvement Program - Project Descriptions by CIP Category

Project#	Project Title / Description	FY 2016 Adopted
<u>Water / Sewer District Capital</u>		
70085	Wellfield TSP Purpose: Provide annual Technical Support Program (TSP) funding for repairs and modifications needed to meet demand and to remain in compliance. Projects include ongoing restoration and rehab to maintain water production capabilities at 102 individual production wells (well pump replacement, casing and tubing replacement, metering, electrical and mechanical rehab); within the 41 miles of raw water piping system (valve and main rehab, air release valve installation); and at both raw water booster pump stations (pump and control rehab, building maintenance). Projects for FY16 include one well repair, one well replacement and various process improvements including raw water booster pump station rehab, South Reverse Osmosis (RO) road rehab, valve replacements at 3 well fields, well abandonment and South RO vault rehabilitation. Method: Fixed-term contracts and competitive bids. End State: Meet demand and remain in compliance, maintain production capabilities and reliability.	1,925,000
70034	WTP Structural Rehabilitation Purpose: Rehabilitate concrete structures at the two Regional Water Treatment Plants (WTPs). Portions of the plants are aging and their concrete structures have started to exhibit failure. Planned projects in FY16 include rehabilitation of structures at the North County Regional Water Treatment Plant. Method: Utilize existing fixed-term contracts for design and contract for construction through fixed-term contracts. End State: Maintain compliance with regulatory requirements and meet demand throughout the water system.	100,000
73922	WW Collections SCADA/Telemetry Purpose: Restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the Collections System through a Technical Support Program (TSP) to ensure compliance and provide operational control. SCADA upgrades are being implemented to control VFDs within the wastewater collection system. The program includes repair and replacement of SCADA equipment including transmitter control units (TCUs) and antennas at more than 800 pump stations, and storm-hardening of the central SCADA systems at the Wastewater Collections office on Shirley Street, and providing a resilient mission critical system that maintains compliance of the entire county's wastewater infrastructure. This is a multi-year program that in FY16 includes replacing approximately 5 of the 800 TCUs. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the Collections SCADA system.	137,500
99411	X-Transfers/Reserves/Interest - Fd 411 The Interfund Transfers and Reserves are recorded in this project. Transfer to the Water-Sewer Debt Service Fund is for the payment of various growth related water capital improvements paid from State Revolving Fund (SRF) Loans and Bonds. The balance of funds is in Reserves.	12,270,400
99412	X-Transfers/Reserves/Interest - Fd 412 Reserve for Contingencies and Reserves for Future Capital Projects are recorded in this project.	3,182,500
99413	X-Transfers/Reserves/Interest - Fd 413 The Interfund Transfers and Reserves are recorded in this project. Transfer to the Water-Sewer Debt Service Fund is for the payment of various growth related wastewater capital improvements paid from State Revolving Fund (SRF) Loans and Bonds. The balance of funds is in Reserves.	13,504,000
99414	X-Transfers/Reserves/Interest - Fd 414 Reserve for Contingencies and Reserve for Future Capital Projects are recorded in this project.	9,610,800
Total Water / Sewer District Capital		85,147,700
Total Project Cost		258,947,500

Collier County Government
Fiscal Year 2016 Fund Budget Summary

General Fund (001)

Fund Type: **General Fund**

Description: **The General Fund (001) is the largest operating fund of the County. It is used to account for all countywide general government activities and is supported principally by ad valorem taxes. The Constitutional Officer Funds, which are sub-funds of the General Fund, include the Clerk of Courts (011), Sheriff (040), Property Appraiser (060), Tax Collector (070), and Supervisor of Elections (080).**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	26,896,314	29,085,500	27,812,000	29,654,600	740,200	30,394,800	4.50
Operating Expense	27,193,453	30,037,000	29,692,800	33,197,100	(166,300)	33,030,800	9.97
Capital Outlay	485,424	813,500	817,500	480,200	28,400	508,600	(37.48)
Grants and Aid	2,412,300	2,493,700	2,443,700	2,813,200	-	2,813,200	12.81
Remittances	3,160,547	4,811,700	4,180,900	4,913,400	-	4,913,400	2.11
Advance/Repay to 146 Ochopee	111,800	-	-	-	-	-	na
Advance/Repay to 385 Law Enf	1,700,000	1,700,000	1,700,000	-	-	-	(100.00)
Advance/Repay to 390 Gov't Fac	630,000	630,000	630,000	630,000	-	630,000	0
Advance/Repay to 495 Airp Ops	291,000	304,000	304,000	49,900	-	49,900	(83.59)
Advance/Repay to 496 Airp Cap	-	52,700	328,500	-	-	-	(100.00)
Advance/Repay to 497 Airp Im Cap	-	-	-	313,100	-	313,100	na
Advance/Repay to 499 Airp Grant	737,660	-	63,200	-	-	-	na
Trans to Clerk Of Courts	5,719,500	5,869,500	5,869,500	6,014,400	-	6,014,400	2.47
Trans to Sheriff	133,545,600	142,092,500	142,092,500	152,607,400	-	152,607,400	7.40
Trans to Property Appraiser	5,320,252	5,646,800	5,587,500	5,772,700	-	5,772,700	2.23
Trans to Tax Collector	10,923,955	12,742,000	12,314,300	13,819,800	-	13,819,800	8.46
Trans to Superv of Elections	3,841,600	3,238,700	3,238,700	3,994,700	-	3,994,700	23.34
Trans to 101 Transp Op Fd	15,548,500	16,091,300	16,091,300	15,858,400	-	15,858,400	(1.45)
Trans to 111 Unincorp Gen Fd	139,700	263,100	263,100	822,500	-	822,500	212.62
Trans to 121 Urban Impr	28,973	-	-	-	-	-	na
Trans to 123 Serv for Sr Fd	151,700	563,400	563,400	597,700	-	597,700	6.09
Trans to 146 Ochopee Fire Fd	463,600	519,900	519,900	565,100	-	565,100	8.69
Trans to 186 Immok Redev Fd	266,300	296,400	296,400	366,600	-	366,600	23.68
Trans to 187 Bayshore Redev Fd	785,000	840,900	840,900	936,100	-	936,100	11.32
Trans to 188 800 MHz Fd	576,400	632,900	632,900	673,500	-	673,500	6.41
Trans to 198 Museum	-	200,000	140,700	200,000	-	200,000	0
Trans to 706 Housing Grants	-	-	43,100	60,000	-	60,000	na
Trans to 298 Sp Ob Bd '10	3,657,700	3,079,600	3,079,600	3,077,500	-	3,077,500	(0.07)
Trans to 301 Co Wide Cap Fd	10,183,700	18,908,900	18,908,900	16,954,000	-	16,954,000	(10.34)
Trans to 306 Parks Cap Fd	-	500,000	500,000	1,070,000	-	1,070,000	114.00
Trans to 313 Gas Tax Cap Fd	8,768,800	9,499,900	9,499,900	14,559,800	-	14,559,800	53.26
Trans to 314 Museum Cap	-	250,000	250,000	200,000	-	200,000	(20.00)
Trans to 325 Stormw Cap Fd	4,730,100	4,627,600	4,627,600	1,549,600	-	1,549,600	(66.51)
Trans to 373 Isle of Capri Fire	20,000	-	-	-	-	-	na
Trans to 427 Transp Disadv Fd	2,371,695	2,378,100	1,940,200	2,378,100	-	2,378,100	0
Trans to 490 EMS Fd	12,516,200	13,297,100	13,297,100	13,786,000	-	13,786,000	3.68
Trans to 491 EMS Grant Fd	810,000	2,191,200	2,191,200	2,000,000	-	2,000,000	(8.73)
Trans to 506 IT Capital	-	-	-	51,000	-	51,000	na
Trans to 523 Motor Pool Cap	-	-	-	600,000	-	600,000	na
Trans to 652 Leg Aid Soc	42,800	42,900	41,300	46,700	-	46,700	8.86
Trans to 681 Court Services	1,241,200	1,266,100	1,266,100	1,361,400	-	1,361,400	7.53
Reserves for Contingencies	-	7,029,600	-	7,375,600	-	7,375,600	4.92
Reserves for Cash Flow	-	20,100,000	-	21,000,000	-	21,000,000	4.48
Reserves for Attrition	-	(458,900)	-	(484,800)	-	(484,800)	5.64
Total Appropriations	285,271,771	341,637,600	312,068,700	359,865,300	602,300	360,467,600	5.5%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

General Fund (001)

Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost General Fund	(56,743,312)	-	(48,509,000)	-	-	-	na
Ad Valorem Taxes	208,333,355	230,306,000	221,936,300	250,069,000	-	250,069,000	8.58
Delinquent Ad Valorem Taxes	894,297	350,000	350,000	300,000	-	300,000	(14.29)
Tax Deed Sales	5,372	-	17,200	-	-	-	na
Licenses & Permits	297,155	280,900	260,900	303,300	-	303,300	7.97
Intergovernmental Revenues	815,153	785,000	755,000	735,000	-	735,000	(6.37)
State Revenue Sharing	9,166,152	8,480,000	9,566,000	9,000,000	-	9,000,000	6.13
State Sales Tax	35,786,084	34,320,000	37,620,000	37,000,000	-	37,000,000	7.81
Fed Payment In Lieu of Taxes	1,323,192	700,000	900,000	700,000	-	700,000	0
Charges For Services	10,770,408	10,902,300	10,793,300	11,605,800	-	11,605,800	6.45
Fines & Forfeitures	529,889	470,200	524,200	508,400	-	508,400	8.12
Miscellaneous Revenues	566,172	382,100	1,058,000	432,800	-	432,800	13.27
Interest/Misc	541,867	429,000	567,000	564,000	-	564,000	31.47
Indirect Service Charge	7,220,900	6,943,800	6,870,800	7,222,800	-	7,222,800	4.02
Reimb From Other Depts	507,494	547,200	390,000	583,900	-	583,900	6.71
Trans frm Clerk of Courts	652,038	102,000	102,000	105,100	-	105,100	3.04
Trans frm Property Appraiser	792,144	510,000	510,000	525,300	-	525,300	3.00
Trans frm Sheriff	252,453	-	-	-	-	-	na
Trans frm Tax Collector	5,181,693	6,000,000	6,500,000	6,000,000	-	6,000,000	0
Trans frm Superv Of Elections	453,800	-	-	-	-	-	na
Trans fm 002 Def Im Fee	52,300	21,000	21,000	31,000	-	31,000	47.62
Trans fm 111 MSTD Gen Fd	247,600	258,300	285,800	261,300	-	261,300	1.16
Trans fm 113 Comm Dev Fd	-	-	23,600	63,300	-	63,300	na
Trans fm 116 Misc Grants	98,700	-	-	-	-	-	na
Trans fm 118 Misc Grants	31,763	-	-	-	-	-	na
Trans fm 146 Ochopee Fire	-	-	-	147,900	-	147,900	na
Trans fm 195 TDC Cap Fd	160,000	160,000	160,000	164,800	-	164,800	3.00
Trans fm 220 Debt Service	1,300	3,300	2,200	1,400	-	1,400	(57.58)
Trans fm 516 Prop & Cas Ins	-	276,600	276,600	276,600	-	276,600	0
Trans fm 518 Workers Comp	900,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0
Trans fm 651 Criminal Justice Ed	350,000	-	250,000	-	-	-	na
Trans fm 725/726 ARRA Grants	-	2,700	2,700	-	-	-	(100.00)
Carry Forward	56,083,800	52,864,500	59,835,100	47,906,700	602,300	48,509,000	(8.24)
Less 5% Required By Law	-	(14,457,300)	-	(15,643,100)	-	(15,643,100)	8.20
Total Funding	285,271,771	341,637,600	312,068,700	359,865,300	602,300	360,467,600	5.5%

Impact Fee Deferral Program (002)

Fund Type: **General Fund**

Description: **The Affordable Housing Impact Fee Deferrals for Water and Sewer Program was adopted by the Board on July 26, 2005 in Ordinance 2005-40. The program provides funding to reimburse the water and sewer impact fee funds for impact fees waived in support of affordable housing initiatives.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans to 001 General Fund	52,300	21,000	21,000	31,000	-	31,000	47.62
Total Appropriations	52,300	21,000	21,000	31,000	-	31,000	47.6%

Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	5,086	-	2,500	-	-	-	na
Deferred Impact Fees	34,493	-	9,600	-	-	-	na
Carry Forward	52,600	21,000	39,900	31,000	-	31,000	47.62
Total Funding	92,179	21,000	52,000	31,000	-	31,000	47.6%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Emergency Relief Fund (003)

Fund Type: **General Fund**

Description: **To lessen the financial impact on operating budgets from the various departments that contribute to a disaster response, the BCC approved an emergency measures account to be established and funded to cover the gap in response cost that may not meet the established damage minimums for FEMA reimbursement.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	-	50,000	-	50,000	-	50,000	0
Reserves for Contingencies	-	432,200	-	434,800	-	434,800	0.60
Total Appropriations	-	482,200	-	484,800	-	484,800	0.5%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	2,331	2,100	2,100	2,400	-	2,400	14.29
Carry Forward	478,200	480,200	480,500	482,600	-	482,600	0.50
Less 5% Required By Law	-	(100)	-	(200)	-	(200)	100.00
Total Funding	480,531	482,200	482,600	484,800	-	484,800	0.5%

Economic Development (007)

Fund Type: **General Fund**

Description: **Provides funding in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	-	-	209,000	-	-	-	na
Indirect Cost Reimburs	500	-	-	-	-	-	na
Remittances	-	250,000	50,000	100,000	-	100,000	(60.00)
Trans to 714 Co Mgr Match	-	-	241,000	-	-	-	na
Restricted for Unfunded Requests	-	884,100	-	1,394,100	-	1,394,100	57.69
Total Appropriations	500	1,134,100	500,000	1,494,100	-	1,494,100	31.7%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	491,171	300,000	504,500	400,000	-	400,000	33.33
Miscellaneous Revenues	75,000	-	-	-	-	-	na
Interest/Misc	3,380	1,500	5,000	5,500	-	5,500	266.67
Carry Forward	530,400	847,600	1,099,400	1,108,900	-	1,108,900	30.83
Less 5% Required By Law	-	(15,000)	-	(20,300)	-	(20,300)	35.33
Total Funding	1,099,951	1,134,100	1,608,900	1,494,100	-	1,494,100	31.7%

Clerk of Courts (011)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Clerk of Courts, a sub-fund of the General Fund.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	-	6,987,800	6,918,000	6,817,500	311,700	7,129,200	2.02
Operating Expense	-	1,346,700	1,374,700	1,575,100	-	1,575,100	16.96
Capital Outlay	-	343,100	342,900	119,300	-	119,300	(65.23)
Trans to 001 General Fund	-	-	142,800	-	-	-	na
Total Appropriations	-	8,677,600	8,778,400	8,511,900	311,700	8,823,600	1.7%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	-	2,936,200	2,894,300	2,940,900	-	2,940,900	0.16
Miscellaneous Revenues	-	-	600	-	-	-	na
Interest/Misc	-	20,000	14,000	16,200	-	16,200	(19.00)
Trans frm Board	-	5,869,500	5,869,500	5,702,700	311,700	6,014,400	2.47
Less 5% Required By Law	-	(148,100)	-	(147,900)	-	(147,900)	(0.14)
Total Funding	-	8,677,600	8,778,400	8,511,900	311,700	8,823,600	1.7%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Sheriff (040)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Sheriff, a sub-fund of the General Fund.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	-	117,458,400	116,921,800	126,110,400	-	126,110,400	7.37
Operating Expense	-	22,597,800	21,229,400	23,780,100	-	23,780,100	5.23
Capital Outlay	-	2,036,300	3,910,600	2,716,900	-	2,716,900	33.42
Trans to 001 General Fund	-	-	30,700	-	-	-	na
Total Appropriations	-	142,092,500	142,092,500	152,607,400	-	152,607,400	7.4%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans frm Board	-	142,092,500	142,092,500	152,607,400	-	152,607,400	7.40
Total Funding	-	142,092,500	142,092,500	152,607,400	-	152,607,400	7.4%

Property Appraiser (060)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Property Appraiser, a sub-fund of the General Fund.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	-	5,094,000	4,644,200	5,274,400	-	5,274,400	3.54
Operating Expense	-	1,380,500	1,000,000	1,481,400	-	1,481,400	7.31
Capital Outlay	-	25,000	25,000	25,000	-	25,000	0
Total Appropriations	-	6,499,500	5,669,200	6,780,800	-	6,780,800	4.3%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans frm Board	-	5,844,900	5,014,600	6,114,800	-	6,114,800	4.62
Trans frm Independ Special District	-	654,600	654,600	666,000	-	666,000	1.74
Total Funding	-	6,499,500	5,669,200	6,780,800	-	6,780,800	4.3%

Tax Collector (070)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Tax Collector, a sub-fund of the General Fund.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	-	10,040,000	9,762,400	10,602,600	-	10,602,600	5.60
Operating Expense	-	1,825,700	1,645,200	1,837,200	-	1,837,200	0.63
Capital Outlay	-	29,600	47,600	296,600	-	296,600	902.03
Distribution of excess fees to Gov't Agencies	-	5,773,200	6,919,500	6,488,400	-	6,488,400	12.39
Total Appropriations	-	17,668,500	18,374,700	19,224,800	-	19,224,800	8.8%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	-	17,408,500	18,125,800	18,975,900	-	18,975,900	9.00
Interest/Misc	-	260,000	248,900	248,900	-	248,900	(4.27)
Total Funding	-	17,668,500	18,374,700	19,224,800	-	19,224,800	8.8%

**Collier County Government
Fiscal Year 2016 Fund Budget Summary**

Supervisor of Elections (080)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Supervisor of Elections, a sub-fund of the General Fund.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	-	1,983,100	1,921,600	2,209,400	-	2,209,400	11.41
Operating Expense	-	1,223,400	1,209,400	1,679,300	-	1,679,300	37.26
Capital Outlay	-	32,200	32,200	106,000	-	106,000	229.19
Trans to 001 General Fund	-	-	75,500	-	-	-	na
Total Appropriations	-	3,238,700	3,238,700	3,994,700	-	3,994,700	23.3%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans frm Board	-	3,238,700	3,238,700	3,994,700	-	3,994,700	23.34
Total Funding	-	3,238,700	3,238,700	3,994,700	-	3,994,700	23.3%

Supervisor of Elections Grant Fund (081)

Fund Type: **General Fund**

Description: **The fund includes grants for Federal Elections and poll workers and it is a sub-fund of the General Fund.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	-	-	60,800	-	-	-	na
Total Appropriations	-	-	60,800	-	-	-	na
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	-	-	54,000	-	-	-	na
Trans fm 001 General Fund	-	-	6,800	-	-	-	na
Total Funding	-	-	60,800	-	-	-	na

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Transportation Services (101)

Fund Type: **Special Revenue**

Description: **This fund was established for the maintenance of roads and bridges in Collier County. The principal funding source is a subsidy from the General Fund.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	9,299,643	9,785,800	9,650,400	10,275,000	212,500	10,487,500	7.17
Operating Expense	5,220,194	5,948,100	5,585,300	5,959,900	6,700	5,966,600	0.31
Indirect Cost Reimburs	241,800	173,000	173,000	170,800	-	170,800	(1.27)
Capital Outlay	2,077,809	2,010,400	2,178,800	23,500	99,700	123,200	(93.87)
Trans to 298 Sp Ob Bd '10	1,189,300	1,205,500	1,205,500	1,206,600	-	1,206,600	0.09
Trans to 310 Growth Mgmt Cap	-	-	-	300,000	-	300,000	na
Trans to 523 Motor Pool Cap	-	-	-	1,000,000	-	1,000,000	na
Reserves for Contingencies	-	227,500	-	134,200	-	134,200	(41.01)
Reserves for Attrition	-	(148,200)	-	(163,300)	-	(163,300)	10.19
Total Appropriations	18,028,746	19,202,100	18,793,000	18,906,700	318,900	19,225,600	0.1%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost Road and Bridge	(1,733,658)	-	(1,112,000)	-	-	-	na
Intergovernmental Revenues	634,200	561,100	561,100	561,100	-	561,100	0
SFWMD/Big Cypress Revenue	1,000,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0
Charges For Services	9,168	8,000	9,100	9,100	-	9,100	13.75
Miscellaneous Revenues	252,694	140,400	158,500	133,100	-	133,100	(5.20)
Interest/Misc	18,644	3,000	8,500	5,000	-	5,000	66.67
Reimb From Other Depts	315,898	220,000	220,000	220,000	-	220,000	0
Trans fm 001 Gen Fund	15,548,500	16,091,300	16,091,300	15,539,500	318,900	15,858,400	(1.45)
Trans fm 102 ROW Permit	-	-	-	245,600	-	245,600	na
Trans fm 131 Dev Serv Fd	75,000	75,000	75,000	125,000	-	125,000	66.67
Trans fm 760 Collier Lighting	-	47,300	47,300	52,700	-	52,700	11.42
Trans fm 313 Gas Tax Cap Fd	139,100	-	-	-	-	-	na
Carry Forward	1,769,200	1,119,700	1,734,200	1,112,000	-	1,112,000	(0.69)
Less 5% Required By Law	-	(63,700)	-	(96,400)	-	(96,400)	51.33
Total Funding	18,028,746	19,202,100	18,793,000	18,906,700	318,900	19,225,600	0.1%

Right of Way Permitting (102)

Fund Type: **Special Revenue**

Description: **To provide a fast, efficient process for the review and issuing of right-of-way permits in compliance with Florida Administrative Code Rule 14. To inspect all structures under construction to ensure compliance with the codes and regulations adopted by the Board of County Commissioners and as set forth in the governing ordinance. Effective in FY 2016, this fund will be merged with the Engineering Regulation section within Planning Services Fund to improve level of service and enhance the overall management and oversight of right-of-way permitting and related inspections. Residual revenue after close out of the fund will return to Road and Bridge Fund (101) - the original fund where the function was performed prior to creation of the independent fund.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	224,415	264,900	298,300	-	-	-	(100.00)
Operating Expense	54,120	72,200	38,800	-	-	-	(100.00)
Indirect Cost Reimburs	11,000	9,700	9,700	-	-	-	(100.00)
Capital Outlay	-	32,000	31,600	-	-	-	(100.00)
Trans to 101 Transp Op Fd	-	-	-	245,600	-	245,600	na
Reserves for Contingencies	-	37,000	-	-	-	-	(100.00)
Reserves for Capital	-	44,000	-	-	-	-	(100.00)
Reserves for Cash Flow	-	75,700	-	-	-	-	(100.00)
Total Appropriations	289,535	535,500	378,400	245,600	-	245,600	(54.1%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Licenses & Permits	422,625	345,000	345,000	-	-	-	(100.00)
Miscellaneous Revenues	-	-	100	-	-	-	na
Interest/Misc	914	-	-	-	-	-	na
Carry Forward	144,800	207,800	278,900	245,600	-	245,600	18.19
Less 5% Required By Law	-	(17,300)	-	-	-	-	(100.00)
Total Funding	568,339	535,500	624,000	245,600	-	245,600	(54.1%)

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Affordable Housing (105)

Fund Type: **Special Revenue**

Description: **This fund was established by Resolution 2007-203 to accept voluntary donations to the County to further affordable workforce housing initiatives.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Remittances	53,789	109,000	-	131,000	-	131,000	20.18
Total Appropriations	53,789	109,000	-	131,000	-	131,000	20.2%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	875	1,000	400	-	-	-	(100.00)
Carry Forward	183,500	108,100	130,600	131,000	-	131,000	21.18
Less 5% Required By Law	-	(100)	-	-	-	-	(100.00)
Total Funding	184,375	109,000	131,000	131,000	-	131,000	20.2%

Impact Fee Administration (107)

Fund Type: **Special Revenue**

Description: **Accounts for those sources and uses of funds associated with County impact fee operations.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	457,591	508,300	570,100	642,200	-	642,200	26.34
Operating Expense	200,474	383,900	190,400	447,600	-	447,600	16.59
Indirect Cost Reimburs	49,100	34,900	34,900	33,100	-	33,100	(5.16)
Capital Outlay	1,176	3,000	3,000	5,000	-	5,000	66.67
Reserves for Contingencies	-	46,500	-	-	-	-	(100.00)
Reserves for Capital	-	88,300	-	-	-	-	(100.00)
Reserves for Cash Flow	-	139,500	-	95,500	-	95,500	(31.54)
Total Appropriations	708,341	1,204,400	798,400	1,223,400	-	1,223,400	1.6%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Licenses & Permits	367,015	300,000	220,000	210,000	-	210,000	(30.00)
Charges For Services	104,185	100,000	65,000	50,000	-	50,000	(50.00)
Miscellaneous Revenues	316	-	-	-	-	-	na
Interest/Misc	3,192	1,500	2,000	2,000	-	2,000	33.33
Reimb From Other Depts	292,947	90,000	60,000	90,000	-	90,000	0
Trans fm 111 MSTD Gen Fd	100,000	25,000	25,000	75,000	-	75,000	200.00
Trans fm 408 Water / Sewer Fd	-	218,500	218,500	218,500	-	218,500	0
Carry Forward	639,500	487,900	798,900	591,000	-	591,000	21.13
Less 5% Required By Law	-	(18,500)	-	(13,100)	-	(13,100)	(29.19)
Total Funding	1,507,155	1,204,400	1,389,400	1,223,400	-	1,223,400	1.6%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Pelican Bay Beautification MSTBU (109)

Fund Type: **Special Revenue**

Description: **Provides water management, ambient noise management, extraordinary law enforcement service and beautification services to Pelican Bay residents, with principal revenue from assessments.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	1,033,244	1,073,600	1,099,100	1,104,500	195,600	1,300,100	21.10
Operating Expense	1,171,435	1,336,800	1,527,200	1,590,000	-	1,590,000	18.94
Indirect Cost Reimburs	80,300	76,800	76,800	66,500	-	66,500	(13.41)
Capital Outlay	13,869	69,400	68,600	228,400	-	228,400	229.11
Trans to Property Appraiser	44,375	53,800	53,800	55,000	-	55,000	2.23
Trans to Tax Collector	51,787	83,900	83,900	86,000	-	86,000	2.50
Trans to 322 Pel Bay Irr and Land	210,000	77,300	77,300	-	-	-	(100.00)
Trans to 408 Water/Sewer Fd	15,900	15,900	15,900	14,200	-	14,200	(10.69)
Reserves for Contingencies	-	121,800	-	32,700	-	32,700	(73.15)
Reserves for Capital	-	537,900	-	200,000	-	200,000	(62.82)
Reserves for Cash Flow	-	-	-	150,000	-	150,000	na
Reserves for Attrition	-	(21,500)	-	(20,100)	-	(20,100)	(6.51)
Total Appropriations	2,620,911	3,425,700	3,002,600	3,507,200	195,600	3,702,800	8.1%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Special Assessments	2,589,754	2,794,400	2,630,000	3,340,700	-	3,340,700	19.55
Miscellaneous Revenues	1,506	-	3,300	-	-	-	na
Interest/Misc	7,921	4,000	3,300	4,000	-	4,000	0
Trans frm Property Appraiser	577	-	-	-	-	-	na
Trans frm Tax Collector	19,199	-	-	-	-	-	na
Carry Forward	893,300	767,200	891,300	329,700	195,600	525,300	(31.53)
Less 5% Required By Law	-	(139,900)	-	(167,200)	-	(167,200)	19.51
Total Funding	3,512,258	3,425,700	3,527,900	3,507,200	195,600	3,702,800	8.1%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

MSTU General Fund - Unincorporated Areas (111)

Fund Type: **Special Revenue**

Description: **Accounts for municipal type services provided in the unincorporated area of Collier County and is supported primarily by ad valorem taxes. Services provided include planning and zoning, code enforcement, and parks and recreation.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	13,675,207	15,245,400	14,948,600	15,811,300	212,100	16,023,400	5.10
Operating Expense	15,244,947	13,906,800	13,497,000	14,361,900	3,900	14,365,800	3.30
Indirect Cost Reimburs	2,058,400	2,042,800	2,042,800	2,414,900	-	2,414,900	18.22
Capital Outlay	62,143	317,300	312,900	463,500	34,500	498,000	56.95
Remittances	500,000	500,000	500,000	500,000	-	500,000	0
Advance/Repay to 165 Rock Rd	-	-	285,000	-	-	-	na
Advance/Repay to 186 Im CRA	-	-	268,900	-	-	-	na
Trans to Property Appraiser	235,997	275,000	275,000	275,000	-	275,000	0
Trans to Tax Collector	602,263	696,100	696,100	762,800	-	762,800	9.58
Trans to 001 General Fund	247,600	258,300	285,800	261,300	-	261,300	1.16
Trans to 107 Impact Fee Admin	100,000	25,000	25,000	75,000	-	75,000	200.00
Trans to 113 Com Dev Fd	338,500	338,500	338,500	338,500	-	338,500	0
Trans to 128/712 MPO Fd	5,000	5,000	5,000	5,000	-	5,000	0
Trans to 130 GG Com Ctr Fd	376,300	393,200	393,200	412,300	-	412,300	4.86
Trans to 131 Plan Serv Fd	219,500	219,500	219,500	219,500	-	219,500	0
Trans to 186 Immok Redev Fd	53,500	59,600	59,600	73,700	-	73,700	23.66
Trans to 187 Bayshore Redev Fd	157,700	168,900	168,900	188,100	-	188,100	11.37
Trans to 710 Pub Serv Match	22,321	-	-	-	-	-	na
Trans to 712 Transp Match	6,946	-	18,500	-	-	-	na
Trans to 306 Parks Cap Fd	-	500,000	500,000	500,000	-	500,000	0
Trans to 313 Gas Tax Cap Fd	-	3,860,000	3,860,000	2,427,300	-	2,427,300	(37.12)
Trans to 320 Clam Bay Cap Fd	32,300	50,000	50,000	-	-	-	(100.00)
Trans to 325 Stormw Cap Fd	1,300,000	1,050,000	1,050,000	4,011,800	-	4,011,800	282.08
Trans to 523 Motor Pool Cap	-	-	-	450,000	-	450,000	na
Reserves for Contingencies	-	168,500	-	313,100	-	313,100	85.82
Reserves for Cash Flow	-	2,300,000	-	1,900,000	-	1,900,000	(17.39)
Reserves for Attrition	-	(248,400)	-	(307,500)	-	(307,500)	23.79
Total Appropriations	35,238,625	42,131,500	39,800,300	45,457,500	250,500	45,708,000	8.5%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

MSTU General Fund - Unincorporated Areas (111)

Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost MSTU General Fund	(7,372,879)	-	(5,667,800)	-	-	-	na
Ad Valorem Taxes	25,703,406	28,391,100	27,255,500	30,888,800	-	30,888,800	8.80
Delinquent Ad Valorem Taxes	161,730	40,000	50,000	50,000	-	50,000	25.00
Communications Services Tax	5,051,603	4,500,000	4,800,000	4,700,000	-	4,700,000	4.44
Licenses & Permits	799,593	482,000	666,000	632,000	-	632,000	31.12
Special Assessments	27,224	14,000	30,000	30,000	-	30,000	114.29
Intergovernmental Revenues	6,012	-	-	-	-	-	na
Charges For Services	2,847,752	3,413,700	3,626,600	3,699,900	-	3,699,900	8.38
Fines & Forfeitures	466,800	407,000	343,600	340,000	-	340,000	(16.46)
Miscellaneous Revenues	196,693	193,500	274,500	209,900	-	209,900	8.48
Interest/Misc	71,691	50,000	60,000	60,000	-	60,000	20.00
Advance/Repay fm 165 Rock Rd	-	-	-	51,200	-	51,200	na
Advance/Repay fm 186 Im CRA	-	-	-	30,000	-	30,000	na
Reimb From Other Depts	1,002	20,000	6,900	-	-	-	(100.00)
Trans fm Property Appraiser	34,558	100,000	100,000	100,000	-	100,000	0
Trans fm Tax Collector	235,340	100,000	100,000	100,000	-	100,000	0
Trans fm 001 Gen Fund	139,700	263,100	263,100	816,500	6,000	822,500	212.62
Trans fm 112 Landscape Cap	118,800	-	-	16,300	-	16,300	na
Trans fm 117 Nat Res Grants	13,800	-	-	-	-	-	na
Trans fm 119 P&R Grants	63,200	-	-	-	-	-	na
Trans fm 131 Dev Serv Fd	75,000	75,000	75,000	75,000	-	75,000	0
Trans fm 136 G Gate Beaut Fd	27,800	32,500	32,500	33,800	-	33,800	4.00
Trans fm 143 Vander Beaut Fd	54,000	88,400	88,400	88,900	-	88,900	0.57
Trans fm 158 Radio Rd Beaut Fd	28,100	30,900	30,900	32,300	-	32,300	4.53
Trans fm 151 Sable Palm Rd Ex Fd	6,500	2,800	2,800	2,900	-	2,900	3.57
Trans fm 152 Lely Golf Beaut Fd	29,400	30,700	30,700	31,700	-	31,700	3.26
Trans fm 159 Forest Lake Fd	36,000	47,200	47,200	48,400	-	48,400	2.54
Trans fm 165 Rock Rd	1,400	2,600	2,600	2,600	-	2,600	0
Trans fm 166 Radio Rd East MSTU	24,200	24,200	24,200	24,500	-	24,500	1.24
Trans fm 516 Prop & Cas Ins	-	200,000	200,000	-	-	-	(100.00)
Carry Forward	6,390,200	5,490,400	7,357,600	5,423,300	244,500	5,667,800	3.23
Less 5% Required By Law	-	(1,867,600)	-	(2,030,500)	-	(2,030,500)	8.72
Total Funding	35,238,625	42,131,500	39,800,300	45,457,500	250,500	45,708,000	8.5%

Landscaping Projects (112)

Fund Type: **Special Revenue**

Description: **Accounts for capital improvement projects for landscaping roadsides on selected County roadways and insurance reimbursements for claims from vehicular accidents that damage improved medians and associated repairs. Effective in FY 2016, landscape improvements and repairs will be made in the Unincorporated Area MSTU General Fund (111).**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	54,320	-	60,600	-	-	-	na
Indirect Cost Reimburs	10,300	7,800	7,800	8,600	-	8,600	10.26
Capital Outlay	13,276	-	13,300	-	-	-	na
Trans to 111 Unincorp Gen Fd	118,800	-	-	16,300	-	16,300	na
Reserves for Contingencies	-	700	-	-	-	-	(100.00)
Reserves for Capital	-	26,700	-	1,000	-	1,000	(96.25)
Total Appropriations	196,696	35,200	81,700	25,900	-	25,900	(26.4%)

Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	11,314	-	10,800	-	-	-	na
Miscellaneous Revenues	34,759	30,000	19,200	-	-	-	(100.00)
Interest/Misc	603	-	-	1,100	-	1,100	na
Carry Forward	226,600	6,700	76,600	24,900	-	24,900	271.64
Less 5% Required By Law	-	(1,500)	-	(100)	-	(100)	(93.33)
Total Funding	273,277	35,200	106,600	25,900	-	25,900	(26.4%)

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Community Development (113)

Fund Type: **Special Revenue**

Description: **Accounts for costs of community development administration, financial management, operations oversight, building permit processing, performing building inspections and contractor licensing. This fund is self-supporting through building permit revenue.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	7,660,773	9,818,800	9,528,400	11,541,700	-	11,541,700	17.55
Operating Expense	2,234,040	5,791,400	4,214,500	7,274,700	-	7,274,700	25.61
Indirect Cost Reimburs	435,400	481,600	481,600	387,000	-	387,000	(19.64)
Capital Outlay	388,031	615,000	563,100	902,500	-	902,500	46.75
Trans to 001 General Fund	-	-	23,600	63,300	-	63,300	na
Trans to 298 Sp Ob Bd '10	402,300	-	-	-	-	-	na
Trans to 301 Co Wide Cap Fd	-	-	-	49,600	-	49,600	na
Trans to 523 Motor Pool Cap	-	-	-	784,000	-	784,000	na
Trans to 669 Utility Trust	100,000	50,000	50,000	-	-	-	(100.00)
Reserves for Contingencies	-	832,100	-	841,200	-	841,200	1.09
Reserves for Capital	-	4,027,100	-	10,296,300	-	10,296,300	155.68
Reserves for Cash Flow	-	2,458,800	-	3,103,600	-	3,103,600	26.22
Reserves for Attrition	-	(159,100)	-	(230,800)	-	(230,800)	45.07
Total Appropriations	11,220,543	23,915,700	14,861,200	35,013,100	-	35,013,100	46.4%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost Community Development	(15,024,408)	-	(18,670,000)	-	-	-	na
Licenses & Permits	1,503,258	1,063,500	1,837,500	1,943,000	-	1,943,000	82.70
Building Permits	13,077,137	10,000,600	13,246,000	12,745,000	-	12,745,000	27.44
Reinspection Fees	883,547	562,000	1,600,000	1,600,000	-	1,600,000	184.70
Charges For Services	99,675	77,200	100,600	100,500	-	100,500	30.18
Miscellaneous Revenues	78,963	500	700	500	-	500	0
Interest/Misc	59,976	45,000	65,000	75,000	-	75,000	66.67
Reimb From Other Depts	311,606	250,000	250,100	250,000	-	250,000	0
Trans fm 111 MSTD Gen Fd	338,500	338,500	338,500	338,500	-	338,500	0
Trans fm 114 Pollutn Ctrl Fd	16,300	16,300	16,300	16,300	-	16,300	0
Trans fm 131 Dev Serv Fd	75,000	1,041,100	1,041,100	100,000	-	100,000	(90.39)
Trans fm 185 Beach Ren Ops	10,000	10,000	10,000	10,000	-	10,000	0
Trans fm 194 TDC Prom Fd	58,000	-	-	-	-	-	na
Trans fm 310 CDES Cap Fd	82,990	-	-	-	-	-	na
Carry Forward	9,650,000	11,098,400	15,025,400	18,670,000	-	18,670,000	68.22
Less 5% Required By Law	-	(587,400)	-	(835,700)	-	(835,700)	42.27
Total Funding	11,220,543	23,915,700	14,861,200	35,013,100	-	35,013,100	46.4%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Water Pollution Control (114)

