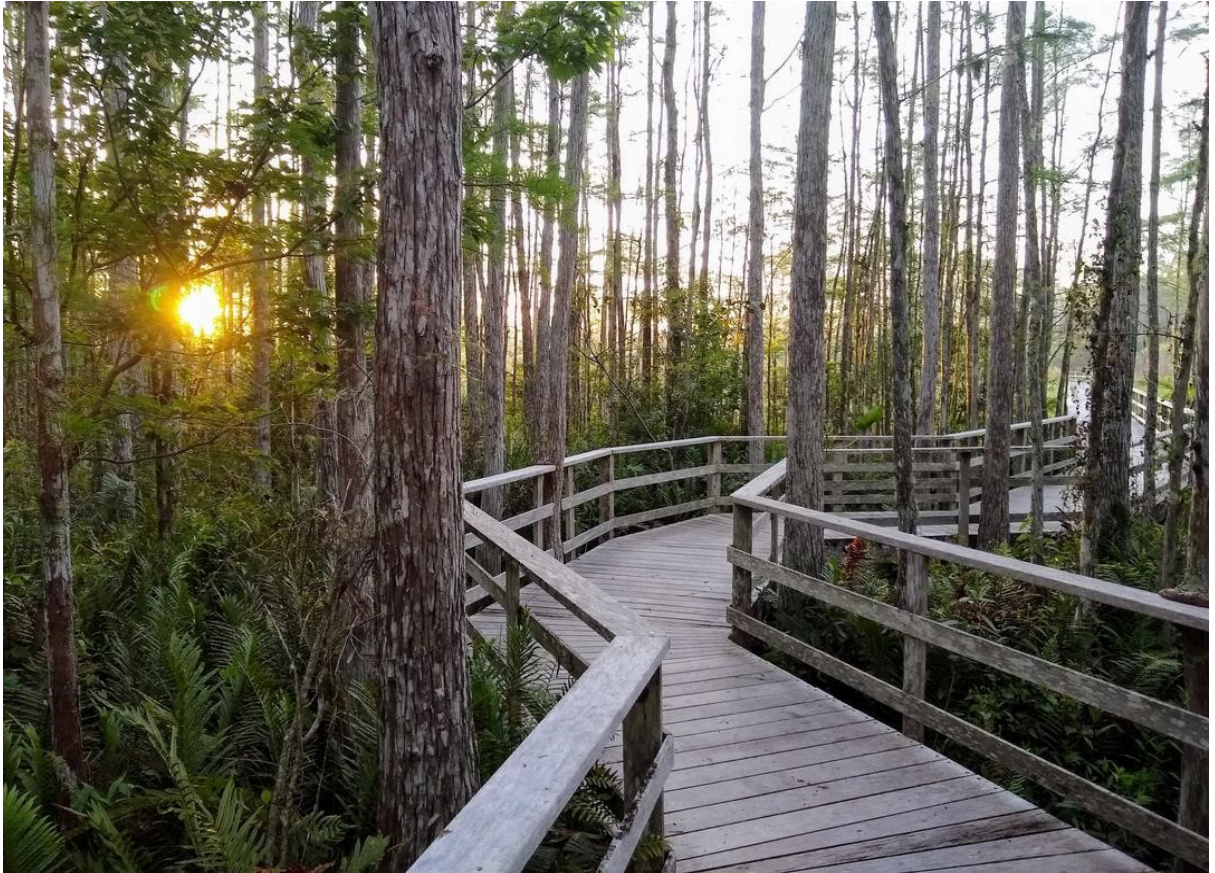




**Collier County, Florida  
Board of County  
Commissioners**

**Fiscal Year 2021-22  
Adopted Budget**

**FY 2021-22  
ADOPTED BUDGET  
BOARD OF COUNTY COMMISSIONERS  
COLLIER COUNTY, FLORIDA**

**BOARD OF COUNTY COMMISSIONERS**

Penny Taylor, Chairman  
William L. McDaniel, Jr., Vice Chairman  
Rick LoCastro  
Andy Solis, Esq.  
Burt L. Saunders

**CONSTITUTIONAL OFFICERS**

Rob Stoneburner, Tax Collector  
Abe Skinner, Property Appraiser  
Crystal K. Kinzel, Clerk of Courts  
Kevin Rambosk, Sheriff  
Jennifer Edwards, Supervisor of Elections

**APPOINTED OFFICIALS**

Mark Isackson, County Manager  
Jeffrey Klatzkow, County Attorney

**OFFICE OF MANAGEMENT & BUDGET**

Ed Finn, Director of Corporate Finance and Management Services  
Christopher Johnson, Manager of Financial & Operational Support  
Susan Usher, Senior Management/Budget Analyst  
Laura Wells, Senior Management/Budget Analyst  
Laura Zautcke, Senior Management/Budget Analyst  
Therese Stanley, Grants Compliance Manager  
Debra Windsor, Operations Coordinator



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

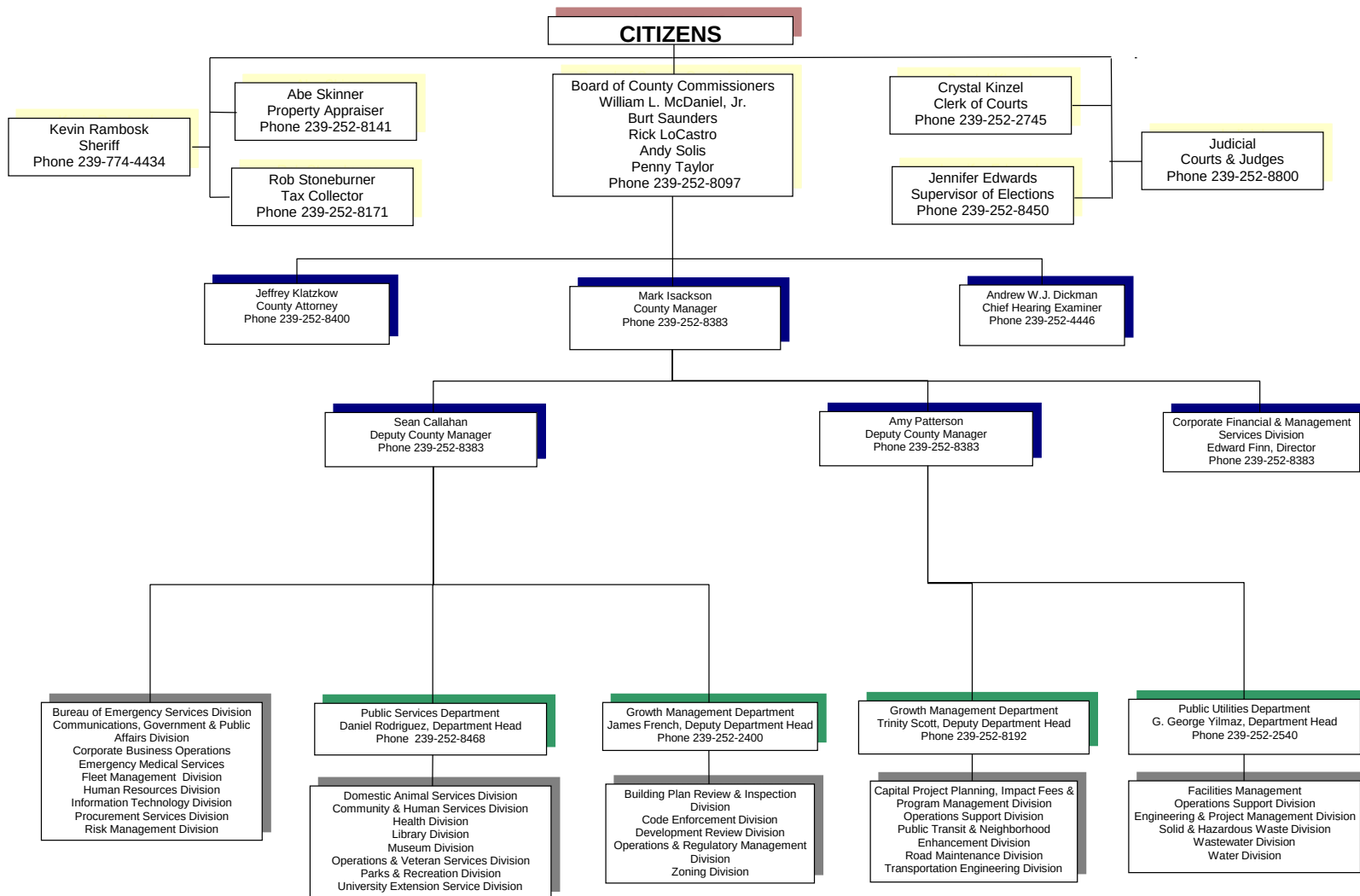
**Collier County  
Florida**

For the Fiscal Year Beginning

**October 01, 2020**

*Christopher P. Morill*

**Executive Director**





**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

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**Fiscal Year 2022 Adopted Budget**

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## Budget Book Format (how to use this book)

The Collier County Budget Document is organized into six sections. The Budget Summary Information, Departmental Budgets, Debt Service, Capital Improvement Program, Budget by Fund Summary, and the Appendix.

Please note that page numbering begins with page 1 for each of the six sections and for each of the Departmental Budgets. The electronic page numbering coincides with Budget Summary Section; however, physical page numbering of the remaining five sections does not. Each of the five sections following the Budget Summary starts with page 1. The table of contents does reference the proper page number within each of the sections.

### Budget Summary Information

This section lists the names of the Board of County Commissioners, Constitutional Officers, Appointed Officials and the Office of Management & Budget Staff at the time of budget adoption. Here you will also find the County Organizational Chart and the comprehensive Table of Contents.

This section also includes summary information for Collier County as follows:

**Budget Book Format (how to use this book):** This area describes the major sections of the Budget Book and what they mean.

**Budget Message from the County Manager (transmittal letter):** This letter from the County Manager formally transmits the annual budget to the Board of County Commissioners and the Citizens of Collier County. It summarizes the significant factors affecting Collier County's current budget development and an overview of major fiscal issues.

**Economic Overview:** Provides a brief history of Collier County, demographics and the effect of current economic conditions.

**Vision and Strategic Goals:** This section describes the current County Vision and Strategic Goals, various organization-wide long and short-range planning processes and cycles, and how they affect the budget process.

**Budget Policies and Procedures:** Includes a narrative on the annual budget development process, current year and standing Budget Policies of the County, Budget Review procedures, the Budget Amendment Process, and the current Basis of Accounting and Budget information.

**Adopted Budget Summaries:** Included in this section is the overall Budget Summary of Revenues and Expenditures for the County, including the Constitutional Officers. A second schedule is included that summarizes Governmental Funds by function and includes actual, prior year budget and current year budget amounts. The third schedule summarizes the current and prior year adopted budget by fund for all County funds.

**Summary of Budget by Fund:** This section provides a snapshot of prior and current year adopted budget totals and the % budget change for each of the appropriated funds for Collier County. This Summary of funds is categorized by fund types.

**Fund Structure, Fund Balance and Description of Funds Subject to Appropriation:** This section outlines the County's fund structure, defines fund balances and summarizes the budgeted changes to fund balances grouped by Major and Non-Major Fund Type. This schedule shows the beginning fund balances, budgeted increases and decreases in total fund balance and the ending fund balance along with a discussion of significant planned changes.



**Major Areas of Spending:** This section summarizes the County's major areas of expenditures and revenues by function to provide information for the residents to understand where their money goes in support of the County Government.

**Revenues:** Provided in this section is the summary of the major revenues used by the County to operate the government. This section also includes a detailed discussion of the major revenues, their estimates, uses and historical trends, schedules of Property Tax Rates, Property Tax Dollars, and Taxable Property Values.

**Employment Summary:** This final section of the Summary provides information on the current staffing levels, changes in service and historical trends of the number of employees to the permanent population of Collier County.

## **Departmental Budgets**

After the Summary Section, the book is organized according to County functional categories or Departmental budgets. The department budgets represent basic operating units and have been grouped and tabbed by operating division or agency. Department budgets are presented programmatically and by appropriation unit.

Program budgets provide a brief description of the program, the relative priority of each program in a department, the number of full-time equivalent positions necessary to perform the program, FY 2022 dollars necessary for the program, offsetting revenues generated by each program, and the net cost of each program. The administration/overhead program encompasses the minimum level of service that is mandated by Federal or State law or judicial order and is necessary to protect the health and safety of Collier County residents or necessary to maintain capital asset value for a particular department. Programs above the administration/overhead level approved by the Board of County Commissioners are in priority order and reflect the community's demand for high quality services.

Performance measures are presented within the Departmental Budgets, linking each functional/programmatic area to the overall County Vision and Strategic Goals. These performance measures include the number of activities (quantitative) and the effectiveness of the actions (qualitative) for FY 2020 actual results, forecast for FY 2021, and budgets for FY 2022. Performance measures are re-evaluated in conjunction with the County's strategic planning process and the desire to measure outcome based not only on available resources, but the one and five year strategic planning objectives.

The appropriation unit presentations, i.e. personal services, operating expenses and capital outlay, break out costs in two categories, current and expanded services. Current services reflect the ongoing cost of existing programs. Expanded services include new programs and enhancements to existing services. Budget highlights are incorporated to identify significant changes from FY 2021. The FY 2022 Adopted Budget is compared in the "Percent Change" column to the budget adopted by the Board of County Commissioners for FY 2021. In order to illustrate projected activity, a forecast of estimated revenues and expenditures for FY 2021 is presented. The rationale for projecting FY 2021 activity is to improve carryforward (fund balance) estimates and to reflect the policy/program decisions and budget amendments that occurred throughout the year. Also included is FY 2020 actual revenues and expenses that represent one year's history of financial activity.

## **Debt Service**

This section contains a summary discussion and presentation of the debt for the County followed by the detail and descriptions of the current county-wide General Governmental debt service.

## **Capital Improvement Program**

Provided in this section is a description of the County's Capital Program, current year planned expenditures, five year projections and detail on each capital project the County has planned and/or underway.

## **Summary Budget by Fund**

Each fund utilized by the County is summarized here. Information includes the Fund number, Fund Type, Fund Description, actual amounts for FY 20, Adopted FY 21, Forecast FY 21 and Adopted FY 22.

## **Appendix**

This section includes a glossary of commonly used terms and acronyms; the current year adopted budget policy as well as Statistical data from the Comprehensive Annual Financial Report (CAFR) for the county.



## Office of the County Manager Mark Isackson

3299 Tamiami Trail East, Suite 202 • Naples Florida 34112-5746 • (239) 252-8383

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January 19, 2022

To the Honorable Board of County Commissioners, Citizens of Collier County and Consumers of the County's Financial information:

As County Manager, I am proud to provide the Collier County, Florida, Adopted Budget for Fiscal Year (FY) 2022.

The budget remains a flexible fiscal expenditure plan consistent with the County's financial and budget philosophy over many years. This approach is never more important when considering recovery from a complete and unexpected COVID pandemic induced economic shutdown and any related fiscal impact that might emerge going forward. Financially, the County is always positioned to absorb unexpected economic impacts or to cash flow and expend appropriated dollars to restore the community from any natural disaster and County leadership remains committed to a value-added coordinated emergency management approach which coalesces all County Agencies and external District partners as future natural disasters threaten Collier County.

This budget reflects the best efforts of all County Agencies and Constitutional Officers to maintain and where appropriate, enhance existing programs and services within funding guidance for the benefit of our residents, visitors and the general community continuing to fund high priority public health and safety programs, equipment and systems.

The COVID pandemic began in February 2020 and now variants of the COVID virus have presented from Delta to Omicron and these variants have negatively impacted the labor market across the U.S. economy in general, and in the Southwest Florida Region. Fortunately, unlike many parts of the Country, Collier County has not experienced major operational revenue shortfalls and cash flow remains optimal.

Taxable value county-wide has increased for the (10) consecutive year and is expected to increase once again for the 2022 (FY 2023) tax year. Major general governmental revenue sources like sales tax, state shared revenues, gas taxes and the local option infrastructure sales tax all exceeded forecast for FY 2021 and are trending higher over budget in FY 2022. Senior leadership regularly evaluates all economic indicators and the organization is always positioned to respond, if, necessary, to any softening economic condition

Board directed policy guidance for FY 2022 meant no increase in the General Fund property tax rate which is set at \$3.5645 and maintaining the Unincorporated Area General Fund tax rate at \$.8069. In November 2020, the Conservation Collier Referendum to reestablish the tax levy for the purpose of acquiring, preserving and managing environmentally sensitive lands passed with 76.5% of the vote. Current county wide voter approved millage is set at \$.2500 for ten years. Now there are three (3) county wide levied millage rates – the General Fund, Water Pollution Control, and Conservation Collier. Budget Policy guidance also directed growth in General Fund reserves; fully funded and policy compliant debt management; and continued high priority capital investment. Going forward, these practices in concert with the continued dedication of Collier County's workforce will provide the foundation for sustained quality service and program delivery in an environment where agency competition for limited resources remains the norm.

Three years after passage of the local option infrastructure sales tax by Collier County voters in November 2018, the process and methodology necessary to budget, track, manage and report on all aspects related to collecting and spending tax proceeds as enumerated within the enabling ordinance is in place and numerous transportation, general governmental and community infrastructure projects like extension of Vanderbilt Beach Road east of Collier Boulevard; new and replacement bridges; sidewalks; construction of Big Corkscrew Regional Park; new EMS stations; Mental Health facility, a Sheriff's forensic and evidence facility; improvements to the Domestic Animal Services facility; and other community projects are in various stages of progress. The County expects to collect \$420 million over a period not exceeding seven (7) years to apply toward construction of these projects. These funds cannot be used to fund operational costs of infrastructure.

For FY 2022, the County has appropriated \$706 million dollars toward various general governmental, public utility and other capital project initiatives. This includes \$87.5 million in anticipated collections from the local option infrastructure sales tax. County leadership is mindful that maintaining current and future capital infrastructure is of critical importance and to that end, a careful balance of resources is annually; devoted to operations necessary to service an expanding customer base; allocated to maintain existing capital infrastructure; and reserved to maintain and replace new infrastructure coming on line.

The comprehensive Adopted Budget Book, you are receiving today, contains precise details of the economic drivers, legislative impacts, and other background information that affects and influences the budgetary process. This budget is being made available, today, to County bond holders, other County creditors, contractors, state agencies, federal agencies, interested citizens and other users of budgetary information.

This budget document has been prepared in accordance with the requirements of the national Governmental Finance Officers Association (GFOA). The GFOA requirements provide assurance that the adopted budget reflects both the guidelines established by the National Advisory Council on State and Local Budgeting and the GFOA's recommended practices on budgeting.



The adopted budget is the most important document that the Board approves each year. It is the County's annual spending plan. It is comprehensive and includes both operational and capital expenditure controls. It is the authorization to commit, spend and execute Board direction and policies and provides measurement criteria to determine if the Board's Vision, Strategic Goals, Policies and Directives are being accomplished.

The following paragraphs provide summaries of key drivers/outcomes in the budget process.

### **Vision and Strategic Goals**

This budget provides a road map of Collier County's efforts toward meeting its Vision Statement: **"We strive to be the best community in America to live, work, and play."** This is also consistent with the County's updated strategic focus areas (underlined) and associated short term and long-term strategic goals, operational initiatives and tactical performance objectives which were endorsed by the Board of County Commissioners in February 2012.

- I. Quality of Place  
To preserve and enhance community identity and character – implement and enforce land development regulations that maintain and enhance the health, safety and welfare of our residents, visitors, businesses and natural environment.
- II. Growth Management  
To responsibly plan and manage community growth, development, redevelopment, and protect the natural environment.
- III. Community Health, Wellness and Human Services  
To improve the quality of life and promote personal wellness, self-reliance and independence.
- IV. Infrastructure and Capital Asset Management  
To responsibly plan, construct and maintain the county's critical public infrastructure and capital assets to ensure sustainability for the future.
- V. Economic Development  
To support a business climate that promotes a sustainable, diversified, and growing economy.
- VI. Governance  
To sustain public trust and confidence in county government through sound public policy, professional management and active citizen participation.

Collier County is continually striving to achieve the Vision and Strategic Goals utilizing a philosophy branded as "Collier Inc.", which memorializes Collier County's commitment toward establishing a best in class organization that embraces the innovative tendencies of the private sector with the nuances associated with public sector management. Our goal is to provide "best value" amenities and services at the lowest possible price while improving upon and protecting the characteristics that have made our community a world-renowned destination. The brand recognizes the value of leadership, collaboration and our team members.

Public sector management must continue to be innovative and reinvent itself to be successful in this highly competitive market. Collier County has a tremendous advantage over other destinations due to its climate, location, amenities, and services offered. Our natural environment serves as a strategic resource that must be managed and protected. Our built environment provides both aesthetic attraction and functional infrastructure. For these reasons, we continue to be one of the fastest growing metropolitan communities in the nation.

### **State of Taxable Property Valuation and Ad Valorem Taxes**

Property taxes comprise 67% of all General Fund revenue sources and 27% of the County's total net budget. With ten (10) consecutive increases in county-wide taxable value, a millage neutral General Fund tax rate policy positioned the County to capture additional ad valorem dollars totaling \$157.0 million during this period to offset general governmental capital and operating expenditure cuts of \$123 million necessary to recover from a \$24 billion tax base decline and subsequent property tax reduction which occurred during the great recession. Additionally, this millage neutral tax rate policy and accompanying levy increase funded many services at existing and expanded levels in strategic areas which are enjoyed by an expanding population base. While property taxes are a flexible source of revenue, continued attempts at the state level to curtail local control of these taxes reduces predictability and consequently budget certainty. Going forward, diversification of the County's general revenue mix will continue to be a topic of conversation with policy makers. This discussion must center on revenue streams that are not statutorily restricted as to purpose and function but rather can be spent on all general governmental programs or initiatives.

Continued construction of new plant, equipment and facilities certainly brings into focus ongoing long - term maintenance and replacement of the County's substantial infrastructure investment. Collier County leadership remains committed to protecting its substantial infrastructure investment; targeting new strategic capital investment; and structuring the organization to always maintain customary unique services and programs enjoyed by County residents and visitors. Capturing the corresponding ad valorem revenue associated with taxable value increases to; fund asset and infrastructure replacement/maintenance; and maintain service levels expected by County residents and visitors continues to represent one of the most important policy decisions faced by the elected leadership, especially knowing the reliance upon this source of funding.

Overall property valuation trends as depicted by building permit activity, land development applications, site plan applications and building inspections point to continued short term growth. New construction permitting remains strong and is consistent with seasonal averages over the past two years, despite the presence of COVID variants as well as supply shortages. Most of the new permits issued is for one-and two-family residential units.

The adopted General Fund property tax rate of \$3.5645 for FY 2022 is above the statutory rolled back rate of \$3.4577 per \$1,000 of taxable value and this low tax rate compared with other Florida Counties is possible given the County's strong and stable tax base. The State of



Florida Statutory General Fund tax rate ceiling is \$10.0000 per \$1,000 of taxable value. Overall, the County's aggregate adopted millage rate of \$4.4407 exceeds the aggregate rolled back millage rate of \$4.0655. The adopted aggregate millage rate is a product of all property taxes levied under the County's authority including twenty-one (21) MSTU's and other dependent districts levying taxes and does not include debt service levies. Under a millage neutral taxing philosophy within an increasing taxable value environment, the rolled back rate will generally always be lower than the adopted rate.

### **Budget Development**

The Board of County Commissioners annually provides guidance in the form of budget policy. This policy is approved in February/March of each year and includes direction covering tax policy, compensation, debt management, agency position limitations, health care, capital funding, reserves, and other economic and financial priorities within the organization. Also, a three-year projection of major ad valorem supported funds (General Fund and the Unincorporated Area General Fund MSTD) is conducted. Information on projected out-year tax rates, expenditure patterns and programs are presented to the Board.

The Board of County Commissioners (BCC) set rigorous budget guidance for FY 2022 requiring no increase in the General Fund tax rate for the thirteenth (13<sup>th</sup>) consecutive year. The Unincorporated Area General Fund tax rate remains at \$.8069.

### **FY 2022 Budget Objectives and Outcomes**

Staff was able to present a budget that met current program guidance while accomplishing the following noteworthy budget objectives and outcomes;

- Beginning year General Government cash balances protected by strong policy driven reserve levels; conservative budget development principles and; active budget management.
- Millage neutral General Fund tax rate of \$3.5645 generated an additional \$21.1 million in property tax revenue over FY 2021 with 48% of those dollars directed to fund Constitutional Office operations including the Sheriff.
- Sheriff represents 41% of the General Fund millage rate or \$1.4509 per \$1,000 of taxable value.
- General Fund reserves increased each year since FY 2011.
- Reserves across all funds and categories total \$712.6 million or 29% of the gross County budget and this reserve number includes \$213 million within the voter approved local option infrastructure sales tax fund.
- Continue capital "pay go" programming within the General Fund and Unincorporated Area General Fund supporting general governmental capital and infrastructure initiatives in the areas of transportation, stormwater, parks and recreation, museums, animal services, information technology, and the Constitutional Officers including the Sheriff's



agency. Increased FY 2022 general governmental capital transfers by \$13.1 million to \$57.9 million; final set aside dollars for a new sheriff's helicopter; replace jail roof; SAP upgrade; replace & upgrade video monitoring system; County Manager agency and Constitutional Officer facility renovations and relocation and; customary capital appropriations in the areas of parks and recreation, transportation system improvements, governmental building repair and maintenance, libraries, museums and various administrative back office infrastructure.

- Strategic future capital funding through continued regular appropriations into the capital vehicle and equipment recovery fund; annual contributions to a separate reserve which is earmarked to replace the County's existing and substantial general governmental capital asset investments which totals \$17.5 million in FY2022 budget and; continued hardening of infrastructure to withstand natural disasters.
- Enhanced commitment to fund community social services and specialty court services.
- County continues long standing commitment to school safety which was augmented by the recent state school safety mandate by allocating an additional \$3 million toward the Sheriff's program which places a sworn deputy in every public and charter school.
- Continued investment in the County's dedicated workforce.
- Maintained with a positive outlook the County's exemplary investment quality credit rating.
- Allocate water, sewer, solid waste and other public utility resources in a conservative approach which strikes a balance between maintaining sufficient policy driven operating and capital reserves, constructs new and replacement capital projects and, maintains strong operational resources all while maintain a strong cash position and debt coverage ratios.
- Growth management building and planning enterprise resources allocated in a customer focused approach and dedicated toward resourceful operation of all development activities in accordance with state and local regulations.
- All County principal debt and annual debt service is fully funded and policy compliant.

### **Short Term and Long-Term Debt**

Issuing strategic short term and/or long-term debt is an important part of the County's capital improvement program under the basic premise that future residents should pay for improvements that they will enjoy and not just current residents. Further, the historically low cost of capital environment which has and still exists provides a unique opportunity to lock in very low interest rates and capitalize on the County's exemplary credit rating.

As such the County has issued since April 2018, \$423.0 million in general governmental and enterprise debt to fund several strategic initiatives including

- April 2018 commercial paper draw of \$12 million to purchase 60 acres for construction of an amateur sports complex

- Series 2018 Tourist Development Tax bonds totaling \$62.9 million dated October 2018 to finance construction of amateur sports complex facilities
- Collier County Water/Sewer District revenue bonds dated April 2019 in the amount of \$76.2 million to finance the acquisition, construction and equipping of various utility capital improvements servicing the northeast area of Collier County
- Strategic purchase in July 2019 of the Golden Gate Golf Course for \$28 million through a taxable competitive bank loan
- Series 2020 A&B tax exempt and taxable debt in the amount of \$115 million dated October 2020 for strategic eastern lands property acquisition, construction of stormwater facilities and improvements to various park and recreation aquatic facilities
- Collier County Water/Sewer District revenue bond dated July 2021 in the amount of \$128.9 million to finance the Golden Gate City potable water transmission mains expansion, the utility infrastructure expansion in the northeast service area to serve future residents and business and provide funding for Government Operations Park facility for the Districts business and field operations.

The County is positioned to add new strategic debt to the portfolio after embarking upon an aggressive debt restructuring program in the summer of 2010 and to date over \$422 million in general governmental debt has been refinanced. As a result, the cost of borrowing has been reduced by \$1,896,000 annually with this recurring savings applied toward high priority “pay as you go” operating and capital programs. Annual principal and interest payments servicing outstanding general governmental and enterprise debt totals \$70.8 million and represent 4.0% of the County’s net adopted FY 2022 budget. The County continually looks for strategic and economically feasible debt restructuring opportunities.

### **General Fund Reserves**

The General Fund’s budgeted reserve position (all reserve types) has grown by \$46.7 million since FY 2012 to \$64.9 million. This reserve position represents 13.7% of General Fund non-reserve expenses which is above the minimum policy threshold of 8.0% and below the 16% ceiling established within the FY 2022 adopted budget policy. Adequate General Fund reserves within policy levels are the cornerstone of general governmental financial flexibility and provide the County with options for responding to unexpected or changing public policy dynamics, natural disasters and a buffer against other forms of external agency risk.

### **Compensation Administration:**

The philosophy of Collier County Government is to provide a market-based compensation program that meets the following goals

1. Facilitates the hiring and retention of the most knowledgeable, skilled and experienced employees available.
2. Supports continuous training, professional development and enhanced career mobility.
3. Recognizes and rewards individual and career achievements.



The following table provides a look at previous Board approved compensation plan adjustments.

| Program Component     | FY 13 | FY 14   | FY 15                      | FY 16                      | FY 17 | FY 18 | FY 19 | FY 20                                                             | FY 21                    | * FY 22                            |
|-----------------------|-------|---------|----------------------------|----------------------------|-------|-------|-------|-------------------------------------------------------------------|--------------------------|------------------------------------|
| Cost of Living (COLA) | 2.00% | 0.00%   | Greater of 2.0% or \$1,000 | Greater of 1.5% or \$1,000 | 3.00% | 2.90% | 2.00% | \$1,200                                                           | Greater of 2% or \$1,200 | \$1,000 represents average of 1.7% |
| Awards Program        | 0.00% | 0.00%   | 0.00%                      | 0.00%                      | 0.00% | 0.00% | 0.00% | 0.00%                                                             | 0.00%                    | 0.00%                              |
| Pay Plan Maintenance  | 0.00% | \$1,000 | 0.00%                      | 1.50%                      | 0.00% | 0.60% | 0.00% | 0.50%                                                             | .86%                     | 0.54                               |
| <b>Total</b>          | 2.00% | \$1,000 | Greater of 2.0% or \$1,000 | 3.00%                      | 3.00% | 3.50% | 2.00% | Average of 2.2% COLA plus .50% pay plan maintenance totaling 2.7% | 3.1%                     | Average of 2.24%                   |

\* FY2022 may include additional compensation adjustments pursuant to Board approved pay plan increases resulting from a comprehensive restructuring to achieve market stability.

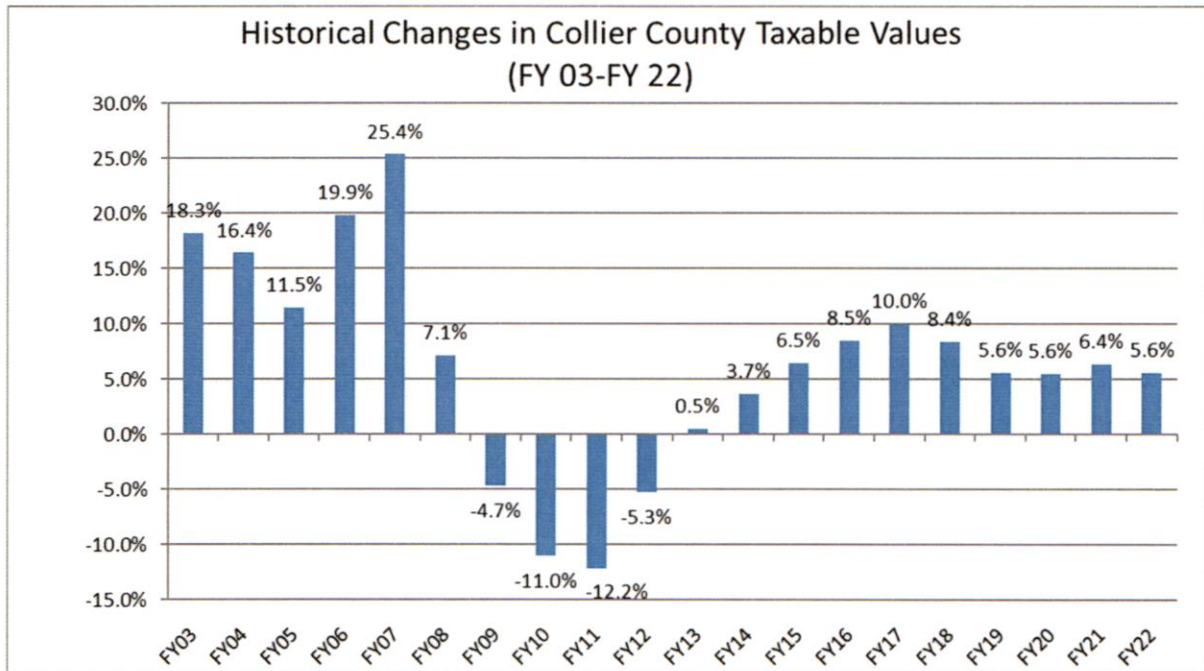
### **Budget Priorities**

Multi-year budget priorities include increasing funding for maintenance and replacement of the County's vast infrastructure investment while simultaneously appropriating dollars to fund current and expanded capital facilities and operations required to meet the service needs of an expanding resident and visitor base. Budget flexibility will always be necessary as future spending plans are developed to react if necessary when economic conditions change; to protect the community in the event of a natural disaster; and to adapt when new policy and operational standards are enacted. Given the County's reliance on property tax revenue, any deviation below a millage neutral tax policy should be carefully considered knowing that the economy may slow in the next twenty-four months and knowing the magnitude of investment required to maintain current and future planned infrastructure investment.

Continued critique of business operations and their relationship to the organizational structure is necessary and healthy to strive for maximum operational efficiency and to strengthen internal controls and processes in accordance with best practices

### **State and Local Economic Conditions/Outlook**

Over the next two (2) years, Collier County's taxable could slow to an average of roughly three (3) percent annually. Continual monitoring of tax base trends and tracking of leading community development and other economic indicators is important considering the County's heavy reliance upon property tax revenue. The following chart provides an historical account of taxable value changes.



State budget and legislative initiatives must be watched closely each year to gauge the impacts of potential revenue loss and or programmatic/service shifts to local government. Unfunded mandates can pose a serious threat to a local government service delivery and fiscal stability.

The FY 2023 budget (coming fiscal year) will continue to pose extreme challenges, given the need to maintain sufficient budgeted reserves; preserve the agencies superior investment credit rating and related cash positions; fund infrastructure maintenance and replacement; sustain public safety and high value public services; and continue to invest in human capital necessary to advance the organization and serve the citizens of Collier County. County staff will continue to shape the organization to deliver high quality best value services to residents and visitors of this wonderful community we call home.



### **Summary**

Collier County Government remains committed to achieving its Vision Statement of being “the best community in America to live, work, and play.” Achieving this vision requires the cooperation of all County government agencies. My sincere gratitude is extended to everyone in Collier County Government that participated in the development of the FY 2022 budget.

Respectfully submitted,



Mark Isackson,  
County Manager

## Economic Overview

### History

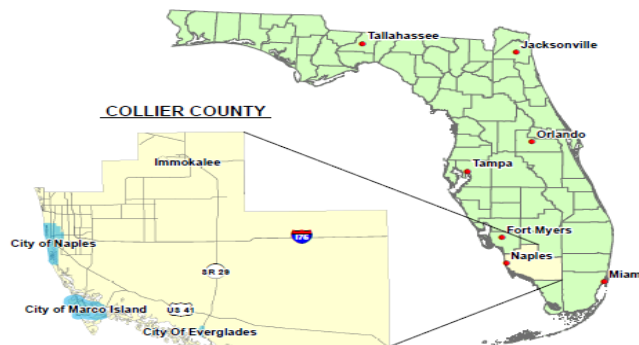


Barron Collier pictured 3<sup>rd</sup> from the left.



Archway between Collier & Dade County on the opening day of the Tamiami Trail.

The area that was to become modern-day Collier County stretches back thousands of years, to the end of the last ice age, where rising sea levels reduced ice age Florida by approximately two-thirds and changed much of its savannah-like terrain to the Everglades we know today. The first hunters and gatherers wandered down the Florida peninsula in search of game and warmer weather. This area has and continues to be a haven for “snowbirds” searching for warmer weather in the winter. During the late 1800s, settlers began to make their way into Southwest Florida in search of fertile land and longer growing seasons. The area became dotted with small communities where farming and ranching, especially inland, became the principle means of livelihood. Trading posts also began to emerge where pioneers could trade products of their hunting expeditions such as alligator hides, pelts, and bird plumes for guns, plows, and food and other necessities. In 1922, a New York City advertising mogul and real estate developer, Barron Gift Collier purchased 2,025.5 square miles of land and 280 square miles of water on the southwest coast of Florida. On May 8, 1923, the Florida State Legislature created Collier County, an area larger than Delaware and Rhode Island and the largest county in land area in Florida, in exchange for Baron Collier’s promise to see completion and personally fund the portion of the long-awaited highway between Tampa and Miami. Barron Collier recognized the need for the infrastructure to bring about economic development to the region. The construction of the Tamiami Trail was completed on April 26, 1928 and would forever change the character of the region that previously had been merely an agricultural community and a string of frontier outposts. By 1927, two railroads were serving Naples from the town’s newly constructed depot which provided another vital link to economic development. Natural resources also fueled the economic vitality of the region. Clams were gathered and then processed in a steam-operated cannery on Marco Island that opened in 1911, the first oil well was drilled near Immokalee in 1943, and large strands of cypress were logged in Copeland (between Immokalee and Everglades City) and sold to the United States government during WWII. After World War II, the population increased by over 1,300% and agribusiness, tourism, and real estate made Collier County one of the fastest-growing areas in the United States.\* Below is a map of Collier County and its location in relation to the state of Florida.



*\*Information about the history of Collier County supplied by the Collier County Museum Docent Guide which includes passages by Tara Hime Norman.*



## **Demographics**

Collier County is a non-chartered county established under the constitution and the laws of the State of Florida. Collier County continues to experience population growth, as it has over the past several decades. The permanent population has increased from approximately 38,000 residents in 1970, to the June 28, 2021 countywide population projection of 387,450 (extrapolated from 2020 Florida Population Studies estimates and projections prepared by the University of Florida's Bureau of Economic and Business Research (BEBR)). Between April 2010 and April 2020, the population grew by 14.4% (U.S. Census Bureau). Data from the Collier County Comprehensive Planning Section and BEBR indicates that the County's population will grow by 36,114 over the next five years – an average of 1.7% annually.

Collier County continues to be a favorite tourist destination during the winter months between November and April when the population swells to approximately 466,000, around twenty percent (20%) higher than the permanent population adjusted to fiscal year. The seasonal population is projected to be approximately 508,000 by the year 2025.

Current U.S. Census data shows Collier County's median age to be 51.8 years compared to the Florida median of 42.4 years and the U.S. median of 38.5 years. The latest available figure from the U.S. Census Bureau for Collier County median household income is \$76,025, which is \$16,798 above the State figure. According to the Florida Department of Economic Opportunity, Collier County's unemployment rate for September 2021 was 3.6%. This rate is lower than the September 2021 national unemployment rate of 4.8% and is lower than the statewide unemployment rate of 4.9%. The national, state, and Collier County unemployment rates have dropped in the last year but have not yet reached pre-pandemic levels.

## **Economic Conditions**

Historically, Collier County has received a number of designations designed to foster economic and community development opportunities. The state of Florida certified Collier County as a "Blue Chip Community" in 1985, showing that the County met state requirements in important areas of economic development, including the creation of plans for growth management and comprehensive land use. In December 1996, the communities of Immokalee and Everglades City were designated as Enterprise Zones. The Enterprise Zone Program, which expired on Dec. 31, 2015, offered tax incentives to businesses located within the zones to encourage private investment, as well as to increase employment opportunities for residents of that area. Additionally, the industrial park at the Immokalee Regional Airport was designated as a Foreign Trade Zone, which allows companies to import raw materials, manufacture their products and export them duty-free when they hire a free-zone operator. In September 1997, the Immokalee community was designated as a Foreign Investment Zone, which reduces the minimum amount of investment and number of employees required for owners of foreign companies to apply for permanent U.S. residency.

In FY 2013, the Office of Business & Economic Development (OBED) was created to work with state and local economic development organizations, assisting in the retention, relocation and/or expansion of existing businesses, in addition to the attraction of new business opportunities. A partnership between the County Office of Business & Economic Development and the chamber's Partnership for Collier's Economic Future, known as Collier EDO, has as its mission to be an effective force in improving the quality of life for all County residents and visitors. The partnership promotes economic development initiatives that will diversify the economy, create high value-added jobs, increase average wages, improve productivity and growth rate, facilitate capital formation, preserve and enhance the natural environment, and enable all County residents to have a meaningful opportunity for upward mobility.

In FY 2021 there was a \$15 million incentive approved for the construction of Great Wolf Lodge, set to open in 2026. In addition, Collier EDO manages the Immokalee Culinary Accelerator, a state-of-the-art facility that offers budding culinary businesses over 5,000 square feet to plan, prepare, cook, and package their culinary creations for distribution. The Immokalee Culinary Accelerator is currently serving 18 members.

The recent economic landscape for the January to December 2021 period ranged from post shutdown economic recovery to a return to a stable growth economy. Although the impacts of the COVID-19 health pandemic are yet to be fully realized, the County's economy continues to exhibit growth. The County is seeing improved unemployment with a rate lower than state and national averages; bellwether industries performing well; median household income remaining one of the highest in the State; strong real estate market with median home values on the rise; robust new construction permitting and increasing taxable values for the tenth consecutive year. A strong resurgence of tourism within the County, increasing 46.7% year over year, has invigorated the local hospitality and restaurant sectors that were devastated by the 2020 economic shutdown. Similar impacts to local government revenues can be seen with increasing sales tax revenues, state shared revenues, gas tax revenues and tourism-development tax revenues. As we usher in 2022 all County economic, demographic, housing, and permitting indicators point to stable growth, even in the wake of continued hurricane recovery/mitigation efforts and the ongoing health emergency. Senior leadership regularly evaluates all economic indicators, and the organization is always positioned to respond, if necessary, to any softening of economic conditions.

Steady demand for industrial space continues in Naples and the OBED has initiated a certified sites program to quickly identify and market such sites. Vacancies in industrial space decreased to 1% in December 2021. In addition, 93.5% of under construction properties are already preleased. The county's manufacturing industry grew from 289 establishments in 2008 to 342, led by surgical and medical instruments, wood kitchen cabinet and countertops and aircraft engine and engine parts. These establishments generated over 5,100 jobs with average earnings of \$60,634. Naples also is well-positioned to service both the outer Tampa and Miami metros and has started to develop a logistics and warehousing cluster as well. Collier County has easy access to I-75, which provides routes to Port Everglades and Southwest Florida International Airport. This is further evidenced by the Uline Corporations decision to locate a 1 million square foot distribution center in the City Gate Commerce Park, which broke ground in July and is expected to generate approximately 275 jobs once complete in 2023. Amazon has also invested in a last mile distribution center in the area, expected to generate over 100 jobs.

To further promote economic growth, diversify the economy and encourage high-wage job creation, the Board of County Commissioners has placed increased focus on expanding and creating new Economic Innovation Zones. The Ave Maria Innovation Zone was authorized in June 2015, the Interchange Activity Center No. 9 (IAC9) Innovation Zone was authorized in June 2018 and the Golden Gate City Economic Development Zone was authorized in November 2018. These zones encompass a specific geographic area and derive dedicated economic development funding through tax-increment revenues. Flexible zoning overlays that will allow for a reduced timeframe to incorporate any of the qualified targeted industry uses within the underlying zoning districts are in development for the areas.

Further boosting economic incentives, in June 2018, five U.S. Census tracts in Collier County were among 427 areas statewide that were named federal low-tax Qualified Opportunity Zones— three areas in and around Immokalee, one in Naples Manor and one in Golden Gate City. Opportunity Zones are an economic and community development tax incentive program that provide a new impetus for private investors to support distressed communities through private equity investments in businesses and real estate ventures. The incentive is deferral, reduction and potential elimination of certain federal capital gains taxes.

Sports tourism also is a burgeoning segment of the County's economy. The completion of the East Naples Welcome Center within the East Naples Community Park is expected in early 2022. The park will host the 2022 Minto U.S. Open Pickleball Championship which continues to expand and attract national and international attention. Phase one of the new \$100 million Paradise Coast Sports Complex opened in



October of 2020 and final completion of phase two is expected in late 2022. Once complete the facility which will contain 21 multipurpose fields, a world class outdoor fitness center, food truck and food pavilion and championship stadium. The complex will not only attract national tournaments, but also fulfill a need for local field play for popular sports such as soccer and baseball.



Paradise Coast Sports Complex, park overview.



Minto US Open Pickleball Championships.

The following table provides a snapshot of employment by major industries in Collier County:

| Industry                         | Jobs           | %             |
|----------------------------------|----------------|---------------|
| Mining, Logging, Construction    | 17,600         | 9.9%          |
| Manufacturing                    | 5,100          | 2.9%          |
| Trade, Transportation, Utilities | 29,400         | 16.5%         |
| Information                      | 1,300          | 0.7%          |
| Financial Activities             | 8,900          | 5.0%          |
| Professional & Business Services | 19,900         | 11.2%         |
| Education & Health Services      | 24,000         | 13.5%         |
| Leisure & Hospitality            | 25,200         | 14.2%         |
| Other Services                   | 8,400          | 4.7%          |
| Government                       | 12,700         | 7.1%          |
| Farm Workers                     | 25,500         | 14.3%         |
| <b>Total Employed</b>            | <b>178,000</b> | <b>100.0%</b> |
|                                  |                |               |
| Total Non Seasonal Labor Force   | 184,500        |               |
| Unemployed / Unemployment Rate   | 6,600          | 3.6%          |

Source: U.S. Bureau of Labor Statistics Naples-Immokalee-Marco Island, FL - Economy at a Glance as of September 2021

Historically, employment within the County has varied significantly throughout the year due to the large influx of tourists and seasonal residents during the winter months coupled with seasonality in the agriculture industry.

The following table identifies historical unemployment within Collier County.



### **In Summary**

Collier County, Florida continues to maintain a stable superior investment quality credit rating from all three major rating agencies. Standard and Poor's (S&P) has re-affirmed the County issuer credit rating (ICR) of AAA in September 2020 and the County's underlying Special Obligation Non-Ad Valorem Bond Rating to AAA. An obligation rated AAA has the highest rating assigned by Standard and Poor's and is an indication that the obligor's capacity to meet its financial commitments on the obligation is extremely strong. Likewise, Moody's Investor Services re-affirmed in September 2020 a stable Aaa issuer credit rating. The County is one of only a handful of local governments in the State of Florida that have an issuer credit rating of AAA from Standard and Poor's and Aaa from Moody's Investor Services.

U.S. News ranked the Naples area the #7 best place to live in the U.S. in 2021-2022. This survey ranked communities by evaluating five indexes – job market, value, quality of life, desirability, and net migration. In 2021, Naples-Immokalee-Marco Island metro area ranked 20<sup>th</sup> on the Milken Institute's index of "Best-Performing Cities" in the Nation moving up 38 spots from 58<sup>th</sup> in 2020. Collier County is positioned to capture residential, commercial and high technology opportunities through its strong infrastructure base, quality of life, natural amenities, transportation network and commitment to an organized public-private strategic economic development program.

Collier County boasts attractions and amenities which foster community and economic development. The Minto US Open Pickleball Championship continues to grow in both size and popularity; a documented sports tourism driver to the area. The amateur sports complex will only enhance the image of Collier County as a sports tourism destination. There are also numerous other recreation and educational opportunities which can be enjoyed by visitors due to our proximity to the Everglades and Ten Thousand Islands. Enjoy pristine natural wilderness perfect for bird watching or outdoor adventures within close

proximity of white sand beaches, exceptional accommodations, family attractions, upscale shopping, arts, culture and world-class dining throughout the County.

Collier County's blend of cultural and recreational amenities and unique quality of life are enjoyed by both those who visit this destination or call this extraordinary community home. The County, through its elected and appointed leadership, strives to be the best community in America to live, work, and play.



Gordon River Greenway

## The Budget as a Tactical Financial Tool and Strategic Policy Model

The annual budget document is considered a single use tactical financial plan which appropriates dollars toward one-year initiatives, activities and projects in furtherance of longer-term policy objectives. This tactical budgetary plan begins with an examination of annual budget policies which describe in detail the tactical issues to be funded. While the budget is a tactical tool, components of the budget also program dollars strategically. Reserves designated for future asset maintenance and replacement, vehicle and equipment replacement, natural disasters and unforeseen risks are considered critical strategic positions and emphasize the need for careful resource allocation among competing short term and long-term funding priorities. As the County's general governmental and enterprise capital assets grow, regularly resourcing long-term asset maintenance and replacement becomes increasingly important. For FY 2022, \$706.1 million or 28% of the County's \$2.447 billion budget represents capital projects and capital reserves.

## Vision and Strategic Goals

The budget provides a road map of Collier County's efforts toward meeting its Vision Statement: **"To be the best community in America to live, work, and play."** This is also consistent with the County's strategic focus areas (underlined) and associated short term and long term strategic goals, operational initiatives and performance objectives all of which were endorsed by the Board of County Commissioners February 2012 as part of their 10-Year Strategic Plan:

- I. Quality of Place  
To preserve and enhance community identity and character – implement and enforce land development regulations that maintain and enhance the health, safety and welfare of our residents, visitors, businesses and natural environment.
- II. Growth Management  
To responsibly plan and manage community growth, development, redevelopment, and protect the natural environment.
- III. Community Health, Wellness and Human Services  
To improve the quality of life and promote personal wellness, self-reliance and independence.
- IV. Infrastructure and Capital Asset Management  
To responsibly plan, construct and maintain the county's critical public infrastructure and capital assets to ensure sustainability for the future.
- V. Economic Development  
To support a business climate that promotes a sustainable, diversified and growing economy.
- VI. Governance  
To sustain public trust and confidence in County government through sound public policy, professional management and active citizen participation.



## The “Collier Inc.” Philosophy

Collier County is working towards the Vision and Strategic Goals utilizing a philosophy branded as “Collier Inc.”, which memorializes Collier County’s commitment toward establishing a best in class organization that embraces the innovative tendencies of the private sector with the nuances associated with public sector management. Our goal is to provide “best value” amenities and services at the lowest possible price while improving upon and protecting the characteristics that have made our community a world-renowned destination. The brand recognizes the value of leadership, collaboration and our team members.

Public sector management must continue to be innovative and reinvent itself in order to be successful in this highly competitive market. Collier County has a tremendous advantage over other destinations due to its climate, location, amenities, and services offered. Our natural environment serves as a strategic resource that must be managed and protected. Our built environment provides both aesthetic attraction and functional infrastructure. For all of these reasons, we continue to be one of the fastest growing metropolitan communities in the nation.

The brand focuses on the following key areas:

- **The Team - Build, Grow, Sustain, and Motivate a World Class Team**

- Recruitment - finding and attracting the highest caliber of talent
- Onboarding - inculcating our corporate values to new hires and taking advantage of their unique skills and experiences
- Career Development & Training - improving technical skills, soft skills, and managerial talent
- Succession Planning - preparing for planned retirements and unexpected departures
- Collaboration & Comradery - encouraging team work and celebrating our successes



- **Sustainability - Responsibly Plan, Build, Operate, and Maintain our Infrastructure and Community While Protecting the Natural Environment**

- Land Use - Master planning our communities by balancing entitlements with fair regulations that support long-term vitality
- Physical Resource Management - Managing buildings, grounds, equipment, and vehicles in a manner that optimizes the useful life of the resource
- Integrated Water Resources - conserve potable water, encouraging reuse water, balance flood control and rehydration, and minimize harmful ecological impacts
- Transportation Resources - responsibly plan, build, and maintain roadways, bike/ped facilities, and public transit resources to achieve mobility without sacrificing quality of place
- Business Practices - ensuring that policies and procedures provide quality, value, and transparency but avoid inefficient use of resources



- Waste Management - utilize innovative and alternative methods to responsibly manage and reduce the County's waste; plan new facilities, and educate the public on the value of recycling
- Natural Resources - support the preservation, conservation, and rehabilitation of the County's natural environment through education, regulation, and restoration projects
- **Operational Excellence - Leadership Committed to Innovative Solutions using Performance Metrics, Customer Engagement, and Internal Controls to Pursue Excellence**
  - Leadership - Influencing and motivating the team to enthusiastically support the County's vision
  - Internal Controls - Creating a culture of accountability using systematic measures of checks and balances, automation, and self-correcting actions
  - Innovation - delivering "best-value", by encouraging creativity and challenging the status-quo; utilizing diverse self-managed teams to develop innovative solutions
- Customer Focus - compassionate Quality Assurance / Quality Control (QA/QC) focused on learning from external and internal customers to improve service to the community
- Performance Management - Plan, execute, monitor, and review measurable goals and objectives
- **Quality of Place - Deliver Services and Amenities That Protect, Promote, and Support Becoming the Best Place in America to Live, Work, and Play**
  - Asset and Infrastructure Management - execute timely and cost-effective repairs, preventative maintenance, and replacements that preserve the integrity and quality of the community
  - Preserve and Enhance Community Identity and Character - implement and enforce land development regulations that maintain and enhance the health, safety, and welfare of our residents, visitors, businesses and natural environment.
  - World Class Facilities - build and operate venues and locations that meet and exceed the community's expectations
  - Promote Health, Safety, and Wellbeing - provide our residents and visitors access to human services that facilitate healthy lifestyles and housing assistance
  - Destination Promotion - encourage visitation, recreational tourism, eco-tourism, and the relocation of individuals and businesses
  - Economic Vitality and Diversification - promote business friendly conditions that attract, retain, and grow a diverse economic market
- **Fiscal Stewardship - Promote Transparent and Responsible Financial Management Practices and Resource Allocation In Order To Create A Better, Stronger, and More Prosperous County For Residents, Visitors, and Businesses**



- Effective Procurement - deliver “best-value” goods and services in a timely and transparent manner
- Grant Funding and Compliance - seek alternative funding sources with comprehensive oversight to maintain compliance
- Debt Management - ensure that the County’s financing needs and credit payment obligations are met at the lowest possible cost with a prudent degree of risk.
- Revenue Stability and Diversification - seek opportunities to diversify revenues and balance land use categories to minimize the impacts of fluctuating land values
- Reserve Management - maintain reserves based upon limits set through best management practices in order to provide the County with options for responding to unexpected issues and provide a buffer against shocks and other forms of risk.
- Budget Planning - engage elected leadership, through the County Manager and senior leadership team in the process of planning and appropriating available resources among competing operational and capital initiatives in furtherance of the County’s Vision and strategic goals
- Forecasting and Reporting - use timely revenue and expenditure models for financial decision making



## Impact of County-Wide Planning Processes on the Budget Development

There are several planning processes that take place throughout the year which influence the development of the annual budget document. To begin with, there are several long range planning processes such as the Long Range Transportation Plan, the Master Mobility Plan, the Water and Wastewater Master Plans, the Capital Improvement Element (CIE), the Annual Update and Inventory Report (AUIR), and concurrency planning. Each of these reports is provided to the Board of County Commissioners (Board) for their review and approval. These processes are primarily focused on capital programs, budgets and outcomes, and serve as the basis for planning for budgeted capital expenditures.

In addition, the Agency’s strategic planning process has a major impact on the development of the operating budget. The 10-year Strategic Plan, originally adopted by the Board for Fiscal Year 2007, experienced substantial changes effective for Fiscal Year 2012, which were re-affirmed during the Board’s Strategic Planning Workshop in February 2014, continuing in effect for Fiscal Year 2017. The Plan includes the Board’s Vision Statement, Mission, Guiding Principles, Motto and six Strategic Focus Areas (SFAs). Copies of the current and prior Fiscal Year Strategic Plans can be found at [www.colliergov.net/strategicplan](http://www.colliergov.net/strategicplan).

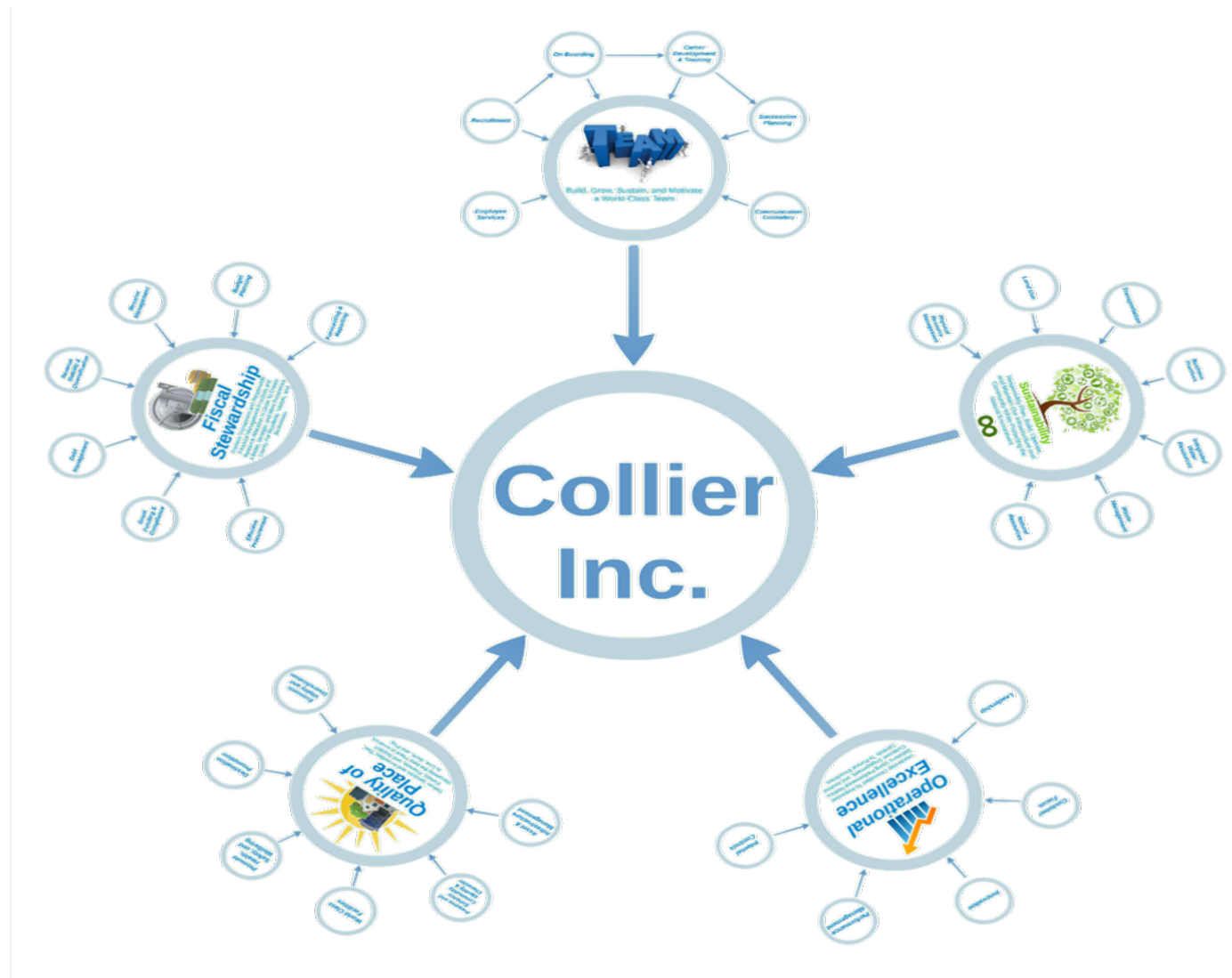
**Vision: To be the best place in America to live, work, and play.**



**Mission: To deliver high quality best value public services, programs and facilities to meet the needs of our residents, visitors, and businesses.**



Following is the high level view of the approach, from a process perspective:



Under this approach, Strategic Planning begins with input from senior staff and citizens. The proposed plan resulting from the strategic planning cycle is presented to the Board for their input and approval and the outcome forms the basis for budget and operational planning for the following fiscal year. Performance measures supporting the strategic and operational levels are reviewed, updated and acted upon as necessary.

This approach ensures the mission is clear, program and service goals are easily understood, and the resources (including financial and staff levels) applied to each program and goal are readily apparent and their achievements measurable and reportable. This approach directly impacts budget guidance as it provides visual evidence of where resources are required to assure accomplishment of all stated program and governmental goals.

In addition to focusing on the upcoming one-year term for budgeting purposes, an important component of performance management reporting is prospective in nature, spanning a 5-10 year horizon. Performance measurement reporting directly indicates whether programs are on track for attaining the current year's goals given the year's budget, but also provides an indicator of whether the current year's activities are likely to lead to achievement of the 5-10 year objectives and requirements.

### **Master Mobility Plan (MMP)**

In the past several years, Collier County has seen dramatic fluctuations in development trends. These fluctuations make it challenging to adequately plan for the timing of future transportation improvements. To address this demand, Transportation Planning and Comprehensive Planning developed the concept of a Master Mobility Plan (MMP) to address the transportation mobility needs of Collier County. The MMP is focused on demand management and coordination to reduce the need for transportation infrastructure. Staff is continuing to vet and explore the ideas approved within the MMP.

### **Three Year Budget Projection for Principal Ad Valorem Tax Supported Funds**

On an annual basis, the Office of Management and Budget (OMB) prepares a three (3) year projection of revenues and expenses within the primary ad valorem funds – the General Fund and Unincorporated Area General Fund. This analysis provides the Board of County Commissioners with important data covering millage rate assumptions, general corporate revenue trends and the impact of these revenue assumptions and trends on expense patterns over the projection period. This section of the Budget Policy is important and provides the staff and elected leadership with an opportunity to discuss the practical aspects of policy and level of service demands in conjunction with existing and projected revenue streams.

### **Annual Update and Inventory Report (AUIR) and Capital Improvement Element (CIE)**

Chapter 163, Part II, Florida Statutes required the County to adopt certain Land Development Regulations (LDR's) to implement its Growth Management Plan adopted on January 10, 1989. One of the LDR's requires the County to, "Provide that public facilities and services meet or exceed the standards established in the CIE required by Section 163.3177 and are available when needed for the development..." This Section of Chapter 163, Part II, Florida Statutes is commonly known as the concurrency requirement. Accordingly, on March 21, 1990 the Board adopted the Collier County Adequate Public Facilities Ordinance No. 90.24, which was subsequently repealed and superseded by Ordinance No. 93-82, as amended by Ordinance No. 96-53. The Adequate Public Facilities Ordinance was subsequently codified in Division 3.15 of the prior Land Development Code (LDC). Ordinance No. 04-41, adopted the current LDC, and provides for the requirements of Adequate Public Facilities within Section 6.02.00.

Section 6.02.02 of the Land Development Code establishes a management and monitoring program for public facilities, which provides for an annual determination of concurrency for Category "A" facilities and identification of additional facilities needs. Category "A" facilities are roads, solid waste, drainage, parks, potable water, and sewer. Section 6.02.02 of the Land Development Code also requires the preparation of an AUIR on Public Facilities for presentation to the Board of County Commissioners (BCC). The findings of the AUIR form the basis for the preparation of the Annual Update and Amendment to the Capital Improvement Element and Schedule of Capital Improvements, proposed projects to be included in the next annual budget, the determination of any Area of Significant Influence (ASI) and the review of the issuance of development orders (excluding roads) during the next year. The AUIR provides an update to the ledger baseline for the real-time Transportation Concurrency Management System database. The preparation and presentation of the AUIR to the BCC meets the requirements of Section 6.02.02 of the Land Development Code for an annual determination of the status of public facilities.

The Capital Improvement Element (CIE) and the Annual Update and Inventory report (AUIR) are required County processes that concentrate upon the same subject matter, the schedule of capital improvements for the County, but prior to FY 2011, each were separate processes. There were a number of negative ramifications associated with the separate timing of these two capital improvement processes:

1. Section 163.3177 Florida Statutes requires that the County adopt the annual CIE amendment by December 1<sup>st</sup> and the bifurcated process did not allow the County to achieve the statutory requirement.
2. Inconsistency between the financial basis of the two processes and the corresponding inconsistency between the projects contained within each due to timing discrepancies.
3. The CIE was adopted with 10 month old population projections and 10 month old seasonally adjusted transportation factors.
4. Redundancy in staff work effort for capital improvement projects.

The combination of the two processes, with completion in December has allowed for:

1. CIE amendment in compliance with the Florida Statutes December 1<sup>st</sup> adoption requirement.
2. A decision making process for capital improvements based upon the same financial basis.
3. One document to the Collier County Planning Commission (CCPC) and the BCC.
4. Elimination of data changes and revenue projections inconsistencies between the AUIR and the CIE processes.
5. Fewer CCPC and BCC meetings related to capital improvement programming.
6. An eight month, rather than a continuous 12 month capital improvement cycle.
7. Eliminates redundant preparation process across the County organization.

The combination of the two processes in FY 2011 has not led to any negative ramifications from a local or state compliance perspective and continues to provide a positive fiscal impact with the elimination of redundant meetings and staff duplicative efforts.

## Budget Policies and Procedures

The annual budget document is considered a single use tactical financial plan which appropriates dollars toward one-year initiatives, activities and projects in furtherance of longer-term policy objectives. This tactical budgetary plan begins with an examination of annual budget policies which describe in detail the tactical issues to be funded. While the budget is a tactical tool, components of the budget also program dollars strategically. Reserves designated for future asset maintenance and replacement, vehicle and equipment replacement, natural disasters and unforeseen risks are considered critical strategic positions and emphasize the need for careful resource allocation among the competing short-term and long-term funding priorities.

An additional key factor guiding budget development is Florida Statutes require adoption of a balanced budget (total budgeted revenues = total budgeted expenses). This definition applies to the overall budget and to individual county funds. Florida Statutes further require that all funds, including estimated fund balance, be appropriated.

### Annual Budget Development

Collier County staff initiates the budget process by developing a recommended budget policy that includes a multi-year analysis of the General Fund and the Unincorporated Area General Fund, as these funds are the principal County tax supported operating funds. The analysis reflects the estimated impact of the proposed budget policies on the respective budgets and associated millage (tax) rates.

The recommended budget policy is then presented to the Board of County Commissioners in late February or early March. The Board approves the broad policy guidelines (millage rate recommendations, capital funding allocations, level of service standards, salary adjustments, limitations on operating budgets and position guidance) that govern the development of the budget, which are then incorporated into a budget instruction manual for staff.

Year to date financial information through February (five months of the County fiscal year) is then uploaded into the budget module to assist with revenue and expense year-end forecasting. County staff members develop their respective budget requests for the upcoming fiscal year. Requests are broken down into two categories: Current Service and Expanded Service. Current Service is defined as the inflationary cost of providing existing services. Expanded Service requests include enhancements to existing programs and new programs and/or position requests. The Expanded Service column focuses attention on any service requirements that may be necessitated by a growing population or level of service increases. OMB staff then reviews and makes recommended changes to the proposed budget requests in conjunction with the operating departments. The Constitutional Officers: Supervisor of Elections, Clerk to the Board, and Sheriff submit their respective budget requests by May 1; the Property Appraiser submits their budget by June 1; and the Tax Collector's budget submittal is due on August 1. All dates are in accordance with Florida Statutes.

Internal budget reviews are conducted with the County Manager in May. At this time the County Manager's recommended budget for the upcoming fiscal year is finalized. On June 1, the Property Appraiser provides a preliminary estimate of taxable value for the upcoming fiscal year. This provides taxing authorities with important information for budget planning purposes. Tax supported budgets are re-balanced to reflect this information. In June the Board conducts workshops in order to review the tentative budget. The Board makes preliminary policy decisions regarding the proposed budget at this time. On July 1 the Property Appraiser certifies a tax roll for the upcoming fiscal year. The budget is changed based on the updated property valuations. A tentative budget summary is provided to the Board of County Commissioners in accordance with State Truth in Millage (TRIM) requirements.

In late July all taxing authorities adopt proposed tax rates. These tax rates represent the maximum rates for state statutory Truth in Millage (TRIM) purposes and may be maintained or reduced during public hearings in September. (Note: There are emergency provisions by which the proposed tax rates may be increased, subject to very onerous public notice requirements). The Property Appraiser then assimilates all



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

of the proposed tax rates and generates the Notice of Proposed Taxes. This notice provides the taxpayer with the maximum tax impact of the proposed millage rates to be levied by the various governmental units (County, City, School District, etc.) and the updated valuation of each property as established by the Property Appraiser.

Florida Statutes require two advertised public hearings on the budget. The Notice of Proposed Taxes serves as the public notice for the first public hearing held in September. Thereafter, the final hearing is noticed and conducted in accordance with State TRIM provisions. The public is allowed to speak on any topic prior to final adoption of tax rates and the budget. Upon adoption of the budget by the Board of County Commissioners, appropriations are uploaded into the County financial system. The ensuing fiscal year begins on October 1. The annual budget development cycle is depicted in the following budget calendar.

### **Budget Calendar**

Budget formulation, adoption and execution in Collier County involve the year-round interaction of many people at various levels within the County. The purpose of the process is to identify service needs, develop strategies to meet those needs, and to develop detailed revenue and expenditure estimates to carry out the financial plan. As such, the budget process incorporates the following activities:

| <i><b>Date</b></i>                | <i><b>Activity</b></i>                                                                                                                                            |
|-----------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <i><b>February/<br/>March</b></i> | <i><b>Budget policy, providing broad direction to staff governing the preparation of the FY 2022 budget, is adopted by the Board of County Commissioners.</b></i> |
| <i><b>April/May</b></i>           | <i><b>County Manager's Agency departments submit program and appropriation requests.</b></i>                                                                      |
| <i><b>May 1</b></i>               | <i><b>Supervisor of Elections, Clerk to the Board, and Sheriff requests budget submitted.</b></i>                                                                 |
| <i><b>June 1</b></i>              | <i><b>Property Appraiser budget submitted.</b></i>                                                                                                                |
| <i><b>Mid-late June</b></i>       | <i><b>Board of County Commissioners conducts budget workshops to review the proposed FY 2022 balanced budget.</b></i>                                             |
| <i><b>July</b></i>                | <i><b>Tentative budget, incorporating workshop changes and certified taxable value, is released to the Board of County Commissioners.</b></i>                     |
| <i><b>July</b></i>                | <i><b>Proposed millage rates (maximum property tax rates to be levied in FY 2022), approved by the BCC and certified to the Property Appraiser.</b></i>           |
| <i><b>August 1</b></i>            | <i><b>Tax Collector budget submitted.</b></i>                                                                                                                     |
| <i><b>Late August</b></i>         | <i><b>Property Appraiser distributes Notice of Proposed Taxes to all property owners in Collier County.</b></i>                                                   |
| <i><b>September 3</b></i>         | <i><b>First public hearing on FY 2022 budget conducted.</b></i>                                                                                                   |
| <i><b>September 17</b></i>        | <i><b>Final public hearing on FY 2022 budgets conducted. FY 2022 millage rates and budget adopted by the BCC.</b></i>                                             |
| <i><b>October 1</b></i>           | <i><b>New fiscal year begins; implementation of FY 2022 adopted budget.</b></i>                                                                                   |

This schedule complies with the requirements set forth in Florida Statutes Chapter 200, "Determination of Millage", and Chapter 129, County Annual Budget.

## Budget Policies

Historically, the annual budget policy approved by the Board of County Commissioners (Board), has consisted of three (3) sections which are “annual budget policies to be adopted”, “continuing budget policies to be reaffirmed” and a “three-year forecast for the General Fund and the Unincorporated Area General Fund”. While it is suggested that this format continue, the policy document will also cover significant budget influences and discuss the strategies which may be utilized to address these influences as the budget document and budget planning evolves for FY 2022 and beyond.

Summary of Specific Board Adopted Budget Policies for Fiscal Year 2022:

- A millage neutral General Fund tax rate budget.
- Maintain the Unincorporated Area General Fund tax rate at \$.8069 and this rate allows for continuation of the median landscape program.
- Maintained the County’s exemplary credit rating among all there major rating agencies.
- A \$1,000 General Wage Adjustment was approved to remain competitive in a highly aggressive labor market and recognize existing employees for their continued commitment, service, and loyalty to the agency. The County is implementing a new classification and compensation plan for County employees and fixing an outdated EMS pay plan to compete with outside agency first responders.
- Annual debt service is fully funded and policy compliant.
- General governmental new dollars programmed for capital initiatives total \$59 million and include the new long term capital recovery reserve funded at \$7.5million; \$11.8 million for continued improvements to the transportation network and 6.5 million for continued improvements to our parks systems; additional \$5 million toward the Sheriff’s helicopter; \$5 million for the Sheriff’s jail roof replacement; continued facility repair support not covered by the local option sales tax; continued set aside to upgrade the financial and accounting system; improvements to the County’s website.
- Continued emphasis on capital facility repair and replacement.
- Continuation of current 80/20 cost share for health care program with employees contributing 20%.
- Adherence to OMB published retirement rates.
- State and Federal mandates fully funded.
- County continues long standing commitment to school safety which was augmented by the state school safety mandate by allocating an additional \$3 million toward placing a sworn deputy in every public and charter school; school district passes along to the County dollars received by the state net of their administrative costs. This is the 4<sup>th</sup> and final year of this funding initiative.
- Continue focus on building reserves.

### **Natural Disaster Planning**

Since landfall of Hurricane Irma in September 2017, the County has put forth significant effort and resources in a continuing effort to harden critical public safety and utility infrastructure. Financially, the County is always prepared to cash flow and expend appropriated dollars to restore the community from any natural disaster and County leadership remains committed to a value-added coordinated emergency management approach which coalesces all County Agencies and external District partners as future natural disasters threaten Collier County.

As a reminder, to cash flow a natural disaster, three specific budget techniques are utilized. First, in funds where enough cash balance exists, FEMA revenue is budgeted, and corresponding expense budget appropriated anticipating some level of reimbursement in the coming months/years. Note that there is no cash behind budgeting FEMA revenue. Existing and routine incoming fund revenue is relied upon until the receipt of any FEMA deposits. Second, existing capital project budgets are reviewed and re-allocated were

appropriate. Third, general governmental and enterprise reserves are drawn down in appropriate and prudent amounts.

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For perspective, as of January 2021, the County has spent \$115.2 million recovering from Hurricane Irma. The County has received \$87.3 million in reimbursement revenue consisting of \$65.7 million in FEMA reimbursement and \$21.6 million in insurance reimbursements. Net cost to the County for the natural disaster totals \$27.9 million. The County can expect in the future to front substantial resources recovering from a major natural disaster for 18-24 months before any reimbursement revenue is received. Debris removal is the most expensive community restoration component generally accounting for 60% to 65% of all recovery costs.

**Millage Rates**

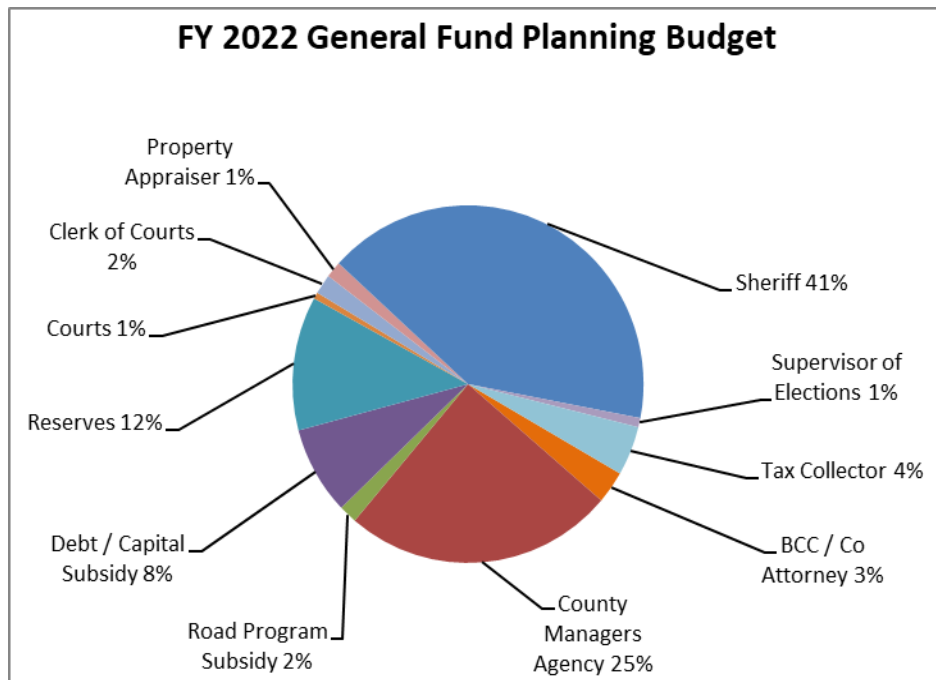
The General Fund and Unincorporated Area General Fund tax or “millage” rate has varied over the years and has been influenced by the taxable value environment and State legislation.

Tax or “millage” rates for the past thirteen (16) years are shown in table form below.

| <b>Millage Area</b>                 | <b>FY 06</b> | <b>FY 07</b> | <b>FY 08</b> | <b>FY 09</b> | <b>FY10-FY16</b> | <b>FY17-FY21</b> | <b>FY 22<br/>Planning</b> |
|-------------------------------------|--------------|--------------|--------------|--------------|------------------|------------------|---------------------------|
| General Fund                        | \$3.8772     | \$3.5790     | \$3.1469     | \$3.1469     | \$3.5645         | \$3.5645         | \$3.5645                  |
| Unincorporated<br>Area General Fund | \$.8069      | \$.8069      | \$.6912      | \$.6912      | \$.7161          | \$.8069          | \$.8069                   |

**General Fund Allocations by Agency and Component**

The purpose of this allocation is to identify those agency appropriation components within the General Fund. All agencies work diligently with the County Manager in support of budget policies adopted by the Board. Equally important is the premise that all agencies would share in any budget reductions necessitated by taxable values below the planning threshold, reductions in property tax revenues, new state tax reform initiatives, reductions in state shared revenue and *unfunded mandates*.



Considering that planned transfers to the Constitutional Agencies in FY 2022 account for 49% of total General Fund budgeted expenses and 71% of the General Fund ad valorem budgeted revenue, their participation in any necessary reductions due in part to unexpected ad valorem revenue shortfalls, tax rate reductions or unforeseen unfunded mandates is essential.

It should be noted that these expense percentages are gross figures and do not account for statutorily required year ending constitutional officer turn back. This turn back revenue is budgeted and forecast conservatively each year. Constitutional turn back revenue totaled \$11,173,500 and \$11,134,100 respectively across all funds for years ending FY 2019 and FY 2020 respectively. For year ending 2020, actual collections exceeded forecast in the General Fund by \$2.8 million to \$10,364,600. The General Fund receives on average 85% to 90% of all turn back revenue. Turn back revenue from the Tax Collector accounted for 78.6% of all fund turn back revenue in FY 2019 and 82.0% of all fund turn back revenue in FY 2020. This level of turn-back revenue is not expected nor is planned at year ending FY 2021 and potentially FY 2022 due to facility upgrades, new facilities and office reconfigurations by the Tax Collector and Clerk of Courts.

### **Revenue Centric Budgets**

It is generally recognized that all budgets and expense disbursements regardless of fund or activity are revenue and cash dependent. This concept establishes that enterprise funds, internal service funds, certain special revenue funds and other operational funds which rely solely on fee for service income with zero reliance upon ad valorem revenue should be allowed to establish budgets and conduct operations within revenue centric guidelines dictated by cash on hand and anticipated receipts.

For FY 2022, revenue centric budget parameters for enterprise operations will be tied to working capital guidelines established by GFOA; capital obligations from the capital improvement element (CIE); any rate or fee studies stipulations; priority agency wide expansion initiatives; and statutory or ordinance spending limitations. A critical review of operating and capital reserve levels versus operating and capital appropriations will be discussed during County Manager budget deliberations with an expectation that enough recurring resources are devoted to maintaining the utility asset at a high standard while resources are set aside to protect cash and fulfill our fiduciary responsibility to public protection in the event of a natural disaster.

This concept also presumes continual monitoring of cash and receipts and, if necessary, subsequent operational adjustments dictated by cash flow. Therefore, general governmental departmental spending guidance will not apply.

Certain cost centers or functions have a net cost to the General Fund (001) or Unincorporated Area General Fund (111). In these instances where fee for services offset the ad valorem impact, then the budget reduction guidance should account for this positive impact upon the net cost to the General Fund (001) or to the Unincorporated Area General Fund (111). Under this revenue centric approach, Departments will be held to their fee for service projections and any negative fee variances will be addressed through expenditure cuts and not subsidized by Ad Valorem taxes. Department Head discretion upon guidance by the County Manager should be afforded in these scenarios.

### **Expanded Positions**

For FY 2022, Departments will carefully consider expanded positions since proposed operating expenditure guidance will likely require a significant re-prioritization of current FY 2021 budget. Any expanded requests will be limited to new capital facility openings and/or Board directed service level adjustments. All budget to budget expanded positions and programs will be reviewed by the County Manager and his recommendations will be presented as part of FY 2022 budget workshop discussions in June.

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**Compensation Administration**

The philosophy of Collier County Government is to provide a market-based compensation program that meets the following goals:

1. Facilitates the hiring and retention of the most knowledgeable, skilled, and experienced employees available.
2. Supports continuous training, professional development, and enhanced career mobility.
3. Establish equitability in position pay ranges and to rates paid incumbents in those positions
4. Recognizes and rewards individual and team achievements.

The Consumer Price Index 12-month percent change from December 2019 to December 2020 is 1.1% for the Miami-Fort Lauderdale area. This is one of the indices that Collier County traditionally uses when considering a general wage adjustment. The annual Florida Relative Price Index, an index comparing the relative cost of living among the State's 67 counties, is also used as a basis for compensation plan recommendations. The most recently published Florida Relative Price Index lists Collier County as having the highest relative cost of living among the 67 counties in the State.

Like last year, rather than waiting to appropriate dollars for a compensation adjustment on an event driven basis, the County Manager proposes to appropriate dollars for the adjustment as part of budget planning for FY 2022 with the recommended structure submitted for Board consideration at the June Workshop meeting.

For FY 2022, the County Manager is recommending a cost of living base pay adjustment equal to \$1,000 across all pay classifications. The average County Manager Agency salary totals \$57,400 and this cost of living adjustment represents a 1.7% increase on this average salary. This recommended COLA adjustment is estimated to cost \$2.5 million for the County Manager's Agency.

In addition, a .54% or \$750,000 allocation is programmed to strengthen certain targeted front line employee pay grade classifications where a market imbalance exists. More importantly, after twenty (20) years, the county will embark on a complete professionally managed industry standard classification and compensation plan overhaul to determine if the current plan is consistent with the County's compensation goals, best practices and meets current labor market standards.

The recommended FY 2022 compensation adjustment and pay plan maintenance allocation is estimated to total \$3.25 million for the County Manager's Agency which is \$1.3 million less than last year's funding levels.

| Program Component       | FY 10 –<br>FY 12 | FY 13        | FY 14          | FY 15              | FY 16              | FY 17        | FY 18        | FY 19        | FY 20                                       | FY 21                             | FY 22                                       |
|-------------------------|------------------|--------------|----------------|--------------------|--------------------|--------------|--------------|--------------|---------------------------------------------|-----------------------------------|---------------------------------------------|
| General Wage Adjustment | 0.00%            | 2.00%        | \$1,000        | 2.00% /<br>\$1,000 | 1.50% /<br>\$1,000 | 3.00%        | 2.90%        | 2.00%        | \$1,200<br>represents<br>average of<br>2.2% | Greater of<br>\$1,200 or<br>2.00% | \$1,000<br>represents<br>average of<br>1.7% |
| Awards Program          | 0.00%            | 0.00%        | 0.00%          | 0.00%              | 0.00%              | 0.00%        | 0.00%        | 0.00%        | 0.00%                                       | 0.00%                             | 0.00%                                       |
| Pay Plan Maintenance    | 0.00%            | 0.00%        | 0.00%          | 0.00%              | 1.50%              | 0.00%        | 0.60%        | 0.00%        | 0.50%                                       | 0.80%                             | .54%                                        |
| <b>Total</b>            | <b>0.00%</b>     | <b>2.00%</b> | <b>\$1,000</b> | <b>2.00%</b>       | <b>3.00%</b>       | <b>3.00%</b> | <b>3.50%</b> | <b>2.00%</b> | <b>Average of<br/>2.7%</b>                  | <b>Average of<br/>2.8%</b>        | <b>Average of<br/>2.24%</b>                 |

**Health Care Program Cost Sharing**

The County is self-funded and seeks to operate the health plan with the same diligence as a small insurance company. Like an insurance company, the County faces a significant budget risk within the health plan due to the potential for a statistical claim cost variance of 10% around the expected mean claims cost. Such variance is normal statistically and has its roots in the fact that total medical costs are



extremely sensitive to the number of claimants who experience catastrophic losses. The expected number and size of large claimants is by nature extremely random and volatile. To manage and prevent this variability, the County reinsures catastrophic losses and maintains a prudent reserve to comply with Florida Department of Insurance requirements as well as to protect the General Fund from this volatility.

There are several goals that guide how the County operates the plan within the small insurance company context. These are:

1. Comply with all legal and regulatory requirements for plan operation
2. Manage plan cost trends to be 30% or more below published trends
3. Maintain overall controllable expenses, reinsurance costs, network fee arrangements and reserves at prudent levels
4. Protect our employees from the economic impacts of illness or injury
5. Prevent illness when possible by helping our employees and their spouses become aware of their health, and act on that knowledge

Coverage under the Plan extends to all eligible County employees, except for the Sheriff's Office, which operates its own self-funded plan. Nationally, as well as here in Florida, medical plan costs, and the premium dollars required to fund them, continue to increase annually. The County's medical plan has the potential to be similarly impacted by these rising costs.

Due to exceptional plan performance over the past nine (9) plan years, plan reserves significantly exceed statutory minimums. **Therefore, it is recommended that there be no (0%) rate increase for FY 2022.** It should be noted that employer health insurance contribution increases are absorbed within operating appropriations.

Since 2009, Collier County Government has invested in processes to heighten employees and spouse's awareness of their health and make available resources to assist covered employees and spouses in improving and maintaining their health. These programs have achieved meaningful reductions in risk and improvements in outcomes for the covered participants.

Employees and spouses have embraced the County's preventive educational and qualifier processes which have contributed greatly toward the financial strength of the health program. Over the last ten (10) years, participation has been consistently more than 90% for those meeting the necessary qualifiers. This rate far exceeds those of large employers nationwide.

With the objective of mitigating increases to the plan, the County will continue to emphasize participation in existing wellness program, proper structuring of reinsurance to manage adverse plan impacts and prudent plan management.

Historically, Board budget guidance has suggested that all agencies uniformly share health insurance contributions between employers and employees.

### **Retirement Rates**

All agencies including Constitutional Officers must use the retirement rates published within the OMB budget instructions. OMB is monitoring all proposed bills. The legislature usually establishes the new retirement rates in the beginning of May with the Governor signing the bill into law at the end of May. The preliminary retirement rates that will be published in the instructions are based on proposed House and/or Senate Bills (Florida Statute Chapter 121).

### **Accrued Salary Savings**

When employees leave, they are generally replaced, and the process of replacement takes varying lengths of time depending on the position being recruited. This fact coupled with the full budgeted amounts for health insurance and worker's compensation being transferred to the self-insurance funds, impacts the

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amount of accrued salary savings due to position vacancies. For FY 2016, this rate was established at 2%. For FY 2022, it is suggested that the attrition rate remain at 2%.

**Financing New and Replacement Capital Infrastructure**

The issuance of debt for capital improvements is generally considered as a good alternative to pay as you go under the philosophy that future tax payers who will also enjoy the capital improvements should participate in funding capital improvements rather than that burden falling solely to existing tax payers. Further, the low interest rate environment, the County's superior investment quality credit rating, a revenue to debt service ratio well below the self-imposed cap of 13%, and not raising the millage rate to pay debt service for world class capital amenities provide further rationale for issuing strategic debt. Total unaudited general governmental and enterprise principal debt outstanding at 9/30/20 was \$558 million compared to a high of \$788 million in FY 2008. prior to the recent new debt issues of FY 2018, FY 2019, and FY 2020.

Pursuant to the Collier County Debt Management Policy, several guiding principles have been identified that provide the framework within which the issuance, management, continuing evaluation of and reporting on all debt obligations issued by the County takes place.

*Asset Life:* The County will consider long-term financing for the acquisition, maintenance, replacement, or expansion of physical assets (including land) only if they have a useful life of at least five (5) years. Debt will be used only to finance capital projects and equipment, except in case of emergency. County debt will generally not be issued for periods exceeding the useful life or average useful lives of the project or projects financed.

*Capital Financing:* Debt of longer amortization periods will be issued for capital projects when it is an appropriate means to achieve a fair allocation of costs between current and future beneficiaries. Debt shall not, in general, be used for projects solely because insufficient funds are budgeted at the time of acquisition or construction.

To the degree possible, the County will rely on specifically generated funds and or grants and contributions from other governments to finance its capital needs on a pay as you go basis. To achieve this, it may become necessary to secure short term (not exceeding 5 years amortization) construction funding. Such financing is anticipated and allows maximum flexibility in CIP implementation.

A decision to issue some component of short or long-term debt is based upon level of service standards, the timing of any capital improvement, ability to execute, the credit market environment, and cost of capital. The County had pursued a strategy in recent history (FY 2008 and prior years) by incurring short term commercial paper loans for capital projects and refinancing that short-term debt with longer term bonds or other long-term credit instruments which match the asset's useful life. Short term commercial paper loans carry a low variable interest rate – with the January 2021 rate currently at 1.31% - and funds can be accessed within about 30-45 days of approving the authorizing resolution.

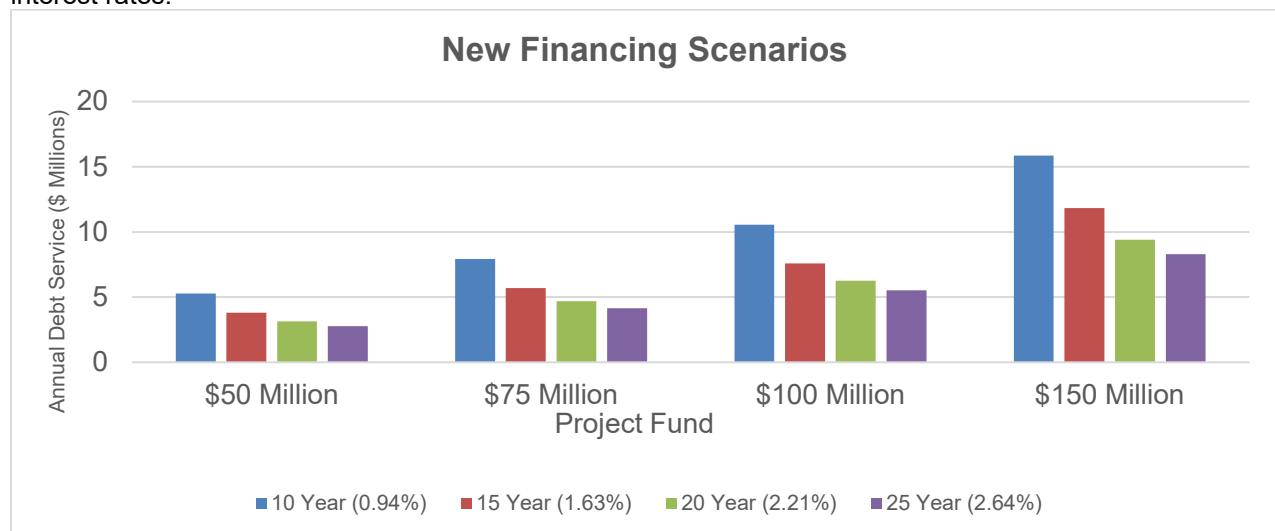
The advantage of long term competitively issued bonded debt especially in a low interest rate environment is that budget certainty for the cost of credit is achieved. Generally, a project should be ready for construction and proceeds must reasonably be expected to be spent within a three-year window from debt issuance or adverse tax consequences may occur. Long term bonded debt or in the alternative competitively issue bank loans can be issued normally within a ninety (90) day window. The County's current general governmental long-term debt portfolio is comprised of special obligation revenue bond debt under a covenant to budget and appropriate all legally available non- ad valorem revenue. It is anticipated that this type of long- term debt will be used under future new general governmental debt credit scenarios.

*Immediate Term New Debt Strategy:* Passage of the Local Option Infrastructure Sales Tax does not eliminate the need to finance future infrastructure needs. New debt would be considered as projects are engineered and progressing in the following circumstances.

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- Financing in the estimated amount up to \$138 million to update the **Golden Gate** wastewater and water facilities and transmission pipe network and starting additional utility infrastructure servicing the **Northeast Service Area** including new raw water wells for future water treatment, deep injection and monitoring wells; transmission piping and landscape treatments buffering neighboring residential areas.
- Government Operations Business Park located on County property by the landfill with phase one currently ongoing to prepare the land and underground in the approximate amount up to \$40.5 million in advance of locating/relocating transportation and stormwater facilities, public utility facilities, pollution control facilities, and Sheriff's evidence facility. Current budget on hand is funding this initial land and underground prep work. The Sheriff evidence facility in the amount of \$33 million is funded from the local option infrastructure sales tax. Constructing the facilities other than the Sheriff's evidence facility is estimated to cost \$55 million with the construction phase scheduled to begin in FY 2022/FY 2023. Financing will be required.
- General Sheriff replacement capital improvements based upon a phased prioritized schedule.
- Any gap financing to complete all phases of the Sports Complex and Events Center
- Gas Tax transportation network improvements

The following illustrates various long-term financing scenarios, the annual debt service, and the respective interest rates.



### **Stormwater Management Funding**

The budget planning model under a millage neutral tax rate for FY 2022 allocates \$15.4 million from the General Fund and Unincorporated Area General Fund toward cash and carry storm-water infrastructure replacement (\$5.5 million); industry standard maintenance and operations (\$7.7 million); and annual debt service on the November 2020 Special Obligation Revenue Bond Series A \$60 million stormwater component (\$2.2 million). Annual debt service will reduce the cash and carry capital allocation and project engineering and capital implementation is ongoing to spend down bond proceeds on strategic projects intended to update the County's stormwater system.

### **Use of Gas Taxes and Future Gas Tax Pledged Debt:**

Restructuring of the gas tax debt in FY 2012 and FY 2014 at substantially lower interest costs, reduced debt service by \$1.0 million annually and this additional money has been applied to system maintenance and improvements.

Gas tax dollars which align with the current gas tax ordinances not devoted to paying debt service will be available annually until the debt expires in 2023 and 2025 unless additional wrapped debt after satisfying the adds bond test is issued for identified transportation/road related improvements. Remember that **\$26**

**million of the \$60 million** set aside as part of the local option infrastructure sales tax initially for construction of new bridges were redirected to fund replacement of existing bridges due to project timing.

One potential strategy for the Board to consider is using the annual available **constitutional** gas tax bond coverage above the add bonds test of 1.35x and apply this marginal additional coverage to issuing wrapped debt in an amount up to \$25 million funding necessary and planned transportation system and road improvements. Paralleling this approach is Board consideration to extending each **local option** gas tax ordinance in the full 12 cent amount which can be accomplished by local authority. The first 11 cents (commonly referred to as the 1 cent to 5 cents and 1 cent to 6 cents series) can be extended by a simple majority vote of the Board while the 9<sup>th</sup> cent requires a super majority vote. The County approved three separate ordinances levying the maximum local option gas taxes of 12 cents for purposes of paying debt service and maintaining the roadway system. All three ordinances which extend for twenty (20) years are set to expire on or about December 31, 2025. Gas taxes are the pledged source of repayment on the current Series 2012 and Series 2014 Gas Tax Refunding Bonds.

The strategy behind an early extension before December of 2025 involves capitalizing on low interest rates; greater coverage ratios; and an extended repayment horizon which increases funding capacity. Proceeds would fund identified Transportation system assets deemed “poor” in the inventory as well as capacity improvements not funded by the Local Option Infrastructure Sales Tax. Large scale projects identified in the five (5) year CIE which could be financed include Collier Boulevard (Green Boulevard to Main Golden Gate Canal), Vanderbilt Beach Road (16th Street NE to Everglades Boulevard), Goodlette Road (Vanderbilt Beach Road to Immokalee Road) and Wilson Boulevard (Golden Gate Boulevard to Immokalee Road). Interest rates on superior investment quality bonds - like Collier County credit - remain low. These large-scale projects and others identified for completion in the five-year CIE between FY 22 and FY 24 have a projected shortfall in recurring funding approaching \$100,000,000. Specific project engineering schedules will be reviewed during the succeeding 12-month period and the Finance Committee will continue to refine the concept and strategy and further information will be forthcoming.

Previously, the Board directed through policy that all available uncommitted gas taxes will be used to support maintenance of the transportation network and related capital initiatives. Beginning in FY 2019, no general governmental dollars were transferred to the Gas Tax Fund (313). Instead, general governmental dollars will be transferred to Capital Fund (310) supporting the maintenance and improvement of the transportation network. This change was made to specifically track use of gas tax proceeds in accordance with state statutes without any comingling of general governmental money.

Gas taxes collected in FY 2020 from all sources in totaled \$21.0 million. When you consider the payment of annual debt service (\$13.1M), the remaining \$7.9 million is programmed for construction and maintenance of the transportation network consistent with strict statutory guidelines.

Augmenting transportation network improvements budgeted in Gas Tax Fund (313) are regular general governmental transfers to Transportation Capital Fund (310). The General Fund capital transfer planned for FY 2022 to Fund (310) is \$8,817,300 which represents no change from FY 2021. The Unincorporated Area General Fund transfer planned to Fund (310) for FY 2022 is \$3,000,000 representing no change from FY 2021. These dollars support maintenance on the roadway network including intersection improvements, resurfacing, sidewalks, pathways, asset management and traffic control software, and other critical maintenance needs which are not eligible for gas tax funding by statute.

#### **General Fund Debt Contribution and Debt Management**

The following table identifies how General Governmental County Wide Capital contributions appropriated within the General Fund were programmed in FY 2021 and planned in FY 2022. General Fund transfers to Stormwater and Transportation System improvements are accounted for separately and not included in this General Capital programming scenario.

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| <b>General Appropriation</b>           | <b>FY 2020</b>      | <b>FY 2021</b>      | <b>FY 2022</b>    |
|----------------------------------------|---------------------|---------------------|-------------------|
| Non-Growth Debt Service                | \$3,694,200         | \$3,655,600         | \$8,605,300       |
| Impact Fee Trust Fund Loans            | \$1,040,200         | \$2,192,100         | \$1,547,800       |
| General Governmental Capital Projects  | \$10,591,500        | \$15,592,400        | 21,300,900        |
| Park's, Museums, and Airport Transfers | \$4,825,600         | \$4,776,500         | 2,820,000         |
| Future Capital Replacement Reserve     | \$5,000,000         | \$5,000,000         | \$5,000,000       |
| <b>Total</b>                           | <b>\$25,151,500</b> | <b>\$31,216,600</b> | <b>39,274,000</b> |

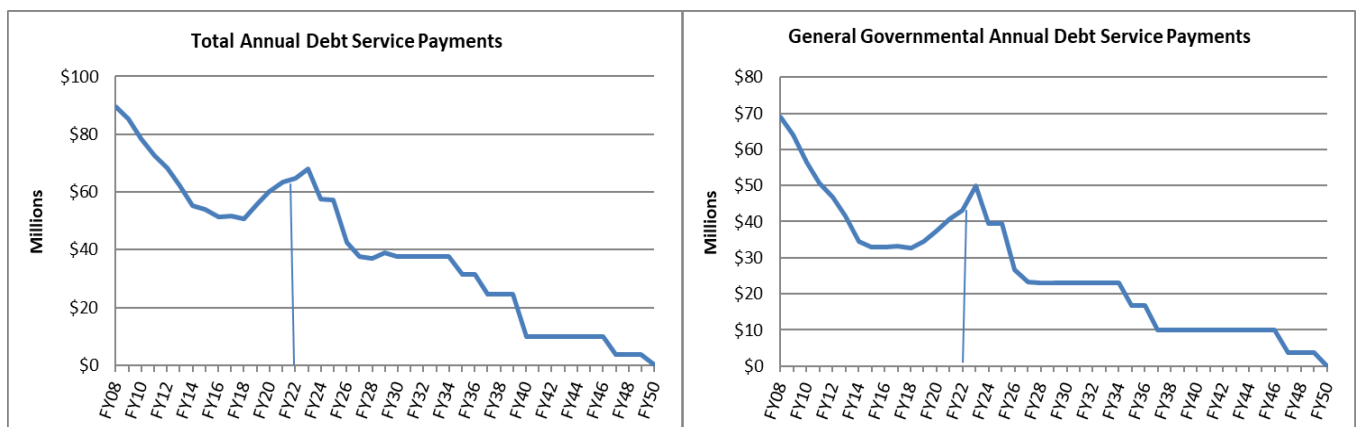
Planned contributions in FY 2022 represent a significant increase from FY 2021 and this allocation may change depending upon Board adopted millage rate policy; changes in the tax base; Board adopted operational service level changes; or other reprioritized initiatives.

Total loans outstanding to the impact fee trust funds (i.e. EMS, Libraries, Corrections, Law Enforcement and General Government Facilities) from the General Fund since inception (FY 2005) through FY 2021 totals \$105 million. Going forward, the level of General Fund loan subsidy is heavily dependent upon the level of impact fee collections and any new eligible growth-related general governmental capital projects planned in the areas identified above in this paragraph which are not paid by the Local Option Infrastructure Sales Tax. Current general governmental growth debt which is paid predominately from impact fees expires in FY 2036.

General Fund loans to the Airports began on or about FY 1995 and to date various operational and capital subsidies total \$26.4 million. Recent loans have not been necessary to subsidize operations but to support capital grant matches.

Payment of debt is always a top priority. Under the FY 2022 budget planning scenario dollars allocated will cover all revenue bond debt service.

The cumulative net interest rate of the County's overall debt portfolio has been reduced from approximately 5% to 2.83% and annual principal and interest payments servicing all outstanding County debt (includes enterprise debt) totals \$63.5 million and represents 4.1% of the County's net adopted FY 2021 budget. General governmental debt service represents 2.6% of the County's net adopted FY 2021 budget. The following charts depicts annual debt service payments servicing all debt and annual debt service connected with our general governmental credit.



Collier County's total un-audited principal debt outstanding at 9/30/20 totals \$558.2 million of which \$288 million relates to infrastructure improvements driven by population growth and related service demands. The County's principal debt is \$230 million below the FY 2008 figure of \$788 million. Principal debt outstanding at 9/30/20 listed above does not include the most recent \$115 million 2020 A&B series issue for stormwater, parks, and strategic property acquisition.



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**Reserves**

**General Fund:** Reserve is a budget/policy term referring to resources set aside to provide a financial barrier against risk. Likewise, reserves may also be referred to as a portion of fund balance – only on the expense side of the equation. Reserves are the cornerstone of financial flexibility and provide government with options for responding to unexpected issues and a buffer against shocks and other forms of risk. One such un-planned risk may for example include the potential for a grant award to be rescinded after work on the activity begins.

Grant revenues are appropriated at the time of award with the expectation of future cash inflows from the grantor agency. Until reimbursements are received, the General Fund and General Fund supported agencies provides the cashflow for most general governmental grant funded activities and is responsible for financing grant related activities in full, should the County default on any grant provisions or a grantor agency cancels, revokes, or de-obligates an award.

It is essential for governments to maintain adequate levels of fund balance to mitigate current and future risks such as revenue shortfalls, natural disasters, and unanticipated expenditures. As such, budgeted reserves serve to protect beginning cash position in a fund and are an essential component of Collier County's overall financial management strategy and a key factor in external agency measurement of Collier County's financial strength.

Various bond rating agencies recognize that the best reserve policies provide both specificity and flexibility accomplishing one or more of at least the following three criteria:

- establishing a target level of reserves or a reserve floor
- specifying the appropriate circumstances for drawing down reserves
- directing the replenishment of reserves

In general, rating agencies view positively higher reserve levels, although local governments can maintain high credit ratings with lower reserve levels if other indicators of financial flexibility such as revenue raising ability, stable diverse revenue structure, expenditure flexibility and conservative budgeting practices are strong.

A reserve for contingency is typically budgeted in all operating funds, except for the Constitutional agency funds. Reserves for the Constitutional Agency funds shall be appropriated within the County General Fund.

The following is a history of budgeted reserves within the General Fund and Unincorporated Area General Fund since FY 2008 as well as the % of reserves against total operating expenses.

| Fiscal Year | General Fund Reserves | Unincorporated Area General Fund Reserves | % of General Fund Expenses | % of Unincorporated GF Expenses |
|-------------|-----------------------|-------------------------------------------|----------------------------|---------------------------------|
| 2022        | \$63,776,400          | \$2,467,800                               | 13.8%                      | 4.0%                            |
| 2021        | \$56,798,900          | \$2,695,500                               | 12.8%                      | 4.4%                            |
| 2020        | \$51,532,900          | \$2,340,600                               | 12.1%                      | 3.9%                            |
| 2019        | \$44,481,200          | \$2,982,300                               | 11.4%                      | 5.3%                            |
| 2018        | \$40,450,300          | \$3,255,000                               | 10.8%                      | 5.5%                            |
| 2017        | \$33,899,700          | \$2,432,900                               | 9.6%                       | 4.8%                            |
| 2016        | \$27,890,800          | \$1,905,600                               | 8.4%                       | 4.4%                            |
| 2015        | \$26,670,700          | \$2,220,100                               | 8.5%                       | 5.6%                            |
| 2014        | \$26,217,400          | \$1,715,000                               | 8.9%                       | 4.5%                            |
| 2013        | \$24,844,400          | \$1,596,200                               | 8.7%                       | 4.3%                            |
| 2012        | \$18,180,900          | \$1,739,500                               | 6.2%                       | 4.5%                            |
| 2011        | \$14,210,200          | \$2,925,100                               | 4.7%                       | 7.4%                            |
| 2010        | \$15,569,100          | \$3,422,400                               | 4.9%                       | 7.2%                            |
| 2009        | \$17,541,200          | \$2,853,500                               | 5.0%                       | 5.8%                            |
| 2008        | \$20,506,000          | \$6,336,600                               | 5.5%                       | 12.9%                           |

Optimally, and to achieve a regular and sustained General Fund beginning fiscal year cash position of at least \$95 to \$105 million, budgeted reserves should be a minimum of \$55 million. Otherwise, expense side management of the budget in the form of capital transfer reductions and or reductions in operating transfers may become necessary.

Budget management is always ongoing and more magnified at times when Hurricane events occur. Expenditures and revenues are monitored continually, and any budget adjustments are made accordingly. Likewise, execution patterns are scrutinized along with transfer dollars – specifically out of the General Fund to make sure that appropriations are properly executed and spent for the intended purpose.

*Florida State Statutes:* In all respects, budgeted reserves shall conform to requirements of Florida State Statutes. The State establishes maximum limitations on certain reserves. The maximum limitations for contingency reserves and for cash flow reserves are 10% and 20% of a fund's total budget respectively. There is no statutory limit on capital reserves.

### **Comparative Budget Data**

Provide comparative budget data using FY 2021 adopted budget data (cost and employees per capita based on unincorporated area population) by Agency with Budget Submittals for Similar Sized Florida Counties.

**Adopted Budget Policy:** Counties for comparison purposes include:

- Sarasota County
- Lee County
- Charlotte County
- Manatee County
- Martin County

### **Regular Routine Budget Policies for FY 2022**

**Grant Funded Positions:** Any positions formerly funded with grant funds being recommended for inclusion in a general (non-grant funded) operating budget shall be treated as expanded service requests.

**Self-Insurance:** To conduct an actuarial study of the self-insured Workers' Compensation, Property and Casualty, and Group Health Insurance programs. Program funding to be based upon an actuarial based confidence interval of 75%, except for group health to which a confidence interval is not applicable.

**Contract Agency Funding:** The Board will not fund any non-mandated social service agencies.

**Median Maintenance:** Recognize the Unincorporated Area General Fund MSTD (111) as the appropriate, dedicated funding source for median beautification maintenance costs.

**Carry forward (Fund Balance):** All funds that are unexpended and unencumbered at the end of the fiscal year will be appropriated as carry forward revenue in the following year. Carry forward revenue represents not only operating funds but also previously budgeted operating, debt service, and capital reserves that are "carried forward" to fund these same reserves in the new year or to fund capital projects in the current or future years. The largest sources of carry forward are the capital, debt service, and enterprise funds. In both the General Fund and Unincorporated Area General Fund, carry forward is maintained to provide cash flow for operations prior to the receipt of ad valorem taxes and other general revenue sources.

Proper General Fund carryforward is necessary to meet significant constitutional transfer, public safety and priority operating needs for October and November, prior to the receipt of any significant ad valorem tax revenue (ad valorem taxes represent 67.0% of the total FY 2021 General Fund adopted recurring operating revenues).

Carryforward balance is also an important measure used by bond rating agencies in determining the County's credit worthiness. Specific concerns for Florida communities are reliance on the tourism industry and sales tax revenue, and the ongoing threat from hurricanes and wildfires. For Florida coastal communities, a minimum cash balance of 15% of total General Fund expenditures was recommended by the ratings agencies. Of course, this figure and recommendation was general in nature and subject to each county's individual cash flow needs. A higher percentage would be considered positive – especially during any ratings surveillance.

The recommended level of year ending cash in the General Fund should be a minimum of 15% of actual expenditures. At year ending September 30, 2020, actual General Fund cash and cash equivalents balance totaled \$113,718,100, an increase of \$11,694,100 over year ending FY 2019. The FY 2020 year ending cash position represents approximately 27.9% of actual FY 2020 expenses.

**Indirect Cost Allocation Plan:** The policy of charging enterprise, special revenue, and grant funds for support services provided by General Fund departments will be used again in FY 2022. The basis of these charges is a detailed indirect cost allocation plan prepared, periodically, by a consultant and adjusted by staff to reflect the organizational environment on a real-time basis.

**Impact Fees:** Collier County will assess impact fees at such levels as allowed by law, established by the Board of County Commissioners, and supported by impact fee studies.

**Enterprise Fund Payment In lieu of Taxes:** The Solid Waste Fund and the Collier County Water-Sewer District will once again contribute a payment in lieu of taxes (PILT) to the General Fund. For FY 2021, the payment in lieu of taxes calculation was based upon a "franchise fee equivalent basis" commonly referred to as a percentage of gross receipts. Five and three quarters percent (6.0%) of gross receipts of the Water/Sewer District were applied in FY 2021. This method and percentage will continue for FY 2022. One and three-quarter percent (1.75%) of Solid Waste tipping fees were applied in FY 2021 and this method and percentage is planned in FY 2022. This method is a common approach used by local governments and is generally consistent with fees paid by private utilities operating in a local government jurisdiction.

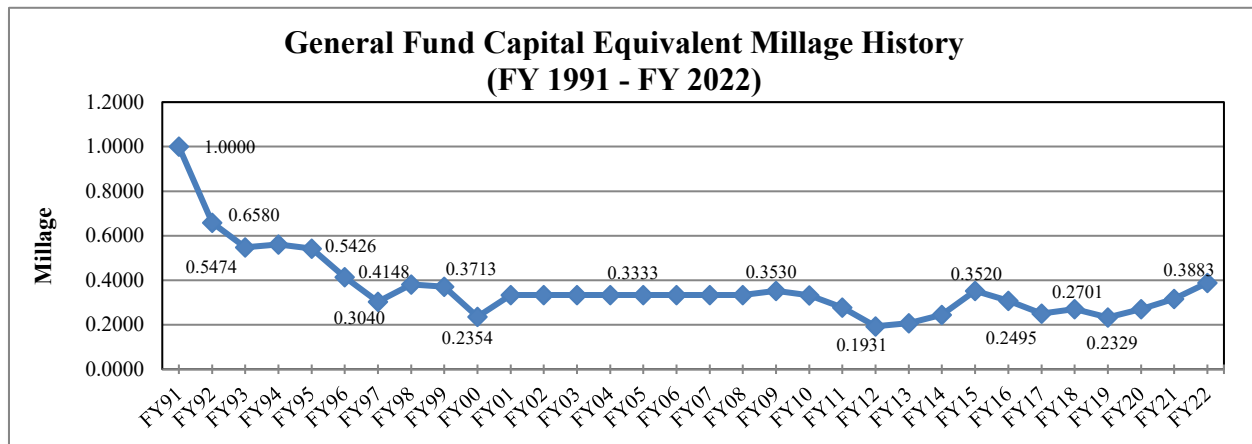
Prior to FY 2013, PILT was based upon the prior year General Fund millage rate multiplied by the prior year gross (non-depreciated) value of property, plant, and equipment.

**Debt Service:** Any capital projects financed by borrowing money shall limit the repayment period to the useful life of the asset.

**Interim Financing:** Collier County may also borrow funds on an interim basis to fund capital projects. In these cases, a repayment source shall be identified and the financing source that has the lowest total cost shall be employed.

The Collier County Debt Management Policy provides that debt restructuring for economic savings will be undertaken when a present value savings of at least five percent of the refunded debt can be achieved. The policy also states that five percent savings is often considered a benchmark and that any refunding that produces a smaller net present value savings may be considered on a case by case basis. A smaller net present value savings may be prudent for example when the intent is to eliminate old antiquated and limiting bond covenant language.

**Ad Valorem Capital and Debt Funding:** Continuation of a General Fund equivalent millage dedicated to ongoing regular general governmental capital projects, debt service and impact fee fund debt loans from the General Fund. The target rate is the equivalent of 0.3333 mills. (See history below).



The General Fund continues to loan money to impact fee funds to pay their annual debt service payments. This of course is in addition to normal and customary debt service on non-growth revenue bond debt. Loans from the General Fund to the impact fee trust funds began in FY 2006 and the value of all loans made now exceed \$105 million.

**Capital Improvement Program (CIP) Policies:** On an annual basis, the County shall prepare and adopt a five-year Capital Improvement Element (CIE) consistent with the requirements of the Growth Management Plan.

- Capital projects attributable to growth will be funded, to the extent possible, by impact fees.
- Capital projects identified in the five-year CIE will be given priority for funding. The five-year plan for water and wastewater CIE projects will be based on projects included in the adopted master plans.

Unlike operating budgets that are administered at the appropriation unit level, capital project budgets will continue to be administered on a total project budget basis. The minimum threshold for projects budgeted in capital funds is \$25,000.

### **Three-Year Budget Projections Ad Valorem Tax Funds (FY 2022 - FY 2024)**

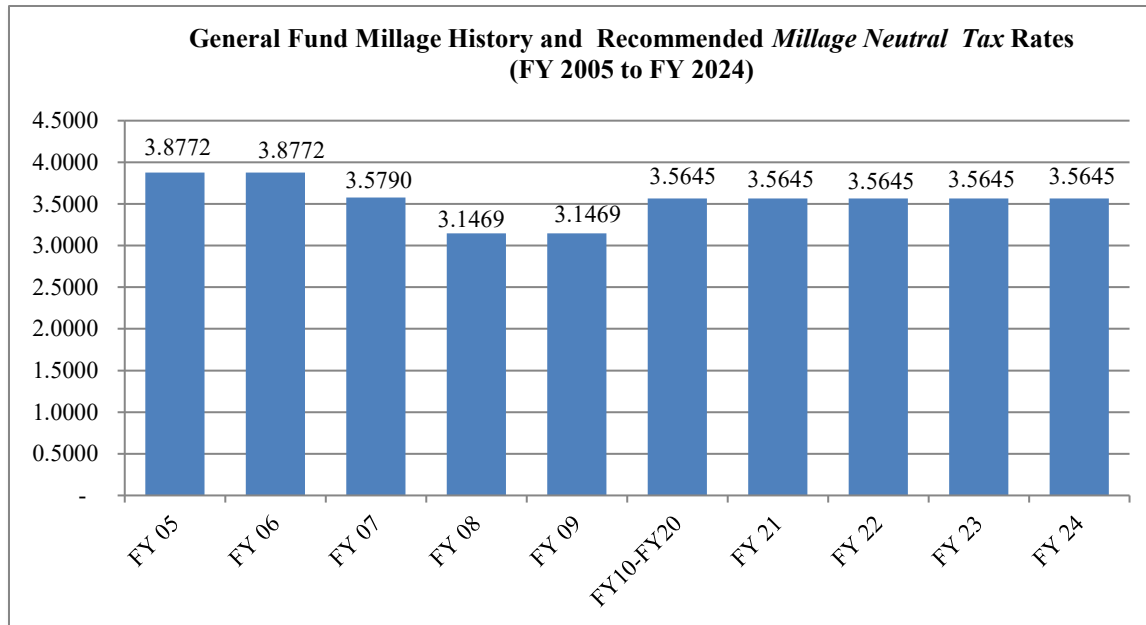
OMB staff prepares annually a three-year projection of General Fund and MSTD General Fund revenues and expenditures to improve financial planning and to understand the long-term impact of funding decisions. These projections are complimented by a **trend analysis** of revenues and expenses which conclude the General Fund and Unincorporated Area General Fund sections respectively.

The following 3-year budget projections are for the General Fund (001) and the MSTD General Fund (111).

#### **General Fund (001) Millage History and Millage Rates**

As a point of reference, the following graph plots the historical General Fund millage rate, as well as tax rates for FY 2022 through FY 2024. These rates do not include any marginal increase which the Board may direct by policy for a specific program or initiative. Millage neutral rather than tax neutral rates for general operations are used for planning purposes considering the belief that taxable value will continue to increase modestly in the future.

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While the County Manager will be recommending a General Fund ***millage neutral base operating budget*** in FY 2022 and while this millage neutral budget will contain funding for priority public safety and other significant asset maintenance/replacement initiatives, the Board should note the magnitude of our current and future asset maintenance responsibility as well as significant new initiatives and devote additional future dollars which may be generated from an increasing taxable value base to fund these recurring initiatives.

Diversifying the County's tax base means in large part attempting to reduce risk. Risk of an economic downturn which surely will stagnate resources and organizational risk where the risk of stagnate resources exponentially impacts operations and capital resource allocation. Significant future resources must be devoted to capital maintenance in numerous areas. We have addressed our future heavy equipment, public safety ambulance and general vehicle replacement needs. But there remains substantial asset maintenance and replacement needs, not the least of which is general governmental building maintenance, park's system infrastructure, constitutional officer capital requirements and other general governmental capital functions like, information technology upgrades, accounting system replacement, and other soft infrastructure needs. Then there is the issue of maintaining existing storm-water infrastructure which for FY 22 will be funded at an increased level through general governmental appropriations.

The following tables depict the respective ***millage neutral*** tax rates for FY 2022, 2023 and 2024 as well as additional ad valorem dollars which could be raised under certain increasing tax base assumptions.

| General Fund | FY 20 Adopted and Recommended<br><i>Operating Millage Neutral</i> Millage Rates | Additional Budgeted Ad Valorem<br>Revenue Projection Each Year |
|--------------|---------------------------------------------------------------------------------|----------------------------------------------------------------|
| FY 21        | 3.5645                                                                          |                                                                |
| FY 22        | 3.5645                                                                          | \$7,069,700 @ 2.0% TV Increase                                 |
| FY 23        | 3.5645                                                                          | \$7,211,100 @ 2.0% TV Increase                                 |
| FY 24        | 3.5645                                                                          | \$7,355,300 @ 2.0% TV Increase                                 |

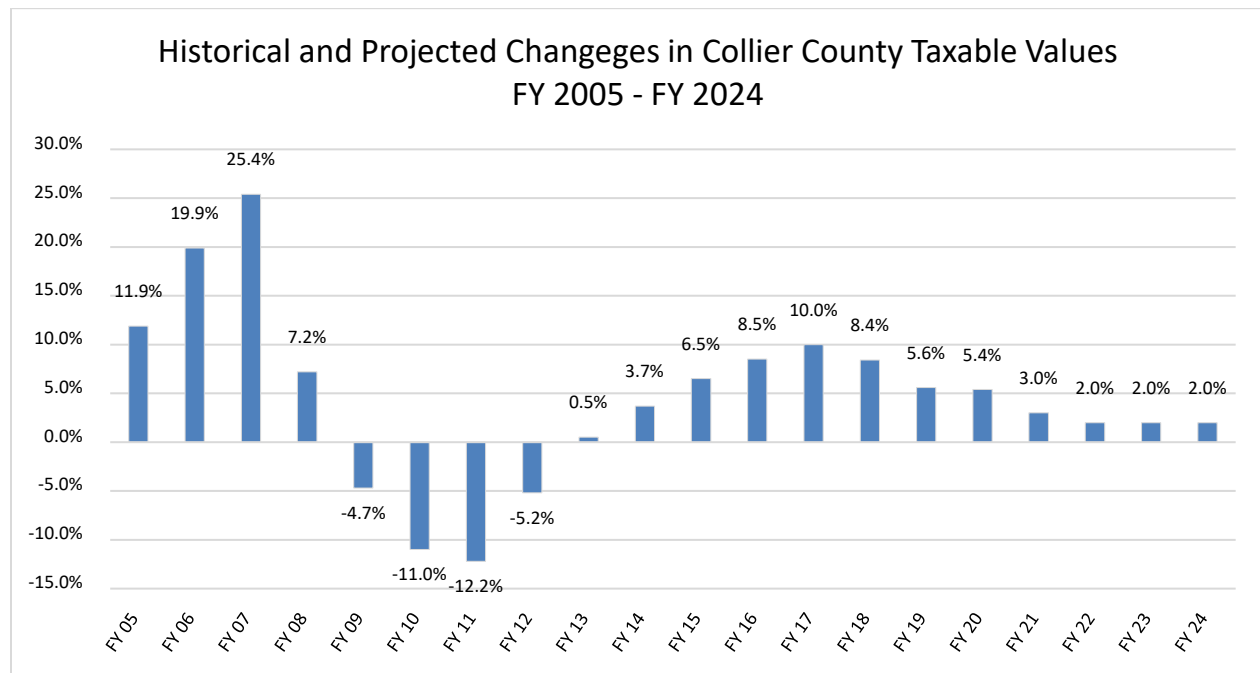
For Collier County to continue providing high quality best value services; continue to address infrastructure maintenance and replacement; replace public safety and general governmental equipment and vehicles and; maintain its reserve and cash positions pursuant to policy and representative of an investment quality credit rated organization, it is prudent to capture those additional ad valorem dollars generated by an increasing taxable base. New governmental initiatives which always seem to emerge each fiscal year also provide rationale to capture property tax revenue from an increasing base year over year.



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Failure to capture additional property tax dollars resulting from increasing taxable values will jeopardize service levels and make it difficult to maintain the extraordinary world class infrastructure investment which this community enjoys. As taxable values begin to slow and investment in County innovation zones and the County and Naples CRA's grows the margin between rolled back rate and millage neutral will narrow. Thus, maintaining the long standing millage neutral philosophy must be continued knowing the level of investment required to simply maintain our general governmental assets, and fund Sheriff operations let alone expand services and facilities based upon AUIR requirements and servicing the needs of an expanding population.

The projected millage rates assume that the tax base will increase 2.0% in FY 2022 (the 2021 tax year). Taxable value in FY 2023 is projected to also increase 2%. The Property Appraiser will provide preliminary taxable value estimates for FY 2022 on June 1, 2021. Actual and assumed changes in County taxable values are as follows:



**Notes to Graph** - FY 2007: The General Fund (001) millage rate adopted in FY 2007 was based upon a 16% increase in taxable value pursuant to BCC direction. FY 2008: As part of the Florida Legislative Property Tax Reform package implemented in FY 2008, Collier County adopted its final millage rate at 91% of the rolled back rate.

### **FY 2022 Significant Expense Assumptions**

A millage neutral operating budget, again assuming no marginal adjustment for special policy initiatives of the BCC, assuming an increasing taxable value base provides the County with those important additional ad valorem dollars necessary to maintain our assets, invest in our personnel, and service those who live and visit Collier County. Significant expense assumptions include.

- Allocation for compensation administration – \$1,000 base COLA adjustment across all pay classifications plus a .54% pay plan maintenance component.
- 2% attrition rate on regular salaries assumed in the County Manager's Agency.
- Motor pool replacement dollars for routine ambulance replacement on schedule.
- \$5,000,000 for general County Manager Agency building maintenance plus an additional \$5,000,000 for the Jail's roof replacement.
- \$5,000,000 allocation toward long-term general governmental asset maintenance reserve
- Continued Social Service and Mental Health Funding.

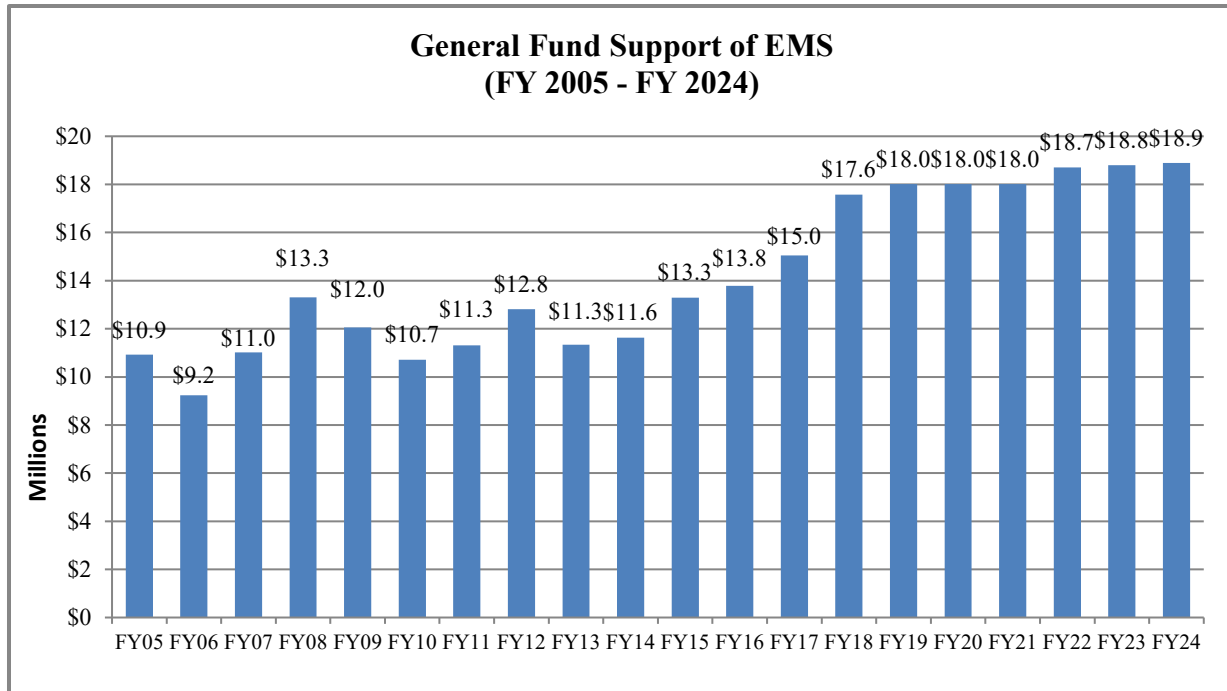
- General Fund loans to the impact fee trust funds planned at \$1,547,800 which while low compared to previous years should not be viewed as a trend due to the volatility of impact fees.
- Stormwater maintenance, operations, and transfers for capital and debt service payments planned at \$7.5 million.
- General Fund transfer dollars supporting road construction and maintenance funded at 8.8 million.
- General Fund support of EMS Operations established at \$18,708,700 – up 3.8% from last year reflecting staffing of new facilities planned for opening.
- Full support for Transportation Operations from the General Fund (001) exclusively in the amount of \$21,183,300
- Continued corporate IT capital funding.
- Cash and carry deposit of an additional \$2 million bringing the total to \$4.7 million as the process of evaluating a new accounting system continues.
- Building maintenance funding for Sheriff Facilities totaling \$1,000,000.
- Second installment of \$4 million toward replacing the Sheriff's helicopter, bring the total to \$6 million.
- Mandates to be absorbed if possible, within operating budgets, including Constitutional Officers.

### **Significant Revenue Assumptions**

- FY 2021 ad valorem tax revenue forecast is 96% of actual taxes levied. FY 2021 forecast totals \$336,801,200 – a reduction of \$15,521,900 from the adopted budget. Collections are within the 5% statutorily budgeted revenue reserve.
- A millage neutral position for FY 2022 produces a levy of \$360,554,500.
- Sales tax revenue sharing forecast for FY 2021 is projected conservatively at \$42.2 million which represents the State's estimate, an increase of \$4.2 million from the adopted budget. FY 2022 budgeted revenue is planned at \$41,000,000. Conservative revenue estimates are essential to achieving the required beginning cash balance position.
- State Revenue Sharing forecast for FY 2021 is based on the State's estimate of \$11.2 million. The FY 2022 budget is projected conservatively at \$11,000,000 which is an increase of \$1.5 million over the adopted 2021 budget.
- Property taxes, sales taxes and revenue sharing deposited in the General Fund represent 92% of all recurring operating revenue which excludes carry-forward (fund balance).
- Constitutional Officer turn-back is a conservative budget estimate and for FY 2022 \$6,600,000 is planned. Turnback to the General Fund at year ending 2020 totaled \$10,364,600.
- Measures to maintain beginning cash balance at between \$95 million and \$105 million is necessary and includes continued growth in budgeted reserves coupled with any combination of revenue receipts over budget and expense side budget management.
- Interest income for FY 2022 is conservatively planned to decrease by \$300,000 to \$1,600,000.

### **EMS Fund**

EMS Operations Fund (490) is another fund that impacts the General Fund. Typically, this ad valorem support in recent years accounted for 50% to 55% of total EMS operating revenues. The percentage varies given the instability in fee revenue collections and any Board policy directives. The General Fund subsidy planned for FY 2022 is up \$690,100 reflecting an additional six (6) FTE's required to staff new facilities. Historical and projected General Fund support of EMS operations by fiscal year is as follows:



Use of General Fund dollars to support this life/safety function has and continues to be a priority.

### **Road Construction Program**

Board approved budgets have recently supplemented funding for the transportation network with general governmental dollars transferred from the General Fund to Transportation Capital Fund (310). This transfer is sized annually based upon the anticipated growth in taxable value and the recurring need to fund other strategic capital commitments. Over the past four (4) fiscal years the actual transfer has averaged \$6.9 million annually. With taxable values projected to increase modestly for FY 2022, the General Fund contribution to road construction and maintenance is planned to total \$8.8 million. This transfer is subject to change based upon budget year execution patterns.

As future budgets are planned, and scarce resources allocated, infrastructure maintenance and non-growth-related improvements will certainly require a dedicated commitment of general revenue to protect this investment. Capital obligations necessitated by state or federal agreement, like JPA's and DCA's will be funded.

### **FY 2023**

A **millage neutral** operating budget in FY 2023 with an increase of 2% in taxable value can continue to allow for priority funding of public safety capital initiatives and general governmental capital programming referenced in this document with proper budget management. This of course is in addition to the many new initiatives and program enhancements, Board directed or otherwise required to support an expanding service base, all of which compete for limited general governmental resources.

In addition to annual inflationary cost increases, the following items were included in the FY 2023 budget analysis:

- Maintain general governmental capital projects recurring funding.
- Maintain General Fund support of EMS.
- Contingency reserves are maintained at policy.
- Maintain General Fund road subsidy.

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- Maintain General Fund support for park system maintenance and replacement
- Maintain General Fund support for Transportation Operations expenses.
- Continue annual contribution to the long-term asset maintenance reserve.

In summary, the FY 2023 analysis signals caution especially when critical variables like taxable value, market conditions and general revenues are difficult to predict. Pursuing a **millage neutral** operating budget in FY 2023 without proper budgeted beginning fund balance would likely result in a \$18.1 million budget planning deficit as depicted in the trend analysis below. Of course, regular annual budget management to eliminate any actual equity reduction would occur in real time.

### **FY 2024**

A **millage neutral** operating budget in FY 2024 coupled with a projected 2% taxable value increase can allow for continued funding of asset maintenance and replacement while funding those programs and services enjoyed by an expanding population base. Once again, management of the budget will be important to achieve appropriate beginning fund balance.

The following items were included in the FY 2024 budget analysis:

- Maintain general governmental capital projects recurring funding.
- Maintain General Fund support of EMS.
- Contingency reserves are maintained at policy.
- Maintain General Fund road subsidy.
- Maintain General Fund support for park system maintenance and replacement
- Maintain General Fund support for Transportation Operations expenses.
- Continue annual contribution to the long-term asset maintenance reserve.

The General Fund Trend Analysis model shown below is intended to offer a picture of very conservative revenue projections against operating and capital expenses which will likely be faced in the out years. Of course, financial staff manages the budget in real time and will mitigate unplanned equity reductions. But, imagine a scenario where major revenue sources like property taxes or state shared revenues were cut or reduced. The obvious impact would be subsequent expense reductions possibly coupled with new adopted revenue sources and thus the need for budget flexibility.

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## General Fund Trend Analysis

General Fund (001) Analysis

|                                                                    | Adopted Budget<br>FY 2021 | Forecast<br>FY 2021 |        | Projected<br>FY 2022<br>(2% Tax Value increase) |        | Forecast<br>FY 2023<br>(2% Tax Value increase) |        | Forecast<br>FY 2024<br>(2% Tax Value increase) |        | Forecast<br>FY 2025                                             |
|--------------------------------------------------------------------|---------------------------|---------------------|--------|-------------------------------------------------|--------|------------------------------------------------|--------|------------------------------------------------|--------|-----------------------------------------------------------------|
| <u>Revenues:</u>                                                   |                           |                     |        |                                                 |        |                                                |        |                                                |        |                                                                 |
| Ad Valorem                                                         | 352,323,100               | 336,801,200         | -4.4%  | 343,537,200                                     | 2.0%   | 350,408,000                                    | 2.0%   | 357,416,158                                    | 2.0%   |                                                                 |
| Sales Tax                                                          | 38,000,000                | 42,240,400          | 11.2%  | 41,000,000                                      | -2.9%  | 41,410,000                                     | 1.0%   | 41,824,100                                     | 1.0%   |                                                                 |
| Revenue Sharing                                                    | 9,500,000                 | 11,254,700          | 18.5%  | 11,000,000                                      | -2.3%  | 11,110,000                                     | 1.0%   | 11,221,100                                     | 1.0%   |                                                                 |
| Other Revenues                                                     | 35,640,400                | 34,446,100          | -3.4%  | 38,107,200                                      | 10.6%  | 38,112,300                                     | 0.0%   | 38,117,436                                     | 0.0%   |                                                                 |
| Less 5% Required by Law                                            | (20,755,200)              | 0                   |        | 0                                               | N/A    | 0                                              |        | 0                                              |        |                                                                 |
| Carryforward                                                       | 87,314,100                | 113,718,100         | 30.2%  | 96,517,800                                      | -15.1% | 71,677,800                                     | -25.7% | 53,521,400                                     | -25.3% | 40,070,394                                                      |
| Total Revenues                                                     | 502,022,400               | 538,460,500         | 7.3%   | 530,162,200                                     | -1.5%  | 512,718,100                                    | -3.3%  | 502,100,194                                    | -2.1%  |                                                                 |
| <u>Expenditures:</u>                                               |                           |                     |        |                                                 |        |                                                |        |                                                |        |                                                                 |
| Departments/Divisions                                              | 85,520,600                | 80,843,900          | -5.5%  | 82,510,300                                      | 2.1%   | 82,922,900                                     | 0.5%   | 83,337,600                                     | 0.5%   |                                                                 |
| Operating Transfers                                                | 63,896,400                | 61,427,100          | -3.9%  | 63,469,600                                      | 3.3%   | 63,844,000                                     | 0.6%   | 65,056,300                                     | 1.9%   |                                                                 |
| Debt Service                                                       | 3,650,400                 | 5,464,000           | 49.7%  | 8,605,300                                       | 57.5%  | 7,349,400                                      | -14.6% | 7,343,300                                      | -0.1%  |                                                                 |
| Cap - Loans to Impact Fee Fds                                      | 2,192,100                 | 2,192,100           | 0.0%   | 1,547,800                                       | -29.4% | 2,301,900                                      | 48.7%  | 2,253,200                                      | -2.1%  |                                                                 |
| Capital Transfers                                                  | 35,728,500                | 37,780,100          | 5.7%   | 40,616,000                                      | 7.5%   | 35,885,100                                     | -11.6% | 31,885,100                                     | -11.1% |                                                                 |
| Constitutional Officers                                            | 254,235,500               | 254,235,500         | 0.0%   | 261,735,400                                     | 2.9%   | 266,893,400                                    | 2.0%   | 272,154,300                                    | 2.0%   |                                                                 |
| Reserves                                                           | 56,798,900                | 0                   |        | 0                                               |        | 0                                              |        | 0                                              |        |                                                                 |
| Total Expenditures                                                 | 502,022,400               | 441,942,700         | -12.0% | 458,484,400                                     | 3.7%   | 459,196,700                                    | 0.2%   | 462,029,800                                    | 0.6%   |                                                                 |
| Revenues less Expenditures (Carryforward)                          |                           | 96,517,800          |        | 71,677,800                                      |        | 53,521,400                                     |        | 40,070,394                                     |        |                                                                 |
| Amount of Equity (CF) (reduced)/increased<br>to balance the budget |                           | (17,200,300)        |        | (24,840,000)                                    |        | (18,156,400)                                   |        | (13,451,006)                                   |        | Total amount of<br>Carryforward Equity consumed<br>(73,647,706) |
| Budgeted Reserves                                                  |                           |                     |        | 63,776,400                                      |        | 63,818,600                                     |        | 63,991,200                                     |        |                                                                 |

## **Budget Review Process**

Department Heads prepare program and line item budgets based on adopted Board policy. Budget instructions provide details regarding the implementation of the policies such as proposed salary adjustment, internal service charges, etc. The OMB staff analyzes each submission for accuracy, content and compliance with the previously determined priorities and policies.

Each Department Head is provided an opportunity to discuss and defend budget submissions to the County Manager. The County Manager makes the final decision for the recommended budgets presented to the Board of County Commissioners in June.

Budget work sessions with the Board of County Commissioners provide a forum for the discussion and finalization of spending plans, the establishment of proposed millage rates and the finalization of the policy statements. In July, maximum proposed millage rates are adopted based on the tentative spending plan and assessed taxable values provided by the Property Appraiser.

Public hearings are held in September to allow for citizen input. The final budget is adopted at the second hearing following a legal notice summarizing the proposed plan and tax rates.

## **Budget Amendment Process**

The Board of County Commissioners annually adopts the budget by resolution for all funds of the County. Budgetary authority is legally maintained at the fund level. However, the County's computerized financial system imposes budget controls for operating funds at the appropriation unit levels by department.

Amendments to the adopted budget can occur at any time during the fiscal year through action of the Board or the County Manager in the following manner:

1. Budget Amendments: Fund revenue and expenditure amounts may be increased or decreased by formal action of the Board following proper public notice as specified in Chapter 129.03 (a) Florida Statute. Amendments to the adopted budgets normally result from either the desire to recognize anticipated revenue or the unanticipated decrease of anticipated revenue. The purpose of the amendment process is to adjust fund amounts to reflect the level of revenues reasonably anticipated to be received and to balance expenditures to these revenues in accordance with state law and sound financial practices.
2. Certain Budget Amendments in accordance with Chapter 129, F.S., require either a resolution that can be approved by the Board of County Commissioners (BCC) on the consent agenda or a resolution that can be approved by the BCC on the Summary Agenda after an advertised public hearing. To save staff time and significant advertising costs, OMB processes one consent resolution on the following agenda to cover all budget amendments that just needed a resolution on the prior agenda. Monthly, OMB processes a resolution and an advertised public hearing to cover all budget amendments that required an advertised public hearing for budget amendments from the past two agendas.
3. Budget Amendments in the amount of \$50,000 or less within the same fund and departments that do not affect revenues or reserves may be made administratively through County Manager approval. Budget Amendment requests under \$50,000 when moving dollars among departments or decreases to reserves equal to or less than \$25,000 that require individual Board action, but no executive summary (formal staff report) are presented twice monthly in a Budget Amendment report for approval. Budget Amendments requiring an executive summary and Board approval include withdrawals from reserves in excess of \$25,000; increase in an operating and/or capital budget over \$50,000; requests for new positions and/or programs; and appropriating supplemental revenues.



## Basis of Accounting and Budgeting

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. The County's accounting records and budgetary basis for general government operations are maintained on a modified accrual basis, with revenues being recorded when they are earned, and expenditures being recorded in the period incurred.

Accounting records and the budgetary basis for the County's proprietary funds (enterprise funds such as utilities and solid waste operations, and internal service funds such as fleet management and self-insurance funds) are maintained on a full accrual basis. Not only are expenditures recognized when commitments are made (i.e., through purchase orders) but revenues are also recognized when available and measurable (i.e., water and sewer fees are recognized as revenue when bills are produced). Depreciation expense is not budgeted; however, expenditures for capital outlays are budgeted. These outlays are capitalized into fixed assets and eliminated from the results of operations in accordance with generally accepted accounting principles (GAAP).

The Comprehensive Annual Financial Report (CAFR) shows the status of the County's finances on a GAAP basis. In many cases this conforms to the way the County prepares its budget. Exceptions are the treatment of depreciation expense (the budget reflects the full purchase price of equipment and capital improvements but does not reflect depreciation expenses). In addition, expenses for capital improvements in the proprietary funds are depreciated in the CAFR. Compensated absences (accrued but unused sick and vacation leave) are not budgeted but are reflected in the CAFR as an outstanding liability. The Comprehensive Annual Financial Report shows fund expenditures and revenues on both a GAAP basis and a budget basis for comparison purposes.

Finally, fund balance allocations (residual unappropriated liquid assets resulting from prior years' operations) are budgeted and included as revenue on a budgetary basis but are eliminated on a GAAP basis for financial reporting.

## Adopted Budget Summaries

Collier County prepares a Budget Summary based upon the actual operations of the County, i.e. Divisional/Agency. Summary information is provided for prior and current year adopted budgets. This tool allows management to focus on actual operating plans at a high level, monitor reserves and project cash balances for year-end.

A second Budget Summary, Comparative Revenues, Expenditures and Changes in Fund Balance by Functional Area for All Governmental Funds are prepared for Governmental Funds only. This summary is grouped by functional area for analysis on an annual basis. The highlight of this summary shows the actual fund balance as compared to the planned fund balance, in aggregate, for all Governmental Funds.

Finally, a third summary schedule is included that highlights the appropriations, by fund, compared to the prior year, and grouped by fund type.

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**Collier County FY 2022 Budget Summary**

**Operating Budget**

| <b><u>Division/Agency</u></b>                                  | <b>FY 20/21<br/>Adopted</b> | <b>FY 21/22<br/>Current</b> | <b>FY 21/22<br/>Expanded</b> | <b>FY 21/22<br/>Total</b> | <b>% Change</b> |
|----------------------------------------------------------------|-----------------------------|-----------------------------|------------------------------|---------------------------|-----------------|
| Board of County Commissioners Operations                       | 1,350,800                   | 1,389,200                   | 0                            | 1,389,200                 | 2.84%           |
| Other General Administration (001)                             | 11,260,300                  | 12,887,400                  | 0                            | 12,887,400                | 14.45%          |
| Other General Administration (111)                             | 3,580,900                   | 3,647,800                   | 0                            | 3,647,800                 | 1.87%           |
| County Attorney                                                | 3,016,800                   | 3,045,400                   | 0                            | 3,045,400                 | 0.95%           |
| <b>Total Board of County Commissioners</b>                     | <b>19,208,800</b>           | <b>20,969,800</b>           | <b>0</b>                     | <b>20,969,800</b>         | <b>9.17%</b>    |
| <b>County Manager's Agency:</b>                                |                             |                             |                              |                           |                 |
| <b>Operations (Gen Fd &amp; MSTD Gen Fd):</b>                  |                             |                             |                              |                           |                 |
| Management Offices Operations                                  | 5,580,900                   | 7,062,400                   | 0                            | 7,062,400                 | 26.55%          |
| Administrative Services General Fund Operations                | 47,253,600                  | 56,682,100                  | 0                            | 56,682,100                | 19.95%          |
| Growth Management                                              | 45,315,800                  | 47,005,100                  | 0                            | 47,005,100                | 3.73%           |
| Public Services Operations                                     | 62,077,800                  | 62,048,700                  | 0                            | 62,048,700                | (0.05%)         |
| Public Utilities                                               | 8,339,300                   | 17,391,800                  | 0                            | 17,391,800                | 108.55%         |
| Operations sub-total                                           | 168,567,400                 | 190,190,100                 | 0                            | 190,190,100               | 12.83%          |
| <b>Revenue Centric Operations:</b>                             |                             |                             |                              |                           |                 |
| Management Offices (TDC, Pelican Bay, CRA, Sports Com          | 58,295,300                  | 55,035,700                  | 0                            | 55,035,700                | (5.59%)         |
| Administrative Services (Internal Services - IT, Fleet, Risk M | 159,869,700                 | 157,014,100                 | 692,700                      | 157,706,800               | (1.35%)         |
| Administrative Services (Fire Districts, Trust Funds)          | 3,183,400                   | 3,593,600                   | 0                            | 3,593,600                 | 12.89%          |
| Growth Mgt (ComDv, PlanSrv, UtiReg, TDC-Bch, Airport)          | 58,562,000                  | 68,447,700                  | 0                            | 68,447,700                | 16.88%          |
| Growth Mgt Improvement Districts (MSTU/BU; Pollution Ctr       | 7,986,900                   | 8,401,000                   | 0                            | 8,401,000                 | 5.18%           |
| Public Services (TDC-Mus/Pks, Conserv. Collier, Trust Fds      | 51,190,200                  | 83,075,700                  | 0                            | 83,075,700                | 62.29%          |
| Public Utilities                                               | 293,804,900                 | 284,816,300                 | 55,200                       | 284,871,500               | (3.04%)         |
| Revenue Centric Operations sub-total                           | 632,892,400                 | 660,384,100                 | 747,900                      | 661,132,000               | 4.46%           |
| <b>Total County Manager Operations</b>                         | <b>801,459,800</b>          | <b>850,574,200</b>          | <b>747,900</b>               | <b>851,322,100</b>        | <b>6.22%</b>    |
| <b>Courts &amp; Related Agencies</b>                           | <b>5,640,300</b>            | <b>5,704,500</b>            | <b>0</b>                     | <b>5,704,500</b>          | <b>1.14%</b>    |
| <b>Constitutional Officers:</b>                                |                             |                             |                              |                           |                 |
| Property Appraiser                                             | 8,763,900                   | 9,072,900                   | 0                            | 9,072,900                 | 3.53%           |
| Supervisor of Elections                                        | 4,168,500                   | 4,251,000                   | 56,100                       | 4,307,100                 | 3.32%           |
| Clerk of Courts - Fee Support Operations                       | 3,210,700                   | 4,114,100                   | 0                            | 4,114,100                 | 28.14%          |
| Clerk of Courts - General Fund Support                         | 8,565,900                   | 8,608,700                   | 756,500                      | 9,365,200                 | 9.33%           |
| Sheriff                                                        | 212,075,700                 | 218,560,200                 | 3,000,000                    | 221,560,200               | 4.47%           |
| Tax Collector                                                  | 30,663,000                  | 26,008,200                  | 201,100                      | 26,209,300                | (14.52%)        |
| Paid by Board - Constitutional Officers                        | 5,092,500                   | 5,108,800                   | 0                            | 5,108,800                 | 0.32%           |
| <b>Total Constitutional Officers</b>                           | <b>272,540,200</b>          | <b>275,723,900</b>          | <b>4,013,700</b>             | <b>279,737,600</b>        | <b>2.64%</b>    |
| <b>Grand Total Operating</b>                                   | <b>1,098,849,100</b>        | <b>1,152,972,400</b>        | <b>4,761,600</b>             | <b>1,157,734,000</b>      | <b>5.36%</b>    |
| <b><u>Debt Service</u></b>                                     |                             |                             |                              |                           |                 |
|                                                                | <b>FY 20/21<br/>Total</b>   | <b>FY 21/22<br/>Current</b> | <b>FY 21/22<br/>Expanded</b> | <b>FY 21/22<br/>Total</b> | <b>% Change</b> |
| General Governmental Debt Service                              | 48,517,500                  | 48,359,700                  | 0                            | 48,359,700                | (0.33%)         |
| Public Utilities Debt Service                                  | 43,233,000                  | 57,714,800                  | 0                            | 57,714,800                | 33.50%          |
| <b>Grand Total Debt Service</b>                                | <b>91,750,500</b>           | <b>106,074,500</b>          | <b>0</b>                     | <b>106,074,500</b>        | <b>15.61%</b>   |
| <b><u>Capital Budget</u></b>                                   |                             |                             |                              |                           |                 |
|                                                                | <b>FY 20/21<br/>Total</b>   | <b>FY 21/22<br/>Current</b> | <b>FY 21/22<br/>Expanded</b> | <b>FY 21/22<br/>Total</b> | <b>% Change</b> |
| <b>County Manager's Agency:</b>                                |                             |                             |                              |                           |                 |
| Management Offices                                             | 171,120,100                 | 259,313,600                 | 0                            | 259,313,600               | 51.54%          |
| Administrative Services Capital Projects                       | 1,547,400                   | 3,899,600                   | 0                            | 3,899,600                 | 152.01%         |
| Public Services Capital Projects                               | 38,119,500                  | 42,028,400                  | 0                            | 42,028,400                | 10.25%          |
| Growth Management Capital                                      | 195,320,000                 | 248,275,600                 | 0                            | 248,275,600               | 27.11%          |
| Public Utilities Capital Projects                              | 150,783,100                 | 129,611,300                 | 0                            | 129,611,300               | (14.04%)        |
| <b>Total County Manager Capital Projects</b>                   | <b>556,890,100</b>          | <b>683,128,500</b>          | <b>0</b>                     | <b>683,128,500</b>        | <b>22.67%</b>   |
| <b>Courts &amp; Related Agencies Capital Projects</b>          | <b>5,453,700</b>            | <b>2,908,000</b>            | <b>0</b>                     | <b>2,908,000</b>          | <b>(46.68%)</b> |
| <b>Constitutional Officers:</b>                                |                             |                             |                              |                           |                 |
| Supervisor of Elections Capital Projects                       | 475,000                     | 0                           | 0                            | 0                         | (100.00%)       |
| Clerk of Courts Capital Projects                               | 1,800,000                   | 735,000                     | 0                            | 735,000                   | (59.17%)        |
| Sheriff Capital Projects                                       | 8,375,300                   | 19,380,700                  | 0                            | 19,380,700                | 131.40%         |
| <b>Total Constitutional Officers Capital Projects</b>          | <b>10,650,300</b>           | <b>20,115,700</b>           | <b>0</b>                     | <b>20,115,700</b>         | <b>88.87%</b>   |
| <b>Grand Total Capital Budgets</b>                             | <b>572,994,100</b>          | <b>706,152,200</b>          | <b>0</b>                     | <b>706,152,200</b>        | <b>23.24%</b>   |
| <b>General Funds (001 &amp; 111) Transfers &amp; Reserves</b>  | <b>440,832,000</b>          | <b>477,835,800</b>          | <b>0</b>                     | <b>477,835,800</b>        | <b>8.39%</b>    |
| <b>Total Gross County Budget</b>                               | <b>2,204,425,700</b>        | <b>2,443,034,900</b>        | <b>4,761,600</b>             | <b>2,447,796,500</b>      | <b>11.04%</b>   |
| <b>Less: Interfund Transfers</b>                               | <b>652,082,400</b>          | <b>689,532,300</b>          | <b>4,013,700</b>             | <b>693,546,000</b>        | <b>6.36%</b>    |
| <b>Total Net County Budget</b>                                 | <b>1,552,343,300</b>        | <b>1,753,502,600</b>        | <b>747,900</b>               | <b>1,754,250,500</b>      | <b>13.01%</b>   |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Collier County FY 2022 Budget Summary**

| Revenues                                    | FY 20/21<br>Adopted  | FY 21/22<br>Current  | FY 21/22<br>Expanded | FY 21/22<br>Total    | % Change      |
|---------------------------------------------|----------------------|----------------------|----------------------|----------------------|---------------|
| Property Taxes                              | 414,213,500          | 465,187,000          | 0                    | 465,187,000          | 12.31%        |
| Gas & Sales Tax                             | 60,800,000           | 63,500,000           | 0                    | 63,500,000           | 4.44%         |
| Local Option Infrastructure Sales Tax       | 86,591,800           | 87,538,400           | 0                    | 87,538,400           | 1.09%         |
| Permits, Fines & Assessments                | 61,816,000           | 70,291,200           | 0                    | 70,291,200           | 13.71%        |
| Intergovernmental                           | 19,070,900           | 17,200,900           | 0                    | 17,200,900           | (9.81%)       |
| Service Charges                             | 282,534,500          | 293,139,300          | 0                    | 293,139,300          | 3.75%         |
| Impact Fees                                 | 43,343,000           | 49,363,000           | 0                    | 49,363,000           | 13.89%        |
| Interest/Misc                               | 32,580,600           | 13,056,700           | 0                    | 13,056,700           | (59.92%)      |
| Loan Proceeds                               | 0                    | 10,000,000           | 0                    | 10,000,000           | N/A           |
| Carry Forward                               | 600,189,400          | 736,473,800          | 747,900              | 737,221,700          | 22.83%        |
| Internals                                   | 107,448,300          | 109,198,800          | 0                    | 109,198,800          | 1.63%         |
| Transfers                                   | 544,634,100          | 580,333,500          | 4,013,700            | 584,347,200          | 7.29%         |
| Less 5% Required by Law                     | (48,796,400)         | (52,247,700)         | 0                    | (52,247,700)         | 7.07%         |
| <b>Total Gross County Budget - Revenues</b> | <b>2,204,425,700</b> | <b>2,443,034,900</b> | <b>4,761,600</b>     | <b>2,447,796,500</b> | <b>11.04%</b> |
| Less Interfund Transfers                    | 652,082,400          | 689,532,300          | 4,013,700            | 693,546,000          | 6.36%         |
| <b>Total Net County Budget</b>              | <b>1,552,343,300</b> | <b>1,753,502,600</b> | <b>747,900</b>       | <b>1,754,250,500</b> | <b>13.01%</b> |

**FY 2022 Full Time Equivalent (FTE) Count Summary**

| Division                                      | FY 09<br>(prior to reorg)<br>Authorized | FY 20/21<br>(Funded)<br>Adopted | FY 20/21<br>(Funded)<br>Forecast | FY 21/22<br>(Funded)<br>Current | FY 21/22<br>(Funded)<br>Expanded | FY 21/22<br>(Funded)<br>Total | % Change     |
|-----------------------------------------------|-----------------------------------------|---------------------------------|----------------------------------|---------------------------------|----------------------------------|-------------------------------|--------------|
| <b>BCC</b>                                    | <b>11.00</b>                            | <b>10.00</b>                    | <b>10.00</b>                     | <b>10.00</b>                    | <b>-</b>                         | <b>10.00</b>                  | <b>0.00%</b> |
| County Attorney                               | 34.00                                   | 18.00                           | 18.00                            | 18.00                           | -                                | 18.00                         | 0.00%        |
| <b>Total BCC</b>                              | <b>45.00</b>                            | <b>28.00</b>                    | <b>28.00</b>                     | <b>28.00</b>                    | <b>-</b>                         | <b>28.00</b>                  | <b>0.00%</b> |
| Management Offices                            | 300.60                                  | 87.50                           | 89.50                            | 89.50                           | -                                | 89.50                         | 2.29%        |
| Administrative Services                       | 193.25                                  | 364.75                          | 362.75                           | 362.75                          | -                                | 362.75                        | (0.55%)      |
| Public Services                               | 470.40                                  | 447.30                          | 446.05                           | 445.05                          | -                                | 445.05                        | (0.50%)      |
| Public Utilities                              | 406.50                                  | 548.00                          | 590.00                           | 591.00                          | 1.00                             | 592.00                        | 8.03%        |
| Growth Management                             | 583.00                                  | 557.00                          | 560.00                           | 560.00                          | -                                | 560.00                        | 0.54%        |
| <b>Total County Manager Agency</b>            | <b>1,953.75</b>                         | <b>2,004.55</b>                 | <b>2,048.30</b>                  | <b>2,048.30</b>                 | <b>1.00</b>                      | <b>2,049.30</b>               | <b>2.23%</b> |
| <b>Courts &amp; Related Agencies</b>          | <b>38.60</b>                            | <b>35.00</b>                    | <b>35.00</b>                     | <b>35.00</b>                    | <b>-</b>                         | <b>35.00</b>                  | <b>0.00%</b> |
| <b>Constitutional Officers:</b>               |                                         |                                 |                                  |                                 |                                  |                               |              |
| Property Appraiser                            | 60.00                                   | 64.00                           | 64.00                            | 64.00                           | -                                | 64.00                         | 0.00%        |
| Supervisor of Elections                       | 22.00                                   | 23.00                           | 23.00                            | 23.00                           | 1.00                             | 24.00                         | 4.35%        |
| Clerk (Non-State Funded)                      | 95.23                                   | 102.56                          | 108.76                           | 108.76                          | 6.00                             | 114.76                        | 11.90%       |
| Sheriff                                       | 1,369.25                                | 1,417.00                        | 1,417.00                         | 1,417.00                        | 10.00                            | 1,427.00                      | 0.71%        |
| Tax Collector                                 | 158.00                                  | 161.00                          | 161.00                           | 161.00                          | 6.00                             | 167.00                        | 3.73%        |
| <b>Total Constitutional Officers</b>          | <b>1,704.48</b>                         | <b>1,767.56</b>                 | <b>1,773.76</b>                  | <b>1,773.76</b>                 | <b>23.00</b>                     | <b>1,796.76</b>               | <b>1.65%</b> |
| <b>Total of Permanent FTE</b>                 | <b>3,741.83</b>                         | <b>3,835.11</b>                 | <b>3,885.06</b>                  | <b>3,885.06</b>                 | <b>24.00</b>                     | <b>3,909.06</b>               | <b>1.93%</b> |
| Grant Funded-MPO                              | 5.00                                    | 5.00                            | 5.00                             | 5.00                            | -                                | 5.00                          | 0.00%        |
| Grant Funded Positions-Housing Grant          | 8.05                                    | 12.00                           | 16.00                            | 16.00                           | -                                | 16.00                         | 33.33%       |
| Grant Funded Positions-Human Serv             | 2.15                                    | 20.30                           | 19.80                            | 19.80                           | -                                | 19.80                         | (2.46%)      |
| Grant Funded Positions-Sheriff                | 10.00                                   | 9.00                            | 13.00                            | 13.00                           | -                                | 13.00                         | 44.44%       |
| Clerk (State Funded)                          | 166.77                                  | 97.44                           | 93.24                            | 93.24                           | -                                | 93.24                         | (4.31%)      |
| <b>Total Grant and State Funded Positions</b> | <b>191.97</b>                           | <b>143.74</b>                   | <b>147.04</b>                    | <b>147.04</b>                   | <b>-</b>                         | <b>147.04</b>                 | <b>2.30%</b> |
| <b>Grand Total</b>                            | <b>3,933.80</b>                         | <b>3,978.85</b>                 | <b>4,032.10</b>                  | <b>4,032.10</b>                 | <b>24.00</b>                     | <b>4,056.10</b>               | <b>1.94%</b> |
| Total excluding Clerk's State Funded Po:      | 3,767.03                                | 3,881.41                        | 3,938.86                         | 3,938.86                        | 24.00                            | 3,962.86                      |              |
| <b>Clerk Position Reconciliation</b>          |                                         |                                 |                                  |                                 |                                  |                               |              |
| Clerk (County Funded)                         | 95.23                                   | 102.56                          | 108.76                           | 108.76                          | 6.00                             | 114.76                        | 11.90%       |
| Clerk (State Funded)                          | 166.77                                  | 97.44                           | 93.24                            | 93.24                           | -                                | 93.24                         | (4.31%)      |
| <b>Total Clerk Positions</b>                  | <b>262.00</b>                           | <b>200.00</b>                   | <b>202.00</b>                    | <b>202.00</b>                   | <b>6.00</b>                      | <b>208.00</b>                 | <b>4.00%</b> |
| <b>Sheriff Position Reconciliation</b>        |                                         |                                 |                                  |                                 |                                  |                               |              |
| Law Enforcement                               | 976.00                                  | 1,020.00                        | 1,020.00                         | 1,020.00                        | 10.00                            | 1,030.00                      | 0.98%        |
| Detention/Corrections                         | 346.25                                  | 348.50                          | 348.50                           | 348.50                          | -                                | 348.50                        | 0.00%        |
| Judicial (Bailiffs)                           | 42.00                                   | 41.50                           | 41.50                            | 41.50                           | -                                | 41.50                         | 0.00%        |
| Sheriff Grants Fund (115)                     | 10.00                                   | 9.00                            | 13.00                            | 13.00                           | -                                | 13.00                         | 44.44%       |
| E-911 Wireless (611)                          | 5.00                                    | 7.00                            | 7.00                             | 7.00                            | -                                | 7.00                          | 0.00%        |
| Other Funding Sources                         | -                                       | -                               | -                                | -                               | -                                | -                             | N/A          |
| <b>Total Sheriff Positions</b>                | <b>1,379.25</b>                         | <b>1,426.00</b>                 | <b>1,430.00</b>                  | <b>1,430.00</b>                 | <b>10.00</b>                     | <b>1,440.00</b>               | <b>0.98%</b> |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

The following schedule provides a view of the actual financial results for FY 2020 and the Adopted Budgets for FY 2021 and FY 2022. This schedule addresses all governmental funds grouped together and as noted on the schedule, actual results are presented on a full accrual basis and the budgets are modified accrual.

**COMPARATIVE REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE  
BY FUNCTIONAL AREA FOR ALL GOVERNMENTAL FUNDS**

**FISCAL YEAR 2022**

(Amounts expressed in thousands)

|                                                            | Governmental Funds |                |                |
|------------------------------------------------------------|--------------------|----------------|----------------|
|                                                            | FY 2020 Actual     | FY 2021        | FY 2022        |
|                                                            | (Note 1)           | Adopted Budget | Adopted Budget |
| <b><u>Revenues</u></b>                                     |                    |                |                |
| Taxes                                                      | 503,593            |                |                |
| Ad Valorem Taxes                                           |                    | 414,213        | 465,187        |
| Local Option Taxes                                         |                    | 102,859        | 103,638        |
| Franchise Fees                                             |                    | 29,052         | 33,686         |
| Licenses, Permits & Impact Fees                            | 68,989             | 53,134         | 60,150         |
| Intergovernmental Revenues                                 | 96,684             | 63,043         | 64,469         |
| Charges for Services                                       | 34,959             | 50,566         | 53,176         |
| Fines & Forfeitures                                        | 2,334              | 2,237          | 2,042          |
| Interest Income                                            | 13,178             | 15,798         | 5,705          |
| Special Assessments                                        | 5,619              | 5,842          | 6,144          |
| Miscellaneous Revenues                                     | 6,799              | 17,865         | 11,091         |
| Total Revenue and Sources                                  | 732,155            | 754,609        | 805,288        |
| <b><u>Expenditures</u></b>                                 |                    |                |                |
| General Government                                         | 108,008            | 134,739        | 134,673        |
| Public Safety                                              | 219,808            | 250,214        | 269,457        |
| Physical Environment                                       | 20,986             | 45,354         | 60,001         |
| Transportation                                             | 53,316             | 107,538        | 121,268        |
| Economic Environment                                       | 9,395              | 6,264          | 5,705          |
| Human Services                                             | 20,242             | 14,996         | 15,243         |
| Culture & Recreation                                       | 46,246             | 74,381         | 79,207         |
| Debt Service                                               | 39,259             | 40,712         | 42,054         |
| Capital Outlay (Note 2)                                    | 129,056            | 0              | 0              |
| Total Expenditures                                         | 646,316            | 674,198        | 727,608        |
| Excess (deficit) of revenues over<br>(under) expenditures  | 85,839             | 80,411         | 77,680         |
| Other Financing Sources                                    | 148,165            | 370,894        | 426,963        |
| Other Financing Uses                                       | (161,271)          | (455,043)      | (497,810)      |
| Net Increase/(Decrease) in Fund<br>Balance                 | 72,733             | (3,738)        | 6,833          |
| Beginning Fund Balance 10/1                                | 705,196            | 410,743        | 547,235        |
| Actual/Recommended Ending Fund<br>Balance at 9/30 (Note 3) | 779,929            | 407,005        | 554,068        |

**Note (1):** This data comes from the Collier County Comprehensive Financial Report (CAFR) and uses accrual based accounting.

**Note (2):** As discussed in the Basis of Accounting and Budgeting section, the Finance Department maintains capital expenditures separate from the functional activities while budgeting applies the capital expenditure to the function it relates to.

**Note (3):** As discussed in the Estimated Changes in Fund Balance, Recommended Ending Fund Balance assumes all budgeted appropriations will be expended and only 95% of budgeted revenues will be received.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Summary of Budget by Fund**

| Fund Title                                 | Fund No. | FY 20/21 Adopted Budget | FY 21/22 Adopted Budget | % Budget Change |
|--------------------------------------------|----------|-------------------------|-------------------------|-----------------|
| <b>General Fund</b>                        |          |                         |                         |                 |
| General Fund                               | (001)    | 502,022,400             | 539,360,000             | 7.44%           |
| Utility Impact Fee Deferral Program        | (002)    | 43,000                  | 22,800                  | -46.98%         |
| Emergency Relief                           | (003)    | 235,200                 | 512,500                 | 117.90%         |
| Economic Development                       | (007)    | 3,018,000               | 2,403,300               | -20.37%         |
| Constitutional Officer Funds:              |          |                         |                         |                 |
| Clerk of Circuit Court                     | (011)    | 11,776,600              | 13,479,300              | 14.46%          |
| Sheriff                                    | (040)    | 206,622,700             | 215,552,800             | 4.32%           |
| Property Appraiser                         | (060)    | 8,763,900               | 9,072,900               | 3.53%           |
| Tax Collector                              | (070)    | 30,663,000              | 26,209,300              | -14.52%         |
| Supervisor of Elections                    | (080)    | 4,168,500               | 4,307,100               | 3.32%           |
| Supervisor of Elections Grants             | (081)    | 0                       | 0                       | N/A             |
| <b>Subtotal Constitutional Officers</b>    |          | <b>261,994,700</b>      | <b>268,621,400</b>      | <b>2.53%</b>    |
| <b>Special Revenue Funds</b>               |          |                         |                         |                 |
| Transportation                             | (101)    | 24,807,500              | 25,545,500              | 2.97%           |
| Stormwater Operations                      | (103)    | 8,053,300               | 8,978,700               | 11.49%          |
| Affordable Housing                         | (105)    | 117,700                 | 120,300                 | 2.21%           |
| Impact Fee Administration                  | (107)    | 1,571,400               | 1,583,200               | 0.75%           |
| Pelican Bay MSTBU                          | (109)    | 6,510,000               | 6,173,200               | -5.17%          |
| Unincorporated Areas General Fund MSTU     | (111)    | 64,066,600              | 66,732,100              | 4.16%           |
| Landscaping Projects                       | (112)    | 11,163,200              | 12,308,500              | 10.26%          |
| Community Development                      | (113)    | 33,741,100              | 35,816,600              | 6.15%           |
| Water Pollution Control                    | (114)    | 4,093,000               | 4,667,400               | 14.03%          |
| Sheriff Grants                             | (115)    | 0                       | 0                       | N/A             |
| Affordable Housing                         | (116)    | 223,400                 | 223,400                 | 0.00%           |
| Natural Resources                          | (117)    | 0                       | 0                       | N/A             |
| Parks & Rec - Sea Turtle Monitoring        | (119)    | 365,000                 | 417,400                 | 14.36%          |
| Community Development Block Grants         | (121)    | 0                       | 0                       | N/A             |
| Services for Seniors                       | (123)    | 795,700                 | 795,700                 | 0.00%           |
| Metro Planning-MPO                         | (128)    | 11,500                  | 8,900                   | -22.61%         |
| Library E-Rate Program                     | (129)    | 53,900                  | 66,200                  | 22.82%          |
| Golden Gate Community Center               | (130)    | 1,544,300               | 1,692,300               | 9.58%           |
| Planning Services                          | (131)    | 16,519,200              | 23,683,700              | 43.37%          |
| Victoria Park Drainage MSTU                | (134)    | 12,300                  | 31,100                  | 152.85%         |
| Naples Production Park Capital             | (138)    | 382,600                 | 6,200                   | -98.38%         |
| Naples Park Drainage MSTU&BU               | (139)    | 130,900                 | 139,800                 | 6.80%           |
| Naples Production Park MSTU&BU             | (141)    | 58,200                  | 58,300                  | 0.17%           |
| Pine Ridge Industrial Park MSTU&BU         | (142)    | 1,985,800               | 1,986,800               | 0.05%           |
| Vanderbilt Beach Beautification MSTU       | (143)    | 4,783,100               | 3,737,200               | -21.87%         |
| Ochopee Fire Control District MSTU         | (146)    | 2,311,400               | 2,189,700               | -5.27%          |
| Goodland/Horr's Isle Fire Control District | (149)    | 118,600                 | 141,100                 | 18.97%          |



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Summary of Budget by Fund**

| Fund Title                                | Fund No. | FY 20/21<br>Adopted<br>Budget | FY 21/22<br>Adopted<br>Budget | %<br>Budget<br>Change |
|-------------------------------------------|----------|-------------------------------|-------------------------------|-----------------------|
| <b>Special Revenue Funds (Cont'd)</b>     |          |                               |                               |                       |
| Sabal Palm Road Extension MSTU&BU         | (151)    | 81,700                        | 69,700                        | -14.69%               |
| Lely Golf Estates Beautification MSTU     | (152)    | 655,700                       | 636,300                       | -2.96%                |
| Golden Gate Beautification MSTU           | (153)    | 1,302,700                     | 1,587,600                     | 21.87%                |
| Hawksridge Stormwater System MSTU         | (154)    | 50,900                        | 63,800                        | 25.34%                |
| Radio Road Beautification MSTU            | (158)    | 657,300                       | 519,800                       | -20.92%               |
| Forest Lakes Roadway & Drainage MSTU      | (159)    | 624,100                       | 1,206,300                     | 93.29%                |
| Bayshore/Avalon Beautification MSTU Proj  | (160)    | 1,575,000                     | 904,800                       | -42.55%               |
| Immokalee Beautification MSTU             | (162)    | 1,292,200                     | 1,518,400                     | 17.51%                |
| Bayshore Beautification MSTU              | (163)    | 1,347,700                     | 1,701,400                     | 26.24%                |
| Haldeman Creek Dredging MSTU              | (164)    | 727,200                       | 856,400                       | 17.77%                |
| Rock Road MSTU                            | (165)    | 164,400                       | 112,200                       | -31.75%               |
| Radio Road East Beautification MSTU       | (166)    | 0                             | 0                             | N/A                   |
| Platt Road MSTU                           | (167)    | 0                             | 0                             | N/A                   |
| Vanderbilt Waterways MSTU                 | (168)    | 463,600                       | 570,500                       | 23.06%                |
| Teen Court                                | (171)    | 101,400                       | 69,400                        | -31.56%               |
| Conservation Collier                      | (172)    | 385,100                       | 25,182,400                    | 6439.18%              |
| Driver Education                          | (173)    | 253,400                       | 262,800                       | 3.71%                 |
| Conservation Collier Maintenance          | (174)    | 29,691,400                    | 35,862,500                    | 20.78%                |
| Court IT Fee                              | (178)    | 1,461,300                     | 1,572,100                     | 7.58%                 |
| Conservation Collier Projects             | (179)    | 3,300                         | 155,000                       | 4596.97%              |
| Domestic Animal Services Donations        | (180)    | 244,000                       | 574,100                       | 135.29%               |
| Court Maintenance Fund                    | (181)    | 5,453,700                     | 2,908,000                     | -46.68%               |
| Ave Maria Innovation Zone                 | (182)    | 432,000                       | 562,600                       | 30.23%                |
| TDC Beach Park Facilities                 | (183)    | 6,738,500                     | 1,355,100                     | -79.89%               |
| Tourism Marketing                         | (184)    | 9,553,200                     | 14,382,800                    | 50.55%                |
| TDC Engineering                           | (185)    | 1,078,200                     | 1,156,200                     | 7.23%                 |
| Immokalee Redevelopment CRA               | (186)    | 1,888,200                     | 1,004,500                     | -46.80%               |
| Bayshore/Gateway Triangle CRA             | (187)    | 9,111,900                     | 2,867,800                     | -68.53%               |
| 800 MHz Fund                              | (188)    | 1,836,600                     | 1,907,100                     | 3.84%                 |
| Miscellaneous Florida Statutes            | (190)    | 68,000                        | 72,500                        | 6.62%                 |
| Public Guardianship                       | (192)    | 193,000                       | 193,000                       | 0.00%                 |
| Tourist Development (Non-County) Museums  | (193)    | 1,198,100                     | 1,675,700                     | 39.86%                |
| Tourist Development                       | (194)    | 1,705,000                     | 1,812,500                     | 6.30%                 |
| Tourist Development Beaches Renourishment | (195)    | 56,485,100                    | 56,658,400                    | 0.31%                 |
| Tourist Development Promotion Reserve     | (196)    | 1,186,900                     | 2,002,500                     | 68.72%                |
| Museum                                    | (198)    | 2,334,700                     | 3,061,300                     | 31.12%                |
| E-911 Emergency Phone System              | (199)    | 36,000                        | 35,300                        | -1.94%                |
| Confiscated Property Trust.               | (602)    | 97,300                        | 524,500                       | 439.05%               |
| Crime Prevention                          | (603)    | 602,900                       | 739,500                       | 22.66%                |
| University Extension                      | (604)    | 66,300                        | 37,300                        | -43.74%               |
| GAC Land Trust                            | (605)    | 708,000                       | 708,600                       | 0.08%                 |
| Parks and Recreation Donations            | (607)    | 39,700                        | 49,200                        | 23.93%                |
| Law Enforcement Trust                     | (608)    | 221,000                       | 322,900                       | 46.11%                |
| Domestic Violence Trust                   | (609)    | 465,800                       | 474,900                       | 1.95%                 |
| Animal Control Trust                      | (610)    | 379,500                       | 287,400                       | -24.27%               |
| Combined E-911                            | (611)    | 3,338,200                     | 3,209,600                     | -3.85%                |
| Library Trust Fund                        | (612)    | 206,200                       | 301,300                       | 46.12%                |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Summary of Budget by Fund**

| Fund Title                                   | Fund No. | FY 20/21<br>Adopted<br>Budget | FY 21/22<br>Adopted<br>Budget | %<br>Budget<br>Change |
|----------------------------------------------|----------|-------------------------------|-------------------------------|-----------------------|
| <b>Special Revenue Funds (Cont'd)</b>        |          |                               |                               |                       |
| Drug Abuse Trust                             | (616)    | 4,400                         | 4,500                         | 2.27%                 |
| Juvenile Cyber Safety                        | (618)    | 3,000                         | 2,500                         | -16.67%               |
| Freedom Memorial                             | (620)    | 6,100                         | 19,000                        | 211.48%               |
| Law Library                                  | (640)    | 89,500                        | 92,500                        | 3.35%                 |
| Legal Aid Society                            | (652)    | 193,000                       | 193,000                       | 0.00%                 |
| Office of Utility Regulation                 | (669)    | 1,416,000                     | 1,365,900                     | -3.54%                |
| Court Administration                         | (681)    | 2,989,700                     | 2,969,400                     | -0.68%                |
| Specialized Grants                           | (701)    | 0                             | 0                             | N/A                   |
| Administrative Services Grants               | (703)    | 0                             | 0                             | N/A                   |
| Administrative Services Grants Match         | (704)    | 0                             | 0                             | N/A                   |
| Housing Grants                               | (705)    | 0                             | 0                             | N/A                   |
| Housing Grants Match                         | (706)    | 15,400                        | 16,400                        | 6.49%                 |
| Human Services Grants                        | (707)    | 225,000                       | 95,000                        | -57.78%               |
| Human Services Grant Match                   | (708)    | 12,200                        | 12,200                        | 0.00%                 |
| Public Services Grants                       | (709)    | 0                             | 0                             | N/A                   |
| Public Services Grant Match                  | (710)    | 0                             | 0                             | N/A                   |
| Transportation Grants                        | (711)    | 0                             | 0                             | N/A                   |
| Transportation Grant Match                   | (712)    | 0                             | 0                             | N/A                   |
| County Manager Grants                        | (713)    | 0                             | 0                             | N/A                   |
| Immokalee CRA Grants                         | (715)    | 0                             | 0                             | N/A                   |
| Immokalee CRA Grant Match                    | (716)    | 100,000                       | 0                             | -100.00%              |
| Bayshore CRA Grants                          | (717)    | 0                             | 0                             | N/A                   |
| Bayshore CRA Grant Match                     | (718)    | 0                             | 0                             | N/A                   |
| Justice Federal Equitable Sharing            | (721)    | 191,500                       | 196,600                       | 2.66%                 |
| Treasury Federal Equitable Sharing           | (722)    | 497,300                       | 501,600                       | 0.86%                 |
| FEMA Events - Grant                          | (727)    | 0                             | 1,000,000                     | N/A                   |
| Deepwater Horizon Oil Spill Settlement       | (757)    | 2,119,600                     | 2,130,500                     | 0.51%                 |
| Tourist Development Capital Projects         | (758)    | 4,665,000                     | 6,634,300                     | 42.21%                |
| Amateur Sports Complex                       | (759)    | 6,084,200                     | 5,508,700                     | -9.46%                |
| Collier County Lighting                      | (760)    | 1,273,200                     | 1,447,600                     | 13.70%                |
| Pelican Bay Lighting                         | (778)    | 2,629,800                     | 1,013,100                     | -61.48%               |
| Golden Gate City Economic Develop Zone       | (782)    | 2,288,000                     | 4,031,100                     | 76.18%                |
| I-75 & Collier Blvd Innovation Zone          | (783)    | 596,200                       | 916,000                       | 53.64%                |
| Immokalee CRA Capital                        | (786)    | 0                             | 103,600                       | N/A                   |
| Bayshore CRA Project Fund                    | (787)    | 3,200,000                     | 1,740,500                     | -45.61%               |
| SHIP Grants                                  | (791)    | 0                             | 0                             | N/A                   |
| <b>Subtotal Special Revenue Funds</b>        |          | <b>358,525,200</b>            | <b>398,833,300</b>            | <b>11.24%</b>         |
| <b>Debt Service Funds</b>                    |          |                               |                               |                       |
| Gas Tax Rev Refunding Bds, 2003/12 & 2005/14 | (212)    | 14,187,600                    | 14,275,500                    | 0.62%                 |
| Golden Gate Golf Course SO Bond, 2019        | (246)    | 772,900                       | 772,900                       | 0.00%                 |
| Euclid and Lakeland                          | (253)    | 97,300                        | 97,500                        | 0.21%                 |
| Forest Lakes Limited G.O. Bonds, 2007        | (259)    | 1,136,500                     | 0                             | -100.00%              |
| Tourist Develop Tax Revenue Bond, 2018       | (270)    | 6,645,800                     | 6,172,000                     | -7.13%                |
| Bayshore CRA Taxable Note, Series 2017       | (287)    | 3,814,000                     | 0                             | -100.00%              |
| Special Obligation Bonds                     | (298)    | 19,628,500                    | 25,387,500                    | 29.34%                |
| Commercial Paper Program                     | (299)    | 803,500                       | 216,500                       | -73.06%               |
| <b>Subtotal Debt Service Funds</b>           |          | <b>47,086,100</b>             | <b>46,921,900</b>             | <b>-0.35%</b>         |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Summary of Budget by Fund**

| Fund Title                                    | Fund No. | FY 20/21 Adopted Budget | FY 21/22 Adopted Budget | % Budget Change |
|-----------------------------------------------|----------|-------------------------|-------------------------|-----------------|
| <b>Capital Projects Funds</b>                 |          |                         |                         |                 |
| County-Wide Capital Projects                  | (301)    | 26,709,600              | 44,921,700              | 68.19%          |
| Boater Improvement Capital Improvement        | (303)    | 737,600                 | 541,000                 | -26.65%         |
| ATV Settlement                                | (305)    | 3,122,200               | 3,129,000               | 0.22%           |
| Parks Capital Improvements                    | (306)    | 5,039,100               | 7,401,300               | 46.88%          |
| Park CIP Bond                                 | (308)    | 0                       | 10,165,200              | N/A             |
| Growth Management Capital                     | (309)    | 5,066,400               | 1,951,300               | -61.49%         |
| Growth Management Transportation Capital      | (310)    | 25,587,500              | 23,735,600              | -7.24%          |
| Road Construction                             | (313)    | 28,348,000              | 21,216,000              | -25.16%         |
| Museum Capital                                | (314)    | 4,000                   | 609,100                 | 15127.50%       |
| Infrastructure Sales Tax (1 Penny) Capital    | (318)    | 151,287,000             | 213,386,500             | 41.05%          |
| Clam Bay Restoration                          | (320)    | 193,400                 | 234,700                 | 21.35%          |
| Pelican Bay Irrigation/Landscaping            | (322)    | 4,767,300               | 5,094,300               | 6.86%           |
| Pelican Bay Commercial Paper Capital          | (323)    | 0                       | 10,000,000              | N/A             |
| Stormwater Capital Improvement Projects       | (325)    | 11,004,500              | 7,406,300               | -32.70%         |
| Stormwater CIP Bond                           | (327)    | 0                       | 54,216,000              | N/A             |
| Road Impact District 1, N Naples              | (331)    | 14,900,600              | 10,887,100              | -26.94%         |
| Road Impact District 2, E Naples & GG City    | (333)    | 8,501,300               | 13,893,100              | 63.42%          |
| Road Impact District 3, City of Naples        | (334)    | 1,142,500               | 927,100                 | -18.85%         |
| Road Impact District 4, S County & Marco      | (336)    | 11,011,000              | 19,410,400              | 76.28%          |
| Road Impact District 6, Golden Gate Estates   | (338)    | 14,641,600              | 16,230,800              | 10.85%          |
| Road Impact District 5, Immokalee Area        | (339)    | 4,546,200               | 7,598,200               | 67.13%          |
| Road Assessment Receivable                    | (341)    | 476,500                 | 478,500                 | 0.42%           |
| Regional Park Impact Fee - Incorporated Areas | (345)    | 671,700                 | 1,150,300               | 71.25%          |
| Community & Regional Park Impact Fee          | (346)    | 19,150,700              | 15,176,300              | -20.75%         |
| Emergency Medical Services (EMS) Impact Fee   | (350)    | 1,535,400               | 1,762,000               | 14.76%          |
| Library Impact Fee                            | (355)    | 1,555,700               | 1,801,100               | 15.77%          |
| Amateur Sport Complex                         | (370)    | 1,024,700               | 6,096,100               | 494.92%         |
| Ochopee Fire Impact Fees                      | (372)    | 12,000                  | 32,600                  | 171.67%         |
| Correctional Facilities Impact Fees           | (381)    | 3,315,700               | 3,635,500               | 9.65%           |
| Law Enforcement Impact Fees                   | (385)    | 3,059,600               | 3,955,200               | 29.27%          |
| General Government Building Impact Fee        | (390)    | 8,605,200               | 8,523,100               | -0.95%          |
| <b>Subtotal Capital Funds</b>                 |          | <b>356,017,000</b>      | <b>515,565,400</b>      | <b>44.81%</b>   |
| <b>Enterprise Funds</b>                       |          |                         |                         |                 |
| County Water/Sewer District Operating         | (408)    | 201,604,300             | 206,110,500             | 2.24%           |
| County Water/Sewer Motor Pool Capital         | (409)    | 6,495,400               | 7,013,500               | 7.98%           |
| County Water/Sewer Debt Service               | (410)    | 43,233,000              | 57,714,800              | 33.50%          |
| County Water Impact Fees                      | (411)    | 19,005,200              | 15,396,700              | -18.99%         |
| County Water Capital Projects                 | (412)    | 34,333,100              | 32,720,000              | -4.70%          |
| County Sewer Impact Fees                      | (413)    | 15,796,100              | 16,721,400              | 5.86%           |
| County Sewer Capital Projects                 | (414)    | 41,342,300              | 29,196,300              | -29.38%         |
| County Water Sewer Bond Proceeds              | (415)    | 4,417,200               | 3,730,300               | -15.55%         |
| County Water/Sewer Grants                     | (416)    | 0                       | 0                       | N/A             |
| County Water/Sewer Grant Match                | (417)    | 0                       | 0                       | N/A             |
| Public Utilities Special Assessments          | (418)    | 76,200                  | 69,300                  | -9.06%          |



**Collier County Government**  
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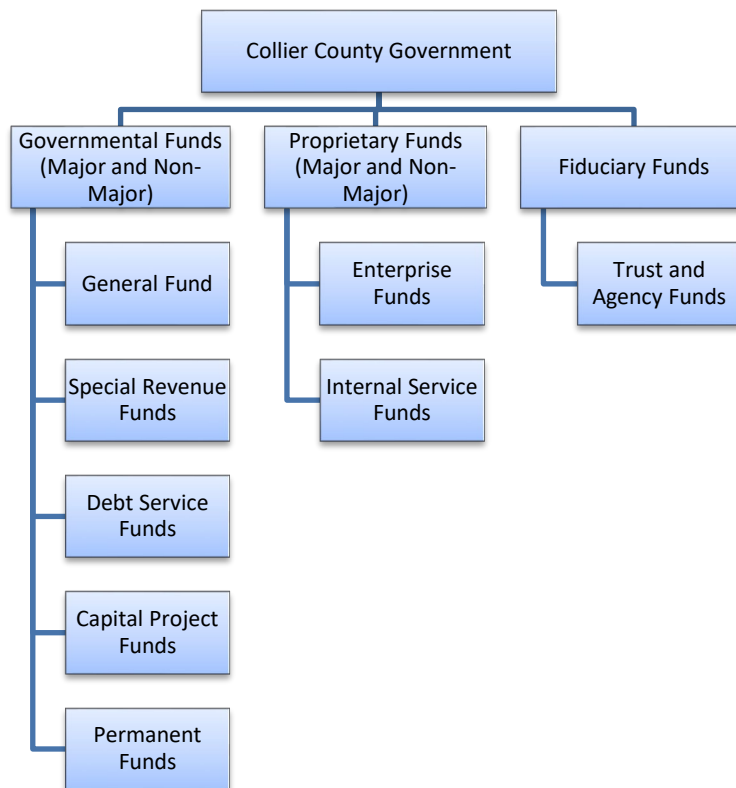
**Summary of Budget by Fund**

| Fund Title                                | Fund No. | FY 20/21<br>Adopted<br>Budget | FY 21/22<br>Adopted<br>Budget | %<br>Budget<br>Change |
|-------------------------------------------|----------|-------------------------------|-------------------------------|-----------------------|
| <b>Enterprise Funds (Cont'd)</b>          |          |                               |                               |                       |
| Collier Area Transit (CAT) Grants         | (424)    | 0                             | 0                             | N/A                   |
| Collier Area Transit (CAT) Grant Match    | (425)    | 0                             | 75,500                        | N/A                   |
| Collier Area Transit (CAT) Enhancements   | (426)    | 3,452,500                     | 3,490,100                     | 1.09%                 |
| Transportation Disadvantaged              | (427)    | 3,687,300                     | 3,572,200                     | -3.12%                |
| Transportation Disadvantaged Grant        | (428)    | 0                             | 0                             | N/A                   |
| Transportation Disadvantaged Grant Match  | (429)    | 102,200                       | 86,900                        | -14.97%               |
| Solid Waste Disposal                      | (470)    | 30,893,700                    | 33,019,600                    | 6.88%                 |
| Landfill Closure & Debris Mission Reserve | (471)    | 11,299,700                    | 9,028,400                     | -20.10%               |
| Solid Waste Motor Pool Capital            | (472)    | 1,023,600                     | 1,123,300                     | 9.74%                 |
| Mandatory Collection                      | (473)    | 40,978,000                    | 35,912,900                    | -12.36%               |
| Solid Waste Capital Projects              | (474)    | 15,275,000                    | 12,084,200                    | -20.89%               |
| Solid Waste Grants                        | (475)    | 0                             | 0                             | N/A                   |
| Emergency Medical Services (EMS)          | (490)    | 36,117,300                    | 45,352,700                    | 25.57%                |
| EMS Motor Pool and Capital                | (491)    | 4,971,100                     | 7,517,500                     | 51.22%                |
| EMS Project & First Responder             | (492)    | 0                             | 0                             | N/A                   |
| EMS Grant                                 | (493)    | 0                             | 0                             | N/A                   |
| EMS Grant Match                           | (494)    | 500,000                       | 1,000,000                     | 100.00%               |
| Airport Authority Operations              | (495)    | 5,807,500                     | 6,425,300                     | 10.64%                |
| Airport Authority Capital                 | (496)    | 2,226,500                     | 804,300                       | -63.88%               |
| Airport Authority Grant                   | (498)    | 0                             | 0                             | N/A                   |
| Airport Authority Grant Match             | (499)    | 0                             | 0                             | N/A                   |
| <b>Subtotal Enterprise Funds</b>          |          | <b>522,637,200</b>            | <b>528,165,700</b>            | <b>1.06%</b>          |
| <b>Internal Service Funds</b>             |          |                               |                               |                       |
| Information Technology                    | (505)    | 11,787,700                    | 10,570,100                    | -10.33%               |
| Information Technology Capital            | (506)    | 5,467,900                     | 4,585,300                     | -16.14%               |
| Property & Casualty                       | (516)    | 15,496,700                    | 12,853,600                    | -17.06%               |
| Group Health                              | (517)    | 86,252,200                    | 81,457,800                    | -5.56%                |
| Workers Compensation                      | (518)    | 4,874,000                     | 5,560,500                     | 14.08%                |
| Fleet Management                          | (521)    | 10,615,600                    | 11,964,900                    | 12.71%                |
| Motor Pool Capital Recovery               | (523)    | 11,048,900                    | 13,153,200                    | 19.05%                |
| <b>Subtotal Internal Service Funds</b>    |          | <b>145,543,000</b>            | <b>140,145,400</b>            | <b>-3.71%</b>         |
| <b>Permanent &amp; Agency Funds</b>       |          |                               |                               |                       |
| Pine Ridge/ Naples Production Park, 1993  | (232)    | 1,431,400                     | 1,437,800                     | 0.45%                 |
| Pepper Ranch Conservation Bank            | (673)    | 4,018,000                     | 3,995,900                     | -0.55%                |
| Caracara Prairie Preserve                 | (674)    | 1,854,500                     | 1,811,100                     | -2.34%                |
| <b>Subtotal Permanent Funds</b>           |          | <b>7,303,900</b>              | <b>7,244,800</b>              | <b>-0.81%</b>         |
| <b>Total Budget by Fund</b>               |          | <b>2,204,425,700</b>          | <b>2,447,796,500</b>          | <b>11.04%</b>         |
| <b>Less:</b>                              |          |                               |                               |                       |
| <b>Internal Services</b>                  |          | <b>107,448,300</b>            | <b>109,198,800</b>            | <b>1.63%</b>          |
| <b>Interfund Transfers</b>                |          | <b>544,634,100</b>            | <b>584,347,200</b>            | <b>7.29%</b>          |
| <b>Net County Budget</b>                  |          | <b>1,552,343,300</b>          | <b>1,754,250,500</b>          | <b>13.01%</b>         |

## Fund Structure, Fund Balance and Description of Funds Subject to Appropriation

Fund balance (Net Position) represents the net financial resources of a fund – in other words, assets minus liabilities – in simpler terms, dollars available to spend. If some of the funds' resources are not available to spend, this would be indicated by "restricting" or "reserving" a portion of the fund balance.

The Governmental Accounting Standards Board (GASB) Statement Number 54, Fund Balance Reporting and Governmental Fund Type Definitions, has been in effect for fiscal years beginning after June 15, 2010. The objective of this statement was to improve the usefulness and understandability of governmental fund balance information. GASB 54 classification is only required for governmental funds and therefore, no presentation is made for Proprietary or Agency Funds. All funds are appropriated annually with the exception of Grant Funds, which are appropriated at the time grant awards are approved by the Board of County Commissioners. Collier County's funds can be divided into the following three categories: governmental, proprietary and fiduciary.



A further designation is made between Major and Non-Major.

### ***Major Funds and their descriptions are:***

#### ***Governmental:***

- **General Fund** is the largest operating fund of the County. It is used to account for all countywide general government activities and is supported principally by ad valorem taxes.
- **Bayshore/Gateway and Immokalee CRAs** are Community Redevelopment Agencies established for areas of the County to address specific needs of those areas. The primary revenue source is the Tax Increment Financing (TIF) revenue transferred from the General Fund.

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- **Infrastructure Sales Tax Fund** is used to account for receipt and expenditure of public infrastructure expenditures funded by the one-cent local government infrastructure surtax.

***Proprietary:***

- **Collier County Water and Sewer Fund** is used to account for the operations of the day-to-day operating functions for the County's water collection, distribution and sewer systems. Principal revenues are water and sewer user fees.
- **Solid Waste Fund** is used to account for the collection and disposal of the entire waste stream generated in Collier County. Landfill operations have been privatized through a contractual agreement with Waste Management, Inc. The principal revenue source is tipping fees.
- **Emergency Medical Services Fund** is used to account for the provision of emergency ambulance and paramedical services used throughout the County. Principal revenue sources are ad valorem taxes and ambulance user fees.

***Non-Major Funds include:***

***Governmental:***

- **Special Revenue Funds** are used to account for the proceeds of specific revenue sources that are for specified purposes or are restricted in use.
- **Debt Service Funds** are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs. A brief discussion of each bond issue, repayments pledge, and date of final maturity follows.
- **Capital Project Funds** are used to account for financial resources to be used for the acquisition or construction of major capital facilities or improvements.
- **Permanent Funds** are used to account for resources that are legally restricted.

***Proprietary:***

- **Enterprise Funds** are used to account for operations that are financed and operated in a manner similar to private business enterprise. The intent of the governing body is that all costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.
- **Internal Service Funds** are used to account for the provision of goods and services by the County departments providing services to other County operations.

***Fiduciary Funds:***

- **Trust and Agency Funds** are used to account for resources held for the benefit of parties outside of Collier County government. They are assets held in trust or for individuals, private organizations, other governmental units and/or funds to be used for special purposes.

For a complete listing of all Funds utilized by Collier County, their descriptions and the category they fall into, please see the Budget by Fund section.



## Estimated Changes in Fund Balance by Fund Type

The next several pages provide an estimate and a discussion of the budgeted fund balance for the County's Funds by fund type. Fund balances are the product of unspent amounts from prior years within a fund. Fund balances can be caused by timing issues (capital projects not completed when expected, unspent grant funds), excess planned revenues over planned expenditures, or they can be planned for, such as setting aside monies for future or contingent events. When developing a "balanced budget," available fund balances are combined with estimated revenues to comprise the total sources available to fund appropriations.

The budgeted year-end fund balance is determined by subtracting budgeted expenditures from the sum of prior year-end fund balance plus budgeted revenue. The difference is budgeted year-end fund balance. The budgeted year-end fund balance is then compared to the prior year-end budgeted fund balance to determine the change in fund balance.

The budget-based approach discussed above assumes 100% of budgeted appropriations will be expended and only 95% of budgeted revenues will be received. Collier County has a history of conservative budget management practices and, as a result, actual expenditures incurred are typically less than the amount budgeted. Similarly, actual revenue received can trend above 95% of the budgeted amount. The budget is routinely managed during the course of any fiscal year to ensure that sufficient beginning actual cash is available and sized around policy objectives.

There are two summary documents for this section. The first summary provides an overview of the changes in fund balance, including beginning fund balance, estimated revenues and other financing sources, expenditures and other financing sources/uses and then budgeted (recommended) ending fund balances for all fund types. The ending fund balances are presented by undesignated reserves, designated reserves, and cash flow reserves. Undesignated reserves are the County's reserve for contingencies. Designated reserves are made up of reserves for debt service, capital, and actuarial insurance reserves. The cash flow reserve is established to fund beginning of the year operations, as a large part of County revenues are received over the course of a multiple months after the start of each fiscal year.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**BUDGETED SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BY FUND TYPE AND FUNCTIONAL ACTIVITY AREA FOR ALL FUNDS**  
**FISCAL YEAR 2022**

(amounts expressed in thousands)

| Description                                       | MAJOR                        |                  |                 |                             | NON-MAJOR                          | Total<br>Governmental<br>Funds | All Other Funds      |                    |
|---------------------------------------------------|------------------------------|------------------|-----------------|-----------------------------|------------------------------------|--------------------------------|----------------------|--------------------|
|                                                   | General Fund<br>Grouping (1) | Immokalee<br>CRA | Bayshore<br>CRA | Infrastructure<br>Sales Tax | Other<br>Governmental<br>Funds (2) |                                | Proprietary<br>Funds | Total All<br>Funds |
| Beginning Fund Balance 10/1/21                    | 98,772                       | (101)            | (600)           | 129,655                     | 319,509                            | 547,235                        | 189,988              | 737,223            |
| <b>Budgeted Revenues:</b>                         |                              |                  |                 |                             |                                    |                                |                      |                    |
| <b>Taxes:</b>                                     |                              |                  |                 |                             |                                    |                                |                      |                    |
| Ad Valorem Taxes                                  | 373,400                      | -                | -               | -                           | 91,787                             | 465,187                        | -                    | 465,187            |
| Local Gas & Sales Taxes                           | -                            | -                | -               | 87,538                      | 16,100                             | 103,638                        | -                    | 103,638            |
| Franchise Fees                                    | -                            | -                | -               | -                           | 33,686                             | 33,686                         | 1,836                | 35,522             |
| Licenses, Permits & Impact Fees                   | 363                          | -                | -               | -                           | 59,787                             | 60,150                         | 15,650               | 75,800             |
| Intergovernmental Revenue                         | 54,199                       | -                | -               | -                           | 10,270                             | 64,469                         | 132                  | 64,601             |
| Charges for Services                              | 45,716                       | -                | -               | -                           | 7,460                              | 53,176                         | 239,963              | 293,139            |
| Fines & Forfeitures                               | 458                          | -                | -               | -                           | 1,584                              | 2,042                          | 13                   | 2,055              |
| Interest Income                                   | 1,201                        | 13               | 45              | 600                         | 3,846                              | 5,705                          | 1,847                | 7,552              |
| Special Assessment                                | -                            | -                | -               | -                           | 6,144                              | 6,144                          | 63                   | 6,207              |
| Miscellaneous Revenues                            | 9,236                        | -                | -               | -                           | 1,855                              | 11,091                         | 2,961                | 14,052             |
| Other Financing Sources                           | 227,575                      | 1,196            | 5,163           | (4,407)                     | 197,436                            | 426,963                        | 215,858              | 642,821            |
| <b>Total Revenue &amp; Sources</b>                | <b>712,148</b>               | <b>1,209</b>     | <b>5,208</b>    | <b>83,731</b>               | <b>429,955</b>                     | <b>1,232,251</b>               | <b>478,323</b>       | <b>1,710,574</b>   |
| <b>Total Revenue &amp; Beginning Balance</b>      | <b>810,920</b>               | <b>1,108</b>     | <b>4,608</b>    | <b>213,386</b>              | <b>749,464</b>                     | <b>1,779,486</b>               | <b>668,311</b>       | <b>2,447,797</b>   |
| <b>Budgeted Expenditures/Expenses:</b>            |                              |                  |                 |                             |                                    |                                |                      |                    |
| General Government                                | 100,425                      | -                | -               | -                           | 34,248                             | 134,673                        | 746                  | 135,419            |
| Public Safety                                     | 218,731                      | -                | -               | -                           | 50,726                             | 269,457                        | 41,098               | 310,555            |
| Physical Environment                              | 849                          | -                | -               | -                           | 59,152                             | 60,001                         | 231,219              | 291,220            |
| Transportation                                    | 211                          | -                | -               | -                           | 121,057                            | 121,268                        | 13,733               | 135,001            |
| Economic Environment                              | 1,739                        | 762              | 2,737           | -                           | 467                                | 5,705                          | -                    | 5,705              |
| Human Services                                    | 13,879                       | -                | -               | -                           | 1,364                              | 15,243                         | 164                  | 15,407             |
| Culture & Recreation                              | 21,284                       | -                | -               | -                           | 57,923                             | 79,207                         | 362                  | 79,569             |
| Debt Service                                      | -                            | -                | -               | -                           | 42,054                             | 42,054                         | 28,783               | 70,837             |
| Other Financing Sources/Uses                      | 386,620                      | 316              | 1,771           | -                           | 109,103                            | 497,810                        | 193,657              | 691,467            |
| <b>Total Expenditures/Expenses</b>                | <b>743,738</b>               | <b>1,078</b>     | <b>4,508</b>    | <b>-</b>                    | <b>476,094</b>                     | <b>1,225,418</b>               | <b>509,762</b>       | <b>1,735,180</b>   |
| <b>Budgeted Ending Fund Balance:</b>              |                              |                  |                 |                             |                                    |                                |                      |                    |
| Undesignated Reserves                             | 12,732                       | 30               | 100             | -                           | 72,262                             | 85,124                         | 28,571               | 113,695            |
| Designated Reserves (3)                           | (650)                        | -                | -               | 213,386                     | 191,492                            | 404,228                        | 106,426              | 510,654            |
| Cash Flow Reserves                                | 55,100                       | -                | -               | -                           | 9,616                              | 64,716                         | 23,552               | 88,268             |
| <b>Recommended Ending Fund Balance at 9/30/22</b> | <b>67,182</b>                | <b>30</b>        | <b>100</b>      | <b>213,386</b>              | <b>273,370</b>                     | <b>554,068</b>                 | <b>158,549</b>       | <b>712,617</b>     |

(1) General Fund Grouping includes the County-wide General Fund, Constitutional Officers General Funds, Affordable Housing Deferrals, Emergency Relief and Economic Development Funds.

(2) Other Non-Major Governmental Funds includes the Pine Ridge & Naples Park Agency Fund.

(3) Designated reserves include a budgeted negative reserve for payroll attrition savings. In the County-wide General Fund, the attrition reserve is the only designated reserve other than cash flow which is identified separately.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

The second summary document provides an overview of all County Funds by type with an analysis of the change in fund balance. As discussed above, the County practices conservative budget management and, in order to present a reasonable analysis, the prior and current year planned fund balances are compared.

The following chart shows the budgeted change in Fund Balance from FY 2021 to FY 2022 along with a discussion of the significant changes.

| <b>SUMMARY OF CHANGES IN BUDGETED ENDING FUND BALANCES</b> |                              |                      |                     |                                 |                                     |                                     |                          |                        |
|------------------------------------------------------------|------------------------------|----------------------|---------------------|---------------------------------|-------------------------------------|-------------------------------------|--------------------------|------------------------|
|                                                            | <b>MAJOR</b>                 |                      |                     |                                 | <b>NON-MAJOR</b>                    | <b>All Other Funds</b>              |                          |                        |
|                                                            | <b>General Fund Grouping</b> | <b>Immokalee CRA</b> | <b>Bayshore CRA</b> | <b>Infrastructure Sales Tax</b> | <b>Aggregate Governmental Funds</b> | <b>All Governmental Funds Total</b> | <b>Proprietary Funds</b> | <b>Total All Funds</b> |
| Estimated Fund Balance FY21                                | 58,859                       | 1,099                | 2,551               | 151,287                         | 193,209                             | 407,005                             | 160,989                  | 567,994                |
| Recommended Fund Balance FY22                              | 67,182                       | 30                   | 100                 | 213,386                         | 273,370                             | 554,068                             | 158,549                  | 712,617                |
| Dollar change in fund balance                              | 8,323                        | (1,069)              | (2,451)             | 62,099                          | 80,161                              | 147,063                             | (2,440)                  | 144,623                |
| % change in fund balance                                   | 14%                          | -97%                 | -96%                | 41%                             | 41%                                 | 36%                                 | -2%                      | 25%                    |

**Major Governmental Funds:** Fund balance increased by \$66.8 million or 31% and include the General Fund Grouping, Immokalee Community Redevelopment Area (CRA), Bayshore CRA and Infrastructure Sales Tax.

- **General Fund Grouping:** Fund balance increased by \$8.3 million or 14% and is attributable to an increase in the reserve for cash flow which preserves the beginning cash balance needed at the start of the fiscal year.
- **Immokalee CRA:** Fund balance decrease of \$1.1 million or 97% is attributable to decreasing the reserve for capital.
- **Bayshore CRA:** Fund balance decrease of \$2.5 million or 96% is attributable to decreasing the reserve for capital.
- **Infrastructure Sales Tax:** Fund balance increased \$62.1 million or 41% and is attributable to increasing the capital reserve. As projects are approved by the committee and contracts are awarded for the projects, the reserve will be decreased and the funds will move into the appropriate project.

**Non-Major Aggregate Governmental Funds:** Fund balance increase of \$80.2 million or 41% and this aggregate grouping includes Special Revenue, Debt Service and Capital Improvement Funds and Permanent Funds.

- **Capital Projects Funds:** Fund balance increased by \$69.1 million or 129%.
  - The reserve for capital outlay increased in Park CIP Bond Fund (308) by \$10.2 and Stormwater CIP Bond Fund (327) by \$53.2 million as bond proceeds were received in October 2020. After contracts are awarded for projects, the reserves will be decreased and funds will move into the appropriate project.
  - Pelican Bay Commercial Paper Capital Fund (323) capital outlay reserves increased \$10.0 million as a draw is budgeted in FY22. As contracts are awarded, the funds will move from reserves into a project.
- **Debt Service Funds:** Fund balance decreased by \$1.5 million or 24%. Forest Lakes General Obligation Bond Fund (259) utilized reserves to prepay the remaining balance on the bond and any remaining balance was returned to the Forest Lakes Operating Fund (159). In addition, the debt service reserve decreased in several funds.
- **Special Revenue Funds:** Fund balance increased by \$12.6 million or 10%.
  - Planning Services Fund (131) reserve for prepaid services and reserve for future improvements increased \$1.5 million and \$3.0 million respectively.
  - Conservation Collier Maintenance Fund (174) reserves increased \$9.2 million. Reserves are accumulated and set aside as dictated by Conservation Collier Ordinance for the preservation, enhancement, restoration, conservation, and maintenance of environmentally sensitive lands.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

- **Permanent Funds:** Fund balance decreased by \$0.04 million or less than 1%.

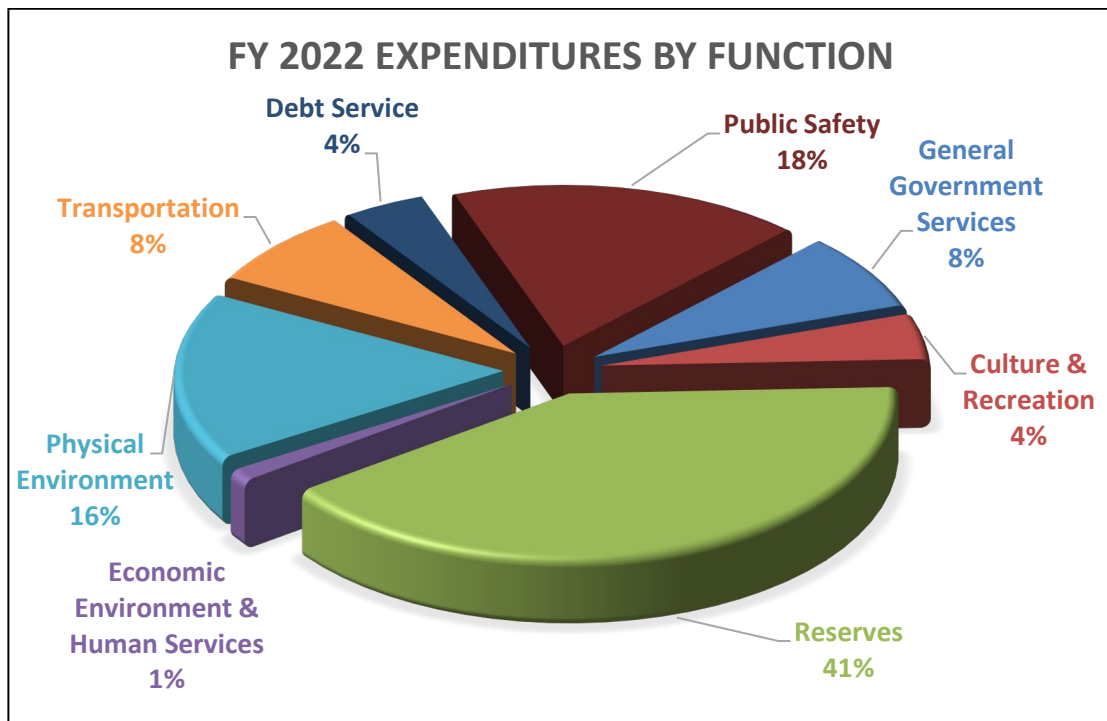
**All Other Proprietary Funds:** Fund balance decreased \$2.4 million or 2% and include an aggregate of the following with changes of note:

- **Enterprise Funds:** Fund balance increased by \$2.0 million or 2%.
  - Water/Sewer reserves decreased \$5.5 million primarily due to a decrease of 12.5 million in reserve for capital and \$1.8 million in reserve for contingencies, which was partially offset by an increase of \$8.5 million in debt service reserves.
  - Airport reserves for contingencies and capital decreased \$2.7 in order to fund capital and operating priorities.
  - EMS fund balance increased by \$3.7 million primarily due an increase in capital outlay reserves.
  - The Solid Waste Fund Series increased \$6.6 million primarily due to increases in the reserve for disaster relief (\$4.0 million) and the reserve for cash flow (\$1.6 million).
  - Mass Transit reserves remained relatively stable.
- **Internal Service Funds:** Fund balance decreased by \$4.4 million or 8%.
  - Property & Casualty, Group Health & Life, and Workers Comp Insurance funds decreased by \$4.4 million primarily due to a decrease in the reserve for health claims.

## Major Areas of Spending

The following table and graph depict the major functional areas of spending within the Collier County budget:

| <b>Functional Area</b>                | <b>FY 2022<br/>Adopted Budget</b> | <b>Percent of Total<br/>Adopted Budget</b> |
|---------------------------------------|-----------------------------------|--------------------------------------------|
| General Government Services           | \$ 133,339,400                    | 7.6%                                       |
| Public Safety                         | 310,555,200                       | 17.7%                                      |
| Physical Environment                  | 291,220,200                       | 16.6%                                      |
| Transportation                        | 135,000,400                       | 7.7%                                       |
| Economic Environment & Human Services | 21,113,800                        | 1.2%                                       |
| Culture & Recreation                  | 79,568,500                        | 4.5%                                       |
| Debt Service                          | 70,836,700                        | 4.0%                                       |
| Reserves                              | 712,616,300                       | 40.7%                                      |
| <b>Total Net Budget</b>               | <b>\$ 1,754,250,500</b>           | <b>100.0%</b>                              |



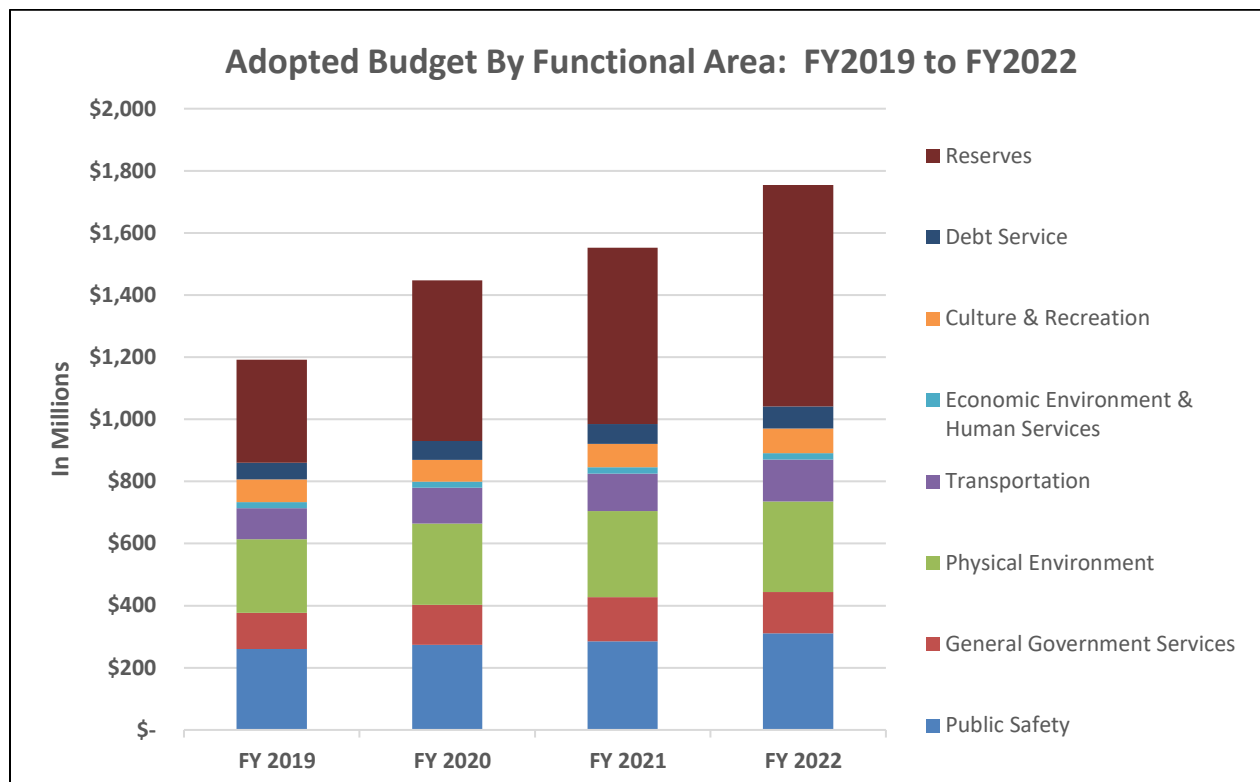
**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Summary of Adopted Revenue Sources: FY 2019 through FY 2022**

|                                      | FY 2019                 | FY 2020                 | FY 2021                 | FY 2022                 | % Change         |
|--------------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|------------------|
| <u>Description (Revenues)</u>        | <u>Adopted Budget</u>   | <u>Adopted Budget</u>   | <u>Adopted Budget</u>   | <u>Adopted Budget</u>   | <u>FY21 - 22</u> |
| Ad Valorem Taxes                     | \$ 369,366,300          | \$ 389,744,300          | \$ 414,213,500          | \$ 465,187,000          | 12.3%            |
| Local Gas & Infrastructure Sales Tax | 15,700,000              | 102,834,400             | 102,859,200             | 103,638,400             | 0.8%             |
| Permits/Fines/Assessments            | 69,897,100              | 69,105,100              | 61,816,000              | 70,291,200              | 13.7%            |
| Impact Fees                          | 40,535,000              | 44,128,000              | 43,343,000              | 49,363,000              | 13.9%            |
| Intergovernmental Revenue            | 16,776,300              | 17,045,000              | 19,070,900              | 17,200,900              | -9.8%            |
| Intergovernmental Gas & Sales Tax    | 47,475,000              | 47,732,400              | 44,532,600              | 47,400,000              | 6.4%             |
| Service Charges                      | 259,593,900             | 273,143,400             | 282,534,500             | 293,139,300             | 3.8%             |
| Debt Proceeds/Interest/Misc Revenue  | 25,023,200              | 24,164,400              | 32,580,600              | 23,056,700              | -29.2%           |
| Carry Forward                        | 388,365,300             | 526,758,700             | 600,189,400             | 737,221,700             | 22.8%            |
| 5% Revenue Reserve                   | (40,903,800)            | (47,356,500)            | (48,796,400)            | (52,247,700)            | 7.1%             |
| <b>Total Revenue Budget</b>          | <b>\$ 1,191,828,300</b> | <b>\$ 1,447,299,200</b> | <b>\$ 1,552,343,300</b> | <b>\$ 1,754,250,500</b> | <b>13.0%</b>     |

**Adopted Expense Budget by Functional Area: FY 2019 through FY 2022**

|                                | FY 2019                 | FY 2020                 | FY 2021                 | FY 2022                 | % Change         |
|--------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|------------------|
| <u>Functional Area</u>         | <u>Adopted Budget</u>   | <u>Adopted Budget</u>   | <u>Adopted Budget</u>   | <u>Adopted Budget</u>   | <u>FY21 - 22</u> |
| General Government Services    | \$ 117,075,700          | \$ 129,399,600          | \$ 141,846,500          | \$ 133,339,400          | -6.0%            |
| Public Safety                  | 260,274,900             | 273,582,400             | 285,085,700             | 310,555,200             | 8.9%             |
| Physical Environment           | 236,800,000             | 261,470,400             | 277,407,200             | 291,220,200             | 5.0%             |
| Transportation                 | 99,558,000              | 114,897,100             | 120,379,000             | 135,000,400             | 12.1%            |
| Economic Env. & Human Services | 19,810,000              | 19,733,100              | 21,364,800              | 21,113,800              | -1.2%            |
| Culture & Recreation           | 73,265,700              | 70,632,200              | 74,717,000              | 79,568,500              | 6.5%             |
| Debt Service                   | 53,835,400              | 60,717,000              | 63,548,800              | 70,836,700              | 11.5%            |
| Reserves                       | 331,208,600             | 516,867,400             | 567,994,300             | 712,616,300             | 25.5%            |
| <b>Total Net Budget</b>        | <b>\$ 1,191,828,300</b> | <b>\$ 1,447,299,200</b> | <b>\$ 1,552,343,300</b> | <b>\$ 1,754,250,500</b> | <b>13.0%</b>     |





## **General Government**

The Legislative, Executive, Financial, Administrative, Judicial and Planning branches of Collier County provide services in this functional area for the benefit of the public and the governmental body as a whole. The major areas are the Board of County Commissioners, Tax Collector, Property Appraiser, Clerk of Courts, Supervisor of Elections, County Manager, County Attorney, Judicial Branch, County Administrative Services Department, and Comprehensive Planning. General Government decreased in total appropriations primarily due to decreases in Capital funding requests by the Tax Collector for the new Heritage Bay building (most of the funding for this project was budgeted in FY 2021) and the Planning Department's building related capital projects was also lower in FY 2022. General Government represents approximately 8% of the entire County net budget.

## **Public Safety**

Collier County provides services in this functional area for the health, safety and welfare of citizens and property. The major areas included are the Sheriff's Office, the 800MHz Radio System Operations, Medical Examiner, Emergency Medical Services (EMS), Building Review/Permitting and Code Enforcement. The Public Safety budget increased 8.9% or approximately \$25.5 million. The increase is primarily due to 10 additional positions in Law Enforcement which are related to the school safety mandates, replacement of an aging helicopter, and replacement of J1-J2-J3 roofs (Sheriff's). In addition, EMS personal services increased due to amended collective bargaining agreement which is competitive with other pay plans throughout south Florida. Public Safety amounts to approximately \$311 million, consuming 18% of the FY 2022 County net budget, as this sector of spending remains a priority for Collier County.

## **Physical Environment**

Services in this functional area provide for safe, healthy and aesthetically clean living conditions through management of various elements of the environment. The Water & Wastewater Divisions, Solid Waste Division, Pollution Control Division, Stormwater Management Division, Conservation Collier, and Beach Renourishment/Pass Maintenance activities provide most of these services. The Physical Environment budget increased 5.0% or approximately \$13.8 million dollars. The increase relates primarily to the voter approved reestablishment of a not to exceed .25 mill ad valorem levy to fund Conservation Collier's acquisition and management of environmentally sensitive lands. Physical Environment amounts to approximately \$291 million, comprising 16% of the FY 2022 County net budget.

## **Transportation**

This functional area includes maintenance, administration, planning and construction for Collier County's transportation network. Other areas included are airports, MSTU improvement districts, and operating the public transit system. Transportation increased 12.1% or approximately \$14.6 million dollars over last year. Increased funding for impact fee/growth related Vanderbilt Beach Road Extension project contributed to the increase over last year. Transportation amounts to \$135 million which is 8% of the County net budget.

## **Economic Environment and Human Services**

Services that develop, diversify, expand and improve the economic condition of the county and its citizenry through job and associated revenue creation are classified as Economic Environment. These services are provided by the County Manager's Agency in conjunction with the Collier Economic Development Office (Collier EDO); also included in this grouping are the Immokalee and Bayshore/Gateway Triangle Community Redevelopment Agencies (CRA's), Ave Maria Innovation Zone and the Veterans Services Department. /

Human Services include health and welfare services provided primarily by the Collier County Public Health Division, Domestic Animal Services, and the Community and Human Services Division.

These sectors combined decreased 1.2% or approximately \$0.3 million dollars over last year. Economic Environment and Human Services are approximately 1% of the total County net budget.

## **Culture & Recreation**

This functional area includes the provision and maintenance of cultural and recreational facilities and activities for the citizens and visitors of Collier County. Included are the Parks and Recreation Division, the Public Library system, Collier County Museums, and the Tourist Development Division. An increase in funding over the prior year of \$4.9 million brought the total budget to \$79.6 million for this functional area. The increase is attributed to artificial turf replacement at the regional parks and increased TDC marketing/promotional expenditures. Culture & Recreation functions represent 4% of the total County net budget.

## **Debt Service**

Debt Service is the payment of principal and interest on long term debt instruments. Debt service budgets in FY 2022 total \$70.8 million or 4% of the total County net budget. This area increased \$7.3 million due to an increase in FY 2022 debt service payments for the County Water & Sewer District Revenue Bond, Series, 2021. This bond will finance the Golden Gate potable water transmission mains expansion and the utility infrastructure expansion in the northeast service area.

## **Reserves**

The levels of reserves budgeted are set by Board policy, state law, and bond or debt covenants. Current Board policy dictates that a minimum reserve for contingency within the General Fund and MSTD General Fund be set at 2.5% of operations. In all other funds, the Reserve for contingencies by State statute cannot exceed 10%. Similarly, the Cashflow reserves should not exceed 20%.

Budgeted reserves of \$713 million account for 41% of the total FY 2022 County net budget. Appropriations in this area increased by \$144.6 million. The capital outlay reserve of \$213.4 million in the Infrastructure Sales Tax Capital Fund increased \$62.1 million. However, as projects are approved by the committee and contracts are awarded for the projects, the reserve for capital outlay will be decreased and the funds will be moved into appropriate capital project. The reserve for capital outlay also increased by \$10.2 million in Park Capital Improvement (CIP) Bond Fund (308) and \$53.2 million in Stormwater (CIP) Bond Fund (327) as bond proceeds were received in October 2020 which is reflected in the FY 2021 Amended Budget. In addition, Pelican Bay Commercial Paper Capital Fund (323) reserves increased by \$10.0 million as a draw is budgeted in FY22. The reserves of the Bond Funds and Commercial Paper Capital Funds will also decrease as contracts are awarded and funds are moved into capital projects.

## **Highlighted Summary Changes Between FY22 Tentative (July) Budget and FY22 Adopted Budget**

The FY 2022 Adopted Budget is \$41.7 million higher than the Tentative July Budget.

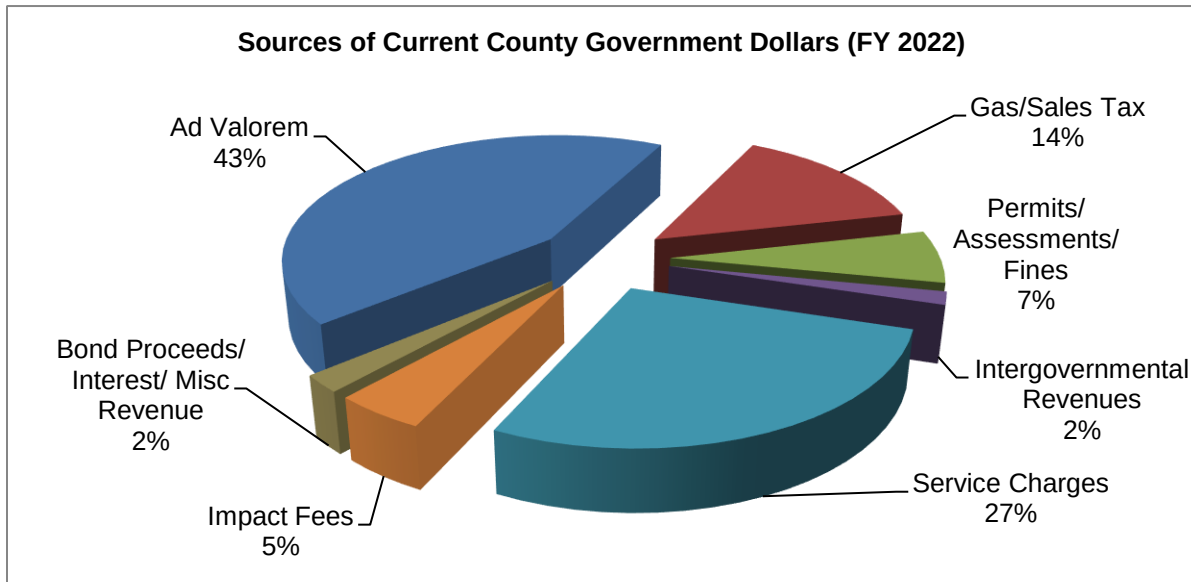
Road Impact Fee Revenues exceeded initial forecasted amounts by \$6.8 million and reserves or capital projects were increased by a like amount.

A transfer of \$8.0 million from Solid Waste Landfill Closure & Debris Mission Fund (471) to Solid Waste Capital Fund (474) was established to set up a mechanism to transfer cash to Fund 474 in the event a storm makes landfall in Collier County.

After the development of the FY2021 (July) Tentative budget the Tax Collector submitted their budget of \$26.2 million on August 1st per state statute.

## Revenues

The information contained on the following pages is included in this document to provide the reader with an overview and multi-year perspective of the major revenue sources used to support the Collier County budget. The following graph illustrates the major revenue sources and their relationship to the Collier County net budget exclusive of carryforward and the statutory required revenue reserve.



| <u>Description</u>                                          | <u>Budgeted Amount</u>       |
|-------------------------------------------------------------|------------------------------|
| <b><u>Current Revenues</u></b>                              |                              |
| Ad Valorem                                                  | \$ 465,187,000               |
| Gas / Sales Tax                                             | 151,038,400                  |
| Permits / Assessments / Fines                               | 70,291,200                   |
| Intergovernmental Revenues                                  | 17,200,900                   |
| Service Charges                                             | 293,139,300                  |
| Impact Fees                                                 | 49,363,000                   |
| Bond Proceeds / Interest / Misc Revenue                     | 23,056,700                   |
| Revenue Reserve Required by Law                             | (52,247,700)                 |
| Sub-total Current Revenues                                  | <u>\$ 1,017,028,800</u>      |
| Carry forward                                               | 737,221,700                  |
| <b>Net Total County Revenue Budget</b>                      | <b>\$ 1,754,250,500</b>      |
| Transfers – Constitutional Officers and Board               | \$ 245,311,400               |
| Transfers from General Fund (001)                           | 124,606,100                  |
| Transfers from County Water / Sewer (408)                   | 66,021,400                   |
| Transfers from Other Funds                                  | 148,408,300                  |
| Health / Dental / Life / Disability / WC Insurance Billings | 46,001,200                   |
| Property and Casualty Billings                              | 9,773,400                    |
| Fleet and Fuel Billings                                     | 19,374,400                   |
| Other Internal Billings                                     | 34,049,800                   |
| <b>Sub – total Internal Money Shifts</b>                    | <u><b>\$ 693,546,000</b></u> |
| <b>Gross Total County Revenue Budget</b>                    | <b>\$ 2,447,796,500</b>      |

Because the budget must adhere to Federal, State, and local statutes as well as generally accepted accounting principles that apply to fund accounting, the gross county budget includes double counts or internal money shifts. These double counts or internal money shifts occur wherever an amount of money is received into one fund and then expended to another fund where the final expense is recorded. The net budget eliminates these double counts or internal money shifts.

## **Property Taxes**

The County's largest source of operating revenue is the property or "ad valorem" tax. This tax is based on the value of all land and buildings (real property) as well as business equipment and machinery (tangible personal property) within the County as determined by the Property Appraiser. By state law, the appraised value must equal the full market value of the property. Property taxes are based on the taxable value (assessed value minus any applicable exemptions). The most common exemption is the "Homestead Exemption" which entitles permanent Florida residents owning the property in which they reside an exemption of up to \$50,000 on the assessed value of their property (residents only receive a \$25,000 exemption applied to Public School Board taxes). There are a number of other limited special exemptions based upon certain qualifying events. The most notable class of tax exemption are those applying to senior citizens age 65 and older.

The County levies property tax on a countywide basis to support general government services in the General Fund (001), pollution control programs in the County Pollution Control Fund (114) and land preservation in the Conservation Collier Fund (172). On November 3, 2020, the Collier County electors approved a referendum to reestablish a not to exceed .25 mil ad valorem levy for ten (10) years to fund Conservation Collier's acquisition and management of environmentally sensitive lands.

The County also levies property taxes in special taxing districts known as MSTU's (Municipal Services Taxing Units), which are created to provide municipal type services to areas not within a city. The Unincorporated Area General Fund is the County's largest MSTU. It covers all unincorporated areas of the County and provides such services as planning and zoning, code enforcement, parks and recreation, road maintenance, landscaping operations and natural resources programs. Smaller district specific MSTU's provide such services as street lighting, drainage improvements, median beautification, and community centers. Other taxes levied through the County's principal taxing authority include dependent fire district taxes. The MSTU's provide "tailor-made" government services, whereby only those directly benefiting pay for extraordinary service levels.

The general indicator of total property tax burden levied by Collier County and all special and dependent districts is the aggregate millage. The aggregate millage is the total of all non-voted ad valorem taxes to be levied by the principal taxing authority (the County) and all special and dependent districts (exclusive of debt service levies) divided by the countywide Gross Taxable Value for Operating Purposes. This millage equivalent combines the various millage rates for the numerous special and dependent districts into a County millage figure.

Section 200.065 (1) Florida Statutes (adopted in 1980) dictates to local governments the calendar and process for adopting millage rates. This section is commonly referred to as "Truth in Millage" or "TRIM," and establishes the statutory requirements that all taxing authorities levying a millage must follow, including all notices and budget hearing requirements. This law is designed to inform taxpayers which governmental entity is responsible for the taxes levied and the amount of tax liability owed to each taxing authority through the issuance of the Notice of Proposed Taxes ("TRIM notice"). The TRIM notice enables the taxpayer to compare the prior assessed value and taxes with the current year assessed value and proposed taxes. It also lets the taxpayer compare the amount of taxes if there is no budget change for the upcoming year. The notice also lists the date, time, and location of all budget hearings at which the taxing authorities will hear from the public. At these hearings, the taxing authorities establish the millage to be levied against the parcel of land shown on the TRIM notice. The notice also shows the deadline for filing a petition to protest the assessment and any denial of exemptions.

The law further requires local governments to compare proposed millage rates with "rolled back rates," rates that would generate the same tax revenue as the prior year, exclusive of new construction. The Florida Department of Revenue monitors compliance with the TRIM law.

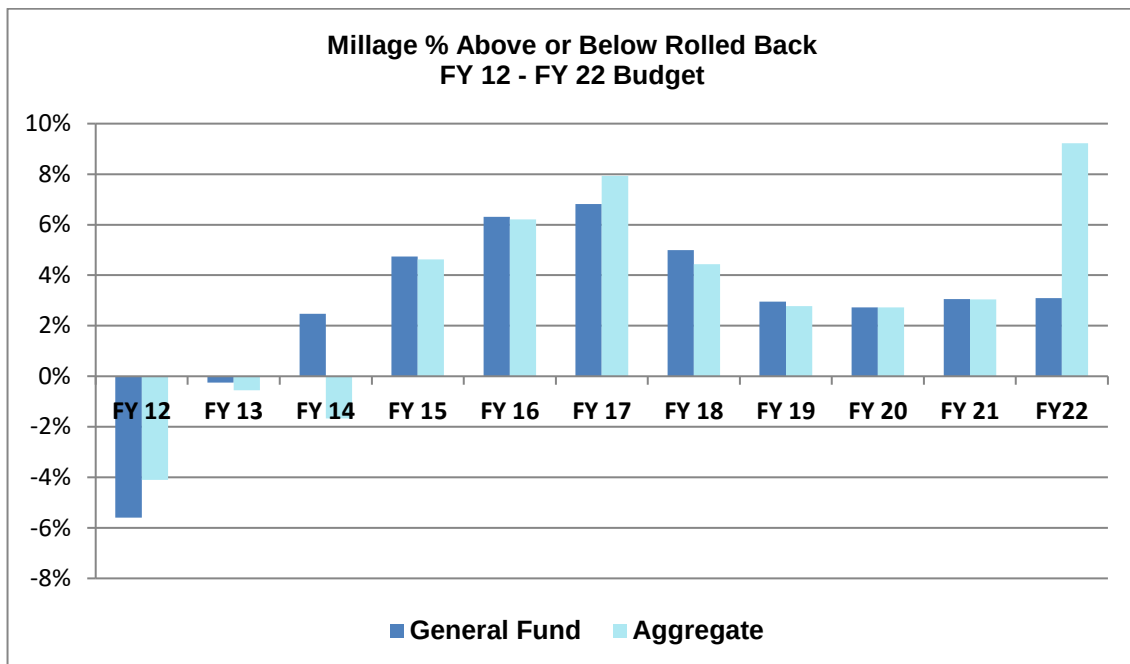
**Collier County Government**  
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### Millage History

The schedule and graph below show the percentage increases above or below the rolled back millage rates for both countywide and aggregate taxes from FY 12 through FY 22. (Note: A “mill” is equivalent to one dollar per thousand dollars of taxable property value). In FY22, a voter approved tax of .2500 mills for the reinstated Conservation Collier Program drives the aggregate increase.

**Millage Percent Above / (Below) Rolled Back Rate**

| <b>Fiscal Year</b> | <b>General Fund</b> | <b>Aggregate</b> |
|--------------------|---------------------|------------------|
| <b>FY 12</b>       | (5.59%)             | (4.10%)          |
| <b>FY 13</b>       | (0.25%)             | (0.56%)          |
| <b>FY 14</b>       | 2.47%               | (1.67%)          |
| <b>FY 15</b>       | 4.74%               | 4.63%            |
| <b>FY 16</b>       | 6.31%               | 6.21%            |
| <b>FY 17</b>       | 6.82%               | 7.93%            |
| <b>FY 18</b>       | 4.99%               | 4.43%            |
| <b>FY 19</b>       | 2.95%               | 2.78%            |
| <b>FY 20</b>       | 2.72%               | 2.73%            |
| <b>FY 21</b>       | 3.06%               | 3.04%            |
| <b>FY 22</b>       | 3.09%               | 9.23%            |



Florida law prohibits millage rates for county services from exceeding 10 mills. Municipal services provided through MSTU have a similar 10-mill limit. Voter approved millage rates specifically for debt service are excluded from these limits. As the tables on the following pages show, the County has kept the General Fund millage rate well below the 10 mill cap.

The County has historically collected over 96% of ad valorem taxes levied. For FY 2022, taxes become due and payable in November 2021 with the tax considered delinquent if not paid by April 1, 2022. State law allows for a discount of up to 4% for early payment of taxes (November 4%, December 3%, etc.), thus, this collection rate indicates an excellent record.

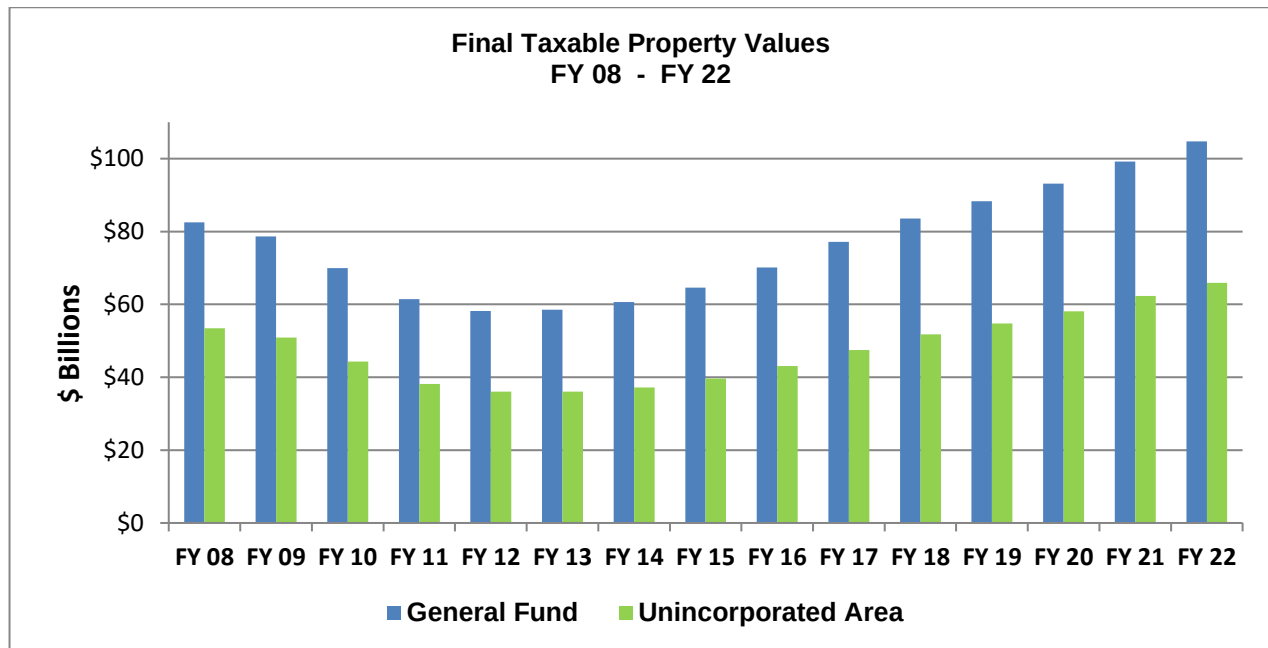
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The enactment of Constitutional Amendment #10, Article VII, Section 4, was designed to protect homeowners from being taxed out of their homes due to rising property values. It limits increases in homestead property valuations for ad valorem tax purposes to a maximum of 3% annually. The constitutional amendment resulted in a dramatic shift in property tax burden from residential homestead property to non-homestead properties such as businesses, vacant lots, vacation homes, and rental properties. Property is reassessed at current market value upon change of ownership and may result in a major increase in the tax bill. Portability, which went into effect for 2008, allows homestead property owners to apply for a transfer up to \$500,000 of "Save Our Homes" exempt value to their next homestead property.

**Final Taxable Property Values (000's Omitted)**

| <b>Millage Area</b>   | <b>FY 15</b> | <b>FY 16</b> | <b>FY 17</b> | <b>FY 18</b> | <b>FY 19</b> | <b>FY 20</b> | <b>FY 21</b> | <b>FY 22</b> |
|-----------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| <b>General Fund</b>   | 64,595,297   | 70,086,389   | 77,115,164   | 83,597,616   | 88,274,604   | 93,175,404   | 99,159,595   | 104,755,223  |
| <b>Unincorp. Area</b> | 39,634,174   | 43,075,586   | 47,455,161   | 51,754,136   | 54,773,401   | 58,037,804   | 62,320,804   | 65,904,756   |

*Note: FY 22 values are from the October 2021 DR422 Property Appraiser certification and do not reflect Final Value Adjustment Board results.*

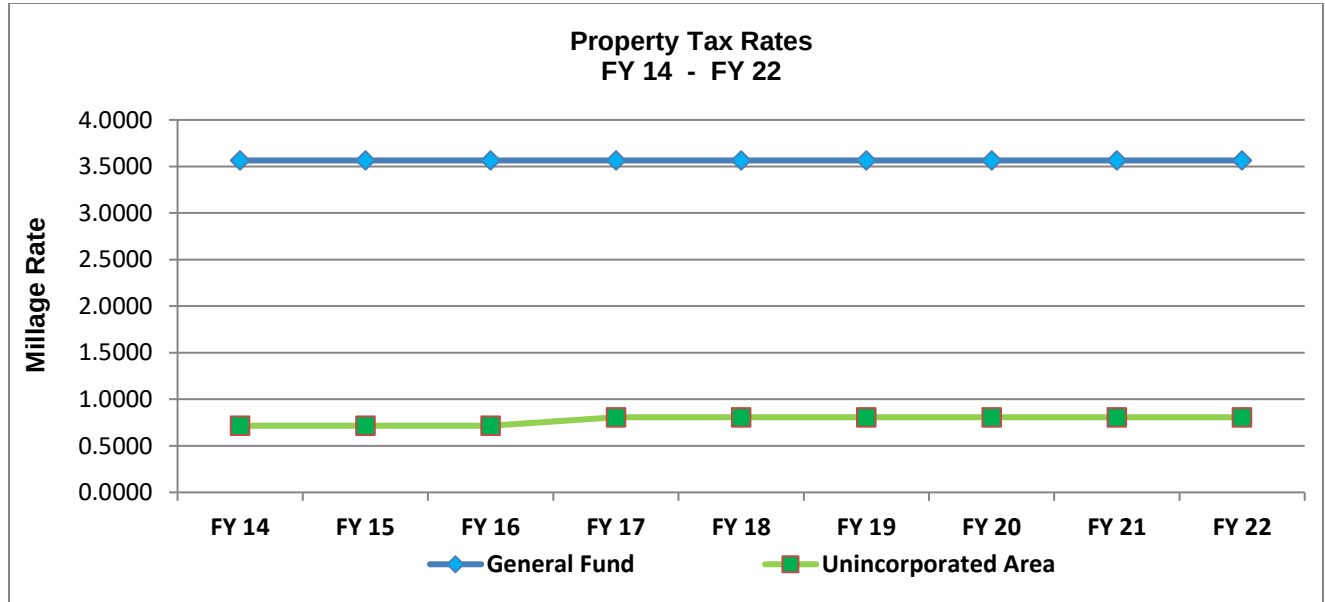




**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Property Tax Rates**

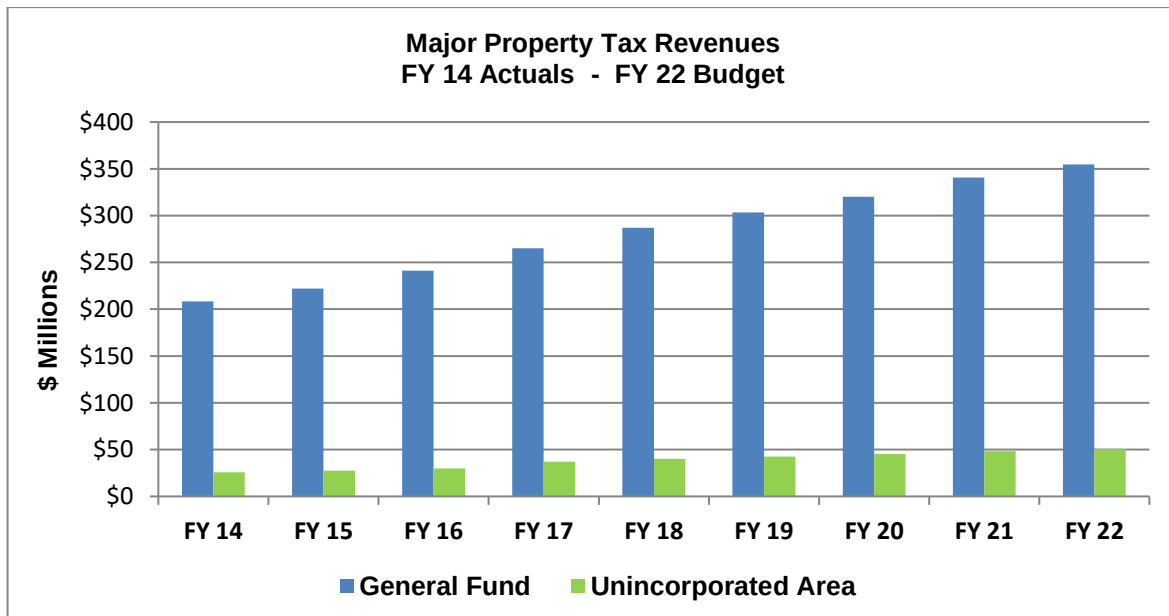
| Millage Area   | FY 14  | FY 15  | FY 16  | FY 17  | FY 18  | FY 19  | FY 20  | FY 21  | FY 22  |
|----------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| General Fund   | 3.5645 | 3.5645 | 3.5645 | 3.5645 | 3.5645 | 3.5645 | 3.5645 | 3.5645 | 3.5645 |
| Unincorp. Area | 0.7161 | 0.7161 | 0.7161 | 0.8069 | 0.8069 | 0.8069 | 0.8069 | 0.8069 | 0.8069 |



**Major Property Tax Revenues (000's Omitted)**

| Millage Area   | FY 14   | FY 15   | FY 16   | FY 17   | FY 18   | FY 19   | FY 20   | FY 21   | FY 22   |
|----------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| General Fund   | 208,333 | 222,090 | 241,040 | 265,025 | 287,105 | 303,469 | 320,238 | 340,698 | 354,730 |
| Unincorp. Area | 25,703  | 27,377  | 29,762  | 36,930  | 40,227  | 42,634  | 45,172  | 48,464  | 50,519  |

*Note: FY 2014 to FY 2021 amounts are actual collections -- FY 2022 is budget amount (less 5% revenue reserve).*

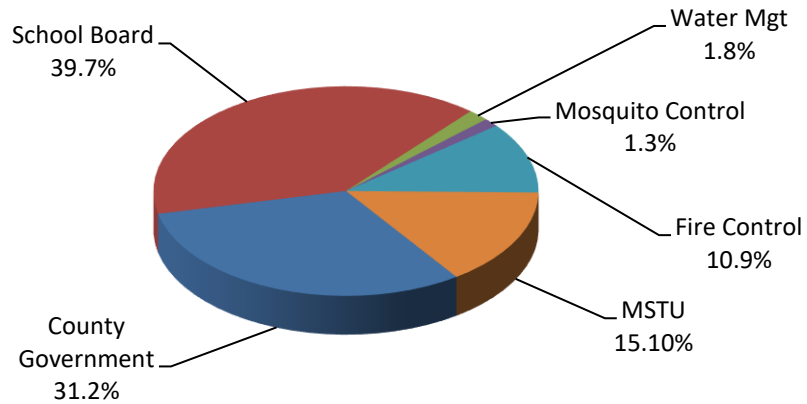


**Collier County Government  
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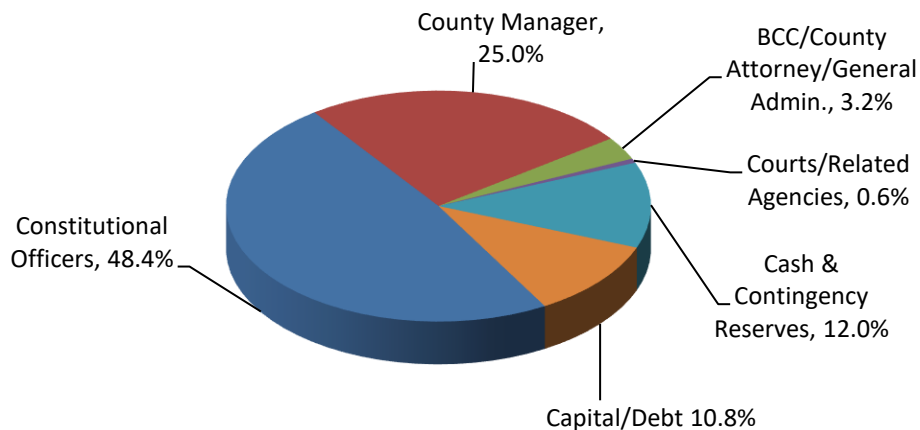
**A Typical 2021 Tax Bill (for FY 2022)  
Per \$100,000 Taxable Value  
(Ad Valorem Tax Levies)**

| <b><u>Taxing Authority</u></b>  | <b><u>Millage Rate</u></b> | <b><u>Assessed Tax</u></b> |
|---------------------------------|----------------------------|----------------------------|
| County Government (County-wide) | 3.8438                     | \$ 384.38                  |
| School Board                    | 4.8890                     | \$ 488.90                  |
| Water Management (SFWMD/BCBB)   | 0.2177                     | \$ 21.77                   |
| Mosquito Control                | 0.1609                     | \$ 16.09                   |
| Fire Control                    | 1.3470                     | \$ 134.70                  |
| MSTU's (County levied)          | 1.8522                     | \$ 185.22                  |
| <b>Total Ad Valorem Taxes</b>   | <b>12.3106</b>             | <b>\$1,231.06</b>          |

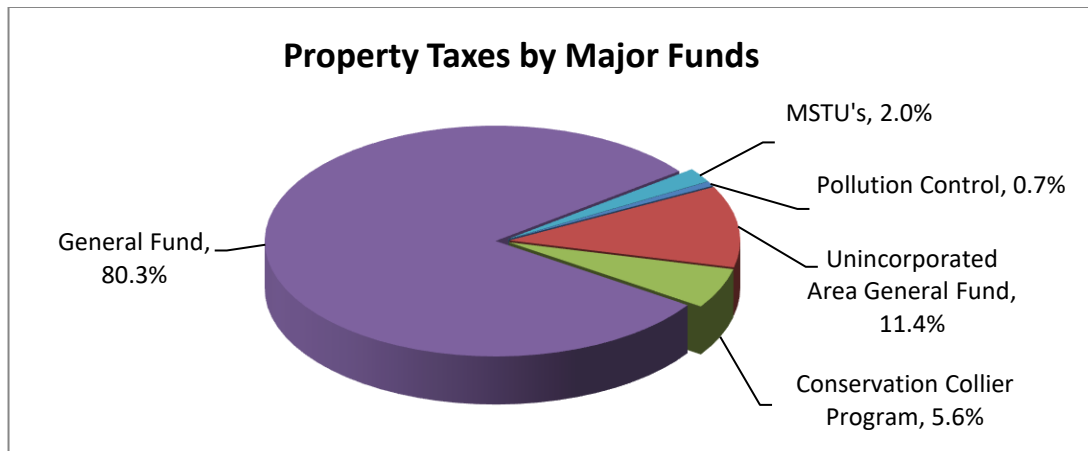
**Typical Unincorporated Area  
Resident Tax Bill**



**Uses of General Fund Property Taxes**



**Collier County Government  
Fiscal Year 2022 Adopted Budget**



### Other Major Funding Sources

Major funding sources other than property taxes include carry forward, internal services/transfers, bond/loan proceeds, sales tax, state revenue sharing, gas taxes, local option infrastructure sales tax, impact fees, tourist development tax and service charge/enterprise revenues.

Projections of FY 2022 intergovernmental revenues (primarily gas and sales taxes) were based on an analysis of historical monthly receipts of these revenue sources and were compared to forecasts provided by the Florida Department of Revenue. In addition, the forecast was analyzed in the context of current economic trends. OMB staff monitors revenues (major intergovernmental revenues, enterprise fund revenues, and impact fees) on a monthly basis to identify both current revenue conditions and the potential need for budgetary adjustments.

### Carry Forward

Carry Forward (Fund Balance) is an estimate of the excess of revenue above expenses from the previous fiscal year and available for use as a funding source in the succeeding fiscal year. Carry forward is a significant source of funds in the County budget, amounting to 30.12% of total gross revenues.

Carry Forward revenue represents not only operating funds but also previously budgeted operating, debt service, and capital reserves that are "carried forward" to fund these same reserves in the new year or to fund capital projects in the current or future years. The largest sources of carry forward are the capital, debt service, and enterprise funds. In the General and MSTD General Funds, adequate carry forward/fund balance is maintained to provide cash flow for operations prior to the receipt of ad valorem taxes and other general revenue sources.

### Bond/Loan Proceeds, Interest and Miscellaneous Revenue

Bond/Loan proceeds, interest and miscellaneous revenues amount to .94% of gross county revenues or \$23,056,700. In FY 2021, \$6,397,900 was budgeted for the Bayshore/Gateway Triangle land sale and the remaining balance of \$26,182,700 in interest and miscellaneous revenue, such as leases, insurance company refunds and late fees.

| (000's) Omitted                                       | FY 14   | FY 15   | FY 16   | FY 17   | FY 18   | FY 19    | FY 20    | FY 21    | FY 22    |
|-------------------------------------------------------|---------|---------|---------|---------|---------|----------|----------|----------|----------|
| <b>Bond/Loan Proceeds, Interest and Misc Revenues</b> | 7,915.3 | 6,746.3 | 7,312.2 | 6,493.3 | 7,068.1 | 25,023.2 | 24,164.4 | 32,580.6 | 23,056.7 |

*The above amounts reflect the adopted budget*

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**State Shared Revenues**

State shared revenues are comprised of the Local Half-Cent Sales Tax and State Revenue Sharing. OMB staff maintains a database of monthly receipts from these two sources and applies trend analysis in making revenue forecasts. The Florida Department of Revenue projections are also considered in the budget projections proposed by OMB.

The Local Half-Cent Sales Tax is collected and distributed by the Florida Department of Revenue to counties and municipalities. All city and county governments share the proceeds based on a specific redistribution formula. Local regular half cent sales tax revenue is the largest non-property tax general governmental revenue source in the General Fund and may be used for any lawful purpose. Collier County deposits the proceeds of this tax into the General Fund to fund general government operations.

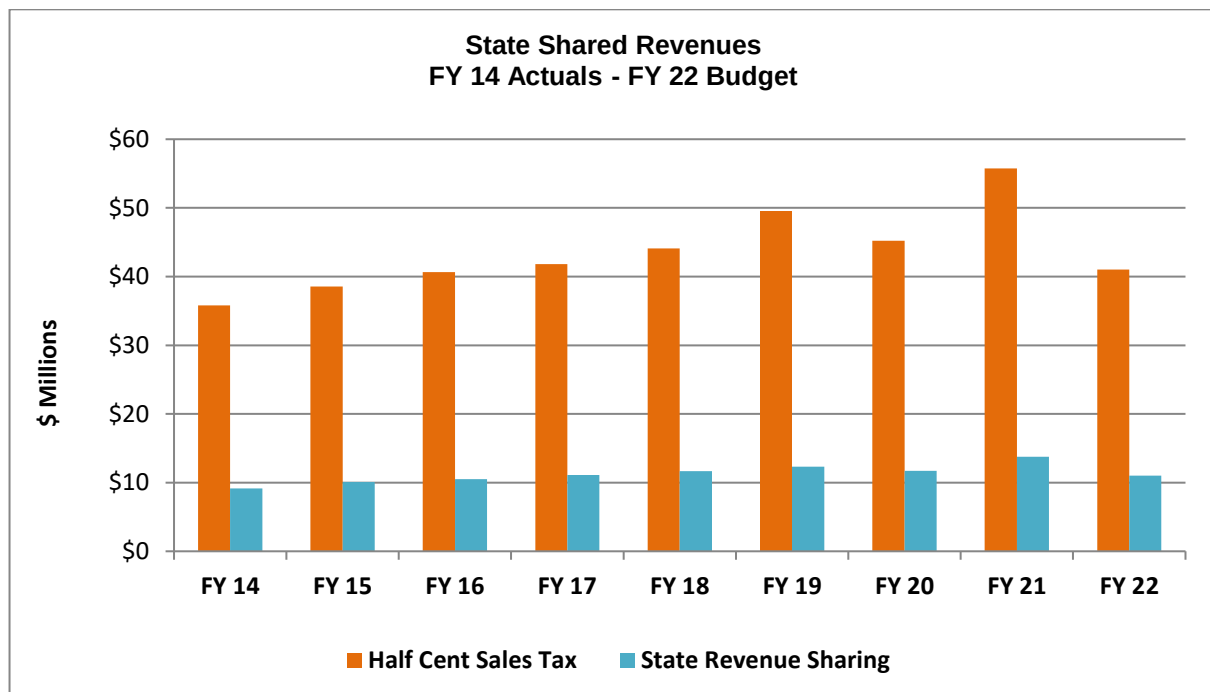
The State Revenue Sharing Act of 1972 established trust funds for certain State levied tax monies to be shared with counties and municipalities. The sources of these funds are cigarette taxes and state sales and use tax collection. An allocation formula distributes these revenues to each county that meets strict eligibility requirements. Funds are distributed among counties based on a weighted average of proportionate county populations, unincorporated area populations, and sales tax collections. The State Revenue Sharing money has no use restrictions other than some statutory limitations regarding funds that can be used as a pledge for indebtedness. Collier County uses these funds for general government functions in the General Fund. For FY22, the County is expected to receive a total of \$11,000,000 in State Revenue Sharing proceeds.

**State Shared Revenues**

| Source                       | FY 14           | FY 15           | FY 16           | FY 17           | FY 18           | FY 19 *         | FY 20           | FY 21           | FY 22           |
|------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| <b>Half-Cent Sales Tax</b>   | 35,786.1        | 38,572.8        | 40,658.9        | 41,798.9        | 44,092.9        | 49,549.5        | 45,227.7        | 55,732.3        | 41,000.0        |
| <b>State Revenue Sharing</b> | 9,166.2         | 10,084.9        | 10,516.9        | 11,091.9        | 11,673.5        | 12,315.0        | 11,707.4        | 13,775.6        | 11,000.0        |
| <b>Total</b>                 | <b>44,952.3</b> | <b>48,657.7</b> | <b>51,175.8</b> | <b>52,890.8</b> | <b>55,766.4</b> | <b>61,864.5</b> | <b>56,935.1</b> | <b>69,507.9</b> | <b>52,000.0</b> |

*FY 14 to FY 21 amounts are actual collections - FY 22 is budget amount.*

*\*Half-Cent Sales Tax in FY 19 actuals include 13 months of revenue.*



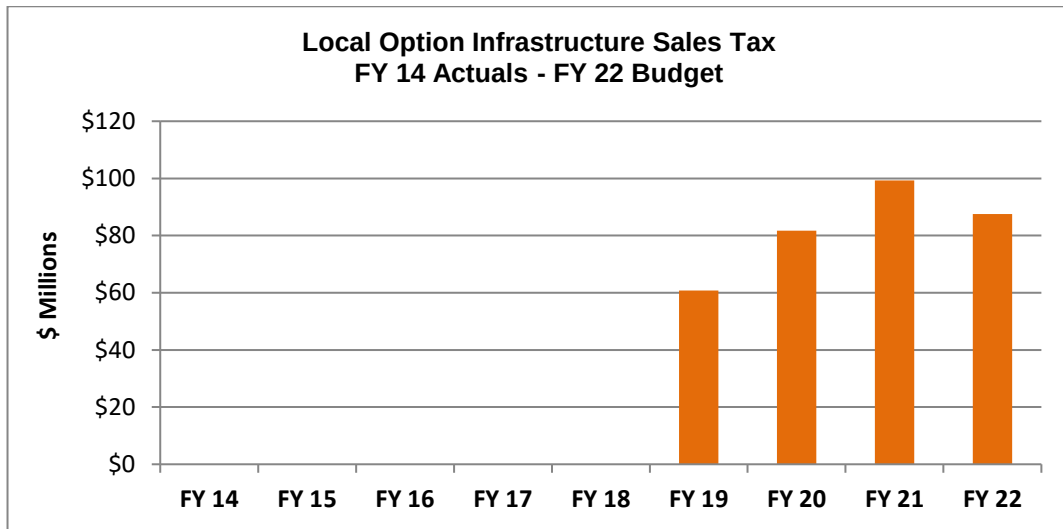
**Collier County Government**  
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**Collier County Local Option Infrastructure Sales Tax:**

The Infrastructure one-cent sales surtax was passed by voters in to enhance safety, mobility, and hurricane preparedness in Collier County and its cities by constructing, repairing, and maintaining roads, bridges, signals, sidewalks, parks, evacuation shelters, governmental and emergency services facilities; acquire land and support construction for workforce housing and career and technical training, veteran's nursing home and expand mental health facilities. The collection of the one-cent sales surtax started on January 1, 2019 and will sunset on December 31st of any year in the event that the total aggregate (includes cities) distributions of the surtax proceeds equal or exceed \$490 million or on December 31, 2025. Ordinance 2018-21, Exhibit A (approved by the BCC on April 24, 2018) is a list of eligible projects.

| (000's) Omitted                 | FY 14 | FY 15 | FY 16 | FY 17 | FY 18 | FY 19*   | FY 20    | FY 21    | FY 22    |
|---------------------------------|-------|-------|-------|-------|-------|----------|----------|----------|----------|
| <b>Infrastructure Sales Tax</b> | 0     | 0     | 0     | 0     | 0     | 60,787.0 | 81,735.3 | 99,588.4 | 87,538.4 |

*FY 14 to FY 21 amounts are actual collections - FY 22 is budget amount.  
\*FY 19 are total collections between Jan 2019 – Sept 2019, 9 months*



Infrastructure Sales Tax collections (County and Cities)

| (000's) Omitted               | FY 14 | FY 15 | FY 16 | FY 17 | FY 18 | FY 19*   | FY 20    | FY 21     | FY 22    |
|-------------------------------|-------|-------|-------|-------|-------|----------|----------|-----------|----------|
| <b>Collier County</b>         | 0     | 0     | 0     | 0     | 0     | 60,787.0 | 81,735.3 | 99,588.4  | 87,538.4 |
| <b>City of Naples**</b>       | 0     | 0     | 0     | 0     | 0     | 3,544.7  | 4,689.9  | 5,707.4   | 5,326.5  |
| <b>City of Marco Island**</b> | 0     | 0     | 0     | 0     | 0     | 2,987.9  | 3,932.5  | 4,738.0   | 4,449.5  |
| <b>City of Everglades**</b>   | 0     | 0     | 0     | 0     | 0     | 76.4     | 94.4     | 116.7     | 108.7    |
| <b>Total</b>                  |       |       |       |       |       | 67,396.0 | 90,452.1 | 110,150.5 | 97,423.1 |

*\*FY 19 are total collections between Jan 2019 – Sept 2019, 9 months – the Cities dollar amounts were provided by the Florida Department of Revenue.*

*\*\* FY 22 – estimates provided by the Florida Department of Revenue's Office of Tax Research*

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**Collier County Gas Tax Revenue**

Gas taxes are a major source of revenue funding the County's road construction program and for the payment of debt. The County is using the proceeds of the Local Option Gas Tax (five cents per gallon), the Constitutional Gas Tax (20% and 80% portions), Old Local Option Gas Tax (six cents per gallon), the County 7<sup>th</sup> Cent Gas Tax, and the balance of the County 9<sup>th</sup> Cent Voted Gas Tax to fund road capital improvements and debt service payments. OMB staff maintains a database of monthly receipts from each individual gas tax and applies trend analysis in making revenue forecasts. The County budgeted FY 22 gas tax at \$22,500,000. The State of Florida's Department of Revenue's Office of Tax Research provides FY 21 gas tax estimates and these estimates are considered as budget projection proposed by OMB.

**Collier County Gas Tax Revenue (000's omitted)**

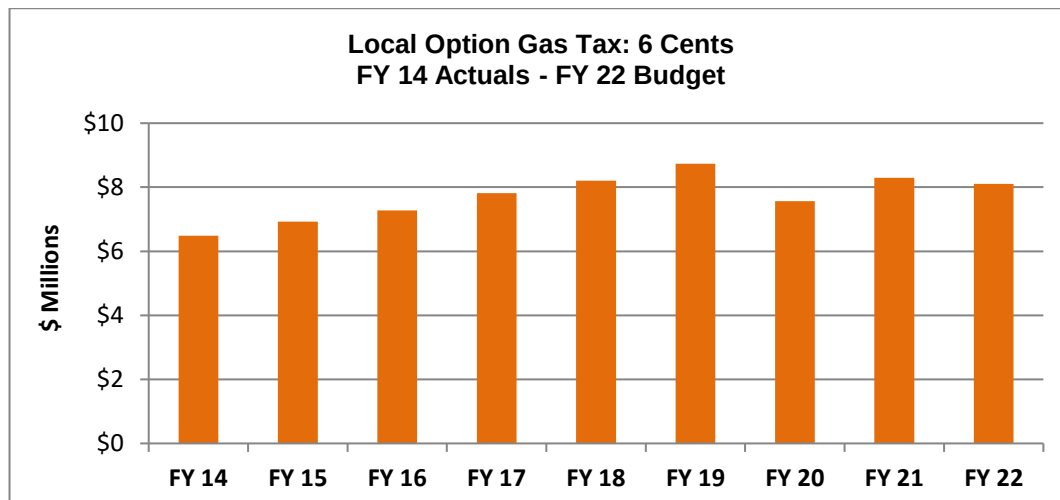
| Source                                | FY 14           | FY 15           | FY 16           | FY 17           | FY 18           | FY 19*          | FY 20           | FY 21           | FY 22           |
|---------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| <b>Local Option Gas Tax (6 Cents)</b> | 6,483.5         | 6,921.2         | 7,274.7         | 7,817.7         | 8,200.5         | 8,733.2         | 7,561.2         | 8,295.7         | 8,100.0         |
| <b>Constitutional Gas Tax (20%)</b>   | 801.1           | 824.5           | 857.0           | 887.3           | 918.3           | 1,019.1         | 854.6           | 918.8           | 900.0           |
| <b>Constitutional Gas Tax (80%)</b>   | 3,204.4         | 3,298.0         | 3,427.9         | 3,549.1         | 3,673.5         | 4,076.5         | 3,418.4         | 3,675.4         | 3,600.0         |
| <b>County Gas Tax (7th Cent)</b>      | 1,727.6         | 1,807.3         | 1,893.5         | 1,953.7         | 2,017.1         | 2,229.9         | 1,864.2         | 2,033.4         | 1,900.0         |
| <b>Voted Gas Tax (9th Cent)</b>       | 1,369.9         | 1,456.8         | 1,531.1         | 1,644.8         | 1,725.3         | 1,836.4         | 1,594.2         | 1,744.2         | 1,800.0         |
| <b>Local Option Gas Tax (5 Cents)</b> | 4,969.9         | 5,238.9         | 5,494.0         | 5,945.9         | 6,213.9         | 6,590.0         | 5,712.3         | 6,252.2         | 6,200.0         |
| <b>Total</b>                          | <b>18,556.4</b> | <b>19,546.7</b> | <b>20,478.2</b> | <b>21,798.5</b> | <b>22,748.6</b> | <b>24,485.1</b> | <b>21,004.9</b> | <b>22,919.7</b> | <b>22,500.0</b> |

FY 14 to FY 21 amounts are actual collections--FY 22 is budget amount.

\*FY 19 actuals include 13 months of revenue.

**Local Option 6 Cents Gas Tax**

The 6 Cent Local Option Gas Tax is collected by the State on behalf of Collier County, the City of Naples, the City of Marco Island, and Everglades City on each gallon of motor fuel and special fuel sold in the County, with municipal shares based on their transportation expenditures over a five-year period relative to such expenditures of the County. The County's share (effective January 2014) of proceeds is 85.48% based on the transportation expenses incurred during the period from FY 08 through FY 12. On June 24, 2003, the Board of County Commissioners adopted Ordinance No. 2003-35 extending the levy of an additional six-cent local option gas tax effective January 1, 2004, expiring December 31, 2025. In FY 22, the County anticipates receiving \$8,100,000 from this revenue source and will utilize the proceeds for debt service payments and other allowable transportation related expenses.

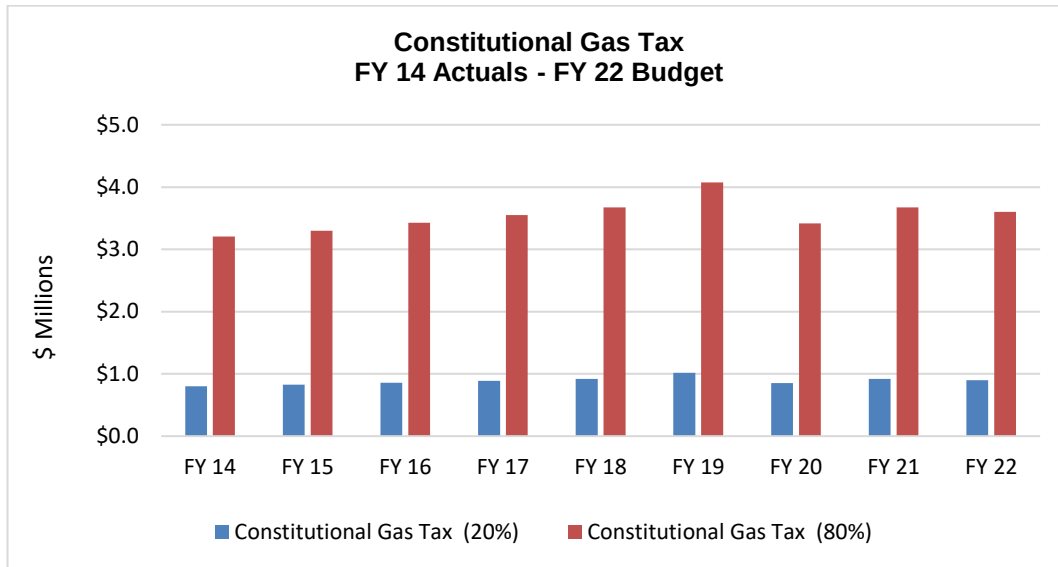




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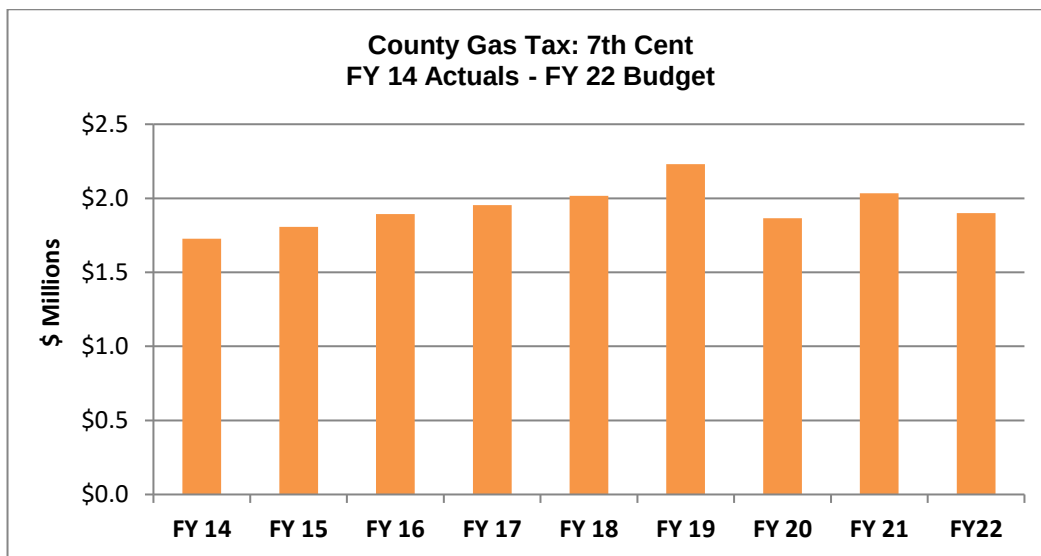
**Constitutional Gas Tax 20% and 80%**

Revenues from the Constitutional Gas Tax are collected by the state as a two-cent tax on each gallon of motor fuel and special fuel sold, in accordance with Article XII, Section 9(c) of the Florida Constitution. The state allocates 80% of this tax to counties after first withholding amounts pledged for debt service on bonds issued pursuant to provisions of the State Constitution for road and bridge purposes. Collier County anticipates receiving \$3,600,000 from the 80% portion and \$900,000 from the 20% portion in FY 22 and will utilize the proceeds to support the road construction program.



**County 7<sup>th</sup> Cent Gas Tax**

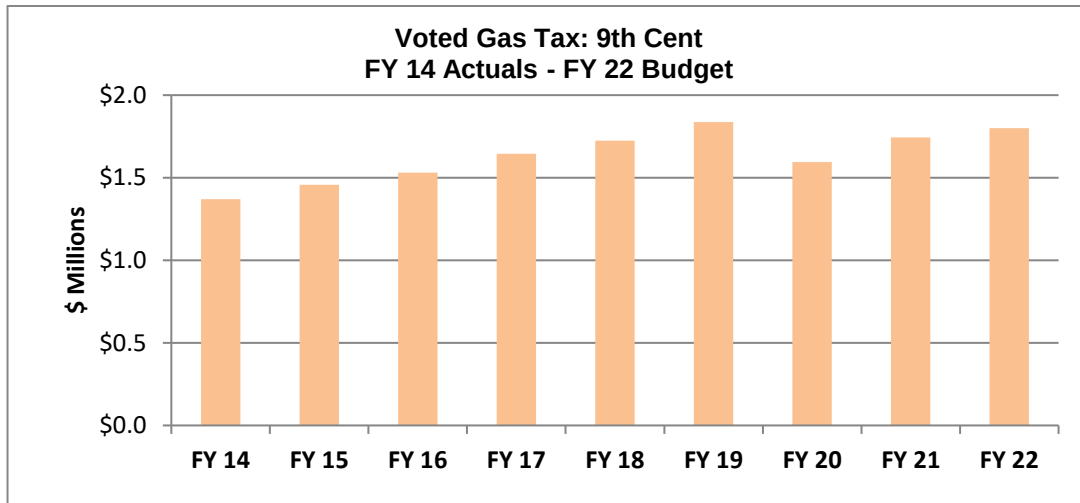
Funds for the County Gas Tax are collected by the state as a one-cent tax on each gallon of motor fuel and special fuel sold in accordance with Section 206.60 of the Florida Statutes. Collier County anticipates receiving \$1,900,000 from this revenue source in FY 22 and will utilize the proceeds for debt service payments, depositing the money directly into the debt service fund.



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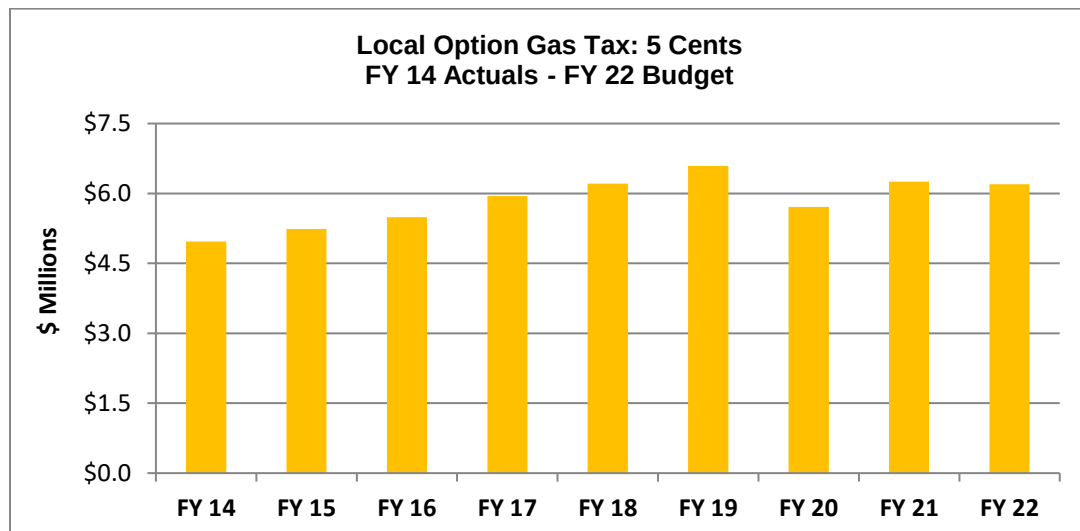
**County 9<sup>th</sup> Cent Gas Tax**

The County 9th Cent Gas Tax is collected by the State on behalf of Collier County as a one-cent tax on each gallon of motor fuel and special fuel sold in the County and taxed under the provisions of Section 336.02, Florida Statutes. The electorate of Collier County voted at a referendum held on March 11, 1980 to impose this additional fuel tax for the purpose of paying the cost of acquisition, construction and maintenance of roads and streets. On June 24, 2003 the Board of County Commissioners adopted Ordinance No. 2003-34 extending the levy of an additional ninth-cent local option gas tax effective January 1, 2004, expiring December 31, 2025. In FY 22, there is \$1,800,000 budgeted from this revenue source and will utilize the proceeds for debt service payments and other allowable transportation related expenses.



**Local Option 5 Cents Gas Tax**

The Florida Legislature, in special session in 1993 amended section 336.025, Florida Statutes to provide for the levy of an additional local option gas tax on motor fuel. On June 24, 2003 the Board of County Commissioners adopted Ordinance No. 2003-36 that set forth the levy of an additional five-cent local option gas tax effective January 1, 2004, expiring December 31, 2025. This tax is expected to generate \$6,200,000 in FY 22 and will be used for debt service payments and other allowable transportation related expenses. The County's share (effective January 2014) of proceeds is 85.48% based on the transportation expenses incurred during the period from FY 08 through FY 12 relative to those incurred by the three municipalities in Collier County during the same period.



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**Fiscal Year 2022 Adopted Budget**

**Collier County Impact Fees**

Collier County has adopted the use of impact fees as the funding source for capital improvements associated with new development. Impact fees are currently collected for road improvements, parks, libraries, emergency medical services, water and sewer services, correctional facilities, law enforcement facilities, fire, and government facilities. Each impact fee is set by ordinance after a thorough rate study. Revenue estimates for each impact fee are based on analyses of historical trends and overall economic conditions. In general, impact fee collections show a history of significant fluctuations corresponding to building industry trends, general economic conditions and the type of permit issued (i.e. residential, commercial, industrial).

Impact fee revenues decreased slightly in FY 14 and increased in FY 15 reflecting a change in when impact fees are due. On February 11, 2014, the Board approved Ordinance 2014-04 which changed the timing of the impact fee due upon the issuance of a building permit until the time a certificate of occupancy is issued.

Total impact fee collections (all sources) are estimated to be \$49,363.0 in FY 22.

**Collier County Impact Fee Revenues (000's omitted)**

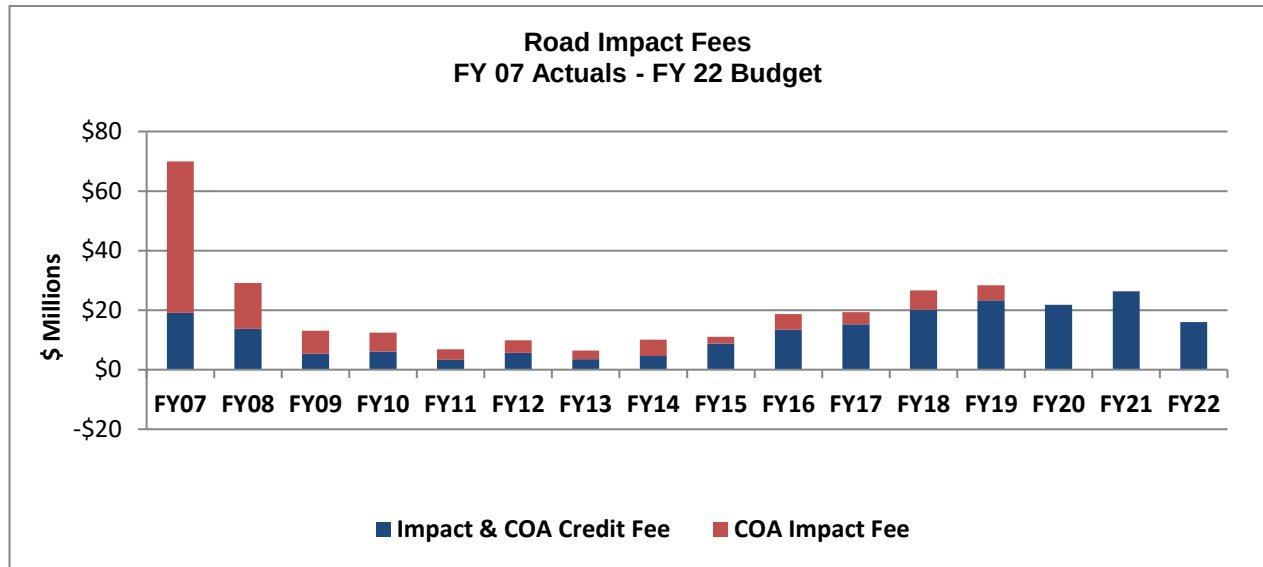
| Source                              | FY 14           | FY 15           | FY 16           | FY 17           | FY 18           | FY 19           | FY 20           | FY 21           | FY 22           |
|-------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| <b>Road Impact Fees</b>             | 10,062.3        | 11,014.5        | 18,632.7        | 19,273.7        | 26,579.3        | 28,305.8        | 21,831.2        | 26,361.1        | 16,000.0        |
| <b>Regional Parks Incorporated</b>  | 216.1           | 448.0           | 343.0           | 349.8           | 329.5           | 349.9           | 254.6           | 725.9           | 275.0           |
| <b>Reg./Comm. Parks – Unincorp.</b> | 4,906.7         | 7,650.9         | 8,766.7         | 8,703.4         | 10,490.4        | 11,598.2        | 11,173.9        | 10,885.3        | 9,800.0         |
| <b>EMS</b>                          | 227.9           | 344.5           | 451.5           | 371.0           | 464.4           | 528.8           | 531.6           | 517.1           | 450.0           |
| <b>Library</b>                      | 538.0           | 869.3           | 1,002.4         | 917.5           | 1,053.8         | 1,108.8         | 1,067.7         | 1,075.3         | 960.0           |
| <b>Correctional Facilities</b>      | 946.9           | 1,471.3         | 1,798.9         | 1,518.1         | 1,807.5         | 1,947.6         | 1,893.4         | 1,820.7         | 1,600.0         |
| <b>Law Enforcement</b>              | 801.6           | 1,260.6         | 1,647.1         | 1,403.5         | 1,842.8         | 2,160.5         | 2,141.0         | 2,006.2         | 1,820.0         |
| <b>Government Facilities</b>        | 1,493.5         | 2,349.2         | 2,955.2         | 2,554.6         | 3,097.1         | 3,633.3         | 3,343.2         | 3,206.0         | 2,800.0         |
| <b>Water</b>                        | 5,588.5         | 6,466.0         | 6,717.6         | 6,387.1         | 7,065.4         | 7,611.2         | 7,936.2         | 8,141.3         | 7,750.0         |
| <b>Sewer</b>                        | 5,461.8         | 6,176.9         | 6,927.6         | 6,071.3         | 7,013.6         | 7,899.5         | 8,392.6         | 8,132.2         | 7,900.0         |
| <b>Isle of Capri Fire</b>           | 5.0             | 2.9             | 2.9             | 0.6             | 0.0             | 0.0             | 0.0             | 0.0             | 0.0             |
| <b>Ochopee Fire</b>                 | 1.0             | 2.2             | 2.6             | 6.4             | 8.5             | 11.5            | 14.6            | 38.7            | 8.0             |
| <b>Total</b>                        | <b>30,249.3</b> | <b>38,056.3</b> | <b>49,248.2</b> | <b>47,557.0</b> | <b>59,752.3</b> | <b>65,155.1</b> | <b>58,580.0</b> | <b>62,909.8</b> | <b>49,363.0</b> |

*FY 14 to FY 21 amounts are actual collections--FY 22 is budget amount.*

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

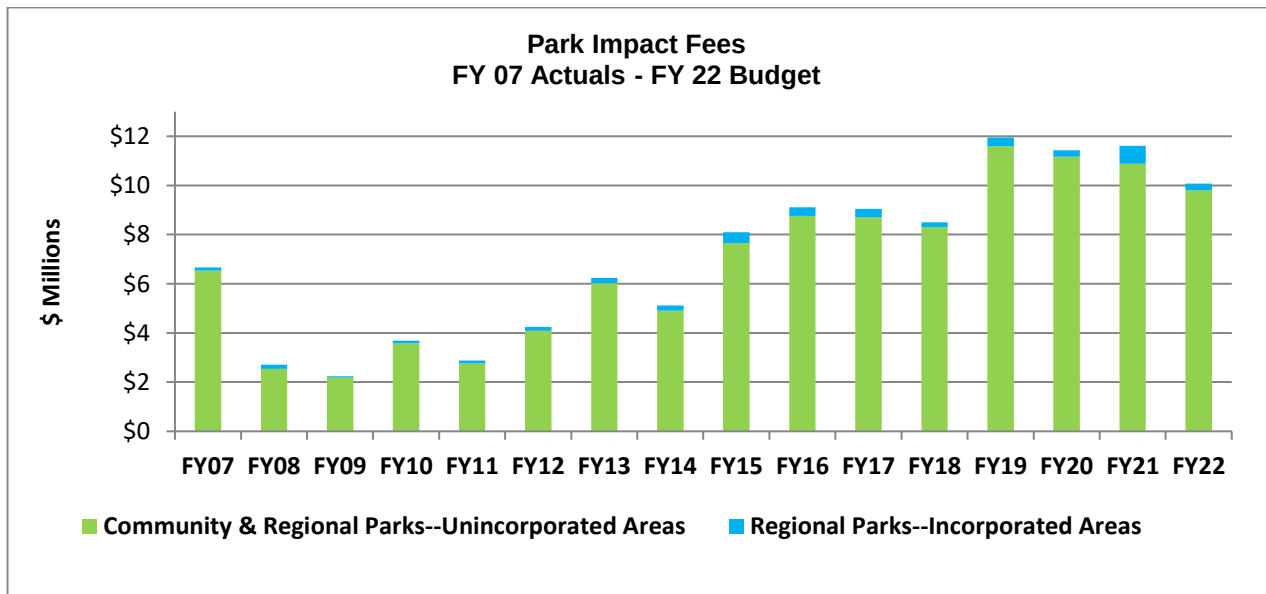
**Road Impact Fees**

Road Impact Fees are collected from six separate road-planning districts within the County. The funds are used on road projects that benefit the individual districts or provide overall transportation network improvements that benefit the districts. Annual collections of this revenue source have in the past shown large fluctuations due to year-to-year variations in construction activity, thus, they are difficult to project with a great deal of certainty. In addition, (starting in FY 03) upon approval of a site development plan, developers of Planned Unit Developments (PUD's) were required to pay 50% of the total estimated road impact fees up front (COA-Certificate of Adequacy Public Facilities). In FY 09, 50% upfront money (COA) was reduced to 20% per year for 5 years. In FY 22, road impact fee revenue is budgeted at a total of \$16,000,000.



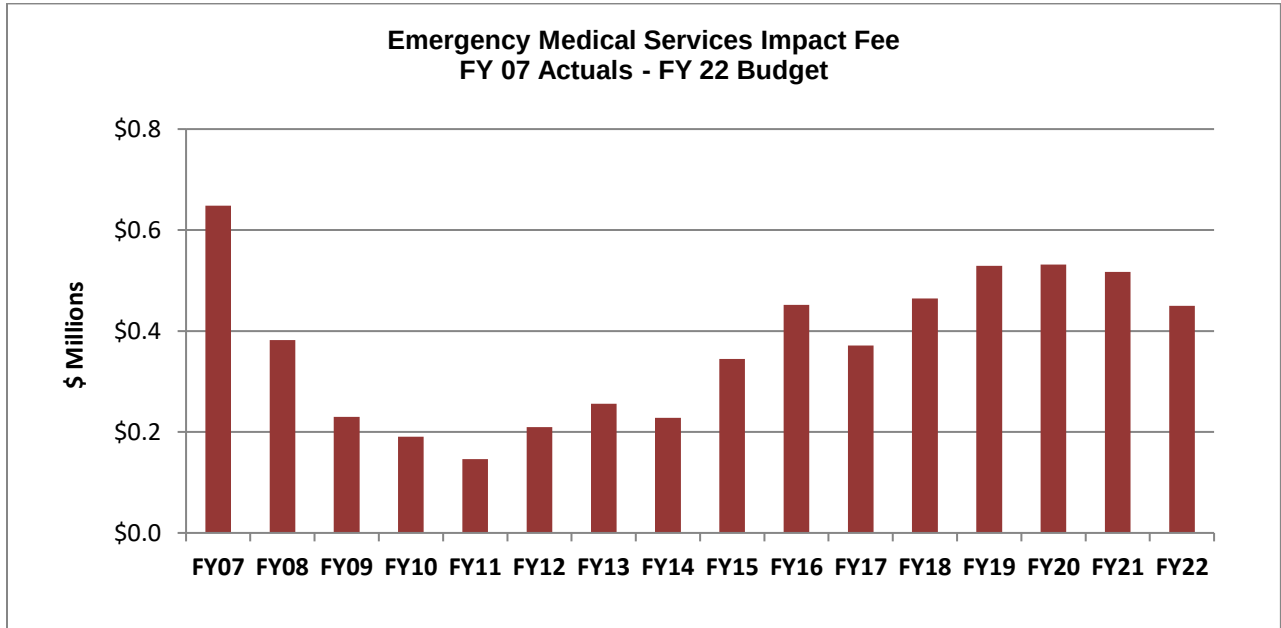
**Park Impact Fees**

Parks capital improvements were likewise categorized into regional and community park projects. Beginning in the third fiscal quarter of FY 99, impact fees were categorized as Regional Parks—Incorporated Areas and Community and Regional Parks - Unincorporated Area. Parks impact fees are assessed only on residential construction. For FY 22, Regional Parks - Incorporated Areas impact fee revenue is estimated to be \$275,000, while Community and Regional Parks - Unincorporated Area impact fee revenue is budgeted at \$9,800,000.



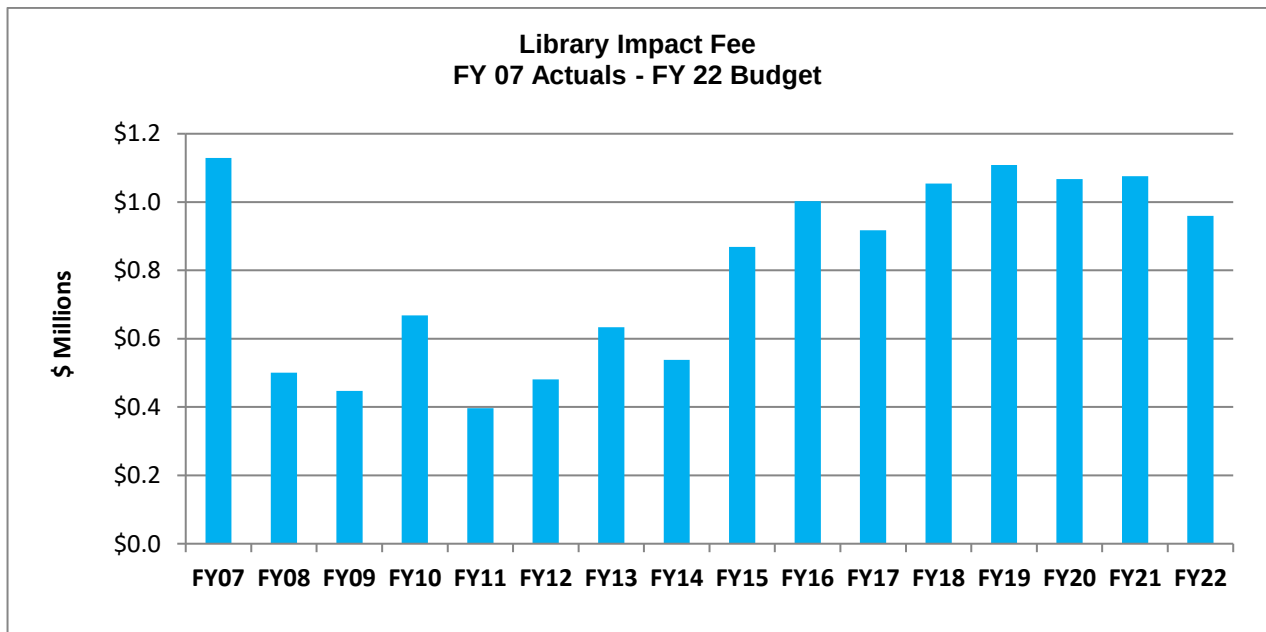
### EMS Impact Fees

Emergency Medical Services (EMS) Impact Fees were originally implemented in FY 92 and are used to fund growth driven EMS facility and equipment needs. For FY 22, EMS impact fee revenue is budgeted at a total of \$450,000. EMS impact fee revenue is particularly sensitive to the types of permits issued.



### Library Impact Fees

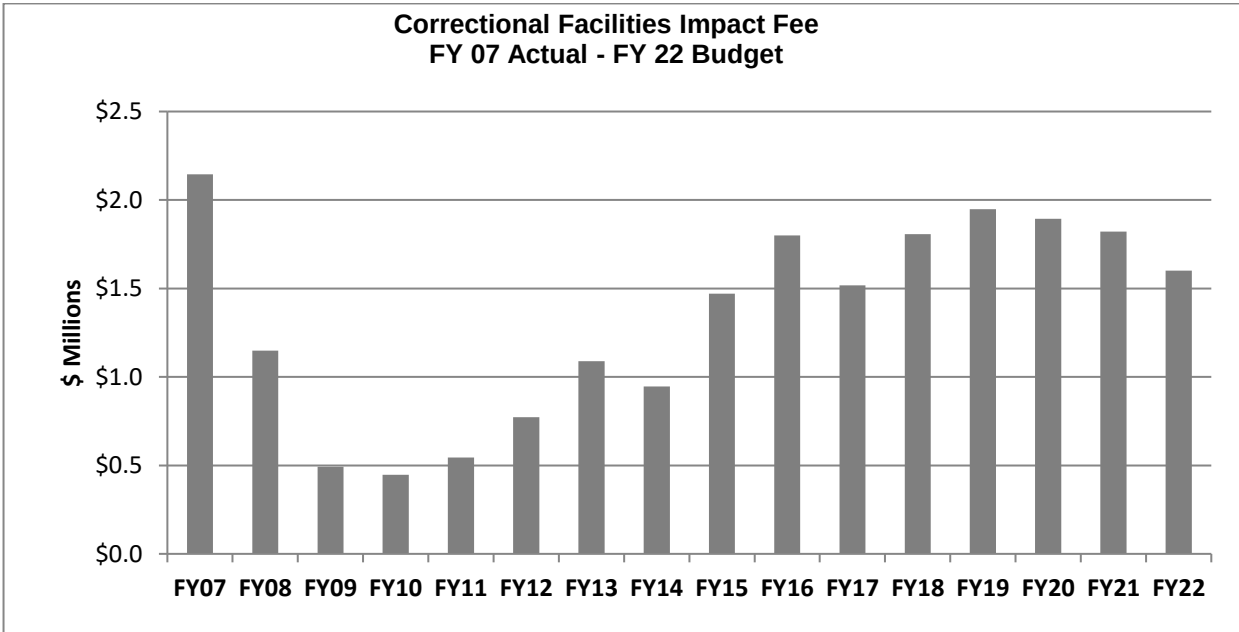
Library Impact Fees are used to fund growth related facility additions and expansions, as well as the acquisition of library materials necessary to maintain a 1.87 books per capita ratio. Library Impact fee is assessed only on residential construction. For FY 22, there is \$960,000 budgeted for library impact fee revenue.



Collier County Government  
Fiscal Year 2022 Adopted Budget

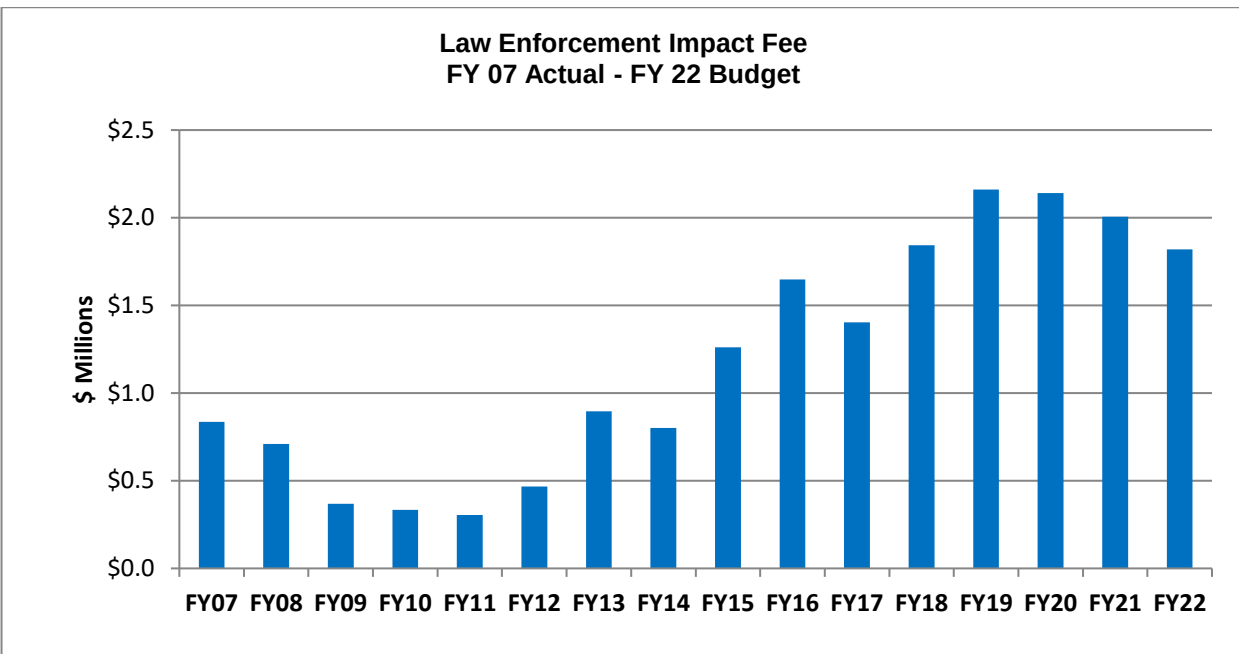
**Correctional Facilities Impact Fee**

The Correctional Facilities Impact Fee was implemented in FY 99 and is used to fund growth driven jail facility expansions/additions. For FY 22, there is \$1,600,000 in budgeted Correctional Facilities impact fee revenue. Actual revenues received are highly variable based on the types of commercial buildings permitted in a given year.



**Law Enforcement Impact Fee**

The Law Enforcement Impact Fee was implemented in FY 05 and is used to fund growth driven law enforcement equipment and facility additions. For FY 22, Law Enforcement impact fee is revenue estimated at \$1,820,000.

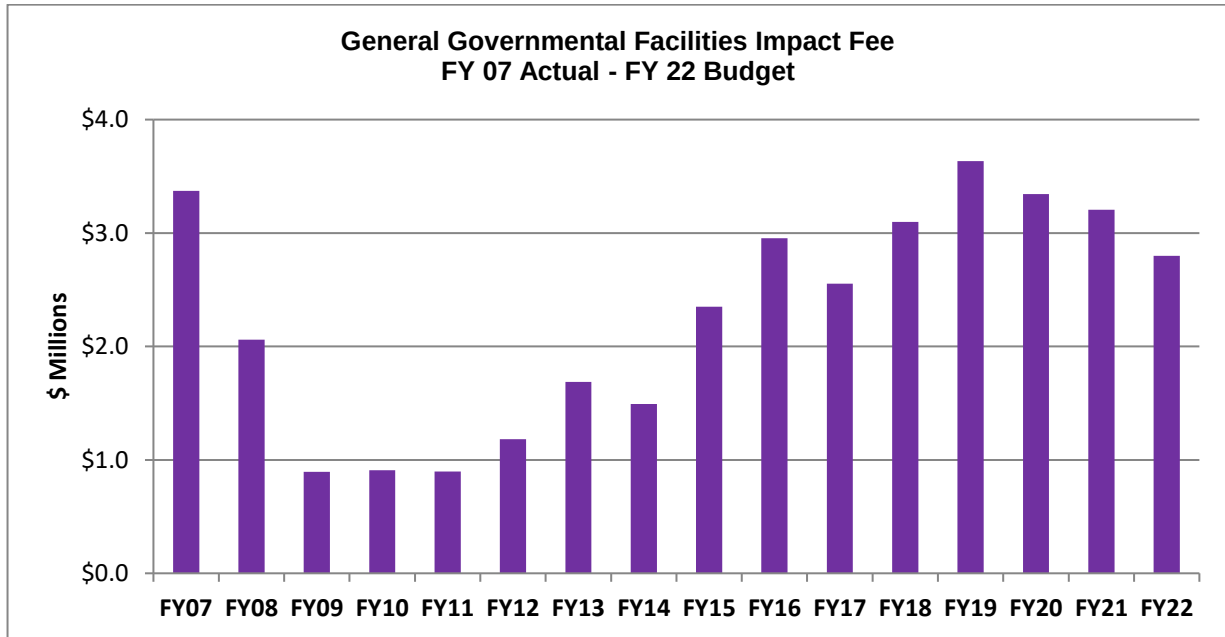




**Collier County Government  
Fiscal Year 2022 Adopted Budget**

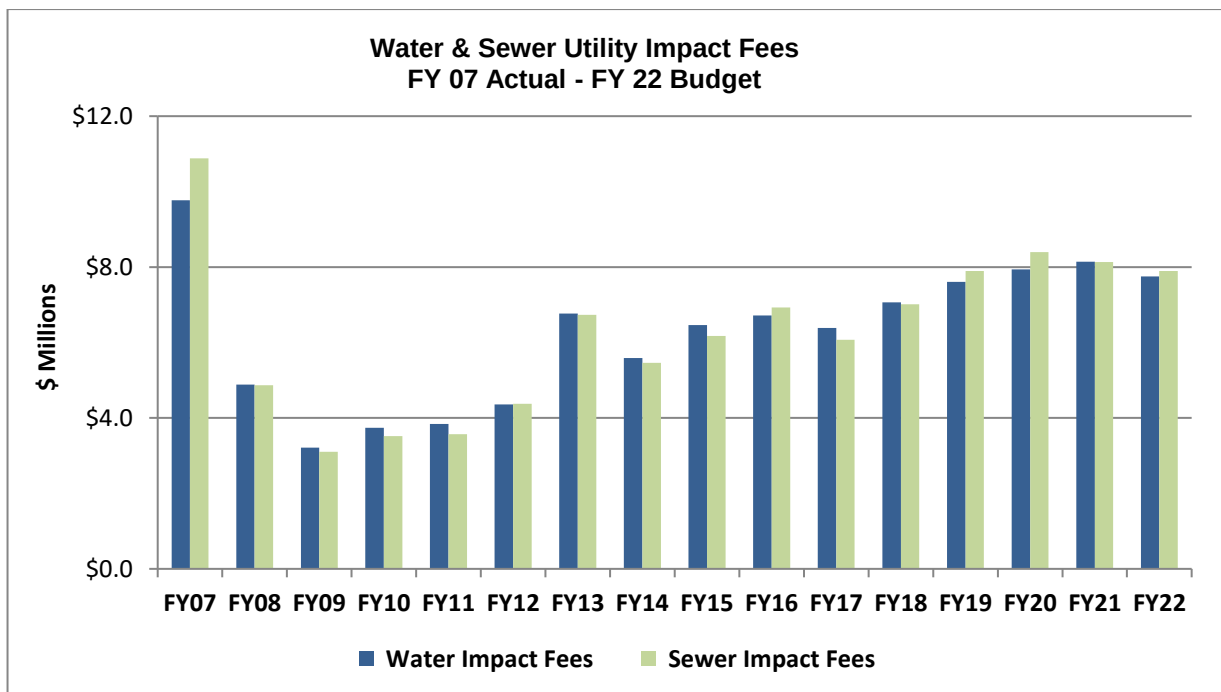
**General Governmental Facilities Impact Fee**

This was implemented in FY 04 and is used to fund growth driven facility expansions and additions. For FY 22, General Governmental Facilities impact fee revenue is estimated at \$2,800,000. It must be noted that actual revenues received are highly variable based on the types of commercial buildings permitted in a given year.



**Water & Sewer Utility Impact Fees**

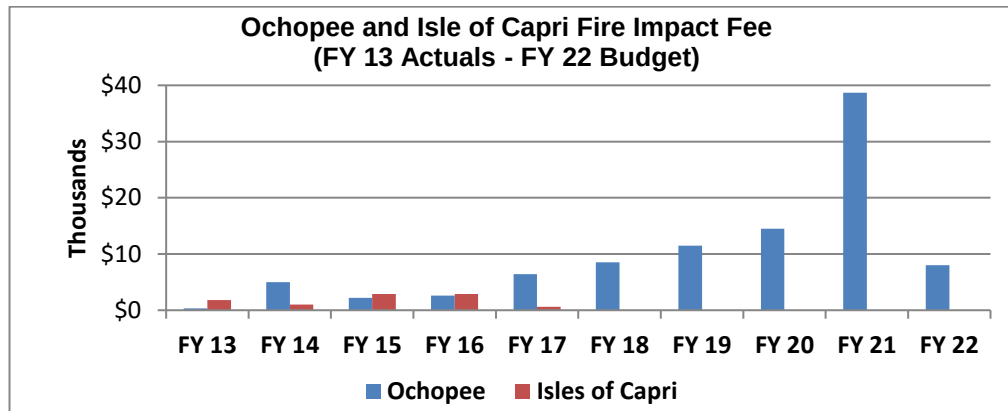
Water & Sewer Utility Impact Fees are used to fund growth driven water and sewer facility expansions and additions. For FY 22, water impact fees are estimated at \$7,750,000 and sewer impact fees are estimated at \$7,900,000.



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Ochopee/Isles of Capri Fire Impact Fees**

These fees were implemented in FY 98 and are used to fund growth driven fire facility and equipment needs. For FY 22, there is \$8,000 budgeted in Ochopee Fire impact fee revenue; there is \$0 budgeted in the Isles of Capri impact fee district.



**Tourist Development Tax Revenue**

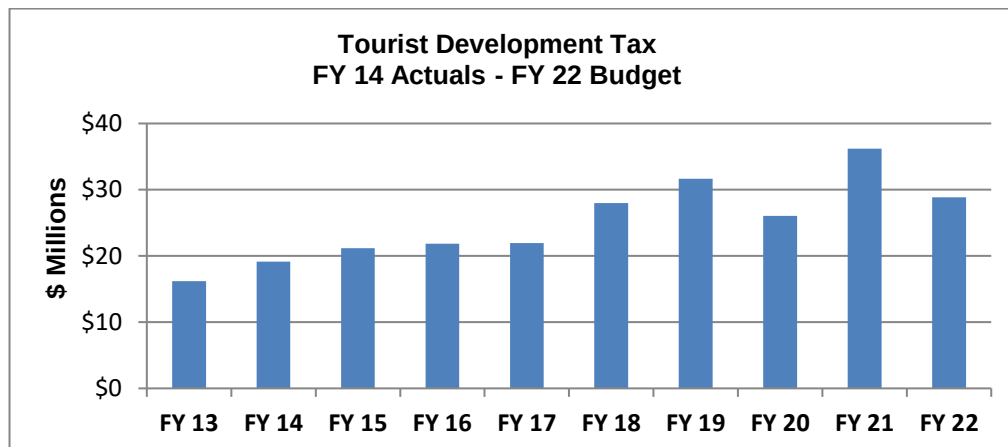
Collier County levies a five (5) percent tax on short-term lodging rentals pursuant to State Statute. The following provides a history of the Tourist Development Tax (TDT). In November 1990, Collier County voters approved the implementation of a 3% tourist tax; 2% was allocated for beach renourishment and tourism promotion and 1% was allocated for debt service on a baseball stadium. This tax was challenged in the courts, and the County ceased collecting the 3% tourist tax. In November 1992, voters approved a new tourist tax plan of 2%. This 2% tax was implemented in January 1993. In January 1996, this tax was increased by 1% for the county beach renourishment program. In August 2005, this tax was increased by 1% for additional tourism promotion. Effective September 2017, the tax was increased by 1% pursuant to an overall Tourist Development Plan setting forth authorized uses of the TDT including but not limited to the promotion of tourism, financing beach improvements and facilities, the providing of museums and amateur sports complex.

Revenue is budgeted conservatively as it is recognized that state and national economic trends, stock market fluctuations, and hurricane activity can all negatively impact tourism in South Florida. FY 22 budgeted revenue is \$29,849,900 and it is anticipated that any decrease in tourism dollars due to economic conditions will fall within the 5% revenue reserve.

| (000's) Omitted                | FY 14    | FY 15    | FY 16    | FY 17    | FY 18    | FY 19 *  | FY 20    | FY 21    | FY 22    |
|--------------------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| <b>Tourist Development Tax</b> | 19,136.9 | 21,188.2 | 21,838.3 | 21,961.4 | 27,962.5 | 31,652.5 | 26,062.3 | 36,192.2 | 29,849.9 |

*FY 14 to FY 21 amounts are actual collections--FY 22 is budget amount.*

*\* FY19 actuals include 13 months of revenue.*



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Service Charges/Enterprise Fund Revenues**

Where appropriate, Collier County charges fees for services provided. The Parks and Recreation Department and the Community Development Division are the two areas where charges for services are most prevalent. The Parks & Recreation Division charges for admission to the Sun-N-Fun water park, the Golden Gate Aquatic Facility, and the numerous athletic and recreational programs it conducts. The Community Development Division charges fees for building and related permits.

Enterprise funds are set up to account for activities that are operated similarly to private enterprises, such as the County Water-Sewer District, Solid Waste Disposal, Emergency Medical Services, and the Collier County Airport Authority.