Fund Type: **Special Revenue**

Description: **This fund was established by voter referendum, with a maximum millage rate of 0.1000 mill levied countywide. Services provided include ground water and surface water monitoring, pollution complaint investigation, laboratory analysis, and wastewater and sludge management.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	1,444,598	1,569,400	1,455,600	1,584,900	17,500	1,602,400	2.10
Operating Expense	477,545	762,600	752,700	708,300	-	708,300	(7.12)
Indirect Cost Reimburs	92,800	118,200	118,200	121,000	-	121,000	2.37
Capital Outlay	43,009	149,200	294,900	89,200	-	89,200	(40.21)
Trans to Property Appraiser	15,676	16,400	16,400	16,900	-	16,900	3.05
Trans to Tax Collector	45,271	51,000	51,000	54,300	-	54,300	6.47
Trans to 113 Com Dev Fd	16,300	16,300	16,300	16,300	-	16,300	0
Trans to 523 Motor Pool Cap	-	-	-	25,000	-	25,000	na
Reserves for Contingencies	-	129,800	-	67,100	-	67,100	(48.31)
Reserves for Capital	-	214,600	-	125,000	-	125,000	(41.75)
Reserves for Cash Flow	-	475,000	-	475,000	-	475,000	0
Reserves for Attrition	-	(21,000)	-	(26,000)	-	(26,000)	23.81
Total Appropriations	2,135,199	3,481,500	2,705,100	3,257,000	17,500	3,274,500	(5.9%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	1,713,952	1,893,100	1,817,400	2,055,600	-	2,055,600	8.58
Delinquent Ad Valorem Taxes	7,372	-	900	-	-	-	na
Licenses & Permits	900	600	600	600	-	600	0
Charges For Services	205,014	306,400	306,400	350,600	-	350,600	14.43
Interest/Misc	9,290	5,000	4,500	5,000	-	5,000	0
Reimb From Other Depts	88,513	76,600	76,600	83,000	-	83,000	8.36
Trans frm Property Appraiser	2,304	-	-	-	-	-	na
Trans frm Tax Collector	16,773	-	-	-	-	-	na
Carry Forward	1,493,200	1,310,000	1,402,100	885,900	17,500	903,400	(31.04)
Less 5% Required By Law	-	(110,200)	-	(123,700)	-	(123,700)	12.25
Total Funding	3,537,319	3,481,500	3,608,500	3,257,000	17,500	3,274,500	(5.9%)

Sheriff Grants (115)

Fund Type: **Special Revenue**

Description: **This fund includes Sheriff's grants such as local law enforcement and victim's assistance.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Remittances	119,993	-	526,000	-	-	-	na
Trans to 602 Confiscd Prop	-	10,400	-	-	-	-	(100.00)
Reserves for Contingencies	-	76,000	-	291,000	-	291,000	282.89
Total Appropriations	119,993	86,400	526,000	291,000	-	291,000	236.8%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	90,020	-	120,400	-	-	-	na
Interest/Misc	64	-	-	-	-	-	na
Trans fm 602 Confiscd Prop	29,973	76,000	270,600	63,000	-	63,000	(17.11)
Trans fm 603 Crime Prev	-	-	135,000	228,000	-	228,000	na
Carry Forward	10,400	10,400	-	-	-	-	(100.00)
Total Funding	130,456	86,400	526,000	291,000	-	291,000	236.8%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Miscellaneous Grants (116)

Fund Type: **Special Revenue**

Description: **This fund was established to account for Miscellaneous Grant activities. All the grants have been moved to the Grant Funds 707 & 708. The monies in this fund are primarily sourced from a now defunct affordable housing assistance agreement with the City of Marco Island. Subject to Board of County Commissioners approval the remaining monies identified are available for affordable housing efforts in Collier County.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	6,260	1,600	436,500	3,400	-	3,400	112.50
Trans to 001 General Fund	98,700	-	-	-	-	-	na
Trans to 708 Hum Serv Match	1,475	-	4,100	-	-	-	na
Total Appropriations	106,435	1,600	440,600	3,400	-	3,400	112.5%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	-	-	200,000	-	-	-	na
Interest/Misc	1,570	-	1,700	1,700	-	1,700	na
Carry Forward	346,300	1,600	240,700	1,800	-	1,800	12.50
Less 5% Required By Law	-	-	-	(100)	-	(100)	na
Total Funding	347,870	1,600	442,400	3,400	-	3,400	112.5%

Natural Resources (117)

Fund Type: **Special Revenue**

Description: **Accounts for the construction and maintenance of artificial reefs utilizing private donations.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	13,000	-	-	12,500	-	12,500	na
Trans to 111 Unincorp Gen Fd	13,800	-	-	-	-	-	na
Total Appropriations	26,800	-	-	12,500	-	12,500	na
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	-	-	12,500	-	-	-	na
Interest/Misc	49	-	-	-	-	-	na
Carry Forward	26,700	-	-	12,500	-	12,500	na
Total Funding	26,749	-	12,500	12,500	-	12,500	na

Emergency Management Grants (118)

Fund Type: **Special Revenue**

Description: **This fund was established to account for Emergency Management grants received from the State of Florida, the Department of Homeland Security and the Federal Emergency Management Agency. All the grants have been moved to the Grant Funds 713 & 714.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans to 001 General Fund	31,763	-	-	-	-	-	na
Total Appropriations	31,763	-	-	-	-	-	na
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	28	-	-	-	-	-	na
Carry Forward	31,700	-	-	-	-	-	na
Total Funding	31,728	-	-	-	-	-	na

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Parks And Recreation Food Service Grant (119)

Fund Type: **Special Revenue**

Description: **This fund was used to collect the grant funds and monitor disbursements for the Summer Food Grant Program. All the grants have been moved to Grant Funds 708 & 709.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans to 111 Unincorp Gen Fd	63,200	-	-	-	-	-	na
Total Appropriations	63,200	-	-	-	-	-	na
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	57	-	-	-	-	-	na
Carry Forward	63,100	-	-	-	-	-	na
Total Funding	63,157	-	-	-	-	-	na

Community Development Block Grants (121)

Fund Type: **Special Revenue**

Description: **Accounts for Federal and other intergovernmental dollars designed to foster and facilitate active and planned Community Development Block Grant programs. Fund also devotes dollars to affordable housing needs throughout Collier County. All future grants will be accounted for in Grant Funds 705 & 706.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	40,491	-	8,100	-	-	-	na
Operating Expense	42,310	-	-	-	-	-	na
Grants and Aid	56,734	-	-	-	-	-	na
Remittances	284,214	-	2,677,900	-	-	-	na
Total Appropriations	423,748	-	2,686,000	-	-	-	na
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	175,570	-	-	-	-	-	na
Miscellaneous Revenues	197,390	-	-	-	-	-	na
Interest/Misc	266	-	-	-	-	-	na
Trans fm 001 Gen Fund	28,973	-	-	-	-	-	na
Carry Forward	518,700	-	2,686,000	-	-	-	na
Total Funding	920,898	-	2,686,000	-	-	-	na

Services for Seniors - County Aging Program (123)

Fund Type: **Special Revenue**

Description: **This fund is used to provide assistance to elderly Collier County residents through excess revenues from the Senior Choice federal and state grant program as well as any local funds needed to support unfunded or underfunded mandates.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	283,943	638,500	719,000	691,000	-	691,000	8.22
Operating Expense	6,437	61,100	73,900	56,700	-	56,700	(7.20)
Trans to 708 Hum Serv Match	53,301	-	5,600	-	-	-	na
Reserves for Contingencies	-	10,000	-	25,000	-	25,000	150.00
Total Appropriations	343,681	709,600	798,500	772,700	-	772,700	8.9%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	92	-	-	-	-	-	na
Miscellaneous Revenues	914	-	-	-	-	-	na
Interest/Misc	753	-	700	700	-	700	na
Trans fm 001 Gen Fund	151,700	563,400	563,400	597,700	-	597,700	6.09
Trans fm 123 Svs for Sr Grants	32,800	-	-	-	-	-	na
Trans fm 707/708 Human Srv Grants	126,800	136,200	136,200	104,900	-	104,900	(22.98)
Carry Forward	189,600	10,000	167,600	69,400	-	69,400	594.00
Total Funding	502,658	709,600	867,900	772,700	-	772,700	8.9%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

ARRA Grants (125)

Fund Type: **Special Revenue**

Description: **To account for the American Recovery and Reinvestment Act of 2009 (ARRA) funding for purposes of stimulating the economy and create and save jobs while ensuring accountability and transparency by accurate reporting and proper management of grants.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	15,271	-	-	-	-	-	na
Operating Expense	3,677	-	-	-	-	-	na
Capital Outlay	-	-	15,000	-	-	-	na
Trans to 123 Serv for Sr Fd	32,800	-	-	-	-	-	na
Total Appropriations	51,748	-	15,000	-	-	-	na
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	236,011	-	14,400	-	-	-	na
Interest/Misc	479	-	-	-	-	-	na
Carry Forward	29,300	-	600	-	-	-	na
Total Funding	265,789	-	15,000	-	-	-	na

MPO Grants (128)

Fund Type: **Special Revenue**

Description: **Accounts for the expenditure of dollars connected with the Metropolitan Planning Organization transportation management functions in Collier County as mandated by Federal, State and local laws.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	35,674	-	200	-	-	-	na
Operating Expense	23,457	8,000	29,100	8,000	-	8,000	0
Total Appropriations	59,131	8,000	29,300	8,000	-	8,000	0 %
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	69,031	3,000	4,000	2,000	-	2,000	(33.33)
Interest/Misc	148	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	5,000	5,000	5,000	5,000	-	5,000	0
Trans fm 711/712 Transp Grants	17,947	-	-	-	-	-	na
Carry Forward	57,500	-	21,300	1,000	-	1,000	na
Total Funding	149,626	8,000	30,300	8,000	-	8,000	0 %

Library E-Rate Program (129)

Fund Type: **Special Revenue**

Description: **Remaining funds in Fund 129 are refunds of telephone and internet charges provided through the E-Rate Program (<http://sl.universalservice.org>). Funds are intended to help schools and libraries provide broadband Internet access for the public and related technology services. This fund use to account for State Aid to Library Grant funds which are now budgeted in Fund 709.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	2,696	-	393,100	-	-	-	na
Capital Outlay	3,816	-	141,200	-	-	-	na
Trans to 710 Pub Serv Match	-	103,200	103,200	-	-	-	(100.00)
Reserves for Capital	-	611,900	-	90,000	-	90,000	(85.29)
Total Appropriations	6,512	715,100	637,500	90,000	-	90,000	(87.4%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	129,698	-	-	-	-	-	na
Interest/Misc	3,177	-	-	-	-	-	na
Carry Forward	595,200	715,100	727,500	90,000	-	90,000	(87.41)
Total Funding	728,075	715,100	727,500	90,000	-	90,000	(87.4%)

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Golden Gate Community Center (130)

Fund Type: **Special Revenue**

Description: **MSTU created to fund initial construction and on-going operations of a community center building within Golden Gate City. Primary funding is provided by ad valorem taxes generated from property owners within the MSTU and a transfer from the MSTD General Fund.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	501,205	568,800	547,600	571,200	-	571,200	0.42
Operating Expense	261,134	279,700	279,700	296,000	-	296,000	5.83
Indirect Cost Reimburs	81,700	75,500	75,500	71,800	-	71,800	(4.90)
Capital Outlay	-	-	-	115,900	-	115,900	na
Trans to Property Appraiser	2,581	2,900	2,900	2,900	-	2,900	0
Trans to Tax Collector	5,490	6,600	6,600	6,600	-	6,600	0
Reserves for Contingencies	-	200	-	9,100	-	9,100	4,450.00
Reserves for Capital	-	102,700	-	122,700	-	122,700	19.47
Total Appropriations	852,109	1,036,400	912,300	1,196,200	-	1,196,200	15.4%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	270,340	295,200	283,400	315,000	-	315,000	6.71
Delinquent Ad Valorem Taxes	154	-	-	-	-	-	na
Charges For Services	218,848	227,900	227,900	259,400	-	259,400	13.82
Miscellaneous Revenues	8,786	7,000	7,000	6,100	-	6,100	(12.86)
Interest/Misc	1,525	1,000	1,000	-	-	-	(100.00)
Trans frm Property Appraiser	364	-	-	-	-	-	na
Trans frm Tax Collector	2,034	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	376,300	393,200	393,200	412,300	-	412,300	4.86
Carry Forward	206,100	138,800	232,300	232,500	-	232,500	67.51
Less 5% Required By Law	-	(26,700)	-	(29,100)	-	(29,100)	8.99
Total Funding	1,084,451	1,036,400	1,144,800	1,196,200	-	1,196,200	15.4%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Planning Services (131)

Fund Type: **Special Revenue**

Description: **Accounts for costs of community development administration, engineering inspections, environmental permitting reviews as well as various planning functions. Services provided are Planning, Financial Administration, Environmental Review, and Engineering. Revenue is generated from development fees.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	2,273,109	2,975,500	3,170,900	5,323,700	-	5,323,700	78.92
Operating Expense	338,177	1,139,500	697,000	1,544,600	-	1,544,600	35.55
Indirect Cost Reimburs	267,900	309,300	309,300	219,400	-	219,400	(29.07)
Capital Outlay	97,362	104,000	98,700	100,000	-	100,000	(3.85)
Advance/Repay to 306 Pk & Rec	400,000	-	-	-	-	-	na
Trans to 101 Transp Op Fd	75,000	75,000	75,000	125,000	-	125,000	66.67
Trans to 111 Unincorp Gen Fd	75,000	75,000	75,000	75,000	-	75,000	0
Trans to 113 Com Dev Fd	75,000	1,041,100	1,041,100	100,000	-	100,000	(90.39)
Trans to 523 Motor Pool Cap	-	-	-	125,000	-	125,000	na
Reserves for Contingencies	-	286,000	-	318,700	-	318,700	11.43
Reserves for Capital	-	5,195,200	-	6,750,300	-	6,750,300	29.93
Restricted for Unfunded Requests	-	-	-	500,000	-	500,000	na
Reserves for Cash Flow	-	900,000	-	1,088,100	-	1,088,100	20.90
Reserves for Attrition	-	(59,500)	-	(106,500)	-	(106,500)	78.99
Total Appropriations	3,601,547	12,041,100	5,467,000	16,163,300	-	16,163,300	34.2%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Net Cost Planning Services	(8,365,901)	-	(9,463,800)	-	-	-	na
Licenses & Permits	3,579,756	2,604,100	3,499,500	3,864,100	-	3,864,100	48.39
Reinspection Fees	513,375	460,000	528,900	529,000	-	529,000	15.00
Charges For Services	2,296,440	2,050,000	2,273,800	2,373,000	-	2,373,000	15.76
Miscellaneous Revenues	37	-	-	-	-	-	na
Interest/Misc	29,633	40,200	43,500	54,900	-	54,900	36.57
Reimb From Other Depts	6,407	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	219,500	219,500	219,500	219,500	-	219,500	0
Carry Forward	5,322,300	6,923,500	8,365,600	9,463,800	-	9,463,800	36.69
Less 5% Required By Law	-	(256,200)	-	(341,000)	-	(341,000)	33.10
Total Funding	3,601,547	12,041,100	5,467,000	16,163,300	-	16,163,300	34.2%

Pine Ridge Industrial Park MST&BU (132)

Fund Type: **Special Revenue**

Description: **Funds used to provide for roadway drainage improvements within the Pine Ridge Industrial Park.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	41,258	-	-	-	-	-	na
Operating Expense	100,542	2,000	14,500	2,200	-	2,200	10.00
Indirect Cost Reimburs	15,600	3,900	3,900	11,600	-	11,600	197.44
Capital Outlay	1,237,075	263,400	1,095,400	52,100	-	52,100	(80.22)
Total Appropriations	1,394,476	269,300	1,113,800	65,900	-	65,900	(75.5%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	8,498	-	5,000	4,200	-	4,200	na
Trans fm 232 PR Ind & N Prod Pk	700,000	305,100	305,100	13,100	-	13,100	(95.71)
Carry Forward	1,499,500	(35,800)	852,500	48,800	-	48,800	(236.31)
Less 5% Required By Law	-	-	-	(200)	-	(200)	na
Total Funding	2,207,998	269,300	1,162,600	65,900	-	65,900	(75.5%)

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Victoria Park Drainage MSTU (134)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this MSTU include monitoring drainage and water control facilities and equipment.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	250	2,400	900	2,400	-	2,400	0
Indirect Cost Reimburs	800	600	600	200	-	200	(66.67)
Capital Outlay	-	26,500	-	27,300	-	27,300	3.02
Trans to Property Appraiser	11	300	300	200	-	200	(33.33)
Trans to Tax Collector	37	200	200	300	-	300	50.00
Total Appropriations	1,098	30,000	2,000	30,400	-	30,400	1.3%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	1,245	1,300	1,200	1,300	-	1,300	0
Interest/Misc	146	-	-	-	-	-	na
Trans frm Property Appraiser	2	-	-	-	-	-	na
Trans frm Tax Collector	13	-	-	-	-	-	na
Carry Forward	29,600	28,800	30,000	29,200	-	29,200	1.39
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0
Total Funding	31,005	30,000	31,200	30,400	-	30,400	1.3%

Naples Production Park MST&BU Fund (138)

Fund Type: **Special Revenue**

Description: **Fund used to pay for roadway and drainage improvements within the Naples Production Park.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	2,930	300	30,700	-	-	-	(100.00)
Operating Expense	17,041	-	7,600	200	-	200	na
Indirect Cost Reimburs	3,100	5,200	5,200	7,100	-	7,100	36.54
Capital Outlay	421,713	-	1,205,600	654,500	-	654,500	na
Total Appropriations	444,783	5,500	1,249,100	661,800	-	661,800	11,932.7%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	8,154	-	5,200	4,200	-	4,200	na
Trans fm 232 PR Ind & N Prod Pk	-	-	-	650,000	-	650,000	na
Carry Forward	1,688,400	5,500	1,251,700	7,800	-	7,800	41.82
Less 5% Required By Law	-	-	-	(200)	-	(200)	na
Total Funding	1,696,554	5,500	1,256,900	661,800	-	661,800	11,932.7%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Naples Park Drainage MSTU&BU (139)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTU&BU) include maintenance of drainage systems.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	-	82,900	-	90,700	-	90,700	9.41
Indirect Cost Reimburs	400	500	500	200	-	200	(60.00)
Trans to Property Appraiser	71	100	100	100	-	100	0
Trans to Tax Collector	154	300	300	300	-	300	0
Total Appropriations	625	83,800	900	91,300	-	91,300	8.9%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	7,517	7,900	7,500	8,000	-	8,000	1.27
Delinquent Ad Valorem Taxes	9	-	-	-	-	-	na
Interest/Misc	359	-	200	-	-	-	na
Trans frm Property Appraiser	10	-	-	-	-	-	na
Trans frm Tax Collector	58	-	-	-	-	-	na
Carry Forward	69,500	76,300	76,900	83,700	-	83,700	9.70
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0
Total Funding	77,454	83,800	84,600	91,300	-	91,300	8.9%

Pine Ridge Industrial Park Maintenance MSTU&BU (140)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTU&BU) include maintenance of drainage system.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Indirect Cost Reimburs	300	-	-	-	-	-	na
Total Appropriations	300	-	-	-	-	-	na
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	1	-	-	-	-	-	na
Carry Forward	300	-	-	-	-	-	na
Total Funding	301	-	-	-	-	-	na

Naples Production Park Maintenance MSTU&BU (141)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTU&BU) include roadway and drainage improvements, storm water drainage, and maintenance of drainage improvements.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	-	54,300	-	54,600	-	54,600	0.55
Indirect Cost Reimburs	300	200	200	100	-	100	(50.00)
Total Appropriations	300	54,500	200	54,700	-	54,700	0.4%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	1	-	-	-	-	-	na
Interest/Misc	266	-	200	-	-	-	na
Carry Forward	54,700	54,500	54,700	54,700	-	54,700	0.37
Total Funding	54,967	54,500	54,900	54,700	-	54,700	0.4%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Pine Ridge Industrial Park MSTU&BU (142)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTU&BU) include roadway and drainage improvements, storm water drainage, and maintenance of drainage improvements.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Indirect Cost Reimburs	1,200	1,100	1,100	900	-	900	(18.18)
Capital Outlay	-	1,826,500	-	1,829,900	-	1,829,900	0.19
Total Appropriations	1,200	1,827,600	1,100	1,830,800	-	1,830,800	0.2%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	8,860	5,000	5,200	-	-	-	(100.00)
Carry Forward	1,819,100	1,822,900	1,826,700	1,830,800	-	1,830,800	0.43
Less 5% Required By Law	-	(300)	-	-	-	-	(100.00)
Total Funding	1,827,960	1,827,600	1,831,900	1,830,800	-	1,830,800	0.2%

Vanderbilt Beach MSTU (143)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this MSTU include beautification and maintenance of medians and roadways as well as the conversion of overhead utility distribution facilities to underground.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	24,987	10,000	-	-	-	-	(100.00)
Operating Expense	651,064	5,814,600	5,630,000	1,142,300	-	1,142,300	(80.35)
Indirect Cost Reimburs	7,700	11,900	11,900	8,600	-	8,600	(27.73)
Trans to Property Appraiser	8,706	9,000	9,000	9,200	-	9,200	2.22
Trans to Tax Collector	19,000	26,000	26,000	26,800	-	26,800	3.08
Trans to 111 Unincorp Gen Fd	54,000	88,400	88,400	88,900	-	88,900	0.57
Total Appropriations	765,456	5,959,900	5,765,300	1,275,800	-	1,275,800	(78.6%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	937,467	1,022,500	981,600	1,097,800	-	1,097,800	7.36
Delinquent Ad Valorem Taxes	153	-	-	-	-	-	na
Interest/Misc	25,754	5,000	12,000	2,000	-	2,000	(60.00)
Trans frm Property Appraiser	1,261	-	-	-	-	-	na
Trans frm Tax Collector	7,040	-	-	-	-	-	na
Carry Forward	4,796,500	4,983,800	5,002,700	231,000	-	231,000	(95.36)
Less 5% Required By Law	-	(51,400)	-	(55,000)	-	(55,000)	7.00
Total Funding	5,768,174	5,959,900	5,996,300	1,275,800	-	1,275,800	(78.6%)

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Isle of Capri Fire Control District (144)

Fund Type: **Special Revenue**

Description: **This fire district is a MSTU supported by ad valorem taxes providing service to the residents of the Isle of Capri.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	935,637	1,048,800	879,600	903,500	-	903,500	(13.85)
Operating Expense	176,097	181,100	243,700	235,900	-	235,900	30.26
Indirect Cost Reimburs	31,600	31,400	31,400	32,200	-	32,200	2.55
Capital Outlay	2,737	12,500	7,500	5,700	-	5,700	(54.40)
Trans to Property Appraiser	9,262	15,200	15,200	14,500	-	14,500	(4.61)
Trans to Tax Collector	20,879	24,400	23,900	23,200	-	23,200	(4.92)
Trans to 146 Ochopee Fire Fd	-	-	-	25,500	-	25,500	na
Reserves for Contingencies	-	28,700	-	4,400	-	4,400	(84.67)
Reserves for Attrition	-	(17,500)	-	(15,400)	-	(15,400)	(12.00)
Total Appropriations	1,176,212	1,324,600	1,201,300	1,229,500	-	1,229,500	(7.2%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	993,840	1,078,000	1,034,900	1,024,900	-	1,024,900	(4.93)
Delinquent Ad Valorem Taxes	54,662	-	-	-	-	-	na
Intergovernmental Revenues	10,567	-	-	-	-	-	na
Charges For Services	6,641	2,000	3,200	-	-	-	(100.00)
Miscellaneous Revenues	2,619	2,500	2,500	2,500	-	2,500	0
Interest/Misc	2,978	1,000	1,000	1,000	-	1,000	0
Trans frm Property Appraiser	1,333	1,300	1,300	1,200	-	1,200	(7.69)
Trans frm Tax Collector	7,737	8,700	8,400	8,300	-	8,300	(4.60)
Trans fm 148 Collier Fire Fd	51,034	52,800	51,800	54,900	-	54,900	3.98
Trans fm 490 EMS Fd	3,000	3,000	3,000	3,000	-	3,000	0
Carry Forward	322,100	229,200	280,300	185,100	-	185,100	(19.24)
Less 5% Required By Law	-	(53,900)	-	(51,400)	-	(51,400)	(4.64)
Total Funding	1,456,511	1,324,600	1,386,400	1,229,500	-	1,229,500	(7.2%)

Fiddler's Creek Fire District (145)

Fund Type: **Special Revenue**

Description: **Accounts Ad Valorem revenues collected from Fiddler's Creek and pay to Greater Naples Fire and Rescue District until all legislative action is complete and Fiddler's Creek taxing district is incorporated into the Greater Naples Fire and Rescue District.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Remittances	-	-	-	83,400	-	83,400	na
Trans to Property Appraiser	-	-	-	1,000	-	1,000	na
Trans to Tax Collector	-	-	-	2,600	-	2,600	na
Reserves for Contingencies	-	-	-	2,100	-	2,100	na
Total Appropriations	-	-	-	89,100	-	89,100	na
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	-	-	-	93,800	-	93,800	na
Less 5% Required By Law	-	-	-	(4,700)	-	(4,700)	na
Total Funding	-	-	-	89,100	-	89,100	na

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Ochopee Fire Control District (146)

Fund Type: **Special Revenue**

Description: **The fire district is a MSTU that provides services to the residents of Ochopee and is supported by ad valorem taxes.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	1,458,357	1,461,100	1,461,100	1,422,800	-	1,422,800	(2.62)
Operating Expense	330,503	301,500	269,700	271,300	-	271,300	(10.02)
Indirect Cost Reimburs	36,600	36,800	36,800	36,800	-	36,800	0
Capital Outlay	82,001	56,100	55,900	29,000	-	29,000	(48.31)
Trans to Property Appraiser	11,369	12,000	11,600	13,800	-	13,800	15.00
Trans to Tax Collector	25,324	27,900	26,800	32,200	-	32,200	15.41
Trans to 001 Gen Fd	-	-	-	147,900	-	147,900	na
Reserves for Contingencies	-	25,500	-	-	-	-	(100.00)
Reserves for Attrition	-	(25,500)	-	(23,500)	-	(23,500)	(7.84)
Total Appropriations	1,944,154	1,895,400	1,861,900	1,930,300	-	1,930,300	1.8%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	1,166,217	1,231,600	1,119,600	1,423,300	-	1,423,300	15.57
Delinquent Ad Valorem Taxes	2,771	2,000	500	200	-	200	(90.00)
Charges For Services	3,134	2,000	2,000	-	-	-	(100.00)
Miscellaneous Revenues	6,413	800	3,600	1,200	-	1,200	50.00
Interest/Misc	1,673	1,200	900	100	-	100	(91.67)
Advance/Repay fm 001 Gen Fd	111,800	-	-	-	-	-	na
Trans fm Property Appraiser	1,577	1,500	1,400	1,700	-	1,700	13.33
Trans fm Tax Collector	9,378	9,500	9,000	10,900	-	10,900	14.74
Trans fm 001 Gen Fund	463,600	519,900	519,900	565,100	-	565,100	8.69
Trans fm 144 Isle Of Capri Fire Fd	-	-	-	25,500	-	25,500	na
Trans fm 148 Collier Fire Fd	74,917	77,400	75,900	80,400	-	80,400	3.88
Carry Forward	125,100	111,400	22,400	(106,700)	-	(106,700)	(195.78)
Less 5% Required By Law	-	(61,900)	-	(71,400)	-	(71,400)	15.35
Total Funding	1,966,581	1,895,400	1,755,200	1,930,300	-	1,930,300	1.8%

Collier County Fire Control MSTD (148)

Fund Type: **Special Revenue**

Description: **The Collier County Fire Control District provides fire protection to unincorporated area residents located outside the boundaries of existing fire control districts through contractual agreements with local fire departments. Funding is provided by ad valorem taxes.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Indirect Cost Reimburs	1,400	1,600	1,600	1,100	-	1,100	(31.25)
Remittances	149,834	154,800	147,100	160,800	-	160,800	3.88
Trans to Property Appraiser	2,514	4,400	4,400	4,400	-	4,400	0
Trans to Tax Collector	6,727	7,000	7,000	7,000	-	7,000	0
Trans to 144 Isles of Capri Fire	51,034	52,800	51,800	54,900	-	54,900	3.98
Trans to 146 Ochopee Fire Fd	74,917	77,400	75,900	80,400	-	80,400	3.88
Total Appropriations	286,425	298,000	287,800	308,600	-	308,600	3.6%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	286,332	306,200	263,400	306,700	-	306,700	0.16
Delinquent Ad Valorem Taxes	99	-	-	-	-	-	na
Interest/Misc	335	100	400	100	-	100	0
Trans fm Property Appraiser	396	-	-	-	-	-	na
Trans fm Tax Collector	2,493	-	-	-	-	-	na
Carry Forward	42,700	7,100	45,900	21,900	-	21,900	208.45
Less 5% Required By Law	-	(15,400)	-	(20,100)	-	(20,100)	30.52
Total Funding	332,354	298,000	309,700	308,600	-	308,600	3.6%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Goodland/Horr's Island Fire District (149)

Fund Type: **Special Revenue**

Description: **This fire district is a MSTU supported by ad valorem taxes providing service to the residents of Goodland through a contractual agreement with a local fire department.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Indirect Cost Reimburs	1,400	900	900	600	-	600	(33.33)
Remittances	88,700	93,800	93,800	89,100	-	89,100	(5.01)
Trans to Property Appraiser	857	1,100	1,100	1,100	-	1,100	0
Trans to Tax Collector	2,378	2,500	2,500	2,500	-	2,500	0
Total Appropriations	93,335	98,300	98,300	93,300	-	93,300	(5.1%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	87,013	93,100	89,400	94,000	-	94,000	0.97
Interest/Misc	175	-	100	-	-	-	na
Trans frm Property Appraiser	117	-	-	-	-	-	na
Trans frm Tax Collector	878	-	-	-	-	-	na
Carry Forward	17,900	9,900	12,800	4,000	-	4,000	(59.60)
Less 5% Required By Law	-	(4,700)	-	(4,700)	-	(4,700)	0
Total Funding	106,083	98,300	102,300	93,300	-	93,300	(5.1%)

Sabal Palm Road Extension MSTU&BU (151)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTU&BU) include roadway and drainage improvements, storm water drainage, and maintenance of the existing roadway.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	6,005	145,200	28,400	117,900	-	117,900	(18.80)
Indirect Cost Reimburs	600	700	700	300	-	300	(57.14)
Trans to Property Appraiser	8	200	200	200	-	200	0
Trans to Tax Collector	54	300	300	300	-	300	0
Trans to 111 Unincorp Gen Fd	6,500	2,800	2,800	2,900	-	2,900	3.57
Total Appropriations	13,167	149,200	32,400	121,600	-	121,600	(18.5%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	1,791	2,200	800	2,200	-	2,200	0
Interest/Misc	772	-	400	-	-	-	na
Trans frm Property Appraiser	3	-	-	-	-	-	na
Trans frm Tax Collector	19	-	-	-	-	-	na
Carry Forward	161,400	147,600	150,800	119,600	-	119,600	(18.97)
Less 5% Required By Law	-	(600)	-	(200)	-	(200)	(66.67)
Total Funding	163,985	149,200	152,000	121,600	-	121,600	(18.5%)

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Lely Golf Estates Beautification MSTU (152)

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	115,514	159,100	152,900	151,600	-	151,600	(4.71)
Indirect Cost Reimburs	23,500	6,000	6,000	2,300	-	2,300	(61.67)
Capital Outlay	-	103,200	25,000	95,000	-	95,000	(7.95)
Trans to Property Appraiser	1,696	2,000	2,000	2,000	-	2,000	0
Trans to Tax Collector	4,696	5,500	5,500	5,500	-	5,500	0
Trans to 111 Unincorp Gen Fd	29,400	30,700	30,700	31,700	-	31,700	3.26
Reserves for Insurance	-	100,000	-	100,000	-	100,000	0
Total Appropriations	174,805	406,500	222,100	388,100	-	388,100	(4.5%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	184,793	199,100	191,100	214,000	-	214,000	7.48
Miscellaneous Revenues	1,775	-	-	-	-	-	na
Interest/Misc	1,248	1,000	600	1,000	-	1,000	0
Trans frm Property Appraiser	248	-	-	-	-	-	na
Trans frm Tax Collector	1,737	-	-	-	-	-	na
Carry Forward	199,300	216,400	214,300	183,900	-	183,900	(15.02)
Less 5% Required By Law	-	(10,000)	-	(10,800)	-	(10,800)	8.00
Total Funding	389,102	406,500	406,000	388,100	-	388,100	(4.5%)

Golden Gate Beautification MSTU (153)

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	1,998	-	-	-	-	-	na
Operating Expense	242,649	265,900	303,800	295,300	-	295,300	11.06
Indirect Cost Reimburs	7,500	7,100	7,100	3,700	-	3,700	(47.89)
Capital Outlay	11,310	424,700	-	317,500	-	317,500	(25.24)
Trans to Property Appraiser	2,245	3,500	3,500	3,500	-	3,500	0
Trans to Tax Collector	4,937	6,100	6,100	6,300	-	6,300	3.28
Trans to 111 Unincorp Gen Fd	27,800	32,500	32,500	33,800	-	33,800	4.00
Total Appropriations	298,440	739,800	353,000	660,100	-	660,100	(10.8%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	235,514	246,900	237,000	247,900	-	247,900	0.41
Delinquent Ad Valorem Taxes	373	-	200	-	-	-	na
Miscellaneous Revenues	9,983	-	200	-	-	-	na
Interest/Misc	3,153	1,000	1,700	1,000	-	1,000	0
Trans frm Property Appraiser	317	-	-	-	-	-	na
Trans frm Tax Collector	1,828	-	-	-	-	-	na
Carry Forward	584,900	504,300	537,600	423,700	-	423,700	(15.98)
Less 5% Required By Law	-	(12,400)	-	(12,500)	-	(12,500)	0.81
Total Funding	836,068	739,800	776,700	660,100	-	660,100	(10.8%)

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Hawksridge Stormwater Pumping System (154)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this MSTU include operation and maintenance of stormwater pumping improvements within the Hawksridge PUD.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	-	-	-	2,000	-	2,000	na
Indirect Cost Reimburs	700	400	400	100	-	100	(75.00)
Capital Outlay	-	74,800	-	75,500	-	75,500	0.94
Trans to Property Appraiser	24	100	100	100	-	100	0
Trans to Tax Collector	75	200	200	200	-	200	0
Total Appropriations	799	75,500	700	77,900	-	77,900	3.2%

Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	2,553	2,700	2,500	2,700	-	2,700	0
Interest/Misc	353	-	200	-	-	-	na
Trans frm Property Appraiser	4	-	-	-	-	-	na
Trans frm Tax Collector	26	-	-	-	-	-	na
Carry Forward	71,200	72,900	73,300	75,300	-	75,300	3.29
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0
Total Funding	74,135	75,500	76,000	77,900	-	77,900	3.2%

Radio Road Beautification (158)

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	114,102	166,400	154,600	156,700	-	156,700	(5.83)
Indirect Cost Reimburs	6,300	3,700	3,700	2,000	-	2,000	(45.95)
Capital Outlay	12,664	631,900	-	772,300	-	772,300	22.22
Trans to Property Appraiser	2,806	2,900	2,900	2,900	-	2,900	0
Trans to Tax Collector	6,104	7,700	7,700	7,800	-	7,800	1.30
Trans to 111 Unincorp Gen Fd	28,100	30,900	30,900	32,300	-	32,300	4.53
Total Appropriations	170,076	843,500	199,800	974,000	-	974,000	15.5%

Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	297,270	309,900	297,500	310,600	-	310,600	0.23
Delinquent Ad Valorem Taxes	40	-	-	-	-	-	na
Interest/Misc	2,791	1,000	2,000	2,000	-	2,000	100.00
Trans frm Property Appraiser	399	-	-	-	-	-	na
Trans frm Tax Collector	2,260	-	-	-	-	-	na
Carry Forward	444,700	548,200	577,400	677,100	-	677,100	23.51
Less 5% Required By Law	-	(15,600)	-	(15,700)	-	(15,700)	0.64
Total Funding	747,461	843,500	876,900	974,000	-	974,000	15.5%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Forest Lakes Roadway & Drainage MSTU (159)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district.**

Services provided in this MSTU include roadway, drainage, and beautification improvements and maintenance.