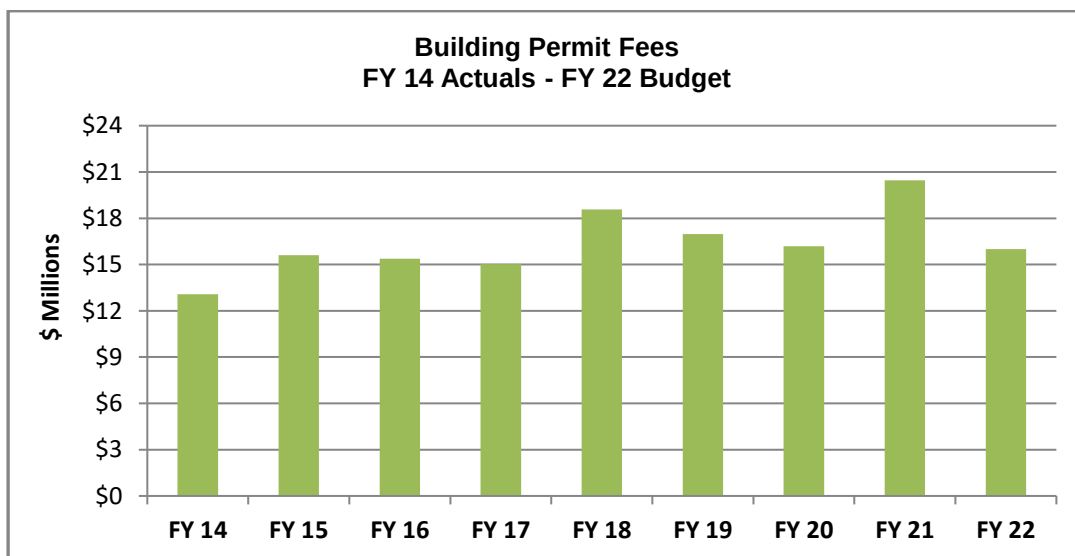
**Service Charges/Enterprise Fund Revenues (000's omitted)**

| Source                  | FY 14            | FY 15            | FY 16            | FY 17            | FY 18            | FY 19            | FY 20            | FY21             | FY22             |
|-------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| <b>Building Permits</b> | 13,077.1         | 15,607.7         | 15,366.8         | 15,020.2         | 18,567.7         | 16,980.9         | 16,189.3         | 20,454.0         | 16,000.0         |
| <b>Water Revenue</b>    | 46,287.1         | 50,744.8         | 54,652.6         | 59,643.9         | 63,899.4         | 67,987.3         | 72,269.5         | 74,410.9         | 76,400.0         |
| <b>Sewer Revenue</b>    | 53,275.5         | 58,857.7         | 62,944.3         | 68,904.4         | 73,735.7         | 78,864.6         | 82,379.7         | 84,613.0         | 88,000.0         |
| <b>Landfill Tipping</b> | 8,872.8          | 10,514.2         | 11,444.5         | 12,865.9         | 15,381.8         | 15,036.0         | 14,478.8         | 16,337.4         | 16,698.2         |
| <b>Mandatory Fees</b>   | 19,039.7         | 20,393.7         | 21,552.6         | 22,362.2         | 25,050.8         | 26,242.1         | 27,456.3         | 28,651.5         | 29,894.4         |
| <b>Ambulance Fees</b>   | 11,265.0         | 11,963.5         | 12,049.2         | 12,238.9         | 12,811.6         | 13,388.7         | 12,891.0         | 13,415.9         | 12,363.3         |
| <b>Airport Revenue</b>  | 2,592.7          | 3,345.9          | 3,077.5          | 3,776.1          | 3,971.5          | 4,721.9          | 5,095.7          | 7,373.3          | 6,165.6          |
| <b>Total</b>            | <b>154,409.9</b> | <b>171,427.5</b> | <b>181,087.5</b> | <b>194,811.6</b> | <b>213,418.5</b> | <b>223,221.5</b> | <b>230,778.3</b> | <b>245,256.0</b> | <b>245,521.5</b> |

*Note: FY 14 to FY 21 amounts are actual collections--FY 22 is budget amount.*

**Building Permit Fees**

The Community Development Division charges for building and various other permits required of the construction and development industry. Permitting activities have begun to level-off when looking at a year over year comparison, with the exception of a spike during FY 18 due to Hurricane Irma repairs. Based on typical permitting trends, FY22 building permit revenue was conservatively budgeted at \$16,000,000.

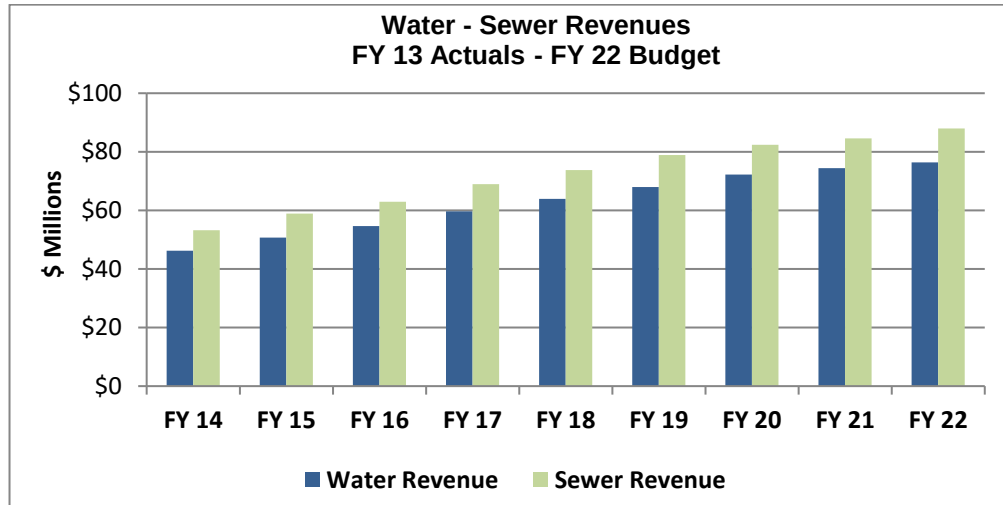


**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Water-Sewer District Revenue**

The Water-Sewer District rates are set by ordinance. Water rates include a base rate plus a volume usage charge that is designed to encourage water conservation. The sewer rates also include a base charge and a volume charge based on water usage, however for residential customers, there is a cap on the volume charge to take into account that not all water used is returned via the sewer system (e.g. swimming pools, lawn watering).

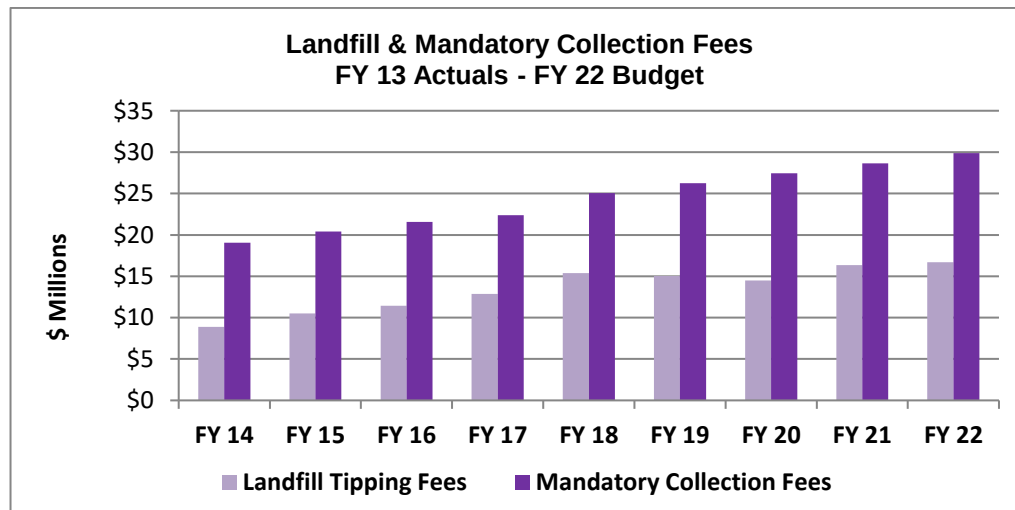
Projected FY 22 water and wastewater revenues are \$76,400,000 and \$88,000,000 respectively. These revenues continue to reflect the revised rate structure. Recent rate changes included an inverted rate schedule (the more a customer uses, the more the customer pays) designed to promote water conservation.



**Landfill/Mandatory Collection Fees**

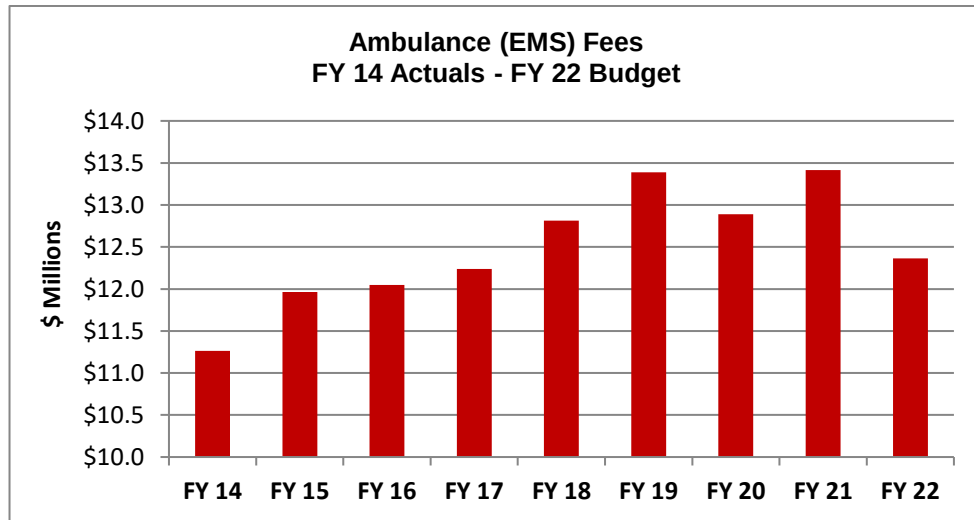
Landfill tipping fees are the primary source of revenue for the Solid Waste Disposal Department, estimated at \$16,698,200 in FY 22. The budget is based on a Landfill tipping fee increase of 3.25%.

Mandatory Collection fees: Single family residences have been required to have garbage disposed of through the County's contractor since January 1991. Residents are billed for the cost of this collection and disposal service that is estimated to be approximately \$29,894,400 in FY 22. To keep pace with contractual CPI increases to collection franchise contracts, landfill tipping fee increases, and general operational cost increases, the mandatory collection fee rates increased by \$4.44 to \$226.29 in Collier County (District 1) and \$6.90 to \$220.97 in Immokalee (District 2). Additionally, 2,700 new customer accounts are budgeted in FY 22.



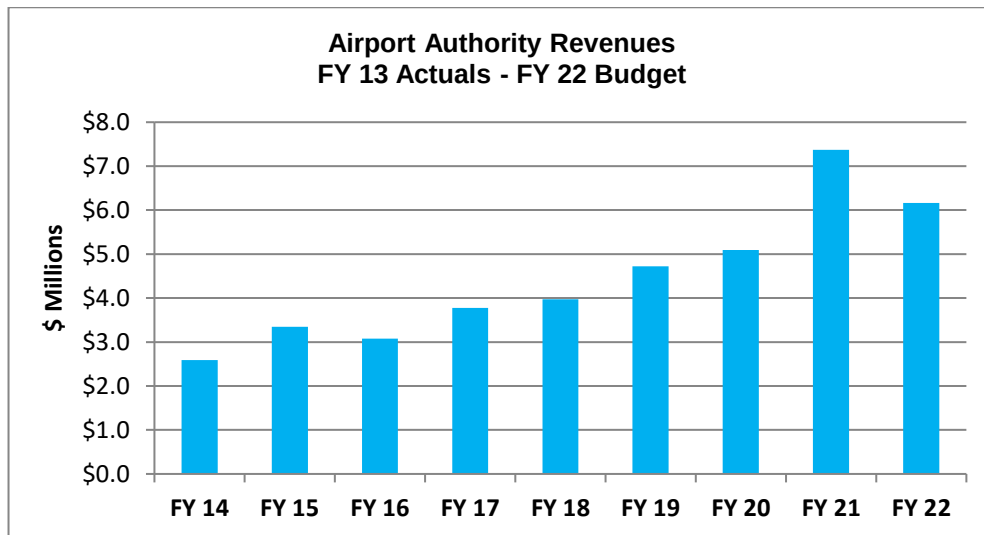
### Ambulance (EMS) Fees

The Emergency Medical Services Division (EMS) is funded through a mix of General Fund support and ambulance user fees. The user fees are evaluated annually to maximize revenue and thereby reduce the subsidy from the General Fund. During the course of FY 07, Collier County transitioned to a contracted ambulance billing service. Actual ambulance fee revenue collected is a function of economic conditions, insurance carriers paying less than full billings (short pay) as well as a shift from commercial payments to private (uninsured/underinsured) payers. Ambulance fees are budgeted at \$12,363,300 in FY 22 based estimated collections projected by the billing service provider.



### Airport Authority Revenue

Airport Authority operations primary sources of revenues are from fuel sales, T-hangar leases, aircraft tie-downs, and other facility leases. Revenue generated at the Marco Island Executive Airport is estimated to be \$4,874,700 in FY 22. Revenues at the Immokalee Regional Airport are planned to be \$1,124,600 while revenue generated at Everglades Airpark is expected to be \$142,300. In FY 14, both the Marco and Immokalee runways were closed for a few months in the peak season due to construction activities. During this time, no aviation fuel was sold, which generally comprises over 75% of all Airport Authority revenue.



**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Collier County, Florida  
Property Tax Rates  
FY 2022 Adopted**

| <b>Fund Title</b>                         | <b>Fund No.</b> | <b>Prior Year<br/>Millage<br/>Rate</b> | <b>Rolled Back<br/>Millage<br/>Rate</b> | <b>Adopted<br/>Millage<br/>Rate</b> | <b>%<br/>Change From<br/>Rolled Back</b> |
|-------------------------------------------|-----------------|----------------------------------------|-----------------------------------------|-------------------------------------|------------------------------------------|
| <b>County Wide</b>                        |                 |                                        |                                         |                                     |                                          |
| General Fund                              | 001             | 3.5645                                 | 3.4577                                  | 3.5645                              | 3.09%                                    |
| Water Pollution Control Program           | 114             | 0.0293                                 | 0.0284                                  | 0.0293                              | 3.17%                                    |
| Conservation Collier Program              | 172             | 0.0000                                 | 0.0000                                  | 0.2500                              | n/a                                      |
| <b>Subtotal County Wide</b>               |                 | <b>3.5938</b>                          | <b>3.4861</b>                           | <b>3.8438</b>                       | <b>10.26%</b>                            |
| <b>Dependent Districts and MSTU's</b>     |                 |                                        |                                         |                                     |                                          |
| Unincorp. County Area MSTU - General Fund | 111             | 0.8069                                 | 0.7864                                  | 0.8069                              | 2.61%                                    |
| Golden Gate Community Center              | 130             | 0.1862                                 | 0.1766                                  | 0.1862                              | 5.44%                                    |
| Victoria Park Drainage MSTU               | 134             | 0.0300                                 | 0.0293                                  | 0.3814                              | 1201.7%                                  |
| Naples Park Drainage MST&BU               | 139             | 0.0052                                 | 0.0049                                  | 0.0049                              | 0.00%                                    |
| Vanderbilt Beach MSTU                     | 143             | 0.5000                                 | 0.4869                                  | 0.5000                              | 2.69%                                    |
| Ochopee Fire Control District             | 146             | 4.0000                                 | 3.8738                                  | 4.0000                              | 3.26%                                    |
| Goodland/Horr's Isl Fire Control District | 149             | 1.2760                                 | 1.1764                                  | 1.2760                              | 8.47%                                    |
| Sabal Palm Road MST&BU                    | 151             | 0.0000                                 | 0.0000                                  | 0.0000                              | n/a                                      |
| Lely Golf Estates Beautification MSTU     | 152             | 2.0000                                 | 1.9497                                  | 2.0000                              | 2.58%                                    |
| Golden Gate Pkwy Beautification MSTU      | 153             | 0.5000                                 | 0.4654                                  | 0.5000                              | 7.43%                                    |
| Hawksridge Stormwater Pumping MSTU        | 154             | 0.0365                                 | 0.0354                                  | 0.0354                              | 0.00%                                    |
| Radio Road Beautification MSTU            | 158             | 0.0000                                 | 0.0000                                  | 0.0000                              | n/a                                      |
| Forest Lakes Roadway & Drainage MSTU      | 159             | 1.3781                                 | 1.3294                                  | 4.0000                              | 200.9%                                   |
| Immokalee Beautification MSTU             | 162             | 1.0000                                 | 0.9596                                  | 1.0000                              | 4.21%                                    |
| Bayshore Beautification MSTU              | 163             | 2.3604                                 | 2.2085                                  | 2.3604                              | 6.88%                                    |
| Haldeman Creek Maint. Dredging MSTU       | 164             | 1.0000                                 | 0.9414                                  | 1.0000                              | 6.22%                                    |
| Rock Road Improvement MSTU                | 165             | 3.0000                                 | 3.4763                                  | 1.3413                              | -61.4%                                   |
| Vanderbilt Waterways MSTU                 | 168             | 0.3000                                 | 0.2884                                  | 0.3000                              | 4.02%                                    |
| Forest Lakes MSTU Debt Service            | 259             | 2.6219                                 | 2.5293                                  | 0.0000                              | -100.0%                                  |
| Blue Sage Drive MSTU                      | 341             | 3.0000                                 | 3.0287                                  | 3.0000                              | -0.95%                                   |
| Collier County Lighting District          | 760             | 0.1391                                 | 0.1315                                  | 0.1315                              | 0.00%                                    |
| Pelican Bay MST&BU                        | 778             | 0.0857                                 | 0.0856                                  | 0.0857                              | 0.12%                                    |
| <b>Aggregate Millage Rate</b>             |                 | <b>4.1848</b>                          | <b>4.0655</b>                           | <b>4.4407</b>                       | <b>9.23%</b>                             |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Collier County, Florida  
Property Tax Dollars  
FY 2022 Adopted**

| <b>Fund Title</b>                         | <b>Fund No.</b> | <b>Prior Year Adjusted Tax Dollars</b> | <b>Current Year Rolled Back Tax Dollars</b> | <b>Adopted Tax Dollars</b> | <b>% Change From Rolled Back</b> |
|-------------------------------------------|-----------------|----------------------------------------|---------------------------------------------|----------------------------|----------------------------------|
| <b>County Wide</b>                        |                 |                                        |                                             |                            |                                  |
| General Fund                              | 001             | 344,779,967                            | 362,212,135                                 | 373,399,992                | 3.09%                            |
| Water Pollution Control Program           | 114             | 2,905,376                              | 2,975,048                                   | 3,069,328                  | 3.17%                            |
| Conservation Collier Program              | 172             | -                                      | -                                           | 26,188,806                 | n/a                              |
| <b>Subtotal County Wide</b>               |                 | <b>347,685,343</b>                     | <b>365,187,183</b>                          | <b>402,658,126</b>         | <b>10.26%</b>                    |
| <b>Dependent Districts and MSTU's</b>     |                 |                                        |                                             |                            |                                  |
| Unincorp. County Area MSTU - General Fund | 111             | 49,329,557                             | 51,827,500                                  | 53,178,547                 | 2.61%                            |
| Golden Gate Community Center              | 130             | 473,535                                | 480,918                                     | 507,061                    | 5.44%                            |
| Victoria Park Drainage MSTU               | 134             | 1,302                                  | 1,308                                       | 17,032                     | 1201.7%                          |
| Naples Park Drainage MST&BU               | 139             | 8,471                                  | 8,536                                       | 8,536                      | 0.00%                            |
| Vanderbilt Beach MSTU                     | 143             | 1,444,753                              | 1,449,578                                   | 1,488,578                  | 2.69%                            |
| Ochopee Fire Control District             | 146             | 1,305,275                              | 1,332,817                                   | 1,376,237                  | 3.26%                            |
| Goodland/Horr's Isl Fire Control District | 149             | 120,963                                | 122,222                                     | 132,570                    | 8.47%                            |
| Sabal Palm Road MST&BU                    | 151             | -                                      | -                                           | -                          | n/a                              |
| Lely Golf Estates Beautification MSTU     | 152             | 304,388                                | 304,530                                     | 312,387                    | 2.58%                            |
| Golden Gate Pkwy Beautification MSTU      | 153             | 493,624                                | 496,682                                     | 533,607                    | 7.43%                            |
| Hawksridge Stormwater Pumping MSTU        | 154             | 2,795                                  | 2,795                                       | 2,795                      | 0.00%                            |
| Radio Road Beautification MSTU            | 158             | -                                      | -                                           | -                          | n/a                              |
| Forest Lakes Roadway & Drainage MSTU      | 159             | 303,181                                | 303,315                                     | 912,638                    | 200.9%                           |
| Immokalee Beautification MSTU             | 162             | 427,488                                | 442,143                                     | 460,757                    | 4.21%                            |
| Bayshore Beautification MSTU              | 163             | 1,285,219                              | 1,333,730                                   | 1,425,464                  | 6.88%                            |
| Haldeman Creek Maint. Dredging MSTU       | 164             | 136,092                                | 142,932                                     | 151,830                    | 6.22%                            |
| Rock Road Improvement MSTU                | 165             | 129,317                                | 129,322                                     | 49,898                     | -61.4%                           |
| Vanderbilt Waterways MSTU                 | 168             | 385,007                                | 387,876                                     | 403,477                    | 4.02%                            |
| Forest Lakes MSTU Debt Service            | 259             | 576,817                                | 577,084                                     | -                          | -100.0%                          |
| Blue Sage Drive MSTU                      | 341             | 14,664                                 | 14,745                                      | 14,605                     | -0.95%                           |
| Collier County Lighting District          | 760             | 883,820                                | 891,991                                     | 891,991                    | 0.00%                            |
| Pelican Bay MST&BU                        | 778             | 656,242                                | 660,154                                     | 660,925                    | 0.12%                            |
| Total Taxes Levied                        |                 | 405,967,853                            | 426,097,361                                 | 465,187,061                |                                  |
| <b>Aggregate Taxes</b>                    |                 | <b>405,391,036</b>                     | <b>425,882,359</b>                          | <b>465,187,061</b>         |                                  |



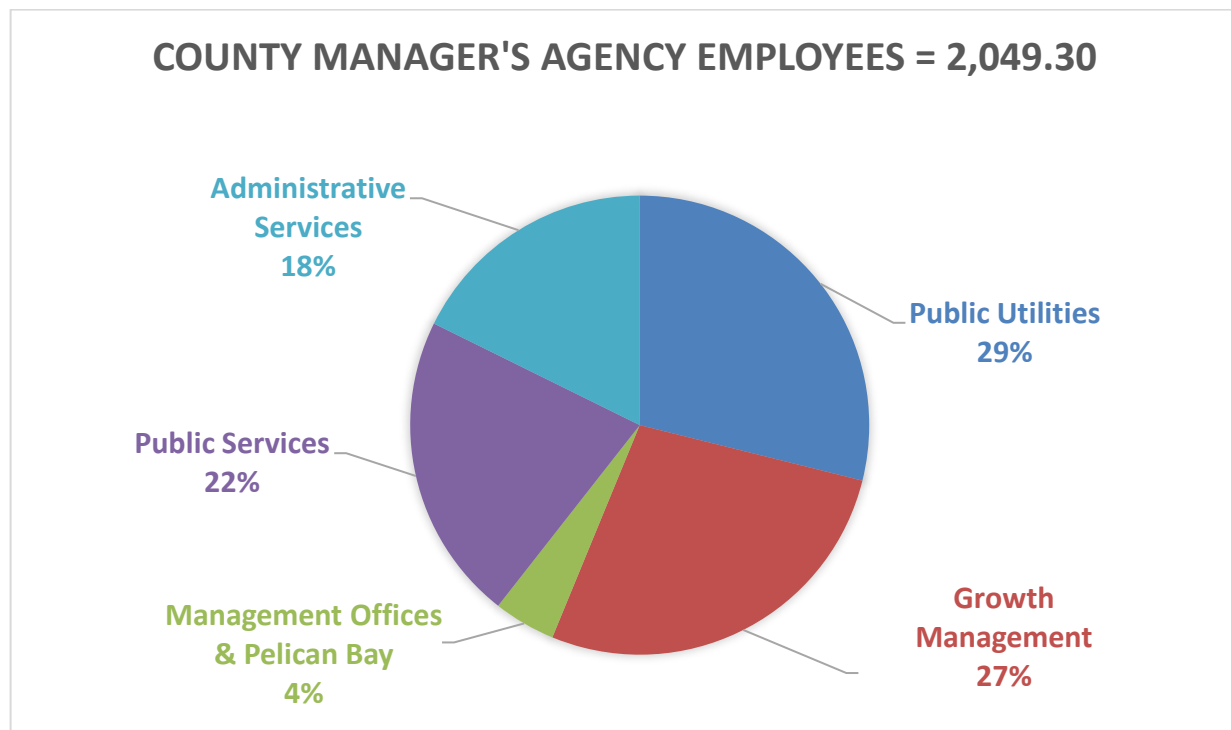
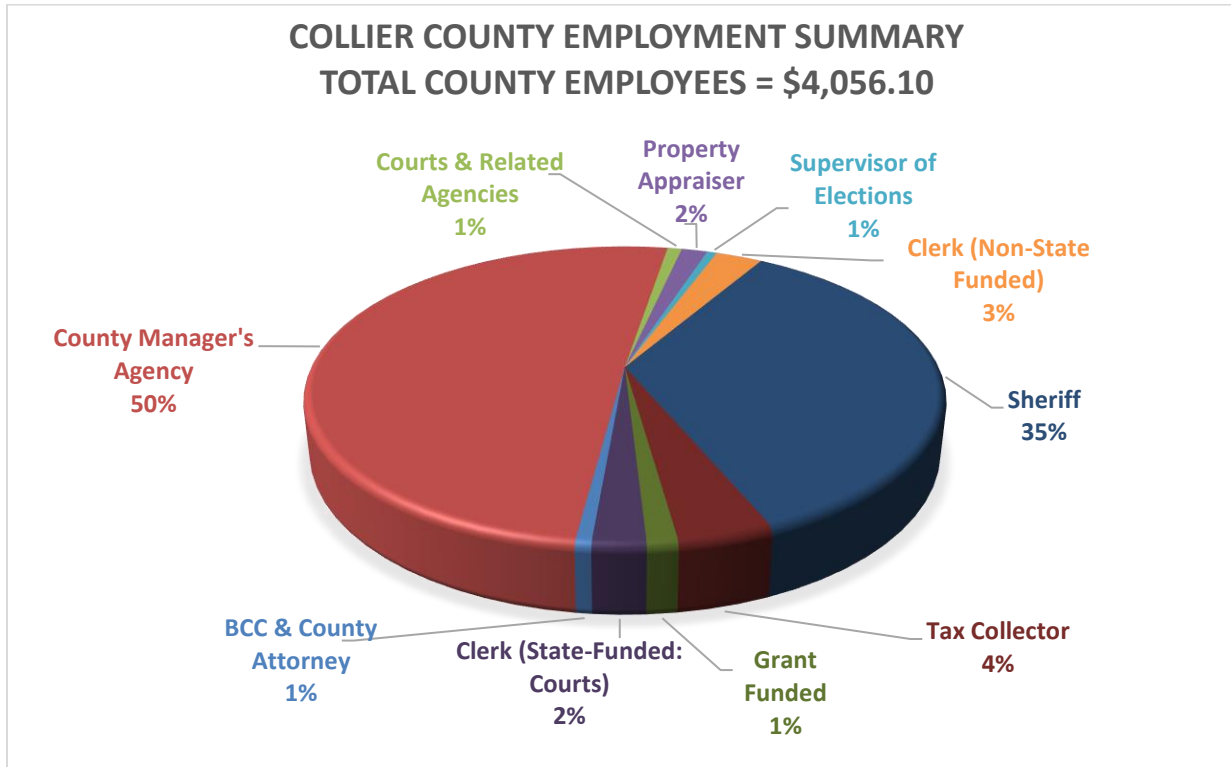
**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Collier County, Florida**  
**Taxable Property Values**  
**For FY 2022**

| Fund Title                                | Fund No. | Prior Year<br>Gross Final<br>Taxable Value | Current Year<br>Adjusted<br>Taxable Value | Current Year<br>Gross<br>Taxable Value | %<br>Change From<br>Prior Year |
|-------------------------------------------|----------|--------------------------------------------|-------------------------------------------|----------------------------------------|--------------------------------|
| <b>County Wide</b>                        |          |                                            |                                           |                                        |                                |
| General Fund                              | 001      | 99,159,595,002                             | 102,391,725,436                           | 104,755,223,016                        | 5.64%                          |
| Water Pollution Control Program           | 114      | 99,159,595,002                             | 102,391,725,436                           | 104,755,223,016                        | 5.64%                          |
| Conservation Collier Program              | 172      | 99,159,595,002                             | 102,391,725,436                           | 104,755,223,016                        | 5.64%                          |
| <b>Dependent Districts and MSTU's</b>     |          |                                            |                                           |                                        |                                |
| Unincorp. County Area MSTU - General Fund | 111      | 62,320,804,025                             | 64,085,414,665                            | 65,904,755,795                         | 5.75%                          |
| Golden Gate Community Center              | 130      | 2,543,150,295                              | 2,681,315,396                             | 2,723,206,661                          | 7.08%                          |
| Victoria Park Drainage MSTU               | 134      | 43,407,767                                 | 44,493,224                                | 44,656,300                             | 2.88%                          |
| Naples Park Drainage MST&BU               | 139      | 1,629,054,675                              | 1,724,961,979                             | 1,742,119,846                          | 6.94%                          |
| Vanderbilt Beach MSTU                     | 143      | 2,889,506,468                              | 2,966,987,388                             | 2,977,156,824                          | 3.03%                          |
| Ochopee Fire Control District             | 146      | 326,318,717                                | 336,949,168                               | 344,059,248                            | 5.44%                          |
| Goodland/Horr's Isl Fire Control District | 149      | 94,798,854                                 | 102,828,269                               | 103,894,599                            | 9.59%                          |
| Sabal Palm Road MST&BU                    | 151      | 54,497,563                                 | 52,298,181                                | 75,856,356                             | 39.2%                          |
| Lely Golf Estates Beautification MSTU     | 152      | 152,194,183                                | 156,123,327                               | 156,193,322                            | 2.63%                          |
| Golden Gate Pkwy Beautification MSTU      | 153      | 987,248,891                                | 1,060,574,530                             | 1,067,214,660                          | 8.10%                          |
| Hawksridge Stormwater Pumping MSTU        | 154      | 76,570,460                                 | 78,959,948                                | 78,962,989                             | 3.12%                          |
| Radio Road Beautification MSTU            | 158      | 1,413,786,133                              | 1,457,453,106                             | 1,492,241,306                          | 5.55%                          |
| Forest Lakes Roadway & Drainage MSTU      | 159      | 219,999,549                                | 228,056,518                               | 228,159,517                            | 3.71%                          |
| Immokalee Beautification MSTU             | 162      | 427,487,579                                | 445,480,921                               | 460,757,386                            | 7.78%                          |
| Bayshore Beautification MSTU              | 163      | 544,492,243                                | 581,937,663                               | 603,907,621                            | 10.9%                          |
| Haldeman Creek Maint. Dredging MSTU       | 164      | 136,092,461                                | 144,567,394                               | 151,829,682                            | 11.6%                          |
| Rock Road Improvement MSTU                | 165      | 43,105,757                                 | 37,199,927                                | 37,201,064                             | -13.7%                         |
| Vanderbilt Waterways MSTU                 | 168      | 1,283,356,248                              | 1,334,805,171                             | 1,344,924,221                          | 4.80%                          |
| Forest Lakes MSTU Debt Service            | 259      | 219,999,549                                | 228,056,518                               | 228,159,517                            | 3.71%                          |
| Blue Sage Drive MSTU                      | 341      | 4,887,901                                  | 4,841,667                                 | 4,868,368                              | -0.40%                         |
| Collier County Lighting District          | 760      | 6,353,842,814                              | 6,721,529,593                             | 6,783,201,835                          | 6.76%                          |
| Pelican Bay MST&BU                        | 778      | 7,657,432,784                              | 7,669,157,804                             | 7,712,078,048                          | 0.71%                          |

## Employment Summary

The charts below provide a breakdown of the 4,056.10 FTE's funded in the FY 2022 budget, of which, 2,049.30 are employed within the County Manager's Agency. This includes employees working within the County Manager's Agency, within the agencies of the Elected Public Officials; grant funded position and Court-related operations funded by the State. The majority of employees are concentrated within the County Manager's Agency and the Sheriff's Office.



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**FY 2022 Full Time Equivalent (FTE) Count Summary**

| <b>Division</b>                         | <b>FY 09<br/>(prior to reorg)<br/>Authorized</b> | <b>FY 20/21<br/>(Funded)<br/>Adopted</b> | <b>FY 20/21<br/>(Funded)<br/>Forecast</b> | <b>FY 21/22<br/>(Funded)<br/>Current</b> | <b>FY 21/22<br/>(Funded)<br/>Expanded</b> | <b>FY 21/22<br/>(Funded)<br/>Total</b> | <b>Position<br/>Change<br/>FY21-FY22</b> |
|-----------------------------------------|--------------------------------------------------|------------------------------------------|-------------------------------------------|------------------------------------------|-------------------------------------------|----------------------------------------|------------------------------------------|
| BCC                                     | 11.00                                            | 10.00                                    | 10.00                                     | 10.00                                    | 0.00                                      | 10.00                                  | 0.00                                     |
| County Attorney                         | 34.00                                            | 18.00                                    | 18.00                                     | 18.00                                    | 0.00                                      | 18.00                                  | 0.00                                     |
| <b>Total BCC</b>                        | <b>45.00</b>                                     | <b>28.00</b>                             | <b>28.00</b>                              | <b>28.00</b>                             | <b>0.00</b>                               | <b>28.00</b>                           | <b>0.00</b>                              |
| Management Offices                      | 300.60                                           | 87.50                                    | 89.50                                     | 89.50                                    | 0.00                                      | 89.50                                  | 2.00                                     |
| Administrative Services                 | 193.25                                           | 364.75                                   | 362.75                                    | 362.75                                   | 0.00                                      | 362.75                                 | (2.00)                                   |
| Public Services                         | 470.40                                           | 447.30                                   | 446.05                                    | 445.05                                   | 0.00                                      | 445.05                                 | (2.25)                                   |
| Public Utilities                        | 406.50                                           | 548.00                                   | 590.00                                    | 591.00                                   | 1.00                                      | 592.00                                 | 44.00                                    |
| Growth Management                       | 583.00                                           | 557.00                                   | 560.00                                    | 560.00                                   | 0.00                                      | 560.00                                 | 3.00                                     |
| <b>Total County Manager Agency</b>      | <b>1,953.75</b>                                  | <b>2,004.55</b>                          | <b>2,048.30</b>                           | <b>2,048.30</b>                          | <b>1.00</b>                               | <b>2,049.30</b>                        | <b>44.75</b>                             |
| <b>Courts &amp; Related Agencies</b>    | <b>38.60</b>                                     | <b>35.00</b>                             | <b>35.00</b>                              | <b>35.00</b>                             | <b>0.00</b>                               | <b>35.00</b>                           | <b>0.00</b>                              |
| <b>Constitutional Officers:</b>         |                                                  |                                          |                                           |                                          |                                           |                                        |                                          |
| Property Appraiser                      | 60.00                                            | 64.00                                    | 64.00                                     | 64.00                                    | 0.00                                      | 64.00                                  | 0.00                                     |
| Supervisor of Elections                 | 22.00                                            | 23.00                                    | 23.00                                     | 23.00                                    | 1.00                                      | 24.00                                  | 1.00                                     |
| Clerk (Non-State Funded)                | 95.23                                            | 102.56                                   | 108.76                                    | 108.76                                   | 6.00                                      | 114.76                                 | 12.20                                    |
| Sheriff                                 | 1,369.25                                         | 1,417.00                                 | 1,417.00                                  | 1,417.00                                 | 10.00                                     | 1,427.00                               | 10.00                                    |
| Tax Collector                           | 158.00                                           | 161.00                                   | 161.00                                    | 161.00                                   | 6.00                                      | 167.00                                 | 6.00                                     |
| <b>Total Constitutional Officers</b>    | <b>1,704.48</b>                                  | <b>1,767.56</b>                          | <b>1,773.76</b>                           | <b>1,773.76</b>                          | <b>23.00</b>                              | <b>1,796.76</b>                        | <b>29.20</b>                             |
| <b>Total of Permanent FTE</b>           | <b>3,741.83</b>                                  | <b>3,835.11</b>                          | <b>3,885.06</b>                           | <b>3,885.06</b>                          | <b>24.00</b>                              | <b>3,909.06</b>                        | <b>73.95</b>                             |
| Grant Funded-MPO                        | 5.00                                             | 5.00                                     | 5.00                                      | 5.00                                     | 0.00                                      | 5.00                                   | 0.00                                     |
| Grant Funded Positions-Housing Grants   | 8.05                                             | 12.00                                    | 16.00                                     | 16.00                                    | 0.00                                      | 16.00                                  | 4.00                                     |
| Grant Funded Positions-Human Service    | 2.15                                             | 20.30                                    | 19.80                                     | 19.80                                    | 0.00                                      | 19.80                                  | (0.50)                                   |
| Grant Funded Positions-Sheriff          | 10.00                                            | 9.00                                     | 13.00                                     | 13.00                                    | 0.00                                      | 13.00                                  | 4.00                                     |
| Clerk (State Funded)                    | 166.77                                           | 97.44                                    | 93.24                                     | 93.24                                    | 0.00                                      | 93.24                                  | (4.20)                                   |
| <b>Total Grant and State Funded FTE</b> | <b>191.97</b>                                    | <b>143.74</b>                            | <b>147.04</b>                             | <b>147.04</b>                            | <b>0.00</b>                               | <b>147.04</b>                          | <b>3.30</b>                              |
| <b>Grand Total</b>                      | <b>3,933.80</b>                                  | <b>3,978.85</b>                          | <b>4,032.10</b>                           | <b>4,032.10</b>                          | <b>24.00</b>                              | <b>4,056.10</b>                        | <b>77.25</b>                             |

**Changes to Authorized Full Time Equivalent (FTE's) Positions**

**Board of County Commissioners (BCC) and County Attorney** – no changes from prior year.

**Management Offices** – had a net increase of two (+2.0) FTE's:

- Increased two (+2) positions in Corporate Business Operations Fund (001) which were transferred from the Administration Services Department's (-1) Community & Customer Relations Fund (111) and (-1) Administration Services Admin. Fund (001).
- Increased one (+1) position in County Manager Fund (001) from (-1) Impact Fee Administration Fund (107).
- Decreased one (-1) position in Tourist Development Council (TDC) Fund (194) which was transferred to the Administrative Services Department's Community & Customer Relations Fund (111).

**Courts & Related Agencies** – no changes in FTE's from FY21 to FY22.

**Administrative Services Department** – had a net decrease of two (-2.0) FTE's:

- Decreased three (-3) positions in Administrative Services Administration Fund (001) which were transferred to (+1) Public Utilities Department's Facilities Capital Project Management Fund (001), (+1) Office of the County Manager's Department Impact Fee Administration Fund (007), and (+1) Corporate Business Operations Fund (001).
- Increased one (+1) position in Procurement Services Fund (001) which was transferred from (-1) Public Services Department's County Park Facilities & Programs Fund (001).

**Collier County Government**  
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- Net increase of zero (0) positions in Community & Customer Relations Fund (111) where (+1) a position was transferred from County Managers Department's Tourist Development Council (TDC) Fund 194 and a position transferred to (-1) Corporate Business Operations Fund (001).
- Transferred three (-3) positions within the Administrative Services Department from Administrative Services Admin Fund (001) to (+2) Communication & Customer Relations (111) and (+1) Emergency Management Operating Fund (001).

**Public Services Department** – had a net decrease of two and one quarter (-2.25) FTE's:

- Decreased two (-2) positions in County Park Facilities & Programs Fund (111) which were transferred to the Administration Department's (+1) Purchasing Fund (001) and the Public Utilities Department's (+1) Capital Project Management Fund (001).
- Eliminated twenty-five hundredths (-.25) of a position.
- Transferred thirteen (+13) positions within the Public Services department into (+13) Public Services Operations Fund (001) from (-2) Library Fund (001), (-2) County Park Facilities & Programs Fund (001), (-7) County Parks & Recreation Fund (111), (-1) Golden Gate Community Center Fund (130), and (-1) Public Transit & Neighborhood Enhancement (PTNE) Administration Fund (001).

**Public Utilities Department** – had a net increase of forty-four (+44.0) FTE's:

- Added nine (+9) positions in Facilities Capital Project Management Fund (001).
- Added thirty-four (+34) positions in (+7) Operations Support Fund (408), (+21) Water Division Fund 408, and (+6) Wastewater Division Fund (408).
- Decreased one (-1) position in Public Utilities Administration Fund (408) which was transferred to the Growth Management Department's Construction & Maintenance Admin. Fund (101).
- Increased two (+2) positions in Facilities Capital Project Management Fund (001) which were transferred from the Public Services Department (-1) County Park Facilities & Programs Fund (001) and the Administrative Department's Administrative Services Fund (001).

**Growth Management Department** – had a net increase of three (+3.0) FTE's:

- Added two (+2) positions in Marco Island Executive Airport Fund (495).
- Increased one (+1) position in Construction & Maintenance Administration Fund (101) which was transferred from (-1) Public Utilities Administration Fund (408).
- Transferred two (-2) positions within the Growth Management Department from Code Enforcement Fund (111) to (+1) Construction and Maintenance Fund (101) and (+1) Building & Permitting Fund (113).
- Transferred one (+1) position within the Growth Management Department to Stormwater Engineering & Operations Fund (103) from (-1) Landscape & MSTU Operations fund (111).
- Transferred one (+1) position within the Growth Management Department to Stormwater Maintenance Fund (103) from (-1) Transportation Maintenance Road & Bridge Fund (101).

**Constitutional Officers** – had an increase of twenty-nine and two-tenths (+29.2) FTE's:

- Budgeted FTE's remained at FY 2021 levels for the Property Appraiser Fund (060).
- The Supervisor of Elections added one (+1) new position in FY 2022.
- The Clerk of Courts (non-state funded) added twelve and two tenths (+12.2) new positions. Seven (+7) positions in Clerk to Board, one and sixty-two hundredths (+1.62) in Accounting, Recording and Satellites, fifty-eight hundredths (+.58) in Administration, and three (+3) in Management Information Systems.
- The Sheriff's Office non-grant funded operations positions in Law Enforcement Fund (040) increased by ten positions (+10).
- The Tax Collectors budgeted FTE's increased by six (+6) in FY 2022.

**Grant and State Funded positions** – had a net increase of three and three tenths (+3.3) FTE's:

- The Housing Grants Fund (705/706) added four (+4.0) new positions.
- The Sheriff's Office Grant Fund (115) positions increased by four (+4) FTEs.
- The Public Services Grant Funds (709/710) eliminated five tenths (-.5) of a position.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

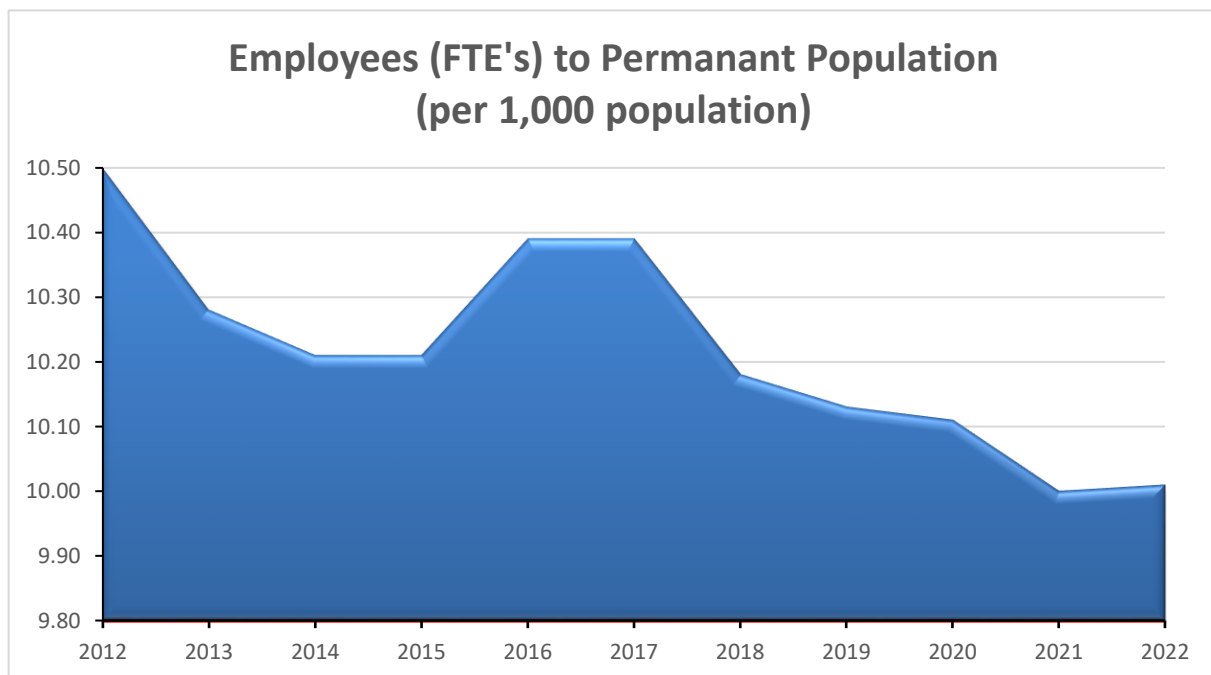
- The Clerk (State Funded) positions decreased by four and two tenths (-4.2) positions

### Employees to Permanent Population

The ratio of employees to permanent population is a benchmark that provides a measurement of relative government size; the graph and chart below illustrate that ratio for the last eleven years.

| Fiscal Year | County Employees Funded FTE's | Permanent Population* | Employees (FTE's) Per 1,000 Population |
|-------------|-------------------------------|-----------------------|----------------------------------------|
| 2012        | 3,484                         | 331,756               | 10.50                                  |
| 2013        | 3,446                         | 335,223               | 10.28                                  |
| 2014        | 3,474                         | 340,293               | 10.21                                  |
| 2015        | 3,543                         | 347,002               | 10.21                                  |
| 2016        | 3,677                         | 353,836               | 10.39                                  |
| 2017        | 3,764                         | 362,409               | 10.39                                  |
| 2018        | 3,789                         | 372,027               | 10.18                                  |
| 2019        | 3,869                         | 382,078               | 10.13                                  |
| 2020        | 3,923                         | 390,937               | 10.11                                  |
| 2021        | 3,979                         | 397,975               | 10.00                                  |
| 2022        | 4,056                         | 405,138               | 10.01                                  |

\* Source: Bureau of Economic and Business Research, University of Florida & Collier County Comprehensive Planning Section: Estimates and Projections for County-Wide Permanent Population for October 1st.



## Elected Officials-Board of Commissioners

### Elected Officials-Board of Commissioners Organizational Chart

Total Full-Time Equivalents (FTE) = 28.00

#### Board of County Commissioners

Total Full-Time Equivalents (FTE) = 10.00

#### County Attorney

Total Full-Time Equivalents (FTE) = 18.00

#### Other General Administration

Total Full-Time Equivalents (FTE) = 0.00

## **Elected Officials-Board of Commissioners**

### **Board of County Commissioners**

The following five (5) Commissioners are elected by district and are responsible for establishing policies to protect the health, safety, welfare and quality of life for Collier County citizens.

District 1 Rick LoCastro  
District 2 Andy Solis, Esq.  
District 3 Burt L. Saunders  
District 4 Penny Taylor  
District 5 William L. McDaniel, Jr.

In addition to the elected officials, there are five (5) administrative positions in the Board Office.

The County Attorney, Jeffrey Klatzkow, and his staff provide legal services to the Board of County Commissioners and the County Manager's Agency. There are eighteen (18.0) permanent positions in the County Attorney's Office.

The primary funding source for the Board of County Commissioners and the County Attorney is General Fund revenue.

The phone numbers for these offices are:

252-8097 - Board of County Commissioners  
252-8400 - County Attorney



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Elected Officials-Board of Commissioners**

| <b>Department Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                        | 3,474,242              | 3,880,500                  | 3,425,200                   | 3,970,600                  | -                           | 3,970,600                  | 2.3%                      |
| Operating Expense                        | 4,522,452              | 6,507,200                  | 5,659,700                   | 7,812,500                  | -                           | 7,812,500                  | 20.1%                     |
| Indirect Cost Reimburs                   | 2,066,900              | 2,060,600                  | 2,060,600                   | 1,899,100                  | -                           | 1,899,100                  | (7.8)%                    |
| Capital Outlay                           | 4,682                  | 10,200                     | 10,000                      | 10,000                     | -                           | 10,000                     | (2.0)%                    |
| Remittances                              | 5,922,333              | 6,750,300                  | 6,711,600                   | 7,277,600                  | -                           | 7,277,600                  | 7.8%                      |
| <b>Total Net Budget</b>                  | <b>15,990,609</b>      | <b>19,208,800</b>          | <b>17,867,100</b>           | <b>20,969,800</b>          | <b>-</b>                    | <b>20,969,800</b>          | <b>9.2%</b>               |
| <b>Total Budget</b>                      | <b>15,990,609</b>      | <b>19,208,800</b>          | <b>17,867,100</b>           | <b>20,969,800</b>          | <b>-</b>                    | <b>20,969,800</b>          | <b>9.2%</b>               |

| <b>Appropriations by Division</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-----------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Board of County Commissioners     | 1,263,731              | 1,350,800                  | 1,286,600                   | 1,389,200                  | -                           | 1,389,200                  | 2.8%                      |
| County Attorney                   | 2,640,858              | 3,016,800                  | 2,537,400                   | 3,045,400                  | -                           | 3,045,400                  | 0.9%                      |
| Other General Administration      | 12,086,019             | 14,841,200                 | 14,043,100                  | 16,535,200                 | -                           | 16,535,200                 | 11.4%                     |
| <b>Total Net Budget</b>           | <b>15,990,609</b>      | <b>19,208,800</b>          | <b>17,867,100</b>           | <b>20,969,800</b>          | <b>-</b>                    | <b>20,969,800</b>          | <b>9.2%</b>               |
| <b>Total Budget</b>               | <b>15,990,609</b>      | <b>19,208,800</b>          | <b>17,867,100</b>           | <b>20,969,800</b>          | <b>-</b>                    | <b>20,969,800</b>          | <b>9.2%</b>               |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Elected Officials-Board of Commissioners**

| <b>Department Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-----------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues        | 3,113                  | -                          | -                           | -                          | -                           | -                          | na                        |
| FEMA - Fed Emerg Mgt Agency       | 303,497                | -                          | -                           | -                          | -                           | -                          | na                        |
| Charges For Services              | 37,795                 | 41,000                     | 40,000                      | 41,000                     | -                           | 41,000                     | 0.0%                      |
| Miscellaneous Revenues            | 56,570                 | -                          | 6,400                       | -                          | -                           | -                          | na                        |
| Interest/Misc                     | 1,161                  | -                          | 100                         | -                          | -                           | -                          | na                        |
| Reimb From Other Depts            | 290,000                | 290,000                    | 290,000                     | 290,000                    | -                           | 290,000                    | 0.0%                      |
| Net Cost General Fund             | 12,120,903             | 15,143,900                 | 14,388,800                  | 16,838,000                 | -                           | 16,838,000                 | 11.2%                     |
| Net Cost Unincorp General Fund    | 3,023,600              | 3,580,900                  | 2,988,900                   | 3,647,800                  | -                           | 3,647,800                  | 1.9%                      |
| Trans fm 001 Gen Fund             | 156,000                | 151,000                    | 151,000                     | 149,900                    | -                           | 149,900                    | (0.7)%                    |
| Carry Forward                     | 4,900                  | 4,000                      | 7,000                       | 5,100                      | -                           | 5,100                      | 27.5%                     |
| Less 5% Required By Law           | -                      | (2,000)                    | -                           | (2,000)                    | -                           | (2,000)                    | 0.0%                      |
| <b>Total Funding</b>              | <b>15,997,540</b>      | <b>19,208,800</b>          | <b>17,872,200</b>           | <b>20,969,800</b>          | <b>-</b>                    | <b>20,969,800</b>          | <b>9.2%</b>               |

| <b>Department Position Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Board of County Commissioners      | 10.00                  | 10.00                      | 10.00                       | 10.00                      | -                           | 10.00                      | 0.0%                      |
| County Attorney                    | 18.00                  | 18.00                      | 18.00                       | 18.00                      | -                           | 18.00                      | 0.0%                      |
| <b>Total FTE</b>                   | <b>28.00</b>           | <b>28.00</b>               | <b>28.00</b>                | <b>28.00</b>               | <b>-</b>                    | <b>28.00</b>               | <b>0.0%</b>               |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Elected Officials-Board of Commissioners**

**Board of County Commissioners**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 1,195,616              | 1,228,000                  | 1,205,500                   | 1,270,400                  | -                           | 1,270,400                  | 3.5%                      |
| Operating Expense                      | 66,945                 | 122,800                    | 81,100                      | 118,800                    | -                           | 118,800                    | (3.3)%                    |
| Capital Outlay                         | 1,170                  | -                          | -                           | -                          | -                           | -                          | na                        |
| <b>Net Operating Budget</b>            | <b>1,263,731</b>       | <b>1,350,800</b>           | <b>1,286,600</b>            | <b>1,389,200</b>           | <b>-</b>                    | <b>1,389,200</b>           | <b>2.8%</b>               |
| <b>Total Budget</b>                    | <b>1,263,731</b>       | <b>1,350,800</b>           | <b>1,286,600</b>            | <b>1,389,200</b>           | <b>-</b>                    | <b>1,389,200</b>           | <b>2.8%</b>               |

| <b>Appropriations by Program</b>    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Board Of County Commissioners (001) | 1,263,731              | 1,350,800                  | 1,286,600                   | 1,389,200                  | -                           | 1,389,200                  | 2.8%                      |
| <b>Total Net Budget</b>             | <b>1,263,731</b>       | <b>1,350,800</b>           | <b>1,286,600</b>            | <b>1,389,200</b>           | <b>-</b>                    | <b>1,389,200</b>           | <b>2.8%</b>               |
| <b>Total Transfers and Reserves</b> | <b>-</b>               | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total Budget</b>                 | <b>1,263,731</b>       | <b>1,350,800</b>           | <b>1,286,600</b>            | <b>1,389,200</b>           | <b>-</b>                    | <b>1,389,200</b>           | <b>2.8%</b>               |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost General Fund           | 1,263,731              | 1,350,800                  | 1,286,600                   | 1,389,200                  | -                           | 1,389,200                  | 2.8%                      |
| <b>Total Funding</b>            | <b>1,263,731</b>       | <b>1,350,800</b>           | <b>1,286,600</b>            | <b>1,389,200</b>           | <b>-</b>                    | <b>1,389,200</b>           | <b>2.8%</b>               |

| <b>Division Position Summary</b>    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Board Of County Commissioners (001) | 10.00                  | 10.00                      | 10.00                       | 10.00                      | -                           | 10.00                      | 0.0%                      |
| <b>Total FTE</b>                    | <b>10.00</b>           | <b>10.00</b>               | <b>10.00</b>                | <b>10.00</b>               | <b>-</b>                    | <b>10.00</b>               | <b>0.0%</b>               |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Elected Officials-Board of Commissioners**

**Board of County Commissioners**  
**Board Of County Commissioners (001)**

**Mission Statement**

The Board of County Commissioners consists of 5 elected officials who, as the chief legislative body of the County, are responsible for providing services to protect the health, safety, welfare, and quality of life of the citizens of Collier County.

| Program Summary                                                                                                                                                                                                 | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Divisional Administration/Overhead</b>                                                                                                                                                                       | <b>5.00</b>          | <b>873,600</b>    | <b>-</b>            | <b>873,600</b>      |
| Funding for elected leadership serving the public and providing health, safety, welfare, and quality of life benefiting Collier County Citizens and visitors. Creation and coordination of advisory committees. |                      |                   |                     |                     |
| <b>Community Relations</b>                                                                                                                                                                                      | <b>5.00</b>          | <b>473,300</b>    | <b>-</b>            | <b>473,300</b>      |
| Includes responding to community needs, attending community functions, proclamations and service awards, citizen requests and inquires.                                                                         |                      |                   |                     |                     |
| <b>Professional Development</b>                                                                                                                                                                                 | <b>-</b>             | <b>42,300</b>     | <b>-</b>            | <b>42,300</b>       |
| Attending state and local conferences and seminars, mileage reimbursement, and organizational development.                                                                                                      |                      |                   |                     |                     |
| Current Level of Service Budget                                                                                                                                                                                 | <b>10.00</b>         | <b>1,389,200</b>  | <b>-</b>            | <b>1,389,200</b>    |

| Program Budgetary Cost Summary | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 1,195,616        | 1,228,000          | 1,205,500           | 1,270,400          | -                   | 1,270,400          | 3.5%              |
| Operating Expense              | 66,945           | 122,800            | 81,100              | 118,800            | -                   | 118,800            | (3.3)%            |
| Capital Outlay                 | 1,170            | -                  | -                   | -                  | -                   | -                  | na                |
| <b>Net Operating Budget</b>    | <b>1,263,731</b> | <b>1,350,800</b>   | <b>1,286,600</b>    | <b>1,389,200</b>   | <b>-</b>            | <b>1,389,200</b>   | <b>2.8%</b>       |
| <b>Total Budget</b>            | <b>1,263,731</b> | <b>1,350,800</b>   | <b>1,286,600</b>    | <b>1,389,200</b>   | <b>-</b>            | <b>1,389,200</b>   | <b>2.8%</b>       |
| <b>Total FTE</b>               | <b>10.00</b>     | <b>10.00</b>       | <b>10.00</b>        | <b>10.00</b>       | <b>-</b>            | <b>10.00</b>       | <b>0.0%</b>       |

| Program Funding Sources | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Net Cost General Fund   | 1,263,731        | 1,350,800          | 1,286,600           | 1,389,200          | -                   | 1,389,200          | 2.8%              |
| <b>Total Funding</b>    | <b>1,263,731</b> | <b>1,350,800</b>   | <b>1,286,600</b>    | <b>1,389,200</b>   | <b>-</b>            | <b>1,389,200</b>   | <b>2.8%</b>       |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Elected Officials-Board of Commissioners**

**County Attorney**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 2,262,949              | 2,452,500                  | 1,994,700                   | 2,500,200                  | -                           | 2,500,200                  | 1.9%                      |
| Operating Expense                      | 374,398                | 554,100                    | 532,700                     | 535,200                    | -                           | 535,200                    | (3.4)%                    |
| Capital Outlay                         | 3,511                  | 10,200                     | 10,000                      | 10,000                     | -                           | 10,000                     | (2.0)%                    |
| <b>Net Operating Budget</b>            | <b>2,640,858</b>       | <b>3,016,800</b>           | <b>2,537,400</b>            | <b>3,045,400</b>           | <b>-</b>                    | <b>3,045,400</b>           | <b>0.9%</b>               |
| <b>Total Budget</b>                    | <b>2,640,858</b>       | <b>3,016,800</b>           | <b>2,537,400</b>            | <b>3,045,400</b>           | <b>-</b>                    | <b>3,045,400</b>           | <b>0.9%</b>               |

| <b>Appropriations by Program</b>    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| County Attorney (001)               | 2,447,933              | 2,823,800                  | 2,344,400                   | 2,852,400                  | -                           | 2,852,400                  | 1.0%                      |
| Legal Aid Society (652)             | 192,925                | 193,000                    | 193,000                     | 193,000                    | -                           | 193,000                    | 0.0%                      |
| <b>Total Net Budget</b>             | <b>2,640,858</b>       | <b>3,016,800</b>           | <b>2,537,400</b>            | <b>3,045,400</b>           | <b>-</b>                    | <b>3,045,400</b>           | <b>0.9%</b>               |
| <b>Total Transfers and Reserves</b> | <b>-</b>               | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total Budget</b>                 | <b>2,640,858</b>       | <b>3,016,800</b>           | <b>2,537,400</b>            | <b>3,045,400</b>           | <b>-</b>                    | <b>3,045,400</b>           | <b>0.9%</b>               |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services            | 37,795                 | 41,000                     | 40,000                      | 41,000                     | -                           | 41,000                     | 0.0%                      |
| Interest/Misc                   | 1,161                  | -                          | 100                         | -                          | -                           | -                          | na                        |
| Reimb From Other Depts          | 290,000                | 290,000                    | 290,000                     | 290,000                    | -                           | 290,000                    | 0.0%                      |
| Net Cost General Fund           | 2,157,933              | 2,532,800                  | 2,054,400                   | 2,561,400                  | -                           | 2,561,400                  | 1.1%                      |
| Trans fm 001 Gen Fund           | 156,000                | 151,000                    | 151,000                     | 149,900                    | -                           | 149,900                    | (0.7)%                    |
| Carry Forward                   | 4,900                  | 4,000                      | 7,000                       | 5,100                      | -                           | 5,100                      | 27.5%                     |
| Less 5% Required By Law         | -                      | (2,000)                    | -                           | (2,000)                    | -                           | (2,000)                    | 0.0%                      |
| <b>Total Funding</b>            | <b>2,647,789</b>       | <b>3,016,800</b>           | <b>2,542,500</b>            | <b>3,045,400</b>           | <b>-</b>                    | <b>3,045,400</b>           | <b>0.9%</b>               |

| <b>Division Position Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| County Attorney (001)            | 18.00                  | 18.00                      | 18.00                       | 18.00                      | -                           | 18.00                      | 0.0%                      |
| <b>Total FTE</b>                 | <b>18.00</b>           | <b>18.00</b>               | <b>18.00</b>                | <b>18.00</b>               | <b>-</b>                    | <b>18.00</b>               | <b>0.0%</b>               |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Elected Officials-Board of Commissioners**

**County Attorney**  
**County Attorney (001)**

**Mission Statement**

To provide quality legal services in a timely, efficient and cost effective manner to the Board of County Commissioners and the County Manager and all County divisions, departments and appointive committees under the Board of County Commissioners. Also to represent the County in litigation brought by or against the County, and to work with Constitutional Officers and Judiciary on Board-related and statutorily-required matters.

| Program Summary                                                                                                                                                                                                                                                                                  | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Divisional Administration/Overhead</b>                                                                                                                                                                                                                                                        | <b>10.60</b>         | <b>1,823,700</b>  | <b>290,000</b>      | <b>1,533,700</b>    |
| To provide minimum level of legally required services to the BCC; represent staff and quasi-judicial boards; represent the Board in litigation cases filed against or by the County; advise staff and prosecute as requested before the Code Enforcement Board and Contractor's Licensing Board. |                      |                   |                     |                     |
| <b>Ordinances, Resos, Other Legal Documents, &amp; Legal Opinions</b>                                                                                                                                                                                                                            | <b>3.95</b>          | <b>443,700</b>    | <b>-</b>            | <b>443,700</b>      |
| Research, draft, and provide legal review of legally binding documents (including massive numbers of contracts). Provide requested legal opinions and interpretations.                                                                                                                           |                      |                   |                     |                     |
| <b>Attendance at Board Meetings</b>                                                                                                                                                                                                                                                              | <b>1.35</b>          | <b>233,100</b>    | <b>-</b>            | <b>233,100</b>      |
| Provide legal advice at BCC meetings, workshops, and Community Redevelopment Agency (CRA) meetings.                                                                                                                                                                                              |                      |                   |                     |                     |
| <b>Resolve Legal Issues</b>                                                                                                                                                                                                                                                                      | <b>1.20</b>          | <b>211,800</b>    | <b>1,000</b>        | <b>210,800</b>      |
| Meet, coordinate with, and resolve legal issues raised by the public, constitutional officers, the judiciary, and county staff.                                                                                                                                                                  |                      |                   |                     |                     |
| <b>Advisory Boards</b>                                                                                                                                                                                                                                                                           | <b>0.90</b>          | <b>140,100</b>    | <b>-</b>            | <b>140,100</b>      |
| Provide legal assistance to the various advisory boards and committees upon request.                                                                                                                                                                                                             |                      |                   |                     |                     |
| Current Level of Service Budget                                                                                                                                                                                                                                                                  | <b>18.00</b>         | <b>2,852,400</b>  | <b>291,000</b>      | <b>2,561,400</b>    |

| Program Budgetary Cost Summary | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 2,262,949        | 2,452,500          | 1,994,700           | 2,500,200          | -                   | 2,500,200          | 1.9%              |
| Operating Expense              | 181,473          | 361,100            | 339,700             | 342,200            | -                   | 342,200            | (5.2)%            |
| Capital Outlay                 | 3,511            | 10,200             | 10,000              | 10,000             | -                   | 10,000             | (2.0)%            |
| <b>Net Operating Budget</b>    | <b>2,447,933</b> | <b>2,823,800</b>   | <b>2,344,400</b>    | <b>2,852,400</b>   | <b>-</b>            | <b>2,852,400</b>   | <b>1.0%</b>       |
| <b>Total Budget</b>            | <b>2,447,933</b> | <b>2,823,800</b>   | <b>2,344,400</b>    | <b>2,852,400</b>   | <b>-</b>            | <b>2,852,400</b>   | <b>1.0%</b>       |
| <b>Total FTE</b>               | <b>18.00</b>     | <b>18.00</b>       | <b>18.00</b>        | <b>18.00</b>       | <b>-</b>            | <b>18.00</b>       | <b>0.0%</b>       |

| Program Funding Sources | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services    | -                | 1,000              | -                   | 1,000              | -                   | 1,000              | 0.0%              |
| Reimb From Other Depts  | 290,000          | 290,000            | 290,000             | 290,000            | -                   | 290,000            | 0.0%              |
| Net Cost General Fund   | 2,157,933        | 2,532,800          | 2,054,400           | 2,561,400          | -                   | 2,561,400          | 1.1%              |
| <b>Total Funding</b>    | <b>2,447,933</b> | <b>2,823,800</b>   | <b>2,344,400</b>    | <b>2,852,400</b>   | <b>-</b>            | <b>2,852,400</b>   | <b>1.0%</b>       |

**Elected Officials-Board of Commissioners**

**County Attorney  
County Attorney (001)**

Current FY 2022:

Personal Services are 87% of the County Attorney's budget and includes a provision for a general wage adjustment.

Operating expenses are lower due to savings in Information Technology allocations.

Capital expenses are needed to cover the replacement of printers, scanners and laptop computers.

Revenues:

Revenues include copies of legal documents - \$1,000 and reimbursements for legal services from Risk Management \$290,000 for a total of \$291,000.



**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Elected Officials-Board of Commissioners**

**County Attorney  
Legal Aid Society (652)**

**Mission Statement**

To provide financial support of the Legal Aid Society operations.

| Program Summary                                                                   | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|-----------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Legal Aid Society</b>                                                          | -                    | 193,000           | 193,000             | -                   |
| To use available revenues to offset the cost of the Legal Aid Society operations. |                      |                   |                     |                     |
| Current Level of Service Budget                                                   | -                    | 193,000           | 193,000             | -                   |

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 192,925        | 193,000            | 193,000             | 193,000            | -                   | 193,000            | 0.0%              |
| <b>Net Operating Budget</b>    | <b>192,925</b> | <b>193,000</b>     | <b>193,000</b>      | <b>193,000</b>     | -                   | <b>193,000</b>     | <b>0.0%</b>       |
| <b>Total Budget</b>            | <b>192,925</b> | <b>193,000</b>     | <b>193,000</b>      | <b>193,000</b>     | -                   | <b>193,000</b>     | <b>0.0%</b>       |

| Program Funding Sources | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services    | 37,795         | 40,000             | 40,000              | 40,000             | -                   | 40,000             | 0.0%              |
| Interest/Misc           | 1,161          | -                  | 100                 | -                  | -                   | -                  | na                |
| Trans fm 001 Gen Fund   | 156,000        | 151,000            | 151,000             | 149,900            | -                   | 149,900            | (0.7)%            |
| Carry Forward           | 4,900          | 4,000              | 7,000               | 5,100              | -                   | 5,100              | 27.5%             |
| Less 5% Required By Law | -              | (2,000)            | -                   | (2,000)            | -                   | (2,000)            | 0.0%              |
| <b>Total Funding</b>    | <b>199,856</b> | <b>193,000</b>     | <b>198,100</b>      | <b>193,000</b>     | -                   | <b>193,000</b>     | <b>0.0%</b>       |

**Elected Officials-Board of Commissioners**

**County Attorney**  
**Legal Aid Society (652)**

**Notes:**

Article V legislation provided for the imposition of \$65 in additional court costs for persons found guilty or pleading no contest to felony, misdemeanor, or criminal traffic offenses. Twenty-five percent of this fee is available to fund legal aid programs.

As a result of this legislation, the County entered into an Agreement dated December 14, 2004, with Collier County Legal Aid. This Agreement, which was extended on June 22, 2010, was entered into pursuant to Ordinance 2004-42, which Ordinance was written in response to the legislative mandate of Section 29.008, Florida Statutes, which mandate was funded pursuant to Section 939.185, Florida Statutes. The Agreement provides that the minimum funding for Collier County Legal Aid in any given fiscal year is the greater of (1) twenty-five percent of the amount actually collected to assist Collier County in providing legal aid programs required under Section 29.008(3)(a), Florida Statutes, or (2) the amount provided from filing fees and surcharges to legal aid programs from October 1, 2002, to September 30, 2003, which was \$108,309.66. Collections from the \$65 fee continue to be below the agreed upon payment and require a transfer from the General Fund to make up the shortfall.

**Current FY 2022:**

Operating Expenses includes \$108,400 and an additional \$84,600 toward operating expenses to offset increased expenses associated with domestic violence and family law caseloads.

**Revenues:**

Revenue is based on average monthly collections of \$3,333. A transfer from the General Fund is necessary to bring the Legal Aid Society up to the level that it was funded in FY 2003. The transfer will only be made in the amount that will bring it up to the \$108,400 level plus the additional \$84,600 after accounting for the fees generated.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Elected Officials-Board of Commissioners**

**Other General Administration**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 15,677                 | 200,000                    | 225,000                     | 200,000                    | -                           | 200,000                    | 0.0%                      |
| Operating Expense                      | 4,081,109              | 5,830,300                  | 5,045,900                   | 7,158,500                  | -                           | 7,158,500                  | 22.8%                     |
| Indirect Cost Reimburs                 | 2,066,900              | 2,060,600                  | 2,060,600                   | 1,899,100                  | -                           | 1,899,100                  | (7.8)%                    |
| Remittances                            | 5,922,333              | 6,750,300                  | 6,711,600                   | 7,277,600                  | -                           | 7,277,600                  | 7.8%                      |
| <b>Net Operating Budget</b>            | <b>12,086,019</b>      | <b>14,841,200</b>          | <b>14,043,100</b>           | <b>16,535,200</b>          | <b>-</b>                    | <b>16,535,200</b>          | <b>11.4%</b>              |
| <b>Total Budget</b>                    | <b>12,086,019</b>      | <b>14,841,200</b>          | <b>14,043,100</b>           | <b>16,535,200</b>          | <b>-</b>                    | <b>16,535,200</b>          | <b>11.4%</b>              |

| <b>Appropriations by Program</b>    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Other General Administration (001)  | 9,062,419              | 11,260,300                 | 11,054,200                  | 12,887,400                 | -                           | 12,887,400                 | 14.4%                     |
| Other General Administration (111)  | 3,023,600              | 3,580,900                  | 2,988,900                   | 3,647,800                  | -                           | 3,647,800                  | 1.9%                      |
| <b>Total Net Budget</b>             | <b>12,086,019</b>      | <b>14,841,200</b>          | <b>14,043,100</b>           | <b>16,535,200</b>          | <b>-</b>                    | <b>16,535,200</b>          | <b>11.4%</b>              |
| <b>Total Transfers and Reserves</b> | <b>-</b>               | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total Budget</b>                 | <b>12,086,019</b>      | <b>14,841,200</b>          | <b>14,043,100</b>           | <b>16,535,200</b>          | <b>-</b>                    | <b>16,535,200</b>          | <b>11.4%</b>              |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues      | 3,113                  | -                          | -                           | -                          | -                           | -                          | na                        |
| FEMA - Fed Emerg Mgt Agency     | 303,497                | -                          | -                           | -                          | -                           | -                          | na                        |
| Miscellaneous Revenues          | 56,570                 | -                          | 6,400                       | -                          | -                           | -                          | na                        |
| Net Cost General Fund           | 8,699,239              | 11,260,300                 | 11,047,800                  | 12,887,400                 | -                           | 12,887,400                 | 14.4%                     |
| Net Cost Unincorp General Fund  | 3,023,600              | 3,580,900                  | 2,988,900                   | 3,647,800                  | -                           | 3,647,800                  | 1.9%                      |
| <b>Total Funding</b>            | <b>12,086,019</b>      | <b>14,841,200</b>          | <b>14,043,100</b>           | <b>16,535,200</b>          | <b>-</b>                    | <b>16,535,200</b>          | <b>11.4%</b>              |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Elected Officials-Board of Commissioners**

**Other General Administration**  
**Other General Administration (001)**

**Mission Statement**

To account for expenses not attributable to a division but the County as a whole.

| Program Summary                                                                                                                                                                                                                                                                      | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Juvenile Detention Centers</b>                                                                                                                                                                                                                                                    | -                    | 1,564,900         | -                   | 1,564,900           |
| Remittance for housing juvenile offenders in state-ran detention centers.                                                                                                                                                                                                            |                      |                   |                     |                     |
| <b>Naples CRA</b>                                                                                                                                                                                                                                                                    | -                    | 4,712,700         | -                   | 4,712,700           |
| Remittance to the Naples Community Redevelopment Agency (CRA).                                                                                                                                                                                                                       |                      |                   |                     |                     |
| <b>Unemployment</b>                                                                                                                                                                                                                                                                  | -                    | 200,000           | -                   | 200,000             |
| Account for unemployment claim costs.                                                                                                                                                                                                                                                |                      |                   |                     |                     |
| <b>Insurance Premiums</b>                                                                                                                                                                                                                                                            | -                    | 2,154,600         | -                   | 2,154,600           |
| Account for centralized insurance premiums for Divisions within the General Fund.                                                                                                                                                                                                    |                      |                   |                     |                     |
| <b>Corporate Countywide Costs</b>                                                                                                                                                                                                                                                    | -                    | 3,755,200         | -                   | 3,755,200           |
| Account for Countywide costs not attributable to a Division such as postage for tax bills, tax deed sales, banking fees, dues and membership for the Florida Association of Counties, utilities for common areas, and unanticipated operational/emergency needs.                     |                      |                   |                     |                     |
| <b>Beach Parking &amp; Recreation Remittance to City of Naples</b>                                                                                                                                                                                                                   | -                    | 500,000           | -                   | 500,000             |
| One-third of the \$1,500,000 annual payment to the City of Naples for the use by County residents of beach parking, parks, recreational facilities and recreational programs. This is governed by the November 14, 2017, Interlocal Agreement Between the County and City of Naples. |                      |                   |                     |                     |
| Current Level of Service Budget                                                                                                                                                                                                                                                      | -                    | 12,887,400        | -                   | 12,887,400          |

| Program Budgetary Cost Summary | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 15,677           | 200,000            | 225,000             | 200,000            | -                   | 200,000            | 0.0%              |
| Operating Expense              | 3,624,409        | 4,810,000          | 4,617,600           | 5,909,800          | -                   | 5,909,800          | 22.9%             |
| Remittances                    | 5,422,333        | 6,250,300          | 6,211,600           | 6,777,600          | -                   | 6,777,600          | 8.4%              |
| <b>Net Operating Budget</b>    | <b>9,062,419</b> | <b>11,260,300</b>  | <b>11,054,200</b>   | <b>12,887,400</b>  | -                   | <b>12,887,400</b>  | <b>14.4%</b>      |
| <b>Total Budget</b>            | <b>9,062,419</b> | <b>11,260,300</b>  | <b>11,054,200</b>   | <b>12,887,400</b>  | -                   | <b>12,887,400</b>  | <b>14.4%</b>      |

| Program Funding Sources     | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Intergovernmental Revenues  | 3,113            | -                  | -                   | -                  | -                   | -                  | na                |
| FEMA - Fed Emerg Mgt Agency | 303,497          | -                  | -                   | -                  | -                   | -                  | na                |
| Miscellaneous Revenues      | 56,570           | -                  | 6,400               | -                  | -                   | -                  | na                |
| Net Cost General Fund       | 8,699,239        | 11,260,300         | 11,047,800          | 12,887,400         | -                   | 12,887,400         | 14.4%             |
| <b>Total Funding</b>        | <b>9,062,419</b> | <b>11,260,300</b>  | <b>11,054,200</b>   | <b>12,887,400</b>  | -                   | <b>12,887,400</b>  | <b>14.4%</b>      |

**Elected Officials-Board of Commissioners**

**Other General Administration  
Other General Administration (001)**

Forecast FY 2021:

Personal services budget in this section represents unemployment claims.

Current FY 2022:

Budgeted Remittances include payments to the Naples CRA, City of Naples beach parking and Collier County's share of the cost of housing and feeding juveniles being held in state-ran Department of Juvenile Justice (DJJ) Detention Centers.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Elected Officials-Board of Commissioners**

**Other General Administration  
Other General Administration (111)**

**Mission Statement**

To account for expenses not attributable to a division but to the unincorporated area of the County.

| Program Summary                                                                                                                                                 | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Countywide Costs</b>                                                                                                                                         | -                    | 1,138,700         | -                   | 1,138,700           |
| Account for Countywide costs not attributable to a Division such as utilities for common areas, insurances, information technology needs and centralized costs. |                      |                   |                     |                     |
| <b>Indirect Service Charge Payment</b>                                                                                                                          | -                    | 1,899,100         | -                   | 1,899,100           |
| Indirect service charge payment for General Fund provided central services. (Revenue source to the General Fund).                                               |                      |                   |                     |                     |
| <b>Misc Reimbursements</b>                                                                                                                                      | -                    | 610,000           | -                   | 610,000             |
| Miscellaneous reimbursements, primarily park system contributions to the City of Naples.                                                                        |                      |                   |                     |                     |
| Current Level of Service Budget                                                                                                                                 | -                    | 3,647,800         | -                   | 3,647,800           |

| Program Budgetary Cost Summary | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 456,700          | 1,020,300          | 428,300             | 1,248,700          | -                   | 1,248,700          | 22.4%             |
| Indirect Cost Reimburs         | 2,066,900        | 2,060,600          | 2,060,600           | 1,899,100          | -                   | 1,899,100          | (7.8)%            |
| Remittances                    | 500,000          | 500,000            | 500,000             | 500,000            | -                   | 500,000            | 0.0%              |
| <b>Net Operating Budget</b>    | <b>3,023,600</b> | <b>3,580,900</b>   | <b>2,988,900</b>    | <b>3,647,800</b>   | -                   | <b>3,647,800</b>   | <b>1.9%</b>       |
| <b>Total Budget</b>            | <b>3,023,600</b> | <b>3,580,900</b>   | <b>2,988,900</b>    | <b>3,647,800</b>   | -                   | <b>3,647,800</b>   | <b>1.9%</b>       |

| Program Funding Sources        | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Net Cost Unincorp General Fund | 3,023,600        | 3,580,900          | 2,988,900           | 3,647,800          | -                   | 3,647,800          | 1.9%              |
| <b>Total Funding</b>           | <b>3,023,600</b> | <b>3,580,900</b>   | <b>2,988,900</b>    | <b>3,647,800</b>   | -                   | <b>3,647,800</b>   | <b>1.9%</b>       |

Current FY 2022:

Budgeted remittances reflects one-half of an annual Board approved park system contribution to the City of Naples in the amount of \$500,000.

## Elected Officials-Constitutional Officer

### Elected Officials-Constitutional Officer Organizational Chart

Total Full-Time Equivalents (FTE) = 1,809.76

#### Property Appraiser

Total Full-Time Equivalents (FTE) = 64.00

#### Supervisor Of Elections

Total Full-Time Equivalents (FTE) = 24.00

#### Clerk Of Courts

Total Full-Time Equivalents (FTE) = 114.76

#### Sheriff

Total Full-Time Equivalents (FTE) = 1,440.00

#### Tax Collector

Total Full-Time Equivalents (FTE) = 167.00



## **Elected Officials-Constitutional Officer**

### **Sheriff**

Kevin Rambosk is the elected Collier County Sheriff. The Sheriff's Office protects the public health, safety, and welfare through various functions including law enforcement, special operations, criminal investigations, community services, detention and corrections, emergency 911, Judicial process, and headquarters operations. The Sheriff also administers its own support operations including data processing, finance and personal services. The Sheriff's general operating budget is funded entirely from the County's General Fund.

For more information about programs administered by the Sheriff's Office, call 252-4434.

### **Property Appraiser**

Abe Skinner is the elected Property Appraiser. He is responsible for assessing all real and personal property in Collier County and preparing the annual tax rolls. The Property Appraiser is funded by the General Fund and from independent districts.

The phone number for the Property Appraiser's Office is 252-8141.

### **Tax Collector**

Rob Stoneburner is the elected Tax Collector. He is responsible for the collection of ad valorem taxes levied by the County, the School Board, special taxing districts, and all municipalities within the County. The Tax Collector's Office also issues boat titles and registrations, hunting and fishing licenses and stamps, occupational licenses, and motor vehicle licenses and registrations. The Tax collector's agency is funded by a combination of fees for service and general revenue.

The phone numbers for the Tax Collector's Office are: 252-8172 (Taxes); 252-8177 (Motor Vehicles).

### **Supervisor of Elections**

Jennifer Edwards is the Supervisor of Elections. She is an independently elected official mandated by the Florida Constitution (Constitutional Officer) who administers the voter registration system for Collier County residents, qualifies candidates for office, monitors financial reporting requirements of candidates for office, and plans and coordinates and conducts elections within Collier County. She is responsible for implementing the National Voter Registration Act provisions as they pertain to the registration process and statistical requirements.

The Supervisor's agency is primarily funded through the General Fund.

The Elections Building is located at 3750 Enterprise Avenue. For information regarding voter registration or elections, telephone 252-8683.

### **Clerk of the Circuit Court**

Crystal Kinzel is the elected Collier County Clerk. She performs the constitutional and statutory duties of the Circuit and County Courts in maintaining custody of court records and all pleadings filed, recording of all legal instruments, and acts as ex-officio Clerk of the Board, auditor, recorder and custodian of all County funds. The Clerk's agency is funded by a combination of fees for service and General Fund revenues.

The main phone number for the Clerk of Courts is 252-2745.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

| <b>Department Budgetary Cost Summary</b>      | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-----------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                             | 9,240,129              | 199,388,100                | 190,933,800                 | 205,421,500                | 3,645,200                   | 209,066,700                | 4.9%                      |
| Operating Expense                             | 8,236,965              | 48,010,100                 | 44,844,100                  | 49,950,100                 | 218,500                     | 50,168,600                 | 4.5%                      |
| Capital Outlay                                | 1,509,168              | 15,945,800                 | 25,096,700                  | 8,654,500                  | 150,000                     | 8,804,500                  | (44.8)%                   |
| Remittances                                   | 11,500                 | 788,800                    | 2,172,000                   | 3,335,900                  | -                           | 3,335,900                  | 322.9%                    |
| <b>Total Net Budget</b>                       | <b>18,997,762</b>      | <b>264,132,800</b>         | <b>263,046,600</b>          | <b>267,362,000</b>         | <b>4,013,700</b>            | <b>271,375,700</b>         | <b>2.7%</b>               |
| Distribution of excess fees to Gov't Agencies | -                      | 6,349,800                  | 7,005,500                   | 5,690,400                  | -                           | 5,690,400                  | (10.4)%                   |
| Trans to Board                                | 224,519                | -                          | 220,200                     | -                          | -                           | -                          | na                        |
| Trans to 001 General Fund                     | -                      | -                          | 26,100                      | -                          | -                           | -                          | na                        |
| Reserve for Contingencies                     | -                      | 266,700                    | 1,400                       | 259,900                    | -                           | 259,900                    | (2.5)%                    |
| Reserve for Capital                           | -                      | 1,790,900                  | -                           | 2,411,600                  | -                           | 2,411,600                  | 34.7%                     |
| <b>Total Budget</b>                           | <b>19,222,281</b>      | <b>272,540,200</b>         | <b>270,299,800</b>          | <b>275,723,900</b>         | <b>4,013,700</b>            | <b>279,737,600</b>         | <b>2.6%</b>               |

| <b>Appropriations by Division</b>   | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Property Appraiser                  | 240,113                | 8,972,000                  | 8,967,400                   | 9,281,000                  | -                           | 9,281,000                  | 3.4%                      |
| Supervisor Of Elections             | 129,700                | 4,260,500                  | 4,246,100                   | 4,343,000                  | 56,100                      | 4,399,100                  | 3.3%                      |
| Clerk Of Courts                     | 12,053,758             | 12,390,500                 | 13,019,600                  | 13,336,700                 | 756,500                     | 14,093,200                 | 13.7%                     |
| Sheriff                             | 6,318,043              | 213,949,000                | 212,564,700                 | 219,835,900                | 3,000,000                   | 222,835,900                | 4.2%                      |
| Tax Collector                       | 256,148                | 24,560,800                 | 24,248,800                  | 20,565,400                 | 201,100                     | 20,766,500                 | (15.4)%                   |
| <b>Total Net Budget</b>             | <b>18,997,762</b>      | <b>264,132,800</b>         | <b>263,046,600</b>          | <b>267,362,000</b>         | <b>4,013,700</b>            | <b>271,375,700</b>         | <b>2.7%</b>               |
| Supervisor Of Elections             | -                      | -                          | 1,400                       | -                          | -                           | -                          | na                        |
| Clerk Of Courts                     | 224,519                | -                          | 220,200                     | -                          | -                           | -                          | na                        |
| Sheriff                             | -                      | 2,057,600                  | 26,100                      | 2,671,500                  | -                           | 2,671,500                  | 29.8%                     |
| Tax Collector                       | -                      | 6,349,800                  | 7,005,500                   | 5,690,400                  | -                           | 5,690,400                  | (10.4)%                   |
| <b>Total Transfers and Reserves</b> | <b>224,519</b>         | <b>8,407,400</b>           | <b>7,253,200</b>            | <b>8,361,900</b>           | <b>-</b>                    | <b>8,361,900</b>           | <b>(0.5)%</b>             |
| <b>Total Budget</b>                 | <b>19,222,281</b>      | <b>272,540,200</b>         | <b>270,299,800</b>          | <b>275,723,900</b>         | <b>4,013,700</b>            | <b>279,737,600</b>         | <b>2.6%</b>               |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

| <b>Department Funding Sources</b>   | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues          | 2,631,232              | 2,531,100                  | 1,982,100                   | 1,804,000                  | -                           | 1,804,000                  | (28.7)%                   |
| FEMA - Fed Emerg Mgt Agency         | 19,282                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Charges For Services                | 3,873,982              | 28,958,300                 | 29,889,800                  | 30,327,900                 | -                           | 30,327,900                 | 4.7%                      |
| Fines & Forfeitures                 | 764,386                | 362,000                    | 357,000                     | 372,200                    | -                           | 372,200                    | 2.8%                      |
| Miscellaneous Revenues              | 34,832                 | 100                        | -                           | -                          | -                           | -                          | (100.0)%                  |
| Interest/Misc                       | 364,657                | 5,637,200                  | 5,462,000                   | 457,600                    | -                           | 457,600                    | (91.9)%                   |
| Trans frm Board                     | 7,880,100              | 227,175,000                | 227,122,500                 | 233,494,400                | 4,013,700                   | 237,508,100                | 4.5%                      |
| Trans frm Independ Special District | -                      | 946,000                    | 946,000                     | 991,000                    | -                           | 991,000                    | 4.8%                      |
| Net Cost General Fund               | 3,851,098              | 4,361,400                  | 4,306,000                   | 4,461,700                  | -                           | 4,461,700                  | 2.3%                      |
| Carry Forward                       | 4,126,900              | 2,874,100                  | 4,363,500                   | 4,129,100                  | -                           | 4,129,100                  | 43.7%                     |
| Less 5% Required By Law             | -                      | (305,000)                  | -                           | (314,000)                  | -                           | (314,000)                  | 3.0%                      |
| <b>Total Funding</b>                | <b>23,546,470</b>      | <b>272,540,200</b>         | <b>274,428,900</b>          | <b>275,723,900</b>         | <b>4,013,700</b>            | <b>279,737,600</b>         | <b>2.6%</b>               |

| <b>Department Position Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Property Appraiser                 | 64.00                  | 64.00                      | 64.00                       | 64.00                      | -                           | 64.00                      | 0.0%                      |
| Supervisor Of Elections            | 23.00                  | 23.00                      | 23.00                       | 23.00                      | 1.00                        | 24.00                      | 4.3%                      |
| Clerk Of Courts                    | 98.81                  | 102.56                     | 108.76                      | 108.76                     | 6.00                        | 114.76                     | 11.9%                     |
| Sheriff                            | 1,405.00               | 1,426.00                   | 1,430.00                    | 1,430.00                   | 10.00                       | 1,440.00                   | 1.0%                      |
| Tax Collector                      | 161.00                 | 161.00                     | 161.00                      | 161.00                     | 6.00                        | 167.00                     | 3.7%                      |
| <b>Total FTE</b>                   | <b>1,751.81</b>        | <b>1,776.56</b>            | <b>1,786.76</b>             | <b>1,786.76</b>            | <b>23.00</b>                | <b>1,809.76</b>            | <b>1.9%</b>               |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Property Appraiser**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | -                      | 6,810,200                  | 6,810,200                   | 7,130,500                  | -                           | 7,130,500                  | 4.7%                      |
| Operating Expense                      | 240,113                | 2,126,800                  | 2,122,200                   | 2,115,500                  | -                           | 2,115,500                  | (0.5)%                    |
| Capital Outlay                         | -                      | 35,000                     | 35,000                      | 35,000                     | -                           | 35,000                     | 0.0%                      |
| <b>Net Operating Budget</b>            | <b>240,113</b>         | <b>8,972,000</b>           | <b>8,967,400</b>            | <b>9,281,000</b>           | <b>-</b>                    | <b>9,281,000</b>           | <b>3.4%</b>               |
| <b>Total Budget</b>                    | <b>240,113</b>         | <b>8,972,000</b>           | <b>8,967,400</b>            | <b>9,281,000</b>           | <b>-</b>                    | <b>9,281,000</b>           | <b>3.4%</b>               |

| <b>Appropriations by Program</b>        | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Property Appraiser Fund (060)           | -                      | 8,763,900                  | 8,763,900                   | 9,072,900                  | -                           | 9,072,900                  | 3.5%                      |
| Property Appr-Charges Paid By BCC (001) | 240,113                | 208,100                    | 203,500                     | 208,100                    | -                           | 208,100                    | 0.0%                      |
| <b>Total Net Budget</b>                 | <b>240,113</b>         | <b>8,972,000</b>           | <b>8,967,400</b>            | <b>9,281,000</b>           | <b>-</b>                    | <b>9,281,000</b>           | <b>3.4%</b>               |
| <b>Total Transfers and Reserves</b>     | <b>-</b>               | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total Budget</b>                     | <b>240,113</b>         | <b>8,972,000</b>           | <b>8,967,400</b>            | <b>9,281,000</b>           | <b>-</b>                    | <b>9,281,000</b>           | <b>3.4%</b>               |

| <b>Division Funding Sources</b>     | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Trans frm Board                     | -                      | 7,817,900                  | 7,817,900                   | 8,081,900                  | -                           | 8,081,900                  | 3.4%                      |
| Trans frm Independ Special District | -                      | 946,000                    | 946,000                     | 991,000                    | -                           | 991,000                    | 4.8%                      |
| Net Cost General Fund               | 240,113                | 208,100                    | 203,500                     | 208,100                    | -                           | 208,100                    | 0.0%                      |
| <b>Total Funding</b>                | <b>240,113</b>         | <b>8,972,000</b>           | <b>8,967,400</b>            | <b>9,281,000</b>           | <b>-</b>                    | <b>9,281,000</b>           | <b>3.4%</b>               |

| <b>Division Position Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Property Appraiser Fund (060)    | 64.00                  | 64.00                      | 64.00                       | 64.00                      | -                           | 64.00                      | 0.0%                      |
| <b>Total FTE</b>                 | <b>64.00</b>           | <b>64.00</b>               | <b>64.00</b>                | <b>64.00</b>               | <b>-</b>                    | <b>64.00</b>               | <b>0.0%</b>               |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Property Appraiser**  
**Property Appraiser Fund (060)**

**Mission Statement**

To assess all real and personal property in Collier County.

| Program Summary                                                                                                                                                                                                                              | FY 2022<br>Total FTE | FY 2022<br>Budget       | FY 2022<br>Revenues     | FY 2022<br>Net Cost |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------------|-------------------------|---------------------|
| <b>Property Appraiser</b>                                                                                                                                                                                                                    | <b>64.00</b>         | <b>9,072,900</b>        | <b>9,072,900</b>        | <b>-</b>            |
| Compile and prepare the annual real and personal property tax rolls; mail homestead renewals, take applications for exemptions; process wholly exempt properties such as governments and churches; and identify agricultural classifications |                      |                         |                         |                     |
| Current Level of Service Budget                                                                                                                                                                                                              | <u><b>64.00</b></u>  | <u><b>9,072,900</b></u> | <u><b>9,072,900</b></u> | <u><b>-</b></u>     |

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | -              | 6,810,200          | 6,810,200           | 7,130,500          | -                   | 7,130,500          | 4.7%              |
| Operating Expense              | -              | 1,918,700          | 1,918,700           | 1,907,400          | -                   | 1,907,400          | (0.6)%            |
| Capital Outlay                 | -              | 35,000             | 35,000              | 35,000             | -                   | 35,000             | 0.0%              |
| <b>Net Operating Budget</b>    | <b>-</b>       | <b>8,763,900</b>   | <b>8,763,900</b>    | <b>9,072,900</b>   | <b>-</b>            | <b>9,072,900</b>   | <b>3.5%</b>       |
| <b>Total Budget</b>            | <b>-</b>       | <b>8,763,900</b>   | <b>8,763,900</b>    | <b>9,072,900</b>   | <b>-</b>            | <b>9,072,900</b>   | <b>3.5%</b>       |
| <b>Total FTE</b>               | <b>64.00</b>   | <b>64.00</b>       | <b>64.00</b>        | <b>64.00</b>       | <b>-</b>            | <b>64.00</b>       | <b>0.0%</b>       |

| Program Funding Sources             | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Trans frm Board                     | -              | 7,817,900          | 7,817,900           | 8,081,900          | -                   | 8,081,900          | 3.4%              |
| Trans frm Independ Special District | -              | 946,000            | 946,000             | 991,000            | -                   | 991,000            | 4.8%              |
| <b>Total Funding</b>                | <b>-</b>       | <b>8,763,900</b>   | <b>8,763,900</b>    | <b>9,072,900</b>   | <b>-</b>            | <b>9,072,900</b>   | <b>3.5%</b>       |

Current FY 2022:

Personal services include appropriations for a planned compensation adjustment.

Operating expenses decreased due to savings in other contractual.

Capital expenditure is for the Property Appraiser's electronic data processing equipment upgrades.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Property Appraiser  
Property Appr-Charges Paid By BCC (001)**

| <b>Program Summary</b>                                                                                                                                                                                             | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>BCC Paid Expenses</b>                                                                                                                                                                                           | -                            | 208,100                   | -                           | 208,100                     |
| The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                    | -                            | 208,100                   | -                           | 208,100                     |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 240,113                | 208,100                    | 203,500                     | 208,100                    | -                           | 208,100                    | 0.0%                      |
| <b>Net Operating Budget</b>           | <b>240,113</b>         | <b>208,100</b>             | <b>203,500</b>              | <b>208,100</b>             | -                           | <b>208,100</b>             | <b>0.0%</b>               |
| <b>Total Budget</b>                   | <b>240,113</b>         | <b>208,100</b>             | <b>203,500</b>              | <b>208,100</b>             | -                           | <b>208,100</b>             | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost General Fund          | 240,113                | 208,100                    | 203,500                     | 208,100                    | -                           | 208,100                    | 0.0%                      |
| <b>Total Funding</b>           | <b>240,113</b>         | <b>208,100</b>             | <b>203,500</b>              | <b>208,100</b>             | -                           | <b>208,100</b>             | <b>0.0%</b>               |

Forecast FY 2021:

Forecast operating expenditures are generally consistent with the adopted budget.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Supervisor Of Elections**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | -                      | 2,502,600                  | 2,465,700                   | 2,508,700                  | 56,100                      | 2,564,800                  | 2.5%                      |
| Operating Expense                      | 129,700                | 1,742,900                  | 1,765,400                   | 1,799,300                  | -                           | 1,799,300                  | 3.2%                      |
| Capital Outlay                         | -                      | 15,000                     | 15,000                      | 35,000                     | -                           | 35,000                     | 133.3%                    |
| <b>Net Operating Budget</b>            | <b>129,700</b>         | <b>4,260,500</b>           | <b>4,246,100</b>            | <b>4,343,000</b>           | <b>56,100</b>               | <b>4,399,100</b>           | <b>3.3%</b>               |
| Reserve for Contingencies              | -                      | -                          | 1,400                       | -                          | -                           | -                          | na                        |
| <b>Total Budget</b>                    | <b>129,700</b>         | <b>4,260,500</b>           | <b>4,247,500</b>            | <b>4,343,000</b>           | <b>56,100</b>               | <b>4,399,100</b>           | <b>3.3%</b>               |

| <b>Appropriations by Program</b>        | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| SOE-Expenses Paid By BCC (001)          | 129,700                | 92,000                     | 92,000                      | 92,000                     | -                           | 92,000                     | 0.0%                      |
| Supervisor Of Elections - Admin (080)   | -                      | 2,637,200                  | 2,585,400                   | 2,758,500                  | 56,100                      | 2,814,600                  | 6.7%                      |
| Supervisor of Elections Grants (081)    | -                      | -                          | 38,100                      | -                          | -                           | -                          | na                        |
| Supervisor of Elections-Elections (080) | -                      | 1,531,300                  | 1,530,600                   | 1,492,500                  | -                           | 1,492,500                  | (2.5)%                    |
| <b>Total Net Budget</b>                 | <b>129,700</b>         | <b>4,260,500</b>           | <b>4,246,100</b>            | <b>4,343,000</b>           | <b>56,100</b>               | <b>4,399,100</b>           | <b>3.3%</b>               |
| <b>Total Transfers and Reserves</b>     | <b>-</b>               | <b>-</b>                   | <b>1,400</b>                | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total Budget</b>                     | <b>129,700</b>         | <b>4,260,500</b>           | <b>4,247,500</b>            | <b>4,343,000</b>           | <b>56,100</b>               | <b>4,399,100</b>           | <b>3.3%</b>               |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services            | 8,711                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans frm Board                 | -                      | 4,168,500                  | 4,116,000                   | 4,251,000                  | 56,100                      | 4,307,100                  | 3.3%                      |
| Net Cost General Fund           | 120,989                | 92,000                     | 92,000                      | 92,000                     | -                           | 92,000                     | 0.0%                      |
| Carry Forward                   | -                      | -                          | 39,500                      | -                          | -                           | -                          | na                        |
| <b>Total Funding</b>            | <b>129,700</b>         | <b>4,260,500</b>           | <b>4,247,500</b>            | <b>4,343,000</b>           | <b>56,100</b>               | <b>4,399,100</b>           | <b>3.3%</b>               |

| <b>Division Position Summary</b>      | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Supervisor Of Elections - Admin (080) | 23.00                  | 23.00                      | 23.00                       | 23.00                      | 1.00                        | 24.00                      | 4.3%                      |
| <b>Total FTE</b>                      | <b>23.00</b>           | <b>23.00</b>               | <b>23.00</b>                | <b>23.00</b>               | <b>1.00</b>                 | <b>24.00</b>               | <b>4.3%</b>               |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Supervisor Of Elections**  
**Supervisor Of Elections - Admin (080)**

**Mission Statement**

**ENSURE THE INTEGRITY OF THE ELECTORAL PROCESS**

The Supervisor of Elections is responsible for administration of the single permanent registration system for Collier County residents in the most efficient and economical method possible. This includes being responsible for registering voters, maintaining voter rolls, conducting elections, reporting financial disclosure forms, reporting campaign financing and all candidate filings. In addition, current lists of registered voters, demographic statistics and voter turnout is provided to candidates in accordance with Florida Election law.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Divisional Administration</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <b>23.00</b>                 | <b>2,758,500</b>          | <b>4,251,000</b>            | <b>-1,492,500</b>           |
| Administer the laws governing the registration process equitably and uniformly. Provide clear and concise training for the staff, as well as the public. Conduct voter education in all assisted living centers, universities, colleges and high schools. Administer the Financial Disclosure Program, processing more than 350 Financial Disclosure Form 1's, in accordance with the requirements of the Florida Ethics Commission. Assist candidates with the qualifying process. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                                                                                                                     | <u>23.00</u>                 | <u>2,758,500</u>          | <u>4,251,000</u>            | <u>-1,492,500</u>           |
| <b>Program Enhancements</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
| <b>One (1) Customer Service for Heritage Bay Gov't Ctr.</b>                                                                                                                                                                                                                                                                                                                                                                                                                         | <b>1.00</b>                  | <b>56,100</b>             | <b>56,100</b>               | <b>-</b>                    |
| Expanded Services Budget                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                              |                           |                             |                             |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | <u>1.00</u>                  | <u>56,100</u>             | <u>56,100</u>               | <u>-</u>                    |
| Total Adopted Budget                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <u>24.00</u>                 | <u>2,814,600</u>          | <u>4,307,100</u>            | <u>-1,492,500</u>           |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | -                      | 2,205,500                  | 2,165,000                   | 2,281,600                  | 56,100                      | 2,337,700                  | 6.0%                      |
| Operating Expense                     | -                      | 416,700                    | 405,400                     | 441,900                    | -                           | 441,900                    | 6.0%                      |
| Capital Outlay                        | -                      | 15,000                     | 15,000                      | 35,000                     | -                           | 35,000                     | 133.3%                    |
| <b>Net Operating Budget</b>           | <b>-</b>               | <b>2,637,200</b>           | <b>2,585,400</b>            | <b>2,758,500</b>           | <b>56,100</b>               | <b>2,814,600</b>           | <b>6.7%</b>               |
| <b>Total Budget</b>                   | <b>-</b>               | <b>2,637,200</b>           | <b>2,585,400</b>            | <b>2,758,500</b>           | <b>56,100</b>               | <b>2,814,600</b>           | <b>6.7%</b>               |
| <b>Total FTE</b>                      | <b>23.00</b>           | <b>23.00</b>               | <b>23.00</b>                | <b>23.00</b>               | <b>1.00</b>                 | <b>24.00</b>               | <b>4.3%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Trans frm Board                | -                      | 4,168,500                  | 4,116,000                   | 4,251,000                  | 56,100                      | 4,307,100                  | 3.3%                      |
| <b>Total Funding</b>           | <b>-</b>               | <b>4,168,500</b>           | <b>4,116,000</b>            | <b>4,251,000</b>           | <b>56,100</b>               | <b>4,307,100</b>           | <b>3.3%</b>               |



**Elected Officials-Constitutional Officer**

**Supervisor Of Elections  
Supervisor Of Elections - Admin (080)**

**Notes:**

The Supervisor of Elections Administration Department is responsible for administering elections, as well as all the duties and tasks associated with elections. The Administration cost center is not affected by fluctuations in the number of elections conducted each year, as is the Elections cost center.

**Current FY 2022:**

The Administration Department's personal services increased due to an expanded FTE in the Customer Service Department. Operating expense increase is due to the need to purchase a cyber-liability policy. Capital outlay expenditures include funding for a replacement network storage device.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Supervisor Of Elections**  
**SOE-Expenses Paid By BCC (001)**

| <b>Program Summary</b>                                                                                                                                                                                             | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>BCC Paid Expenses</b>                                                                                                                                                                                           | -                            | 92,000                    | -                           | 92,000                      |
| The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                    | -                            | 92,000                    | -                           | 92,000                      |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 129,700                | 92,000                     | 92,000                      | 92,000                     | -                           | 92,000                     | 0.0%                      |
| <b>Net Operating Budget</b>           | <b>129,700</b>         | <b>92,000</b>              | <b>92,000</b>               | <b>92,000</b>              | -                           | <b>92,000</b>              | <b>0.0%</b>               |
| <b>Total Budget</b>                   | <b>129,700</b>         | <b>92,000</b>              | <b>92,000</b>               | <b>92,000</b>              | -                           | <b>92,000</b>              | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services           | 8,711                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Net Cost General Fund          | 120,989                | 92,000                     | 92,000                      | 92,000                     | -                           | 92,000                     | 0.0%                      |
| <b>Total Funding</b>           | <b>129,700</b>         | <b>92,000</b>              | <b>92,000</b>               | <b>92,000</b>              | -                           | <b>92,000</b>              | <b>0.0%</b>               |

Notes:

The Board of County Commissioners are required to pay for insurances, information technology and some utilities for the Supervisor of Elections. These costs are included here.

Forecast FY 2021:

Forecast operating expenditures are generally consistent with the adopted budget.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Supervisor Of Elections  
Supervisor of Elections-Elections (080)**

**Mission Statement**

**ENSURE THE INTEGRITY OF THE ELECTORAL PROCESS**

Plan, coordinate, and conduct all elections by the laws of the State of Florida. Solicit, audit, and select all polling sites. Appoint and train all election workers. Notify citizens of upcoming elections and maintain precinct boundaries. Prepare ballot layout and maintain all voting equipment for each voting cycle. Perform the tabulation of election results and certification of the results to appropriate jurisdictions.

| Program Summary                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Elections</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | -                    | 1,492,500         | -                   | 1,492,500           |
| Select and train the required number of election workers to adequately staff all precincts, as well as early voting sites. Provide notices of election and sample ballots to all county voters. Process all eligible requests for vote-by-mail ballots. Provide current lists of registered voters to candidates and parties. Compile and provide demographic statistics on voter registration and voter turnout to the public, press and all other interested agencies and organizations. |                      |                   |                     |                     |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                                                                                                                            | -                    | 1,492,500         | -                   | 1,492,500           |

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | -              | 297,100            | 297,100             | 227,100            | -                   | 227,100            | (23.6)%           |
| Operating Expense              | -              | 1,234,200          | 1,233,500           | 1,265,400          | -                   | 1,265,400          | 2.5%              |
| <b>Net Operating Budget</b>    | -              | <b>1,531,300</b>   | <b>1,530,600</b>    | <b>1,492,500</b>   | -                   | <b>1,492,500</b>   | <b>(2.5)%</b>     |
| <b>Total Budget</b>            | -              | <b>1,531,300</b>   | <b>1,530,600</b>    | <b>1,492,500</b>   | -                   | <b>1,492,500</b>   | <b>(2.5)%</b>     |

Current FY 2022:

In FY 2022, Elections personal services is funding the election worker payroll for the August Primary Election. Operating expenses increased due to a countywide Notice of Election mailing, as well as a voter information card mailing that is being anticipated due to redistricting.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Supervisor Of Elections  
Supervisor of Elections Grants (081)**

**Mission Statement**

To account for the funds received from federal and state grants.

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | -                      | -                          | 3,600                       | -                          | -                           | -                          | na                        |
| Operating Expense                     | -                      | -                          | 34,500                      | -                          | -                           | -                          | na                        |
| <b>Net Operating Budget</b>           | -                      | -                          | <b>38,100</b>               | -                          | -                           | -                          | <b>na</b>                 |
| Reserve for Contingencies             | -                      | -                          | 1,400                       | -                          | -                           | -                          | na                        |
| <b>Total Budget</b>                   | -                      | -                          | <b>39,500</b>               | -                          | -                           | -                          | <b>na</b>                 |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Carry Forward                  | -                      | -                          | 39,500                      | -                          | -                           | -                          | na                        |
| <b>Total Funding</b>           | -                      | -                          | <b>39,500</b>               | -                          | -                           | -                          | <b>na</b>                 |

Forecast FY 2021:

The forecast includes continuation of existing grants. New grants and subsequent budget amendments will be submitted to and approved by the Board of County Commissioners as they become available.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 8,614,242              | 8,949,200                  | 9,122,300                   | 10,014,400                 | 388,000                     | 10,402,400                 | 16.2%                     |
| Operating Expense                      | 2,840,417              | 2,934,500                  | 3,396,000                   | 3,201,500                  | 218,500                     | 3,420,000                  | 16.5%                     |
| Capital Outlay                         | 599,099                | 506,800                    | 501,300                     | 120,800                    | 150,000                     | 270,800                    | (46.6)%                   |
| <b>Net Operating Budget</b>            | <b>12,053,758</b>      | <b>12,390,500</b>          | <b>13,019,600</b>           | <b>13,336,700</b>          | <b>756,500</b>              | <b>14,093,200</b>          | <b>13.7%</b>              |
| Trans to Board                         | 224,519                | -                          | 220,200                     | -                          | -                           | -                          | na                        |
| <b>Total Budget</b>                    | <b>12,278,277</b>      | <b>12,390,500</b>          | <b>13,239,800</b>           | <b>13,336,700</b>          | <b>756,500</b>              | <b>14,093,200</b>          | <b>13.7%</b>              |

| <b>Appropriations by Program</b>           | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Accounting, Recording and Satellites (011) | 2,033,018              | 2,287,500                  | 2,284,600                   | 2,492,200                  | -                           | 2,492,200                  | 8.9%                      |
| Administration (011)                       | 484,699                | 690,100                    | 744,600                     | 772,400                    | -                           | 772,400                    | 11.9%                     |
| Clerk Of County Courts (011)               | 9,741                  | 40,300                     | 39,000                      | 53,900                     | -                           | 53,900                     | 33.7%                     |
| Clerk To The Board (011)                   | 4,354,513              | 4,878,300                  | 4,954,200                   | 5,190,900                  | 388,000                     | 5,578,900                  | 14.4%                     |
| Clerk To The Circuit Court (011)           | 163,948                | 210,700                    | 208,800                     | 231,900                    | -                           | 231,900                    | 10.1%                     |
| COC - Expenses Paid By The BCC (001)       | 692,752                | 613,900                    | 601,700                     | 613,900                    | -                           | 613,900                    | 0.0%                      |
| Management Information Systems MIS (011)   | 4,315,088              | 3,669,700                  | 4,186,700                   | 3,981,500                  | 368,500                     | 4,350,000                  | 18.5%                     |
| <b>Total Net Budget</b>                    | <b>12,053,758</b>      | <b>12,390,500</b>          | <b>13,019,600</b>           | <b>13,336,700</b>          | <b>756,500</b>              | <b>14,093,200</b>          | <b>13.7%</b>              |
| <b>Total Transfers and Reserves</b>        | <b>224,519</b>         | <b>-</b>                   | <b>220,200</b>              | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total Budget</b>                        | <b>12,278,277</b>      | <b>12,390,500</b>          | <b>13,239,800</b>           | <b>13,336,700</b>          | <b>756,500</b>              | <b>14,093,200</b>          | <b>13.7%</b>              |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues      | -                      | -                          | 178,100                     | -                          | -                           | -                          | na                        |
| Charges For Services            | 3,619,396              | 3,264,600                  | 3,837,400                   | 4,268,300                  | -                           | 4,268,300                  | 30.7%                     |
| Fines & Forfeitures             | 22,513                 | 43,000                     | 35,800                      | 36,000                     | -                           | 36,000                     | (16.3)%                   |
| Miscellaneous Revenues          | 1,542                  | 100                        | -                           | -                          | -                           | -                          | (100.0)%                  |
| Interest/Misc                   | 61,974                 | 72,000                     | 20,900                      | 25,000                     | -                           | 25,000                     | (65.3)%                   |
| Trans frm Board                 | 7,880,100              | 8,565,900                  | 8,565,900                   | 8,608,700                  | 756,500                     | 9,365,200                  | 9.3%                      |
| Net Cost General Fund           | 692,752                | 613,900                    | 601,700                     | 613,900                    | -                           | 613,900                    | 0.0%                      |
| Less 5% Required By Law         | -                      | (169,000)                  | -                           | (215,200)                  | -                           | (215,200)                  | 27.3%                     |
| <b>Total Funding</b>            | <b>12,278,277</b>      | <b>12,390,500</b>          | <b>13,239,800</b>           | <b>13,336,700</b>          | <b>756,500</b>              | <b>14,093,200</b>          | <b>13.7%</b>              |

| <b>Division Position Summary</b>           | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Clerk To The Board (011)                   | 50.44                  | 52.44                      | 53.44                       | 53.44                      | 6.00                        | 59.44                      | 13.3%                     |
| Clerk To The Circuit Court (011)           | 2.50                   | 2.50                       | 2.50                        | 2.50                       | -                           | 2.50                       | 0.0%                      |
| Accounting, Recording and Satellites (011) | 25.32                  | 27.57                      | 29.19                       | 29.19                      | -                           | 29.19                      | 5.9%                      |
| Administration (011)                       | 4.05                   | 3.55                       | 4.13                        | 4.13                       | -                           | 4.13                       | 16.3%                     |
| Management Information Systems MIS (011)   | 16.50                  | 16.50                      | 19.50                       | 19.50                      | -                           | 19.50                      | 18.2%                     |
| <b>Total FTE</b>                           | <b>98.81</b>           | <b>102.56</b>              | <b>108.76</b>               | <b>108.76</b>              | <b>6.00</b>                 | <b>114.76</b>              | <b>11.9%</b>              |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Clerk To The Board (011)**

**Mission Statement**

To provide full accounting and maintenance of BCC minutes and records services to the Board of County Commissioners.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                             | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Operations Finance</b>                                                                                                                                                                                                                                                                                                          | <b>22.44</b>                 | <b>1,814,700</b>          | <b>13,000</b>               | <b>1,801,700</b>            |
| To maintain accounts payable, payroll and revenue information to managers, elected officials and financial markets on a timely basis.                                                                                                                                                                                              |                              |                           |                             |                             |
| <b>Finance and Accounting</b>                                                                                                                                                                                                                                                                                                      | <b>21.00</b>                 | <b>2,205,100</b>          | <b>-</b>                    | <b>2,205,100</b>            |
| To maintain reporting of relevant financial information to the general public, managers, elected officials, and financial markets on a timely basis, including management of debt and investments, preparation of financial statements.                                                                                            |                              |                           |                             |                             |
| <b>Minutes and Records</b>                                                                                                                                                                                                                                                                                                         | <b>4.00</b>                  | <b>429,900</b>            | <b>41,900</b>               | <b>388,000</b>              |
| Maintenance of BCC minutes and records and the Value Adjustment Board.                                                                                                                                                                                                                                                             |                              |                           |                             |                             |
| <b>Inspector General (Internal Audit)</b>                                                                                                                                                                                                                                                                                          | <b>6.00</b>                  | <b>741,200</b>            | <b>-</b>                    | <b>741,200</b>              |
| To provide assurance activities designed to add value and assist the organization in accomplishing its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes by providing objective analysis and constructive recommendations. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                    | <b>53.44</b>                 | <b>5,190,900</b>          | <b>54,900</b>               | <b>5,136,000</b>            |
| <b>Program Enhancements</b>                                                                                                                                                                                                                                                                                                        | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
| <b>One (1) Accounts Payable Clerk for Clerk (Operations)</b>                                                                                                                                                                                                                                                                       | <b>1.00</b>                  | <b>62,200</b>             | <b>-</b>                    | <b>62,200</b>               |
| <b>Five (5) Accountants for Clerk of Courts - Finance</b>                                                                                                                                                                                                                                                                          | <b>5.00</b>                  | <b>325,800</b>            | <b>-</b>                    | <b>325,800</b>              |
| Expanded Services Budget                                                                                                                                                                                                                                                                                                           | <b>6.00</b>                  | <b>388,000</b>            | <b>-</b>                    | <b>388,000</b>              |
| Total Adopted Budget                                                                                                                                                                                                                                                                                                               | <b>59.44</b>                 | <b>5,578,900</b>          | <b>54,900</b>               | <b>5,524,000</b>            |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 4,041,963              | 4,425,200                  | 4,504,000                   | 4,720,800                  | 388,000                     | 5,108,800                  | 15.4%                     |
| Operating Expense                     | 312,550                | 453,100                    | 450,200                     | 470,100                    | -                           | 470,100                    | 3.8%                      |
| <b>Net Operating Budget</b>           | <b>4,354,513</b>       | <b>4,878,300</b>           | <b>4,954,200</b>            | <b>5,190,900</b>           | <b>388,000</b>              | <b>5,578,900</b>           | <b>14.4%</b>              |
| <b>Total Budget</b>                   | <b>4,354,513</b>       | <b>4,878,300</b>           | <b>4,954,200</b>            | <b>5,190,900</b>           | <b>388,000</b>              | <b>5,578,900</b>           | <b>14.4%</b>              |
| <b>Total FTE</b>                      | <b>50.44</b>           | <b>52.44</b>               | <b>53.44</b>                | <b>53.44</b>               | <b>6.00</b>                 | <b>59.44</b>               | <b>13.3%</b>              |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Clerk To The Board (011)**

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services           | 63,957                 | 45,300                     | 51,300                      | 54,900                     | -                           | 54,900                     | 21.2%                     |
| <b>Total Funding</b>           | <b>63,957</b>          | <b>45,300</b>              | <b>51,300</b>               | <b>54,900</b>              | <b>-</b>                    | <b>54,900</b>              | <b>21.2%</b>              |

Notes:

This budget includes Operations Finance, Finance & Accounting, Inspector General and Minutes and Records.

The forecast overall position count and the FY22 current service budget for the Clerks BOCC portion of the budget includes (0.54 FTE x 2 = 1.08 FTE) associated with the Heritage Bay satellite office. This FTE is counted in the position count but not specifically funded in the FY21 budget but will be for FY22. The other position additions to the BOCC funded budget are related to mid-year staffing adjustments. The Clerk's Office has indicated that these positions are funded through recording fees.

Forecast FY 2021:

FTE's increased mid-year by (1).

Current FY 2022:

Personal services have increased due to the COLA increases, pay plan maintenance and staff positions that were unfilled for a portion of a year. There are six (6) FTE expanded requests (1 accounts payable clerk and 5 accountants for CARES processing. Operating costs are higher due to increases in software for the Inspector General department.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Clerk To The Circuit Court (011)**

**Mission Statement**

To perform the constitutional and statutory duties of the Clerk of the Circuit Court in maintaining Court Records and in providing responsible service to the judiciary, the legal community, and the public.

| <b>Program Summary</b>                 | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|----------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Circuit Civil</b>                   | <b>2.50</b>                  | <b>194,000</b>            | <b>-</b>                    | <b>194,000</b>              |
| <b>Circuit Felony</b>                  | <b>-</b>                     | <b>19,200</b>             | <b>-</b>                    | <b>19,200</b>               |
| <b>Jury</b>                            | <b>-</b>                     | <b>8,900</b>              | <b>-</b>                    | <b>8,900</b>                |
| <b>Circuit Probate</b>                 | <b>-</b>                     | <b>7,000</b>              | <b>-</b>                    | <b>7,000</b>                |
| <b>Circuit Juvenile</b>                | <b>-</b>                     | <b>2,800</b>              | <b>-</b>                    | <b>2,800</b>                |
| <b>Current Level of Service Budget</b> | <b>2.50</b>                  | <b>231,900</b>            | <b>-</b>                    | <b>231,900</b>              |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 146,700                | 151,000                    | 151,000                     | 152,600                    | -                           | 152,600                    | 1.1%                      |
| Operating Expense                     | 17,248                 | 59,700                     | 57,800                      | 79,300                     | -                           | 79,300                     | 32.8%                     |
| <b>Net Operating Budget</b>           | <b>163,948</b>         | <b>210,700</b>             | <b>208,800</b>              | <b>231,900</b>             | <b>-</b>                    | <b>231,900</b>             | <b>10.1%</b>              |
| <b>Total Budget</b>                   | <b>163,948</b>         | <b>210,700</b>             | <b>208,800</b>              | <b>231,900</b>             | <b>-</b>                    | <b>231,900</b>             | <b>10.1%</b>              |
| <b>Total FTE</b>                      | <b>2.50</b>            | <b>2.50</b>                | <b>2.50</b>                 | <b>2.50</b>                | <b>-</b>                    | <b>2.50</b>                | <b>0.0%</b>               |

**Notes:**

This budget reflects the County obligated expenses of Circuit Civil, Felony, Jury, Probate, and Juvenile. Costs are related to telephone and facilities costs for court functions required by the state to be funded locally per F.S. 29.008. This budget also covers 2.5 FTE's for the BOCC's request of court clerks for the hearing officers.

**Forecast FY 2021:**

Operating Expenditure reductions are due to lower operating costs in office equipment.

**Current FY 2022:**

Operating Expenditures have increased primarily due to office equipment and office furniture.



**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Clerk Of County Courts (011)**

**Mission Statement**

To perform the constitutional and statutory duties of the Clerk of the County Court in maintaining Court records and in providing responsible service to the judiciary, the legal community, and the public.

| <b>Program Summary</b>          | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|---------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| County Misdemeanor              | -                            | 22,800                    | -                           | 22,800                      |
| County Civil/Small Claims       | -                            | 24,800                    | -                           | 24,800                      |
| County Traffic                  | -                            | 6,300                     | -                           | 6,300                       |
| Current Level of Service Budget | -                            | <b>53,900</b>             | -                           | <b>53,900</b>               |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 9,741                  | 40,300                     | 39,000                      | 53,900                     | -                           | 53,900                     | 33.7%                     |
| Net Operating Budget                  | <b>9,741</b>           | <b>40,300</b>              | <b>39,000</b>               | <b>53,900</b>              | -                           | <b>53,900</b>              | <b>33.7%</b>              |
| Total Budget                          | <b>9,741</b>           | <b>40,300</b>              | <b>39,000</b>               | <b>53,900</b>              | -                           | <b>53,900</b>              | <b>33.7%</b>              |

**Notes:**

This budget reflects the County Court Satellites, Misdemeanor, County Civil, and County Traffic. Costs are related to telephone and facilities costs for court functions required by the state to be funded locally per Florida Statute 29.008.

**Forecast FY 2021:**

Total expenditures are anticipated to be \$1,300 or 3.23% less than budgeted.

**Current FY 2022:**

Operating expense increase is due to office furniture purchases to replace broken and non-functioning items.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts**

**Accounting, Recording and Satellites (011)**

**Mission Statement**

To provide a systematic approach to controlling all phases of recording documents, reduce paperwork proliferation, to provide efficient access to needed information, dispose of obsolete records, provide documentation of compliance with laws, ordinances, and other regulations, and to maintain historical records.

| <b>Program Summary</b>                                                                                                                                                            | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Clerk's Accounting</b>                                                                                                                                                         | <b>2.59</b>                  | <b>225,700</b>            | <b>-</b>                    | <b>225,700</b>              |
| To coordinate the financial activities of the Clerk's Office including budgeting, financial transaction processing and financials reporting.                                      |                              |                           |                             |                             |
| <b>Recording</b>                                                                                                                                                                  | <b>19.00</b>                 | <b>1,629,100</b>          | <b>4,128,400</b>            | <b>-2,499,300</b>           |
| To provide on-line computer access to land records for the public. To continue records conversion from microfilm to optical storage and retrieval.                                |                              |                           |                             |                             |
| <b>Records Management</b>                                                                                                                                                         | <b>1.60</b>                  | <b>156,900</b>            | <b>-</b>                    | <b>156,900</b>              |
| To provide a systematic approach to all phases of records retention and disposal of obsolete records and documentation of compliance with laws, ordinances and other regulations. |                              |                           |                             |                             |
| <b>County Satellite Offices</b>                                                                                                                                                   | <b>6.00</b>                  | <b>480,500</b>            | <b>36,000</b>               | <b>444,500</b>              |
| <b>Current Level of Service Budget</b>                                                                                                                                            |                              |                           |                             |                             |
|                                                                                                                                                                                   | <b>29.19</b>                 | <b>2,492,200</b>          | <b>4,164,400</b>            | <b>-1,672,200</b>           |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 1,902,169              | 2,068,700                  | 2,052,700                   | 2,243,500                  | -                           | 2,243,500                  | 8.4%                      |
| Operating Expense                     | 130,849                | 218,800                    | 231,900                     | 248,700                    | -                           | 248,700                    | 13.7%                     |
| <b>Net Operating Budget</b>           | <b>2,033,018</b>       | <b>2,287,500</b>           | <b>2,284,600</b>            | <b>2,492,200</b>           | <b>-</b>                    | <b>2,492,200</b>           | <b>8.9%</b>               |
| <b>Total Budget</b>                   | <b>2,033,018</b>       | <b>2,287,500</b>           | <b>2,284,600</b>            | <b>2,492,200</b>           | <b>-</b>                    | <b>2,492,200</b>           | <b>8.9%</b>               |
| <b>Total FTE</b>                      | <b>25.32</b>           | <b>27.57</b>               | <b>29.19</b>                | <b>29.19</b>               | <b>-</b>                    | <b>29.19</b>               | <b>5.9%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services           | 3,430,031              | 3,116,600                  | 3,709,800                   | 4,128,400                  | -                           | 4,128,400                  | 32.5%                     |
| Fines & Forfeitures            | 22,513                 | 43,000                     | 35,800                      | 36,000                     | -                           | 36,000                     | (16.3)%                   |
| <b>Total Funding</b>           | <b>3,452,544</b>       | <b>3,159,600</b>           | <b>3,745,600</b>            | <b>4,164,400</b>           | <b>-</b>                    | <b>4,164,400</b>           | <b>31.8%</b>              |

**Elected Officials-Constitutional Officer**

**Clerk Of Courts**  
**Accounting, Recording and Satellites (011)**

Notes:

This budget is for the operations of the Accounting, Recording, Records Management and Satellite Offices. A re-organization of the departments occur in FY2022.

Forecast FY 2021:

FTE's increased mid-year by (1.62).

Current FY 2022:

The cost for current services increased by \$204,700 or 8.9% when compared to the prior year appropriation. The increase is due to an anticipated addition for new Satellite offices located at Heritage Bay and Marco Island. The Recording Department is self-funded and does not require any funding from the Board. Additional revenues offset costs to the Board by \$1,672,200. Clerk's Accounting is funded 51.71% by the BOCC the remaining balance is funded through court revenues. Records Management is funded 80% by the BOCC with the remaining funding from court revenues. The Satellite offices are funded 60% by the BOCC with the remaining balance funded through court revenues.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts**  
**Administration (011)**

**Mission Statement**

To efficiently and effectively manage and direct the performance of the Clerk to the Board and the Clerk to the Courts legal and constitutional duties.

| <b>Program Summary</b>                                                                                                                                                                                                                                          | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Clerk's Administration</b>                                                                                                                                                                                                                                   | <b>3.10</b>                  | <b>615,300</b>            | <b>97,000</b>               | <b>518,300</b>              |
| To provide the services required by the Florida Constitution, which includes: Clerk of the Circuit Court, Clerk of the County Court, County Comptroller/Treasurer, County Auditor, County Recorder, and Secretary/Ex-Officio Clerk of the County Commissioners. |                              |                           |                             |                             |
| <b>Human Resources</b>                                                                                                                                                                                                                                          | <b>1.03</b>                  | <b>157,100</b>            | <b>-</b>                    | <b>157,100</b>              |
| To provide employee services for the recruitment, training and retention of employees with the Clerk's office.                                                                                                                                                  |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                 | <b>4.13</b>                  | <b>772,400</b>            | <b>97,000</b>               | <b>675,400</b>              |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 406,584                | 463,300                    | 573,900                     | 587,000                    | -                           | 587,000                    | 26.7%                     |
| Operating Expense                     | 78,115                 | 191,800                    | 135,700                     | 185,400                    | -                           | 185,400                    | (3.3)%                    |
| Capital Outlay                        | -                      | 35,000                     | 35,000                      | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>           | <b>484,699</b>         | <b>690,100</b>             | <b>744,600</b>              | <b>772,400</b>             | <b>-</b>                    | <b>772,400</b>             | <b>11.9%</b>              |
| <b>Total Budget</b>                   | <b>484,699</b>         | <b>690,100</b>             | <b>744,600</b>              | <b>772,400</b>             | <b>-</b>                    | <b>772,400</b>             | <b>11.9%</b>              |
| <b>Total FTE</b>                      | <b>4.05</b>            | <b>3.55</b>                | <b>4.13</b>                 | <b>4.13</b>                | <b>-</b>                    | <b>4.13</b>                | <b>16.3%</b>              |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues     | -                      | -                          | 178,100                     | -                          | -                           | -                          | na                        |
| Charges For Services           | 112,890                | 89,200                     | 62,500                      | 72,000                     | -                           | 72,000                     | (19.3)%                   |
| Miscellaneous Revenues         | 1,542                  | 100                        | -                           | -                          | -                           | -                          | (100.0)%                  |
| Interest/Misc                  | 61,974                 | 72,000                     | 20,900                      | 25,000                     | -                           | 25,000                     | (65.3)%                   |
| <b>Total Funding</b>           | <b>176,406</b>         | <b>161,300</b>             | <b>261,500</b>              | <b>97,000</b>              | <b>-</b>                    | <b>97,000</b>              | <b>(39.9)%</b>            |

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Administration (011)**

Notes:

This budget includes the Administrative Offices of the Clerk's operations including the Administration and Human Resources departments.

Forecast FY 2021:

FTE's increased mid-year by (0.58).

Current FY 2022:

The budget reflects changes for personal services pay plan maintenance and re-allocations based on FTEs served between court and non-court. The large decrease in revenues is due to the one time reimbursement of PPE items purchased during the COVID-19 pandemic in FY2020.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts**

**Management Information Systems MIS (011)**

**Mission Statement**

To provide data processing software, hardware and administrative support to the Board of County Commissioners and its staff, the Clerk of the Circuit Court and the Supervisor of Elections for SAP financial systems and other processes integrated to SAP.

| <b>Program Summary</b>                                                                                                                                | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Information Technology (Management Information Systems)</b>                                                                                        | <b>19.50</b>                 | <b>3,981,500</b>          | <b>13,000</b>               | <b>3,968,500</b>            |
| To provide cost-effective and reliable communications support for user divisions to investigate and develop a functional distributed long-range plan. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                       | <u>19.50</u>                 | <u>3,981,500</u>          | <u>13,000</u>               | <u>3,968,500</u>            |
| <b>Program Enhancements</b>                                                                                                                           | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
| <b>SAP software extensions and necessary hardware</b>                                                                                                 | <b>-</b>                     | <b>368,500</b>            | <b>-</b>                    | <b>368,500</b>              |
| Expanded Services Budget                                                                                                                              | <u>-</u>                     | <u>368,500</u>            | <u>-</u>                    | <u>368,500</u>              |
| Total Adopted Budget                                                                                                                                  | <u>19.50</u>                 | <u>4,350,000</u>          | <u>13,000</u>               | <u>4,337,000</u>            |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 2,116,827              | 1,841,000                  | 1,840,700                   | 2,310,500                  | -                           | 2,310,500                  | 25.5%                     |
| Operating Expense                     | 1,599,163              | 1,356,900                  | 1,879,700                   | 1,550,200                  | 218,500                     | 1,768,700                  | 30.3%                     |
| Capital Outlay                        | 599,099                | 471,800                    | 466,300                     | 120,800                    | 150,000                     | 270,800                    | (42.6)%                   |
| <b>Net Operating Budget</b>           | <b>4,315,088</b>       | <b>3,669,700</b>           | <b>4,186,700</b>            | <b>3,981,500</b>           | <b>368,500</b>              | <b>4,350,000</b>           | <b>18.5%</b>              |
| <b>Total Budget</b>                   | <b>4,315,088</b>       | <b>3,669,700</b>           | <b>4,186,700</b>            | <b>3,981,500</b>           | <b>368,500</b>              | <b>4,350,000</b>           | <b>18.5%</b>              |
| <b>Total FTE</b>                      | <b>16.50</b>           | <b>16.50</b>               | <b>19.50</b>                | <b>19.50</b>               | <b>-</b>                    | <b>19.50</b>               | <b>18.2%</b>              |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services           | 12,518                 | 13,500                     | 13,800                      | 13,000                     | -                           | 13,000                     | (3.7)%                    |
| <b>Total Funding</b>           | <b>12,518</b>          | <b>13,500</b>              | <b>13,800</b>               | <b>13,000</b>              | <b>-</b>                    | <b>13,000</b>              | <b>(3.7)%</b>             |

Forecast FY 2021:

FTE's increased mid-year by (3).

Current FY 2022:

Personnel costs are expected to increase (and be offset by operating and capital reductions) as vacant positions are filled. There are additional expanded operating and capital costs consisting of SAP enhancements and preparation for the update with the SAP software.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts**

**COC - Expenses Paid By The BCC (001)**

| <b>Program Summary</b>                                                                                                                                                                                             | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>BCC Paid Expenses</b>                                                                                                                                                                                           | -                            | 613,900                   | -                           | 613,900                     |
| The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                    | -                            | 613,900                   | -                           | 613,900                     |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 692,752                | 613,900                    | 601,700                     | 613,900                    | -                           | 613,900                    | 0.0%                      |
| <b>Net Operating Budget</b>           | <b>692,752</b>         | <b>613,900</b>             | <b>601,700</b>              | <b>613,900</b>             | -                           | <b>613,900</b>             | <b>0.0%</b>               |
| <b>Total Budget</b>                   | <b>692,752</b>         | <b>613,900</b>             | <b>601,700</b>              | <b>613,900</b>             | -                           | <b>613,900</b>             | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost General Fund          | 692,752                | 613,900                    | 601,700                     | 613,900                    | -                           | 613,900                    | 0.0%                      |
| <b>Total Funding</b>           | <b>692,752</b>         | <b>613,900</b>             | <b>601,700</b>              | <b>613,900</b>             | -                           | <b>613,900</b>             | <b>0.0%</b>               |

Forecast FY 2021:

Decrease in operating expenses is the result of lower utility costs than planned.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Clerk Of Courts (011)**

| <b>Program Summary</b>                                | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Transfer from the Board of County Commissioners       | -                            | -                         | 8,608,700                   | -8,608,700                  |
| Revenue Reserve                                       | -                            | -                         | -215,200                    | 215,200                     |
| Current Level of Service Budget                       | -                            | -                         | 8,393,500                   | -8,393,500                  |
| <b>Program Enhancements</b>                           | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
| One (1) Accounts Payable Clerk for Clerk (Operations) | -                            | -                         | 62,200                      | -62,200                     |
| Five (5) Accountants for Clerk of Courts - Finance    | -                            | -                         | 325,800                     | -325,800                    |
| SAP software extensions and necessary hardware        | -                            | -                         | 368,500                     | -368,500                    |
| Expanded Services Budget                              | -                            | -                         | 756,500                     | -756,500                    |
| Total Adopted Budget                                  | -                            | -                         | 9,150,000                   | -9,150,000                  |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Trans to Board                        | 224,519                | -                          | 220,200                     | -                          | -                           | -                          | na                        |
| <b>Total Budget</b>                   | <b>224,519</b>         | <b>-</b>                   | <b>220,200</b>              | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Trans frm Board                | 7,880,100              | 8,565,900                  | 8,565,900                   | 8,608,700                  | 756,500                     | 9,365,200                  | 9.3%                      |
| Less 5% Required By Law        | -                      | (169,000)                  | -                           | (215,200)                  | -                           | (215,200)                  | 27.3%                     |
| <b>Total Funding</b>           | <b>7,880,100</b>       | <b>8,396,900</b>           | <b>8,565,900</b>            | <b>8,393,500</b>           | <b>756,500</b>              | <b>9,150,000</b>           | <b>9.0%</b>               |

Forecast FY 2021:

The turnback amount is estimated at \$220,200 based on the Forecast figures received from the Clerk of Court's Office.



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 625,887                | 168,449,600                | 160,258,700                 | 171,725,700                | 3,000,000                   | 174,725,700                | 3.7%                      |
| Operating Expense                      | 4,770,588              | 38,154,000                 | 34,747,100                  | 39,590,700                 | -                           | 39,590,700                 | 3.8%                      |
| Capital Outlay                         | 910,069                | 6,556,600                  | 15,386,900                  | 5,183,600                  | -                           | 5,183,600                  | (20.9)%                   |
| Remittances                            | 11,500                 | 788,800                    | 2,172,000                   | 3,335,900                  | -                           | 3,335,900                  | 322.9%                    |
| <b>Net Operating Budget</b>            | <b>6,318,043</b>       | <b>213,949,000</b>         | <b>212,564,700</b>          | <b>219,835,900</b>         | <b>3,000,000</b>            | <b>222,835,900</b>         | <b>4.2%</b>               |
| Trans to 001 General Fund              | -                      | -                          | 26,100                      | -                          | -                           | -                          | na                        |
| Reserve for Contingencies              | -                      | 266,700                    | -                           | 259,900                    | -                           | 259,900                    | (2.5)%                    |
| Reserve for Capital                    | -                      | 1,790,900                  | -                           | 2,411,600                  | -                           | 2,411,600                  | 34.7%                     |
| <b>Total Budget</b>                    | <b>6,318,043</b>       | <b>216,006,600</b>         | <b>212,590,800</b>          | <b>222,507,400</b>         | <b>3,000,000</b>            | <b>225,507,400</b>         | <b>4.4%</b>               |

| <b>Appropriations by Program</b>         | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Bailiffs (040)                           | -                      | 4,580,500                  | 4,640,700                   | 4,826,600                  | -                           | 4,826,600                  | 5.4%                      |
| Confiscated Property Trust Fund (602)    | 11,500                 | 11,000                     | 11,000                      | 11,500                     | -                           | 11,500                     | 4.5%                      |
| Crime Prevention (603)                   | 64,377                 | 450,000                    | 94,300                      | 450,000                    | -                           | 450,000                    | 0.0%                      |
| Detention & Correction (040)             | -                      | 49,155,500                 | 48,812,700                  | 49,918,200                 | -                           | 49,918,200                 | 1.6%                      |
| Domestic Violence Trust Fund (609)       | -                      | 50,000                     | -                           | 50,000                     | -                           | 50,000                     | 0.0%                      |
| E-911 Emergency Phone System (199)       | -                      | 36,000                     | -                           | 35,300                     | -                           | 35,300                     | (1.9)%                    |
| Emergency 911 Phone System (611)         | 3,001,668              | 2,056,600                  | 2,066,700                   | 1,988,400                  | -                           | 1,988,400                  | (3.3)%                    |
| Justice Federal Equitable Sharing (721)  | -                      | 191,500                    | -                           | 196,600                    | -                           | 196,600                    | 2.7%                      |
| Juvenile Cyber Safety (618)              | -                      | 3,000                      | -                           | 2,500                      | -                           | 2,500                      | (16.7)%                   |
| Law Enforcement (040)                    | -                      | 152,886,700                | 153,143,200                 | 157,808,000                | 3,000,000                   | 160,808,000                | 5.2%                      |
| Law Enforcement-Expenses Pd By BCC (001) | 3,240,498              | 3,930,900                  | 3,796,100                   | 3,947,200                  | -                           | 3,947,200                  | 0.4%                      |
| Second Dollar Training (608)             | -                      | 100,000                    | -                           | 100,000                    | -                           | 100,000                    | 0.0%                      |
| Treasury Federal Equitable Sharing (722) | -                      | 497,300                    | -                           | 501,600                    | -                           | 501,600                    | 0.9%                      |
| <b>Total Net Budget</b>                  | <b>6,318,043</b>       | <b>213,949,000</b>         | <b>212,564,700</b>          | <b>219,835,900</b>         | <b>3,000,000</b>            | <b>222,835,900</b>         | <b>4.2%</b>               |
| <b>Total Transfers and Reserves</b>      | <b>-</b>               | <b>2,057,600</b>           | <b>26,100</b>               | <b>2,671,500</b>           | <b>-</b>                    | <b>2,671,500</b>           | <b>29.8%</b>              |
| <b>Total Budget</b>                      | <b>6,318,043</b>       | <b>216,006,600</b>         | <b>212,590,800</b>          | <b>222,507,400</b>         | <b>3,000,000</b>            | <b>225,507,400</b>         | <b>4.4%</b>               |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues      | 2,631,232              | 2,531,100                  | 1,804,000                   | 1,804,000                  | -                           | 1,804,000                  | (28.7)%                   |
| FEMA - Fed Emerg Mgt Agency     | 19,282                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Charges For Services            | 245,874                | 315,500                    | 298,800                     | 302,800                    | -                           | 302,800                    | (4.0)%                    |
| Fines & Forfeitures             | 741,873                | 319,000                    | 321,200                     | 336,200                    | -                           | 336,200                    | 5.4%                      |
| Miscellaneous Revenues          | 33,290                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Interest/Misc                   | 302,684                | 280,400                    | 181,200                     | 181,200                    | -                           | 181,200                    | (35.4)%                   |
| Trans frm Board                 | -                      | 206,622,700                | 206,622,700                 | 212,552,800                | 3,000,000                   | 215,552,800                | 4.3%                      |
| Net Cost General Fund           | 2,541,096              | 3,199,800                  | 3,168,000                   | 3,300,100                  | -                           | 3,300,100                  | 3.1%                      |
| Carry Forward                   | 4,126,900              | 2,874,100                  | 4,324,000                   | 4,129,100                  | -                           | 4,129,100                  | 43.7%                     |
| Less 5% Required By Law         | -                      | (136,000)                  | -                           | (98,800)                   | -                           | (98,800)                   | (27.4)%                   |
| <b>Total Funding</b>            | <b>10,642,232</b>      | <b>216,006,600</b>         | <b>216,719,900</b>          | <b>222,507,400</b>         | <b>3,000,000</b>            | <b>225,507,400</b>         | <b>4.4%</b>               |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

| <b>Division Position Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Law Enforcement (040)            | 997.50                 | 1,020.00                   | 1,020.00                    | 1,020.00                   | 10.00                       | 1,030.00                   | 1.0%                      |
| Detention & Correction (040)     | 351.00                 | 348.50                     | 348.50                      | 348.50                     | -                           | 348.50                     | 0.0%                      |
| Bailiffs (040)                   | 41.50                  | 41.50                      | 41.50                       | 41.50                      | -                           | 41.50                      | 0.0%                      |
| Sheriff's Grants Fund (115)      | 8.00                   | 9.00                       | 13.00                       | 13.00                      | -                           | 13.00                      | 44.4%                     |
| Emergency 911 Phone System (611) | 7.00                   | 7.00                       | 7.00                        | 7.00                       | -                           | 7.00                       | 0.0%                      |
| <b>Total FTE</b>                 | <b>1,405.00</b>        | <b>1,426.00</b>            | <b>1,430.00</b>             | <b>1,430.00</b>            | <b>10.00</b>                | <b>1,440.00</b>            | <b>1.0%</b>               |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Law Enforcement (040)**

**Mission Statement**

To provide efficient and effective law enforcement services to all of Collier County. To keep the crime rate low, preserving the quality of life we currently enjoy. To continue innovative management methods, including flexible staffing and focused tactics through intelligence gathering and analysis. To provide professional law enforcement services while keeping costs low. Provide ethical, professional and proactive services to Collier County in an effective and efficient manner. Promote the efficient acquisition and application of appropriate financial and human resources. Utilize technology to its fullest advantage to insure the CCSO is an intelligent, rapid, proactive and results oriented agency.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                  | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Law Enforcement</b>                                                                                                                                                                                                                                                                                                  | <b>1,020.00</b>              | <b>157,808,000</b>        | <b>-</b>                    | <b>157,808,000</b>          |
| Maintain Collier County's status as one of the safest counties in the state utilizing Neighborhood Watch Community Policing and other crime prevention programs. Continue innovative management methods including flexible staffing, volunteer and dual certification to provide additional manpower during peak times. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                         | <u>1,020.00</u>              | <u>157,808,000</u>        | <u>-</u>                    | <u>157,808,000</u>          |
| <b>Program Enhancements</b>                                                                                                                                                                                                                                                                                             | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
| <b>10 FTE School Resource Officers</b>                                                                                                                                                                                                                                                                                  | <b>10.00</b>                 | <b>3,000,000</b>          | <b>-</b>                    | <b>3,000,000</b>            |
| Expanded Services Budget                                                                                                                                                                                                                                                                                                | <u>10.00</u>                 | <u>3,000,000</u>          | <u>-</u>                    | <u>3,000,000</u>            |
| Total Adopted Budget                                                                                                                                                                                                                                                                                                    | <u>1,030.00</u>              | <u>160,808,000</u>        | <u>-</u>                    | <u>160,808,000</u>          |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | -                      | 124,918,700                | 117,370,300                 | 127,268,400                | 3,000,000                   | 130,268,400                | 4.3%                      |
| Operating Expense                     | -                      | 22,157,100                 | 21,202,200                  | 25,356,000                 | -                           | 25,356,000                 | 14.4%                     |
| Capital Outlay                        | -                      | 5,810,900                  | 14,570,700                  | 5,183,600                  | -                           | 5,183,600                  | (10.8)%                   |
| <b>Net Operating Budget</b>           | <b>-</b>               | <b>152,886,700</b>         | <b>153,143,200</b>          | <b>157,808,000</b>         | <b>3,000,000</b>            | <b>160,808,000</b>         | <b>5.2%</b>               |
| <b>Total Budget</b>                   | <b>-</b>               | <b>152,886,700</b>         | <b>153,143,200</b>          | <b>157,808,000</b>         | <b>3,000,000</b>            | <b>160,808,000</b>         | <b>5.2%</b>               |
| <b>Total FTE</b>                      | <b>997.50</b>          | <b>1,020.00</b>            | <b>1,020.00</b>             | <b>1,020.00</b>            | <b>10.00</b>                | <b>1,030.00</b>            | <b>1.0%</b>               |

Forecast FY 2021:

Increase in capital is due to the purchase of vehicles, other equipment and communication equipment.

Current FY 2022:

The increase in personal services is due to ten (10) expanded positions (8 Deputies, 1 Sergeant and 1 Lieutenant) related to the school safety mandate.

Operating costs increased due to other contractual services, IT equipment repair.

Capital decreased due to saving in IT equipment and computer software.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Law Enforcement-Expenses Pd By BCC (001)**

| <b>Program Summary</b>                                                                                                                                                                                                | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Expenses Paid by the BCC</b>                                                                                                                                                                                       | -                            | 3,947,200                 | -                           | 3,947,200                   |
| The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.    |                              |                           |                             |                             |
| <b>Law Enforcement Revenues</b>                                                                                                                                                                                       | -                            | -                         | 549,100                     | -549,100                    |
| Revenues received from various charges, fines, and fees charged by the Law Enforcement operations of the Sheriff Office. These include Child Support Enforcement, Witness Fees, Filing Fees, and Investigation Costs. |                              |                           |                             |                             |
| <b>Detention and Correction Revenues</b>                                                                                                                                                                              | -                            | -                         | 98,000                      | -98,000                     |
| Revenues received from Jail Admission fees charged by the Correction operations of the Sheriff's Office.                                                                                                              |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                       | -                            | 3,947,200                 | 647,100                     | 3,300,100                   |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 3,240,498              | 3,930,900                  | 3,796,100                   | 3,947,200                  | -                           | 3,947,200                  | 0.4%                      |
| <b>Net Operating Budget</b>           | <b>3,240,498</b>       | <b>3,930,900</b>           | <b>3,796,100</b>            | <b>3,947,200</b>           | -                           | <b>3,947,200</b>           | <b>0.4%</b>               |
| <b>Total Budget</b>                   | <b>3,240,498</b>       | <b>3,930,900</b>           | <b>3,796,100</b>            | <b>3,947,200</b>           | -                           | <b>3,947,200</b>           | <b>0.4%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues     | 12,055                 | 6,000                      | 4,000                       | 4,000                      | -                           | 4,000                      | (33.3)%                   |
| FEMA - Fed Emerg Mgt Agency    | 19,282                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Charges For Services           | 185,041                | 245,100                    | 229,100                     | 233,100                    | -                           | 233,100                    | (4.9)%                    |
| Fines & Forfeitures            | 220,897                | 250,000                    | 235,000                     | 250,000                    | -                           | 250,000                    | 0.0%                      |
| Miscellaneous Revenues         | 33,290                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Interest/Misc                  | 228,837                | 230,000                    | 160,000                     | 160,000                    | -                           | 160,000                    | (30.4)%                   |
| Net Cost General Fund          | 2,541,096              | 3,199,800                  | 3,168,000                   | 3,300,100                  | -                           | 3,300,100                  | 3.1%                      |
| <b>Total Funding</b>           | <b>3,240,498</b>       | <b>3,930,900</b>           | <b>3,796,100</b>            | <b>3,947,200</b>           | -                           | <b>3,947,200</b>           | <b>0.4%</b>               |

**Revenues:**

The revenues are from various charges, fines and forfeitures charged by the Law Enforcement and Correctional operations of the Sheriff and serve to off-set the General Fund contribution.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Detention & Correction (040)**

**Mission Statement**

Provide detention and corrections facility for the incarceration of inmates. Provide and maintain security for sentenced and non-sentenced county, state, and federal inmates. Maintain a staffing level to monitor, classify, and provide mandated care to inmates. Transport inmates to and from state and federal institutions as required.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                               | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Detention &amp; Corrections</b>                                                                                                                                                                                                                                                                                                                                   | <b>348.50</b>                | <b>49,918,200</b>         | <b>-</b>                    | <b>49,918,200</b>           |
| Expand the jail facilities to meet the ever-increasing demand for space with minimum manpower requirements. Continue to increase the use of non-certified, clerical positions when possible; use flexible manpower through dual certification where available. Reduce population of nonviolent misdemeanants through the pretrial release and weekend work programs. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                      | <u><b>348.50</b></u>         | <u><b>49,918,200</b></u>  | <u><b>-</b></u>             | <u><b>49,918,200</b></u>    |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | -                      | 38,346,700                 | 38,407,200                  | 39,822,800                 | -                           | 39,822,800                 | 3.8%                      |
| Operating Expense                     | -                      | 10,192,600                 | 9,589,300                   | 10,095,400                 | -                           | 10,095,400                 | (1.0)%                    |
| Capital Outlay                        | -                      | 616,200                    | 816,200                     | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>           | <b>-</b>               | <b>49,155,500</b>          | <b>48,812,700</b>           | <b>49,918,200</b>          | <b>-</b>                    | <b>49,918,200</b>          | <b>1.6%</b>               |
| <b>Total Budget</b>                   | <b>-</b>               | <b>49,155,500</b>          | <b>48,812,700</b>           | <b>49,918,200</b>          | <b>-</b>                    | <b>49,918,200</b>          | <b>1.6%</b>               |
| <b>Total FTE</b>                      | <b>351.00</b>          | <b>348.50</b>              | <b>348.50</b>               | <b>348.50</b>              | <b>-</b>                    | <b>348.50</b>              | <b>0.0%</b>               |

**Forecast FY 2021:**

Personal services is higher due to health insurance.

Operating expenses is lower due to savings in inmate food and uniforms.

Capital outlay is higher due to other equipment.

**Current FY 2022:**

Personal services are higher due to a general wage adjustment, health insurance and retirement rates.

Operating expenses are lower due to savings in inmate food and uniforms.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff  
Bailiffs (040)**

**Mission Statement**

To maintain courtroom decorum and security. To make arrests for ordinance or statute violations. To monitor prisoner courtroom appearances. To provide support to Road Patrol, Fugitive Warrants, Civil Process and other agency units during non-court hours, i.e., weekends and holidays.

| <b>Program Summary</b>                                                                                                                                                                                       | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Bailiffs</b>                                                                                                                                                                                              | <b>41.50</b>                 | <b>4,826,600</b>          | <b>-</b>                    | <b>4,826,600</b>            |
| To provide bailiff services to each courtroom and Teen Court. To provide support to road patrol, fugitive warrants, civil process and other agency units during non-court hours, i.e. holidays and weekends. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                              | <u><b>41.50</b></u>          | <u><b>4,826,600</b></u>   | <u><b>-</b></u>             | <u><b>4,826,600</b></u>     |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | -                      | 4,401,500                  | 4,481,200                   | 4,634,500                  | -                           | 4,634,500                  | 5.3%                      |
| Operating Expense                     | -                      | 179,000                    | 159,500                     | 192,100                    | -                           | 192,100                    | 7.3%                      |
| <b>Net Operating Budget</b>           | <b>-</b>               | <b>4,580,500</b>           | <b>4,640,700</b>            | <b>4,826,600</b>           | <b>-</b>                    | <b>4,826,600</b>           | <b>5.4%</b>               |
| <b>Total Budget</b>                   | <b>-</b>               | <b>4,580,500</b>           | <b>4,640,700</b>            | <b>4,826,600</b>           | <b>-</b>                    | <b>4,826,600</b>           | <b>5.4%</b>               |
| <b>Total FTE</b>                      | <b>41.50</b>           | <b>41.50</b>               | <b>41.50</b>                | <b>41.50</b>               | <b>-</b>                    | <b>41.50</b>               | <b>0.0%</b>               |

Forecast FY 2021:

Personal services is higher due to health insurance.

Operating expense are lower due to operating repair and equipment.

Current FY 2022:

Personal services are higher due to general wage adjustment, retirement rates and health insurance.

Operating expense increase is due to uniforms and auto insurance.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**  
**Sheriff (040)**

| <b>Program Summary</b>                 | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|----------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Transfers</b>                       | -                            | -                         | 212,552,800                 | -212,552,800                |
| Current Level of Service Budget        | -                            | -                         | 212,552,800                 | -212,552,800                |
| <b>Program Enhancements</b>            | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
| <b>10 FTE School Resource Officers</b> | -                            | -                         | 3,000,000                   | -3,000,000                  |
| Expanded Services Budget               | -                            | -                         | 3,000,000                   | -3,000,000                  |
| Total Adopted Budget                   | -                            | -                         | 215,552,800                 | -215,552,800                |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Trans to 001 General Fund             | -                      | -                          | 26,100                      | -                          | -                           | -                          | na                        |
| <b>Total Budget</b>                   | -                      | -                          | 26,100                      | -                          | -                           | -                          | na                        |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Trans frm Board                | -                      | 206,622,700                | 206,622,700                 | 212,552,800                | 3,000,000                   | 215,552,800                | 4.3%                      |
| <b>Total Funding</b>           | -                      | 206,622,700                | 206,622,700                 | 212,552,800                | 3,000,000                   | 215,552,800                | 4.3%                      |

Forecast FY 2021:

The turnback amount is estimated at \$26,100 based on the Forecast figures received from the Sheriff's Office.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Sheriff's Grants Fund (115)**

**Mission Statement**

To seek grant funds for Collier County Sheriff's Office operations and special programs.

| Program Summary                                              | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|--------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Grants</b>                                                | <b>13.00</b>         | -                 | -                   | -                   |
| Various grant programs administered by the Sheriff's Office. |                      |                   |                     |                     |
| Current Level of Service Budget                              | <u><b>13.00</b></u>  | <u>-</u>          | <u>-</u>            | <u>-</u>            |

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| No Data Found.                 |                |                    |                     |                    |                     |                    |                   |

|                  |                    |                    |                     |                     |                 |                     |                     |
|------------------|--------------------|--------------------|---------------------|---------------------|-----------------|---------------------|---------------------|
| <b>Total FTE</b> | <u><b>8.00</b></u> | <u><b>9.00</b></u> | <u><b>13.00</b></u> | <u><b>13.00</b></u> | <u><b>-</b></u> | <u><b>13.00</b></u> | <u><b>44.4%</b></u> |
|------------------|--------------------|--------------------|---------------------|---------------------|-----------------|---------------------|---------------------|

| Program Funding Sources | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Carry Forward           | 100               | -                  | -                   | -                  | -                   | -                  | na                |
| <b>Total Funding</b>    | <u><b>100</b></u> | <u>-</u>           | <u>-</u>            | <u>-</u>           | <u>-</u>            | <u>-</u>           | <u>na</u>         |

Forecast FY 2021:

An additional 4 SRO FTE's are funded by the awarded COPS grant.