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	6,594	-	-	-	-	-	na
Operating Expense	128,919	151,900	106,100	127,100	-	127,100	(16.33)
Indirect Cost Reimburs	18,500	5,400	5,400	6,800	-	6,800	25.93
Capital Outlay	789,357	-	-	-	-	-	na
Trans to Property Appraiser	1,370	3,200	3,200	3,200	-	3,200	0
Trans to Tax Collector	3,490	3,800	3,800	3,800	-	3,800	0
Trans to 111 Unincorp Gen Fd	36,000	47,200	47,200	48,400	-	48,400	2.54
Trans to 259 Forest Lakes	973,200	114,200	114,200	100,000	-	100,000	(12.43)
Reserves for Capital	-	231,400	-	226,100	-	226,100	(2.29)
Total Appropriations	1,957,431	557,100	279,900	515,400	-	515,400	(7.5%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	145,482	154,400	148,200	182,400	-	182,400	18.13
Interest/Misc	6,872	2,500	2,000	1,000	-	1,000	(60.00)
Trans frm Property Appraiser	196	-	-	-	-	-	na
Trans frm Tax Collector	1,292	-	-	-	-	-	na
Carry Forward	2,274,500	408,000	470,900	341,200	-	341,200	(16.37)
Less 5% Required By Law	-	(7,800)	-	(9,200)	-	(9,200)	17.95
Total Funding	2,428,342	557,100	621,100	515,400	-	515,400	(7.5%)

Immokalee Beautification (162)

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	115,452	256,200	342,400	238,300	-	238,300	(6.99)
Indirect Cost Reimburs	4,900	6,500	6,500	2,100	-	2,100	(67.69)
Capital Outlay	77,363	119,900	170,000	-	-	-	(100.00)
Trans to Property Appraiser	2,509	2,800	2,800	3,000	-	3,000	7.14
Trans to Tax Collector	5,827	7,400	7,400	8,000	-	8,000	8.11
Trans to 186 Immok Redev Fd	76,000	76,000	76,000	85,000	-	85,000	11.84
Total Appropriations	282,051	468,800	605,100	336,400	-	336,400	(28.2%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	269,492	287,200	275,700	334,800	-	334,800	16.57
Delinquent Ad Valorem Taxes	9,828	-	-	-	-	-	na
Miscellaneous Revenues	9,821	-	-	-	-	-	na
Interest/Misc	1,948	1,000	1,400	200	-	200	(80.00)
Trans frm Property Appraiser	364	-	-	-	-	-	na
Trans frm Tax Collector	2,157	-	-	-	-	-	na
Carry Forward	334,600	195,100	346,200	18,200	-	18,200	(90.67)
Less 5% Required By Law	-	(14,500)	-	(16,800)	-	(16,800)	15.86
Total Funding	628,210	468,800	623,300	336,400	-	336,400	(28.2%)

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Bayshore/Avalon Beautification (163)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this MSTU include beautification and maintenance of medians and other public areas within the district.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	260,747	698,300	585,600	671,200	-	671,200	(3.88)
Indirect Cost Reimburs	11,200	7,600	7,600	11,200	-	11,200	47.37
Capital Outlay	773,916	3,248,900	113,700	3,634,000	-	3,634,000	11.85
Trans to Property Appraiser	7,662	8,500	8,500	9,100	-	9,100	7.06
Trans to Tax Collector	17,340	21,600	21,600	22,700	-	22,700	5.09
Trans to 187 Bayshore Redev Fd	125,500	125,500	125,500	125,500	-	125,500	0
Total Appropriations	1,196,364	4,110,400	862,500	4,473,700	-	4,473,700	8.8%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	804,823	864,100	829,500	907,000	-	907,000	4.96
Delinquent Ad Valorem Taxes	810	-	-	-	-	-	na
Miscellaneous Revenues	73,075	-	-	-	-	-	na
Interest/Misc	20,554	7,500	18,000	18,500	-	18,500	146.67
Trans frm Property Appraiser	1,088	-	-	-	-	-	na
Trans frm Tax Collector	6,426	-	-	-	-	-	na
Carry Forward	3,899,100	3,282,400	3,609,500	3,594,500	-	3,594,500	9.51
Less 5% Required By Law	-	(43,600)	-	(46,300)	-	(46,300)	6.19
Total Funding	4,805,876	4,110,400	4,457,000	4,473,700	-	4,473,700	8.8%

Haldeman Creek MSTU (164)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this MSTU include dredging of the Haldeman Creek waterway and maintenance within the defined area.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	160	23,100	500	23,100	-	23,100	0
Indirect Cost Reimburs	500	500	500	200	-	200	(60.00)
Trans to Property Appraiser	470	500	500	700	-	700	40.00
Trans to Tax Collector	1,351	1,500	1,500	1,700	-	1,700	13.33
Trans to 187 Bayshore Redev Fd	11,300	11,300	11,300	11,300	-	11,300	0
Reserves for Capital	-	235,200	-	278,900	-	278,900	18.58
Total Appropriations	13,781	272,100	14,300	315,900	-	315,900	16.1%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	48,232	53,600	51,500	59,300	-	59,300	10.63
Delinquent Ad Valorem Taxes	114	-	-	-	-	-	na
Interest/Misc	1,007	500	900	1,200	-	1,200	140.00
Trans frm Property Appraiser	66	-	-	-	-	-	na
Trans frm Tax Collector	497	-	-	-	-	-	na
Carry Forward	184,200	220,700	220,400	258,500	-	258,500	17.13
Less 5% Required By Law	-	(2,700)	-	(3,100)	-	(3,100)	14.81
Total Funding	234,117	272,100	272,800	315,900	-	315,900	16.1%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Rock Road MSTU (165)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this MSTU include roadway and drainage improvements and maintenance.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	6,017	65,300	9,000	27,400	-	27,400	(58.04)
Indirect Cost Reimburs	600	600	600	300	-	300	(50.00)
Capital Outlay	-	-	285,000	-	-	-	na
Advance/Repay to 111 Unincrp Gen Fd	-	-	-	51,200	-	51,200	na
Trans to Property Appraiser	276	300	300	300	-	300	0
Trans to Tax Collector	870	1,200	1,200	1,200	-	1,200	0
Trans to 111 Unincorp Gen Fd	1,400	2,600	2,600	2,600	-	2,600	0
Total Appropriations	9,163	70,000	298,700	83,000	-	83,000	18.6%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	29,015	30,100	25,000	33,200	-	33,200	10.30
Interest/Misc	169	-	100	-	-	-	na
Advance/Repay fm 111 Unincrp Gen Fd	-	-	285,000	-	-	-	na
Trans frm Property Appraiser	38	-	-	-	-	-	na
Trans frm Tax Collector	323	-	-	-	-	-	na
Carry Forward	19,700	41,400	40,100	51,500	-	51,500	24.40
Less 5% Required By Law	-	(1,500)	-	(1,700)	-	(1,700)	13.33
Total Funding	49,245	70,000	350,200	83,000	-	83,000	18.6%

Radio Road East Beautification MSTU (166)

Fund Type: **Special Revenue**

Description: **The Radio Road East Beautification Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing landscape improvement within the Unit.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	63,708	94,000	90,100	123,300	-	123,300	31.17
Indirect Cost Reimburs	1,100	2,600	2,600	1,300	-	1,300	(50.00)
Trans to Property Appraiser	745	2,000	2,000	2,200	-	2,200	10.00
Trans to Tax Collector	1,722	2,700	2,700	3,500	-	3,500	29.63
Trans to 111 Unincorp Gen Fd	24,200	24,200	24,200	24,500	-	24,500	1.24
Total Appropriations	91,475	125,500	121,600	154,800	-	154,800	23.3%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	80,315	93,400	89,600	138,500	-	138,500	48.29
Interest/Misc	454	-	200	-	-	-	na
Trans frm Property Appraiser	108	-	-	-	-	-	na
Trans frm Tax Collector	639	-	-	-	-	-	na
Carry Forward	65,000	36,800	55,100	23,300	-	23,300	(36.68)
Less 5% Required By Law	-	(4,700)	-	(7,000)	-	(7,000)	48.94
Total Funding	146,517	125,500	144,900	154,800	-	154,800	23.3%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Teen Court (171)

Fund Type: **Special Revenue**

Description: **To provide a diversionary program for first-time juvenile misdemeanor offenders and court education programs for student volunteers. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	76,132	77,800	77,800	78,800	-	78,800	1.29
Operating Expense	2,339	3,200	3,200	3,800	-	3,800	18.75
Remittances	3,000	3,000	3,000	3,000	-	3,000	0
Total Appropriations	81,471	84,000	84,000	85,600	-	85,600	1.9%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Fines & Forfeitures	67,266	69,000	65,000	65,000	-	65,000	(5.80)
Miscellaneous Revenues	1,200	-	-	-	-	-	na
Interest/Misc	15	-	-	-	-	-	na
Trans fm 681 Court Admin	17,000	11,900	17,300	23,900	-	23,900	100.84
Carry Forward	(2,200)	6,600	1,700	-	-	-	(100.00)
Less 5% Required By Law	-	(3,500)	-	(3,300)	-	(3,300)	(5.71)
Total Funding	83,281	84,000	84,000	85,600	-	85,600	1.9%

Conservation Collier - Land Acquisition (172)

Fund Type: **Special Revenue**

Description: **To acquire environmentally sensitive lands through the development and implementation of innovative purchase strategies designed to promote conservation, and restoration of County's natural resources.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Indirect Cost Reimburs	-	-	-	200	-	200	na
Capital Outlay	-	403,300	-	418,300	-	418,300	3.72
Trans to Property Appraiser	88,334	-	-	-	-	-	na
Trans to 174 Consvr Collier Maint	4,500,000	-	-	-	-	-	na
Reserves for Contingencies	-	4,000	-	4,100	-	4,100	2.50
Reserves for Capital	-	-	-	124,400	-	124,400	na
Total Appropriations	4,588,334	407,300	-	547,000	-	547,000	34.3%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	105,379	-	-	-	-	-	na
Interest/Misc	6,470	-	2,700	2,600	-	2,600	na
Carry Forward	5,018,400	407,300	541,900	544,600	-	544,600	33.71
Less 5% Required By Law	-	-	-	(200)	-	(200)	na
Total Funding	5,130,249	407,300	544,600	547,000	-	547,000	34.3%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Driver Education (173)

Fund Type: **Special Revenue**

Description: **Established in FY 04, this fund accounts for the \$5.00 surcharge on all moving and non-moving civil traffic infractions excluding parking violations filed in County Court. Proceeds fund driver education programs in both public and non-public high schools.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Indirect Cost Reimburs	1,300	1,400	1,400	900	-	900	(35.71)
Remittances	164,800	177,500	172,100	129,700	-	129,700	(26.93)
Reserves for Contingencies	-	9,000	-	6,600	-	6,600	(26.67)
Reserves for Cash Flow	-	106,900	-	95,100	-	95,100	(11.04)
Total Appropriations	166,100	294,800	173,500	232,300	-	232,300	(21.2%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	162,991	171,000	144,000	144,000	-	144,000	(15.79)
Interest/Misc	719	600	500	400	-	400	(33.33)
Carry Forward	126,400	131,800	124,100	95,100	-	95,100	(27.85)
Less 5% Required By Law	-	(8,600)	-	(7,200)	-	(7,200)	(16.28)
Total Funding	290,109	294,800	268,600	232,300	-	232,300	(21.2%)

Conservation Collier Maintenance (174)

Fund Type: **Special Revenue**

Description: **To manage and maintain acquired environmentally sensitive lands in perpetuity through the development and implementation of plans and programs that are designed to protect, conserve, and restore the County's natural resources.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	349,888	270,600	268,800	275,000	-	275,000	1.63
Operating Expense	471,496	600,000	612,000	438,100	-	438,100	(26.98)
Indirect Cost Reimburs	47,600	51,300	51,300	21,200	-	21,200	(58.67)
Capital Outlay	-	6,100	8,500	28,000	-	28,000	359.02
Trans to 179 Consvr Collier Proj	95,500	330,000	330,000	-	-	-	(100.00)
Trans to 710 Pub Serv Match	-	-	15,000	-	-	-	na
Trans to 674 Carr Pres	1,827,400	-	-	-	-	-	na
Reserves for Contingencies	-	92,800	-	76,000	-	76,000	(18.10)
Reserves for Capital	-	31,740,200	-	-	-	-	(100.00)
Restricted for Unfunded Requests	-	-	-	32,078,000	-	32,078,000	na
Total Appropriations	2,791,884	33,091,000	1,285,600	32,916,300	-	32,916,300	(0.5%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	1,295	-	(200)	-	-	-	na
Delinquent Ad Valorem Taxes	29,476	-	2,900	-	-	-	na
Charges For Services	720	9,000	400	-	-	-	(100.00)
Miscellaneous Revenues	98,543	27,200	31,900	27,200	-	27,200	0
Interest/Misc	161,154	148,800	156,300	161,100	-	161,100	8.27
Trans fm 172 Conserv Collier Fd	4,500,000	-	-	-	-	-	na
Trans fm 179 Consvr Maint	-	-	-	500,000	-	500,000	na
Trans fm 272 Conserv Co GO Bd	-	54,000	54,000	84,900	-	84,900	57.22
Trans fm 273 Conservation Collier	34,900	37,200	37,100	200	-	200	(99.46)
Trans fm 474 Solid Waste Cap	600,000	500,000	701,600	-	-	-	(100.00)
Trans fm 703/704 Ad Srv Grants	334	300	300	-	-	-	(100.00)
Carry Forward	29,819,200	32,323,700	32,453,700	32,152,400	-	32,152,400	(0.53)
Less 5% Required By Law	-	(9,200)	-	(9,500)	-	(9,500)	3.26
Total Funding	35,245,621	33,091,000	33,438,000	32,916,300	-	32,916,300	(0.5%)

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Court Information Technology Fee (178)

Fund Type: **Special Revenue**

Description: **Funding is provided by a \$2 service charge for recording documents or instruments as listed in S.28.222 F.S. These funds are used to support court-related technology throughout the various entities of the Court.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	69,183	77,300	77,300	82,000	-	82,000	6.08
Operating Expense	588,667	717,700	709,300	716,900	-	716,900	(0.11)
Indirect Cost Reimburs	15,900	22,400	22,400	10,700	-	10,700	(52.23)
Capital Outlay	68,792	75,300	77,800	140,800	-	140,800	86.99
Reserves for Contingencies	-	45,500	-	47,600	-	47,600	4.62
Reserves for Capital	-	632,500	-	531,500	-	531,500	(15.97)
Total Appropriations	742,541	1,570,700	886,800	1,529,500	-	1,529,500	(2.6%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	770,294	750,000	750,000	750,000	-	750,000	0
Interest/Misc	4,725	3,100	5,000	3,800	-	3,800	22.58
Carry Forward	912,700	855,100	945,200	813,400	-	813,400	(4.88)
Less 5% Required By Law	-	(37,500)	-	(37,700)	-	(37,700)	0.53
Total Funding	1,687,719	1,570,700	1,700,200	1,529,500	-	1,529,500	(2.6%)

Conservation Collier Projects (179)

Fund Type: **Special Revenue**

Description: **This fund accounts for Conservation Collier Capital Improvement Projects**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Capital Outlay	1,689,416	330,000	363,400	40,000	-	40,000	(87.88)
Trans to 174 Consvr Collier Maint	-	-	-	500,000	-	500,000	na
Reserves for Capital	-	-	-	74,300	-	74,300	na
Total Appropriations	1,689,416	330,000	363,400	614,300	-	614,300	86.2%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	36,400	-	7,900	-	-	-	na
Interest/Misc	10,028	-	6,000	-	-	-	na
Trans fm 174 Conserv Collier Maint	95,500	330,000	330,000	-	-	-	(100.00)
Carry Forward	2,181,300	-	633,800	614,300	-	614,300	na
Total Funding	2,323,228	330,000	977,700	614,300	-	614,300	86.2%

Domestic Animal Services Donations (180)

Fund Type: **Special Revenue**

Description: **This fund was established to collect and monitor donations given to Domestic Animal Services by private citizens and/or organizations for the benefit of animals and their needs.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	29,717	22,200	51,700	24,800	-	24,800	11.71
Reserves for Contingencies	-	60,600	-	2,400	-	2,400	(96.04)
Restricted for Unfunded Requests	-	-	-	108,700	-	108,700	na
Total Appropriations	29,717	82,800	51,700	135,900	-	135,900	64.1%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	86,397	20,000	30,000	30,000	-	30,000	50.00
Interest/Misc	455	-	-	-	-	-	na
Carry Forward	72,000	63,800	129,100	107,400	-	107,400	68.34
Less 5% Required By Law	-	(1,000)	-	(1,500)	-	(1,500)	50.00
Total Funding	158,851	82,800	159,100	135,900	-	135,900	64.1%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Court Maintenance Fund (181)

Fund Type: **Special Revenue**

Description: **This fund accounts for the revenue specifically created to fund State Court Facilities. On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	54,392	616,200	619,600	307,500	-	307,500	(50.10)
Capital Outlay	76,807	2,277,000	2,529,800	-	-	-	(100.00)
Reserves for Contingencies	-	289,300	-	30,700	-	30,700	(89.39)
Reserves for Capital	-	3,674,500	-	4,433,000	-	4,433,000	20.64
Total Appropriations	131,199	6,857,000	3,149,400	4,771,200	-	4,771,200	(30.4%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Fines & Forfeitures	1,013,318	1,090,000	900,000	945,000	-	945,000	(13.30)
Interest/Misc	26,579	15,000	20,000	20,000	-	20,000	33.33
Carry Forward	5,175,100	5,807,200	6,083,800	3,854,400	-	3,854,400	(33.63)
Less 5% Required By Law	-	(55,200)	-	(48,200)	-	(48,200)	(12.68)
Total Funding	6,214,998	6,857,000	7,003,800	4,771,200	-	4,771,200	(30.4%)

TDC Beach Park Facilities (183)

Fund Type: **Special Revenue**

Description: **This fund accounts for the portion of Tourist Development dollars devoted to funding beach access projects throughout Collier County. Funding is provided by 1/3 of all Category A TDC dollars.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	415,243	50,000	70,100	525,000	-	525,000	950.00
Indirect Cost Reimburs	13,300	13,100	13,100	11,600	-	11,600	(11.45)
Capital Outlay	722,153	800,000	4,694,200	672,000	-	672,000	(16.00)
Trans to Tax Collector	17,131	20,000	20,000	20,000	-	20,000	0
Trans to 184 TDC Promo	-	50,000	50,000	60,000	-	60,000	20.00
Reserves for Contingencies	-	86,300	-	120,900	-	120,900	40.09
Reserves for Capital	-	7,875,500	-	8,487,200	-	8,487,200	7.77
Total Appropriations	1,167,828	8,894,900	4,847,400	9,896,700	-	9,896,700	11.3%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Tourist Devel Tax	856,570	763,100	931,000	877,600	-	877,600	15.00
Interest/Misc	64,393	50,000	60,000	60,000	-	60,000	20.00
Trans frm Tax Collector	7,687	-	-	-	-	-	na
Carry Forward	13,166,200	8,122,500	12,862,500	9,006,100	-	9,006,100	10.88
Less 5% Required By Law	-	(40,700)	-	(47,000)	-	(47,000)	15.48
Total Funding	14,094,850	8,894,900	13,853,500	9,896,700	-	9,896,700	11.3%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

TDC Tourism Promotion Fund (184)

Fund Type: **Special Revenue**

Description: **This fund accounts for the portion of tourist development tax dollars that fund marketing and promotion activities. The tourist tax is 4% and is levied against short-term (6 month or less) rentals that include hotel, motel rooms, condominiums and houses, campgrounds and other lodgings.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	5,374,295	8,147,800	8,147,900	9,290,900	-	9,290,900	14.03
Indirect Cost Reimburs	39,700	29,700	29,700	61,700	-	61,700	107.74
Trans to Tax Collector	134,345	118,000	137,600	137,600	-	137,600	16.61
Trans to 196 TDC Eco Disaster	-	-	-	3,432,500	-	3,432,500	na
Reserves for Contingencies	-	829,500	-	109,300	-	109,300	(86.82)
Restricted for Unfunded Requests	-	-	-	400,000	-	400,000	na
Reserves for Cash Flow	-	273,600	-	-	-	-	(100.00)
Total Appropriations	5,548,340	9,398,600	8,315,200	13,432,000	-	13,432,000	42.9%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Tourist Devel Tax	6,717,264	5,984,200	7,300,700	6,881,900	-	6,881,900	15.00
Miscellaneous Revenues	18,218	35,000	32,000	-	-	-	(100.00)
Interest/Misc	18,021	11,000	30,000	30,000	-	30,000	172.73
Trans frm Tax Collector	35,457	-	-	-	-	-	na
Trans fm 183 TDC Beach Pk	-	50,000	50,000	60,000	-	60,000	20.00
Trans fm 194 TDC Prom Fd	-	411,400	946,800	631,400	-	631,400	53.48
Trans fm 195 TDC Cap Fd	-	87,300	87,300	90,000	-	90,000	3.09
Trans fm 196 TDC Dis	95,800	3,300	3,300	12,000	-	12,000	263.64
Carry Forward	3,564,400	3,113,300	5,937,400	6,072,300	-	6,072,300	95.04
Less 5% Required By Law	-	(296,900)	-	(345,600)	-	(345,600)	16.40
Total Funding	10,449,161	9,398,600	14,387,500	13,432,000	-	13,432,000	42.9%

TDC - Engineering (185)

Fund Type: **Special Revenue**

Description: **This fund was created to provide for management and administration of Tourist Development Tax (TDC) Category A funded beach renourishment projects, beach and pass monitoring and maintenance as well as beach park facilities projects. The principal source of funding is a transfer from TDC Beach Renourishment Fund 195.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	453,446	481,100	466,700	495,400	50,700	546,100	13.51
Operating Expense	109,678	115,800	112,600	116,600	1,000	117,600	1.55
Indirect Cost Reimburs	46,100	43,900	43,900	45,200	-	45,200	2.96
Capital Outlay	3,967	5,000	5,000	-	-	-	(100.00)
Trans to 113 Com Dev Fd	10,000	10,000	10,000	10,000	-	10,000	0
Reserves for Contingencies	-	44,400	-	23,700	-	23,700	(46.62)
Total Appropriations	623,191	700,200	638,200	690,900	51,700	742,600	6.1%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	118	-	-	-	-	-	na
Interest/Misc	671	300	600	300	-	300	0
Trans fm 195 TDC Cap Fd	643,300	643,300	643,300	643,300	25,800	669,100	4.01
Carry Forward	47,600	56,600	67,500	47,300	25,900	73,200	29.33
Total Funding	691,689	700,200	711,400	690,900	51,700	742,600	6.1%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Immokalee Redevelopment (186)

Fund Type: **Special Revenue**

Description: **Established in FY 01 to implement the Immokalee Component Section of the Collier County Community Redevelopment Plan adopted by the Community Redevelopment Agency (CRA).**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	299,920	335,200	263,100	261,200	-	261,200	(22.08)
Operating Expense	90,389	110,200	120,200	157,200	-	157,200	42.65
Indirect Cost Reimburs	60,800	26,500	26,500	52,700	-	52,700	98.87
Grants and Aid	31,620	35,000	55,000	55,000	-	55,000	57.14
Advance/Repay to 111 Unincrp Gen Fd	-	-	-	30,000	-	30,000	na
Trans to 705 Housing Grants	-	-	192,700	-	-	-	na
Trans to 715 Im CRA Grants	-	-	76,200	-	-	-	na
Reserves for Contingencies	-	50,600	-	52,300	-	52,300	3.36
Reserves for Capital	-	19,900	-	69,000	-	69,000	246.73
Total Appropriations	482,729	577,400	733,700	677,400	-	677,400	17.3%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	1,660	1,000	1,000	800	-	800	(20.00)
Advance/Repay fm 111 Unincrp Gen Fd	-	-	268,900	-	-	-	na
Trans fm 001 Gen Fund	266,300	296,400	296,400	366,600	-	366,600	23.68
Trans fm 111 MSTD Gen Fd	53,500	59,600	59,600	73,700	-	73,700	23.66
Trans fm 162 Immokalee Beaut Fd	76,000	76,000	76,000	85,000	-	85,000	11.84
Carry Forward	268,500	144,500	183,200	151,400	-	151,400	4.78
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0
Total Funding	665,960	577,400	885,100	677,400	-	677,400	17.3%

Bayshore/Gateway Triangle Redevelopment (187)

Fund Type: **Special Revenue**

Description: **Established in FY 01 to implement the Bayshore/Gateway Triangle Component Section of the Collier County Community Redevelopment Plan adopted by the Community Redevelopment Agency (CRA).**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	248,351	257,500	256,300	273,700	-	273,700	6.29
Operating Expense	94,445	176,000	173,100	175,700	-	175,700	(0.17)
Indirect Cost Reimburs	39,600	30,000	30,000	52,400	-	52,400	74.67
Grants and Aid	7,050	25,000	15,000	15,000	-	15,000	(40.00)
Trans to 287 CRA Loan	1,195,347	905,700	1,030,700	858,500	-	858,500	(5.21)
Reserves for Contingencies	-	48,800	-	51,600	-	51,600	5.74
Reserves for Capital	-	352,900	-	410,000	-	410,000	16.18
Total Appropriations	1,584,794	1,795,900	1,505,100	1,836,900	-	1,836,900	2.3%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	647,914	318,500	335,300	150,000	-	150,000	(52.90)
Interest/Misc	3,036	2,000	2,000	2,200	-	2,200	10.00
Trans fm 001 Gen Fund	785,000	840,900	840,900	936,100	-	936,100	11.32
Trans fm 111 MSTD Gen Fd	157,700	168,900	168,900	188,100	-	188,100	11.37
Trans fm 163 Baysh/Av Beaut Fd	125,500	125,500	125,500	125,500	-	125,500	0
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0
Trans fm 717/718 Baysh CRA Grants	-	500	500	-	-	-	(100.00)
Carry Forward	306,800	344,300	452,400	431,700	-	431,700	25.38
Less 5% Required By Law	-	(16,000)	-	(8,000)	-	(8,000)	(50.00)
Total Funding	2,037,250	1,795,900	1,936,800	1,836,900	-	1,836,900	2.3%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

800 MHz Intergovernmental Radio Communication Program (188)

Fund Type: **Special Revenue**

Description: **Provides funding for operating and maintenance costs of the 800 MHz radio system. Revenue is generated from a \$12.50 surcharge on moving traffic violations. A transfer from the General Fund is required to fully fund the operational costs for the 800 MHz radio system.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	1,157,828	1,219,700	1,202,100	1,230,500	-	1,230,500	0.89
Indirect Cost Reimburs	12,700	11,000	11,000	9,800	-	9,800	(10.91)
Capital Outlay	28,114	-	-	-	-	-	na
Total Appropriations	1,198,642	1,230,700	1,213,100	1,240,300	-	1,240,300	0.8%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	286,728	306,600	290,700	295,700	-	295,700	(3.56)
Miscellaneous Revenues	161,675	128,600	128,600	131,000	-	131,000	1.87
Interest/Misc	606	500	700	300	-	300	(40.00)
Reimb From Other Depts	133,594	130,000	130,000	130,000	-	130,000	0
Trans fm 001 Gen Fund	576,400	632,900	632,900	673,500	-	673,500	6.41
Carry Forward	101,000	53,900	61,400	31,200	-	31,200	(42.12)
Less 5% Required By Law	-	(21,800)	-	(21,400)	-	(21,400)	(1.83)
Total Funding	1,260,002	1,230,700	1,244,300	1,240,300	-	1,240,300	0.8%

E911 Wireless Emergency Phone System (189)

Fund Type: **Special Revenue**

Description: **Established to provide for costs associated with the Emergency 911 telephone system. This fund contains residual collections to be spent down pursuant to Florida Statutes. Revenues are currently being posted into Fund 611.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Remittances	41,610	-	569,500	5,600	-	5,600	na
Total Appropriations	41,610	-	569,500	5,600	-	5,600	na
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	2,882	2,800	4,000	4,000	-	4,000	42.86
Carry Forward	606,000	(2,700)	567,300	1,800	-	1,800	(166.67)
Less 5% Required By Law	-	(100)	-	(200)	-	(200)	100.00
Total Funding	608,882	-	571,300	5,600	-	5,600	na

Miscellaneous Florida Statutes Fund (190)

Fund Type: **Special Revenue**

Description: **Accounts for revenues generated by concession fees from the County's Government Complex Snack Bar to be used to improve handicapped and general accessibility to government facilities.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	-	31,300	31,300	77,600	-	77,600	147.92
Capital Outlay	-	-	-	8,000	-	8,000	na
Total Appropriations	-	31,300	31,300	85,600	-	85,600	173.5%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	20,111	19,200	19,200	19,200	-	19,200	0
Interest/Misc	317	200	400	100	-	100	(50.00)
Carry Forward	58,500	12,900	79,000	67,300	-	67,300	421.71
Less 5% Required By Law	-	(1,000)	-	(1,000)	-	(1,000)	0
Total Funding	78,928	31,300	98,600	85,600	-	85,600	173.5%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

State Housing Incentive Partnership (191)

Fund Type: **Special Revenue**

Description: **Grant funds used to provide affordable housing strategies such as impact fee waivers and deferrals, housing rehabilitation and down payment/closing cost assistance. All the grants have been moved to the Grant Fund 791.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	(317)	-	-	-	-	-	na
Trans to 791 SHIP Grant	600	-	-	-	-	-	na
Total Appropriations	283	-	-	-	-	-	na

Court Innovations (192)

Fund Type: **Special Revenue**

Description: **Provides guardianship services to indigent, incapacitated adults. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	189,000	193,000	193,000	193,000	-	193,000	0
Total Appropriations	189,000	193,000	193,000	193,000	-	193,000	0 %
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Fines & Forfeitures	67,265	69,000	65,000	65,000	-	65,000	(5.80)
Interest/Misc	61	-	-	-	-	-	na
Trans fm 681 Court Admin	115,600	127,500	126,200	131,300	-	131,300	2.98
Carry Forward	2,700	-	1,800	-	-	-	na
Less 5% Required By Law	-	(3,500)	-	(3,300)	-	(3,300)	(5.71)
Total Funding	185,627	193,000	193,000	193,000	-	193,000	0 %

TDC Category C - Non County Museum (193)

Fund Type: **Special Revenue**

Description: **This fund distributes monies on a grant request basis to non-county museum facilities. The tourist tax is 4% and is levied against short-term (6 month or less) rentals that include hotel, motel rooms, condominiums and houses, campgrounds and other lodgings.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Indirect Cost Reimburs	2,000	1,400	1,400	700	-	700	(50.00)
Remittances	48,718	1,279,900	200,000	40,000	-	40,000	(96.87)
Trans to Tax Collector	9,117	8,600	9,300	9,300	-	9,300	8.14
Restricted for Unfunded Requests	-	-	-	1,772,200	-	1,772,200	na
Total Appropriations	59,835	1,289,900	210,700	1,822,200	-	1,822,200	41.3%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Tourist Devel Tax	455,842	406,100	495,400	467,000	-	467,000	15.00
Interest/Misc	3,477	4,000	5,400	6,000	-	6,000	50.00
Trans fm Tax Collector	3,378	-	-	-	-	-	na
Trans fm 198 Museum Fd	-	-	-	140,700	-	140,700	na
Carry Forward	542,800	900,300	942,200	1,232,300	-	1,232,300	36.88
Less 5% Required By Law	-	(20,500)	-	(23,800)	-	(23,800)	16.10
Total Funding	1,005,497	1,289,900	1,443,000	1,822,200	-	1,822,200	41.3%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

TDC - Administration & Operations (194)

Fund Type: **Special Revenue**

Description: **This fund was established to monitor special events and promotion of the County. The tourist tax is 4% and is levied against short-term (6 months or less) rentals that include hotel and motel rooms, condominiums and houses, campgrounds, and other lodgings.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	872,896	902,900	882,300	928,000	89,500	1,017,500	12.69
Operating Expense	340,848	466,300	465,200	474,800	(45,000)	429,800	(7.83)
Indirect Cost Reimburs	57,300	61,000	61,000	54,300	-	54,300	(10.98)
Capital Outlay	33,173	15,000	15,000	4,000	-	4,000	(73.33)
Trans to Tax Collector	44,467	42,000	45,500	45,500	-	45,500	8.33
Trans to 113 Com Dev Fd	58,000	-	-	-	-	-	na
Trans to 184 TDC Promo	-	411,400	946,800	631,400	-	631,400	53.48
Reserves for Attrition	-	(15,000)	-	(16,700)	-	(16,700)	11.33
Total Appropriations	1,406,683	1,883,600	2,415,800	2,121,300	44,500	2,165,800	15.0%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Tourist Devel Tax	2,223,332	1,980,700	2,416,500	2,233,300	44,500	2,277,800	15.00
Miscellaneous Revenues	8	-	-	-	-	-	na
Interest/Misc	3,472	2,000	4,400	2,000	-	2,000	0
Trans frm Tax Collector	16,478	-	-	-	-	-	na
Carry Forward	(4,500)	-	(5,100)	-	-	-	na
Less 5% Required By Law	-	(99,100)	-	(114,000)	-	(114,000)	15.04
Total Funding	2,238,789	1,883,600	2,415,800	2,121,300	44,500	2,165,800	15.0%

TDC - Beach Renourishment (195)

Fund Type: **Special Revenue**

Description: **This fund is dedicated to beach renourishment activities. The tourist tax is 4% and is levied against short-term (6 months or less) rentals that include hotel and motel rooms, condominiums and houses, campgrounds, and other lodgings.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	104,080	-	35,000	-	-	-	na
Operating Expense	2,103,217	1,589,000	2,408,100	3,022,200	-	3,022,200	90.20
Indirect Cost Reimburs	31,300	62,100	62,100	68,700	-	68,700	10.63
Capital Outlay	8,829,886	3,501,000	4,640,300	3,079,000	-	3,079,000	(12.05)
Trans to Tax Collector	140,909	145,000	145,000	145,000	-	145,000	0
Trans to 001 General Fund	160,000	160,000	160,000	164,800	-	164,800	3.00
Trans to 184 TDC Promo	-	87,300	87,300	90,000	-	90,000	3.09
Trans to 185 TDC Eng	643,300	643,300	643,300	669,100	-	669,100	4.01
Reserves for Reimb to State	-	13,200,000	-	13,200,000	-	13,200,000	0
Reserves for Capital	-	8,181,200	-	10,597,600	-	10,597,600	29.54
Total Appropriations	12,012,692	27,568,900	8,181,100	31,036,400	-	31,036,400	12.6%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Tourist Devel Tax	7,045,463	6,276,600	7,657,500	7,218,100	-	7,218,100	15.00
Intergovernmental Revenues	38,556	-	-	-	-	-	na
Miscellaneous Revenues	349,030	-	-	-	-	-	na
Interest/Misc	124,771	87,300	90,000	90,000	-	90,000	3.09
Reimb From Other Depts	483,824	-	-	-	-	-	na
Trans frm Tax Collector	63,227	-	-	-	-	-	na
Carry Forward	28,559,500	21,523,200	24,527,400	24,093,800	-	24,093,800	11.94
Less 5% Required By Law	-	(318,200)	-	(365,500)	-	(365,500)	14.86
Total Funding	36,664,372	27,568,900	32,274,900	31,036,400	-	31,036,400	12.6%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

TDC - Disaster Recovery (196)

Fund Type: **Special Revenue**

Description: **This fund was established to promote and regenerate tourism after a natural disaster. The tourist tax is 4% and is levied against short-term (6 months or less) rentals that include hotel and motel rooms, condominiums and houses, campgrounds, and other lodgings.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Indirect Cost Reimburs	2,100	2,600	2,600	100	-	100	(96.15)
Trans to 184 TDC Promo	95,800	3,300	3,300	12,000	-	12,000	263.64
Reserves for Capital	-	500,000	-	2,696,700	-	2,696,700	439.34
Restricted for Unfunded Requests	-	268,100	-	1,500,000	-	1,500,000	459.49
Total Appropriations	97,900	774,000	5,900	4,208,800	-	4,208,800	443.8%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	4,247	3,300	3,300	12,000	-	12,000	263.64
Trans fm 184 TDC Promo	-	-	-	3,432,500	-	3,432,500	na
Carry Forward	865,500	770,900	767,600	765,000	-	765,000	(0.77)
Less 5% Required By Law	-	(200)	-	(700)	-	(700)	250.00
Total Funding	869,747	774,000	770,900	4,208,800	-	4,208,800	443.8%

Museum (198)

Fund Type: **Special Revenue**

Description: **Established for operations of the Collier County Museum. The principal funding source is tourist tax revenues.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	940,012	1,027,200	1,022,200	1,066,900	54,400	1,121,300	9.16
Operating Expense	445,631	475,300	501,400	514,300	-	514,300	8.21
Indirect Cost Reimburs	170,300	219,800	219,800	244,900	-	244,900	11.42
Capital Outlay	-	-	63,000	2,000	-	2,000	na
Trans to Tax Collector	36,770	34,000	40,400	40,400	-	40,400	18.82
Trans to 193 TDC Museum	-	-	-	140,700	-	140,700	na
Trans to 314 Museum Cap	-	282,000	282,000	452,100	-	452,100	60.32
Reserves for Contingencies	-	38,100	-	51,700	-	51,700	35.70
Reserves for Cash Flow	-	200,000	-	200,000	-	200,000	0
Reserves for Attrition	-	(16,200)	-	(17,800)	-	(17,800)	9.88
Total Appropriations	1,592,712	2,260,200	2,128,800	2,695,200	54,400	2,749,600	21.7%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Tourist Devel Tax	1,838,488	1,637,900	1,998,200	1,883,500	-	1,883,500	14.99
Charges For Services	998	-	11,500	27,000	-	27,000	na
Miscellaneous Revenues	4,708	100,000	33,000	33,000	-	33,000	(67.00)
Interest/Misc	1,811	800	3,000	2,400	-	2,400	200.00
Trans fm Tax Collector	15,601	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	200,000	140,700	200,000	-	200,000	0
Carry Forward	376,300	408,800	643,400	646,600	54,400	701,000	71.48
Less 5% Required By Law	-	(87,300)	-	(97,300)	-	(97,300)	11.45
Total Funding	2,237,905	2,260,200	2,829,800	2,695,200	54,400	2,749,600	21.7%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

911 Emergency Phone System Enhancement (199)

Fund Type: **Special Revenue**

Description: **Established to provide for costs associated with the Emergency 911 telephone system. This fund contains residual collections to be spent down pursuant to Florida Statutes. Revenues are currently being posted into Fund 611.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Remittances	8,742	739,100	300,000	638,700	-	638,700	(13.58)
Total Appropriations	8,742	739,100	300,000	638,700	-	638,700	(13.6%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	4,547	2,100	5,000	5,000	-	5,000	138.10
Carry Forward	933,100	737,100	928,900	633,900	-	633,900	(14.00)
Less 5% Required By Law	-	(100)	-	(200)	-	(200)	100.00
Total Funding	937,647	739,100	933,900	638,700	-	638,700	(13.6%)

Gas Tax Revenue Refunding Bonds, Series 2003/2012 & 2005/2014 (212)

Fund Type: **Debt Service**

Description: **The Gas Tax Revenue Bonds, Series 2012 refunded the 2003 Road Improvement Refunding Revenue Bonds. Gas Tax Revenue Bonds, Series 2014 partially refunded the 2005 Gas Tax Revenue Bonds. Both the Series 2003 and Series 2005 Bonds provided funding for acquisition, construction, and reconstruction of roads and bridges and other transportation improvements. Revenues pledged include the 5-cent, 6-cent, 7th cent and 9th cent Gas Taxes with final maturity in June 2025.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Arbitrage Services	5,013	7,000	7,000	7,000	-	7,000	0
Payment to Escrow Agent	91,707,638	-	-	-	-	-	na
Debt Service	148,579	87,000	10,000	10,000	-	10,000	(88.51)
Debt Service - Principal	8,040,000	9,440,000	9,440,000	9,900,000	-	9,900,000	4.87
Debt Service - Interest Expense	4,017,956	3,697,200	3,697,200	3,242,000	-	3,242,000	(12.31)
Total Appropriations	103,919,186	13,231,200	13,154,200	13,159,000	-	13,159,000	(0.5%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	484	100	100	100	-	100	0
Bond Proceeds	89,780,000	-	-	-	-	-	na
Trans fm 313 Gas Tax Cap Fd	14,117,600	13,141,600	13,141,600	13,142,900	-	13,142,900	0.01
Carry Forward	49,600	89,500	28,500	16,000	-	16,000	(82.12)
Total Funding	103,947,684	13,231,200	13,170,200	13,159,000	-	13,159,000	(0.5%)

Sales Tax Revenue Refunding Bonds, Series 2003 (215)

Fund Type: **Debt Service**

Description: **These bonds refunded the 1986 sales tax bonds and financed the construction of the Development Services Building expansion/parking garage and Jail expansion/parking garage improvements. The revenue pledged was the half-cent sales tax. In FY 2012, these bonds were partially refunded and the balance was refunded in FY 2013. The Special Obligation Bonds, Series 2011 and Series 2013 are accounted for in Fund 298.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Arbitrage Services	2,506	-	-	-	-	-	na
Trans to 298 Sp Ob Bd '10	600	1,400	1,200	-	-	-	(100.00)
Total Appropriations	3,106	1,400	1,200	-	-	-	(100.0%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	8	100	-	-	-	-	(100.00)
Carry Forward	4,300	1,300	1,200	-	-	-	(100.00)
Total Funding	4,308	1,400	1,200	-	-	-	(100.0%)

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Sales Tax Revenue Refunding Bonds, Series 2005 (216)

Fund Type: **Debt Service**

Description: **Bond proceeds were used to fund the construction of the North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, EOC and refinance Commercial Paper principal outstanding as of September 30, 2005. The revenue pledged was the half-cent sales tax. In FY 2012, these bonds were partially refunded and the balance was refunded in FY 2013. The Special Obligation Bonds, Series 2011 and Series 2013 are accounted for in Fund 298.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Arbitrage Services	2,506	-	-	-	-	-	na
Trans to 298 Sp Ob Bd '10	2,000	2,100	2,000	-	-	-	(100.00)
Total Appropriations	4,506	2,100	2,000	-	-	-	(100.0%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	(9)	100	-	-	-	-	(100.00)
Carry Forward	6,400	2,000	2,000	-	-	-	(100.00)
Total Funding	6,391	2,100	2,000	-	-	-	(100.0%)

Sales Tax Revenue Bonds Reserve, Series 2002/2003/2005 (217)

Fund Type: **Debt Service**

Description: **Based on the Debt Service Reserve requirements for the County's Capital Improvement Revenue Bonds (Series 2002/2003/2005) and the dramatic deterioration of the bond insurer's credit ratings, the County was obligated to allocate money for the parity Reserve Account. On March 24, 2009, agenda item 16(F)7, the Board approved funding the parity Reserve Account in the amount of \$8,026,972. On September 29, 2009, agenda item 16(F)5, the Board approved funding the balance in the amount of \$11,543,806, for a total of \$19,570,778. The monies allocated to fund the Reserve Account came from undesignated fund balances in the Collier County Water/Sewer District Capital and Solid Waste funds.**

Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	192	-	-	-	-	-	na
Total Funding	192	-	-	-	-	-	na

Caribbean Gardens General Obligation Bond Fund (220)

Fund Type: **Debt Service**

Description: **Fund the purchase of Caribbean Gardens.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans to 001 General Fund	1,300	3,300	2,200	1,400	-	1,400	(57.58)
Total Appropriations	1,300	3,300	2,200	1,400	-	1,400	(57.6%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	372	-	-	-	-	-	na
Delinquent Ad Valorem Taxes	1,009	1,500	700	1,500	-	1,500	0
Interest/Misc	5	200	-	-	-	-	(100.00)
Carry Forward	1,400	1,700	1,500	-	-	-	(100.00)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0
Total Funding	2,786	3,300	2,200	1,400	-	1,400	(57.6%)

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Naples Park Drainage Assessment Bonds, Series 1997 (226)

Fund Type: **Debt Service**

Description: **Ordinance 95-44 amended Ordinance 86-37 to provide for the assessment of the benefited properties in the Naples Park Area for the design, construction and financing of drainage and ditch enclosures in the vicinity of 91st / 92nd Avenue and 8th Street. The revenue pledged is a special assessment to the property owners within the MSBU, with final maturity in September 2012.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	-	11,800	-	12,000	-	12,000	1.69
Total Appropriations	-	11,800	-	12,000	-	12,000	1.7%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	57	-	100	100	-	100	na
Carry Forward	11,700	11,800	11,800	11,900	-	11,900	0.85
Total Funding	11,757	11,800	11,900	12,000	-	12,000	1.7%

Pine Ridge / Naples Production Park Assessment Bond, Series 1993 (232)

Fund Type: **Debt Service**

Description: **This special assessment bond, with final maturity in October 2013 was used to finance capital improvements within the respective industrial parks.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans to Property Appraiser	10,975	12,000	-	-	-	-	(100.00)
Trans to Tax Collector	-	15,000	-	-	-	-	(100.00)
Trans to 132 Pine Ridge	700,000	305,100	305,100	13,100	-	13,100	(95.71)
Trans to 138 Naples Prod Pk	-	-	-	650,000	-	650,000	na
Reserves for Debt Service	-	805,500	-	193,200	-	193,200	(76.01)
Total Appropriations	710,975	1,137,600	305,100	856,300	-	856,300	(24.7%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	7,462	4,200	4,500	4,000	-	4,000	(4.76)
Carry Forward	1,856,600	1,133,600	1,153,100	852,500	-	852,500	(24.80)
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0
Total Funding	1,864,062	1,137,600	1,157,600	856,300	-	856,300	(24.7%)

Euclid and Lakeland (253)

Fund Type: **Debt Service**

Description: **This special assessment bond was used to finance capital improvements within the respective residential area.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Reserves for Debt Service	-	89,500	-	90,100	-	90,100	0.67
Total Appropriations	-	89,500	-	90,100	-	90,100	0.7%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	432	500	500	500	-	500	0
Carry Forward	88,600	89,000	89,100	89,600	-	89,600	0.67
Total Funding	89,032	89,500	89,600	90,100	-	90,100	0.7%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Forest Lakes Roadway Limited General Obligation Bonds, 2007 (259)

Fund Type: **Debt Service**

Description: **This Limited General Obligation Bond, with final maturity in January 2022 was used to finance capital improvements within the respective residential area.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Arbitrage Services	2,506	3,500	3,500	3,500	-	3,500	0
Debt Service	371	1,000	-	-	-	-	(100.00)
Debt Service - Principal	390,000	410,000	410,000	425,000	-	425,000	3.66
Debt Service - Interest Expense	163,475	147,500	147,500	130,800	-	130,800	(11.32)
Trans to Property Appraiser	3,374	4,700	4,700	4,700	-	4,700	0
Trans to Tax Collector	8,535	12,100	12,100	12,800	-	12,800	5.79
Reserves for Debt Service	-	799,400	-	750,000	-	750,000	(6.18)
Reserves for Cash Flow	-	55,800	-	55,600	-	55,600	(0.36)
Total Appropriations	568,262	1,434,000	577,800	1,382,400	-	1,382,400	(3.6%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	355,746	405,900	389,600	428,600	-	428,600	5.59
Interest/Misc	4,368	1,000	2,300	2,000	-	2,000	100.00
Trans frm Property Appraiser	479	-	-	-	-	-	na
Trans frm Tax Collector	3,165	-	-	-	-	-	na
Trans fm 159 Forest Lake Fd	973,200	114,200	114,200	100,000	-	100,000	(12.43)
Carry Forward	176,200	933,200	944,900	873,200	-	873,200	(6.43)
Less 5% Required By Law	-	(20,300)	-	(21,400)	-	(21,400)	5.42
Total Funding	1,513,157	1,434,000	1,451,000	1,382,400	-	1,382,400	(3.6%)

Radio Road East MSTU Limited General Obligation Bond (266)

Fund Type: **Debt Service**

Description: **This bank loan , with final maturity in June 2022 was used to finance capital improvements within the respective residential area.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Arbitrage Services	2,506	3,000	3,000	3,000	-	3,000	0
Debt Service	-	2,800	-	2,800	-	2,800	0
Debt Service - Principal	48,951	50,700	50,700	52,500	-	52,500	3.55
Debt Service - Interest Expense	16,128	14,500	14,500	12,700	-	12,700	(12.41)
Trans to Property Appraiser	720	1,500	1,500	1,500	-	1,500	0
Trans to Tax Collector	1,637	2,900	2,900	2,900	-	2,900	0
Reserves for Future Debt Service	-	91,100	-	91,100	-	91,100	0
Reserves for Cash Flow	-	6,500	-	6,500	-	6,500	0
Total Appropriations	69,943	173,000	72,600	173,000	-	173,000	0 %
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	76,379	93,700	89,900	70,600	-	70,600	(24.65)
Interest/Misc	474	-	300	-	-	-	na
Trans frm Property Appraiser	103	-	-	-	-	-	na
Trans frm Tax Collector	607	-	-	-	-	-	na
Carry Forward	80,700	84,000	88,300	105,900	-	105,900	26.07
Less 5% Required By Law	-	(4,700)	-	(3,500)	-	(3,500)	(25.53)
Total Funding	158,263	173,000	178,500	173,000	-	173,000	0 %

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Conservation Collier Limited General Obligation Bonds, Series 2005A (272)

Fund Type: **Debt Service**

Description: **Voter approved debt to purchase environmentally sensitive land for Conservation Collier, bond service is through January 1, 2013.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans to Property Appraiser	45,424	-	-	-	-	-	na
Trans to 174 Consvr Collier Maint	-	54,000	54,000	84,900	-	84,900	57.22
Total Appropriations	45,424	54,000	54,000	84,900	-	84,900	57.2%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	815	-	-	-	-	-	na
Delinquent Ad Valorem Taxes	32,988	-	30,000	-	-	-	na
Interest/Misc	462	400	600	300	-	300	(25.00)
Carry Forward	119,200	53,600	108,000	84,600	-	84,600	57.84
Total Funding	153,465	54,000	138,600	84,900	-	84,900	57.2%

Conservation Collier Limited General Obligation Bonds, Series 2008 (273)

Fund Type: **Debt Service**

Description: **Voter approved debt to purchase approximately 2,511 acres of environmentally sensitive real property located in the Lake Trafford Area, commonly known as Pepper Ranch, for Conservation Collier. On April 12, 2011 the prepayment of bond service (previously through January 1, 2013) was approved.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans to 174 Consvr Collier Maint	34,900	37,200	37,100	200	-	200	(99.46)
Total Appropriations	34,900	37,200	37,100	200	-	200	(99.5%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	167	-	200	200	-	200	na
Carry Forward	71,600	37,200	36,900	-	-	-	(100.00)
Total Funding	71,767	37,200	37,100	200	-	200	(99.5%)

CRA Taxable Note (Fifth Third Bank), Series 2009 (287)

Fund Type: **Debt Service**

Description: **This Line of Credit, with final maturity in September 2014 was used to finance land acquisition and capital improvements within the Bayshore/Gateway Triangle Community Redevelopment Agency (CRA).**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Debt Service	-	1,000	1,000	1,000	-	1,000	0
Debt Service - Principal	793,503	504,000	629,000	504,000	-	504,000	0
Debt Service - Interest Expense	279,849	325,000	285,000	266,000	-	266,000	(18.15)
Reserves for Contingencies	-	25,000	-	84,000	-	84,000	236.00
Reserves for Debt Service	-	680,400	-	800,000	-	800,000	17.58
Total Appropriations	1,073,352	1,535,400	915,000	1,655,000	-	1,655,000	7.8%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	2,859	2,500	3,200	3,800	-	3,800	52.00
Trans fm 187 Bayshore Redev Fd	1,195,347	905,700	1,030,700	858,500	-	858,500	(5.21)
Carry Forward	549,200	627,400	674,000	792,900	-	792,900	26.38
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0
Total Funding	1,747,406	1,535,400	1,707,900	1,655,000	-	1,655,000	7.8%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Special Obligation Bonds, Series 2010, 2010B, 2011, and 213 (298)

Fund Type: **Debt Service**

Description: **These Special Obligation Bonds are pledging covenant to budget and appropriate non ad valorem revenues for the debt service. The 2010 bonds are payable through July 1, 2034 and the proceeds were used to refinance Commercial Paper principal. The 2010B bonds are payable through October 1, 2022 and the proceeds were used to refund the 2002 (Sales Tax) Capital Improvement Bonds. The 2011 bonds are payable through October 1, 2029 and the proceeds were used to partially refund the 2003 and 2005 (Sales Tax) Capital Improvement Bonds. The 2013 bonds are payable through October 1, 2035 and the proceeds were used to partially refund the 2003 and 2005 (Sales Tax) Capital Improvement Bonds.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Arbitrage Services	8,210	12,000	12,000	12,000	-	12,000	0
Debt Service	320	20,000	20,000	20,000	-	20,000	0
Debt Service - Principal	9,145,000	8,885,000	8,885,000	9,280,000	-	9,280,000	4.45
Debt Service - Interest Expense	9,673,870	9,425,700	9,425,700	9,019,800	-	9,019,800	(4.31)
Reserves for Debt Service	-	128,300	-	-	-	-	(100.00)
Reserves for Future Debt Service	-	1,672,800	-	1,431,700	-	1,431,700	(14.41)
Reserves for Cash Flow	-	1,423,500	-	1,565,000	-	1,565,000	9.94
Total Appropriations	18,827,400	21,567,300	18,342,700	21,328,500	-	21,328,500	(1.1%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	540	-	-	-	-	-	na
Interest/Misc	13,613	6,300	6,300	6,300	-	6,300	0
Trans fm 001 Gen Fund	3,657,700	3,079,600	3,079,600	3,077,500	-	3,077,500	(0.07)
Trans fm 101 Transp Op Fd	1,189,300	1,205,500	1,205,500	1,206,600	-	1,206,600	0.09
Trans fm 113 Comm Dev Fd	402,300	-	-	-	-	-	na
Trans fm 215 Debt Service	600	1,400	1,200	-	-	-	(100.00)
Trans fm 217 Debt Serv	2,000	2,100	2,000	-	-	-	(100.00)
Trans fm 306 Pk & Rec Cap	321,800	321,100	321,100	320,000	-	320,000	(0.34)
Trans fm 345 Pk & Rec Cap	130,000	150,000	150,000	150,000	-	150,000	0
Trans fm 346 Pks Unincorp Cap Fd	2,810,200	2,779,900	2,779,900	2,785,700	-	2,785,700	0.21
Trans fm 350 EMS Cap Fd	443,900	447,700	447,700	448,000	-	448,000	0.07
Trans fm 355 Library Cap Fd	1,162,600	1,161,000	1,161,000	1,159,300	-	1,159,300	(0.15)
Trans fm 381 Correctional Cap Fd	1,886,500	1,887,100	1,887,100	1,877,400	-	1,877,400	(0.51)
Trans fm 385 Law Enforc Cap Fd	2,649,000	2,656,600	2,656,600	1,872,700	-	1,872,700	(29.51)
Trans fm 390 Gen Gov Fac Cap Fd	4,334,500	4,382,700	4,382,700	5,169,400	-	5,169,400	17.95
Carry Forward	3,340,700	3,486,600	3,517,900	3,255,900	-	3,255,900	(6.62)
Less 5% Required By Law	-	(300)	-	(300)	-	(300)	0
Total Funding	22,345,253	21,567,300	21,598,600	21,328,500	-	21,328,500	(1.1%)

Collier County Government
Fiscal Year 2016 Fund Budget Summary

County-Wide Capital Projects (301)

Fund Type: **Capital Projects**

Description: **Accounts for non-growth related capital projects other than Parks, Museums, Roads and Stormwater. The principal funding source is an operating transfer from the General Fund (001).**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	892,862	1,090,600	2,488,000	2,252,900	-	2,252,900	106.57
Capital Outlay	3,397,149	7,490,000	13,479,800	7,699,600	-	7,699,600	2.80
Remittances	618,421	475,000	-	475,000	-	475,000	0
Advance/Repay to 350 EMS IF	167,500	1,799,800	1,799,800	150,700	-	150,700	(91.63)
Advance/Repay to 355 Lib IF	552,300	679,000	679,000	585,000	-	585,000	(13.84)
Advance/Repay to 381 Correctional	1,102,600	495,300	495,300	488,800	-	488,800	(1.31)
Advance/Repay to 385 Law Enf	55,500	2,058,900	2,058,900	1,616,400	-	1,616,400	(21.49)
Advance/Repay to 390 Gov't Fac	2,464,400	6,087,300	6,087,300	3,435,600	-	3,435,600	(43.56)
Trans to 620 Freedom Mem	-	-	600,000	-	-	-	na
Reserves for Contingencies	-	800,000	-	800,000	-	800,000	0
Total Appropriations	9,250,731	20,975,900	27,688,100	17,504,000	-	17,504,000	(16.6%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	186,211	-	-	-	-	-	na
Interest/Misc	40,141	25,000	25,000	25,000	-	25,000	0
Trans fm 001 Gen Fund	10,183,700	18,908,900	18,908,900	16,954,000	-	16,954,000	(10.34)
Trans fm 113 Comm Dev Fd	-	-	-	49,600	-	49,600	na
Carry Forward	8,120,100	2,043,200	9,230,800	476,600	-	476,600	(76.67)
Less 5% Required By Law	-	(1,200)	-	(1,200)	-	(1,200)	0
Total Funding	18,530,153	20,975,900	28,164,700	17,504,000	-	17,504,000	(16.6%)

ATV Settlement (305)

Fund Type: **Capital Projects**

Description: **Accounts for settlement moneys received June 20, 2011. Collier County and the South Florida Water Management District entered into a Settlement Agreement wherein the SFWMD paid Collier County \$3 million to dispose of litigation arising out of a 2003 Agreement between the parties in which the District was to convey 640 acres to Collier County for recreational ATV use. On December 10, 2013, agenda item 11.G., the Board approved segregating the remaining settlement moneys into its own fund (305) so interest earnings may accumulate and be held for ATV riding purposes.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	699	12,500	11,800	-	-	-	(100.00)
Capital Outlay	-	-	2,965,300	22,600	-	22,600	na
Total Appropriations	699	12,500	2,977,100	22,600	-	22,600	80.8%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	7,864	10,000	14,000	14,000	-	14,000	40.00
Trans fm 306 Pk & Rec Cap	2,965,271	-	-	-	-	-	na
Carry Forward	-	3,000	2,972,400	9,300	-	9,300	210.00
Less 5% Required By Law	-	(500)	-	(700)	-	(700)	40.00
Total Funding	2,973,134	12,500	2,986,400	22,600	-	22,600	80.8%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Parks Ad Valorem Capital Projects (306)

Fund Type: **Capital Projects**

Description: **Accounts for non-growth capital projects managed by the Parks & Recreation Department. The principal funding sources are operating transfers from the General Fund (001), Unincorporated General Fund MSTD (111) and Boater Improvement / Vessel Registration Fees.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	483,000	280,000	498,200	1,455,000	-	1,455,000	419.64
Capital Outlay	5,735,869	910,000	1,775,700	360,700	-	360,700	(60.36)
Trans to Tax Collector	10,240	12,000	12,000	12,000	-	12,000	0
Trans to 298 Sp Ob Bd '10	321,800	321,100	321,100	320,000	-	320,000	(0.34)
Trans to 305 ATV Cap	2,965,271	-	-	-	-	-	na
Reserves for Boater Improve Capital	-	471,300	-	369,000	-	369,000	(21.71)
Total Appropriations	9,516,180	1,994,400	2,607,000	2,516,700	-	2,516,700	26.2%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Licenses & Permits	519,032	412,000	412,000	412,000	-	412,000	0
Miscellaneous Revenues	385,222	860,000	260,000	600,000	-	600,000	(30.23)
Interest/Misc	29,173	25,000	6,000	6,000	-	6,000	(76.00)
Advance/Repay fm 131 Planning	400,000	-	-	-	-	-	na
Reimb From Other Depts	-	-	62,000	-	-	-	na
Trans fm Tax Collector	31,085	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	500,000	500,000	1,070,000	-	1,070,000	114.00
Trans fm 111 MSTD Gen Fd	-	500,000	500,000	500,000	-	500,000	0
Carry Forward	8,998,200	(280,700)	846,600	(20,400)	-	(20,400)	(92.73)
Less 5% Required By Law	-	(21,900)	-	(50,900)	-	(50,900)	132.42
Total Funding	10,362,710	1,994,400	2,586,600	2,516,700	-	2,516,700	26.2%

Library Capital Projects (307)

Fund Type: **Capital Projects**

Description: **Accounts for contributions from individuals and organizations for the expansion of the Marco Island Library.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans to 612 Lib Trust	366,464	1,600	-	-	-	-	(100.00)
Total Appropriations	366,464	1,600	-	-	-	-	(100.0%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	329	2,000	-	-	-	-	(100.00)
Carry Forward	366,500	(300)	-	-	-	-	(100.00)
Less 5% Required By Law	-	(100)	-	-	-	-	(100.00)
Total Funding	366,829	1,600	-	-	-	-	(100.0%)

Growth Management Capital (310)

Fund Type: **Capital Projects**

Description: **Accounts for all capital projects in the self-supporting (building permits) Growth Management Division. This includes building expansions, replacement computerized permitting system, and FEMA Flood Plain Mapping.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	55,125	-	75,000	-	-	-	na
Capital Outlay	-	-	-	300,000	-	300,000	na
Trans to 113 Com Dev Fd	82,990	-	-	-	-	-	na
Total Appropriations	138,115	-	75,000	300,000	-	300,000	na
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	448	-	-	-	-	-	na
Trans fm 101 Transp Op Fd	-	-	-	300,000	-	300,000	na
Carry Forward	212,600	-	75,000	-	-	-	na
Total Funding	213,048	-	75,000	300,000	-	300,000	na

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Gas Tax - Engineering Operations (312)

Fund Type: **Capital Projects**

Description: **These are the principal funds utilized in funding the personnel involved with the road capital construction program, planning, right-of-way acquisition, design, permitting, and project management. The principal revenue source is a transfer from the Gas Tax Road Construction Fund (313).**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	2,298,731	2,380,100	2,360,900	2,882,500	97,700	2,980,200	25.21
Operating Expense	197,585	272,500	226,100	320,500	5,100	325,600	19.49
Indirect Cost Reimburs	155,800	121,100	121,100	102,800	-	102,800	(15.11)
Capital Outlay	71,494	31,000	99,500	-	67,800	67,800	118.71
Trans to 523 Motor Pool Cap	-	-	-	63,000	-	63,000	na
Reserves for Contingencies	-	1,000	-	1,000	-	1,000	0
Reserves for Cash Flow	-	-	-	50,000	-	50,000	na
Reserves for Attrition	-	(39,500)	-	(50,200)	-	(50,200)	27.09
Total Appropriations	2,723,610	2,766,200	2,807,600	3,369,600	170,600	3,540,200	28.0%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	1,702	1,600	1,600	1,500	-	1,500	(6.25)
Reimb From Other Depts	1,151	-	-	200,000	-	200,000	na
Trans fm 313 Gas Tax Cap Fd	2,655,800	2,835,200	3,055,200	2,999,300	170,600	3,169,900	11.81
Carry Forward	(5,300)	(70,500)	(70,300)	178,900	-	178,900	(353.76)
Less 5% Required By Law	-	(100)	-	(10,100)	-	(10,100)	10,000.00
Total Funding	2,653,353	2,766,200	2,986,500	3,369,600	170,600	3,540,200	28.0%

Gas Tax - Road Construction (313)

Fund Type: **Capital Projects**

Description: **These are the principal funds utilized in the road capital construction program. The principal revenue source is gas tax revenue and a transfer from the General Fund (001).**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	266,556	108,000	35,000	-	-	-	(100.00)
Operating Expense	4,575,392	4,249,200	7,332,800	2,637,100	-	2,637,100	(37.94)
Capital Outlay	7,725,195	13,323,100	34,328,000	17,621,100	-	17,621,100	32.26
Remittances	1,000,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0
Trans to 101 Transp Op Fd	139,100	-	-	-	-	-	na
Trans to 712 Transp Match	-	-	3,215,700	-	-	-	na
Trans to 212 Debt Serv Fd	14,117,600	13,141,600	13,141,600	13,142,900	-	13,142,900	0.01
Trans to 312 Gas Tax Op Fd	2,655,800	2,835,200	3,055,200	3,169,900	-	3,169,900	11.81
Trans to 426 CAT Mass Transit Fd	2,068,383	2,000,000	2,891,500	1,633,400	-	1,633,400	(18.33)
Reserves for Contingencies	-	152,400	-	1,703,900	-	1,703,900	1,018.04
Total Appropriations	32,548,025	36,809,500	64,999,800	40,908,300	-	40,908,300	11.1%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Local Gas Taxes	12,823,363	12,692,000	13,153,200	12,793,300	-	12,793,300	0.80
Intergovernmental Revenues	5,300,638	1,529,000	1,518,000	-	-	-	(100.00)
Gas Taxes	5,733,062	5,608,000	5,748,200	5,706,700	-	5,706,700	1.76
Charges For Services	99,567	-	-	-	-	-	na
Miscellaneous Revenues	806,319	126,400	30,000	1,026,400	-	1,026,400	712.03
Interest/Misc	153,404	120,000	155,000	128,000	-	128,000	6.67
Trans fm 001 Gen Fund	8,768,800	9,499,900	9,499,900	14,559,800	-	14,559,800	53.26
Trans fm 111 MSTD Gen Fd	-	3,860,000	3,860,000	2,427,300	-	2,427,300	(37.12)
Trans fm 606 GAC Rd Trust	-	400	200	-	-	-	(100.00)
Carry Forward	34,754,000	4,377,600	36,284,800	5,249,500	-	5,249,500	19.92
Less 5% Required By Law	-	(1,003,800)	-	(982,700)	-	(982,700)	(2.10)
Total Funding	68,439,152	36,809,500	70,249,300	40,908,300	-	40,908,300	11.1%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Museum Capital Fund (314)

Fund Type: **Capital Projects**

Description: **This fund was created to provide for the monitoring of capital projects associated with the various museum facilities throughout the county. The principal sources of revenue are transfers from the Museum Fund 198 (funded by Tourist Development (TDC), transfer from the General Fund and donations.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	-	261,000	261,000	180,000	-	180,000	(31.03)
Capital Outlay	46,592	271,400	305,200	340,000	-	340,000	25.28
Reserves for Capital	-	-	-	132,100	-	132,100	na
Total Appropriations	46,592	532,400	566,200	652,100	-	652,100	22.5%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	374	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	250,000	250,000	200,000	-	200,000	(20.00)
Trans fm 198 Museum Fd	-	282,000	282,000	452,100	-	452,100	60.32
Carry Forward	80,400	400	34,200	-	-	-	(100.00)
Total Funding	80,774	532,400	566,200	652,100	-	652,100	22.5%

Clam Bay Restoration (320)

Fund Type: **Capital Projects**

Description: **Provides funding via special assessments for restoration of mangroves in the Clam Bay estuary.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	217,819	153,900	180,200	120,400	-	120,400	(21.77)
Capital Outlay	-	-	11,000	-	-	-	na
Trans to Property Appraiser	1,997	2,700	2,700	2,700	-	2,700	0
Trans to Tax Collector	2,565	3,600	3,600	3,600	-	3,600	0
Reserves for Contingencies	-	11,700	-	17,500	-	17,500	49.57
Total Appropriations	222,381	171,900	197,500	144,200	-	144,200	(16.1%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Special Assessments	128,284	118,600	113,800	133,500	-	133,500	12.56
Interest/Misc	933	500	500	500	-	500	0
Trans fm Tax Collector	950	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	32,300	50,000	50,000	-	-	-	(100.00)
Carry Forward	110,000	8,800	50,100	16,900	-	16,900	92.05
Less 5% Required By Law	-	(6,000)	-	(6,700)	-	(6,700)	11.67
Total Funding	272,467	171,900	214,400	144,200	-	144,200	(16.1%)

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Pelican Bay Irrigation & Landscape (322)

Fund Type: **Capital Projects**

Description: **Established to upgrade the existing irrigation system and landscaping. Funding is through assessments to homeowners within Pelican Bay.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	1,305,033	395,100	1,831,000	450,900	-	450,900	14.12
Capital Outlay	48,924	-	129,600	216,000	-	216,000	na
Trans to Property Appraiser	3,138	4,000	4,000	4,000	-	4,000	0
Trans to Tax Collector	4,073	8,000	8,000	8,000	-	8,000	0
Total Appropriations	1,361,168	407,100	1,972,600	678,900	-	678,900	66.8%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Special Assessments	203,659	336,400	322,900	400,700	-	400,700	19.11
Miscellaneous Revenues	-	-	82,700	-	-	-	na
Interest/Misc	12,940	10,800	8,100	5,000	-	5,000	(53.70)
Trans fm Tax Collector	1,493	-	-	-	-	-	na
Trans fm 109 Pel Bay MSTBU	210,000	77,300	77,300	-	-	-	(100.00)
Carry Forward	2,708,200	-	1,775,100	293,500	-	293,500	na
Less 5% Required By Law	-	(17,400)	-	(20,300)	-	(20,300)	16.67
Total Funding	3,136,292	407,100	2,266,100	678,900	-	678,900	66.8%

Stormwater Operations (324)

Fund Type: **Capital Projects**

Description: **Accounts for personnel involved in Stormwater capital projects, including but not limited to, right-of-way, permitting, engineering and project management. The principal funding source is a transfer from the Stormwater Capital Fund (325); the total transfer to fund 324 and 325 is not to exceed the equivalent of 0.15 mills.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	987,791	1,083,400	1,033,400	685,600	-	685,600	(36.72)
Operating Expense	51,785	73,500	69,300	266,100	-	266,100	262.04
Indirect Cost Reimburs	53,900	34,400	34,400	25,900	-	25,900	(24.71)
Capital Outlay	28,029	33,000	33,900	-	-	-	(100.00)
Reserves for Contingencies	-	1,000	-	1,000	-	1,000	0
Reserves for Attrition	-	(18,100)	-	-	-	-	(100.00)
Total Appropriations	1,121,505	1,207,200	1,171,000	978,600	-	978,600	(18.9%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	838	500	600	500	-	500	0
Trans fm 325 Stormwater Cap Fd	1,143,500	1,120,200	1,120,200	905,500	-	905,500	(19.17)
Carry Forward	100,600	86,500	122,800	72,600	-	72,600	(16.07)
Total Funding	1,244,938	1,207,200	1,243,600	978,600	-	978,600	(18.9%)

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Stormwater Capital Projects (325)

Fund Type: **Capital Projects**

Description: **Accounts for Stormwater capital projects. The principal funding source is a transfer from the General Fund (001) and MSTD General Fund (111); the total transfer to fund 325 is not to exceed the equivalent of 0.15 mills.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	8,771	-	-	-	-	-	na
Operating Expense	980,708	580,000	1,528,400	1,027,000	-	1,027,000	77.07
Capital Outlay	2,630,032	4,105,000	11,479,400	3,756,700	-	3,756,700	(8.48)
Trans to 712 Transp Match	113,089	-	3,905,900	-	-	-	na
Trans to 324 Stormw Op Fd	1,143,500	1,120,200	1,120,200	905,500	-	905,500	(19.17)
Trans to 412 W User Fee Cap Fd	419	-	-	-	-	-	na
Reserves for Contingencies	-	35,200	-	2,400	-	2,400	(93.18)
Total Appropriations	4,876,520	5,840,400	18,033,900	5,691,600	-	5,691,600	(2.5%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	7,250	-	-	-	-	-	na
Interest/Misc	61,571	35,000	57,000	40,000	-	40,000	14.29
Trans fm 001 Gen Fund	4,730,100	4,627,600	4,627,600	1,549,600	-	1,549,600	(66.51)
Trans fm 111 MSTD Gen Fd	1,300,000	1,050,000	1,050,000	4,011,800	-	4,011,800	282.08
Carry Forward	11,169,100	129,600	12,391,500	92,200	-	92,200	(28.86)
Less 5% Required By Law	-	(1,800)	-	(2,000)	-	(2,000)	11.11
Total Funding	17,268,021	5,840,400	18,126,100	5,691,600	-	5,691,600	(2.5%)

Road Impact Fee - District 1, North Naples (331)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	253,687	-	932,500	1,040,000	-	1,040,000	na
Capital Outlay	529,324	8,103,900	10,349,000	5,300,000	-	5,300,000	(34.60)
Trans to 712 Transp Match	-	-	1,413,900	-	-	-	na
Reserves for Contingencies	-	810,400	-	634,000	-	634,000	(21.77)
Reserves for Capital	-	1,214,600	-	266,100	-	266,100	(78.09)
Total Appropriations	783,011	10,128,900	12,695,400	7,240,100	-	7,240,100	(28.5%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	20	-	-	-	-	-	na
Interest/Misc	60,812	40,000	74,100	60,000	-	60,000	50.00
Impact Fees	3,526,447	1,680,000	2,015,500	3,500,000	-	3,500,000	108.33
COA Impact Fees	(1,356,449)	240,000	1,061,700	-	-	-	(100.00)
Carry Forward	11,954,300	8,266,900	13,402,200	3,858,100	-	3,858,100	(53.33)
Less 5% Required By Law	-	(98,000)	-	(178,000)	-	(178,000)	81.63
Total Funding	14,185,130	10,128,900	16,553,500	7,240,100	-	7,240,100	(28.5%)

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Road Impact Fee - District 2, East Naples & Golden Gate City (333)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	54,331	-	636,100	40,000	-	40,000	na
Capital Outlay	114,205	2,559,500	3,885,200	1,676,500	-	1,676,500	(34.50)
Trans to 712 Transp Match	-	-	460,000	-	-	-	na
Reserves for Contingencies	-	255,900	-	171,600	-	171,600	(32.94)
Reserves for Capital	-	9,500	-	203,000	-	203,000	2,036.84
Total Appropriations	168,536	2,824,900	4,981,300	2,091,100	-	2,091,100	(26.0%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	77,207	-	-	-	-	-	na
Interest/Misc	23,923	15,000	30,000	22,000	-	22,000	46.67
Impact Fees	927,387	143,000	685,500	800,000	-	800,000	459.44
Deferred Impact Fees	13,081	-	-	-	-	-	na
COA Impact Fees	107,443	300,000	182,100	-	-	-	(100.00)
Carry Forward	4,413,200	2,389,800	5,393,900	1,310,200	-	1,310,200	(45.18)
Less 5% Required By Law	-	(22,900)	-	(41,100)	-	(41,100)	79.48
Total Funding	5,562,241	2,824,900	6,291,500	2,091,100	-	2,091,100	(26.0%)

Road Impact Fee - District 3, City of Naples (334)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	1,952	-	465,700	-	-	-	na
Capital Outlay	-	-	-	827,500	-	827,500	na
Reserves for Contingencies	-	-	-	81,300	-	81,300	na
Reserves for Capital	-	626,900	-	-	-	-	(100.00)
Total Appropriations	1,952	626,900	465,700	908,800	-	908,800	45.0%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	3,870	3,000	5,900	4,000	-	4,000	33.33
Impact Fees	245,144	100,000	252,000	100,000	-	100,000	0
Carry Forward	770,700	529,000	1,017,800	810,000	-	810,000	53.12
Less 5% Required By Law	-	(5,100)	-	(5,200)	-	(5,200)	1.96
Total Funding	1,019,714	626,900	1,275,700	908,800	-	908,800	45.0%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Road Impact Fee - District 4, South County & Marco Island (336)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	832,298	-	649,800	40,000	-	40,000	na
Capital Outlay	8,167,834	7,723,600	11,378,600	4,101,600	-	4,101,600	(46.90)
Trans to 712 Transp Match	-	-	3,000,000	-	-	-	na
Reserves for Contingencies	-	772,400	-	-	-	-	(100.00)
Reserves for Capital	-	817,900	-	-	-	-	(100.00)
Total Appropriations	9,000,132	9,313,900	15,028,400	4,141,600	-	4,141,600	(55.5%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	2,622,155	94,600	94,600	-	-	-	(100.00)
Miscellaneous Revenues	22,776	-	-	-	-	-	na
Interest/Misc	74,654	60,000	72,900	60,000	-	60,000	0
Impact Fees	4,369,092	1,000,000	1,619,100	3,040,000	-	3,040,000	204.00
Deferred Impact Fees	13,918	-	-	-	-	-	na
COA Impact Fees	518,457	1,500,000	124,900	-	-	-	(100.00)
Carry Forward	15,692,600	6,792,000	14,313,500	1,196,600	-	1,196,600	(82.38)
Less 5% Required By Law	-	(132,700)	-	(155,000)	-	(155,000)	16.80
Total Funding	23,313,652	9,313,900	16,225,000	4,141,600	-	4,141,600	(55.5%)

Road Impact Fee - District 6, Golden Gate Estates (338)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	450,965	-	1,256,100	40,000	-	40,000	na
Capital Outlay	205,900	3,700,000	9,711,400	1,828,000	-	1,828,000	(50.59)
Reserves for Contingencies	-	370,000	-	186,800	-	186,800	(49.51)
Reserves for Capital	-	165,600	-	622,200	-	622,200	275.72
Total Appropriations	656,865	4,235,600	10,967,500	2,677,000	-	2,677,000	(36.8%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	150,000	-	-	-	-	-	na
Interest/Misc	55,104	40,000	62,400	50,000	-	50,000	25.00
Impact Fees	1,544,808	537,000	883,000	1,000,000	-	1,000,000	86.22
Deferred Impact Fees	7,725	-	-	-	-	-	na
COA Impact Fees	(947,123)	-	681,400	-	-	-	na
Carry Forward	10,866,600	3,687,400	11,020,200	1,679,500	-	1,679,500	(54.45)
Less 5% Required By Law	-	(28,800)	-	(52,500)	-	(52,500)	82.29
Total Funding	11,677,114	4,235,600	12,647,000	2,677,000	-	2,677,000	(36.8%)

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Road Impact Fee - District 5, Immokalee Area (339)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	11,879	-	460,500	1,277,200	-	1,277,200	na
Capital Outlay	2,000	-	500,000	2,000,000	-	2,000,000	na
Reserves for Contingencies	-	-	-	327,700	-	327,700	na
Reserves for Capital	-	2,381,400	-	441,000	-	441,000	(81.48)
Total Appropriations	13,879	2,381,400	960,500	4,045,900	-	4,045,900	69.9%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	12,575	8,000	21,400	14,000	-	14,000	75.00
Impact Fees	681,227	500,000	1,135,900	560,000	-	560,000	12.00
Deferred Impact Fees	606,176	-	-	-	-	-	na
COA Impact Fees	(195,033)	-	57,800	-	-	-	na
Carry Forward	2,155,000	1,898,800	3,246,000	3,500,600	-	3,500,600	84.36
Less 5% Required By Law	-	(25,400)	-	(28,700)	-	(28,700)	12.99
Total Funding	3,259,945	2,381,400	4,461,100	4,045,900	-	4,045,900	69.9%

Road Assessments - Receivable (341)

Fund Type: **Capital Projects**

Description: **This fund was established for the purpose of financing projects to be accomplished by the assessment method. Projects accomplished by this method have been funded through loans with payback from assessments. The residual funding remaining serves as a revolving loan pool to fund small-scale assessment projects.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Reserves for Capital	-	460,700	-	452,100	-	452,100	(1.87)
Total Appropriations	-	460,700	-	452,100	-	452,100	(1.9%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	2,140	1,400	2,000	2,000	-	2,000	42.86
Carry Forward	458,000	459,400	448,200	450,200	-	450,200	(2.00)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0
Total Funding	460,140	460,700	450,200	452,100	-	452,100	(1.9%)

Regional Park Impact Fee - Incorporated Areas (345)

Fund Type: **Capital Projects**

Description: **Collier County's Regional Park Impact Fee was originally adopted in December 1988, to assist the County to pay for growth-related regional parks land, buildings and capital equipment. Impact fees are assessed and collected on residential new building construction permits.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	-	-	49,500	-	-	-	na
Trans to 298 Sp Ob Bd '10	130,000	150,000	150,000	150,000	-	150,000	0
Reserves for Capital	-	204,500	-	481,100	-	481,100	135.26
Total Appropriations	130,000	354,500	199,500	631,100	-	631,100	78.0%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	1,463	600	1,400	1,400	-	1,400	133.33
Impact Fees	216,066	100,000	260,000	150,000	-	150,000	50.00
Carry Forward	337,900	259,000	425,400	487,300	-	487,300	88.15
Less 5% Required By Law	-	(5,100)	-	(7,600)	-	(7,600)	49.02
Total Funding	555,429	354,500	686,800	631,100	-	631,100	78.0%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Community & Regional Parks Impact Fee - Unincorporated Area (346)

Fund Type: **Capital Projects**

Description: **"Collier County's "Community Park Impact Fee" and "Regional Parks Impact Fee" Ordinances were repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999, to continue to assist the County to pay for growth-related parks facilities and capital equipment. Impact fees are assessed and collected on residential new building construction permits."**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	195,887	-	323,200	-	-	-	na
Capital Outlay	950,130	6,450,000	11,026,500	9,094,000	-	9,094,000	40.99
Trans to 298 Sp Ob Bd '10	2,810,200	2,779,900	2,779,900	2,785,700	-	2,785,700	0.21
Reserves for Contingencies	-	645,000	-	725,000	-	725,000	12.40
Reserves for Debt Service	-	2,391,800	-	2,442,600	-	2,442,600	2.12
Reserves for Future Debt Service	-	3,790,700	-	-	-	-	(100.00)
Reserves for Capital	-	286,300	-	-	-	-	(100.00)
Total Appropriations	3,956,217	16,343,700	14,129,600	15,047,300	-	15,047,300	(7.9%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	106,215	65,000	-	-	-	-	(100.00)
Miscellaneous Revenues	1,953	-	-	-	-	-	na
Interest/Misc	73,293	37,900	95,000	30,000	-	30,000	(20.84)
Impact Fees	4,659,451	6,100,000	6,770,000	6,550,000	-	6,550,000	7.38
Deferred Impact Fees	247,192	-	-	-	-	-	na
Carry Forward	14,947,500	10,451,000	16,060,900	8,796,300	-	8,796,300	(15.83)
Less 5% Required By Law	-	(310,200)	-	(329,000)	-	(329,000)	6.06
Total Funding	20,035,604	16,343,700	22,925,900	15,047,300	-	15,047,300	(7.9%)