Current FY 2022:

Any new grants will be presented to the Board of County Commissioners for approval and budget appropriated at that time.



**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**E-911 Emergency Phone System (199)**

**Mission Statement**

Continued participation in a cohesive statewide emergency telephone "911" plan providing citizens with direct access to public safety agencies by dialing "911". To increase the number of emergency calls received versus non-emergency calls received on "911" lines.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                           | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>E-911</b>                                                                                                                                                                                                                                                                                                                                                                     | -                            | 35,300                    | 35,300                      | -                           |
| Facilitate the ease by which the public can access all emergency agencies (Emergency Medical Service, Fire Department and Sheriff's Office/Police Department). Through public education, increase the use of "911" for actual emergencies and decrease the number of non-emergency requests made on "911" lines. To maintain and continually update this fee-supported database. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                  | -                            | 35,300                    | 35,300                      | -                           |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Remittances                           | -                      | 36,000                     | -                           | 35,300                     | -                           | 35,300                     | (1.9)%                    |
| <b>Net Operating Budget</b>           | -                      | 36,000                     | -                           | 35,300                     | -                           | 35,300                     | (1.9)%                    |
| <b>Total Budget</b>                   | -                      | 36,000                     | -                           | 35,300                     | -                           | 35,300                     | (1.9)%                    |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc                  | 622                    | 900                        | 200                         | 200                        | -                           | 200                        | (77.8)%                   |
| Carry Forward                  | 34,300                 | 35,200                     | 34,900                      | 35,100                     | -                           | 35,100                     | (0.3)%                    |
| Less 5% Required By Law        | -                      | (100)                      | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Total Funding</b>           | 34,922                 | 36,000                     | 35,100                      | 35,300                     | -                           | 35,300                     | (1.9)%                    |

**Notes:**

Due to statutory changes in FY08, the funds collected from conventional telephone systems for operation of the Emergency 911 phone system are now in the Consolidated Emergency 911 System Fund 611.

**Current FY 2022:**

The budget is for remittances to other government entities to reimburse the Sheriff for equipment purchased for the Communications Center in the Emergency Service Complex.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Emergency 911 Phone System (611)**

**Mission Statement**

Continued participation in a cohesive statewide emergency telephone "911" plan providing citizens with direct access to public safety agencies by dialing "911" from wireless phones. To increase the number of emergency calls received versus non-emergency calls received on "911" lines.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                           | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>E-911 Phone System</b>                                                                                                                                                                                                                                                                                                                                                        | <b>7.00</b>                  | <b>3,209,600</b>          | <b>3,209,600</b>            | <b>-</b>                    |
| Facilitate the ease by which the public can access all emergency agencies (Emergency Medical Service, Fire Department and Sheriff's Office/Police Department). Through public education, increase the use of "911" for actual emergencies and decrease the number of non-emergency requests made on "911" lines. To maintain and continually update this fee-supported database. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                  | <u><b>7.00</b></u>           | <u><b>3,209,600</b></u>   | <u><b>3,209,600</b></u>     | <u><b>-</b></u>             |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 570,625                | 632,700                    | -                           | -                          | -                           | -                          | (100.0)%                  |
| Operating Expense                     | 1,520,975              | 1,394,400                  | -                           | -                          | -                           | -                          | (100.0)%                  |
| Capital Outlay                        | 910,069                | 29,500                     | -                           | -                          | -                           | -                          | (100.0)%                  |
| Remittances                           | -                      | -                          | 2,066,700                   | 1,988,400                  | -                           | 1,988,400                  | na                        |
| <b>Net Operating Budget</b>           | <b>3,001,668</b>       | <b>2,056,600</b>           | <b>2,066,700</b>            | <b>1,988,400</b>           | <b>-</b>                    | <b>1,988,400</b>           | <b>(3.3)%</b>             |
| Reserve for Contingencies             | -                      | 205,600                    | -                           | 198,800                    | -                           | 198,800                    | (3.3)%                    |
| Reserve for Capital                   | -                      | 1,076,000                  | -                           | 1,022,400                  | -                           | 1,022,400                  | (5.0)%                    |
| <b>Total Budget</b>                   | <b>3,001,668</b>       | <b>3,338,200</b>           | <b>2,066,700</b>            | <b>3,209,600</b>           | <b>-</b>                    | <b>3,209,600</b>           | <b>(3.9)%</b>             |
| <b>Total FTE</b>                      | <b>7.00</b>            | <b>7.00</b>                | <b>7.00</b>                 | <b>7.00</b>                | <b>-</b>                    | <b>7.00</b>                | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues     | 1,925,351              | 1,800,000                  | 1,800,000                   | 1,800,000                  | -                           | 1,800,000                  | 0.0%                      |
| Interest/Misc                  | 48,865                 | 25,000                     | 11,700                      | 11,700                     | -                           | 11,700                     | (53.2)%                   |
| Carry Forward                  | 2,771,000              | 1,604,500                  | 1,743,500                   | 1,488,500                  | -                           | 1,488,500                  | (7.2)%                    |
| Less 5% Required By Law        | -                      | (91,300)                   | -                           | (90,600)                   | -                           | (90,600)                   | (0.8)%                    |
| <b>Total Funding</b>           | <b>4,745,216</b>       | <b>3,338,200</b>           | <b>3,555,200</b>            | <b>3,209,600</b>           | <b>-</b>                    | <b>3,209,600</b>           | <b>(3.9)%</b>             |

**Elected Officials-Constitutional Officer**

**Sheriff**  
**Emergency 911 Phone System (611)**

Notes:

Due to statutory changes in FY08, the funds collected from conventional telephone systems and wireless systems for operation of the Emergency 911 phone system are now in a consolidated fund.

Forecast FY 2021:

Forecast expenditures for personal services and operating expenses are in line with the FY 2021 budget.

Current FY 2022:

Remittances to the Sheriff of \$1,988,400 is to reimburse the Sheriff's Office for Personal Service (\$660,900), Operating (\$1,307,200) and Capital Outlay (\$20,300) expenditures.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Confiscated Property Trust Fund (602)**

**Mission Statement**

Pursuant to Florida Statutes 932.7055, the proceeds from confiscated property shall be used for school resource officers, crime prevention, safe neighborhood, drug abuse education and prevention programs, or other law enforcement purposes, which include defraying the cost of protracted or complex investigations, providing additional equipment or expertise, purchasing automated external defibrillators for use in law enforcement vehicles, and providing matching funds to obtain federal grants.

| Program Summary                                                                       | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|---------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Confiscated Property</b>                                                           | -                    | 524,500           | 524,500             | -                   |
| To provide funding for various initiatives as listed under Florida Statutes 932.7055. |                      |                   |                     |                     |
| Current Level of Service Budget                                                       | -                    | 524,500           | 524,500             | -                   |

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Remittances                    | 11,500         | 11,000             | 11,000              | 11,500             | -                   | 11,500             | 4.5%              |
| <b>Net Operating Budget</b>    | <b>11,500</b>  | <b>11,000</b>      | <b>11,000</b>       | <b>11,500</b>      | -                   | <b>11,500</b>      | <b>4.5%</b>       |
| Reserve for Contingencies      | -              | 1,100              | -                   | 1,100              | -                   | 1,100              | 0.0%              |
| Reserve for Capital            | -              | 85,200             | -                   | 511,900            | -                   | 511,900            | 500.8%            |
| <b>Total Budget</b>            | <b>11,500</b>  | <b>97,300</b>      | <b>11,000</b>       | <b>524,500</b>     | -                   | <b>524,500</b>     | <b>439.1%</b>     |

| Program Funding Sources | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Fines & Forfeitures     | 450,000        | -                  | -                   | -                  | -                   | -                  | na                |
| Interest/Misc           | 1,732          | 2,400              | 1,400               | 1,400              | -                   | 1,400              | (41.7)%           |
| Carry Forward           | 92,600         | 95,000             | 532,800             | 523,200            | -                   | 523,200            | 450.7%            |
| Less 5% Required By Law | -              | (100)              | -                   | (100)              | -                   | (100)              | 0.0%              |
| <b>Total Funding</b>    | <b>544,332</b> | <b>97,300</b>      | <b>534,200</b>      | <b>524,500</b>     | -                   | <b>524,500</b>     | <b>439.1%</b>     |

**Notes:**

Remittance budget is provided to reimburse the Sheriff's Office for any and all allowable expenses including donations to various organizations.

**Current FY 2022:**

The Remittances to the Sheriff's Office of \$11,500 includes anticipated donations to the following organizations:

\$ 5,000 - Boy Scouts of America  
\$ 6,000 - Project Graduation  
\$ 500 - Florida Missing Children Foundation  
\$ 11,500 - Total

Budgeted Transfer to the Sheriff's Grant Fund (115) will be processed once new grants are presented to the Board of County Commissioners for approval.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**  
**Crime Prevention (603)**

**Mission Statement**

Pursuant to Florida Statute 775.083, court costs shall be assessed and collected in each instance a defendant pleads nolo contendere to, or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under state law, or a violation of any municipal or county ordinance if the violation constitutes a misdemeanor under state law. The court costs imposed is \$50 for a felony and \$20 for any other offense. The county, in consultation with the sheriff, must expend such funds for crime prevention programs in the county, including safe neighborhood programs under ss. 163.501-163.523 F.S.

| Program Summary              | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Crime Prevention Fund</b> | -                    | 739,500           | 739,500             | -                   |

To provide funding for crime prevention programs in Collier County, including safe neighborhood programs.

|                                 |   |         |         |   |
|---------------------------------|---|---------|---------|---|
| Current Level of Service Budget | - | 739,500 | 739,500 | - |
|---------------------------------|---|---------|---------|---|

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 55,262         | 150,000            | -                   | -                  | -                   | -                  | (100.0)%          |
| Operating Expense              | 9,115          | 200,000            | -                   | -                  | -                   | -                  | (100.0)%          |
| Capital Outlay                 | -              | 100,000            | -                   | -                  | -                   | -                  | (100.0)%          |
| Remittances                    | -              | -                  | 94,300              | 450,000            | -                   | 450,000            | na                |
| <b>Net Operating Budget</b>    | <b>64,377</b>  | <b>450,000</b>     | <b>94,300</b>       | <b>450,000</b>     | -                   | <b>450,000</b>     | <b>0.0%</b>       |
| Reserve for Contingencies      | -              | 45,000             | -                   | 45,000             | -                   | 45,000             | 0.0%              |
| Reserve for Capital            | -              | 107,900            | -                   | 244,500            | -                   | 244,500            | 126.6%            |
| <b>Total Budget</b>            | <b>64,377</b>  | <b>602,900</b>     | <b>94,300</b>       | <b>739,500</b>     | -                   | <b>739,500</b>     | <b>22.7%</b>      |

| Program Funding Sources | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services    | 60,690         | 70,000             | 69,700              | 69,700             | -                   | 69,700             | (0.4)%            |
| Interest/Misc           | 12,161         | 9,500              | 3,000               | 3,000              | -                   | 3,000              | (68.4)%           |
| Carry Forward           | 683,500        | 527,400            | 692,000             | 670,400            | -                   | 670,400            | 27.1%             |
| Less 5% Required By Law | -              | (4,000)            | -                   | (3,600)            | -                   | (3,600)            | (10.0)%           |
| <b>Total Funding</b>    | <b>756,350</b> | <b>602,900</b>     | <b>764,700</b>      | <b>739,500</b>     | -                   | <b>739,500</b>     | <b>22.7%</b>      |

**Elected Officials-Constitutional Officer**

**Sheriff**  
**Crime Prevention (603)**

**Notes:**

Budget is provided to reimburse the Sheriff's Office for any and all allowable expenses for crime prevention programs, including safe neighborhood programs. The Sheriff's Office is active in Positive Outreach Programs like Deputy Clubs, County Fair, Junior Deputy Camp, Youth Leadership Academy, Adult and Youth Citizens Academy programs, Teen Driver Challenge Program, Traffic Safety Academy, Boating Safety Academy, Gun Safety Program, Civil Citation Program, etc.

**Current FY 2022:**

Remittances to the Sheriff of \$450,000 is to reimburse the Sheriff's Office for Personal Service (\$150,000), Operation (\$200,000) and Capital Outlay (\$100,000) expenditures.

Budgeted Transfer to the Sheriff's Grant Fund (115) will be processed once new grants are presented to the Board of County Commissioners for approval.

Budgeted revenues assumes \$5,808 in monthly collections.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Second Dollar Training (608)**

**Mission Statement**

Pursuant to Florida Statutes 318.18(11)(d), a two dollar court costs is assessed for each infraction which can be used for criminal justice advanced and specialized training and criminal justice training school enhancements as provided under Florida Statutes 938.15.

| <b>Program Summary</b>                                                                                                                                                                                           | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Second Dollar Training</b>                                                                                                                                                                                    | -                            | 322,900                   | 322,900                     | -                           |
| To provide criminal justice advanced and specialized training and criminal justice training school enhancements. To maintain high professional standards at the best, cost effective level of training possible. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                  | -                            | 322,900                   | 322,900                     | -                           |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | -                      | 100,000                    | -                           | -                          | -                           | -                          | (100.0)%                  |
| Remittances                           | -                      | -                          | -                           | 100,000                    | -                           | 100,000                    | na                        |
| <b>Net Operating Budget</b>           | -                      | 100,000                    | -                           | 100,000                    | -                           | 100,000                    | 0.0%                      |
| Reserve for Contingencies             | -                      | 10,000                     | -                           | 10,000                     | -                           | 10,000                     | 0.0%                      |
| Reserve for Capital                   | -                      | 111,000                    | -                           | 212,900                    | -                           | 212,900                    | 91.8%                     |
| <b>Total Budget</b>                   | -                      | 221,000                    | -                           | 322,900                    | -                           | 322,900                    | 46.1%                     |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Fines & Forfeitures            | 55,764                 | 50,000                     | 67,200                      | 67,200                     | -                           | 67,200                     | 34.4%                     |
| Interest/Misc                  | 2,655                  | 3,500                      | 800                         | 800                        | -                           | 800                        | (77.1)%                   |
| Carry Forward                  | 131,900                | 170,200                    | 190,300                     | 258,300                    | -                           | 258,300                    | 51.8%                     |
| Less 5% Required By Law        | -                      | (2,700)                    | -                           | (3,400)                    | -                           | (3,400)                    | 25.9%                     |
| <b>Total Funding</b>           | 190,319                | 221,000                    | 258,300                     | 322,900                    | -                           | 322,900                    | 46.1%                     |

Current FY 2022:

Remittances to the Sheriff's Office of \$100,000 is for specialized training programs.

Budgeted revenues assumes \$5,600 in monthly collections.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Domestic Violence Trust Fund (609)**

**Mission Statement**

Pursuant to Florida Statute 938.08, In addition to any sanction imposed for a violation of s. 784.011, s. 784.021, s. 784.03, s. 784.041, s. 784.045, s. 784.048, s. 784.07, s. 784.08, s. 784.081, s. 784.082, s. 784.083, s. 784.085, s. 794.011, or for any offense of domestic violence described in s. 741.28, the court shall impose a surcharge. Payment of the surcharge shall be a condition of probation, community control, or any other court-ordered supervision. A portion of the surcharge shall be deposited into this trust fund and must be used only to defray the costs of incarcerating persons sentenced under s. 741.283 and provide additional training to law enforcement personnel in combating domestic violence.

| Program Summary                                                                                                                                                                                             | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Domestic Violence</b>                                                                                                                                                                                    | -                    | 474,900           | 474,900             | -                   |
| To provide additional training to law enforcement personnel in combating domestic violence. Funding may also be allocated to defray the costs of incarcerating persons sentenced under section 741.283 F.S. |                      |                   |                     |                     |
| Current Level of Service Budget                                                                                                                                                                             | -                    | 474,900           | 474,900             | -                   |

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Remittances                    | -              | 50,000             | -                   | 50,000             | -                   | 50,000             | 0.0%              |
| <b>Net Operating Budget</b>    | -              | 50,000             | -                   | 50,000             | -                   | 50,000             | 0.0%              |
| Reserve for Contingencies      | -              | 5,000              | -                   | 5,000              | -                   | 5,000              | 0.0%              |
| Reserve for Capital            | -              | 410,800            | -                   | 419,900            | -                   | 419,900            | 2.2%              |
| <b>Total Budget</b>            | -              | 465,800            | -                   | 474,900            | -                   | 474,900            | 2.0%              |

| Program Funding Sources | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Fines & Forfeitures     | 15,212         | 19,000             | 19,000              | 19,000             | -                   | 19,000             | 0.0%              |
| Interest/Misc           | 7,461          | 9,000              | 2,000               | 2,000              | -                   | 2,000              | (77.8)%           |
| Carry Forward           | 411,200        | 439,200            | 433,900             | 454,900            | -                   | 454,900            | 3.6%              |
| Less 5% Required By Law | -              | (1,400)            | -                   | (1,000)            | -                   | (1,000)            | (28.6)%           |
| <b>Total Funding</b>    | 433,873        | 465,800            | 454,900             | 474,900            | -                   | 474,900            | 2.0%              |

Current FY 2022:

Budget is provided to reimburse the Sheriff's Office in the event a request is made for training needs in domestic violence.



**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Juvenile Cyber Safety (618)**

**Mission Statement**

Under Section 847.0141(6) Florida Statutes, a civil penalty is assessed to minors if they commit the offense of sexting. Eighty (80%) percent of the civil penalty received by a juvenile court pursuant to this section shall be remitted by the Clerk of the Court to the County Commission to provide training on cyber-safety for minors.

| <b>Program Summary</b>                       | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|----------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Juvenile Cyber Safety</b>                 | -                            | 2,500                     | 2,500                       | -                           |
| Training program on cyber-safety for minors. |                              |                           |                             |                             |
| Current Level of Service Budget              | -                            | 2,500                     | 2,500                       | -                           |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Remittances                           | -                      | 3,000                      | -                           | 2,500                      | -                           | 2,500                      | (16.7)%                   |
| <b>Net Operating Budget</b>           | -                      | 3,000                      | -                           | 2,500                      | -                           | 2,500                      | (16.7)%                   |
| <b>Total Budget</b>                   | -                      | 3,000                      | -                           | 2,500                      | -                           | 2,500                      | (16.7)%                   |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services           | 144                    | 400                        | -                           | -                          | -                           | -                          | (100.0)%                  |
| Interest/Misc                  | 44                     | 100                        | -                           | -                          | -                           | -                          | (100.0)%                  |
| Carry Forward                  | 2,300                  | 2,600                      | 2,500                       | 2,500                      | -                           | 2,500                      | (3.8)%                    |
| Less 5% Required By Law        | -                      | (100)                      | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Total Funding</b>           | 2,488                  | 3,000                      | 2,500                       | 2,500                      | -                           | 2,500                      | (16.7)%                   |

Current FY 2022:

Budget is provided to reimburse the Sheriff's Office in the event a request is made.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Justice Federal Equitable Sharing (721)**

**Mission Statement**

In a letter dated July 15, 2020 signed by the Section Chief Deborah Connor with the Department of Justice's Money Laundering and Asset Recovery Section (MLARS), regarding the maintenance and administration of federal equitable sharing funds by sheriffs' offices in the state of Florida, addresses the transition of federal equitable sharing funds from the sheriffs' offices to the county finance offices in Florida.

| <b>Program Summary</b>                                             | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|--------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Justice Federal Equitable Sharing</b>                           | -                            | 196,600                   | 196,600                     | -                           |
| Maintenance and Administration of Federal Equitable Sharing Funds. |                              |                           |                             |                             |
| Current Level of Service Budget                                    | -                            | 196,600                   | 196,600                     | -                           |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Remittances                           | -                      | 191,500                    | -                           | 196,600                    | -                           | 196,600                    | 2.7%                      |
| Net Operating Budget                  | -                      | 191,500                    | -                           | 196,600                    | -                           | 196,600                    | 2.7%                      |
| Total Budget                          | -                      | 191,500                    | -                           | 196,600                    | -                           | 196,600                    | 2.7%                      |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues     | 195,323                | 201,600                    | -                           | -                          | -                           | -                          | (100.0)%                  |
| Interest/Misc                  | 86                     | -                          | 600                         | 600                        | -                           | 600                        | na                        |
| Carry Forward                  | -                      | -                          | 195,400                     | 196,000                    | -                           | 196,000                    | na                        |
| Less 5% Required By Law        | -                      | (10,100)                   | -                           | -                          | -                           | -                          | (100.0)%                  |
| Total Funding                  | 195,409                | 191,500                    | 196,000                     | 196,600                    | -                           | 196,600                    | 2.7%                      |

Current FY 2022:

Budget is provided to reimburse the Sheriff's Office.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Treasury Federal Equitable Sharing (722)**

**Mission Statement**

In a letter dated July 15, 2020 signed by the Director John Farley with the Department of the Treasury's Executive Office for Asset Forfeiture (TEOAF), regarding the maintenance and administration of federal equitable sharing funds by sheriffs' offices in the state of Florida, addresses the transition of federal equitable sharing funds from the sheriffs' offices to the county finance offices in Florida.

| <b>Program Summary</b>                                             | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|--------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Treasury Federal Equitable Sharing</b>                          | -                            | 501,600                   | 501,600                     | -                           |
| Maintenance and Administration of Federal Equitable Sharing Funds. |                              |                           |                             |                             |
| Current Level of Service Budget                                    | -                            | 501,600                   | 501,600                     | -                           |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Remittances                           | -                      | 497,300                    | -                           | 501,600                    | -                           | 501,600                    | 0.9%                      |
| Net Operating Budget                  | -                      | 497,300                    | -                           | 501,600                    | -                           | 501,600                    | 0.9%                      |
| Total Budget                          | -                      | 497,300                    | -                           | 501,600                    | -                           | 501,600                    | 0.9%                      |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues     | 498,504                | 523,500                    | -                           | -                          | -                           | -                          | (100.0)%                  |
| Interest/Misc                  | 222                    | -                          | 1,500                       | 1,500                      | -                           | 1,500                      | na                        |
| Carry Forward                  | -                      | -                          | 498,700                     | 500,200                    | -                           | 500,200                    | na                        |
| Less 5% Required By Law        | -                      | (26,200)                   | -                           | (100)                      | -                           | (100)                      | (99.6)%                   |
| Total Funding                  | 498,726                | 497,300                    | 500,200                     | 501,600                    | -                           | 501,600                    | 0.9%                      |

Current FY 2022:

Budget is provided to reimburse the Sheriff's Office.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Tax Collector**

| <b>Division Budgetary Cost Summary</b>        | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-----------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                             | -                      | 12,676,500                 | 12,276,900                  | 14,042,200                 | 201,100                     | 14,243,300                 | 12.4%                     |
| Operating Expense                             | 256,148                | 3,051,900                  | 2,813,400                   | 3,243,100                  | -                           | 3,243,100                  | 6.3%                      |
| Capital Outlay                                | -                      | 8,832,400                  | 9,158,500                   | 3,280,100                  | -                           | 3,280,100                  | (62.9)%                   |
| <b>Net Operating Budget</b>                   | <b>256,148</b>         | <b>24,560,800</b>          | <b>24,248,800</b>           | <b>20,565,400</b>          | <b>201,100</b>              | <b>20,766,500</b>          | <b>(15.4)%</b>            |
| Distribution of excess fees to Gov't Agencies | -                      | 6,349,800                  | 7,005,500                   | 5,690,400                  | -                           | 5,690,400                  | (10.4)%                   |
| <b>Total Budget</b>                           | <b>256,148</b>         | <b>30,910,600</b>          | <b>31,254,300</b>           | <b>26,255,800</b>          | <b>201,100</b>              | <b>26,456,900</b>          | <b>(14.4)%</b>            |

| <b>Appropriations by Program</b>        | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Tax Collector Fund (070)                | -                      | 24,313,200                 | 24,008,000                  | 20,317,800                 | 201,100                     | 20,518,900                 | (15.6)%                   |
| Tax Collector-Charges Paid By BCC (001) | 256,148                | 247,600                    | 240,800                     | 247,600                    | -                           | 247,600                    | 0.0%                      |
| <b>Total Net Budget</b>                 | <b>256,148</b>         | <b>24,560,800</b>          | <b>24,248,800</b>           | <b>20,565,400</b>          | <b>201,100</b>              | <b>20,766,500</b>          | <b>(15.4)%</b>            |
| <b>Total Transfers and Reserves</b>     | <b>-</b>               | <b>6,349,800</b>           | <b>7,005,500</b>            | <b>5,690,400</b>           | <b>-</b>                    | <b>5,690,400</b>           | <b>(10.4)%</b>            |
| <b>Total Budget</b>                     | <b>256,148</b>         | <b>30,910,600</b>          | <b>31,254,300</b>           | <b>26,255,800</b>          | <b>201,100</b>              | <b>26,456,900</b>          | <b>(14.4)%</b>            |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services            | -                      | 25,378,200                 | 25,753,600                  | 25,756,800                 | -                           | 25,756,800                 | 1.5%                      |
| Interest/Misc                   | -                      | 5,284,800                  | 5,259,900                   | 251,400                    | -                           | 251,400                    | (95.2)%                   |
| Trans frm Board                 | -                      | -                          | -                           | -                          | 201,100                     | 201,100                    | na                        |
| Net Cost General Fund           | 256,148                | 247,600                    | 240,800                     | 247,600                    | -                           | 247,600                    | 0.0%                      |
| <b>Total Funding</b>            | <b>256,148</b>         | <b>30,910,600</b>          | <b>31,254,300</b>           | <b>26,255,800</b>          | <b>201,100</b>              | <b>26,456,900</b>          | <b>(14.4)%</b>            |

| <b>Division Position Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Tax Collector Fund (070)         | 161.00                 | 161.00                     | 161.00                      | 161.00                     | 6.00                        | 167.00                     | 3.7%                      |
| <b>Total FTE</b>                 | <b>161.00</b>          | <b>161.00</b>              | <b>161.00</b>               | <b>161.00</b>              | <b>6.00</b>                 | <b>167.00</b>              | <b>3.7%</b>               |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Tax Collector**

**Tax Collector Fund (070)**

**Mission Statement**

The Collier County Tax Collector is charged with the collection of ad valorem taxes levied by the County, the School Board, special districts, and all municipalities within the County.

| Program Summary                                                                                                                                                                                                                        | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Tax Collector</b>                                                                                                                                                                                                                   | <b>161.00</b>        | <b>20,317,800</b> | <b>26,008,200</b>   | <b>-5,690,400</b>   |
| The Tax Collector collects all ad valorem taxes within the County, is the agent of motor vehicle licenses and registrations, issues boat titles and registrations, hunting and fishing licenses and stamps, and occupational licenses. |                      |                   |                     |                     |
| <b>Excess Fee Distribution</b>                                                                                                                                                                                                         | <b>-</b>             | <b>5,690,400</b>  | <b>-</b>            | <b>5,690,400</b>    |
| Projected excess fee distribution.                                                                                                                                                                                                     |                      |                   |                     |                     |
| Current Level of Service Budget                                                                                                                                                                                                        | <u>161.00</u>        | <u>26,008,200</u> | <u>26,008,200</u>   | <u>-</u>            |
| Program Enhancements                                                                                                                                                                                                                   | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
| <b>Six (6) Customer Service Reps for Heritage Bay</b>                                                                                                                                                                                  | <b>6.00</b>          | <b>201,100</b>    | <b>201,100</b>      | <b>-</b>            |
| Expanded Services Budget                                                                                                                                                                                                               | <u>6.00</u>          | <u>201,100</u>    | <u>201,100</u>      | <u>-</u>            |
| Total Adopted Budget                                                                                                                                                                                                                   | <u>167.00</u>        | <u>26,209,300</u> | <u>26,209,300</u>   | <u>-</u>            |

| Program Budgetary Cost Summary                | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                             | -              | 12,676,500         | 12,276,900          | 14,042,200         | 201,100             | 14,243,300         | 12.4%             |
| Operating Expense                             | -              | 2,804,300          | 2,572,600           | 2,995,500          | -                   | 2,995,500          | 6.8%              |
| Capital Outlay                                | -              | 8,832,400          | 9,158,500           | 3,280,100          | -                   | 3,280,100          | (62.9)%           |
| <b>Net Operating Budget</b>                   | <b>-</b>       | <b>24,313,200</b>  | <b>24,008,000</b>   | <b>20,317,800</b>  | <b>201,100</b>      | <b>20,518,900</b>  | <b>(15.6)%</b>    |
| Distribution of excess fees to Gov't Agencies | -              | 6,349,800          | 7,005,500           | 5,690,400          | -                   | 5,690,400          | (10.4)%           |
| <b>Total Budget</b>                           | <b>-</b>       | <b>30,663,000</b>  | <b>31,013,500</b>   | <b>26,008,200</b>  | <b>201,100</b>      | <b>26,209,300</b>  | <b>(14.5)%</b>    |
| <b>Total FTE</b>                              | <b>161.00</b>  | <b>161.00</b>      | <b>161.00</b>       | <b>161.00</b>      | <b>6.00</b>         | <b>167.00</b>      | <b>3.7%</b>       |

| Program Funding Sources | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services    | -              | 25,378,200         | 25,753,600          | 25,756,800         | -                   | 25,756,800         | 1.5%              |
| Interest/Misc           | -              | 5,284,800          | 5,259,900           | 251,400            | -                   | 251,400            | (95.2)%           |
| Trans frm Board         | -              | -                  | -                   | -                  | 201,100             | 201,100            | na                |
| <b>Total Funding</b>    | <b>-</b>       | <b>30,663,000</b>  | <b>31,013,500</b>   | <b>26,008,200</b>  | <b>201,100</b>      | <b>26,209,300</b>  | <b>(14.5)%</b>    |

**Elected Officials-Constitutional Officer**

**Tax Collector**  
**Tax Collector Fund (070)**

Notes:

The Tax Collector's annual budget request is submitted on August 1 of each year in accordance with Florida Statutes.

Current FY 2022:

FTE count increased by six (6) with the addition of customer service representatives for Heritage Bay. Decrease in capital outlay is due to the final year of a three-year build for Heritage Bay with FY22 being the wrap up year.

Currently, our Greentree office has 15 front-line service personnel. The Heritage Bay office will provide for 23 front-line service personnel as well as 2 more drivers' license testing personnel. This new facility will have a drivers' license testing track and we plan on utilizing this facility for more full-service activities than we did at the Greentree location. The Heritage Bay location will totally replace the Greentree location, which will save us approximately \$225,060 annually in facility rental as the building will be owned by the Collier County Board of Commissioners.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Tax Collector**

**Tax Collector-Charges Paid By BCC (001)**

| Program Summary          | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|--------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>BCC Paid Expenses</b> | -                    | 247,600           | -                   | 247,600             |

The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.

|                                 |   |         |   |         |
|---------------------------------|---|---------|---|---------|
| Current Level of Service Budget | - | 247,600 | - | 247,600 |
|---------------------------------|---|---------|---|---------|

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 256,148        | 247,600            | 240,800             | 247,600            | -                   | 247,600            | 0.0%              |
| <b>Net Operating Budget</b>    | <b>256,148</b> | <b>247,600</b>     | <b>240,800</b>      | <b>247,600</b>     | <b>-</b>            | <b>247,600</b>     | <b>0.0%</b>       |
| <b>Total Budget</b>            | <b>256,148</b> | <b>247,600</b>     | <b>240,800</b>      | <b>247,600</b>     | <b>-</b>            | <b>247,600</b>     | <b>0.0%</b>       |

| Program Funding Sources | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Net Cost General Fund   | 256,148        | 247,600            | 240,800             | 247,600            | -                   | 247,600            | 0.0%              |
| <b>Total Funding</b>    | <b>256,148</b> | <b>247,600</b>     | <b>240,800</b>      | <b>247,600</b>     | <b>-</b>            | <b>247,600</b>     | <b>0.0%</b>       |

Forecast FY 2021:

Forecast operating expenditures are generally consistent with the adopted budget.

## Administrative Services Department

### Administrative Services Department Organizational Chart

Total Full-Time Equivalents (FTE) = 362.75

|  |                                                                                                     |
|--|-----------------------------------------------------------------------------------------------------|
|  | <b>Dori Slosberg Driver Education</b><br>Total Full-Time Equivalents (FTE) = 0.00                   |
|  | <b>Fleet Management Division</b><br>Total Full-Time Equivalents (FTE) = 28.00                       |
|  | <b>Motor Pool Capital Recovery Program</b><br>Total Full-Time Equivalents (FTE) = 1.00              |
|  | <b>Human Resources Division</b><br>Total Full-Time Equivalents (FTE) = 18.75                        |
|  | <b>Information Technology Division</b><br>Total Full-Time Equivalents (FTE) = 48.00                 |
|  | <b>Procurement Services Division</b><br>Total Full-Time Equivalents (FTE) = 24.00                   |
|  | <b>Risk Management Division</b><br>Total Full-Time Equivalents (FTE) = 14.00                        |
|  | <b>Communication &amp; Customer Relations Division</b><br>Total Full-Time Equivalents (FTE) = 16.00 |
|  | <b>Administrative Services Grants</b><br>Total Full-Time Equivalents (FTE) = 0.00                   |
|  | <b>Bureau of Emergency Services Division</b><br>Total Full-Time Equivalents (FTE) = 11.00           |
|  | <b>Emergency Medical Services EMS</b><br>Total Full-Time Equivalents (FTE) = 202.00                 |



## **Administrative Services Department**

The Administrative Services Department provides the essential business functions that allow Collier County government to perform at the highest level through all challenges -- hurricanes, wildfires, pandemics, or any other threat to the welfare of the people of Collier County – and throughout the year.

Our primary services include:

- Emergency Management that provides an effective response in preparation for, during and after a disaster
- World-class emergency medical services and transportation
- Accurate, timely and useful information about agency plans, services, projects, events, and programs
- Safety Programs and Services for the public and for our employees
- Procurement services that competitively procure best value goods and services
- Human resource services to build and maintain a superior workforce
- Fleet management services that ensure our teams are there and properly equipped when our customers need them
- State-of-the-art communications, automation, and information technology
- Document management services that deliver the right document to the right person at the right time

Generally, the Administrative Services Department works quietly in the background without a public face. Our success is aligned with the success of the agency and we aspire every day to reach the goals laid out by the Board of Commissioners to provide a consistent and high level of service no matter the circumstances.

The Administrative Services Department budget for FY 2022 totals \$217,982,500 with the impact on the General Fund and Unincorporated Area General Fund being \$34,052,400 or 15.62%.

For more information on services within the Administrative Services Department, please contact:

252-2277 Fleet Management  
252-8460 Human Resources  
252-8794 Information Technology & 800 MHz Radio  
252-8407 Procurement  
252-8461 Risk Management  
252-8383 Communication & Customer Relations  
252-6832 Records Management  
252-3600 Emergency Management  
252-3740 Emergency Medical Services

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

| <b>Department Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                        | 38,144,111             | 40,463,700                 | 39,693,100                  | 44,738,700                 | -                           | 44,738,700                 | 10.6%                     |
| Operating Expense                        | 75,594,432             | 86,495,000                 | 83,581,300                  | 87,259,900                 | -                           | 87,259,900                 | 0.9%                      |
| Indirect Cost Reimburs                   | 21,300                 | 20,200                     | 20,200                      | 31,600                     | -                           | 31,600                     | 56.4%                     |
| Capital Outlay                           | 8,672,794              | 11,729,300                 | 26,738,800                  | 12,832,800                 | 692,700                     | 13,525,500                 | 15.3%                     |
| Remittances                              | 2,063,049              | 2,264,300                  | 2,264,300                   | 2,184,300                  | -                           | 2,184,300                  | (3.5)%                    |
| <b>Total Net Budget</b>                  | <b>124,495,685</b>     | <b>140,972,500</b>         | <b>152,297,700</b>          | <b>147,047,300</b>         | <b>692,700</b>              | <b>147,740,000</b>         | <b>4.8%</b>               |
| Trans to Property Appraiser              | 10,996                 | 14,500                     | 11,400                      | 15,300                     | -                           | 15,300                     | 5.5%                      |
| Trans to Tax Collector                   | 28,864                 | 32,600                     | 32,600                      | 34,600                     | -                           | 34,600                     | 6.1%                      |
| Trans to 001 Gen Fd                      | 76,600                 | 1,076,600                  | 1,076,600                   | 1,076,600                  | -                           | 1,076,600                  | 0.0%                      |
| Trans to 188 800 MHz Fd                  | 300,000                | 400,000                    | 400,000                     | 300,000                    | -                           | 300,000                    | (25.0)%                   |
| Trans to 301 Co Wide Cap Fd              | -                      | -                          | -                           | 113,600                    | -                           | 113,600                    | na                        |
| Trans to 409 W/S MP Fd                   | -                      | 14,600                     | 14,600                      | -                          | -                           | -                          | (100.0)%                  |
| Trans to 491 EMS MP&Cap                  | -                      | -                          | -                           | 1,508,000                  | -                           | 1,508,000                  | na                        |
| Trans to 494 EMS Grants                  | 92,556                 | 50,000                     | 54,900                      | 1,000,000                  | -                           | 1,000,000                  | 1,900.0%                  |
| Trans to 506 IT Capital                  | 2,000,000              | 1,134,500                  | 706,200                     | -                          | -                           | -                          | (100.0)%                  |
| Trans to 523 Motor Pool Cap              | 38,900                 | 41,500                     | 41,500                      | 41,200                     | -                           | 41,200                     | (0.7)%                    |
| Reserve for Contingencies                | -                      | 784,700                    | -                           | 1,173,000                  | -                           | 1,173,000                  | 49.5%                     |
| Reserve for Capital                      | -                      | 4,590,400                  | -                           | 6,433,000                  | -                           | 6,433,000                  | 40.1%                     |
| Reserve for Motor Pool Cap               | -                      | 8,577,000                  | -                           | 8,959,400                  | -                           | 8,959,400                  | 4.5%                      |
| Reserve for Gen Fd Motor Pool Cap        | -                      | 1,750,800                  | -                           | 1,970,000                  | -                           | 1,970,000                  | 12.5%                     |
| Reserve for Transp Motor Pool Cap        | -                      | 3,241,400                  | -                           | 4,414,000                  | -                           | 4,414,000                  | 36.2%                     |
| Reserve for Stormwater MP Cap            | -                      | -                          | -                           | 462,500                    | -                           | 462,500                    | na                        |
| Reserve for MSTU Gen Fd MP Cap           | -                      | 1,093,000                  | -                           | 1,172,000                  | -                           | 1,172,000                  | 7.2%                      |
| Reserve for Com Dev/Planning MP Cap      | -                      | 1,326,800                  | -                           | 1,231,600                  | -                           | 1,231,600                  | (7.2)%                    |
| Reserve for Pollut Ctr Motor Pool Cap    | -                      | 82,200                     | -                           | 95,400                     | -                           | 95,400                     | 16.1%                     |
| Reserve for Int Serv Fd Motor Pool Cap   | -                      | 73,500                     | -                           | 97,300                     | -                           | 97,300                     | 32.4%                     |
| Reserve for Catastrophic Event           | -                      | 135,200                    | -                           | 412,500                    | -                           | 412,500                    | 205.1%                    |
| Reserve for Insurance                    | -                      | 42,625,700                 | -                           | 37,897,100                 | -                           | 37,897,100                 | (11.1)%                   |
| Reserve for Cash Flow                    | -                      | 2,814,800                  | -                           | 2,359,100                  | -                           | 2,359,100                  | (16.2)%                   |
| Reserve for Attrition                    | -                      | (525,600)                  | -                           | (523,700)                  | -                           | (523,700)                  | (0.4)%                    |
| <b>Total Budget</b>                      | <b>127,043,602</b>     | <b>210,306,700</b>         | <b>154,635,500</b>          | <b>217,289,800</b>         | <b>692,700</b>              | <b>217,982,500</b>         | <b>3.6%</b>               |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

| <b>Appropriations by Division</b>           | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Administrative Services Department          | 707,868                | 804,900                    | 819,300                     | -                          | -                           | -                          | (100.0)%                  |
| Administration Office                       |                        |                            |                             |                            |                             |                            |                           |
| Dori Slosberg Driver Education              | 151,900                | 141,800                    | 141,800                     | 162,800                    | -                           | 162,800                    | 14.8%                     |
| Fleet Management Division                   | 8,314,175              | 9,575,700                  | 8,474,400                   | 10,458,100                 | -                           | 10,458,100                 | 9.2%                      |
| Motor Pool Capital Recovery Program         | 6,584,866              | 7,091,500                  | 13,417,200                  | 7,399,600                  | 692,700                     | 8,092,300                  | 14.1%                     |
| Human Resources Division                    | 1,994,836              | 2,457,400                  | 2,255,200                   | 2,485,900                  | -                           | 2,485,900                  | 1.2%                      |
| Information Technology Division             | 11,667,085             | 15,262,300                 | 17,638,300                  | 16,593,200                 | -                           | 16,593,200                 | 8.7%                      |
| Procurement Services Division               | 1,964,701              | 2,324,000                  | 2,190,200                   | 2,509,200                  | -                           | 2,509,200                  | 8.0%                      |
| Risk Management Division                    | 55,149,953             | 62,920,600                 | 60,642,500                  | 60,898,200                 | -                           | 60,898,200                 | (3.2)%                    |
| Communication & Customer Relations Division | 1,239,498              | 1,440,300                  | 1,341,600                   | 1,789,000                  | -                           | 1,789,000                  | 24.2%                     |
| Administrative Services Grants              | 215,340                | -                          | 243,700                     | -                          | -                           | -                          | na                        |
| Bureau of Emergency Services Division       | 3,658,019              | 3,974,500                  | 3,912,100                   | 4,132,800                  | -                           | 4,132,800                  | 4.0%                      |
| Emergency Medical Services EMS              | 30,979,988             | 32,871,600                 | 39,113,500                  | 38,612,600                 | -                           | 38,612,600                 | 17.5%                     |
| Fire Districts                              | 1,867,455              | 2,107,900                  | 2,107,900                   | 2,005,900                  | -                           | 2,005,900                  | (4.8)%                    |
| <b>Total Net Budget</b>                     | <b>124,495,685</b>     | <b>140,972,500</b>         | <b>152,297,700</b>          | <b>147,047,300</b>         | <b>692,700</b>              | <b>147,740,000</b>         | <b>4.8%</b>               |
| Dori Slosberg Driver Education              | -                      | 111,600                    | -                           | 100,000                    | -                           | 100,000                    | (10.4)%                   |
| Fleet Management Division                   | -                      | 1,039,900                  | -                           | 1,506,800                  | -                           | 1,506,800                  | 44.9%                     |
| Motor Pool Capital Recovery Program         | 38,900                 | 16,202,200                 | 56,100                      | 18,450,900                 | -                           | 18,450,900                 | 13.9%                     |
| Information Technology Division             | 2,300,000              | 3,829,900                  | 1,106,200                   | 469,300                    | -                           | 469,300                    | (87.7)%                   |
| Risk Management Division                    | 76,600                 | 43,702,300                 | 1,076,600                   | 38,973,700                 | -                           | 38,973,700                 | (10.8)%                   |
| Bureau of Emergency Services Division       | -                      | 135,200                    | -                           | 412,500                    | -                           | 412,500                    | 205.1%                    |
| Emergency Medical Services EMS              | 92,556                 | 3,991,000                  | 54,900                      | 10,004,400                 | -                           | 10,004,400                 | 150.7%                    |
| Fire Districts                              | 39,861                 | 322,100                    | 44,000                      | 324,900                    | -                           | 324,900                    | 0.9%                      |
| <b>Total Transfers and Reserves</b>         | <b>2,547,916</b>       | <b>69,334,200</b>          | <b>2,337,800</b>            | <b>70,242,500</b>          | <b>-</b>                    | <b>70,242,500</b>          | <b>1.3%</b>               |
| <b>Total Budget</b>                         | <b>127,043,602</b>     | <b>210,306,700</b>         | <b>154,635,500</b>          | <b>217,289,800</b>         | <b>692,700</b>              | <b>217,982,500</b>         | <b>3.6%</b>               |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

| <b>Department Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-----------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes                  | 1,252,276              | 1,423,700                  | 1,363,800                   | 1,508,800                  | -                           | 1,508,800                  | 6.0%                      |
| Delinquent Ad Valorem Taxes       | 59,030                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Intergovernmental Revenues        | 1,623,641              | 450,000                    | 2,046,200                   | -                          | -                           | -                          | (100.0)%                  |
| FEMA - Fed Emerg Mgt Agency       | 213,145                | -                          | -                           | -                          | -                           | -                          | na                        |
| Charges For Services              | 758,868                | 846,900                    | 708,100                     | 821,900                    | -                           | 821,900                    | (3.0)%                    |
| Ambulance Fees                    | 17,211,162             | 12,301,800                 | 14,080,000                  | 12,363,300                 | -                           | 12,363,300                 | 0.5%                      |
| Miscellaneous Revenues            | 3,823,456              | 3,442,400                  | 5,274,800                   | 483,900                    | -                           | 483,900                    | (85.9)%                   |
| Interest/Misc                     | 1,623,902              | 784,300                    | 650,200                     | 612,000                    | -                           | 612,000                    | (22.0)%                   |
| Reimb From Other Depts            | 12,868,402             | 12,478,300                 | 26,705,800                  | 14,044,500                 | -                           | 14,044,500                 | 12.6%                     |
| Property & Casualty Billings      | 8,137,131              | 9,386,700                  | 9,385,400                   | 9,773,400                  | -                           | 9,773,400                  | 4.1%                      |
| Group Health Billings             | 40,029,689             | 42,500,000                 | 40,100,000                  | 40,100,000                 | -                           | 40,100,000                 | (5.6)%                    |
| Dental & Vision Billings          | 2,174,190              | 2,240,000                  | 2,411,600                   | 2,275,000                  | -                           | 2,275,000                  | 1.6%                      |
| Life Insurance Billings           | 401,555                | 460,500                    | 447,900                     | 456,900                    | -                           | 456,900                    | (0.8)%                    |
| Short Term Disability Billings    | 565,802                | 544,100                    | 567,800                     | 570,000                    | -                           | 570,000                    | 4.8%                      |
| Long Term Disability Billings     | 627,831                | 680,800                    | 722,900                     | 725,000                    | -                           | 725,000                    | 6.5%                      |
| Workers Comp Billings             | 1,886,961              | 1,927,800                  | 1,927,800                   | 1,874,300                  | -                           | 1,874,300                  | (2.8)%                    |
| Fleet Revenue Billings            | 5,918,542              | 5,785,700                  | 5,803,400                   | 6,052,200                  | -                           | 6,052,200                  | 4.6%                      |
| Motor Pool Cap Recovery Billing   | 7,985,500              | 8,914,800                  | 8,914,800                   | 9,442,100                  | -                           | 9,442,100                  | 5.9%                      |
| Fuel Sale Rev Billings            | 2,717,338              | 3,535,000                  | 2,683,500                   | 3,880,100                  | -                           | 3,880,100                  | 9.8%                      |
| Trans frm Property Appraiser      | 936                    | 1,600                      | -                           | 1,700                      | -                           | 1,700                      | 6.3%                      |
| Trans frm Tax Collector           | 6,813                  | 10,000                     | -                           | 10,600                     | -                           | 10,600                     | 6.0%                      |
| Net Cost General Fund             | 7,699,905              | 8,973,400                  | 7,982,700                   | 8,574,700                  | -                           | 8,574,700                  | (4.4)%                    |
| Net Cost Unincorp General Fund    | 1,135,564              | 1,386,900                  | 1,288,000                   | 1,735,600                  | -                           | 1,735,600                  | 25.1%                     |
| Net Cost Community Development    | (312)                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 001 Gen Fund             | 19,647,981             | 19,213,200                 | 5,884,500                   | 23,728,400                 | -                           | 23,728,400                 | 23.5%                     |
| Trans fm 103 Stormwater Ops       | 1,046,000              | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 111 Unincorp Gen Fd      | 104,000                | 29,500                     | 29,500                      | 13,700                     | -                           | 13,700                     | (53.6)%                   |
| Trans fm 112 Landscape Cap        | 190,000                | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 113 Comm Dev Fd          | 94,900                 | 100,100                    | 100,100                     | 99,900                     | -                           | 99,900                     | (0.2)%                    |
| Trans fm 131 Dev Serv Fd          | 9,000                  | 6,400                      | 6,400                       | 12,300                     | -                           | 12,300                     | 92.2%                     |
| Trans fm 408 Water / Sewer Fd     | 616,200                | 366,300                    | 366,300                     | 46,900                     | -                           | 46,900                     | (87.2)%                   |
| Trans fm 409 W/S MP Fd            | 26,200                 | 28,500                     | 28,500                      | 28,300                     | -                           | 28,300                     | (0.7)%                    |
| Trans fm 470 Solid Waste Fd       | -                      | 4,500                      | 4,500                       | 2,200                      | -                           | 2,200                      | (51.1)%                   |
| Trans fm 472 Sol Waste MP         | 5,200                  | 19,800                     | 19,800                      | 5,100                      | -                           | 5,100                      | (74.2)%                   |
| Trans fm 490 EMS Fd               | 92,556                 | 50,000                     | 54,900                      | 2,508,000                  | -                           | 2,508,000                  | 4,916.0%                  |
| Trans fm 491 EMS MP&Cap           | 7,500                  | 7,800                      | 7,800                       | 7,800                      | -                           | 7,800                      | 0.0%                      |
| Trans fm 505 IT Ops               | 2,300,000              | 1,534,500                  | 1,106,200                   | 300,000                    | -                           | 300,000                    | (80.4)%                   |
| Trans fm 516 Prop & Cas Ins       | 76,600                 | 76,600                     | 76,600                      | 76,600                     | -                           | 76,600                     | 0.0%                      |
| Carry Forward                     | 79,271,200             | 71,841,200                 | 90,818,400                  | 76,240,000                 | 692,700                     | 76,932,700                 | 7.1%                      |
| Less 5% Required By Law           | -                      | (1,046,400)                | -                           | (1,085,400)                | -                           | (1,085,400)                | 3.7%                      |
| <b>Total Funding</b>              | <b>222,208,666</b>     | <b>210,306,700</b>         | <b>231,568,200</b>          | <b>217,289,800</b>         | <b>692,700</b>              | <b>217,982,500</b>         | <b>3.6%</b>               |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

| <b>Department Position Summary</b>    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Administrative Services Department    | 5.00                   | 6.00                       | -                           | -                          | -                           | -                          | (100.0)%                  |
| Fleet Management Division             | 28.00                  | 28.00                      | 28.00                       | 28.00                      | -                           | 28.00                      | 0.0%                      |
| Motor Pool Capital Recovery Program   | 1.00                   | 1.00                       | 1.00                        | 1.00                       | -                           | 1.00                       | 0.0%                      |
| Human Resources Division              | 17.75                  | 18.75                      | 18.75                       | 18.75                      | -                           | 18.75                      | 0.0%                      |
| Information Technology Division       | 48.00                  | 48.00                      | 48.00                       | 48.00                      | -                           | 48.00                      | 0.0%                      |
| Procurement Services Division         | 21.00                  | 23.00                      | 24.00                       | 24.00                      | -                           | 24.00                      | 4.3%                      |
| Risk Management Division              | 14.00                  | 14.00                      | 14.00                       | 14.00                      | -                           | 14.00                      | 0.0%                      |
| Communication & Customer Relations    | 14.00                  | 14.00                      | 16.00                       | 16.00                      | -                           | 16.00                      | 14.3%                     |
| Bureau of Emergency Services Division | 10.00                  | 10.00                      | 11.00                       | 11.00                      | -                           | 11.00                      | 10.0%                     |
| Emergency Medical Services EMS        | 202.00                 | 202.00                     | 202.00                      | 202.00                     | -                           | 202.00                     | 0.0%                      |
| <b>Total FTE</b>                      | <b>360.75</b>          | <b>364.75</b>              | <b>362.75</b>               | <b>362.75</b>              | <b>-</b>                    | <b>362.75</b>              | <b>(0.5)%</b>             |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Administrative Services Department Administration Office**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 678,897                | 748,900                    | 775,400                     | -                          | -                           | -                          | (100.0)%                  |
| Operating Expense                      | 28,971                 | 56,000                     | 43,900                      | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>            | <b>707,868</b>         | <b>804,900</b>             | <b>819,300</b>              | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>(100.0)%</b>           |
| <b>Total Budget</b>                    | <b>707,868</b>         | <b>804,900</b>             | <b>819,300</b>              | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>(100.0)%</b>           |

| <b>Appropriations by Program</b>    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Administrative Services Admin (001) | 707,868                | 804,900                    | 819,300                     | -                          | -                           | -                          | (100.0)%                  |
| <b>Total Net Budget</b>             | <b>707,868</b>         | <b>804,900</b>             | <b>819,300</b>              | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>(100.0)%</b>           |
| <b>Total Transfers and Reserves</b> | <b>-</b>               | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total Budget</b>                 | <b>707,868</b>         | <b>804,900</b>             | <b>819,300</b>              | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>(100.0)%</b>           |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost General Fund           | 707,868                | 804,900                    | 819,300                     | -                          | -                           | -                          | (100.0)%                  |
| <b>Total Funding</b>            | <b>707,868</b>         | <b>804,900</b>             | <b>819,300</b>              | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>(100.0)%</b>           |

| <b>Division Position Summary</b>    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Administrative Services Admin (001) | 5.00                   | 6.00                       | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Total FTE</b>                    | <b>5.00</b>            | <b>6.00</b>                | <b>-</b>                    | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>(100.0)%</b>           |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Administrative Services Department Administration Office**

**Administrative Services Admin (001)**

**Mission Statement**

To provide executive level management and administrative support to all divisions within the Administrative Services Department. We strive to help all our divisions in any way that allows them to honor our motto "Serving Those Who Serve."

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 678,897                | 748,900                    | 775,400                     | -                          | -                           | -                          | (100.0)%                  |
| Operating Expense                     | 28,971                 | 56,000                     | 43,900                      | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>           | <b>707,868</b>         | <b>804,900</b>             | <b>819,300</b>              | -                          | -                           | -                          | <b>(100.0)%</b>           |
| <b>Total Budget</b>                   | <b>707,868</b>         | <b>804,900</b>             | <b>819,300</b>              | -                          | -                           | -                          | <b>(100.0)%</b>           |
| <b>Total FTE</b>                      | <b>5.00</b>            | <b>6.00</b>                | -                           | -                          | -                           | -                          | <b>(100.0)%</b>           |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost General Fund          | 707,868                | 804,900                    | 819,300                     | -                          | -                           | -                          | (100.0)%                  |
| <b>Total Funding</b>           | <b>707,868</b>         | <b>804,900</b>             | <b>819,300</b>              | -                          | -                           | -                          | <b>(100.0)%</b>           |

Forecast FY 2021:

Due to the reorganization which started in the summer, the six (6) FTE's have been relocated to the following divisions:

One (1) FTE to Emergency Management Division (001)

Two (2) FTE's to Communications & Customer Relations Division (111)

One (1) FTE to Corporate Business Operations (001)

One (1) FTE to Facilities Management Division (001)

One (1) FTE to Impact Fee Administration Office (107)

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Dori Slosberg Driver Education**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Indirect Cost Reimburs                 | 900                    | 800                        | 800                         | 1,000                      | -                           | 1,000                      | 25.0%                     |
| Remittances                            | 151,000                | 141,000                    | 141,000                     | 161,800                    | -                           | 161,800                    | 14.8%                     |
| <b>Net Operating Budget</b>            | <b>151,900</b>         | <b>141,800</b>             | <b>141,800</b>              | <b>162,800</b>             | <b>-</b>                    | <b>162,800</b>             | <b>14.8%</b>              |
| Reserve for Contingencies              | -                      | 6,600                      | -                           | 16,000                     | -                           | 16,000                     | 142.4%                    |
| Reserve for Capital                    | -                      | -                          | -                           | 52,000                     | -                           | 52,000                     | na                        |
| Reserve for Cash Flow                  | -                      | 105,000                    | -                           | 32,000                     | -                           | 32,000                     | (69.5)%                   |
| <b>Total Budget</b>                    | <b>151,900</b>         | <b>253,400</b>             | <b>141,800</b>              | <b>262,800</b>             | <b>-</b>                    | <b>262,800</b>             | <b>3.7%</b>               |

| <b>Appropriations by Program</b>    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Driver Education Grant Fund (173)   | 151,900                | 141,800                    | 141,800                     | 162,800                    | -                           | 162,800                    | 14.8%                     |
| <b>Total Net Budget</b>             | <b>151,900</b>         | <b>141,800</b>             | <b>141,800</b>              | <b>162,800</b>             | <b>-</b>                    | <b>162,800</b>             | <b>14.8%</b>              |
| <b>Total Transfers and Reserves</b> | <b>-</b>               | <b>111,600</b>             | <b>-</b>                    | <b>100,000</b>             | <b>-</b>                    | <b>100,000</b>             | <b>(10.4)%</b>            |
| <b>Total Budget</b>                 | <b>151,900</b>         | <b>253,400</b>             | <b>141,800</b>              | <b>262,800</b>             | <b>-</b>                    | <b>262,800</b>             | <b>3.7%</b>               |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services            | 137,887                | 125,000                    | 125,000                     | 137,000                    | -                           | 137,000                    | 9.6%                      |
| Interest/Misc                   | 3,142                  | 500                        | 400                         | 500                        | -                           | 500                        | 0.0%                      |
| Carry Forward                   | 159,500                | 134,200                    | 148,600                     | 132,200                    | -                           | 132,200                    | (1.5)%                    |
| Less 5% Required By Law         | -                      | (6,300)                    | -                           | (6,900)                    | -                           | (6,900)                    | 9.5%                      |
| <b>Total Funding</b>            | <b>300,530</b>         | <b>253,400</b>             | <b>274,000</b>              | <b>262,800</b>             | <b>-</b>                    | <b>262,800</b>             | <b>3.7%</b>               |



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Dori Slosberg Driver Education**  
**Driver Education Grant Fund (173)**

**Mission Statement**

To account for a surcharge on all moving and non-moving civil traffic infractions, excluding parking violations, adjudicated in County Court to fund the direct education expenses of driver education programs in both public and non-public high schools.

| Program Summary                                                                                                                                                                                                                                                                                                                                                                                                                                            | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Drivers Education Grant Program</b>                                                                                                                                                                                                                                                                                                                                                                                                                     | -                    | 261,800           | 262,800             | -1,000              |
| All funds collected, pursuant to Collier County Ordinance 2007-39, will be used exclusively to fund the direct expenses of driver education programs in Collier County schools. Eligible direct education expenses include the purchase of goods and services, including, but not limited to, driver education course materials, vehicles exclusively used for driver education programs, driver simulators, and salaries of driver education instructors. |                      |                   |                     |                     |
| <b>Divisional Administration/Overhead</b>                                                                                                                                                                                                                                                                                                                                                                                                                  | -                    | 1,000             | -                   | 1,000               |
| Funding for Divisional Administration and fixed Divisional overhead.                                                                                                                                                                                                                                                                                                                                                                                       |                      |                   |                     |                     |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                                                                                            | -                    | 262,800           | 262,800             | -                   |

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Indirect Cost Reimburs         | 900            | 800                | 800                 | 1,000              | -                   | 1,000              | 25.0%             |
| Remittances                    | 151,000        | 141,000            | 141,000             | 161,800            | -                   | 161,800            | 14.8%             |
| <b>Net Operating Budget</b>    | <b>151,900</b> | <b>141,800</b>     | <b>141,800</b>      | <b>162,800</b>     | <b>-</b>            | <b>162,800</b>     | <b>14.8%</b>      |
| Reserve for Contingencies      | -              | 6,600              | -                   | 16,000             | -                   | 16,000             | 142.4%            |
| Reserve for Capital            | -              | -                  | -                   | 52,000             | -                   | 52,000             | na                |
| Reserve for Cash Flow          | -              | 105,000            | -                   | 32,000             | -                   | 32,000             | (69.5)%           |
| <b>Total Budget</b>            | <b>151,900</b> | <b>253,400</b>     | <b>141,800</b>      | <b>262,800</b>     | <b>-</b>            | <b>262,800</b>     | <b>3.7%</b>       |

| Program Funding Sources | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services    | 137,887        | 125,000            | 125,000             | 137,000            | -                   | 137,000            | 9.6%              |
| Interest/Misc           | 3,142          | 500                | 400                 | 500                | -                   | 500                | 0.0%              |
| Carry Forward           | 159,500        | 134,200            | 148,600             | 132,200            | -                   | 132,200            | (1.5)%            |
| Less 5% Required By Law | -              | (6,300)            | -                   | (6,900)            | -                   | (6,900)            | 9.5%              |
| <b>Total Funding</b>    | <b>300,530</b> | <b>253,400</b>     | <b>274,000</b>      | <b>262,800</b>     | <b>-</b>            | <b>262,800</b>     | <b>3.7%</b>       |

**Administrative Services Department**

**Dori Slosberg Driver Education**  
**Driver Education Grant Fund (173)**

Forecast FY 2021:

The forecast remittance of \$141,000 is to the Collier County School District for Driver Education programs. Forecast revenue is based on the previous 12-month average collections.

Current FY 2022:

All funds collected will be used for the direct expenses of driver education programs in Collier County schools. In addition, there is an indirect service charge payment of \$1,000 to the General Fund (001). Historically, the disbursement of funds takes place at the beginning of the School District fiscal year (July 1st); given the difference from the County fiscal year, reserves are maintained in order to carry funds from the prior fiscal year until such time as the disbursement takes place.

Revenues:

The current surcharge assessed is \$5 per violation, pursuant to Ordinance 2007-39. Total revenue in this budget is based on a 12-month average monthly collection of \$11,416.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Fleet Management Division**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 2,447,883              | 2,512,600                  | 2,431,600                   | 2,523,100                  | -                           | 2,523,100                  | 0.4%                      |
| Operating Expense                      | 5,668,758              | 6,881,500                  | 5,764,000                   | 7,770,000                  | -                           | 7,770,000                  | 12.9%                     |
| Capital Outlay                         | 197,534                | 181,600                    | 278,800                     | 165,000                    | -                           | 165,000                    | (9.1)%                    |
| <b>Net Operating Budget</b>            | <b>8,314,175</b>       | <b>9,575,700</b>           | <b>8,474,400</b>            | <b>10,458,100</b>          | <b>-</b>                    | <b>10,458,100</b>          | <b>9.2%</b>               |
| Trans to 301 Co Wide Cap Fd            | -                      | -                          | -                           | 113,600                    | -                           | 113,600                    | na                        |
| Reserve for Contingencies              | -                      | -                          | -                           | 248,600                    | -                           | 248,600                    | na                        |
| Reserve for Cash Flow                  | -                      | 1,080,500                  | -                           | 1,187,200                  | -                           | 1,187,200                  | 9.9%                      |
| Reserve for Attrition                  | -                      | (40,600)                   | -                           | (42,600)                   | -                           | (42,600)                   | 4.9%                      |
| <b>Total Budget</b>                    | <b>8,314,175</b>       | <b>10,615,600</b>          | <b>8,474,400</b>            | <b>11,964,900</b>          | <b>-</b>                    | <b>11,964,900</b>          | <b>12.7%</b>              |

| <b>Appropriations by Program</b>    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Fleet Management Fund (521)         | 8,314,175              | 9,575,700                  | 8,474,400                   | 10,458,100                 | -                           | 10,458,100                 | 9.2%                      |
| <b>Total Net Budget</b>             | <b>8,314,175</b>       | <b>9,575,700</b>           | <b>8,474,400</b>            | <b>10,458,100</b>          | <b>-</b>                    | <b>10,458,100</b>          | <b>9.2%</b>               |
| <b>Total Transfers and Reserves</b> | <b>-</b>               | <b>1,039,900</b>           | <b>-</b>                    | <b>1,506,800</b>           | <b>-</b>                    | <b>1,506,800</b>           | <b>44.9%</b>              |
| <b>Total Budget</b>                 | <b>8,314,175</b>       | <b>10,615,600</b>          | <b>8,474,400</b>            | <b>11,964,900</b>          | <b>-</b>                    | <b>11,964,900</b>          | <b>12.7%</b>              |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services            | 353,372                | 451,900                    | 307,900                     | 402,300                    | -                           | 402,300                    | (11.0)%                   |
| Miscellaneous Revenues          | 19,971                 | 23,000                     | 7,700                       | 5,700                      | -                           | 5,700                      | (75.2)%                   |
| Interest/Misc                   | 20,707                 | 2,000                      | 4,200                       | -                          | -                           | -                          | (100.0)%                  |
| Reimb From Other Depts          | 231                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Fleet Revenue Billings          | 5,918,542              | 5,785,700                  | 5,776,100                   | 6,052,200                  | -                           | 6,052,200                  | 4.6%                      |
| Fuel Sale Rev Billings          | 2,717,338              | 3,535,000                  | 2,683,500                   | 3,880,100                  | -                           | 3,880,100                  | 9.8%                      |
| Carry Forward                   | 649,300                | 841,800                    | 1,340,000                   | 1,645,000                  | -                           | 1,645,000                  | 95.4%                     |
| Less 5% Required By Law         | -                      | (23,800)                   | -                           | (20,400)                   | -                           | (20,400)                   | (14.3)%                   |
| <b>Total Funding</b>            | <b>9,679,462</b>       | <b>10,615,600</b>          | <b>10,119,400</b>           | <b>11,964,900</b>          | <b>-</b>                    | <b>11,964,900</b>          | <b>12.7%</b>              |

| <b>Division Position Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Fleet Management Fund (521)      | 28.00                  | 28.00                      | 28.00                       | 28.00                      | -                           | 28.00                      | 0.0%                      |
| <b>Total FTE</b>                 | <b>28.00</b>           | <b>28.00</b>               | <b>28.00</b>                | <b>28.00</b>               | <b>-</b>                    | <b>28.00</b>               | <b>0.0%</b>               |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Fleet Management Division**

**Fleet Management Fund (521)**

**Mission Statement**

Provide efficient, effective, and customer oriented centralized fleet services for Collier County Government vehicles and equipment including acquisition, disposal, maintenance, and fueling services.

| <b>Program Summary</b>                                                                                                                                                                       | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Divisional Administration/Overhead</b>                                                                                                                                                    | <b>1.50</b>                  | <b>754,000</b>            | <b>-</b>                    | <b>754,000</b>              |
| Funding for Divisional Administration and fixed Divisional overhead.                                                                                                                         |                              |                           |                             |                             |
| <b>Maintenance, Repair, and Acquisition</b>                                                                                                                                                  | <b>24.50</b>                 | <b>5,206,200</b>          | <b>7,685,100</b>            | <b>-2,478,900</b>           |
| Maintain County vehicles and equipment in excellent operating condition with a minimum 93% availability rate.                                                                                |                              |                           |                             |                             |
| <b>Fuel Services</b>                                                                                                                                                                         | <b>2.00</b>                  | <b>4,497,900</b>          | <b>4,279,800</b>            | <b>218,100</b>              |
| Ensure cost effective, dependable, and timely fuel services are provided for County vehicles, equipment, and emergency generators. Refueling stations maintained to exceed 99% availability. |                              |                           |                             |                             |
| <b>Reserves / Transfers / Interest</b>                                                                                                                                                       | <b>-</b>                     | <b>1,506,800</b>          | <b>-</b>                    | <b>1,506,800</b>            |
| Maintain sufficient reserve funds to cover contingency and cash flow requirements.                                                                                                           |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                              | <b>28.00</b>                 | <b>11,964,900</b>         | <b>11,964,900</b>           | <b>-</b>                    |

| <b>Program Performance Measures</b>      | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| Availability of Fleet Equipment (as a %) | 97.44                  | 97                        | 96.9                        | 96                        |
| Number of Work Orders Completed          | 8,624                  | 8,500                     | 8,600                       | 8,500                     |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 2,447,883              | 2,512,600                  | 2,431,600                   | 2,523,100                  | -                           | 2,523,100                  | 0.4%                      |
| Operating Expense                     | 5,668,758              | 6,881,500                  | 5,764,000                   | 7,770,000                  | -                           | 7,770,000                  | 12.9%                     |
| Capital Outlay                        | 197,534                | 181,600                    | 278,800                     | 165,000                    | -                           | 165,000                    | (9.1)%                    |
| <b>Net Operating Budget</b>           | <b>8,314,175</b>       | <b>9,575,700</b>           | <b>8,474,400</b>            | <b>10,458,100</b>          | <b>-</b>                    | <b>10,458,100</b>          | <b>9.2%</b>               |
| Trans to 301 Co Wide Cap Fd           | -                      | -                          | -                           | 113,600                    | -                           | 113,600                    | na                        |
| Reserve for Contingencies             | -                      | -                          | -                           | 248,600                    | -                           | 248,600                    | na                        |
| Reserve for Cash Flow                 | -                      | 1,080,500                  | -                           | 1,187,200                  | -                           | 1,187,200                  | 9.9%                      |
| Reserve for Attrition                 | -                      | (40,600)                   | -                           | (42,600)                   | -                           | (42,600)                   | 4.9%                      |
| <b>Total Budget</b>                   | <b>8,314,175</b>       | <b>10,615,600</b>          | <b>8,474,400</b>            | <b>11,964,900</b>          | <b>-</b>                    | <b>11,964,900</b>          | <b>12.7%</b>              |
| <b>Total FTE</b>                      | <b>28.00</b>           | <b>28.00</b>               | <b>28.00</b>                | <b>28.00</b>               | <b>-</b>                    | <b>28.00</b>               | <b>0.0%</b>               |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Fleet Management Division**

**Fleet Management Fund (521)**

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services           | 353,372                | 451,900                    | 307,900                     | 402,300                    | -                           | 402,300                    | (11.0)%                   |
| Miscellaneous Revenues         | 19,971                 | 23,000                     | 7,700                       | 5,700                      | -                           | 5,700                      | (75.2)%                   |
| Interest/Misc                  | 20,707                 | 2,000                      | 4,200                       | -                          | -                           | -                          | (100.0)%                  |
| Reimb From Other Depts         | 231                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Fleet Revenue Billings         | 5,918,542              | 5,785,700                  | 5,776,100                   | 6,052,200                  | -                           | 6,052,200                  | 4.6%                      |
| Fuel Sale Rev Billings         | 2,717,338              | 3,535,000                  | 2,683,500                   | 3,880,100                  | -                           | 3,880,100                  | 9.8%                      |
| Carry Forward                  | 649,300                | 841,800                    | 1,340,000                   | 1,645,000                  | -                           | 1,645,000                  | 95.4%                     |
| Less 5% Required By Law        | -                      | (23,800)                   | -                           | (20,400)                   | -                           | (20,400)                   | (14.3)%                   |
| <b>Total Funding</b>           | <b>9,679,462</b>       | <b>10,615,600</b>          | <b>10,119,400</b>           | <b>11,964,900</b>          | <b>-</b>                    | <b>11,964,900</b>          | <b>12.7%</b>              |

**Forecast FY 2021:**

The budgeted amount for fuel in FY2021 was \$2.60 per gallon; however, we are estimating fuel prices through the current fiscal year to average \$2.95 per gallon including taxes with a mid-year increase in prices. Adding to that is a decrease of about 60,000 gallons usage by the Collier County Schools created by school closings due to COVID-19. Overall, the difference is approximately \$1.0 million less than budgeted in both expenses and revenues.

The costs of parts are forecast to be approximately \$150,000 more than budgeted in both expenses and revenue due to inflation, and increased stock orders to counter anticipated shortages caused by the circumstances of COVID-19. This reason for the difference in costs and revenue can be explained by the increased parts cost and shelf inventory.

Revenues from motor pool rentals are forecast to be approximately \$19,800 more than budgeted.

**Current FY 2022:**

Personal services expenditures will stay about neutral with the exception of the projected across-the-board salary increase.

Fleet Management's FY 2022 budgeted operating expenditures remain close to those of FY2021 with major outliers being increases in fuel costs, IT capital, and repair parts costs. Budget includes shop equipment maintenance and replacement.

Also included in the fuel budget, \$200,000 for additional vehicle fuel rings. Maintenance for our new FuelMaster fuel control system, and two dispenser replacements at the Immokalee location, and fuel tank maintenance.

**FY2022 Capital Outlay**

- Replace four (4) Fleet Vehicles (\$130,000).
- Replace three shop diagnostic laptop computers (\$5,000).
- Replace shop equipment (\$30,000).

**Service Level:**

With implementation of a post-recession vehicle and equipment replacement program, Fleet Management has started to see shorter downtimes; however since FY2016, 209 on-road vehicles and over 550 equipment items have been added to Fleet Management's workload with no increase in personnel to support them. To date, with extensive use of overtime and prudent use of outside vendors, we have been able to maintain an overall 96.9% availability rate, but as the fleet continues to grow we will need more personnel to maintain satisfactory availability.

**Revenues:**

Labor revenue is based on 34,271 billable hours for vehicles, and heavy equipment maintenance at \$85.50 per hour, and small equipment repair at \$75.50 per hour. Parts revenue assumes \$2,549,900 in sales which includes a 26.0% markup. Sublet revenue assumes \$450,000 reimbursement including a 18.30% markup plus County car wash revenues. Motor Pool mileage revenue is estimated at \$88,000. Fuel sale revenue is based on 1,363,200 gallons at \$3.00 per gallon (includes a \$0.196 per gallon markup) and 117,500 gallons at \$2.80 per gallon for outside agency agreements.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Motor Pool Capital Recovery Program**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 89,715                 | 94,900                     | 97,300                      | 95,400                     | -                           | 95,400                     | 0.5%                      |
| Operating Expense                      | 3,536                  | 10,500                     | 13,900                      | 7,200                      | -                           | 7,200                      | (31.4)%                   |
| Capital Outlay                         | 6,491,615              | 6,986,100                  | 13,306,000                  | 7,297,000                  | 692,700                     | 7,989,700                  | 14.4%                     |
| <b>Net Operating Budget</b>            | <b>6,584,866</b>       | <b>7,091,500</b>           | <b>13,417,200</b>           | <b>7,399,600</b>           | <b>692,700</b>              | <b>8,092,300</b>           | <b>14.1%</b>              |
| Trans to 409 W/S MP Fd                 | -                      | 14,600                     | 14,600                      | -                          | -                           | -                          | (100.0)%                  |
| Trans to 523 Motor Pool Cap            | 38,900                 | 41,500                     | 41,500                      | 41,200                     | -                           | 41,200                     | (0.7)%                    |
| Reserve for Contingencies              | -                      | 1,400                      | -                           | 7,500                      | -                           | 7,500                      | 435.7%                    |
| Reserve for Motor Pool Cap             | -                      | 8,577,000                  | -                           | 8,959,400                  | -                           | 8,959,400                  | 4.5%                      |
| Reserve for Gen Fd Motor Pool Cap      | -                      | 1,750,800                  | -                           | 1,970,000                  | -                           | 1,970,000                  | 12.5%                     |
| Reserve for Transp Motor Pool Cap      | -                      | 3,241,400                  | -                           | 4,414,000                  | -                           | 4,414,000                  | 36.2%                     |
| Reserve for Stormwater MP Cap          | -                      | -                          | -                           | 462,500                    | -                           | 462,500                    | na                        |
| Reserve for MSTU Gen Fd MP Cap         | -                      | 1,093,000                  | -                           | 1,172,000                  | -                           | 1,172,000                  | 7.2%                      |
| Reserve for Com Dev/Planning MP Cap    | -                      | 1,326,800                  | -                           | 1,231,600                  | -                           | 1,231,600                  | (7.2)%                    |
| Reserve for Pollut Ctr Motor Pool Cap  | -                      | 82,200                     | -                           | 95,400                     | -                           | 95,400                     | 16.1%                     |
| Reserve for Int Serv Fd Motor Pool Cap | -                      | 73,500                     | -                           | 97,300                     | -                           | 97,300                     | 32.4%                     |
| <b>Total Budget</b>                    | <b>6,623,766</b>       | <b>23,293,700</b>          | <b>13,473,300</b>           | <b>25,850,500</b>          | <b>692,700</b>              | <b>26,543,200</b>          | <b>14.0%</b>              |

| <b>Appropriations by Program</b>                            | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-------------------------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| EMS Motor Pool Capital Recovery Fund (491)                  | 1,042,160              | 1,291,800                  | 1,631,800                   | 1,688,000                  | -                           | 1,688,000                  | 30.7%                     |
| Motor Pool Capital Recovery Fund (523)                      | 4,123,865              | 3,481,200                  | 8,056,700                   | 3,180,400                  | 530,000                     | 3,710,400                  | 6.6%                      |
| Solid Waste Motor Pool Capital Recovery Fund (472)          | 159,030                | 304,700                    | 567,200                     | 364,500                    | 42,200                      | 406,700                    | 33.5%                     |
| Water/Sewer District Motor Pool Capital Recovery Fund (409) | 1,259,811              | 2,013,800                  | 3,161,500                   | 2,166,700                  | 120,500                     | 2,287,200                  | 13.6%                     |
| <b>Total Net Budget</b>                                     | <b>6,584,866</b>       | <b>7,091,500</b>           | <b>13,417,200</b>           | <b>7,399,600</b>           | <b>692,700</b>              | <b>8,092,300</b>           | <b>14.1%</b>              |
| <b>Total Transfers and Reserves</b>                         | <b>38,900</b>          | <b>16,202,200</b>          | <b>56,100</b>               | <b>18,450,900</b>          | <b>-</b>                    | <b>18,450,900</b>          | <b>13.9%</b>              |
| <b>Total Budget</b>                                         | <b>6,623,766</b>       | <b>23,293,700</b>          | <b>13,473,300</b>           | <b>25,850,500</b>          | <b>692,700</b>              | <b>26,543,200</b>          | <b>14.0%</b>              |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues          | 857,025                | -                          | 565,200                     | -                          | -                           | -                          | na                        |
| Interest/Misc                   | 304,130                | 215,200                    | 142,400                     | 142,400                    | -                           | 142,400                    | (33.8)%                   |
| Fleet Revenue Billings          | -                      | -                          | 27,300                      | -                          | -                           | -                          | na                        |
| Motor Pool Cap Recovery Billing | 7,985,500              | 8,914,800                  | 8,914,800                   | 9,442,100                  | -                           | 9,442,100                  | 5.9%                      |
| Trans fm 001 Gen Fund           | 204,000                | 85,000                     | 216,100                     | -                          | -                           | -                          | (100.0)%                  |
| Trans fm 103 Stormwater Ops     | 1,046,000              | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 111 Unincorp Gen Fd    | 70,000                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 112 Landscape Cap      | 190,000                | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 408 Water / Sewer Fd   | 304,000                | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 409 W/S MP Fd          | 26,200                 | 28,500                     | 28,500                      | 28,300                     | -                           | 28,300                     | (0.7)%                    |
| Trans fm 472 Sol Waste MP       | 5,200                  | 19,800                     | 19,800                      | 5,100                      | -                           | 5,100                      | (74.2)%                   |
| Trans fm 491 EMS MP&Cap         | 7,500                  | 7,800                      | 7,800                       | 7,800                      | -                           | 7,800                      | 0.0%                      |
| Carry Forward                   | 16,101,600             | 14,033,400                 | 20,476,100                  | 16,232,000                 | 692,700                     | 16,924,700                 | 20.6%                     |
| Less 5% Required By Law         | -                      | (10,800)                   | -                           | (7,200)                    | -                           | (7,200)                    | (33.3)%                   |
| <b>Total Funding</b>            | <b>27,101,155</b>      | <b>23,293,700</b>          | <b>30,398,000</b>           | <b>25,850,500</b>          | <b>692,700</b>              | <b>26,543,200</b>          | <b>14.0%</b>              |

Collier County Government  
Fiscal Year 2022 Adopted Budget

Administrative Services Department

Motor Pool Capital Recovery Program

| Division Position Summary              | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|----------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Motor Pool Capital Recovery Fund (523) | 1.00           | 1.00               | 1.00                | 1.00               | -                   | 1.00               | 0.0%              |
| <b>Total FTE</b>                       | <b>1.00</b>    | <b>1.00</b>        | <b>1.00</b>         | <b>1.00</b>        | <b>-</b>            | <b>1.00</b>        | <b>0.0%</b>       |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Motor Pool Capital Recovery Program**

**Motor Pool Capital Recovery Fund (523)**

**Mission Statement**

Provide cost-effective life cycle replacement of general governmental Motor Pool vehicles and heavy equipment through a centralized capital recovery system. The Motor Pool capital recovery program for enterprise entities are located within the 400 series of fund numbers: Water/Sewer Motor Pool Fund (409), Solid Waste Motor Pool Fund (472), and EMS Motor Pool Fund (491).

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                    | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Motor Pool Capital Program</b>                                                                                                                                                                                                                                                                                                                         | <b>1.00</b>                  | <b>12,623,200</b>         | <b>12,623,200</b>           | <b>-</b>                    |
| As determined by Fleet, the replacement of County vehicles and heavy equipment financed by charging the user divisions an annual replacement charge based upon the estimated life of the vehicle and heavy equipment.                                                                                                                                     |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                           | <u><b>1.00</b></u>           | <u><b>12,623,200</b></u>  | <u><b>12,623,200</b></u>    | <u><b>-</b></u>             |
| <b>Program Enhancements</b>                                                                                                                                                                                                                                                                                                                               | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
| <b>Ford Explorer for Transportation Development Review</b>                                                                                                                                                                                                                                                                                                | <b>-</b>                     | <b>35,000</b>             | <b>35,000</b>               | <b>-</b>                    |
| Vehicle is needed for project manager to conduct site visits and manage Immokalee Tiger / Lap Project.                                                                                                                                                                                                                                                    |                              |                           |                             |                             |
| <b>F150 Crew Cab Trucks (2) for Stormwater</b>                                                                                                                                                                                                                                                                                                            | <b>-</b>                     | <b>76,000</b>             | <b>76,000</b>               | <b>-</b>                    |
| Two vehicles are needed for stormwater project managers to monitor projects and conduct site visits.                                                                                                                                                                                                                                                      |                              |                           |                             |                             |
| <b>Nine (9) Vehicles for Facilities Management</b>                                                                                                                                                                                                                                                                                                        | <b>-</b>                     | <b>419,000</b>            | <b>419,000</b>              | <b>-</b>                    |
| Facilities Management retained vehicles that were eligible for auction but are now beyond the useful life of the vehicles. The Division is requesting two (2) E250 Transit Cargo vans, three (3) E250 Super Cargo van, one (1) Explorer, and three (3) F350 trucks to be added to Facilities fleet to help maintain the level of service of the Division. |                              |                           |                             |                             |
| Expanded Services Budget                                                                                                                                                                                                                                                                                                                                  | <u><b>-</b></u>              | <u><b>530,000</b></u>     | <u><b>530,000</b></u>       | <u><b>-</b></u>             |
| Total Adopted Budget                                                                                                                                                                                                                                                                                                                                      | <u><b>1.00</b></u>           | <u><b>13,153,200</b></u>  | <u><b>13,153,200</b></u>    | <u><b>-</b></u>             |

| <b>Program Performance Measures</b>                                   | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|-----------------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| (001) Gen Fd Average age of vehicles (in years)                       | 4.88                   | 5.88                      | 5.39                        | 6.39                      |
| (001) Gen Fd Number of vehicles in motor pool                         | 128                    | 128                       | 140                         | 149                       |
| (101/103) Transp Serv & Stormwater Average age of vehicles (in years) | 5.83                   | 6.83                      | 5.66                        | 6.66                      |
| (101/103) Transp Serv & Stormwater Number of vehicles in motor pool   | 162                    | 162                       | 166                         | 166                       |
| (111) Unincorp Gen Fd Average age of vehicles (in yrs)                | 3.79                   | 4.79                      | 4.66                        | 5.66                      |
| (111) Unincorp Gen Fd Number of vehicles in pool                      | 83                     | 83                        | 88                          | 88                        |
| (113) Com Dev Fd Average age of vehicles (in years)                   | 4.27                   | 5.27                      | 4.97                        | 5.97                      |
| (113) Com Dev Number of vehicles in motor pool                        | 107                    | 107                       | 96                          | 96                        |
| (131) Planning Srv Average age of vehicles (in years)                 | 4.94                   | 5.94                      | 5.94                        | 6.94                      |
| (131) Planning Srv Number of vehicles in pool                         | 16                     | 16                        | 16                          | 16                        |
| Average age of 'other fund vehicles' (in years)                       | 6.74                   | 7.74                      | 5.77                        | 6.77                      |
| Number of 'other fund vehicles' in motor pool                         | 16                     | 16                        | 17                          | 17                        |
| Total replacement value of MP assets in Fund 523 (in millions)        | 37.2                   | 37.2                      | 40.2                        | 40.2                      |



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Motor Pool Capital Recovery Program**

**Motor Pool Capital Recovery Fund (523)**

| <b>Program Budgetary Cost Summary</b>  | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 89,715                 | 94,900                     | 97,300                      | 95,400                     | -                           | 95,400                     | 0.5%                      |
| Operating Expense                      | 3,536                  | 10,500                     | 13,900                      | 7,200                      | -                           | 7,200                      | (31.4)%                   |
| Capital Outlay                         | 4,030,614              | 3,375,800                  | 7,945,500                   | 3,077,800                  | 530,000                     | 3,607,800                  | 6.9%                      |
| <b>Net Operating Budget</b>            | <b>4,123,865</b>       | <b>3,481,200</b>           | <b>8,056,700</b>            | <b>3,180,400</b>           | <b>530,000</b>              | <b>3,710,400</b>           | <b>6.6%</b>               |
| Reserve for Gen Fd Motor Pool Cap      | -                      | 1,750,800                  | -                           | 1,970,000                  | -                           | 1,970,000                  | 12.5%                     |
| Reserve for Transp Motor Pool Cap      | -                      | 3,241,400                  | -                           | 4,414,000                  | -                           | 4,414,000                  | 36.2%                     |
| Reserve for Stormwater MP Cap          | -                      | -                          | -                           | 462,500                    | -                           | 462,500                    | na                        |
| Reserve for MSTU Gen Fd MP Cap         | -                      | 1,093,000                  | -                           | 1,172,000                  | -                           | 1,172,000                  | 7.2%                      |
| Reserve for Com Dev/Planning MP Cap    | -                      | 1,326,800                  | -                           | 1,231,600                  | -                           | 1,231,600                  | (7.2)%                    |
| Reserve for Pollut Ctr Motor Pool Cap  | -                      | 82,200                     | -                           | 95,400                     | -                           | 95,400                     | 16.1%                     |
| Reserve for Int Serv Fd Motor Pool Cap | -                      | 73,500                     | -                           | 97,300                     | -                           | 97,300                     | 32.4%                     |
| <b>Total Budget</b>                    | <b>4,123,865</b>       | <b>11,048,900</b>          | <b>8,056,700</b>            | <b>12,623,200</b>          | <b>530,000</b>              | <b>13,153,200</b>          | <b>19.0%</b>              |
| <b>Total FTE</b>                       | <b>1.00</b>            | <b>1.00</b>                | <b>1.00</b>                 | <b>1.00</b>                | <b>-</b>                    | <b>1.00</b>                | <b>0.0%</b>               |

| <b>Program Funding Sources</b>  | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues          | 579,207                | -                          | 346,000                     | -                          | -                           | -                          | na                        |
| Interest/Misc                   | 188,701                | 150,000                    | 100,000                     | 100,000                    | -                           | 100,000                    | (33.3)%                   |
| Fleet Revenue Billings          | -                      | -                          | 27,300                      | -                          | -                           | -                          | na                        |
| Motor Pool Cap Recovery Billing | 4,204,700              | 4,626,300                  | 4,626,300                   | 4,962,400                  | -                           | 4,962,400                  | 7.3%                      |
| Trans fm 001 Gen Fund           | 204,000                | 85,000                     | 216,100                     | -                          | -                           | -                          | (100.0)%                  |
| Trans fm 103 Stormwater Ops     | 1,046,000              | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 111 Unincorp Gen Fd    | 70,000                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 112 Landscape Cap      | 190,000                | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 409 W/S MP Fd          | 26,200                 | 28,500                     | 28,500                      | 28,300                     | -                           | 28,300                     | (0.7)%                    |
| Trans fm 472 Sol Waste MP       | 5,200                  | 5,200                      | 5,200                       | 5,100                      | -                           | 5,100                      | (1.9)%                    |
| Trans fm 491 EMS MP&Cap         | 7,500                  | 7,800                      | 7,800                       | 7,800                      | -                           | 7,800                      | 0.0%                      |
| Carry Forward                   | 8,356,500              | 6,153,600                  | 10,754,100                  | 7,524,600                  | 530,000                     | 8,054,600                  | 30.9%                     |
| Less 5% Required By Law         | -                      | (7,500)                    | -                           | (5,000)                    | -                           | (5,000)                    | (33.3)%                   |
| <b>Total Funding</b>            | <b>14,878,008</b>      | <b>11,048,900</b>          | <b>16,111,300</b>           | <b>12,623,200</b>          | <b>530,000</b>              | <b>13,153,200</b>          | <b>19.0%</b>              |

## **Administrative Services Department**

### **Motor Pool Capital Recovery Program Motor Pool Capital Recovery Fund (523)**

**Notes:**

The Motor Pool Capital Recovery Program was restarted in FY 2016 for all the Governmental funds except for the Road and Bridge Fund 101 which joined the program in FY 2017. Excluded from the program are vehicles in MSTU's, CRA's, Pelican Bay, Tourism Funds (including the Museum), Conservation Collier, grants, Airport, Fire Districts, and Constitutional Officers. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment.

**Forecast FY 2021:**

Miscellaneous Revenue in the amount of \$346,000 is from several auctions held in fiscal year 2021, where old vehicles were auctioned and proceeds retained to fund replacement vehicles.

**Current FY 2022:**

Personal Services are consistent with budget guidelines. One FTE is providing support for the Motor Pool Capital Recovery Program which includes accounting in four motor pool funds and to track approximately 851 vehicles in the program. To support the operating costs to administer this program, an administrative charge is assessed based on the number of vehicles in each of the four funds and will be paid from interest earnings.

The capital outlay budget is for replacement vehicles. Fleet Management, in cooperation with the various Divisions decided on which vehicles should be replaced in FY 2022.

The Reserve levels is set at 150% of the annual motor pool billings for the for Information Technology Fund (505) and 100% for Stormwater Operations Fund (103) so large pieces of equipment and vehicles may be replaced. For the remaining funds, the Reserves have been set at 200% of the annual motor pool billings. The goal is to grow all these reserves to 200% of the annual motor pool capital recovery billings to establish a level of program flexibility not afforded by the 100% or 150% level. For the other participating Funds in the program, their reserve levels have been budgeted at 200% of the annual motor pool billings, to allow for unexpected price fluctuations, repayment schedule adjustments and other program changes.

**Revenues:**

The Motor Pool Capital Recovery Billings (revenue) in the amount of \$4,962,400 represent motor pool capital recovery charges assessed to the governmental funds for the purchase of (future) replacement vehicles and heavy equipment as determined by Fleet.

To help fund the Operating cost to administer the Motor Pool Capital Recovery program, the other Motor Pool Funds (409, 472, 491) are transferring in the following amounts:

\$28,300 from the Water/Sewer Motor Pool Fund 409 (to support 226 vehicles in the program)  
\$ 5,100 from the Solid Water Motor Pool Fund 472 (to support 40 vehicles in the program)  
\$ 7,800 from the EMS Motor Pool Fund 491 (to support 62 vehicles in the program)

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Motor Pool Capital Recovery Program**

**Water/Sewer District Motor Pool Capital Recovery Fund (409)**

**Mission Statement**

Provide cost-effective life cycle replacement of Water and Wastewater Motor Pool vehicles and heavy equipment through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers: Solid Waste Motor Pool Fund (472), EMS Motor Pool Fund (491); and the General Governmental Motor Pool Fund (523).

| Program Summary                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Motor Pool Capital Program</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | -                    | 6,893,000         | 6,893,000           | -                   |
| As determined by Fleet, the purchase of new and replacement County Water / Sewer District vehicles and heavy equipment financed by charging the County Water / Sewer District an annual replacement charge based upon the estimated life of the vehicle and heavy equipment.                                                                                                                                                                                                                                            |                      |                   |                     |                     |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | -                    | 6,893,000         | 6,893,000           | -                   |
| Program Enhancements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
| <b>F550 Truck for Water Distribution</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | -                    | 90,000            | 90,000              | -                   |
| The F550 truck will be utilized for heavy system rehabilitation work and maintenance needs within the water distribution system. This new more robust vehicle will alleviate excess wear and tear on existing lighter duty vehicles.                                                                                                                                                                                                                                                                                    |                      |                   |                     |                     |
| <b>Transit XLT Passenger Wagon for Automation Systems</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                               | -                    | 30,500            | 30,500              | -                   |
| This Transit Connect XLT Passenger Wagon will be utilized by the Automation Systems team to review/monitor/install county SCADA projects and attend vendor and county meetings. This vehicle well suited to store and transport equipment and parts for SCADA projects. SCADA equipment cannot be stored in the current Ford Escape because the equipment is visible. The current Ford Escape will be reassigned to meet other operational needs in the water sewer district more appropriate for this type of vehicle. |                      |                   |                     |                     |
| Expanded Services Budget                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | -                    | 120,500           | 120,500             | -                   |
| Total Adopted Budget                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | -                    | 7,013,500         | 7,013,500           | -                   |

| Program Performance Measures                                           | 2020<br>Actual | FY 2021<br>Budget | FY 2021<br>Forecast | FY 2022<br>Budget |
|------------------------------------------------------------------------|----------------|-------------------|---------------------|-------------------|
| Average age of Water/Sewer vehicles (in years)                         | 5.19           | 6.19              | 5.28                | 6.28              |
| Number of Water/Sewer vehicles in motor pool                           | 228            | 228               | 226                 | 226               |
| Total replacement value of motor pool assets in Fund 409 (in millions) | 17.4           | 17.4              | 18.5                | 18.5              |

| Program Budgetary Cost Summary | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Capital Outlay                 | 1,259,811        | 2,013,800          | 3,161,500           | 2,166,700          | 120,500             | 2,287,200          | 13.6%             |
| <b>Net Operating Budget</b>    | <b>1,259,811</b> | <b>2,013,800</b>   | <b>3,161,500</b>    | <b>2,166,700</b>   | <b>120,500</b>      | <b>2,287,200</b>   | <b>13.6%</b>      |
| Trans to 523 Motor Pool Cap    | 26,200           | 28,500             | 28,500              | 28,300             | -                   | 28,300             | (0.7)%            |
| Reserve for Motor Pool Cap     | -                | 4,453,100          | -                   | 4,698,000          | -                   | 4,698,000          | 5.5%              |
| <b>Total Budget</b>            | <b>1,286,011</b> | <b>6,495,400</b>   | <b>3,190,000</b>    | <b>6,893,000</b>   | <b>120,500</b>      | <b>7,013,500</b>   | <b>8.0%</b>       |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Motor Pool Capital Recovery Program**

**Water/Sewer District Motor Pool Capital Recovery Fund (409)**

| <b>Program Funding Sources</b>  | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues          | 251,168                | -                          | 118,000                     | -                          | -                           | -                          | na                        |
| Interest/Misc                   | 91,548                 | 50,000                     | 29,000                      | 29,000                     | -                           | 29,000                     | (42.0)%                   |
| Motor Pool Cap Recovery Billing | 1,966,800              | 2,230,200                  | 2,230,200                   | 2,349,000                  | -                           | 2,349,000                  | 5.3%                      |
| Trans fm 408 Water / Sewer Fd   | 304,000                | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 472 Sol Waste MP       | -                      | 14,600                     | 14,600                      | -                          | -                           | -                          | (100.0)%                  |
| Carry Forward                   | 4,107,700              | 4,203,100                  | 5,435,200                   | 4,516,500                  | 120,500                     | 4,637,000                  | 10.3%                     |
| Less 5% Required By Law         | -                      | (2,500)                    | -                           | (1,500)                    | -                           | (1,500)                    | (40.0)%                   |
| <b>Total Funding</b>            | <b>6,721,216</b>       | <b>6,495,400</b>           | <b>7,827,000</b>            | <b>6,893,000</b>           | <b>120,500</b>              | <b>7,013,500</b>           | <b>8.0%</b>               |

**Notes:**

The Motor Pool Capital Recovery program was restarted in FY 2016. All vehicle purchases for the County Water/Sewer District Operations Fund (408) have been transferred into Motor Pool Capital Fund (409) to add clarity and improve accountability over these important operational assets.

**Forecast FY 2021:**

Miscellaneous Revenue in the amount of \$118,000 is from several auctions held in the spring/summer of 2021, where old vehicles were auctioned and proceeds retained to fund replacement vehicles.

A vehicle was transferred from the Solid Waste motor pool to the Water/Sewer motor pool in FY 2021. This vehicle had 2 years worth of capital recovery in the amount of \$14,600 which was transferred in (revenue) from the Solid Waste motor pool fund 472.

**Current FY 2022:**

The capital outlay budget is for replacement vehicles. Fleet Management, in cooperation with the Public Utilities Department decided on which vehicles should be replaced in FY 2022.

An administrative charge is calculated based on the number vehicles in each motor pool capital fund to offset the operating cost in the General Governmental Motor Pool Fund (523) to administer the program. The total amount of administrative charge is calculated at \$28,300 and will be transferred accordingly; interest earnings will be used to offset the administrative charge.

The Reserve level is set at 200% of the annual motor pool capital recovery billing which will establish a level of program flexibility. This will allow for unexpected price fluctuations, replacement schedule adjustments and other program changes.

**Revenues:**

The Motor Pool Capital Recovery billings (revenue) in the amount of \$2,349,000 represent motor pool capital recovery charges assessed to the water and wastewater enterprise fund for the purchase of (future) replacement vehicles and heavy equipment.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Motor Pool Capital Recovery Program**  
**Solid Waste Motor Pool Capital Recovery Fund (472)**

**Mission Statement**

Provide cost-effective life cycle replacement of Solid Waste Motor Pool vehicles and heavy equipment through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers; Water/Sewer Motor Pool fund 409; EMS Motor Pool fund 491; and the General Governmental Motor Pool replacement program is in fund 523.

| <b>Program Summary</b>                                                                                                                                                                                                                            | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Motor Pool Capital Program</b>                                                                                                                                                                                                                 | -                            | 1,081,100                 | 1,081,100                   | -                           |
| As determined by Fleet, the purchase of new and replacement Solid Waste vehicles and heavy equipment financed by charging the Solid Waste division an annual replacement charge based upon the estimated life of the vehicle and heavy equipment. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                   | -                            | 1,081,100                 | 1,081,100                   | -                           |
| <b>Program Enhancements</b>                                                                                                                                                                                                                       | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
| <b>F250 Truck for Landfill Team</b>                                                                                                                                                                                                               | -                            | 42,200                    | 42,200                      | -                           |
| An additional vehicle will allow staff to traverse all areas of the rugged terrain of the Collier County Landfill and Immokalee Transfer Station, as well as move people and resources between sites.                                             |                              |                           |                             |                             |
| Expanded Services Budget                                                                                                                                                                                                                          | -                            | 42,200                    | 42,200                      | -                           |
| Total Adopted Budget                                                                                                                                                                                                                              | -                            | 1,123,300                 | 1,123,300                   | -                           |

| <b>Program Performance Measures</b>                                    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|------------------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| Average age of Solid Waste vehicles (in years)                         | 4.37                   | 5.37                      | 4.88                        | 5.88                      |
| Number of Solid Waste vehicles in motor pool                           | 41                     | 41                        | 40                          | 40                        |
| Total replacement value of motor pool assets in Fund 472 (in millions) | 2.5                    | 2.5                       | 2.5                         | 2.5                       |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Capital Outlay                        | 159,030                | 304,700                    | 567,200                     | 364,500                    | 42,200                      | 406,700                    | 33.5%                     |
| <b>Net Operating Budget</b>           | <b>159,030</b>         | <b>304,700</b>             | <b>567,200</b>              | <b>364,500</b>             | <b>42,200</b>               | <b>406,700</b>             | <b>33.5%</b>              |
| Trans to 409 W/S MP Fd                | -                      | 14,600                     | 14,600                      | -                          | -                           | -                          | (100.0)%                  |
| Trans to 523 Motor Pool Cap           | 5,200                  | 5,200                      | 5,200                       | 5,100                      | -                           | 5,100                      | (1.9)%                    |
| Reserve for Contingencies             | -                      | 1,400                      | -                           | 7,500                      | -                           | 7,500                      | 435.7%                    |
| Reserve for Motor Pool Cap            | -                      | 697,700                    | -                           | 704,000                    | -                           | 704,000                    | 0.9%                      |
| <b>Total Budget</b>                   | <b>164,230</b>         | <b>1,023,600</b>           | <b>587,000</b>              | <b>1,081,100</b>           | <b>42,200</b>               | <b>1,123,300</b>           | <b>9.7%</b>               |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Motor Pool Capital Recovery Program**  
**Solid Waste Motor Pool Capital Recovery Fund (472)**

| <b>Program Funding Sources</b>  | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues          | 3,600                  | -                          | 61,000                      | -                          | -                           | -                          | na                        |
| Interest/Misc                   | 15,981                 | 7,000                      | 5,200                       | 5,200                      | -                           | 5,200                      | (25.7)%                   |
| Motor Pool Cap Recovery Billing | 323,300                | 345,200                    | 345,200                     | 352,000                    | -                           | 352,000                    | 2.0%                      |
| Carry Forward                   | 764,600                | 671,800                    | 942,000                     | 724,200                    | 42,200                      | 766,400                    | 14.1%                     |
| Less 5% Required By Law         | -                      | (400)                      | -                           | (300)                      | -                           | (300)                      | (25.0)%                   |
| <b>Total Funding</b>            | <b>1,107,481</b>       | <b>1,023,600</b>           | <b>1,353,400</b>            | <b>1,081,100</b>           | <b>42,200</b>               | <b>1,123,300</b>           | <b>9.7%</b>               |

**Notes:**

The Motor Pool Capital Recovery program was restarted in FY 2016. All vehicle purchases for the Solid Waste Funds (470/473) have been transferred into Motor Pool Capital Fund (472) to add clarity and improve accountability over these important operational assets.

**Forecast FY 2021:**

Miscellaneous Revenue in the amount of \$61,000 is from several auctions held in the spring/summer of 2021, where old vehicles were auctioned and proceeds retained to fund replacement vehicles.

A vehicle was transferred from the Solid Waste motor pool to the Water/Sewer motor pool in FY 2021. This vehicle had 2 years worth of capital recovery in the amount of \$14,600 which was moved to the Water/Sewer motor pool fund 409.

**Current FY 2022:**

The capital outlay budget is for replacement vehicles. Fleet Management, in cooperation with the Solid Waste Division decided on which vehicles should be replaced in FY 2022.

An administrative charge is calculated based on the number vehicles in each motor pool capital fund to offset the operating cost in the General Governmental Motor Pool Fund (523) to administer the program. The total amount of administrative charge is calculated at \$5,100 and will be transferred accordingly; interest earnings will be used to offset the administrative charge.

The Reserve level is set at 200% of the annual motor pool capital recovery billing which will establish a level of program flexibility. This will allow for unexpected price fluctuations, replacement schedule adjustments and other program changes.

**Revenues:**

The Motor Pool Capital Recovery billings (revenue) in the amount of \$352,000 represent motor pool capital recovery charges assessed to the solid waste enterprise fund for the purchase of (future) replacement vehicles and heavy equipment.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Motor Pool Capital Recovery Program**  
**EMS Motor Pool Capital Recovery Fund (491)**

**Mission Statement**

Provide cost-effective life cycle replacement of Emergency Medical Services Motor Pool vehicles and ambulances through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers: Water/Sewer Motor Pool Fund (409), Solid Waste Motor Pool Fund (472); and General Governmental Motor Pool Fund (523).

| Program Summary                   | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|-----------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Motor Pool Capital Program</b> | -                    | 5,253,200         | 5,253,200           | -                   |

As determined by Fleet, the replacement of Emergency Medical Services (EMS) vehicles and ambulances financed by charging EMS an annual replacement charge based upon the estimated life of the vehicle and ambulances.

|                                 |   |           |           |   |
|---------------------------------|---|-----------|-----------|---|
| Current Level of Service Budget | - | 5,253,200 | 5,253,200 | - |
|---------------------------------|---|-----------|-----------|---|

| Program Performance Measures                                           | 2020<br>Actual | FY 2021<br>Budget | FY 2021<br>Forecast | FY 2022<br>Budget |
|------------------------------------------------------------------------|----------------|-------------------|---------------------|-------------------|
| Average age of motor pool ambulances (in years)                        | 5.56           | 6.56              | 5.23                | 6.23              |
| Average age of other EMS vehicles (in years)                           | 4.94           | 5.94              | 6.08                | 7.08              |
| Number of ambulances in motor pool                                     | 45             | 45                | 44                  | 44                |
| Number of ambulances over 10 yrs old                                   | 6              | 6                 | 2                   | 6                 |
| Number of other EMS vehicles in motor pool                             | 17             | 17                | 18                  | 18                |
| Total replacement value of motor pool assets in Fund 491 (in millions) | 13.6           | 13.6              | 14.1                | 14.1              |

| Program Budgetary Cost Summary | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Capital Outlay                 | 1,042,160        | 1,291,800          | 1,631,800           | 1,688,000          | -                   | 1,688,000          | 30.7%             |
| <b>Net Operating Budget</b>    | <b>1,042,160</b> | <b>1,291,800</b>   | <b>1,631,800</b>    | <b>1,688,000</b>   | <b>-</b>            | <b>1,688,000</b>   | <b>30.7%</b>      |
| Trans to 523 Motor Pool Cap    | 7,500            | 7,800              | 7,800               | 7,800              | -                   | 7,800              | 0.0%              |
| Reserve for Motor Pool Cap     | -                | 3,426,200          | -                   | 3,557,400          | -                   | 3,557,400          | 3.8%              |
| <b>Total Budget</b>            | <b>1,049,660</b> | <b>4,725,800</b>   | <b>1,639,600</b>    | <b>5,253,200</b>   | <b>-</b>            | <b>5,253,200</b>   | <b>11.2%</b>      |

| Program Funding Sources         | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|---------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues          | 23,050           | -                  | 40,200              | -                  | -                   | -                  | na                |
| Interest/Misc                   | 7,900            | 8,200              | 8,200               | 8,200              | -                   | 8,200              | 0.0%              |
| Motor Pool Cap Recovery Billing | 1,490,700        | 1,713,100          | 1,713,100           | 1,778,700          | -                   | 1,778,700          | 3.8%              |
| Carry Forward                   | 2,872,800        | 3,004,900          | 3,344,800           | 3,466,700          | -                   | 3,466,700          | 15.4%             |
| Less 5% Required By Law         | -                | (400)              | -                   | (400)              | -                   | (400)              | 0.0%              |
| <b>Total Funding</b>            | <b>4,394,450</b> | <b>4,725,800</b>   | <b>5,106,300</b>    | <b>5,253,200</b>   | <b>-</b>            | <b>5,253,200</b>   | <b>11.2%</b>      |

**Administrative Services Department**

**Motor Pool Capital Recovery Program**  
**EMS Motor Pool Capital Recovery Fund (491)**

**Notes:**

All vehicle purchases for the Emergency Medical Services Fund (490) have been transferred into this Motor Pool Capital Fund (491) to add clarity and improve accountability over these important operational assets. The motor pool capital recovery program was restarted in FY 2016, however, for EMS it was not implemented until FY 2017.

**Forecast FY 2021:**

Miscellaneous Revenue in the amount of \$40,200 is from several auctions held in fiscal year 2021, where old vehicles and ambulances were auctioned and proceeds retained to fund replacement vehicles.

**Current FY 2022:**

The capital outlay budget is for the replacement of vehicles and ambulances. Fleet Management, in cooperation with the Emergency Medical Services Division decided on which vehicles should be replaced in FY 2022.

An administrative charge is calculated based on the number of vehicles in each motor pool capital fund to offset the operating cost in the General Governmental Motor Pool Fund (523) to administer the program. The total amount of administrative charge is calculated at \$7,800 and will be transferred accordingly; interest earnings offset the administrative charge.

The Reserve level is set at 200% of the annual motor pool capital recovery billing which will establish a level of program flexibility. This will allow for unexpected price fluctuations, replacement schedule adjustments and other program changes.

**Revenues:**

The Motor Pool Capital Recovery billings (revenue) in the amount of \$1,778,700 represent motor pool capital recovery charges assessed to Emergency Medical Services for the purchase of (future) replacement vehicles and ambulances.



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Human Resources Division**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 1,603,378              | 1,798,300                  | 1,654,000                   | 1,788,600                  | -                           | 1,788,600                  | (0.5)%                    |
| Operating Expense                      | 386,776                | 657,100                    | 601,200                     | 697,300                    | -                           | 697,300                    | 6.1%                      |
| Capital Outlay                         | 4,682                  | 2,000                      | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>            | <b>1,994,836</b>       | <b>2,457,400</b>           | <b>2,255,200</b>            | <b>2,485,900</b>           | <b>-</b>                    | <b>2,485,900</b>           | <b>1.2%</b>               |
| <b>Total Budget</b>                    | <b>1,994,836</b>       | <b>2,457,400</b>           | <b>2,255,200</b>            | <b>2,485,900</b>           | <b>-</b>                    | <b>2,485,900</b>           | <b>1.2%</b>               |

| <b>Appropriations by Program</b>    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Human Resources (001)               | 1,994,836              | 2,457,400                  | 2,255,200                   | 2,485,900                  | -                           | 2,485,900                  | 1.2%                      |
| <b>Total Net Budget</b>             | <b>1,994,836</b>       | <b>2,457,400</b>           | <b>2,255,200</b>            | <b>2,485,900</b>           | <b>-</b>                    | <b>2,485,900</b>           | <b>1.2%</b>               |
| <b>Total Transfers and Reserves</b> | <b>-</b>               | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total Budget</b>                 | <b>1,994,836</b>       | <b>2,457,400</b>           | <b>2,255,200</b>            | <b>2,485,900</b>           | <b>-</b>                    | <b>2,485,900</b>           | <b>1.2%</b>               |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| FEMA - Fed Emerg Mgt Agency     | 312                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Charges For Services            | 6                      | -                          | 100                         | -                          | -                           | -                          | na                        |
| Net Cost General Fund           | 1,790,630              | 2,196,500                  | 1,994,200                   | 2,310,900                  | -                           | 2,310,900                  | 5.2%                      |
| Net Cost Community Development  | (312)                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 111 Unincorp Gen Fd    | 34,000                 | 29,500                     | 29,500                      | 13,700                     | -                           | 13,700                     | (53.6)%                   |
| Trans fm 113 Comm Dev Fd        | 94,900                 | 100,100                    | 100,100                     | 99,900                     | -                           | 99,900                     | (0.2)%                    |
| Trans fm 131 Dev Serv Fd        | 9,000                  | 6,400                      | 6,400                       | 12,300                     | -                           | 12,300                     | 92.2%                     |
| Trans fm 408 Water / Sewer Fd   | 66,300                 | 120,400                    | 120,400                     | 46,900                     | -                           | 46,900                     | (61.0)%                   |
| Trans fm 470 Solid Waste Fd     | -                      | 4,500                      | 4,500                       | 2,200                      | -                           | 2,200                      | (51.1)%                   |
| <b>Total Funding</b>            | <b>1,994,836</b>       | <b>2,457,400</b>           | <b>2,255,200</b>            | <b>2,485,900</b>           | <b>-</b>                    | <b>2,485,900</b>           | <b>1.2%</b>               |

| <b>Division Position Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Human Resources (001)            | 17.75                  | 18.75                      | 18.75                       | 18.75                      | -                           | 18.75                      | 0.0%                      |
| <b>Total FTE</b>                 | <b>17.75</b>           | <b>18.75</b>               | <b>18.75</b>                | <b>18.75</b>               | <b>-</b>                    | <b>18.75</b>               | <b>0.0%</b>               |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Human Resources Division**

**Human Resources (001)**

**Mission Statement**

To provide quality strategic Human Resources leadership and technical expertise to both the internal and external customers of the Collier County Board of County Commissioners that “Exceeds the Expectations” of our customers, supports our employees, and demonstrates unquestionable ethical values.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                         | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Administration</b>                                                                                                                                                                                                                                                                                                                                                                          | <b>1.00</b>                  | <b>340,100</b>            | <b>-</b>                    | <b>340,100</b>              |
| Plan, organize and direct the activities, staff and resources of the Human Resources services. Oversee all operations within the Division, as well as ensure adherence to best practice Human Resources Management standards.                                                                                                                                                                  |                              |                           |                             |                             |
| <b>Employee Relations</b>                                                                                                                                                                                                                                                                                                                                                                      | <b>1.00</b>                  | <b>103,200</b>            | <b>20,000</b>               | <b>83,200</b>               |
| Provide Human Resource services to our employees that balance employee advocacy, meet all legal obligations and support County objectives.                                                                                                                                                                                                                                                     |                              |                           |                             |                             |
| <b>Talent Acquisition</b>                                                                                                                                                                                                                                                                                                                                                                      | <b>4.75</b>                  | <b>486,800</b>            | <b>155,000</b>              | <b>331,800</b>              |
| Develop strategies designed to identify qualified candidates through various recruiting tools, post vacant positions, negotiate wage rates and other terms and conditions of employment with candidates, and complete necessary post-offer processes for newly hired associates.                                                                                                               |                              |                           |                             |                             |
| <b>Operations</b>                                                                                                                                                                                                                                                                                                                                                                              | <b>6.00</b>                  | <b>597,900</b>            | <b>-</b>                    | <b>597,900</b>              |
| Provide support to Human Resource functions as well as County operational needs, including processing employment transactions, management of temporary staff, maintaining employee personnel files, responding to public information requests, Equal Employment Opportunity (EEO) compliance and reporting, and administering the Family Medical Leave Act (FMLA) and other leaves of absence. |                              |                           |                             |                             |
| <b>Talent Development</b>                                                                                                                                                                                                                                                                                                                                                                      | <b>3.00</b>                  | <b>480,000</b>            | <b>-</b>                    | <b>480,000</b>              |
| Provide the right training programs, at the right time, in the right place to meet all of our employees' needs, to continue the professional growth and development of staff, to assist in preparing current employees for future organizational opportunities, and provide guidance for succession planning.                                                                                  |                              |                           |                             |                             |
| <b>Total Rewards</b>                                                                                                                                                                                                                                                                                                                                                                           | <b>3.00</b>                  | <b>477,900</b>            | <b>-</b>                    | <b>477,900</b>              |
| Design, communicate, implement and administer an integrated, comprehensive approach to compensation that is a tool for management to attract and retain employees, and to drive performance that exceeds our customers' expectations.                                                                                                                                                          |                              |                           |                             |                             |
| <b>Current Level of Service Budget</b>                                                                                                                                                                                                                                                                                                                                                         | <b>18.75</b>                 | <b>2,485,900</b>          | <b>175,000</b>              | <b>2,310,900</b>            |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Human Resources Division  
Human Resources (001)**

| <b>Program Performance Measures</b>                          | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|--------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| Cost per hour for County-sponsored training                  | 12.66                  | 13.5                      | 15.59                       | 16.5                      |
| Number of classifications in approved pay plan               | 359                    | 365                       | 354                         | 365                       |
| Number of days to fill positions                             | 66.4                   | 62                        | 66.9                        | 62                        |
| Percent of external new hires here at one year of employment | 85.4                   | 84                        | 83.3                        | 84                        |
| Percent of positions filled internally vs. externally        | 54.2                   | 48                        | 45.3                        | 45                        |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 1,603,378              | 1,798,300                  | 1,654,000                   | 1,788,600                  | -                           | 1,788,600                  | (0.5)%                    |
| Operating Expense                     | 386,776                | 657,100                    | 601,200                     | 697,300                    | -                           | 697,300                    | 6.1%                      |
| Capital Outlay                        | 4,682                  | 2,000                      | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>           | <b>1,994,836</b>       | <b>2,457,400</b>           | <b>2,255,200</b>            | <b>2,485,900</b>           | <b>-</b>                    | <b>2,485,900</b>           | <b>1.2%</b>               |
| <b>Total Budget</b>                   | <b>1,994,836</b>       | <b>2,457,400</b>           | <b>2,255,200</b>            | <b>2,485,900</b>           | <b>-</b>                    | <b>2,485,900</b>           | <b>1.2%</b>               |
| <b>Total FTE</b>                      | <b>17.75</b>           | <b>18.75</b>               | <b>18.75</b>                | <b>18.75</b>               | <b>-</b>                    | <b>18.75</b>               | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| FEMA - Fed Emerg Mgt Agency    | 312                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Charges For Services           | 6                      | -                          | 100                         | -                          | -                           | -                          | na                        |
| Net Cost General Fund          | 1,790,630              | 2,196,500                  | 1,994,200                   | 2,310,900                  | -                           | 2,310,900                  | 5.2%                      |
| Net Cost Community Development | (312)                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 111 Unincorp Gen Fd   | 34,000                 | 29,500                     | 29,500                      | 13,700                     | -                           | 13,700                     | (53.6)%                   |
| Trans fm 113 Comm Dev Fd       | 94,900                 | 100,100                    | 100,100                     | 99,900                     | -                           | 99,900                     | (0.2)%                    |
| Trans fm 131 Dev Serv Fd       | 9,000                  | 6,400                      | 6,400                       | 12,300                     | -                           | 12,300                     | 92.2%                     |
| Trans fm 408 Water / Sewer Fd  | 66,300                 | 120,400                    | 120,400                     | 46,900                     | -                           | 46,900                     | (61.0)%                   |
| Trans fm 470 Solid Waste Fd    | -                      | 4,500                      | 4,500                       | 2,200                      | -                           | 2,200                      | (51.1)%                   |
| <b>Total Funding</b>           | <b>1,994,836</b>       | <b>2,457,400</b>           | <b>2,255,200</b>            | <b>2,485,900</b>           | <b>-</b>                    | <b>2,485,900</b>           | <b>1.2%</b>               |

**Notes:**

The Division of Human Resources (HR) is comprised of a number of organizational components which include Administration, Labor and Employee Relations, Operations, Talent Acquisition, Talent Development and Total Rewards. Each specialized area provides a variety of services to the County's constituency as well as to the County's employee population. This is accomplished by supporting the organization with team building efforts in the areas of compensation, retention, employee recognition, employee relations, performance management, motivation, development and training.

The end of FY2020 and start of FY2021 saw dramatic changes in how the County conducted business due to a global pandemic, and the Human Resources team quickly adapted many operational processes and practices to make sure the needs of the organization were supported. The County's continuing and crucial objectives of attracting, retaining, and developing a highly skilled workforce had to be adjusted to accommodate best practices for maintaining a safe working environment.

In response to COVID-19 and Executive Orders issued by the Governor, the Talent Development team quickly adapted the New Employee Orientation Program (NEO), ensuring a steady pipeline of incoming talent. Previously, NEO was a two-day, instructor-led classroom training occurring every two weeks, providing incoming County staff members the opportunity to learn critical information needed at the start of employment with the organization. With initial CDC social distancing requirements, two classroom orientations were held with a reduced class-size, but it quickly became apparent that this was not a practical long-term solution, as it limited the number of hires the County could onboard. By April 2020, the entire NEO program was transitioned online, as an assigned curriculum through Collier University. In less than one year, over 400 new employees, including seasonal Parks staff, have taken the online NEO curriculum. With the success of virtual orientation, this model will be retained, as it offers the greatest flexibility in delivering to groups of all sizes starting their employment with the County.

## **Administrative Services Department**

HR staff seek to provide learning opportunities that build the knowledge, skills and abilities of employees to accomplish their work and achieve their potential. Learning opportunities include a library of nearly 1,900 virtual professional development and technical courses offered through the County's web-based learning management system, Collier University. The County continues to offer occasional in-person, instructor-led sessions as well. These courses focus on enhancing the skills that individuals need to be high performers in the workplace, as well as develop new abilities that prepare them for future opportunities within Collier County.

With openings resulting from attrition and retirements, employees in the Talent Acquisition section coordinated the recruitment for 467 vacancies that occurred in FY2020, working with hiring divisions to select and onboard new staff to fill the openings. While numbers of applicants declined compared to the last few years, likely attributable to concerns related to coronavirus, the agency received over 12,600 applications for posted positions. Later this year, the HR Division will roll out the NEOGOV OnBoard platform, allowing newly hired employees a central location to prepare for their County position, from a welcome message to being able to submit all required hiring documents on-line.

Periodically, based on Department/Division requests, the Total Rewards section reviews entry-level classifications in the County's pay plan against the external market, as we have found individuals in those positions are more likely to other organizations for higher wages. Where the data indicated the County's ranges are out of alignment, positions can be moved to a new pay range, and incumbents provided with pay adjustments. Total Rewards also conducts an annual agency-wide pay and classification study from October through December, during which targeted non-bargaining unit positions in the organization are evaluated against the external market.

The County's Service Award choice program recognizes actively working team members, as well as those who are retiring from service. Employee recognition continues to be complemented by the Values In Practice (VIP) awards program. It allows employees at all levels of the agency to immediately acknowledge others who live the County's guiding principles of Honesty, Integrity, Service, Accountability, Quality, Respect, Knowledge, Stewardship, Collaboration and Self Initiating/Self Correcting in the workplace. Though we were unable to have in-person recognitions for service awards or the VIP program, eligible employees received their awards by mail and were highlighted in monthly newsletters to the organization.

### **Forecast FY 2021:**

Personnel services are forecast under budget as the result of two vacancies in the division and several individuals moving to new positions. Due to organizational changes resulting from the pandemic, a number of budgeted HR initiatives and programs that were placed on hold or cancelled. Operating expenses are under budget due to savings in professional services, contractual services, training and educational expenditures, and food operating supplies.

### **Current FY 2022:**

Personnel services are nearly identical to FY2021 as a result of promotions or new hires to the division at lower rates of pay than the previous staff, and elimination of funds under Other Salaries and Wages as temporary staffing is now outsourced.

Operating Expenses are higher for FY2022 due to the Information Technology capital allocation, a planned pay classification study, along with the addition of the annual costs now incorporated to the budget to support NEOGOV OnBoard for new hires to the organization. There are also modest adjustments for employee recognition expenditures due to fewer service providers available to cater events, increasing the costs slightly in the coming year when we return to in-person recognition.

### **Revenues:**

The transfer from Community Development Funds (111/113/131) are in support of HR Cost Share and of the Human Resources Strategist dedicated to the Growth Management Department. Transfer from Public Utilities Water/Sewer Funds (408/470) are in support of HR Cost Share.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Information Technology Division**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 4,608,961              | 4,843,500                  | 4,590,600                   | 4,929,400                  | -                           | 4,929,400                  | 1.8%                      |
| Operating Expense                      | 6,259,160              | 6,331,600                  | 6,249,300                   | 7,447,700                  | -                           | 7,447,700                  | 17.6%                     |
| Indirect Cost Reimburs                 | 11,000                 | 10,200                     | 10,200                      | 21,600                     | -                           | 21,600                     | 111.8%                    |
| Capital Outlay                         | 787,965                | 4,077,000                  | 6,788,200                   | 4,194,500                  | -                           | 4,194,500                  | 2.9%                      |
| <b>Net Operating Budget</b>            | <b>11,667,085</b>      | <b>15,262,300</b>          | <b>17,638,300</b>           | <b>16,593,200</b>          | <b>-</b>                    | <b>16,593,200</b>          | <b>8.7%</b>               |
| Trans to 188 800 MHz Fd                | 300,000                | 400,000                    | 400,000                     | 300,000                    | -                           | 300,000                    | (25.0)%                   |
| Trans to 506 IT Capital                | 2,000,000              | 1,134,500                  | 706,200                     | -                          | -                           | -                          | (100.0)%                  |
| Reserve for Contingencies              | -                      | 290,000                    | -                           | 81,100                     | -                           | 81,100                     | (72.0)%                   |
| Reserve for Capital                    | -                      | 1,590,400                  | -                           | 169,300                    | -                           | 169,300                    | (89.4)%                   |
| Reserve for Cash Flow                  | -                      | 500,000                    | -                           | -                          | -                           | -                          | (100.0)%                  |
| Reserve for Attrition                  | -                      | (85,000)                   | -                           | (81,100)                   | -                           | (81,100)                   | (4.6)%                    |
| <b>Total Budget</b>                    | <b>13,967,085</b>      | <b>19,092,200</b>          | <b>18,744,500</b>           | <b>17,062,500</b>          | <b>-</b>                    | <b>17,062,500</b>          | <b>(10.6)%</b>            |

| <b>Appropriations by Program</b>      | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| 800 MHz Radio System Fund (188)       | 1,232,875              | 1,619,100                  | 1,557,900                   | 1,907,100                  | -                           | 1,907,100                  | 17.8%                     |
| Information Technology Capital (506)  | 1,720,414              | 3,945,000                  | 6,877,300                   | 4,416,000                  | -                           | 4,416,000                  | 11.9%                     |
| Information Technology Division (505) | 8,713,796              | 9,698,200                  | 9,203,100                   | 10,270,100                 | -                           | 10,270,100                 | 5.9%                      |
| <b>Total Net Budget</b>               | <b>11,667,085</b>      | <b>15,262,300</b>          | <b>17,638,300</b>           | <b>16,593,200</b>          | <b>-</b>                    | <b>16,593,200</b>          | <b>8.7%</b>               |
| <b>Total Transfers and Reserves</b>   | <b>2,300,000</b>       | <b>3,829,900</b>           | <b>1,106,200</b>            | <b>469,300</b>             | <b>-</b>                    | <b>469,300</b>             | <b>(87.7)%</b>            |
| <b>Total Budget</b>                   | <b>13,967,085</b>      | <b>19,092,200</b>          | <b>18,744,500</b>           | <b>17,062,500</b>          | <b>-</b>                    | <b>17,062,500</b>          | <b>(10.6)%</b>            |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services            | 256,911                | 269,000                    | 273,900                     | 281,600                    | -                           | 281,600                    | 4.7%                      |
| Miscellaneous Revenues          | 182,783                | 143,300                    | 155,000                     | 150,400                    | -                           | 150,400                    | 5.0%                      |
| Interest/Misc                   | 92,728                 | 10,600                     | 15,300                      | 7,600                      | -                           | 7,600                      | (28.3)%                   |
| Reimb From Other Depts          | 12,827,590             | 12,478,300                 | 11,482,000                  | 14,044,500                 | -                           | 14,044,500                 | 12.6%                     |
| Trans fm 001 Gen Fund           | 730,400                | 417,100                    | 417,100                     | 1,366,400                  | -                           | 1,366,400                  | 227.6%                    |
| Trans fm 408 Water / Sewer Fd   | 245,900                | 245,900                    | 245,900                     | -                          | -                           | -                          | (100.0)%                  |
| Trans fm 505 IT Ops             | 2,300,000              | 1,534,500                  | 1,106,200                   | 300,000                    | -                           | 300,000                    | (80.4)%                   |
| Carry Forward                   | 3,594,900              | 4,274,500                  | 6,285,000                   | 1,235,900                  | -                           | 1,235,900                  | (71.1)%                   |
| Less 5% Required By Law         | -                      | (281,000)                  | -                           | (323,900)                  | -                           | (323,900)                  | 15.3%                     |
| <b>Total Funding</b>            | <b>20,231,212</b>      | <b>19,092,200</b>          | <b>19,980,400</b>           | <b>17,062,500</b>          | <b>-</b>                    | <b>17,062,500</b>          | <b>(10.6)%</b>            |

| <b>Division Position Summary</b>      | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Information Technology Division (505) | 46.00                  | 46.00                      | 46.00                       | 46.00                      | -                           | 46.00                      | 0.0%                      |
| 800 MHz Radio System Fund (188)       | 2.00                   | 2.00                       | 2.00                        | 2.00                       | -                           | 2.00                       | 0.0%                      |
| <b>Total FTE</b>                      | <b>48.00</b>           | <b>48.00</b>               | <b>48.00</b>                | <b>48.00</b>               | <b>-</b>                    | <b>48.00</b>               | <b>0.0%</b>               |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Information Technology Division**  
**Information Technology Division (505)**

**Mission Statement**

To provide efficient, reliable, secure customer oriented information technology services for Collier County Government which include the agency's data network, telephone system, multi-agency public safety radio system and the management of all related assets, software applications and data. To ensure data integrity, system security, and compliance with all federal, state, and local statutes and regulations.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Divisional Administration/Overhead</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | <b>3.00</b>                  | <b>537,700</b>            | <b>7,935,300</b>            | <b>-7,397,600</b>           |
| Coordinates agency strategy for IT, telecommunications, and 800 MHz Radio with customer groups. Performs administrative work in support of division and agency business processes including payroll, invoicing, and payables. Defines policies necessary to protect the County's information assets and to comply with applicable statutes and standards. With customer groups, recommend and implement business continuity measures based on risk assessments.                                                                                                           |                              |                           |                             |                             |
| <b>Security Administration</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | <b>2.00</b>                  | <b>267,200</b>            | <b>-</b>                    | <b>267,200</b>              |
| Define security standards and policies necessary to protect the information assets of Collier County, to ensure confidentiality of information, integrity of data, systems and operations, technical compliance for HIPAA, and to maintain business continuity plan for the BCC. Develop strategies for the protection of information assets; establish proactive programs to meet the division's regulatory, legal, and fiduciary responsibilities.                                                                                                                      |                              |                           |                             |                             |
| <b>IT Service Desk</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <b>9.00</b>                  | <b>933,900</b>            | <b>-</b>                    | <b>933,900</b>              |
| The I.T. Service Desk is the first point of contact for the Information Technology Division. The I.T. Service Desk provides frontline support for over 2,000 desktop computers, 3,000 PBX extensions, 800 i-devices and maintains inventory control of technology related equipment and assets.                                                                                                                                                                                                                                                                           |                              |                           |                             |                             |
| <b>Applications</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | <b>10.00</b>                 | <b>1,131,700</b>          | <b>2,178,800</b>            | <b>-1,047,100</b>           |
| The I.T. Applications Team provides services involved in the acquisition, implementation, and support of dedicated and network connectivity projects.                                                                                                                                                                                                                                                                                                                                                                                                                     |                              |                           |                             |                             |
| <b>Development</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <b>9.00</b>                  | <b>1,014,300</b>          | <b>-</b>                    | <b>1,014,300</b>            |
| Provides SQL Server database administration and support, administration and support of the agency's geographic information system (GIS), administration and support for the agency's SharePoint environment, programming support for the agency's SAP environment primarily focused on Risk and Human Resources to include integration of data among disparate systems, supporting agency application initiatives and applications, providing in-house programming support for internal IT functions, and providing extended support for dedicated customer applications. |                              |                           |                             |                             |
| <b>Infrastructure</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | <b>7.00</b>                  | <b>829,700</b>            | <b>-</b>                    | <b>829,700</b>              |
| Provides BCC users with customer support for computers, telephone systems and other related network equipment. Operates, secures, maintains, and improves the Agency's enterprise infrastructure for email, voice & data communications, application servers, data storage and backup etc. Manages the inventory of the Agency's information technology assets.                                                                                                                                                                                                           |                              |                           |                             |                             |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Information Technology Division**  
**Information Technology Division (505)**

| <b>Program Summary</b>                                                                                                                                                                                                                       | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Maintenance And Renewal</b>                                                                                                                                                                                                               | -                            | 4,847,200                 | -                           | 4,847,200                   |
| All maintenance, software licensing and renewal contracts to support the Agency's IT infrastructure, including but not limited to Microsoft Enterprise Agreements, Cisco Enterprise Agreements, etc.                                         |                              |                           |                             |                             |
| <b>Hosting</b>                                                                                                                                                                                                                               | 6.00                         | 706,000                   | -                           | 706,000                     |
| Provides BCC customers support for Exchange, Enterprise Vault, AD, Servers, Data Storage, Backups (servers and data), Faxing, Skype/Teams, VDI, Email Security, DNS, RDS, Account Archiving etc. Manages Public Records and DA requests etc. |                              |                           |                             |                             |
| <b>Telecommunications Operations</b>                                                                                                                                                                                                         | -                            | 2,400                     | -                           | 2,400                       |
| Operate, manage, and maintain a multi-node telephone switch network serving 3,500 extensions at 8 locations for BCC Agencies, Constitutional Agencies excluding the Sheriff, State Agencies, and Court Services.                             |                              |                           |                             |                             |
| <b>Reserves/Transfers</b>                                                                                                                                                                                                                    | -                            | 300,000                   | 456,000                     | -156,000                    |
| <b>Current Level of Service Budget</b>                                                                                                                                                                                                       |                              |                           |                             |                             |
|                                                                                                                                                                                                                                              | <b>46.00</b>                 | <b>10,570,100</b>         | <b>10,570,100</b>           | <b>-</b>                    |

| <b>Program Performance Measures</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|-------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| QA/QC (Scale 5 Best 1 Worst)        | 4.86                   | 4.75                      | 4.86                        | 4.75                      |
| Spot Resolution %                   | 71                     | 75                        | 74                          | 75                        |
| Total Enterprise Incidents          | 149                    | 180                       | 100                         | 150                       |
| Total Work Orders Processed         | 17,938                 | 15,000                    | 18,500                      | 17,500                    |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 4,405,303              | 4,633,100                  | 4,388,900                   | 4,715,500                  | -                           | 4,715,500                  | 1.8%                      |
| Operating Expense                     | 4,254,422              | 5,033,100                  | 4,798,300                   | 5,541,100                  | -                           | 5,541,100                  | 10.1%                     |
| Capital Outlay                        | 54,071                 | 32,000                     | 15,900                      | 13,500                     | -                           | 13,500                     | (57.8)%                   |
| <b>Net Operating Budget</b>           | <b>8,713,796</b>       | <b>9,698,200</b>           | <b>9,203,100</b>            | <b>10,270,100</b>          | <b>-</b>                    | <b>10,270,100</b>          | <b>5.9%</b>               |
| Trans to 188 800 MHz Fd               | 300,000                | 400,000                    | 400,000                     | 300,000                    | -                           | 300,000                    | (25.0)%                   |
| Trans to 506 IT Capital               | 2,000,000              | 1,134,500                  | 706,200                     | -                          | -                           | -                          | (100.0)%                  |
| Reserve for Contingencies             | -                      | 290,000                    | -                           | 81,100                     | -                           | 81,100                     | (72.0)%                   |
| Reserve for Cash Flow                 | -                      | 350,000                    | -                           | -                          | -                           | -                          | (100.0)%                  |
| Reserve for Attrition                 | -                      | (85,000)                   | -                           | (81,100)                   | -                           | (81,100)                   | (4.6)%                    |
| <b>Total Budget</b>                   | <b>11,013,796</b>      | <b>11,787,700</b>          | <b>10,309,300</b>           | <b>10,570,100</b>          | <b>-</b>                    | <b>10,570,100</b>          | <b>(10.3)%</b>            |
| <b>Total FTE</b>                      | <b>46.00</b>           | <b>46.00</b>               | <b>46.00</b>                | <b>46.00</b>               | <b>-</b>                    | <b>46.00</b>               | <b>0.0%</b>               |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Information Technology Division**  
**Information Technology Division (505)**

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues         | 35,943                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Interest/Misc                  | 48,093                 | 6,000                      | 4,200                       | 3,000                      | -                           | 3,000                      | (50.0)%                   |
| Reimb From Other Depts         | 9,307,100              | 9,772,200                  | 9,466,800                   | 10,114,100                 | -                           | 10,114,100                 | 3.5%                      |
| Trans fm 408 Water / Sewer Fd  | 245,900                | 245,900                    | 245,900                     | -                          | -                           | -                          | (100.0)%                  |
| Carry Forward                  | 2,531,100              | 1,892,400                  | 1,154,500                   | 562,100                    | -                           | 562,100                    | (70.3)%                   |
| Less 5% Required By Law        | -                      | (128,800)                  | -                           | (109,100)                  | -                           | (109,100)                  | (15.3)%                   |
| <b>Total Funding</b>           | <b>12,168,136</b>      | <b>11,787,700</b>          | <b>10,871,400</b>           | <b>10,570,100</b>          | <b>-</b>                    | <b>10,570,100</b>          | <b>(10.3)%</b>            |

**Notes:**

The IT Division operates under an internal service philosophy. BCC Divisions and outside agencies budget IT service costs based on their service demand. Shared IT services are funded through consumption based unit costs. Specialty professional services for each Division are funded directly. This methodology was developed in direct partnership with the business users of IT services by direction of the Information Technology Executive Committee (ITEC) which governs agency IT policies. IT funding policies balance the service demands of our various businesses (type of services offered and service levels) with agency financial constraints.

**Forecast FY 2021:**

Personal Services is lower due to vacancies.

Operating expense is lower due to saving in data processing.

**Current FY 2022:**

The increase in Personal services is due to the proposed wage adjustment.

The increase in Operating expenses is due to data processing equipment repair & maintenance which include among others (APC Symetra, Cisco Smartnet, Enterprise Vault, Hyland & Sire software, MESA Enterprise, MESA Office365, MESA Windows E3, NetApp – SAN Maintenance, Net Brain Maintenance, SIEM, Symantec MSS, VMware Enterprise, VSAN Disks, Zoom, Zscaler).

Capital Outlay decrease is due to savings in data processing.

A transfer to Fund 188 is budgeted to support the two positions that were moved from Fund 505 to Fund 188.

**Revenues:**

Charges to the various departments within the County are consistent with desired/requested service levels and expectations.



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Information Technology Division**

**800 MHz Radio System Fund (188)**

**Mission Statement**

To provide funding for operation and maintenance of the 800 MHz Inter-government Radio System. The system provides interoperable radio communications for law enforcement, EMS, fire service, and local government including the Collier County Public Schools operating a total of 6,000 radios.

| Program Summary                                                                                                                                                               | FY 2022<br>Total FTE | FY 2022<br>Budget       | FY 2022<br>Revenues     | FY 2022<br>Net Cost |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------------|-------------------------|---------------------|
| <b>800 MHz Radio System Maintenance</b>                                                                                                                                       | <b>2.00</b>          | <b>1,907,100</b>        | <b>1,907,100</b>        | <b>-</b>            |
| To provide operational costs of the 800 MHz system including monthly utility costs and lease payments for tower sites, as well as periodic maintenance of on-site components. |                      |                         |                         |                     |
| Current Level of Service Budget                                                                                                                                               | <u><b>2.00</b></u>   | <u><b>1,907,100</b></u> | <u><b>1,907,100</b></u> | <u><b>-</b></u>     |

| Program Budgetary Cost Summary | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 203,658          | 210,400            | 201,700             | 213,900            | -                   | 213,900            | 1.7%              |
| Operating Expense              | 921,777          | 1,298,500          | 1,291,000           | 1,446,600          | -                   | 1,446,600          | 11.4%             |
| Indirect Cost Reimburs         | 11,000           | 10,200             | 10,200              | 21,600             | -                   | 21,600             | 111.8%            |
| Capital Outlay                 | 96,441           | 100,000            | 55,000              | 225,000            | -                   | 225,000            | 125.0%            |
| <b>Net Operating Budget</b>    | <b>1,232,875</b> | <b>1,619,100</b>   | <b>1,557,900</b>    | <b>1,907,100</b>   | <b>-</b>            | <b>1,907,100</b>   | <b>17.8%</b>      |
| Reserve for Capital            | -                | 67,500             | -                   | -                  | -                   | -                  | (100.0)%          |
| Reserve for Cash Flow          | -                | 150,000            | -                   | -                  | -                   | -                  | (100.0)%          |
| <b>Total Budget</b>            | <b>1,232,875</b> | <b>1,836,600</b>   | <b>1,557,900</b>    | <b>1,907,100</b>   | <b>-</b>            | <b>1,907,100</b>   | <b>3.8%</b>       |
| <b>Total FTE</b>               | <b>2.00</b>      | <b>2.00</b>        | <b>2.00</b>         | <b>2.00</b>        | <b>-</b>            | <b>2.00</b>        | <b>0.0%</b>       |

| Program Funding Sources | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services    | 256,911          | 269,000            | 273,900             | 281,600            | -                   | 281,600            | 4.7%              |
| Miscellaneous Revenues  | 146,839          | 143,300            | 155,000             | 150,400            | -                   | 150,400            | 5.0%              |
| Interest/Misc           | 6,217            | 1,000              | 1,300               | 1,000              | -                   | 1,000              | 0.0%              |
| Reimb From Other Depts  | 34,590           | 79,500             | 61,000              | 68,100             | -                   | 68,100             | (14.3)%           |
| Trans fm 001 Gen Fund   | 730,400          | 417,100            | 417,100             | 866,400            | -                   | 866,400            | 107.7%            |
| Trans fm 505 IT Ops     | 300,000          | 400,000            | 400,000             | 300,000            | -                   | 300,000            | (25.0)%           |
| Carry Forward           | 248,000          | 547,400            | 510,800             | 261,200            | -                   | 261,200            | (52.3)%           |
| Less 5% Required By Law | -                | (20,700)           | -                   | (21,600)           | -                   | (21,600)           | 4.3%              |
| <b>Total Funding</b>    | <b>1,722,957</b> | <b>1,836,600</b>   | <b>1,819,100</b>    | <b>1,907,100</b>   | <b>-</b>            | <b>1,907,100</b>   | <b>3.8%</b>       |

**Administrative Services Department**

**Information Technology Division**  
**800 MHz Radio System Fund (188)**

**Forecast FY 2021:**

Increased radio system maintenance costs reflect the expiration of the final warranty phases for the P25 system upgrade. Tower lease payments increase annually based on lease terms and lease modifications reflecting changes in antennas systems

There are no significant deviations in personal services.

Capital outlay reflects replacement of ancillary radio system components not included in the P25 upgrade.

**Current FY 2022:**

FY 2022 P25 system maintenance expenses are fully funded with the expiration of the final warranty phases in FY 2021.

Expenses for maintenance services provided to divisions for terminal equipment (mobile and portable radios) is offset with revenue from divisions and external agencies on the system

Tower lease payments increase annually based on lease terms.

Capital outlay reflects replacement of ancillary radio system components not included in the P25 upgrade including emergency generators and battery-back up systems' based on established replacement schedules.

**Revenues:**

Charges for service include \$20,000 for mobile and portable radio maintenance provided to non-BCC customers, and \$260,000 in proceeds from a \$12.50 surcharge on traffic moving violation fines.

Miscellaneous revenue consists of income from radio tower lease agreements, and reimbursements from divisions for radio mobile and portable radio equipment maintenance.

Tower lease revenue includes an annual payment of \$88,641 from Harris Corp for shared use of County sites for the State of Florida radio system. The Harris lease agreement expires in March 2022.

Transfer from General Fund (001) is to support the 800 MHz Radio System Fund (188).

Transfer from Fund (505) is to support the two positions moved from Information Technology Division Fund (505) to 800 MHz Radio System Fund (188) it has decreased to realign with the FY20 transfer.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Information Technology Division**  
**Information Technology Capital (506)**

**Mission Statement**

To fund the replacement and or enhancements of existing IT capital infrastructure and computers and to fund the infrastructure to accommodate new requirements and services.

| Program Summary                 | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|---------------------------------|----------------------|-------------------|---------------------|---------------------|
| IT Capital Program              | -                    | 4,085,300         | 4,085,300           | -                   |
| CM Initiative IT Capital        | -                    | 500,000           | 500,000             | -                   |
| Current Level of Service Budget | -                    | <b>4,585,300</b>  | <b>4,585,300</b>    | -                   |

| Program Budgetary Cost Summary | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 1,082,961        | -                  | 160,000             | 460,000            | -                   | 460,000            | na                |
| Capital Outlay                 | 637,453          | 3,945,000          | 6,717,300           | 3,956,000          | -                   | 3,956,000          | 0.3%              |
| <b>Net Operating Budget</b>    | <b>1,720,414</b> | <b>3,945,000</b>   | <b>6,877,300</b>    | <b>4,416,000</b>   | -                   | <b>4,416,000</b>   | <b>11.9%</b>      |
| Reserve for Capital            | -                | 1,522,900          | -                   | 169,300            | -                   | 169,300            | (88.9)%           |
| <b>Total Budget</b>            | <b>1,720,414</b> | <b>5,467,900</b>   | <b>6,877,300</b>    | <b>4,585,300</b>   | -                   | <b>4,585,300</b>   | <b>(16.1)%</b>    |

| Program Funding Sources | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc           | 38,419           | 3,600              | 9,800               | 3,600              | -                   | 3,600              | 0.0%              |
| Reimb From Other Depts  | 3,485,900        | 2,626,600          | 1,954,200           | 3,862,300          | -                   | 3,862,300          | 47.0%             |
| Trans fm 001 Gen Fund   | -                | -                  | -                   | 500,000            | -                   | 500,000            | na                |
| Trans fm 505 IT Ops     | 2,000,000        | 1,134,500          | 706,200             | -                  | -                   | -                  | (100.0)%          |
| Carry Forward           | 815,800          | 1,834,700          | 4,619,700           | 412,600            | -                   | 412,600            | (77.5)%           |
| Less 5% Required By Law | -                | (131,500)          | -                   | (193,200)          | -                   | (193,200)          | 46.9%             |
| <b>Total Funding</b>    | <b>6,340,119</b> | <b>5,467,900</b>   | <b>7,289,900</b>    | <b>4,585,300</b>   | -                   | <b>4,585,300</b>   | <b>(16.1)%</b>    |

**Administrative Services Department**

**Information Technology Division**  
**Information Technology Capital (506)**

Forecast FY 2021:

The IT Division had the following capital outlay projects underway: \$3,595,000 Data processing (EOL Server Replacement, Network Load Balancers, SAN Storage, Virtual Servers Host, Fiber lifecycle replacements (campus, first phase), Network Edge replacement, Infrastructure APC, Iron Port, NetBrain Software); \$200,000 Business Continuity (VSAN storages) and \$150,000 County Manager Initiatives, Total: \$3,945,000.

Current FY 2022:

Capital outlay includes the following projects:

\$500,000 County Manager Initiatives.  
\$160,000 Contract Net Admin for 1 year.  
\$300,000 Patch Management as a Service (PMaaS).  
\$250,000 New Disk Shelves.  
\$150,000 Conduit Installation.  
\$90,000 PC Replacement.  
\$90,000 NetBackup.  
\$41,000 APC 20 kVA UPS – SWTP.  
\$100,000 APC 250Kva UPS – ESC.  
\$175,000 APC AC Units.  
\$200,000 Bldg H/Health Dept Network Equipment.  
\$100,000 Cisco ISE Deployment.  
\$60,000 Cloud Extending.  
\$200,000 Courthouse Network Equipment.  
\$100,000 EOL Server Replacement.  
\$200,000 Hosting Outsourcing Monitoring.  
\$500,000 NetBackup.  
\$600,000 Network Edge replacements.  
\$200,000 New Backup AC Unit Bldg F.  
\$250,000 New Backup AC Unit ESC.  
\$150,000 VSAN Hosts (2)

\$4,416,000 Total Projects

Revenues:

Agency computer users will be charges \$36.27 per computer for break/fix PC replacements.

A General Fund (001) capital transfer of \$500,000 is for County Manager initiatives.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Procurement Services Division**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 1,766,384              | 2,029,700                  | 1,918,400                   | 2,212,000                  | -                           | 2,212,000                  | 9.0%                      |
| Operating Expense                      | 193,656                | 274,300                    | 271,800                     | 297,200                    | -                           | 297,200                    | 8.3%                      |
| Capital Outlay                         | 4,660                  | 20,000                     | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>            | <b>1,964,701</b>       | <b>2,324,000</b>           | <b>2,190,200</b>            | <b>2,509,200</b>           | <b>-</b>                    | <b>2,509,200</b>           | <b>8.0%</b>               |
| <b>Total Budget</b>                    | <b>1,964,701</b>       | <b>2,324,000</b>           | <b>2,190,200</b>            | <b>2,509,200</b>           | <b>-</b>                    | <b>2,509,200</b>           | <b>8.0%</b>               |

| <b>Appropriations by Program</b>    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Purchasing Division (001)           | 1,964,701              | 2,324,000                  | 2,190,200                   | 2,509,200                  | -                           | 2,509,200                  | 8.0%                      |
| <b>Total Net Budget</b>             | <b>1,964,701</b>       | <b>2,324,000</b>           | <b>2,190,200</b>            | <b>2,509,200</b>           | <b>-</b>                    | <b>2,509,200</b>           | <b>8.0%</b>               |
| <b>Total Transfers and Reserves</b> | <b>-</b>               | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total Budget</b>                 | <b>1,964,701</b>       | <b>2,324,000</b>           | <b>2,190,200</b>            | <b>2,509,200</b>           | <b>-</b>                    | <b>2,509,200</b>           | <b>8.0%</b>               |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues          | 172,329                | 30,000                     | 44,900                      | 80,000                     | -                           | 80,000                     | 166.7%                    |
| Net Cost General Fund           | 1,715,771              | 2,217,400                  | 2,068,700                   | 2,352,600                  | -                           | 2,352,600                  | 6.1%                      |
| Trans fm 516 Prop & Cas Ins     | 76,600                 | 76,600                     | 76,600                      | 76,600                     | -                           | 76,600                     | 0.0%                      |
| <b>Total Funding</b>            | <b>1,964,701</b>       | <b>2,324,000</b>           | <b>2,190,200</b>            | <b>2,509,200</b>           | <b>-</b>                    | <b>2,509,200</b>           | <b>8.0%</b>               |

| <b>Division Position Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Purchasing Division (001)        | 21.00                  | 23.00                      | 24.00                       | 24.00                      | -                           | 24.00                      | 4.3%                      |
| <b>Total FTE</b>                 | <b>21.00</b>           | <b>23.00</b>               | <b>24.00</b>                | <b>24.00</b>               | <b>-</b>                    | <b>24.00</b>               | <b>4.3%</b>               |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Procurement Services Division**

**Purchasing Division (001)**

**Mission Statement**

To promote, plan, and provide competitive and consistent procurement support services that assist divisions in obtaining their goals in serving the community.

| Program Summary                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Divisional Administration/Overhead</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <b>2.00</b>          | <b>464,300</b>    | <b>80,000</b>       | <b>384,300</b>      |
| <b>Procurement Support Services</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | <b>18.00</b>         | <b>1,725,500</b>  | <b>76,600</b>       | <b>1,648,900</b>    |
| Prepare, issue and administer formal sealed bid and proposal processes and oversee the management of resultant contracts; negotiate, process, and issue other service related agreements; review and authorize contract modifications and report action to the Board; manage dispute resolution process between vendors/contractors/consultants and division staff; assist in the development and maintenance of acquisition planning and sourcing activities; review and approve executive summaries; provide outreach to vendor community through supporting the County's Online Bidding System, training, and trade fair attendance. |                      |                   |                     |                     |
| <b>General Operations Support Services</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <b>4.00</b>          | <b>319,400</b>    | <b>-</b>            | <b>319,400</b>      |
| SAP production, PCard production and support, training and support, mail pick-up and delivery, and surplus property transfer and sales.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                      |                   |                     |                     |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <b>24.00</b>         | <b>2,509,200</b>  | <b>156,600</b>      | <b>2,352,600</b>    |

| Program Performance Measures                       | 2020<br>Actual | FY 2021<br>Budget | FY 2021<br>Forecast | FY 2022<br>Budget |
|----------------------------------------------------|----------------|-------------------|---------------------|-------------------|
| Average number of days to complete a solicitation  | 202            | 200               | 200                 | 190               |
| Average number of days to process a purchase order | 2              | 2                 | 2                   | 2                 |
| Number of contracts issued                         | 375            | 550               | 550                 | 600               |
| Number of protests                                 | 3              | 2                 | 2                   | 1                 |
| Number of purchase orders                          | 8,655          | 8,400             | 8,400               | 8,000             |
| Number of solicitations                            | 272            | 300               | 300                 | 350               |

| Program Budgetary Cost Summary | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 1,766,384        | 2,029,700          | 1,918,400           | 2,212,000          | -                   | 2,212,000          | 9.0%              |
| Operating Expense              | 193,656          | 274,300            | 271,800             | 297,200            | -                   | 297,200            | 8.3%              |
| Capital Outlay                 | 4,660            | 20,000             | -                   | -                  | -                   | -                  | (100.0)%          |
| <b>Net Operating Budget</b>    | <b>1,964,701</b> | <b>2,324,000</b>   | <b>2,190,200</b>    | <b>2,509,200</b>   | <b>-</b>            | <b>2,509,200</b>   | <b>8.0%</b>       |
| <b>Total Budget</b>            | <b>1,964,701</b> | <b>2,324,000</b>   | <b>2,190,200</b>    | <b>2,509,200</b>   | <b>-</b>            | <b>2,509,200</b>   | <b>8.0%</b>       |
| <b>Total FTE</b>               | <b>21.00</b>     | <b>23.00</b>       | <b>24.00</b>        | <b>24.00</b>       | <b>-</b>            | <b>24.00</b>       | <b>4.3%</b>       |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Procurement Services Division**

**Purchasing Division (001)**

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues         | 172,329                | 30,000                     | 44,900                      | 80,000                     | -                           | 80,000                     | 166.7%                    |
| Net Cost General Fund          | 1,715,771              | 2,217,400                  | 2,068,700                   | 2,352,600                  | -                           | 2,352,600                  | 6.1%                      |
| Trans fm 516 Prop & Cas Ins    | 76,600                 | 76,600                     | 76,600                      | 76,600                     | -                           | 76,600                     | 0.0%                      |
| <b>Total Funding</b>           | <b>1,964,701</b>       | <b>2,324,000</b>           | <b>2,190,200</b>            | <b>2,509,200</b>           | <b>-</b>                    | <b>2,509,200</b>           | <b>8.0%</b>               |

Forecast FY 2021:

One (1) FTE was moved mid-year from Parks and Rec NCRP Water Park (001) to Purchasing Fund (001).

Operating expenses are expected to be on target.

Current FY 2022:

The increase in Personal services is due to the proposed wage adjustment, termination pay, a vacant position getting filled at a higher rate of pay and the mid-year move of one (1) FTE from Parks & Rec Fund (001) to Purchasing Fund (001)

Operating expenses increased due to other contractual services.