Emergency Medical Services Impact Fees (350)

Fund Type: **Capital Projects**

Description: **Collier County's Emergency Medical Services (EMS) Impact Fee was originally adopted in August 1991, to assist the County in providing adequate growth-related EMS facilities and capital equipment. Impact fees are assessed and collected on new building construction permits.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	8,666	25,000	59,400	27,500	-	27,500	10.00
Capital Outlay	-	1,630,000	1,731,500	-	-	-	(100.00)
Trans to 298 Sp Ob Bd '10	443,900	447,700	447,700	448,000	-	448,000	0.07
Reserves for Contingencies	-	36,000	-	-	-	-	(100.00)
Reserves for Debt Service	-	203,700	-	207,400	-	207,400	1.82
Reserves for Capital	-	-	-	37,900	-	37,900	na
Total Appropriations	452,566	2,342,400	2,238,600	720,800	-	720,800	(69.2%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	2,492	1,400	7,900	500	-	500	(64.29)
Impact Fees	217,243	260,000	293,000	279,000	-	279,000	7.31
Deferred Impact Fees	10,691	-	-	-	-	-	na
Advance/Repay fm 301 Cap Proj	167,500	1,799,800	1,799,800	150,700	-	150,700	(91.63)
Carry Forward	497,200	294,300	442,500	304,600	-	304,600	3.50
Less 5% Required By Law	-	(13,100)	-	(14,000)	-	(14,000)	6.87
Total Funding	895,126	2,342,400	2,543,200	720,800	-	720,800	(69.2%)

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Library System Impact Fee (355)

Fund Type: **Capital Projects**

Description: **Collier County's Library System Impact Fee was originally adopted in December 1988, to assist the County in providing adequate growth-related library construction, capital equipment and books. Impact Fees are assessed and collected on residential new building construction permits.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	3,402	30,000	127,200	26,600	-	26,600	(11.33)
Capital Outlay	117,357	225,000	225,500	250,000	-	250,000	11.11
Trans to 298 Sp Ob Bd '10	1,162,600	1,161,000	1,161,000	1,159,300	-	1,159,300	(0.15)
Reserves for Contingencies	-	-	-	27,600	-	27,600	na
Reserves for Debt Service	-	393,800	-	401,900	-	401,900	2.06
Reserves for Capital	-	-	-	41,800	-	41,800	na
Total Appropriations	1,283,359	1,809,800	1,513,700	1,907,200	-	1,907,200	5.4%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	4,778	4,000	5,400	1,000	-	1,000	(75.00)
Impact Fees	500,203	640,000	768,000	750,000	-	750,000	17.19
Deferred Impact Fees	37,808	-	-	-	-	-	na
Advance/Repay fm 301 Cap Proj	552,300	679,000	679,000	585,000	-	585,000	(13.84)
Carry Forward	858,300	519,000	670,000	608,700	-	608,700	17.28
Less 5% Required By Law	-	(32,200)	-	(37,500)	-	(37,500)	16.46
Total Funding	1,953,390	1,809,800	2,122,400	1,907,200	-	1,907,200	5.4%

Community Park Impact Fee - Naples & Urban Collier (368)

Fund Type: **Capital Projects**

Description: **Collier County's Community Park Impact Fee was originally adopted in December 1988, to assist the County to pay for growth-related community parks facilities and capital. Impact fees were assessed and collected on residential new construction permits, however, in May 1999, this impact fee was repealed and replaced with the Community Park Impact Fee and Regional Parks Impact Fee - Unincorporated which is accounted for in fund 346.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Capital Outlay	344,200	2,700	2,700	-	-	-	(100.00)
Total Appropriations	344,200	2,700	2,700	-	-	-	(100.0%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	1,524	1,300	500	500	-	500	(61.54)
Carry Forward	344,400	1,500	1,700	(500)	-	(500)	(133.33)
Less 5% Required By Law	-	(100)	-	-	-	-	(100.00)
Total Funding	345,924	2,700	2,200	-	-	-	(100.0%)

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Ochopee Fire Control District Impact Fee (372)

Fund Type: **Capital Projects**

Description: **Ochopee Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth-related fire facilities and capital equipment.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	11,230	-	1,600	3,400	-	3,400	na
Capital Outlay	2,600	4,500	-	-	-	-	(100.00)
Reserves for Contingencies	-	1,100	-	-	-	-	(100.00)
Reserves for Capital	-	-	-	5,300	-	5,300	na
Total Appropriations	13,830	5,600	1,600	8,700	-	8,700	55.4%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	78	100	100	100	-	100	0
Impact Fees	5,038	1,000	2,200	1,000	-	1,000	0
Carry Forward	15,700	4,600	7,000	7,700	-	7,700	67.39
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0
Total Funding	20,815	5,600	9,300	8,700	-	8,700	55.4%

Isle of Capri Fire District Impact Fee (373)

Fund Type: **Capital Projects**

Description: **Isle of Capri Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth-related fire facilities and capital equipment.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	-	-	2,300	2,300	-	2,300	na
Reserves for Capital	-	50,600	-	52,100	-	52,100	2.96
Total Appropriations	-	50,600	2,300	54,400	-	54,400	7.5%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	220	100	300	300	-	300	200.00
Impact Fees	1,016	1,000	2,700	1,000	-	1,000	0
Trans fm 001 Gen Fund	20,000	-	-	-	-	-	na
Trans fm 390 Gen Gov Fac Cap Fd	20,000	-	-	-	-	-	na
Carry Forward	11,300	49,600	52,500	53,200	-	53,200	7.26
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0
Total Funding	52,537	50,600	55,500	54,400	-	54,400	7.5%

Correctional Facilities Impact Fee (381)

Fund Type: **Capital Projects**

Description: **Collier County's Correctional Facilities Impact Fee was originally adopted in June 1999. Impact fees are collected on new building construction to pay for growth-related correctional facilities and capital equipment.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	6,128	-	185,300	-	-	-	na
Trans to 298 Sp Ob Bd '10	1,886,500	1,887,100	1,887,100	1,877,400	-	1,877,400	(0.51)
Reserves for Debt Service	-	1,363,600	-	1,374,400	-	1,374,400	0.79
Total Appropriations	1,892,628	3,250,700	2,072,400	3,251,800	-	3,251,800	0 %
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	7,861	5,200	8,400	2,000	-	2,000	(61.54)
Impact Fees	940,082	1,100,000	1,253,000	1,181,200	-	1,181,200	7.38
Deferred Impact Fees	6,842	-	-	-	-	-	na
Advance/Repay fm 301 Cap Proj	1,102,600	495,300	495,300	488,800	-	488,800	(1.31)
Carry Forward	1,790,000	1,705,500	1,954,700	1,639,000	-	1,639,000	(3.90)
Less 5% Required By Law	-	(55,300)	-	(59,200)	-	(59,200)	7.05
Total Funding	3,847,386	3,250,700	3,711,400	3,251,800	-	3,251,800	0 %

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Law Enforcement Impact Fee (385)

Fund Type: **Capital Projects**

Description: **The Law Enforcement Impact Fee was originally adopted in June 2005. Impact fees are collected on new building construction in the unincorporated areas of Collier County to pay for growth-related law enforcement facilities and capital equipment.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	9,738	50,000	148,500	-	-	-	(100.00)
Capital Outlay	6,000	2,177,000	2,394,000	900,000	-	900,000	(58.66)
Trans to 298 Sp Ob Bd '10	2,649,000	2,656,600	2,656,600	1,872,700	-	1,872,700	(29.51)
Reserves for Contingencies	-	55,000	-	-	-	-	(100.00)
Reserves for Debt Service	-	493,200	-	500,800	-	500,800	1.54
Reserves for Capital	-	-	-	144,800	-	144,800	na
Total Appropriations	2,664,738	5,431,800	5,199,100	3,418,300	-	3,418,300	(37.1%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	8,588	5,200	16,000	2,300	-	2,300	(55.77)
Impact Fees	784,170	900,000	1,097,800	1,030,600	-	1,030,600	14.51
Deferred Impact Fees	17,400	-	-	-	-	-	na
Advance/Repay fm 001 Gen Fd	1,700,000	1,700,000	1,700,000	-	-	-	(100.00)
Advance/Repay fm 301 Cap Proj	55,500	2,058,900	2,058,900	1,616,400	-	1,616,400	(21.49)
Carry Forward	1,246,100	813,000	1,147,000	820,600	-	820,600	0.93
Less 5% Required By Law	-	(45,300)	-	(51,600)	-	(51,600)	13.91
Total Funding	3,811,758	5,431,800	6,019,700	3,418,300	-	3,418,300	(37.1%)

General Government Building Impact Fee (390)

Fund Type: **Capital Projects**

Description: **Collier County's General Government Building Impact Fee was originally adopted in March 2004. Impact fees are collected on new building construction to pay for growth-related general government facilities.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	19,315	29,300	252,500	-	-	-	(100.00)
Capital Outlay	-	5,493,500	5,493,500	-	-	-	(100.00)
Advance/Repay to 408 W-S Ops	-	-	-	500,000	-	500,000	na
Advance/Repay to 471 S Waste	630,000	630,000	630,000	630,000	-	630,000	0
Trans to 298 Sp Ob Bd '10	4,334,500	4,382,700	4,382,700	5,169,400	-	5,169,400	17.95
Trans to 373 Isle of Capri Fire	20,000	-	-	-	-	-	na
Reserves for Debt Service	-	2,723,600	-	2,767,200	-	2,767,200	1.60
Total Appropriations	5,003,815	13,259,100	10,758,700	9,066,600	-	9,066,600	(31.6%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	6,557	-	-	-	-	-	na
Interest/Misc	18,076	10,400	24,600	8,400	-	8,400	(19.23)
Impact Fees	1,452,194	1,700,000	2,006,000	1,890,000	-	1,890,000	11.18
Deferred Impact Fees	41,333	-	-	-	-	-	na
Advance/Repay fm 001 Gen Fd	630,000	630,000	630,000	630,000	-	630,000	0
Advance/Repay fm 301 Cap Proj	2,464,400	6,087,300	6,087,300	3,435,600	-	3,435,600	(43.56)
Advance/Repay fm 408 W/S Ops	-	1,500,000	1,500,000	-	-	-	(100.00)
Carry Forward	4,099,700	3,416,900	3,708,400	3,197,600	-	3,197,600	(6.42)
Less 5% Required By Law	-	(85,500)	-	(95,000)	-	(95,000)	11.11
Total Funding	8,712,259	13,259,100	13,956,300	9,066,600	-	9,066,600	(31.6%)

Collier County Government
Fiscal Year 2016 Fund Budget Summary

County Water/Sewer District Operations (408)

Fund Type: **Enterprise**

Description: **This fund accounts for the day-to-day expenditures of the operating functions of the County's water collection, distribution, and sewer systems. Principal revenues are water and sewer user fees**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	24,809,847	27,350,700	26,531,000	28,786,100	988,900	29,775,000	8.86
Operating Expense	27,659,505	32,251,200	31,880,500	36,094,600	(282,000)	35,812,600	11.04
Indirect Cost Reimburs	2,430,400	2,199,900	2,199,900	2,278,000	-	2,278,000	3.55
Payment In Lieu of Taxes	5,121,300	5,203,400	5,203,400	5,351,100	-	5,351,100	2.84
Capital Outlay	994,958	1,369,000	1,725,600	683,100	201,700	884,800	(35.37)
Advance/Repay to 390 Gov't Fac	-	1,500,000	1,500,000	-	-	-	(100.00)
Trans to 107 Impact Fee Admin	-	218,500	218,500	218,500	-	218,500	0
Trans to 409 W/S Sp Assessm	-	-	-	1,795,200	-	1,795,200	na
Trans to 410 W/S Debt Serv Fd	9,323,000	9,446,700	9,446,700	6,127,300	-	6,127,300	(35.14)
Trans to 412 W User Fee Cap Fd	12,660,200	18,983,700	18,983,700	16,988,600	-	16,988,600	(10.51)
Trans to 414 S User Fee Cap Fd	23,296,400	28,137,600	28,137,600	33,883,000	-	33,883,000	20.42
Trans to 470 Solid Waste Fd	43,400	45,300	45,300	138,400	-	138,400	205.52
Reserves for Contingencies	-	3,206,700	-	3,737,500	-	3,737,500	16.55
Reserves for Cash Flow	-	6,844,000	-	6,290,200	-	6,290,200	(8.09)
Reserves for Attrition	-	(442,800)	-	(479,000)	-	(479,000)	8.18
Total Appropriations	106,339,010	136,313,900	125,872,200	141,892,600	908,600	142,801,200	4.8%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	2,093,023	1,492,800	2,462,100	2,152,700	-	2,152,700	44.21
Water Revenue	46,287,151	49,987,000	50,987,000	53,987,600	-	53,987,600	8.00
Sewer Revenue	53,275,543	58,295,000	58,545,000	62,099,300	-	62,099,300	6.53
Effluent Revenue	3,049,851	3,264,800	3,264,800	3,418,200	-	3,418,200	4.70
Fines & Forfeitures	7,219	3,000	10,000	7,000	-	7,000	133.33
Miscellaneous Revenues	822,689	476,900	796,100	379,600	-	379,600	(20.40)
Interest/Misc	117,466	97,900	109,600	109,600	-	109,600	11.95
Trans fm 109 Pel Bay MSTBU	15,900	15,900	15,900	14,200	-	14,200	(10.69)
Net Cost Co Water/Sewer Op	(32,069,969)	-	(24,084,900)	-	-	-	na
Trans fm 390 Gen Gov Fac Cap Fd	-	-	-	500,000	-	500,000	na
Trans fm 409 W/S Assessmt Fd	21,000	-	-	4,800	-	4,800	na
Trans fm 416/417 W/S Grants	538	-	-	-	-	-	na
Trans fm 470 Solid Waste Fd	271,200	384,300	384,300	527,500	-	527,500	37.26
Trans fm 473 Mand Collct Fd	1,342,900	1,418,800	1,418,800	1,623,500	-	1,623,500	14.43
Carry Forward	31,104,500	26,558,400	31,963,500	23,176,300	908,600	24,084,900	(9.31)
Less 5% Required By Law	-	(5,680,900)	-	(6,107,700)	-	(6,107,700)	7.51
Total Funding	106,339,010	136,313,900	125,872,200	141,892,600	908,600	142,801,200	4.8%

Water/Sewer Motor Pool Capital & Spec Assessment (409)

Fund Type: **Enterprise**

Description: **This fund will transition out as a revolving loan pool to fund small-scale assessment projects. Starting in FY16, this fund will provide cost-effective life cycle replacement of Water/Sewer Motor Pool vehicles and heavy equipment through a centralized capital recovery system.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Capital Outlay	-	-	-	1,569,700	225,500	1,795,200	na
Trans to Property Appraiser	274	-	-	-	-	-	na
Trans to 408 Water/Sewer Fd	21,000	-	-	4,800	-	4,800	na
Reserves for Motor Pool Cap	-	-	-	973,200	-	973,200	na
Total Appropriations	21,274	-	-	2,547,700	225,500	2,773,200	na
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	124	-	100	100	-	100	na
Fleet Revenue Billings	-	-	-	973,200	-	973,200	na
Trans fm 408 Water / Sewer Fd	-	-	-	1,569,700	225,500	1,795,200	na
Carry Forward	25,700	-	4,600	4,700	-	4,700	na
Total Funding	25,824	-	4,700	2,547,700	225,500	2,773,200	na

Collier County Government
Fiscal Year 2016 Fund Budget Summary

County Water/Sewer District Debt Service (410)

Fund Type: **Enterprise**

Description: **Represents debt service of the Collier County Water and Sewer District. The primary revenues are carryforward, operating transfers, and assessments.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	-	40,000	40,000	38,000	-	38,000	(5.00)
Arbitrage Services	10,717	12,000	12,000	12,000	-	12,000	0
Payment to Escrow Agent	10,233,888	-	-	-	-	-	na
Debt Service	86,580	9,000	266,400	11,000	-	11,000	22.22
Debt Service - Principal	14,662,852	14,606,000	14,606,000	12,755,000	-	12,755,000	(12.67)
Debt Service - Interest Expense	6,885,513	6,619,900	6,619,900	5,789,800	-	5,789,800	(12.54)
Reserves for Debt Service	-	17,637,700	-	17,198,600	-	17,198,600	(2.49)
Reserves for Capital	-	300,000	-	300,000	-	300,000	0
Total Appropriations	31,879,550	39,224,600	21,544,300	36,104,400	-	36,104,400	(8.0%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Special Assessments	139	-	-	-	-	-	na
Interest/Misc	107,704	60,000	70,000	70,000	-	70,000	16.67
SRF Loan Proceeds	9,922,122	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	9,323,000	9,446,700	9,446,700	6,127,300	-	6,127,300	(35.14)
Trans fm 411 W Impact Fee Cap Fd	9,167,432	6,689,500	6,689,500	6,694,900	-	6,694,900	0.08
Trans fm 413 S Impact Fee Cap Fd	5,495,200	5,495,200	5,495,200	5,445,800	-	5,445,800	(0.90)
Carry Forward	15,476,800	17,536,200	17,612,800	17,769,900	-	17,769,900	1.33
Less 5% Required By Law	-	(3,000)	-	(3,500)	-	(3,500)	16.67
Total Funding	49,492,396	39,224,600	39,314,200	36,104,400	-	36,104,400	(8.0%)

County Water Impact Fees (411)

Fund Type: **Enterprise**

Description: **This fund accounts for growth-related water capital projects. The principal revenue source is water system development charges.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	71,971	30,000	255,900	-	-	-	(100.00)
Capital Outlay	-	-	69,900	-	-	-	na
Trans to 410 W/S Debt Serv Fd	9,167,432	6,689,500	6,689,500	6,694,900	-	6,694,900	0.08
Reserves for Contingencies	-	3,000	-	-	-	-	(100.00)
Reserves for Capital	-	5,351,400	-	5,575,500	-	5,575,500	4.19
Total Appropriations	9,239,403	12,073,900	7,015,300	12,270,400	-	12,270,400	1.6%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	-	-	1,229,100	-	-	-	na
Interest/Misc	55,066	48,000	42,000	42,000	-	42,000	(12.50)
Impact Fees	5,588,482	6,000,000	5,500,000	4,900,000	-	4,900,000	(18.33)
Carry Forward	11,415,500	6,328,300	7,819,700	7,575,500	-	7,575,500	19.71
Less 5% Required By Law	-	(302,400)	-	(247,100)	-	(247,100)	(18.29)
Total Funding	17,059,048	12,073,900	14,590,800	12,270,400	-	12,270,400	1.6%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

County Water User Fees Capital (412)

Fund Type: **Enterprise**

Description: **These funds account for major water capital projects that are not supported by system development charges. These may include rehabilitation projects or large system expansions. The principal funding sources are user fees, carryforward and loan proceeds.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	40,946	-	-	-	-	-	na
Operating Expense	14,923,265	174,300	14,017,900	1,477,800	-	1,477,800	747.85
Capital Outlay	3,342,900	18,375,700	47,237,500	15,797,200	-	15,797,200	(14.03)
Reserves for Contingencies	-	1,855,000	-	1,727,500	-	1,727,500	(6.87)
Reserves for Capital	-	875,000	-	1,455,000	-	1,455,000	66.29
Total Appropriations	18,307,111	21,280,000	61,255,400	20,457,500	-	20,457,500	(3.9%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	127	-	-	-	-	-	na
Interest/Misc	254,878	200,000	210,000	210,000	-	210,000	5.00
Trans fm 408 Water / Sewer Fd	12,660,200	18,983,700	18,983,700	16,988,600	-	16,988,600	(10.51)
Carry Forward	50,723,000	2,106,300	45,331,100	3,269,400	-	3,269,400	55.22
Less 5% Required By Law	-	(10,000)	-	(10,500)	-	(10,500)	5.00
Total Funding	63,638,205	21,280,000	64,524,800	20,457,500	-	20,457,500	(3.9%)

County Sewer Impact Fees (413)

Fund Type: **Enterprise**

Description: **This fund accounts for growth-related sewer capital projects. The principal revenue source is sewer system development charges.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	93,477	130,000	287,200	100,000	-	100,000	(23.08)
Capital Outlay	-	-	78,700	-	-	-	na
Advance/Repay to 414 Sewer Cap	-	2,000,000	2,000,000	1,000,000	-	1,000,000	(50.00)
Trans to 410 W/S Debt Serv Fd	5,495,200	5,495,200	5,495,200	5,445,800	-	5,445,800	(0.90)
Reserves for Contingencies	-	13,000	-	10,000	-	10,000	(23.08)
Reserves for Capital	-	7,272,000	-	7,048,200	-	7,048,200	(3.08)
Total Appropriations	5,588,677	14,910,200	7,861,100	13,604,000	-	13,604,000	(8.8%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	29	-	1,229,100	-	-	-	na
Interest/Misc	56,100	46,000	54,800	54,800	-	54,800	19.13
Impact Fees	5,461,771	6,000,000	5,100,000	4,500,000	-	4,500,000	(25.00)
Carry Forward	10,806,000	9,166,500	10,754,200	9,277,000	-	9,277,000	1.21
Less 5% Required By Law	-	(302,300)	-	(227,800)	-	(227,800)	(24.64)
Total Funding	16,323,900	14,910,200	17,138,100	13,604,000	-	13,604,000	(8.8%)

Collier County Government
Fiscal Year 2016 Fund Budget Summary

County Sewer User Fees Capital (414)

Fund Type: **Enterprise**

Description: **This fund accounts for major sewer capital projects that are not supported by system development charges. These may include rehabilitation projects or large system expansions. The principal funding sources are user fees, carryforward and loan proceeds.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	88,222	-	-	-	-	-	na
Operating Expense	20,441,119	200,100	15,618,900	421,300	-	421,300	110.54
Capital Outlay	15,975,352	28,949,900	65,659,800	28,783,700	-	28,783,700	(0.57)
Reserves for Contingencies	-	2,915,000	-	2,920,500	-	2,920,500	0.19
Reserves for Capital	-	905,000	-	6,690,300	-	6,690,300	639.26
Total Appropriations	36,504,694	32,970,000	81,278,700	38,815,800	-	38,815,800	17.7%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	55,840	-	-	-	-	-	na
Interest/Misc	338,437	250,000	286,000	286,000	-	286,000	14.40
Advance/Repay fm 413 Sewer Im Fee	-	2,000,000	2,000,000	1,000,000	-	1,000,000	(50.00)
Trans fm 408 Water / Sewer Fd	23,296,400	28,137,600	28,137,600	33,883,000	-	33,883,000	20.42
Carry Forward	67,330,200	2,594,900	54,516,200	3,661,100	-	3,661,100	41.09
Less 5% Required By Law	-	(12,500)	-	(14,300)	-	(14,300)	14.40
Total Funding	91,020,877	32,970,000	84,939,800	38,815,800	-	38,815,800	17.7%

County Water Sewer Grants (416)

Fund Type: **Enterprise**

Description: **To provide water and sewer capital improvements through grant awards.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Capital Outlay	600,000	-	-	-	-	-	na
Trans to 408 Water/Sewer Fd	238	-	-	-	-	-	na
Total Appropriations	600,238	-	-	-	-	-	na
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Carry Forward	200	-	-	-	-	-	na
Total Funding	200	-	-	-	-	-	na

County Water Sewer Grant Match (417)

Fund Type: **Enterprise**

Description: **To account for the County's matching contributions to the County Water Sewer Grants for various capital improvements.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans to 408 Water/Sewer Fd	300	-	-	-	-	-	na
Total Appropriations	300	-	-	-	-	-	na
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	109	-	-	-	-	-	na
Carry Forward	500	-	-	-	-	-	na
Total Funding	609	-	-	-	-	-	na

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Collier Area Transit (CAT) Grant (424)

Fund Type: **Enterprise**

Description: **To account for federal and state grants for the Collier Area Transit system providing fixed route public transportation service in Collier County.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	43,096	-	101,900	-	-	-	na
Operating Expense	2,554,753	-	4,114,200	-	-	-	na
Capital Outlay	952,022	-	7,390,700	-	-	-	na
Total Appropriations	3,549,871	-	11,606,800	-	-	-	na
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	3,282,647	-	10,486,500	-	-	-	na
Miscellaneous Revenues	39,017	-	1,120,300	-	-	-	na
Total Funding	3,321,664	-	11,606,800	-	-	-	na

Collier Area Transit (CAT) Grant Match (425)

Fund Type: **Enterprise**

Description: **Collier Area Transit Grant Match accounts for required matching funds from state and federal sources of the fixed route transit system.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	1,563,617	574,300	3,187,500	-	-	-	(100.00)
Reserves for Contingencies	-	-	-	250,000	-	250,000	na
Total Appropriations	1,563,617	574,300	3,187,500	250,000	-	250,000	(56.5%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	412	-	-	-	-	-	na
Trans fm 313 Gas Tax Cap Fd	511,083	574,300	1,465,800	250,000	-	250,000	(56.47)
Trans fm 426 CAT Transit	1,052,534	-	1,721,700	-	-	-	na
Total Funding	1,564,029	574,300	3,187,500	250,000	-	250,000	(56.5%)

Collier Area Transit (CAT) Enhancements (426)

Fund Type: **Enterprise**

Description: **Collier Area Transit accounts for operations of the transit system providing fixed route public transportation service in Collier County.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	159,730	174,700	174,700	176,900	78,400	255,300	46.14
Operating Expense	1,560,900	2,705,800	1,026,000	2,559,300	-	2,559,300	(5.41)
Capital Outlay	69,729	-	1,815,800	-	-	-	na
Trans to 426 CAT Mass Transit Fd	1,052,534	-	1,721,700	-	-	-	na
Trans to 427 Transp Disadv Fd	15,770	-	-	-	-	-	na
Reserves for Contingencies	-	336,900	-	273,600	-	273,600	(18.79)
Reserves for Cash Flow	-	-	-	78,000	-	78,000	na
Total Appropriations	2,858,663	3,217,400	4,738,200	3,087,800	78,400	3,166,200	(1.6%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	541,070	-	2,061,900	-	-	-	na
Charges For Services	1,215,546	1,358,600	1,212,600	1,338,500	-	1,338,500	(1.48)
Miscellaneous Revenues	136,408	-	33,300	24,000	-	24,000	na
Interest/Misc	6,353	-	4,700	-	-	-	na
Trans fm 313 Gas Tax Cap Fd	1,557,300	1,425,700	1,425,700	1,383,400	-	1,383,400	(2.97)
Trans fm 427 Transp Disadv	83,600	-	-	-	-	-	na
Carry Forward	-	500,000	488,400	410,000	78,400	488,400	(2.32)
Less 5% Required By Law	-	(66,900)	-	(68,100)	-	(68,100)	1.79
Total Funding	3,540,276	3,217,400	5,226,600	3,087,800	78,400	3,166,200	(1.6%)

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Transportation Disadvantaged (427)

Fund Type: **Enterprise**

Description: **Accounts for operations of the transit system providing service to the elderly, handicapped, and economically disadvantaged in Collier County.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	102,066	129,200	127,700	129,100	-	129,100	(0.08)
Operating Expense	1,855,252	2,160,100	2,163,900	2,248,600	-	2,248,600	4.10
Capital Outlay	8,724	5,000	278,000	-	-	-	(100.00)
Trans to 426 CAT Mass Transit Fd	83,600	-	-	-	-	-	na
Trans to 427 Transp Disadv Fd	22,649	-	78,200	-	-	-	na
Reserves for Contingencies	377,068	326,500	-	236,300	-	236,300	(27.63)
Reserves for Cash Flow	-	-	-	144,500	-	144,500	na
Total Appropriations	2,449,359	2,620,800	2,647,800	2,758,500	-	2,758,500	5.3%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	211,281	203,000	226,000	226,000	-	226,000	11.33
Miscellaneous Revenues	60,965	-	5,000	5,000	-	5,000	na
Interest/Misc	1,445	-	1,500	-	-	-	na
Trans fm 001 Gen Fund	2,294,300	2,291,200	1,791,200	2,291,200	-	2,291,200	0
Carry Forward	-	136,800	871,900	247,800	-	247,800	81.14
Less 5% Required By Law	-	(10,200)	-	(11,500)	-	(11,500)	12.75
Total Funding	2,567,991	2,620,800	2,895,600	2,758,500	-	2,758,500	5.3%

Transportation Disadvantaged Grant (428)

Fund Type: **Enterprise**

Description: **Accounts for federal and state grants for the Transportation Disadvantage transit system providing service to the elderly, handicapped, and economically disadvantaged in Collier County.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	810,462	-	622,600	-	-	-	na
Capital Outlay	86,434	-	65,800	-	-	-	na
Trans to 427 Transp Disadv Fd	-	-	700	-	-	-	na
Reserves for Contingencies	-	800	-	-	-	-	(100.00)
Total Appropriations	896,896	800	689,100	-	-	-	(100.0%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	918,437	-	688,500	-	-	-	na
Interest/Misc	158	-	-	-	-	-	na
Carry Forward	-	800	600	-	-	-	(100.00)
Total Funding	918,595	800	689,100	-	-	-	(100.0%)

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Transportation Disadvantaged Grant Match (429)

Fund Type: **Enterprise**

Description: **Transit Disadvantaged Grant Match accounts for required matching funds from state and federal sources of the paratransit system.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	90,440	-	151,900	-	-	-	na
Capital Outlay	42,587	-	108,200	-	-	-	na
Reserves for Contingencies	-	87,200	-	87,200	-	87,200	0
Total Appropriations	133,027	87,200	260,100	87,200	-	87,200	0 %
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	17,213	-	32,200	-	-	-	na
Interest/Misc	97	-	-	-	-	-	na
Trans fm 001 Gen Fund	77,395	86,900	149,000	86,900	-	86,900	0
Trans fm 426 CAT Transit	15,770	-	-	-	-	-	na
Trans fm 427 Transp Disadv	22,649	-	78,200	-	-	-	na
Trans fm 428 Tran Disad	-	-	700	-	-	-	na
Carry Forward	-	300	300	300	-	300	0
Total Funding	133,124	87,200	260,400	87,200	-	87,200	0 %

Solid Waste Disposal (470)

Fund Type: **Enterprise**

Description: **Provides for the collection and disposal of the entire waste stream generated in Collier County. Landfill operations have been privatized through a contractual agreement with Waste Management, Inc. The principal revenue source is tipping fees.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	2,200,089	2,376,000	2,269,500	2,473,400	-	2,473,400	4.10
Operating Expense	10,527,167	13,334,900	13,323,300	14,477,200	-	14,477,200	8.57
Indirect Cost Reimburs	285,700	270,600	270,600	234,300	-	234,300	(13.41)
Payment In Lieu of Taxes	210,600	210,600	210,600	220,600	-	220,600	4.75
Capital Outlay	183,384	137,600	137,800	100,500	-	100,500	(26.96)
Trans to 408 Water/Sewer Fd	271,200	384,300	384,300	527,500	-	527,500	37.26
Trans to 472 S Waste MP Cap	-	-	-	240,000	-	240,000	na
Trans to 474 Solid Waste Cap Fd	1,832,700	1,218,600	1,218,600	906,000	-	906,000	(25.65)
Reserves for Contingencies	-	811,800	-	1,251,900	-	1,251,900	54.21
Reserves for Cash Flow	-	1,268,700	-	1,760,000	-	1,760,000	38.72
Reserves for Attrition	-	(38,300)	-	(40,000)	-	(40,000)	4.44
Total Appropriations	15,510,839	19,974,800	17,814,700	22,151,400	-	22,151,400	10.9%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	100,012	85,000	85,000	81,000	-	81,000	(4.71)
Charges For Services	9,294,732	10,835,500	10,844,500	11,769,400	-	11,769,400	8.62
Miscellaneous Revenues	181,912	72,200	96,600	105,100	-	105,100	45.57
Interest/Misc	17,219	16,200	17,300	17,300	-	17,300	6.79
Reimb From Other Depts	5,405,712	6,220,400	6,230,100	6,684,900	-	6,684,900	7.47
Trans fm 408 Water / Sewer Fd	43,400	45,300	45,300	138,400	-	138,400	205.52
Trans fm 473 Mand Collct Fd	285,700	212,200	212,200	310,400	-	310,400	46.28
Carry Forward	4,444,200	3,349,500	4,261,500	3,977,800	-	3,977,800	18.76
Less 5% Required By Law	-	(861,500)	-	(932,900)	-	(932,900)	8.29
Total Funding	19,772,887	19,974,800	21,792,500	22,151,400	-	22,151,400	10.9%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Solid Waste - Landfill Closure (471)

Fund Type: **Enterprise**

Description: **Provides for the eventual closure of currently active landfill cells and for the perpetual care of closed cells.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Capital Outlay	2,015,500	-	-	-	-	-	na
Reserves for Capital	-	2,275,200	-	2,915,200	-	2,915,200	28.13
Total Appropriations	2,015,500	2,275,200	-	2,915,200	-	2,915,200	28.1%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	15,464	13,300	10,500	10,500	-	10,500	(21.05)
Trans fm 390 Gen Gov Fac Cap Fd	630,000	630,000	630,000	630,000	-	630,000	0
Carry Forward	3,004,800	1,632,600	1,634,800	2,275,300	-	2,275,300	39.37
Less 5% Required By Law	-	(700)	-	(600)	-	(600)	(14.29)
Total Funding	3,650,264	2,275,200	2,275,300	2,915,200	-	2,915,200	28.1%

Solid Waste Motor Pool Capital Fund (472)

Fund Type: **Enterprise**

Description: **Starting in FY16, this fund will provide cost-effective life cycle replacement of Solid Waste Motor Pool vehicles and heavy equipment through a centralized capital recovery system.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Capital Outlay	-	-	-	170,000	70,000	240,000	na
Reserves for Motor Pool Cap	-	-	-	79,900	-	79,900	na
Total Appropriations	-	-	-	249,900	70,000	319,900	na
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Fleet Revenue Billings	-	-	-	79,900	-	79,900	na
Trans fm 470 Solid Waste Fd	-	-	-	170,000	70,000	240,000	na
Total Funding	-	-	-	249,900	70,000	319,900	na

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Mandatory Trash Collection (473)

Fund Type: **Enterprise**

Description: **Provides for the administration of the Mandatory Garbage Collection Ordinance. There is curbside collection of household waste, yard waste, and recyclables throughout the County. The largest revenue source is mandatory collection fees generated from households receiving the collection service. This fee is now included on the annual tax bills.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	17,379,768	18,623,700	18,798,300	19,803,400	-	19,803,400	6.33
Indirect Cost Reimburs	101,300	115,600	115,600	88,500	-	88,500	(23.44)
Trans to Property Appraiser	288,467	295,300	302,600	311,600	-	311,600	5.52
Trans to Tax Collector	105,095	115,900	115,900	117,700	-	117,700	1.55
Trans to 408 Water/Sewer Fd	1,342,900	1,418,800	1,418,800	1,623,500	-	1,623,500	14.43
Trans to 470 Solid Waste Fd	285,700	212,200	212,200	310,400	-	310,400	46.28
Trans to 474 Solid Waste Cap Fd	2,007,500	1,900,000	1,900,000	1,050,000	-	1,050,000	(44.74)
Reserves for Contingencies	-	1,750,000	-	1,828,900	-	1,828,900	4.51
Reserves for Cash Flow	-	2,984,100	-	2,601,600	-	2,601,600	(12.82)
Total Appropriations	21,510,730	27,415,600	22,863,400	27,735,600	-	27,735,600	1.2%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Franchise Fees	1,244,441	1,214,800	1,337,700	1,390,000	-	1,390,000	14.42
Special Assessments	6,612	-	-	-	-	-	na
Charges For Services	192,032	189,100	205,100	206,400	-	206,400	9.15
Mandatory Collection Fees	19,039,746	20,720,600	20,571,600	21,572,800	-	21,572,800	4.11
Miscellaneous Revenues	55,030	55,000	55,000	55,000	-	55,000	0
Interest/Misc	56,001	43,800	45,200	45,200	-	45,200	3.20
Trans frm Tax Collector	38,925	-	-	-	-	-	na
Carry Forward	7,291,900	6,303,500	6,278,500	5,629,700	-	5,629,700	(10.69)
Less 5% Required By Law	-	(1,111,200)	-	(1,163,500)	-	(1,163,500)	4.71
Total Funding	27,924,687	27,415,600	28,493,100	27,735,600	-	27,735,600	1.2%

Solid Waste Capital Projects (474)

Fund Type: **Enterprise**

Description: **Comprehensive Solid Waste Capital Projects program was initiated in FY 04. Capital projects include; facilities improvements, collection/ recycling facility upgrades and landfill cell restoration. Primary revenue source is a transfer from Solid Waste Disposal (470), which accounts for landfill fees, transfer station fees, and carry forward revenue.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	30,695	-	-	-	-	-	na
Operating Expense	1,805,647	158,000	1,389,100	77,900	-	77,900	(50.70)
Capital Outlay	33,224	3,596,000	11,405,100	2,747,100	-	2,747,100	(23.61)
Trans to 174 Consvr Collier Maint	600,000	500,000	701,600	-	-	-	(100.00)
Reserves for Contingencies	-	211,300	-	282,500	-	282,500	33.70
Total Appropriations	2,469,566	4,465,300	13,495,800	3,107,500	-	3,107,500	(30.4%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	54,640	30,000	40,000	40,000	-	40,000	33.33
Trans fm 470 Solid Waste Fd	1,832,700	1,218,600	1,218,600	906,000	-	906,000	(25.65)
Trans fm 473 Mand Collct Fd	2,007,500	1,900,000	1,900,000	1,050,000	-	1,050,000	(44.74)
Carry Forward	10,009,300	1,318,200	11,450,700	1,113,500	-	1,113,500	(15.53)
Less 5% Required By Law	-	(1,500)	-	(2,000)	-	(2,000)	33.33
Total Funding	13,904,140	4,465,300	14,609,300	3,107,500	-	3,107,500	(30.4%)

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Solid Waste Grants (475)

Fund Type: **Enterprise**

Description: **Provides for recycling funds through various grants to help increase recycling in Collier County. This fund was established to track how grant dollars are spent.**

Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	41,517	-	-	-	-	-	na
Interest/Misc	2	-	-	-	-	-	na
Total Funding	41,519	-	-	-	-	-	na

Solid Waste Grant Match (476)

Fund Type: **Enterprise**

Description: **Provides for recycling funds through various grants to help increase recycling in Collier County. This fund was established to track required grant matching dollars.**

Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	4	-	-	-	-	-	na
Total Funding	4	-	-	-	-	-	na

Emergency Medical Services (490)

Fund Type: **Enterprise**

Description: **Accounts for the provision of around the clock advanced life support paramedic service in Collier County. Principal revenue sources include General Fund subsidy and ambulance fees.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	19,021,160	20,729,000	20,544,400	21,758,500	-	21,758,500	4.97
Operating Expense	3,630,167	3,938,300	4,001,200	4,148,100	-	4,148,100	5.33
Capital Outlay	124,493	426,000	685,200	189,500	-	189,500	(55.52)
Grants and Aid	3,044,368	-	-	-	-	-	na
Trans to 144 Isles of Capri Fire	3,000	3,000	3,000	3,000	-	3,000	0
Trans to 491 EMS Grant Fd	608,874	-	-	1,140,000	-	1,140,000	na
Trans to 494 EMS Grants	4,960	-	-	-	-	-	na
Reserves for Contingencies	-	-	-	394,700	-	394,700	na
Reserves for Attrition	-	(353,000)	-	(373,100)	-	(373,100)	5.69
Total Appropriations	26,437,021	24,743,300	25,233,800	27,260,700	-	27,260,700	10.2%

Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ambulance Fees	15,090,148	10,000,000	11,000,000	11,087,500	-	11,087,500	10.88
Miscellaneous Revenues	3,774,073	-	51,500	-	-	-	na
Interest/Misc	26,712	10,000	20,000	21,000	-	21,000	110.00
Trans fm 001 Gen Fund	12,516,200	13,297,100	13,297,100	13,786,000	-	13,786,000	3.68
Carry Forward	2,499,700	1,936,200	3,786,800	2,921,600	-	2,921,600	50.89
Less 5% Required By Law	-	(500,000)	-	(555,400)	-	(555,400)	11.08
Total Funding	33,906,833	24,743,300	28,155,400	27,260,700	-	27,260,700	10.2%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Emergency Medical Services Motor Pool & Other Capital Fund (491)

Fund Type: **Enterprise**

Description: **This fund was originally created to monitor grants received by EMS and special projects funded by the General Fund (001). Starting in FY16, this fund will transition into providing cost-effective life cycle replacement of EMS Motor Pool vehicles and ambulances through a centralized capital recovery system.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	449	-	-	-	-	-	na
Operating Expense	20,856	-	624,500	-	-	-	na
Capital Outlay	219,982	2,218,800	2,878,400	3,146,000	-	3,146,000	41.79
Total Appropriations	241,288	2,218,800	3,502,900	3,146,000	-	3,146,000	41.8%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	-	-	-	-	-	-	na
Interest/Misc	2,620	-	4,000	-	-	-	na
Trans fm 001 Gen Fund	810,000	2,191,200	2,191,200	2,000,000	-	2,000,000	(8.73)
Trans fm 490 EMS Fd	608,874	-	-	1,140,000	-	1,140,000	na
Carry Forward	133,500	27,600	1,313,700	6,000	-	6,000	(78.26)
Total Funding	1,554,994	2,218,800	3,508,900	3,146,000	-	3,146,000	41.8%

First Responder Fund (492)

Fund Type: **Enterprise**

Description: **This fund was established to track revenues and expenditures designated strictly for training EMS personnel.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	-	-	500	-	-	-	na
Total Appropriations	-	-	500	-	-	-	na
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	3	-	-	-	-	-	na
Carry Forward	500	-	500	-	-	-	na
Total Funding	503	-	500	-	-	-	na

EMS Grant (493)

Fund Type: **Enterprise**

Description: **This fund was created to monitor grants received by Emergency Medical Services.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	39,917	-	45,900	-	-	-	na
Capital Outlay	14,881	-	145,600	-	-	-	na
Total Appropriations	54,798	-	191,500	-	-	-	na
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	72,216	-	190,700	-	-	-	na
Interest/Misc	552	-	400	-	-	-	na
Carry Forward	1,400	-	400	-	-	-	na
Total Funding	74,168	-	191,500	-	-	-	na

Collier County Government
Fiscal Year 2016 Fund Budget Summary

EMS Grant Match (494)

Fund Type: **Enterprise**

Description: **To account for the County matching contributions to Emergency Medical Service grants.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	2,090	-	-	-	-	-	na
Capital Outlay	2,870	-	-	-	-	-	na
Total Appropriations	4,960	-	-	-	-	-	na
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	1	-	-	-	-	-	na
Trans fm 490 EMS Fd	4,960	-	-	-	-	-	na
Total Funding	4,961	-	-	-	-	-	na

Collier County Airport Authority (495)

Fund Type: **Enterprise**

Description: **Accounts for operations at the Marco Island, Everglades, and Immokalee airports. Principal revenue sources include airport user fees and a subsidy from the General Fund. The long-range goal is to make the airports self-sufficient.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	831,696	917,500	897,000	880,200	43,800	924,000	0.71
Operating Expense	482,153	538,300	553,800	640,200	2,000	642,200	19.30
Indirect Cost Reimburs	124,000	135,700	135,700	143,800	-	143,800	5.97
Aviation Fuel	1,352,046	1,669,500	1,355,700	1,586,200	-	1,586,200	(4.99)
Capital Outlay	4,506	-	-	24,000	-	24,000	na
Trans to 497 Airp Im Cap	-	-	-	56,900	-	56,900	na
Reserves for Contingencies	-	27,100	-	90,600	-	90,600	234.32
Reserves for Attrition	-	(15,000)	-	(14,100)	-	(14,100)	(6.00)
Total Appropriations	2,794,401	3,273,100	2,942,200	3,407,800	45,800	3,453,600	5.5%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	624,897	712,800	733,700	739,100	-	739,100	3.69
Aviation Fuel Sales	1,958,835	2,403,700	2,191,100	2,421,700	-	2,421,700	0.75
Miscellaneous Revenues	8,287	8,900	5,900	6,700	-	6,700	(24.72)
Interest/Misc	680	-	1,000	2,000	-	2,000	na
Advance/Repay fm 001 Gen Fd	291,000	304,000	304,000	49,900	-	49,900	(83.59)
Carry Forward	14,400	-	99,200	346,900	45,800	392,700	na
Less 5% Required By Law	-	(156,300)	-	(158,500)	-	(158,500)	1.41
Total Funding	2,898,099	3,273,100	3,334,900	3,407,800	45,800	3,453,600	5.5%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Airport Capital (496)

Fund Type: **Enterprise**

Description: **Accounts for capital projects/improvements at the three airport sites.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	27,492	-	-	-	-	-	na
Operating Expense	(46,982)	-	474,900	-	-	-	na
Capital Outlay	(4,395)	52,700	57,600	90,200	-	90,200	71.16
Trans to 499 Airp Grant Match	22,888	-	17,700	-	-	-	na
Reserves for Contingencies	-	9,600	-	-	-	-	(100.00)
Reserves for Capital	-	-	-	196,700	-	196,700	na
Total Appropriations	(997)	62,300	550,200	286,900	-	286,900	360.5%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	81	-	-	-	-	-	na
Interest/Misc	205	-	-	-	-	-	na
Advance/Repay fm 001 Gen Fd	-	52,700	328,500	-	-	-	(100.00)
Trans fm 497 Airport Cap Fd	-	-	-	200,000	-	200,000	na
Carry Forward	238,800	9,600	308,600	86,900	-	86,900	805.21
Total Funding	239,085	62,300	637,100	286,900	-	286,900	360.5%

Airport Motor Pool Capital Fund (497)

Fund Type: **Enterprise**

Description: **This fund initially was set up to account for major capital projects/improvements at the Immokalee airport site. The General Fund 001 allocated \$2,250,000 as match money for various federal and state grants for the expansion of the Immokalee Airport. Starting in FY16, this fund will also provide cost-effective life cycle replacement of Airport Motor Pool vehicles, including fuel trucks through a centralized capital recovery system.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	(15,176)	-	26,100	-	-	-	na
Capital Outlay	12,279	-	12,000	370,000	-	370,000	na
Trans to 496 Airport Cap Fd	-	-	-	200,000	-	200,000	na
Trans to 499 Airp Grant Match	2,178	-	-	-	-	-	na
Reserves for Capital	-	13,400	-	-	-	-	(100.00)
Reserves for Motor Pool Cap	-	-	-	49,900	-	49,900	na
Total Appropriations	(719)	13,400	38,100	619,900	-	619,900	4,526.1%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	376	-	-	-	-	-	na
Advance/Repay fm 001 Gen Fd	-	-	-	313,100	-	313,100	na
Fleet Revenue Billings	-	-	-	49,900	-	49,900	na
Trans fm 495 Airport Op Fd	-	-	-	56,900	-	56,900	na
Carry Forward	237,500	13,400	240,100	200,000	-	200,000	1,392.54
Total Funding	237,876	13,400	240,100	619,900	-	619,900	4,526.1%

Airport Grant (498)

Fund Type: **Enterprise**

Description: **To account for various federal and state grants for the Airport.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	-	-	69,800	-	-	-	na
Operating Expense	855,102	-	668,600	-	-	-	na
Capital Outlay	11,610,882	-	664,400	-	-	-	na
Total Appropriations	12,465,985	-	1,402,800	-	-	-	na
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	6,294,873	-	1,402,800	-	-	-	na
Total Funding	6,294,873	-	1,402,800	-	-	-	na

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Airport Grant Match (499)

Fund Type: **Enterprise**

Description: **To account for the County's matching contributions for the various grants at the Airport.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	-	-	2,500	-	-	-	na
Operating Expense	53,227	-	29,000	-	-	-	na
Capital Outlay	709,498	-	49,400	-	-	-	na
Total Appropriations	762,725	-	80,900	-	-	-	na
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	748	-	-	-	-	-	na
Advance/Repay fm 001 Gen Fd	737,660	-	63,200	-	-	-	na
Trans fm 496 Airport Grants	22,888	-	17,700	-	-	-	na
Trans fm 497 Airport Cap Fd	2,178	-	-	-	-	-	na
Total Funding	763,474	-	80,900	-	-	-	na

Information Technology (505)

Fund Type: **Internal Service**

Description: **Accounts for Information Technology operations which include the agency's data network, telephone system, multi-agency public safety radio system and the management of all related assets, software applications and data.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	3,401,267	3,535,600	3,459,500	3,694,900	583,000	4,277,900	21.00
Operating Expense	1,291,515	1,942,300	1,943,800	2,088,100	18,700	2,106,800	8.47
Capital Outlay	-	-	-	11,000	10,500	21,500	na
Trans to 506 IT Capital	757,300	-	-	-	-	-	na
Reserves for Contingencies	-	130,700	-	108,700	-	108,700	(16.83)
Reserves for Cash Flow	-	-	-	154,000	-	154,000	na
Reserves for Attrition	-	(58,800)	-	(71,900)	-	(71,900)	22.28
Total Appropriations	5,450,082	5,549,800	5,403,300	5,984,800	612,200	6,597,000	18.9%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	18,214	-	-	-	-	-	na
Interest/Misc	4,532	6,900	5,400	6,000	-	6,000	(13.04)
Reimb From Other Depts	4,978,679	5,315,800	5,050,100	5,234,400	612,200	5,846,600	9.99
Carry Forward	1,683,600	296,200	1,191,900	813,500	30,600	844,100	184.98
Less 5% Required By Law	-	(69,100)	-	(69,100)	(30,600)	(99,700)	44.28
Total Funding	6,685,025	5,549,800	6,247,400	5,984,800	612,200	6,597,000	18.9%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Information Technology Capital (506)

Fund Type: **Internal Service**

Description: **The Information Technology Capital Fund was created for the management of the replacement of technology assets and the acquisition of new technology assets.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	307,247	-	109,700	70,000	-	70,000	na
Capital Outlay	551,704	225,100	724,500	657,300	-	657,300	192.00
Total Appropriations	858,952	225,100	834,200	727,300	-	727,300	223.1%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	1,379	-	-	-	-	-	na
Interest/Misc	8,118	2,600	2,600	3,500	-	3,500	34.62
Reimb From Other Depts	119,900	222,700	222,700	673,000	-	673,000	202.20
Trans fm 001 Gen Fund	-	-	-	51,000	-	51,000	na
Trans fm 505 IT Ops	757,300	-	-	-	-	-	na
Carry Forward	581,100	-	608,900	-	-	-	na
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0
Total Funding	1,467,797	225,100	834,200	727,300	-	727,300	223.1%

Property & Casualty Insurance Fund (516)

Fund Type: **Internal Service**

Description: **Protects the County through the insurance of its property assets. Revenues are derived from premium allocations for automobile, general liability, and property insurance.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	353,660	376,400	376,400	342,700	-	342,700	(8.95)
Operating Expense	6,304,819	6,640,500	6,174,700	6,602,800	-	6,602,800	(0.57)
Capital Outlay	-	-	-	11,300	-	11,300	na
Trans to 001 General Fund	-	276,600	276,600	276,600	-	276,600	0
Trans to 111 Unincorp Gen Fd	-	200,000	200,000	-	-	-	(100.00)
Reserves for Contingencies	-	187,400	-	180,900	-	180,900	(3.47)
Reserves for Insurance	-	6,658,100	-	7,739,200	-	7,739,200	16.24
Total Appropriations	6,658,479	14,339,000	7,027,700	15,153,500	-	15,153,500	5.7%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	769,904	-	255,000	200,000	-	200,000	na
Interest/Misc	38,108	29,200	40,000	39,800	-	39,800	36.30
Property & Casualty Billings	6,757,131	6,916,300	6,762,400	6,899,600	-	6,899,600	(0.24)
Carry Forward	7,078,900	7,395,000	7,996,400	8,026,100	-	8,026,100	8.53
Less 5% Required By Law	-	(1,500)	-	(12,000)	-	(12,000)	700.00
Total Funding	14,644,042	14,339,000	15,053,800	15,153,500	-	15,153,500	5.7%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Group Health & Life Insurance Fund (517)

Fund Type: **Internal Service**

Description: **Accounts for all medical and life insurance claims for county employees.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	512,322	525,200	523,300	563,300	81,500	644,800	22.77
Operating Expense	31,165,174	35,714,900	34,850,900	37,174,300	4,300	37,178,600	4.10
Capital Outlay	7,655	2,700	2,700	13,900	1,000	14,900	451.85
Reserves for Contingencies	-	906,100	-	943,800	-	943,800	4.16
Reserves for Insurance	-	17,853,400	-	19,148,400	-	19,148,400	7.25
Total Appropriations	31,685,152	55,002,300	35,376,900	57,843,700	86,800	57,930,500	5.3%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	1,818,781	600,000	100,000	200,000	-	200,000	(66.67)
Interest/Misc	105,474	80,700	114,900	112,600	-	112,600	39.53
Group Health Billings	32,520,728	31,450,000	32,000,000	32,200,000	-	32,200,000	2.38
Dental Billings	1,624,522	1,600,000	1,625,000	1,625,000	-	1,625,000	1.56
Life Insurance Billings	308,139	450,000	442,500	455,800	-	455,800	1.29
Short Term Disability Billings	408,815	370,000	422,300	422,300	-	422,300	14.14
Long Term Disability Billings	495,285	300,000	288,000	315,000	-	315,000	5.00
Carry Forward	17,346,500	20,155,700	22,989,700	22,518,700	86,800	22,605,500	12.15
Less 5% Required By Law	-	(4,100)	-	(5,700)	-	(5,700)	39.02
Total Funding	54,628,245	55,002,300	57,982,400	57,843,700	86,800	57,930,500	5.3%

Worker's Compensation Insurance Fund (518)

Fund Type: **Internal Service**

Description: **Protects the County's human resource assets through the use of prudent risk financing, claims management, and loss control programs.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	276,301	283,100	283,000	288,500	-	288,500	1.91
Operating Expense	1,028,484	1,273,600	1,083,600	1,290,200	-	1,290,200	1.30
Capital Outlay	-	44,000	35,800	9,700	-	9,700	(77.95)
Trans to 001 General Fund	900,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0
Reserves for Contingencies	-	40,100	-	26,500	-	26,500	(33.92)
Reserves for Insurance	-	1,951,200	-	1,360,100	-	1,360,100	(30.29)
Total Appropriations	2,204,786	4,592,000	2,402,400	3,975,000	-	3,975,000	(13.4%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	24,348	-	-	25,000	-	25,000	na
Interest/Misc	18,321	15,500	16,800	12,300	-	12,300	(20.65)
Reimb From Other Depts	75	-	-	-	-	-	na
Workers Comp Billings	1,455,388	1,485,000	1,485,000	1,485,000	-	1,485,000	0
Carry Forward	4,061,800	3,092,300	3,355,200	2,454,600	-	2,454,600	(20.62)
Less 5% Required By Law	-	(800)	-	(1,900)	-	(1,900)	137.50
Total Funding	5,559,932	4,592,000	4,857,000	3,975,000	-	3,975,000	(13.4%)

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Fleet Management (521)

Fund Type: **Internal Service**

Description: **Provides preventative maintenance and repair of all county vehicles and motorized equipment, in addition to fuel service. County staff performs the majority of this work in-house.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	2,009,653	2,167,300	2,121,000	2,218,900	155,700	2,374,600	9.56
Operating Expense	6,783,182	7,637,600	5,432,500	7,161,400	-	7,161,400	(6.23)
Capital Outlay	142,156	118,000	145,700	232,600	-	232,600	97.12
Reserves for Contingencies	-	258,700	-	230,500	-	230,500	(10.90)
Reserves for Cash Flow	-	179,000	-	162,100	-	162,100	(9.44)
Reserves for Attrition	-	(34,400)	-	(38,500)	-	(38,500)	11.92
Total Appropriations	8,934,990	10,326,200	7,699,200	9,967,000	155,700	10,122,700	(2.0%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	486,824	543,400	420,300	496,000	-	496,000	(8.72)
Miscellaneous Revenues	45,325	6,000	30,000	12,500	-	12,500	108.33
Interest/Misc	2,554	1,000	2,500	2,000	-	2,000	100.00
Fleet Revenue Billings	4,592,488	4,930,000	3,771,900	4,817,300	-	4,817,300	(2.29)
Fuel Sale Rev Billings	4,225,991	4,756,900	3,218,000	4,297,600	-	4,297,600	(9.66)
Carry Forward	312,300	116,400	779,300	367,100	155,700	522,800	349.14
Less 5% Required By Law	-	(27,500)	-	(25,500)	-	(25,500)	(7.27)
Total Funding	9,665,481	10,326,200	8,222,000	9,967,000	155,700	10,122,700	(2.0%)

Motor Pool Capital Fund (523)

Fund Type: **Internal Service**

Description: **Provide cost-effective life cycle replacement of general governmental Motor Pool vehicles and heavy equipment through a centralized capital recovery system.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Capital Outlay	-	-	-	3,047,000	-	3,047,000	na
Reserve for Gen Fd Motor Pool Cap	-	-	-	492,300	-	492,300	na
Reserve for Transp Motor Pool Cap	-	-	-	66,000	-	66,000	na
Reserve for MSTU Gen Fd MP Cap	-	-	-	217,400	-	217,400	na
Reserve for Com Dev/Planning MP Cap	-	-	-	245,000	-	245,000	na
Reserve for Pollut Ctr Motor Pool Cap	-	-	-	21,400	-	21,400	na
Reserve for Int Serv Fd Motor Pool Cap	-	-	-	32,900	-	32,900	na
Total Appropriations	-	-	-	4,122,000	-	4,122,000	na
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Fleet Revenue Billings	-	-	-	1,075,000	-	1,075,000	na
Trans fm 001 Gen Fund	-	-	-	600,000	-	600,000	na
Trans fm 101 Transp Op Fd	-	-	-	1,000,000	-	1,000,000	na
Trans fm 111 MSTU Gen Fd	-	-	-	450,000	-	450,000	na
Trans fm 113 Comm Dev Fd	-	-	-	784,000	-	784,000	na
Trans fm 114 Pollutn Ctrl Fd	-	-	-	25,000	-	25,000	na
Trans fm 131 Dev Serv Fd	-	-	-	125,000	-	125,000	na
Trans fm 312 Gas Tax Op Fd	-	-	-	63,000	-	63,000	na
Total Funding	-	-	-	4,122,000	-	4,122,000	na

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Sheriff Confiscated Property Trust Fund (602)

Fund Type: **Trust & Agency**

Description: **Pursuant to Florida Statutes 932.7055, the proceeds from confiscated property shall be used for school resource officers, crime prevention, safe neighborhood, drug abuse education and prevention programs, or other law enforcement purposes, which include defraying the cost of protracted or complex investigations, providing additional equipment or expertise, purchasing automated external defibrillators for use in law enforcement vehicles, and providing matching funds to obtain federal grants.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Remittances	52,000	172,700	87,000	31,000	-	31,000	(82.05)
Trans to 115 Sheriff Grant Fd	29,973	76,000	270,600	63,000	-	63,000	(17.11)
Reserves for Contingencies	-	-	-	3,100	-	3,100	na
Reserves for Capital	-	-	-	65,700	-	65,700	na
Total Appropriations	81,973	248,700	357,600	162,800	-	162,800	(34.5%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Fines & Forfeitures	107,752	-	78,000	-	-	-	na
Interest/Misc	2,098	-	4,500	2,200	-	2,200	na
Trans fm 115 Sheriff Grants	-	10,400	-	-	-	-	(100.00)
Carry Forward	404,800	238,300	435,800	160,700	-	160,700	(32.56)
Less 5% Required By Law	-	-	-	(100)	-	(100)	na
Total Funding	514,650	248,700	518,300	162,800	-	162,800	(34.5%)

Crime Prevention Trust Fund (603)

Fund Type: **Trust & Agency**

Description: **Pursuant to Florida Statute 775.083, court costs shall be assessed and collected in each instance a defendant pleads nolo contendere to, or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under state law, or a violation of any municipal or county ordinance if the violation constitutes a misdemeanor under state law. The court costs imposed is \$50 for a felony and \$20 for any other offense. The county, in consultation with the sheriff, must expend such funds for crime prevention programs in the county, including safe neighborhood programs under ss. 163.501-163.523 F.S.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	35,639	100,000	100,000	100,000	-	100,000	0
Operating Expense	44,114	300,000	150,000	300,000	-	300,000	0
Trans to 115 Sheriff Grant Fd	-	-	135,000	228,000	-	228,000	na
Reserves for Contingencies	-	20,000	-	40,000	-	40,000	100.00
Reserves for Capital	-	872,900	-	464,800	-	464,800	(46.75)
Total Appropriations	79,753	1,292,900	385,000	1,132,800	-	1,132,800	(12.4%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	94,661	90,000	100,500	90,000	-	90,000	0
Interest/Misc	6,407	5,700	7,400	7,400	-	7,400	29.82
Carry Forward	1,296,000	1,201,700	1,317,400	1,040,300	-	1,040,300	(13.43)
Less 5% Required By Law	-	(4,500)	-	(4,900)	-	(4,900)	8.89
Total Funding	1,397,068	1,292,900	1,425,300	1,132,800	-	1,132,800	(12.4%)

Collier County Government
Fiscal Year 2016 Fund Budget Summary

University Extension Trust Fund (604)

Fund Type: **Trust & Agency**

Description: **This fund was established to receive donations and monitor expenditures as (if) designated by specific donation stipulations.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	23,199	50,400	50,400	54,000	-	54,000	7.14
Reserves for Contingencies	-	33,300	-	62,500	-	62,500	87.69
Total Appropriations	23,199	83,700	50,400	116,500	-	116,500	39.2%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	11,278	14,000	27,600	28,000	-	28,000	100.00
Miscellaneous Revenues	18,605	-	-	-	-	-	na
Interest/Misc	524	-	-	-	-	-	na
Carry Forward	105,500	70,400	112,700	89,900	-	89,900	27.70
Less 5% Required By Law	-	(700)	-	(1,400)	-	(1,400)	100.00
Total Funding	135,907	83,700	140,300	116,500	-	116,500	39.2%

GAC Trust Land Sales (605)

Fund Type: **Trust & Agency**

Description: **Gulf American Corporation (GAC) Land Trust (605) - Funds generated from surplus lot sales in the Golden Gate Estates, deeded to Collier County in a 1983 settlement agreement with Avatar Properties, are used to fund capital improvements within the Estates area.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	-	700	700	700	-	700	0
Remittances	-	-	274,000	-	-	-	na
Reserves for Capital	-	909,500	-	852,200	-	852,200	(6.30)
Total Appropriations	-	910,200	274,700	852,900	-	852,900	(6.3%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	-	16,500	-	17,000	-	17,000	3.03
Interest/Misc	5,341	3,600	4,000	3,500	-	3,500	(2.78)
Carry Forward	1,098,800	891,000	1,104,100	833,400	-	833,400	(6.46)
Less 5% Required By Law	-	(900)	-	(1,000)	-	(1,000)	11.11
Total Funding	1,104,141	910,200	1,108,100	852,900	-	852,900	(6.3%)

GAC Trust Roads Fund (606)

Fund Type: **Trust & Agency**

Description: **Gulf American Corporation (GAC) Road Trust (606) - Funds received from a 1977 settlement agreement with Avatar Properties, are to be used for the restoration, maintenance, and paving of certain roads within the Golden Gate Estates area.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans to 313 Gas Tax Cap Fd	-	400	200	-	-	-	(100.00)
Total Appropriations	-	400	200	-	-	-	(100.0%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	75	100	-	-	-	-	(100.00)
Carry Forward	100	300	200	-	-	-	(100.00)
Total Funding	175	400	200	-	-	-	(100.0%)

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Parks & Recreation Donations (607)

Fund Type: **Trust & Agency**

Description: **To provide community based programming for eligible children in Collier County through receipt of charitable donations.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	11,000	8,400	8,400	9,300	-	9,300	10.71
Total Appropriations	11,000	8,400	8,400	9,300	-	9,300	10.7%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	6,094	5,000	5,000	4,000	-	4,000	(20.00)
Interest/Misc	65	-	-	-	-	-	na
Carry Forward	8,700	3,700	8,900	5,500	-	5,500	48.65
Less 5% Required By Law	-	(300)	-	(200)	-	(200)	(33.33)
Total Funding	14,859	8,400	13,900	9,300	-	9,300	10.7%

Law Enforcement Trust Fund (608)

Fund Type: **Trust & Agency**

Description: **Pursuant to Florida Statutes 318.18(11)(d), a two dollar court costs is assessed for each infraction which can be used for criminal justice advanced and specialized training and criminal justice training school enhancements as provided under Florida Statutes 938.15.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	58,601	150,000	25,000	150,000	-	150,000	0
Reserves for Contingencies	-	7,500	-	15,000	-	15,000	100.00
Reserves for Capital	-	486,700	-	612,100	-	612,100	25.77
Total Appropriations	58,601	644,200	25,000	777,100	-	777,100	20.6%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Fines & Forfeitures	65,773	60,000	58,000	60,000	-	60,000	0
Interest/Misc	3,349	3,000	3,700	3,000	-	3,000	0
Carry Forward	670,100	584,400	680,600	717,300	-	717,300	22.74
Less 5% Required By Law	-	(3,200)	-	(3,200)	-	(3,200)	0
Total Funding	739,222	644,200	742,300	777,100	-	777,100	20.6%

Domestic Violence Trust Fund (609)

Fund Type: **Trust & Agency**

Description: **Pursuant to Florida Statute 938.08, In addition to any sanction imposed for a violation of s. 784.011, s. 784.021, s. 784.03, s. 784.041, s. 784.045, s. 784.048, s. 784.07, s. 784.08, s. 784.081, s. 784.082, s. 784.083, s. 784.085, s. 794.011, or for any offense of domestic violence described in s. 741.28, the court shall impose a surcharge.**

Payment of the surcharge shall be a condition of probation, community control, or any other court-ordered supervision. A portion of the surcharge shall be deposited into this trust fund and must be used only to defray the costs of incarcerating persons sentenced under s. 741.283 and provide additional training to law enforcement personnel in combating domestic violence.

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Remittances	-	368,300	-	385,400	-	385,400	4.64
Total Appropriations	-	368,300	-	385,400	-	385,400	4.6%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Fines & Forfeitures	15,186	16,000	16,000	16,000	-	16,000	0
Interest/Misc	1,651	1,000	1,700	1,800	-	1,800	80.00
Carry Forward	334,000	352,100	350,800	368,500	-	368,500	4.66
Less 5% Required By Law	-	(800)	-	(900)	-	(900)	12.50
Total Funding	350,836	368,300	368,500	385,400	-	385,400	4.6%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Animal Control Neuter / Spay Trust Fund (610)

Fund Type: **Trust & Agency**

Description: **Provides for a neuter/spay program for animals adopted from Domestic Animal Services. A deposit is required for all animals adopted and is applied to the cost of the neuter/spay procedure performed by a local veterinarian.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	27,597	29,300	13,100	20,400	-	20,400	(30.38)
Reserves for Contingencies	-	138,200	-	2,000	-	2,000	(98.55)
Restricted for Unfunded Requests	-	-	-	164,700	-	164,700	na
Total Appropriations	27,597	167,500	13,100	187,100	-	187,100	11.7%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Licenses & Permits	4,936	4,900	6,000	8,400	-	8,400	71.43
Charges For Services	18,623	20,500	25,000	23,900	-	23,900	16.59
Interest/Misc	707	500	-	-	-	-	(100.00)
Carry Forward	141,900	142,900	138,600	156,500	-	156,500	9.52
Less 5% Required By Law	-	(1,300)	-	(1,700)	-	(1,700)	30.77
Total Funding	166,165	167,500	169,600	187,100	-	187,100	11.7%

Combined 911 System (611)

Fund Type: **Trust & Agency**

Description: **Established to provide for costs associated with the Emergency 911 telephone system. Revenues are from a surcharge to cellular and land-line telephone users that are billed and collected by the telephone company and remitted to the County.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	648,370	706,000	632,800	905,400	-	905,400	28.24
Operating Expense	869,829	1,145,800	1,101,300	1,096,400	-	1,096,400	(4.31)
Capital Outlay	63,113	66,000	66,000	72,000	-	72,000	9.09
Reserves for Contingencies	-	60,600	-	207,400	-	207,400	242.24
Reserves for Capital	-	2,571,200	-	2,087,800	-	2,087,800	(18.80)
Total Appropriations	1,581,311	4,549,600	1,800,100	4,369,000	-	4,369,000	(4.0%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	-	1,825,500	1,725,000	1,725,000	-	1,725,000	(5.51)
Fines & Forfeitures	1,766,357	-	-	-	-	-	na
Interest/Misc	13,368	11,700	12,000	12,000	-	12,000	2.56
Carry Forward	2,583,600	2,803,700	2,782,000	2,718,900	-	2,718,900	(3.02)
Less 5% Required By Law	-	(91,300)	-	(86,900)	-	(86,900)	(4.82)
Total Funding	4,363,326	4,549,600	4,519,000	4,369,000	-	4,369,000	(4.0%)

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Library Trust Fund (612)

Fund Type: **Trust & Agency**

Description: **Accounts for donations and bequests received from the public for the Collier County Public Library system. Available funds will be used to replace furniture and to purchase office and computer equipment.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	24,167	27,100	27,300	-	-	-	(100.00)
Operating Expense	25,643	40,000	40,000	50,000	-	50,000	25.00
Capital Outlay	249,576	205,000	205,000	215,000	-	215,000	4.88
Reserves for Contingencies	-	-	-	24,500	-	24,500	na
Reserves for Capital	-	192,800	-	-	-	-	(100.00)
Total Appropriations	299,385	464,900	272,300	289,500	-	289,500	(37.7%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	86,462	30,000	30,700	30,000	-	30,000	0
Interest/Misc	3,040	3,100	3,000	1,300	-	1,300	(58.06)
Trans fm 307 Lib Cap	366,464	1,600	-	-	-	-	(100.00)
Carry Forward	341,400	431,800	498,400	259,800	-	259,800	(39.83)
Less 5% Required By Law	-	(1,600)	-	(1,600)	-	(1,600)	0
Total Funding	797,365	464,900	532,100	289,500	-	289,500	(37.7%)

County Drug Abuse Trust (616)

Fund Type: **Trust & Agency**

Description: **This fund authorizes the Court to impose an additional assessment (fine) against drug offenders to be disbursed to a qualified drug abuse treatment or addiction program in the County.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Reserves for Contingencies	-	4,100	-	4,200	-	4,200	2.44
Total Appropriations	-	4,100	-	4,200	-	4,200	2.4%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	20	-	-	-	-	-	na
Carry Forward	4,100	4,100	4,200	4,200	-	4,200	2.44
Total Funding	4,120	4,100	4,200	4,200	-	4,200	2.4%

Freedom Memorial Trust Fund (620)

Fund Type: **Trust & Agency**

Description: **This fund is used to account for all donations received for the construction of the Freedom Memorial.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	679	3,800	3,800	-	-	-	(100.00)
Capital Outlay	2,319	8,700	1,449,400	44,100	-	44,100	406.90
Reserves for Capital	-	140,700	-	-	-	-	(100.00)
Total Appropriations	2,997	153,200	1,453,200	44,100	-	44,100	(71.2%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	11,490	12,000	746,500	-	-	-	(100.00)
Interest/Misc	700	600	800	800	-	800	33.33
Trans fm 301 Co Wide Cap	-	-	600,000	-	-	-	na
Carry Forward	140,000	141,200	149,200	43,300	-	43,300	(69.33)
Less 5% Required By Law	-	(600)	-	-	-	-	(100.00)
Total Funding	152,190	153,200	1,496,500	44,100	-	44,100	(71.2%)

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Law Library (640)

Fund Type: **Trust & Agency**

Description: **This fund was established to provide legal materials to the legal community and public. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	64,124	75,000	75,000	77,100	-	77,100	2.80
Total Appropriations	64,124	75,000	75,000	77,100	-	77,100	2.8%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	67,266	69,000	65,000	65,000	-	65,000	(5.80)
Interest/Misc	32	-	-	-	-	-	na
Trans fm 681 Court Admin	-	8,700	10,100	15,400	-	15,400	77.01
Carry Forward	600	800	(100)	-	-	-	(100.00)
Less 5% Required By Law	-	(3,500)	-	(3,300)	-	(3,300)	(5.71)
Total Funding	67,897	75,000	75,000	77,100	-	77,100	2.8%

Legal Aid Society (652)

Fund Type: **Trust & Agency**

Description: **Provides the financial support of the Legal Aid Society operations. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42 and supplemented by a transfer from the General Fund.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	108,310	108,400	108,400	108,400	-	108,400	0
Total Appropriations	108,310	108,400	108,400	108,400	-	108,400	0 %
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	67,266	69,000	65,000	65,000	-	65,000	(5.80)
Interest/Misc	93	-	-	-	-	-	na
Trans fm 001 Gen Fund	42,800	42,900	41,300	46,700	-	46,700	8.86
Carry Forward	1,500	-	2,100	-	-	-	na
Less 5% Required By Law	-	(3,500)	-	(3,300)	-	(3,300)	(5.71)
Total Funding	111,658	108,400	108,400	108,400	-	108,400	0 %

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Office of Utility Regulation Fee Trust (669)

Fund Type: **Trust & Agency**

Description: **Provides for the regulation of privately owned water, bulk water, and wastewater utilities providing service within the unincorporated areas of Collier County. This regulatory body was approved by the BCC in May 1996. Franchise fees from the regulated utilities are the principal revenue source.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	324,920	325,700	363,900	201,100	-	201,100	(38.26)
Operating Expense	14,542	84,000	23,500	208,100	-	208,100	147.74
Indirect Cost Reimburs	16,400	17,600	17,600	17,700	-	17,700	0.57
Capital Outlay	-	-	-	26,500	-	26,500	na
Reserves for Contingencies	-	21,400	-	17,100	-	17,100	(20.09)
Reserves for Capital	-	876,300	-	899,400	-	899,400	2.64
Reserves for Cash Flow	-	64,100	-	67,800	-	67,800	5.77
Reserves for Attrition	-	(6,500)	-	-	-	-	(100.00)
Total Appropriations	355,861	1,382,600	405,000	1,437,700	-	1,437,700	4.0%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Franchise Fees	309,132	170,000	302,000	167,900	-	167,900	(1.24)
Interest/Misc	4,946	1,500	3,000	1,500	-	1,500	0
Reimb From Other Depts	100,000	100,000	100,000	100,000	-	100,000	0
Trans fm 113 Comm Dev Fd	100,000	50,000	50,000	-	-	-	(100.00)
Carry Forward	1,036,400	1,074,700	1,131,800	1,181,800	-	1,181,800	9.97
Less 5% Required By Law	-	(13,600)	-	(13,500)	-	(13,500)	(0.74)
Total Funding	1,550,477	1,382,600	1,586,800	1,437,700	-	1,437,700	4.0%

Deposit Fund (670)

Fund Type: **Trust & Agency**

Description: **Fund 670 is the depository for all County surety and subdivision improvement bonds. The County occasionally is required to access these bonds to pay for improvements not completed by developers in accordance with County codes or local PUD agreements. Fund would be transferred from Fund 670 to the appropriate County operating fund where improvement expense would be paid.**

Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	21,752	-	-	-	-	-	na
Total Funding	21,752	-	-	-	-	-	na

Caracara Prairie Preserve (674)

Fund Type: **Trust & Agency**

Description: **The Caracara Prairie Preserve is being utilized by Collier County for panther habitat mitigation for County capital projects that occur in panther habitat. As required by the United States Fish and Wildlife Service, the funds to manage Caracara Prairie Preserve in perpetuity must be kept in a separate Endowment Trust Fund.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	79,607	69,700	48,600	44,900	-	44,900	(35.58)
Reserves for Contingencies	-	1,666,200	-	1,672,200	-	1,672,200	0.36
Total Appropriations	79,607	1,735,900	48,600	1,717,100	-	1,717,100	(1.1%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	934	8,600	8,900	8,600	-	8,600	0
Trans fm 174 Conserv Collier Maint	1,827,400	-	-	-	-	-	na
Carry Forward	-	1,727,700	1,748,700	1,709,000	-	1,709,000	(1.08)
Less 5% Required By Law	-	(400)	-	(500)	-	(500)	25.00
Total Funding	1,828,334	1,735,900	1,757,600	1,717,100	-	1,717,100	(1.1%)

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Court Administration (681)

Fund Type: **Trust & Agency**

Description: **Established to account for county costs associated with the activities of the 20th Judicial Circuit. The revenues for this fund consist of Probation Fees and a transfer from the General Fund.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	1,958,036	2,043,800	1,960,500	2,035,100	70,900	2,106,000	3.04
Operating Expense	178,744	242,500	218,700	268,700	-	268,700	10.80
Capital Outlay	-	3,000	-	3,000	-	3,000	0
Trans to 171 Teen Court	17,000	11,900	17,300	23,900	-	23,900	100.84
Trans to 192 Court Innov	115,600	127,500	126,200	131,300	-	131,300	2.98
Trans to 640 Law Lib	-	8,700	10,100	15,400	-	15,400	77.01
Reserves for Contingencies	-	2,300	-	31,000	-	31,000	1,247.83
Reserves for Attrition	-	(23,700)	-	(33,400)	-	(33,400)	40.93
Total Appropriations	2,269,379	2,416,000	2,332,800	2,475,000	70,900	2,545,900	5.4%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Charges For Services	155,835	160,000	165,000	165,000	-	165,000	3.13
Fines & Forfeitures	868,429	905,000	903,700	903,700	-	903,700	(0.14)
Miscellaneous Revenues	10,799	-	3,000	-	-	-	na
Interest/Misc	1,338	500	1,000	1,300	-	1,300	160.00
Trans fm 001 Gen Fund	1,241,200	1,266,100	1,266,100	1,310,500	50,900	1,361,400	7.53
Carry Forward	157,100	137,000	162,000	148,000	20,000	168,000	22.63
Less 5% Required By Law	-	(52,600)	-	(53,500)	-	(53,500)	1.71
Total Funding	2,434,702	2,416,000	2,500,800	2,475,000	70,900	2,545,900	5.4%