Revenues:

Transfer from Property & Casualty Insurance Fund (516) for \$76,600 is budgeted to fund the management of the certificate of insurance tracking system as an internal control measure to assure the compliance by vendors with contractual insurance requirements.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Risk Management Division**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 1,357,983              | 1,391,700                  | 1,301,200                   | 1,413,900                  | -                           | 1,413,900                  | 1.6%                      |
| Operating Expense                      | 53,784,947             | 61,477,900                 | 59,291,600                  | 59,433,300                 | -                           | 59,433,300                 | (3.3)%                    |
| Capital Outlay                         | 7,023                  | 51,000                     | 49,700                      | 51,000                     | -                           | 51,000                     | 0.0%                      |
| <b>Net Operating Budget</b>            | <b>55,149,953</b>      | <b>62,920,600</b>          | <b>60,642,500</b>           | <b>60,898,200</b>          | <b>-</b>                    | <b>60,898,200</b>          | <b>(3.2)%</b>             |
| Trans to 001 Gen Fd                    | 76,600                 | 1,076,600                  | 1,076,600                   | 1,076,600                  | -                           | 1,076,600                  | 0.0%                      |
| Reserve for Insurance                  | -                      | 42,625,700                 | -                           | 37,897,100                 | -                           | 37,897,100                 | (11.1)%                   |
| <b>Total Budget</b>                    | <b>55,226,553</b>      | <b>106,622,900</b>         | <b>61,719,100</b>           | <b>99,871,900</b>          | <b>-</b>                    | <b>99,871,900</b>          | <b>(6.3)%</b>             |

| <b>Appropriations by Program</b>         | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Group Health & Life Insurance Fund (517) | 44,162,953             | 49,235,000                 | 46,170,500                  | 48,810,500                 | -                           | 48,810,500                 | (0.9)%                    |
| Property & Casualty Insurance Fund (516) | 9,691,990              | 11,890,500                 | 13,106,400                  | 10,275,200                 | -                           | 10,275,200                 | (13.6)%                   |
| Worker's Compensation Fund (518)         | 1,295,011              | 1,795,100                  | 1,365,600                   | 1,812,500                  | -                           | 1,812,500                  | 1.0%                      |
| <b>Total Net Budget</b>                  | <b>55,149,953</b>      | <b>62,920,600</b>          | <b>60,642,500</b>           | <b>60,898,200</b>          | <b>-</b>                    | <b>60,898,200</b>          | <b>(3.2)%</b>             |
| <b>Total Transfers and Reserves</b>      | <b>76,600</b>          | <b>43,702,300</b>          | <b>1,076,600</b>            | <b>38,973,700</b>          | <b>-</b>                    | <b>38,973,700</b>          | <b>(10.8)%</b>            |
| <b>Total Budget</b>                      | <b>55,226,553</b>      | <b>106,622,900</b>         | <b>61,719,100</b>           | <b>99,871,900</b>          | <b>-</b>                    | <b>99,871,900</b>          | <b>(6.3)%</b>             |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues          | 2,375,085              | 3,200,000                  | 4,409,900                   | 200,000                    | -                           | 200,000                    | (93.8)%                   |
| Interest/Misc                   | 809,075                | 452,700                    | 447,800                     | 434,700                    | -                           | 434,700                    | (4.0)%                    |
| Reimb From Other Depts          | -                      | -                          | 10,300                      | -                          | -                           | -                          | na                        |
| Property & Casualty Billings    | 8,137,131              | 9,386,700                  | 9,385,400                   | 9,773,400                  | -                           | 9,773,400                  | 4.1%                      |
| Group Health Billings           | 40,029,689             | 42,500,000                 | 40,100,000                  | 40,100,000                 | -                           | 40,100,000                 | (5.6)%                    |
| Dental & Vision Billings        | 2,174,190              | 2,240,000                  | 2,411,600                   | 2,275,000                  | -                           | 2,275,000                  | 1.6%                      |
| Life Insurance Billings         | 401,555                | 460,500                    | 447,900                     | 456,900                    | -                           | 456,900                    | (0.8)%                    |
| Short Term Disability Billings  | 565,802                | 544,100                    | 567,800                     | 570,000                    | -                           | 570,000                    | 4.8%                      |
| Long Term Disability Billings   | 627,831                | 680,800                    | 722,900                     | 725,000                    | -                           | 725,000                    | 6.5%                      |
| Workers Comp Billings           | 1,886,961              | 1,927,800                  | 1,927,800                   | 1,874,300                  | -                           | 1,874,300                  | (2.8)%                    |
| Carry Forward                   | 42,982,800             | 45,263,100                 | 44,782,100                  | 43,494,400                 | -                           | 43,494,400                 | (3.9)%                    |
| Less 5% Required By Law         | -                      | (32,800)                   | -                           | (31,800)                   | -                           | (31,800)                   | (3.0)%                    |
| <b>Total Funding</b>            | <b>99,990,119</b>      | <b>106,622,900</b>         | <b>105,213,500</b>          | <b>99,871,900</b>          | <b>-</b>                    | <b>99,871,900</b>          | <b>(6.3)%</b>             |

| <b>Division Position Summary</b>         | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Property & Casualty Insurance Fund (516) | 4.00                   | 4.00                       | 4.00                        | 4.00                       | -                           | 4.00                       | 0.0%                      |
| Group Health & Life Insurance Fund (517) | 7.00                   | 7.00                       | 7.00                        | 7.00                       | -                           | 7.00                       | 0.0%                      |
| Worker's Compensation Fund (518)         | 3.00                   | 3.00                       | 3.00                        | 3.00                       | -                           | 3.00                       | 0.0%                      |
| <b>Total FTE</b>                         | <b>14.00</b>           | <b>14.00</b>               | <b>14.00</b>                | <b>14.00</b>               | <b>-</b>                    | <b>14.00</b>               | <b>0.0%</b>               |



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Risk Management Division**  
**Property & Casualty Insurance Fund (516)**

**Mission Statement**

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety, and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                         | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Property and Casualty Insurance Program</b>                                                                                                                                                                                                                                                                 | <b>3.00</b>                  | <b>10,228,200</b>         | <b>9,990,600</b>            | <b>237,600</b>              |
| To provide Property and Casualty Insurance, Risk Financing Services, Claims Management, and Loss Control services to County Divisions and Constitutional Agencies pursuant to Florida Statutes Chapter 768.28.                                                                                                 |                              |                           |                             |                             |
| <b>Safety and Loss Control Program</b>                                                                                                                                                                                                                                                                         | <b>1.00</b>                  | <b>123,600</b>            | <b>-</b>                    | <b>123,600</b>              |
| To develop Occupational Safety and Health Programs to prevent injury and illness to employees arising out of the work environment and to third parties. Standards utilized are in conformance with OSHA standards CFR 1910 and 1928; Florida Department of Transportation Maintenance of Traffic requirements. |                              |                           |                             |                             |
| <b>Reserve for Claims Payment/Contingency</b>                                                                                                                                                                                                                                                                  | <b>-</b>                     | <b>2,501,800</b>          | <b>2,863,000</b>            | <b>-361,200</b>             |
| <b>Current Level of Service Budget</b>                                                                                                                                                                                                                                                                         |                              |                           |                             |                             |
|                                                                                                                                                                                                                                                                                                                | <b>4.00</b>                  | <b>12,853,600</b>         | <b>12,853,600</b>           | <b>-</b>                    |

| <b>Program Performance Measures</b>                               | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|-------------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| AVG # Days to Close Auto Physical Damage Claim                    | 63                     | 78                        | 75                          | 75                        |
| AVG # Days to Close Property Claim (excludes IRMA)                | 74                     | 72                        | 69                          | 70                        |
| AVG # of Days From Incurred Date to Report Date - Property & Auto | 7                      | 10                        | 10                          | 10                        |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 347,970                | 360,400                    | 352,700                     | 366,100                    | -                           | 366,100                    | 1.6%                      |
| Operating Expense                     | 9,344,020              | 11,504,100                 | 12,729,000                  | 9,883,100                  | -                           | 9,883,100                  | (14.1)%                   |
| Capital Outlay                        | -                      | 26,000                     | 24,700                      | 26,000                     | -                           | 26,000                     | 0.0%                      |
| <b>Net Operating Budget</b>           | <b>9,691,990</b>       | <b>11,890,500</b>          | <b>13,106,400</b>           | <b>10,275,200</b>          | <b>-</b>                    | <b>10,275,200</b>          | <b>(13.6)%</b>            |
| Trans to 001 Gen Fd                   | 76,600                 | 76,600                     | 76,600                      | 76,600                     | -                           | 76,600                     | 0.0%                      |
| Reserve for Insurance                 | -                      | 3,529,600                  | -                           | 2,501,800                  | -                           | 2,501,800                  | (29.1)%                   |
| <b>Total Budget</b>                   | <b>9,768,590</b>       | <b>15,496,700</b>          | <b>13,183,000</b>           | <b>12,853,600</b>          | <b>-</b>                    | <b>12,853,600</b>          | <b>(17.1)%</b>            |
| <b>Total FTE</b>                      | <b>4.00</b>            | <b>4.00</b>                | <b>4.00</b>                 | <b>4.00</b>                | <b>-</b>                    | <b>4.00</b>                | <b>0.0%</b>               |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Risk Management Division  
Property & Casualty Insurance Fund (516)**

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues         | 1,591,123              | 3,000,000                  | 4,164,000                   | 200,000                    | -                           | 200,000                    | (93.3)%                   |
| Interest/Misc                  | 62,018                 | 30,800                     | 24,700                      | 28,600                     | -                           | 28,600                     | (7.1)%                    |
| Property & Casualty Billings   | 8,137,131              | 9,386,700                  | 9,385,400                   | 9,773,400                  | -                           | 9,773,400                  | 4.1%                      |
| Carry Forward                  | 2,448,300              | 3,080,800                  | 2,471,900                   | 2,863,000                  | -                           | 2,863,000                  | (7.1)%                    |
| Less 5% Required By Law        | -                      | (1,600)                    | -                           | (11,400)                   | -                           | (11,400)                   | 612.5%                    |
| <b>Total Funding</b>           | <b>12,238,572</b>      | <b>15,496,700</b>          | <b>16,046,000</b>           | <b>12,853,600</b>          | <b>-</b>                    | <b>12,853,600</b>          | <b>(17.1)%</b>            |

**Forecast FY 2021:**

Revenues are projected to be higher than the Adopted Budget due to the settlement of litigation related to Hurricane Irma and the receipt of final reinsurance recoveries. However, FY 21 Carryforward was less than anticipated.

Expenditures are anticipated to be higher primarily due to the receipt and transfer of settlement recoveries from the Hurricane Irma litigation to the affected budgets.

**Current FY 2022:**

Personal Services expenditures comply with budget guidance.

The Operating Budget is down 14.1% due to a reduction in the claims budget associated with Hurricane Irma. The Reinsurance portion of the Operating Budget is up 5.96%, largely due to an increase in ratable exposures associated with the General Insurance portion of the budget.

A transfer to the General Fund of \$76,600 is budgeted to fund the management of the certificate of insurance tracking system as an internal control measure to assure the compliance by vendors with contractual insurance requirements.

**Revenues:**

Total Revenues are down 17.1% primarily due to the cessation of reinsurance recoveries associated with the closure of Hurricane Irma and a reduction of budgeted Carryforward. Property Casualty Billings are up 4.1% due to higher ratable liability exposures associated with growth.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Risk Management Division**  
**Group Health & Life Insurance Fund (517)**

**Mission Statement**

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

| <b>Program Summary</b>                                                                                                                                                                                               | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Divisional Administration/Overhead</b>                                                                                                                                                                            | <b>2.00</b>                  | <b>488,700</b>            | <b>-</b>                    | <b>488,700</b>              |
| <b>Group Health Insurance Program</b>                                                                                                                                                                                | <b>2.00</b>                  | <b>44,052,100</b>         | <b>40,451,100</b>           | <b>3,601,000</b>            |
| To provide group health insurance benefits to eligible employees and their dependents.                                                                                                                               |                              |                           |                             |                             |
| <b>Group Disability Insurance Program</b>                                                                                                                                                                            | <b>-</b>                     | <b>973,000</b>            | <b>1,295,000</b>            | <b>-322,000</b>             |
| To provide an income replacement safety net in the form of Short and Long Term Disability Insurance.                                                                                                                 |                              |                           |                             |                             |
| <b>Group Life Insurance Program</b>                                                                                                                                                                                  | <b>-</b>                     | <b>446,500</b>            | <b>456,900</b>              | <b>-10,400</b>              |
| To provide death protection to employees and their beneficiaries in the form of one times salary life and accidental death protection benefits.                                                                      |                              |                           |                             |                             |
| <b>Group Dental Insurance Program</b>                                                                                                                                                                                | <b>-</b>                     | <b>1,950,000</b>          | <b>2,275,000</b>            | <b>-325,000</b>             |
| To provide dental insurance benefits to eligible employees and their dependents.                                                                                                                                     |                              |                           |                             |                             |
| <b>Wellness Program</b>                                                                                                                                                                                              | <b>3.00</b>                  | <b>900,200</b>            | <b>-</b>                    | <b>900,200</b>              |
| To identify and educate employees who are at risk for premature illness or chronic health conditions and to promote participation in programs to prevent illness, enhance quality of life, and improve productivity. |                              |                           |                             |                             |
| <b>Reserve for Claims Payment/Contingency</b>                                                                                                                                                                        | <b>-</b>                     | <b>32,647,300</b>         | <b>36,979,800</b>           | <b>-4,332,500</b>           |
| <b>Current Level of Service Budget</b>                                                                                                                                                                               | <b>7.00</b>                  | <b>81,457,800</b>         | <b>81,457,800</b>           | <b>-</b>                    |

| <b>Program Performance Measures</b>                       | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|-----------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| Healthy Bucks Program Attendance                          | 10,000                 | 8,400                     | 8,530                       | 10,151                    |
| Members Exceeding \$25,000 in Claims per 100 Employees    | 0.23                   | 0.22                      | 0.23                        | 0.25                      |
| Number of Healthy Bucks Participants                      | 1,000                  | 700                       | 658                         | 936                       |
| Percent of Members Testing Positive for Cotinine          | 7.5                    | 8.7                       | 8                           | 7.5                       |
| Percent of Members who met Select Plan Qualifiers         | 95.4                   | 93                        | 92                          | 95                        |
| Percentage of clean claims processed in less than 15 days | 97.2                   | 95                        | 97                          | 97                        |
| Percentage of Enrollment in Take Charge Diabetes Program  | 43.5                   | 43                        | 55                          | 47                        |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Risk Management Division**  
**Group Health & Life Insurance Fund (517)**

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 750,105                | 756,000                    | 701,000                     | 768,300                    | -                           | 768,300                    | 1.6%                      |
| Operating Expense                     | 43,406,996             | 48,454,000                 | 45,444,500                  | 48,017,200                 | -                           | 48,017,200                 | (0.9)%                    |
| Capital Outlay                        | 5,852                  | 25,000                     | 25,000                      | 25,000                     | -                           | 25,000                     | 0.0%                      |
| <b>Net Operating Budget</b>           | <b>44,162,953</b>      | <b>49,235,000</b>          | <b>46,170,500</b>           | <b>48,810,500</b>          | <b>-</b>                    | <b>48,810,500</b>          | <b>(0.9)%</b>             |
| Trans to 001 Gen Fd                   | -                      | 1,000,000                  | 1,000,000                   | 1,000,000                  | -                           | 1,000,000                  | 0.0%                      |
| Reserve for Insurance                 | -                      | 36,017,200                 | -                           | 31,647,300                 | -                           | 31,647,300                 | (12.1)%                   |
| <b>Total Budget</b>                   | <b>44,162,953</b>      | <b>86,252,200</b>          | <b>47,170,500</b>           | <b>81,457,800</b>          | <b>-</b>                    | <b>81,457,800</b>          | <b>(5.6)%</b>             |
| <b>Total FTE</b>                      | <b>7.00</b>            | <b>7.00</b>                | <b>7.00</b>                 | <b>7.00</b>                | <b>-</b>                    | <b>7.00</b>                | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues         | 769,724                | 200,000                    | 245,900                     | -                          | -                           | -                          | (100.0)%                  |
| Interest/Misc                  | 702,511                | 392,700                    | 392,500                     | 369,600                    | -                           | 369,600                    | (5.9)%                    |
| Reimb From Other Depts         | -                      | -                          | 10,300                      | -                          | -                           | -                          | na                        |
| Group Health Billings          | 40,029,689             | 42,500,000                 | 40,100,000                  | 40,100,000                 | -                           | 40,100,000                 | (5.6)%                    |
| Dental & Vision Billings       | 2,174,190              | 2,240,000                  | 2,411,600                   | 2,275,000                  | -                           | 2,275,000                  | 1.6%                      |
| Life Insurance Billings        | 401,555                | 460,500                    | 447,900                     | 456,900                    | -                           | 456,900                    | (0.8)%                    |
| Short Term Disability Billings | 565,802                | 544,100                    | 567,800                     | 570,000                    | -                           | 570,000                    | 4.8%                      |
| Long Term Disability Billings  | 627,831                | 680,800                    | 722,900                     | 725,000                    | -                           | 725,000                    | 6.5%                      |
| Carry Forward                  | 38,126,400             | 39,263,800                 | 39,251,400                  | 36,979,800                 | -                           | 36,979,800                 | (5.8)%                    |
| Less 5% Required By Law        | -                      | (29,700)                   | -                           | (18,500)                   | -                           | (18,500)                   | (37.7)%                   |
| <b>Total Funding</b>           | <b>83,397,701</b>      | <b>86,252,200</b>          | <b>84,150,300</b>           | <b>81,457,800</b>          | <b>-</b>                    | <b>81,457,800</b>          | <b>(5.6)%</b>             |

**Forecast FY 2021:**

Revenues are projected to be lower than anticipated due to the removal of budgeted Job Bank employee premiums and lower reinsurance recoveries.

Operating Expenditures are forecast to be lower than the Adopted Budget due to lower health claims costs and lower reinsurance costs.

**Current FY 2022:**

Personal Services expenditures comply with budget guidance.

The Operating Budget is projected to be down 0.9% due to lower than anticipated claims costs for FY 21 and FY 22.

**Revenues:**

Allocated premium rates across the organization for Health insurance, Dental, Life insurance, Long Term Disability, and Short-Term Disability remain unchanged from FY 21. Health insurance rates have remained unchanged for nine years. Enrollment is expected to remain unchanged from FY 21. The overall revenue budget is projected to decrease 5.6% due to a reduction in projected Carryforward. However, the Plan remains fully funded.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Risk Management Division  
Worker's Compensation Fund (518)**

**Mission Statement**

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety, and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

| <b>Program Summary</b>                                                                                                                                                                                                               | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Workers' Compensation Insurance &amp; Subrogation Program</b>                                                                                                                                                                     | <b>1.00</b>                  | <b>1,400,800</b>          | <b>1,908,900</b>            | <b>-508,100</b>             |
| To provide Workers' Compensation Insurance as required pursuant to Florida Statutes, Chapter 440. To provide financial recovery services to divisions through the collection of funds expended by the County for damage to property. |                              |                           |                             |                             |
| <b>Safety and Loss Control Program</b>                                                                                                                                                                                               | <b>1.00</b>                  | <b>215,600</b>            | <b>-</b>                    | <b>215,600</b>              |
| To develop Occupational Safety and Health Program to prevent injury and illness to employees arising out of the work environment. Standards utilized are in conformance with OSHA standards CFR 1910 and 1928.                       |                              |                           |                             |                             |
| <b>Occupational Health Program</b>                                                                                                                                                                                                   | <b>1.00</b>                  | <b>196,100</b>            | <b>-</b>                    | <b>196,100</b>              |
| To provide pre-employment physicals and drug testing services; to provide recurrent testing; to triage injured employees; to provide medical care to injured employees within protocols; to assist in case management.               |                              |                           |                             |                             |
| <b>Reserve for Claims Payment/Contingency</b>                                                                                                                                                                                        | <b>-</b>                     | <b>3,748,000</b>          | <b>3,651,600</b>            | <b>96,400</b>               |
| <b>Current Level of Service Budget</b>                                                                                                                                                                                               | <b>3.00</b>                  | <b>5,560,500</b>          | <b>5,560,500</b>            | <b>-</b>                    |

| <b>Program Performance Measures</b>                                       | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|---------------------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| % of Employees Participating in Monthly Safety Training                   | 94                     | 93                        | -                           | 90                        |
| % of Mandatory Drug Testing Completed                                     | 100                    | 100                       | -                           | 100                       |
| % of OSHA/EHS Compliance Audits Completed vs Scheduled                    | 100                    | 100                       | 100                         | 100                       |
| % of WC Root Cause Analysis Completed in <10 Days                         | 100                    | 100                       | 100                         | 100                       |
| Accidents per 100 Employees                                               | 4.44                   | 5                         | 4.69                        | 5.5                       |
| AVG # of Days From Incurred Date to Report Date                           | 1.25                   | 2                         | 2.7                         | 2                         |
| AVG # of Days to Close a Medical Only Claim                               | 36                     | 36                        | 20                          | 36                        |
| Lost Time Claims Exceeding 7 Days                                         | 4                      | 7                         | 6                           | 6                         |
| Subrogation Dollars Collected                                             | 793,035                | 550,000                   | 500,000                     | 570,000                   |
| Total Workers' Compensation Premium as a Percentage of Reportable Payroll | 1.31                   | 1.29                      | 1.29                        | 1.23                      |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Risk Management Division**  
**Worker's Compensation Fund (518)**

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 259,908                | 275,300                    | 247,500                     | 279,500                    | -                           | 279,500                    | 1.5%                      |
| Operating Expense                     | 1,033,932              | 1,519,800                  | 1,118,100                   | 1,533,000                  | -                           | 1,533,000                  | 0.9%                      |
| Capital Outlay                        | 1,170                  | -                          | -                           | -                          | -                           | -                          | na                        |
| <b>Net Operating Budget</b>           | <b>1,295,011</b>       | <b>1,795,100</b>           | <b>1,365,600</b>            | <b>1,812,500</b>           | <b>-</b>                    | <b>1,812,500</b>           | <b>1.0%</b>               |
| Reserve for Insurance                 | -                      | 3,078,900                  | -                           | 3,748,000                  | -                           | 3,748,000                  | 21.7%                     |
| <b>Total Budget</b>                   | <b>1,295,011</b>       | <b>4,874,000</b>           | <b>1,365,600</b>            | <b>5,560,500</b>           | <b>-</b>                    | <b>5,560,500</b>           | <b>14.1%</b>              |
| <b>Total FTE</b>                      | <b>3.00</b>            | <b>3.00</b>                | <b>3.00</b>                 | <b>3.00</b>                | <b>-</b>                    | <b>3.00</b>                | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues         | 14,238                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Interest/Misc                  | 44,546                 | 29,200                     | 30,600                      | 36,500                     | -                           | 36,500                     | 25.0%                     |
| Workers Comp Billings          | 1,886,961              | 1,927,800                  | 1,927,800                   | 1,874,300                  | -                           | 1,874,300                  | (2.8)%                    |
| Carry Forward                  | 2,408,100              | 2,918,500                  | 3,058,800                   | 3,651,600                  | -                           | 3,651,600                  | 25.1%                     |
| Less 5% Required By Law        | -                      | (1,500)                    | -                           | (1,900)                    | -                           | (1,900)                    | 26.7%                     |
| <b>Total Funding</b>           | <b>4,353,846</b>       | <b>4,874,000</b>           | <b>5,017,200</b>            | <b>5,560,500</b>           | <b>-</b>                    | <b>5,560,500</b>           | <b>14.1%</b>              |

**Forecast FY 2021:**

Revenues are anticipated to exceed the adopted budget due to an increase in Carryforward resulting from favorable claims experience in FY 20. Forecast FY 21 Workers' Compensation billings are anticipated to equal the adopted budget.

The Operating Budget is expected to be below the adopted budget due to a reduction in Workers' Compensation claims and lower than projected claims expenditures.

**Current FY 2022:**

Personal Services expenditures comply with budget guidance.

The Operating Budget is expected to increase by 0.9% due to higher ratable payroll resulting in higher reinsurance premiums.

**Revenues:**

Workers' Compensation Billings decreased 2.8% due to a reduction in projected ultimate losses in FY 22 by the County's actuary.

Total Revenues are up 14.1% due to higher than anticipated carryforward resulting from favorable claims experience in FY 20 and FY 21.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Communication & Customer Relations Division**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 993,374                | 1,110,700                  | 1,024,200                   | 1,376,400                  | -                           | 1,376,400                  | 23.9%                     |
| Operating Expense                      | 218,241                | 307,600                    | 287,400                     | 382,600                    | -                           | 382,600                    | 24.4%                     |
| Capital Outlay                         | 27,883                 | 22,000                     | 30,000                      | 30,000                     | -                           | 30,000                     | 36.4%                     |
| <b>Net Operating Budget</b>            | <b>1,239,498</b>       | <b>1,440,300</b>           | <b>1,341,600</b>            | <b>1,789,000</b>           | <b>-</b>                    | <b>1,789,000</b>           | <b>24.2%</b>              |
| <b>Total Budget</b>                    | <b>1,239,498</b>       | <b>1,440,300</b>           | <b>1,341,600</b>            | <b>1,789,000</b>           | <b>-</b>                    | <b>1,789,000</b>           | <b>24.2%</b>              |

| <b>Appropriations by Program</b>         | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Comm & Customer Relations Division (111) | 1,239,498              | 1,440,300                  | 1,341,600                   | 1,789,000                  | -                           | 1,789,000                  | 24.2%                     |
| <b>Total Net Budget</b>                  | <b>1,239,498</b>       | <b>1,440,300</b>           | <b>1,341,600</b>            | <b>1,789,000</b>           | <b>-</b>                    | <b>1,789,000</b>           | <b>24.2%</b>              |
| <b>Total Transfers and Reserves</b>      | <b>-</b>               | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total Budget</b>                      | <b>1,239,498</b>       | <b>1,440,300</b>           | <b>1,341,600</b>            | <b>1,789,000</b>           | <b>-</b>                    | <b>1,789,000</b>           | <b>24.2%</b>              |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services            | 2,426                  | 1,000                      | 1,200                       | 1,000                      | -                           | 1,000                      | 0.0%                      |
| Miscellaneous Revenues          | 1,585                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Net Cost Unincorp General Fund  | 1,108,087              | 1,311,900                  | 1,213,000                   | 1,660,600                  | -                           | 1,660,600                  | 26.6%                     |
| Trans fm 001 Gen Fund           | 127,400                | 127,400                    | 127,400                     | 127,400                    | -                           | 127,400                    | 0.0%                      |
| <b>Total Funding</b>            | <b>1,239,498</b>       | <b>1,440,300</b>           | <b>1,341,600</b>            | <b>1,789,000</b>           | <b>-</b>                    | <b>1,789,000</b>           | <b>24.2%</b>              |

| <b>Division Position Summary</b>         | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Comm & Customer Relations Division (111) | 14.00                  | 14.00                      | 16.00                       | 16.00                      | -                           | 16.00                      | 14.3%                     |
| <b>Total FTE</b>                         | <b>14.00</b>           | <b>14.00</b>               | <b>16.00</b>                | <b>16.00</b>               | <b>-</b>                    | <b>16.00</b>               | <b>14.3%</b>              |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Communication & Customer Relations Division**

**Comm & Customer Relations Division (111)**

**Mission Statement**

To serve the public by providing accurate, useful and timely information about county services, programs, meetings, events and emergencies through a variety of communicative means that include the website, social media, news releases, printed material, television, neighborhood outreach and the Collier 311 system.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                         | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Divisional Administration/Overhead</b>                                                                                                                                                                                                                                                      | <b>5.00</b>                  | <b>841,700</b>            | <b>-</b>                    | <b>841,700</b>              |
| Division administration, media relations, website management, emergency information, special projects and public record requests.                                                                                                                                                              |                              |                           |                             |                             |
| <b>Collier 311 Operations</b>                                                                                                                                                                                                                                                                  | <b>4.00</b>                  | <b>266,900</b>            | <b>-</b>                    | <b>266,900</b>              |
| The Collier County Government Center switchboard operation responds to telephone and e-mail inquiries, and walk-ins.                                                                                                                                                                           |                              |                           |                             |                             |
| <b>BCC Board Room Meetings and Other Public Meetings</b>                                                                                                                                                                                                                                       | <b>3.00</b>                  | <b>322,500</b>            | <b>-</b>                    | <b>322,500</b>              |
| Televising and recording of all official BCC meetings, Planning Commission and other advisory board meetings. Produce, film, and edit Collier Television programming, PSA's, special events and closed captioning of meetings. Audio/visual service for other county depts.                    |                              |                           |                             |                             |
| <b>Community Outreach - Public Information</b>                                                                                                                                                                                                                                                 | <b>4.00</b>                  | <b>357,900</b>            | <b>-</b>                    | <b>357,900</b>              |
| Produce and distribute news releases. Provide photographic services and printing services for county depts. Promote County events and programs, and maintain and manage website and social media sites. Board of County Commissioners agenda distribution. Emergency information distribution. |                              |                           |                             |                             |
| <b>Disc Reproduction</b>                                                                                                                                                                                                                                                                       | <b>-</b>                     | <b>-</b>                  | <b>1,000</b>                | <b>-1,000</b>               |
| Reproduce meeting and programming DVD's for the public and internal staff.                                                                                                                                                                                                                     |                              |                           |                             |                             |
| <b>Transfers</b>                                                                                                                                                                                                                                                                               | <b>-</b>                     | <b>-</b>                  | <b>127,400</b>              | <b>-127,400</b>             |
|                                                                                                                                                                                                                                                                                                |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                                | <b>16.00</b>                 | <b>1,789,000</b>          | <b>128,400</b>              | <b>1,660,600</b>            |

| <b>Program Performance Measures</b>        | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|--------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| Number of 311 Information calls            |                        |                           |                             | 24,470                    |
| Number of Public Record Requests processed |                        |                           |                             | 395                       |
| Number of work orders closed               |                        |                           |                             | 29,278                    |
| Number of work orders opened               |                        |                           |                             | 29,681                    |
| Social Media Impressions (in millions)     | 10.3                   | 12                        | 20                          | 21                        |
| Website Visitors (in millions)             | 6.3                    | 8                         | 5.4                         | 6                         |



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Communication & Customer Relations Division**

**Comm & Customer Relations Division (111)**

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 993,374                | 1,110,700                  | 1,024,200                   | 1,376,400                  | -                           | 1,376,400                  | 23.9%                     |
| Operating Expense                     | 218,241                | 307,600                    | 287,400                     | 382,600                    | -                           | 382,600                    | 24.4%                     |
| Capital Outlay                        | 27,883                 | 22,000                     | 30,000                      | 30,000                     | -                           | 30,000                     | 36.4%                     |
| <b>Net Operating Budget</b>           | <b>1,239,498</b>       | <b>1,440,300</b>           | <b>1,341,600</b>            | <b>1,789,000</b>           | <b>-</b>                    | <b>1,789,000</b>           | <b>24.2%</b>              |
| <b>Total Budget</b>                   | <b>1,239,498</b>       | <b>1,440,300</b>           | <b>1,341,600</b>            | <b>1,789,000</b>           | <b>-</b>                    | <b>1,789,000</b>           | <b>24.2%</b>              |
| <b>Total FTE</b>                      | <b>14.00</b>           | <b>14.00</b>               | <b>16.00</b>                | <b>16.00</b>               | <b>-</b>                    | <b>16.00</b>               | <b>14.3%</b>              |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services           | 2,426                  | 1,000                      | 1,200                       | 1,000                      | -                           | 1,000                      | 0.0%                      |
| Miscellaneous Revenues         | 1,585                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Net Cost Unincorp General Fund | 1,108,087              | 1,311,900                  | 1,213,000                   | 1,660,600                  | -                           | 1,660,600                  | 26.6%                     |
| Trans fm 001 Gen Fund          | 127,400                | 127,400                    | 127,400                     | 127,400                    | -                           | 127,400                    | 0.0%                      |
| <b>Total Funding</b>           | <b>1,239,498</b>       | <b>1,440,300</b>           | <b>1,341,600</b>            | <b>1,789,000</b>           | <b>-</b>                    | <b>1,789,000</b>           | <b>24.2%</b>              |

**Forecast FY 2021:**

Decrease in Personal expenses is due to two vacant positions as well as the following changes:

+ One (1) FTE was moved mid-year from TDC Admin/OPS Fund (194) to Communication & Customer Relations Fund (111).

+ Two (2) FTE's were moved mid-year from Administrative Services Dept. Admin section (001), an Operations Analyst and a Senior Operations Analyst.

- One (1) FTE, a Supervisor of Operations was transferred out to Corporate Business Operations (001).

Operating expenses is lower due to savings in printing/binding, marketing, office supplies and out of county travel.

**Current FY 2022:**

The increase in Personal services is due to the proposed wage adjustment, vacant positions being filled at a higher rate of pay and the mid-year (2021) changes of three (3) FTE's transferred in and one (1) FTE transferred to Corp Business Ops (001).

Operating expense increase is due to other Information Technology allocations, temporary labor and other contractual services which include (Aberdeen (closed captioned) Encore Servers, Muzak, Vision Internet, PageFreezer, Message Media, Live U, ADA Compliance vendor).

Capital Outlay increased due to data processing equipment.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Administrative Services Grants**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                      | 111,273                | -                          | 111,700                     | -                          | -                           | -                          | na                        |
| Capital Outlay                         | 104,068                | -                          | 132,000                     | -                          | -                           | -                          | na                        |
| <b>Net Operating Budget</b>            | <b>215,340</b>         | <b>-</b>                   | <b>243,700</b>              | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total Budget</b>                    | <b>215,340</b>         | <b>-</b>                   | <b>243,700</b>              | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |

| <b>Appropriations by Program</b>         | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Administrative Services Grants (703/704) | 215,340                | -                          | 243,700                     | -                          | -                           | -                          | na                        |
| <b>Total Net Budget</b>                  | <b>215,340</b>         | <b>-</b>                   | <b>243,700</b>              | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total Transfers and Reserves</b>      | <b>-</b>               | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total Budget</b>                      | <b>215,340</b>         | <b>-</b>                   | <b>243,700</b>              | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues      | 154,591                | -                          | 238,700                     | -                          | -                           | -                          | na                        |
| Miscellaneous Revenues          | 13,005                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 001 Gen Fund           | 2,481                  | -                          | 5,000                       | -                          | -                           | -                          | na                        |
| <b>Total Funding</b>            | <b>170,077</b>         | <b>-</b>                   | <b>243,700</b>              | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Administrative Services Grants**  
**Administrative Services Grants (703/704)**

**Mission Statement**

To provide enhancements to the minimum standards required of counties by the State of Florida and the Department of Homeland Security in support of local emergency management programming. Functions include service delivery, equipment, supplies, training development and delivery, Special Needs program and special planning projects. Grants from this fund come from the Emergency Management Preparedness Enhancement Trust Fund as mandated by the State of Florida and the Federal Emergency Management Agency.

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 111,273                | -                          | 111,700                     | -                          | -                           | -                          | na                        |
| Capital Outlay                        | 104,068                | -                          | 132,000                     | -                          | -                           | -                          | na                        |
| <b>Net Operating Budget</b>           | <b>215,340</b>         | <b>-</b>                   | <b>243,700</b>              | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total Budget</b>                   | <b>215,340</b>         | <b>-</b>                   | <b>243,700</b>              | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues     | 154,591                | -                          | 238,700                     | -                          | -                           | -                          | na                        |
| Miscellaneous Revenues         | 13,005                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 001 Gen Fund          | 2,481                  | -                          | 5,000                       | -                          | -                           | -                          | na                        |
| <b>Total Funding</b>           | <b>170,077</b>         | <b>-</b>                   | <b>243,700</b>              | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |

## **Administrative Services Department**

### **Administrative Services Grants** **Administrative Services Grants (703/704)**

**Notes:**

Budgets for grants are no longer prepared in advance of the actual acceptance of the grants. Any grant received will be brought to the Board of County Commissioners for approval and acceptance along with budget amendments to recognize and appropriate funds at the time they are received.

**Forecast FY 2021:**

Currently the Department of Emergency Management executes a grants awarded by the State of Florida Division of Emergency Management (FDEM). These grants have a specific purpose toward improving communication interoperability, data and media transfer, disaster planning, training, building disaster resilience and other homeland security and natural hazard related matters. All of the grants are recurring, non-competitive grants. State and FEMA pass through funds for both the Emergency Management Performance Grant (EMPG) and Emergency Management Preparedness and Assistance Program Base Grant (EMPA) will require local funding thresholds to be maintained at certain levels or risk proportionate share of grant reductions.

All of the grants have contract periods that overlap fiscal years. This list represents active grant award balances during FY21:

\$105,800 EMPA 2020-2021 A0099 - 33691  
\$110,800 EMPG 2020-2021 G0093 - 33692  
\$ 22,100 EMPG-S G0161 – 33694  
\$ 5,000 EMPG 2020-2021 G0093 - 33692

Grand Total: \$243,700

**Revenues:**

A General Fund (001) transfer of \$5,000 has been budgeted to meet the required local share of EMPG 2020-2021 which is set at 100%. The State EMPA program is used as match to the Federal EMPG program.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Bureau of Emergency Services Division**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 962,297                | 1,099,600                  | 1,016,700                   | 1,218,700                  | -                           | 1,218,700                  | 10.8%                     |
| Operating Expense                      | 2,633,811              | 2,850,300                  | 2,859,800                   | 2,888,500                  | -                           | 2,888,500                  | 1.3%                      |
| Capital Outlay                         | 38,315                 | -                          | 11,000                      | -                          | -                           | -                          | na                        |
| Remittances                            | 23,597                 | 24,600                     | 24,600                      | 25,600                     | -                           | 25,600                     | 4.1%                      |
| <b>Net Operating Budget</b>            | <b>3,658,019</b>       | <b>3,974,500</b>           | <b>3,912,100</b>            | <b>4,132,800</b>           | <b>-</b>                    | <b>4,132,800</b>           | <b>4.0%</b>               |
| Reserve for Catastrophic Event         | -                      | 135,200                    | -                           | 412,500                    | -                           | 412,500                    | 205.1%                    |
| <b>Total Budget</b>                    | <b>3,658,019</b>       | <b>4,109,700</b>           | <b>3,912,100</b>            | <b>4,545,300</b>           | <b>-</b>                    | <b>4,545,300</b>           | <b>10.6%</b>              |

| <b>Appropriations by Program</b>     | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Division of Forestry Services (111)  | 27,478                 | 75,000                     | 75,000                      | 75,000                     | -                           | 75,000                     | 0.0%                      |
| Emergency Management Operating (001) | 1,796,992              | 1,926,500                  | 1,885,000                   | 2,055,200                  | -                           | 2,055,200                  | 6.7%                      |
| Emergency Relief (003)               | 96,197                 | 100,000                    | 80,000                      | 100,000                    | -                           | 100,000                    | 0.0%                      |
| Medical Examiner (001)               | 1,737,352              | 1,873,000                  | 1,872,100                   | 1,902,600                  | -                           | 1,902,600                  | 1.6%                      |
| <b>Total Net Budget</b>              | <b>3,658,019</b>       | <b>3,974,500</b>           | <b>3,912,100</b>            | <b>4,132,800</b>           | <b>-</b>                    | <b>4,132,800</b>           | <b>4.0%</b>               |
| <b>Total Transfers and Reserves</b>  | <b>-</b>               | <b>135,200</b>             | <b>-</b>                    | <b>412,500</b>             | <b>-</b>                    | <b>412,500</b>             | <b>205.1%</b>             |
| <b>Total Budget</b>                  | <b>3,658,019</b>       | <b>4,109,700</b>           | <b>3,912,100</b>            | <b>4,545,300</b>           | <b>-</b>                    | <b>4,545,300</b>           | <b>10.6%</b>              |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues      | -                      | -                          | 5,200                       | -                          | -                           | -                          | na                        |
| Miscellaneous Revenues          | 54,575                 | 44,900                     | 46,400                      | 46,600                     | -                           | 46,600                     | 3.8%                      |
| Interest/Misc                   | 7,328                  | 2,300                      | 700                         | 2,300                      | -                           | 2,300                      | 0.0%                      |
| Reimb From Other Depts          | -                      | -                          | 605,000                     | -                          | -                           | -                          | na                        |
| Net Cost General Fund           | 3,485,636              | 3,754,600                  | 3,100,500                   | 3,911,200                  | -                           | 3,911,200                  | 4.2%                      |
| Net Cost Unincorp General Fund  | 27,478                 | 75,000                     | 75,000                      | 75,000                     | -                           | 75,000                     | 0.0%                      |
| Trans fm 001 Gen Fund           | -                      | -                          | -                           | 300,000                    | -                           | 300,000                    | na                        |
| Carry Forward                   | 372,700                | 233,100                    | 289,700                     | 210,400                    | -                           | 210,400                    | (9.7)%                    |
| Less 5% Required By Law         | -                      | (200)                      | -                           | (200)                      | -                           | (200)                      | 0.0%                      |
| <b>Total Funding</b>            | <b>3,947,716</b>       | <b>4,109,700</b>           | <b>4,122,500</b>            | <b>4,545,300</b>           | <b>-</b>                    | <b>4,545,300</b>           | <b>10.6%</b>              |

| <b>Division Position Summary</b>     | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Emergency Management Operating (001) | 10.00                  | 10.00                      | 11.00                       | 11.00                      | -                           | 11.00                      | 10.0%                     |
| <b>Total FTE</b>                     | <b>10.00</b>           | <b>10.00</b>               | <b>11.00</b>                | <b>11.00</b>               | <b>-</b>                    | <b>11.00</b>               | <b>10.0%</b>              |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Bureau of Emergency Services Division**

**Emergency Management Operating (001)**

**Mission Statement**

The Collier County Division of Emergency Management works to protect and manage consequences for the citizens, visitors, local agencies, businesses, and organizations from the effects of natural, technological, public health, community crisis, and terrorism disasters or emergencies under the guidance of the County Manager. The Division receives program guidance and mandates from the Department of Homeland Security, the Federal Emergency Management Agency, and the State's Division of Emergency Management under the Office of the Governor. The Division maintains a vision of a vibrant, integrated, and progressive disaster-resistant community. Programming and work by the Division includes planning for and responding to major disaster events or localized emergencies 24 hours a day, 7 days a week. Staff and volunteers work to develop capabilities, strategies, and programs to minimize the effects and streamline the recovery from a disaster or community emergency. The Division provides on-scene technical support to public safety organizations, hurricane protection project management, community and crisis education and planning, comprehensive disaster, nursing home and other critical infra-structure review, preparedness planning, evacuation coordination, emergency public information and warning, meteorological services, hazardous materials storage analysis, field exercise and training resources, and state mandated registration and case-need evaluation for persons with special needs.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Divisional Administration/Overhead</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <b>3.00</b>                  | <b>879,142</b>            | <b>1,000</b>                | <b>878,142</b>              |
| Manage all facets of emergency preparedness programming, function as the administrative office for the divisions including Collier County Emergency Medical Services, Med-Flight, and staff liaison to the District 20 Medical Examiner.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                              |                           |                             |                             |
| <b>Special Needs Administration</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <b>1.00</b>                  | <b>100,300</b>            | <b>-</b>                    | <b>100,300</b>              |
| As mandated by the State of Florida, provide and maintain a listing and case needs assessment of special needs citizens that may require additional assistance during times of emergency or evacuation. Facilities such as nursing homes, rest homes, and congregate care facilities require their disaster plans to be reviewed annually for compliance.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                              |                           |                             |                             |
| <b>Emergency Operations and Planning</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | <b>7.00</b>                  | <b>1,030,158</b>          | <b>-</b>                    | <b>1,030,158</b>            |
| Emergency Management must maintain a 24-hour, 7-day a week multi-hazard Homeland Security response and consequence management capability. This effort includes ensuring the reliability and capability of the emergency operations center, mobile command vehicle, various communication sets, and other field deployable assets to be ready at all times to respond, protect, and mitigate the effects to the community prior to, during, and after a natural, technological, terrorist, pandemic, or community crisis event. The Division provides technical assistance and hosts numerous multi-agency training forums and exercises in a multi-hazard environment to ensure that all efforts to prepare for, respond to, recover, and mitigate from the effects of a disaster or local emergency are efficient and effective. The Emergency Management Division actively seeks grant opportunities to acquire funds to help mitigate against future emergencies, build local capability with supplies and equipment, and support a broad range of public safety and public health concerns and agencies. |                              |                           |                             |                             |
| <b>National Incident Management Systems</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | <b>-</b>                     | <b>45,600</b>             | <b>45,600</b>               | <b>-</b>                    |
| Additional training/education, equipment, contract personnel and other requirements for the emergency management program. Costs are offset by revenue from tower lease revenue shared with the Golden Gate Fire District.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <b>11.00</b>                 | <b>2,055,200</b>          | <b>46,600</b>               | <b>2,008,600</b>            |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Bureau of Emergency Services Division**

**Emergency Management Operating (001)**

| <b>Program Performance Measures</b>                                                         | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|---------------------------------------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| % Increase of GIS maps for mapping catalog annually                                         | 50                     | 100                       | 90                          | 100                       |
| % Met recent refresh/reset of Fed. mandated NIMS training requirements per EMPA/EMPG Grants | 90                     | 99                        | 89                          | 90                        |
| % Nursing/Assisted Living Facilities reviewed within 60 days                                | 100                    | 100                       | 100                         | 100                       |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 962,297                | 1,099,600                  | 1,016,700                   | 1,218,700                  | -                           | 1,218,700                  | 10.8%                     |
| Operating Expense                     | 783,676                | 802,300                    | 832,700                     | 810,900                    | -                           | 810,900                    | 1.1%                      |
| Capital Outlay                        | 27,423                 | -                          | 11,000                      | -                          | -                           | -                          | na                        |
| Remittances                           | 23,597                 | 24,600                     | 24,600                      | 25,600                     | -                           | 25,600                     | 4.1%                      |
| <b>Net Operating Budget</b>           | <b>1,796,992</b>       | <b>1,926,500</b>           | <b>1,885,000</b>            | <b>2,055,200</b>           | <b>-</b>                    | <b>2,055,200</b>           | <b>6.7%</b>               |
| <b>Total Budget</b>                   | <b>1,796,992</b>       | <b>1,926,500</b>           | <b>1,885,000</b>            | <b>2,055,200</b>           | <b>-</b>                    | <b>2,055,200</b>           | <b>6.7%</b>               |
| <b>Total FTE</b>                      | <b>10.00</b>           | <b>10.00</b>               | <b>11.00</b>                | <b>11.00</b>               | <b>-</b>                    | <b>11.00</b>               | <b>10.0%</b>              |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues     | -                      | -                          | 5,200                       | -                          | -                           | -                          | na                        |
| Miscellaneous Revenues         | 48,709                 | 44,900                     | 46,400                      | 46,600                     | -                           | 46,600                     | 3.8%                      |
| Reimb From Other Depts         | -                      | -                          | 605,000                     | -                          | -                           | -                          | na                        |
| Net Cost General Fund          | 1,748,283              | 1,881,600                  | 1,228,400                   | 2,008,600                  | -                           | 2,008,600                  | 6.7%                      |
| <b>Total Funding</b>           | <b>1,796,992</b>       | <b>1,926,500</b>           | <b>1,885,000</b>            | <b>2,055,200</b>           | <b>-</b>                    | <b>2,055,200</b>           | <b>6.7%</b>               |

**Administrative Services Department**

**Bureau of Emergency Services Division**  
**Emergency Management Operating (001)**

**Notes:**

Collier County continues to maintain one of the smallest, albeit nationally recognized, emergency management organizations by population and threat hazard in the State of Florida.

The Division of Emergency Management relies upon the efforts of each staff member for their respective program expertise to protect and serve the citizens of Collier County from effects of local emergencies and regional and national threats. The program is established in the following functions similar to the National Response Plan and State statute guidance: Human Services, Planning and Mitigation, Hazardous Materials, Homeland Security and Training, Logistics, and Administration. Emergency Management staff has also been tasked with grant research, project formulation and grant management, toward strengthening disaster resistance via mitigation efforts.

**Forecast FY 2021:**

Personal services increased by one (1) FTE, a Senior Operations Analyst was transferred in from Administrative Services Department Admin Section (001)

Operating expenses are higher due to contractual services for an AV consultant.

Capital outlay increase is due to the purchase of radios and equipment.

The \$605,000 reimbursement is related to BES (Bureau of Emergency Services) - Cares Act funding for the COVID response.

**Current FY 2022:**

Personal Services increase is higher due to a planned wage adjustment and to the mid-year move of one (1) FTE from Administrative Services Department Section (001).

Operating expenses comply with budget guidance.



**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Bureau of Emergency Services Division**

**Emergency Relief (003)**

**Mission Statement**

To establish a reserve for disasters that may not meet the threshold for FEMA reimbursement.

| Program Summary                                                                                                                                                       | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Pre-Event Procurement</b>                                                                                                                                          | -                    | 100,000           | -                   | 100,000             |
| Budget is appropriated in order to enable quick response time for the procurement of generators and other equipment necessary in the event of an impending emergency. |                      |                   |                     |                     |
| <b>Reserves/Interest</b>                                                                                                                                              | -                    | 412,500           | 512,500             | -100,000            |
| Current Level of Service Budget                                                                                                                                       | -                    | 512,500           | 512,500             | -                   |

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 85,305         | 100,000            | 80,000              | 100,000            | -                   | 100,000            | 0.0%              |
| Capital Outlay                 | 10,892         | -                  | -                   | -                  | -                   | -                  | na                |
| <b>Net Operating Budget</b>    | <b>96,197</b>  | <b>100,000</b>     | <b>80,000</b>       | <b>100,000</b>     | <b>-</b>            | <b>100,000</b>     | <b>0.0%</b>       |
| Reserve for Catastrophic Event | -              | 135,200            | -                   | 412,500            | -                   | 412,500            | 205.1%            |
| <b>Total Budget</b>            | <b>96,197</b>  | <b>235,200</b>     | <b>80,000</b>       | <b>512,500</b>     | <b>-</b>            | <b>512,500</b>     | <b>117.9%</b>     |

| Program Funding Sources | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues  | 5,866          | -                  | -                   | -                  | -                   | -                  | na                |
| Interest/Misc           | 7,328          | 2,300              | 700                 | 2,300              | -                   | 2,300              | 0.0%              |
| Trans fm 001 Gen Fund   | -              | -                  | -                   | 300,000            | -                   | 300,000            | na                |
| Carry Forward           | 372,700        | 233,100            | 289,700             | 210,400            | -                   | 210,400            | (9.7)%            |
| Less 5% Required By Law | -              | (200)              | -                   | (200)              | -                   | (200)              | 0.0%              |
| <b>Total Funding</b>    | <b>385,894</b> | <b>235,200</b>     | <b>290,400</b>      | <b>512,500</b>     | <b>-</b>            | <b>512,500</b>     | <b>117.9%</b>     |

Current FY 2022:

\$100,000 is appropriated in order to enable a quick response time for the procurement of generators and like equipment and supplies in an emergency and will only be used in the event of an impending emergency. All unspent funds will remain in reserves for contingencies in the Emergency Disaster Fund (003). Reserves for Catastrophic events was increased due to the transfer from General Fund (001).

In the event an expenditure is made and is reimbursable by FEMA, advance funding expenditures will be submitted for reimbursement and any amounts refunded will be returned to this fund.

Revenues:

Transfer from General Fund (001) is to restore funding as reserves have decreased over the years due an increase in disaster events.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Bureau of Emergency Services Division**

**Division of Forestry Services (111)**

**Mission Statement**

Pursuant to Florida Statute 125.27, the Division of Forestry contracts with each County Board of Commissioners to provide countywide forest fire protection. In fulfilling the provisions of this law, each district/center manager will perform the following two functions: 1) Provide a Protected Acreage Review. 2) File an annual report with the Collier County Board of County Commissioners.

| <b>Program Summary</b>                                                                                                                                                       | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Forestry Services</b>                                                                                                                                                     | -                            | 75,000                    | -                           | 75,000                      |
| To make provision for fire protection, based on \$.07 x 392,538 acres assessment of property that requires fire equipment and personnel to suppress and contain brush fires. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                              | -                            | 75,000                    | -                           | 75,000                      |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 27,478                 | 75,000                     | 75,000                      | 75,000                     | -                           | 75,000                     | 0.0%                      |
| <b>Net Operating Budget</b>           | <b>27,478</b>          | <b>75,000</b>              | <b>75,000</b>               | <b>75,000</b>              | <b>-</b>                    | <b>75,000</b>              | <b>0.0%</b>               |
| <b>Total Budget</b>                   | <b>27,478</b>          | <b>75,000</b>              | <b>75,000</b>               | <b>75,000</b>              | <b>-</b>                    | <b>75,000</b>              | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost Unincorp General Fund | 27,478                 | 75,000                     | 75,000                      | 75,000                     | -                           | 75,000                     | 0.0%                      |
| <b>Total Funding</b>           | <b>27,478</b>          | <b>75,000</b>              | <b>75,000</b>               | <b>75,000</b>              | <b>-</b>                    | <b>75,000</b>              | <b>0.0%</b>               |

Current FY 2022:

Operating expenses represent a State of Florida mandated charge of \$ .07 per acre assessment on 392,538 acres of property (\$27,477.66) that require fire equipment and personnel to suppress and contain brush fires thereon. An additional \$47,522.34 was added per the request to add additional funding at the May 9, 2017 regular BCC Meeting and shall be paid to the Florida Forestry Arson Alert Association fund for the Caloosahatchee Forestry Center's work within Collier County.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Bureau of Emergency Services Division**

**Medical Examiner (001)**

**Mission Statement**

To provide for medicolegal death investigation 24 hours per day, 365 days per year. Results of the investigations are reported to the appropriate agencies and/or individuals. The Florida District Twenty Medical Examiner is appointed by the Governor of the State of Florida.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                   | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Divisional Administration/Overhead</b>                                                                                                                                                                                                                                                | -                            | 1,902,600                 | -                           | 1,902,600                   |
| Funding for Administrative and Operating Costs: The Board of County Commissioners, pursuant to Section 406 of Florida Statutes, provides the funds for the provision of Medical Examiner Services through a contractual service agreement with the Florida District 20 Medical Examiner. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                          | -                            | 1,902,600                 | -                           | 1,902,600                   |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 1,737,352              | 1,873,000                  | 1,872,100                   | 1,902,600                  | -                           | 1,902,600                  | 1.6%                      |
| <b>Net Operating Budget</b>           | <b>1,737,352</b>       | <b>1,873,000</b>           | <b>1,872,100</b>            | <b>1,902,600</b>           | <b>-</b>                    | <b>1,902,600</b>           | <b>1.6%</b>               |
| <b>Total Budget</b>                   | <b>1,737,352</b>       | <b>1,873,000</b>           | <b>1,872,100</b>            | <b>1,902,600</b>           | <b>-</b>                    | <b>1,902,600</b>           | <b>1.6%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost General Fund          | 1,737,352              | 1,873,000                  | 1,872,100                   | 1,902,600                  | -                           | 1,902,600                  | 1.6%                      |
| <b>Total Funding</b>           | <b>1,737,352</b>       | <b>1,873,000</b>           | <b>1,872,100</b>            | <b>1,902,600</b>           | <b>-</b>                    | <b>1,902,600</b>           | <b>1.6%</b>               |

**Administrative Services Department**

**Bureau of Emergency Services Division**

**Medical Examiner (001)**

**Notes:**

The Board of County Commissioners, pursuant to Section 406 of Florida Statutes, provides the funds for the provision of Medical Examiner Services through a contractual service agreement with the Florida District 20 Medical Examiner. In many circumstances involving the death of a human being, per Florida Statutes 406.11, the medical examiner of the district in which the death occurred or the body was found shall determine the cause of death and shall, for that purpose, make or have performed such examinations, investigations, and autopsies as he or she shall deem necessary or as shall be requested by the state attorney. Further, the Medical Examiner must comply with a variety of reporting and record-keeping requirements as mandated by state law.

**Forecast FY 2021:**

The Medical Examiner's Office investigated 5,038 cases in the 2020 calendar year. COVID-19 created shortages in PPE, body bags, and other supplies and drove up prices for these items that are unlikely to return to pre-COVID levels, as availability is still impacted.

The basic toxicology panel price increased by 6.25% as of October 2019 and additional toxicology test costs have increased approximately 10%. Lab costs continue to rise due to additional testing requirements from synthetic opioid analogs and drug use patterns. The number of cases requiring toxicology testing is anticipated to continue to increase. Toxicology tests are required by Florida law in all cases of violent deaths, suspected drug intoxications, homicide, suicide, deaths involving children, drowning, motor vehicle and other accidental deaths, deaths from unknown causes, in all unidentified individuals, and in certain natural deaths.

Services and costs of operational and administrative services and supplies, costs associated with the performance of autopsies and cause of death determinations, and all other costs and fees are continuously negotiated to achieve cost reductions while maintaining or improving standards.

**Current FY 2022:**

The proposed budget reflects an 1.6% increase from the 2020-2021 fiscal year budget which includes the following Operating Expenses: \$578,800 operational expenses including toxicology tests, lab costs, hardware/software replacement, FPL and other utilities, morgue supplies and services, consultant fees, recurring building expenses; \$1,269,900 for payroll including taxes and benefits. Additionally, \$8,900 is allocated for info tech automation and \$45,000 for insurance – general, property, and liability insurance. Total - \$1,902,600.

The Medical Examiner's office is constantly scrutinizing services, policies, procedures and statutory-mandated operational duties, autopsy and administrative supplies, costs and fees and continues to negotiate reductions in costs wherever possible.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Emergency Medical Services EMS**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 23,635,237             | 24,833,800                 | 24,883,700                  | 29,181,200                 | -                           | 29,181,200                 | 17.5%                     |
| Operating Expense                      | 6,305,303              | 7,648,200                  | 8,086,700                   | 8,336,100                  | -                           | 8,336,100                  | 9.0%                      |
| Capital Outlay                         | 1,009,050              | 389,600                    | 6,143,100                   | 1,095,300                  | -                           | 1,095,300                  | 181.1%                    |
| Remittances                            | 30,397                 | -                          | -                           | -                          | -                           | -                          | na                        |
| <b>Net Operating Budget</b>            | <b>30,979,988</b>      | <b>32,871,600</b>          | <b>39,113,500</b>           | <b>38,612,600</b>          | <b>-</b>                    | <b>38,612,600</b>          | <b>17.5%</b>              |
| Trans to 491 EMS MP&Cap                | -                      | -                          | -                           | 1,508,000                  | -                           | 1,508,000                  | na                        |
| Trans to 494 EMS Grants                | 92,556                 | 50,000                     | 54,900                      | 1,000,000                  | -                           | 1,000,000                  | 1,900.0%                  |
| Reserve for Contingencies              | -                      | 486,700                    | -                           | 819,800                    | -                           | 819,800                    | 68.4%                     |
| Reserve for Capital                    | -                      | 3,000,000                  | -                           | 6,211,700                  | -                           | 6,211,700                  | 107.1%                    |
| Reserve for Cash Flow                  | -                      | 854,300                    | -                           | 864,900                    | -                           | 864,900                    | 1.2%                      |
| Reserve for Attrition                  | -                      | (400,000)                  | -                           | (400,000)                  | -                           | (400,000)                  | 0.0%                      |
| <b>Total Budget</b>                    | <b>31,072,544</b>      | <b>36,862,600</b>          | <b>39,168,400</b>           | <b>48,617,000</b>          | <b>-</b>                    | <b>48,617,000</b>          | <b>31.9%</b>              |

| <b>Appropriations by Program</b>      | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Emergency Medical Services (EMS)(490) | 28,022,055             | 30,080,900                 | 30,384,700                  | 34,293,200                 | -                           | 34,293,200                 | 14.0%                     |
| EMS Grant Trust Fund (493/494)        | 746,964                | 500,000                    | 1,063,000                   | 1,000,000                  | -                           | 1,000,000                  | 100.0%                    |
| EMS Motor Pool and Capital Fund (491) | 800,671                | 245,300                    | 6,102,100                   | 1,220,000                  | -                           | 1,220,000                  | 397.4%                    |
| Helicopter Operations 490             | 1,410,298              | 2,045,400                  | 1,563,700                   | 2,099,400                  | -                           | 2,099,400                  | 2.6%                      |
| <b>Total Net Budget</b>               | <b>30,979,988</b>      | <b>32,871,600</b>          | <b>39,113,500</b>           | <b>38,612,600</b>          | <b>-</b>                    | <b>38,612,600</b>          | <b>17.5%</b>              |
| <b>Total Transfers and Reserves</b>   | <b>92,556</b>          | <b>3,991,000</b>           | <b>54,900</b>               | <b>10,004,400</b>          | <b>-</b>                    | <b>10,004,400</b>          | <b>150.7%</b>             |
| <b>Total Budget</b>                   | <b>31,072,544</b>      | <b>36,862,600</b>          | <b>39,168,400</b>           | <b>48,617,000</b>          | <b>-</b>                    | <b>48,617,000</b>          | <b>31.9%</b>              |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues      | 1,469,050              | 450,000                    | 1,802,300                   | -                          | -                           | -                          | (100.0)%                  |
| FEMA - Fed Emerg Mgt Agency     | 212,833                | -                          | -                           | -                          | -                           | -                          | na                        |
| Ambulance Fees                  | 17,211,162             | 12,301,800                 | 14,080,000                  | 12,363,300                 | -                           | 12,363,300                 | 0.5%                      |
| Miscellaneous Revenues          | 147,099                | -                          | 45,700                      | -                          | -                           | -                          | na                        |
| Interest/Misc                   | 365,461                | 100,000                    | 36,300                      | 23,500                     | -                           | 23,500                     | (76.5)%                   |
| Reimb From Other Depts          | 40,580                 | -                          | 14,608,500                  | -                          | -                           | -                          | na                        |
| Trans fm 001 Gen Fund           | 18,018,600             | 18,018,600                 | 4,553,800                   | 21,369,500                 | -                           | 21,369,500                 | 18.6%                     |
| Trans fm 490 EMS Fd             | 92,556                 | 50,000                     | 54,900                      | 2,508,000                  | -                           | 2,508,000                  | 4,916.0%                  |
| Carry Forward                   | 14,879,000             | 6,562,300                  | 16,959,000                  | 12,972,100                 | -                           | 12,972,100                 | 97.7%                     |
| Less 5% Required By Law         | -                      | (620,100)                  | -                           | (619,400)                  | -                           | (619,400)                  | (0.1)%                    |
| <b>Total Funding</b>            | <b>52,436,341</b>      | <b>36,862,600</b>          | <b>52,140,500</b>           | <b>48,617,000</b>          | <b>-</b>                    | <b>48,617,000</b>          | <b>31.9%</b>              |

| <b>Division Position Summary</b>      | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Emergency Medical Services (EMS)(490) | 196.00                 | 196.00                     | 196.00                      | 196.00                     | -                           | 196.00                     | 0.0%                      |
| Helicopter Operations 490             | 6.00                   | 6.00                       | 6.00                        | 6.00                       | -                           | 6.00                       | 0.0%                      |
| <b>Total FTE</b>                      | <b>202.00</b>          | <b>202.00</b>              | <b>202.00</b>               | <b>202.00</b>              | <b>-</b>                    | <b>202.00</b>              | <b>0.0%</b>               |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Emergency Medical Services EMS**  
**Emergency Medical Services (EMS)(490)**

**Mission Statement**

The Division of Emergency Medical Services is a single consolidated division that provides emergency medical care for Collier County under the direction of the Board of County Commissioners and in compliance with Florida Statutes, Chapter 401. The EMS Division's mission is to provide competent, consistent, county-wide patient care and service to the community in an efficient and cost-effective manner.

| <b>Program Summary</b>                                                                                | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Divisional Administration/Overhead</b>                                                             | <b>193.50</b>                | <b>34,021,400</b>         | <b>12,363,300</b>           | <b>21,658,100</b>           |
| <b>EMS Billing and Collection Services</b>                                                            | <b>2.50</b>                  | <b>271,800</b>            | <b>-</b>                    | <b>271,800</b>              |
| Includes two and one-half billing staff plus Digitech billing and collections contract and bank fees. |                              |                           |                             |                             |
| <b>Reserves/Transfers</b>                                                                             | <b>-</b>                     | <b>8,960,100</b>          | <b>32,989,400</b>           | <b>-24,029,300</b>          |
| <b>Current Level of Service Budget</b>                                                                |                              |                           |                             |                             |
|                                                                                                       | <b>196.00</b>                | <b>43,253,300</b>         | <b>45,352,700</b>           | <b>-2,099,400</b>           |

| <b>Program Performance Measures</b>                                                              | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|--------------------------------------------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| % of response times within 12 min. (Rural-EMS).                                                  | 89                     | 95                        | 90                          | 95                        |
| % of response times within 8 min. (Urban-EMS)                                                    | 90                     | 90                        | 90                          | 90                        |
| % of patients found to be in full cardiac arrest that have a pulse upon delivery to the hospital | 40                     | 40                        | 40                          | 42                        |
| Number of calls for service                                                                      | 45,000                 | 45,000                    | 42,744                      | 45,000                    |
| Number of patient transports                                                                     | 32,000                 | 31,000                    | 29,380                      | 31,000                    |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 22,333,971             | 23,423,000                 | 23,433,600                  | 27,252,500                 | -                           | 27,252,500                 | 16.3%                     |
| Operating Expense                     | 5,591,862              | 6,516,100                  | 6,931,100                   | 7,020,400                  | -                           | 7,020,400                  | 7.7%                      |
| Capital Outlay                        | 96,222                 | 141,800                    | 20,000                      | 20,300                     | -                           | 20,300                     | (85.7)%                   |
| <b>Net Operating Budget</b>           | <b>28,022,055</b>      | <b>30,080,900</b>          | <b>30,384,700</b>           | <b>34,293,200</b>          | <b>-</b>                    | <b>34,293,200</b>          | <b>14.0%</b>              |
| Trans to 491 EMS MP&Cap               | -                      | -                          | -                           | 1,508,000                  | -                           | 1,508,000                  | na                        |
| Trans to 494 EMS Grants               | 92,556                 | 50,000                     | 54,900                      | 1,000,000                  | -                           | 1,000,000                  | 1,900.0%                  |
| Reserve for Contingencies             | -                      | 486,700                    | -                           | 697,800                    | -                           | 697,800                    | 43.4%                     |
| Reserve for Capital                   | -                      | 3,000,000                  | -                           | 5,289,400                  | -                           | 5,289,400                  | 76.3%                     |
| Reserve for Cash Flow                 | -                      | 854,300                    | -                           | 864,900                    | -                           | 864,900                    | 1.2%                      |
| Reserve for Attrition                 | -                      | (400,000)                  | -                           | (400,000)                  | -                           | (400,000)                  | 0.0%                      |
| <b>Total Budget</b>                   | <b>28,114,611</b>      | <b>34,071,900</b>          | <b>30,439,600</b>           | <b>43,253,300</b>          | <b>-</b>                    | <b>43,253,300</b>          | <b>26.9%</b>              |
| <b>Total FTE</b>                      | <b>196.00</b>          | <b>196.00</b>              | <b>196.00</b>               | <b>196.00</b>              | <b>-</b>                    | <b>196.00</b>              | <b>0.0%</b>               |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Emergency Medical Services EMS**  
**Emergency Medical Services (EMS)(490)**

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues     | 662,634                | -                          | 805,300                     | -                          | -                           | -                          | na                        |
| FEMA - Fed Emerg Mgt Agency    | 212,833                | -                          | -                           | -                          | -                           | -                          | na                        |
| Ambulance Fees                 | 17,211,162             | 12,301,800                 | 14,080,000                  | 12,363,300                 | -                           | 12,363,300                 | 0.5%                      |
| Miscellaneous Revenues         | 147,099                | -                          | 43,800                      | -                          | -                           | -                          | na                        |
| Interest/Misc                  | 174,896                | -                          | -                           | -                          | -                           | -                          | na                        |
| Reimb From Other Depts         | 30,397                 | -                          | 14,608,500                  | -                          | -                           | -                          | na                        |
| Trans fm 001 Gen Fund          | 18,018,600             | 18,018,600                 | 4,553,800                   | 21,369,500                 | -                           | 21,369,500                 | 18.6%                     |
| Carry Forward                  | 7,469,100              | 6,412,000                  | 10,150,000                  | 12,238,100                 | -                           | 12,238,100                 | 90.9%                     |
| Less 5% Required By Law        | -                      | (615,100)                  | -                           | (618,200)                  | -                           | (618,200)                  | 0.5%                      |
| <b>Total Funding</b>           | <b>43,926,721</b>      | <b>36,117,300</b>          | <b>44,241,400</b>           | <b>45,352,700</b>          | <b>-</b>                    | <b>45,352,700</b>          | <b>25.6%</b>              |

**Forecast FY 2021:**

Personal Services are in line with fiscal year 2021 budget projections. Even due to the Covid-19 pandemic, over time hours are still in line with projections.

Operating expenses are higher due to the new threshold for assets increasing from \$1000 to \$5000. Items that would have been expended from capital outlay were expended from operating instead. Due to the Covid-19 pandemic, operating expenses are higher due to the necessary amount of Personal Protective Equipment needed to provide adequate care and health and safety in Collier County.

**Current FY 2022:**

Personal Service increase is due to a Collective Bargaining Agreement between Collier County and Collier EMS/Fire Bargaining Unit that was approved by the Board on 07/13/21 Item 16F9, this was to fix an outdated EMS pay plan to compete with outside agency first responders.

Operating expenses are similar to FY21 with slight increases in areas that were and will continue to be impacted by the Covid-19 pandemic. Other increased costs are for Information Technology expenses and Intergovernmental Transfers to The Agency For Health Care Administration that will be reimbursed later in FY22.

Capital outlay has decreased due to savings in Data Processing Equipment.

Reserve for Capital is to support future capital needs.

Transfer to Fund 494 EMS Grants is for the 10% local match required by Florida Statute Section 338.26(3), Chapter 2019-153 for EMS services associated with Mile Marker 63.

**Revenues:**

Collections are anticipated to be similar with or higher than FY21 due to the Covid-19 pandemic. The patient mix and level of service have changed somewhat, but even an increase in call volume will have modest effect on collections. This is due to Medicare and Medicaid. Medicare pays 80% of the Urban Base Rate and Mileage. Medicare payments are not based on charged rates, but rather 80% of what Centers for Medicare and Medicaid Services (CMS) determines to be allowable. Medicaid pays a flat rate based on level of service. Because nearly 60% of our charges are Medicare patients and 10% Medicaid patients, there would be no impact on collections for 70% of our charges.

Transfer from General Fund 001 has increased to support the EMS union contract.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Emergency Medical Services EMS**  
**Helicopter Operations 490**

**Mission Statement**

To provide emergency transport via helicopter for medical emergencies within Collier County and to provide mutual aid to surrounding counties when they are unable to meet their demands.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                    | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Emergency Helicopter Air Ambulance</b>                                                                                                                                                                                                                                                                                                                                                 | <b>6.00</b>                  | <b>2,099,400</b>          | <b>-</b>                    | <b>2,099,400</b>            |
| Provide emergency helicopter ALS air ambulance support 24 hours a day, 7 days a week within Collier County. Provide emergency support to neighboring counties in accordance with established mutual aid agreements. Provide emergency inter-facility transfers. Attend maintenance and flight training courses and evaluation to meet FAA maintenance and pilot guidelines and standards. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                           | <u><b>6.00</b></u>           | <u><b>2,099,400</b></u>   | <u><b>-</b></u>             | <u><b>2,099,400</b></u>     |

| <b>Program Performance Measures</b>                        | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| % completed flight without a safety issue (mech. or oper.) | 90                     | 98                        | 96                          | 98                        |
| % on scene time 15 minutes or less                         | 95                     | 95                        | 95                          | 95                        |
| Program In-Service %                                       | 87                     | 90                        | 90                          | 98                        |
| Total flight hours                                         | 226                    | 290                       | 320                         | 320                       |
| Total helicopter flights                                   | 285                    | 425                       | 460                         | 445                       |
| Total helicopter flights - administrative                  | 3                      | 10                        | 15                          | 15                        |
| Total helicopter flights - maintenance                     | 14                     | 15                        | 30                          | 30                        |
| Total helicopter flights - medical                         | 205                    | 310                       | 300                         | 350                       |
| Total helicopter flights - training                        | 63                     | 90                        | 115                         | 70                        |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b>  | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|-------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 840,951                 | 910,800                    | 874,600                     | 928,700                    | -                           | 928,700                    | 2.0%                      |
| Operating Expense                     | 568,219                 | 1,132,100                  | 689,100                     | 1,165,700                  | -                           | 1,165,700                  | 3.0%                      |
| Capital Outlay                        | 1,128                   | 2,500                      | -                           | 5,000                      | -                           | 5,000                      | 100.0%                    |
| <b>Net Operating Budget</b>           | <u><b>1,410,298</b></u> | <u><b>2,045,400</b></u>    | <u><b>1,563,700</b></u>     | <u><b>2,099,400</b></u>    | <u><b>-</b></u>             | <u><b>2,099,400</b></u>    | <u><b>2.6%</b></u>        |
| <b>Total Budget</b>                   | <u><b>1,410,298</b></u> | <u><b>2,045,400</b></u>    | <u><b>1,563,700</b></u>     | <u><b>2,099,400</b></u>    | <u><b>-</b></u>             | <u><b>2,099,400</b></u>    | <u><b>2.6%</b></u>        |
| <b>Total FTE</b>                      | <u><b>6.00</b></u>      | <u><b>6.00</b></u>         | <u><b>6.00</b></u>          | <u><b>6.00</b></u>         | <u><b>-</b></u>             | <u><b>6.00</b></u>         | <u><b>0.0%</b></u>        |



**Administrative Services Department**

**Emergency Medical Services EMS**  
**Helicopter Operations 490**

Current FY 2022:

Personal service increase is due to overtime, the Board approved compensation adjustment and deferred compensation

Since the economy has recovered MedFlight is now experiencing an increase in overall costs associated with maintaining the aircraft. In addition, MedFlight has experienced an increase in the number of patients flown each year for the past several years. Services for parts and labor have all increased over the past several fiscal years. The proposed budget reflects these changes.

It must be noted that helicopter maintenance is a constant expenditure that continues to grow with the age of the original aircraft and the addition of the new aircraft. This budget includes funding for scheduled, routine maintenance, however, should a major unfunded repair be needed, the Board will be asked to utilize General Fund (001) reserves for funding.

The maintenance department will be filling a vacant mechanic position. The mechanic is necessary to eliminate reliance on outsourcing aircraft mechanics and reduce out-of-service time with having 1-full time mechanic. Federal Aviation Administration and CAMTS requires all mechanics to attend factory training on the aircraft, engines, night vision equipment, and Human Factors training. The added expense for travel related items as well as tuition is reflected in the FY22 budget.

Helicopter Operations has completed the process to purchase a new H135 aircraft, delivery was made in FY21 (Oct 2020). Line items for maintaining/insuring the newly acquired helicopter as well as the old aircraft are included. We will hold onto the current aircraft for approximately 12 months; after the new aircraft has been put into service to ensure there are no issues, the old aircraft will be sold; estimated value is \$1 million.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Emergency Medical Services EMS**  
**EMS Motor Pool and Capital Fund (491)**

**Mission Statement**

This fund accounts for EMS capital purchases approved by the Board of County Commissioners.

| Program Summary                        | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|----------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Capital Replacement</b>             | -                    | 1,220,000         | -                   | 1,220,000           |
| Replace EMS equipment.                 |                      |                   |                     |                     |
| <b>Reserves / Transfers / Interest</b> | -                    | 1,044,300         | 2,264,300           | -1,220,000          |
| Current Level of Service Budget        | -                    | 2,264,300         | 2,264,300           | -                   |

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 10,183         | -                  | -                   | 150,000            | -                   | 150,000            | na                |
| Capital Outlay                 | 790,488        | 245,300            | 6,102,100           | 1,070,000          | -                   | 1,070,000          | 336.2%            |
| <b>Net Operating Budget</b>    | <b>800,671</b> | <b>245,300</b>     | <b>6,102,100</b>    | <b>1,220,000</b>   | -                   | <b>1,220,000</b>   | <b>397.4%</b>     |
| Reserve for Contingencies      | -              | -                  | -                   | 122,000            | -                   | 122,000            | na                |
| Reserve for Capital            | -              | -                  | -                   | 922,300            | -                   | 922,300            | na                |
| <b>Total Budget</b>            | <b>800,671</b> | <b>245,300</b>     | <b>6,102,100</b>    | <b>2,264,300</b>   | -                   | <b>2,264,300</b>   | <b>823.1%</b>     |

| Program Funding Sources | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc           | 187,393          | 100,000            | 29,300              | 23,500             | -                   | 23,500             | (76.5)%           |
| Reimb From Other Depts  | 10,183           | -                  | -                   | -                  | -                   | -                  | na                |
| Trans fm 490 EMS Fd     | -                | -                  | -                   | 1,508,000          | -                   | 1,508,000          | na                |
| Carry Forward           | 7,409,900        | 150,300            | 6,806,800           | 734,000            | -                   | 734,000            | 388.4%            |
| Less 5% Required By Law | -                | (5,000)            | -                   | (1,200)            | -                   | (1,200)            | (76.0)%           |
| <b>Total Funding</b>    | <b>7,607,476</b> | <b>245,300</b>     | <b>6,836,100</b>    | <b>2,264,300</b>   | -                   | <b>2,264,300</b>   | <b>823.1%</b>     |

**Administrative Services Department**

**Emergency Medical Services EMS**  
**EMS Motor Pool and Capital Fund (491)**

Forecast FY 2021:

Helicopter Operations has completed the process to purchase a new H135 aircraft with delivery made October 2020 (FY21).

Current FY 2022:

Capital outlay includes the following projects:

\$ 100,000 Asset Mgt (Funded Program # 50105)  
\$ 50,000 Misc Capital (Funded Program # 31392)  
\$1,070,000 Power Load Stretchers (Fund Program # 50236)

\$122,000 Reserve for Contingencies  
\$422,300 Reserve for Future Capital Replacements  
\$500,000 Reserve for Helicopter Replacement

A helicopter replacement reserve has been established and will be funded \$500,000 per year.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Emergency Medical Services EMS**  
**EMS Grant Trust Fund (493/494)**

**Mission Statement**

This fund accounts for the collection and disbursement of various EMS State grant awards and one-time purchases approved by the Board of County Commissioners.

| Program Summary                 | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|---------------------------------|----------------------|-------------------|---------------------|---------------------|
| EMS State Funds                 | -                    | 1,000,000         | -                   | 1,000,000           |
| Reserves/Transfers              | -                    | -                 | 1,000,000           | -1,000,000          |
| Current Level of Service Budget | -                    | 1,000,000         | 1,000,000           | -                   |

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 460,315        | 500,000            | 575,500             | 1,000,000          | -                   | 1,000,000          | 100.0%            |
| Operating Expense              | 135,039        | -                  | 466,500             | -                  | -                   | -                  | na                |
| Capital Outlay                 | 121,213        | -                  | 21,000              | -                  | -                   | -                  | na                |
| Remittances                    | 30,397         | -                  | -                   | -                  | -                   | -                  | na                |
| Net Operating Budget           | 746,964        | 500,000            | 1,063,000           | 1,000,000          | -                   | 1,000,000          | 100.0%            |
| Total Budget                   | 746,964        | 500,000            | 1,063,000           | 1,000,000          | -                   | 1,000,000          | 100.0%            |

| Program Funding Sources    | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Intergovernmental Revenues | 806,416        | 450,000            | 997,000             | -                  | -                   | -                  | (100.0)%          |
| Miscellaneous Revenues     | -              | -                  | 1,900               | -                  | -                   | -                  | na                |
| Interest/Misc              | 3,172          | -                  | 7,000               | -                  | -                   | -                  | na                |
| Trans fm 490 EMS Fd        | 92,556         | 50,000             | 54,900              | 1,000,000          | -                   | 1,000,000          | 1,900.0%          |
| Carry Forward              | -              | -                  | 2,200               | -                  | -                   | -                  | na                |
| Total Funding              | 902,144        | 500,000            | 1,063,000           | 1,000,000          | -                   | 1,000,000          | 100.0%            |

**Administrative Services Department**

**Emergency Medical Services EMS**  
**EMS Grant Trust Fund (493/494)**

**Notes:**

This fund is used for annual and discretionary EMS grant programs as well as one-time purchases approved by the Board. At such time notifications are received from the grantor agency indicating the grant award amount, the grant will be brought to the Board for approval and acceptance along with a budget amendment to recognize and appropriate the funds. Any other approved projects or one-time purchases will be approved and budgets entered as needed.

**Forecast FY 2021:**

All of the grants have contract periods that overlap fiscal years. This forecast includes the following grant award from the Florida Department of Health:

\$254,800 EMS Cnty Grant Pgrm – 33655  
\$240,600 EMS Cares Act Prp – 33684  
\$567,600 FDOT Fire Station - 33356  
Grand Total - \$1,063,000

**Current FY 2022:**

FDOT successfully executed an interlocal (funding) agreement with GNFD. At which point Collier County continues to provide EMS services associated with the mile marker 63 fire station and is reimbursed for associated costs through coordination with GNFD henceforth the need to budget personal services and misc. revenue to segregate costs.

**Revenues:**

On November 9, 2020 we received notification from FDOT thru GNFD that due to the decline of toll revenues on Alligator Alley due to Covid and the higher than projected costs associated with the department's upcoming pavement renewal and replacement work; the department does not anticipate that any toll revenue would be available to make payments to the Fire District per the interlocal (funding) agreement with GNFD.

A transfer from Fund 490 EMS has been budgeted to cover the shortfall 100% until which time we receive notification from FDOT/GNFD that they will resume to make payments to the Fire District. As such the transfer amount has increased to cover both the shortfall and FY22. Once we receive that notification, Fund 490 EMS will resume to cover only the 10% local match required by Florida Statute Section 338.26(3), Chapter 2019-153 for EMS services associated with Mile Marker 63.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Fire Districts**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Indirect Cost Reimburs                 | 9,400                  | 9,200                      | 9,200                       | 9,000                      | -                           | 9,000                      | (2.2)%                    |
| Remittances                            | 1,858,055              | 2,098,700                  | 2,098,700                   | 1,996,900                  | -                           | 1,996,900                  | (4.9)%                    |
| <b>Net Operating Budget</b>            | <b>1,867,455</b>       | <b>2,107,900</b>           | <b>2,107,900</b>            | <b>2,005,900</b>           | <b>-</b>                    | <b>2,005,900</b>           | <b>(4.8)%</b>             |
| Trans to Property Appraiser            | 10,996                 | 14,500                     | 11,400                      | 15,300                     | -                           | 15,300                     | 5.5%                      |
| Trans to Tax Collector                 | 28,864                 | 32,600                     | 32,600                      | 34,600                     | -                           | 34,600                     | 6.1%                      |
| Reserve for Cash Flow                  | -                      | 275,000                    | -                           | 275,000                    | -                           | 275,000                    | 0.0%                      |
| <b>Total Budget</b>                    | <b>1,907,315</b>       | <b>2,430,000</b>           | <b>2,151,900</b>            | <b>2,330,800</b>           | <b>-</b>                    | <b>2,330,800</b>           | <b>(4.1)%</b>             |

| <b>Appropriations by Program</b>         | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Goodland Fire District (149)             | 105,986                | 113,800                    | 113,800                     | 135,800                    | -                           | 135,800                    | 19.3%                     |
| Ochopee Fire Control District MSTU (146) | 1,761,469              | 1,994,100                  | 1,994,100                   | 1,870,100                  | -                           | 1,870,100                  | (6.2)%                    |
| <b>Total Net Budget</b>                  | <b>1,867,455</b>       | <b>2,107,900</b>           | <b>2,107,900</b>            | <b>2,005,900</b>           | <b>-</b>                    | <b>2,005,900</b>           | <b>(4.8)%</b>             |
| <b>Total Transfers and Reserves</b>      | <b>39,861</b>          | <b>322,100</b>             | <b>44,000</b>               | <b>324,900</b>             | <b>-</b>                    | <b>324,900</b>             | <b>0.9%</b>               |
| <b>Total Budget</b>                      | <b>1,907,315</b>       | <b>2,430,000</b>           | <b>2,151,900</b>            | <b>2,330,800</b>           | <b>-</b>                    | <b>2,330,800</b>           | <b>(4.1)%</b>             |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes                | 1,252,276              | 1,423,700                  | 1,363,800                   | 1,508,800                  | -                           | 1,508,800                  | 6.0%                      |
| Delinquent Ad Valorem Taxes     | 59,030                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Charges For Services            | 8,265                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Miscellaneous Revenues          | -                      | 1,200                      | -                           | 1,200                      | -                           | 1,200                      | 0.0%                      |
| Interest/Misc                   | 21,329                 | 1,000                      | 3,100                       | 1,000                      | -                           | 1,000                      | 0.0%                      |
| Trans frm Property Appraiser    | 936                    | 1,600                      | -                           | 1,700                      | -                           | 1,700                      | 6.3%                      |
| Trans frm Tax Collector         | 6,813                  | 10,000                     | -                           | 10,600                     | -                           | 10,600                     | 6.0%                      |
| Trans fm 001 Gen Fund           | 565,100                | 565,100                    | 565,100                     | 565,100                    | -                           | 565,100                    | 0.0%                      |
| Carry Forward                   | 531,400                | 498,800                    | 537,900                     | 318,000                    | -                           | 318,000                    | (36.2)%                   |
| Less 5% Required By Law         | -                      | (71,400)                   | -                           | (75,600)                   | -                           | (75,600)                   | 5.9%                      |
| <b>Total Funding</b>            | <b>2,445,151</b>       | <b>2,430,000</b>           | <b>2,469,900</b>            | <b>2,330,800</b>           | <b>-</b>                    | <b>2,330,800</b>           | <b>(4.1)%</b>             |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Fire Districts**

**Ochopee Fire Control District MSTU (146)**

**Mission Statement**

It is the goal of the District to provide comprehensive Public Safety to the citizens, travelers, and visitors of Collier County within the Ochopee Fire Control District.

| Program Summary                                                                                                                                                                                                                                                            | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Remittance to Greater Naples Fire District</b>                                                                                                                                                                                                                          | -                    | 1,870,100         | 1,377,400           | 492,700             |
| Per an intergovernmental management agreement between the Board and Greater Naples Fire District, Greater Naples is to provide management services over Ochopee Fire Control District until the end of the agreement or until Ochopee is consolidated into Greater Naples. |                      |                   |                     |                     |
| <b>Reserves, transfers and interest</b>                                                                                                                                                                                                                                    | -                    | 319,600           | 812,300             | -492,700            |
| Current Level of Service Budget                                                                                                                                                                                                                                            | -                    | 2,189,700         | 2,189,700           | -                   |

| Program Budgetary Cost Summary | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Indirect Cost Reimburs         | 8,500            | 8,200              | 8,200               | 8,000              | -                   | 8,000              | (2.4)%            |
| Remittances                    | 1,752,969        | 1,985,900          | 1,985,900           | 1,862,100          | -                   | 1,862,100          | (6.2)%            |
| <b>Net Operating Budget</b>    | <b>1,761,469</b> | <b>1,994,100</b>   | <b>1,994,100</b>    | <b>1,870,100</b>   | -                   | <b>1,870,100</b>   | <b>(6.2)%</b>     |
| Trans to Property Appraiser    | 10,089           | 12,800             | 10,400              | 13,400             | -                   | 13,400             | 4.7%              |
| Trans to Tax Collector         | 26,090           | 29,500             | 29,500              | 31,200             | -                   | 31,200             | 5.8%              |
| Reserve for Cash Flow          | -                | 275,000            | -                   | 275,000            | -                   | 275,000            | 0.0%              |
| <b>Total Budget</b>            | <b>1,797,648</b> | <b>2,311,400</b>   | <b>2,034,000</b>    | <b>2,189,700</b>   | -                   | <b>2,189,700</b>   | <b>(5.3)%</b>     |

| Program Funding Sources      | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes             | 1,151,018        | 1,303,300          | 1,251,200           | 1,376,200          | -                   | 1,376,200          | 5.6%              |
| Delinquent Ad Valorem Taxes  | 53,507           | -                  | -                   | -                  | -                   | -                  | na                |
| Charges For Services         | 8,265            | -                  | -                   | -                  | -                   | -                  | na                |
| Miscellaneous Revenues       | -                | 1,200              | -                   | 1,200              | -                   | 1,200              | 0.0%              |
| Interest/Misc                | 20,282           | 1,000              | 2,900               | 1,000              | -                   | 1,000              | 0.0%              |
| Trans frm Property Appraiser | 859              | 1,600              | -                   | 1,700              | -                   | 1,700              | 6.3%              |
| Trans frm Tax Collector      | 6,159            | 10,000             | -                   | 10,600             | -                   | 10,600             | 6.0%              |
| Trans fm 001 Gen Fund        | 565,100          | 565,100            | 565,100             | 565,100            | -                   | 565,100            | 0.0%              |
| Carry Forward                | 510,000          | 494,500            | 517,600             | 302,800            | -                   | 302,800            | (38.8)%           |
| Less 5% Required By Law      | -                | (65,300)           | -                   | (68,900)           | -                   | (68,900)           | 5.5%              |
| <b>Total Funding</b>         | <b>2,315,190</b> | <b>2,311,400</b>   | <b>2,336,800</b>    | <b>2,189,700</b>   | -                   | <b>2,189,700</b>   | <b>(5.3)%</b>     |

**Administrative Services Department**

**Fire Districts**

**Ochopee Fire Control District MSTU (146)**

**Notes:**

It remains the intent of the Board of County Commissioners (BCC) and the Greater Naples Fire Rescue District (GNFRD) to consolidate the Ochopee Fire Control MSTU into Greater Naples and this process is governed by an intergovernmental management agreement which the BCC originally adopted on 9/13/16 Item 11B effective 11/1/16. This original management agreement extended through 9/30/19. Primarily due to challenges in securing a permanent funding source for Station 63 the Greater Naples and Ochopee Fire District did not consolidate by 09/30/19. The BCC adopted on 03/23/20 Item 16.E.3 a new agreement effective 03/01/20. This management agreement extends through 09/30/2033. Greater Naples agrees to initiate legislation to expand the Greater Naples' boundaries to include the Ochopee Fire Control District ("consolidation") no later than the 2022 Florida legislative session.

Currently discussions are ongoing between the parties to revise the legislative timelines because an annexation and consolidation bill was not introduced in the 2021 legislative session. Further changes to the management agreement covering service subsidies are also being considered.

**Current FY 2022:**

Remittances to Others is to cover the monthly payment to Greater Naples, except for the Indirect cost reimbursement of \$8,200.

**Revenues:**

Budgeted ad valorem tax revenue is based on the Ochopee Fire Control District taxable value of \$344,059,248 which represents a 5.44% increase from FY21. A 4.0000 mill tax levy is proposed and is decreased 0.5000 mills per the intergovernmental management agreement that the BCC approved on 09/13/16 which states that when the loan to Collier County is paid in full the millage rate will be reduced to 4.0 mills. This levy will provide an estimated \$1,376,200 in tax revenues. The rolled back rate is a millage of 3.8738.

In spite of the increase in millage, in order to maintain minimum service levels due to years of decreased ad valorem funding and decreased carry forward from previous years, it is necessary to transfer \$565,100 from the General Fund. This transfer represents a portion of PILT tax revenue which is used to offset the loss of tax base due to the preponderance of federal lands within the District.



**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Administrative Services Department**

**Fire Districts  
Goodland Fire District (149)**

**Mission Statement**

To provide basic fire protection to the residents of Goodland.

| Program Summary                                                                                                                                                                                                                                                                                                                                                                                         | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Divisional Administration/Overhead</b>                                                                                                                                                                                                                                                                                                                                                               | -                    | <b>141,100</b>    | <b>141,100</b>      | -                   |
| This district was created, pursuant to Chapter 125 of the Florida Statutes, by adopting Ordinance No. 98-114 as amended. Fire protection service is delivered by the Marco Island Fire Control District through a contractual service agreement with the BCC. This service is funded by an MSTU at a millage not to exceed 2.0 mills on the properties that are located within the District boundaries. |                      |                   |                     |                     |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                                         | -                    | <b>141,100</b>    | <b>141,100</b>      | -                   |

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Indirect Cost Reimburs         | 900            | 1,000              | 1,000               | 1,000              | -                   | 1,000              | 0.0%              |
| Remittances                    | 105,086        | 112,800            | 112,800             | 134,800            | -                   | 134,800            | 19.5%             |
| <b>Net Operating Budget</b>    | <b>105,986</b> | <b>113,800</b>     | <b>113,800</b>      | <b>135,800</b>     | -                   | <b>135,800</b>     | <b>19.3%</b>      |
| Trans to Property Appraiser    | 907            | 1,700              | 1,000               | 1,900              | -                   | 1,900              | 11.8%             |
| Trans to Tax Collector         | 2,774          | 3,100              | 3,100               | 3,400              | -                   | 3,400              | 9.7%              |
| <b>Total Budget</b>            | <b>109,667</b> | <b>118,600</b>     | <b>117,900</b>      | <b>141,100</b>     | -                   | <b>141,100</b>     | <b>19.0%</b>      |

| Program Funding Sources      | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes             | 101,259        | 120,400            | 112,600             | 132,600            | -                   | 132,600            | 10.1%             |
| Delinquent Ad Valorem Taxes  | 5,523          | -                  | -                   | -                  | -                   | -                  | na                |
| Interest/Misc                | 1,047          | -                  | 200                 | -                  | -                   | -                  | na                |
| Trans frm Property Appraiser | 77             | -                  | -                   | -                  | -                   | -                  | na                |
| Trans frm Tax Collector      | 654            | -                  | -                   | -                  | -                   | -                  | na                |
| Carry Forward                | 21,400         | 4,300              | 20,300              | 15,200             | -                   | 15,200             | 253.5%            |
| Less 5% Required By Law      | -              | (6,100)            | -                   | (6,700)            | -                   | (6,700)            | 9.8%              |
| <b>Total Funding</b>         | <b>129,961</b> | <b>118,600</b>     | <b>133,100</b>      | <b>141,100</b>     | -                   | <b>141,100</b>     | <b>19.0%</b>      |

Current FY 2022:

This MSTU addresses fire protection services for the residents of Goodland that are provided by a contractual agreement between Collier County and the City of Marco Island. In FY21, it is estimated that the contract amount will be \$134,800. There are no reserves for contingencies.

Revenues:

Budgeted ad valorem tax revenue is based on Goodland/Hoor's Island Fire District taxable value of \$103,894,599 which represents a 9.59% increase from FY21. A 1.2760 mill tax levy is planned and will provide an estimated \$132,600 in tax revenues. The rolled back rate is a millage of 1.1764.

## Growth Management Department

### Growth Management Department Organizational Chart

Total Full-Time Equivalents (FTE) = 560.00

|  |                                                                                   |
|--|-----------------------------------------------------------------------------------|
|  | <b>Administration</b><br>Total Full-Time Equivalents (FTE) = 37.00                |
|  | <b>Planning</b><br>Total Full-Time Equivalents (FTE) = 21.00                      |
|  | <b>Regulation</b><br>Total Full-Time Equivalents (FTE) = 257.00                   |
|  | <b>Maintenance</b><br>Total Full-Time Equivalents (FTE) = 121.00                  |
|  | <b>Improvement Districts and MSTU</b><br>Total Full-Time Equivalents (FTE) = 0.00 |
|  | <b>Operations</b><br>Total Full-Time Equivalents (FTE) = 56.00                    |
|  | <b>Project Management</b><br>Total Full-Time Equivalents (FTE) = 51.00            |
|  | <b>Airport</b><br>Total Full-Time Equivalents (FTE) = 17.00                       |

## **Growth Management Department**

As the county population and economy have grown, the Growth Management Department has expanded to facilitate that growth. With the mission of balancing mobility, livability, economic vitality, and environmental sensitivity through coordinated planning, regulation, construction, and maintenance programs that protect our community's character, it's paramount that these areas functions are administrated efficiently for the benefit of both staff and the public they serve. For these reasons, the department is bifurcated into two areas.

### **Community Development Services**

Administration, Planning, and most of the Regulation section of Growth Management's budget fall under the Community Development Services umbrella. Community Development Services is comprised of 6 division directors: Building Plans Review and Inspections, Code Enforcement, Development Review, Operations & Regulatory Management, Current Planning & Zoning, and Community Planning. The Community Development Services budget is approximately \$70 million, primarily administered in enterprise-based funds, with limited dependence on General Fund contributions. Those sections funded by the General Fund have met the budget guidance outlined by the County Manager's office and the Board of County Commissioners. Reserves in our enterprise funds are well established, as business has been exceptionally strong. These reserves include appropriate allowances for fees prepaid for future services. We continue to streamline our permitting process and since April, we have moved to 100% electronic permitting for all business elements. Further initiatives are underway to improve our customers' experience when making application and redesigning and simplifying application workflows on our public portal.

To assist the contractor community, a video inspection program was developed and implemented for the Building Division that allows for both recorded video inspections and live virtual video inspections. Our Code Enforcement Division remains committed to the life, safety, and well-being of the community through education, cooperation, and compliance. Our budget is adequately sized to accommodate upcoming land use activities, including current and future restudies, peer reviews to determine fiscal neutrality, master plan implementations, redistricting, and LDC amendments.

There have been no requests or approved increases in fees. Instead, the County Manager's Office and the industry have continued to challenge us, and the Board has approved numerous staff-initiated fee decreases resulting from our continued approach to enhance efficiencies. The last two decreases in fees resulted in more than two million dollars in savings annually, or greater than seven million dollars in savings to our community since FY2017.

Finally, the Community Development Services element of GMD is committed to the resiliency and long-term protection of our natural and built environments, to include the sustainability of our community and business partners. Through our efficient business practices, we have been able to maintain a reliable level of service, and as a participating community in the National Flood Insurance Program (the NFIP), Collier County will retain its current rating as a Class 5 community in the NFIP Community Rating System (CRS). The Class 5 rating has resulted in a 25 percent discount on flood insurance premiums for NFIP policies issued or renewed in Special Flood Hazard Areas on or after May 1, 2020. This savings translates into greater than \$7.8 million spread among more than 70,000 flood insurance policies within the unincorporated areas of Collier County.

We appreciate our community partners, the County Manager's agency, and the Board's continued level of support to the mission but realize that it is the ladies and gentlemen that work in all aspects of our business that make us what we are, successful.

### **Capital Planning, Construction & Maintenance**

Maintenance, Operations, a portion of Regulation, Airports and Project Management/Capital Improvement Program sections of Growth Management's budget fall under Capital Planning, Construction & Maintenance umbrella. The Capital Planning, Construction & Maintenance portion of the Growth Management Department includes five divisions: Capital Project Planning, Impact Fees & Program Management; Operations Support, Road Maintenance; and Transportation Engineering & Construction Management. These divisions manage a diverse portfolio of essential countywide capital projects, including bridge replacements, repair, and additions, new traffic signal installations and upgrades; right-of-way acquisitions; stormwater control structures and conveyance systems; beach erosion control and inlet management projects, and airport capital improvements. In addition, the Division staff are responsible for operations and maintenance of a multitude of assets, including operating three airports, landscape medians, and street lighting. Funding sources for the programs include impact fees, gas tax, general funds, airport user fees, ad valorem taxes, and grants. All Divisions have met the budget guidance outlined by the County Manager's office and the Board of County Commissioners.

## **Growth Management Department**

While the pandemic provided a relatively short-term reduction in facility usage, traffic data has proven that the County has recovered to above pre-pandemic numbers. Department staff continues to diligently manage our contractors and maintain tight fiscal controls, which have allowed the Department to achieve an enviable track record of successful project management. The maintenance section continuously scrutinizes asset management priorities utilizing the County's award-winning asset management team. The County's three airports are continuing to see record revenue increases. In FY's 22 & 23, the Department will carry forward an aggressive stormwater capital program, construction of Vanderbilt Beach Road Extension, and implementation of the Transportation Investment Generating Economic Recovery (TIGER) Immokalee Mobility project and will prepare several other major capital projects for construction such as Pine Ridge Road, Airport Road, and Collier Boulevard. In addition, continuing a variety of bridge projects, intersection improvements, roadway enhancements, stormwater improvements, and ensuring timely completion of necessary maintenance. The Department's strategic focus remains on preserving our infrastructure as we respond to the growth period where the demand for new capital project execution is accelerated.

The Department is anticipating challenges in FY 22 such as supply chain delays, project cost inflation, and a stressed labor force. The Department will continue to work with vendors to order long lead time items early in the project to mitigate project delays. In addition, staff continuously monitor costs and utilize this data to bid projects strategically. Department staff will continue to leverage state and federal funds to ensure efficient use of the County's local funding sources, including shovel-ready projects that may capitalize on national economic recovery and transportation authorization funds. Our ability to recruit, train, and retain key team members must be a top priority to achieve the County's strategic goals. In FY 22, the Department will continue to augment staffing with consultant/vendor assistance to ensure completion of the strategic objectives. The Department has and will continue to be successful because of the hard-working and dedicated individuals that work tirelessly to provide exceptional service to the residents, business owners, and visitors of Collier County.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

| Department Budgetary Cost Summary | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                 | 47,792,795        | 49,105,000         | 45,251,800          | 49,923,500         | -                   | 49,923,500         | 1.7%              |
| Operating Expense                 | 23,275,290        | 35,175,300         | 32,019,800          | 37,953,400         | -                   | 37,953,400         | 7.9%              |
| Indirect Cost Reimburs            | 1,419,600         | 1,472,300          | 1,472,300           | 1,476,600          | -                   | 1,476,600          | 0.3%              |
| Aviation Fuel                     | 2,050,689         | 1,893,500          | 2,277,700           | 2,051,200          | -                   | 2,051,200          | 8.3%              |
| Capital Outlay                    | 925,610           | 3,027,500          | 978,600             | 2,845,700          | -                   | 2,845,700          | (6.0)%            |
| <b>Total Net Budget</b>           | <b>75,463,985</b> | <b>90,673,600</b>  | <b>82,000,200</b>   | <b>94,250,400</b>  | <b>-</b>            | <b>94,250,400</b>  | <b>3.9%</b>       |
| Trans to Property Appraiser       | 29,466            | 35,200             | 35,200              | 36,100             | -                   | 36,100             | 2.6%              |
| Trans to Tax Collector            | 81,099            | 97,800             | 97,800              | 101,300            | -                   | 101,300            | 3.6%              |
| Trans to 001 Gen Fd               | 189,100           | 191,700            | 191,700             | 197,400            | -                   | 197,400            | 3.0%              |
| Trans to 101 Transp Op Fd         | 15,000            | 15,000             | 15,000              | 102,200            | -                   | 102,200            | 581.3%            |
| Trans to 103 Stormwater Ops       | -                 | -                  | -                   | 22,900             | -                   | 22,900             | na                |
| Trans to 111 Unincorp Gen Fd      | 145,700           | 145,700            | 145,700             | 145,700            | -                   | 145,700            | 0.0%              |
| Trans to 113 Com Dev Fd           | 193,200           | 193,200            | 193,200             | 203,600            | -                   | 203,600            | 5.4%              |
| Trans to 114 Pollutn Ctrl Fd      | 42,500            | 43,300             | 43,300              | 43,300             | -                   | 43,300             | 0.0%              |
| Trans to 232 PR/NPP Bond          | -                 | 382,600            | 372,200             | 6,200              | -                   | 6,200              | (98.4)%           |
| Trans to 298 Sp Ob Bd '10         | 1,208,800         | 1,209,600          | 1,209,600           | 1,216,700          | -                   | 1,216,700          | 0.6%              |
| Trans to 301 Co Wide Cap Fd       | 69,000            | 179,100            | 179,100             | 697,400            | -                   | 697,400            | 289.4%            |
| Trans to 309 CDES Capital         | 5,000,000         | -                  | -                   | 1,872,000          | -                   | 1,872,000          | na                |
| Trans to 325 Stormw Cap Fd        | 213,100           | -                  | -                   | -                  | -                   | -                  | na                |
| Trans to 496 Airport Cap Fd       | 205,000           | 300,000            | 3,764,100           | 670,000            | -                   | 670,000            | 123.3%            |
| Trans to 523 Motor Pool Cap       | 1,046,000         | -                  | -                   | -                  | -                   | -                  | na                |
| Advance/Repay to 131 Plang Serv   | -                 | 8,300              | 8,300               | 523,100            | -                   | 523,100            | 6,202.4%          |
| Advance/Repay to 495 Airp Ops     | 426,580           | -                  | -                   | -                  | -                   | -                  | na                |
| Reserve for Contingencies         | -                 | 2,027,600          | -                   | 2,452,100          | -                   | 2,452,100          | 20.9%             |
| Reserve for Prepaid Services      | -                 | 4,671,400          | -                   | 7,020,600          | -                   | 7,020,600          | 50.3%             |
| Reserve for Capital               | -                 | 6,598,200          | -                   | 8,595,500          | -                   | 8,595,500          | 30.3%             |
| Reserve for Cash Flow             | -                 | 5,905,100          | -                   | 6,389,700          | -                   | 6,389,700          | 8.2%              |
| Reserve for Attrition             | -                 | (812,700)          | -                   | (692,400)          | -                   | (692,400)          | (14.8)%           |
| <b>Total Budget</b>               | <b>84,328,530</b> | <b>111,864,700</b> | <b>88,255,400</b>   | <b>123,853,800</b> | <b>-</b>            | <b>123,853,800</b> | <b>10.7%</b>      |

| Appropriations by Division          | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Administration                      | 10,398,430        | 14,144,000         | 12,199,500          | 14,442,100         | -                   | 14,442,100         | 2.1%              |
| Planning                            | 2,933,295         | 3,749,100          | 3,355,000           | 4,151,800          | -                   | 4,151,800          | 10.7%             |
| Regulation                          | 25,407,098        | 28,862,000         | 25,415,800          | 29,550,300         | -                   | 29,550,300         | 2.4%              |
| Maintenance                         | 17,626,460        | 21,217,400         | 20,567,200          | 22,025,700         | -                   | 22,025,700         | 3.8%              |
| Improvement Districts and MSTU      | 4,417             | 2,191,800          | 8,200               | 2,247,300          | -                   | 2,247,300          | 2.5%              |
| Operations                          | 9,192,213         | 9,859,400          | 9,506,200           | 10,058,300         | -                   | 10,058,300         | 2.0%              |
| Project Management                  | 5,510,367         | 6,344,500          | 6,120,700           | 6,772,400          | -                   | 6,772,400          | 6.7%              |
| Airport                             | 4,391,705         | 4,305,400          | 4,827,600           | 5,002,500          | -                   | 5,002,500          | 16.2%             |
| <b>Total Net Budget</b>             | <b>75,463,985</b> | <b>90,673,600</b>  | <b>82,000,200</b>   | <b>94,250,400</b>  | <b>-</b>            | <b>94,250,400</b>  | <b>3.9%</b>       |
| Regulation                          | 187,792           | 2,129,400          | 313,300             | 2,515,300          | -                   | 2,515,300          | 18.1%             |
| Improvement Districts and MSTU      | 510               | 428,900            | 373,500             | 38,700             | -                   | 38,700             | (91.0)%           |
| Operations                          | 24,464            | 422,400            | 30,700              | 546,700            | -                   | 546,700            | 29.4%             |
| Project Management                  | 62,500            | 121,500            | 63,300              | 125,900            | -                   | 125,900            | 3.6%              |
| Airport                             | 220,000           | 1,502,100          | 3,787,400           | 1,422,800          | -                   | 1,422,800          | (5.3)%            |
| Reserves and Transfers              | 8,369,280         | 16,586,800         | 1,687,000           | 24,954,000         | -                   | 24,954,000         | 50.4%             |
| <b>Total Transfers and Reserves</b> | <b>8,864,545</b>  | <b>21,191,100</b>  | <b>6,255,200</b>    | <b>29,603,400</b>  | <b>-</b>            | <b>29,603,400</b>  | <b>39.7%</b>      |
| <b>Total Budget</b>                 | <b>84,328,530</b> | <b>111,864,700</b> | <b>88,255,400</b>   | <b>123,853,800</b> | <b>-</b>            | <b>123,853,800</b> | <b>10.7%</b>      |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

| <b>Department Funding Sources</b>   | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes                    | 3,441,757              | 3,792,700                  | 3,641,000                   | 3,989,600                  | -                           | 3,989,600                  | 5.2%                      |
| Delinquent Ad Valorem Taxes         | 57,832                 | -                          | 300                         | -                          | -                           | -                          | na                        |
| Communications Services Tax         | 4,061,901              | -                          | -                           | -                          | -                           | -                          | na                        |
| Franchise Fees                      | 86,754                 | 80,000                     | 86,000                      | 86,000                     | -                           | 86,000                     | 7.5%                      |
| Licenses & Permits                  | 6,237,093              | 5,648,000                  | 6,789,300                   | 6,264,300                  | -                           | 6,264,300                  | 10.9%                     |
| Building Permits                    | 16,189,270             | 13,000,000                 | 16,000,000                  | 16,000,000                 | -                           | 16,000,000                 | 23.1%                     |
| Reinspection Fees                   | 3,012,417              | 2,420,000                  | 2,550,000                   | 2,500,000                  | -                           | 2,500,000                  | 3.3%                      |
| Special Assessments                 | 29,783                 | 20,000                     | 20,000                      | 20,000                     | -                           | 20,000                     | 0.0%                      |
| Intergovernmental Revenues          | 944,457                | 954,500                    | 987,500                     | 1,007,900                  | -                           | 1,007,900                  | 5.6%                      |
| SFWMD/Big Cypress Revenue           | 1,000,000              | 1,062,500                  | 1,062,500                   | 1,062,500                  | -                           | 1,062,500                  | 0.0%                      |
| FEMA - Fed Emerg Mgt Agency         | 368,306                | -                          | -                           | -                          | -                           | -                          | na                        |
| Charges For Services                | 4,769,240              | 4,099,400                  | 4,785,200                   | 4,564,800                  | -                           | 4,564,800                  | 11.4%                     |
| Aviation Fuel Sales                 | 3,804,299              | 3,332,900                  | 5,236,000                   | 4,894,900                  | -                           | 4,894,900                  | 46.9%                     |
| Fines & Forfeitures                 | 212,758                | 212,000                    | 223,000                     | 202,800                    | -                           | 202,800                    | (4.3)%                    |
| Miscellaneous Revenues              | 341,926                | 188,900                    | 388,400                     | 208,000                    | -                           | 208,000                    | 10.1%                     |
| Interest/Misc                       | 1,021,153              | 599,800                    | 275,200                     | 262,000                    | -                           | 262,000                    | (56.3)%                   |
| Reimb From Other Depts              | 891,821                | 760,500                    | 716,300                     | 662,500                    | -                           | 662,500                    | (12.9)%                   |
| Trans frm Property Appraiser        | 2,505                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans frm Tax Collector             | 19,095                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Net Cost General Fund               | (1,735)                | -                          | (200)                       | -                          | -                           | -                          | na                        |
| Net Cost Road and Bridge            | (2,604,904)            | -                          | (2,024,600)                 | -                          | -                           | -                          | na                        |
| Net Cost Stormwater Operations      | (1,678,979)            | -                          | (1,364,800)                 | -                          | -                           | -                          | na                        |
| Net Cost Unincorp General Fund      | 6,128,481              | 11,673,200                 | 10,150,000                  | 11,731,600                 | -                           | 11,731,600                 | 0.5%                      |
| Net Cost Community Development      | (19,722,491)           | -                          | (16,399,100)                | -                          | -                           | -                          | na                        |
| Net Cost Planning Services          | (13,629,617)           | -                          | (15,178,700)                | -                          | -                           | -                          | na                        |
| Trans fm 001 Gen Fund               | 23,560,200             | 23,714,600                 | 23,714,600                  | 23,805,500                 | -                           | 23,805,500                 | 0.4%                      |
| Trans fm 101 Transp Op Fd           | 20,000                 | 20,000                     | 20,000                      | 22,600                     | -                           | 22,600                     | 13.0%                     |
| Trans fm 103 Stormwater Ops         | 20,000                 | 20,000                     | 20,000                      | 22,600                     | -                           | 22,600                     | 13.0%                     |
| Trans fm 107 Imp Fee Admin          | 20,000                 | 20,000                     | 20,000                      | 22,600                     | -                           | 22,600                     | 13.0%                     |
| Trans fm 111 Unincorp Gen Fd        | 5,446,900              | 5,447,300                  | 5,447,300                   | 5,478,000                  | -                           | 5,478,000                  | 0.6%                      |
| Trans fm 114 Pollutn Ctrl Fd        | 33,200                 | 33,200                     | 33,200                      | 35,800                     | -                           | 35,800                     | 7.8%                      |
| Trans fm 131 Dev Serv Fd            | 100,000                | 100,000                    | 100,000                     | 100,000                    | -                           | 100,000                    | 0.0%                      |
| Trans fm 134 Victoria Park Drainage | -                      | -                          | -                           | 22,900                     | -                           | 22,900                     | na                        |
| Trans fm 167 Platt Road MSTU        | 5,159                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 185 Beach Ren Ops          | 62,500                 | 63,300                     | 63,300                      | 65,900                     | -                           | 65,900                     | 4.1%                      |
| Trans fm 195 TDC Cap Fd             | 882,400                | 846,000                    | 846,000                     | 883,700                    | -                           | 883,700                    | 4.5%                      |
| Trans fm 495 Airport Op Fd          | 15,000                 | 15,000                     | 15,000                      | 102,200                    | -                           | 102,200                    | 581.3%                    |
| Trans fm 711/712 Transp Grants      | 14,505                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Adv/Repay fm 131 Planning           | 426,580                | -                          | -                           | -                          | -                           | -                          | na                        |
| Adv/Repay fm 495 Airport            | -                      | 8,300                      | 8,300                       | 523,100                    | -                           | 523,100                    | 6,202.4%                  |
| Carry Forward                       | 47,579,600             | 35,498,600                 | 46,414,300                  | 41,357,100                 | -                           | 41,357,100                 | 16.5%                     |
| Less 5% Required By Law             | -                      | (1,766,000)                | -                           | (2,045,100)                | -                           | (2,045,100)                | 15.8%                     |
| <b>Total Funding</b>                | <b>93,169,166</b>      | <b>111,864,700</b>         | <b>94,645,300</b>           | <b>123,853,800</b>         | <b>-</b>                    | <b>123,853,800</b>         | <b>10.7%</b>              |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

| <b>Department Position Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Administration                     | 38.00                  | 37.00                      | 37.00                       | 37.00                      | -                           | 37.00                      | 0.0%                      |
| Planning                           | 25.00                  | 21.00                      | 22.00                       | 21.00                      | -                           | 21.00                      | 0.0%                      |
| Regulation                         | 256.00                 | 258.00                     | 256.00                      | 257.00                     | -                           | 257.00                     | (0.4)%                    |
| Maintenance                        | 125.00                 | 122.00                     | 121.00                      | 121.00                     | -                           | 121.00                     | (0.8)%                    |
| Operations                         | 53.00                  | 54.00                      | 56.00                       | 56.00                      | -                           | 56.00                      | 3.7%                      |
| Project Management                 | 48.00                  | 50.00                      | 51.00                       | 51.00                      | -                           | 51.00                      | 2.0%                      |
| Airport                            | 15.00                  | 15.00                      | 17.00                       | 17.00                      | -                           | 17.00                      | 13.3%                     |
| <b>Total FTE</b>                   | <b>560.00</b>          | <b>557.00</b>              | <b>560.00</b>               | <b>560.00</b>              | <b>-</b>                    | <b>560.00</b>              | <b>0.5%</b>               |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Administration**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 5,152,091              | 3,408,800                  | 3,024,600                   | 3,465,600                  | -                           | 3,465,600                  | 1.7%                      |
| Operating Expense                      | 4,169,208              | 9,300,500                  | 7,966,000                   | 9,677,400                  | -                           | 9,677,400                  | 4.1%                      |
| Indirect Cost Reimburs                 | 870,500                | 942,400                    | 942,400                     | 924,100                    | -                           | 924,100                    | (1.9)%                    |
| Capital Outlay                         | 206,631                | 492,300                    | 266,500                     | 375,000                    | -                           | 375,000                    | (23.8)%                   |
| <b>Net Operating Budget</b>            | <b>10,398,430</b>      | <b>14,144,000</b>          | <b>12,199,500</b>           | <b>14,442,100</b>          | <b>-</b>                    | <b>14,442,100</b>          | <b>2.1%</b>               |
| <b>Total Budget</b>                    | <b>10,398,430</b>      | <b>14,144,000</b>          | <b>12,199,500</b>           | <b>14,442,100</b>          | <b>-</b>                    | <b>14,442,100</b>          | <b>2.1%</b>               |

| <b>Appropriations by Program</b>                | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-------------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Addressing and GIS (113)                        | 597,261                | 575,600                    | 471,800                     | 547,300                    | -                           | 547,300                    | (4.9)%                    |
| Planning & Regulatory Admin/FEMA Expenses (111) | 276,088                | 566,100                    | 521,200                     | 566,900                    | -                           | 566,900                    | 0.1%                      |
| Planning & Regulatory Administration (113)      | 8,599,705              | 11,900,100                 | 10,240,200                  | 12,276,900                 | -                           | 12,276,900                 | 3.2%                      |
| Planning & Regulatory Administration (131)      | 473,911                | 581,100                    | 543,800                     | 534,700                    | -                           | 534,700                    | (8.0)%                    |
| Records Management (113)                        | 451,466                | 521,100                    | 422,500                     | 516,300                    | -                           | 516,300                    | (0.9)%                    |
| <b>Total Net Budget</b>                         | <b>10,398,430</b>      | <b>14,144,000</b>          | <b>12,199,500</b>           | <b>14,442,100</b>          | <b>-</b>                    | <b>14,442,100</b>          | <b>2.1%</b>               |
| <b>Total Transfers and Reserves</b>             | <b>-</b>               | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total Budget</b>                             | <b>10,398,430</b>      | <b>14,144,000</b>          | <b>12,199,500</b>           | <b>14,442,100</b>          | <b>-</b>                    | <b>14,442,100</b>          | <b>2.1%</b>               |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Licenses & Permits              | 1,738,241              | 1,613,300                  | 1,845,800                   | 1,840,800                  | -                           | 1,840,800                  | 14.1%                     |
| Building Permits                | 16,189,270             | 13,000,000                 | 16,000,000                  | 16,000,000                 | -                           | 16,000,000                 | 23.1%                     |
| Reinspection Fees               | 2,320,566              | 1,800,000                  | 1,800,000                   | 1,800,000                  | -                           | 1,800,000                  | 0.0%                      |
| Intergovernmental Revenues      | -                      | -                          | 9,600                       | -                          | -                           | -                          | na                        |
| Charges For Services            | 281,634                | 241,300                    | 198,800                     | 198,700                    | -                           | 198,700                    | (17.7)%                   |
| Miscellaneous Revenues          | 53,361                 | 50,300                     | 51,000                      | 50,100                     | -                           | 50,100                     | (0.4)%                    |
| Reimb From Other Depts          | 284,000                | 323,000                    | 295,000                     | 294,000                    | -                           | 294,000                    | (9.0)%                    |
| Net Cost Unincorp General Fund  | 276,088                | 566,100                    | 521,200                     | 566,900                    | -                           | 566,900                    | 0.1%                      |
| Net Cost Community Development  | (10,673,748)           | (3,530,200)                | (8,597,400)                 | (6,374,800)                | -                           | (6,374,800)                | 80.6%                     |
| Net Cost Planning Services      | (70,981)               | 80,200                     | 75,500                      | 66,400                     | -                           | 66,400                     | (17.2)%                   |
| <b>Total Funding</b>            | <b>10,398,430</b>      | <b>14,144,000</b>          | <b>12,199,500</b>           | <b>14,442,100</b>          | <b>-</b>                    | <b>14,442,100</b>          | <b>2.1%</b>               |

| <b>Division Position Summary</b>                | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-------------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Planning & Regulatory Administration (113)      | 26.00                  | 26.00                      | 26.00                       | 26.00                      | -                           | 26.00                      | 0.0%                      |
| Planning & Regulatory Admin/FEMA Expenses (111) | 1.00                   | 1.00                       | 1.00                        | 1.00                       | -                           | 1.00                       | 0.0%                      |
| Records Management (113)                        | 4.00                   | 4.00                       | 4.00                        | 4.00                       | -                           | 4.00                       | 0.0%                      |
| Addressing and GIS (113)                        | 7.00                   | 6.00                       | 6.00                        | 6.00                       | -                           | 6.00                       | 0.0%                      |
| <b>Total FTE</b>                                | <b>38.00</b>           | <b>37.00</b>               | <b>37.00</b>                | <b>37.00</b>               | <b>-</b>                    | <b>37.00</b>               | <b>0.0%</b>               |



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Administration**

**Planning & Regulatory Administration (113)**

**Mission Statement**

The primary function of this section is to provide executive level management, financial support, and policy development to all the divisions within the planning and regulatory element of the Growth Management Department (GMD). This section also provides planning and regulatory administrative support to the BCC, County Manager's Office, advisory boards, and other constitutional agencies.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Divisional Administration</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | <b>1.00</b>                  | <b>9,906,600</b>          | <b>19,715,300</b>           | <b>-9,808,700</b>           |
| This section includes the funding for the Deputy Department Head who provides administrative oversight to the divisions within the Growth Management Department, and all divisional overhead costs including indirect cost allocation, IT direct billing hours, insurance, utilities and building repair & maintenance.                                                                                                                                                                                     |                              |                           |                             |                             |
| <b>Divisional Financial and Systems Management</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <b>19.00</b>                 | <b>1,874,700</b>          | <b>-</b>                    | <b>1,874,700</b>            |
| This section provides financial and systems administration support and oversight. Responsibilities include, but are not limited to, expenditure processing and tracking, reporting services, application management, and acting as liaison to GMD Planning & Regulatory advisory boards.                                                                                                                                                                                                                    |                              |                           |                             |                             |
| <b>Cash Management</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <b>6.00</b>                  | <b>495,600</b>            | <b>-</b>                    | <b>495,600</b>              |
| Conduct cash receipting and daily financial reconciliation for all Development Services Center activities. Includes the receipt of Building Permit fees, Land Development fees, and Impact Fees. Section also provides assorted cashiering services to the Code Enforcement Division. Provide excellent customer service. Greet customers visiting our department, answer questions, guide customers to proper area, and assist with the permit application process both in person as well as on the phone. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | <b>26.00</b>                 | <b>12,276,900</b>         | <b>19,715,300</b>           | <b>-7,438,400</b>           |

| <b>Program Performance Measures</b>                                                                   | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|-------------------------------------------------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| * 99% accuracy rate for cash receipts and deposits by GMD Cashiers                                    | 99                     | 99                        | 99                          | 99                        |
| • 90% of all phone calls coming through the telephone system will be answered in less than one minute | 100                    | 100                       | 100                         | 100                       |
| • 90% of citizens coming to the Business Center will wait on average less than 20 minutes             | 100                    | 100                       | 100                         | 100                       |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 4,121,278              | 2,516,700                  | 2,233,000                   | 2,572,900                  | -                           | 2,572,900                  | 2.2%                      |
| Operating Expense                     | 3,628,790              | 8,331,600                  | 7,058,400                   | 8,714,900                  | -                           | 8,714,900                  | 4.6%                      |
| Indirect Cost Reimburs                | 644,400                | 697,300                    | 697,300                     | 689,100                    | -                           | 689,100                    | (1.2)%                    |
| Capital Outlay                        | 205,237                | 354,500                    | 251,500                     | 300,000                    | -                           | 300,000                    | (15.4)%                   |
| <b>Net Operating Budget</b>           | <b>8,599,705</b>       | <b>11,900,100</b>          | <b>10,240,200</b>           | <b>12,276,900</b>          | <b>-</b>                    | <b>12,276,900</b>          | <b>3.2%</b>               |
| <b>Total Budget</b>                   | <b>8,599,705</b>       | <b>11,900,100</b>          | <b>10,240,200</b>           | <b>12,276,900</b>          | <b>-</b>                    | <b>12,276,900</b>          | <b>3.2%</b>               |
| <b>Total FTE</b>                      | <b>26.00</b>           | <b>26.00</b>               | <b>26.00</b>                | <b>26.00</b>               | <b>-</b>                    | <b>26.00</b>               | <b>0.0%</b>               |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Administration**

**Planning & Regulatory Administration (113)**

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Licenses & Permits             | 1,385,132              | 1,266,800                  | 1,508,500                   | 1,503,500                  | -                           | 1,503,500                  | 18.7%                     |
| Building Permits               | 16,189,270             | 13,000,000                 | 16,000,000                  | 16,000,000                 | -                           | 16,000,000                 | 23.1%                     |
| Reinspection Fees              | 2,320,566              | 1,800,000                  | 1,800,000                   | 1,800,000                  | -                           | 1,800,000                  | 0.0%                      |
| Intergovernmental Revenues     | -                      | -                          | 9,600                       | -                          | -                           | -                          | na                        |
| Charges For Services           | 90,733                 | 86,700                     | 67,700                      | 67,700                     | -                           | 67,700                     | (21.9)%                   |
| Miscellaneous Revenues         | 52,138                 | 50,300                     | 51,000                      | 50,100                     | -                           | 50,100                     | (0.4)%                    |
| Reimb From Other Depts         | 284,000                | 323,000                    | 295,000                     | 294,000                    | -                           | 294,000                    | (9.0)%                    |
| Net Cost Community Development | (11,722,133)           | (4,626,700)                | (9,491,600)                 | (7,438,400)                | -                           | (7,438,400)                | 60.8%                     |
| <b>Total Funding</b>           | <b>8,599,705</b>       | <b>11,900,100</b>          | <b>10,240,200</b>           | <b>12,276,900</b>          | <b>-</b>                    | <b>12,276,900</b>          | <b>3.2%</b>               |

**Forecast FY 2021:**

Personal Services are forecast to be slightly lower than the adopted FY 2021 budget due to vacancies throughout the year.

Operating Expenses are forecast to be lower due to a decrease in contracted services (inability of the professional services vendor to provide qualified candidates to perform building plans review and inspections), a reduction in technology services (land development software provider unable to complete the number of change orders requested), and the digital conversion of land development and building-related documents not operating at full capacity.

Capital Outlay is forecast to be lower due to the deferral of bathroom renovation projects.

**Current FY 2022:**

This budget includes all direct, indirect, and other major capital expenses associated with Fund (113) operations, including funding to support CityView maintenance and development and contracted professional services to meet permitting and inspection-related activities.

Personal Services are budgeted to be in line with the adopted FY 2021 budget.

Operating Expenses are expected to be higher primarily due to the addition of temporary labor and increased IT capital and automation allocation costs. This section includes budget for required building maintenance, digital record conversion of permits and plans, and increased external vendor support for further enhancements to the land development software.

Capital Outlay includes site improvements such as repaving parking areas, enhancing landscaping, renovation of bathrooms, and other required building maintenance and replacement items identified by Facilities Management.

**Revenues:**

Staff recognizes the continued volatility of development industry activity and will continue to focus on market conditions, capturing efficiencies, and maintaining a conservative approach to business operations and revenue forecasting. Revenue is budgeted to increase in FY 2022 and is in line with FY 2020 levels. Revenue associated with building permit activity did not decrease in FY 2021 as was anticipated due to the COVID-19 pandemic impact on the industry.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Administration**

**Planning & Regulatory Administration (131)**

**Mission Statement**

The principal function is to provide executive level management to all the divisions within the planning and regulatory element of the Growth Management Department (GMD).

| <b>Program Summary</b>                                                                                                                                                                                                      | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Divisional Administration</b>                                                                                                                                                                                            | -                            | 299,700                   | -                           | 299,700                     |
| This section provides administrative and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards and executive level management to all divisions within Planning and Regulatory Services. |                              |                           |                             |                             |
| <b>Fund Level Control</b>                                                                                                                                                                                                   | -                            | 235,000                   | 468,300                     | -233,300                    |
| This division provides for the operation of the GMD Planning & Regulation Building including the Divisions within the Department and the associated direct and indirect costs.                                              |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                             | -                            | 534,700                   | 468,300                     | 66,400                      |

| <b>Program Performance Measures</b>                                                                                | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|--------------------------------------------------------------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| • 100% of all PUD Annual Monitoring Report Notifications will be sent to applicants within 45 days of the due date | 100                    | 100                       | 100                         | 100                       |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 246,417                | 284,700                    | 283,700                     | 284,700                    | -                           | 284,700                    | 0.0%                      |
| Indirect Cost Reimburs                | 226,100                | 245,100                    | 245,100                     | 235,000                    | -                           | 235,000                    | (4.1)%                    |
| Capital Outlay                        | 1,394                  | 51,300                     | 15,000                      | 15,000                     | -                           | 15,000                     | (70.8)%                   |
| <b>Net Operating Budget</b>           | <b>473,911</b>         | <b>581,100</b>             | <b>543,800</b>              | <b>534,700</b>             | -                           | <b>534,700</b>             | <b>(8.0)%</b>             |
| <b>Total Budget</b>                   | <b>473,911</b>         | <b>581,100</b>             | <b>543,800</b>              | <b>534,700</b>             | -                           | <b>534,700</b>             | <b>(8.0)%</b>             |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Licenses & Permits             | 353,110                | 346,500                    | 337,300                     | 337,300                    | -                           | 337,300                    | (2.7)%                    |
| Charges For Services           | 190,672                | 154,400                    | 131,000                     | 131,000                    | -                           | 131,000                    | (15.2)%                   |
| Miscellaneous Revenues         | 1,110                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Net Cost Planning Services     | (70,981)               | 80,200                     | 75,500                      | 66,400                     | -                           | 66,400                     | (17.2)%                   |
| <b>Total Funding</b>           | <b>473,911</b>         | <b>581,100</b>             | <b>543,800</b>              | <b>534,700</b>             | -                           | <b>534,700</b>             | <b>(8.0)%</b>             |

**Growth Management Department**

**Administration**

**Planning & Regulatory Administration (131)**

Forecast FY 2021:

Operating Expenses are forecast to be in line with the adopted FY 2021 budget.

Current FY 2022:

Overall Expenses are budgeted to be in line with the adopted FY 2021 budget.

Capital Outlay expenditures are budgeted to decrease due to a change in the threshold of a capital asset from \$1,000 to \$5,000. Items such as replacement computers, network printers, and hardware upgrades are now budgeted out of Operating Expenses.

Revenues:

Revenue is projected to decrease in the coming year primarily due to a reduction in small-scale growth management plan amendments.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Administration**

**Planning & Regulatory Admin/FEMA Expenses (111)**

**Mission Statement**

To collaborate with FEMA representatives addressing County objections to the revised FEMA flood insurance rate maps and more importantly to obtain the needed engineering, scientific and topographic data to improve the accuracy of the flood maps for the residents and property owners of Collier County and to implement the County's floodplain management plan and oversee the Community Rating system.

| <b>Program Summary</b>                                                                                                                                                                                                                                                            | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Divisional Administration/Overhead</b>                                                                                                                                                                                                                                         | <b>1.00</b>                  | <b>566,900</b>            | <b>-</b>                    | <b>566,900</b>              |
| Provide FEMA representatives with engineering, scientific and topographic data to improve the accuracy of the FEMA flood insurance maps; coordinate the implementation and updating of the County's floodplain management plan; and to oversee the Community Rating System (CRS). |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                   | <u><b>1.00</b></u>           | <u><b>566,900</b></u>     | <u><b>-</b></u>             | <u><b>566,900</b></u>       |

| <b>Program Performance Measures</b>  | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|--------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| Update County Physical/Map Revisions | 100                    | 100                       | 100                         | 100                       |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 247,552                | 169,300                    | 156,400                     | 171,600                    | -                           | 171,600                    | 1.4%                      |
| Operating Expense                     | 28,536                 | 395,300                    | 364,800                     | 395,300                    | -                           | 395,300                    | 0.0%                      |
| Capital Outlay                        | -                      | 1,500                      | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>           | <b>276,088</b>         | <b>566,100</b>             | <b>521,200</b>              | <b>566,900</b>             | <b>-</b>                    | <b>566,900</b>             | <b>0.1%</b>               |
| <b>Total Budget</b>                   | <b>276,088</b>         | <b>566,100</b>             | <b>521,200</b>              | <b>566,900</b>             | <b>-</b>                    | <b>566,900</b>             | <b>0.1%</b>               |
| <b>Total FTE</b>                      | <b>1.00</b>            | <b>1.00</b>                | <b>1.00</b>                 | <b>1.00</b>                | <b>-</b>                    | <b>1.00</b>                | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost Unincorp General Fund | 276,088                | 566,100                    | 521,200                     | 566,900                    | -                           | 566,900                    | 0.1%                      |
| <b>Total Funding</b>           | <b>276,088</b>         | <b>566,100</b>             | <b>521,200</b>              | <b>566,900</b>             | <b>-</b>                    | <b>566,900</b>             | <b>0.1%</b>               |

**Growth Management Department**

**Administration**

**Planning & Regulatory Admin/FEMA Expenses (111)**

**Notes:**

This section assists with maintaining the Community Rating System (CRS) program, contract expenses related to the continuation of Physical Map Revisions 1 and 2, FEMA's Southwest Florida Coastal Flood Study, and responding to comments from FEMA.

This budget also provides funding for the update to the Floodplain Management Plan, which is a requirement of the CRS program and needs to be done every five years. The spending in this budget depends on FEMA's ability to complete their reviews submitted by County staff for the Physical Map Revisions and the Coastal Flood Study.

**Forecast FY 2021:**

Personal Services and Operating Expenses are forecast to be lower as the temporary labor expense was moved to General Planning Services (111).

**Current FY 2022:**

Personal Services and Operating Expenses are budgeted to be in line with the adopted FY 2021 budget.

Capital Outlay budget has been reduced to zero due to a change in the threshold of a capital asset from \$1,000 to \$5,000.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Administration  
Records Management (113)**

**Mission Statement**

This section primarily supports the Growth Management Department (GMD) with adhering to the storage and retrieval requirements of the Florida Department of State and Chapter 119 of the Florida Statutes, and provides for secure digital conversion of hard copied blueprints, development plans, documents, and photographs into indexed digital images for systematic storage and recovery to citizens, developers, property owners, and other agencies.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                            | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Records Management/Information Desk/Digital Conv</b>                                                                                                                                                                                                                                                                                                                                                                                                           | <b>4.00</b>                  | <b>516,300</b>            | <b>-</b>                    | <b>516,300</b>              |
| Management/maintenance of permitting records and timely response to public records requests as required by the Department of State Records Management and Florida Statutes. Information Desk support of Division in the Business Center by reception, directing calls, and taking and receiving messages, and customer service duties as required. Digital conversion, document imaging of hardcopy to electronic, of all vertical construction permit documents. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                                                                                                   | <u><b>4.00</b></u>           | <u><b>516,300</b></u>     | <u><b>-</b></u>             | <u><b>516,300</b></u>       |

| <b>Program Performance Measures</b>                                                                                 | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|---------------------------------------------------------------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| • 95% of Archived Records Request will have file available to customer within 5 business days                       | 95                     | 95                        | 50                          | 70                        |
| • 95% of the Public Records Request will be responded to requestor and notify all departments within 1 business day | 95                     | 95                        | 60                          | 70                        |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 249,012                | 255,100                    | 230,100                     | 258,300                    | -                           | 258,300                    | 1.3%                      |
| Operating Expense                     | 202,454                | 206,000                    | 192,400                     | 198,000                    | -                           | 198,000                    | (3.9)%                    |
| Capital Outlay                        | -                      | 60,000                     | -                           | 60,000                     | -                           | 60,000                     | 0.0%                      |
| <b>Net Operating Budget</b>           | <b>451,466</b>         | <b>521,100</b>             | <b>422,500</b>              | <b>516,300</b>             | <b>-</b>                    | <b>516,300</b>             | <b>(0.9)%</b>             |
| <b>Total Budget</b>                   | <b>451,466</b>         | <b>521,100</b>             | <b>422,500</b>              | <b>516,300</b>             | <b>-</b>                    | <b>516,300</b>             | <b>(0.9)%</b>             |
| <b>Total FTE</b>                      | <b>4.00</b>            | <b>4.00</b>                | <b>4.00</b>                 | <b>4.00</b>                | <b>-</b>                    | <b>4.00</b>                | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues         | 113                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Net Cost Community Development | 451,354                | 521,100                    | 422,500                     | 516,300                    | -                           | 516,300                    | (0.9)%                    |
| <b>Total Funding</b>           | <b>451,466</b>         | <b>521,100</b>             | <b>422,500</b>              | <b>516,300</b>             | <b>-</b>                    | <b>516,300</b>             | <b>(0.9)%</b>             |

**Growth Management Department**

**Administration  
Records Management (113)**

**Forecast FY 2021:**

Personal Services and Operating Expenses are forecast to be lower due to reduced office equipment & furniture, copying charges, and contractual services charges.

Capital Outlay forecast is set to zero as expenses for plotters and wide-bodied scanners were deferred until FY 2022.

**Current FY 2022:**

Personal Services are budgeted to increase slightly in line with the general wage adjustment.

Operating Expenses are budgeted to be lower due to reduced office equipment & furniture, copying charges, and contractual services charges.

Capital Outlay includes plotters and wide-bodied scanners to aid in the digitizing project.



**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Administration  
Addressing and GIS (113)**

**Mission Statement**

To provide addressing, GIS, and CAD mapping support services to the general public as well as local, state, and federal agencies. Provide project management and technical support to the Growth Management Department; and on a contract basis, provide GIS and/or CAD mapping services to other County divisions, and/or other government agencies.

| Program Summary                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>GIS/Mapping</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <b>4.00</b>          | <b>370,800</b>    | <b>-</b>            | <b>370,800</b>      |
| Maintain, edit and update the County's Official Zoning Atlas computer files. Provide technical support to Engineering, Zoning and Comprehensive Planning Divisions, including rezone exhibits/property owner lists and support for the County's Growth Management Plan. Provide Technical and GIS/CAD support for the County's Growth Management Plan. Provide Technical and GIS/CAD support to other divisions within the Department and on a contract or as needed basis, to divisions outside the Department and the public. Maintain, edit and update the GIS/911 Addressing database for utilization by all County agencies. |                      |                   |                     |                     |
| <b>Petition Support and Addressing Compliance Enforcement</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | <b>2.00</b>          | <b>176,500</b>    | <b>-</b>            | <b>176,500</b>      |
| Clerical, technical and site review support of petition processing and legal address assignment for all proposed projects during Site Development Plan and subdivision review processes. Coordinates with E911, EMS, Sheriff, Property Appraiser, Fire Districts and other service providers to eliminate duplicate names and ensure compliance through enforcement of the E911 Addressing Ordinance.                                                                                                                                                                                                                             |                      |                   |                     |                     |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <b>6.00</b>          | <b>547,300</b>    | <b>-</b>            | <b>547,300</b>      |

| Program Performance Measures                                                                                    | 2020<br>Actual | FY 2021<br>Budget | FY 2021<br>Forecast | FY 2022<br>Budget |
|-----------------------------------------------------------------------------------------------------------------|----------------|-------------------|---------------------|-------------------|
| • 100% of all new Subdivision Plats & Rezone Petitions/Ordinances mapped within 60 days of recording            | 100            | 100               | 100                 | 100               |
| • 100% of the reviews completed within their established timelines                                              | 100            | 100               | 100                 | 100               |
| • 100% of all changes to the GIS/911 Addressing database will be updating the data files within 3 business days | 100            | 100               | 100                 | 100               |

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 534,249        | 467,700            | 405,100             | 462,800            | -                   | 462,800            | (1.0)%            |
| Operating Expense              | 63,012         | 82,900             | 66,700              | 84,500             | -                   | 84,500             | 1.9%              |
| Capital Outlay                 | -              | 25,000             | -                   | -                  | -                   | -                  | (100.0)%          |
| <b>Net Operating Budget</b>    | <b>597,261</b> | <b>575,600</b>     | <b>471,800</b>      | <b>547,300</b>     | <b>-</b>            | <b>547,300</b>     | <b>(4.9)%</b>     |
| <b>Total Budget</b>            | <b>597,261</b> | <b>575,600</b>     | <b>471,800</b>      | <b>547,300</b>     | <b>-</b>            | <b>547,300</b>     | <b>(4.9)%</b>     |
| <b>Total FTE</b>               | <b>7.00</b>    | <b>6.00</b>        | <b>6.00</b>         | <b>6.00</b>        | <b>-</b>            | <b>6.00</b>        | <b>0.0%</b>       |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Administration  
Addressing and GIS (113)**

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services           | 230                    | 200                        | 100                         | -                          | -                           | -                          | (100.0)%                  |
| Net Cost Community Development | 597,031                | 575,400                    | 471,700                     | 547,300                    | -                           | 547,300                    | (4.9)%                    |
| <b>Total Funding</b>           | <b>597,261</b>         | <b>575,600</b>             | <b>471,800</b>              | <b>547,300</b>             | <b>-</b>                    | <b>547,300</b>             | <b>(4.9)%</b>             |

Forecast FY 2021:

Personal Services are forecast to decrease due to two vacancies during the year.

Operating Expenses are forecast to decrease as two AutoCAD licenses were removed.

Current FY 2022:

Personal Services will decrease as one of the vacancies was filled at a lower salary.

Operating Expenses are budgeted to be in line with the adopted FY 2021 budget.

Capital Outlay budget has been reduced to zero due to a change in the threshold of a capital asset from \$1,000 to \$5,000.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Planning**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 2,267,428              | 2,434,100                  | 1,913,000                   | 2,253,800                  | -                           | 2,253,800                  | (7.4)%                    |
| Operating Expense                      | 664,697                | 1,296,500                  | 1,425,000                   | 1,885,300                  | -                           | 1,885,300                  | 45.4%                     |
| Capital Outlay                         | 1,170                  | 18,500                     | 17,000                      | 12,700                     | -                           | 12,700                     | (31.4)%                   |
| <b>Net Operating Budget</b>            | <b>2,933,295</b>       | <b>3,749,100</b>           | <b>3,355,000</b>            | <b>4,151,800</b>           | <b>-</b>                    | <b>4,151,800</b>           | <b>10.7%</b>              |
| <b>Total Budget</b>                    | <b>2,933,295</b>       | <b>3,749,100</b>           | <b>3,355,000</b>            | <b>4,151,800</b>           | <b>-</b>                    | <b>4,151,800</b>           | <b>10.7%</b>              |

| <b>Appropriations by Program</b>       | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| General Planning Services (111)        | 1,449,310              | 1,731,500                  | 1,423,000                   | 1,732,700                  | -                           | 1,732,700                  | 0.1%                      |
| Land Use Hearing Officer (131)         | 114,453                | 185,300                    | 262,000                     | 226,900                    | -                           | 226,900                    | 22.5%                     |
| Zoning & Land Development Review (111) | 68,666                 | 94,300                     | 64,500                      | 94,600                     | -                           | 94,600                     | 0.3%                      |
| Zoning & Land Development Review (131) | 1,300,867              | 1,738,000                  | 1,605,500                   | 2,097,600                  | -                           | 2,097,600                  | 20.7%                     |
| <b>Total Net Budget</b>                | <b>2,933,295</b>       | <b>3,749,100</b>           | <b>3,355,000</b>            | <b>4,151,800</b>           | <b>-</b>                    | <b>4,151,800</b>           | <b>10.7%</b>              |
| <b>Total Transfers and Reserves</b>    | <b>-</b>               | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total Budget</b>                    | <b>2,933,295</b>       | <b>3,749,100</b>           | <b>3,355,000</b>            | <b>4,151,800</b>           | <b>-</b>                    | <b>4,151,800</b>           | <b>10.7%</b>              |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Licenses & Permits              | 1,011,810              | 809,300                    | 1,005,700                   | 905,700                    | -                           | 905,700                    | 11.9%                     |
| Charges For Services            | 2,404,900              | 1,952,300                  | 2,408,200                   | 2,408,000                  | -                           | 2,408,000                  | 23.3%                     |
| Miscellaneous Revenues          | 2,659                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Net Cost Unincorp General Fund  | 1,503,521              | 1,809,500                  | 1,484,000                   | 1,824,000                  | -                           | 1,824,000                  | 0.8%                      |
| Net Cost Planning Services      | (2,052,096)            | (884,500)                  | (1,605,400)                 | (1,048,400)                | -                           | (1,048,400)                | 18.5%                     |
| Trans fm 111 Unincorp Gen Fd    | 62,500                 | 62,500                     | 62,500                      | 62,500                     | -                           | 62,500                     | 0.0%                      |
| <b>Total Funding</b>            | <b>2,933,295</b>       | <b>3,749,100</b>           | <b>3,355,000</b>            | <b>4,151,800</b>           | <b>-</b>                    | <b>4,151,800</b>           | <b>10.7%</b>              |

| <b>Division Position Summary</b>       | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| General Planning Services (111)        | 11.00                  | 9.00                       | 9.00                        | 9.00                       | -                           | 9.00                       | 0.0%                      |
| Zoning & Land Development Review (111) | 1.00                   | 1.00                       | 1.00                        | 1.00                       | -                           | 1.00                       | 0.0%                      |
| Zoning & Land Development Review (131) | 12.00                  | 10.00                      | 11.00                       | 10.00                      | -                           | 10.00                      | 0.0%                      |
| Land Use Hearing Officer (131)         | 1.00                   | 1.00                       | 1.00                        | 1.00                       | -                           | 1.00                       | 0.0%                      |
| <b>Total FTE</b>                       | <b>25.00</b>           | <b>21.00</b>               | <b>22.00</b>                | <b>21.00</b>               | <b>-</b>                    | <b>21.00</b>               | <b>0.0%</b>               |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Planning**

**General Planning Services (111)**

**Mission Statement**

It is this section's responsibility to perform comprehensive community-specific long range planning functions and activities for Collier County consistent with State and Board of County Commissioners planning initiatives, as outlined in the County's Growth Management Plan (GMP), and as mandated by pertinent Florida Statutes and the Florida Administrative Code (F.A.C.); provide planning technical assistance and interpret the GMP for various agencies, divisions and organizations within County government and the community; as well as basic planning support for general public questions, limited plan review, and assistance to the Building Division and Zoning Section.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Divisional Administration/Overhead</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <b>2.00</b>                  | <b>938,300</b>            | <b>-</b>                    | <b>938,300</b>              |
| Division administration for the Planning & Zoning Division (LDS) including the Comprehensive Planning Manager and Zoning Manager; provides staff liaison to the Planning Commission, Development Services Advisory Committee, the Historic and Archaeological Board and the Board of County Commissioners. Provides for general clerical, secretarial and technical support; office management for the sections within the LDS; includes fixed operating expenses for the LDS.                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                              |                           |                             |                             |
| <b>Growth Management Plan (GMP) Preparation and Updates</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | <b>4.00</b>                  | <b>474,100</b>            | <b>-</b>                    | <b>474,100</b>              |
| Monitoring, update, implementation, interpretation and amendment of the goals, objectives, policies and programs of the GMP. Prepare the Annual Update and Inventory Report on the Public Facilities (AUIR). Mandated by Rule 9J-5, F.A.C. Ensure consistency between the regulatory policies of the various Elements of the GMP are internally consistent and consistent with State Statutes. Prepare Land Development Code (LDC) to implement amendments to the GMP and provide interpretation of the LDC relative to the GMP goals, objective, policies and programs required, implementing regulations for the GMP Ord. 89-05, as amended. Required by Chapters 163.3194 and 163.3201, F.S. Maintain liaison with Dept of Economic Opportunity, respond to BCC and County Attorney directed studies and analysis. Provide staffing and support for implementation of the Inter-Local Agreement with the Collier County Public Schools (CCPS). |                              |                           |                             |                             |
| <b>Special Planning Projects and Studies</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <b>3.00</b>                  | <b>320,300</b>            | <b>3,300</b>                | <b>317,000</b>              |
| Prepare consistency with the GMP goals objectives and policies reviews for all petitions for conditional use (CU), straight rezones and Planned Unit Developments (PUD). Conduct community specific planning studies, surveys and improvement plans in response to community based initiatives and periodic Board direction. Process, review and prepare recommendations to the BCC on applications to establish Community Development District (CDD). Prepare and maintain current demographic and annual population projections based on the adopted GMP Methodology; Implementation of the Rural Fringe Mixed Use District, management and administration of the Sending and Receiving designated lands; and the Transfer of Development Rights (TDR) program including the issuance of TDR Credit Certificates. Maintain the Collier County TDR Registry.                                                                                     |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <b>9.00</b>                  | <b>1,732,700</b>          | <b>3,300</b>                | <b>1,729,400</b>            |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Planning**

**General Planning Services (111)**

| <b>Program Performance Measures</b>                                                       | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|-------------------------------------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| • 90% of Comprehensive Planning reviews will be completed within established target dates | 85                     | 85                        | 85                          | 85                        |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 1,060,444              | 1,156,400                  | 820,500                     | 1,088,500                  | -                           | 1,088,500                  | (5.9)%                    |
| Operating Expense                     | 388,866                | 573,100                    | 602,500                     | 644,200                    | -                           | 644,200                    | 12.4%                     |
| Capital Outlay                        | -                      | 2,000                      | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>           | <b>1,449,310</b>       | <b>1,731,500</b>           | <b>1,423,000</b>            | <b>1,732,700</b>           | <b>-</b>                    | <b>1,732,700</b>           | <b>0.1%</b>               |
| <b>Total Budget</b>                   | <b>1,449,310</b>       | <b>1,731,500</b>           | <b>1,423,000</b>            | <b>1,732,700</b>           | <b>-</b>                    | <b>1,732,700</b>           | <b>0.1%</b>               |
| <b>Total FTE</b>                      | <b>11.00</b>           | <b>9.00</b>                | <b>9.00</b>                 | <b>9.00</b>                | <b>-</b>                    | <b>9.00</b>                | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Licenses & Permits             | 12,000                 | 14,300                     | 2,300                       | 2,300                      | -                           | 2,300                      | (83.9)%                   |
| Charges For Services           | 250                    | 2,000                      | 1,200                       | 1,000                      | -                           | 1,000                      | (50.0)%                   |
| Miscellaneous Revenues         | 2,204                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Net Cost Unincorp General Fund | 1,434,856              | 1,715,200                  | 1,419,500                   | 1,729,400                  | -                           | 1,729,400                  | 0.8%                      |
| <b>Total Funding</b>           | <b>1,449,310</b>       | <b>1,731,500</b>           | <b>1,423,000</b>            | <b>1,732,700</b>           | <b>-</b>                    | <b>1,732,700</b>           | <b>0.1%</b>               |

**Forecast FY 2021:**

Personal Services are forecast to be lower due to long-term vacancies throughout the year.

Operating Expenses are forecast to be higher due to the temporary labor expense being moved to this section from Planning & Regulatory Admin/FEMA Expenses (111) and an increase in court-reporting services.

**Current FY 2022:**

Personal Services are budgeted to be lower due to filling two vacant positions at lower salaries.

Operating Expenses are budgeted to increase due to temporary labor costs being moved to this section from Planning & Regulatory Admin/FEMA Expenses (111) and an increase in court-reporting services. Other expenditures are programmed for peer reviews to determine fiscal neutrality and Board-approved projects such as the East Naples Community Development Plan implementation, the Immokalee Master Plan Policy Implementation, Redistricting activities, and LDC amendments.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Planning**

**Zoning & Land Development Review (111)**

**Mission Statement**

The purpose of this section is to provide accurate, expeditious, and courteous service to the general public regarding land planning issues and general questions, issuance of various plan approvals and permits, and assistance to the Growth Management Department (GMD) Business Center. This section also provides the necessary oversight to amendments to the Land Development Code (LDC) to ensure compliance with State Statute and the Florida Comprehensive Planning Regulations and to protect the welfare of the general public and resources of Collier County.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Plan Review and Petition Processing</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <b>1.00</b>                  | <b>94,600</b>             | <b>-</b>                    | <b>94,600</b>               |
| Coordinate and process site plan reviews and selected land use petitions; processing of administrative variances, zoning certificates and temporary use permits not processed in the Business Center. Review site plans; review plats; support in processing land development petitions; provide additional support and backup for Customer Service Counter at the Business Center; assist Building Division in review of Commercial Building Permits; Implementation of the Land Development Code and processing amendments as directed by the BCC. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <u><b>1.00</b></u>           | <u><b>94,600</b></u>      | <u><b>-</b></u>             | <u><b>94,600</b></u>        |

| <b>Program Performance Measures</b>                                         | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|-----------------------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| • 90% of Planning reviews will be completed within established target dates | 85                     | 85                        | 85                          | 85                        |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 60,185                 | 73,100                     | 43,000                      | 77,800                     | -                           | 77,800                     | 6.4%                      |
| Operating Expense                     | 8,481                  | 7,700                      | 9,500                       | 4,100                      | -                           | 4,100                      | (46.8)%                   |
| Capital Outlay                        | -                      | 13,500                     | 12,000                      | 12,700                     | -                           | 12,700                     | (5.9)%                    |
| <b>Net Operating Budget</b>           | <b>68,666</b>          | <b>94,300</b>              | <b>64,500</b>               | <b>94,600</b>              | <b>-</b>                    | <b>94,600</b>              | <b>0.3%</b>               |
| <b>Total Budget</b>                   | <b>68,666</b>          | <b>94,300</b>              | <b>64,500</b>               | <b>94,600</b>              | <b>-</b>                    | <b>94,600</b>              | <b>0.3%</b>               |
| <b>Total FTE</b>                      | <b>1.00</b>            | <b>1.00</b>                | <b>1.00</b>                 | <b>1.00</b>                | <b>-</b>                    | <b>1.00</b>                | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost Unincorp General Fund | 68,666                 | 94,300                     | 64,500                      | 94,600                     | -                           | 94,600                     | 0.3%                      |
| <b>Total Funding</b>           | <b>68,666</b>          | <b>94,300</b>              | <b>64,500</b>               | <b>94,600</b>              | <b>-</b>                    | <b>94,600</b>              | <b>0.3%</b>               |

**Growth Management Department**

**Planning**

**Zoning & Land Development Review (111)**

Forecast FY 2021:

Personal Services are forecast to be lower due to a long-term vacancy.

Operating Expenses are forecast to be higher due to an additional software license.

Current FY 2022:

Personal Services are budgeted to be higher due to filling a vacant position at a higher salary.

Operating Expenses are budgeted to be lower due to lower IT capital and automation allocation costs.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Planning**

**Zoning & Land Development Review (131)**

**Mission Statement**

The mission of this section is to review and provide recommendations for all land use petitions such as rezones, PUDs and conditional uses consistent with the Land Development Code (LDC) and Growth Management Plan (GMP) and as required by Chapter 163, Part II, Florida Statutes, and to ensure proper public input through the BCC, the Collier County Planning Commission (CCPC) and other BCC-appointed advisory committees.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Divisional Administration/Overhead</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <b>1.00</b>                  | <b>1,002,400</b>          | <b>19,300</b>               | <b>983,100</b>              |
| Oversee all divisional functions, including personnel matters, customer service standards and operational functions for the Division of Zoning and Land Development Review.                                                                                                                                                                                                                                                                                                                                                                                                              |                              |                           |                             |                             |
| <b>Zoning Petitions Review and Processing</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | <b>8.00</b>                  | <b>982,600</b>            | <b>649,600</b>              | <b>333,000</b>              |
| Review and recommendations for rezone petitions such as Conditional Uses, PUDs, Rezones and other petitions that require a public hearing process through the CCPC and other Board adopted advisory committees to include as applicable the Environmental Advisory Council and Historic and Archaeological Advisory Board. Provide final recommendations to the BCC after the public hearing process; ensure public meetings are properly conducted and legal advertising is completed. Coordinate comments of various review sections for incorporation into the final recommendations. |                              |                           |                             |                             |
| <b>Site Plan Review</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | <b>1.00</b>                  | <b>112,600</b>            | <b>2,641,500</b>            | <b>-2,528,900</b>           |
| Review site plans; review plats; support in processing land development petitions; provide additional support and backup for Customer Service Counter at the Business Center; assist Building Division in review of Commercial Building Permits; Implementation of the Land Development Code.                                                                                                                                                                                                                                                                                            |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <b>10.00</b>                 | <b>2,097,600</b>          | <b>3,310,400</b>            | <b>-1,212,800</b>           |

| <b>Program Performance Measures</b>                                         | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|-----------------------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| • 90% of Planning reviews will be completed within established target dates | 90                     | 90                        | 90                          | 90                        |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 1,072,910              | 1,054,500                  | 952,600                     | 1,030,600                  | -                           | 1,030,600                  | (2.3)%                    |
| Operating Expense                     | 226,786                | 680,500                    | 647,900                     | 1,067,000                  | -                           | 1,067,000                  | 56.8%                     |
| Capital Outlay                        | 1,170                  | 3,000                      | 5,000                       | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>           | <b>1,300,867</b>       | <b>1,738,000</b>           | <b>1,605,500</b>            | <b>2,097,600</b>           | <b>-</b>                    | <b>2,097,600</b>           | <b>20.7%</b>              |
| <b>Total Budget</b>                   | <b>1,300,867</b>       | <b>1,738,000</b>           | <b>1,605,500</b>            | <b>2,097,600</b>           | <b>-</b>                    | <b>2,097,600</b>           | <b>20.7%</b>              |
| <b>Total FTE</b>                      | <b>12.00</b>           | <b>10.00</b>               | <b>11.00</b>                | <b>10.00</b>               | <b>-</b>                    | <b>10.00</b>               | <b>0.0%</b>               |



**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Planning**

**Zoning & Land Development Review (131)**

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Licenses & Permits             | 999,810                | 795,000                    | 1,003,400                   | 903,400                    | -                           | 903,400                    | 13.6%                     |
| Charges For Services           | 2,404,650              | 1,950,300                  | 2,407,000                   | 2,407,000                  | -                           | 2,407,000                  | 23.4%                     |
| Miscellaneous Revenues         | 455                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Net Cost Planning Services     | (2,104,048)            | (1,007,300)                | (1,804,900)                 | (1,212,800)                | -                           | (1,212,800)                | 20.4%                     |
| <b>Total Funding</b>           | <b>1,300,867</b>       | <b>1,738,000</b>           | <b>1,605,500</b>            | <b>2,097,600</b>           | <b>-</b>                    | <b>2,097,600</b>           | <b>20.7%</b>              |

**Forecast FY 2021:**

Personal Services are forecast to be lower due to several employee vacancies. The decrease in Personal Services is partially offset by an additional FTE (Project Manager) forecast for all of FY 2021, as a transfer for this FTE to another section was programmed in the adopted FY 2021 budget but did not occur.

Operating Expenses are forecast to be in line with the adopted FY 2021 budget.

**Current FY 2022:**

Personal Services are budgeted to be lower due to the anticipated hiring of vacant positions at base pay. The additional FTE (Project Manager) forecast in FY 2021 will transfer to Engineering Services (131) in FY 2022.

Operating Expenses are budgeted to be higher due to an anticipated increase in consulting services required for LDC changes, planning services for engineering and architectural services, peer reviews to determine fiscal neutrality, a comprehensive plan update, and contracting services for studies.

**Revenues:**

Revenue is budgeted to increase in FY 2022 and is in line with FY 2020 levels. Revenue associated with Planning and Zoning petitions did not decrease in FY 2021 as was anticipated due to the COVID-19 pandemic impact on the industry.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Planning**

**Land Use Hearing Officer (131)**

**Mission Statement**

The Office of the Hearing Examiner will carry out the policy direction of the Board of County Commissioners (Board) related to growth management and land development through implementation of the Growth Management Plan's (GMP) goals, policies, and objectives specifically through hearing and issuing decisions and recommendations for local land use and zoning petitions consistent with the Land Development Code (LDC).

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Land Use Hearing Officer</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <b>1.00</b>                  | <b>226,900</b>            | <b>62,500</b>               | <b>164,400</b>              |
| This section provides issuance of various land use development orders such as Appeals of Type III Decisions, Variances, Minor Conditional Uses, Boat Lift Canopies and Boat Facility Extensions, review and analysis of proposed GMP and LDC amendments, review and analysis of various site planning deviations; reviews, considers and analyzes staff reports and public testimony relating to zoning and land use petitions, conducts public hearings and renders written decisions; and coordinates and cooperates with various state and federal agencies, other Board divisions and departments and the County Attorney's Office. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <u><b>1.00</b></u>           | <u><b>226,900</b></u>     | <u><b>62,500</b></u>        | <u><b>164,400</b></u>       |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 73,888                 | 150,100                    | 96,900                      | 56,900                     | -                           | 56,900                     | (62.1)%                   |
| Operating Expense                     | 40,564                 | 35,200                     | 165,100                     | 170,000                    | -                           | 170,000                    | 383.0%                    |
| <b>Net Operating Budget</b>           | <b>114,453</b>         | <b>185,300</b>             | <b>262,000</b>              | <b>226,900</b>             | <b>-</b>                    | <b>226,900</b>             | <b>22.5%</b>              |
| <b>Total Budget</b>                   | <b>114,453</b>         | <b>185,300</b>             | <b>262,000</b>              | <b>226,900</b>             | <b>-</b>                    | <b>226,900</b>             | <b>22.5%</b>              |
| <b>Total FTE</b>                      | <b>1.00</b>            | <b>1.00</b>                | <b>1.00</b>                 | <b>1.00</b>                | <b>-</b>                    | <b>1.00</b>                | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost Planning Services     | 51,953                 | 122,800                    | 199,500                     | 164,400                    | -                           | 164,400                    | 33.9%                     |
| Trans fm 111 Unincorp Gen Fd   | 62,500                 | 62,500                     | 62,500                      | 62,500                     | -                           | 62,500                     | 0.0%                      |
| <b>Total Funding</b>           | <b>114,453</b>         | <b>185,300</b>             | <b>262,000</b>              | <b>226,900</b>             | <b>-</b>                    | <b>226,900</b>             | <b>22.5%</b>              |

**Forecast FY 2021:**

Overall expenses are forecast to be higher due to increased legal advertising and court reporter services and a switch from employing a full-time County employee Hearing Examiner to a contracted vendor Hearing Examiner. The County employee Hearing Examiner position was vacated on February 1, 2020. The contracted vendor Hearing Examiner started on July 14, 2021.

**Current FY 2022:**

Personal Services are budgeted to be lower due to the FTE for the contracted vendor Hearing Examiner being filled by a lower-paid administrative employee.

Operating Expenses are budgeted to be higher due to increased legal advertising and court reporter services and a switch from employing a full-time County employee Hearing Examiner to a contracted vendor Hearing Examiner.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Regulation**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 20,917,708             | 22,583,100                 | 20,145,900                  | 22,732,400                 | -                           | 22,732,400                 | 0.7%                      |
| Operating Expense                      | 4,297,036              | 5,932,900                  | 5,123,500                   | 6,695,700                  | -                           | 6,695,700                  | 12.9%                     |
| Indirect Cost Reimburs                 | 108,000                | 103,900                    | 103,900                     | 107,200                    | -                           | 107,200                    | 3.2%                      |
| Capital Outlay                         | 84,354                 | 242,100                    | 42,500                      | 15,000                     | -                           | 15,000                     | (93.8)%                   |
| <b>Net Operating Budget</b>            | <b>25,407,098</b>      | <b>28,862,000</b>          | <b>25,415,800</b>           | <b>29,550,300</b>          | <b>-</b>                    | <b>29,550,300</b>          | <b>2.4%</b>               |
| Trans to Property Appraiser            | 21,945                 | 26,000                     | 26,000                      | 26,600                     | -                           | 26,600                     | 2.3%                      |
| Trans to Tax Collector                 | 63,647                 | 75,000                     | 75,000                      | 77,600                     | -                           | 77,600                     | 3.5%                      |
| Trans to 113 Com Dev Fd                | 33,200                 | 33,200                     | 33,200                      | 35,800                     | -                           | 35,800                     | 7.8%                      |
| Trans to 301 Co Wide Cap Fd            | 69,000                 | 179,100                    | 179,100                     | 504,000                    | -                           | 504,000                    | 181.4%                    |
| Reserve for Contingencies              | -                      | 220,600                    | -                           | 307,100                    | -                           | 307,100                    | 39.2%                     |
| Reserve for Capital                    | -                      | 1,043,100                  | -                           | 977,900                    | -                           | 977,900                    | (6.3)%                    |
| Reserve for Cash Flow                  | -                      | 588,700                    | -                           | 619,900                    | -                           | 619,900                    | 5.3%                      |
| Reserve for Attrition                  | -                      | (36,300)                   | -                           | (33,600)                   | -                           | (33,600)                   | (7.4)%                    |
| <b>Total Budget</b>                    | <b>25,594,890</b>      | <b>30,991,400</b>          | <b>25,729,100</b>           | <b>32,065,600</b>          | <b>-</b>                    | <b>32,065,600</b>          | <b>3.5%</b>               |

| <b>Appropriations by Program</b>                               | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Building Review & Permitting (113)                             | 12,614,460             | 14,216,100                 | 12,354,800                  | 14,279,100                 | -                           | 14,279,100                 | 0.4%                      |
| Business Franchise Administration<br>Element (111)             | 144,938                | 282,000                    | 238,300                     | 282,900                    | -                           | 282,900                    | 0.3%                      |
| Code Enforcement (111)                                         | 4,310,738              | 4,722,500                  | 4,044,300                   | 4,728,700                  | -                           | 4,728,700                  | 0.1%                      |
| Engineering Services (131)                                     | 3,070,912              | 3,380,300                  | 3,128,400                   | 3,732,100                  | -                           | 3,732,100                  | 10.4%                     |
| Environmental Services (111)                                   | 328,725                | 382,700                    | 355,700                     | 382,700                    | -                           | 382,700                    | 0.0%                      |
| Natural Resources Grants (117)                                 | -                      | -                          | 6,600                       | -                          | -                           | -                          | na                        |
| Planning / Environmental Services (131)                        | 1,289,841              | 1,402,700                  | 1,297,900                   | 1,522,800                  | -                           | 1,522,800                  | 8.6%                      |
| Right-of-way Permit & Inspections (131)                        | 351,698                | 363,700                    | 332,900                     | 378,000                    | -                           | 378,000                    | 3.9%                      |
| Transportation Development Review and<br>Concurrency Mgt (101) | 487,475                | 732,400                    | 621,000                     | 726,000                    | -                           | 726,000                    | (0.9)%                    |
| Utility Regulations Fund (669)                                 | 244,556                | 326,900                    | 268,600                     | 342,100                    | -                           | 342,100                    | 4.6%                      |
| Water Pollution Control Fund (114)                             | 2,563,754              | 3,052,700                  | 2,767,300                   | 3,175,900                  | -                           | 3,175,900                  | 4.0%                      |
| <b>Total Net Budget</b>                                        | <b>25,407,098</b>      | <b>28,862,000</b>          | <b>25,415,800</b>           | <b>29,550,300</b>          | <b>-</b>                    | <b>29,550,300</b>          | <b>2.4%</b>               |
| <b>Total Transfers and Reserves</b>                            | <b>187,792</b>         | <b>2,129,400</b>           | <b>313,300</b>              | <b>2,515,300</b>           | <b>-</b>                    | <b>2,515,300</b>           | <b>18.1%</b>              |
| <b>Total Budget</b>                                            | <b>25,594,890</b>      | <b>30,991,400</b>          | <b>25,729,100</b>           | <b>32,065,600</b>          | <b>-</b>                    | <b>32,065,600</b>          | <b>3.5%</b>               |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Regulation**

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes                | 2,601,189              | 2,896,100                  | 2,780,300                   | 3,069,300                  | -                           | 3,069,300                  | 6.0%                      |
| Delinquent Ad Valorem Taxes     | 31,149                 | -                          | 300                         | -                          | -                           | -                          | na                        |
| Communications Services Tax     | 4,061,901              | -                          | -                           | -                          | -                           | -                          | na                        |
| Franchise Fees                  | 86,754                 | 80,000                     | 86,000                      | 86,000                     | -                           | 86,000                     | 7.5%                      |
| Licenses & Permits              | 3,487,042              | 3,225,400                  | 3,937,800                   | 3,517,800                  | -                           | 3,517,800                  | 9.1%                      |
| Reinspection Fees               | 691,851                | 620,000                    | 750,000                     | 700,000                    | -                           | 700,000                    | 12.9%                     |
| Special Assessments             | 29,783                 | 20,000                     | 20,000                      | 20,000                     | -                           | 20,000                     | 0.0%                      |
| FEMA - Fed Emerg Mgt Agency     | 97,816                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Charges For Services            | 799,448                | 783,000                    | 765,500                     | 717,500                    | -                           | 717,500                    | (8.4)%                    |
| Fines & Forfeitures             | 212,758                | 212,000                    | 223,000                     | 202,800                    | -                           | 202,800                    | (4.3)%                    |
| Miscellaneous Revenues          | 42,311                 | 22,300                     | 26,200                      | 23,300                     | -                           | 23,300                     | 4.5%                      |
| Interest/Misc                   | 58,327                 | 26,800                     | 11,600                      | 10,800                     | -                           | 10,800                     | (59.7)%                   |
| Reimb From Other Depts          | 253,785                | 227,500                    | 224,000                     | 173,500                    | -                           | 173,500                    | (23.7)%                   |
| Trans frm Property Appraiser    | 1,868                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans frm Tax Collector         | 15,010                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Net Cost General Fund           | (1,735)                | -                          | (200)                       | -                          | -                           | -                          | na                        |
| Net Cost Road and Bridge        | 487,475                | 732,400                    | 621,000                     | 726,000                    | -                           | 726,000                    | (0.9)%                    |
| Net Cost Unincorp General Fund  | (12,910)               | 4,633,200                  | 3,810,600                   | 4,657,200                  | -                           | 4,657,200                  | 0.5%                      |
| Net Cost Community Development  | 12,604,483             | 14,213,300                 | 12,350,800                  | 14,275,100                 | -                           | 14,275,100                 | 0.4%                      |
| Net Cost Planning Services      | 383,609                | 1,168,300                  | (40,400)                    | 1,305,600                  | -                           | 1,305,600                  | 11.8%                     |
| Trans fm 185 Beach Ren Ops      | 42,500                 | 43,300                     | 43,300                      | 43,300                     | -                           | 43,300                     | 0.0%                      |
| Carry Forward                   | 2,442,600              | 2,251,700                  | 2,824,400                   | 2,705,100                  | -                           | 2,705,100                  | 20.1%                     |
| Less 5% Required By Law         | -                      | (163,900)                  | -                           | (167,700)                  | -                           | (167,700)                  | 2.3%                      |
| <b>Total Funding</b>            | <b>28,417,015</b>      | <b>30,991,400</b>          | <b>28,434,200</b>           | <b>32,065,600</b>          | <b>-</b>                    | <b>32,065,600</b>          | <b>3.5%</b>               |

| <b>Division Position Summary</b>                               | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Building Review & Permitting (113)                             | 143.00                 | 143.00                     | 143.00                      | 144.00                     | -                           | 144.00                     | 0.7%                      |
| Code Enforcement (111)                                         | 42.00                  | 42.00                      | 41.00                       | 40.00                      | -                           | 40.00                      | (4.8)%                    |
| Right-of-way Permit & Inspections (131)                        | 3.00                   | 3.00                       | 3.00                        | 3.00                       | -                           | 3.00                       | 0.0%                      |
| Business Franchise Administration<br>Element (111)             | 1.00                   | 1.00                       | 1.00                        | 1.00                       | -                           | 1.00                       | 0.0%                      |
| Utility Regulations Fund (669)                                 | 2.00                   | 2.00                       | 2.00                        | 2.00                       | -                           | 2.00                       | 0.0%                      |
| Transportation Development Review and<br>Concurrency Mgt (101) | 5.00                   | 6.00                       | 6.00                        | 6.00                       | -                           | 6.00                       | 0.0%                      |
| Engineering Services (131)                                     | 23.00                  | 24.00                      | 23.00                       | 24.00                      | -                           | 24.00                      | 0.0%                      |
| Environmental Services (111)                                   | 3.00                   | 3.00                       | 3.00                        | 3.00                       | -                           | 3.00                       | 0.0%                      |
| Planning / Environmental Services (131)                        | 13.00                  | 13.00                      | 13.00                       | 13.00                      | -                           | 13.00                      | 0.0%                      |
| Water Pollution Control Fund (114)                             | 21.00                  | 21.00                      | 21.00                       | 21.00                      | -                           | 21.00                      | 0.0%                      |
| <b>Total FTE</b>                                               | <b>256.00</b>          | <b>258.00</b>              | <b>256.00</b>               | <b>257.00</b>              | <b>-</b>                    | <b>257.00</b>              | <b>(0.4)%</b>             |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Regulation**

**Building Review & Permitting (113)**

**Mission Statement**

The purpose of this section is to provide fast, efficient, courteous customer service to residents, property owners, visitors, and licensed development professionals with the review and issuance of permits and to provide quality, timely inspections for all construction projects, while adhering to the Florida Building Code, and to prevent unlicensed and unscrupulous contractors from harming the public.

| <b>Program Summary</b>                                                                                                                                                                                                                                                         | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Divisional Administration/Overhead</b>                                                                                                                                                                                                                                      | <b>2.00</b>                  | <b>1,032,600</b>          | <b>-</b>                    | <b>1,032,600</b>            |
| Provides administrative oversight to the Growth Management Division Business Center, and Building Plan Review and Inspection Section. Interact with consumer groups, recommend and implement business continuity measures based on consumer requirements and risk assessments. |                              |                           |                             |                             |
| <b>Building Permit Processing</b>                                                                                                                                                                                                                                              | <b>27.00</b>                 | <b>1,992,500</b>          | <b>-</b>                    | <b>1,992,500</b>            |
| Provide review and assistance to customers with the processing of building permits and related building code inquiries.                                                                                                                                                        |                              |                           |                             |                             |
| <b>Inspections and Plans Review</b>                                                                                                                                                                                                                                            | <b>106.00</b>                | <b>10,537,200</b>         | <b>4,000</b>                | <b>10,533,200</b>           |
| Provide quality inspections within one business day and provide review services within est. timeframes. (One and two family dwellings = 5 business days (BD); Commercial single trade = 5 BD; Commercial 2-3 trades = 10 BD; Commercial Others = 15 BD.)                       |                              |                           |                             |                             |
| <b>Contractor Licensing</b>                                                                                                                                                                                                                                                    | <b>9.00</b>                  | <b>716,800</b>            | <b>-</b>                    | <b>716,800</b>              |
| Regulate local and State licensing requirements. Investigate complaints within 24 hours and cite unlicensed contractors.                                                                                                                                                       |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                | <b>144.00</b>                | <b>14,279,100</b>         | <b>4,000</b>                | <b>14,275,100</b>           |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Regulation**

**Building Review & Permitting (113)**

| <b>Program Performance Measures</b>                                                                                                                                                                                                                                 | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| • 100% of all Stand-Up Review applications and Land Use inquiries shall be completed within established timelines                                                                                                                                                   | 90                     | 90                        | 90                          | 90                        |
| • 100% of the time, a meeting with staff will be offered to the applicant, as well as the property owner, to arrange for a meeting with all plan reviewers associated with those areas of concerns, to aid with the resolution of all outstanding issues identified | 100                    | 100                       | 100                         | 100                       |
| • 80% of the recommended number of inspections per inspector per day will be within the measure outlined by the ISO and the Florida Benchmark Consortium                                                                                                            | 70                     | 70                        | 70                          | 70                        |
| • 85% licensing officers conduct 12 site inspections per day                                                                                                                                                                                                        | 40                     | 70                        | 50                          | 50                        |
| • 90% licensed activity/complaint requests are addressed within three business days                                                                                                                                                                                 | 100                    | 100                       | 100                         | 100                       |
| • 90% of Land Use applications shall be processed within the established timelines                                                                                                                                                                                  | 100                    | 100                       | 100                         | 100                       |
| • 90% of Zoning Certificates and Temporary Use applications shall be processed within the established timelines                                                                                                                                                     | 100                    | 100                       | 100                         | 100                       |
| • 100% of Contractor Licensing shall have renewal notices to all Licensed contractor one month prior to expiration date                                                                                                                                             | 100                    | 100                       | 100                         | 100                       |
| • 90% of Contractors Licenses shall be completed within 5 business days                                                                                                                                                                                             | 100                    | 100                       | 100                         | 100                       |
| • 90% of Contractor Licenses that require advisory board review and approval shall be completed within 45 business days                                                                                                                                             | 80                     | 80                        | 80                          | 80                        |
| • 95% of building inspections will be inspected within the next business day                                                                                                                                                                                        | 90                     | 90                        | 90                          | 90                        |
| • 95% of building permit applications and reviews shall be completed by required target date                                                                                                                                                                        | 80                     | 80                        | 60                          | 60                        |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 10,965,324             | 12,177,700                 | 10,727,500                  | 12,305,700                 | -                           | 12,305,700                 | 1.1%                      |
| Operating Expense                     | 1,641,432              | 1,964,400                  | 1,627,300                   | 1,973,400                  | -                           | 1,973,400                  | 0.5%                      |
| Capital Outlay                        | 7,704                  | 74,000                     | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>           | <b>12,614,460</b>      | <b>14,216,100</b>          | <b>12,354,800</b>           | <b>14,279,100</b>          | <b>-</b>                    | <b>14,279,100</b>          | <b>0.4%</b>               |
| <b>Total Budget</b>                   | <b>12,614,460</b>      | <b>14,216,100</b>          | <b>12,354,800</b>           | <b>14,279,100</b>          | <b>-</b>                    | <b>14,279,100</b>          | <b>0.4%</b>               |
| <b>Total FTE</b>                      | <b>143.00</b>          | <b>143.00</b>              | <b>143.00</b>               | <b>144.00</b>              | <b>-</b>                    | <b>144.00</b>              | <b>0.7%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues         | 5,959                  | 300                        | -                           | -                          | -                           | -                          | (100.0)%                  |
| Reimb From Other Depts         | 4,018                  | 2,500                      | 4,000                       | 4,000                      | -                           | 4,000                      | 60.0%                     |
| Net Cost Community Development | 12,604,483             | 14,213,300                 | 12,350,800                  | 14,275,100                 | -                           | 14,275,100                 | 0.4%                      |
| <b>Total Funding</b>           | <b>12,614,460</b>      | <b>14,216,100</b>          | <b>12,354,800</b>           | <b>14,279,100</b>          | <b>-</b>                    | <b>14,279,100</b>          | <b>0.4%</b>               |

**Growth Management Department**

**Regulation**

**Building Review & Permitting (113)**

**Forecast FY 2021:**

Personal Services are forecast to be lower than the adopted FY 2021 budget due to employee vacancies, mostly building inspectors and plans reviewers, and reduced overtime.

Operating Expenses are forecast to be lower as cost savings were realized through an analysis of cell phone usage and realignment of expenditures to other cost centers.

Capital Outlay forecast has been reduced to zero due to a change in the threshold of a capital asset from \$1,000 to \$5,000.

**Current FY 2022:**

Personal Services are budgeted to be higher primarily due to a Business Center Project Coordinator transferring from Code Enforcement (111) to this area. This FTE has been performing 75% of his work in this area in the past. The remaining 25% was spent supporting Code Enforcement activities, which was offset via an intergovernmental charge. With this realignment, the FTE will be paid out of the same cost center as the other Business Center Project Coordinators, and this will improve the payroll and reporting structure. An offset is programmed for reimbursing this area from Code Enforcement (111).

Operating Expenses are in line with the adopted FY 2021 budget.

Capital Outlay budget has been reduced to zero due to a change in the threshold of a capital asset from \$1,000 to \$5,000.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Regulation  
Code Enforcement (111)**

**Mission Statement**

To protect the health, safety and welfare of Collier County residents and visitors through education, cooperation, and compliance.

| Program Summary                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Divisional Administration/Overhead</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <b>4.00</b>          | <b>917,100</b>    | <b>112,300</b>      | <b>804,800</b>      |
| Administer enforcement, operations and the investigative staff. Provide direction, implement policies, ensure health, safety and welfare of the community members.                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                      |                   |                     |                     |
| <b>Golden Gate Area Investigators</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | <b>5.00</b>          | <b>782,500</b>    | <b>-</b>            | <b>782,500</b>      |
| Seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                      |                   |                     |                     |
| <b>East Naples Area Investigators</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | <b>7.00</b>          | <b>655,300</b>    | <b>-</b>            | <b>655,300</b>      |
| Seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                      |                   |                     |                     |
| <b>North Naples Area Investigators</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <b>7.00</b>          | <b>545,100</b>    | <b>-</b>            | <b>545,100</b>      |
| Seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                      |                   |                     |                     |
| <b>Immokalee/Copeland Area Investigators</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | <b>7.00</b>          | <b>557,900</b>    | <b>-</b>            | <b>557,900</b>      |
| Seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                      |                   |                     |                     |
| <b>Operations Section</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <b>6.00</b>          | <b>938,000</b>    | <b>71,000</b>       | <b>867,000</b>      |
| Intake code violation complaints, issue garage sale, recreational vehicle, and temporary use permits. Archive code case records and issue service process for code cases to respondents. Manage nuisance abatements and demolitions of properties with code violations as defined by the Weed/Litter and Property Maintenance Ordinance. Coordinate training for the division members. Complete lien searches and payoffs. Complete approximately 9,500 lien searches per year. Process and maintain division requisitions, bids and contracts. Approve transactions and invoices for service. Coordinate work with contractors. |                      |                   |                     |                     |
| <b>Code Enforcement Board &amp; Special Magistrate Hearing Section</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <b>2.00</b>          | <b>199,800</b>    | <b>-</b>            | <b>199,800</b>      |
| Manage the Code Enforcement Board and Special Magistrate Hearings. Compile all legal documentation, fines, operational costs and civil penalties for code cases, code hearings, and agency citations (Sheriff's Office, Domestic Animal Services, Public Utilities, false alarms and park rangers). Coordinate cases for foreclosure and fine abatements with the County Attorney's office. Record liens and orders with the Collier County Clerk of the Circuit Court.                                                                                                                                                          |                      |                   |                     |                     |
| <b>Citations Office/Lien Search</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <b>2.00</b>          | <b>133,000</b>    | <b>530,800</b>      | <b>-397,800</b>     |
| Process payments, prepare reports and monitor revenue. Process violations and citations issued by the Sheriff's Office, Public Utilities, Domestic Animal Services, false alarms, park rangers and Code Enforcement investigators.                                                                                                                                                                                                                                                                                                                                                                                               |                      |                   |                     |                     |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | <b>40.00</b>         | <b>4,728,700</b>  | <b>714,100</b>      | <b>4,014,600</b>    |



**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Regulation  
Code Enforcement (111)**

| <b>Program Performance Measures</b>                                                                                                                                                                                            | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| • 90% of open Code cases, on initial report, by community members and conduct site visit within 5 days.                                                                                                                        | 90                     | 90                        | 90                          | 90                        |
| • 100% of lien search and payoff requests processed within 3 business days                                                                                                                                                     | 100                    | 100                       | 70                          | 90                        |
| • 40% (= or >) of Code cases closed with voluntary compliance                                                                                                                                                                  | 40                     | 40                        | 40                          | 40                        |
| • Conduct 50 Community Task Force meetings, 20 meet and greet events, 20 clean-up events, and/or neighborhood vacant home sweeps, and participate in the Summer High School Internship program by hosting at least one intern. | 100                    | 100                       | 70                          | 100                       |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 3,418,331              | 3,305,300                  | 2,956,700                   | 3,220,700                  | -                           | 3,220,700                  | (2.6)%                    |
| Operating Expense                     | 892,407                | 1,384,200                  | 1,087,600                   | 1,508,000                  | -                           | 1,508,000                  | 8.9%                      |
| Capital Outlay                        | -                      | 33,000                     | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>           | <b>4,310,738</b>       | <b>4,722,500</b>           | <b>4,044,300</b>            | <b>4,728,700</b>           | <b>-</b>                    | <b>4,728,700</b>           | <b>0.1%</b>               |
| <b>Total Budget</b>                   | <b>4,310,738</b>       | <b>4,722,500</b>           | <b>4,044,300</b>            | <b>4,728,700</b>           | <b>-</b>                    | <b>4,728,700</b>           | <b>0.1%</b>               |
| <b>Total FTE</b>                      | <b>42.00</b>           | <b>42.00</b>               | <b>41.00</b>                | <b>40.00</b>               | <b>-</b>                    | <b>40.00</b>               | <b>(4.8)%</b>             |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Licenses & Permits             | 750                    | -                          | 1,000                       | 1,000                      | -                           | 1,000                      | na                        |
| Special Assessments            | 29,783                 | 20,000                     | 20,000                      | 20,000                     | -                           | 20,000                     | 0.0%                      |
| Charges For Services           | 458,199                | 500,000                    | 500,000                     | 490,000                    | -                           | 490,000                    | (2.0)%                    |
| Fines & Forfeitures            | 211,023                | 212,000                    | 222,800                     | 202,800                    | -                           | 202,800                    | (4.3)%                    |
| Miscellaneous Revenues         | 744                    | -                          | 900                         | 300                        | -                           | 300                        | na                        |
| Reimb From Other Depts         | -                      | -                          | 60,000                      | -                          | -                           | -                          | na                        |
| Net Cost Unincorp General Fund | 3,610,239              | 3,990,500                  | 3,239,600                   | 4,014,600                  | -                           | 4,014,600                  | 0.6%                      |
| <b>Total Funding</b>           | <b>4,310,738</b>       | <b>4,722,500</b>           | <b>4,044,300</b>            | <b>4,728,700</b>           | <b>-</b>                    | <b>4,728,700</b>           | <b>0.1%</b>               |

## **Growth Management Department**

### **Regulation** **Code Enforcement (111)**

**Notes:**

Code Enforcement is a community health, safety, and welfare-focused function that is not intended to perform as a revenue-centric business model. Revenues from fines and forfeitures are shown as part of the Code Enforcement budget but are not primarily intended to support the Division's operational costs. Charges for abatement activities and fees for lien searches are assessed to recover incurred costs.

**Forecast FY 2021:**

Personal Services are forecast to be lower due to employee vacancies, hiring new staff at base pay, and a mid-year transfer of a Customer Service Specialist to the Construction & Maintenance Administration Office (101).

Operating Expenses are forecast to be lower due to reduced abatement and demolition activity, reduced cell phone billing, decreased training activity, and reduced demand for office supplies.

**Current FY 2022:**

Personal Services are budgeted to be lower due to two positions transferring to other areas, a Customer Service Specialist to the Construction & Maintenance Administration Office (101) that occurred mid-year and a Business Center Project Coordinator to Building Review and Permitting (113). The Business Center Project Coordinator has been performing 75% of his work in Building Review and Permitting (113) in the past. The remaining 25% was spent supporting Code Enforcement activities, which was offset via an intergovernmental charge. With this realignment, this FTE will be paid out of the same cost center as the other Business Center Project Coordinators, and this will improve the payroll and reporting structure. An offset is programmed for reimbursing Building Review and Permitting (113) from Code Enforcement.

Operating Expenses are budgeted to be higher due to an increase in temporary labor and IT capital and automation allocation costs.

Capital Outlay budget has been reduced to zero due to a change in the threshold of a capital asset from \$1,000 to \$5,000.

**Revenues:**

Revenue is derived from fees, fines, citations, Code Enforcement Board actions, and Special Magistrate assessed judgments and is budgeted to be slightly lower, primarily due to reduced Special Magistrate fines and citation activity.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Regulation**

**Right-of-way Permit & Inspections (131)**

**Mission Statement**

To provide a fast, efficient process for the review, issuance and inspection of infrastructure of right-of-way permits in compliance with Florida Administrative Code, regulations and codes, adopted by the Board of County Commissioners as set forth in governing ordinances.

| <b>Program Summary</b>                                                                                                                                                                                                   | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Right-of-Way Permit Processing and Inspections</b>                                                                                                                                                                    | <b>3.00</b>                  | <b>378,000</b>            | <b>800,000</b>              | <b>-422,000</b>             |
| This section provides review, issuance and inspection of all right-of-way permit applications to ensure compliance with all applicable codes and regulations including Maintenance of Traffic for all permits as needed. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                          | <u><b>3.00</b></u>           | <u><b>378,000</b></u>     | <u><b>800,000</b></u>       | <u><b>-422,000</b></u>      |

| <b>Program Performance Measures</b>                                                | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|------------------------------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| • Percent of right-of-way inspections will be completed                            | 90                     | 90                        | 90                          | 90                        |
| • Percent of right-of-way reviews will be completed within established target date | 90                     | 90                        | 90                          | 90                        |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 315,580                | 325,500                    | 294,100                     | 332,200                    | -                           | 332,200                    | 2.1%                      |
| Operating Expense                     | 36,118                 | 38,200                     | 38,800                      | 45,800                     | -                           | 45,800                     | 19.9%                     |
| <b>Net Operating Budget</b>           | <b>351,698</b>         | <b>363,700</b>             | <b>332,900</b>              | <b>378,000</b>             | <b>-</b>                    | <b>378,000</b>             | <b>3.9%</b>               |
| <b>Total Budget</b>                   | <b>351,698</b>         | <b>363,700</b>             | <b>332,900</b>              | <b>378,000</b>             | <b>-</b>                    | <b>378,000</b>             | <b>3.9%</b>               |
| <b>Total FTE</b>                      | <b>3.00</b>            | <b>3.00</b>                | <b>3.00</b>                 | <b>3.00</b>                | <b>-</b>                    | <b>3.00</b>                | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Licenses & Permits             | 765,155                | 800,000                    | 800,000                     | 800,000                    | -                           | 800,000                    | 0.0%                      |
| Net Cost Planning Services     | (413,457)              | (436,300)                  | (467,100)                   | (422,000)                  | -                           | (422,000)                  | (3.3)%                    |
| <b>Total Funding</b>           | <b>351,698</b>         | <b>363,700</b>             | <b>332,900</b>              | <b>378,000</b>             | <b>-</b>                    | <b>378,000</b>             | <b>3.9%</b>               |

Forecast FY 2021:

Personal Services and Operating Expenses are forecast to be in line with the adopted FY 2021 budget.

Current FY 2022:

Personal Services are budgeted to be slightly higher due to the general wage adjustment.

Operating Expenses are budgeted increase due to higher IT and Fleet charges.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Regulation**

**Business Franchise Administration Element (111)**

**Mission Statement**

To administer telecommunications licenses to cable franchises, monitor and procure associated fees, enforce customer service standards as they relate to franchise terms.

| <b>Program Summary</b>                                                                                                                                                     | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Divisional Administration/Overhead/Customer Service</b>                                                                                                                 | <b>1.00</b>                  | <b>282,900</b>            | <b>23,000</b>               | <b>259,900</b>              |
| To administer telecommunications licenses and cable franchises operating in unincorporated Collier County while monitoring quality of service and customer service issues. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                            | <u><b>1.00</b></u>           | <u><b>282,900</b></u>     | <u><b>23,000</b></u>        | <u><b>259,900</b></u>       |

| <b>Program Performance Measures</b>                                                                          | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|--------------------------------------------------------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| • 100% of Cable Franchise and Electric Utility customer inquiries will be responded to within 1 business day | 100                    | 100                       | 100                         | 100                       |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 38,754                 | 56,200                     | 36,800                      | 56,600                     | -                           | 56,600                     | 0.7%                      |
| Operating Expense                     | 106,184                | 216,800                    | 201,500                     | 226,300                    | -                           | 226,300                    | 4.4%                      |
| Capital Outlay                        | -                      | 9,000                      | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>           | <b>144,938</b>         | <b>282,000</b>             | <b>238,300</b>              | <b>282,900</b>             | <b>-</b>                    | <b>282,900</b>             | <b>0.3%</b>               |
| <b>Total Budget</b>                   | <b>144,938</b>         | <b>282,000</b>             | <b>238,300</b>              | <b>282,900</b>             | <b>-</b>                    | <b>282,900</b>             | <b>0.3%</b>               |
| <b>Total FTE</b>                      | <b>1.00</b>            | <b>1.00</b>                | <b>1.00</b>                 | <b>1.00</b>                | <b>-</b>                    | <b>1.00</b>                | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Communications Services Tax    | 4,061,901              | -                          | -                           | -                          | -                           | -                          | na                        |
| Miscellaneous Revenues         | 34,835                 | 22,000                     | 23,000                      | 23,000                     | -                           | 23,000                     | 4.5%                      |
| Net Cost Unincorp General Fund | (3,951,798)            | 260,000                    | 215,300                     | 259,900                    | -                           | 259,900                    | 0.0%                      |
| <b>Total Funding</b>           | <b>144,938</b>         | <b>282,000</b>             | <b>238,300</b>              | <b>282,900</b>             | <b>-</b>                    | <b>282,900</b>             | <b>0.3%</b>               |

**Growth Management Department**

**Regulation**

**Business Franchise Administration Element (111)**

**Forecast FY 2021:**

Personal Services are forecast to be lower due to the only employee in this section being placed on a “no-pay” status.

Operating Expenses are forecast to be lower due to a reduction in professional services.

Capital Outlay forecast has been reduced to zero due to a change in the threshold of a capital asset from \$1,000 to \$5,000.

**Current FY 2022:**

Personal Services are budgeted to be slightly higher due to the general wage adjustment.

Operating Expenses are budgeted to be slightly higher due to an increase in professional services.

Capital Outlay budget has been reduced to zero due to a change in the threshold of a capital asset from \$1,000 to \$5,000.

This budget includes an interdepartmental service payment for program administration and oversight by the Utilities Regulation Fund (669) staff.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Regulation**

**Utility Regulations Fund (669)**

**Mission Statement**

To provide effective and efficient regulation of privately owned water, bulk water, and wastewater utilities, providing service within the unincorporated areas of Collier County and the timely resolution of customer inquiries pertaining to quality utility service.

| Program Summary                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | FY 2022<br>Total FTE | FY 2022<br>Budget       | FY 2022<br>Revenues     | FY 2022<br>Net Cost |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------------|-------------------------|---------------------|
| <b>Divisional Administration and Enforcement</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <b>1.50</b>          | <b>248,000</b>          | <b>90,800</b>           | <b>157,200</b>      |
| Divisional administration and enforcement of enabling ordinance and supplemental rules of the Board regarding water, bulk water, and wastewater utility regulation of investor-owned utilities; to provide administrative support to the Collier County Water and Wastewater Authority; to review, audit, and make recommendations as appropriate regarding territorial boundaries, rate tariffs, rate investigations, and standard operating procedures of utilities subject to local regulation. |                      |                         |                         |                     |
| <b>Customer Service</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | <b>0.50</b>          | <b>94,100</b>           | <b>100,000</b>          | <b>-5,900</b>       |
| To provide timely research and resolution of customer inquiries regarding utility service, billing, customer relations, as related to private utilities under regulatory jurisdiction of the Board of County Commissioners.                                                                                                                                                                                                                                                                        |                      |                         |                         |                     |
| <b>Reserves</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <b>-</b>             | <b>1,023,800</b>        | <b>1,175,100</b>        | <b>-151,300</b>     |
| Contingencies may include health, safety and welfare issues connected with operation and maintenance of privately owned utilities should the Collier County Water and Wastewater Authority or the BCC be appointed by the Court as receiver of utilities that are in financial distress or abandoned.                                                                                                                                                                                              |                      |                         |                         |                     |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <u><b>2.00</b></u>   | <u><b>1,365,900</b></u> | <u><b>1,365,900</b></u> | <u><b>-</b></u>     |

| Program Performance Measures                                                              | 2020<br>Actual | FY 2021<br>Budget | FY 2021<br>Forecast | FY 2022<br>Budget |
|-------------------------------------------------------------------------------------------|----------------|-------------------|---------------------|-------------------|
| • 100% of private utilities customer inquiries will be responded to within 1 business day | 100            | 100               | 100                 | 100               |
| • 100% of reported violations shall be processed within 1 business day                    | 100            | 100               | 100                 | 100               |

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 213,000        | 250,100            | 233,400             | 255,300            | -                   | 255,300            | 2.1%              |
| Operating Expense              | 15,656         | 61,200             | 19,600              | 69,500             | -                   | 69,500             | 13.6%             |
| Indirect Cost Reimburs         | 15,900         | 15,600             | 15,600              | 17,300             | -                   | 17,300             | 10.9%             |
| <b>Net Operating Budget</b>    | <b>244,556</b> | <b>326,900</b>     | <b>268,600</b>      | <b>342,100</b>     | <b>-</b>            | <b>342,100</b>     | <b>4.6%</b>       |
| Reserve for Contingencies      | -              | 23,000             | -                   | 23,000             | -                   | 23,000             | 0.0%              |
| Reserve for Capital            | -              | 1,043,100          | -                   | 977,900            | -                   | 977,900            | (6.3)%            |
| Reserve for Cash Flow          | -              | 27,300             | -                   | 27,400             | -                   | 27,400             | 0.4%              |
| Reserve for Attrition          | -              | (4,300)            | -                   | (4,500)            | -                   | (4,500)            | 4.7%              |
| <b>Total Budget</b>            | <b>244,556</b> | <b>1,416,000</b>   | <b>268,600</b>      | <b>1,365,900</b>   | <b>-</b>            | <b>1,365,900</b>   | <b>(3.5)%</b>     |
| <b>Total FTE</b>               | <b>2.00</b>    | <b>2.00</b>        | <b>2.00</b>         | <b>2.00</b>        | <b>-</b>            | <b>2.00</b>        | <b>0.0%</b>       |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Regulation**

**Utility Regulations Fund (669)**

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Franchise Fees                 | 86,754                 | 80,000                     | 86,000                      | 86,000                     | -                           | 86,000                     | 7.5%                      |
| Interest/Misc                  | 22,598                 | 10,000                     | 4,800                       | 4,800                      | -                           | 4,800                      | (52.0)%                   |
| Reimb From Other Depts         | 100,000                | 100,000                    | 100,000                     | 100,000                    | -                           | 100,000                    | 0.0%                      |
| Carry Forward                  | 1,292,700              | 1,230,500                  | 1,257,500                   | 1,179,700                  | -                           | 1,179,700                  | (4.1)%                    |
| Less 5% Required By Law        | -                      | (4,500)                    | -                           | (4,600)                    | -                           | (4,600)                    | 2.2%                      |
| <b>Total Funding</b>           | <b>1,502,052</b>       | <b>1,416,000</b>           | <b>1,448,300</b>            | <b>1,365,900</b>           | <b>-</b>                    | <b>1,365,900</b>           | <b>(3.5)%</b>             |

**Forecast FY 2021:**

Personal Services are forecast to decrease due to a long-term vacancy.

Operating Expenses are forecast to be lower due to lower than anticipated contractor expenses for rate cases.

**Current FY 2022:**

Personal Services are budgeted to be slightly higher due to the general wage adjustment.

Operating Expenses are budgeted to be higher due to an increase in IT capital and automation allocation costs and the addition of two CityView licenses.

**Revenues:**

This fund is a revenue-centric operation that receives franchise fees for regulatory duties and an interdepartmental reimbursement for administrative work performed by programmed staff. Revenues for the remaining two utilities regulated by this section, Ave Maria Utility Company and North Marco Utility Company, are expected to increase slightly, reflecting Ave Maria's growth in their customer base.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Regulation**

**Transportation Development Review and Concurrency Mgt (101)**

**Mission Statement**

To provide supervision, planning and engineering, and coordination with Growth Management Department, as well as other divisions/departments to ensure the transportation planning activities are carried out in a timely, efficient, and economical manner, and in compliance with Florida Statutes, Chapters 163 and 339, and local ordinances through the review of development applications for level of service, access management, site impact, and alternative transportation opportunities (i.e. walking, biking, car-pooling, etc.).

| <b>Program Summary</b>                                                                                                                                                                                                                                              | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Divisional Administration/Overhead</b>                                                                                                                                                                                                                           | <b>3.00</b>                  | <b>359,200</b>            | <b>-</b>                    | <b>359,200</b>              |
| Provide for the supervision and overall program planning of the Transportation Planning and Review Section consistent with County LDC requirement and applicable State Statutes (chapters 163 and 339).                                                             |                              |                           |                             |                             |
| <b>Development Review</b>                                                                                                                                                                                                                                           | <b>3.00</b>                  | <b>366,800</b>            | <b>-</b>                    | <b>366,800</b>              |
| Review of rezones, conditional uses, site development plans, and other development issues for compliance with Board policies and directives, including the monitoring of compliance of development projects with various commitment requirements (PUDs, DCA, etc.). |                              |                           |                             |                             |
| <b>Current Level of Service Budget</b>                                                                                                                                                                                                                              | <b>6.00</b>                  | <b>726,000</b>            | <b>-</b>                    | <b>726,000</b>              |

| <b>Program Performance Measures</b>                                              | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|----------------------------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| • 90% of Transportation reviews will be completed within established target date | 90                     | 90                        | 90                          | 90                        |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 453,580                | 687,000                    | 584,500                     | 674,200                    | -                           | 674,200                    | (1.9)%                    |
| Operating Expense                     | 32,725                 | 41,400                     | 36,500                      | 51,800                     | -                           | 51,800                     | 25.1%                     |
| Capital Outlay                        | 1,170                  | 4,000                      | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>           | <b>487,475</b>         | <b>732,400</b>             | <b>621,000</b>              | <b>726,000</b>             | <b>-</b>                    | <b>726,000</b>             | <b>(0.9)%</b>             |
| <b>Total Budget</b>                   | <b>487,475</b>         | <b>732,400</b>             | <b>621,000</b>              | <b>726,000</b>             | <b>-</b>                    | <b>726,000</b>             | <b>(0.9)%</b>             |
| <b>Total FTE</b>                      | <b>5.00</b>            | <b>6.00</b>                | <b>6.00</b>                 | <b>6.00</b>                | <b>-</b>                    | <b>6.00</b>                | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost Road and Bridge       | 487,475                | 732,400                    | 621,000                     | 726,000                    | -                           | 726,000                    | (0.9)%                    |
| <b>Total Funding</b>           | <b>487,475</b>         | <b>732,400</b>             | <b>621,000</b>              | <b>726,000</b>             | <b>-</b>                    | <b>726,000</b>             | <b>(0.9)%</b>             |



**Growth Management Department**

**Regulation**

**Transportation Development Review and Concurrency Mgt (101)**

Forecast FY 2021:

Personal Services are forecast lower than the adopted FY 2021 budget due to a vacant Senior Project Manager.

Operating Expense are forecast slightly lower than the adopted FY 2021 budget due to a reduction in Out of County Travel resulting from the COVID 19 global pandemic.

Capital Outlay forecast has been reduced to zero due to a change in the threshold of a capital asset from \$1,000 to \$5,000 dollars.

Current FY 2022:

Personal Services decrease is related to vacated positions budgeted at classification minimum.

Operating Expenses increase is due to increases in IT costs and a change in the threshold of a capital asset from \$1,000 to \$5,000 dollars.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Regulation  
Engineering Services (131)**

**Mission Statement**

The purpose of the Engineering Services section is to oversee the implementation of the Land Development Code (LDC), ensure that the Subdivision Regulations and land development activities conform to the Growth Management Plan (GMP) and LDC, including the review and approval of subdivisions and other site development permits and provide inspection services of infrastructure construction to assure compliance with County Standards.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Divisional Administration/Overhead</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | -                            | 1,019,500                 | 393,800                     | 625,700                     |
| Fund for division administration and fixed divisional overhead.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                              |                           |                             |                             |
| <b>Engineering Review</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 18.00                        | 1,852,600                 | 312,100                     | 1,540,500                   |
| Program staff includes the County Engineer, Section Manager of the Engineering Review and Inspection Section, and the County Surveyor. Provides for the technical review and approval of plans for subdivisions, SDP's, SIP's and insubstantial changes; processes and issues excavation permits, blasting permits, lot-line adjustments, easement vacations and other minor approvals. Processes requests for utility conveyances. Manages preliminary and final acceptances of subdivisions, including the processing of performance securities. |                              |                           |                             |                             |
| <b>Engineering Inspections</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 6.00                         | 860,000                   | 2,700,000                   | -1,840,000                  |
| Provides for the inspections of infrastructure construction for subdivisions and site improvement plans, including inspections for preliminary acceptances and utility conveyances. Inspects all single family and commercial units for drainage and landscaping, features not required by the Florida Building Code. Conducts well inspections.                                                                                                                                                                                                   |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 24.00                        | 3,732,100                 | 3,405,900                   | 326,200                     |

| <b>Program Performance Measures</b>                                                      | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|------------------------------------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| • 90% of Engineering Building Inspections will be inspected within the next business day | 90                     | 90                        | 90                          | 90                        |
| • 95% of Engineering reviews will be completed within established target date            | 95                     | 95                        | 95                          | 95                        |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 2,241,588              | 2,402,300                  | 2,106,000                   | 2,466,400                  | -                           | 2,466,400                  | 2.7%                      |
| Operating Expense                     | 829,325                | 963,000                    | 1,007,400                   | 1,250,700                  | -                           | 1,250,700                  | 29.9%                     |
| Capital Outlay                        | -                      | 15,000                     | 15,000                      | 15,000                     | -                           | 15,000                     | 0.0%                      |
| <b>Net Operating Budget</b>           | <b>3,070,912</b>       | <b>3,380,300</b>           | <b>3,128,400</b>            | <b>3,732,100</b>           | <b>-</b>                    | <b>3,732,100</b>           | <b>10.4%</b>              |
| <b>Total Budget</b>                   | <b>3,070,912</b>       | <b>3,380,300</b>           | <b>3,128,400</b>            | <b>3,732,100</b>           | <b>-</b>                    | <b>3,732,100</b>           | <b>10.4%</b>              |
| <b>Total FTE</b>                      | <b>23.00</b>           | <b>24.00</b>               | <b>23.00</b>                | <b>24.00</b>               | <b>-</b>                    | <b>24.00</b>               | <b>0.0%</b>               |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Regulation  
Engineering Services (131)**

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Licenses & Permits             | 2,706,512              | 2,413,000                  | 3,120,900                   | 2,700,900                  | -                           | 2,700,900                  | 11.9%                     |
| Reinspection Fees              | 691,851                | 620,000                    | 750,000                     | 700,000                    | -                           | 700,000                    | 12.9%                     |
| Charges For Services           | 7,685                  | 7,000                      | 5,000                       | 5,000                      | -                           | 5,000                      | (28.6)%                   |
| Miscellaneous Revenues         | -                      | -                          | 2,300                       | -                          | -                           | -                          | na                        |
| Net Cost Planning Services     | (335,136)              | 340,300                    | (749,800)                   | 326,200                    | -                           | 326,200                    | (4.1)%                    |
| <b>Total Funding</b>           | <b>3,070,912</b>       | <b>3,380,300</b>           | <b>3,128,400</b>            | <b>3,732,100</b>           | <b>-</b>                    | <b>3,732,100</b>           | <b>10.4%</b>              |

**Forecast FY 2021:**

Personal Services are forecast to decrease due to employee vacancies, the resignation of senior-level staff, and a mid-year transfer of an Associate Site Plans Reviewer to Transportation Development Review (101).

Operating Expenses are forecast to increase due to increased usage of contracted services.

**Current FY 2022:**

Personal Services are budgeted to increase due to hiring a senior staff member and the general wage adjustment. A Project Manager is being transferred from Zoning & Land Development Services (131).

Operating Expenses are budgeted to increase due to an anticipated need for increased contracted engineering inspection services, additional temporary labor, and increased IT and Fleet charges.

Capital expenses are in line with past historical spending.

**Revenues:**

Revenue is budgeted to increase in FY 2022 and is in line with FY 2020 levels. Revenue associated with land development permits and inspections did not decrease in FY 2021 as was anticipated due to the COVID-19 pandemic impact on the industry.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Regulation**

**Environmental Services (111)**

**Mission Statement**

The purpose of this section is to provide for the development of various environmental planning efforts and regulations associated with the Growth Management Plan (GMP) and other BCC directed activities such as waterway and artificial reef monitoring.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Environmental Planning and Permitting Support</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <b>2.00</b>                  | <b>237,300</b>            | <b>-</b>                    | <b>237,300</b>              |
| This section provides implementation, coordination and revision to the GMP Conservation and Coastal Management Element, GMP consistency reviews, LDC amendment, support, review of Stewardship Sending Area (SSA) applications and TDR Restoration Plans; Development and maintenance of GIS environmental data and support to the Environmental Review Section as necessary; Implementation of the Watershed Management Plans as directed by the BCC, support and data analysis for the Growth Management Plan revisions and other efforts. |                              |                           |                             |                             |
| <b>Coastal Zone Management</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <b>1.00</b>                  | <b>145,400</b>            | <b>-</b>                    | <b>145,400</b>              |
| Implementation of various coastal programs to include artificial reef construction and monitoring, coastal water quality sampling, derelict vessel removal, and waterway marker maintenance.                                                                                                                                                                                                                                                                                                                                                 |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <b>3.00</b>                  | <b>382,700</b>            | <b>-</b>                    | <b>382,700</b>              |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 254,304                | 279,500                    | 275,700                     | 283,500                    | -                           | 283,500                    | 1.4%                      |
| Operating Expense                     | 66,846                 | 95,700                     | 80,000                      | 99,200                     | -                           | 99,200                     | 3.7%                      |
| Capital Outlay                        | 7,575                  | 7,500                      | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>           | <b>328,725</b>         | <b>382,700</b>             | <b>355,700</b>              | <b>382,700</b>             | <b>-</b>                    | <b>382,700</b>             | <b>0.0%</b>               |
| <b>Total Budget</b>                   | <b>328,725</b>         | <b>382,700</b>             | <b>355,700</b>              | <b>382,700</b>             | <b>-</b>                    | <b>382,700</b>             | <b>0.0%</b>               |
| <b>Total FTE</b>                      | <b>3.00</b>            | <b>3.00</b>                | <b>3.00</b>                 | <b>3.00</b>                | <b>-</b>                    | <b>3.00</b>                | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues         | 76                     | -                          | -                           | -                          | -                           | -                          | na                        |
| Net Cost Unincorp General Fund | 328,649                | 382,700                    | 355,700                     | 382,700                    | -                           | 382,700                    | 0.0%                      |
| <b>Total Funding</b>           | <b>328,725</b>         | <b>382,700</b>             | <b>355,700</b>              | <b>382,700</b>             | <b>-</b>                    | <b>382,700</b>             | <b>0.0%</b>               |

**Growth Management Department**

**Regulation  
Environmental Services (111)**

**Forecast FY 2021:**

Operating Expense is forecast to be slightly below the FY 2021 budget due to savings in other contractual services, travel and boat maintenance.

**Current FY 2022:**

Personal Services are budgeted to increase in line with the general wage adjustment.

Operating expenses have increased due to IT costs.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Regulation**

**Natural Resources Grants (117)**

**Mission Statement**

The purpose of this section is to provide for the construction and maintenance of artificial reefs utilizing only private donations.

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | -                      | -                          | 6,600                       | -                          | -                           | -                          | na                        |
| <b>Net Operating Budget</b>           | -                      | -                          | <b>6,600</b>                | -                          | -                           | -                          | <b>na</b>                 |
| <b>Total Budget</b>                   | -                      | -                          | <b>6,600</b>                | -                          | -                           | -                          | <b>na</b>                 |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc                  | 118                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Carry Forward                  | 6,500                  | -                          | 6,600                       | -                          | -                           | -                          | na                        |
| <b>Total Funding</b>           | <b>6,618</b>           | -                          | <b>6,600</b>                | -                          | -                           | -                          | <b>na</b>                 |

**Notes:**

On December 10, 2013, the Board accepted a Memorandum of Understanding with the Community Foundation of Collier County. The Community Foundation of Collier County donations may be used to aid the County in construction and maintenance of artificial reefs.

**Forecast FY 2021:**

No donations are expected in FY 2021. Operating Expenses reflect an amount estimated for monitoring reefs previously constructed during FY 2016.

**Current FY 2022:**

Operating Expenses may be utilized for monitoring and maintaining artificial reefs. Should revenues be received to efficiently build more structures, additional expenses may be incurred.

**Revenues:**

As revenues are received, which may include naming rights for reefs, they will accumulate within this fund to be used efficiently for future projects.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Regulation**

**Planning / Environmental Services (131)**

**Mission Statement**

The purpose of the Planning and Environmental Review Section is to ensure that all land use petitions and development activities conform to the Growth Management Plan (GMP) and the Land Development Code (LDC) and to maintain the respective sections of the LDC.

| Program Summary                                                                                                                                                                                                                                                                               | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Divisional Administration/Overhead</b>                                                                                                                                                                                                                                                     | <b>1.00</b>          | <b>189,200</b>    | <b>-</b>            | <b>189,200</b>      |
| Funding for divisional administration and fixed overhead is budgeted in Fund 131.                                                                                                                                                                                                             |                      |                   |                     |                     |
| <b>Planning / Environmental Review and Permitting</b>                                                                                                                                                                                                                                         | <b>8.00</b>          | <b>990,900</b>    | <b>121,400</b>      | <b>869,500</b>      |
| This section provides issuance of various land development and environmental permits; Review of land use petitions and site development plans for planning and environmental compliance with the LDC and GMP; Provides technical support and coordination for the respective public hearings. |                      |                   |                     |                     |
| <b>Environmental Planning and Support Services</b>                                                                                                                                                                                                                                            | <b>4.00</b>          | <b>342,700</b>    | <b>-</b>            | <b>342,700</b>      |
| This section provides support to the Business Center for environmental reviews, development and maintenance of GIS environmental data; Support to the Environmental Review Section as necessary.                                                                                              |                      |                   |                     |                     |
| Current Level of Service Budget                                                                                                                                                                                                                                                               | <b>13.00</b>         | <b>1,522,800</b>  | <b>121,400</b>      | <b>1,401,400</b>    |

| Program Performance Measures                                   | 2020<br>Actual | FY 2021<br>Budget | FY 2021<br>Forecast | FY 2022<br>Budget |
|----------------------------------------------------------------|----------------|-------------------|---------------------|-------------------|
| •% of reviews will be completed within established target date | 95             | 95                | 95                  | 95                |

| Program Budgetary Cost Summary | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 1,129,884        | 1,218,000          | 1,092,600           | 1,253,600          | -                   | 1,253,600          | 2.9%              |
| Operating Expense              | 159,957          | 184,700            | 205,300             | 269,200            | -                   | 269,200            | 45.7%             |
| <b>Net Operating Budget</b>    | <b>1,289,841</b> | <b>1,402,700</b>   | <b>1,297,900</b>    | <b>1,522,800</b>   | <b>-</b>            | <b>1,522,800</b>   | <b>8.6%</b>       |
| <b>Total Budget</b>            | <b>1,289,841</b> | <b>1,402,700</b>   | <b>1,297,900</b>    | <b>1,522,800</b>   | <b>-</b>            | <b>1,522,800</b>   | <b>8.6%</b>       |
| <b>Total FTE</b>               | <b>13.00</b>     | <b>13.00</b>       | <b>13.00</b>        | <b>13.00</b>       | <b>-</b>            | <b>13.00</b>       | <b>0.0%</b>       |

| Program Funding Sources    | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|----------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Licenses & Permits         | 14,625           | 12,400             | 15,900              | 15,900             | -                   | 15,900             | 28.2%             |
| Charges For Services       | 143,014          | 126,000            | 105,500             | 105,500            | -                   | 105,500            | (16.3)%           |
| Net Cost Planning Services | 1,132,202        | 1,264,300          | 1,176,500           | 1,401,400          | -                   | 1,401,400          | 10.8%             |
| <b>Total Funding</b>       | <b>1,289,841</b> | <b>1,402,700</b>   | <b>1,297,900</b>    | <b>1,522,800</b>   | <b>-</b>            | <b>1,522,800</b>   | <b>8.6%</b>       |

**Growth Management Department**

**Regulation**

**Planning / Environmental Services (131)**

Forecast FY 2021:

Personal Services are forecast to decrease due to employee vacancies.

Operating Expenses are forecast to increase due to the funding of CityView licenses.

Current FY 2022:

Personal Services are budgeted to increase in line with the general wage adjustment.

Operating expenses are budgeted to increase due to additional funding for contracted labor for inspection services, CityView licenses, and higher IT charges.



**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Regulation**

**Water Pollution Control Fund (114)**

**Mission Statement**

To proactively plan, develop, and efficiently implement programs and projects that protect the safety, health and welfare of the community and its environment with a focus on the protection of Collier County's drinking water supply from all sources of pollution. Protection of Collier County's groundwater, freshwater, surface water and other non-tidal water resources is mandated by the Water Pollution Control Ordinance 89-20 (WPCO 89-20), the Growth Management Plan, related Board-approved contracts, agreements, and federal and state regulatory directives.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Divisional Administration and Operations</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | <b>10.00</b>                 | <b>2,201,000</b>          | <b>2,188,500</b>            | <b>12,500</b>               |
| Leads and manages Pollution Control program activities, provides administrative and technical support, ensures resources are available for program success, ensures compliance, security, and safety criteria are met, manages assets and contracts, approves and authorizes purchasing activities. Implements the wastewater treatment plant, sludge vehicle licensing, wellfield protection, biosolids land application, private lift station, and pollution complaint investigation programs. Implements the Pollution Control and Prevention public outreach/education program. Provides management for Collier County National Pollutant Discharge Elimination System and Municipal Separate Storm Sewer permit.                                                                                                                                                                                                                                                                                                                                                                                                                       |                              |                           |                             |                             |
| <b>Water Resources Monitoring and Analytical Services</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <b>11.00</b>                 | <b>974,900</b>            | <b>974,900</b>              | <b>-</b>                    |
| Provides analytical, chemical and biological water quality data that is accurate, precise and reliable. Meets the mandates of Ordinance No. 1989-20; the GMP Natural Groundwater Aquifer Recharge Sub-Element Objective 3 (Groundwater Quality Monitoring) and associated policies; the GMP-Conservation and Coastal Management Element (CCME) Objectives 2.1, 2.2, and 2.3; Policies 2.1.2, 2.1.7, 2.2.4, 2.3.4, 2.3.5, 2.3.6; FAC 62-522, 62-550, 62-551, 62-601, 62-625, 62-650, and 64E-9; and the National Environmental Laboratory Accreditation Conference. Monitors Collier County's groundwater and surface water quality. In addition to Collier County's program, includes ground and surface water quality monitoring and /or analysis for the South Florida Water Management District (SFWMD); Lake Trafford, City of Marco, City of Naples, Pelican Bay Services, Water and Wastewater Departments, Lely Area Stormwater Improvement Project (LASIP) permit monitoring; Florida Department of Health, Environmental Health and Engineering, Big Cypress National Park; etc. and red tide sampling and community notification. |                              |                           |                             |                             |
| <b>Reserves, Transfers &amp; Remittances</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <b>-</b>                     | <b>1,491,500</b>          | <b>1,504,000</b>            | <b>-12,500</b>              |
| <b>Current Level of Service Budget</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <b>21.00</b>                 | <b>4,667,400</b>          | <b>4,667,400</b>            | <b>-</b>                    |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Regulation**

**Water Pollution Control Fund (114)**

| <b>Program Performance Measures</b>    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|----------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| Analyses Completed Per FTE             | 14,072                 | 16,080                    | 14,149                      | 14,149                    |
| Educational Activities                 | 87                     | 104                       | 87                          | 87                        |
| Inspections for Certificate to Operate | 107                    | 150                       | 114                         | 114                       |
| Pollution Complaints Closed            | 243                    | 220                       | 220                         | 220                       |
| Sample Bottles Taken per FTE           | 2,814                  | 2,941                     | 3,444                       | 3,500                     |
| Sludge Vehicles Licensed               | 41                     | 42                        | 41                          | 41                        |
| Stormwater Pond Evaluations            | 165                    | 108                       | 114                         | 114                       |
| Wastewater Treatment Plan Inspections  | 42                     | 40                        | 40                          | 40                        |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 1,887,363              | 1,881,500                  | 1,838,600                   | 1,884,200                  | -                           | 1,884,200                  | 0.1%                      |
| Operating Expense                     | 516,386                | 983,300                    | 812,900                     | 1,201,800                  | -                           | 1,201,800                  | 22.2%                     |
| Indirect Cost Reimburs                | 92,100                 | 88,300                     | 88,300                      | 89,900                     | -                           | 89,900                     | 1.8%                      |
| Capital Outlay                        | 67,904                 | 99,600                     | 27,500                      | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>           | <b>2,563,754</b>       | <b>3,052,700</b>           | <b>2,767,300</b>            | <b>3,175,900</b>           | <b>-</b>                    | <b>3,175,900</b>           | <b>4.0%</b>               |
| Trans to Property Appraiser           | 21,945                 | 26,000                     | 26,000                      | 26,600                     | -                           | 26,600                     | 2.3%                      |
| Trans to Tax Collector                | 63,647                 | 75,000                     | 75,000                      | 77,600                     | -                           | 77,600                     | 3.5%                      |
| Trans to 113 Com Dev Fd               | 33,200                 | 33,200                     | 33,200                      | 35,800                     | -                           | 35,800                     | 7.8%                      |
| Trans to 301 Co Wide Cap Fd           | 69,000                 | 179,100                    | 179,100                     | 504,000                    | -                           | 504,000                    | 181.4%                    |
| Reserve for Contingencies             | -                      | 197,600                    | -                           | 284,100                    | -                           | 284,100                    | 43.8%                     |
| Reserve for Cash Flow                 | -                      | 561,400                    | -                           | 592,500                    | -                           | 592,500                    | 5.5%                      |
| Reserve for Attrition                 | -                      | (32,000)                   | -                           | (29,100)                   | -                           | (29,100)                   | (9.1)%                    |
| <b>Total Budget</b>                   | <b>2,751,545</b>       | <b>4,093,000</b>           | <b>3,080,600</b>            | <b>4,667,400</b>           | <b>-</b>                    | <b>4,667,400</b>           | <b>14.0%</b>              |
| <b>Total FTE</b>                      | <b>21.00</b>           | <b>21.00</b>               | <b>21.00</b>                | <b>21.00</b>               | <b>-</b>                    | <b>21.00</b>               | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes               | 2,601,189              | 2,896,100                  | 2,780,300                   | 3,069,300                  | -                           | 3,069,300                  | 6.0%                      |
| Delinquent Ad Valorem Taxes    | 31,149                 | -                          | 300                         | -                          | -                           | -                          | na                        |
| FEMA - Fed Emerg Mgt Agency    | 97,816                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Charges For Services           | 190,550                | 150,000                    | 155,000                     | 117,000                    | -                           | 117,000                    | (22.0)%                   |
| Miscellaneous Revenues         | 696                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Interest/Misc                  | 35,611                 | 16,800                     | 6,800                       | 6,000                      | -                           | 6,000                      | (64.3)%                   |
| Reimb From Other Depts         | 149,767                | 125,000                    | 60,000                      | 69,500                     | -                           | 69,500                     | (44.4)%                   |
| Trans frm Property Appraiser   | 1,868                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans frm Tax Collector        | 15,010                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 185 Beach Ren Ops     | 42,500                 | 43,300                     | 43,300                      | 43,300                     | -                           | 43,300                     | 0.0%                      |
| Carry Forward                  | 1,143,400              | 1,021,200                  | 1,560,300                   | 1,525,400                  | -                           | 1,525,400                  | 49.4%                     |
| Less 5% Required By Law        | -                      | (159,400)                  | -                           | (163,100)                  | -                           | (163,100)                  | 2.3%                      |
| <b>Total Funding</b>           | <b>4,309,556</b>       | <b>4,093,000</b>           | <b>4,606,000</b>            | <b>4,667,400</b>           | <b>-</b>                    | <b>4,667,400</b>           | <b>14.0%</b>              |

## **Growth Management Department**

### **Regulation**

#### **Water Pollution Control Fund (114)**

**Notes:**

Ordinance 89-20 allows up to one tenth of a mill of Ad-Valorem revenue to be levied towards a Water Pollution Control Fund. The proposed FY 2022 budget, in compliance with FY 2022 Budget Policy, remains millage neutral (0.0293 mil) and well below the 0.1 mil allowed by referendum.

**Forecast FY 2021:**

Personal Services are forecast lower than the adopted FY 2021 budget due to a vacated position and subsequent onboarding at a lower salary.

Operating Expenses are forecast to be lower due to a decrease in other contractual services, other operating supplies and a reduction in marketing and promotional activities.

Capital Outlay Expenses are forecast to be lower than the adopted FY 2021 budget due to the purchase of lab equipment within Capital Project Fund (301) and a change in the threshold of a capital asset from \$1,000 to \$5,000.

**Current FY 2022:**

Personal Services are budgeted to increase in line with the general wage adjustment.

Operating Expenses budgeted increases are a result shifting expenses due to the threshold of a capital asset from \$1000 to \$5000 and increases in other contractual services related to surface water and the private well ground studies that are due every five (5) years to maintain Pollution Control's services.

Capital Outlay has decreased due to an increase in the threshold of a capital asset from \$1000 to \$5000. Capital Outlay also includes the replacement of critical lab equipment and improvements which have been budgeted within the Countywide Capital Project Fund (301) and has been reflected in the transfer portion of the budget.

**Revenues:**

Taxable value for this countywide district function is \$104,755,223,016 an increase of 5.64% over last year. Based upon a millage neutral position, property tax revenue will total \$3,069,300 an increase of \$173,200 over the FY 2021 levy.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Regulation**

**Intersection Safety Program (001)**

**Mission Statement**

The purpose of the Intersection Safety Program is to encourage vehicle owners to obey traffic control devices at Collier County intersections through the use of Traffic Infraction Detectors (unmanned cameras) to improve safety by lowering the number of traffic accidents caused by red light running.

| Program Funding Sources | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Fines & Forfeitures     | 1,735          | -                  | 200                 | -                  | -                   | -                  | na                |
| Net Cost General Fund   | (1,735)        | -                  | (200)               | -                  | -                   | -                  | na                |
| <b>Total Funding</b>    | <b>-</b>       | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>na</b>         |

Notes:

The Board of County Commissioners authorized terminating the Intersection Safety Program effective March 1, 2013. This program was run at no net cost to Collier County.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Maintenance**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 8,500,855              | 9,189,000                  | 8,856,900                   | 9,411,500                  | -                           | 9,411,500                  | 2.4%                      |
| Operating Expense                      | 8,895,409              | 11,953,400                 | 11,369,700                  | 12,473,200                 | -                           | 12,473,200                 | 4.3%                      |
| Indirect Cost Reimburs                 | 14,600                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Capital Outlay                         | 215,596                | 75,000                     | 340,600                     | 141,000                    | -                           | 141,000                    | 88.0%                     |
| <b>Net Operating Budget</b>            | <b>17,626,460</b>      | <b>21,217,400</b>          | <b>20,567,200</b>           | <b>22,025,700</b>          | <b>-</b>                    | <b>22,025,700</b>          | <b>3.8%</b>               |
| <b>Total Budget</b>                    | <b>17,626,460</b>      | <b>21,217,400</b>          | <b>20,567,200</b>           | <b>22,025,700</b>          | <b>-</b>                    | <b>22,025,700</b>          | <b>3.8%</b>               |

| <b>Appropriations by Program</b>      | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Landscape & MSTU's Operations (111)   | 1,978,849              | 2,106,900                  | 1,989,300                   | 2,112,500                  | -                           | 2,112,500                  | 0.3%                      |
| Stormwater Maintenance (103)          | 3,701,229              | 6,285,700                  | 6,194,200                   | 6,848,000                  | -                           | 6,848,000                  | 8.9%                      |
| Trans Maintenance Road & Bridge (101) | 9,555,712              | 10,267,300                 | 10,038,800                  | 10,494,200                 | -                           | 10,494,200                 | 2.2%                      |
| Transportation Road Maintenance (111) | 2,390,669              | 2,557,500                  | 2,344,900                   | 2,571,000                  | -                           | 2,571,000                  | 0.5%                      |
| <b>Total Net Budget</b>               | <b>17,626,460</b>      | <b>21,217,400</b>          | <b>20,567,200</b>           | <b>22,025,700</b>          | <b>-</b>                    | <b>22,025,700</b>          | <b>3.8%</b>               |
| <b>Total Transfers and Reserves</b>   | <b>-</b>               | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total Budget</b>                   | <b>17,626,460</b>      | <b>21,217,400</b>          | <b>20,567,200</b>           | <b>22,025,700</b>          | <b>-</b>                    | <b>22,025,700</b>          | <b>3.8%</b>               |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| SFWMD/Big Cypress Revenue       | -                      | 62,500                     | 62,500                      | 62,500                     | -                           | 62,500                     | 0.0%                      |
| FEMA - Fed Emerg Mgt Agency     | 232,909                | -                          | -                           | -                          | -                           | -                          | na                        |
| Charges For Services            | 62,500                 | 7,700                      | 7,200                       | 7,200                      | -                           | 7,200                      | (6.5)%                    |
| Miscellaneous Revenues          | 58,611                 | 44,000                     | 102,300                     | 53,500                     | -                           | 53,500                     | 21.6%                     |
| Reimb From Other Depts          | 29,572                 | 20,000                     | 800                         | 5,000                      | -                           | 5,000                      | (75.0)%                   |
| Net Cost Road and Bridge        | 9,242,542              | 10,195,600                 | 9,928,500                   | 10,428,500                 | -                           | 10,428,500                 | 2.3%                      |
| Net Cost Stormwater Operations  | 3,638,544              | 6,223,200                  | 6,131,700                   | 6,785,500                  | -                           | 6,785,500                  | 9.0%                      |
| Net Cost Unincorp General Fund  | 4,361,782              | 4,664,400                  | 4,334,200                   | 4,683,500                  | -                           | 4,683,500                  | 0.4%                      |
| <b>Total Funding</b>            | <b>17,626,460</b>      | <b>21,217,400</b>          | <b>20,567,200</b>           | <b>22,025,700</b>          | <b>-</b>                    | <b>22,025,700</b>          | <b>3.8%</b>               |

| <b>Division Position Summary</b>      | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Landscape & MSTU's Operations (111)   | 23.00                  | 23.00                      | 22.00                       | 22.00                      | -                           | 22.00                      | (4.3)%                    |
| Trans Maintenance Road & Bridge (101) | 91.00                  | 88.00                      | 87.00                       | 87.00                      | -                           | 87.00                      | (1.1)%                    |
| Stormwater Maintenance (103)          | 11.00                  | 11.00                      | 12.00                       | 12.00                      | -                           | 12.00                      | 9.1%                      |
| <b>Total FTE</b>                      | <b>125.00</b>          | <b>122.00</b>              | <b>121.00</b>               | <b>121.00</b>              | <b>-</b>                    | <b>121.00</b>              | <b>(0.8)%</b>             |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Maintenance**

**Landscape & MSTU's Operations (111)**

**Mission Statement**

To manage maintenance of landscaped medians and roadsides on selected County roadways to meet the standards adopted by the Board of County Commissioners. To provide supervision, coordination, manpower and support equipment to maintain the highest possible level of services for landscape and irrigation project management.

| Program Summary                                                                                                                                                                                                                                                                                                                                                                                                                                                             | FY 2022<br>Total FTE | FY 2022<br>Budget       | FY 2022<br>Revenues | FY 2022<br>Net Cost     |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------------|---------------------|-------------------------|
| <b>Landscape Beautification Program</b>                                                                                                                                                                                                                                                                                                                                                                                                                                     | <b>21.00</b>         | <b>2,010,300</b>        | <b>-</b>            | <b>2,010,300</b>        |
| This program provides contract management of the landscape maintenance contractors hired for the weekly maintenance of the landscaped and non-landscaped medians and roadways under the County's Landscaping Master Plan. Also provided are field supervision/inspections and irrigation maintenance of the roadways under the County's Landscaping Master Plan as well as the collection/inventory of the landscape assets utilizing a GPS based asset management program. |                      |                         |                     |                         |
| <b>County Medians: Plan Reviews &amp; Landscape Project Management</b>                                                                                                                                                                                                                                                                                                                                                                                                      | <b>1.00</b>          | <b>102,200</b>          | <b>-</b>            | <b>102,200</b>          |
| Plan reviews for new County roadways and ROW permits. Project management and coordination of landscape beautification project within the right-of-way, including retention ponds, median plantings, signage and other built structures.                                                                                                                                                                                                                                     |                      |                         |                     |                         |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                                                                                                             | <u><b>22.00</b></u>  | <u><b>2,112,500</b></u> | <u><b>-</b></u>     | <u><b>2,112,500</b></u> |

| Program Performance Measures                            | 2020<br>Actual | FY 2021<br>Budget | FY 2021<br>Forecast | FY 2022<br>Budget |
|---------------------------------------------------------|----------------|-------------------|---------------------|-------------------|
| • 80% of irrigation alarms responded to within 24 hours | 100            | 100               | 100                 | 100               |
| • 80% of lane miles maintained to adopted LOS           | 100            | 100               | 100                 | 100               |
| • Average cost per landscaped lane mile                 | 62,688         | 62,688            | 62,808              | 62,808            |
| • Lane miles beautified in the Unincorporated Area      | 122            | 122               | 122                 | 122               |

| Program Budgetary Cost Summary | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 1,729,356        | 1,823,900          | 1,707,900           | 1,706,700          | -                   | 1,706,700          | (6.4)%            |
| Operating Expense              | 239,808          | 283,000            | 281,400             | 345,800            | -                   | 345,800            | 22.2%             |
| Capital Outlay                 | 9,685            | -                  | -                   | 60,000             | -                   | 60,000             | na                |
| <b>Net Operating Budget</b>    | <b>1,978,849</b> | <b>2,106,900</b>   | <b>1,989,300</b>    | <b>2,112,500</b>   | <b>-</b>            | <b>2,112,500</b>   | <b>0.3%</b>       |
| <b>Total Budget</b>            | <b>1,978,849</b> | <b>2,106,900</b>   | <b>1,989,300</b>    | <b>2,112,500</b>   | <b>-</b>            | <b>2,112,500</b>   | <b>0.3%</b>       |
| <b>Total FTE</b>               | <b>23.00</b>     | <b>23.00</b>       | <b>22.00</b>        | <b>22.00</b>       | <b>-</b>            | <b>22.00</b>       | <b>(4.3)%</b>     |

| Program Funding Sources        | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| FEMA - Fed Emerg Mgt Agency    | 1,607            | -                  | -                   | -                  | -                   | -                  | na                |
| Miscellaneous Revenues         | 6,090            | -                  | -                   | -                  | -                   | -                  | na                |
| Net Cost Unincorp General Fund | 1,971,152        | 2,106,900          | 1,989,300           | 2,112,500          | -                   | 2,112,500          | 0.3%              |
| <b>Total Funding</b>           | <b>1,978,849</b> | <b>2,106,900</b>   | <b>1,989,300</b>    | <b>2,112,500</b>   | <b>-</b>            | <b>2,112,500</b>   | <b>0.3%</b>       |

## **Growth Management Department**

### **Maintenance**

#### **Landscape & MSTU's Operations (111)**

**Notes:**

With Board direction to reset the Unincorporated Area General Fund millage rate to the FY 2007 level of \$.8069, and applying the marginal increase, or \$.0908 mills, to continue funding the median landscape program, only direct personnel expenses associated with this initiative will be shown in this section. It should be noted that the full variance or \$.0908 from the current millage rate of \$.7161 has temporarily shifted to solely funding the maintenance program after three years of constructing capital medians deferred during the recession. The operating millage of \$.7161 will be used to fund reserves at policy levels and fund recurring operations and capital transfers. The maintenance costs associated with the current 121.9 landscaped lane miles are shown in the Landscaping Capital Fund (112) section of the budget.

**Forecast FY 2021:**

Personal Services are expected to be slightly less than the adopted FY 2021 budget due the transfer of one (1) FTE, a Principal Project Manager, to Stormwater Engineering mid-year.

Operating Expenses are expected to be slightly lower than FY 2021 budgeted levels due to savings in other contractual services.

**Current FY 2022:**

Personal Services decrease is a result the transfer of one (1) FTE, a Principal Project Manager, to Stormwater Engineering which is partially offset by the general wage adjustment.

Operating Expenses increased due to increases in IT, Motor Pool Capital and Fleet Management charges.

Capital Expenses include the purchase of replacement landscaping equipment.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Maintenance**

**Trans Maintenance Road & Bridge (101)**

**Mission Statement**

The Road Maintenance Division strives to maintain a safe and efficient county roadway system for the citizens and visitors of Collier County in support of Florida Statute Chapter 334.046; continually provide emergency response to all roadway/roadside hazards 24 hours per day, 7 days a week; provide continued road service and customer service that exceeds expectations.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Administration</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <b>3.00</b>                  | <b>686,800</b>            | <b>-</b>                    | <b>686,800</b>              |
| This section provides management, planning, supervision, and recording. Includes all fixed overhead costs for the division such as, insurance, fleet maintenance, etc.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                              |                           |                             |                             |
| <b>Operational Support</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <b>4.00</b>                  | <b>526,400</b>            | <b>5,000</b>                | <b>521,400</b>              |
| This section provides for the supervision, inspection, and training in all safety related issues pertaining to personnel, equipment and projects. Operational activities include developmental measurements, contracts/bid preparation, vendor/project inspections, and administrative reports preparation for divisional activities. Assistance is also provided for personnel issues including complaints, employee service issues, data entry, filing, phones, and mobile radio contact.                                                                                                                                                                                                          |                              |                           |                             |                             |
| <b>Field Supervision</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | <b>7.00</b>                  | <b>642,400</b>            | <b>-</b>                    | <b>642,400</b>              |
| This section provides supervision of field personnel/multiple crews, plans daily and forecasted activities for crews, participates in fiscal measurements related to project preparation, maintenance scheduling, on-sight supervision as necessary for specific jobs and emergency situations.                                                                                                                                                                                                                                                                                                                                                                                                      |                              |                           |                             |                             |
| <b>Field</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <b>70.00</b>                 | <b>8,367,600</b>          | <b>53,500</b>               | <b>8,314,100</b>            |
| This section provides for the maintenance on all County owned ROW and roads, as it pertains to the following: scheduled mowing of all rural and urban areas, vegetation control, patching and overlay of roadways. Projects such as turn lanes or driveway installation, digging and cleaning drainage swale and culverts, repair and upgrade of drainage systems including specially built items for outdated drainage systems. Inclusive of inspection and repair of all County maintained bridges, and the building and repair of sidewalks and bike paths. Also performed is litter abatement of roads and roadsides, County properties, sod replacement, and accident clean-up/traffic control. |                              |                           |                             |                             |
| <b>Survey Crew</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <b>3.00</b>                  | <b>271,000</b>            | <b>7,200</b>                | <b>263,800</b>              |
| This section provides surveys for roadway profiles and drainage on urban and rural highways/roads throughout the County. Support is also provided to Road Maintenance and Storm-water by collecting survey data, and identifying easements and right-of-ways.                                                                                                                                                                                                                                                                                                                                                                                                                                        |                              |                           |                             |                             |
| <b>Current Level of Service Budget</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <b>87.00</b>                 | <b>10,494,200</b>         | <b>65,700</b>               | <b>10,428,500</b>           |



**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Maintenance**

**Trans Maintenance Road & Bridge (101)**

| <b>Program Performance Measures</b>                                                                                                                             | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| • Complete 50% of the required maintenance of the entire county maintained tertiary drainage system annually                                                    | 100                    | 100                       | 100                         | 100                       |
| • Increase safety by inspection of county maintained sidewalks annually and repair all noted deficiencies                                                       | 100                    | 100                       | 100                         | 100                       |
| • Increase safety by refurbishing half of all pavement markings and raised pavement markers under maintenance condition rating of 70 on county maintained roads | 100                    | 100                       | 100                         | 100                       |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 6,053,602              | 6,554,000                  | 6,423,300                   | 6,819,700                  | -                           | 6,819,700                  | 4.1%                      |
| Operating Expense                     | 3,440,782              | 3,638,300                  | 3,517,900                   | 3,664,500                  | -                           | 3,664,500                  | 0.7%                      |
| Capital Outlay                        | 61,328                 | 75,000                     | 97,600                      | 10,000                     | -                           | 10,000                     | (86.7)%                   |
| <b>Net Operating Budget</b>           | <b>9,555,712</b>       | <b>10,267,300</b>          | <b>10,038,800</b>           | <b>10,494,200</b>          | <b>-</b>                    | <b>10,494,200</b>          | <b>2.2%</b>               |
| <b>Total Budget</b>                   | <b>9,555,712</b>       | <b>10,267,300</b>          | <b>10,038,800</b>           | <b>10,494,200</b>          | <b>-</b>                    | <b>10,494,200</b>          | <b>2.2%</b>               |
| <b>Total FTE</b>                      | <b>91.00</b>           | <b>88.00</b>               | <b>87.00</b>                | <b>87.00</b>               | <b>-</b>                    | <b>87.00</b>               | <b>(1.1)%</b>             |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| FEMA - Fed Emerg Mgt Agency    | 231,302                | -                          | -                           | -                          | -                           | -                          | na                        |
| Charges For Services           | -                      | 7,700                      | 7,200                       | 7,200                      | -                           | 7,200                      | (6.5)%                    |
| Miscellaneous Revenues         | 52,296                 | 44,000                     | 102,300                     | 53,500                     | -                           | 53,500                     | 21.6%                     |
| Reimb From Other Depts         | 29,572                 | 20,000                     | 800                         | 5,000                      | -                           | 5,000                      | (75.0)%                   |
| Net Cost Road and Bridge       | 9,242,542              | 10,195,600                 | 9,928,500                   | 10,428,500                 | -                           | 10,428,500                 | 2.3%                      |
| <b>Total Funding</b>           | <b>9,555,712</b>       | <b>10,267,300</b>          | <b>10,038,800</b>           | <b>10,494,200</b>          | <b>-</b>                    | <b>10,494,200</b>          | <b>2.2%</b>               |

**Growth Management Department**

**Maintenance**

**Trans Maintenance Road & Bridge (101)**

**Notes:**

This budget carries the general operating costs for the division; activities in the Unincorporated Areas of the county, such as limerock road conversions, striping and marking and bridge repairs are separate cost centers within the Road & Bridge Maintenance Fund (111) as well as components of the Transportation Capital Fund (310) and Gas Tax Fund (313).

**Forecast FY 2021:**

Personal Services are slightly lower than the FY 2021 adopted budget due to savings from various vacant positions throughout the year and the transfer of two (2) Maintenance Specialists to Stormwater Maintenance from Road and Bridge offset by the transfer of one (1) Heavy Equipment Operator from Stormwater Aquatics to Road and Bridge.

Operating Expense savings are a result of lower than anticipated fuel and Fleet Management costs.

Capital Expense is forecast to increase slightly over FY 2021 budget due to the unanticipated replacement of a lowboy trailer.

**Current FY 2022:**

Personal Services are budgeted to increase as a result of the general wage adjustment and strategic position reclassifications.

Operating Expenses are budgeted to increase slightly due to IT cost and the increase in the threshold of capital assets from \$1,000 to \$5,000.

Capital Outlay reflects the purchase of small equipment not included on the Motor Pool Capital Recovery list.

**Revenues:**

Revenues budgeted are mainly interdepartmental reimbursements, insurance claim refunds and scrap sales.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Maintenance**

**Stormwater Maintenance (103)**

**Mission Statement**

To provide efficient and high quality customer service in the appropriate operation and maintenance of the publicly maintained stormwater pumping and control facilities throughout Collier County.

| Program Summary                                                                                                                                                                                                                                                                                                                                                       | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Aquatic Plant Control</b>                                                                                                                                                                                                                                                                                                                                          | <b>2.00</b>          | <b>1,513,900</b>  | <b>62,500</b>       | <b>1,451,400</b>    |
| This section provides for the control and removal of vegetation within detention ponds, canals, secondary ditches and roadside drainage facilities. Spraying of herbicides and other enhanced maintenance activities are essential for the maintenance and operation of the publicly maintained secondary stormwater management facilities throughout Collier County. |                      |                   |                     |                     |
| <b>Stormwater Maintenance</b>                                                                                                                                                                                                                                                                                                                                         | <b>10.00</b>         | <b>5,334,100</b>  | <b>-</b>            | <b>5,334,100</b>    |
| Installation and maintenance of drainage ditches and stormwater structures. Improve water runoff, and complete routine monthly inspections to assure safe and proper operation.                                                                                                                                                                                       |                      |                   |                     |                     |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                       | <b>12.00</b>         | <b>6,848,000</b>  | <b>62,500</b>       | <b>6,785,500</b>    |

| Program Performance Measures                                   | 2020<br>Actual | FY 2021<br>Budget | FY 2021<br>Forecast | FY 2022<br>Budget |
|----------------------------------------------------------------|----------------|-------------------|---------------------|-------------------|
| Cleaning of storm attenuators annually                         | 100            | 100               | 100                 | 100               |
| Repair 100% of deficiencies found on secondary drainage system | 100            | 100               | 100                 | 100               |
| State Road 29 Canal Maintenance                                | 100            | 100               | 100                 | 100               |

| Program Budgetary Cost Summary | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 717,897          | 811,100            | 725,700             | 885,100            | -                   | 885,100            | 9.1%              |
| Operating Expense              | 2,824,149        | 5,474,600          | 5,225,500           | 5,891,900          | -                   | 5,891,900          | 7.6%              |
| Indirect Cost Reimburs         | 14,600           | -                  | -                   | -                  | -                   | -                  | na                |
| Capital Outlay                 | 144,584          | -                  | 243,000             | 71,000             | -                   | 71,000             | na                |
| <b>Net Operating Budget</b>    | <b>3,701,229</b> | <b>6,285,700</b>   | <b>6,194,200</b>    | <b>6,848,000</b>   | <b>-</b>            | <b>6,848,000</b>   | <b>8.9%</b>       |
| <b>Total Budget</b>            | <b>3,701,229</b> | <b>6,285,700</b>   | <b>6,194,200</b>    | <b>6,848,000</b>   | <b>-</b>            | <b>6,848,000</b>   | <b>8.9%</b>       |
| <b>Total FTE</b>               | <b>11.00</b>     | <b>11.00</b>       | <b>12.00</b>        | <b>12.00</b>       | <b>-</b>            | <b>12.00</b>       | <b>9.1%</b>       |

| Program Funding Sources        | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| SFWM/Big Cypress Revenue       | -                | 62,500             | 62,500              | 62,500             | -                   | 62,500             | 0.0%              |
| Charges For Services           | 62,500           | -                  | -                   | -                  | -                   | -                  | na                |
| Miscellaneous Revenues         | 185              | -                  | -                   | -                  | -                   | -                  | na                |
| Net Cost Stormwater Operations | 3,638,544        | 6,223,200          | 6,131,700           | 6,785,500          | -                   | 6,785,500          | 9.0%              |
| <b>Total Funding</b>           | <b>3,701,229</b> | <b>6,285,700</b>   | <b>6,194,200</b>    | <b>6,848,000</b>   | <b>-</b>            | <b>6,848,000</b>   | <b>8.9%</b>       |

## **Growth Management Department**

### **Maintenance**

#### **Stormwater Maintenance (103)**

##### **Forecast FY 2021:**

Personal Services expense is expected to be under FY 2021 adopted budget due to various vacancies throughout the year and the transfer of one (1) Heavy Equipment Operator to Road and Bridge offset by the transfer of two (2) Maintenance Specialists to Stormwater Maintenance from Road and Bridge.

Operating Expenses are projected to be slightly under FY 2021 budget as a result of a reduction in trash and garbage costs associated with dumping of canal debris.

Capital Outlay is expected to exceed FY 2020 budget due to the purchase of one (1) Max Gen V mower.

##### **Current FY 2022:**

Personal Services - FY 2022 budget increases are due to the general wage adjustment, strategic position reclassifications and the transfer of two (2) Maintenance Specialists to Stormwater Maintenance from Road and Bridge offset slightly by the transfer of one (1) Heavy Equipment Operator to Road and Bridge.

Operating Expenses - FY 2022 budget increased over FY 2021 primarily due to an increase in motor pool recovery, IT costs, engineering fees and other contractual services to continue stormwater maintenance throughout the county. These increases were partially offset by anticipated decreases in trash and garbage associated with dumping of canal debris.

Capital Outlay - Budget includes the replacement of one (1) excavator.

##### **Revenues:**

\$62,500 from South Florida Water Management District (Big Cypress Basin) has been budgeted in Stormwater Operating Fund (103).

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Maintenance**

**Transportation Road Maintenance (111)**

**Mission Statement**

To deliver to the citizens of Collier County quality maintained roadways, roadsides and drainage systems, providing safe roadway systems and excellent customer service. Maintenance operations are performed in support of Florida Statute Chapter 344.046.

| <b>Program Summary</b>                                                                                                                                                                                                           | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Limerock Road Construction and Maintenance</b>                                                                                                                                                                                | -                            | 310,000                   | -                           | 310,000                     |
| To grade limerock roads located in the Golden Gate Estates quarterly.<br>There is no appropriation for conversion - only maintenance.                                                                                            |                              |                           |                             |                             |
| <b>General Maintenance</b>                                                                                                                                                                                                       | -                            | 2,261,000                 | -                           | 2,261,000                   |
| Bridge, drainage system, sidewalk and bike path construction and maintenance, contract mowing, roadway asphalt repair, sweeping and shoulder maintenance, litter and dead animal removal, and emergency roadway hazard response. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                  | -                            | 2,571,000                 | -                           | 2,571,000                   |

| <b>Program Performance Measures</b>                                                                                                            | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| • Resurface all roadway segments with deficient pavement condition ratings in accordance with the roadway category (arterial, collector, etc.) | 100                    | 100                       | 100                         | 100                       |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 2,390,669              | 2,557,500                  | 2,344,900                   | 2,571,000                  | -                           | 2,571,000                  | 0.5%                      |
| <b>Net Operating Budget</b>           | <b>2,390,669</b>       | <b>2,557,500</b>           | <b>2,344,900</b>            | <b>2,571,000</b>           | <b>-</b>                    | <b>2,571,000</b>           | <b>0.5%</b>               |
| <b>Total Budget</b>                   | <b>2,390,669</b>       | <b>2,557,500</b>           | <b>2,344,900</b>            | <b>2,571,000</b>           | <b>-</b>                    | <b>2,571,000</b>           | <b>0.5%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues         | 40                     | -                          | -                           | -                          | -                           | -                          | na                        |
| Net Cost Unincorp General Fund | 2,390,629              | 2,557,500                  | 2,344,900                   | 2,571,000                  | -                           | 2,571,000                  | 0.5%                      |
| <b>Total Funding</b>           | <b>2,390,669</b>       | <b>2,557,500</b>           | <b>2,344,900</b>            | <b>2,571,000</b>           | <b>-</b>                    | <b>2,571,000</b>           | <b>0.5%</b>               |

**Growth Management Department**

**Maintenance**

**Transportation Road Maintenance (111)**

**Notes:**

This budget provides for general maintenance of Unincorporated Area roadways including: non-landscaped medians and right-of-way areas, sidewalks, curbing, drainage infrastructure, installation of sod for erosion control and minor bridge repairs.

**Forecast FY 2021:**

Operating Expenses are expected to be slightly lower than FY 2021 adopted budget due to savings in other contractual services and limerock.

**Current FY 2022:**

Requested budget has slightly increased from the prior year due anticipated increases in limerock and other operating expenses associated with the purchase of supplies.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Improvement Districts and MSTU**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                      | 817                    | 194,700                    | 5,300                       | 258,400                    | -                           | 258,400                    | 32.7%                     |
| Indirect Cost Reimburs                 | 3,600                  | 2,900                      | 2,900                       | 2,900                      | -                           | 2,900                      | 0.0%                      |
| Capital Outlay                         | -                      | 1,994,200                  | -                           | 1,986,000                  | -                           | 1,986,000                  | (0.4)%                    |
| <b>Net Operating Budget</b>            | <b>4,417</b>           | <b>2,191,800</b>           | <b>8,200</b>                | <b>2,247,300</b>           | <b>-</b>                    | <b>2,247,300</b>           | <b>2.5%</b>               |
| Trans to Property Appraiser            | 104                    | 400                        | 400                         | 500                        | -                           | 500                        | 25.0%                     |
| Trans to Tax Collector                 | 405                    | 900                        | 900                         | 1,300                      | -                           | 1,300                      | 44.4%                     |
| Trans to 103 Stormwater Ops            | -                      | -                          | -                           | 22,900                     | -                           | 22,900                     | na                        |
| Trans to 232 PR/NPP Bond               | -                      | 382,600                    | 372,200                     | 6,200                      | -                           | 6,200                      | (98.4)%                   |
| Reserve for Capital                    | -                      | 45,000                     | -                           | 7,800                      | -                           | 7,800                      | (82.7)%                   |
| <b>Total Budget</b>                    | <b>4,927</b>           | <b>2,620,700</b>           | <b>381,700</b>              | <b>2,286,000</b>           | <b>-</b>                    | <b>2,286,000</b>           | <b>(12.8)%</b>            |

| <b>Appropriations by Program</b>                 | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Hawksridge Pumping System (154)                  | 1,167                  | 5,500                      | 1,300                       | 55,600                     | -                           | 55,600                     | 910.9%                    |
| Naples Park Drainage MSTU&BU (139)               | 500                    | 130,500                    | 4,600                       | 139,400                    | -                           | 139,400                    | 6.8%                      |
| Naples Production Park (Capital) MST&BU (138)    | 600                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Naples Production Park Maintenance MSTU&BU (141) | 200                    | 58,200                     | 300                         | 58,300                     | -                           | 58,300                     | 0.2%                      |
| Pine Ridge Industrial Park MSTU&BU (142)         | 800                    | 1,985,800                  | 900                         | 1,986,800                  | -                           | 1,986,800                  | 0.1%                      |
| Victoria Park Drainage MSTU (134)                | 1,150                  | 11,800                     | 1,100                       | 7,200                      | -                           | 7,200                      | (39.0)%                   |
| <b>Total Net Budget</b>                          | <b>4,417</b>           | <b>2,191,800</b>           | <b>8,200</b>                | <b>2,247,300</b>           | <b>-</b>                    | <b>2,247,300</b>           | <b>2.5%</b>               |
| <b>Total Transfers and Reserves</b>              | <b>510</b>             | <b>428,900</b>             | <b>373,500</b>              | <b>38,700</b>              | <b>-</b>                    | <b>38,700</b>              | <b>(91.0)%</b>            |
| <b>Total Budget</b>                              | <b>4,927</b>           | <b>2,620,700</b>           | <b>381,700</b>              | <b>2,286,000</b>           | <b>-</b>                    | <b>2,286,000</b>           | <b>(12.8)%</b>            |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes                | 14,605                 | 12,600                     | 12,100                      | 28,300                     | -                           | 28,300                     | 124.6%                    |
| Delinquent Ad Valorem Taxes     | 3,964                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Interest/Misc                   | 45,877                 | 37,000                     | 12,700                      | 12,500                     | -                           | 12,500                     | (66.2)%                   |
| Trans frm Property Appraiser    | 9                      | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans frm Tax Collector         | 65                     | -                          | -                           | -                          | -                           | -                          | na                        |
| Carry Forward                   | 2,544,800              | 2,573,800                  | 2,604,300                   | 2,247,400                  | -                           | 2,247,400                  | (12.7)%                   |
| Less 5% Required By Law         | -                      | (2,700)                    | -                           | (2,200)                    | -                           | (2,200)                    | (18.5)%                   |
| <b>Total Funding</b>            | <b>2,609,320</b>       | <b>2,620,700</b>           | <b>2,629,100</b>            | <b>2,286,000</b>           | <b>-</b>                    | <b>2,286,000</b>           | <b>(12.8)%</b>            |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Improvement Districts and MSTU  
Victoria Park Drainage MSTU (134)**

**Mission Statement**

Operation and maintenance of pumping station for storm water removal from Victoria Park Unit #1.

| Program Summary                                                                     | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|-------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Divisional Administration/Overhead</b>                                           | -                    | 2,800             | 2,800               | -                   |
| <b>Operation and maintenance</b>                                                    | -                    | 5,400             | 5,400               | -                   |
| Operation and maintenance of 12" electric and 20" gas pumps for stormwater removal. |                      |                   |                     |                     |
| <b>Capital - Pump Repairs and Replacement</b>                                       | -                    | 22,900            | 22,900              | -                   |
| Current Level of Service Budget                                                     | -                    | 31,100            | 31,100              | -                   |

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 250            | 1,800              | 400                 | 6,500              | -                   | 6,500              | 261.1%            |
| Indirect Cost Reimburs         | 900            | 700                | 700                 | 700                | -                   | 700                | 0.0%              |
| Capital Outlay                 | -              | 9,300              | -                   | -                  | -                   | -                  | (100.0)%          |
| <b>Net Operating Budget</b>    | <b>1,150</b>   | <b>11,800</b>      | <b>1,100</b>        | <b>7,200</b>       | -                   | <b>7,200</b>       | <b>(39.0)%</b>    |
| Trans to Property Appraiser    | 11             | 200                | 200                 | 300                | -                   | 300                | 50.0%             |
| Trans to Tax Collector         | 38             | 300                | 300                 | 700                | -                   | 700                | 133.3%            |
| Trans to 103 Stormwater Ops    | -              | -                  | -                   | 22,900             | -                   | 22,900             | na                |
| <b>Total Budget</b>            | <b>1,199</b>   | <b>12,300</b>      | <b>1,600</b>        | <b>31,100</b>      | -                   | <b>31,100</b>      | <b>152.8%</b>     |

| Program Funding Sources      | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes             | 1,248          | 1,300              | 1,200               | 17,000             | -                   | 17,000             | 1,207.7%          |
| Delinquent Ad Valorem Taxes  | 8              | -                  | -                   | -                  | -                   | -                  | na                |
| Interest/Misc                | 277            | -                  | -                   | -                  | -                   | -                  | na                |
| Trans frm Property Appraiser | 1              | -                  | -                   | -                  | -                   | -                  | na                |
| Trans frm Tax Collector      | 9              | -                  | -                   | -                  | -                   | -                  | na                |
| Carry Forward                | 15,100         | 11,100             | 15,400              | 15,000             | -                   | 15,000             | 35.1%             |
| Less 5% Required By Law      | -              | (100)              | -                   | (900)              | -                   | (900)              | 800.0%            |
| <b>Total Funding</b>         | <b>16,642</b>  | <b>12,300</b>      | <b>16,600</b>       | <b>31,100</b>      | -                   | <b>31,100</b>      | <b>152.8%</b>     |



## **Growth Management Department**

### **Improvement Districts and MSTU** **Victoria Park Drainage MSTU (134)**

#### **Current FY 2022:**

Operating Expenses are budgeted at \$7,200 and include the customary indirect cost charges, constitutional transfers and pump maintenance expenses.

Transfers - Budgeted transfers include \$22,900 transfer to Stormwater Operating Fund (103) for the partial reimbursement of pump repairs completed in FY 2021 and customary transfers to the Tax Collector and Property Appraiser.

#### **Revenues:**

Taxable value for this District in FY 2022 totals \$44,656,300, an increase of 2.88% from the prior year. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This district is not represented by an advisory board. For FY 2022, the millage rate has increased .3514 from .0300 to .3814. Previously, the millage rate was held artificially low to draw down fund balance. The millage rate has been as high as .5179 in 2005. Based on the proposed budget, the required ad valorem tax levy increases \$15,700, from the adopted FY 2021 budget. This increase will allow the Victoria Park Drainage Fund (134) to reimburse Stormwater Fund (103) over the next two years for pump repairs of \$40,451.20 incurred in FY2021 and accumulate reserves for future pump repairs or replacements over the next four years.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Improvement Districts and MSTU  
Naples Production Park (Capital) MST&BU (138)**

**Mission Statement**

The Naples Production Park Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing design, easement acquisition and construction for roadway, water, sewer and drainage improvements within the Unit.

| Program Summary                 | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|---------------------------------|----------------------|-------------------|---------------------|---------------------|
| Reserves/Transfers/Interest     | -                    | 6,200             | 6,200               | -                   |
| Current Level of Service Budget | -                    | 6,200             | 6,200               | -                   |

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 100            | -                  | -                   | -                  | -                   | -                  | na                |
| Indirect Cost Reimburs         | 500            | -                  | -                   | -                  | -                   | -                  | na                |
| <b>Net Operating Budget</b>    | <b>600</b>     | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>na</b>         |
| Trans to 232 PR/NPP Bond       | -              | 382,600            | 372,200             | 6,200              | -                   | 6,200              | (98.4)%           |
| <b>Total Budget</b>            | <b>600</b>     | <b>382,600</b>     | <b>372,200</b>      | <b>6,200</b>       | <b>-</b>            | <b>6,200</b>       | <b>(98.4)%</b>    |

| Program Funding Sources | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc           | 6,490          | 12,000             | 6,500               | 6,500              | -                   | 6,500              | (45.8)%           |
| Carry Forward           | 359,800        | 371,200            | 365,700             | -                  | -                   | -                  | (100.0)%          |
| Less 5% Required By Law | -              | (600)              | -                   | (300)              | -                   | (300)              | (50.0)%           |
| <b>Total Funding</b>    | <b>366,290</b> | <b>382,600</b>     | <b>372,200</b>      | <b>6,200</b>       | <b>-</b>            | <b>6,200</b>       | <b>(98.4)%</b>    |

**Notes:**

Funds were collected as special assessment bond proceeds within Debt Service Fund (232) and these funds are available for the benefit of this District and the Pine Ridge Industrial Park. Property owners within the districts paid their share of the assessments. Since many properties paid off their assessments early, the additional cash was used to pay off the Bonds early.

In FY 2009, there was approximately \$6 million available in the Debt Service Fund (232) which could be used for capital improvements. Growth Management staff conducted neighborhood informational meetings and determined which roadway and drainage improvement projects could be done. Improvements to this Industrial Park as well as the Pine Ridge Industrial Park commenced during FY 2009 and are complete. Residual funding is being returned to Debt Service Fund (232) in FY 2021 and FY 2022.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Improvement Districts and MSTU  
Naples Park Drainage MSTU&BU (139)**

**Mission Statement**

**Provide annual maintenance services to Naples Park Drainage Municipal Service Taxing and Benefit Unit.**

| <b>Program Summary</b>                                                                                 | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|--------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Divisional Administration/Overhead</b>                                                              | -                            | 1,000                     | 1,000                       | -                           |
| <b>Maintenance</b>                                                                                     | -                            | 138,800                   | 138,800                     | -                           |
| Maintain and if needed, make necessary improvements to secondary drainage systems within the district. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                        | -                            | 139,800                   | 139,800                     | -                           |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | -                      | 130,000                    | 4,100                       | 138,900                    | -                           | 138,900                    | 6.8%                      |
| Indirect Cost Reimburs                | 500                    | 500                        | 500                         | 500                        | -                           | 500                        | 0.0%                      |
| <b>Net Operating Budget</b>           | <b>500</b>             | <b>130,500</b>             | <b>4,600</b>                | <b>139,400</b>             | <b>-</b>                    | <b>139,400</b>             | <b>6.8%</b>               |
| Trans to Property Appraiser           | 70                     | 100                        | 100                         | 100                        | -                           | 100                        | 0.0%                      |
| Trans to Tax Collector                | 164                    | 300                        | 300                         | 300                        | -                           | 300                        | 0.0%                      |
| <b>Total Budget</b>                   | <b>733</b>             | <b>130,900</b>             | <b>5,000</b>                | <b>139,800</b>             | <b>-</b>                    | <b>139,800</b>             | <b>6.8%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes               | 7,918                  | 8,500                      | 8,200                       | 8,500                      | -                           | 8,500                      | 0.0%                      |
| Delinquent Ad Valorem Taxes    | 129                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Interest/Misc                  | 2,208                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans frm Property Appraiser   | 6                      | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans frm Tax Collector        | 39                     | -                          | -                           | -                          | -                           | -                          | na                        |
| Carry Forward                  | 119,100                | 122,900                    | 128,600                     | 131,800                    | -                           | 131,800                    | 7.2%                      |
| Less 5% Required By Law        | -                      | (500)                      | -                           | (500)                      | -                           | (500)                      | 0.0%                      |
| <b>Total Funding</b>           | <b>129,399</b>         | <b>130,900</b>             | <b>136,800</b>              | <b>139,800</b>             | <b>-</b>                    | <b>139,800</b>             | <b>6.8%</b>               |

## **Growth Management Department**

### **Improvement Districts and MSTU** **Naples Park Drainage MSTU&BU (139)**

#### Forecast FY 2021:

Only minor operating expenses are anticipated during FY 2021 for mowing and litter removal services, in addition to customary transfers to the Property Appraiser and Tax Collector.

#### Current FY 2022:

The vast majority of fund appropriations budgeted are for contractual maintenance. Contractual maintenance dollars are available and sufficient when drainage maintenance is necessary. Typical indirect charges and constitutional transfers total \$900. No reserves are budgeted.

#### Revenues:

Taxable value is \$1,742,119,846 a 6.94% increase over the prior year. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This budget is built around the rolled back rate of .0049 generating a property tax levy of \$8,500. The practice of levying the rolled back rate in an increasing taxable value environment will continue until funds are drawn for maintenance purposes.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Improvement Districts and MSTU**

**Naples Production Park Maintenance MSTU&BU (141)**

**Mission Statement**

Provide for proper maintenance of roadway within the Naples Production Park Municipal Service Taxing and Benefit Unit (MSTU&BU) boundaries.

| Program Summary                    | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|------------------------------------|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration/Overhead | -                    | 300               | 300                 | -                   |
| Roadway maintenance                | -                    | 58,000            | 58,000              | -                   |
| Current Level of Service Budget    | -                    | 58,300            | 58,300              | -                   |

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | -              | 58,000             | 100                 | 58,100             | -                   | 58,100             | 0.2%              |
| Indirect Cost Reimburs         | 200            | 200                | 200                 | 200                | -                   | 200                | 0.0%              |
| Net Operating Budget           | 200            | 58,200             | 300                 | 58,300             | -                   | 58,300             | 0.2%              |
| Total Budget                   | 200            | 58,200             | 300                 | 58,300             | -                   | 58,300             | 0.2%              |

| Program Funding Sources | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc           | 1,038          | -                  | 100                 | -                  | -                   | -                  | na                |
| Carry Forward           | 57,700         | 58,200             | 58,500              | 58,300             | -                   | 58,300             | 0.2%              |
| Total Funding           | 58,738         | 58,200             | 58,600              | 58,300             | -                   | 58,300             | 0.2%              |

Current FY 2022:

Operating Expenses, including a small indirect cost payment, total \$58,300. Fund balance rolling from one year to the next is driving this budget. The tax levy for this district was discontinued in FY 2009. Available special assessment bond proceeds will be used to fund the capital improvement budget, which are shown separately within Pine Ridge Industrial Park Fund (132) and Naples Production Park Fund (138).

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Improvement Districts and MSTU  
Pine Ridge Industrial Park MSTU&BU (142)**

**Mission Statement**

The Pine Ridge Industrial Park Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing design, easement acquisition and construction for roadway, water, sewer and drainage improvements within the Unit.

| <b>Program Summary</b>                    | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Divisional Administration/Overhead</b> | -                            | 800                       | 800                         | -                           |
| <b>General Improvements</b>               | -                            | 1,986,000                 | 1,986,000                   | -                           |
| <b>Current Level of Service Budget</b>    | -                            | <b>1,986,800</b>          | <b>1,986,800</b>            | -                           |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | -                      | 100                        | 100                         | 100                        | -                           | 100                        | 0.0%                      |
| Indirect Cost Reimburs                | 800                    | 800                        | 800                         | 700                        | -                           | 700                        | (12.5)%                   |
| Capital Outlay                        | -                      | 1,984,900                  | -                           | 1,986,000                  | -                           | 1,986,000                  | 0.1%                      |
| <b>Net Operating Budget</b>           | <b>800</b>             | <b>1,985,800</b>           | <b>900</b>                  | <b>1,986,800</b>           | -                           | <b>1,986,800</b>           | <b>0.1%</b>               |
| <b>Total Budget</b>                   | <b>800</b>             | <b>1,985,800</b>           | <b>900</b>                  | <b>1,986,800</b>           | -                           | <b>1,986,800</b>           | <b>0.1%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc                  | 34,941                 | 25,000                     | 6,000                       | 6,000                      | -                           | 6,000                      | (76.0)%                   |
| Carry Forward                  | 1,941,800              | 1,962,100                  | 1,976,000                   | 1,981,100                  | -                           | 1,981,100                  | 1.0%                      |
| Less 5% Required By Law        | -                      | (1,300)                    | -                           | (300)                      | -                           | (300)                      | (76.9)%                   |
| <b>Total Funding</b>           | <b>1,976,741</b>       | <b>1,985,800</b>           | <b>1,982,000</b>            | <b>1,986,800</b>           | -                           | <b>1,986,800</b>           | <b>0.1%</b>               |

Current FY 2022:

A land capital allocation totaling \$1,986,000 intended to purchase right-of-way necessary for construction of a roadway between J & C Boulevard and Trade Center Way as well as temporary easements required for drainage maintenance is budgeted. Incidental expenses of \$800 include Indirect Cost Reimbursement and General Insurance.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Improvement Districts and MSTU  
Hawksridge Pumping System (154)**

**Mission Statement**

Operation and maintenance of pumping station for storm water removal.

| Program Summary                                                        | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Reserves/Transfers/Interest</b>                                     | -                    | 7,800             | 7,800               | -                   |
| <b>Operation and maintenance</b>                                       | -                    | 56,000            | 56,000              | -                   |
| Operation and maintenance of electrical pumps for storm water removal. |                      |                   |                     |                     |
| Current Level of Service Budget                                        | -                    | 63,800            | 63,800              | -                   |

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 467            | 4,800              | 600                 | 54,800             | -                   | 54,800             | 1,041.7%          |
| Indirect Cost Reimburs         | 700            | 700                | 700                 | 800                | -                   | 800                | 14.3%             |
| <b>Net Operating Budget</b>    | <b>1,167</b>   | <b>5,500</b>       | <b>1,300</b>        | <b>55,600</b>      | -                   | <b>55,600</b>      | <b>910.9%</b>     |
| Trans to Property Appraiser    | 24             | 100                | 100                 | 100                | -                   | 100                | 0.0%              |
| Trans to Tax Collector         | 204            | 300                | 300                 | 300                | -                   | 300                | 0.0%              |
| Reserve for Capital            | -              | 45,000             | -                   | 7,800              | -                   | 7,800              | (82.7)%           |
| <b>Total Budget</b>            | <b>1,395</b>   | <b>50,900</b>      | <b>1,700</b>        | <b>63,800</b>      | -                   | <b>63,800</b>      | <b>25.3%</b>      |

| Program Funding Sources      | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes             | 5,439          | 2,800              | 2,700               | 2,800              | -                   | 2,800              | 0.0%              |
| Delinquent Ad Valorem Taxes  | 3,828          | -                  | -                   | -                  | -                   | -                  | na                |
| Interest/Misc                | 923            | -                  | 100                 | -                  | -                   | -                  | na                |
| Trans frm Property Appraiser | 2              | -                  | -                   | -                  | -                   | -                  | na                |
| Trans frm Tax Collector      | 17             | -                  | -                   | -                  | -                   | -                  | na                |
| Carry Forward                | 51,300         | 48,300             | 60,100              | 61,200             | -                   | 61,200             | 26.7%             |
| Less 5% Required By Law      | -              | (200)              | -                   | (200)              | -                   | (200)              | 0.0%              |
| <b>Total Funding</b>         | <b>61,509</b>  | <b>50,900</b>      | <b>62,900</b>       | <b>63,800</b>      | -                   | <b>63,800</b>      | <b>25.3%</b>      |

## **Growth Management Department**

### **Improvement Districts and MSTU** **Hawksridge Pumping System (154)**

#### Forecast FY 2021:

Pump replacements were made during FY 2016 and FY 2017, therefore ongoing maintenance and operational costs of the pumping station comprise the majority of forecasted expenses.

#### Current FY 2022:

Appropriations include dollars to maintain and repair pump station equipment. Incidental expenses include Indirect Costs and the customary Property Appraiser and Tax Collector transfers.

#### Revenues:

Taxable value for this District totals \$78,962,989 an increase of 3.12% over the prior year. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. There is no advisory board for this MSTU. This budget is built around the rolled back tax rate of .0354 generating a property tax levy of \$2,800.



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Operations**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 4,894,446              | 4,922,600                  | 4,850,600                   | 5,104,100                  | -                           | 5,104,100                  | 3.7%                      |
| Operating Expense                      | 3,946,404              | 4,636,500                  | 4,360,700                   | 4,628,900                  | -                           | 4,628,900                  | (0.2)%                    |
| Indirect Cost Reimburs                 | 132,700                | 113,900                    | 113,900                     | 119,300                    | -                           | 119,300                    | 4.7%                      |
| Capital Outlay                         | 218,663                | 186,400                    | 181,000                     | 206,000                    | -                           | 206,000                    | 10.5%                     |
| <b>Net Operating Budget</b>            | <b>9,192,213</b>       | <b>9,859,400</b>           | <b>9,506,200</b>            | <b>10,058,300</b>          | <b>-</b>                    | <b>10,058,300</b>          | <b>2.0%</b>               |
| Trans to Property Appraiser            | 7,416                  | 8,800                      | 8,800                       | 9,000                      | -                           | 9,000                      | 2.3%                      |
| Trans to Tax Collector                 | 17,047                 | 21,900                     | 21,900                      | 22,400                     | -                           | 22,400                     | 2.3%                      |
| Reserve for Contingencies              | -                      | 82,000                     | -                           | 85,000                     | -                           | 85,000                     | 3.7%                      |
| Reserve for Capital                    | -                      | 309,700                    | -                           | 430,300                    | -                           | 430,300                    | 38.9%                     |
| <b>Total Budget</b>                    | <b>9,216,677</b>       | <b>10,281,800</b>          | <b>9,536,900</b>            | <b>10,605,000</b>          | <b>-</b>                    | <b>10,605,000</b>          | <b>3.1%</b>               |

| <b>Appropriations by Program</b>                       | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Construction & Maintenance Administration Office (101) | 1,584,515              | 1,737,700                  | 1,782,600                   | 1,828,400                  | -                           | 1,828,400                  | 5.2%                      |
| Metropolitan Planning Org MPO (128)                    | 25,062                 | 11,500                     | 68,900                      | 8,900                      | -                           | 8,900                      | (22.6)%                   |
| Project Management Support (101)                       | 704,674                | 826,400                    | 741,600                     | 795,500                    | -                           | 795,500                    | (3.7)%                    |
| Street Lighting Districts Fund (760)                   | 729,985                | 850,800                    | 731,300                     | 900,900                    | -                           | 900,900                    | 5.9%                      |
| Traffic Operations Division (101)                      | 6,147,977              | 6,433,000                  | 6,181,800                   | 6,524,600                  | -                           | 6,524,600                  | 1.4%                      |
| <b>Total Net Budget</b>                                | <b>9,192,213</b>       | <b>9,859,400</b>           | <b>9,506,200</b>            | <b>10,058,300</b>          | <b>-</b>                    | <b>10,058,300</b>          | <b>2.0%</b>               |
| <b>Total Transfers and Reserves</b>                    | <b>24,464</b>          | <b>422,400</b>             | <b>30,700</b>               | <b>546,700</b>             | <b>-</b>                    | <b>546,700</b>             | <b>29.4%</b>              |
| <b>Total Budget</b>                                    | <b>9,216,677</b>       | <b>10,281,800</b>          | <b>9,536,900</b>            | <b>10,605,000</b>          | <b>-</b>                    | <b>10,605,000</b>          | <b>3.1%</b>               |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes                | 825,963                | 884,000                    | 848,600                     | 892,000                    | -                           | 892,000                    | 0.9%                      |
| Delinquent Ad Valorem Taxes     | 22,719                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Intergovernmental Revenues      | 942,370                | 954,500                    | 977,900                     | 1,007,900                  | -                           | 1,007,900                  | 5.6%                      |
| Charges For Services            | 170                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Miscellaneous Revenues          | 165,605                | 58,300                     | 154,200                     | 67,800                     | -                           | 67,800                     | 16.3%                     |
| Interest/Misc                   | 13,007                 | 5,000                      | 1,700                       | 3,700                      | -                           | 3,700                      | (26.0)%                   |
| Reimb From Other Depts          | 324,464                | 190,000                    | 190,000                     | 190,000                    | -                           | 190,000                    | 0.0%                      |
| Trans frm Property Appraiser    | 628                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans frm Tax Collector         | 4,020                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Net Cost Road and Bridge        | 7,017,570              | 7,797,300                  | 7,386,900                   | 7,885,800                  | -                           | 7,885,800                  | 1.1%                      |
| Trans fm 111 Unincorp Gen Fd    | 5,000                  | 5,000                      | 5,000                       | 5,000                      | -                           | 5,000                      | 0.0%                      |
| Trans fm 711/712 Transp Grants  | 14,505                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Carry Forward                   | 450,300                | 432,300                    | 570,400                     | 597,800                    | -                           | 597,800                    | 38.3%                     |
| Less 5% Required By Law         | -                      | (44,600)                   | -                           | (45,000)                   | -                           | (45,000)                   | 0.9%                      |
| <b>Total Funding</b>            | <b>9,786,321</b>       | <b>10,281,800</b>          | <b>10,134,700</b>           | <b>10,605,000</b>          | <b>-</b>                    | <b>10,605,000</b>          | <b>3.1%</b>               |

| <b>Division Position Summary</b>                       | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Construction & Maintenance Administration Office (101) | 8.00                   | 9.00                       | 11.00                       | 11.00                      | -                           | 11.00                      | 22.2%                     |
| Project Management Support (101)                       | 7.00                   | 7.00                       | 7.00                        | 7.00                       | -                           | 7.00                       | 0.0%                      |
| Traffic Operations Division (101)                      | 38.00                  | 38.00                      | 38.00                       | 38.00                      | -                           | 38.00                      | 0.0%                      |
| <b>Total FTE</b>                                       | <b>53.00</b>           | <b>54.00</b>               | <b>56.00</b>                | <b>56.00</b>               | <b>-</b>                    | <b>56.00</b>               | <b>3.7%</b>               |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Operations**

**Construction & Maintenance Administration Office (101)**

**Mission Statement**

To deliver value to the community by providing financial accountability and support for transportation, coastal zone, pollution control, airport and stormwater capital improvement projects and operations, responding timely and professionally to all reports of problems, supporting daily activities with technical tools and resources, and notifying the public of relevant communications and information related to GMD operations.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                         | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Divisional Administration/Overhead</b>                                                                                                                                                                                                                                                                                                                      | <b>5.00</b>                  | <b>1,225,100</b>          | <b>273,900</b>              | <b>951,200</b>              |
| Departmental administration and all divisional overhead costs for Fund 101 including Indirect Service Charges, General Insurance, IT Direct Hours, and Utilities.                                                                                                                                                                                              |                              |                           |                             |                             |
| <b>Fiscal Support</b>                                                                                                                                                                                                                                                                                                                                          | <b>3.00</b>                  | <b>337,200</b>            | <b>-</b>                    | <b>337,200</b>              |
| Provides financial support and guidance to the Department Head and all division directors and staff within the Growth Management Department. Supervises a staff of 5 budget analysts who handle financial functions, including accounts payable, accounts receivable, grants compliance, purchasing, and payroll, for various divisions within the department. |                              |                           |                             |                             |
| <b>Public Information</b>                                                                                                                                                                                                                                                                                                                                      | <b>3.00</b>                  | <b>266,100</b>            | <b>-</b>                    | <b>266,100</b>              |
| Serve as the liaison between the Growth Management Department and the public, media and governmental representatives. To research and respond to questions/complaints and handle marketing and public relations matters for the Growth Management Department.                                                                                                  |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                | <b>11.00</b>                 | <b>1,828,400</b>          | <b>273,900</b>              | <b>1,554,500</b>            |

| <b>Program Performance Measures</b>                                                                 | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|-----------------------------------------------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| * 100% of AIMS constituents contacted within 5 business days                                        | 100                    | 100                       | 100                         | 100                       |
| * 100% of Executive Summaries in Agenda Central by target deadline for approval                     | 100                    | 100                       | 100                         | 100                       |
| * 100% of grant & non-grant related invoices audited and monitored for reimbursement within 90 days | 99                     | 100                       | 100                         | 100                       |
| * 100% of invoices processed in accordance with the Prompt Payment Act                              | 99                     | 100                       | 99                          | 100                       |
| * 100% of media or citizens requests addressed within 8 hours                                       | 100                    | 100                       | 100                         | 100                       |
| * 90% of AIMS issues closed out or action plan developed within 20 days to include periodic update  | 100                    | 100                       | 100                         | 100                       |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 992,763                | 1,029,600                  | 1,078,800                   | 1,141,800                  | -                           | 1,141,800                  | 10.9%                     |
| Operating Expense                     | 462,511                | 594,100                    | 595,000                     | 572,600                    | -                           | 572,600                    | (3.6)%                    |
| Indirect Cost Reimburs                | 126,900                | 108,800                    | 108,800                     | 114,000                    | -                           | 114,000                    | 4.8%                      |
| Capital Outlay                        | 2,341                  | 5,200                      | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>           | <b>1,584,515</b>       | <b>1,737,700</b>           | <b>1,782,600</b>            | <b>1,828,400</b>           | <b>-</b>                    | <b>1,828,400</b>           | <b>5.2%</b>               |
| <b>Total Budget</b>                   | <b>1,584,515</b>       | <b>1,737,700</b>           | <b>1,782,600</b>            | <b>1,828,400</b>           | <b>-</b>                    | <b>1,828,400</b>           | <b>5.2%</b>               |
| <b>Total FTE</b>                      | <b>8.00</b>            | <b>9.00</b>                | <b>11.00</b>                | <b>11.00</b>               | <b>-</b>                    | <b>11.00</b>               | <b>22.2%</b>              |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Operations**

**Construction & Maintenance Administration Office (101)**

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues     | 237,882                | 250,000                    | 200,000                     | 230,000                    | -                           | 230,000                    | (8.0)%                    |
| Miscellaneous Revenues         | 13,923                 | 13,900                     | 13,900                      | 13,900                     | -                           | 13,900                     | 0.0%                      |
| Reimb From Other Depts         | 29,493                 | 30,000                     | 30,000                      | 30,000                     | -                           | 30,000                     | 0.0%                      |
| Net Cost Road and Bridge       | 1,303,217              | 1,443,800                  | 1,538,700                   | 1,554,500                  | -                           | 1,554,500                  | 7.7%                      |
| <b>Total Funding</b>           | <b>1,584,515</b>       | <b>1,737,700</b>           | <b>1,782,600</b>            | <b>1,828,400</b>           | <b>-</b>                    | <b>1,828,400</b>           | <b>5.2%</b>               |

**Forecast FY 2021:**

Personal Services are forecast to increase over FY 2021 adopted budget due to the transfer and reclassification of one (1) FTE from Code Enforcement to Administration as a Grants Coordinator and from another transfer of a Deputy Department Head position from the Public Utilities Department - Administration Division.

Operating Expenses are in line with FY 2021 budget.

Capital Outlay forecast is lower than the adopted FY 2021 budget due to an increase in the capital asset threshold from \$1,000 to \$5,000.

**Current FY 2022:**

Personal Services increased due a transfer of one (1) FTE's from Code Enforcement Administration and one (1) from Public Utilities - Administration in FY 2021 along with a general wage adjustment.

Operating Expense reductions in utilities, out of county travel, and other contractual services are partially offset by increases in temporary labor and indirect costs.

**Revenues:**

Forecasted Intergovernmental Revenues in FY 2021 are expected to decrease due to downward trend in Motor Fuel Tax Rebates.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Operations**

**Project Management Support (101)**

**Mission Statement**

To deliver value to the community by providing technological and GIS mapping support for transportation, coastal zone, airport and stormwater capital improvement and maintenance projects, responding timely and professionally to all reports of problems or errors, supporting daily activities with technical resources and best practices, and guiding asset management initiatives.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                            | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Divisional Administration/Overhead</b>                                                                                                                                                                                                                                                                                                                                                                                                                         | -                            | 6,400                     | -                           | 6,400                       |
| Departmental administration and all divisional overhead costs for Fund 101 including Indirect Service Charges, General Insurance, IT Direct Hours, and Utilities.                                                                                                                                                                                                                                                                                                 |                              |                           |                             |                             |
| <b>Operations Management and GIS Support</b>                                                                                                                                                                                                                                                                                                                                                                                                                      | 7.00                         | 789,100                   | -                           | 789,100                     |
| Align Growth Management and Strategic Goals and Objectives with those of the County; make recommendation on new technology products and improve current technology to help make Growth Management Department processes more efficient and effective. Map Growth Management Department business processes to create and update Standard Operating Procedures and Performance Measurements to track the progress towards the accomplishment of our Strategic Goals. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                                                                                                   | <u>7.00</u>                  | <u>795,500</u>            | <u>-</u>                    | <u>795,500</u>              |

| <b>Program Performance Measures</b>                    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|--------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| Division work requests resolved within 5 business days | 95                     | 100                       | 98                          | 100                       |
| GIS assets digitized within 30 days of collection      | 100                    | 100                       | 100                         | 100                       |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 583,515                | 616,700                    | 602,900                     | 619,000                    | -                           | 619,000                    | 0.4%                      |
| Operating Expense                     | 118,818                | 201,500                    | 138,700                     | 176,500                    | -                           | 176,500                    | (12.4)%                   |
| Capital Outlay                        | 2,341                  | 8,200                      | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>           | <b>704,674</b>         | <b>826,400</b>             | <b>741,600</b>              | <b>795,500</b>             | <b>-</b>                    | <b>795,500</b>             | <b>(3.7)%</b>             |
| <b>Total Budget</b>                   | <b>704,674</b>         | <b>826,400</b>             | <b>741,600</b>              | <b>795,500</b>             | <b>-</b>                    | <b>795,500</b>             | <b>(3.7)%</b>             |
| <b>Total FTE</b>                      | <b>7.00</b>            | <b>7.00</b>                | <b>7.00</b>                 | <b>7.00</b>                | <b>-</b>                    | <b>7.00</b>                | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services           | 170                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Net Cost Road and Bridge       | 704,504                | 826,400                    | 741,600                     | 795,500                    | -                           | 795,500                    | (3.7)%                    |
| <b>Total Funding</b>           | <b>704,674</b>         | <b>826,400</b>             | <b>741,600</b>              | <b>795,500</b>             | <b>-</b>                    | <b>795,500</b>             | <b>(3.7)%</b>             |

**Growth Management Department**

**Operations**

**Project Management Support (101)**

Forecast FY 2021:

Personal Services are expected to be slightly lower than the FY 2021 budget due to a vacancy filled at a lower than budgeted rate of pay.

Operating Expenses are forecast lower than FY 2021 budget due to a vacant contract position.

Capital Outlay forecast is lower than FY 2021 budget due to an increase in the threshold for a capital asset increasing from \$1,000 to \$5,000.

Current FY 2022:

Personal Services increased due to general wage adjustment.

Operating Expense decreased due to a reduction of a contract position offset slightly by an increase in IT charges.

Capital Outlay decrease as the threshold for a capital asset increased from \$1,000 to \$5,000.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Operations**

**Traffic Operations Division (101)**

**Mission Statement**

To maintain the safety and efficiency of county roadways and signal network through sound engineering principles and effective maintenance.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                     | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Sectional Administration/Overhead</b>                                                                                                                                                                                                                                                   | <b>4.00</b>                  | <b>1,386,400</b>          | <b>50,900</b>               | <b>1,335,500</b>            |
| This section covers divisional management and administrative support staff. It also covers all overhead fixed costs for the division such as insurance, fleet maintenance, etc.                                                                                                            |                              |                           |                             |                             |
| <b>Infrastructure Protection</b>                                                                                                                                                                                                                                                           | <b>-</b>                     | <b>15,000</b>             | <b>-</b>                    | <b>15,000</b>               |
| FS Chapter 556 requires Collier County to mark signal, streetlight, and fiber optic cable on County and State roadways within 48 hours of requests.                                                                                                                                        |                              |                           |                             |                             |
| <b>Traffic Sign Maintenance</b>                                                                                                                                                                                                                                                            | <b>4.00</b>                  | <b>381,500</b>            | <b>3,000</b>                | <b>378,500</b>              |
| This section installs and maintains the inventory of traffic signs and pavement markings throughout the county.                                                                                                                                                                            |                              |                           |                             |                             |
| <b>Traffic Signal Maintenance</b>                                                                                                                                                                                                                                                          | <b>12.00</b>                 | <b>1,902,300</b>          | <b>292,700</b>              | <b>1,609,600</b>            |
| This section maintains and repairs all traffic signals and flashing beacons within the county.                                                                                                                                                                                             |                              |                           |                             |                             |
| <b>Computerized Signal System Operation</b>                                                                                                                                                                                                                                                | <b>6.00</b>                  | <b>749,500</b>            | <b>79,500</b>               | <b>670,000</b>              |
| This section operates and maintains the computerized Traffic Signal System, coordinates construction projects with system requirements and re-times traffic signals.                                                                                                                       |                              |                           |                             |                             |
| <b>Streetlight Maintenance</b>                                                                                                                                                                                                                                                             | <b>4.00</b>                  | <b>1,178,100</b>          | <b>402,700</b>              | <b>775,400</b>              |
| This section maintains, repairs and replaces, as needed, all arterial roadway lighting within the county.                                                                                                                                                                                  |                              |                           |                             |                             |
| <b>Traffic Engineering/Studies</b>                                                                                                                                                                                                                                                         | <b>4.00</b>                  | <b>603,000</b>            | <b>-</b>                    | <b>603,000</b>              |
| This section performs safety, operational, and signal studies. Prepares signing and pavement marking work orders. Reviews development permits and county roadway project construction plans. Collects data and compiles Annual Traffic Crash Reports and Quarterly Traffic County Reports. |                              |                           |                             |                             |
| <b>Locates</b>                                                                                                                                                                                                                                                                             | <b>4.00</b>                  | <b>308,800</b>            | <b>160,000</b>              | <b>148,800</b>              |
| This section marks infrastructure for signal, streetlight and fiber optic cables on both County and State Roadways within 48 hours of request as directed under Florida Statute Chapter 556.                                                                                               |                              |                           |                             |                             |
| <b>Current Level of Service Budget</b>                                                                                                                                                                                                                                                     | <b>38.00</b>                 | <b>6,524,600</b>          | <b>988,800</b>              | <b>5,535,800</b>            |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Operations**

**Traffic Operations Division (101)**

| <b>Program Performance Measures</b>                                                                                                              | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|--------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| • Inspect and identify 100% of street name signs for compliance with letter height requirement                                                   | 100                    | 100                       | 100                         | 100                       |
| • Replace & Upgrade 25% of signs that do not meet retroreflectivity requirements (approximately 500 signs)                                       | 100                    | 100                       | 100                         | 100                       |
| • Respond to 90% of emergency signal repairs within 1 hour of receiving call (unconstrained target = 100%)                                       | 100                    | 100                       | 100                         | 100                       |
| • Review/retime 25% of traffic signals annually to address fluctuating traffic volumes (unconstrained target=50% annually)                       | 100                    | 100                       | 100                         | 100                       |
| • Staff traffic control center 11 hours per day on business days (unconstrained 6am-7pm Monday thru Friday and 10 am-6pm on Saturday and Sunday) | 100                    | 100                       | 100                         | 100                       |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 3,306,264              | 3,276,300                  | 3,163,200                   | 3,343,300                  | -                           | 3,343,300                  | 2.0%                      |
| Operating Expense                     | 2,627,732              | 2,983,700                  | 2,837,600                   | 2,975,300                  | -                           | 2,975,300                  | (0.3)%                    |
| Capital Outlay                        | 213,982                | 173,000                    | 181,000                     | 206,000                    | -                           | 206,000                    | 19.1%                     |
| <b>Net Operating Budget</b>           | <b>6,147,977</b>       | <b>6,433,000</b>           | <b>6,181,800</b>            | <b>6,524,600</b>           | <b>-</b>                    | <b>6,524,600</b>           | <b>1.4%</b>               |
| <b>Total Budget</b>                   | <b>6,147,977</b>       | <b>6,433,000</b>           | <b>6,181,800</b>            | <b>6,524,600</b>           | <b>-</b>                    | <b>6,524,600</b>           | <b>1.4%</b>               |
| <b>Total FTE</b>                      | <b>38.00</b>           | <b>38.00</b>               | <b>38.00</b>                | <b>38.00</b>               | <b>-</b>                    | <b>38.00</b>               | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues     | 701,488                | 701,500                    | 774,900                     | 774,900                    | -                           | 774,900                    | 10.5%                     |
| Miscellaneous Revenues         | 141,670                | 44,400                     | 140,300                     | 53,900                     | -                           | 53,900                     | 21.4%                     |
| Reimb From Other Depts         | 294,971                | 160,000                    | 160,000                     | 160,000                    | -                           | 160,000                    | 0.0%                      |
| Net Cost Road and Bridge       | 5,009,849              | 5,527,100                  | 5,106,600                   | 5,535,800                  | -                           | 5,535,800                  | 0.2%                      |
| <b>Total Funding</b>           | <b>6,147,977</b>       | <b>6,433,000</b>           | <b>6,181,800</b>            | <b>6,524,600</b>           | <b>-</b>                    | <b>6,524,600</b>           | <b>1.4%</b>               |

## **Growth Management Department**

### **Operations**

#### **Traffic Operations Division (101)**

**Forecast FY 2021:**

Personal Services are forecast below FY 2021 budget as result of vacancies and onboarding at lower salaries.

Operating Expense forecast is projected to be less than FY 2021 budget due to savings in electricity resulting from LED streetlight upgrades.

Capital Outlay is forecast to increase over FY 2021 budget as a result of increased needs for traffic signal equipment, roadway lighting supplies and equipment purchases for the infrastructure in the Traffic Management Center.

**Current FY 2022:**

Personal Services reflect a general wage adjustment.

Operating Expense decreased slightly due to lower budgeted utilities resulting from LED streetlight upgrades.

Capital Outlay includes funding for replacement of four (4) audible peds, five (5) signal cabinets, five (5) UPS cabinets, equipment for traffic signals, and TMC server room backup equipment.

**Revenues:**

The majority of forecasted and budgeted revenues include contractually obligated reimbursements from the Florida Department of Transportation (FDOT) for the maintenance of state road streetlights and traffic signals.



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Operations**

**Street Lighting Districts Fund (760)**

**Mission Statement**

To provide street lights to residential and commercial areas that do not meet the requirements for arterial level roadway lighting. Installation, maintenance and operation costs for the street lights will be paid for through the County Board approved taxing district.

| Program Summary                                                                     | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|-------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Collier County Lighting District</b>                                             | -                    | 1,447,600         | 1,447,600           | -                   |
| Consolidation of all street lighting districts except Marco Island and Pelican Bay. |                      |                   |                     |                     |
| Current Level of Service Budget                                                     | -                    | 1,447,600         | 1,447,600           | -                   |

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 724,185        | 845,700            | 726,200             | 895,600            | -                   | 895,600            | 5.9%              |
| Indirect Cost Reimburs         | 5,800          | 5,100              | 5,100               | 5,300              | -                   | 5,300              | 3.9%              |
| <b>Net Operating Budget</b>    | <b>729,985</b> | <b>850,800</b>     | <b>731,300</b>      | <b>900,900</b>     | -                   | <b>900,900</b>     | <b>5.9%</b>       |
| Trans to Property Appraiser    | 7,416          | 8,800              | 8,800               | 9,000              | -                   | 9,000              | 2.3%              |
| Trans to Tax Collector         | 17,047         | 21,900             | 21,900              | 22,400             | -                   | 22,400             | 2.3%              |
| Reserve for Contingencies      | -              | 82,000             | -                   | 85,000             | -                   | 85,000             | 3.7%              |
| Reserve for Capital            | -              | 309,700            | -                   | 430,300            | -                   | 430,300            | 38.9%             |
| <b>Total Budget</b>            | <b>754,449</b> | <b>1,273,200</b>   | <b>762,000</b>      | <b>1,447,600</b>   | -                   | <b>1,447,600</b>   | <b>13.7%</b>      |

| Program Funding Sources      | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes             | 825,963          | 884,000            | 848,600             | 892,000            | -                   | 892,000            | 0.9%              |
| Delinquent Ad Valorem Taxes  | 22,719           | -                  | -                   | -                  | -                   | -                  | na                |
| Miscellaneous Revenues       | 10,012           | -                  | -                   | -                  | -                   | -                  | na                |
| Interest/Misc                | 11,896           | 4,300              | 1,500               | 3,500              | -                   | 3,500              | (18.6)%           |
| Trans frm Property Appraiser | 628              | -                  | -                   | -                  | -                   | -                  | na                |
| Trans frm Tax Collector      | 4,020            | -                  | -                   | -                  | -                   | -                  | na                |
| Carry Forward                | 388,000          | 429,300            | 508,800             | 596,900            | -                   | 596,900            | 39.0%             |
| Less 5% Required By Law      | -                | (44,400)           | -                   | (44,800)           | -                   | (44,800)           | 0.9%              |
| <b>Total Funding</b>         | <b>1,263,238</b> | <b>1,273,200</b>   | <b>1,358,900</b>    | <b>1,447,600</b>   | -                   | <b>1,447,600</b>   | <b>13.7%</b>      |

## **Growth Management Department**

### **Operations**

#### **Street Lighting Districts Fund (760)**

**Notes:**

Overall department expenditures are forecast below budget with the vast majority of expenses connected with the cost of electricity. The number of street lights within the district are steadily increasing, however, new and replacement lights are more energy efficient than in the past, leading to fairly stable electricity costs. The millage rate for this district increased substantially in FY 2015 to cover the increased cost of electricity and repay Fund (101), which subsidized the cost of electricity in FY 2013 \$86,147 and FY 2014 \$83,738. A transfer to Fund (101) was made in FY 2015, FY 2016 and FY 2017. Full repayment of the Fund (101) advance was completed in FY 2017. Electricity accounts for over 94% of forecast expenditures.

**Forecast FY 2021:**

Operating Expense is forecast below FY 2021 budget due to savings in electricity from LED conversions.

**Current FY 2022:**

The FY 2022 budget includes \$792,000 for electricity, \$100,000 for street lighting maintenance and new lighting installation, general insurance of \$3,600, indirect costs of \$5,300, as well as customary transfers to the Property Appraiser and Tax Collector. Purchase of electricity comprises the vast majority of programmed expenses. To avoid the need for future advances such as those required in FY 2013 and 2014, and protect against any electrical rate increases, a general capital reserve is programmed.

**Revenues:**

Taxable value for this district totals \$6,783,201,835 which represents a 6.76 % increase from last year's value. The millage neutral rate is 0.1391 per \$1,000 of taxable value. Due to increasing taxable value and an improving cash position, the rolled back millage rate of 0.1315 is proposed and this rate will raise \$892,000. The Fund's cash position at the beginning of FY2020 (9/30/19) totaled \$388,000. Cash at 9/30/2020, the beginning of FY21, totaled \$508,800 and budgeted fund balance at 9/30/21 is estimated at \$596,900. The cash position for this Fund will be monitored continually, but it is expected that the rolled back rate can be levied assuming taxable value continues to increase.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Operations**

**Metropolitan Planning Org MPO (128)**

**Mission Statement**

Provide for the Metropolitan Planning Organization and other associated transportation management functions in Collier County as mandated by Federal, State and local laws (Federal Law: Title 23 USC; Federal Regulations: Title 23 CFR Part 450, Subpart C and 23 CFR Part 500, Subpart E; Florida Statute, Chapter 339.175 and Chapter 427,015, 49 CFR 27, 37, 38 and 29; Florida Statutes 316, 318, 322 and 427,015).

| <b>Program Summary</b>             | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Divisional Administration/Overhead | -                            | 8,900                     | 8,000                       | 900                         |
| Reserves, Transfers, and Interest  | -                            | -                         | 900                         | -900                        |
| Current Level of Service Budget    | -                            | 8,900                     | 8,900                       | -                           |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 11,903                 | -                          | 5,700                       | -                          | -                           | -                          | na                        |
| Operating Expense                     | 13,159                 | 11,500                     | 63,200                      | 8,900                      | -                           | 8,900                      | (22.6)%                   |
| <b>Net Operating Budget</b>           | <b>25,062</b>          | <b>11,500</b>              | <b>68,900</b>               | <b>8,900</b>               | <b>-</b>                    | <b>8,900</b>               | <b>(22.6)%</b>            |
| <b>Total Budget</b>                   | <b>25,062</b>          | <b>11,500</b>              | <b>68,900</b>               | <b>8,900</b>               | <b>-</b>                    | <b>8,900</b>               | <b>(22.6)%</b>            |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues     | 3,000                  | 3,000                      | 3,000                       | 3,000                      | -                           | 3,000                      | 0.0%                      |
| Interest/Misc                  | 1,112                  | 700                        | 200                         | 200                        | -                           | 200                        | (71.4)%                   |
| Trans fm 111 Unincorp Gen Fd   | 5,000                  | 5,000                      | 5,000                       | 5,000                      | -                           | 5,000                      | 0.0%                      |
| Trans fm 711/712 Transp Grants | 14,505                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Carry Forward                  | 62,300                 | 3,000                      | 61,600                      | 900                        | -                           | 900                        | (70.0)%                   |
| Less 5% Required By Law        | -                      | (200)                      | -                           | (200)                      | -                           | (200)                      | 0.0%                      |
| <b>Total Funding</b>           | <b>85,917</b>          | <b>11,500</b>              | <b>69,800</b>               | <b>8,900</b>               | <b>-</b>                    | <b>8,900</b>               | <b>(22.6)%</b>            |

**Growth Management Department**

**Operations**

**Metropolitan Planning Org MPO (128)**

**Notes:**

The MPO annual budget, like other grant funded budgets, is approved by the Board of County Commissioners through the budget amendment process rather than the annual budget process. The current year funding cycle of grants are administered in the Transportation Grant Funds 711/712.

**Revenues:**

MPO local funds are programmed at \$8,000 for lobbying or any other activities that cannot be funded with annual Federal and State revenues, such as the preparation of resolutions in support of or opposition to Federal and State legislation. Due to a strict interpretation of what constitutes lobbying, each member agency of the MPO has been asked to contribute \$1,000 per voting member for such activities. The BCC is requested to contribute \$5,000, while the City of Naples, City of Marco Island and Everglades City are requested to contribute \$2,000, \$1,000 and \$0, respectively, as approved by the MPO Board on May 14, 2010.

The transfer from the MSTD General Fund (111) of \$5,000 is subject to review by OMB prior to execution, only the amount spent, up to \$5,000 will be transferred. The transfer is budgeted in the MPO Operating Fund (128).

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Project Management**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 4,930,060              | 5,436,000                  | 5,281,100                   | 5,659,400                  | -                           | 5,659,400                  | 4.1%                      |
| Operating Expense                      | 513,825                | 824,400                    | 746,300                     | 1,051,500                  | -                           | 1,051,500                  | 27.5%                     |
| Indirect Cost Reimburs                 | 50,000                 | 65,100                     | 65,100                      | 61,500                     | -                           | 61,500                     | (5.5)%                    |
| Capital Outlay                         | 16,483                 | 19,000                     | 28,200                      | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>            | <b>5,510,367</b>       | <b>6,344,500</b>           | <b>6,120,700</b>            | <b>6,772,400</b>           | <b>-</b>                    | <b>6,772,400</b>           | <b>6.7%</b>               |
| Trans to 113 Com Dev Fd                | 20,000                 | 20,000                     | 20,000                      | 22,600                     | -                           | 22,600                     | 13.0%                     |
| Trans to 114 Pollutn Ctrl Fd           | 42,500                 | 43,300                     | 43,300                      | 43,300                     | -                           | 43,300                     | 0.0%                      |
| Reserve for Contingencies              | -                      | 58,200                     | -                           | 60,000                     | -                           | 60,000                     | 3.1%                      |
| <b>Total Budget</b>                    | <b>5,572,867</b>       | <b>6,466,000</b>           | <b>6,184,000</b>            | <b>6,898,300</b>           | <b>-</b>                    | <b>6,898,300</b>           | <b>6.7%</b>               |

| <b>Appropriations by Program</b>                           | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|------------------------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Stormwater Engineering & Operations (103)                  | 1,263,209              | 1,576,300                  | 1,701,400                   | 1,872,700                  | -                           | 1,872,700                  | 18.8%                     |
| TDC Category A Beach Renourish/Pass Maint Admin-Fund (185) | 742,030                | 956,700                    | 900,200                     | 1,030,300                  | -                           | 1,030,300                  | 7.7%                      |
| Transportation Engineering Division (101)                  | 3,505,128              | 3,811,500                  | 3,519,100                   | 3,869,400                  | -                           | 3,869,400                  | 1.5%                      |
| <b>Total Net Budget</b>                                    | <b>5,510,367</b>       | <b>6,344,500</b>           | <b>6,120,700</b>            | <b>6,772,400</b>           | <b>-</b>                    | <b>6,772,400</b>           | <b>6.7%</b>               |
| <b>Total Transfers and Reserves</b>                        | <b>62,500</b>          | <b>121,500</b>             | <b>63,300</b>               | <b>125,900</b>             | <b>-</b>                    | <b>125,900</b>             | <b>3.6%</b>               |
| <b>Total Budget</b>                                        | <b>5,572,867</b>       | <b>6,466,000</b>           | <b>6,184,000</b>            | <b>6,898,300</b>           | <b>-</b>                    | <b>6,898,300</b>           | <b>6.7%</b>               |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues      | 2,088                  | -                          | -                           | -                          | -                           | -                          | na                        |
| FEMA - Fed Emerg Mgt Agency     | 37,581                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Miscellaneous Revenues          | 6,000                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Interest/Misc                   | 7,297                  | 1,000                      | 1,300                       | 1,000                      | -                           | 1,000                      | 0.0%                      |
| Reimb From Other Depts          | -                      | -                          | 6,500                       | -                          | -                           | -                          | na                        |
| Net Cost Road and Bridge        | 3,499,128              | 3,811,500                  | 3,519,100                   | 3,869,400                  | -                           | 3,869,400                  | 1.5%                      |
| Net Cost Stormwater Operations  | 1,263,209              | 1,576,300                  | 1,701,400                   | 1,872,700                  | -                           | 1,872,700                  | 18.8%                     |
| Trans fm 195 TDC Cap Fd         | 882,400                | 846,000                    | 846,000                     | 883,700                    | -                           | 883,700                    | 4.5%                      |
| Carry Forward                   | 256,500                | 231,200                    | 381,300                     | 271,600                    | -                           | 271,600                    | 17.5%                     |
| Less 5% Required By Law         | -                      | -                          | -                           | (100)                      | -                           | (100)                      | na                        |
| <b>Total Funding</b>            | <b>5,954,202</b>       | <b>6,466,000</b>           | <b>6,455,600</b>            | <b>6,898,300</b>           | <b>-</b>                    | <b>6,898,300</b>           | <b>6.7%</b>               |

| <b>Division Position Summary</b>                           | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|------------------------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Transportation Engineering Division (101)                  | 31.00                  | 31.00                      | 31.00                       | 31.00                      | -                           | 31.00                      | 0.0%                      |
| Stormwater Engineering & Operations (103)                  | 10.00                  | 12.00                      | 13.00                       | 13.00                      | -                           | 13.00                      | 8.3%                      |
| TDC Category A Beach Renourish/Pass Maint Admin-Fund (185) | 7.00                   | 7.00                       | 7.00                        | 7.00                       | -                           | 7.00                       | 0.0%                      |
| <b>Total FTE</b>                                           | <b>48.00</b>           | <b>50.00</b>               | <b>51.00</b>                | <b>51.00</b>               | <b>-</b>                    | <b>51.00</b>               | <b>2.0%</b>               |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Project Management  
Transportation Engineering Division (101)**

**Mission Statement**

Assist in planning, roadway design, roadway permitting, roadway construction, and miscellaneous special projects to meet service levels established by the County Growth Management Plan and established by budget approval actions of the Board of County Commissioners. To provide supervision, engineering, and coordination to ensure Division roadway projects are designed and constructed in a timely, efficient, and economical manner.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Divisional Administration/Overhead</b>                                                                                                                                                                                                                                                                                                                                                                             | <b>4.00</b>                  | <b>609,200</b>            | <b>-</b>                    | <b>609,200</b>              |
| This section provides management, administration and fiscal support for the Transportation Engineering and Construction Management (TECM) section which is necessary to support Capital Improvement Element (CIE) and Master Plan projects.                                                                                                                                                                           |                              |                           |                             |                             |
| <b>Traffic Engineering/In-House Design</b>                                                                                                                                                                                                                                                                                                                                                                            | <b>4.00</b>                  | <b>492,000</b>            | <b>-</b>                    | <b>492,000</b>              |
| This section provides safety engineering analysis and enhancement of roadway and traffic safety through low cost in-house design projects. Staff also provides design of sidewalks.                                                                                                                                                                                                                                   |                              |                           |                             |                             |
| <b>Roadway/Bridge Design Project Management</b>                                                                                                                                                                                                                                                                                                                                                                       | <b>6.00</b>                  | <b>773,700</b>            | <b>-</b>                    | <b>773,700</b>              |
| This section manages the consultant's design of highway and bridge projects, and provides oversight during construction and certification.                                                                                                                                                                                                                                                                            |                              |                           |                             |                             |
| <b>Construction Engineering and Inspection (CEI)</b>                                                                                                                                                                                                                                                                                                                                                                  | <b>11.00</b>                 | <b>1,270,100</b>          | <b>-</b>                    | <b>1,270,100</b>            |
| The CEI section is responsible for construction inspection and management of roadway projects. Among the functions of this unit are project administration, scheduling, utilities, drainage, asphalt and earthwork inspections. Staff of this unit ensures that the work is done in accordance with plans and specifications. With reduced workload, CEI is being done with in-house staff at a considerable savings. |                              |                           |                             |                             |
| <b>Right-of-Way Acquisition</b>                                                                                                                                                                                                                                                                                                                                                                                       | <b>6.00</b>                  | <b>536,900</b>            | <b>-</b>                    | <b>536,900</b>              |
| The Right-of-Way Acquisition section is responsible for acquiring parcels needed for roadway, sidewalk, and intersection improvement projects. The Right-of-Way Acquisition section also acquires the parcels needed for temporary construction easements or rights-of-entry and handles PUD developer commitments.                                                                                                   |                              |                           |                             |                             |
| <b>General Overhead Costs</b>                                                                                                                                                                                                                                                                                                                                                                                         | <b>-</b>                     | <b>187,500</b>            | <b>-</b>                    | <b>187,500</b>              |
| Includes the indirect service charge, insurance and IT interdivisional billing paid to the General Fund.                                                                                                                                                                                                                                                                                                              |                              |                           |                             |                             |
| <b>Current Level of Service Budget</b>                                                                                                                                                                                                                                                                                                                                                                                | <b>31.00</b>                 | <b>3,869,400</b>          | <b>-</b>                    | <b>3,869,400</b>            |

| <b>Program Performance Measures</b>                                                                      | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|----------------------------------------------------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| • Complete 100% of programmed design phases for 5-year work plan projects to meet construction schedules | 100                    | 100                       | 100                         | 100                       |
| • Deliver construction projects within 10% of the project budget                                         | 100                    | 100                       | 100                         | 100                       |
| • Deliver construction projects within 20% of time schedule                                              | 100                    | 100                       | 100                         | 100                       |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Project Management**

**Transportation Engineering Division (101)**

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 3,134,059              | 3,372,100                  | 3,117,100                   | 3,390,100                  | -                           | 3,390,100                  | 0.5%                      |
| Operating Expense                     | 368,728                | 433,400                    | 402,000                     | 479,300                    | -                           | 479,300                    | 10.6%                     |
| Capital Outlay                        | 2,341                  | 6,000                      | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>           | <b>3,505,128</b>       | <b>3,811,500</b>           | <b>3,519,100</b>            | <b>3,869,400</b>           | <b>-</b>                    | <b>3,869,400</b>           | <b>1.5%</b>               |
| <b>Total Budget</b>                   | <b>3,505,128</b>       | <b>3,811,500</b>           | <b>3,519,100</b>            | <b>3,869,400</b>           | <b>-</b>                    | <b>3,869,400</b>           | <b>1.5%</b>               |
| <b>Total FTE</b>                      | <b>31.00</b>           | <b>31.00</b>               | <b>31.00</b>                | <b>31.00</b>               | <b>-</b>                    | <b>31.00</b>               | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues         | 6,000                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Net Cost Road and Bridge       | 3,499,128              | 3,811,500                  | 3,519,100                   | 3,869,400                  | -                           | 3,869,400                  | 1.5%                      |
| <b>Total Funding</b>           | <b>3,505,128</b>       | <b>3,811,500</b>           | <b>3,519,100</b>            | <b>3,869,400</b>           | <b>-</b>                    | <b>3,869,400</b>           | <b>1.5%</b>               |

**Forecast FY 2021:**

Personal Services are forecast to be less than FY 2021 budget as a result of vacant positions throughout the year.