Specialized Grants (701)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants received by the Fire District - Mile Marker 63 on I-75.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	-	-	1,210,000	-	-	-	na
Operating Expense	35,131	-	400,500	-	-	-	na
Capital Outlay	83,305	-	1,530,400	-	-	-	na
Total Appropriations	118,436	-	3,140,900	-	-	-	na
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	389,000	-	3,140,900	-	-	-	na
Interest/Misc	1	-	-	-	-	-	na
Total Funding	389,001	-	3,140,900	-	-	-	na

Administrative Services Grants (703)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants received by the Administrative Services Division.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans to 174 Consvr Collier Maint	134	-	-	-	-	-	na
Total Appropriations	134	-	-	-	-	-	na
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	-	-	-	-	-	-	na
Carry Forward	100	-	-	-	-	-	na
Total Funding	100	-	-	-	-	-	na

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Administrative Services Grants Match (704)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Administrative Services Division grants.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans to 174 Consvr Collier Maint	200	300	300	-	-	-	(100.00)
Total Appropriations	200	300	300	-	-	-	(100.0%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	2	-	-	-	-	-	na
Carry Forward	400	300	300	-	-	-	(100.00)
Total Funding	402	300	300	-	-	-	(100.0%)

Housing Grants (705)

Fund Type: **Special Revenue**

Description: **To provide community services through grant awards designed to: meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	467,754	-	1,059,900	-	-	-	na
Operating Expense	64,825	-	209,600	-	-	-	na
Capital Outlay	1,571	-	-	-	-	-	na
Grants and Aid	140,000	-	-	-	-	-	na
Remittances	3,956,778	-	10,447,700	-	-	-	na
Total Appropriations	4,630,927	-	11,717,200	-	-	-	na
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	5,814,609	-	11,524,500	-	-	-	na
Miscellaneous Revenues	389,000	-	-	-	-	-	na
Interest/Misc	3,432	-	-	-	-	-	na
Trans fm 186 Immok Redev Fd	-	-	192,700	-	-	-	na
Total Funding	6,207,040	-	11,717,200	-	-	-	na

Housing Grant Match (706)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Housing grants**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	-	-	43,100	-	-	-	na
Restricted for Unfunded Requests	-	-	-	60,000	-	60,000	na
Total Appropriations	-	-	43,100	60,000	-	60,000	na
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans fm 001 Gen Fund	-	-	43,100	60,000	-	60,000	na
Total Funding	-	-	43,100	60,000	-	60,000	na

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Human Services Grant (707)

Fund Type: **Special Revenue**

Description: **To provide community services through grant awards designed to: support seniors by providing in-home support and nutrition assistance to those in greatest medical, economic and social need thereby improving quality of life and preventing premature institutionalization; creating volunteer opportunities for seniors; and the administration of various community initiatives in which grant funds are received.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	398,654	-	658,100	-	-	-	na
Operating Expense	1,207,210	-	1,163,000	-	-	-	na
Grants and Aid	9,900	-	-	-	-	-	na
Remittances	322,122	-	961,900	-	-	-	na
Trans to 123 Serv for Sr Fd	126,800	136,200	136,200	104,900	-	104,900	(22.98)
Trans to 708 Hum Serv Match	52,250	10,200	44,000	-	-	-	(100.00)
Reserves for Contingencies	-	149,600	-	216,400	-	216,400	44.65
Total Appropriations	2,116,936	296,000	2,963,200	321,300	-	321,300	8.5%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	1,859,960	-	2,941,000	-	-	-	na
Miscellaneous Revenues	10,292	-	22,200	-	-	-	na
Interest/Misc	3,985	-	-	-	-	-	na
Carry Forward	-	296,000	321,300	321,300	-	321,300	8.55
Total Funding	1,874,237	296,000	3,284,500	321,300	-	321,300	8.5%

Human Services Grant Match (708)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Human Services Grants for seniors in the community.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	102,494	-	28,000	-	-	-	na
Operating Expense	22,881	-	15,600	-	-	-	na
Reserves for Contingencies	-	15,000	-	35,200	-	35,200	134.67
Total Appropriations	125,375	15,000	43,600	35,200	-	35,200	134.7%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	21,764	-	-	-	-	-	na
Interest/Misc	43	-	-	-	-	-	na
Trans fm 116 Misc Grants	1,475	-	4,100	-	-	-	na
Trans fm 123 Svs for Sr Grants	53,301	-	5,600	-	-	-	na
Trans fm 707/708 Human Srv Grants	52,250	10,200	44,000	-	-	-	(100.00)
Carry Forward	-	4,800	25,100	35,200	-	35,200	633.33
Total Funding	128,833	15,000	78,800	35,200	-	35,200	134.7%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Public Services Grant (709)

Fund Type: **Special Revenue**

Description: **To process grants within the Public Services Division. Grants will include 4-H funding; State Aid to Libraries; Parks grants, and the Summer Food Program, as well as others as they are identified, applied for and received.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	88,337	-	144,600	-	-	-	na
Operating Expense	194,400	-	263,500	-	-	-	na
Capital Outlay	590,726	-	189,400	-	-	-	na
Trans to 710 Pub Serv Match	-	2,400	2,400	-	-	-	(100.00)
Total Appropriations	873,463	2,400	599,900	-	-	-	(100.0%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	329,751	-	469,200	-	-	-	na
Miscellaneous Revenues	74,290	-	128,300	-	-	-	na
Interest/Misc	903	-	-	-	-	-	na
Reimb From Other Depts	628,316	-	-	-	-	-	na
Carry Forward	-	2,400	2,400	-	-	-	(100.00)
Total Funding	1,033,260	2,400	599,900	-	-	-	(100.0%)

Public Services Grant Match (710)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Public Services Grants for various grant programs within the community.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	12,511	-	14,200	-	-	-	na
Operating Expense	9,810	105,600	800	-	-	-	(100.00)
Capital Outlay	-	-	106,600	-	-	-	na
Total Appropriations	22,321	105,600	121,600	-	-	-	(100.0%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	681	-	1,000	-	-	-	na
Trans fm 111 MSTD Gen Fd	22,321	-	-	-	-	-	na
Trans fm 129 Library Grants	-	103,200	103,200	-	-	-	(100.00)
Trans fm 174 Conserv Collier Maint	-	-	15,000	-	-	-	na
Trans fm 709/710 Pub Srv Grants	-	2,400	2,400	-	-	-	(100.00)
Total Funding	23,002	105,600	121,600	-	-	-	(100.0%)

Transportation Grants (711)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants within the Growth Management Division supporting Roads, Transportation and Coastal Zone Management projects as well as MPO Planning.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	418,619	-	427,200	-	-	-	na
Operating Expense	323,761	-	4,040,600	-	-	-	na
Capital Outlay	8,765,890	-	30,388,300	-	-	-	na
Remittances	35,058	-	-	-	-	-	na
Trans to 128/712 MPO Fd	17,947	-	-	-	-	-	na
Total Appropriations	9,561,276	-	34,856,100	-	-	-	na
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	6,013,129	-	32,531,100	-	-	-	na
SFWMD/Big Cypress Revenue	890,500	-	1,825,000	-	-	-	na
Miscellaneous Revenues	250,000	-	500,000	-	-	-	na
Interest/Misc	1,373	-	-	-	-	-	na
Total Funding	7,155,002	-	34,856,100	-	-	-	na

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Transportation Grant Match (712)

Fund Type: **Special Revenue**

Description: **To account for the County's matching contributions for Growth Management Division related grants.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	6,571	-	7,400	-	-	-	na
Operating Expense	7,094	-	22,200	-	-	-	na
Capital Outlay	110,537	-	11,995,500	-	-	-	na
Total Appropriations	124,202	-	12,025,100	-	-	-	na
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	15,273	-	11,100	-	-	-	na
Interest/Misc	238	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	6,946	-	18,500	-	-	-	na
Trans fm 313 Gas Tax Cap Fd	-	-	3,215,700	-	-	-	na
Trans fm 325 Stormwater Cap Fd	113,508	-	3,905,900	-	-	-	na
Trans fm 331 Rd Im Fee	-	-	1,413,900	-	-	-	na
Trans fm 333 Rd Im Fee	-	-	460,000	-	-	-	na
Trans fm 336 Road Im Fee	-	-	3,000,000	-	-	-	na
Total Funding	135,965	-	12,025,100	-	-	-	na

Bureau of Emergency Services Grants (713)

Fund Type: **Special Revenue**

Description: **To provide enhancements to the minimum standards required of counties by the State of Florida and the Department of Homeland Security in support of local emergency management programming. Functions include service delivery, equipment, supplies, training development and delivery, Special Needs program and special planning projects. Grants from this fund come from the Emergency Management Preparedness Enhancement Trust Fund as mandated by the State of Florida and the Federal Emergency Management Agency.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	182,695	-	344,500	-	-	-	na
Capital Outlay	534,417	-	1,247,800	-	-	-	na
Remittances	-	-	1,133,000	-	-	-	na
Total Appropriations	717,113	-	2,725,300	-	-	-	na
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	738,986	-	2,700,100	-	-	-	na
Miscellaneous Revenues	-	-	25,200	-	-	-	na
Interest/Misc	(1)	-	-	-	-	-	na
Total Funding	738,985	-	2,725,300	-	-	-	na

Bureau of Emergency Services Grant Match (714)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to the Bureau of Emergency Services Grants for various programs within the community.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	-	-	100,000	-	-	-	na
Remittances	-	-	141,000	-	-	-	na
Total Appropriations	-	-	241,000	-	-	-	na
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	-	-	-	-	-	-	na
Trans fm 007 Eco Dev	-	-	241,000	-	-	-	na
Total Funding	-	-	241,000	-	-	-	na

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Immokalee CRA Grant (715)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants for improvement projects within the Immokalee Area.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	12,660	-	3,000	-	-	-	na
Operating Expense	890,748	-	3,010,300	-	-	-	na
Capital Outlay	-	-	131,300	-	-	-	na
Reserves for Contingencies	-	-	-	76,200	-	76,200	na
Total Appropriations	903,408	-	3,144,600	76,200	-	76,200	na
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	61,947	-	20,600	-	-	-	na
SFWMD/Big Cypress Revenue	200,000	-	-	-	-	-	na
Interest/Misc	224	-	-	-	-	-	na
Reimb From Other Depts	688,794	-	3,124,000	-	-	-	na
Trans fm 186 Immok Redev Fd	-	-	76,200	-	-	-	na
Carry Forward	-	-	-	76,200	-	76,200	na
Total Funding	950,965	-	3,220,800	76,200	-	76,200	na

Bayshore CRA Grant (717)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants for improvement projects within the Bayshore CRA area.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Capital Outlay	-	-	210,700	-	-	-	na
Trans to 187 Bayshore Redev Fd	-	500	500	-	-	-	(100.00)
Total Appropriations	-	500	211,200	-	-	-	(100.0%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	35	-	-	-	-	-	na
Reimb From Other Depts	-	-	210,700	-	-	-	na
Carry Forward	-	500	500	-	-	-	(100.00)
Total Funding	35	500	211,200	-	-	-	(100.0%)

ARRA Grants (725)

Fund Type: **Special Revenue**

Description: **To pursue American Recovery and Reinvestment Act of 2009 (ARRA) funding for purposes of stimulating the economy and create and save jobs while ensuring accountability and transparency by accurate reporting and proper management of grants.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Trans to 001 General Fund	-	2,700	2,700	-	-	-	(100.00)
Total Appropriations	-	2,700	2,700	-	-	-	(100.0%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Interest/Misc	11	-	-	-	-	-	na
Carry Forward	-	2,700	2,700	-	-	-	(100.00)
Total Funding	11	2,700	2,700	-	-	-	(100.0%)

Collier County Government
Fiscal Year 2016 Fund Budget Summary

ARRA Match Fund (726)

Fund Type: **Special Revenue**

Description: **To account for the County's energy efficiency rebate revenue received from implementing federal ARRA grant programs.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	-	-	33,500	-	-	-	na
Reserves for Contingencies	-	700	-	500	-	500	(28.57)
Total Appropriations	-	700	33,500	500	-	500	(28.6%)
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Miscellaneous Revenues	-	-	32,800	-	-	-	na
Interest/Misc	164	-	200	100	-	100	na
Carry Forward	-	700	900	400	-	400	(42.86)
Total Funding	164	700	33,900	500	-	500	(28.6%)

Collier County Street Lighting District (760)

Fund Type: **Special Revenue**

Description: **The principal revenue source within this fund is ad valorem taxes.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Operating Expense	611,522	719,400	717,900	790,300	-	790,300	9.86
Indirect Cost Reimburs	2,800	2,100	2,100	4,100	-	4,100	95.24
Trans to Property Appraiser	5,677	6,600	6,600	7,500	-	7,500	13.64
Trans to Tax Collector	12,473	21,000	21,000	20,300	-	20,300	(3.33)
Trans to 101 Transp Op Fd	-	47,300	47,300	52,700	-	52,700	11.42
Total Appropriations	632,472	796,400	794,900	874,900	-	874,900	9.9%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	620,947	838,300	804,800	847,600	-	847,600	1.11
Delinquent Ad Valorem Taxes	1,559	-	500	-	-	-	na
Miscellaneous Revenues	15,985	-	-	-	-	-	na
Interest/Misc	888	-	300	-	-	-	na
Trans frm Property Appraiser	836	-	-	-	-	-	na
Trans frm Tax Collector	4,618	-	-	-	-	-	na
Carry Forward	46,700	-	59,000	69,700	-	69,700	na
Less 5% Required By Law	-	(41,900)	-	(42,400)	-	(42,400)	1.19
Total Funding	691,533	796,400	864,600	874,900	-	874,900	9.9%

Collier County Government
Fiscal Year 2016 Fund Budget Summary

Pelican Bay Street Lighting District (778)

Fund Type: **Special Revenue**

Description: **The principal revenue source within these funds is ad valorem taxes.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	115,927	115,900	114,500	115,100	26,700	141,800	22.35
Operating Expense	137,982	128,700	170,800	202,700	-	202,700	57.50
Indirect Cost Reimburs	5,600	5,800	5,800	3,200	-	3,200	(44.83)
Capital Outlay	1,000	15,000	5,000	-	-	-	(100.00)
Trans to Property Appraiser	-	8,900	8,900	8,900	-	8,900	0
Trans to Tax Collector	8,621	14,000	14,000	14,000	-	14,000	0
Reserves for Contingencies	-	7,800	-	-	-	-	(100.00)
Reserves for Capital	-	950,600	-	918,800	-	918,800	(3.35)
Reserves for Cash Flow	-	-	-	100,000	-	100,000	na
Total Appropriations	269,129	1,246,700	319,000	1,362,700	26,700	1,389,400	11.4%
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Ad Valorem Taxes	428,946	462,800	444,300	495,900	-	495,900	7.15
Delinquent Ad Valorem Taxes	44	-	-	-	-	-	na
Interest/Misc	3,981	2,500	2,000	2,500	-	2,500	0
Trans frm Tax Collector	3,190	-	-	-	-	-	na
Carry Forward	627,200	804,700	788,700	889,300	26,700	916,000	13.83
Less 5% Required By Law	-	(23,300)	-	(25,000)	-	(25,000)	7.30
Total Funding	1,063,362	1,246,700	1,235,000	1,362,700	26,700	1,389,400	11.4%

SHIP Grants (791)

Fund Type: **Special Revenue**

Description: **Grant funds used to provide affordable housing strategies such as impact fee waivers and deferrals, housing rehabilitation and down payment/closing cost assistance.**

Appropriation Unit	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Personal Services	52,569	-	168,500	-	-	-	na
Operating Expense	10,564	-	-	-	-	-	na
Grants and Aid	240,000	-	2,735,300	-	-	-	na
Total Appropriations	303,134	-	2,903,800	-	-	-	na
Revenue	FY 2014 Actual	FY 2015 Adopted	FY 2015 Forecast	FY 2016 Current	FY 2016 Expanded	FY 2016 Adopted	FY 2016 Change
Intergovernmental Revenues	1,132,321	-	2,885,900	-	-	-	na
Miscellaneous Revenues	319,757	-	-	-	-	-	na
Interest/Misc	6,816	-	17,500	-	-	-	na
Trans fm 191 SHIP Fd	600	-	-	-	-	-	na
Carry Forward	-	-	400	-	-	-	na
Total Funding	1,459,494	-	2,903,800	-	-	-	na

Appendix to the Collier County Adopted Budget Fiscal Year 2015-2016

The following pages comprise the appendix to the Collier County Adopted Budget for the Fiscal Year 2015-2016. The appendix consists of the following components:

Glossary of Commonly Used Terms	Page 2
Glossary of Commonly Used Acronyms	Page 7
Statistical Data*	Page 10

*The Collier County Comprehensive Annual Financial Report (CAFR) is prepared each year by the Clerk of Courts Financial Office, independent of the County Office of Management and Budget. The CAFR for Fiscal Year 2013-2014 cannot be considered final until it is presented to the Board of County Commissioners; this is not expected to take place until March 2015. As such, the statistical data from the CAFR for the Fiscal Year 2012-2013 has been included.

Glossary of Commonly Used Terms

2007 State of Florida Property Tax Limiting Legislation: Refers to the June 2007 Legislation enacted by the Florida Legislature which requires local governments to reduce ad valorem taxes to below the level of taxes levied in fiscal year 2006-2007 based upon certain formulas proffered by the legislation.

2008 State of Florida Property Tax Limiting Legislation: This one-time legislation required the Roll-Back Millage Rate to include the impact of Amendment 1.

-A-

Accrual Basis: The recording of the financial effects on a government of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions, events or circumstances occur, rather than only in the periods in which cash is received or paid by the government.

Adopted Budget: The budget as approved by the Board of County Commissioners after two public hearings prior to the beginning of each new fiscal year.

Ad Valorem Tax: A tax based on the value of real or tangible personal property.

Agency: A major governmental branch. The County Manager and Constitutional Officers serve as agency heads.

Aggregate Millage Rate: A "theoretical" millage rate based on the total County taxable value required to raise all County levied taxes, including dependent districts and Municipal Service Taxing Districts (MSTDs), but not including voter approved debt issues.

Amendment 1 (State-wide voter referendum on January 29, 2008): Provided an extra \$25,000 Homestead Exemption; a \$25,000 exemption on tangible personal property; and, provided for transportability of "Save-Our-Homes" legislation which limits increases in taxable value to 3% annually.

Appropriation: An authorization by the Board of County Commissioners to spend public funds for a specific purpose.

Appropriation Unit: A major category of expenditures such as personal services, operating expenses, capital outlay, transfers, contributions and reserves.

Article V: The portion of the Florida Constitution that covers funding for the judicial system.

Arbitrage: In government finance, the most common occurrence of arbitrage involves the investment of the proceeds from the sale of tax-exempt securities in a taxable money market instrument that yields a higher rate, resulting in interest revenue in excess of interest costs. If bond proceeds are not expended in accordance with spend down requirements the excess interest earnings (arbitrage) must be rebated to the Internal Revenue Service.

Arbitrage Services: Services provided by the County's Arbitrage consultant designed to monitor the expenditure of capital bond proceeds in a timely manner to determine whether there were excess interest earnings in accordance with Internal Revenue Service regulations.

Assessed Valuation: The value placed on a given property by the Property Appraiser. State law requires that the assessed value be equal to the market value of the property.

-B-

Balanced Budget: A budget in which revenues equal expenditures.

Board of County Commissioners (BCC): The legislative body of county government, which in Collier County consists of, five Commissioners elected by district.

Bond: A certificate of debt issued by a government or corporation guaranteeing payment of the original investment plus interest by a specified future date.

Budget: A summary of planned revenues and expenditures for a given period of time. The County is required to prepare and adopt a budget each fiscal year.

Budget Highlights: Explanations of changes or major issues affecting the budget.

Budget Amendment: A change to the fiscal year adopted budget, which may increase or decrease a fund total. A budget may be amended during the

Collier County Government
Fiscal Year 2016 Adopted Budget

fiscal year by the governing body and/or management, in accordance with procedures specified by law and/or administrative rules and regulations.

-C-

Capital Improvement: The new construction of, or improvements to existing buildings, roads or other long-lived facilities.

Capital Improvement Element (CIE): The section of the state mandated Growth Management Plan which includes a plan for the construction of various public facilities needed to maintain a given service level for the expected population of the County over the next five years.

Capital Lease: Contractual agreements which are termed "leases", but which in substance amount to purchase contracts for equipment and machinery.

Capital Outlay: Appropriation unit that includes all expenditures for equipment, vehicles, machinery, etc. that has a cost of \$1,000 or greater.

Capitalization: The process of converting capital fixed assets from expenses to assets.

Carry Forward: (Fund Balance) Unspent money at the end of a fiscal year available for use in the next fiscal year to fund expenditures or reserves.

Commercial Paper: A competitive short-term loan-financing alternative issued at a variable interest rate. Commercial paper generally offers low cost borrowing, flexible terms and repayment schedules, and a more simplified application process than other instruments used to finance capital and other governmental projects.

Community Redevelopment Agency (CRA) Bank Loan: Specialized competitive bank financing benefiting the County's Bayshore/ Gateway CRA with loan proceeds used for private land acquisition purposes within the District.

Constitutional Officers: Independently elected county officials mandated by the Florida Constitution. These include the Property Appraiser, Tax Collector, Supervisor of Elections, Sheriff and Clerk of the Court.

Contingency Reserve: Money set aside for emergencies or other unforeseen, unbudgeted expenditures.

Contract Agencies: Independent organizations, primarily social service agencies, which have a contract with the County to provide services to County residents in return for receiving some funding from the County.

Contributions: A grant provided by the County to another government or non-profit agency which provides services to Collier County residents.

Current Service: An existing program or service. The current service budget is the amount necessary to continue to provide existing programs.

-D-

Debt Service: Payment of interest, principal and other associated costs to County creditors.

Deficit: The excess of expenditures over revenues during a fiscal year.

Department: The basic organizational unit of the County, which provides a specific service.

Depreciation: Expiration in the service life of fixed assets attributable to wear and tear, deterioration, action of physical elements, inadequacy and obsolescence.

Division: An organizational unit composed of departments that are responsible for a major governmental function.

-E-

Enterprise Fund: A fund established to account for activities operated in a manner similar to a private business enterprise. The County's Utility Division and Solid Waste Department operations are accounted for in this way.

Expanded Service: A new program or an enhancement to an existing program. The expanded service budget includes the costs to provide new services and enhancements to existing services approved by the BCC.

Expenditure: Money spent to receive a good or service.

-F-

Fiduciary Funds: Trust or Agency funds that account for assets held by the County as a trustee or agent for individuals, private organizations and other governmental units.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

Fiscal Year: A 12-month period used to plan for the use of an organization's funds. By state law, the County's fiscal year runs from October 1 through September 30 of the following year.

Fixed Asset: Assets of a long-term character such as land, buildings, and improvements other than buildings, machinery, equipment and furniture whose cost is in excess of a specific amount and whose life expectancy is in excess of one year.

Full-Time Equivalent (FTE): The number of approved positions equated to a full-time basis (e.g., two half-time positions equal one full-time equivalent position).

Fund: A financial unit used to account for activities of a similar purpose or with a common revenue source.

Fund Balance: (Carry Forward). A fund's current assets less current liabilities at fiscal year end. In governmental funds, this is also equal to revenues less expenses for the fiscal year.

-G-

General Fund: The fund that accounts for most county-wide general government activities and is supported by ad valorem taxes.

General Long Term Debt: The long term debt associated with a governmental type fund. Long term debt legally payable from general revenues and backed by the full faith and credit of a governmental unit.

General Obligation Bonds: Bonded indebtedness relying on the general credit worthiness of the issuing government for repayment rather than a specific revenue source pledged for repayment.

Goals: Written statements that reflect the broad, general purpose of a program.

Governmental Fund: A broad category of funds used to account for general government operations. The General Fund, Special Revenue Funds, Capital Funds and Debt Service Funds are all types of Governmental Funds.

Grant: A contribution of assets (usually cash) by one governmental unit or other organization to another. Typically, these contributions are made to local governments for a specified purpose by the state or federal government.

-H-

Homestead Exemption: A deduction of up to \$25,000 from the assessed value of property occupied by the owner and designated as his primary residence.

-I-

Impact Fees: Fees assessed during the construction process that are used to offset the costs of providing growth related infrastructure.

Indirect Service Charge: Charging for services based on a cost allocation method rather than billing as service is rendered. The County uses an indirect service charge to reimburse the General Fund for general and administrative services provided to other funds.

Infrastructure: The basic facilities required for the functioning of a community such as roads, bridges, water and sewer service, etc.

Internal Service Fund: A fund used to account for operations providing goods or services primarily to other government departments on a reimbursement basis.

-J-

Job Bank Employee: Pool of temporary pre-qualified employees maintained by the County and available for hire by various County Divisions, Agencies and Constitutional Offices.

-L-

Levy: To impose a tax, special assessment or charge.

Line Item Budget: A budget that lists each expenditure category (salary, materials, contractual services, etc.) separately, along with the dollar amount budgeted for each specified category.

-M-

Major Fund: A major fund is defined as those funds whose revenues, expenditures/expenses, assets or liabilities are at least 10 percent of the total for their fund category (governmental or enterprise) and 5 percent of the aggregate of all governmental and enterprise funds in total.

Collier County Government
Fiscal Year 2016 Adopted Budget

Mandate: Any action or responsibility required by law or so ordered by a court.

Mill: One thousandth of one dollar. One tenth of one cent.

Millage Neutral: A budget prepared with a General Fund millage rate equal to the rate in the prior year adopted budget.

Millage Rate: The amount of ad valorem tax, expressed in mills, to be paid on each dollar of a property's taxable value.

Modified Accrual: A governmental fund – type measurement focus whereby revenues and other financial resources are recognized when they become susceptible to accrual, i.e. when they become both measurable and available to finance expenditures of the current period. Available means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the fund liability is incurred.

Municipal Service Taxing District (MSTD): A district established to provide a service typically found in a city or town to an area outside city limits (unincorporated area).

MSTD General Fund: The Special Revenue Fund that accounts for municipal type services in the unincorporated areas of Collier County, which is supported principally by ad valorem taxes. Services provided through this fund include Growth Planning, Parks and Recreation, Law Enforcement, and Zoning and Building Code Enforcement.

-O-

Object Code: A numerical code identifying a basic revenue or expense account (line item).

Objectives: Specific items to be accomplished in the short term (year).

Ombudsman: A government official charged with investigating citizens' complaints against the government.

Operating Budget: The total budget for on-going operations.

Operating Expenses: Appropriation unit accounting for most non-salary costs to provide on-going services.

-P-

Personal Services: Appropriation unit accounting for employee salary and fringe benefit costs.

Program Budget: A budget whose focus is on a distinct program or service delivery rather than on classes of expenditures.

Property Tax (Ad Valorem Tax): A tax levied on the value of real or tangible personal property.

Proprietary Funds: Funds operated like a private business that charge user fees including Enterprise and Internal Service Funds.

-R-

Referendum: The submission of a proposed public measure to direct popular vote.

Reserve: Money set aside or saved for future use or a specific purpose.

Revenue: Financial resources received from taxes, user charges and other levels of government such as state revenue sharing.

Revenue Bonds: Bonded indebtedness that pledges a specific revenue source for repayment. Revenue bonds do not require voter approval under state law.

Rolled Back Rate: The millage rate based on the current year's taxable value, exclusive of new construction, that will raise the same number of tax dollars as the previous year.

-S-

Special Revenue Funds: Used to account for specific revenue sources that are legally or administratively restricted to expenditures for specific purposes. Building permit fees and gas taxes are examples of revenues accounted for in Special Revenue Funds.

Special Master: A Special Master is a person who meets the minimum qualifications set forth in the local jurisdiction enabling ordinance and who is authorized to hear and decide cases involving violations of local codes and ordinances.

Strategic Planning: A method of priority setting based on establishing short and long-term goals, objectives and implementation plans.

-T-

Tax Increment Financing (TIF): Tax increment revenues are all new property tax revenues generated by new developments or assessments, which increase the existing tax base within the designated redevelopment area.

Tax Neutral: A budget prepared with a General Fund Millage Rate that will raise the same amount of ad valorem revenue as the prior year adopted budget.

Tax Roll: The list of properties, and their values, subject to tax for the coming year.

Tentative Budget: The proposed budget subject to revision and final adoption by the Board of County Commissioners.

Transfer: Money moved from one fund to another.

Trust Fund: A fund used to account for assets held in a trustee capacity.

-U-

Unfunded Requirement (UFR): Description for a program, initiative or personnel request which is not recommended for funding within the proposed fiscal year budget but may receive funding consideration by the Board of County Commissioners during the budget process prior to final adoption from excess or surplus funds.

User Fees: Money paid for a service by the recipient of that service. Examples include utility charges, ambulance fees and parking fees.

Glossary of Commonly Used Acronyms

TERM	STANDS FOR
ACE	Agency Wide Calendar and E-mail
ADA	Americans with Disabilities Act
AED	Automatic External Defibrillator
AHCA	Agency for Health Care Administration
AIMS	Agency Wide Issue Management System
ALS	Advanced Life Support
APU	Auxiliary Power Unit
ASR	Aquifer Storage and Recovery
ASUG	SAP User's Group
ATMS	Advanced Traffic Management System
AUIR	Annual Update and Inventory Report
AV	Aviation
BA	Budget Amendment
BCB	Big Cypress Basin
BCC	Board of County Commissioners
CAD	Computer Aided Design
CAFR	Comprehensive Annual Financial Report
CAT	Collier Area Transit
CBOD	Carbonaceous Biochemical Oxygen Demand
CCFCD	Collier County Fire Control District
CCR	Communication and Customer Relations
CCTV	Collier County Television
CDBG	Community Development Block Grant
CDES	Community Development and Environmental Services
CDPlus	Community Development Plus (Permitting software application)
CEB	Code Enforcement Board
CERT	Community Emergency Response Teams
CIE	Capital Improvement Element
CIP	Capital Improvement Program
CJIS	Criminal Justice Informational System
COA	Certificate of Adequate Public Facilities
COLA	Cost of Living Adjustment

TERM	STANDS FOR
COPS	Community Oriented Policing Services
CR	County Road
CRS	Community Rating System
CRA	Community Redevelopment Agency
CRM	Customer Relationship Management
DCA	Department of Community Affairs
DP	Data Processing
DRI	Development of Regional Impact
DUI-DOT	Driving Under the Influence – Department of Transportation
EAC	Environmental Advisory Council
EMS	Emergency Medical Services
ERTS	Electronic Radio Transmission System
ERU	Equivalent Residential Unit
FAA	Federal Aviation Administration
FAC	Florida Association of Counties
FDEP	Florida Department of Environmental Protection
FDOT	Florida Department of Transportation
FDNR	Florida Department of Natural Resources
FEMA	Federal Emergency Management Agency
FOG	Fat, Oil, and Grease
FPL	Florida Power & Light
FTE	Full Time Equivalent
FY	Fiscal Year
GAAP	General Accepted Accounting Principles
GFOA	Government Finance Officers Association
GGCC	Golden Gate Community Center
GIS	Geographical Information System
GMP	Growth Management Plan
GPS	Global Positioning System
HAVA	Help America Vote Act
HCE	Health Care for the Elderly
HCRA	Health Care Responsibility Act

Glossary of Commonly Used Acronyms

TERM	STANDS FOR
HUI	Housing and Urban Improvement
IAQ	Indoor Air Quality
ICMA	International City/County Management Association
IT	Information Technology
IQ	Irrigation Quality
LDC	Land Development Code
LIP	Low Income Program
MCSE	Microsoft Certified Systems Engineer
MGD	Million Gallons per Day
MIS	Management Information System
MOT	Maintenance of Traffic
MOU	Memorandum of Understanding
MPO	Metropolitan Planning Organization
MRP	Maintenance Rating Program
MSBU	Municipal Services Benefit Unit
MSTBU	Municipal Services Taxing and Benefit Unit
MSTD	Municipal Services Taxing District
MSTU	Municipal Services Taxing Unit
NCH	Naples Community Hospital
NCRP	North Collier Regional Park
NCRWRF	North County Regional Water Reclamation Facility
NCWRF	North County Water Reclamation Facility
NELAC	National Environmental Laboratory Accreditation Conference
NIM	Neighborhood Information Meeting
NIMS	National Incident Management System
NPDES	National Pollutant Discharge Elimination System
NVRA	National Voter Registration Act of 1993 (aka Motor Voter Act)
OMB	Office of Management and Budget
OSHA	Occupational Safety and Health Administration

TERM	STANDS FOR
PA	Property Appraiser
PC	Personal Computer
PILT	Payment in Lieu of Taxes
PLAN	Physician Led Access Network
PSA	Public Service Announcement
PTI	Public Technologies Incorporated
PUD	Planned Unit Development
QA/QC	Quality Assurance/Quality Control
QTI	Qualified Target Industries
RCP	Radio Communications Program
RFP	Request for Proposal
RLSA	Rural Land Stewardship Area
ROW	Right-of-Way
RSVP	Retired and Senior Volunteer Program
SAN	Storage Area Network
SAP	Systems Application Project (The County's financial management system)
SAVE	Support, Alimony, Visitation and Enforcement
SCADA	Supervisory Control and Data Acquisition System
SCOOT	Split, Cycle and Offset Optimization Technique (traffic system)
SCRWRF	South County Regional Water Reclamation Facility
SCRWTP	South County Regional Water Treatment Plant
SCWRF	South County Water Reclamation Facility
SFWMD	South Florida Water Management District
SHIP	State Housing Initiative Program
SONET	Synchronous Optimal Network
SQG	Small Quantity Generator
SR	State Road
SRF	State Revolving Fund
SFWMD	Southwest Florida Water Management District

Glossary of Commonly Used Acronyms

TERM	STANDS FOR
TC	Tax Collector
TCMA	Transportation Concurrency Management Area
TD	Transportation Disadvantaged
TDC	Tourist Development Council
TDR	Transfer of Development Rights
TDS	Total Dissolved Solids
TECM	Transportation Engineering and Construction Management
TRIM	Truth in Millage
UBCS	Utility Billing and Customer Service
UF/IFAS	University of Florida Institute of Food and Agricultural Sciences
UFR	Unfunded Requirement
UPS	Uninterruptible Power Source
USEPA	United States Environmental Protection Agency
VA	Veterans Administration
VHF	Very High Frequency
VOCA	Victim of Crime Act
VSIP	Voluntary Separation Incentive Program
WIC	Women, Infants, Children
WTP	Water Treatment Plant
WWTP	Wastewater Treatment Plant

Statistical Section

(Unaudited)

Statistical schedules differ from financial statements because they usually cover more than one fiscal year and may present non-accounting data. These schedules reflect social and economic data, and financial trends of Collier County, Florida.