Operating Expense is anticipated to be less than the adopted FY 2021 budget due to savings related to training and contract staffing.

Capital Outlay is forecast below FY 2021 budget as a result of an increase to the threshold of a capital asset from \$1,000 to \$5,000.

**Current FY 2022:**

Personal Service increase in line with general wage adjustment.

Operating Expenses have increased due to IT cost and other contractual services.

Capital Outlay has decreased as a result of an increase to the threshold of a capital asset from \$1,000 to \$5,000.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Project Management  
Stormwater Engineering & Operations (103)**

**Mission Statement**

To provide stormwater management facilities and services for drainage and flood protection for existing and future development, minimize the degradation of quality of receiving water and surrounding natural areas and protect the functions of natural groundwater aquifer recharge areas.

| Program Summary                                                                                                                                                                                                                                                                                                                                                                                                                     | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>General Overhead Costs</b>                                                                                                                                                                                                                                                                                                                                                                                                       | -                    | 113,800           | -                   | 113,800             |
| Includes the indirect service charge, insurance, fleet costs and IT inter-Divisional billing.                                                                                                                                                                                                                                                                                                                                       |                      |                   |                     |                     |
| <b>NPDES/GIS</b>                                                                                                                                                                                                                                                                                                                                                                                                                    | 2.00                 | 276,600           | -                   | 276,600             |
| This program provides for continued compliance with the federally mandated National Pollutant Discharge Elimination System (NPDES) permit for the County maintained Municipal Separate Storm Sewer System (MS4). This program also includes both the staff and equipment to develop, maintain and update the stormwater infrastructure inventory in a Geographical Information System (GIS) database.                               |                      |                   |                     |                     |
| <b>Stormwater Master Planning</b>                                                                                                                                                                                                                                                                                                                                                                                                   | 1.00                 | 162,500           | -                   | 162,500             |
| This program provides long range planning effort which serves as the foundation for the future Stormwater Capital Improvement Program. Planning includes providing a comprehensive needs analysis, prioritizing potential projects considering joint funding opportunities, interagency coordination, public vetting and coordination with private development projects Growth Management Plan requirements and AUIR/CIE processes. |                      |                   |                     |                     |
| <b>Stormwater Capital Project/Consultant Management</b>                                                                                                                                                                                                                                                                                                                                                                             | 10.00                | 1,319,800         | -                   | 1,319,800           |
| This program provides management of Stormwater planning and design projects utilizing the services of professional consultants. This also encompasses managing the construction of larger capital improvement projects for the County's secondary Stormwater management systems to maintain, or improve, level of service for flood protection, water quality, and groundwater recharge.                                            |                      |                   |                     |                     |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                                                                     | <b>13.00</b>         | <b>1,872,700</b>  | <b>-</b>            | <b>1,872,700</b>    |

| Program Performance Measures                                                                                       | 2020<br>Actual | FY 2021<br>Budget | FY 2021<br>Forecast | FY 2022<br>Budget |
|--------------------------------------------------------------------------------------------------------------------|----------------|-------------------|---------------------|-------------------|
| Fulfill 100% of the National Pollutant Discharge Elimination System (NPDES) permit requirements for Collier County | 100            | 100               | 100                 | 100               |

| Program Budgetary Cost Summary | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 1,163,067        | 1,332,300          | 1,446,800           | 1,532,800          | -                   | 1,532,800          | 15.0%             |
| Operating Expense              | 91,271           | 221,200            | 212,600             | 325,900            | -                   | 325,900            | 47.3%             |
| Indirect Cost Reimburs         | -                | 13,800             | 13,800              | 14,000             | -                   | 14,000             | 1.4%              |
| Capital Outlay                 | 8,871            | 9,000              | 28,200              | -                  | -                   | -                  | (100.0)%          |
| <b>Net Operating Budget</b>    | <b>1,263,209</b> | <b>1,576,300</b>   | <b>1,701,400</b>    | <b>1,872,700</b>   | <b>-</b>            | <b>1,872,700</b>   | <b>18.8%</b>      |
| <b>Total Budget</b>            | <b>1,263,209</b> | <b>1,576,300</b>   | <b>1,701,400</b>    | <b>1,872,700</b>   | <b>-</b>            | <b>1,872,700</b>   | <b>18.8%</b>      |
| <b>Total FTE</b>               | <b>10.00</b>     | <b>12.00</b>       | <b>13.00</b>        | <b>13.00</b>       | <b>-</b>            | <b>13.00</b>       | <b>8.3%</b>       |



**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Project Management  
Stormwater Engineering & Operations (103)**

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost Stormwater Operations | 1,263,209              | 1,576,300                  | 1,701,400                   | 1,872,700                  | -                           | 1,872,700                  | 18.8%                     |
| <b>Total Funding</b>           | <b>1,263,209</b>       | <b>1,576,300</b>           | <b>1,701,400</b>            | <b>1,872,700</b>           | <b>-</b>                    | <b>1,872,700</b>           | <b>18.8%</b>              |

**Forecast FY 2021:**

Personal Services are forecast higher than FY 2021 budget due to (1) FTE, a Principal Project Manager, transferred from Landscape Operations to Stormwater Engineering.

Operating Expenses are expected to be lower than FY 2021 budget due to savings in training and contract labor.

Capital Outlay is forecast to be higher in FY 2021 budget as a result of the expense of (1) drone that was paid for in FY 2021 instead of FY 2020 due to delivery delays.

**Current FY 2022:**

Personal Services increase is due to the transfer of (1) FTE Principal Project Manager from Landscape Operations to Stormwater Engineering.

Operating Expenses have increased due to IT cost, other contractual services, and an increase in the threshold of a capital asset from \$1,000 to \$5,000.

Capital Outlay includes the purchase of two (2) expanded Ford F-150 Pickup Trucks for Project Managers to conduct sites to monitor projects.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Project Management**

**TDC Category A Beach Renourish/Pass Maint Admin-Fund (185)**

**Mission Statement**

To provide TDC beach renourishment and pass/inlet program management, project administration, engineering, monitoring and project management.

| Program Summary                                                                                                          | FY 2022<br>Total FTE | FY 2022<br>Budget       | FY 2022<br>Revenues     | FY 2022<br>Net Cost |
|--------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------------|-------------------------|---------------------|
| <b>TDC Beach Engineering</b>                                                                                             | <b>5.00</b>          | <b>904,500</b>          | <b>904,500</b>          | <b>-</b>            |
| Project engineering and management of beach renourishment and maintenance projects as well as beach and pass monitoring. |                      |                         |                         |                     |
| <b>Beach Maintenance</b>                                                                                                 | <b>2.00</b>          | <b>125,800</b>          | <b>125,800</b>          | <b>-</b>            |
| Staffing for County and Marco Island beach maintenance.                                                                  |                      |                         |                         |                     |
| <b>Reserves / Transfers/Interest</b>                                                                                     | <b>-</b>             | <b>125,900</b>          | <b>125,900</b>          | <b>-</b>            |
| Current Level of Service Budget                                                                                          | <u><b>7.00</b></u>   | <u><b>1,156,200</b></u> | <u><b>1,156,200</b></u> | <u><b>-</b></u>     |

| Program Performance Measures                                                       | 2020<br>Actual | FY 2021<br>Budget | FY 2021<br>Forecast | FY 2022<br>Budget |
|------------------------------------------------------------------------------------|----------------|-------------------|---------------------|-------------------|
| Beach Project Management Costs less than or equal to 15% of TDC Category A Revenue | 7.3            | 9.91              | 8.92                | 10.17             |

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 632,933        | 731,600            | 717,200             | 736,500            | -                   | 736,500            | 0.7%              |
| Operating Expense              | 53,826         | 169,800            | 131,700             | 246,300            | -                   | 246,300            | 45.1%             |
| Indirect Cost Reimburs         | 50,000         | 51,300             | 51,300              | 47,500             | -                   | 47,500             | (7.4)%            |
| Capital Outlay                 | 5,271          | 4,000              | -                   | -                  | -                   | -                  | (100.0)%          |
| <b>Net Operating Budget</b>    | <b>742,030</b> | <b>956,700</b>     | <b>900,200</b>      | <b>1,030,300</b>   | <b>-</b>            | <b>1,030,300</b>   | <b>7.7%</b>       |
| Trans to 113 Com Dev Fd        | 20,000         | 20,000             | 20,000              | 22,600             | -                   | 22,600             | 13.0%             |
| Trans to 114 Pollutn Ctrl Fd   | 42,500         | 43,300             | 43,300              | 43,300             | -                   | 43,300             | 0.0%              |
| Reserve for Contingencies      | -              | 58,200             | -                   | 60,000             | -                   | 60,000             | 3.1%              |
| <b>Total Budget</b>            | <b>804,530</b> | <b>1,078,200</b>   | <b>963,500</b>      | <b>1,156,200</b>   | <b>-</b>            | <b>1,156,200</b>   | <b>7.2%</b>       |
| <b>Total FTE</b>               | <b>7.00</b>    | <b>7.00</b>        | <b>7.00</b>         | <b>7.00</b>        | <b>-</b>            | <b>7.00</b>        | <b>0.0%</b>       |

| Program Funding Sources     | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Intergovernmental Revenues  | 2,088            | -                  | -                   | -                  | -                   | -                  | na                |
| FEMA - Fed Emerg Mgt Agency | 37,581           | -                  | -                   | -                  | -                   | -                  | na                |
| Interest/Misc               | 7,297            | 1,000              | 1,300               | 1,000              | -                   | 1,000              | 0.0%              |
| Reimb From Other Depts      | -                | -                  | 6,500               | -                  | -                   | -                  | na                |
| Trans fm 195 TDC Cap Fd     | 882,400          | 846,000            | 846,000             | 883,700            | -                   | 883,700            | 4.5%              |
| Carry Forward               | 256,500          | 231,200            | 381,300             | 271,600            | -                   | 271,600            | 17.5%             |
| Less 5% Required By Law     | -                | -                  | -                   | (100)              | -                   | (100)              | na                |
| <b>Total Funding</b>        | <b>1,185,866</b> | <b>1,078,200</b>   | <b>1,235,100</b>    | <b>1,156,200</b>   | <b>-</b>            | <b>1,156,200</b>   | <b>7.2%</b>       |

**Growth Management Department**

**Project Management**

**TDC Category A Beach Renourish/Pass Maint Admin-Fund (185)**

**Notes:**

TDC Beach Renourishment/Pass Maintenance Administration Fund (185) provides for TDC beach renourishment and pass project administration, engineering, monitoring and project management. Budgeted projects are summarized in Beach Renourishment/Pass Maintenance Capital Fund (195).

**Forecast FY 2021:**

Personal Services are forecast lower than FY 2021 budget due to a vacant position. Operating Expenditures are forecast lower than FY 2021 due to savings in other contractual costs related to contract labor. Capital Outlay is forecast lower than FY 2021 budget due to an increase in the threshold of a capital asset from \$1,000 to \$5,000.

**Current FY 2022:**

Personal Services increase is in line with the general wage adjustment. Operating Expense increases are due to increases in other contractual services for consultant fees. Capital Outlay budget decreased due to the increase in the threshold of a capital asset from \$1,000 to \$5,000.

**Revenues:**

Funding for beach renourishment and pass/inlet program management is provided by Tourist Development Tax funds transferred from TDC Beach Renourishment/Pass Maintenance Fund (195).

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Airport**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 1,130,209              | 1,131,400                  | 1,179,700                   | 1,296,700                  | -                           | 1,296,700                  | 14.6%                     |
| Operating Expense                      | 787,895                | 1,036,400                  | 1,023,300                   | 1,283,000                  | -                           | 1,283,000                  | 23.8%                     |
| Indirect Cost Reimburs                 | 240,200                | 244,100                    | 244,100                     | 261,600                    | -                           | 261,600                    | 7.2%                      |
| Aviation Fuel                          | 2,050,689              | 1,893,500                  | 2,277,700                   | 2,051,200                  | -                           | 2,051,200                  | 8.3%                      |
| Capital Outlay                         | 182,712                | -                          | 102,800                     | 110,000                    | -                           | 110,000                    | na                        |
| <b>Net Operating Budget</b>            | <b>4,391,705</b>       | <b>4,305,400</b>           | <b>4,827,600</b>            | <b>5,002,500</b>           | <b>-</b>                    | <b>5,002,500</b>           | <b>16.2%</b>              |
| Trans to 101 Transp Op Fd              | 15,000                 | 15,000                     | 15,000                      | 102,200                    | -                           | 102,200                    | 581.3%                    |
| Trans to 301 Co Wide Cap Fd            | -                      | -                          | -                           | 33,700                     | -                           | 33,700                     | na                        |
| Trans to 496 Airport Cap Fd            | 205,000                | 300,000                    | 3,764,100                   | 670,000                    | -                           | 670,000                    | 123.3%                    |
| Advance/Repay to 131 Plang Serv        | -                      | 8,300                      | 8,300                       | 523,100                    | -                           | 523,100                    | 6,202.4%                  |
| Reserve for Contingencies              | -                      | 209,800                    | -                           | 112,800                    | -                           | 112,800                    | (46.2)%                   |
| Reserve for Capital                    | -                      | 987,100                    | -                           | -                          | -                           | -                          | (100.0)%                  |
| Reserve for Attrition                  | -                      | (18,100)                   | -                           | (19,000)                   | -                           | (19,000)                   | 5.0%                      |
| <b>Total Budget</b>                    | <b>4,611,705</b>       | <b>5,807,500</b>           | <b>8,615,000</b>            | <b>6,425,300</b>           | <b>-</b>                    | <b>6,425,300</b>           | <b>10.6%</b>              |

| <b>Appropriations by Program</b>     | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Airport Administration (495)         | 588,319                | 612,000                    | 603,400                     | 635,000                    | -                           | 635,000                    | 3.8%                      |
| Everglades Airport (495)             | 233,845                | 228,300                    | 266,100                     | 228,100                    | -                           | 228,100                    | (0.1)%                    |
| Immokalee Regional Airport (495)     | 1,137,390              | 1,029,600                  | 1,084,400                   | 1,237,600                  | -                           | 1,237,600                  | 20.2%                     |
| Marco Island Executive Airport (495) | 2,432,150              | 2,435,500                  | 2,873,700                   | 2,901,800                  | -                           | 2,901,800                  | 19.1%                     |
| <b>Total Net Budget</b>              | <b>4,391,705</b>       | <b>4,305,400</b>           | <b>4,827,600</b>            | <b>5,002,500</b>           | <b>-</b>                    | <b>5,002,500</b>           | <b>16.2%</b>              |
| <b>Total Transfers and Reserves</b>  | <b>220,000</b>         | <b>1,502,100</b>           | <b>3,787,400</b>            | <b>1,422,800</b>           | <b>-</b>                    | <b>1,422,800</b>           | <b>(5.3)%</b>             |
| <b>Total Budget</b>                  | <b>4,611,705</b>       | <b>5,807,500</b>           | <b>8,615,000</b>            | <b>6,425,300</b>           | <b>-</b>                    | <b>6,425,300</b>           | <b>10.6%</b>              |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services            | 1,220,587              | 1,115,100                  | 1,405,500                   | 1,233,400                  | -                           | 1,233,400                  | 10.6%                     |
| Aviation Fuel Sales             | 3,804,299              | 3,332,900                  | 5,236,000                   | 4,894,900                  | -                           | 4,894,900                  | 46.9%                     |
| Miscellaneous Revenues          | 13,379                 | 14,000                     | 54,700                      | 13,300                     | -                           | 13,300                     | (5.0)%                    |
| Interest/Misc                   | 57,398                 | 5,000                      | 27,900                      | 24,000                     | -                           | 24,000                     | 380.0%                    |
| Adv/Repay fm 131 Planning       | 426,580                | -                          | -                           | -                          | -                           | -                          | na                        |
| Carry Forward                   | 1,552,600              | 1,564,500                  | 2,458,900                   | 568,000                    | -                           | 568,000                    | (63.7)%                   |
| Less 5% Required By Law         | -                      | (224,000)                  | -                           | (308,300)                  | -                           | (308,300)                  | 37.6%                     |
| <b>Total Funding</b>            | <b>7,074,843</b>       | <b>5,807,500</b>           | <b>9,183,000</b>            | <b>6,425,300</b>           | <b>-</b>                    | <b>6,425,300</b>           | <b>10.6%</b>              |

| <b>Division Position Summary</b>     | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Airport Administration (495)         | 3.00                   | 3.00                       | 3.00                        | 3.00                       | -                           | 3.00                       | 0.0%                      |
| Immokalee Regional Airport (495)     | 4.00                   | 4.00                       | 4.00                        | 4.00                       | -                           | 4.00                       | 0.0%                      |
| Everglades Airport (495)             | 1.00                   | 1.00                       | 1.00                        | 1.00                       | -                           | 1.00                       | 0.0%                      |
| Marco Island Executive Airport (495) | 7.00                   | 7.00                       | 9.00                        | 9.00                       | -                           | 9.00                       | 28.6%                     |
| <b>Total FTE</b>                     | <b>15.00</b>           | <b>15.00</b>               | <b>17.00</b>                | <b>17.00</b>               | <b>-</b>                    | <b>17.00</b>               | <b>13.3%</b>              |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Airport  
Airport Administration (495)**

**Mission Statement**

To acquire, establish, construct, enlarge, improve, maintain, equip, and regulate Everglades Airpark, Immokalee Regional Airport, and Marco Island Executive Airport per County Ordinance 2004-03 as amended by County Ordinance 2010-10. To assist with and facilitate Collier County's economic development and diversification programs, including applying for grants to supplement the capital improvement program.

| <b>Program Summary</b>                    | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Divisional Administration/Overhead</b> | <b>3.00</b>                  | <b>635,000</b>            | <b>-</b>                    | <b>635,000</b>              |

To secure and manage new grants; direct and operate the three County airports to include the management of facilities, runways, tenant leases, and daily operations. Plan and develop the infrastructure through Airport Layout Plan update, PUD permitting, revised business plan, increased marketing and economic development. Insure the safety and security of all airports.

|                                 |             |                |          |                |
|---------------------------------|-------------|----------------|----------|----------------|
| Current Level of Service Budget | <b>3.00</b> | <b>635,000</b> | <b>-</b> | <b>635,000</b> |
|---------------------------------|-------------|----------------|----------|----------------|

| <b>Program Performance Measures</b>                                  | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|----------------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| 100% of invoices processed in accordance with the Prompt Payment Act | 100                    | 100                       | 100                         | 100                       |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 298,368                | 311,100                    | 311,300                     | 315,300                    | -                           | 315,300                    | 1.4%                      |
| Operating Expense                     | 48,146                 | 56,800                     | 48,000                      | 58,100                     | -                           | 58,100                     | 2.3%                      |
| Indirect Cost Reimburs                | 240,200                | 244,100                    | 244,100                     | 261,600                    | -                           | 261,600                    | 7.2%                      |
| Capital Outlay                        | 1,606                  | -                          | -                           | -                          | -                           | -                          | na                        |
| <b>Net Operating Budget</b>           | <b>588,319</b>         | <b>612,000</b>             | <b>603,400</b>              | <b>635,000</b>             | <b>-</b>                    | <b>635,000</b>             | <b>3.8%</b>               |
| <b>Total Budget</b>                   | <b>588,319</b>         | <b>612,000</b>             | <b>603,400</b>              | <b>635,000</b>             | <b>-</b>                    | <b>635,000</b>             | <b>3.8%</b>               |
| <b>Total FTE</b>                      | <b>3.00</b>            | <b>3.00</b>                | <b>3.00</b>                 | <b>3.00</b>                | <b>-</b>                    | <b>3.00</b>                | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues         | 1,600                  | -                          | -                           | -                          | -                           | -                          | na                        |
| <b>Total Funding</b>           | <b>1,600</b>           | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |

**Growth Management Department**

**Airport**

**Airport Administration (495)**

**Forecast FY 2021:**

Forecasted Personal Service is in line with FY 2021 budget due to termination pay offset by savings from temporary vacancies filled at lower salaries.

Operating Expense is forecast lower than FY 2021 budget due to savings in training and travel.

**Current FY 2022:**

Personal Service budget is in line with the general wage adjustment.

Operating Expense increased over prior year levels due to an increases in IT capital, fleet costs and training.

Indirect Service Charges reflects an increase as determined by the annual update of the County Central Services Cost Allocation Plan.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Airport**

**Immokalee Regional Airport (495)**

**Mission Statement**

To operate, develop, and manage the Immokalee Regional Airport including economic development opportunities to diversify operating revenue streams.

| Program Summary                                                                                                                                                                                                                                                                                                                                                                   | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Divisional Administration/Overhead</b>                                                                                                                                                                                                                                                                                                                                         | -                    | 5,100             | -                   | 5,100               |
| To secure and manage new grants; direct and operate the three County airports to include the management of facilities, runways, tenant leases, and daily operations. Plan and develop the infrastructure through Airport Layout Plan update, PUD permitting, revised business plan, increased marketing and economic development. Insure the safety and security of all airports. |                      |                   |                     |                     |
| <b>Immokalee Regional Airport</b>                                                                                                                                                                                                                                                                                                                                                 | 4.00                 | 1,232,500         | 1,124,600           | 107,900             |
| Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.                                                                                                  |                      |                   |                     |                     |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                   | 4.00                 | 1,237,600         | 1,124,600           | 113,000             |

| Program Performance Measures     | 2020<br>Actual | FY 2021<br>Budget | FY 2021<br>Forecast | FY 2022<br>Budget |
|----------------------------------|----------------|-------------------|---------------------|-------------------|
| Gallons of Fuel Sold - Immokalee | 167,340        | 152,500           | 166,311             | 157,600           |

| Program Budgetary Cost Summary | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 279,545          | 289,900            | 314,100             | 319,700            | -                   | 319,700            | 10.3%             |
| Operating Expense              | 280,106          | 327,100            | 290,800             | 379,600            | -                   | 379,600            | 16.1%             |
| Aviation Fuel                  | 429,220          | 412,600            | 479,500             | 428,300            | -                   | 428,300            | 3.8%              |
| Capital Outlay                 | 148,520          | -                  | -                   | 110,000            | -                   | 110,000            | na                |
| <b>Net Operating Budget</b>    | <b>1,137,390</b> | <b>1,029,600</b>   | <b>1,084,400</b>    | <b>1,237,600</b>   | -                   | <b>1,237,600</b>   | <b>20.2%</b>      |
| <b>Total Budget</b>            | <b>1,137,390</b> | <b>1,029,600</b>   | <b>1,084,400</b>    | <b>1,237,600</b>   | -                   | <b>1,237,600</b>   | <b>20.2%</b>      |
| <b>Total FTE</b>               | <b>4.00</b>      | <b>4.00</b>        | <b>4.00</b>         | <b>4.00</b>        | -                   | <b>4.00</b>        | <b>0.0%</b>       |

| Program Funding Sources | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services    | 558,341          | 536,000            | 550,800             | 549,600            | -                   | 549,600            | 2.5%              |
| Aviation Fuel Sales     | 566,059          | 561,500            | 644,200             | 575,000            | -                   | 575,000            | 2.4%              |
| Miscellaneous Revenues  | 6,096            | 700                | 35,000              | -                  | -                   | -                  | (100.0)%          |
| <b>Total Funding</b>    | <b>1,130,496</b> | <b>1,098,200</b>   | <b>1,230,000</b>    | <b>1,124,600</b>   | -                   | <b>1,124,600</b>   | <b>2.4%</b>       |

## **Growth Management Department**

### **Airport**

#### **Immokalee Regional Airport (495)**

##### **Forecast FY 2021:**

Personal Services forecast reflects an increase over FY 2021 budget due to strategic reclassifications and vacant positions filled at higher than budgeted salaries.

Operating Expense is forecast to be below FY 2021 budget due to a reduction in Aviation R&M as well as utilization of a Cares Act grant to pay utilities.

Aviation Fuel forecast is above the adopted FY 2021 budget due to an active fire season and lower than anticipated sales impacts from COVID-19.

##### **Current FY 2022:**

Personal Services increased due to a general wage adjustment and reclassification of key Airport Authority positions.

Operating Expense increase reflects increases in fleet, other operating expense and building maintenance.

Capital Outlay includes the purchase of one (1) replacement Case Tractor and (1) replacement Z-Turn Mower.

Aviation Fuel budget reflects an increase in projected Jet A volume.

##### **Revenues:**

Fuel sales revenue forecast reflects a increase compared to FY 2021 budget as a result of higher than anticipated sales of Jet A fuel and AvGas due to an active fire season and lower than anticipated sales impacts from COVID-19. Other revenue sources are primarily related to facility leases and reflect current agreements.

Fuel projections for FY 2022 increase, resulting in an increase to operating revenue. Other revenue sources are primarily related to facility leases and assume current agreements will be ongoing with consistent monthly collections.



**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Airport  
Everglades Airport (495)**

**Mission Statement**

To operate, develop, and manage the Everglades Airpark including economic development opportunities to diversify operating revenue streams.

| <b>Program Summary</b>    | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|---------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Everglades Airpark</b> | <b>1.00</b>                  | <b>228,100</b>            | <b>142,300</b>              | <b>85,800</b>               |

Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.

|                                 |             |                |                |               |
|---------------------------------|-------------|----------------|----------------|---------------|
| Current Level of Service Budget | <b>1.00</b> | <b>228,100</b> | <b>142,300</b> | <b>85,800</b> |
|---------------------------------|-------------|----------------|----------------|---------------|

| <b>Program Performance Measures</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|-------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| Gallons of Fuel Sold - Everglades   | 21,758                 | 22,500                    | 23,290                      | 24,231                    |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 79,679                 | 71,500                     | 79,900                      | 75,800                     | -                           | 75,800                     | 6.0%                      |
| Operating Expense                     | 67,123                 | 85,000                     | 88,900                      | 77,000                     | -                           | 77,000                     | (9.4)%                    |
| Aviation Fuel                         | 68,752                 | 71,800                     | 55,500                      | 75,300                     | -                           | 75,300                     | 4.9%                      |
| Capital Outlay                        | 18,291                 | -                          | 41,800                      | -                          | -                           | -                          | na                        |
| <b>Net Operating Budget</b>           | <b>233,845</b>         | <b>228,300</b>             | <b>266,100</b>              | <b>228,100</b>             | <b>-</b>                    | <b>228,100</b>             | <b>(0.1)%</b>             |
| <b>Total Budget</b>                   | <b>233,845</b>         | <b>228,300</b>             | <b>266,100</b>              | <b>228,100</b>             | <b>-</b>                    | <b>228,100</b>             | <b>(0.1)%</b>             |
| <b>Total FTE</b>                      | <b>1.00</b>            | <b>1.00</b>                | <b>1.00</b>                 | <b>1.00</b>                | <b>-</b>                    | <b>1.00</b>                | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services           | 34,996                 | 38,800                     | 39,900                      | 39,400                     | -                           | 39,400                     | 1.5%                      |
| Aviation Fuel Sales            | 79,896                 | 88,700                     | 83,300                      | 89,900                     | -                           | 89,900                     | 1.4%                      |
| Miscellaneous Revenues         | (1)                    | 13,000                     | 19,700                      | 13,000                     | -                           | 13,000                     | 0.0%                      |
| <b>Total Funding</b>           | <b>114,891</b>         | <b>140,500</b>             | <b>142,900</b>              | <b>142,300</b>             | <b>-</b>                    | <b>142,300</b>             | <b>1.3%</b>               |

**Growth Management Department**

**Airport  
Everglades Airport (495)**

Forecast FY 2021:

Personal Services reflect a slight increase due to staff overtime.

Operating Expenses is forecast slightly higher than FY 2021 budget due to increases in other operating supplies.

Aviation Fuel (AvGas expense) is forecast lower due to decreased traffic as a result of COVID-19.

Capital Outlay includes the purchase of a replacement vehicle (pickup truck) damaged in hurricane Irma.

Current FY 2022:

Personal Services budget reflects a general wage adjustment and an increase to budgeted overtime.

Operating Expense budget decrease is a result of decreased Fleet and IT costs.

Aviation Fuels budget reflects an expected increase in airport activity along with increasing fuel prices.

Revenues:

Revenue reflects a forecast increase over FY 2021 budget due to Irma related insurance refunds.

Revenues are projected to show a slight increase for the FY 2022 budget.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Airport**

**Marco Island Executive Airport (495)**

**Mission Statement**

To operate, develop, and manage the Marco Island Executive Airport including economic development opportunities to diversify operating revenue streams.

| <b>Program Summary</b>                                                                                                                                                                                                                                                           | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Marco Island Executive Airport</b>                                                                                                                                                                                                                                            | <b>9.00</b>                  | <b>2,901,800</b>          | <b>4,874,700</b>            | <b>-1,972,900</b>           |
| Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                  | <u><b>9.00</b></u>           | <u><b>2,901,800</b></u>   | <u><b>4,874,700</b></u>     | <u><b>-1,972,900</b></u>    |

| <b>Program Performance Measures</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|-------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| Gallons of Fuel Sold - Marco        | 768,520                | 604,500                   | 951,749                     | 689,742                   |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 472,617                | 458,900                    | 474,400                     | 585,900                    | -                           | 585,900                    | 27.7%                     |
| Operating Expense                     | 392,520                | 567,500                    | 595,600                     | 768,300                    | -                           | 768,300                    | 35.4%                     |
| Aviation Fuel                         | 1,552,718              | 1,409,100                  | 1,742,700                   | 1,547,600                  | -                           | 1,547,600                  | 9.8%                      |
| Capital Outlay                        | 14,295                 | -                          | 61,000                      | -                          | -                           | -                          | na                        |
| <b>Net Operating Budget</b>           | <b>2,432,150</b>       | <b>2,435,500</b>           | <b>2,873,700</b>            | <b>2,901,800</b>           | <b>-</b>                    | <b>2,901,800</b>           | <b>19.1%</b>              |
| <b>Total Budget</b>                   | <b>2,432,150</b>       | <b>2,435,500</b>           | <b>2,873,700</b>            | <b>2,901,800</b>           | <b>-</b>                    | <b>2,901,800</b>           | <b>19.1%</b>              |
| <b>Total FTE</b>                      | <b>7.00</b>            | <b>7.00</b>                | <b>9.00</b>                 | <b>9.00</b>                | <b>-</b>                    | <b>9.00</b>                | <b>28.6%</b>              |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services           | 627,250                | 540,300                    | 814,800                     | 644,400                    | -                           | 644,400                    | 19.3%                     |
| Aviation Fuel Sales            | 3,158,343              | 2,682,700                  | 4,508,500                   | 4,230,000                  | -                           | 4,230,000                  | 57.7%                     |
| Miscellaneous Revenues         | 5,684                  | 300                        | -                           | 300                        | -                           | 300                        | 0.0%                      |
| <b>Total Funding</b>           | <b>3,791,277</b>       | <b>3,223,300</b>           | <b>5,323,300</b>            | <b>4,874,700</b>           | <b>-</b>                    | <b>4,874,700</b>           | <b>51.2%</b>              |

**Growth Management Department**

**Airport**

**Marco Island Executive Airport (495)**

**Forecast FY 2021:**

Forecast Personal Services reflect an increase of two (2) additional line staff FTE's authorized by the Board on 6/22/21, Agenda Item 16G1. In addition, overtime is over budget to accommodate increased customer volume.

Operating Expense reflects and increase over FY 2021 budget due to increases in water/sewer charges and collection services.

Capital Outlay forecast increase is a result of replacement of a Tug and the purchase of a new utility vehicle for passenger and luggage transport.

**Current FY 2022:**

Personal Services budget increases reflects two (2) additional line staff FTEs authorized by the Board on 6/22/21, Agenda Item 16G1.

Operating Expense reflects a significant increase related to operating and maintaining the new terminal building.

**Revenues:**

Projected forecast revenue reflects an increase over FY 2021 budget due to increased fuel sales volume and increasing fuel prices.

Increased revenues are the result projected increase to fuel sales and associated transient aircraft fees in FY 2022.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Airport**  
**Airport Fund (495)**

| <b>Program Summary</b>                 | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|----------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Reserves/Transfers/Interest</b>     | -                            | 1,395,100                 | 283,700                     | 1,111,400                   |
| <b>General Fund Advance / Loan</b>     | -                            | 27,700                    | -                           | 27,700                      |
| <b>Current Level of Service Budget</b> | <u>-</u>                     | <u>1,422,800</u>          | <u>283,700</u>              | <u>1,139,100</u>            |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Trans to 101 Transp Op Fd             | 15,000                 | 15,000                     | 15,000                      | 102,200                    | -                           | 102,200                    | 581.3%                    |
| Trans to 301 Co Wide Cap Fd           | -                      | -                          | -                           | 33,700                     | -                           | 33,700                     | na                        |
| Trans to 496 Airport Cap Fd           | 205,000                | 300,000                    | 3,764,100                   | 670,000                    | -                           | 670,000                    | 123.3%                    |
| Advance/Repay to 131 Plang Serv       | -                      | 8,300                      | 8,300                       | 523,100                    | -                           | 523,100                    | 6,202.4%                  |
| Reserve for Contingencies             | -                      | 209,800                    | -                           | 112,800                    | -                           | 112,800                    | (46.2)%                   |
| Reserve for Capital                   | -                      | 987,100                    | -                           | -                          | -                           | -                          | (100.0)%                  |
| Reserve for Attrition                 | -                      | (18,100)                   | -                           | (19,000)                   | -                           | (19,000)                   | 5.0%                      |
| <b>Total Budget</b>                   | <u>220,000</u>         | <u>1,502,100</u>           | <u>3,787,400</u>            | <u>1,422,800</u>           | <u>-</u>                    | <u>1,422,800</u>           | <u>(5.3)%</u>             |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc                  | 57,398                 | 5,000                      | 27,900                      | 24,000                     | -                           | 24,000                     | 380.0%                    |
| Adv/Repay fm 131 Planning      | 426,580                | -                          | -                           | -                          | -                           | -                          | na                        |
| Carry Forward                  | 1,552,600              | 1,564,500                  | 2,458,900                   | 568,000                    | -                           | 568,000                    | (63.7)%                   |
| Less 5% Required By Law        | -                      | (224,000)                  | -                           | (308,300)                  | -                           | (308,300)                  | 37.6%                     |
| <b>Total Funding</b>           | <u>2,036,578</u>       | <u>1,345,500</u>           | <u>2,486,800</u>            | <u>283,700</u>             | <u>-</u>                    | <u>283,700</u>             | <u>(78.9)%</u>            |

**Growth Management Department**

**Airport**  
**Airport Fund (495)**

**Notes:**

All airports are listed on separate pages in this section of the budget book for proper presentation of their operations; however, shared costs such as Reserves, Carry Forward and Transfers to the Airport Capital Fund (496) are presented here at the fund level.

**Forecast FY 2021:**

On February 13, 2018, the Board approved item 14.A.1. for the construction of a new terminal facility at the Marco Island Executive Airport. Approximately 80% of the funding for the new terminal will be reimbursed from the Florida Department of Transportation (FDOT), however, it will be in installments between FY19-FY21, subject to annual legislative appropriations. To cashflow this project, a temporary loan of \$4,500,000 from Planning Services Fund (131) was needed. The loan was required to provide the Airport Authority with sufficient budget to open the construction purchase order due to the timing of planned reimbursements from the FDOT for the project. As cash \$1,035,942 was transferred to Airport funds from Planning Services, interest accrued on the loan and is a required component of the repayment to Planning Services.

**Current FY 2022:**

A transfer of \$523,100 is budgeted for FY22 to Planning Services Fund (131) for partial repayment of transferred funds and accrued interest.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Reserves and Transfers**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Trans to 001 Gen Fd                    | 189,100                | 191,700                    | 191,700                     | 197,400                    | -                           | 197,400                    | 3.0%                      |
| Trans to 111 Unincorp Gen Fd           | 145,700                | 145,700                    | 145,700                     | 145,700                    | -                           | 145,700                    | 0.0%                      |
| Trans to 113 Com Dev Fd                | 140,000                | 140,000                    | 140,000                     | 145,200                    | -                           | 145,200                    | 3.7%                      |
| Trans to 298 Sp Ob Bd '10              | 1,208,800              | 1,209,600                  | 1,209,600                   | 1,216,700                  | -                           | 1,216,700                  | 0.6%                      |
| Trans to 301 Co Wide Cap Fd            | -                      | -                          | -                           | 159,700                    | -                           | 159,700                    | na                        |
| Trans to 309 CDES Capital              | 5,000,000              | -                          | -                           | 1,872,000                  | -                           | 1,872,000                  | na                        |
| Trans to 325 Stormw Cap Fd             | 213,100                | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans to 523 Motor Pool Cap            | 1,046,000              | -                          | -                           | -                          | -                           | -                          | na                        |
| Advance/Repay to 495 Airp Ops          | 426,580                | -                          | -                           | -                          | -                           | -                          | na                        |
| Reserve for Contingencies              | -                      | 1,457,000                  | -                           | 1,887,200                  | -                           | 1,887,200                  | 29.5%                     |
| Reserve for Prepaid Services           | -                      | 4,671,400                  | -                           | 7,020,600                  | -                           | 7,020,600                  | 50.3%                     |
| Reserve for Capital                    | -                      | 4,213,300                  | -                           | 7,179,500                  | -                           | 7,179,500                  | 70.4%                     |
| Reserve for Cash Flow                  | -                      | 5,316,400                  | -                           | 5,769,800                  | -                           | 5,769,800                  | 8.5%                      |
| Reserve for Attrition                  | -                      | (758,300)                  | -                           | (639,800)                  | -                           | (639,800)                  | (15.6)%                   |
| <b>Total Budget</b>                    | <b>8,369,280</b>       | <b>16,586,800</b>          | <b>1,687,000</b>            | <b>24,954,000</b>          | <b>-</b>                    | <b>24,954,000</b>          | <b>50.4%</b>              |

| <b>Appropriations by Program</b>    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| <b>Total Net Budget</b>             | <b>-</b>               | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total Transfers and Reserves</b> | <b>8,369,280</b>       | <b>16,586,800</b>          | <b>1,687,000</b>            | <b>24,954,000</b>          | <b>-</b>                    | <b>24,954,000</b>          | <b>50.4%</b>              |
| <b>Total Budget</b>                 | <b>8,369,280</b>       | <b>16,586,800</b>          | <b>1,687,000</b>            | <b>24,954,000</b>          | <b>-</b>                    | <b>24,954,000</b>          | <b>50.4%</b>              |

| <b>Division Funding Sources</b>     | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| SFWMD/Big Cypress Revenue           | 1,000,000              | 1,000,000                  | 1,000,000                   | 1,000,000                  | -                           | 1,000,000                  | 0.0%                      |
| Interest/Misc                       | 839,246                | 525,000                    | 220,000                     | 210,000                    | -                           | 210,000                    | (60.0)%                   |
| Net Cost Road and Bridge            | (22,851,619)           | (22,536,800)               | (23,480,100)                | (22,909,700)               | -                           | (22,909,700)               | 1.7%                      |
| Net Cost Stormwater Operations      | (6,580,732)            | (7,799,500)                | (9,197,900)                 | (8,658,200)                | -                           | (8,658,200)                | 11.0%                     |
| Net Cost Community Development      | (21,653,225)           | (10,683,100)               | (20,152,500)                | (7,900,300)                | -                           | (7,900,300)                | (26.0)%                   |
| Net Cost Planning Services          | (11,890,149)           | (364,000)                  | (13,608,400)                | (323,600)                  | -                           | (323,600)                  | (11.1)%                   |
| Trans fm 001 Gen Fund               | 23,560,200             | 23,714,600                 | 23,714,600                  | 23,805,500                 | -                           | 23,805,500                 | 0.4%                      |
| Trans fm 101 Transp Op Fd           | 20,000                 | 20,000                     | 20,000                      | 22,600                     | -                           | 22,600                     | 13.0%                     |
| Trans fm 103 Stormwater Ops         | 20,000                 | 20,000                     | 20,000                      | 22,600                     | -                           | 22,600                     | 13.0%                     |
| Trans fm 107 Imp Fee Admin          | 20,000                 | 20,000                     | 20,000                      | 22,600                     | -                           | 22,600                     | 13.0%                     |
| Trans fm 111 Unincorp Gen Fd        | 5,379,400              | 5,379,800                  | 5,379,800                   | 5,410,500                  | -                           | 5,410,500                  | 0.6%                      |
| Trans fm 114 Pollutn Ctrl Fd        | 33,200                 | 33,200                     | 33,200                      | 35,800                     | -                           | 35,800                     | 7.8%                      |
| Trans fm 131 Dev Serv Fd            | 100,000                | 100,000                    | 100,000                     | 100,000                    | -                           | 100,000                    | 0.0%                      |
| Trans fm 134 Victoria Park Drainage | -                      | -                          | -                           | 22,900                     | -                           | 22,900                     | na                        |
| Trans fm 167 Platt Road MSTU        | 5,159                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 185 Beach Ren Ops          | 20,000                 | 20,000                     | 20,000                      | 22,600                     | -                           | 22,600                     | 13.0%                     |
| Trans fm 495 Airport Op Fd          | 15,000                 | 15,000                     | 15,000                      | 102,200                    | -                           | 102,200                    | 581.3%                    |
| Adv/Repay fm 495 Airport            | -                      | 8,300                      | 8,300                       | 523,100                    | -                           | 523,100                    | 6,202.4%                  |
| Carry Forward                       | 40,332,800             | 28,445,100                 | 37,575,000                  | 34,967,200                 | -                           | 34,967,200                 | 22.9%                     |
| Less 5% Required By Law             | -                      | (1,330,800)                | -                           | (1,521,800)                | -                           | (1,521,800)                | 14.4%                     |
| <b>Total Funding</b>                | <b>8,369,280</b>       | <b>16,586,800</b>          | <b>1,687,000</b>            | <b>24,954,000</b>          | <b>-</b>                    | <b>24,954,000</b>          | <b>50.4%</b>              |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Reserves and Transfers**  
**Road & Bridge (101)**

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Aquatic Plant Control</b>                                                                                                                                                                                                                                                                                                                                          | -                            | -                         | 1,000,000                   | -1,000,000                  |
| This section provides for the control and removal of vegetation within detention ponds, canals, secondary ditches and roadside drainage facilities. Spraying of herbicides and other enhanced maintenance activities are essential for the maintenance and operation of the publicly maintained secondary stormwater management facilities throughout Collier County. |                              |                           |                             |                             |
| <b>Reserves, Transfers &amp; Interest</b>                                                                                                                                                                                                                                                                                                                             | -                            | 1,307,400                 | 23,217,100                  | -21,909,700                 |
| Reserves, Transfers & Interest                                                                                                                                                                                                                                                                                                                                        |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                       | -                            | 1,307,400                 | 24,217,100                  | -22,909,700                 |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Trans to 113 Com Dev Fd               | 20,000                 | 20,000                     | 20,000                      | 22,600                     | -                           | 22,600                     | 13.0%                     |
| Trans to 298 Sp Ob Bd '10             | 1,208,800              | 1,209,600                  | 1,209,600                   | 1,216,700                  | -                           | 1,216,700                  | 0.6%                      |
| Trans to 301 Co Wide Cap Fd           | -                      | -                          | -                           | 38,300                     | -                           | 38,300                     | na                        |
| Reserve for Contingencies             | -                      | 82,500                     | -                           | 290,500                    | -                           | 290,500                    | 252.1%                    |
| Reserve for Attrition                 | -                      | (312,900)                  | -                           | (260,700)                  | -                           | (260,700)                  | (16.7)%                   |
| <b>Total Budget</b>                   | <b>1,228,800</b>       | <b>999,200</b>             | <b>1,229,600</b>            | <b>1,307,400</b>           | <b>-</b>                    | <b>1,307,400</b>           | <b>30.8%</b>              |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| SFWMD/Big Cypress Revenue      | 1,000,000              | 1,000,000                  | 1,000,000                   | 1,000,000                  | -                           | 1,000,000                  | 0.0%                      |
| Interest/Misc                  | 65,860                 | 50,000                     | 12,000                      | 25,000                     | -                           | 25,000                     | (50.0)%                   |
| Net Cost Road and Bridge       | (22,851,619)           | (22,536,800)               | (23,480,100)                | (22,909,700)               | -                           | (22,909,700)               | 1.7%                      |
| Trans fm 001 Gen Fund          | 20,923,500             | 21,077,900                 | 21,077,900                  | 21,183,300                 | -                           | 21,183,300                 | 0.5%                      |
| Trans fm 167 Platt Road MSTU   | 5,159                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 495 Airport Op Fd     | 15,000                 | 15,000                     | 15,000                      | 102,200                    | -                           | 102,200                    | 581.3%                    |
| Carry Forward                  | 2,070,900              | 1,509,200                  | 2,604,800                   | 2,024,600                  | -                           | 2,024,600                  | 34.2%                     |
| Less 5% Required By Law        | -                      | (116,100)                  | -                           | (118,000)                  | -                           | (118,000)                  | 1.6%                      |
| <b>Total Funding</b>           | <b>1,228,800</b>       | <b>999,200</b>             | <b>1,229,600</b>            | <b>1,307,400</b>           | <b>-</b>                    | <b>1,307,400</b>           | <b>30.8%</b>              |



**Growth Management Department**

**Reserves and Transfers**  
**Road & Bridge (101)**

Current FY 2022:

Transfers to Community Development Fund (113) are for rental payments in accordance with leased space of the East Horseshoe building.

Transfers to County Wide Capital Fund (301) are for an upgrade to the County's video monitoring system.

The Transfer to Special Obligation Debt Service Fund (298) is for payment of the debt service related to the Transportation building on South Horseshoe Drive. The last debt service payment will be made in FY 2029.

A modest reserve for contingencies is programmed for unexpected or additional costs that may arise during the fiscal year.

Revenues:

The General Fund (001) transfer is the primary funding source of the Road and Bridge Maintenance Fund (101).

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Reserves and Transfers  
Stormwater Operations Fund (103)**

| <b>Program Summary</b>             | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Reserves/Transfers/Interest</b> | -                            | 258,000                   | 8,916,200                   | -8,658,200                  |

|                                 |   |         |           |            |
|---------------------------------|---|---------|-----------|------------|
| Current Level of Service Budget | - | 258,000 | 8,916,200 | -8,658,200 |
|---------------------------------|---|---------|-----------|------------|

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Trans to 113 Com Dev Fd               | 20,000                 | 20,000                     | 20,000                      | 22,600                     | -                           | 22,600                     | 13.0%                     |
| Trans to 325 Stormw Cap Fd            | 213,100                | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans to 523 Motor Pool Cap           | 1,046,000              | -                          | -                           | -                          | -                           | -                          | na                        |
| Reserve for Contingencies             | -                      | 205,400                    | -                           | 276,000                    | -                           | 276,000                    | 34.4%                     |
| Reserve for Attrition                 | -                      | (34,100)                   | -                           | (40,600)                   | -                           | (40,600)                   | 19.1%                     |
| <b>Total Budget</b>                   | <b>1,279,100</b>       | <b>191,300</b>             | <b>20,000</b>               | <b>258,000</b>             | <b>-</b>                    | <b>258,000</b>             | <b>34.9%</b>              |

| <b>Program Funding Sources</b>      | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc                       | 32,732                 | 10,000                     | 33,000                      | 10,000                     | -                           | 10,000                     | 0.0%                      |
| Net Cost Stormwater Operations      | (6,580,732)            | (7,799,500)                | (9,197,900)                 | (8,658,200)                | -                           | (8,658,200)                | 11.0%                     |
| Trans fm 001 Gen Fund               | 2,636,700              | 2,636,700                  | 2,636,700                   | 2,622,200                  | -                           | 2,622,200                  | (0.5)%                    |
| Trans fm 111 Unincorp Gen Fd        | 4,868,900              | 4,869,300                  | 4,869,300                   | 4,900,000                  | -                           | 4,900,000                  | 0.6%                      |
| Trans fm 134 Victoria Park Drainage | -                      | -                          | -                           | 22,900                     | -                           | 22,900                     | na                        |
| Carry Forward                       | 321,500                | 478,500                    | 1,678,900                   | 1,364,800                  | -                           | 1,364,800                  | 185.2%                    |
| Less 5% Required By Law             | -                      | (3,700)                    | -                           | (3,700)                    | -                           | (3,700)                    | 0.0%                      |
| <b>Total Funding</b>                | <b>1,279,100</b>       | <b>191,300</b>             | <b>20,000</b>               | <b>258,000</b>             | <b>-</b>                    | <b>258,000</b>             | <b>34.9%</b>              |

**Forecast FY 2021:**

Transfers to the Community Development Fund (113) are for rental payments in accordance with leased space of the West Horseshoe building.

**Current FY 2022:**

Transfers to the Community Development Fund (113) are for rental payments in accordance with leased space of the West Horseshoe building.

A modest reserve for contingencies is programmed for unexpected or additional costs that may arise during the fiscal year.

**Revenues:**

The General Fund (001) and Unincorporated Area MSTU Fund (111) transfers are the primary funding source of the Stormwater Maintenance Fund (103).

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Reserves and Transfers**  
**Community Development Fund (113)**

| <b>Program Summary</b>                    | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Reserves, Transfers &amp; Interest</b> | -                            | <b>8,197,000</b>          | <b>16,097,300</b>           | <b>-7,900,300</b>           |
| Reserves, Transfers & Interest            |                              |                           |                             |                             |
| Current Level of Service Budget           | -                            | <b>8,197,000</b>          | <b>16,097,300</b>           | <b>-7,900,300</b>           |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Trans to 001 Gen Fd                   | 180,100                | 185,300                    | 185,300                     | 185,100                    | -                           | 185,100                    | (0.1)%                    |
| Trans to 301 Co Wide Cap Fd           | -                      | -                          | -                           | 121,400                    | -                           | 121,400                    | na                        |
| Reserve for Contingencies             | -                      | 550,500                    | -                           | 896,100                    | -                           | 896,100                    | 62.8%                     |
| Reserve for Prepaid Services          | -                      | 1,944,300                  | -                           | 2,793,500                  | -                           | 2,793,500                  | 43.7%                     |
| Reserve for Cash Flow                 | -                      | 4,156,400                  | -                           | 4,457,300                  | -                           | 4,457,300                  | 7.2%                      |
| Reserve for Attrition                 | -                      | (308,300)                  | -                           | (256,400)                  | -                           | (256,400)                  | (16.8)%                   |
| <b>Total Budget</b>                   | <b>180,100</b>         | <b>6,528,200</b>           | <b>185,300</b>              | <b>8,197,000</b>           | -                           | <b>8,197,000</b>           | <b>25.6%</b>              |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc                  | 427,225                | 275,000                    | 110,000                     | 110,000                    | -                           | 110,000                    | (60.0)%                   |
| Net Cost Community Development | (21,653,225)           | (10,683,100)               | (20,152,500)                | (7,900,300)                | -                           | (7,900,300)                | (26.0)%                   |
| Trans fm 101 Transp Op Fd      | 20,000                 | 20,000                     | 20,000                      | 22,600                     | -                           | 22,600                     | 13.0%                     |
| Trans fm 103 Stormwater Ops    | 20,000                 | 20,000                     | 20,000                      | 22,600                     | -                           | 22,600                     | 13.0%                     |
| Trans fm 107 Imp Fee Admin     | 20,000                 | 20,000                     | 20,000                      | 22,600                     | -                           | 22,600                     | 13.0%                     |
| Trans fm 111 Unincorp Gen Fd   | 353,500                | 353,500                    | 353,500                     | 353,500                    | -                           | 353,500                    | 0.0%                      |
| Trans fm 114 Pollutn Ctrl Fd   | 33,200                 | 33,200                     | 33,200                      | 35,800                     | -                           | 35,800                     | 7.8%                      |
| Trans fm 131 Dev Serv Fd       | 100,000                | 100,000                    | 100,000                     | 100,000                    | -                           | 100,000                    | 0.0%                      |
| Trans fm 185 Beach Ren Ops     | 20,000                 | 20,000                     | 20,000                      | 22,600                     | -                           | 22,600                     | 13.0%                     |
| Carry Forward                  | 20,839,400             | 17,209,900                 | 19,661,100                  | 16,399,100                 | -                           | 16,399,100                 | (4.7)%                    |
| Less 5% Required By Law        | -                      | (840,300)                  | -                           | (991,500)                  | -                           | (991,500)                  | 18.0%                     |
| <b>Total Funding</b>           | <b>180,100</b>         | <b>6,528,200</b>           | <b>185,300</b>              | <b>8,197,000</b>           | -                           | <b>8,197,000</b>           | <b>25.6%</b>              |

## **Growth Management Department**

### **Reserves and Transfers** **Community Development Fund (113)**

Current FY 2022:

Transfer to the General Fund (001) includes the following:

\$20,800 cost share for Human Resources software and training materials for recruitment, on-boarding, pay study, career development and succession planning, cost to Community Development is based on FTE count.

\$79,100 cost share of Human Resources position.

\$85,200 to fund a dedicated Facilities Management Project Manager for Community Development to coordinate and execute various repairs and capital improvements needed.

Transfer to County Wide Capital Fund (301) is for an upgrade to the County's video monitoring system.

Revenues:

The Community Development Fund (113) rents space (and collects commensurate revenue via transfer) to the following divisions occupying the East Horseshoe building not part of (113) operations:

Transportation Planning Fund (101)

Impact Fee Administration Fund (107)

MSTD General Fund (111) which includes: Code Enforcement, Comprehensive Planning, Zoning & Land Development, Natural Resources, Cable Administration, and Stormwater

Pollution Control Fund (114)

Development Services Fund (131) which includes: Planning & Zoning, Engineering, Hearing Examiner, and Environmental Planning

TDC Beach Renourishment/Pass Maintenance Administration Fund (185)

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Growth Management Department**

**Reserves and Transfers  
Developer Services Fund (131)**

| <b>Program Summary</b>                    | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Reserves, Transfers &amp; Interest</b> | -                            | <b>15,191,600</b>         | <b>15,515,200</b>           | <b>-323,600</b>             |
| Reserves, Transfers & Interest            |                              |                           |                             |                             |
| Current Level of Service Budget           | -                            | <b>15,191,600</b>         | <b>15,515,200</b>           | <b>-323,600</b>             |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Trans to 001 Gen Fd                   | 9,000                  | 6,400                      | 6,400                       | 12,300                     | -                           | 12,300                     | 92.2%                     |
| Trans to 111 Unincorp Gen Fd          | 145,700                | 145,700                    | 145,700                     | 145,700                    | -                           | 145,700                    | 0.0%                      |
| Trans to 113 Com Dev Fd               | 100,000                | 100,000                    | 100,000                     | 100,000                    | -                           | 100,000                    | 0.0%                      |
| Trans to 309 CDES Capital             | 5,000,000              | -                          | -                           | 1,872,000                  | -                           | 1,872,000                  | na                        |
| Advance/Repay to 495 Airp Ops         | 426,580                | -                          | -                           | -                          | -                           | -                          | na                        |
| Reserve for Contingencies             | -                      | 618,600                    | -                           | 424,600                    | -                           | 424,600                    | (31.4)%                   |
| Reserve for Prepaid Services          | -                      | 2,727,100                  | -                           | 4,227,100                  | -                           | 4,227,100                  | 55.0%                     |
| Reserve for Capital                   | -                      | 4,213,300                  | -                           | 7,179,500                  | -                           | 7,179,500                  | 70.4%                     |
| Reserve for Cash Flow                 | -                      | 1,160,000                  | -                           | 1,312,500                  | -                           | 1,312,500                  | 13.1%                     |
| Reserve for Attrition                 | -                      | (103,000)                  | -                           | (82,100)                   | -                           | (82,100)                   | (20.3)%                   |
| <b>Total Budget</b>                   | <b>5,681,280</b>       | <b>8,868,100</b>           | <b>252,100</b>              | <b>15,191,600</b>          | -                           | <b>15,191,600</b>          | <b>71.3%</b>              |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc                  | 313,429                | 190,000                    | 65,000                      | 65,000                     | -                           | 65,000                     | (65.8)%                   |
| Net Cost Planning Services     | (11,890,149)           | (364,000)                  | (13,608,400)                | (323,600)                  | -                           | (323,600)                  | (11.1)%                   |
| Trans fm 111 Unincorp Gen Fd   | 157,000                | 157,000                    | 157,000                     | 157,000                    | -                           | 157,000                    | 0.0%                      |
| Adv/Repay fm 495 Airport       | -                      | 8,300                      | 8,300                       | 523,100                    | -                           | 523,100                    | 6,202.4%                  |
| Carry Forward                  | 17,101,000             | 9,247,500                  | 13,630,200                  | 15,178,700                 | -                           | 15,178,700                 | 64.1%                     |
| Less 5% Required By Law        | -                      | (370,700)                  | -                           | (408,600)                  | -                           | (408,600)                  | 10.2%                     |
| <b>Total Funding</b>           | <b>5,681,280</b>       | <b>8,868,100</b>           | <b>252,100</b>              | <b>15,191,600</b>          | -                           | <b>15,191,600</b>          | <b>71.3%</b>              |

Current FY 2022:

A transfer to the General Fund (001) is for Human Resources to purchase software and training materials for recruitment, on-boarding, pay study, career development and succession planning, cost to Community Development is based on FTE count.

Transfers to the MSTD General Fund (111) within Comp Planning and Community Development Fund (113) are for operational support.

Reserve for Capital increased primarily due to an advance in FY 2021 to Airport Fund 495 was lower than forecast (\$3.5 M), and a portion of the advances made to Airport Fund 495 are budgeted to be repaid in FY 2022 (\$.5 M).

Revenues:

The Transfer from MSTD General Fund (111) is to support PUD Monitoring & 25% of Hearing Examiner costs.

## Court Related Agencies

### Court Related Agencies Organizational Chart

Total Full-Time Equivalents (FTE) = 35.00

#### Court Administration

Total Full-Time Equivalents (FTE) = 32.75

#### Circuit & County Court Judges

Total Full-Time Equivalents (FTE) = 0.00

#### Public Defender

Total Full-Time Equivalents (FTE) = 0.00

#### State Attorney

Total Full-Time Equivalents (FTE) = 0.00

#### Guardian Ad Litem Program

Total Full-Time Equivalents (FTE) = 0.00

#### Court Related Technology

Total Full-Time Equivalents (FTE) = 2.25

## **Court Related Agencies**

The Court Related Agencies include divisions that provide judicial operations for both Circuit and County Courts and Programs. The divisions include Court Administration, Probation, facility and operation costs for the State Attorney's Office, Public Defender, Guardian Ad Litem, Electronic Court Reporter, Circuit and County Judges. Also included are the Public Guardianship Program, the Drug Abuse Trust Fund, and the Teen Court Program. The total appropriation for FY2022 including transfers and reserves, is \$5,704,500.

Court costs are funded with a general fund transfer, court fees, surcharges on traffic violations, and probation fees. The County is mandated by Section 14 of Article V of the State Constitution to fund the following costs of the circuit and county courts, public defender's offices, state attorney's offices, guardian ad litem offices, and the offices of the clerk of the circuit and county courts performing court-related functions:

1. Facilities – construction, lease, maintenance, and security of: buildings and office space, appurtenant equipment and furnishings, structures, real estate, easements, and parking facilities.
2. Utilities – electricity, gas, water and wastewater services and systems, storm water services and systems, sewer services and systems, all associated costs and fees, and mitigation of environmental impacts.
3. Communication services – telephone system infrastructure, maintenance, facsimile equipment, wireless communications, cellular telephones, pagers, video teleconferencing equipment and line charges, local carrier service, and local and long distance toll charges.
4. Computer network systems and equipment – computer hardware and software, modems, printers, wiring, network connections, maintenance, support staff or services, training, supplies, and line charges.
5. Courier messenger and subpoena services.
6. Auxiliary aids and services which are necessary to ensure access to the courts for qualified individuals with a disability.

Ordinance 09-41 adopted by the Board of County Commissioners on July 28, 2009 as authorized by s. 318.18(13)(a) F.S., provides for a \$30 surcharge for those non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and certain criminal violations enumerated in Section 318.17, Florida Statutes, will provide the County with an estimated \$810,000 in revenue for FY 2021. This revenue is designated for capital improvements to Courthouse buildings and facilities.

Ordinance 04-42, adopted by the Board of County Commissioners on June 22, 2004 as authorized by s. 939.185 F.S., provides for a \$65 court cost fee when a person pleads guilty or nolo contendere to, or found guilty of, any felony, misdemeanor, or criminal traffic offense under the laws of the State of Florida, will provide the County with an estimated \$160,000 in revenue for FY 2021. This revenue will be divided equally among four (4) court related programs: Innovative Court Programs, Teen Court, Law Library, and Legal Aid.

The Court Related Technology Fund (178) receives a \$2 per page service charge collected for recording documents or instruments as listed in s.28.222 F.S. These funds are used to support court-related technology throughout the various entities of the Court. The FY 2021 budget is anticipated to provide \$900,000 in revenues.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Court Related Agencies**

| <b>Department Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                        | 2,556,942              | 2,743,500                  | 2,531,800                   | 2,695,600                  | -                           | 2,695,600                  | (1.7)%                    |
| Operating Expense                        | 2,313,346              | 2,449,500                  | 2,496,000                   | 2,510,600                  | -                           | 2,510,600                  | 2.5%                      |
| Indirect Cost Reimburs                   | 19,200                 | 18,000                     | 18,000                      | 32,100                     | -                           | 32,100                     | 78.3%                     |
| Capital Outlay                           | 49,068                 | 68,000                     | 50,600                      | 57,200                     | -                           | 57,200                     | (15.9)%                   |
| Remittances                              | 3,000                  | 3,000                      | 3,000                       | 3,000                      | -                           | 3,000                      | 0.0%                      |
| <b>Total Net Budget</b>                  | <b>4,941,556</b>       | <b>5,282,000</b>           | <b>5,099,400</b>            | <b>5,298,500</b>           | <b>-</b>                    | <b>5,298,500</b>           | <b>0.3%</b>               |
| Trans to 171 Teen Court                  | 46,500                 | 62,300                     | 62,300                      | 13,200                     | -                           | 13,200                     | (78.8)%                   |
| Trans to 192 Court Innov                 | 142,900                | 151,700                    | 151,700                     | 149,600                    | -                           | 149,600                    | (1.4)%                    |
| Trans to 640 Law Lib                     | 56,500                 | 30,600                     | 30,600                      | 38,900                     | -                           | 38,900                     | 27.1%                     |
| Reserve for Contingencies                | -                      | 103,700                    | -                           | 75,900                     | -                           | 75,900                     | (26.8)%                   |
| Reserve for Capital                      | -                      | 45,000                     | -                           | 163,400                    | -                           | 163,400                    | 263.1%                    |
| Reserve for Attrition                    | -                      | (35,000)                   | -                           | (35,000)                   | -                           | (35,000)                   | 0.0%                      |
| <b>Total Budget</b>                      | <b>5,187,456</b>       | <b>5,640,300</b>           | <b>5,344,000</b>            | <b>5,704,500</b>           | <b>-</b>                    | <b>5,704,500</b>           | <b>1.1%</b>               |

| <b>Appropriations by Division</b>   | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Court Administration                | 2,939,010              | 3,164,000                  | 2,965,100                   | 3,120,700                  | -                           | 3,120,700                  | (1.4)%                    |
| Circuit & County Court Judges       | 39,938                 | 67,300                     | 65,800                      | 67,300                     | -                           | 67,300                     | 0.0%                      |
| Public Defender                     | 307,408                | 308,900                    | 305,300                     | 309,400                    | -                           | 309,400                    | 0.2%                      |
| State Attorney                      | 410,222                | 420,200                    | 420,200                     | 422,300                    | -                           | 422,300                    | 0.5%                      |
| Guardian Ad Litem Program           | 1,374                  | 4,600                      | 1,500                       | 4,600                      | -                           | 4,600                      | 0.0%                      |
| Court Related Technology            | 1,243,605              | 1,317,000                  | 1,341,500                   | 1,374,200                  | -                           | 1,374,200                  | 4.3%                      |
| <b>Total Net Budget</b>             | <b>4,941,556</b>       | <b>5,282,000</b>           | <b>5,099,400</b>            | <b>5,298,500</b>           | <b>-</b>                    | <b>5,298,500</b>           | <b>0.3%</b>               |
| Court Administration                | 245,900                | 214,000                    | 244,600                     | 208,100                    | -                           | 208,100                    | (2.8)%                    |
| Court Related Technology            | -                      | 144,300                    | -                           | 197,900                    | -                           | 197,900                    | 37.1%                     |
| <b>Total Transfers and Reserves</b> | <b>245,900</b>         | <b>358,300</b>             | <b>244,600</b>              | <b>406,000</b>             | <b>-</b>                    | <b>406,000</b>             | <b>13.3%</b>              |
| <b>Total Budget</b>                 | <b>5,187,456</b>       | <b>5,640,300</b>           | <b>5,344,000</b>            | <b>5,704,500</b>           | <b>-</b>                    | <b>5,704,500</b>           | <b>1.1%</b>               |



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Court Related Agencies**

| <b>Department Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-----------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services              | 1,225,059              | 935,000                    | 1,133,200                   | 1,080,000                  | -                           | 1,080,000                  | 15.5%                     |
| Fines & Forfeitures               | 548,907                | 686,000                    | 493,600                     | 484,500                    | -                           | 484,500                    | (29.4)%                   |
| Miscellaneous Revenues            | 20,320                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Interest/Misc                     | 27,316                 | 5,200                      | 21,300                      | 4,700                      | -                           | 4,700                      | (9.6)%                    |
| Net Cost General Fund             | 758,942                | 801,000                    | 792,700                     | 803,600                    | -                           | 803,600                    | 0.3%                      |
| Trans fm 001 Gen Fund             | 2,312,500              | 2,258,000                  | 2,258,000                   | 2,269,300                  | -                           | 2,269,300                  | 0.5%                      |
| Trans fm 681 Court Admin          | 245,900                | 244,600                    | 244,600                     | 201,700                    | -                           | 201,700                    | (17.5)%                   |
| Carry Forward                     | 1,388,200              | 791,800                    | 1,339,800                   | 939,200                    | -                           | 939,200                    | 18.6%                     |
| Less 5% Required By Law           | -                      | (81,300)                   | -                           | (78,500)                   | -                           | (78,500)                   | (3.4)%                    |
| <b>Total Funding</b>              | <b>6,527,144</b>       | <b>5,640,300</b>           | <b>6,283,200</b>            | <b>5,704,500</b>           | <b>-</b>                    | <b>5,704,500</b>           | <b>1.1%</b>               |

| <b>Department Position Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Court Administration               | 32.75                  | 32.75                      | 32.75                       | 32.75                      | -                           | 32.75                      | 0.0%                      |
| Court Related Technology           | 2.25                   | 2.25                       | 2.25                        | 2.25                       | -                           | 2.25                       | 0.0%                      |
| <b>Total FTE</b>                   | <b>35.00</b>           | <b>35.00</b>               | <b>35.00</b>                | <b>35.00</b>               | <b>-</b>                    | <b>35.00</b>               | <b>0.0%</b>               |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Court Related Agencies**

**Court Administration**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 2,441,784              | 2,586,600                  | 2,410,400                   | 2,535,900                  | -                           | 2,535,900                  | (2.0)%                    |
| Operating Expense                      | 489,729                | 568,400                    | 545,700                     | 575,800                    | -                           | 575,800                    | 1.3%                      |
| Capital Outlay                         | 4,497                  | 6,000                      | 6,000                       | 6,000                      | -                           | 6,000                      | 0.0%                      |
| Remittances                            | 3,000                  | 3,000                      | 3,000                       | 3,000                      | -                           | 3,000                      | 0.0%                      |
| <b>Net Operating Budget</b>            | <b>2,939,010</b>       | <b>3,164,000</b>           | <b>2,965,100</b>            | <b>3,120,700</b>           | <b>-</b>                    | <b>3,120,700</b>           | <b>(1.4)%</b>             |
| Trans to 171 Teen Court                | 46,500                 | 62,300                     | 62,300                      | 13,200                     | -                           | 13,200                     | (78.8)%                   |
| Trans to 192 Court Innov               | 142,900                | 151,700                    | 151,700                     | 149,600                    | -                           | 149,600                    | (1.4)%                    |
| Trans to 640 Law Lib                   | 56,500                 | 30,600                     | 30,600                      | 38,900                     | -                           | 38,900                     | 27.1%                     |
| Reserve for Contingencies              | -                      | 4,400                      | -                           | 41,400                     | -                           | 41,400                     | 840.9%                    |
| Reserve for Attrition                  | -                      | (35,000)                   | -                           | (35,000)                   | -                           | (35,000)                   | 0.0%                      |
| <b>Total Budget</b>                    | <b>3,184,910</b>       | <b>3,378,000</b>           | <b>3,209,700</b>            | <b>3,328,800</b>           | <b>-</b>                    | <b>3,328,800</b>           | <b>(1.5)%</b>             |

| <b>Appropriations by Program</b>    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Court Innovations (192)             | 192,000                | 193,000                    | 193,000                     | 193,000                    | -                           | 193,000                    | 0.0%                      |
| Court Operations (681)              | 1,041,994              | 1,100,000                  | 1,058,700                   | 1,106,800                  | -                           | 1,106,800                  | 0.6%                      |
| Law Library Fund (640)              | 80,430                 | 89,500                     | 89,500                      | 92,500                     | -                           | 92,500                     | 3.4%                      |
| Parole & Probation (681)            | 1,527,629              | 1,680,100                  | 1,536,700                   | 1,659,000                  | -                           | 1,659,000                  | (1.3)%                    |
| Teen Court Fund (171)               | 96,957                 | 101,400                    | 87,200                      | 69,400                     | -                           | 69,400                     | (31.6)%                   |
| <b>Total Net Budget</b>             | <b>2,939,010</b>       | <b>3,164,000</b>           | <b>2,965,100</b>            | <b>3,120,700</b>           | <b>-</b>                    | <b>3,120,700</b>           | <b>(1.4)%</b>             |
| <b>Total Transfers and Reserves</b> | <b>245,900</b>         | <b>214,000</b>             | <b>244,600</b>              | <b>208,100</b>             | <b>-</b>                    | <b>208,100</b>             | <b>(2.8)%</b>             |
| <b>Total Budget</b>                 | <b>3,184,910</b>       | <b>3,378,000</b>           | <b>3,209,700</b>            | <b>3,328,800</b>           | <b>-</b>                    | <b>3,328,800</b>           | <b>(1.5)%</b>             |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services            | 146,995                | 185,000                    | 183,200                     | 180,000                    | -                           | 180,000                    | (2.7)%                    |
| Fines & Forfeitures             | 548,907                | 686,000                    | 493,500                     | 484,500                    | -                           | 484,500                    | (29.4)%                   |
| Miscellaneous Revenues          | 20,320                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Interest/Misc                   | 6,808                  | 1,000                      | 800                         | 500                        | -                           | 500                        | (50.0)%                   |
| Trans fm 001 Gen Fund           | 2,312,500              | 2,258,000                  | 2,258,000                   | 2,269,300                  | -                           | 2,269,300                  | 0.5%                      |
| Trans fm 681 Court Admin        | 245,900                | 244,600                    | 244,600                     | 201,700                    | -                           | 201,700                    | (17.5)%                   |
| Carry Forward                   | 159,100                | 47,000                     | 255,700                     | 226,100                    | -                           | 226,100                    | 381.1%                    |
| Less 5% Required By Law         | -                      | (43,600)                   | -                           | (33,300)                   | -                           | (33,300)                   | (23.6)%                   |
| <b>Total Funding</b>            | <b>3,440,530</b>       | <b>3,378,000</b>           | <b>3,435,800</b>            | <b>3,328,800</b>           | <b>-</b>                    | <b>3,328,800</b>           | <b>(1.5)%</b>             |

| <b>Division Position Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Court Operations (681)           | 11.75                  | 11.75                      | 11.75                       | 11.75                      | -                           | 11.75                      | 0.0%                      |
| Parole & Probation (681)         | 20.00                  | 20.00                      | 20.00                       | 20.00                      | -                           | 20.00                      | 0.0%                      |
| Teen Court Fund (171)            | 1.00                   | 1.00                       | 1.00                        | 1.00                       | -                           | 1.00                       | 0.0%                      |
| <b>Total FTE</b>                 | <b>32.75</b>           | <b>32.75</b>               | <b>32.75</b>                | <b>32.75</b>               | <b>-</b>                    | <b>32.75</b>               | <b>0.0%</b>               |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Court Related Agencies**

**Court Administration**

**Court Operations (681)**

**Mission Statement**

To provide effective and efficient services to the Judiciary and all those involved in the Court System in Collier County while ensuring that we are good stewards of public resources. We are strongly committed to ensuring fairness and access to all people in a timely and responsive manner and that public needs and accessibility are addressed through responsive facility measures and program support.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Divisional Administration/Overhead</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | <b>9.75</b>                  | <b>975,000</b>            | <b>-</b>                    | <b>975,000</b>              |
| Court Administration staff is required to administer all courtroom operations. To maintain current levels of service to the citizens of Collier County, the court administration needs to maintain clerical staff to assist in courtroom operations and work with county and circuit divisions on court related issues. This includes, but is not limited to: courtroom operations, building maintenance, BCC and budget issues, purchasing and finance issues, and some court costs. Court costs include Court Reporter costs, Court Appointed Attorney costs, and expert and regular witness costs. |                              |                           |                             |                             |
| <b>Court Related Programs</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <b>2.00</b>                  | <b>131,800</b>            | <b>-</b>                    | <b>131,800</b>              |
| These programs include the Citizen's Foster Care Review Panel, which provides a valuable service to the Juvenile/Family Law area.                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                              |                           |                             |                             |
| <b>Reserves and Transfers</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <b>-</b>                     | <b>203,600</b>            | <b>2,424,900</b>            | <b>-2,221,300</b>           |
| <b>Current Level of Service Budget</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <b>11.75</b>                 | <b>1,310,400</b>          | <b>2,424,900</b>            | <b>-1,114,500</b>           |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 857,455                | 884,800                    | 861,000                     | 888,600                    | -                           | 888,600                    | 0.4%                      |
| Operating Expense                     | 180,042                | 209,200                    | 191,700                     | 212,200                    | -                           | 212,200                    | 1.4%                      |
| Capital Outlay                        | 4,497                  | 6,000                      | 6,000                       | 6,000                      | -                           | 6,000                      | 0.0%                      |
| <b>Net Operating Budget</b>           | <b>1,041,994</b>       | <b>1,100,000</b>           | <b>1,058,700</b>            | <b>1,106,800</b>           | <b>-</b>                    | <b>1,106,800</b>           | <b>0.6%</b>               |
| Trans to 171 Teen Court               | 46,500                 | 62,300                     | 62,300                      | 13,200                     | -                           | 13,200                     | (78.8)%                   |
| Trans to 192 Court Innov              | 142,900                | 151,700                    | 151,700                     | 149,600                    | -                           | 149,600                    | (1.4)%                    |
| Trans to 640 Law Lib                  | 56,500                 | 30,600                     | 30,600                      | 38,900                     | -                           | 38,900                     | 27.1%                     |
| Reserve for Contingencies             | -                      | -                          | -                           | 36,900                     | -                           | 36,900                     | na                        |
| Reserve for Attrition                 | -                      | (35,000)                   | -                           | (35,000)                   | -                           | (35,000)                   | 0.0%                      |
| <b>Total Budget</b>                   | <b>1,287,894</b>       | <b>1,309,600</b>           | <b>1,303,300</b>            | <b>1,310,400</b>           | <b>-</b>                    | <b>1,310,400</b>           | <b>0.1%</b>               |
| <b>Total FTE</b>                      | <b>11.75</b>           | <b>11.75</b>               | <b>11.75</b>                | <b>11.75</b>               | <b>-</b>                    | <b>11.75</b>               | <b>0.0%</b>               |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Court Related Agencies**

**Court Administration  
Court Operations (681)**

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues         | 20,320                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Interest/Misc                  | 4,699                  | 1,000                      | 700                         | 500                        | -                           | 500                        | (50.0)%                   |
| Trans fm 001 Gen Fund          | 2,312,500              | 2,258,000                  | 2,258,000                   | 2,269,300                  | -                           | 2,269,300                  | 0.5%                      |
| Carry Forward                  | 102,500                | 17,300                     | 207,000                     | 182,400                    | -                           | 182,400                    | 954.3%                    |
| Less 5% Required By Law        | -                      | (37,600)                   | -                           | (27,300)                   | -                           | (27,300)                   | (27.4)%                   |
| <b>Total Funding</b>           | <b>2,440,019</b>       | <b>2,238,700</b>           | <b>2,465,700</b>            | <b>2,424,900</b>           | <b>-</b>                    | <b>2,424,900</b>           | <b>8.3%</b>               |

**Forecast FY 2021:**

Court Administration has been providing financial support to Teen Court, the Public Guardianship Program and the Law Library. All planned transfers will proceed as budgeted.

**Current FY 2022:**

The Operating Expense increase of 1.4% is related to other contractual services.

Transfer to (171) Teen Court in the amount of \$13,200 and a Transfer to (192) Court Innovations in the amount of \$149,600 covers the shortfall in funding due to continued insufficient receipts of the \$65 (Article V) revenues. Law Library Fund (640) will receive a transfer in the amount of \$38,900 during the current year to aid in their operations.

**Revenues:**

The General Fund (001) transfer increased slightly to 0.5% and is a result of the decrease in revenue due to the reduced number of arrests and court filings in Collier County.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Court Related Agencies**

**Court Administration  
Parole & Probation (681)**

**Mission Statement**

To provide quality rehabilitative supervision and direction to all defendants placed on probation verifying that they comply with court imposed sanctions and conform to social norms, to effectively maintain a large caseload and serve the judiciary, and abide by established case law and Florida Statutes in the performance of duties.

| Program Summary                                                                                                                                                                                                                                                                                                                                                                                                        | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Divisional Administration/Overhead</b>                                                                                                                                                                                                                                                                                                                                                                              | <b>11.00</b>         | <b>1,037,700</b>  | <b>544,500</b>      | <b>493,200</b>      |
| Provide supervision to sentenced misdemeanor defendants placed on probation, including court ordered intensive supervision in the community, maintenance of a Community Service Program, and monitoring offender compliance with public service placements. Arrest and/or issue warrants on probation violators. Monitor collection and distribution of restitution payments by court ordered probationers to victims. |                      |                   |                     |                     |
| <b>Support Services</b>                                                                                                                                                                                                                                                                                                                                                                                                | <b>9.00</b>          | <b>621,300</b>    | <b>-</b>            | <b>621,300</b>      |
| Provide minimal phone coverage, customer service and technical support to Naples and Immokalee offices, necessary to handle rising and more complex caseloads.                                                                                                                                                                                                                                                         |                      |                   |                     |                     |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                                                        | <b>20.00</b>         | <b>1,659,000</b>  | <b>544,500</b>      | <b>1,114,500</b>    |

| Program Performance Measures     | 2020<br>Actual | FY 2021<br>Budget | FY 2021<br>Forecast | FY 2022<br>Budget |
|----------------------------------|----------------|-------------------|---------------------|-------------------|
| Average Cases Supervised Monthly | 1,000          | 900               | 700                 | 600               |
| Cases on Supervised Probation    | 1,200          | 1,100             | 800                 | 700               |
| VOP Affidavits Issued (Annual)   | 1,100          | 700               | 600                 | 500               |

| Program Budgetary Cost Summary | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 1,490,896        | 1,607,300          | 1,468,600           | 1,584,800          | -                   | 1,584,800          | (1.4)%            |
| Operating Expense              | 36,733           | 72,800             | 68,100              | 74,200             | -                   | 74,200             | 1.9%              |
| <b>Net Operating Budget</b>    | <b>1,527,629</b> | <b>1,680,100</b>   | <b>1,536,700</b>    | <b>1,659,000</b>   | <b>-</b>            | <b>1,659,000</b>   | <b>(1.3)%</b>     |
| <b>Total Budget</b>            | <b>1,527,629</b> | <b>1,680,100</b>   | <b>1,536,700</b>    | <b>1,659,000</b>   | <b>-</b>            | <b>1,659,000</b>   | <b>(1.3)%</b>     |
| <b>Total FTE</b>               | <b>20.00</b>     | <b>20.00</b>       | <b>20.00</b>        | <b>20.00</b>       | <b>-</b>            | <b>20.00</b>       | <b>0.0%</b>       |

| Program Funding Sources | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services    | 109,200        | 145,000            | 143,200             | 140,000            | -                   | 140,000            | (3.4)%            |
| Fines & Forfeitures     | 473,318        | 606,000            | 413,500             | 404,500            | -                   | 404,500            | (33.3)%           |
| <b>Total Funding</b>    | <b>582,518</b> | <b>751,000</b>     | <b>556,700</b>      | <b>544,500</b>     | <b>-</b>            | <b>544,500</b>     | <b>(27.5)%</b>    |

**Court Related Agencies**

**Court Administration  
Parole & Probation (681)**

Forecast FY 2021:

Personal Services is lower due to vacancies.

Reduced Operating Expense reflects cost containment measures of the agency primarily in fuel and out of county travel.

Current FY 2022:

Personal Services decrease is due to a position being filled at a lower rate of pay.

Operating Expense has increased due to other contractual services.

Revenues:

Revenue has decreased due to a reduced number of cases receiving probation, which has resulted in the decline of prosecution fees and the continuing effect of Covid 19.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Court Related Agencies**

**Court Administration**

**Court Innovations (192)**

**Mission Statement**

Provide guardianship services to indigent, incapacitated adults.

| <b>Program Summary</b>                                                                    | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Guardianship Services</b>                                                              | -                            | 193,000                   | 193,000                     | -                           |
| Through a contract, guardianship services are provided to incapacitated, indigent adults. |                              |                           |                             |                             |
| Current Level of Service Budget                                                           | -                            | 193,000                   | 193,000                     | -                           |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 192,000                | 193,000                    | 193,000                     | 193,000                    | -                           | 193,000                    | 0.0%                      |
| <b>Net Operating Budget</b>           | <b>192,000</b>         | <b>193,000</b>             | <b>193,000</b>              | <b>193,000</b>             | -                           | <b>193,000</b>             | <b>0.0%</b>               |
| <b>Total Budget</b>                   | <b>192,000</b>         | <b>193,000</b>             | <b>193,000</b>              | <b>193,000</b>             | -                           | <b>193,000</b>             | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Fines & Forfeitures            | 37,795                 | 40,000                     | 40,000                      | 40,000                     | -                           | 40,000                     | 0.0%                      |
| Interest/Misc                  | 446                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 681 Court Admin       | 142,900                | 151,700                    | 151,700                     | 149,600                    | -                           | 149,600                    | (1.4)%                    |
| Carry Forward                  | 17,500                 | 3,300                      | 6,700                       | 5,400                      | -                           | 5,400                      | 63.6%                     |
| Less 5% Required By Law        | -                      | (2,000)                    | -                           | (2,000)                    | -                           | (2,000)                    | 0.0%                      |
| <b>Total Funding</b>           | <b>198,641</b>         | <b>193,000</b>             | <b>198,400</b>              | <b>193,000</b>             | -                           | <b>193,000</b>             | <b>0.0%</b>               |

## **Court Related Agencies**

### **Court Administration**

#### **Court Innovations (192)**

**Notes:**

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. The source of this revenue is an additional court cost of \$65 when a person pleads guilty or no contest or is found guilty of any felony, misdemeanor, or criminal traffic offense in Florida. Twenty-five percent (25%) of this amount is allocated to fund innovative court programs.

Collier County funds the management of 80 wards per month with this program, directly to the local Guardianship Office. This is not a mandated program; however, the Chief Judge has determined this program to be a necessity to our Community.

**Forecast FY 2021:**

Revenue is based upon actual collections received through April 2021.

Per County Ordinance 04-42, any funds remaining in Teen Court (171), Law Library (640) and the Legal Aid Society (652) are to be returned to the Court Innovations Fund (192). There are no planned residual transfers from any of these funds, as current revenues are not sufficient to support the ongoing level of service.

**Current FY 2022:**

Funding for the Public Guardianship program has been consistent with prior years, as the program serves a fixed number of clients.

**Revenues:**

Collections of the \$65 fee that supports this program have been insufficient since FY 2007 due to the continued decline in revenues. To offset this decrease, a transfer to cover the shortage is budgeted in the amount of \$149,600 from Court Administration Fund (681). Funding is from Probation fees (681) and the balance is from General Fund (001).



**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Court Related Agencies**

**Court Administration  
Teen Court Fund (171)**

**Mission Statement**

To provide a diversionary program for first-time juvenile misdemeanor offenders and court education programs for student volunteers.

| <b>Program Summary</b>                                                                                                                                                                                                          | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Divisional Administration/Overhead</b>                                                                                                                                                                                       | <b>1.00</b>                  | <b>66,400</b>             | <b>69,400</b>               | <b>-3,000</b>               |
| The program operates with a coordinator and volunteers to provide a diversionary program for first-time juvenile misdemeanor offenders and uses peer jurors. Court education programs for student volunteers are also provided. |                              |                           |                             |                             |
| <b>Scholarships</b>                                                                                                                                                                                                             | <b>-</b>                     | <b>3,000</b>              | <b>-</b>                    | <b>3,000</b>                |
| College scholarships in the amount of \$1,000 are competitively awarded to 3 of the students who are Teen Court participants.                                                                                                   |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                 | <u><b>1.00</b></u>           | <u><b>69,400</b></u>      | <u><b>69,400</b></u>        | <u><b>-</b></u>             |

| <b>Program Performance Measures</b>                              | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|------------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| Number of Adult Volunteer Hours                                  | 285                    | 300                       | 405                         | 450                       |
| Number of Adult Volunteers                                       | 26                     | 25                        | 34                          | 45                        |
| Number of Adult Volunteers in Mentor Conferences                 |                        |                           |                             | 35                        |
| Number of Cases Conducted by Teen Court                          | 104                    | 110                       | 37                          | 50                        |
| Number of Cases Declined by Teen Court                           | 12                     | 15                        | 2                           | 5                         |
| Number of High School Volunteers in Peer Support Meetings        |                        |                           | 117                         | 130                       |
| Number of Law Student Mentors                                    |                        |                           | 9                           | 12                        |
| Number of Mentor Conferences                                     |                        |                           | 7                           | 10                        |
| Number of Peer Support Meetings                                  |                        |                           |                             | 12                        |
| Number of Student Volunteer Hours                                | 3,959                  | 4,500                     | 2,592                       | 3,000                     |
| Number of Student Volunteers                                     | 178                    | 200                       | 121                         | 150                       |
| Number of Teen Court Youth Participants in Mentor Conferences    |                        |                           |                             | 16                        |
| Number of Teen Court Youth Participants in Peer Support Meetings |                        |                           |                             | 9                         |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 93,433                 | 94,500                     | 80,800                      | 62,500                     | -                           | 62,500                     | (33.9)%                   |
| Operating Expense                     | 525                    | 3,900                      | 3,400                       | 3,900                      | -                           | 3,900                      | 0.0%                      |
| Remittances                           | 3,000                  | 3,000                      | 3,000                       | 3,000                      | -                           | 3,000                      | 0.0%                      |
| <b>Net Operating Budget</b>           | <b>96,957</b>          | <b>101,400</b>             | <b>87,200</b>               | <b>69,400</b>              | <b>-</b>                    | <b>69,400</b>              | <b>(31.6)%</b>            |
| <b>Total Budget</b>                   | <b>96,957</b>          | <b>101,400</b>             | <b>87,200</b>               | <b>69,400</b>              | <b>-</b>                    | <b>69,400</b>              | <b>(31.6)%</b>            |
| <b>Total FTE</b>                      | <b>1.00</b>            | <b>1.00</b>                | <b>1.00</b>                 | <b>1.00</b>                | <b>-</b>                    | <b>1.00</b>                | <b>0.0%</b>               |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Court Related Agencies**

**Court Administration  
Teen Court Fund (171)**

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Fines & Forfeitures            | 37,795                 | 40,000                     | 40,000                      | 40,000                     | -                           | 40,000                     | 0.0%                      |
| Interest/Misc                  | 655                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 681 Court Admin       | 46,500                 | 62,300                     | 62,300                      | 13,200                     | -                           | 13,200                     | (78.8)%                   |
| Carry Forward                  | 15,100                 | 1,100                      | 3,100                       | 18,200                     | -                           | 18,200                     | 1,554.5%                  |
| Less 5% Required By Law        | -                      | (2,000)                    | -                           | (2,000)                    | -                           | (2,000)                    | 0.0%                      |
| <b>Total Funding</b>           | <b>100,049</b>         | <b>101,400</b>             | <b>105,400</b>              | <b>69,400</b>              | <b>-</b>                    | <b>69,400</b>              | <b>(31.6)%</b>            |

**Notes:**

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. This revenue is an additional court cost of \$65 when a person pleads guilty or no contest or is found guilty of any felony, misdemeanor, or criminal traffic offense in Florida. Twenty-five percent (25%) of this amount is allocated to fund juvenile programs. In the past, Teen Court and Juvenile Assessment Centers were allocated twelve and a half percent (12.5%) each. On June 22, 2010 via Board Agenda Item 16J5, Teen Court will receive the full twenty-five percent (25%).

**Forecast FY 2021:**

Revenue is based upon actual collections received through April 2021.

**Current FY 2022:**

Personal Services decreased (33.9)% due to long term staff retiring and the hiring of new staff at a lower rate of pay.

Operating Expense includes funding for the Teen Court coordinator, minimal operating costs for maintenance of the program and three \$1,000 Scholarships to be awarded to program participants.

**Revenues:**

Current revenue budget is a full 25% of the \$65 Fee with a supplemental transfer from Court Administration (681) in the amount of \$13,200 to keep the program active. Court Administration funding is from Probation Fees (681) and the balance is from General Fund (001).

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Court Related Agencies**

**Court Administration  
Drug Abuse Trust Fund (616)**

**Mission Statement**

Imposition by the courts of additional assessment against drug offenders, pursuant to F.S. 938.23 and F.S. 893.165, in an amount up to the amount of the fine imposed.

| Program Summary                 | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|---------------------------------|----------------------|-------------------|---------------------|---------------------|
| Reserves/Transfers              | -                    | 4,500             | 4,500               | -                   |
| Current Level of Service Budget | -                    | 4,500             | 4,500               | -                   |

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Reserve for Contingencies      | -              | 4,400              | -                   | 4,500              | -                   | 4,500              | 2.3%              |
| <b>Total Budget</b>            | -              | 4,400              | -                   | 4,500              | -                   | 4,500              | 2.3%              |

| Program Funding Sources | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc           | 81             | -                  | -                   | -                  | -                   | -                  | na                |
| Carry Forward           | 4,400          | 4,400              | 4,500               | 4,500              | -                   | 4,500              | 2.3%              |
| <b>Total Funding</b>    | 4,481          | 4,400              | 4,500               | 4,500              | -                   | 4,500              | 2.3%              |

Forecast FY 2021:

No remittances are forecast as no request for funding has been received by the County. Similarly, no revenues are anticipated.

Current FY 2022:

Residual cash contained in this fund is budgeted in reserves.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Court Related Agencies**

**Court Administration  
Law Library Fund (640)**

**Mission Statement**

To provide legal materials to the legal community and the public.

| <b>Program Summary</b>          | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|---------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Law Library</b>              | -                            | 92,500                    | 92,500                      | -                           |
| Current Level of Service Budget | -                            | 92,500                    | 92,500                      | -                           |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 80,430                 | 89,500                     | 89,500                      | 92,500                     | -                           | 92,500                     | 3.4%                      |
| <b>Net Operating Budget</b>           | <b>80,430</b>          | <b>89,500</b>              | <b>89,500</b>               | <b>92,500</b>              | <b>-</b>                    | <b>92,500</b>              | <b>3.4%</b>               |
| <b>Total Budget</b>                   | <b>80,430</b>          | <b>89,500</b>              | <b>89,500</b>               | <b>92,500</b>              | <b>-</b>                    | <b>92,500</b>              | <b>3.4%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services           | 37,795                 | 40,000                     | 40,000                      | 40,000                     | -                           | 40,000                     | 0.0%                      |
| Interest/Misc                  | 927                    | -                          | 100                         | -                          | -                           | -                          | na                        |
| Trans fm 681 Court Admin       | 56,500                 | 30,600                     | 30,600                      | 38,900                     | -                           | 38,900                     | 27.1%                     |
| Carry Forward                  | 19,600                 | 20,900                     | 34,400                      | 15,600                     | -                           | 15,600                     | (25.4)%                   |
| Less 5% Required By Law        | -                      | (2,000)                    | -                           | (2,000)                    | -                           | (2,000)                    | 0.0%                      |
| <b>Total Funding</b>           | <b>114,822</b>         | <b>89,500</b>              | <b>105,100</b>              | <b>92,500</b>              | <b>-</b>                    | <b>92,500</b>              | <b>3.4%</b>               |

**Court Related Agencies**

**Court Administration**  
**Law Library Fund (640)**

**Notes:**

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. The Law Library receives one-quarter of this fine to fund their operations.

**Forecast FY 2021:**

Revenues from the \$65 court cost fee are based upon actual collections received through April 2021.

**Current FY 2022:**

The request from the Law Library for operating costs of \$92,500 will be fully funded as Court Administration will provide a transfer in the amount of \$38,900 to supplement the \$65 court cost fee that supports this function.

The costs include funding for staff, books, utilities and electronic Westlaw access.

**Revenues:**

Article V revenues have been insufficient since FY 2007 due to the continued decline in this revenue source. To off-set this decrease, a transfer from Court Administration Fund (681) in the amount of \$38,900 is budgeted. Court Administration funding is from Probation Fees (681) and the balance is from a General Fund (001) transfer.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Court Related Agencies**

**Circuit & County Court Judges**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | -                      | -                          | 200                         | -                          | -                           | -                          | na                        |
| Operating Expense                      | 39,938                 | 67,300                     | 65,600                      | 67,300                     | -                           | 67,300                     | 0.0%                      |
| <b>Net Operating Budget</b>            | <b>39,938</b>          | <b>67,300</b>              | <b>65,800</b>               | <b>67,300</b>              | <b>-</b>                    | <b>67,300</b>              | <b>0.0%</b>               |
| <b>Total Budget</b>                    | <b>39,938</b>          | <b>67,300</b>              | <b>65,800</b>               | <b>67,300</b>              | <b>-</b>                    | <b>67,300</b>              | <b>0.0%</b>               |

| <b>Appropriations by Program</b>    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Circuit Court Judges (001)          | 25,478                 | 40,300                     | 39,400                      | 40,300                     | -                           | 40,300                     | 0.0%                      |
| County Court Judges (001)           | 14,460                 | 27,000                     | 26,400                      | 27,000                     | -                           | 27,000                     | 0.0%                      |
| <b>Total Net Budget</b>             | <b>39,938</b>          | <b>67,300</b>              | <b>65,800</b>               | <b>67,300</b>              | <b>-</b>                    | <b>67,300</b>              | <b>0.0%</b>               |
| <b>Total Transfers and Reserves</b> | <b>-</b>               | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total Budget</b>                 | <b>39,938</b>          | <b>67,300</b>              | <b>65,800</b>               | <b>67,300</b>              | <b>-</b>                    | <b>67,300</b>              | <b>0.0%</b>               |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Fines & Forfeitures             | -                      | -                          | 100                         | -                          | -                           | -                          | na                        |
| Net Cost General Fund           | 39,938                 | 67,300                     | 65,700                      | 67,300                     | -                           | 67,300                     | 0.0%                      |
| <b>Total Funding</b>            | <b>39,938</b>          | <b>67,300</b>              | <b>65,800</b>               | <b>67,300</b>              | <b>-</b>                    | <b>67,300</b>              | <b>0.0%</b>               |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Court Related Agencies**

**Circuit & County Court Judges**

**Circuit Court Judges (001)**

**Mission Statement**

Judge Foster handles 45% and Judge Mañalich handle 55% of Criminal cases. Judge Brodie, Judge Krier, and Judge Hayes handle 33.3% each of the General Civil cases including Foreclosures, Probate, and Guardianship. Judge Cohen and Judge McGowan both preside over 50% each of Circuit Domestic Violence, Domestic Relations. Judge McFee presides over 100% of Juvenile Dependency/Delinquency and Truancy Court cases. Judge Foster also presides over 100% of Veterans Court and Mental Health Court cases.

| <b>Program Summary</b>                                                                                                                                                                                                         | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Operating Costs</b>                                                                                                                                                                                                         | -                            | 40,300                    | -                           | 40,300                      |
| Counties are required to provide and maintain office space, utilities, basic communication services, and security for Circuit Court Judges. This budget provides for incidental expenses incurred by the Circuit Court Judges. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                | -                            | 40,300                    | -                           | 40,300                      |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | -                      | -                          | 200                         | -                          | -                           | -                          | na                        |
| Operating Expense                     | 25,478                 | 40,300                     | 39,200                      | 40,300                     | -                           | 40,300                     | 0.0%                      |
| <b>Net Operating Budget</b>           | <b>25,478</b>          | <b>40,300</b>              | <b>39,400</b>               | <b>40,300</b>              | -                           | <b>40,300</b>              | <b>0.0%</b>               |
| <b>Total Budget</b>                   | <b>25,478</b>          | <b>40,300</b>              | <b>39,400</b>               | <b>40,300</b>              | -                           | <b>40,300</b>              | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost General Fund          | 25,478                 | 40,300                     | 39,400                      | 40,300                     | -                           | 40,300                     | 0.0%                      |
| <b>Total Funding</b>           | <b>25,478</b>          | <b>40,300</b>              | <b>39,400</b>               | <b>40,300</b>              | -                           | <b>40,300</b>              | <b>0.0%</b>               |

Current FY 2022:

Operating Expense for the Circuit Court Judges include minor operating items split among the various judges.

All other costs, such as office space, utilities, communication services and security are paid for by the Collier County Facilities Management Division.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Court Related Agencies**

**Circuit & County Court Judges  
County Court Judges (001)**

**Mission Statement**

All County Judges, except Judge Martin handle 20% of the County Criminal, 20% of the Small Claims cases, and 5% of Civil County court cases for Naples and Immokalee. Judge Martin's presides over the remaining 75% of civil county court cases and 100% of Drug Court cases with the caveat that any cases initially assigned to Judge Martin involving Jerry Berry and/or Donald Day are randomly distributed to the other five (5) Judges.

| <b>Program Summary</b>                                                                                                                                                                                                       | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Operating Costs</b>                                                                                                                                                                                                       | -                            | 27,000                    | -                           | 27,000                      |
| Counties are required to provide and maintain office space, utilities, basic communication services, and security for County Court Judges. This budget provides for incidental expenses incurred by the County Court Judges. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                              | -                            | 27,000                    | -                           | 27,000                      |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 14,460                 | 27,000                     | 26,400                      | 27,000                     | -                           | 27,000                     | 0.0%                      |
| <b>Net Operating Budget</b>           | <b>14,460</b>          | <b>27,000</b>              | <b>26,400</b>               | <b>27,000</b>              | <b>-</b>                    | <b>27,000</b>              | <b>0.0%</b>               |
| <b>Total Budget</b>                   | <b>14,460</b>          | <b>27,000</b>              | <b>26,400</b>               | <b>27,000</b>              | <b>-</b>                    | <b>27,000</b>              | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Fines & Forfeitures            | -                      | -                          | 100                         | -                          | -                           | -                          | na                        |
| Net Cost General Fund          | 14,460                 | 27,000                     | 26,300                      | 27,000                     | -                           | 27,000                     | 0.0%                      |
| <b>Total Funding</b>           | <b>14,460</b>          | <b>27,000</b>              | <b>26,400</b>               | <b>27,000</b>              | <b>-</b>                    | <b>27,000</b>              | <b>0.0%</b>               |

Current FY 2022:

Operating Expense for the County Court Judges include minor operating items split among the various judges.

All other costs such as office space, utilities, communication services and security are paid for by Collier County Facilities Management Division.



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Court Related Agencies**

**Public Defender**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                      | 307,408                | 308,900                    | 305,300                     | 309,400                    | -                           | 309,400                    | 0.2%                      |
| <b>Net Operating Budget</b>            | <b>307,408</b>         | <b>308,900</b>             | <b>305,300</b>              | <b>309,400</b>             | <b>-</b>                    | <b>309,400</b>             | <b>0.2%</b>               |
| <b>Total Budget</b>                    | <b>307,408</b>         | <b>308,900</b>             | <b>305,300</b>              | <b>309,400</b>             | <b>-</b>                    | <b>309,400</b>             | <b>0.2%</b>               |

| <b>Appropriations by Program</b>    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Public Defender (001)               | 307,408                | 308,900                    | 305,300                     | 309,400                    | -                           | 309,400                    | 0.2%                      |
| <b>Total Net Budget</b>             | <b>307,408</b>         | <b>308,900</b>             | <b>305,300</b>              | <b>309,400</b>             | <b>-</b>                    | <b>309,400</b>             | <b>0.2%</b>               |
| <b>Total Transfers and Reserves</b> | <b>-</b>               | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total Budget</b>                 | <b>307,408</b>         | <b>308,900</b>             | <b>305,300</b>              | <b>309,400</b>             | <b>-</b>                    | <b>309,400</b>             | <b>0.2%</b>               |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost General Fund           | 307,408                | 308,900                    | 305,300                     | 309,400                    | -                           | 309,400                    | 0.2%                      |
| <b>Total Funding</b>            | <b>307,408</b>         | <b>308,900</b>             | <b>305,300</b>              | <b>309,400</b>             | <b>-</b>                    | <b>309,400</b>             | <b>0.2%</b>               |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Court Related Agencies**

**Public Defender  
Public Defender (001)**

**Mission Statement**

To provide legal services to indigent defendants charged with criminal offenses in Collier County.

| <b>Program Summary</b>                                                                                                                                                                                                                                                 | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Public Defender</b>                                                                                                                                                                                                                                                 | -                            | 309,400                   | -                           | 309,400                     |
| State law requires counties within their judicial circuits to provide the Public Defender with office space, utilities, telephone services, custodial services, and communication services as may be necessary for the proper and efficient functioning of the office. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                        | -                            | 309,400                   | -                           | 309,400                     |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 307,408                | 308,900                    | 305,300                     | 309,400                    | -                           | 309,400                    | 0.2%                      |
| <b>Net Operating Budget</b>           | <b>307,408</b>         | <b>308,900</b>             | <b>305,300</b>              | <b>309,400</b>             | <b>-</b>                    | <b>309,400</b>             | <b>0.2%</b>               |
| <b>Total Budget</b>                   | <b>307,408</b>         | <b>308,900</b>             | <b>305,300</b>              | <b>309,400</b>             | <b>-</b>                    | <b>309,400</b>             | <b>0.2%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost General Fund          | 307,408                | 308,900                    | 305,300                     | 309,400                    | -                           | 309,400                    | 0.2%                      |
| <b>Total Funding</b>           | <b>307,408</b>         | <b>308,900</b>             | <b>305,300</b>              | <b>309,400</b>             | <b>-</b>                    | <b>309,400</b>             | <b>0.2%</b>               |

**Notes:**

Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the Public Defender: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment and software, and other local operating requirements.

**Current FY 2022:**

A large portion of the budget is fixed costs which the Public Defender has no control over, such as water, electricity, building repairs and maintenance, etc. The remaining budget is for two Attorneys, one Support Staff Position, and one Specialty Courts Coordinator. The Public Defender is fully utilizing these positions to provide early representation of clients in order to move their cases efficiently and effectively through the judicial system in Collier County.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Court Related Agencies**

**State Attorney**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                      | 410,222                | 420,200                    | 420,200                     | 422,300                    | -                           | 422,300                    | 0.5%                      |
| <b>Net Operating Budget</b>            | <b>410,222</b>         | <b>420,200</b>             | <b>420,200</b>              | <b>422,300</b>             | <b>-</b>                    | <b>422,300</b>             | <b>0.5%</b>               |
| <b>Total Budget</b>                    | <b>410,222</b>         | <b>420,200</b>             | <b>420,200</b>              | <b>422,300</b>             | <b>-</b>                    | <b>422,300</b>             | <b>0.5%</b>               |

| <b>Appropriations by Program</b>    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| State Attorney (001)                | 410,222                | 420,200                    | 420,200                     | 422,300                    | -                           | 422,300                    | 0.5%                      |
| <b>Total Net Budget</b>             | <b>410,222</b>         | <b>420,200</b>             | <b>420,200</b>              | <b>422,300</b>             | <b>-</b>                    | <b>422,300</b>             | <b>0.5%</b>               |
| <b>Total Transfers and Reserves</b> | <b>-</b>               | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total Budget</b>                 | <b>410,222</b>         | <b>420,200</b>             | <b>420,200</b>              | <b>422,300</b>             | <b>-</b>                    | <b>422,300</b>             | <b>0.5%</b>               |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost General Fund           | 410,222                | 420,200                    | 420,200                     | 422,300                    | -                           | 422,300                    | 0.5%                      |
| <b>Total Funding</b>            | <b>410,222</b>         | <b>420,200</b>             | <b>420,200</b>              | <b>422,300</b>             | <b>-</b>                    | <b>422,300</b>             | <b>0.5%</b>               |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Court Related Agencies**

**State Attorney  
State Attorney (001)**

**Mission Statement**

To prosecute law offenders in this jurisdictional area of the State and to faithfully execute and enforce the laws of the State of Florida.

| Program Summary                                                                                                                                                                                                                                                       | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>State Attorney</b>                                                                                                                                                                                                                                                 | -                    | 422,300           | -                   | 422,300             |
| State law requires counties within their judicial circuits to provide the State Attorney with office space, utilities, telephone services, custodial services, and communication services as may be necessary for the proper and efficient functioning of the office. |                      |                   |                     |                     |
| Current Level of Service Budget                                                                                                                                                                                                                                       | -                    | 422,300           | -                   | 422,300             |

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 410,222        | 420,200            | 420,200             | 422,300            | -                   | 422,300            | 0.5%              |
| <b>Net Operating Budget</b>    | <b>410,222</b> | <b>420,200</b>     | <b>420,200</b>      | <b>422,300</b>     | <b>-</b>            | <b>422,300</b>     | <b>0.5%</b>       |
| <b>Total Budget</b>            | <b>410,222</b> | <b>420,200</b>     | <b>420,200</b>      | <b>422,300</b>     | <b>-</b>            | <b>422,300</b>     | <b>0.5%</b>       |

| Program Funding Sources | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Net Cost General Fund   | 410,222        | 420,200            | 420,200             | 422,300            | -                   | 422,300            | 0.5%              |
| <b>Total Funding</b>    | <b>410,222</b> | <b>420,200</b>     | <b>420,200</b>      | <b>422,300</b>     | <b>-</b>            | <b>422,300</b>     | <b>0.5%</b>       |

**Notes:**

Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the State Attorney: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment, software and technical support, and other local operating requirements.

**Current FY 2022:**

This funding is for operating expenses for the State Attorney's Office located in Collier County and includes funding for five jail reduction personnel dedicated to Collier, they consist of an Assistant State Attorney, Paralegal, a Clerk, one Specialty Courts Coordinator and one Prosecutor working with Specialty Courts.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Court Related Agencies**

**Guardian Ad Litem Program**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                      | 1,374                  | 4,600                      | 1,500                       | 4,600                      | -                           | 4,600                      | 0.0%                      |
| <b>Net Operating Budget</b>            | <b>1,374</b>           | <b>4,600</b>               | <b>1,500</b>                | <b>4,600</b>               | <b>-</b>                    | <b>4,600</b>               | <b>0.0%</b>               |
| <b>Total Budget</b>                    | <b>1,374</b>           | <b>4,600</b>               | <b>1,500</b>                | <b>4,600</b>               | <b>-</b>                    | <b>4,600</b>               | <b>0.0%</b>               |

| <b>Appropriations by Program</b>    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Guardian Ad Litem Program (001)     | 1,374                  | 4,600                      | 1,500                       | 4,600                      | -                           | 4,600                      | 0.0%                      |
| <b>Total Net Budget</b>             | <b>1,374</b>           | <b>4,600</b>               | <b>1,500</b>                | <b>4,600</b>               | <b>-</b>                    | <b>4,600</b>               | <b>0.0%</b>               |
| <b>Total Transfers and Reserves</b> | <b>-</b>               | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total Budget</b>                 | <b>1,374</b>           | <b>4,600</b>               | <b>1,500</b>                | <b>4,600</b>               | <b>-</b>                    | <b>4,600</b>               | <b>0.0%</b>               |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost General Fund           | 1,374                  | 4,600                      | 1,500                       | 4,600                      | -                           | 4,600                      | 0.0%                      |
| <b>Total Funding</b>            | <b>1,374</b>           | <b>4,600</b>               | <b>1,500</b>                | <b>4,600</b>               | <b>-</b>                    | <b>4,600</b>               | <b>0.0%</b>               |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Court Related Agencies**

**Guardian Ad Litem Program  
Guardian Ad Litem Program (001)**

**Mission Statement**

To advocate for the best interest of children who are alleged to be abused, neglected, or abandoned and who are involved in court procedures.

| Program Summary                 | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|---------------------------------|----------------------|-------------------|---------------------|---------------------|
| Guardian Ad Litem               | -                    | 4,600             | -                   | 4,600               |
| Current Level of Service Budget | -                    | 4,600             | -                   | 4,600               |

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 1,374          | 4,600              | 1,500               | 4,600              | -                   | 4,600              | 0.0%              |
| Net Operating Budget           | 1,374          | 4,600              | 1,500               | 4,600              | -                   | 4,600              | 0.0%              |
| Total Budget                   | 1,374          | 4,600              | 1,500               | 4,600              | -                   | 4,600              | 0.0%              |

| Program Funding Sources | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Net Cost General Fund   | 1,374          | 4,600              | 1,500               | 4,600              | -                   | 4,600              | 0.0%              |
| Total Funding           | 1,374          | 4,600              | 1,500               | 4,600              | -                   | 4,600              | 0.0%              |

**Notes:**

Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the Guardian Ad Litem: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment and software, and other local operating requirements.

**Current FY 2022:**

Rent, utilities, security and facility maintenance are paid for Guardian Ad Litem by the Facilities Management Division, which is funded by the General Fund (001). Technology needs are paid for by the Court IT Fee Fund (178).

This budget contains funding for storage fees and a minimal allocation for office supplies and minor operating equipment.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Court Related Agencies**

**Court Related Technology**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 115,158                | 156,900                    | 121,200                     | 159,700                    | -                           | 159,700                    | 1.8%                      |
| Operating Expense                      | 1,064,676              | 1,080,100                  | 1,157,700                   | 1,131,200                  | -                           | 1,131,200                  | 4.7%                      |
| Indirect Cost Reimburs                 | 19,200                 | 18,000                     | 18,000                      | 32,100                     | -                           | 32,100                     | 78.3%                     |
| Capital Outlay                         | 44,571                 | 62,000                     | 44,600                      | 51,200                     | -                           | 51,200                     | (17.4)%                   |
| <b>Net Operating Budget</b>            | <b>1,243,605</b>       | <b>1,317,000</b>           | <b>1,341,500</b>            | <b>1,374,200</b>           | <b>-</b>                    | <b>1,374,200</b>           | <b>4.3%</b>               |
| Reserve for Contingencies              | -                      | 99,300                     | -                           | 34,500                     | -                           | 34,500                     | (65.3)%                   |
| Reserve for Capital                    | -                      | 45,000                     | -                           | 163,400                    | -                           | 163,400                    | 263.1%                    |
| <b>Total Budget</b>                    | <b>1,243,605</b>       | <b>1,461,300</b>           | <b>1,341,500</b>            | <b>1,572,100</b>           | <b>-</b>                    | <b>1,572,100</b>           | <b>7.6%</b>               |

| <b>Appropriations by Program</b>            | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Court Information Technology (IT) Fee (178) | 1,243,605              | 1,317,000                  | 1,341,500                   | 1,374,200                  | -                           | 1,374,200                  | 4.3%                      |
| <b>Total Net Budget</b>                     | <b>1,243,605</b>       | <b>1,317,000</b>           | <b>1,341,500</b>            | <b>1,374,200</b>           | <b>-</b>                    | <b>1,374,200</b>           | <b>4.3%</b>               |
| <b>Total Transfers and Reserves</b>         | <b>-</b>               | <b>144,300</b>             | <b>-</b>                    | <b>197,900</b>             | <b>-</b>                    | <b>197,900</b>             | <b>37.1%</b>              |
| <b>Total Budget</b>                         | <b>1,243,605</b>       | <b>1,461,300</b>           | <b>1,341,500</b>            | <b>1,572,100</b>           | <b>-</b>                    | <b>1,572,100</b>           | <b>7.6%</b>               |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services            | 1,078,064              | 750,000                    | 950,000                     | 900,000                    | -                           | 900,000                    | 20.0%                     |
| Interest/Misc                   | 20,508                 | 4,200                      | 20,500                      | 4,200                      | -                           | 4,200                      | 0.0%                      |
| Carry Forward                   | 1,229,100              | 744,800                    | 1,084,100                   | 713,100                    | -                           | 713,100                    | (4.3)%                    |
| Less 5% Required By Law         | -                      | (37,700)                   | -                           | (45,200)                   | -                           | (45,200)                   | 19.9%                     |
| <b>Total Funding</b>            | <b>2,327,672</b>       | <b>1,461,300</b>           | <b>2,054,600</b>            | <b>1,572,100</b>           | <b>-</b>                    | <b>1,572,100</b>           | <b>7.6%</b>               |

| <b>Division Position Summary</b>            | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Court Information Technology (IT) Fee (178) | 2.25                   | 2.25                       | 2.25                        | 2.25                       | -                           | 2.25                       | 0.0%                      |
| <b>Total FTE</b>                            | <b>2.25</b>            | <b>2.25</b>                | <b>2.25</b>                 | <b>2.25</b>                | <b>-</b>                    | <b>2.25</b>                | <b>0.0%</b>               |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Court Related Agencies**

**Court Related Technology  
Court Information Technology (IT) Fee (178)**

**Mission Statement**

To provide funding for court-related technology, and court technology needs for the state trial courts, state attorney and public defender in accordance with s. 28.24 (12) (e), s. 29.008 (1) (f) 2 and s. 29.008 (1) (h) F.S.

| Program Summary                                                                                        | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|--------------------------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>CJIS Cost Sharing</b>                                                                               | -                    | 229,600           | 904,200             | -674,600            |
| Criminal Justice Information System cost sharing for the 20th Judicial Circuit Court IT related costs. |                      |                   |                     |                     |
| <b>Court Administration IT Costs</b>                                                                   | 2.25                 | 478,900           | -                   | 478,900             |
| IT related costs for Collier County Court Administration                                               |                      |                   |                     |                     |
| <b>Probation Department IT Costs</b>                                                                   | -                    | 42,400            | -                   | 42,400              |
| IT related costs for the Parole Division in Collier County.                                            |                      |                   |                     |                     |
| <b>Circuit and County Court Judges IT Costs</b>                                                        | -                    | 40,700            | -                   | 40,700              |
| IT related costs for the Circuit Court and Collier County Court Judges.                                |                      |                   |                     |                     |
| <b>State Attorney IT Costs</b>                                                                         | -                    | 313,600           | -                   | 313,600             |
| IT related costs for the State Attorney's offices.                                                     |                      |                   |                     |                     |
| <b>Public Defender IT Costs</b>                                                                        | -                    | 164,800           | -                   | 164,800             |
| IT related costs for the Public Defender's office.                                                     |                      |                   |                     |                     |
| <b>Guardian Ad Litem IT Costs</b>                                                                      | -                    | 104,200           | -                   | 104,200             |
| IT related costs for the Guardian Ad Litem office.                                                     |                      |                   |                     |                     |
| <b>Reserves and Transfers</b>                                                                          | -                    | 197,900           | 667,900             | -470,000            |
| Current Level of Service Budget                                                                        | <u>2.25</u>          | <u>1,572,100</u>  | <u>1,572,100</u>    | <u>-</u>            |

| Program Budgetary Cost Summary | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 115,158          | 156,900            | 121,200             | 159,700            | -                   | 159,700            | 1.8%              |
| Operating Expense              | 1,064,676        | 1,080,100          | 1,157,700           | 1,131,200          | -                   | 1,131,200          | 4.7%              |
| Indirect Cost Reimburs         | 19,200           | 18,000             | 18,000              | 32,100             | -                   | 32,100             | 78.3%             |
| Capital Outlay                 | 44,571           | 62,000             | 44,600              | 51,200             | -                   | 51,200             | (17.4)%           |
| <b>Net Operating Budget</b>    | <b>1,243,605</b> | <b>1,317,000</b>   | <b>1,341,500</b>    | <b>1,374,200</b>   | -                   | <b>1,374,200</b>   | <b>4.3%</b>       |
| Reserve for Contingencies      | -                | 99,300             | -                   | 34,500             | -                   | 34,500             | (65.3)%           |
| Reserve for Capital            | -                | 45,000             | -                   | 163,400            | -                   | 163,400            | 263.1%            |
| <b>Total Budget</b>            | <b>1,243,605</b> | <b>1,461,300</b>   | <b>1,341,500</b>    | <b>1,572,100</b>   | -                   | <b>1,572,100</b>   | <b>7.6%</b>       |
| <b>Total FTE</b>               | <b>2.25</b>      | <b>2.25</b>        | <b>2.25</b>         | <b>2.25</b>        | -                   | <b>2.25</b>        | <b>0.0%</b>       |



**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Court Related Agencies**

**Court Related Technology  
Court Information Technology (IT) Fee (178)**

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services           | 1,078,064              | 750,000                    | 950,000                     | 900,000                    | -                           | 900,000                    | 20.0%                     |
| Interest/Misc                  | 20,508                 | 4,200                      | 20,500                      | 4,200                      | -                           | 4,200                      | 0.0%                      |
| Carry Forward                  | 1,229,100              | 744,800                    | 1,084,100                   | 713,100                    | -                           | 713,100                    | (4.3)%                    |
| Less 5% Required By Law        | -                      | (37,700)                   | -                           | (45,200)                   | -                           | (45,200)                   | 19.9%                     |
| <b>Total Funding</b>           | <b>2,327,672</b>       | <b>1,461,300</b>           | <b>2,054,600</b>            | <b>1,572,100</b>           | <b>-</b>                    | <b>1,572,100</b>           | <b>7.6%</b>               |

**Notes:**

Revenues reflect collections of \$2 per page of a \$4 per page service charge assessed for recording documents or instruments as listed in s. 28.24 F.S. These revenues are dedicated to the technology needs of the Courts and Court Related Agencies.

**Forecast FY 2021:**

Operating Expenses are higher due to the purchase of computer software that was not previously budgeted.

Revenues are based upon actual collections through April 2021.

**Current FY 2022:**

Personal Services increase is due to a general wage adjustment and deferred compensation.

Operating Expenses have increased due to Information Technology allocations and other contractual services.

**Revenues:**

The number of documents being recorded has started to increase due to home sales being up and civil filings from hurricane Irma insurance claims has increased revenue by 20%.

## Office of the County Manager

### Office of the County Manager Organizational Chart

Total Full-Time Equivalents (FTE) = 89.50

|  |                                                                                                   |
|--|---------------------------------------------------------------------------------------------------|
|  | <b>County Manager Operations</b><br>Total Full-Time Equivalents (FTE) = 7.00                      |
|  | <b>Office of Management &amp; Budget</b><br>Total Full-Time Equivalents (FTE) = 18.00             |
|  | <b>Tourist Development Council (TDC) Division</b><br>Total Full-Time Equivalents (FTE) = 10.00    |
|  | <b>Sports &amp; Special Events Complex</b><br>Total Full-Time Equivalents (FTE) = 5.00            |
|  | <b>Pelican Bay Services Division</b><br>Total Full-Time Equivalents (FTE) = 27.00                 |
|  | <b>Corporate Business Operations</b><br>Total Full-Time Equivalents (FTE) = 9.00                  |
|  | <b>Corporate Compliance and Internal Review</b><br>Total Full-Time Equivalents (FTE) = 5.00       |
|  | <b>Business and Economic Development Division</b><br>Total Full-Time Equivalents (FTE) = 2.50     |
|  | <b>Office of the County Manager Grants</b><br>Total Full-Time Equivalents (FTE) = 0.00            |
|  | <b>Economic Development and Innovation Zones</b><br>Total Full-Time Equivalents (FTE) = 0.00      |
|  | <b>Bayshore Community Redevelopment Agency (CRA)</b><br>Total Full-Time Equivalents (FTE) = 4.00  |
|  | <b>Immokalee Community Redevelopment Agency (CRA)</b><br>Total Full-Time Equivalents (FTE) = 2.00 |

## **Office of the County Manager**

### **Management Offices**

The Executive Management Offices consist of the Administrative Office of the County Manager, the Corporate Compliance & Internal Review Section, the Office of Management and Budget, the Grants Compliance Section and the Impact Fee Administration. In addition, Pelican Bay Services, Tourism, Economic Development and Community Redevelopment Agencies (CRA) report directly to the County Manager's Office.

### **Executive Management Offices**

The Executive Management Offices consist of the Administrative Office of the County Manager, the Corporate Compliance & Internal Review Section and the Office of Management and Budget.

The phone numbers for these offices are:

252-8383 - County Manager's Office

252-8973 - Office of Management and Budget

### **Tourism**

Funding for the Naples, Marco Island, Everglades Paradise Coast Convention and Visitors Bureau is generated from the 5% tourist tax levied on hotel rooms and short-term rentals in Collier County.

For more information on Tourism, please call 252-2402.

### **Sports & Special Events Complex**

The Paradise Coast Sports and Special Events Complex, opening Summer 2020, features professional-level synthetic turf fields, on-site recreation and entertainment options with high quality concessions. Construction funding is supported with Tourist Development Taxes with the General Fund supporting land acquisition and operating dollars.

For more information, please call 252-2402.

### **Pelican Bay Services**

Services are provided to residents of Pelican Bay through the Pelican Bay Municipal Services Taxing and Benefit Unit (MSTBU). Services include Water Management, Community Beautification, Street Lighting, Security Operations, Clam Bay Restoration, and a capital improvement program. Funding is provided by special assessments levied on residents of Pelican Bay as well as an ad valorem levy for district lighting and lighting system improvements.

For more information on Pelican Bay Services, please call 597-1749.

### **Office of Business & Economic Development**

The Office of Business & Economic Development, the creation of which was approved by the Board on June 26, 2012, works in conjunction with other local and state economic development organizations to assist businesses to expand or relocate to Collier County. Activities consist of incentive policy development and administration, business concierge services including facilitating regulatory assistance and promoting the business climate in Collier County.

### **Collier County Accelerator Project**

The Collier County Accelerator Project consists of the Naples Accelerator and the Florida Culinary Accelerator at Immokalee. Both locations focus on jump starting local business and offering a soft-landing for businesses relocating to the Paradise Coast. In FY 21, Florida Gulf Coast University will operate the program at the Naples Accelerator, while the University of Florida has an existing partnership with the Culinary Accelerator.

For more information on the Office of Business & Economic Development program, please call 252-8358

### **Community Redevelopment Agency**

Under Collier County's Community Redevelopment Agency there are two (2) Community Redevelopment Component Areas: The Bayshore/Gateway Triangle Community Redevelopment Area and the Immokalee Community Redevelopment Area. Each exists and utilizes professional staff to plan, promote and implement area re-development and infrastructure improvements. The primary source of funding for CRA activities is tax increment revenue.

For more information on the Bayshore/Gateway Triangle CRA please call 252-8844

For more information on the Immokalee CRA please call 867-0028

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

| Department Budgetary Cost Summary       | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                       | 7,898,212      | 8,794,900          | 8,468,600           | 9,303,000          | -                   | 9,303,000          | 5.8%              |
| Operating Expense                       | 14,207,664     | 18,351,600         | 18,516,400          | 21,650,700         | -                   | 21,650,700         | 18.0%             |
| Indirect Cost Reimburs                  | 495,700        | 477,300            | 477,300             | 509,300            | -                   | 509,300            | 6.7%              |
| Capital Outlay                          | 2,310,753      | 4,896,800          | 20,832,315          | 3,565,800          | -                   | 3,565,800          | (27.2)%           |
| Grants and Aid                          | 10,384         | 325,000            | -                   | 255,000            | -                   | 255,000            | (21.5)%           |
| Remittances                             | 1,554,453      | 1,221,400          | 945,800             | 1,370,800          | -                   | 1,370,800          | 12.2%             |
| Total Net Budget                        | 26,477,167     | 34,067,000         | 49,240,415          | 36,654,600         | -                   | 36,654,600         | 7.6%              |
| Trans to Property Appraiser             | 115,087        | 114,900            | 114,900             | 115,500            | -                   | 115,500            | 0.5%              |
| Trans to Tax Collector                  | 304,878        | 396,400            | 402,500             | 431,800            | -                   | 431,800            | 8.9%              |
| Trans to 001 Gen Fd                     | 367,600        | 447,100            | 447,100             | 426,900            | -                   | 426,900            | (4.5)%            |
| Trans to 113 Com Dev Fd                 | 20,000         | 20,000             | 20,000              | 22,600             | -                   | 22,600             | 13.0%             |
| Trans to 160 Baysh Beau MSTU Proj       | 1,615,272      | 791,600            | 791,600             | 904,800            | -                   | 904,800            | 14.3%             |
| Trans to 186 Immok Redev Fd             | 85,000         | 85,000             | 85,000              | 92,800             | -                   | 92,800             | 9.2%              |
| Trans to 187 Bayshore Redev Fd          | 212,000        | 210,900            | 210,900             | 210,900            | -                   | 210,900            | 0.0%              |
| Trans to 194 TDC Prom                   | 1,600,000      | 1,501,900          | 1,501,900           | 1,784,400          | -                   | 1,784,400          | 18.8%             |
| Trans to 196 TDC Eco Disaster           | 135,300        | -                  | -                   | 796,900            | -                   | 796,900            | na                |
| Trans to 287 CRA Loan                   | 1,198,500      | 3,253,000          | 3,071,500           | -                  | -                   | -                  | (100.0)%          |
| Trans to 301 Co Wide Cap Fd             | -              | -                  | -                   | 13,800             | -                   | 13,800             | na                |
| Trans to 322 Pel Bay Irr and Land       | -              | 2,061,800          | 2,061,800           | 440,000            | -                   | 440,000            | (78.7)%           |
| Trans to 408 Water/Sewer Fd             | 20,800         | 23,100             | 23,100              | 21,000             | -                   | 21,000             | (9.1)%            |
| Trans to 716 Im CRA Match               | 86,804         | 100,000            | 328,000             | -                  | -                   | -                  | (100.0)%          |
| Trans to 759 Sports Complex             | 466,300        | 470,900            | 470,900             | 473,300            | -                   | 473,300            | 0.5%              |
| Trans to 786 Imm CRA Cap                | -              | -                  | 1,451,700           | 97,600             | -                   | 97,600             | na                |
| Trans to 787 Baysh CRA Projects         | 2,503,800      | 3,200,000          | 6,230,300           | 1,717,100          | -                   | 1,717,100          | (46.3)%           |
| Advance/Repay to 111 Unincrp Gen Fd     | 30,000         | 30,000             | 30,000              | 90,000             | -                   | 90,000             | 200.0%            |
| Advance/Repay to 160 Baysh              | -              | 700,500            | 554,600             | -                  | -                   | -                  | (100.0)%          |
| Advance/Repay to 187 Baysh CRA          | -              | -                  | -                   | 554,600            | -                   | 554,600            | na                |
| Reserve for Contingencies               | -              | 507,800            | -                   | 791,300            | -                   | 791,300            | 55.8%             |
| Reserve for Capital                     | -              | 5,532,000          | -                   | 1,490,900          | -                   | 1,490,900          | (73.0)%           |
| Reserve for Future Capital Replacements | -              | 179,600            | -                   | 414,200            | -                   | 414,200            | 130.6%            |
| Reserve for Motor Pool Cap              | -              | 95,200             | -                   | 116,800            | -                   | 116,800            | 22.7%             |
| Restricted for Unfunded Requests        | -              | 8,048,200          | -                   | 10,584,000         | -                   | 10,584,000         | 31.5%             |
| Reserve for Disaster Stimulus           | -              | 685,700            | -                   | 1,500,000          | -                   | 1,500,000          | 118.8%            |
| Advertising                             |                |                    |                     |                    |                     |                    |                   |
| Reserve for Catastrophic Event          | -              | -                  | -                   | 1,000,000          | -                   | 1,000,000          | na                |
| Reserve for Disaster Relief             | -              | 680,900            | -                   | 700,000            | -                   | 700,000            | 2.8%              |
| Reserve for Cash Flow                   | -              | 723,300            | -                   | 714,700            | -                   | 714,700            | (1.2)%            |
| Reserve for Attrition                   | -              | (50,600)           | -                   | (62,400)           | -                   | (62,400)           | 23.3%             |
| Total Budget                            | 35,238,509     | 63,876,200         | 67,036,215          | 62,098,100         | -                   | 62,098,100         | (2.8)%            |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

| <b>Appropriations by Division</b>                 | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| County Manager Operations                         | 1,288,685              | 1,427,100                  | 1,469,100                   | 1,775,100                  | -                           | 1,775,100                  | 24.4%                     |
| Office of Management & Budget                     | 2,270,903              | 2,734,400                  | 2,624,000                   | 2,829,700                  | -                           | 2,829,700                  | 3.5%                      |
| Tourist Development Council (TDC)<br>Division     | 9,742,992              | 9,697,600                  | 10,829,200                  | 13,445,200                 | -                           | 13,445,200                 | 38.6%                     |
| Sports & Special Events Complex                   | 2,377,409              | 5,743,500                  | 4,308,400                   | 4,977,700                  | -                           | 4,977,700                  | (13.3)%                   |
| Pelican Bay Services Division                     | 4,458,527              | 5,265,600                  | 4,721,000                   | 5,133,100                  | -                           | 5,133,100                  | (2.5)%                    |
| Corporate Business Operations                     | 551,656                | 674,100                    | 619,000                     | 900,300                    | -                           | 900,300                    | 33.6%                     |
| Corporate Compliance and Internal Review          | 538,527                | 564,900                    | 511,100                     | 592,700                    | -                           | 592,700                    | 4.9%                      |
| Business and Economic Development<br>Division     | 1,671,693              | 2,116,400                  | 1,953,300                   | 1,361,200                  | -                           | 1,361,200                  | (35.7)%                   |
| Economic Development and Innovation<br>Zones      | 113,271                | 111,000                    | 145,000                     | 8,000                      | -                           | 8,000                      | (92.8)%                   |
| Bayshore Community Redevelopment<br>Agency (CRA)  | 2,704,398              | 4,495,000                  | 18,653,215                  | 3,677,500                  | -                           | 3,677,500                  | (18.2)%                   |
| Immokalee Community Redevelopment<br>Agency (CRA) | 759,107                | 1,237,400                  | 3,407,100                   | 1,954,100                  | -                           | 1,954,100                  | 57.9%                     |
| <b>Total Net Budget</b>                           | <b>26,477,167</b>      | <b>34,067,000</b>          | <b>49,240,415</b>           | <b>36,654,600</b>          | <b>-</b>                    | <b>36,654,600</b>          | <b>7.6%</b>               |
| Office of Management & Budget                     | 38,900                 | 395,200                    | 63,000                      | 326,900                    | -                           | 326,900                    | (17.3)%                   |
| Tourist Development Council (TDC)<br>Division     | 2,533,493              | 3,945,600                  | 2,358,100                   | 6,428,300                  | -                           | 6,428,300                  | 62.9%                     |
| Sports & Special Events Complex                   | -                      | 340,700                    | -                           | 531,000                    | -                           | 531,000                    | 55.9%                     |
| Pelican Bay Services Division                     | 206,951                | 4,024,200                  | 2,327,600                   | 2,203,200                  | -                           | 2,203,200                  | (45.3)%                   |
| Business and Economic Development<br>Division     | 108,900                | 4,170,600                  | 126,200                     | 4,168,600                  | -                           | 4,168,600                  | 0.0%                      |
| Office of the County Manager Grants               | -                      | -                          | -                           | 1,000,000                  | -                           | 1,000,000                  | na                        |
| Economic Development and Innovation<br>Zones      | -                      | 3,205,200                  | -                           | 5,501,700                  | -                           | 5,501,700                  | 71.6%                     |
| Bayshore Community Redevelopment<br>Agency (CRA)  | 5,538,374              | 11,466,800                 | 10,884,800                  | 4,393,400                  | -                           | 4,393,400                  | (61.7)%                   |
| Immokalee Community Redevelopment<br>Agency (CRA) | 334,724                | 2,260,900                  | 2,036,100                   | 890,400                    | -                           | 890,400                    | (60.6)%                   |
| <b>Total Transfers and Reserves</b>               | <b>8,761,342</b>       | <b>29,809,200</b>          | <b>17,795,800</b>           | <b>25,443,500</b>          | <b>-</b>                    | <b>25,443,500</b>          | <b>(14.6)%</b>            |
| <b>Total Budget</b>                               | <b>35,238,509</b>      | <b>63,876,200</b>          | <b>67,036,215</b>           | <b>62,098,100</b>          | <b>-</b>                    | <b>62,098,100</b>          | <b>(2.8)%</b>             |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

| Department Funding Sources      | 2020 Actual       | FY 2021 Adopted   | FY 2021 Forecast  | FY 2022 Current   | FY 2022 Expanded | FY 2022 Adopted   | FY 2022 Change |
|---------------------------------|-------------------|-------------------|-------------------|-------------------|------------------|-------------------|----------------|
| Ad Valorem Taxes                | 2,172,493         | 2,507,700         | 1,173,500         | 2,699,000         | -                | 2,699,000         | 7.6%           |
| Delinquent Ad Valorem Taxes     | 63,690            | -                 | -                 | -                 | -                | -                 | na             |
| Tourist Devel Tax               | 9,247,660         | 8,860,100         | 10,732,200        | 10,883,200        | -                | 10,883,200        | 22.8%          |
| Licenses & Permits              | 401,843           | 210,000           | 355,000           | 210,000           | -                | 210,000           | 0.0%           |
| Special Assessments             | 4,668,657         | 4,224,600         | 4,055,600         | 3,971,000         | -                | 3,971,000         | (6.0)%         |
| Intergovernmental Revenues      | 628,406           | 500,000           | 939,700           | 500,000           | -                | 500,000           | 0.0%           |
| FEMA - Fed Emerg Mgt Agency     | 27,019            | -                 | -                 | -                 | -                | -                 | na             |
| Charges For Services            | 351,574           | 250,000           | 214,000           | 131,000           | -                | 131,000           | (47.6)%        |
| Miscellaneous Revenues          | 535,282           | 6,397,900         | 6,455,200         | 54,200            | -                | 54,200            | (99.2)%        |
| Interest/Misc                   | 667,029           | 252,100           | 146,300           | 176,400           | -                | 176,400           | (30.0)%        |
| Impact Fees                     | 33,114            | -                 | 1,400             | -                 | -                | -                 | na             |
| Reimb From Other Depts          | 60,890            | 50,000            | 2,063,100         | 50,000            | -                | 50,000            | 0.0%           |
| Property & Casualty Billings    | 500               | -                 | -                 | -                 | -                | -                 | na             |
| Trans frm Property Appraiser    | 20,670            | -                 | -                 | -                 | -                | -                 | na             |
| Trans frm Tax Collector         | 33,103            | -                 | -                 | -                 | -                | -                 | na             |
| Net Cost General Fund           | 4,273,509         | 4,808,900         | 4,575,400         | 5,290,300         | -                | 5,290,300         | 10.0%          |
| Net Cost Unincorp General Fund  | 333,578           | 367,900           | 302,900           | 368,000           | -                | 368,000           | 0.0%           |
| Trans fm 001 Gen Fund           | 6,328,300         | 7,241,600         | 7,011,600         | 8,861,600         | -                | 8,861,600         | 22.4%          |
| Trans fm 007 Eco Dev            | 108,900           | 126,200           | 126,200           | 126,200           | -                | 126,200           | 0.0%           |
| Trans fm 111 Unincorp Gen Fd    | 807,200           | 1,007,100         | 1,007,100         | 1,144,000         | -                | 1,144,000         | 13.6%          |
| Trans fm 162 Immokalee Beaut Fd | 85,000            | 85,000            | 179,700           | 92,800            | -                | 92,800            | 9.2%           |
| Trans fm 163 Baysh/Av Beaut Fd  | 1,740,772         | 917,100           | 917,100           | 1,030,300         | -                | 1,030,300         | 12.3%          |
| Trans fm 164 Haldeman Creek     | 11,300            | 11,300            | 11,300            | 11,300            | -                | 11,300            | 0.0%           |
| Trans fm 184 TDC Promo          | 2,201,600         | 1,972,800         | 1,972,800         | 3,054,600         | -                | 3,054,600         | 54.8%          |
| Trans fm 186 Immok Redev Fd     | 208,404           | 227,900           | 361,200           | 225,500           | -                | 225,500           | (1.1)%         |
| Trans fm 187 Bayshore Redev Fd  | 2,550,200         | 3,253,800         | 6,284,100         | 1,770,900         | -                | 1,770,900         | (45.6)%        |
| Trans fm 194 TDC Prom Fd        | 147,000           | 170,300           | 170,300           | 170,300           | -                | 170,300           | 0.0%           |
| Trans fm 287 CRA Debt           | -                 | -                 | 320,600           | -                 | -                | -                 | na             |
| Trans fm 320 Clam Bay Cap Fd    | 36,900            | 34,100            | 34,100            | 34,100            | -                | 34,100            | 0.0%           |
| Trans fm 408 Water / Sewer Fd   | 218,500           | 218,500           | 218,500           | 218,500           | -                | 218,500           | 0.0%           |
| Adv/Repay fm 160 Baysh          | -                 | -                 | -                 | 554,600           | -                | 554,600           | na             |
| Adv/Repay fm 187 Bayshore CRA   | -                 | 700,500           | 554,600           | -                 | -                | -                 | (100.0)%       |
| Carry Forward                   | 31,772,400        | 20,643,900        | 34,143,015        | 21,405,100        | -                | 21,405,100        | 3.7%           |
| Less 5% Required By Law         | -                 | (1,163,100)       | -                 | (934,800)         | -                | (934,800)         | (19.6)%        |
| <b>Total Funding</b>            | <b>69,735,492</b> | <b>63,876,200</b> | <b>84,326,515</b> | <b>62,098,100</b> | <b>-</b>         | <b>62,098,100</b> | <b>(2.8)%</b>  |

| Department Position Summary              | 2020 Actual  | FY 2021 Adopted | FY 2021 Forecast | FY 2022 Current | FY 2022 Expanded | FY 2022 Adopted | FY 2022 Change |
|------------------------------------------|--------------|-----------------|------------------|-----------------|------------------|-----------------|----------------|
| County Manager Operations                | 6.00         | 6.00            | 7.00             | 7.00            | -                | 7.00            | 16.7%          |
| Office of Management & Budget            | 18.00        | 18.00           | 18.00            | 18.00           | -                | 18.00           | 0.0%           |
| Tourist Development Council (TDC)        | 11.00        | 11.00           | 10.00            | 10.00           | -                | 10.00           | (9.1)%         |
| Sports & Special Events Complex          | 5.00         | 5.00            | 5.00             | 5.00            | -                | 5.00            | 0.0%           |
| Pelican Bay Services Division            | 27.00        | 27.00           | 27.00            | 27.00           | -                | 27.00           | 0.0%           |
| Corporate Business Operations            | 6.50         | 7.00            | 9.00             | 9.00            | -                | 9.00            | 28.6%          |
| Corporate Compliance and Internal Review | 5.00         | 5.00            | 5.00             | 5.00            | -                | 5.00            | 0.0%           |
| Business and Economic Development        | 3.00         | 2.50            | 2.50             | 2.50            | -                | 2.50            | 0.0%           |
| Bayshore Community Redevelopment         | 4.00         | 4.00            | 4.00             | 4.00            | -                | 4.00            | 0.0%           |
| Immokalee Community Redevelopment        | 2.00         | 2.00            | 2.00             | 2.00            | -                | 2.00            | 0.0%           |
| <b>Total FTE</b>                         | <b>87.50</b> | <b>87.50</b>    | <b>89.50</b>     | <b>89.50</b>    | <b>-</b>         | <b>89.50</b>    | <b>2.3%</b>    |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**County Manager Operations**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 1,038,049              | 1,072,600                  | 1,126,000                   | 1,378,800                  | -                           | 1,378,800                  | 28.5%                     |
| Operating Expense                      | 250,636                | 354,500                    | 343,100                     | 396,300                    | -                           | 396,300                    | 11.8%                     |
| <b>Net Operating Budget</b>            | <b>1,288,685</b>       | <b>1,427,100</b>           | <b>1,469,100</b>            | <b>1,775,100</b>           | <b>-</b>                    | <b>1,775,100</b>           | <b>24.4%</b>              |
| <b>Total Budget</b>                    | <b>1,288,685</b>       | <b>1,427,100</b>           | <b>1,469,100</b>            | <b>1,775,100</b>           | <b>-</b>                    | <b>1,775,100</b>           | <b>24.4%</b>              |

| <b>Appropriations by Program</b>         | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| County Manager (001)                     | 1,086,488              | 1,135,700                  | 1,177,700                   | 1,482,200                  | -                           | 1,482,200                  | 30.5%                     |
| County Manager-Board Related Costs (001) | 202,197                | 291,400                    | 291,400                     | 292,900                    | -                           | 292,900                    | 0.5%                      |
| <b>Total Net Budget</b>                  | <b>1,288,685</b>       | <b>1,427,100</b>           | <b>1,469,100</b>            | <b>1,775,100</b>           | <b>-</b>                    | <b>1,775,100</b>           | <b>24.4%</b>              |
| <b>Total Transfers and Reserves</b>      | <b>-</b>               | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total Budget</b>                      | <b>1,288,685</b>       | <b>1,427,100</b>           | <b>1,469,100</b>            | <b>1,775,100</b>           | <b>-</b>                    | <b>1,775,100</b>           | <b>24.4%</b>              |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost General Fund           | 1,288,685              | 1,427,100                  | 1,469,100                   | 1,775,100                  | -                           | 1,775,100                  | 24.4%                     |
| <b>Total Funding</b>            | <b>1,288,685</b>       | <b>1,427,100</b>           | <b>1,469,100</b>            | <b>1,775,100</b>           | <b>-</b>                    | <b>1,775,100</b>           | <b>24.4%</b>              |

| <b>Division Position Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| County Manager (001)             | 6.00                   | 6.00                       | 7.00                        | 7.00                       | -                           | 7.00                       | 16.7%                     |
| <b>Total FTE</b>                 | <b>6.00</b>            | <b>6.00</b>                | <b>7.00</b>                 | <b>7.00</b>                | <b>-</b>                    | <b>7.00</b>                | <b>16.7%</b>              |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**County Manager Operations  
County Manager (001)**

**Mission Statement**

To achieve the efficient and effective management of County programs and projects with the guidelines established by the Board of County Commissioners and within the recognized ethics and standards of good practice established by the International City and County Management profession.

| <b>Program Summary</b>                                                                                                               | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|--------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Executive Management/Administration</b>                                                                                           | <b>6.00</b>                  | <b>1,319,659</b>          | <b>-</b>                    | <b>1,319,659</b>            |
| Carry out directives and policies of the BCC, prepare annual budget, direct and oversee all aspects of County programs and projects. |                              |                           |                             |                             |
| <b>Legislative Affairs</b>                                                                                                           | <b>1.00</b>                  | <b>162,541</b>            | <b>-</b>                    | <b>162,541</b>              |
| Monitor, track, and report on state and federal legislative priorities of the Board of County Commissioners                          |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                      | <b>7.00</b>                  | <b>1,482,200</b>          | <b>-</b>                    | <b>1,482,200</b>            |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 1,038,049              | 1,072,600                  | 1,126,000                   | 1,378,800                  | -                           | 1,378,800                  | 28.5%                     |
| Operating Expense                     | 48,439                 | 63,100                     | 51,700                      | 103,400                    | -                           | 103,400                    | 63.9%                     |
| <b>Net Operating Budget</b>           | <b>1,086,488</b>       | <b>1,135,700</b>           | <b>1,177,700</b>            | <b>1,482,200</b>           | <b>-</b>                    | <b>1,482,200</b>           | <b>30.5%</b>              |
| <b>Total Budget</b>                   | <b>1,086,488</b>       | <b>1,135,700</b>           | <b>1,177,700</b>            | <b>1,482,200</b>           | <b>-</b>                    | <b>1,482,200</b>           | <b>30.5%</b>              |
| <b>Total FTE</b>                      | <b>6.00</b>            | <b>6.00</b>                | <b>7.00</b>                 | <b>7.00</b>                | <b>-</b>                    | <b>7.00</b>                | <b>16.7%</b>              |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost General Fund          | 1,086,488              | 1,135,700                  | 1,177,700                   | 1,482,200                  | -                           | 1,482,200                  | 30.5%                     |
| <b>Total Funding</b>           | <b>1,086,488</b>       | <b>1,135,700</b>           | <b>1,177,700</b>            | <b>1,482,200</b>           | <b>-</b>                    | <b>1,482,200</b>           | <b>30.5%</b>              |

Forecast FY 2021:

Forecast personal services includes termination pay for the retiring County Manager and one (1) FTE, an Operations Analyst, Senior, was transferred in from the Impact Fee Administration Office - Fund 107. Operating expenditures are generally consistent with the adopted budget.

Current FY 2022:

Personal services are consistent with budget guidance and includes the new County Manager's salary and benefits plus the additional FTE that was transferred in 2021.



**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**County Manager Operations  
County Manager-Board Related Costs (001)**

**Mission Statement**

This budget provides miscellaneous Board directed activities such as lobbyist activities and the citizen survey.

| <b>Program Summary</b>                                             | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|--------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Board Directed Activities</b>                                   | -                            | 282,900                   | -                           | 282,900                     |
| Items include lobbyist contract, membership dues and goal setting. |                              |                           |                             |                             |
| <b>Other Board-Related Activities</b>                              | -                            | 10,000                    | -                           | 10,000                      |
| Items include travel and legal advertising.                        |                              |                           |                             |                             |
| Current Level of Service Budget                                    | -                            | 292,900                   | -                           | 292,900                     |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 202,197                | 291,400                    | 291,400                     | 292,900                    | -                           | 292,900                    | 0.5%                      |
| Net Operating Budget                  | 202,197                | 291,400                    | 291,400                     | 292,900                    | -                           | 292,900                    | 0.5%                      |
| Total Budget                          | 202,197                | 291,400                    | 291,400                     | 292,900                    | -                           | 292,900                    | 0.5%                      |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost General Fund          | 202,197                | 291,400                    | 291,400                     | 292,900                    | -                           | 292,900                    | 0.5%                      |
| Total Funding                  | 202,197                | 291,400                    | 291,400                     | 292,900                    | -                           | 292,900                    | 0.5%                      |

Current FY 2022:

The budget supports County-Wide initiatives such as lobbyist activities, membership and dues.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Office of Management & Budget**

| <b>Division Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|----------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Personal Services                      | 1,929,150          | 2,042,100              | 2,007,500               | 2,071,500              | -                       | 2,071,500              | 1.4%                  |
| Operating Expense                      | 296,202            | 527,100                | 575,500                 | 575,600                | -                       | 575,600                | 9.2%                  |
| Indirect Cost Reimburs                 | 40,600             | 41,000                 | 41,000                  | 57,300                 | -                       | 57,300                 | 39.8%                 |
| Capital Outlay                         | 4,952              | 6,500                  | -                       | 5,000                  | -                       | 5,000                  | (23.1)%               |
| Remittances                            | -                  | 117,700                | -                       | 120,300                | -                       | 120,300                | 2.2%                  |
| <b>Net Operating Budget</b>            | <b>2,270,903</b>   | <b>2,734,400</b>       | <b>2,624,000</b>        | <b>2,829,700</b>       | <b>-</b>                | <b>2,829,700</b>       | <b>3.5%</b>           |
| Trans to 001 Gen Fd                    | 18,900             | 43,000                 | 43,000                  | 22,800                 | -                       | 22,800                 | (47.0)%               |
| Trans to 113 Com Dev Fd                | 20,000             | 20,000                 | 20,000                  | 22,600                 | -                       | 22,600                 | 13.0%                 |
| Reserve for Contingencies              | -                  | 32,200                 | -                       | 20,000                 | -                       | 20,000                 | (37.9)%               |
| Reserve for Capital                    | -                  | 100,000                | -                       | 61,500                 | -                       | 61,500                 | (38.5)%               |
| Reserve for Cash Flow                  | -                  | 200,000                | -                       | 200,000                | -                       | 200,000                | 0.0%                  |
| <b>Total Budget</b>                    | <b>2,309,803</b>   | <b>3,129,600</b>       | <b>2,687,000</b>        | <b>3,156,600</b>       | <b>-</b>                | <b>3,156,600</b>       | <b>0.9%</b>           |

| <b>Appropriations by Program</b>    | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|-------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Affordable Workforce Housing (105)  | 21,328             | 117,700                | -                       | 120,300                | -                       | 120,300                | 2.2%                  |
| Grant Compliance (001)              | 550,154            | 587,500                | 606,300                 | 616,200                | -                       | 616,200                | 4.9%                  |
| Impact Fee Administration (107)     | 937,409            | 1,219,200              | 1,212,200               | 1,279,100              | -                       | 1,279,100              | 4.9%                  |
| Office of Management & Budget (001) | 762,012            | 810,000                | 805,500                 | 814,100                | -                       | 814,100                | 0.5%                  |
| <b>Total Net Budget</b>             | <b>2,270,903</b>   | <b>2,734,400</b>       | <b>2,624,000</b>        | <b>2,829,700</b>       | <b>-</b>                | <b>2,829,700</b>       | <b>3.5%</b>           |
| <b>Total Transfers and Reserves</b> | <b>38,900</b>      | <b>395,200</b>         | <b>63,000</b>           | <b>326,900</b>         | <b>-</b>                | <b>326,900</b>         | <b>(17.3)%</b>        |
| <b>Total Budget</b>                 | <b>2,309,803</b>   | <b>3,129,600</b>       | <b>2,687,000</b>        | <b>3,156,600</b>       | <b>-</b>                | <b>3,156,600</b>       | <b>0.9%</b>           |

| <b>Division Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Licenses & Permits              | 401,843            | 210,000                | 355,000                 | 210,000                | -                       | 210,000                | 0.0%                  |
| Charges For Services            | 189,485            | 85,000                 | 110,000                 | 85,000                 | -                       | 85,000                 | 0.0%                  |
| Miscellaneous Revenues          | 67                 | -                      | -                       | -                      | -                       | -                      | na                    |
| Interest/Misc                   | 38,489             | 15,000                 | 7,100                   | 7,000                  | -                       | 7,000                  | (53.3)%               |
| Impact Fees                     | 33,114             | -                      | -                       | -                      | -                       | -                      | na                    |
| Reimb From Other Depts          | 50,000             | 50,000                 | 50,000                  | 50,000                 | -                       | 50,000                 | 0.0%                  |
| Trans frm Tax Collector         | 1                  | -                      | -                       | -                      | -                       | -                      | na                    |
| Net Cost General Fund           | 1,312,166          | 1,397,500              | 1,411,800               | 1,430,300              | -                       | 1,430,300              | 2.3%                  |
| Trans fm 111 Unincorp Gen Fd    | 50,000             | 50,000                 | 50,000                  | 50,000                 | -                       | 50,000                 | 0.0%                  |
| Trans fm 408 Water / Sewer Fd   | 218,500            | 218,500                | 218,500                 | 218,500                | -                       | 218,500                | 0.0%                  |
| Carry Forward                   | 1,624,100          | 1,121,600              | 186,000                 | 1,123,400              | -                       | 1,123,400              | 0.2%                  |
| Less 5% Required By Law         | -                  | (18,000)               | -                       | (17,600)               | -                       | (17,600)               | (2.2)%                |
| <b>Total Funding</b>            | <b>3,917,765</b>   | <b>3,129,600</b>       | <b>2,388,400</b>        | <b>3,156,600</b>       | <b>-</b>                | <b>3,156,600</b>       | <b>0.9%</b>           |

| <b>Division Position Summary</b>    | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|-------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Office of Management & Budget (001) | 6.00               | 6.00                   | 6.00                    | 6.00                   | -                       | 6.00                   | 0.0%                  |
| Grant Compliance (001)              | 5.00               | 5.00                   | 5.00                    | 5.00                   | -                       | 5.00                   | 0.0%                  |
| Impact Fee Administration (107)     | 7.00               | 7.00                   | 7.00                    | 7.00                   | -                       | 7.00                   | 0.0%                  |
| <b>Total FTE</b>                    | <b>18.00</b>       | <b>18.00</b>           | <b>18.00</b>            | <b>18.00</b>           | <b>-</b>                | <b>18.00</b>           | <b>0.0%</b>           |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Office of Management & Budget**  
**Office of Management & Budget (001)**

**Mission Statement**

The purpose of the Office of Management and Budget is to assist in the development, implementation, and monitoring of the operating and capital budgets; to offer technical support to divisions and agencies within the Collier County Government structure; to assist the general public, the Board of County Commissioners, and citizen groups with information requests; and to provide staff support to assigned Advisory Boards.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                              | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Divisional Administration/Overhead</b>                                                                                                                                                                                                                                                                                           | <b>2.00</b>                  | <b>250,570</b>            | <b>-</b>                    | <b>250,570</b>              |
| <b>Budget Preparation/Control</b>                                                                                                                                                                                                                                                                                                   | <b>4.00</b>                  | <b>548,130</b>            | <b>-</b>                    | <b>548,130</b>              |
| Includes preparation of the Collier County budget in compliance with the Florida Truth in Millage Act. Also includes preparation and presentation of program and line-item budgets, review of fiscal impact statements in executive summaries, coordination of the indirect cost allocation plan preparation, and special projects. |                              |                           |                             |                             |
| <b>Financial Consulting</b>                                                                                                                                                                                                                                                                                                         | <b>-</b>                     | <b>15,400</b>             | <b>-</b>                    | <b>15,400</b>               |
| Provides funding for the County's Financial Advisor contract and for the preparation of the indirect cost allocation plan.                                                                                                                                                                                                          |                              |                           |                             |                             |
| <b>Current Level of Service Budget</b>                                                                                                                                                                                                                                                                                              | <b>6.00</b>                  | <b>814,100</b>            | <b>-</b>                    | <b>814,100</b>              |

| <b>Program Performance Measures</b>                                                                                                                   | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| • Adhere to Collier BCC Debt Management Policy for Annual General Governmental Debt not to Exceed 13% of Total General Governmental Bondable Revenues | 6.5                    | 6.6                       | 6.1                         | 6.7                       |
| • Maintain a General Fund Target of Unrestricted Beginning Cash Balance of between 10% and 20% of Operating Expenses                                  | 25                     | 17.4                      | 24.2                        | 18                        |
| • Maintain an Unincorporated MSTD General Fund Target of Unrestricted Beginning Cash Balance at 20% of Operating Expenses                             | 19.2                   | 10.6                      | 12.1                        | 11.1                      |
| • Maintain Budgeted Contingency Reserves at 2.5% of Net General Governmental Operating Expenses in the General Fund                                   | 2.2                    | 2.5                       | 2.3                         | 2.5                       |
| • Maintain Budgeted Contingency Reserves at 2.5% of Net General Governmental Operating Expenses in the Unincorporated MSTD General Fund               | 1.5                    | 1.7                       | 1.8                         | 1.9                       |
| • Maintain General Corporate Bond Rating of at Least AA+                                                                                              | 100                    | 100                       | 100                         | 100                       |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 708,146                | 736,900                    | 736,900                     | 740,200                    | -                           | 740,200                    | 0.4%                      |
| Operating Expense                     | 53,866                 | 71,600                     | 68,600                      | 73,900                     | -                           | 73,900                     | 3.2%                      |
| Capital Outlay                        | -                      | 1,500                      | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>           | <b>762,012</b>         | <b>810,000</b>             | <b>805,500</b>              | <b>814,100</b>             | <b>-</b>                    | <b>814,100</b>             | <b>0.5%</b>               |
| <b>Total Budget</b>                   | <b>762,012</b>         | <b>810,000</b>             | <b>805,500</b>              | <b>814,100</b>             | <b>-</b>                    | <b>814,100</b>             | <b>0.5%</b>               |
| <b>Total FTE</b>                      | <b>6.00</b>            | <b>6.00</b>                | <b>6.00</b>                 | <b>6.00</b>                | <b>-</b>                    | <b>6.00</b>                | <b>0.0%</b>               |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Office of Management & Budget  
Office of Management & Budget (001)**

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost General Fund          | 762,012                | 810,000                    | 805,500                     | 814,100                    | -                           | 814,100                    | 0.5%                      |
| <b>Total Funding</b>           | <b>762,012</b>         | <b>810,000</b>             | <b>805,500</b>              | <b>814,100</b>             | <b>-</b>                    | <b>814,100</b>             | <b>0.5%</b>               |

Forecast FY 2021:

Forecast personnel services and operating expenditures are generally consistent with the adopted budget.