CONTENTS	PAGE
FINANCIAL TRENDS	
These schedules contain trend information to help the reader understand how the government's financial performance and wellbeing have changed over time.	
Net position by component	11
Change in net position	12
Governmental activities tax revenues by source	14
Fund balances of governmental funds	15
Changes in fund balance of governmental funds	16
REVENUE CAPACITY	
These schedules contain information to help the reader assess the Country's most significant local revenue source, the Property Tax.	
Assessed value and estimated actual value of taxable property	18
Property Tax Rates – All direct and overlapping governments	19
Principal Taxpayers County-wide	20
Property Tax levies and collections	21
DEBT CAPACITY	
These schedules present information to help the reader assess the affordability of the County's current levels of outstanding debt and the County's ability to issue additional debt in the future.	
Ratios of outstanding debt by type	22
Ratios of general bonded debt outstanding	23
Legal debt margin information	24
Direct and overlapping governmental activities debt	24
Pledged-revenue coverage	25
DEMOGRAPHIC AND ECONOMIC INFORMATION	
These schedules offer demographic and economic indicators to help the rear understand the environment within which the County's financial activities take place.	
Demographic and economic statistics	26
Principal employers	27
OPERATING INFORMATION	
These schedules contain service and infrastructure data to help the reader understand how the information in the County's financial report relates to the services the County provides and the activities it performs.	
Full-time equivalent County employees by function	28
Operating indicators by function	29
Capital Asset statistics by function	30

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

**COLLIER COUNTY, FLORIDA
NET POSITION BY COMPONENT
LAST TEN FISCAL YEARS
(accrual basis of accounting)
(amounts expressed in thousands)
(unaudited)**



	Fiscal Year									
	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006
Governmental Activities:										
Net investment in capital assets	\$ 1,216,753	\$ 1,207,751	\$ 1,198,971	\$ 1,187,298	\$ 1,172,121	\$ 1,169,052	\$ 1,131,617	\$ 1,032,553	\$ 881,941	\$ 682,738
Restricted	260,459	223,526	221,501	226,934	253,977	232,571	240,247	295,012	244,746	205,403
Unrestricted	180,566	169,633	152,790	147,188	147,080	189,911	192,442	199,031	317,821	318,092
Total governmental activities net position	<u>\$ 1,657,778</u>	<u>\$ 1,600,910</u>	<u>\$ 1,573,262</u>	<u>\$ 1,561,420</u>	<u>\$ 1,573,178</u>	<u>\$ 1,591,534</u>	<u>\$ 1,564,306</u>	<u>\$ 1,526,596</u>	<u>\$ 1,444,508</u>	<u>\$ 1,206,233</u>
Business-type Activities:										
Net investment in capital assets	\$ 714,288	\$ 705,065	\$ 668,160	\$ 650,684	\$ 643,777	\$ 635,702	\$ 653,320	\$ 658,865	\$ 630,015	\$ 595,722
Restricted	31,511	29,749	34,379	34,199	38,002	37,795	31,227	30,165	30,746	28,087
Unrestricted	189,617	185,420	196,050	194,389	177,939	169,514	149,422	113,761	83,038	77,206
Total business-type activities net position	<u>\$ 935,416</u>	<u>\$ 920,234</u>	<u>\$ 898,589</u>	<u>\$ 879,272</u>	<u>\$ 859,718</u>	<u>\$ 843,011</u>	<u>\$ 833,969</u>	<u>\$ 802,791</u>	<u>\$ 743,799</u>	<u>\$ 701,015</u>
Primary Government:										
Net investment in capital assets	\$ 1,931,041	\$ 1,912,816	\$ 1,867,131	\$ 1,837,982	\$ 1,815,898	\$ 1,804,754	\$ 1,784,937	\$ 1,691,418	\$ 1,511,956	\$ 1,278,460
Restricted	291,970	253,275	255,880	261,133	291,979	270,366	271,474	325,177	275,492	233,490
Unrestricted	370,183	355,053	348,840	341,577	325,019	359,425	341,864	312,792	400,859	395,298
Total primary government net position	<u>\$ 2,593,194</u>	<u>\$ 2,521,144</u>	<u>\$ 2,471,851</u>	<u>\$ 2,440,692</u>	<u>\$ 2,432,896</u>	<u>\$ 2,434,545</u>	<u>\$ 2,398,275</u>	<u>\$ 2,329,387</u>	<u>\$ 2,188,307</u>	<u>\$ 1,907,248</u>

**Collier County Government
Fiscal Year 2016 Adopted Budget**

COLLIER COUNTY, FLORIDA
CHANGE IN NET POSITION
LAST TEN FISCAL YEARS
(accrual basis of accounting)
(amounts expressed in thousands)
(unaudited)

	Fiscal Year									
	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006
Expenses										
Governmental activities:										
General government	\$ 94,481	\$ 92,176	\$ 95,941	\$ 94,227	\$ 103,045	\$ 100,483	\$ 113,906	\$ 112,720	\$ 110,814	\$ 100,219
Public safety	179,849	177,267	171,210	165,782	173,286	179,276	182,962	183,288	182,821	187,945
Transportation	70,537	71,623	69,275	73,000	81,383	76,603	64,601	65,980	54,198	48,986
Culture and recreation	45,340	41,630	41,453	42,507	44,205	46,871	45,727	43,435	41,595	34,348
Other activities	45,807	39,171	43,067	51,057	39,991	40,937	45,367	49,135	44,500	35,838
Interest on long-term debt	12,912	12,674	16,129	16,412	19,797	19,475	20,492	21,446	21,779	25,841
Total governmental activities expenses	\$ 448,926	\$ 434,541	\$ 437,075	442,985	461,707	463,645	473,055	476,004	455,707	433,177
Business-type activities:										
Water and Sewer	\$ 123,807	\$ 112,643	\$ 114,041	102,642	104,333	103,272	90,042	85,503	89,908	77,049
Solid Waste	36,588	33,787	32,760	29,618	28,000	27,416	30,774	30,024	32,033	32,920
Airport Authority	4,774	3,764	4,439	4,601	4,458	4,382	3,895	5,082	4,296	3,978
Mass Transit	10,481	10,306	10,111	9,925	10,187	9,617	8,974	9,419	7,761	6,000
Emergency Medical Services	25,138	23,208	21,545	21,792	22,657	23,073	22,478	22,935	22,026	17,470
Total business-type activities expenses	\$ 200,788	\$ 183,708	\$ 182,896	168,578	169,635	167,760	156,163	152,963	156,024	137,417
Total primary government expenses	\$ 649,714	\$ 618,249	\$ 619,971	\$ 611,563	\$ 631,342	\$ 631,405	\$ 629,218	\$ 628,967	\$ 611,731	\$ 570,594
	Fiscal Year									
	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006
Program Revenues										
Governmental activities:										
Charges for services:										
General government	\$ 34,240	\$ 34,662	\$ 36,080	\$ 31,388	\$ 33,919	\$ 29,281	\$ 32,257	\$ 36,468	\$ 46,380	\$ 47,178
Public safety	25,227	21,765	19,735	16,743	15,554	16,385	11,940	12,545	14,293	20,547
Transportation	1,094	959	1,045	880	715	829	3,101	3,936	1,902	1,733
Culture and recreation	8,685	7,943	8,416	9,126	9,093	8,267	9,830	8,429	7,494	5,878
Other activities	4,237	2,661	3,667	4,941	2,296	1,557	1,620	7,541	2,395	2,938
Operating Grants and Contributions	35,744	31,444	20,921	22,892	19,503	31,884	21,948	20,202	27,309	43,062
Capital Grants and Contributions	29,986	28,945	28,280	20,279	19,347	25,762	24,867	52,303	122,327	99,068
Total governmental activities program revenues	139,213	128,379	118,144	106,249	100,427	113,965	105,563	141,424	222,100	220,404
Business-type activities:										
Charges for services:										
Water and Sewer	116,645	107,924	109,176	103,042	105,858	101,062	104,927	100,030	92,091	81,088
Solid Waste	39,121	35,368	34,585	34,275	33,769	33,568	32,922	36,495	33,864	33,713
Airport Authority	3,350	2,589	3,021	2,805	2,938	2,519	2,353	3,547	2,860	2,459
Mass Transit	1,719	1,641	1,450	1,360	1,290	1,145	1,101	1,074	1,153	814
Emergency Medical Services	12,327	9,922	10,335	10,249	8,980	10,759	9,114	8,941	9,544	9,255
Operating Grants and Contributions	5,142	3,077	3,914	2,948	4,378	4,448	3,235	4,393	2,657	3,138
Capital Grants and Contributions	21,172	30,662	24,953	17,818	14,307	10,385	18,147	23,333	32,647	36,496
Total business-type activities program revenues	199,476	191,183	187,434	172,497	171,520	163,886	171,799	177,813	174,816	166,963
Total primary government program revenues	338,689	319,562	305,578	278,746	271,947	277,851	277,362	319,237	396,916	387,367
Net (expense)/revenue:										
Governmental activities	(309,713)	(306,162)	(318,931)	(336,736)	(361,280)	(349,680)	(367,492)	(334,580)	(233,607)	(212,773)
Business-type activities	(1,312)	7,475	4,538	3,919	1,885	(3,874)	15,636	24,850	18,792	29,546
Total primary government net expense	\$ (311,025)	\$ (298,687)	\$ (314,393)	\$ (332,817)	\$ (359,395)	\$ (353,554)	\$ (351,856)	\$ (309,730)	\$ (214,815)	\$ (183,227)

**Collier County Government
Fiscal Year 2016 Adopted Budget**

**COLLIER COUNTY, FLORIDA
CHANGE IN NET POSITION
LAST TEN FISCAL YEARS (CONTINUED)
(accrual basis of accounting)
(amounts expressed in thousands)
(unaudited)**

	Fiscal Year									
	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006
General Revenues and Other Changes in Net Position										
Governmental Activities:										
Taxes:										
Property taxes	\$ 259,779	\$ 244,404	\$ 249,352	\$ 248,232	\$ 261,630	\$ 299,389	\$ 313,290	\$ 327,245	\$ 345,054	\$ 293,240
Gas taxes	19,547	18,556	18,229	18,525	18,311	18,415	18,456	18,860	19,598	20,028
Sales taxes	38,573	35,786	32,168	29,713	28,364	26,927	26,779	30,004	32,568	34,671
Tourist taxes	21,188	19,137	16,183	14,898	13,884	12,857	12,345	14,796	14,228	13,629
Other taxes	7,322	7,840	9,403	9,997	10,155	10,039	12,241	4,051	8,754	9,142
State revenue sharing	10,589	9,657	8,792	8,233	8,310	7,854	7,927	8,976	9,652	9,410
Interest income	5,069	2,599	1,496	2,430	3,888	4,665	11,455	33,730	48,931	36,388
Miscellaneous	18,705	13,333	9,063	7,397	11,498	8,022	12,066	10,642	8,223	10,261
Special item - registry bond	-	-	-	-	-	-	3,239	(3,288)	-	-
Transfers, net	(14,192)	(13,185)	(13,912)	(14,447)	(13,117)	(11,259)	(12,596)	(28,348)	(15,126)	(13,229)
Total governmental activities	\$ 366,580	\$ 338,127	\$ 330,774	\$ 324,978	\$ 342,923	\$ 376,909	\$ 405,202	\$ 416,668	\$ 471,882	\$ 413,540
Business-type Activities:										
Interest income	2,209	1,301	712	1,106	1,609	1,569	2,395	5,716	8,246	3,815
Miscellaneous	94	68	154	82	96	88	551	77	620	-
Transfers, net	14,192	13,184	13,912	14,447	13,117	11,259	12,596	28,348	15,126	13,229
Total business-type activities	16,495	14,553	14,778	15,635	14,822	12,916	15,542	34,141	23,992	17,044
Total primary government	\$ 383,075	\$ 352,680	\$ 345,552	\$ 340,613	\$ 357,745	\$ 389,825	\$ 420,744	\$ 450,809	\$ 495,874	\$ 430,584
Change in Net Position										
Governmental activities	\$ 56,867	\$ 31,965	\$ 11,843	\$ (11,758)	\$ (18,357)	\$ 27,229	\$ 37,710	\$ 82,088	\$ 238,275	\$ 200,767
Business-type activities	15,183	22,028	19,316	19,554	16,707	9,042	31,178	58,991	42,784	46,590
Total primary government	\$ 72,050	\$ 53,993	\$ 31,159	\$ 7,796	\$ (1,650)	\$ 36,271	\$ 68,888	\$ 141,079	\$ 281,059	\$ 247,357

COLLIER COUNTY, FLORIDA
GOVERNMENTAL ACTIVITIES TAX REVENUES BY SOURCE
LAST TEN FISCAL YEARS
(amounts expressed in thousands)
(unaudited)

Fiscal Year	Property Tax	Gas Tax	Sales Tax	Tourist Tax	Other Taxes (1)	Total
2006	293,240	20,028	34,671	13,629	9,142	370,710
2007	345,054	19,598	32,568	14,228	8,754	420,202
2008	327,245	18,860	30,004	14,796	4,051	394,956
2009	313,290	18,456	26,779	12,345	12,241	383,111
2010	299,389	18,415	26,927	12,857	10,039	367,627
2011	261,630	18,311	28,364	13,884	10,155	332,344
2012	248,232	18,525	29,713	14,898	9,997	321,365
2013	249,352	18,229	32,168	16,183	9,403	325,335
2014	244,404	18,556	35,786	19,137	7,840	325,723
2015	259,779	19,547	38,573	21,188	7,322	346,409

- (1) Pursuant to the Uniform Accounting System direction from the State of Florida, the Communications Services Tax was shown with fees, fines and charges for services for fiscal year 2008, this changed in 2009.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

**COLLIER COUNTY, FLORIDA
FUND BALANCES OF GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS**
(modified accrual basis of accounting)
(amounts expressed in thousands)
(unaudited)

	Fiscal Year			
	2009	2008	2007	2006
General fund				
Reserved	\$ 8,962	\$ 6,602	\$ 3,706	\$ 963
Unreserved	38,924	61,953	77,619	65,938
Total general fund	<u>\$ 47,886</u>	<u>\$ 68,555</u>	<u>\$ 81,325</u>	<u>\$ 66,901</u>
All other governmental funds				
Reserved	\$ 105,991	\$ 142,728	\$ 294,512	\$ 197,303
Unreserved, reported in:				
Special revenue funds	114,208	128,966	124,213	117,489
Debt service funds	1,587	1,951	2,621	5,634
Capital projects funds	140,544	160,736	107,888	258,851
Total all other governmental funds	<u>\$ 362,330</u>	<u>\$ 434,381</u>	<u>\$ 529,234</u>	<u>\$ 579,277</u>

	2015	2014	2013	2012	2011	2010
General fund ⁽¹⁾						
Nonspendable	\$ 3,725	\$ 19,843	\$ 15,744	\$ 12,914	\$ 11,805	\$ 9,460
Restricted	345	125	96	110	-	-
Committed	-	-	-	-	-	-
Assigned	1,298	850	813	952	1,114	2,182
Unassigned	55,002	57,781	56,497	57,091	54,459	59,705
Total general fund	<u>\$ 60,370</u>	<u>\$ 78,599</u>	<u>\$ 73,150</u>	<u>\$ 71,067</u>	<u>\$ 67,378</u>	<u>\$ 71,347</u>
All other governmental funds						
Nonspendable	\$ 3,143	\$ 53,544	\$ 46,049	\$ -	\$ -	\$ 107,626
Restricted	292,598	242,981	223,700	209,352	229,546	232,699
Committed	26,213	27,349	29,810	47,406	48,445	48,764
Assigned	30,800	28,391	36,364	80,771	79,556	34,215
Unassigned	(514)	(62,085)	(55,212)	(48,944)	(40,258)	23,192
Total all other governmental funds	<u>\$ 352,240</u>	<u>\$ 290,180</u>	<u>\$ 280,711</u>	<u>\$ 288,585</u>	<u>\$ 317,289</u>	<u>\$ 446,496</u>

(1) In Fiscal Year 2011, the County implemented GASB 54 under which governmental fund balances are reported as nonspendable, restricted, committed, assigned and unassigned. As part of the implementation, the governmental fund balances for Fiscal Year 2010 were re-classified.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

**COLLIER COUNTY, FLORIDA
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(modified accrual basis of accounting)
(amounts expressed in thousands)**

	Fiscal Year									
	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006
Revenues:										
Taxes	\$ 300,341	\$ 282,315	\$ 285,765	\$ 284,124	\$ 296,640	\$ 333,554	\$ 348,780	\$ 357,656	\$ 380,983	\$ 327,605
Licenses, permits and impact fees	51,319	40,631	35,168	30,436	23,695	28,920	25,950	54,052	100,329	96,335
Intergovernmental	93,042	89,392	83,667	79,402	74,453	86,445	69,883	77,452	93,186	113,128
Charges for services	37,172	35,149	32,435	30,739	27,855	27,122	35,928	40,699	46,127	43,083
Fines and forfeitures	2,866	3,252	3,712	4,205	3,882	5,730	5,916	3,786	4,081	4,835
Interest income	4,606	2,393	1,406	2,197	3,602	4,306	11,256	33,580	48,262	36,182
Special assessments	3,132	2,922	2,924	3,035	2,725	2,848	2,853	2,942	3,240	1,264
Miscellaneous	16,063	11,553	4,833	4,664	10,565	6,380	11,344	10,667	7,337	9,074
Total revenues	508,541	467,607	449,910	438,802	443,417	495,305	511,910	580,834	683,545	631,506
Expenditures:										
Current:										
General government	77,906	73,739	75,725	73,812	79,499	82,409	95,689	96,898	96,483	83,821
Public safety	167,788	163,169	153,566	151,858	160,890	165,017	168,592	175,743	168,602	177,933
Physical environment	16,157	11,276	13,790	22,870	14,251	9,974	10,608	9,314	11,760	9,799
Transportation	36,992	38,789	37,170	42,176	50,741	43,677	41,171	48,253	39,105	33,735
Economic environment	9,153	9,265	14,436	14,393	7,841	11,122	12,125	12,619	10,241	4,719
Human services	13,151	12,367	12,254	10,988	13,075	12,116	11,277	12,855	12,237	11,819
Culture and recreation	37,523	34,114	33,744	34,253	35,745	37,569	37,212	36,456	35,325	29,172
Debt service:										
Principal	20,039	18,510	25,125	31,602	36,493	34,274	48,085	43,080	36,144	20,977
Interest	13,555	14,177	17,565	18,149	20,933	20,340	21,498	21,816	22,407	22,533
Payment to refunding bond escrow	-	2,086	132	-	-	-	-	-	-	-
Other fiscal charges	21	173	2,165	1,082	434	891	116	165	61	36
Capital outlay	62,552	63,613	61,278	49,406	38,726	69,809	176,681	285,809	290,581	255,569
Total expenditures	454,837	441,278	446,950	450,589	458,628	487,198	623,054	743,008	722,946	650,113
Excess (deficit) of revenues over (under) expenditures	53,704	26,329	2,960	(11,787)	(15,211)	8,107	(111,144)	(162,174)	(39,401)	(18,607)

**Collier County Government
Fiscal Year 2016 Adopted Budget**

**COLLIER COUNTY, FLORIDA
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS (CONTINUED)
(modified accrual basis of accounting)
(amounts expressed in thousands)**

	Fiscal Year									
	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006
Other financing sources (uses):										
Bonds issued	\$ -	\$ 89,780	\$ 73,805	\$ 131,525	\$ 24,620	\$ 59,895	\$ 13,244	\$ 6,215	\$ -	\$ -
Premiums on bonds issued	-	-	2,082	17,192	2,050	844	-	31	-	-
Payment to refunding escrow	-	(89,622)	(73,747)	(150,550)	(26,593)	(59,893)	-	-	(4,500)	-
Capital leases	1,915	-	-	236	-	-	-	-	-	1,048
Loans issued	-	-	-	-	-	-	13,500	69,391	22,390	40,466
Sale of capital assets	595	314	233	313	70	248	301	245	365	940
Insurance proceeds	350	316	300	270	384	310	753	208	885	792
Transfers in	196,209	97,854	90,637	91,524	107,167	105,394	143,275	144,824	166,113	154,580
Transfers out	(208,943)	(110,052)	(102,061)	(103,738)	(118,037)	(114,905)	(155,888)	(163,075)	(181,471)	(168,006)
Total other financing sources (uses)	(9,874)	(11,410)	(8,751)	(13,228)	(10,339)	(8,107)	15,185	57,839	3,782	29,820
Special item - registry bond	-	-	-	-	-	-	3,239	(3,288)	-	-
Net change in fund balances	\$ 43,830	\$ 14,919	\$ (5,791)	\$ (25,015)	\$ (25,550)	\$ -	\$ (92,720)	\$ (107,623)	\$ (35,619)	\$ 11,213
Debt service as a percentage of noncapital expenditures	8.57%	9.25%	11.66%	12.67%	13.78%	13.30%	15.61%	14.23%	13.56%	11.04%

**Collier County Government
Fiscal Year 2016 Adopted Budget**

**COLLIER COUNTY, FLORIDA
ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
LAST TEN FISCAL YEARS
(amounts expressed in thousands)
(unaudited)**

Fiscal Year Ended September 30	Residential Property	Personal Property	Centrally Assessed Property	Less: Tax Exempt	Total Taxable Assessed Value	Total Direct Tax Rate	Estimated Actual Taxable Value	Assessed Value ¹ as a Percentage of Actual Value
2006	66,375,040	1,956,646	143	6,890,007	61,441,822	4.9433	68,331,829	100%
2007	82,909,061	2,156,726	202	8,023,791	77,042,198	4.6486	85,065,989	100%
2008	88,819,491	2,321,048	226	8,575,874	82,564,891	4.1064	91,140,765	100%
2009	86,949,935	2,430,996	202	10,718,166	78,662,967	4.1246	89,381,133	100%
2010	77,359,174	2,444,323	202	9,826,950	69,976,749	4.4236	79,803,699	100%
2011	67,947,039	2,259,654	171	8,770,667	61,436,197	4.4151	70,206,864	100%
2012	64,464,592	2,248,702	187	8,510,911	58,202,570	4.4149	66,713,481	100%
2013	64,723,621	2,240,098	184	8,471,142	58,492,761	4.4126	66,963,903	100%
2014	66,977,907	2,198,734	152	8,539,021	60,637,772	4.1592	69,176,793	100%
2015	71,149,974	2,186,145	195	8,739,269	64,597,045	4.1582	73,336,314	100%

Property is assessed as of January 1, and taxes based on these assessments are levied and become due on the following November 1. Therefore, assessments and levies applicable to a certain tax year are collected in the fiscal year ending during the next succeeding calendar year.

¹The basis of assessed value required by the state is 100% of actual value including tax exemptions.

Source: Property Appraiser Recapitulation Report

COLLIER COUNTY, FLORIDA
PROPERTY TAX RATES - ALL DIRECT AND OVERLAPPING GOVERNMENTS
LAST TEN FISCAL YEARS
(unaudited)

Fiscal Year	Collier County				Other		Total
	General Fund	Special Revenue Funds	Debt Service Funds	Total	County School District	Independent Districts	
2006	3.8772	0.9161	0.1500	4.9433	5.9730	1.3423	12.2586
2007	3.5790	0.8470	0.2226	4.6486	5.5250	1.3403	11.5139
2008	3.1469	0.7362	0.2233	4.1064	5.3510	1.2792	10.7366
2009	3.1469	0.7528	0.2249	4.1246	4.9090	1.2784	10.3120
2010	3.5645	0.7225	0.1366	4.4236	5.2390	1.3243	10.9869
2011	3.5645	0.6926	0.1580	4.4151	5.6990	1.3299	11.4440
2012	3.5645	0.7627	0.0877	4.4149	5.5270	1.2202	11.1621
2013	3.5645	0.7555	0.0926	4.4126	5.5760	1.2395	11.2281
2014	3.5645	0.5873	0.0074	4.1592	5.6900	1.2228	11.0720
2015	3.5645	0.5860	0.0077	4.1582	5.5800	1.1853	10.9235

Basis for property tax rates is 1 mill per \$1,000 of assessed value. Property is assessed as of January 1 and taxes based on those assessments are levied according to the tax rate in effect that tax year and become due on November 1. Therefore, assessments and levies applicable to a certain tax year are collected in the fiscal year ending during the following calendar year.

Sources: Property Appraiser Recapitulation Report
Collier County 2013 Annual Budget

**Collier County Government
Fiscal Year 2016 Adopted Budget**

**COLLIER COUNTY, FLORIDA
PRINCIPAL TAXPAYERS COUNTY-WIDE
2014 TAX ROLL
(unaudited)**

Owner/Taxpayer	2015			2006		
	Property Taxes Levied	Rank	Percent of Total Taxes Levied	Property Taxes Levied	Rank	Percent of Total Taxes Levied
Florida Power & Light Company	\$ 2,772,355	1	0.36%	\$ 2,295,676	1	0.29%
HHR Naples LLC	1,623,995	2	0.21%	-	-	-
Moorings, Inc The	1,146,311	3	0.15%	849,977	7	0.11%
¹ Marco Hotel LLC	1,070,714	4	0.14%	-	-	0.18%
Lee County Electric Co-Op Inc	908,838	5	0.12%	-	-	0.27%
Mercato LLP	819,225	6	0.11%	-	-	-
² Century Link	800,795	7	0.10%	-	-	-
Wal-Mart Stores East LP	793,290	8	0.10%	-	-	-
Coastland Center LLC	782,185	9	0.10%	-	-	-
Naples HMA, Inc.	752,471	10	0.08%	-	-	0.16%
HMC BN LTD Partnership	-	-	-	1,774,333	2	0.23%
Sprint-Florida Incorporated	-	-	-	1,739,841	3	0.22%
City National Bank of Miami	-	-	-	1,061,066	4	0.14%
Coastland Center Joint Venture	-	-	-	992,480	5	0.13%
WCI Communities, Inc.	-	-	-	873,064	6	0.11%
CDC Land Investments, Inc.	-	-	-	779,601	8	0.10%
CC-Naples Inc	-	-	-	765,967	9	0.10%
Gerry, Sandra	-	-	-	702,607	10	0.09%
Total	\$ 11,470,179		1.47%	\$ 11,834,612		2.13%
Total Property Taxes Levied	\$ 778,888,377					

Mercato LLP

Naples HMA, Inc.

Amounts for taxpayers with similar names have not been combined.

**COLLIER COUNTY, FLORIDA
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN FISCAL YEARS
(amounts expressed in thousands)
(unaudited)**

Fiscal Year Ended September 30	Total Tax Levy for Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years	Total Collections to Date	
		Amount	Percentage of Levy		Amount	Percentage of Levy
2006	307,068	293,129	95.5%	109	293,238	95.5%
2007	362,568	344,945	95.1%	1,522	346,467	95.6%
2008	343,906	325,722	94.7%	1,191	326,913	95.1%
2009	329,070	312,096	94.8%	2,546	314,642	95.6%
2010	314,176	297,953	94.8%	1,355	299,308	95.3%
2011	275,704	260,961	94.7%	482	261,443	94.8%
2012	261,137	247,749	94.9%	542	248,291	95.1%
2013	262,037	248,648	94.9%	1,197	249,845	95.3%
2014	255,354	243,137	95.2%	615	243,752	95.5%
2015	271,893	259,121	95.3%	-	259,121	95.3%

Source: Tax Collector Annual Report

**Collier County Government
Fiscal Year 2016 Adopted Budget**

**COLLIER COUNTY, FLORIDA
RATIOS OF OUTSTANDING DEBT BY TYPE
LAST TEN FISCAL YEARS**
(amounts expressed in thousands)
(unaudited)

Fiscal Year	Governmental Activities				Business-type Activities			Total Primary Government	Percentage of Personal Income ¹	Per Capita ¹
	General Obligation Bonds, net ²	Revenue Bonds, net ²	Loans and Notes Payable	Capital Leases	Revenue Bonds, net ²	Loans and Notes Payable	Capital Leases			
2006	31,344	446,061	51,546	1,029	55,404	124,629	-	710,013	5.59%	2,395
2007	27,342	425,233	57,331	897	163,286	106,932	68	781,089	5.13%	2,539
2008	29,100	409,043	103,461	752	158,709	103,903	618	805,586	4.48%	2,574
2009	37,700	392,124	89,590	599	153,973	106,935	492	781,413	3.94%	2,493
2010	29,854	435,590	19,690	439	148,782	106,509	636	741,500	3.76%	2,352
2011	14,684	415,855	16,914	269	143,992	99,517	387	691,618	3.62%	2,174
2012	9,455	391,123	10,224	412	138,983	92,438	175	642,810	3.31%	1,962
2013	4,173	373,862	7,923	323	106,565	111,786	40	604,672	3.01%	1,818
2014	3,780	368,107	7,081	230	95,570	113,013	1,222	589,003	2.67%	1,734
2015	3,369	348,277	6,401	1,519	89,690	104,475	1,074	554,805	2.15%	1,588

¹See the Schedule of Demographic and Economic Statistics for personal income and population data.

²For fiscal year 2014, bonds are shown net of bond premiums only.

COLLIER COUNTY, FLORIDA
RATIOS OF GENERAL BONDED DEBT OUTSTANDING
LAST TEN FISCAL YEARS
(unaudited)

Fiscal Year	General Obligation Bonds	Less: Amounts Available in Debt Service Fund	Total	Percentage of Estimated Actual Taxable Value ¹ of Property	Per Capita ²
2006	29,530,000	22,576	29,507,424	0.043%	90
2007	25,815,000	4,312	25,810,688	0.030%	77
2008	27,830,000	374,496	27,455,504	0.030%	82
2009	36,719,204	451,641	36,267,563	0.041%	109
2010	29,161,925	496,997	28,664,928	0.036%	86
2011	14,280,000	401,748	13,878,252	0.020%	43
2012	9,340,000	858,621	8,481,379	0.013%	26
2013	4,155,000	446,841	3,708,159	0.006%	11
2014	3,765,000	1,179,024	2,585,976	0.005%	8
2015	3,355,000	1,069,576	2,285,424	0.005%	7

¹See the Schedule of Assessed Value and Estimated Actual Value of Taxable Property for property value data.

²See the Schedule of Demographic and Economic Statistics population data.

COLLIER COUNTY, FLORIDA

**LEGAL DEBT MARGIN INFORMATION
AS OF SEPTEMBER 30, 2015
(unaudited)**

The Constitution of the State of Florida, Florida Statute 200.181 and Collier County set no legal debt limit.

**DIRECT, OVERLAPPING AND UNDERLYING GOVERNMENTAL ACTIVITIES DEBT
AS OF SEPTEMBER 30, 2015
(unaudited)**

	Debt Outstanding	Estimated Percentage Applicable Based on Population (1)	Estimated Share of Overlapping Debt
<u>Direct Debt (2):</u>			
Limited General Obligation Bonds and Notes Payable (3)	\$ 3,760,030	100.00%	\$ 3,760,030
Gas Tax Bonds (3)	115,298,994	100.00%	115,298,994
Special Obligation Bonds (3)	219,433,625	100.00%	219,433,625
Capital Leases (3)	1,519,495	100.00%	1,519,495
Notes Payable - CRA Taxable	6,009,577	100.00%	6,009,577
Subtotal, Direct Debt	346,021,721		346,021,721
<u>Overlapping Debt:</u>			
N/A	-	0.00%	-
<u>Underlying Debt:</u>			
City of Naples (4)	10,068,000	5.65%	569,307
City of Marco Island (5)	13,836,671	4.75%	657,801
City of Everglades (6)	-	0.12%	-
Subtotal, Underlying Debt	23,904,671		1,227,108
Total Direct, Overlapping and Underlying Debt	\$ 369,926,392		\$ 347,248,829

(1) Population numbers obtained from www.freida.la.bornmarketinfo.com.

(2) Outstanding debt amounts do not include bond premiums.

(3) Totals consist of more than one issuance.

(4) Governmental activities debt outstanding amount obtained from the City of Naples.

(5) Governmental activities debt outstanding amount obtained from the City of Marco Island.

**Collier County Government
Fiscal Year 2016 Adopted Budget**

**COLLIER COUNTY, FLORIDA
PLEDGED-REVENUE COVERAGE
LAST TEN FISCAL YEARS
(amounts expressed in thousands)
(unaudited)**

Governmental Activities:

Fiscal Year	Sales Tax Bonds				Gas Tax Bonds				Special Obligation Bonds(4)			
	Sales Tax Collections	Debt Service			Gas Tax Collections	Debt Service			Legally Available Non-Ad Valorem Collections(5)	Debt Service		
		Principal	Interest	Coverage		Principal	Interest	Coverage		Principal	Interest	Coverage
2006	34,671	6,665	12,690	1.79	20,029	6,490	8,091	1.37	-	-	-	N/A
2007	32,568	9,315	11,059	1.60	19,598	6,305	8,274	1.34	-	-	-	N/A
2008	30,004	8,840	10,547	1.55	18,860	6,490	8,089	1.29	-	-	-	N/A
2009	26,779	9,205	10,235	1.38	18,456	6,660	7,922	1.27	-	-	-	N/A
2010	26,927	9,450	9,958	1.39	18,415	6,935	7,645	1.26	-	-	-	N/A
2011	28,364	9,760	8,978	1.51	18,312	7,185	7,399	1.26	76,416	1,545	2,597	18.45
2012	29,713	7,560	5,656	2.25	18,525	7,505	7,077	1.27	82,866	4,265	4,265	9.71
2013	32,168	-	3,162	10.17	18,229	7,855	6,453	1.27	86,640	9,695	7,249	5.11
2014	35,786	-	-	N/A	18,556	8,040	4,018	1.54	91,043	9,145	9,674	4.84
2015	38,573	-	-	N/A	19,547	9,440	3,697	1.49	102,375	8,885	9,426	5.59

Business-type Activities:

Fiscal Year	Water and Sewer Revenue Bonds					
	Water/ Sewer Charges and Other(1)	Less: Operating Expenses(2)	Net Available Revenue	Debt Service		
				Principal	Interest	Coverage(3)
2006	84,262	49,563	34,699	4,455	2,833	4.76
2007	98,140	57,669	40,471	4,595	5,436	4.03
2008	105,416	49,707	55,709	4,745	7,527	4.54
2009	107,127	49,766	57,361	4,905	7,358	4.68
2010	101,830	50,893	50,937	5,274	6,843	4.20
2011	106,839	60,107	46,732	4,969	6,711	4.00
2012	104,164	58,155	46,009	5,189	6,494	3.94
2013	105,682	68,916	36,766	5,422	6,268	3.15
2014	109,514	69,710	39,804	5,967	3,986	4.00
2015	118,227	75,021	43,206	6,073	3,639	4.45

(1) Operating revenues plus other income; gain on disposal of assets and investment market value, capital grants and contributions and transfers in are not included.

(2) Total operating expenses, excluding depreciation and amortization; loss on disposal of assets and investment market value, interest expense and transfers out are not included.

(3) Net available revenue divided by total bonded debt service requirements for the County Water and Sewer District.

(4) Special Obligation Bonds were first issued in FY-2010, debt service payments commenced in FY-2011.

(5) The revenues that comprise the legally available non-ad valorem revenues are defined by bond documents; these revenues include Sales Tax and certain impact fees.

COLLIER COUNTY, FLORIDA
DEMOGRAPHIC AND ECONOMIC STATISTICS
LAST TEN FISCAL YEARS
(unaudited)

Fiscal Year	Population(1)	Personal Income(1)	Per Capita Personal Income(1)	Median Age(2)	School Enrollment(3)	Unemployment Rate(4)
2006	326,658	12,711,343,000	42,846	44.7	43,288	2.7%
2007	333,858	15,236,905,000	49,492	44.5	43,186	3.5%
2008	332,854	17,990,169,000	57,446	44.8	42,721	5.5%
2009	333,032	19,846,737,000	63,276	45.1	42,534	10.0%
2010	331,800	19,739,453,000	62,559	45.2	42,716	12.2%
2011	321,520	19,127,928,000	60,049	45.9	42,921	11.4%
2012	323,785	19,446,631,000	59,264	46.9	43,238	9.3%
2013	329,849	20,075,468,000	60,391	47.1	43,789	7.2%
2014	339,642	22,033,344,000	64,872	47.4	44,415	6.3%
2015	348,777	25,763,656,000	73,869	47.5	45,228	5.2%

Sources: (1) www.bea.gov

(2) Florida Statistical Abstract (Table 1.51)

(3) Collier County School Board, based on full time equivalent enrollment

(4) www.floridajobs.org

**Collier County Government
Fiscal Year 2016 Adopted Budget**

**COLLIER COUNTY, FLORIDA
PRINCIPAL EMPLOYERS
(unaudited)**

	2015			2006		
			Percent of Total County Employment	Employees	Rank	Percent of Total County Employment
Collier County Public Schools	5,280	1	4.27%	5,000	1	4.62%
NCH Healthcare System	4,000	2	3.24%	3,500	2	3.24%
Collier County Government (excl. Sheriff)	1,794	4	1.45%	2,364	4	2.19%
Collier County Sheriff's Office	1,387	5	1.12%	1,100	7	1.02%
Gargiulo, Inc	1,110	6	0.90%			
Ritz Carlton Hotel	1,110	6	0.90%	1,500	6	1.39%
Arthex, Inc	1,056	7	0.85%			
Hometown Inspection Svc	900	8	0.73%			
Publix Supermarkets	800	3	0.65%	2,221	5	2.05%
Marriott Corporation	700	9	0.57%	843	8	0.78%
Naples Grande Beach Resort (Registry Resort)	700	10	0.57%	830	9	0.77%
Employee Professionals	-		-	3,394	3	3.14%
Cleveland Clinic	-		-	790	10	0.73%
Other employers	104,792		84.76%	86,577		80.07%
Totals	<u>123,629</u>		<u>100.00%</u>	<u>108,119</u>		<u>100.00%</u>

Sources: Florida Department of Economic Opportunity
2016 Collier County Budget Book

**Collier County Government
Fiscal Year 2016 Adopted Budget**

**COLLIER COUNTY, FLORIDA
BUDGETED FULL-TIME EQUIVALENT COUNTY EMPLOYEES BY FUNCTION ⁽¹⁾
LAST TEN FISCAL YEARS
(unaudited)**

	Fiscal Year									
	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006
Function:										
General government	1,217	1,216	1,203	1,222	1,219	1,252	1,342	1,398	1,394	1,342
Public safety	1,096	1,072	1,061	1,061	1,062	1,053	1,064	1,085	1,103	1,027
Physical environment	69	67	67	69	66	66	69	74	77	76
Transportation	192	187	187	199	213	234	257	281	280	280
Economic environment	27	28	26	28	27	22	22	20	19	18
Human services	56	53	51	50	50	54	55	56	61	59
Culture and recreation	298	294	289	293	293	308	328	363	379	371
Water and Sewer	342	340	342	344	344	335	335	358	346	327
Solid Waste	27	28	29	27	27	27	27	27	27	27
Emergency Medical Services	193	172	172	172	172	183	185	201	206	206
Airport Authority	14	14	16	16	16	16	16	15	15	14
Collier Area Transit	3	3	3	3	1	1	1	1	1	-
Total	3,534	3,474	3,446	3,484	3,490	3,551	3,701	3,879	3,908	3,747

⁽¹⁾ Includes the Board of County Commissioners and the Constitutional Officers

Collier County Government Fiscal Year 2016 Adopted Budget

COLLIER COUNTY, FLORIDA OPERATING INDICATORS BY FUNCTION LAST TEN FISCAL YEARS (unaudited)

	Fiscal Year									
	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006
Function:										
Police:										
Physical arrests	9,347	11,277	11,277	11,297	20,180	13,310	15,671	20,226	22,028	25,657
Parking violations	931	964	1,182	1,175	1,479	1,283	1,297	843	1,753	2,124
Traffic violations	16,355	19,868	22,211	19,237	19,680	22,051	28,308	49,831	64,372	58,242
Fire:										
Fires reported	82	37	52	46	468	498	533	586	590	654
Emergency responses (exclude fires)	1,093	1,080	1,024	764	569	825	760	756	743	1,058
Number of calls answered	1,175	1,117	1,076	810	1,037	1,323	1,293	1,342	1,333	1,712
Transportation:										
Collier Area Transit ridership	1,177,029	1,181,530	1,361,294	1,207,866	1,154,702	1,064,910	1,109,710	1,166,358	1,180,147	1,052,536
Street resurfacing (lane miles)	34	80	78	142	131	85	97	52	44	47
Culture and recreation:										
Beach parking stickers issued	134,051	181,878	122,415	114,778	312,144	98,093	132,218	80,542	76,344	54,074
Library circulation	2,302,017	2,578,588	2,578,589	2,768,648	2,760,427	2,969,238	3,034,439	3,000,394	2,916,523	2,722,539
Water:										
New connections	2,204	1,878	1,417	1,189	921	909	704	553	1,593	1,897
Wastewater:										
Average daily sewage treatment (thousands of gallons)	17,090,074	17,150,000	16,954,000	15,834,000	14,747,000	14,326,000	13,769,205	15,558,000	15,583,055	17,310,468
Sources:										
Police-Collier County Sheriff's Department										
Fire-Collier County Fire Control District										
Transportation-Collier County Alternative Transportation Department										
Transportation-Collier County Growth Management-Road and Bridge										
Culture and Recreation-Collier County Parks and Recreation Department										
Culture and Recreation-Collier County Public Library										
Water-Collier County Utility Billing										
Wastewater-Collier County Wastewater Department										

**Collier County Government
Fiscal Year 2016 Adopted Budget**

**COLLIER COUNTY, FLORIDA
CAPITAL ASSET STATISTICS BY FUNCTION
LAST TEN FISCAL YEARS
(unaudited)**

	Fiscal Year									
	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006
Function:										
Public Safety:										
Police stations	7	7	7	7	7	7	7	7	7	7
Patrol units	276	276	275	275	275	275	275	275	275	272
Fire:										
Fire stations	4	4	3	3	3	3	3	2	2	2
Highways and streets:										
Streets (miles)	1,149	1,151	1,184	1,184	1,184	1,184	1,184	1,184	1,147	1,147
Streetlights	4,958	4,958	4,868	4,781	4,759	4,701	4,485	3,767	3,987	3,620
Traffic signals	360	370	353	297	295	283	283	224	216	200
Culture and recreation:										
Parks acreage	1,521	1,521	1,521	1,520	1,511	1,473	1,473	1,440	1,436	1,527
Parks	61	61	61	61	60	59	59	56	55	47
Swimming pools	8	8	8	8	8	8	8	7	7	7
Tennis courts	45	45	45	45	45	45	45	45	45	45
Community centers	9	8	8	8	8	8	8	8	8	8
Libraries	10	10	10	10	10	10	10	9	9	9
Number of volumes in libraries	605,408	683,237	692,229	673,131	741,389	797,823	797,978	647,484	769,717	651,592
Water:										
Number of customers	59,443	57,548	55,878	54,190	53,181	51,796	51,499	51,136	59,257	57,664
Water mains (miles)	986	925	888	888	886	886	886	870	860	682
Maximum daily capacity (per 1,000 gallons)	31,376,000	30,460,000	30,120,000	29,988,000	29,616,000	28,368,000	33,339,865	30,956,261	36,116,725	34,673,000
Wastewater:										
Sanitary sewers (miles)	1,028	1,030	1,081	1,116	1,115	1,095	1,081	1,053	871	798
Primary and secondary drainage facilities	306	306	305	305	303	303	303	303	303	303