Current FY 2022:

Personal services are consistent with budget guidance.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Office of Management & Budget  
Grant Compliance (001)**

**Mission Statement**

To reduce the cost of providing the public with services, facilities and infrastructure by maximizing the use of federal, state and local grants. To track, monitor, assist with administrative compliance, and coordinate all grants applied for, received and managed by Collier County.

| Program Summary                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | FY 2022<br>Total FTE | FY 2022<br>Budget     | FY 2022<br>Revenues | FY 2022<br>Net Cost   |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-----------------------|---------------------|-----------------------|
| <b>Grant Coordination and Compliance</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | <b>5.00</b>          | <b>616,200</b>        | <b>-</b>            | <b>616,200</b>        |
| To plan, implement and manage a centralized administrative grants compliance program for Collier County. Provides oversight and assistance to Divisions with emphasis in single audit and fiscal management to improve accountability and audit review success. Develop agency wide protocols and internal controls for post compliance. Coordinate, develop, and monitor corrective action plans for audit findings. Serve as liaison between the Clerk and independent auditors. Serve as technical advisor to Divisions including Purchasing in procurement of grant funds goods, service and capital projects. Develop training orientation program for County staff managing grants. Ensure proper stewardship of public funds awarded through cataloged state and federal grant programs. Continue to provide support services in grant acquisition to ensure proper Board approvals and assess Division resources for successful management. |                      |                       |                     |                       |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | <u><b>5.00</b></u>   | <u><b>616,200</b></u> | <u><b>-</b></u>     | <u><b>616,200</b></u> |

| Program Performance Measures                 | 2020<br>Actual | FY 2021<br>Budget | FY 2021<br>Forecast | FY 2022<br>Budget |
|----------------------------------------------|----------------|-------------------|---------------------|-------------------|
| Number of Active Grants per Audit Schedule   | 245            | 175               | 152                 | 150               |
| Number of Grant Programs with Audit Findings | -              | 1                 | 1                   | 1                 |
| Total Grant Dollars Expended (in millions)   | 53             | 75                | 97                  | 75                |

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 484,884        | 514,300            | 537,900             | 546,200            | -                   | 546,200            | 6.2%              |
| Operating Expense              | 65,270         | 73,200             | 68,400              | 70,000             | -                   | 70,000             | (4.4)%            |
| <b>Net Operating Budget</b>    | <b>550,154</b> | <b>587,500</b>     | <b>606,300</b>      | <b>616,200</b>     | <b>-</b>            | <b>616,200</b>     | <b>4.9%</b>       |
| <b>Total Budget</b>            | <b>550,154</b> | <b>587,500</b>     | <b>606,300</b>      | <b>616,200</b>     | <b>-</b>            | <b>616,200</b>     | <b>4.9%</b>       |
| <b>Total FTE</b>               | <b>5.00</b>    | <b>5.00</b>        | <b>5.00</b>         | <b>5.00</b>        | <b>-</b>            | <b>5.00</b>        | <b>0.0%</b>       |

| Program Funding Sources | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Net Cost General Fund   | 550,154        | 587,500            | 606,300             | 616,200            | -                   | 616,200            | 4.9%              |
| <b>Total Funding</b>    | <b>550,154</b> | <b>587,500</b>     | <b>606,300</b>      | <b>616,200</b>     | <b>-</b>            | <b>616,200</b>     | <b>4.9%</b>       |

**Office of the County Manager**

**Office of Management & Budget  
Grant Compliance (001)**

**Notes:**

Effective February 1, 2012, Grants Management was reorganized under the Office of Management and Budget (OMB) to centralize all administrative grant compliance functions at the corporate level. The Grants Compliance Office (GCO) provides oversight and technical support to Divisions with a focus on single audit and fiscal management. The development and implementation of agency wide internal controls and protocols will support successful single audit reviews. Key areas such as procurement, draw requests, report submission, and revenue to expenditure reconciliations will be under the purview of OMB as technical assistance to Divisions.

**Forecast FY 2021:**

Forecast personal services increased due to a vacancy being filled at the beginning of the year. In FY 2020, the position remained vacant while a part-time job banker was utilized. Operating expenditures are generally consistent with the adopted budget.

**Current FY 2022:**

Personal services are higher than the prior year reflecting turnover and a permanent employee replacing a job banker.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Office of Management & Budget**  
**Impact Fee Administration (107)**

**Mission Statement**

Ensure the fair and equitable administration of the Collier County Impact Fee Program, in accordance with Chapter 74 of the Collier County Code of Laws and Ordinances, which is the Collier County Consolidated Impact Fee Ordinance.

| Program Summary                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | FY 2022<br>Total FTE | FY 2022<br>Budget       | FY 2022<br>Revenues     | FY 2022<br>Net Cost |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------------|-------------------------|---------------------|
| <b>Impact Fee Administration</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <b>7.00</b>          | <b>1,279,100</b>        | <b>1,279,100</b>        | <b>-</b>            |
| Review building permits and assess County Impact Fees within the time guidelines of the Growth Management Department Performance Standards. Perform impact fee calculations with less than 1% of assessments requiring subsequent refunds due to calculation errors. Calculate estimates, maintain account ledgers and generally oversee the Certificate of Public Facility Adequacy process. Administer all regulations set forth by the Collier County Consolidated Impact Fee Ordinance, 2001-13, as amended, which is Chapter 74 of the Collier County Code of Laws and Ordinances, including update studies, indexing of fees, and all other Impact Fee related issues. Operational expenses will be partially funded by the Impact Fee Trust Funds as set forth by the Collier County Consolidated Impact Fee Ordinance, 2001-13, as amended, Section 74-203. |                      |                         |                         |                     |
| <b>Reserves, Transfers, and Interest</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | <b>-</b>             | <b>304,100</b>          | <b>304,100</b>          | <b>-</b>            |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | <u><b>7.00</b></u>   | <u><b>1,583,200</b></u> | <u><b>1,583,200</b></u> | <u><b>-</b></u>     |

| Program Performance Measures                                                                                              | 2020<br>Actual | FY 2021<br>Budget | FY 2021<br>Forecast | FY 2022<br>Budget |
|---------------------------------------------------------------------------------------------------------------------------|----------------|-------------------|---------------------|-------------------|
| • Impact Fees # of Completed Permits/W-S Letters                                                                          | 5,900          | 5,700             | 7,400               | 8,000             |
| • Impact fee reviews for assessment of the Collier County Impact Fees completed within established deadline               | 100            | 100               | 100                 | 100               |
| • Perform impact fee calculations within 1% or less of assessments requiring subsequent refunds due to calculation errors | 100            | 100               | 100                 | 100               |

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 736,119        | 790,900            | 732,700             | 785,100            | -                   | 785,100            | (0.7)%            |
| Operating Expense              | 155,738        | 382,300            | 438,500             | 431,700            | -                   | 431,700            | 12.9%             |
| Indirect Cost Reimburs         | 40,600         | 41,000             | 41,000              | 57,300             | -                   | 57,300             | 39.8%             |
| Capital Outlay                 | 4,952          | 5,000              | -                   | 5,000              | -                   | 5,000              | 0.0%              |
| <b>Net Operating Budget</b>    | <b>937,409</b> | <b>1,219,200</b>   | <b>1,212,200</b>    | <b>1,279,100</b>   | <b>-</b>            | <b>1,279,100</b>   | <b>4.9%</b>       |
| Trans to 113 Com Dev Fd        | 20,000         | 20,000             | 20,000              | 22,600             | -                   | 22,600             | 13.0%             |
| Reserve for Contingencies      | -              | 32,200             | -                   | 20,000             | -                   | 20,000             | (37.9)%           |
| Reserve for Capital            | -              | 100,000            | -                   | 61,500             | -                   | 61,500             | (38.5)%           |
| Reserve for Cash Flow          | -              | 200,000            | -                   | 200,000            | -                   | 200,000            | 0.0%              |
| <b>Total Budget</b>            | <b>957,409</b> | <b>1,571,400</b>   | <b>1,232,200</b>    | <b>1,583,200</b>   | <b>-</b>            | <b>1,583,200</b>   | <b>0.8%</b>       |
| <b>Total FTE</b>               | <b>7.00</b>    | <b>7.00</b>        | <b>7.00</b>         | <b>7.00</b>        | <b>-</b>            | <b>7.00</b>        | <b>0.0%</b>       |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Office of Management & Budget**  
**Impact Fee Administration (107)**

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Licenses & Permits             | 401,843                | 210,000                    | 355,000                     | 210,000                    | -                           | 210,000                    | 0.0%                      |
| Charges For Services           | 189,485                | 85,000                     | 110,000                     | 85,000                     | -                           | 85,000                     | 0.0%                      |
| Miscellaneous Revenues         | 67                     | -                          | -                           | -                          | -                           | -                          | na                        |
| Interest/Misc                  | 27,044                 | 15,000                     | 7,000                       | 7,000                      | -                           | 7,000                      | (53.3)%                   |
| Reimb From Other Depts         | 50,000                 | 50,000                     | 50,000                      | 50,000                     | -                           | 50,000                     | 0.0%                      |
| Trans frm Tax Collector        | 1                      | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 111 Unincorp Gen Fd   | 50,000                 | 50,000                     | 50,000                      | 50,000                     | -                           | 50,000                     | 0.0%                      |
| Trans fm 408 Water / Sewer Fd  | 218,500                | 218,500                    | 218,500                     | 218,500                    | -                           | 218,500                    | 0.0%                      |
| Carry Forward                  | 1,442,500              | 960,900                    | -                           | 980,300                    | -                           | 980,300                    | 2.0%                      |
| Less 5% Required By Law        | -                      | (18,000)                   | -                           | (17,600)                   | -                           | (17,600)                   | (2.2)%                    |
| <b>Total Funding</b>           | <b>2,379,440</b>       | <b>1,571,400</b>           | <b>790,500</b>              | <b>1,583,200</b>           | <b>-</b>                    | <b>1,583,200</b>           | <b>0.8%</b>               |

**Notes:**

In order to efficiently account for and manage those sources and uses of funds associated with impact fee operations; this fund was created in FY 2010. The fund is supported by reimbursements from Impact Fee Trust Funds, Certificate of Public Facility Adequacy Fees (COA fees), a corporate support transfer from MSTD General Fund (111), and various administrative fees related to impact fees.

**Forecast FY 2021:**

Forecast personnel costs and operating expenses are in line with the adopted budget.

During the year, one (1) Senior Operations Analyst was transferred to the County Manager's Office (001) and one (1) Operations Analyst was transferred in from Administrative Services Department Admin Section (001).

**Current FY 2022:**

Personal Services decreased over last year due to the reclassification of Job Bank salaries to Temporary Employment operating expenses.

Operating Expenses reflects increased IT charges and Capital Outlay budget provides for computer replacements. Expenses are generally in line with the prior year budget.

Reserves in this fund are primarily designed to insure sufficient cash flow to cover operations during the first quarter of the fiscal year until operating and transfer revenue is received. Additionally, funding has been set aside to specifically address future office space planning, should the need arise.



**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Office of Management & Budget  
Impact Fee Deferral Program (002)**

**Mission Statement**

A program set up to help qualified homebuyers with the payment of water and sewer impact fees.

| <b>Program Summary</b>             | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Impact Fee Deferral Program</b> | -                            | 22,800                    | 22,800                      | -                           |
| Current Level of Service Budget    | -                            | 22,800                    | 22,800                      | -                           |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Trans to 001 Gen Fd                   | 18,900                 | 43,000                     | 43,000                      | 22,800                     | -                           | 22,800                     | (47.0)%                   |
| <b>Total Budget</b>                   | <b>18,900</b>          | <b>43,000</b>              | <b>43,000</b>               | <b>22,800</b>              | <b>-</b>                    | <b>22,800</b>              | <b>(47.0)%</b>            |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc                  | 8,950                  | -                          | 100                         | -                          | -                           | -                          | na                        |
| Impact Fees                    | 33,114                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Carry Forward                  | 42,500                 | 43,000                     | 65,700                      | 22,800                     | -                           | 22,800                     | (47.0)%                   |
| <b>Total Funding</b>           | <b>84,564</b>          | <b>43,000</b>              | <b>65,800</b>               | <b>22,800</b>              | <b>-</b>                    | <b>22,800</b>              | <b>(47.0)%</b>            |

Notes:

The Affordable Housing Impact Fee Deferrals for Water and Sewer Program was adopted by the Board on July 26, 2005 in Ordinance 2005-40. Once a homebuyer qualifies for the deferral, this program uses an alternate funding source to pay the water and sewer impact fees to ensure that the District's capital infrastructure will not be impacted by the deferral. For five years, the General Fund funded the program in an amount of the built-in 3% cap, not to exceed \$750,000 per year. The program was developed with the limitation that the aggregate amount of deferred fees per fiscal year would in all cases be limited to no more than 3% of the total impact fee collections of the previous fiscal year. After the fifth year, the lien repayments will be used to repay the General Fund.

Forecast FY 2021:

On September 30, 2020, the audited balance of outstanding Impact Fee Deferrals was \$1,510,092.48. This represents 247 owner occupied dwellings made up of 228 condo units and 19 single family homes that are still in the program.

For owner occupied units, the deferred impact fees shall become due and payable when the dwelling is sold, refinanced, or the owner loses the homestead exemption. This program also was offered to rental dwelling units, however deferred impact fees had to be paid off 6-years and 9-months after the execution of the impact fee deferral agreement by the County. There are no outstanding rental dwelling unit impact fee deferrals remaining in the program.

Current FY 2022:

The General Fund transfer reflects the anticipated fund balance at year ending September 30, 2021. No deferral income or interest income is budgeted. Instead, actual program revenue and corresponding expense is accounted for in the succeeding fiscal years forecast as fund balance.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Office of Management & Budget  
Affordable Workforce Housing (105)**

**Mission Statement**

This fund was established by Resolution 2007-203 to accept voluntary donations to the County to further affordable workforce housing initiatives.

| Program Summary                     | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|-------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Affordable Workforce Housing</b> | -                    | 120,300           | 120,300             | -                   |
| Current Level of Service Budget     | -                    | 120,300           | 120,300             | -                   |

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 21,328         | -                  | -                   | -                  | -                   | -                  | na                |
| Remittances                    | -              | 117,700            | -                   | 120,300            | -                   | 120,300            | 2.2%              |
| <b>Net Operating Budget</b>    | <b>21,328</b>  | <b>117,700</b>     | -                   | <b>120,300</b>     | -                   | <b>120,300</b>     | <b>2.2%</b>       |
| <b>Total Budget</b>            | <b>21,328</b>  | <b>117,700</b>     | -                   | <b>120,300</b>     | -                   | <b>120,300</b>     | <b>2.2%</b>       |

| Program Funding Sources | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc           | 2,495          | -                  | -                   | -                  | -                   | -                  | na                |
| Carry Forward           | 139,100        | 117,700            | 120,300             | 120,300            | -                   | 120,300            | 2.2%              |
| <b>Total Funding</b>    | <b>141,595</b> | <b>117,700</b>     | <b>120,300</b>      | <b>120,300</b>     | -                   | <b>120,300</b>     | <b>2.2%</b>       |

**Notes:**

A change to the Land Development Code was approved on September 25, 2012, which created a process to make minor text changes to PUDs (Planned Urban Developments), Development Agreements and Settlement Agreements to remove the Affordable Housing Contribution commitments. Subsequently, on March 12, 2013 (Item 16F4) the Board directed the County Manager, or his designee, to proceed with an outlined plan to refund previously paid Affordable Housing Contributions upon the approval of minor changes to PUDs to remove the Affordable Housing Contribution commitments, and approve any budget amendments that may be required to facilitate this action.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Tourist Development Council (TDC) Division**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 963,530                | 1,106,700                  | 1,007,800                   | 992,500                    | -                           | 992,500                    | (10.3)%                   |
| Operating Expense                      | 7,660,731              | 8,104,300                  | 9,342,300                   | 11,695,300                 | -                           | 11,695,300                 | 44.3%                     |
| Indirect Cost Reimburs                 | 196,100                | 179,100                    | 179,100                     | 157,400                    | -                           | 157,400                    | (12.1)%                   |
| Capital Outlay                         | -                      | 7,500                      | -                           | -                          | -                           | -                          | (100.0)%                  |
| Remittances                            | 922,631                | 300,000                    | 300,000                     | 600,000                    | -                           | 600,000                    | 100.0%                    |
| <b>Net Operating Budget</b>            | <b>9,742,992</b>       | <b>9,697,600</b>           | <b>10,829,200</b>           | <b>13,445,200</b>          | <b>-</b>                    | <b>13,445,200</b>          | <b>38.6%</b>              |
| Trans to Tax Collector                 | 184,893                | 208,900                    | 215,000                     | 239,600                    | -                           | 239,600                    | 14.7%                     |
| Trans to 001 Gen Fd                    | 147,000                | 170,300                    | 170,300                     | 170,300                    | -                           | 170,300                    | 0.0%                      |
| Trans to 194 TDC Prom                  | 1,600,000              | 1,501,900                  | 1,501,900                   | 1,784,400                  | -                           | 1,784,400                  | 18.8%                     |
| Trans to 196 TDC Eco Disaster          | 135,300                | -                          | -                           | 796,900                    | -                           | 796,900                    | na                        |
| Trans to 301 Co Wide Cap Fd            | -                      | -                          | -                           | 5,100                      | -                           | 5,100                      | na                        |
| Trans to 759 Sports Complex            | 466,300                | 470,900                    | 470,900                     | 473,300                    | -                           | 473,300                    | 0.5%                      |
| Reserve for Contingencies              | -                      | 43,300                     | -                           | 397,700                    | -                           | 397,700                    | 818.5%                    |
| Reserve for Capital                    | -                      | -                          | -                           | 21,300                     | -                           | 21,300                     | na                        |
| Restricted for Unfunded Requests       | -                      | 883,600                    | -                           | 1,058,200                  | -                           | 1,058,200                  | 19.8%                     |
| Reserve for Disaster Stimulus          | -                      | 685,700                    | -                           | 1,500,000                  | -                           | 1,500,000                  | 118.8%                    |
| Advertising                            | -                      | -                          | -                           | -                          | -                           | -                          | -                         |
| Reserve for Attrition                  | -                      | (19,000)                   | -                           | (18,500)                   | -                           | (18,500)                   | (2.6)%                    |
| <b>Total Budget</b>                    | <b>12,276,485</b>      | <b>13,643,200</b>          | <b>13,187,300</b>           | <b>19,873,500</b>          | <b>-</b>                    | <b>19,873,500</b>          | <b>45.7%</b>              |

| <b>Appropriations by Program</b>                         | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| TDC Category B - Promotion Administration - Fund (194)   | 1,408,891              | 1,510,400                  | 1,478,600                   | 1,485,800                  | -                           | 1,485,800                  | (1.6)%                    |
| TDC Category B Promotion Reserve & Projects - Fund (196) | 1,700                  | 501,200                    | 501,200                     | 502,500                    | -                           | 502,500                    | 0.3%                      |
| TDC Category B Tourism Promotion - Fund (184)            | 7,405,870              | 7,382,400                  | 8,545,800                   | 10,852,100                 | -                           | 10,852,100                 | 47.0%                     |
| TDC Category C Non County Museum - Fund (193)            | 926,531                | 303,600                    | 303,600                     | 604,800                    | -                           | 604,800                    | 99.2%                     |
| <b>Total Net Budget</b>                                  | <b>9,742,992</b>       | <b>9,697,600</b>           | <b>10,829,200</b>           | <b>13,445,200</b>          | <b>-</b>                    | <b>13,445,200</b>          | <b>38.6%</b>              |
| <b>Total Transfers and Reserves</b>                      | <b>2,533,493</b>       | <b>3,945,600</b>           | <b>2,358,100</b>            | <b>6,428,300</b>           | <b>-</b>                    | <b>6,428,300</b>           | <b>62.9%</b>              |
| <b>Total Budget</b>                                      | <b>12,276,485</b>      | <b>13,643,200</b>          | <b>13,187,300</b>           | <b>19,873,500</b>          | <b>-</b>                    | <b>19,873,500</b>          | <b>45.7%</b>              |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Tourist Devel Tax               | 9,247,660              | 8,860,100                  | 10,732,200                  | 10,883,200                 | -                           | 10,883,200                 | 22.8%                     |
| Miscellaneous Revenues          | 8,500                  | -                          | 19,300                      | -                          | -                           | -                          | na                        |
| Interest/Misc                   | 138,490                | 45,000                     | 32,000                      | 31,000                     | -                           | 31,000                     | (31.1)%                   |
| Reimb From Other Depts          | -                      | -                          | 1,037,700                   | -                          | -                           | -                          | na                        |
| Trans fm 184 TDC Promo          | 1,735,300              | 1,501,900                  | 1,501,900                   | 2,581,300                  | -                           | 2,581,300                  | 71.9%                     |
| Carry Forward                   | 7,934,600              | 3,681,500                  | 6,788,100                   | 6,923,900                  | -                           | 6,923,900                  | 88.1%                     |
| Less 5% Required By Law         | -                      | (445,300)                  | -                           | (545,900)                  | -                           | (545,900)                  | 22.6%                     |
| <b>Total Funding</b>            | <b>19,064,549</b>      | <b>13,643,200</b>          | <b>20,111,200</b>           | <b>19,873,500</b>          | <b>-</b>                    | <b>19,873,500</b>          | <b>45.7%</b>              |

Collier County Government  
Fiscal Year 2022 Adopted Budget

Office of the County Manager

Tourist Development Council (TDC) Division

| Division Position Summary                                 | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| TDC Category B - Promotion<br>Administration - Fund (194) | 11.00          | 11.00              | 10.00               | 10.00              | -                   | 10.00              | (9.1)%            |
| <b>Total FTE</b>                                          | <b>11.00</b>   | <b>11.00</b>       | <b>10.00</b>        | <b>10.00</b>       | <b>-</b>            | <b>10.00</b>       | <b>(9.1)%</b>     |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Tourist Development Council (TDC) Division  
TDC Category C Non County Museum - Fund (193)**

**Mission Statement**

To provide marketing assistance for marketing and promotion to Collier County Non-County Museums.

| <b>Program Summary</b>                                                                                         | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|----------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Grant Distributions to Non-County Museums</b>                                                               | -                            | 600,000                   | 600,000                     | -                           |
| Tourist Development Council grant program that provides marketing and promotion funding to Non-County Museums. |                              |                           |                             |                             |
| <b>Reserves, Transfers &amp; Misc. Overhead</b>                                                                | -                            | 1,075,700                 | 1,075,700                   | -                           |
| <b>Current Level of Service Budget</b>                                                                         | -                            | <b>1,675,700</b>          | <b>1,675,700</b>            | -                           |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Indirect Cost Reimburs                | 3,900                  | 3,600                      | 3,600                       | 4,800                      | -                           | 4,800                      | 33.3%                     |
| Remittances                           | 922,631                | 300,000                    | 300,000                     | 600,000                    | -                           | 600,000                    | 100.0%                    |
| <b>Net Operating Budget</b>           | <b>926,531</b>         | <b>303,600</b>             | <b>303,600</b>              | <b>604,800</b>             | -                           | <b>604,800</b>             | <b>99.2%</b>              |
| Trans to Tax Collector                | 9,933                  | 10,900                     | 11,500                      | 12,700                     | -                           | 12,700                     | 16.5%                     |
| Restricted for Unfunded Requests      | -                      | 883,600                    | -                           | 1,058,200                  | -                           | 1,058,200                  | 19.8%                     |
| <b>Total Budget</b>                   | <b>936,464</b>         | <b>1,198,100</b>           | <b>315,100</b>              | <b>1,675,700</b>           | -                           | <b>1,675,700</b>           | <b>39.9%</b>              |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Tourist Devel Tax              | 496,643                | 477,000                    | 563,500                     | 570,100                    | -                           | 570,100                    | 19.5%                     |
| Interest/Misc                  | 26,840                 | 15,000                     | 5,000                       | 4,000                      | -                           | 4,000                      | (73.3)%                   |
| Carry Forward                  | 1,290,000              | 730,700                    | 877,000                     | 1,130,400                  | -                           | 1,130,400                  | 54.7%                     |
| Less 5% Required By Law        | -                      | (24,600)                   | -                           | (28,800)                   | -                           | (28,800)                   | 17.1%                     |
| <b>Total Funding</b>           | <b>1,813,484</b>       | <b>1,198,100</b>           | <b>1,445,500</b>            | <b>1,675,700</b>           | -                           | <b>1,675,700</b>           | <b>39.9%</b>              |

**Office of the County Manager**

**Tourist Development Council (TDC) Division  
TDC Category C Non County Museum - Fund (193)**

**Notes:**

During FY 05, the administration of Museum Category "C" funding was amended to provide for direct deposit of Tourist Development Tax proceeds into Fund (198) in lieu of the previous method that deposited all Museum proceeds into Fund (193) and transferred a portion out to County Museums Fund (198). On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% as well as distribution adjustments among TDT supported funds. The increase was effective September 1, 2017. Non-County Owned Museum TDT revenues represent approximately 1.91% of the Tourist Development Tax revenue budget.

**Forecast FY 2021:**

The forecast includes grant awards of \$300,000.

**Current FY 2022:**

The proposed grant award budget is \$600,000. Recommended grants include the Holocaust Museum \$30,000, Botanical Garden \$200,000; Naples Zoo \$100,000; Children's Museum \$100,000; Artis Naples/Baker Museum \$100,000. \$70,000 is currently unassigned.

**Revenues:**

The estimated TDT revenue allocation to Non-County Museum Grants Fund (193) is \$570,100, approximately 19.5% above the prior year budget.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Tourist Development Council (TDC) Division**  
**TDC Category B - Promotion Administration - Fund (194)**

**Mission Statement**

To promote year-round distinctive, world-class vacation, group meeting, sports and entertainment events, resulting in positive economic and job growth and stability to Collier County.

| Program Summary                                                             | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|-----------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>TDC Management, Marketing &amp; Promotion</b>                            | <b>10.00</b>         | <b>1,642,700</b>  | <b>1,642,700</b>    | <b>-</b>            |
| Manage TDC marketing and promotional programs, sales, and public relations. |                      |                   |                     |                     |
| <b>Reserves &amp; Transfers</b>                                             | <b>-</b>             | <b>169,800</b>    | <b>169,800</b>      | <b>-</b>            |
| Current Level of Service Budget                                             | <b>10.00</b>         | <b>1,812,500</b>  | <b>1,812,500</b>    | <b>-</b>            |

| Program Performance Measures                                                                              | 2020<br>Actual | FY 2021<br>Budget | FY 2021<br>Forecast | FY 2022<br>Budget |
|-----------------------------------------------------------------------------------------------------------|----------------|-------------------|---------------------|-------------------|
| TDC Promotion Management & Administrative expenses less than or equal to 32% of TDC Promotion Collections | 22.7           | 20.2              | 18.8                | 19.5              |

| Program Budgetary Cost Summary | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 963,530          | 1,106,700          | 1,007,800           | 992,500            | -                   | 992,500            | (10.3)%           |
| Operating Expense              | 361,861          | 325,400            | 400,000             | 438,800            | -                   | 438,800            | 34.8%             |
| Indirect Cost Reimburs         | 83,500           | 70,800             | 70,800              | 54,500             | -                   | 54,500             | (23.0)%           |
| Capital Outlay                 | -                | 7,500              | -                   | -                  | -                   | -                  | (100.0)%          |
| <b>Net Operating Budget</b>    | <b>1,408,891</b> | <b>1,510,400</b>   | <b>1,478,600</b>    | <b>1,485,800</b>   | <b>-</b>            | <b>1,485,800</b>   | <b>(1.6)%</b>     |
| Trans to 001 Gen Fd            | 147,000          | 170,300            | 170,300             | 170,300            | -                   | 170,300            | 0.0%              |
| Trans to 301 Co Wide Cap Fd    | -                | -                  | -                   | 5,100              | -                   | 5,100              | na                |
| Reserve for Contingencies      | -                | 43,300             | -                   | 148,500            | -                   | 148,500            | 243.0%            |
| Reserve for Capital            | -                | -                  | -                   | 21,300             | -                   | 21,300             | na                |
| Reserve for Attrition          | -                | (19,000)           | -                   | (18,500)           | -                   | (18,500)           | (2.6)%            |
| <b>Total Budget</b>            | <b>1,555,891</b> | <b>1,705,000</b>   | <b>1,648,900</b>    | <b>1,812,500</b>   | <b>-</b>            | <b>1,812,500</b>   | <b>6.3%</b>       |
| <b>Total FTE</b>               | <b>11.00</b>     | <b>11.00</b>       | <b>10.00</b>        | <b>10.00</b>       | <b>-</b>            | <b>10.00</b>       | <b>(9.1)%</b>     |

| Program Funding Sources | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc           | 6,399            | 2,000              | -                   | -                  | -                   | -                  | (100.0)%          |
| Trans fm 184 TDC Promo  | 1,600,000        | 1,501,900          | 1,501,900           | 1,784,400          | -                   | 1,784,400          | 18.8%             |
| Carry Forward           | 124,600          | 201,200            | 175,100             | 28,100             | -                   | 28,100             | (86.0)%           |
| Less 5% Required By Law | -                | (100)              | -                   | -                  | -                   | -                  | (100.0)%          |
| <b>Total Funding</b>    | <b>1,730,999</b> | <b>1,705,000</b>   | <b>1,677,000</b>    | <b>1,812,500</b>   | <b>-</b>            | <b>1,812,500</b>   | <b>6.3%</b>       |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Notes:**

The Board of County Commissioners authorized collection of an additional one (1) percent Tourist Development Tax (TDT) - fourth percent - on July 26, 2005. Proceeds from this fourth penny are devoted exclusively to tourism marketing and promotion. Pursuant to terms contained within ordinance 2005-43, collections began on October 1, 2005. This ordinance provided that the existing 23.236% of the first two (2) percent collected will be allocated to Fund (194) providing for TDC administrative and overhead expenses; replenishing the Disaster Recovery Fund (196); and providing supplemental dollars to Beach Renourishment/Pass Maintenance (Fund 195) and Beach Park Facility (Fund 183) initiatives. With passage of Ordinance 2011-02 on January 25, 2011, the distribution requirements changed with all year ending proceeds within Fund 194 swept to Disaster Recovery Fund (196) in an amount sufficient to achieve a \$1,000,000 cash balance. Thereafter, Marketing and Promotion Fund (184) will receive all remaining swept dollars.

On April 23, 2013 the Board authorized amendments to the Ordinance that increased the overall distribution of Tourist Development Taxes (TDT) to Category B (Promotion) from 36.7% to 46.7% of total TDT collections, decreased County Museum operations distribution from 11% to 9.6%, decreased Category A (Beach Park Facilities portion only) from 50% to 41.2% of total collections and reduced the required Disaster Recovery fund balance from \$1,000,000 to \$500,000. The change to Disaster Recovery administration also included making the General Fund responsible for maintaining the required fund balance. These changes were reflected in the various TDC funded FY 2014 budgets.

On February 26, 2013, the Board authorized the addition of three positions in the areas of direct sales, sports marketing, and digital and social media marketing bringing the authorized number of positions to ten. In the FY 2016 budget, the Board authorized the addition of an Event Sales and Marketing position and a fiscal position bringing the authorized position count to 11.75. In FY 2017, the Board authorized the addition of a Deputy Director of Tourism and Sports Marketing bringing the authorized position count to 12.75. In FY 2020 1.75 positions were transferred to the Corporate Business Operations Division revising the position count to 11.00 FTE.

On July 11, 2017, with the adoption of Ordinance 2017-35 the Board of County Commissioners authorized collection of an additional one (1) percent tourist tax - a fifth percent. The increase was effective on September 1, 2017. Also authorized were amendments that made the overall distribution of Tourist Taxes to Tourism Promotion 33.57%, capped County Museum distribution at \$2,000,000, added a 14.28% distribution for an Amateur Sports Complex and increased Beach Renourishment to 39.98% of total collections. The percentage of overall TDT collections distribution to Beach Park Facilities Fund (183) became 3.58%. And the distribution to non-County Museum Fund (193) became 1.91%. Changes also included eliminating reference to a specific Disaster Recovery Reserve dollar value. These changes were incorporated into the FY 2018 budget.

**Forecast FY 2021:**

One (1) FTE, a Tourism Sales Specialist from this budget was realigned mid-year to the Communications and Customer Relations Division. Spending is in line with the budget as amended.

**Current FY 2022:**

The position count is reduced by the position realignment noted above. Budgeted tourism promotion management & administrative costs total \$1,661,200 representing approximately 16.1% of budgeted TDT destination promotion collections of \$10,313,100. Ordinance 2005-43 as amended, limits tourism promotion management & administrative costs to 32% of the amount collected each fiscal year for promotion uses.

**Revenues:**

Tourist Development Taxes earmarked for tourism promotion are deposited into Tourism Promotion Fund (184). A transfer of \$1,784,400 from fund (184) to support fund (194) is provided. The overall FY22 Tourist Development Tax revenue budget is \$29.8 million, approximately 19.5% above the prior year budget.

**Budgeted Tourist Development Tax (TDT) Collections**

Beach Park Facilities Fund 183 - \$1,068,600  
Tourism Promotion Fund 184 - \$10,313,100  
TDC Museums Fund 193 - \$570,100  
Beach Renourishment Fund 195 - \$11,635,500  
County Museums Fund 198 - \$2,000,000  
Tourism Capital Projects Fund 758 - \$4,262,600  
Total TDT Revenue - \$29,849,900



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Tourist Development Council (TDC) Division**  
**TDC Category B Promotion Reserve & Projects - Fund (196)**

**Mission Statement**

To provide funding for emergency promotional campaigns or other marketing and publicity efforts designed to assist economic recovery of the tourism industry in the event of natural or economic disaster.

| Program Summary                                                                                                     | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|---------------------------------------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Post Disaster Stimulus Reserves &amp; Transfers</b>                                                              | -                    | 2,002,500         | 2,002,500           | -                   |
| Funds maintained in reserve for stimulus promotion and public relations campaigns to be used in wake of a disaster. |                      |                   |                     |                     |
| Current Level of Service Budget                                                                                     | -                    | 2,002,500         | 2,002,500           | -                   |

| Program Budgetary Cost Summary            | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                         | -              | 500,100            | 500,100             | 502,200            | -                   | 502,200            | 0.4%              |
| Indirect Cost Reimburs                    | 1,700          | 1,100              | 1,100               | 300                | -                   | 300                | (72.7)%           |
| <b>Net Operating Budget</b>               | <b>1,700</b>   | <b>501,200</b>     | <b>501,200</b>      | <b>502,500</b>     | -                   | <b>502,500</b>     | <b>0.3%</b>       |
| Reserve for Disaster Stimulus Advertising | -              | 685,700            | -                   | 1,500,000          | -                   | 1,500,000          | 118.8%            |
| <b>Total Budget</b>                       | <b>1,700</b>   | <b>1,186,900</b>   | <b>501,200</b>      | <b>2,002,500</b>   | -                   | <b>2,002,500</b>   | <b>68.7%</b>      |

| Program Funding Sources | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc           | 27,083           | 8,000              | 7,000               | 7,000              | -                   | 7,000              | (12.5)%           |
| Trans fm 184 TDC Promo  | 135,300          | -                  | -                   | 796,900            | -                   | 796,900            | na                |
| Carry Forward           | 1,532,500        | 1,179,300          | 1,693,200           | 1,199,000          | -                   | 1,199,000          | 1.7%              |
| Less 5% Required By Law | -                | (400)              | -                   | (400)              | -                   | (400)              | 0.0%              |
| <b>Total Funding</b>    | <b>1,694,883</b> | <b>1,186,900</b>   | <b>1,700,200</b>    | <b>2,002,500</b>   | -                   | <b>2,002,500</b>   | <b>68.7%</b>      |

**Office of the County Manager**

**Tourist Development Council (TDC) Division  
TDC Category B Promotion Reserve & Projects - Fund (196)**

**Notes:**

Reserves within this fund are available to provide funding for emergency promotional campaigns or other efforts to promptly respond to any disaster - natural or economic - which adversely impact tourism in Collier County. Pursuant to Ordinance 2005-43, Tourism Disaster Recovery Fund (196) received \$500,000 per year as a transfer from Tourism Administration and Overhead Fund (194) beginning in FY 06 and this transfer amount (or some lesser amount) continued for three (3) years until reserves in Fund (196) reached \$1,500,000. Reserves reached \$1,500,000 at fiscal year ending 2008. With passage of Ordinance 2011-02, the required fund balance ceiling within the disaster recovery fund was dropped to \$1,000,000. Consistent with Ordinance changes approved on April 23, 2013, the reserve level in Disaster Recovery Fund (196) was reduced to \$500,000. Ordinance 2017-35, approved on July 7, 2017, eliminated reference to a specific dollar value for the Disaster Recovery Reserve. Subsequently, as part of the FY 2018 budget process, the TDC recommended that the Disaster Recovery Reserve be established at \$1,500,000 with the recommendation being approved by the Board as part of the FY 2018 adopted budget. Emergency spending for Covid-19 recovery has been authorized as part of the FY 2021 budget and is being requested in the FY 2022 budget.

Expenditure History: In March 2005, the Board of County Commissioners approved - based on an emergency designation - the expenditure of up to an additional \$500,000 for use in promoting Collier County as a tourist destination in the wake of four (4) hurricanes during 2004. Similarly, the BCC during FY 2009 approved an emergency advertising stimulus package responding to the economic recession and its negative effects upon tourism travel and leisure spending. The use of emergency advertising dollars totaling \$1,066,000 continued in FY 2010 under Board authorization recognizing the global economic slowdown. In FY 2011, \$500,000 of emergency reserves was once again dedicated to marketing the destination in anticipation of building tourism visitation in the wake of a stagnate economy. These funds were designated to promote the Group Meetings Market. In September of 2016, the Board authorized use of approximately \$98,000 to be used for design and permitting of the East Naples Pickleball Court Shade Structure and an Amateur Sports Tourism Complex feasibility study. Following Hurricane Irma in September 2017, the Board authorized the expenditure of \$250,000 to expedite tourism and economic recovery. In FY 2019, \$250,000 was authorized to assist in tourism recovery after the red tide crisis.

**Forecast FY 2021:**

Forecast expenditures included \$500,000 for an emergency promotional campaign to expedite tourism recovery post Covid-19.

**Current FY 2022:**

The FY 2022 budget has been prepared with a \$500,000 appropriation for ongoing Covid-19 related tourism recovery efforts.

**Revenues:**

A transfer from TDC Promotion Fund (184) provides funding to restore the reserve balance to \$1,500,000.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Tourist Development Council (TDC) Division  
TDC Category B Tourism Promotion - Fund (184)**

**Mission Statement**

To promote worldwide year-round distinctive, world-class vacation and group meeting experiences, resulting in positive economic growth and stability for Collier County.

| Program Summary                                 | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|-------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| Contracted Private Sector Marketing Services    | -                    | 2,048,900         | -                   | 2,048,900           |
| Sports Events & Venue Support                   | -                    | 483,300           | -                   | 483,300             |
| Direct Sales (Show Registration & Travel)       | -                    | 262,900           | -                   | 262,900             |
| Group Meeting Support                           | -                    | 1,321,500         | -                   | 1,321,500           |
| Destination Marketing, Promotion & Sponsorships | -                    | 7,086,600         | -                   | 7,086,600           |
| Insurance & Indirect Costs                      | -                    | 122,200           | -                   | 122,200             |
| Reserves & Transfers                            | -                    | 3,057,400         | 14,382,800          | -11,325,400         |
| Current Level of Service Budget                 | -                    | 14,382,800        | 14,382,800          | -                   |

| Program Performance Measures                        | 2020<br>Actual | FY 2021<br>Budget | FY 2021<br>Forecast | FY 2022<br>Budget |
|-----------------------------------------------------|----------------|-------------------|---------------------|-------------------|
| Economic Impact - Spending by Visitors (% Increase) | 2              | 2                 | -10                 | 1                 |
| Hotel Room Nights                                   | 1,800,000      | 2,000,000         | 1,900,000           | 2,000,000         |

| Program Budgetary Cost Summary | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 7,298,870        | 7,278,800          | 8,442,200           | 10,754,300         | -                   | 10,754,300         | 47.7%             |
| Indirect Cost Reimburs         | 107,000          | 103,600            | 103,600             | 97,800             | -                   | 97,800             | (5.6)%            |
| <b>Net Operating Budget</b>    | <b>7,405,870</b> | <b>7,382,400</b>   | <b>8,545,800</b>    | <b>10,852,100</b>  | -                   | <b>10,852,100</b>  | <b>47.0%</b>      |
| Trans to Tax Collector         | 174,960          | 198,000            | 203,500             | 226,900            | -                   | 226,900            | 14.6%             |
| Trans to 194 TDC Prom          | 1,600,000        | 1,501,900          | 1,501,900           | 1,784,400          | -                   | 1,784,400          | 18.8%             |
| Trans to 196 TDC Eco Disaster  | 135,300          | -                  | -                   | 796,900            | -                   | 796,900            | na                |
| Trans to 759 Sports Complex    | 466,300          | 470,900            | 470,900             | 473,300            | -                   | 473,300            | 0.5%              |
| Reserve for Contingencies      | -                | -                  | -                   | 249,200            | -                   | 249,200            | na                |
| <b>Total Budget</b>            | <b>9,782,430</b> | <b>9,553,200</b>   | <b>10,722,100</b>   | <b>14,382,800</b>  | -                   | <b>14,382,800</b>  | <b>50.6%</b>      |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Tourist Development Council (TDC) Division**  
**TDC Category B Tourism Promotion - Fund (184)**

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Tourist Devel Tax              | 8,751,016              | 8,383,100                  | 10,168,700                  | 10,313,100                 | -                           | 10,313,100                 | 23.0%                     |
| Miscellaneous Revenues         | 8,500                  | -                          | 19,300                      | -                          | -                           | -                          | na                        |
| Interest/Misc                  | 78,167                 | 20,000                     | 20,000                      | 20,000                     | -                           | 20,000                     | 0.0%                      |
| Reimb From Other Depts         | -                      | -                          | 1,037,700                   | -                          | -                           | -                          | na                        |
| Carry Forward                  | 4,987,500              | 1,570,300                  | 4,042,800                   | 4,566,400                  | -                           | 4,566,400                  | 190.8%                    |
| Less 5% Required By Law        | -                      | (420,200)                  | -                           | (516,700)                  | -                           | (516,700)                  | 23.0%                     |
| <b>Total Funding</b>           | <b>13,825,184</b>      | <b>9,553,200</b>           | <b>15,288,500</b>           | <b>14,382,800</b>          | <b>-</b>                    | <b>14,382,800</b>          | <b>50.6%</b>              |

**Office of the County Manager**

**Tourist Development Council (TDC) Division  
TDC Category B Tourism Promotion - Fund (184)**

**Notes:**

The Board of County Commissioners authorized collection of an additional one percent tourist tax - fourth penny - on July 26, 2005. Proceeds from this fourth penny are devoted exclusively to marketing and promotion. Pursuant to terms contained within Ordinance 2005-43, collections began on October 1, 2005. Further regulation on the distribution of swept proceeds from Administrative and Overhead Fund (194) into TDC Tourism Promotion Fund (184) is contained within Ordinance 2011-02.

On April 23, 2013, the Board authorized amendments to the Ordinance that, among other things, increased the overall distribution of tourist taxes to Promotion Category B from 36.7% to 46.7%. This change went into effect in June 2013.

On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. The increase was effective September 1, 2017. Also authorized were amendments to the Ordinance that made the overall distribution of Tourist Taxes to Tourism Promotion 33.57%, capped County Museum distribution at \$2,000,000, added a 14.28% distribution for an Amateur Sports Complex and increased Beach Renourishment to 39.98% of total collections. The percentage of overall TDT collections distribution to Beach Park Facilities Fund (183) became 3.58%. And the distribution to non-County Museum Fund (193) became 1.91%. These changes were incorporated into the FY 2018 budget.

**Forecast FY 2021:**

Forecast expenditures are projected modestly above budget reflecting some prior year purchase orders being carried forward.

**Forecast transfers:**

\$ 203,500 to Tax Collector  
\$1,501,900 to Fund (194) - supports TDC Management and Administration  
\$ 470,900 to Fund (759) - supports Sports & Special Events Complex management and promotion

**Current FY 2022:**

The promotion net operating budget is established 47% higher than last year's budget. The increase is supported by funds carried forward that were generated by better than expected TDT collections in FY 2020 and FY 2021 as well as a \$1,037,700 COVID related federal grant funded reimbursement received in FY 2021. Marketing Grants to Non-Profits include: Gulfshore Opera \$15,000; Artis Naples/Film Festival \$50,000; Marco Island Historical Society \$75,000.

**Budgeted transfers:**

\$ 226,900 to Tax Collector  
\$1,784,400 to Fund (194) - supports TDC Management and Administration  
\$ 796,900 to Fund (196) - to restore emergency promotion reserve to \$1,500,000  
\$ 473,300 to Fund (759) - supports Sports & Special Events Complex management and promotion

**Revenues:**

The portion of TDT revenue allocated to Tourism Promotion is \$10,313,100. This amount is approximately 23% above the prior year budget. This revenue source supports both Tourism Promotion Fund (184) and the TDC Management & Administration Fund (194).

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Sports & Special Events Complex**

| <b>Division Budgetary Cost Summary</b>  | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                       | 180,518                | 446,200                    | 392,700                     | 446,600                    | -                           | 446,600                    | 0.1%                      |
| Operating Expense                       | 1,569,768              | 3,646,900                  | 2,930,200                   | 3,753,400                  | -                           | 3,753,400                  | 2.9%                      |
| Capital Outlay                          | 627,123                | 1,650,400                  | 985,500                     | 777,700                    | -                           | 777,700                    | (52.9)%                   |
| <b>Net Operating Budget</b>             | <b>2,377,409</b>       | <b>5,743,500</b>           | <b>4,308,400</b>            | <b>4,977,700</b>           | <b>-</b>                    | <b>4,977,700</b>           | <b>(13.3)%</b>            |
| Reserve for Contingencies               | -                      | 65,900                     | -                           | -                          | -                           | -                          | (100.0)%                  |
| Reserve for Future Capital Replacements | -                      | 179,600                    | -                           | 414,200                    | -                           | 414,200                    | 130.6%                    |
| Reserve for Motor Pool Cap              | -                      | 95,200                     | -                           | 116,800                    | -                           | 116,800                    | 22.7%                     |
| <b>Total Budget</b>                     | <b>2,377,409</b>       | <b>6,084,200</b>           | <b>4,308,400</b>            | <b>5,508,700</b>           | <b>-</b>                    | <b>5,508,700</b>           | <b>(9.5)%</b>             |

| <b>Appropriations by Program</b>    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Sports & Events Complex (759)       | 2,377,409              | 5,743,500                  | 4,308,400                   | 4,977,700                  | -                           | 4,977,700                  | (13.3)%                   |
| <b>Total Net Budget</b>             | <b>2,377,409</b>       | <b>5,743,500</b>           | <b>4,308,400</b>            | <b>4,977,700</b>           | <b>-</b>                    | <b>4,977,700</b>           | <b>(13.3)%</b>            |
| <b>Total Transfers and Reserves</b> | <b>-</b>               | <b>340,700</b>             | <b>-</b>                    | <b>531,000</b>             | <b>-</b>                    | <b>531,000</b>             | <b>55.9%</b>              |
| <b>Total Budget</b>                 | <b>2,377,409</b>       | <b>6,084,200</b>           | <b>4,308,400</b>            | <b>5,508,700</b>           | <b>-</b>                    | <b>5,508,700</b>           | <b>(9.5)%</b>             |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc                   | 50,978                 | 20,000                     | 15,000                      | 15,000                     | -                           | 15,000                     | (25.0)%                   |
| Trans fm 001 Gen Fund           | 2,984,200              | 3,014,000                  | 2,784,000                   | 3,029,100                  | -                           | 3,029,100                  | 0.5%                      |
| Trans fm 184 TDC Promo          | 466,300                | 470,900                    | 470,900                     | 473,300                    | -                           | 473,300                    | 0.5%                      |
| Carry Forward                   | 1,906,500              | 2,580,300                  | 3,030,600                   | 1,992,100                  | -                           | 1,992,100                  | (22.8)%                   |
| Less 5% Required By Law         | -                      | (1,000)                    | -                           | (800)                      | -                           | (800)                      | (20.0)%                   |
| <b>Total Funding</b>            | <b>5,407,978</b>       | <b>6,084,200</b>           | <b>6,300,500</b>            | <b>5,508,700</b>           | <b>-</b>                    | <b>5,508,700</b>           | <b>(9.5)%</b>             |

| <b>Division Position Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Sports & Events Complex (759)    | 5.00                   | 5.00                       | 5.00                        | 5.00                       | -                           | 5.00                       | 0.0%                      |
| <b>Total FTE</b>                 | <b>5.00</b>            | <b>5.00</b>                | <b>5.00</b>                 | <b>5.00</b>                | <b>-</b>                    | <b>5.00</b>                | <b>0.0%</b>               |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Sports & Special Events Complex**  
**Sports & Events Complex (759)**

**Mission Statement**

To develop a regional tournament caliber sports & events facility that promotes Collier County as a best in class sports tourism destination.

| Program Summary                                    | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|----------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| Sports & Events Complex Promotion and Management   | -                    | 2,002,200         | 2,002,200           | -                   |
| Sports & Events Complex Maintenance and Operations | 5.00                 | 2,197,800         | 2,197,800           | -                   |
| Property, Plant, Equipment & Vehicles              | -                    | 777,700           | 777,700             | -                   |
| Reserves/Transfers                                 | -                    | 531,000           | 531,000             | -                   |
| Current Level of Service Budget                    | <u>5.00</u>          | <u>5,508,700</u>  | <u>5,508,700</u>    | <u>-</u>            |

| Program Budgetary Cost Summary          | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                       | 180,518          | 446,200            | 392,700             | 446,600            | -                   | 446,600            | 0.1%              |
| Operating Expense                       | 1,569,768        | 3,646,900          | 2,930,200           | 3,753,400          | -                   | 3,753,400          | 2.9%              |
| Capital Outlay                          | 627,123          | 1,650,400          | 985,500             | 777,700            | -                   | 777,700            | (52.9)%           |
| <b>Net Operating Budget</b>             | <b>2,377,409</b> | <b>5,743,500</b>   | <b>4,308,400</b>    | <b>4,977,700</b>   | <b>-</b>            | <b>4,977,700</b>   | <b>(13.3)%</b>    |
| Reserve for Contingencies               | -                | 65,900             | -                   | -                  | -                   | -                  | (100.0)%          |
| Reserve for Future Capital Replacements | -                | 179,600            | -                   | 414,200            | -                   | 414,200            | 130.6%            |
| Reserve for Motor Pool Cap              | -                | 95,200             | -                   | 116,800            | -                   | 116,800            | 22.7%             |
| <b>Total Budget</b>                     | <b>2,377,409</b> | <b>6,084,200</b>   | <b>4,308,400</b>    | <b>5,508,700</b>   | <b>-</b>            | <b>5,508,700</b>   | <b>(9.5)%</b>     |
| <b>Total FTE</b>                        | <b>5.00</b>      | <b>5.00</b>        | <b>5.00</b>         | <b>5.00</b>        | <b>-</b>            | <b>5.00</b>        | <b>0.0%</b>       |

| Program Funding Sources | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc           | 50,978           | 20,000             | 15,000              | 15,000             | -                   | 15,000             | (25.0)%           |
| Trans fm 001 Gen Fund   | 2,984,200        | 3,014,000          | 2,784,000           | 3,029,100          | -                   | 3,029,100          | 0.5%              |
| Trans fm 184 TDC Promo  | 466,300          | 470,900            | 470,900             | 473,300            | -                   | 473,300            | 0.5%              |
| Carry Forward           | 1,906,500        | 2,580,300          | 3,030,600           | 1,992,100          | -                   | 1,992,100          | (22.8)%           |
| Less 5% Required By Law | -                | (1,000)            | -                   | (800)              | -                   | (800)              | (20.0)%           |
| <b>Total Funding</b>    | <b>5,407,978</b> | <b>6,084,200</b>   | <b>6,300,500</b>    | <b>5,508,700</b>   | <b>-</b>            | <b>5,508,700</b>   | <b>(9.5)%</b>     |

**Office of the County Manager**

**Sports & Special Events Complex**  
**Sports & Events Complex (759)**

**Forecast FY 2021:**

Forecast expenditures reflect expected facility management, operations & maintenance expenses as well as acquisition of fixtures and equipment.

**Current FY 2022:**

The budget includes funding for management, operations and athletic field maintenance through a contractual arrangement as well as county staffing to provide general facility maintenance. Also provided in the budget is funding carried forward for fixtures and equipment acquisition.

**Revenues:**

Funding is primarily provided through an ongoing operational transfer from the General Fund with a portion of the budget supported by Tourist Development Tax via a transfer from TDT Promotion Fund (184).



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Pelican Bay Services Division**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 1,923,808              | 2,110,800                  | 2,075,700                   | 2,154,500                  | -                           | 2,154,500                  | 2.1%                      |
| Operating Expense                      | 2,235,365              | 2,861,200                  | 2,370,300                   | 2,498,700                  | -                           | 2,498,700                  | (12.7)%                   |
| Indirect Cost Reimburs                 | 129,300                | 131,400                    | 131,400                     | 145,900                    | -                           | 145,900                    | 11.0%                     |
| Capital Outlay                         | 170,054                | 162,200                    | 143,600                     | 334,000                    | -                           | 334,000                    | 105.9%                    |
| <b>Net Operating Budget</b>            | <b>4,458,527</b>       | <b>5,265,600</b>           | <b>4,721,000</b>            | <b>5,133,100</b>           | <b>-</b>                    | <b>5,133,100</b>           | <b>(2.5)%</b>             |
| Trans to Property Appraiser            | 101,359                | 97,100                     | 97,100                      | 97,000                     | -                           | 97,000                     | (0.1)%                    |
| Trans to Tax Collector                 | 84,791                 | 145,600                    | 145,600                     | 147,700                    | -                           | 147,700                    | 1.4%                      |
| Trans to 301 Co Wide Cap Fd            | -                      | -                          | -                           | 8,700                      | -                           | 8,700                      | na                        |
| Trans to 322 Pel Bay Irr and Land      | -                      | 2,061,800                  | 2,061,800                   | 440,000                    | -                           | 440,000                    | (78.7)%                   |
| Trans to 408 Water/Sewer Fd            | 20,800                 | 23,100                     | 23,100                      | 21,000                     | -                           | 21,000                     | (9.1)%                    |
| Reserve for Contingencies              | -                      | 134,000                    | -                           | 170,400                    | -                           | 170,400                    | 27.2%                     |
| Reserve for Capital                    | -                      | 390,000                    | -                           | 147,600                    | -                           | 147,600                    | (62.2)%                   |
| Reserve for Disaster Relief            | -                      | 680,900                    | -                           | 700,000                    | -                           | 700,000                    | 2.8%                      |
| Reserve for Cash Flow                  | -                      | 523,300                    | -                           | 514,700                    | -                           | 514,700                    | (1.6)%                    |
| Reserve for Attrition                  | -                      | (31,600)                   | -                           | (43,900)                   | -                           | (43,900)                   | 38.9%                     |
| <b>Total Budget</b>                    | <b>4,665,477</b>       | <b>9,289,800</b>           | <b>7,048,600</b>            | <b>7,336,300</b>           | <b>-</b>                    | <b>7,336,300</b>           | <b>(21.0)%</b>            |

| <b>Appropriations by Program</b>                    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-----------------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Pelican Bay – Clam Pass Ecosystem Enhancement (111) | 133,672                | 150,000                    | 85,000                      | 150,000                    | -                           | 150,000                    | 0.0%                      |
| Pelican Bay Community Beautification (109)          | 3,021,149              | 3,431,500                  | 3,136,500                   | 3,387,600                  | -                           | 3,387,600                  | (1.3)%                    |
| Pelican Bay Street Lighting (778)                   | 273,418                | 397,000                    | 274,800                     | 456,600                    | -                           | 456,600                    | 15.0%                     |
| Pelican Bay Water Management (109)                  | 1,030,287              | 1,287,100                  | 1,224,700                   | 1,138,900                  | -                           | 1,138,900                  | (11.5)%                   |
| <b>Total Net Budget</b>                             | <b>4,458,527</b>       | <b>5,265,600</b>           | <b>4,721,000</b>            | <b>5,133,100</b>           | <b>-</b>                    | <b>5,133,100</b>           | <b>(2.5)%</b>             |
| <b>Total Transfers and Reserves</b>                 | <b>206,951</b>         | <b>4,024,200</b>           | <b>2,327,600</b>            | <b>2,203,200</b>           | <b>-</b>                    | <b>2,203,200</b>           | <b>(45.3)%</b>            |
| <b>Total Budget</b>                                 | <b>4,665,477</b>       | <b>9,289,800</b>           | <b>7,048,600</b>            | <b>7,336,300</b>           | <b>-</b>                    | <b>7,336,300</b>           | <b>(21.0)%</b>            |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes                | 581,769                | 656,400                    | 630,100                     | 660,900                    | -                           | 660,900                    | 0.7%                      |
| Delinquent Ad Valorem Taxes     | 3,732                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Special Assessments             | 4,668,657              | 4,224,600                  | 4,055,600                   | 3,971,000                  | -                           | 3,971,000                  | (6.0)%                    |
| Intergovernmental Revenues      | (881)                  | -                          | -                           | -                          | -                           | -                          | na                        |
| FEMA - Fed Emerg Mgt Agency     | 1,762                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Miscellaneous Revenues          | 33,574                 | -                          | -                           | 54,200                     | -                           | 54,200                     | na                        |
| Interest/Misc                   | 101,783                | 42,100                     | 5,700                       | 26,700                     | -                           | 26,700                     | (36.6)%                   |
| Trans frm Property Appraiser    | 19,501                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans frm Tax Collector         | 24,795                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Net Cost Unincorp General Fund  | 133,672                | 150,000                    | 85,000                      | 150,000                    | -                           | 150,000                    | 0.0%                      |
| Trans fm 320 Clam Bay Cap Fd    | 36,900                 | 34,100                     | 34,100                      | 34,100                     | -                           | 34,100                     | 0.0%                      |
| Carry Forward                   | 3,973,600              | 4,428,800                  | 4,913,400                   | 2,675,300                  | -                           | 2,675,300                  | (39.6)%                   |
| Less 5% Required By Law         | -                      | (246,200)                  | -                           | (235,900)                  | -                           | (235,900)                  | (4.2)%                    |
| <b>Total Funding</b>            | <b>9,578,864</b>       | <b>9,289,800</b>           | <b>9,723,900</b>            | <b>7,336,300</b>           | <b>-</b>                    | <b>7,336,300</b>           | <b>(21.0)%</b>            |

Collier County Government  
Fiscal Year 2022 Adopted Budget

Office of the County Manager

Pelican Bay Services Division

| Division Position Summary                  | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Pelican Bay Water Management (109)         | 4.19           | 3.86               | 3.86                | 3.86               | -                   | 3.86               | 0.0%              |
| Pelican Bay Community Beautification (109) | 21.42          | 22.08              | 22.08               | 22.08              | -                   | 22.08              | 0.0%              |
| Pelican Bay Street Lighting (778)          | 1.39           | 1.06               | 1.06                | 1.06               | -                   | 1.06               | 0.0%              |
| <b>Total FTE</b>                           | <b>27.00</b>   | <b>27.00</b>       | <b>27.00</b>        | <b>27.00</b>       | <b>-</b>            | <b>27.00</b>       | <b>0.0%</b>       |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Pelican Bay Services Division  
Pelican Bay Water Management (109)**

**Mission Statement**

To provide for the efficient and timely delivery of Water Management services to the Pelican Bay Community through necessary maintenance of the community's storm water system to assure its efficient operation in the transporting and treatment of the storm water. In addition, the Division strives to maintain the highest aesthetic appearance while maintaining the delicate balance of the ecosystem.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                      | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Water Management Program</b>                                                                                                                                                                                                                                                                                                                             | <b>3.86</b>                  | <b>1,138,900</b>          | <b>966,900</b>              | <b>172,000</b>              |
| Includes the routine maintenance of the Pelican Bay Water Management System of approximately 3.5 miles of berm separating the developed property from the Clam Pass System. The system functions as a storm water treatment facility by removing nutrients and pollutants, thus improving the quality of storm water before it is discharged into Clam Bay. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                             | <u><b>3.86</b></u>           | <u><b>1,138,900</b></u>   | <u><b>966,900</b></u>       | <u><b>172,000</b></u>       |

| <b>Program Performance Measures</b>                   | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|-------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| Aquatic plants planted                                | 10,000                 | 10,000                    | 10,000                      | 10,000                    |
| Forty-three lakes maintained/treated - times per year | 52                     | 52                        | 52                          | 52                        |
| Water quality testing - number of parameters          | 52                     | 52                        | 52                          | 52                        |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 271,490                | 352,900                    | 363,300                     | 369,900                    | -                           | 369,900                    | 4.8%                      |
| Operating Expense                     | 526,548                | 811,400                    | 740,000                     | 632,400                    | -                           | 632,400                    | (22.1)%                   |
| Indirect Cost Reimburs                | 119,300                | 121,400                    | 121,400                     | 136,100                    | -                           | 136,100                    | 12.1%                     |
| Capital Outlay                        | 112,950                | 1,400                      | -                           | 500                        | -                           | 500                        | (64.3)%                   |
| <b>Net Operating Budget</b>           | <b>1,030,287</b>       | <b>1,287,100</b>           | <b>1,224,700</b>            | <b>1,138,900</b>           | <b>-</b>                    | <b>1,138,900</b>           | <b>(11.5)%</b>            |
| <b>Total Budget</b>                   | <b>1,030,287</b>       | <b>1,287,100</b>           | <b>1,224,700</b>            | <b>1,138,900</b>           | <b>-</b>                    | <b>1,138,900</b>           | <b>(11.5)%</b>            |
| <b>Total FTE</b>                      | <b>4.19</b>            | <b>3.86</b>                | <b>3.86</b>                 | <b>3.86</b>                | <b>-</b>                    | <b>3.86</b>                | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Special Assessments            | 1,373,233              | 935,600                    | 898,200                     | 949,000                    | -                           | 949,000                    | 1.4%                      |
| Intergovernmental Revenues     | (881)                  | -                          | -                           | -                          | -                           | -                          | na                        |
| FEMA - Fed Emerg Mgt Agency    | 1,762                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Miscellaneous Revenues         | 9,300                  | -                          | -                           | 17,900                     | -                           | 17,900                     | na                        |
| Interest/Misc                  | 481                    | -                          | -                           | -                          | -                           | -                          | na                        |
| <b>Total Funding</b>           | <b>1,383,895</b>       | <b>935,600</b>             | <b>898,200</b>              | <b>966,900</b>             | <b>-</b>                    | <b>966,900</b>             | <b>3.3%</b>               |

**Office of the County Manager**

**Pelican Bay Services Division  
Pelican Bay Water Management (109)**

**Forecast FY 2021:**

Personal Services increased slightly due to the addition of an associate project manager that was hired at a rate higher than budgeted. Operating expenses decreased due to lower than budgeted costs for engineering services, swale maintenance and rent. Administration has outgrown their current leased space and will be moving into a larger unit in the Sun Trust Building that will be shared with the Pelican Bay Foundation. However, forecasted rent is lower than the FY21 adopted budget due to the negotiated lease rate being lower than anticipated.

**Current FY 2022:**

The FY22 operating budget is lower than FY21 primarily due to decreases in rent, engineering fees, fleet charges and flood control. As discussed above, building rent is lower than budgeted due to the negotiated lease being lower than anticipated. Other operating costs such as engineering fees and flood control decreased in FY22 based on historical trends which will enable additional funds to be allocated towards capital projects. A lower carry forward and slightly increased costs in personal services has created the need for a slight increase in assessment.

**Revenues:**

Special assessment revenue funding water management activities increased from \$122.16 to \$123.91 per equivalent residential unit (ERU) in FY 2022 which will raise \$949,000.

Miscellaneous revenues include sublease revenue from the Pelican Bay Foundation.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Pelican Bay Services Division  
Pelican Bay Community Beautification (109)**

**Mission Statement**

The Division strives to maintain the highest aesthetic appearance, while responsibly maintaining the delicate balance of the ecosystem. This includes mowing, trimming, plantings, seasonal flowers and holiday decorations.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                          | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Beautification Program</b>                                                                                                                                                                                                                                                                                                                                                                                   | <b>22.08</b>                 | <b>3,387,600</b>          | <b>3,039,900</b>            | <b>347,700</b>              |
| Includes the routine maintenance of 2,873,750 square feet of right-of-way and community parks - including pruning, cutting, pesticide and fertilizer programs. Also annuals are changed two times per year and mulch is applied to 661,750 square feet of plant beds two times per year. Also included in this program is street sweeping, street trash pick-up and maintenance for traffic and entrance signs. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                                                 | <u><b>22.08</b></u>          | <u><b>3,387,600</b></u>   | <u><b>3,039,900</b></u>     | <u><b>347,700</b></u>       |

| <b>Program Performance Measures</b>         | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|---------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| Chemical weed control - times per year      | 24                     | 24                        | 24                          | 24                        |
| Fertilizer applied - times per year         | 2                      | 2                         | 2                           | 2                         |
| Flower plantings - times per year           | 2                      | 2                         | 2                           | 2                         |
| Irrigation systems checked - times per year | 12                     | 12                        | 12                          | 12                        |
| Mulch application - times per year          | 1                      | 1                         | 1                           | 1                         |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 1,565,950              | 1,654,300                  | 1,608,500                   | 1,679,100                  | -                           | 1,679,100                  | 1.5%                      |
| Operating Expense                     | 1,398,096              | 1,617,800                  | 1,384,400                   | 1,531,500                  | -                           | 1,531,500                  | (5.3)%                    |
| Capital Outlay                        | 57,104                 | 159,400                    | 143,600                     | 177,000                    | -                           | 177,000                    | 11.0%                     |
| <b>Net Operating Budget</b>           | <b>3,021,149</b>       | <b>3,431,500</b>           | <b>3,136,500</b>            | <b>3,387,600</b>           | <b>-</b>                    | <b>3,387,600</b>           | <b>(1.3)%</b>             |
| <b>Total Budget</b>                   | <b>3,021,149</b>       | <b>3,431,500</b>           | <b>3,136,500</b>            | <b>3,387,600</b>           | <b>-</b>                    | <b>3,387,600</b>           | <b>(1.3)%</b>             |
| <b>Total FTE</b>                      | <b>21.42</b>           | <b>22.08</b>               | <b>22.08</b>                | <b>22.08</b>               | <b>-</b>                    | <b>22.08</b>               | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Special Assessments            | 3,295,423              | 3,289,000                  | 3,157,400                   | 3,022,000                  | -                           | 3,022,000                  | (8.1)%                    |
| Miscellaneous Revenues         | 23,025                 | -                          | -                           | 17,900                     | -                           | 17,900                     | na                        |
| Interest/Misc                  | 1,307                  | -                          | -                           | -                          | -                           | -                          | na                        |
| <b>Total Funding</b>           | <b>3,319,755</b>       | <b>3,289,000</b>           | <b>3,157,400</b>            | <b>3,039,900</b>           | <b>-</b>                    | <b>3,039,900</b>           | <b>(7.6)%</b>             |

**Office of the County Manager  
Pelican Bay Services Division  
Pelican Bay Community Beautification (109)**

**Forecast FY 2021:**

Personal Services are forecasted below the adopted budget due to temporary vacancy savings and lower overtime.

Operation Expenses are forecasted lower in the areas tree trimming, fuel, temporary labor, and rent. Administration has outgrown their current leased space and will be moving into a larger unit in the Sun Trust Building that will be shared with the Pelican Bay Foundation. However, forecasted rent is lower than the FY21 budget due to the negotiated lease rate being lower than anticipated.

**Current FY 2022:**

Personnel Services increase is in line with the general wage adjustment.

Operating Expenses decreased slightly primarily due to tree trimming, flood control, and temporary labor which are in line with historical trends. This decrease was partially offset by increases in other contractual services and sprinkler system maintenance.

Capital outlay for FY22 includes the replacement of 2 F250 trucks, 2 utility vehicles, a berm mower and a riding mower. This Division is not part of the motor pool capital program and equipment is budgeted on a cash and carry basis based upon Fleet Management Division recommendations.

**Revenues:**

Special assessment revenue funding for community beautification decreased from \$429.44 to \$394.57 per equivalent residential unit (ERU), which will raise \$3,022,000.

Miscellaneous revenues include sublease revenue from the Pelican Bay Foundation.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Pelican Bay Services Division**  
**Reserves & Transfers (109)**

| <b>Program Summary</b>         | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|--------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Reserve &amp; Transfers</b> | -                            | <b>1,646,700</b>          | <b>2,166,400</b>            | <b>-519,700</b>             |

|                                 |   |                  |                  |                 |
|---------------------------------|---|------------------|------------------|-----------------|
| Current Level of Service Budget | - | <b>1,646,700</b> | <b>2,166,400</b> | <b>-519,700</b> |
|---------------------------------|---|------------------|------------------|-----------------|

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Trans to Property Appraiser           | 101,359                | 84,500                     | 84,500                      | 85,000                     | -                           | 85,000                     | 0.6%                      |
| Trans to Tax Collector                | 73,038                 | 126,800                    | 126,800                     | 130,700                    | -                           | 130,700                    | 3.1%                      |
| Trans to 301 Co Wide Cap Fd           | -                      | -                          | -                           | 8,700                      | -                           | 8,700                      | na                        |
| Trans to 408 Water/Sewer Fd           | 20,800                 | 23,100                     | 23,100                      | 21,000                     | -                           | 21,000                     | (9.1)%                    |
| Reserve for Contingencies             | -                      | 124,100                    | -                           | 159,000                    | -                           | 159,000                    | 28.1%                     |
| Reserve for Capital                   | -                      | 300,000                    | -                           | 111,200                    | -                           | 111,200                    | (62.9)%                   |
| Reserve for Disaster Relief           | -                      | 680,900                    | -                           | 700,000                    | -                           | 700,000                    | 2.8%                      |
| Reserve for Cash Flow                 | -                      | 483,600                    | -                           | 475,000                    | -                           | 475,000                    | (1.8)%                    |
| Reserve for Attrition                 | -                      | (31,600)                   | -                           | (43,900)                   | -                           | (43,900)                   | 38.9%                     |
| <b>Total Budget</b>                   | <b>195,198</b>         | <b>1,791,400</b>           | <b>234,400</b>              | <b>1,646,700</b>           | -                           | <b>1,646,700</b>           | <b>(8.1)%</b>             |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc                  | 64,165                 | 24,400                     | -                           | 23,100                     | -                           | 23,100                     | (5.3)%                    |
| Trans frm Property Appraiser   | 19,501                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans frm Tax Collector        | 22,023                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 320 Clam Bay Cap Fd   | 36,900                 | 34,100                     | 34,100                      | 34,100                     | -                           | 34,100                     | 0.0%                      |
| Carry Forward                  | 2,217,300              | 2,439,400                  | 2,816,900                   | 2,311,000                  | -                           | 2,311,000                  | (5.3)%                    |
| Less 5% Required By Law        | -                      | (212,500)                  | -                           | (201,800)                  | -                           | (201,800)                  | (5.0)%                    |
| <b>Total Funding</b>           | <b>2,359,889</b>       | <b>2,285,400</b>           | <b>2,851,000</b>            | <b>2,166,400</b>           | -                           | <b>2,166,400</b>           | <b>(5.2)%</b>             |

Current FY 2022:

Overall, special assessment revenue budgeted within this Fund decreased from \$551.59 to \$518.48 per equivalent residential unit. Available fund reserves decreased in FY 2022 from \$1,557,000 to \$1,306,800. The decrease in the capital reserve will allow more funds to be allocated in Fund 322 for capital projects. The Division budgeted cash flow reserves to cover 5-7 weeks of estimated expenses, as assessment revenues do not begin to flow in until November 2021.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Pelican Bay Services Division**

**Pelican Bay Street Lighting (778)**

**Mission Statement**

To maintain the Pelican Bay Street Lighting system as a well-balanced, functional system that provides a consistently lighted roadway for safety and appearance within the community.

| <b>Program Summary</b>                                                                                                                                                                                                            | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Street Lighting Program</b>                                                                                                                                                                                                    | <b>1.06</b>                  | <b>456,600</b>            | <b>456,600</b>              | <b>-</b>                    |
| Includes the routine maintenance of the Pelican Bay roadway street lighting system including all up-lighting at the Pelican Bay entrances and bike path lighting. Street Lights consist of concrete poles and metal Halide lamps. |                              |                           |                             |                             |
| <b>Reserves/Transfers</b>                                                                                                                                                                                                         | <b>-</b>                     | <b>556,500</b>            | <b>556,500</b>              | <b>-</b>                    |
| <b>Current Level of Service Budget</b>                                                                                                                                                                                            | <b>1.06</b>                  | <b>1,013,100</b>          | <b>1,013,100</b>            | <b>-</b>                    |

| <b>Program Performance Measures</b>  | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|--------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| % of Light posts inspected weekly    | 100                    | 100                       | 100                         | 100                       |
| % of Lights repaired within 24 hours | 100                    | 100                       | 100                         | 100                       |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 86,368                 | 103,600                    | 103,900                     | 105,500                    | -                           | 105,500                    | 1.8%                      |
| Operating Expense                     | 177,049                | 282,000                    | 160,900                     | 184,800                    | -                           | 184,800                    | (34.5)%                   |
| Indirect Cost Reimburs                | 10,000                 | 10,000                     | 10,000                      | 9,800                      | -                           | 9,800                      | (2.0)%                    |
| Capital Outlay                        | -                      | 1,400                      | -                           | 156,500                    | -                           | 156,500                    | 11,078.6%                 |
| <b>Net Operating Budget</b>           | <b>273,418</b>         | <b>397,000</b>             | <b>274,800</b>              | <b>456,600</b>             | <b>-</b>                    | <b>456,600</b>             | <b>15.0%</b>              |
| Trans to Property Appraiser           | -                      | 12,600                     | 12,600                      | 12,000                     | -                           | 12,000                     | (4.8)%                    |
| Trans to Tax Collector                | 11,753                 | 18,800                     | 18,800                      | 17,000                     | -                           | 17,000                     | (9.6)%                    |
| Trans to 322 Pel Bay Irr and Land     | -                      | 2,061,800                  | 2,061,800                   | 440,000                    | -                           | 440,000                    | (78.7)%                   |
| Reserve for Contingencies             | -                      | 9,900                      | -                           | 11,400                     | -                           | 11,400                     | 15.2%                     |
| Reserve for Capital                   | -                      | 90,000                     | -                           | 36,400                     | -                           | 36,400                     | (59.6)%                   |
| Reserve for Cash Flow                 | -                      | 39,700                     | -                           | 39,700                     | -                           | 39,700                     | 0.0%                      |
| <b>Total Budget</b>                   | <b>285,171</b>         | <b>2,629,800</b>           | <b>2,368,000</b>            | <b>1,013,100</b>           | <b>-</b>                    | <b>1,013,100</b>           | <b>(61.5)%</b>            |
| <b>Total FTE</b>                      | <b>1.39</b>            | <b>1.06</b>                | <b>1.06</b>                 | <b>1.06</b>                | <b>-</b>                    | <b>1.06</b>                | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes               | 581,769                | 656,400                    | 630,100                     | 660,900                    | -                           | 660,900                    | 0.7%                      |
| Delinquent Ad Valorem Taxes    | 3,732                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Miscellaneous Revenues         | 1,249                  | -                          | -                           | 18,400                     | -                           | 18,400                     | na                        |
| Interest/Misc                  | 35,829                 | 17,700                     | 5,700                       | 3,600                      | -                           | 3,600                      | (79.7)%                   |
| Trans frm Tax Collector        | 2,772                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Carry Forward                  | 1,756,300              | 1,989,400                  | 2,096,500                   | 364,300                    | -                           | 364,300                    | (81.7)%                   |
| Less 5% Required By Law        | -                      | (33,700)                   | -                           | (34,100)                   | -                           | (34,100)                   | 1.2%                      |
| <b>Total Funding</b>           | <b>2,381,651</b>       | <b>2,629,800</b>           | <b>2,732,300</b>            | <b>1,013,100</b>           | <b>-</b>                    | <b>1,013,100</b>           | <b>(61.5)%</b>            |



**Office of the County Manager**

**Pelican Bay Services Division  
Pelican Bay Street Lighting (778)**

**Forecast FY 2021:**

Personnel Services are forecasted to be in line with the adopted FY2021 adopted budget.

Operating Expenses are forecasted to be below the FY2021 Budget due to lower than anticipated electrical contractor fees, rent, light bulb and ballast expenditures.

**Current FY 2022:**

Personnel Services increase is in line with the general wage adjustment.

Operating Expenses are budgeted lower than FY21 due to decreased costs of operations which allows transferring excess funds to capital project fund 322 for the new Pelican Bay Operations Building. The street lights have LED bulbs which require less frequent maintenance and replacement.

Capital Outlay includes the replacement bucket truck.

**Revenues:**

This fund had a millage rate of .0857 in FY 2021 and the rate remains unchanged for FY 2022 in accordance with the advisory committee recommendation. Estimated taxable value for this district totals \$7,712,078,048 which represents a 0.71% increase over last year. Property taxes total \$660,900. The District's actual cash and cash equivalents (carry-forward) year over year increased \$340,200 to \$2,096,500 as of 9/30/2020.

Miscellaneous revenues include sublease revenue from the Pelican Bay Foundation.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Pelican Bay Services Division**

**Pelican Bay – Clam Pass Ecosystem Enhancement (111)**

**Mission Statement**

To provide funding assistance towards the management of the Clam Bay Estuary.

| <b>Program Summary</b>                 | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|----------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Clam Pass Ecosystem Enhancement</b> | -                            | 150,000                   | -                           | 150,000                     |
| <b>Current Level of Service Budget</b> | -                            | 150,000                   | -                           | 150,000                     |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 133,672                | 150,000                    | 85,000                      | 150,000                    | -                           | 150,000                    | 0.0%                      |
| <b>Net Operating Budget</b>           | <b>133,672</b>         | <b>150,000</b>             | <b>85,000</b>               | <b>150,000</b>             | <b>-</b>                    | <b>150,000</b>             | <b>0.0%</b>               |
| <b>Total Budget</b>                   | <b>133,672</b>         | <b>150,000</b>             | <b>85,000</b>               | <b>150,000</b>             | <b>-</b>                    | <b>150,000</b>             | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost Unincorp General Fund | 133,672                | 150,000                    | 85,000                      | 150,000                    | -                           | 150,000                    | 0.0%                      |
| <b>Total Funding</b>           | <b>133,672</b>         | <b>150,000</b>             | <b>85,000</b>               | <b>150,000</b>             | <b>-</b>                    | <b>150,000</b>             | <b>0.0%</b>               |

Notes:

Beginning mid-year FY 2015, a separate cost center was created and funds appropriated by budget amendment to assist with management of the Clam Bay Estuary.

Current FY 2022:

Previously budgeted as a transfer from the Unincorporated Area General Fund (111) to Pelican Bay Capital Fund (320), funds to assist with the management of the Clam Bay Estuary are now directly budgeted within a separate Fund (111) cost center with direct signature authority by Pelican Bay MSTBU management. In FY2022, a phased removal of the exotic Scaevola will commence and continue over several years.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Corporate Business Operations**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 516,756                | 606,300                    | 566,100                     | 804,000                    | -                           | 804,000                    | 32.6%                     |
| Operating Expense                      | 32,821                 | 67,800                     | 52,900                      | 96,300                     | -                           | 96,300                     | 42.0%                     |
| Capital Outlay                         | 2,079                  | -                          | -                           | -                          | -                           | -                          | na                        |
| <b>Net Operating Budget</b>            | <b>551,656</b>         | <b>674,100</b>             | <b>619,000</b>              | <b>900,300</b>             | <b>-</b>                    | <b>900,300</b>             | <b>33.6%</b>              |
| <b>Total Budget</b>                    | <b>551,656</b>         | <b>674,100</b>             | <b>619,000</b>              | <b>900,300</b>             | <b>-</b>                    | <b>900,300</b>             | <b>33.6%</b>              |

| <b>Appropriations by Program</b>    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Corporate Business Operations (001) | 551,656                | 674,100                    | 619,000                     | 900,300                    | -                           | 900,300                    | 33.6%                     |
| <b>Total Net Budget</b>             | <b>551,656</b>         | <b>674,100</b>             | <b>619,000</b>              | <b>900,300</b>             | <b>-</b>                    | <b>900,300</b>             | <b>33.6%</b>              |
| <b>Total Transfers and Reserves</b> | <b>-</b>               | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total Budget</b>                 | <b>551,656</b>         | <b>674,100</b>             | <b>619,000</b>              | <b>900,300</b>             | <b>-</b>                    | <b>900,300</b>             | <b>33.6%</b>              |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost General Fund           | 202,956                | 270,000                    | 214,900                     | 496,200                    | -                           | 496,200                    | 83.8%                     |
| Trans fm 007 Eco Dev            | 108,900                | 126,200                    | 126,200                     | 126,200                    | -                           | 126,200                    | 0.0%                      |
| Trans fm 186 Immok Redev Fd     | 46,400                 | 53,800                     | 53,800                      | 53,800                     | -                           | 53,800                     | 0.0%                      |
| Trans fm 187 Bayshore Redev Fd  | 46,400                 | 53,800                     | 53,800                      | 53,800                     | -                           | 53,800                     | 0.0%                      |
| Trans fm 194 TDC Prom Fd        | 147,000                | 170,300                    | 170,300                     | 170,300                    | -                           | 170,300                    | 0.0%                      |
| <b>Total Funding</b>            | <b>551,656</b>         | <b>674,100</b>             | <b>619,000</b>              | <b>900,300</b>             | <b>-</b>                    | <b>900,300</b>             | <b>33.6%</b>              |

| <b>Division Position Summary</b>    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Corporate Business Operations (001) | 6.50                   | 7.00                       | 9.00                        | 9.00                       | -                           | 9.00                       | 28.6%                     |
| <b>Total FTE</b>                    | <b>6.50</b>            | <b>7.00</b>                | <b>9.00</b>                 | <b>9.00</b>                | <b>-</b>                    | <b>9.00</b>                | <b>28.6%</b>              |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Corporate Business Operations  
Corporate Business Operations (001)**

**Mission Statement**

To provide a centralized corporate business operations management structure specializing in financial management, budgeting, and transactional management for Tourism, Sports Complex, Bayshore & Immokalee CRAs and Economic Development functions.

| <b>Program Summary</b>                                                                                                                                                   | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Corporate Business Operations</b>                                                                                                                                     | <b>9.00</b>                  | <b>900,300</b>            | <b>404,100</b>              | <b>496,200</b>              |
| Provides financial and business operations management for the Tourism Division, Immokalee and Bayshore CRA's, the Sports Complex and the Office of Economic Development. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                          | <u><b>9.00</b></u>           | <u><b>900,300</b></u>     | <u><b>404,100</b></u>       | <u><b>496,200</b></u>       |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 516,756                | 606,300                    | 566,100                     | 804,000                    | -                           | 804,000                    | 32.6%                     |
| Operating Expense                     | 32,821                 | 67,800                     | 52,900                      | 96,300                     | -                           | 96,300                     | 42.0%                     |
| Capital Outlay                        | 2,079                  | -                          | -                           | -                          | -                           | -                          | na                        |
| <b>Net Operating Budget</b>           | <b>551,656</b>         | <b>674,100</b>             | <b>619,000</b>              | <b>900,300</b>             | <b>-</b>                    | <b>900,300</b>             | <b>33.6%</b>              |
| <b>Total Budget</b>                   | <b>551,656</b>         | <b>674,100</b>             | <b>619,000</b>              | <b>900,300</b>             | <b>-</b>                    | <b>900,300</b>             | <b>33.6%</b>              |
| <b>Total FTE</b>                      | <b>6.50</b>            | <b>7.00</b>                | <b>9.00</b>                 | <b>9.00</b>                | <b>-</b>                    | <b>9.00</b>                | <b>28.6%</b>              |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost General Fund          | 202,956                | 270,000                    | 214,900                     | 496,200                    | -                           | 496,200                    | 83.8%                     |
| Trans fm 007 Eco Dev           | 108,900                | 126,200                    | 126,200                     | 126,200                    | -                           | 126,200                    | 0.0%                      |
| Trans fm 186 Immok Redev Fd    | 46,400                 | 53,800                     | 53,800                      | 53,800                     | -                           | 53,800                     | 0.0%                      |
| Trans fm 187 Bayshore Redev Fd | 46,400                 | 53,800                     | 53,800                      | 53,800                     | -                           | 53,800                     | 0.0%                      |
| Trans fm 194 TDC Prom Fd       | 147,000                | 170,300                    | 170,300                     | 170,300                    | -                           | 170,300                    | 0.0%                      |
| <b>Total Funding</b>           | <b>551,656</b>         | <b>674,100</b>             | <b>619,000</b>              | <b>900,300</b>             | <b>-</b>                    | <b>900,300</b>             | <b>33.6%</b>              |

**Office of the County Manager**

**Corporate Business Operations**  
**Corporate Business Operations (001)**

Forecast FY 2021:

Personal Services forecast is greater than the adopted budget due to two (2) FTE's which were transferred in mid-year from Administrative Services Department Admin Section (001) and from Communications & Customer Services (111), Financial & Operational Manager and an Art & Culture Manager, respectively. Operating expenditures are expected to be less than budgeted.

Current FY 2022:

The Corporate Business Operations personal services budget is higher than the prior year reflecting the two (2) FTE's transferred in FY 2021.

Operating expenses are budgeted higher relative to IT cost recovery and minor equipment requirements.

Revenues:

Divisions supported by Corporate Business Operations that have dedicated revenue sources provide funding support through transfers into the General Fund.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Corporate Compliance and Internal Review**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 502,243                | 517,600                    | 472,200                     | 552,200                    | -                           | 552,200                    | 6.7%                      |
| Operating Expense                      | 36,284                 | 42,100                     | 38,900                      | 40,500                     | -                           | 40,500                     | (3.8)%                    |
| Capital Outlay                         | -                      | 5,200                      | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>            | <b>538,527</b>         | <b>564,900</b>             | <b>511,100</b>              | <b>592,700</b>             | <b>-</b>                    | <b>592,700</b>             | <b>4.9%</b>               |
| <b>Total Budget</b>                    | <b>538,527</b>         | <b>564,900</b>             | <b>511,100</b>              | <b>592,700</b>             | <b>-</b>                    | <b>592,700</b>             | <b>4.9%</b>               |

| <b>Appropriations by Program</b>               | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|------------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Corporate Compliance and Internal Review (001) | 538,527                | 564,900                    | 511,100                     | 592,700                    | -                           | 592,700                    | 4.9%                      |
| <b>Total Net Budget</b>                        | <b>538,527</b>         | <b>564,900</b>             | <b>511,100</b>              | <b>592,700</b>             | <b>-</b>                    | <b>592,700</b>             | <b>4.9%</b>               |
| <b>Total Transfers and Reserves</b>            | <b>-</b>               | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total Budget</b>                            | <b>538,527</b>         | <b>564,900</b>             | <b>511,100</b>              | <b>592,700</b>             | <b>-</b>                    | <b>592,700</b>             | <b>4.9%</b>               |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost General Fund           | 538,527                | 564,900                    | 511,100                     | 592,700                    | -                           | 592,700                    | 4.9%                      |
| <b>Total Funding</b>            | <b>538,527</b>         | <b>564,900</b>             | <b>511,100</b>              | <b>592,700</b>             | <b>-</b>                    | <b>592,700</b>             | <b>4.9%</b>               |

| <b>Division Position Summary</b>               | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|------------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Corporate Compliance and Internal Review (001) | 5.00                   | 5.00                       | 5.00                        | 5.00                       | -                           | 5.00                       | 0.0%                      |
| <b>Total FTE</b>                               | <b>5.00</b>            | <b>5.00</b>                | <b>5.00</b>                 | <b>5.00</b>                | <b>-</b>                    | <b>5.00</b>                | <b>0.0%</b>               |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Corporate Compliance and Internal Review**  
**Corporate Compliance and Internal Review (001)**

**Mission Statement**

To achieve important objectives and sustain and improve performance within the County Manager's Agency. To enable the organization to effectively and efficiently develop systems that adapt to changing business and operating environments, mitigate risks to acceptable levels, and support sound decision making and governance of the organization.

| <b>Program Summary</b>                                                                                                  | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Compliance and Performance Reviews</b>                                                                               | <b>5.00</b>                  | <b>592,700</b>            | <b>-</b>                    | <b>592,700</b>              |
| To provide funding to review performance and compliance within the various Divisions under the County Manager's Agency. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                         | <u><b>5.00</b></u>           | <u><b>592,700</b></u>     | <u><b>-</b></u>             | <u><b>592,700</b></u>       |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 502,243                | 517,600                    | 472,200                     | 552,200                    | -                           | 552,200                    | 6.7%                      |
| Operating Expense                     | 36,284                 | 42,100                     | 38,900                      | 40,500                     | -                           | 40,500                     | (3.8)%                    |
| Capital Outlay                        | -                      | 5,200                      | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>           | <b>538,527</b>         | <b>564,900</b>             | <b>511,100</b>              | <b>592,700</b>             | <b>-</b>                    | <b>592,700</b>             | <b>4.9%</b>               |
| <b>Total Budget</b>                   | <b>538,527</b>         | <b>564,900</b>             | <b>511,100</b>              | <b>592,700</b>             | <b>-</b>                    | <b>592,700</b>             | <b>4.9%</b>               |
| <b>Total FTE</b>                      | <b>5.00</b>            | <b>5.00</b>                | <b>5.00</b>                 | <b>5.00</b>                | <b>-</b>                    | <b>5.00</b>                | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost General Fund          | 538,527                | 564,900                    | 511,100                     | 592,700                    | -                           | 592,700                    | 4.9%                      |
| <b>Total Funding</b>           | <b>538,527</b>         | <b>564,900</b>             | <b>511,100</b>              | <b>592,700</b>             | <b>-</b>                    | <b>592,700</b>             | <b>4.9%</b>               |

Forecast FY 2021:

Forecast personnel services and operating expenditures are generally consistent with the adopted budget.

Current FY 2022:

Personal services are consistent with budget guidance.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Business and Economic Development Division**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 318,788                | 251,700                    | 209,000                     | 253,900                    | -                           | 253,900                    | 0.9%                      |
| Operating Expense                      | 690,622                | 1,053,000                  | 1,057,500                   | 437,100                    | -                           | 437,100                    | (58.5)%                   |
| Indirect Cost Reimburs                 | 5,900                  | 8,000                      | 8,000                       | 19,700                     | -                           | 19,700                     | 146.3%                    |
| Capital Outlay                         | 24,560                 | -                          | 33,000                      | -                          | -                           | -                          | na                        |
| Remittances                            | 631,822                | 803,700                    | 645,800                     | 650,500                    | -                           | 650,500                    | (19.1)%                   |
| <b>Net Operating Budget</b>            | <b>1,671,693</b>       | <b>2,116,400</b>           | <b>1,953,300</b>            | <b>1,361,200</b>           | <b>-</b>                    | <b>1,361,200</b>           | <b>(35.7)%</b>            |
| Trans to 001 Gen Fd                    | 108,900                | 126,200                    | 126,200                     | 126,200                    | -                           | 126,200                    | 0.0%                      |
| Reserve for Contingencies              | -                      | 85,000                     | -                           | 18,300                     | -                           | 18,300                     | (78.5)%                   |
| Restricted for Unfunded Requests       | -                      | 3,959,400                  | -                           | 4,024,100                  | -                           | 4,024,100                  | 1.6%                      |
| <b>Total Budget</b>                    | <b>1,780,593</b>       | <b>6,287,000</b>           | <b>2,079,500</b>            | <b>5,529,800</b>           | <b>-</b>                    | <b>5,529,800</b>           | <b>(12.0)%</b>            |

| <b>Appropriations by Program</b>             | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Economic Development (007)                   | 740,517                | 967,000                    | 984,800                     | 365,200                    | -                           | 365,200                    | (62.2)%                   |
| Economic Development Promotional Tools (001) | 698,610                | 903,700                    | 771,800                     | 750,500                    | -                           | 750,500                    | (17.0)%                   |
| Office of Economic Development (001)         | 232,566                | 245,700                    | 196,700                     | 245,500                    | -                           | 245,500                    | (0.1)%                    |
| <b>Total Net Budget</b>                      | <b>1,671,693</b>       | <b>2,116,400</b>           | <b>1,953,300</b>            | <b>1,361,200</b>           | <b>-</b>                    | <b>1,361,200</b>           | <b>(35.7)%</b>            |
| <b>Total Transfers and Reserves</b>          | <b>108,900</b>         | <b>4,170,600</b>           | <b>126,200</b>              | <b>4,168,600</b>           | <b>-</b>                    | <b>4,168,600</b>           | <b>0.0%</b>               |
| <b>Total Budget</b>                          | <b>1,780,593</b>       | <b>6,287,000</b>           | <b>2,079,500</b>            | <b>5,529,800</b>           | <b>-</b>                    | <b>5,529,800</b>           | <b>(12.0)%</b>            |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues      | 635,490                | 500,000                    | 500,000                     | 500,000                    | -                           | 500,000                    | 0.0%                      |
| Charges For Services            | 162,088                | 165,000                    | 104,000                     | 46,000                     | -                           | 46,000                     | (72.1)%                   |
| Miscellaneous Revenues          | -                      | -                          | 24,000                      | -                          | -                           | -                          | na                        |
| Interest/Misc                   | 78,721                 | 47,000                     | 23,500                      | 23,500                     | -                           | 23,500                     | (50.0)%                   |
| Net Cost General Fund           | 931,176                | 1,149,400                  | 968,500                     | 996,000                    | -                           | 996,000                    | (13.3)%                   |
| Carry Forward                   | 4,425,500              | 4,461,300                  | 4,452,300                   | 3,992,800                  | -                           | 3,992,800                  | (10.5)%                   |
| Less 5% Required By Law         | -                      | (35,700)                   | -                           | (28,500)                   | -                           | (28,500)                   | (20.2)%                   |
| <b>Total Funding</b>            | <b>6,232,976</b>       | <b>6,287,000</b>           | <b>6,072,300</b>            | <b>5,529,800</b>           | <b>-</b>                    | <b>5,529,800</b>           | <b>(12.0)%</b>            |

| <b>Division Position Summary</b>     | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Office of Economic Development (001) | 2.00                   | 1.50                       | 1.50                        | 1.50                       | -                           | 1.50                       | 0.0%                      |
| Economic Development (007)           | 1.00                   | 1.00                       | 1.00                        | 1.00                       | -                           | 1.00                       | 0.0%                      |
| <b>Total FTE</b>                     | <b>3.00</b>            | <b>2.50</b>                | <b>2.50</b>                 | <b>2.50</b>                | <b>-</b>                    | <b>2.50</b>                | <b>0.0%</b>               |



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Business and Economic Development Division**

**Office of Economic Development (001)**

**Mission Statement**

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase average wages, improve productivity and its growth rate, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

| <b>Program Summary</b>                                                                                                                                                   | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Office of Economic Development Operating Budget</b>                                                                                                                   | <b>1.50</b>                  | <b>245,500</b>            | <b>-</b>                    | <b>245,500</b>              |
| The Office of Economic Development functions as the primary County interface for economic development including effective management of related programs and incentives. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                          | <u><b>1.50</b></u>           | <u><b>245,500</b></u>     | <u><b>-</b></u>             | <u><b>245,500</b></u>       |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 168,747                | 139,500                    | 92,400                      | 140,400                    | -                           | 140,400                    | 0.6%                      |
| Operating Expense                     | 63,818                 | 106,200                    | 104,300                     | 105,100                    | -                           | 105,100                    | (1.0)%                    |
| <b>Net Operating Budget</b>           | <b>232,566</b>         | <b>245,700</b>             | <b>196,700</b>              | <b>245,500</b>             | <b>-</b>                    | <b>245,500</b>             | <b>(0.1)%</b>             |
| <b>Total Budget</b>                   | <b>232,566</b>         | <b>245,700</b>             | <b>196,700</b>              | <b>245,500</b>             | <b>-</b>                    | <b>245,500</b>             | <b>(0.1)%</b>             |
| <b>Total FTE</b>                      | <b>2.00</b>            | <b>1.50</b>                | <b>1.50</b>                 | <b>1.50</b>                | <b>-</b>                    | <b>1.50</b>                | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost General Fund          | 232,566                | 245,700                    | 196,700                     | 245,500                    | -                           | 245,500                    | (0.1)%                    |
| <b>Total Funding</b>           | <b>232,566</b>         | <b>245,700</b>             | <b>196,700</b>              | <b>245,500</b>             | <b>-</b>                    | <b>245,500</b>             | <b>(0.1)%</b>             |

**Notes:**

The Office of Business & Economic Development, the creation of which was approved by the Board on June 26, 2012, works in conjunction with other local and state economic development organizations to assist businesses to expand or relocate to Collier County. Activities consist of incentive policy development and administration, business concierge services including facilitating regulatory assistance and promoting an improved business climate in Collier County. Commencing with the FY 21 budget one-half (0.5) FTE from the Office of Economic Development was reallocated to Corporate Business Operations.

**Forecast FY 2021:**

The forecast reflects savings from vacancies.

**Current FY 2022:**

The budget is consistent with budget guidance.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Business and Economic Development Division  
Economic Development Promotional Tools (001)**

**Mission Statement**

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase average wages, improve productivity and its growth rate, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

| <b>Program Summary</b>                                                                                                                    | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Economic Development Partnerships</b>                                                                                                  | -                            | 175,000                   | -                           | 175,000                     |
| Provides for payments to economic development partners including the Greater Naples Chamber of Commerce and the Early Learning Coalition. |                              |                           |                             |                             |
| <b>Economic Development Incentives</b>                                                                                                    | -                            | 575,500                   | -                           | 575,500                     |
| Provides funding for incentive programs geared towards high-wage targeted industries locating or expanding in Collier County              |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                           | -                            | 750,500                   | -                           | 750,500                     |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 66,526                 | 100,000                    | 126,400                     | 100,000                    | -                           | 100,000                    | 0.0%                      |
| Remittances                           | 632,084                | 803,700                    | 645,400                     | 650,500                    | -                           | 650,500                    | (19.1)%                   |
| <b>Net Operating Budget</b>           | <b>698,610</b>         | <b>903,700</b>             | <b>771,800</b>              | <b>750,500</b>             | -                           | <b>750,500</b>             | <b>(17.0)%</b>            |
| <b>Total Budget</b>                   | <b>698,610</b>         | <b>903,700</b>             | <b>771,800</b>              | <b>750,500</b>             | -                           | <b>750,500</b>             | <b>(17.0)%</b>            |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost General Fund          | 698,610                | 903,700                    | 771,800                     | 750,500                    | -                           | 750,500                    | (17.0)%                   |
| <b>Total Funding</b>           | <b>698,610</b>         | <b>903,700</b>             | <b>771,800</b>              | <b>750,500</b>             | -                           | <b>750,500</b>             | <b>(17.0)%</b>            |

**Office of the County Manager**

**Business and Economic Development Division**  
**Economic Development Promotional Tools (001)**

Notes:

This budget provides for economic development partnership and incentive payments including an allowance for the State of Florida Qualified Target Industry (QTI) program. Because economic development incentive payments are subject to attaining certain milestones, the planned payments described below will be made only upon meeting established conditions.

Forecast FY 2021:

Chamber of Commerce – Partnership for Collier's Future \$126,400  
Early Learning Coalition \$75,000  
Arthrex CID #1 \$103,700  
Arthrex CID #2 \$143,300  
Arthrex QACF \$120,000  
Arthrex QTI \$112,000  
First Bank CID \$37,900  
Summit QTI \$16,000  
Summit BIGPI \$37,500

Total: \$771,800

Current FY 2022:

Chamber of Commerce – Partnership for Collier's Future \$100,000  
Early Learning Coalition \$75,000  
Arthrex QACF \$120,000  
Arthrex QTI \$112,000  
First Bank CID \$40,000  
Summit QTI \$16,000  
Summit BIGPI \$37,500  
Reserve new awards \$250,000

Total: \$750,500

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Business and Economic Development Division**  
**Economic Development (007)**

**Mission Statement**

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

| <b>Program Summary</b>                                                                              | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-----------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Collier County Business Accelerator Program</b>                                                  | <b>1.00</b>                  | <b>365,200</b>            | <b>365,200</b>              | <b>-</b>                    |
| Collier County Business Accelerator & Florida Culinary Accelerator @<br>Immokalee operating budget. |                              |                           |                             |                             |
| <b>Reserves, Transfers, and Interest</b>                                                            | <b>-</b>                     | <b>2,038,100</b>          | <b>2,038,100</b>            | <b>-</b>                    |
| Current Level of Service Budget                                                                     | <u><b>1.00</b></u>           | <u><b>2,403,300</b></u>   | <u><b>2,403,300</b></u>     | <u><b>-</b></u>             |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 150,041                | 112,200                    | 116,600                     | 113,500                    | -                           | 113,500                    | 1.2%                      |
| Operating Expense                     | 560,278                | 846,800                    | 826,800                     | 232,000                    | -                           | 232,000                    | (72.6)%                   |
| Indirect Cost Reimburs                | 5,900                  | 8,000                      | 8,000                       | 19,700                     | -                           | 19,700                     | 146.3%                    |
| Capital Outlay                        | 24,560                 | -                          | 33,000                      | -                          | -                           | -                          | na                        |
| Remittances                           | (262)                  | -                          | 400                         | -                          | -                           | -                          | na                        |
| <b>Net Operating Budget</b>           | <b>740,517</b>         | <b>967,000</b>             | <b>984,800</b>              | <b>365,200</b>             | <b>-</b>                    | <b>365,200</b>             | <b>(62.2)%</b>            |
| Trans to 001 Gen Fd                   | 108,900                | 126,200                    | 126,200                     | 126,200                    | -                           | 126,200                    | 0.0%                      |
| Reserve for Contingencies             | -                      | 85,000                     | -                           | 18,300                     | -                           | 18,300                     | (78.5)%                   |
| Restricted for Unfunded Requests      | -                      | 1,839,800                  | -                           | 1,893,600                  | -                           | 1,893,600                  | 2.9%                      |
| <b>Total Budget</b>                   | <b>849,417</b>         | <b>3,018,000</b>           | <b>1,111,000</b>            | <b>2,403,300</b>           | <b>-</b>                    | <b>2,403,300</b>           | <b>(20.4)%</b>            |
| <b>Total FTE</b>                      | <b>1.00</b>            | <b>1.00</b>                | <b>1.00</b>                 | <b>1.00</b>                | <b>-</b>                    | <b>1.00</b>                | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues     | 635,490                | 500,000                    | 500,000                     | 500,000                    | -                           | 500,000                    | 0.0%                      |
| Charges For Services           | 162,088                | 165,000                    | 104,000                     | 46,000                     | -                           | 46,000                     | (72.1)%                   |
| Miscellaneous Revenues         | -                      | -                          | 24,000                      | -                          | -                           | -                          | na                        |
| Interest/Misc                  | 41,459                 | 22,000                     | 12,000                      | 12,000                     | -                           | 12,000                     | (45.5)%                   |
| Carry Forward                  | 2,354,600              | 2,365,400                  | 2,344,200                   | 1,873,200                  | -                           | 1,873,200                  | (20.8)%                   |
| Less 5% Required By Law        | -                      | (34,400)                   | -                           | (27,900)                   | -                           | (27,900)                   | (18.9)%                   |
| <b>Total Funding</b>           | <b>3,193,638</b>       | <b>3,018,000</b>           | <b>2,984,200</b>            | <b>2,403,300</b>           | <b>-</b>                    | <b>2,403,300</b>           | <b>(20.4)%</b>            |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Business and Economic Development Division  
Economic Development (007)**

**Notes:**

This Fund accounts for proceeds from the local government share of revenue sharing from gaming proceeds pursuant to the agreement between the State of Florida and the Seminole Tribe. FY 12 was the first year for the distribution of proceeds. Other funding sources accounted for in this fund include \$75,000 received from the Collier County Industrial Development Authority in FY 14 and \$30,492 in FY 16 as well as fees and charges related to the Accelerator program.

**Forecast FY 2021:**

Forecast expenditures are operational funding for the Naples Accelerator & the Culinary Accelerator @ Immokalee. Beginning in FY 21 programmatic operation of the Naples Accelerator will be managed by Florida Gulf Coast University School of Entrepreneurship.

**Current FY 2022:**

The budget reflects ongoing funding for the Culinary Accelerator @ Immokalee.

**Revenues:**

The budget anticipates revenue sharing of \$500,000 from gaming proceeds. Accelerator program revenue is budgeted at \$165,000.

**Historical gaming receipts:**

FY 12 - \$265,088  
FY 13 - \$313,631  
FY 14 - \$491,171  
FY 15 - \$504,510  
FY 16 - \$582,788  
FY 17 - \$510,122  
FY 18 - \$890,584  
FY 19 - \$879,700  
FY 20 - \$635,490  
FY 21 - \$0

**Total - \$5,073,084**

On April 7, 2010, Florida's Governor and the Seminole Tribe of Florida executed a gaming compact, which was subsequently ratified by the Legislature and later approved by the U.S. Secretary of the Interior. The compact allows for select gaming activity in tribal facilities and requires the Tribe to make payments to the State for the privilege of conducting gaming activity in seven facilities located in Broward, Collier, Glades, Hendry, and Hillsborough counties. Three percent of the monies paid by the Tribe to the State are designated as the local government share and distributed to select county and municipal governments in those counties where the tribal gaming facilities are located.

The 2010 gaming compact expired and the Tribe ceased revenue sharing with the state after making its April 2020 payment.

A new gaming compact, executed by the Governor and the Tribe on April 23, 2021, as amended on May 17, 2021, was ratified by the Legislature and later approved by the U.S. Department of the Interior. All monies paid by the Tribe to the State are deposited into the State General Revenue Fund, with three percent of those monies designated as the local government share, Collier's share is split between the Immokalee Fire District receiving 25% and the Board receiving 75% derived from the Seminole Indian Casino in Immokalee.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Business and Economic Development Division**  
**Deepwater Horizon Oil Spill Settlement (757)**

**Mission Statement**

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

| <b>Program Summary</b>          | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|---------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Deepwater Settlement</b>     | -                            | 2,130,500                 | 2,130,500                   | -                           |
| Current Level of Service Budget | -                            | 2,130,500                 | 2,130,500                   | -                           |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Restricted for Unfunded Requests      | -                      | 2,119,600                  | -                           | 2,130,500                  | -                           | 2,130,500                  | 0.5%                      |
| <b>Total Budget</b>                   | -                      | 2,119,600                  | -                           | 2,130,500                  | -                           | 2,130,500                  | 0.5%                      |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc                  | 37,263                 | 25,000                     | 11,500                      | 11,500                     | -                           | 11,500                     | (54.0)%                   |
| Carry Forward                  | 2,070,900              | 2,095,900                  | 2,108,100                   | 2,119,600                  | -                           | 2,119,600                  | 1.1%                      |
| Less 5% Required By Law        | -                      | (1,300)                    | -                           | (600)                      | -                           | (600)                      | (53.8)%                   |
| <b>Total Funding</b>           | 2,108,163              | 2,119,600                  | 2,119,600                   | 2,130,500                  | -                           | 2,130,500                  | 0.5%                      |

**Notes:**

On April 20, 2010, the Deepwater Horizon offshore oil rig had an explosion. The resulting fire could not be extinguished and, on April 22, 2010, Deepwater Horizon sank, leaving the well gushing oil until July 15 when it was finally capped, causing the largest oil spill in U.S. waters. In accordance with Section 377.43 Florida Statutes, the Deepwater Horizon Oil Spill Settlement may be spent on the following:

Scientific research into the impact of the oil spill on fisheries and coastal wildlife and vegetation along any of the state's shoreline; Environmental restoration of coastal areas damaged by the oil spill; Economic incentives; and Initiative to expand and diversify the economy of the Collier County.

The Department of Environmental Protection is the lead agency for expending the funds designated for environmental restoration efforts. The Department of Economic Opportunity is the lead agency for expending the funds designated for economic incentives and diversification efforts.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Office of the County Manager Grants**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Reserve for Catastrophic Event         | -                      | -                          | -                           | 1,000,000                  | -                           | 1,000,000                  | na                        |
| <b>Total Budget</b>                    | <b>-</b>               | <b>-</b>                   | <b>-</b>                    | <b>1,000,000</b>           | <b>-</b>                    | <b>1,000,000</b>           | <b>na</b>                 |

| <b>Appropriations by Program</b>    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| <b>Total Net Budget</b>             | <b>-</b>               | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total Transfers and Reserves</b> | <b>-</b>               | <b>-</b>                   | <b>-</b>                    | <b>1,000,000</b>           | <b>-</b>                    | <b>1,000,000</b>           | <b>na</b>                 |
| <b>Total Budget</b>                 | <b>-</b>               | <b>-</b>                   | <b>-</b>                    | <b>1,000,000</b>           | <b>-</b>                    | <b>1,000,000</b>           | <b>na</b>                 |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Trans fm 001 Gen Fund           | -                      | -                          | -                           | 1,000,000                  | -                           | 1,000,000                  | na                        |
| <b>Total Funding</b>            | <b>-</b>               | <b>-</b>                   | <b>-</b>                    | <b>1,000,000</b>           | <b>-</b>                    | <b>1,000,000</b>           | <b>na</b>                 |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Office of the County Manager Grants  
FEMA Events - Grant (727)**

**Mission Statement**

To account for FEMA related events for the General Governmental Divisions, not including Solid Waste debris or Water/Sewer District activities.

| Program Summary                 | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|---------------------------------|----------------------|-------------------|---------------------|---------------------|
| Reserve/Transfer/Interest       | -                    | 1,000,000         | 1,000,000           | -                   |
| Current Level of Service Budget | -                    | <u>1,000,000</u>  | <u>1,000,000</u>    | -                   |

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Reserve for Catastrophic Event | -              | -                  | -                   | 1,000,000          | -                   | 1,000,000          | na                |
| <b>Total Budget</b>            | <u>-</u>       | <u>-</u>           | <u>-</u>            | <u>1,000,000</u>   | <u>-</u>            | <u>1,000,000</u>   | na                |

| Program Funding Sources | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Trans fm 001 Gen Fund   | -              | -                  | -                   | 1,000,000          | -                   | 1,000,000          | na                |
| <b>Total Funding</b>    | <u>-</u>       | <u>-</u>           | <u>-</u>            | <u>1,000,000</u>   | <u>-</u>            | <u>1,000,000</u>   | na                |

**Notes:**

Once the Board declares a State of Emergency, budget amendments will be prepared for all of the Departments so that all the Divisions within the Departments have funding to prepare for the event and make necessary repairs.



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Economic Development and Innovation Zones**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                      | 113,271                | 111,000                    | 145,000                     | 8,000                      | -                           | 8,000                      | (92.8)%                   |
| <b>Net Operating Budget</b>            | <b>113,271</b>         | <b>111,000</b>             | <b>145,000</b>              | <b>8,000</b>               | <b>-</b>                    | <b>8,000</b>               | <b>(92.8)%</b>            |
| Restricted for Unfunded Requests       | -                      | 3,205,200                  | -                           | 5,501,700                  | -                           | 5,501,700                  | 71.6%                     |
| <b>Total Budget</b>                    | <b>113,271</b>         | <b>3,316,200</b>           | <b>145,000</b>              | <b>5,509,700</b>           | <b>-</b>                    | <b>5,509,700</b>           | <b>66.1%</b>              |

| <b>Appropriations by Program</b>                 | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ave Maria Innovation Zone (182)                  | -                      | 6,000                      | -                           | 6,000                      | -                           | 6,000                      | 0.0%                      |
| Golden Gate City Economic Development Zone (782) | 113,271                | 100,000                    | 100,000                     | 1,000                      | -                           | 1,000                      | (99.0)%                   |
| I-75 & Collier Blvd Innovation Zone (783)        | -                      | 5,000                      | 45,000                      | 1,000                      | -                           | 1,000                      | (80.0)%                   |
| <b>Total Net Budget</b>                          | <b>113,271</b>         | <b>111,000</b>             | <b>145,000</b>              | <b>8,000</b>               | <b>-</b>                    | <b>8,000</b>               | <b>(92.8)%</b>            |
| <b>Total Transfers and Reserves</b>              | <b>-</b>               | <b>3,205,200</b>           | <b>-</b>                    | <b>5,501,700</b>           | <b>-</b>                    | <b>5,501,700</b>           | <b>71.6%</b>              |
| <b>Total Budget</b>                              | <b>113,271</b>         | <b>3,316,200</b>           | <b>145,000</b>              | <b>5,509,700</b>           | <b>-</b>                    | <b>5,509,700</b>           | <b>66.1%</b>              |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc                   | 16,171                 | 9,000                      | 6,000                       | 8,000                      | -                           | 8,000                      | (11.1)%                   |
| Trans fm 001 Gen Fund           | 1,099,900              | 1,584,200                  | 1,584,200                   | 1,823,400                  | -                           | 1,823,400                  | 15.1%                     |
| Trans fm 111 Unincorp Gen Fd    | 249,100                | 358,700                    | 358,700                     | 412,800                    | -                           | 412,800                    | 15.1%                     |
| Carry Forward                   | 210,400                | 1,364,900                  | 1,462,200                   | 3,266,100                  | -                           | 3,266,100                  | 139.3%                    |
| Less 5% Required By Law         | -                      | (600)                      | -                           | (600)                      | -                           | (600)                      | 0.0%                      |
| <b>Total Funding</b>            | <b>1,575,571</b>       | <b>3,316,200</b>           | <b>3,411,100</b>            | <b>5,509,700</b>           | <b>-</b>                    | <b>5,509,700</b>           | <b>66.1%</b>              |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Economic Development and Innovation Zones**

**Ave Maria Innovation Zone (182)**

**Mission Statement**

Created pursuant to Ordinance 2010-20 on June 23, 2015, the Ave Maria Innovation Zone is established to attract and retain qualified targeted industry as defined by Florida Statute 288.106 within the defined Ave Maria unincorporated area of Collier County.

| Program Summary                                       | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|-------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Economic Development Plan Implementation (182)</b> | -                    | 562,600           | 562,600             | -                   |
| Current Level of Service Budget                       | -                    | 562,600           | 562,600             | -                   |

| Program Budgetary Cost Summary   | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                | -              | 6,000              | -                   | 6,000              | -                   | 6,000              | 0.0%              |
| <b>Net Operating Budget</b>      | -              | 6,000              | -                   | 6,000              | -                   | 6,000              | 0.0%              |
| Restricted for Unfunded Requests | -              | 426,000            | -                   | 556,600            | -                   | 556,600            | 30.7%             |
| <b>Total Budget</b>              | -              | 432,000            | -                   | 562,600            | -                   | 562,600            | 30.2%             |

| Program Funding Sources      | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc                | 4,741          | 3,000              | -                   | 2,000              | -                   | 2,000              | (33.3)%           |
| Trans fm 001 Gen Fund        | 84,200         | 92,500             | 92,500              | 105,100            | -                   | 105,100            | 13.6%             |
| Trans fm 111 Unincorp Gen Fd | 19,100         | 21,000             | 21,000              | 23,800             | -                   | 23,800             | 13.3%             |
| Carry Forward                | 210,400        | 315,700            | 318,400             | 431,900            | -                   | 431,900            | 36.8%             |
| Less 5% Required By Law      | -              | (200)              | -                   | (200)              | -                   | (200)              | 0.0%              |
| <b>Total Funding</b>         | 318,441        | 432,000            | 431,900             | 562,600            | -                   | 562,600            | 30.2%             |

**Office of the County Manager**

**Economic Development and Innovation Zones  
Ave Maria Innovation Zone (182)**

**Notes:**

The Ave Maria Innovation Zone was established on June 23, 2015, by Resolution 2015-133 pursuant to Collier County Innovation Zone Ordinance 2010-20. Trust funds generated under the tax increment financing plan may be utilized in any lawful manner including infrastructure required to serve new targeted business or the expansion of an existing targeted business; payment of County Impact Fees to be paid by targeted new or existing business; and payment of building permit or other County fees related to construction of structures to serve targeted business. All payments must be approved in advance by the Board.

The base tax increment year is the 2014 tax year or FY 15. The base year taxable value is \$26,647,219. The first year of tax increment deposit was FY 17.

**Current FY 2022:**

Resolution 2015-133 puts restrictions on the amount of tax increment revenue deposited. Up to five percent (5%) of the deposit shall be reserved as an administrative fee for the County. A modest operating expense allowance is provided for administrative and other services as needed. The reserve for unfunded requests totals \$556,600 and can only be disbursed upon Board approval consistent with the Economic Development Plan.

**Revenues:**

Primary revenue sources are Tax Increment Financing (TIF) derived from the Innovation Zone's tax increment and fund carryforward. Taxable value within the Innovation Zone is \$57,667,854, a 3.63% increase, and the related tax increment value by which the tax increment revenue is derived is \$31,020,635. The TIF transfers from the General Fund and Unincorporated Area General Fund, representing 95% of the increment, total \$105,100 and \$23,800 respectively. Year over year TIF revenue is increased by \$15,400 or 13.6% to \$128,900.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Economic Development and Innovation Zones**  
**Golden Gate City Economic Development Zone (782)**

**Mission Statement**

Created pursuant to Ordinance 2018-56 on November 13, 2018, the Golden Gate City Economic Development Zone is established to attract and retain qualified targeted industry as defined by Florida Statute 288.106 and such industries and businesses identified by the Board of County Commissioners within the defined Golden Gate City unincorporated area of Collier County.

| <b>Program Summary</b>                                | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Economic Development Plan Implementation (782)</b> | -                            | <b>4,031,100</b>          | <b>4,031,100</b>            | -                           |
| Current Level of Service Budget                       | -                            | <b>4,031,100</b>          | <b>4,031,100</b>            | -                           |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 113,271                | 100,000                    | 100,000                     | 1,000                      | -                           | 1,000                      | (99.0)%                   |
| <b>Net Operating Budget</b>           | <b>113,271</b>         | <b>100,000</b>             | <b>100,000</b>              | <b>1,000</b>               | -                           | <b>1,000</b>               | <b>(99.0)%</b>            |
| Restricted for Unfunded Requests      | -                      | 2,188,000                  | -                           | 4,030,100                  | -                           | 4,030,100                  | 84.2%                     |
| <b>Total Budget</b>                   | <b>113,271</b>         | <b>2,288,000</b>           | <b>100,000</b>              | <b>4,031,100</b>           | -                           | <b>4,031,100</b>           | <b>76.2%</b>              |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc                  | 9,477                  | 5,000                      | 5,000                       | 5,000                      | -                           | 5,000                      | 0.0%                      |
| Trans fm 001 Gen Fund          | 844,300                | 1,177,700                  | 1,177,700                   | 1,423,200                  | -                           | 1,423,200                  | 20.8%                     |
| Trans fm 111 Unincorp Gen Fd   | 191,200                | 266,600                    | 266,600                     | 322,200                    | -                           | 322,200                    | 20.9%                     |
| Carry Forward                  | -                      | 839,000                    | 931,700                     | 2,281,000                  | -                           | 2,281,000                  | 171.9%                    |
| Less 5% Required By Law        | -                      | (300)                      | -                           | (300)                      | -                           | (300)                      | 0.0%                      |
| <b>Total Funding</b>           | <b>1,044,977</b>       | <b>2,288,000</b>           | <b>2,381,000</b>            | <b>4,031,100</b>           | -                           | <b>4,031,100</b>           | <b>76.2%</b>              |

**Office of the County Manager**

**Economic Development and Innovation Zones**  
**Golden Gate City Economic Development Zone (782)**

**Notes:**

The Golden Gate City Innovation Zone was established on November 13, 2018, by Ordinance 2018-56 pursuant to Collier County Innovation Zone Ordinance 2010-20. Trust funds generated under the tax increment financing plan may be utilized in any lawful manner including infrastructure required to serve new targeted business or the expansion of an existing targeted business; payment of County Impact Fees to be paid by targeted new or existing business; payment of building permit or other County fees related to construction of structures to serve targeted business; and in any lawful manner which the Board of County Commissioners determines fosters economic development. All payments must be approved in advance by the Board.

The base tax increment year is the 2015 tax year or FY 16. The base year taxable value is \$544,953,538 the first year of tax increment deposit was FY 20.

**Forecast FY 2021:**

Forecast operating expenses reflect funding for the Golden Gate Parkway study.

**Current FY 2022:**

Ordinance 2018-56 puts restrictions on the amount of tax increment revenue deposited. The tax increment payment is subject to annual appropriation by the Board. Up to five percent (5%) of the deposit shall be reserved as an administrative fee for the County. A modest operating expense allowance is provided for administrative and other services as needed. The reserve for unfunded requests totals \$4,030,100 and can only be disbursed upon Board approval consistent with the Economic Development Plan.

**Revenues:**

Primary revenue sources are Tax Increment Financing (TIF) derived from the Innovation Zone's tax increment and fund carryforward. Taxable value within the Innovation Zone is \$965,234,821, a 8.1% increase, and the related tax increment value by which the tax increment revenue is derived is \$420,281,283. The TIF transfers from the General Fund and Unincorporated Area General Fund, representing 95% of the increment, total \$1,423,200 and \$322,200 respectively. Year over year TIF revenue is increased by \$301,100 or 20.8% to \$1,745,400.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Economic Development and Innovation Zones**  
**I-75 & Collier Blvd Innovation Zone (783)**

**Mission Statement**

Created pursuant to Ordinance 2018-39 on July 10, 2018, the Interchange Activity Center No. 9 Innovation Zone is established to attract and retain qualified targeted industry as defined by Florida Statute 288.106 and such industries and businesses identified by the Board of County Commissioners within the defined Interchange Activity Center No. 9 unincorporated area of Collier County.

| <b>Program Summary</b>                                | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Economic Development Plan Implementation (783)</b> | -                            | 916,000                   | 916,000                     | -                           |
| <b>Current Level of Service Budget</b>                | -                            | 916,000                   | 916,000                     | -                           |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | -                      | 5,000                      | 45,000                      | 1,000                      | -                           | 1,000                      | (80.0)%                   |
| <b>Net Operating Budget</b>           | -                      | 5,000                      | 45,000                      | 1,000                      | -                           | 1,000                      | (80.0)%                   |
| Restricted for Unfunded Requests      | -                      | 591,200                    | -                           | 915,000                    | -                           | 915,000                    | 54.8%                     |
| <b>Total Budget</b>                   | -                      | 596,200                    | 45,000                      | 916,000                    | -                           | 916,000                    | 53.6%                     |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc                  | 1,953                  | 1,000                      | 1,000                       | 1,000                      | -                           | 1,000                      | 0.0%                      |
| Trans fm 001 Gen Fund          | 171,400                | 314,000                    | 314,000                     | 295,100                    | -                           | 295,100                    | (6.0)%                    |
| Trans fm 111 Unincorp Gen Fd   | 38,800                 | 71,100                     | 71,100                      | 66,800                     | -                           | 66,800                     | (6.0)%                    |
| Carry Forward                  | -                      | 210,200                    | 212,100                     | 553,200                    | -                           | 553,200                    | 163.2%                    |
| Less 5% Required By Law        | -                      | (100)                      | -                           | (100)                      | -                           | (100)                      | 0.0%                      |
| <b>Total Funding</b>           | 212,153                | 596,200                    | 598,200                     | 916,000                    | -                           | 916,000                    | 53.6%                     |

**Office of the County Manager**

**Economic Development and Innovation Zones**  
**I-75 & Collier Blvd Innovation Zone (783)**

**Notes:**

The Interchange Activity Center No. 9 Innovation Zone was established on July 10, 2018, by Ordinance 2018-39 pursuant to Collier County Innovation Zone Ordinance 2010-20. Trust funds generated under the tax increment financing plan may be utilized in any lawful manner including infrastructure required to serve new targeted business or the expansion of an existing targeted business; payment of County Impact Fees to be paid by targeted new or existing business; payment of building permit or other County fees related to construction of structures to serve targeted business; and in any lawful manner which the Board of County Commissioners determines fosters economic development. All payments must be approved in advance by the Board.

The base tax increment year is the 2016 tax year or FY 17. The base year taxable value is \$189,049,645. The first year of tax increment deposit was FY 20.

**Forecast FY 2021:**

Forecast reflect the expense of the Great Wolf Lodge Market Study & Impact Analysis.

**Current FY 2022:**

Ordinance 2018-39 puts restrictions on the amount of tax increment revenue deposited. Up to five percent (5%) of the deposit shall be reserved as an administrative fee for the County. A modest operating expense allowance is provided for administrative and other services as needed. The reserve for unfunded requests totals \$915,000 and can only be disbursed upon Board approval consistent with the Economic Development Plan.

**Revenues:**

This zone's prior year taxable value decreased from the \$281,749,154 July 1, 2020 or budget tax value to a final value of \$274,926,174, a 2.4% decrease.

Primary revenue sources are Tax Increment Financing (TIF) derived from the Innovation Zone's tax increment and fund carryforward. Taxable value within the innovation zone is \$276,176,053, a 1.98% decrease from last year's budget tax value. The tax increment value through which the tax increment revenue is derived is \$87,126,408. The TIF transfers from the General Fund and Unincorporated Area General Fund representing 95% of the increment total \$295,100 and \$66,800 respectively. Year over year TIF revenue is decreased by \$23,200 or 6.02% to \$361,900.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 379,251                | 446,200                    | 410,800                     | 453,800                    | -                           | 453,800                    | 1.7%                      |
| Operating Expense                      | 864,442                | 830,900                    | 887,500                     | 1,104,100                  | -                           | 1,104,100                  | 32.9%                     |
| Indirect Cost Reimburs                 | 66,700                 | 66,400                     | 66,400                      | 74,100                     | -                           | 74,100                     | 11.6%                     |
| Capital Outlay                         | 1,383,620              | 2,951,500                  | 17,288,515                  | 1,790,500                  | -                           | 1,790,500                  | (39.3)%                   |
| Grants and Aid                         | 10,384                 | 200,000                    | -                           | 255,000                    | -                           | 255,000                    | 27.5%                     |
| <b>Net Operating Budget</b>            | <b>2,704,398</b>       | <b>4,495,000</b>           | <b>18,653,215</b>           | <b>3,677,500</b>           | <b>-</b>                    | <b>3,677,500</b>           | <b>(18.2)%</b>            |
| Trans to Property Appraiser            | 10,477                 | 13,600                     | 13,600                      | 14,100                     | -                           | 14,100                     | 3.7%                      |
| Trans to Tax Collector                 | 27,125                 | 32,600                     | 32,600                      | 33,800                     | -                           | 33,800                     | 3.7%                      |
| Trans to 001 Gen Fd                    | 46,400                 | 53,800                     | 53,800                      | 53,800                     | -                           | 53,800                     | 0.0%                      |
| Trans to 160 Baysh Beau MSTU Proj      | 1,615,272              | 791,600                    | 791,600                     | 904,800                    | -                           | 904,800                    | 14.3%                     |
| Trans to 187 Bayshore Redev Fd         | 136,800                | 136,800                    | 136,800                     | 136,800                    | -                           | 136,800                    | 0.0%                      |
| Trans to 287 CRA Loan                  | 1,198,500              | 3,253,000                  | 3,071,500                   | -                          | -                           | -                          | (100.0)%                  |
| Trans to 787 Baysh CRA Projects        | 2,503,800              | 3,200,000                  | 6,230,300                   | 1,717,100                  | -                           | 1,717,100                  | (46.3)%                   |
| Advance/Repay to 160 Baysh             | -                      | 700,500                    | 554,600                     | -                          | -                           | -                          | (100.0)%                  |
| Advance/Repay to 187 Baysh CRA         | -                      | -                          | -                           | 554,600                    | -                           | 554,600                    | na                        |
| Reserve for Contingencies              | -                      | 85,000                     | -                           | 154,600                    | -                           | 154,600                    | 81.9%                     |
| Reserve for Capital                    | -                      | 3,199,900                  | -                           | 823,800                    | -                           | 823,800                    | (74.3)%                   |
| <b>Total Budget</b>                    | <b>8,242,772</b>       | <b>15,961,800</b>          | <b>29,538,015</b>           | <b>8,070,900</b>           | <b>-</b>                    | <b>8,070,900</b>           | <b>(49.4)%</b>            |

| <b>Appropriations by Program</b>                    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-----------------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Bayshore Beautification MSTU (163)                  | 243,937                | 330,100                    | 293,000                     | 573,900                    | -                           | 573,900                    | 73.9%                     |
| Bayshore Beautification MSTU Capital (160)          | 1,220,257              | 1,550,000                  | 7,187,300                   | 305,000                    | -                           | 305,000                    | (80.3)%                   |
| Bayshore CRA Grant and Grant Match (717/718)        | 598,811                | -                          | 739,700                     | -                          | -                           | -                          | na                        |
| Bayshore CRA Project Fund (787)                     | 5,200                  | 1,700,000                  | 9,228,815                   | 1,740,500                  | -                           | 1,740,500                  | 2.4%                      |
| Bayshore/Gateway Triangle Redevelopment (CRA) (187) | 621,556                | 854,100                    | 1,186,600                   | 996,900                    | -                           | 996,900                    | 16.7%                     |
| Haldeman Creek MSTU (164)                           | 14,637                 | 60,800                     | 17,800                      | 61,200                     | -                           | 61,200                     | 0.7%                      |
| <b>Total Net Budget</b>                             | <b>2,704,398</b>       | <b>4,495,000</b>           | <b>18,653,215</b>           | <b>3,677,500</b>           | <b>-</b>                    | <b>3,677,500</b>           | <b>(18.2)%</b>            |
| <b>Total Transfers and Reserves</b>                 | <b>5,538,374</b>       | <b>11,466,800</b>          | <b>10,884,800</b>           | <b>4,393,400</b>           | <b>-</b>                    | <b>4,393,400</b>           | <b>(61.7)%</b>            |
| <b>Total Budget</b>                                 | <b>8,242,772</b>       | <b>15,961,800</b>          | <b>29,538,015</b>           | <b>8,070,900</b>           | <b>-</b>                    | <b>8,070,900</b>           | <b>(49.4)%</b>            |



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)**

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes                | 1,241,445              | 1,421,300                  | 130,600                     | 1,577,300                  | -                           | 1,577,300                  | 11.0%                     |
| Delinquent Ad Valorem Taxes     | 30,796                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Intergovernmental Revenues      | (6,846)                | -                          | 439,700                     | -                          | -                           | -                          | na                        |
| FEMA - Fed Emerg Mgt Agency     | 13,692                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Miscellaneous Revenues          | 416,340                | 6,397,900                  | 6,411,900                   | -                          | -                           | -                          | (100.0)%                  |
| Interest/Misc                   | 202,542                | 55,000                     | 45,700                      | 47,600                     | -                           | 47,600                     | (13.5)%                   |
| Reimb From Other Depts          | 10,890                 | -                          | 300,000                     | -                          | -                           | -                          | na                        |
| Property & Casualty Billings    | 500                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans frm Property Appraiser    | 892                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans frm Tax Collector         | 6,397                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 001 Gen Fund           | 1,627,300              | 1,915,000                  | 1,915,000                   | 2,188,000                  | -                           | 2,188,000                  | 14.3%                     |
| Trans fm 111 Unincorp Gen Fd    | 368,400                | 433,500                    | 433,500                     | 495,300                    | -                           | 495,300                    | 14.3%                     |
| Trans fm 163 Baysh/Av Beaut Fd  | 1,740,772              | 917,100                    | 917,100                     | 1,030,300                  | -                           | 1,030,300                  | 12.3%                     |
| Trans fm 164 Haldeman Creek     | 11,300                 | 11,300                     | 11,300                      | 11,300                     | -                           | 11,300                     | 0.0%                      |
| Trans fm 186 Immok Redev Fd     | 75,200                 | 74,100                     | 74,100                      | 74,100                     | -                           | 74,100                     | 0.0%                      |
| Trans fm 187 Bayshore Redev Fd  | 2,503,800              | 3,200,000                  | 6,230,300                   | 1,717,100                  | -                           | 1,717,100                  | (46.3)%                   |
| Trans fm 287 CRA Debt           | -                      | -                          | 320,600                     | -                          | -                           | -                          | na                        |
| Adv/Repay fm 160 Baysh          | -                      | -                          | -                           | 554,600                    | -                           | 554,600                    | na                        |
| Adv/Repay fm 187 Bayshore CRA   | -                      | 700,500                    | 554,600                     | -                          | -                           | -                          | (100.0)%                  |
| Carry Forward                   | 9,901,600              | 1,229,900                  | 10,969,315                  | 456,800                    | -                           | 456,800                    | (62.9)%                   |
| Less 5% Required By Law         | -                      | (393,800)                  | -                           | (81,500)                   | -                           | (81,500)                   | (79.3)%                   |
| <b>Total Funding</b>            | <b>18,145,021</b>      | <b>15,961,800</b>          | <b>28,753,715</b>           | <b>8,070,900</b>           | <b>-</b>                    | <b>8,070,900</b>           | <b>(49.4)%</b>            |

| <b>Division Position Summary</b>                       | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Bayshore/Gateway Triangle<br>Redevelopment (CRA) (187) | 4.00                   | 4.00                       | 4.00                        | 4.00                       | -                           | 4.00                       | 0.0%                      |
| <b>Total FTE</b>                                       | <b>4.00</b>            | <b>4.00</b>                | <b>4.00</b>                 | <b>4.00</b>                | <b>-</b>                    | <b>4.00</b>                | <b>0.0%</b>               |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Bayshore/Gateway Triangle Redevelopment (CRA) (187)**

**Mission Statement**

To support the efforts of the Board of County Commissioners which established itself as the Community Redevelopment Agency (CRA) and made a finding of necessity and of blight conditions in the Bayshore/Gateway Triangle Component Redevelopment Area by adopting Resolution 2000-82 on March 14, 2000, and to implement the Bayshore/Gateway Triangle Component Section of the Collier County Community Redevelopment Plan adopted by the CRA.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                    | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>CRA Implementation</b>                                                                                                                                                                                                                                                                 | <b>2.80</b>                  | <b>859,523</b>            | <b>859,523</b>              | <b>-</b>                    |
| Monitor, update and implement the Bayshore/Gateway Triangle component of the Collier County Community Redevelopment Plan.                                                                                                                                                                 |                              |                           |                             |                             |
| <b>Project &amp; MSTU Management</b>                                                                                                                                                                                                                                                      | <b>1.20</b>                  | <b>137,377</b>            | <b>137,377</b>              | <b>-</b>                    |
| Manage CRA & MSTU projects within the district including; streets, sidewalks, lighting, landscaping and other improvements. Land acquisition and rehabilitation projects include purchase of blighted properties and construction/re-development of commercial and residential buildings. |                              |                           |                             |                             |
| <b>Reserves &amp; Transfers</b>                                                                                                                                                                                                                                                           | <b>-</b>                     | <b>1,870,900</b>          | <b>1,870,900</b>            | <b>-</b>                    |
| <b>Current Level of Service Budget</b>                                                                                                                                                                                                                                                    | <b>4.00</b>                  | <b>2,867,800</b>          | <b>2,867,800</b>            | <b>-</b>                    |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 379,251                | 446,200                    | 410,800                     | 453,800                    | -                           | 453,800                    | 1.7%                      |
| Operating Expense                     | 176,250                | 345,900                    | 294,700                     | 476,100                    | -                           | 476,100                    | 37.6%                     |
| Indirect Cost Reimburs                | 59,500                 | 60,500                     | 60,500                      | 67,000                     | -                           | 67,000                     | 10.7%                     |
| Capital Outlay                        | 1,170                  | 1,500                      | 420,600                     | -                          | -                           | -                          | (100.0)%                  |
| Grants and Aid                        | 5,384                  | -                          | -                           | -                          | -                           | -                          | na                        |
| <b>Net Operating Budget</b>           | <b>621,556</b>         | <b>854,100</b>             | <b>1,186,600</b>            | <b>996,900</b>             | <b>-</b>                    | <b>996,900</b>             | <b>16.7%</b>              |
| Trans to 001 Gen Fd                   | 46,400                 | 53,800                     | 53,800                      | 53,800                     | -                           | 53,800                     | 0.0%                      |
| Trans to 287 CRA Loan                 | 1,198,500              | 3,253,000                  | 3,071,500                   | -                          | -                           | -                          | (100.0)%                  |
| Trans to 787 Baysh CRA Projects       | 2,503,800              | 3,200,000                  | 6,230,300                   | 1,717,100                  | -                           | 1,717,100                  | (46.3)%                   |
| Advance/Repay to 160 Baysh            | -                      | 700,500                    | 554,600                     | -                          | -                           | -                          | (100.0)%                  |
| Reserve for Contingencies             | -                      | 85,000                     | -                           | 100,000                    | -                           | 100,000                    | 17.6%                     |
| Reserve for Capital                   | -                      | 965,500                    | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Total Budget</b>                   | <b>4,370,256</b>       | <b>9,111,900</b>           | <b>11,096,800</b>           | <b>2,867,800</b>           | <b>-</b>                    | <b>2,867,800</b>           | <b>(68.5)%</b>            |
| <b>Total FTE</b>                      | <b>4.00</b>            | <b>4.00</b>                | <b>4.00</b>                 | <b>4.00</b>                | <b>-</b>                    | <b>4.00</b>                | <b>0.0%</b>               |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)**  
**Bayshore/Gateway Triangle Redevelopment (CRA) (187)**

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues     | (837)                  | -                          | -                           | -                          | -                           | -                          | na                        |
| FEMA - Fed Emerg Mgt Agency    | 1,675                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Miscellaneous Revenues         | 416,340                | 6,397,900                  | 6,401,500                   | -                          | -                           | -                          | (100.0)%                  |
| Interest/Misc                  | 67,518                 | 40,000                     | 20,000                      | 20,000                     | -                           | 20,000                     | (50.0)%                   |
| Trans fm 001 Gen Fund          | 1,627,300              | 1,915,000                  | 1,915,000                   | 2,188,000                  | -                           | 2,188,000                  | 14.3%                     |
| Trans fm 111 Unincorp Gen Fd   | 368,400                | 433,500                    | 433,500                     | 495,300                    | -                           | 495,300                    | 14.3%                     |
| Trans fm 163 Baysh/Av Beaut Fd | 125,500                | 125,500                    | 125,500                     | 125,500                    | -                           | 125,500                    | 0.0%                      |
| Trans fm 164 Haldeman Creek    | 11,300                 | 11,300                     | 11,300                      | 11,300                     | -                           | 11,300                     | 0.0%                      |
| Trans fm 186 Immok Redev Fd    | 75,200                 | 74,100                     | 74,100                      | 74,100                     | -                           | 74,100                     | 0.0%                      |
| Trans fm 287 CRA Debt          | -                      | -                          | 320,600                     | -                          | -                           | -                          | na                        |
| Adv/Repay fm 160 Baysh         | -                      | -                          | -                           | 554,600                    | -                           | 554,600                    | na                        |
| Carry Forward                  | 2,874,600              | 436,500                    | 1,195,300                   | (600,000)                  | -                           | (600,000)                  | (237.5)%                  |
| Less 5% Required By Law        | -                      | (321,900)                  | -                           | (1,000)                    | -                           | (1,000)                    | (99.7)%                   |
| <b>Total Funding</b>           | <b>5,566,995</b>       | <b>9,111,900</b>           | <b>10,496,800</b>           | <b>2,867,800</b>           | <b>-</b>                    | <b>2,867,800</b>           | <b>(68.5)%</b>            |

**Notes:**

On July 26, 2006, the CRA entered into a loan agreement with Wachovia Bank under which a line of credit was secured for \$7,000,000. Of this amount, \$5,901,000 was drawn to purchase and assemble commercial property within the Gateway Triangle catalyst project area as an incentive to attract private development interest. On July 28, 2009, a \$13,500,000 term loan was secured through Fifth/Third Bank which paid off the earlier Wachovia line of credit and provided additional dollars for strategic property acquisition. The term of this note was five (5) years with a final maturity date of September 1, 2014. The note was restructured in May 2013 into the Fifth Third Bank Note Series 2013. On March 2, 2017, the debt was again restructured. The restructured note, TD Bank, N.A. Series 2017, provided proceeds of \$5,293,293 which were used to pay off the Fifth Third Bank Note. The term of the TD Bank Note was ten (10) years with a final maturity of March 1, 2027. In November 2020 the Mini-Triangle property was sold and approximately \$3,071,500 of the proceeds were used to pay off the remaining loan balance.

**Forecast FY 2021:**

The personal services forecast reflects modest savings from position vacancies. Forecast operating expenses are in line with the budget as amended. The forecast for Capital Outlay includes carryforward of the contract relative to relocation of the cell tower that was located on the Mini-Triangle property.

In November 2020 the Mini-Triangle property was sold and approximately \$3,071,500 of the proceeds were used to pay off the remaining loan balance. Accordingly, the transfer to Debt Service that had been a regular part of the CRA budget is no longer needed.

**Current FY 2022:**

The personal service and operating expense budget provide for payroll and general operating expenses. Transfers include a transfer to Bayshore CRA Capital Fund (787) in the amount of \$1,717,100 and a transfer to the General Fund for pro-rata support of the Corporate Business Operations Division.

**Revenues:**

Primary revenue sources are Tax Increment Financing (TIF) derived from the CRA's property tax increment and fund carryforward. Taxable value within the Bayshore CRA is \$934,213,928 and the related tax increment value by which the tax increment revenue is derived is \$646,132,822. The TIF transfers from the General Fund and Unincorporated Area General Fund, representing 95% of the increment are \$2,188,000 and \$495,800 respectively. Year over year TIF revenue is increased by \$334,800 or 14.3% to \$2,683,300.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Bayshore CRA Project Fund (787)**

**Mission Statement**

**To Account for the Bayshore CRA Capital Program**

| <b>Program Summary</b>                     | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|--------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>CRA Capital Projects &amp; Programs</b> | -                            | 1,740,500                 | 1,740,500                   | -                           |
| <b>Current Level of Service Budget</b>     | -                            | 1,740,500                 | 1,740,500                   | -                           |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 200                    | 100,000                    | -                           | -                          | -                           | -                          | (100.0)%                  |
| Capital Outlay                        | -                      | 1,400,000                  | 9,228,815                   | 1,485,500                  | -                           | 1,485,500                  | 6.1%                      |
| Grants and Aid                        | 5,000                  | 200,000                    | -                           | 255,000                    | -                           | 255,000                    | 27.5%                     |
| <b>Net Operating Budget</b>           | 5,200                  | 1,700,000                  | 9,228,815                   | 1,740,500                  | -                           | 1,740,500                  | 2.4%                      |
| Reserve for Capital                   | -                      | 1,500,000                  | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Total Budget</b>                   | 5,200                  | 3,200,000                  | 9,228,815                   | 1,740,500                  | -                           | 1,740,500                  | (45.6)%                   |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues         | -                      | -                          | 10,400                      | -                          | -                           | -                          | na                        |
| Interest/Misc                  | 728                    | -                          | -                           | 24,600                     | -                           | 24,600                     | na                        |
| Trans fm 187 Bayshore Redev Fd | 2,503,800              | 3,200,000                  | 6,230,300                   | 1,717,100                  | -                           | 1,717,100                  | (46.3)%                   |
| Carry Forward                  | -                      | -                          | 2,980,915                   | -                          | -                           | -                          | na                        |
| Less 5% Required By Law        | -                      | -                          | -                           | (1,200)                    | -                           | (1,200)                    | na                        |
| <b>Total Funding</b>           | 2,504,528              | 3,200,000                  | 9,221,615                   | 1,740,500                  | -                           | 1,740,500                  | (45.6)%                   |

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Bayshore CRA Project Fund (787)**

Forecast FY 2021:

The forecast budget includes funding for the following projects:

50197 - BSCRA Residential Property Grants - \$177,327  
50197 - BSCRA Commercial Property Grants - \$269,588  
50203 - Stormwater Program - \$1,582,300  
50204 - Linwood Ave Beautification/Streetscape - \$550,000  
50206 - Ackerman Property - Acquisition & Planning - \$2,751,600  
50207 - Bayshore Parking Lot - \$500,000  
50208 - 17 Acre Site - \$2,048,000  
50255 - Public Art Program - \$100,000  
50258 - General Road Improvements - \$500,000  
50262 - North Bayshore Enhancements - \$750,000

Funding is provided by a transfer from Bayshore CRA Operating Fund (187)

Current FY 2022:

The budget includes funding for the following projects:

50197 - Residential Property Grants - \$55,000  
50198 - Commercial Property Grants - \$200,000  
50203 - Stormwater Program - \$350,000  
50204 - Linwood Ave Beautification/Streetscape - \$150,000  
50206 - Ackerman Property - Acquisition & Planning - \$185,500  
50208 - 17 Acre Site - \$300,000  
50256 - Community Safety & Clean Up \$100,000  
50259 - Multi-Modal \$150,000  
50262 - North Bayshore Enhancements - \$150,000  
50263 - Complete Street Program - \$100,000

Revenues:

Funding is provided by a transfer from Bayshore CRA Operating Fund (187).

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Bayshore CRA Grant and Grant Match (717/718)**

**Mission Statement**

To account for grants managed by the Bayshore Gateway Triangle CRA.

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Capital Outlay                        | 598,811                | -                          | 739,700                     | -                          | -                           | -                          | na                        |
| <b>Net Operating Budget</b>           | <b>598,811</b>         | <b>-</b>                   | <b>739,700</b>              | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total Budget</b>                   | <b>598,811</b>         | <b>-</b>                   | <b>739,700</b>              | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues     | -                      | -                          | 439,700                     | -                          | -                           | -                          | na                        |
| Reimb From Other Depts         | 10,890                 | -                          | 300,000                     | -                          | -                           | -                          | na                        |
| <b>Total Funding</b>           | <b>10,890</b>          | <b>-</b>                   | <b>739,700</b>              | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |

**Notes:**

All new grants for Bayshore Gateway Triangle CRA will be budgeted in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

**Forecast FY 2021:**

Forecast grant projects include:

33587-CDBG Grant & Match - Fire Suppression (water line) improvements Phase II \$81,200  
33639 CDBG Grant & Match - Fire Suppression (water line) improvements Phase III \$658,500

**Current FY 2022:**

All new grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)**

**Bayshore Beautification MSTU (163)**

**Mission Statement**

The Bayshore Beautification MSTU was created for the purpose of providing curbing, irrigation, plantings and maintenance of the roadway medians within the MSTU; providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and providing beautification and maintenance of other public areas within the MSTU as recommended by the Advisory Committee.

| <b>Program Summary</b>                   | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>MSTU Operations &amp; Maintenance</b> | -                            | 573,900                   | 573,900                     | -                           |
| <b>Reserves/Transfers/Interest</b>       | -                            | 1,127,500                 | 1,127,500                   | -                           |
| <b>Current Level of Service Budget</b>   | -                            | 1,701,400                 | 1,701,400                   | -                           |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 237,237                | 324,900                    | 287,800                     | 567,400                    | -                           | 567,400                    | 74.6%                     |
| Indirect Cost Reimburs                | 6,700                  | 5,200                      | 5,200                       | 6,500                      | -                           | 6,500                      | 25.0%                     |
| <b>Net Operating Budget</b>           | <b>243,937</b>         | <b>330,100</b>             | <b>293,000</b>              | <b>573,900</b>             | -                           | <b>573,900</b>             | <b>73.9%</b>              |
| Trans to Property Appraiser           | 9,425                  | 12,300                     | 12,300                      | 12,600                     | -                           | 12,600                     | 2.4%                      |
| Trans to Tax Collector                | 24,137                 | 29,000                     | 29,000                      | 30,000                     | -                           | 30,000                     | 3.4%                      |
| Trans to 160 Baysh Beau MSTU Proj     | 1,615,272              | 791,600                    | 791,600                     | 904,800                    | -                           | 904,800                    | 14.3%                     |
| Trans to 187 Bayshore Redev Fd        | 125,500                | 125,500                    | 125,500                     | 125,500                    | -                           | 125,500                    | 0.0%                      |
| Reserve for Contingencies             | -                      | -                          | -                           | 54,600                     | -                           | 54,600                     | na                        |
| Reserve for Capital                   | -                      | 59,200                     | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Total Budget</b>                   | <b>2,018,271</b>       | <b>1,347,700</b>           | <b>1,251,400</b>            | <b>1,701,400</b>           | -                           | <b>1,701,400</b>           | <b>26.2%</b>              |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes               | 1,121,077              | 1,285,300                  | -                           | 1,425,500                  | -                           | 1,425,500                  | 10.9%                     |
| Delinquent Ad Valorem Taxes    | 26,743                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Interest/Misc                  | 29,478                 | 10,000                     | 2,700                       | -                          | -                           | -                          | (100.0)%                  |
| Property & Casualty Billings   | 500                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans frm Property Appraiser   | 802                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans frm Tax Collector        | 5,692                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Carry Forward                  | 1,197,000              | 117,200                    | 362,000                     | 347,200                    | -                           | 347,200                    | 196.2%                    |
| Less 5% Required By Law        | -                      | (64,800)                   | -                           | (71,300)                   | -                           | (71,300)                   | 10.0%                     |
| <b>Total Funding</b>           | <b>2,381,292</b>       | <b>1,347,700</b>           | <b>364,700</b>              | <b>1,701,400</b>           | -                           | <b>1,701,400</b>           | <b>26.2%</b>              |

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Bayshore Beautification MSTU (163)**

**Notes:**

Budget guidance specified that MSTU's without advisory board oversight would be limited to a millage neutral position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight will be allowed to consider tax rates ranging from millage neutral to tax neutral depending upon program requirements and taxable values upon advisory board recommendation.

**Forecast FY 2021:**

Forecast expenses are modestly under budget. The transfer to Bayshore Beautification MSTU Project Fund (160) provides funding for Bayshore Beautification projects.

**Current FY 2022:**

MSTU roadway maintenance, operating contracts and utilities expenses are higher than the prior year reflecting increases in maintenance cost associated with the Thomasson Drive Beautification and Bayshore Drive Parking projects. The transfer to Bayshore Beautification MSTU Project Fund (160) provides funding for Bayshore Beautification projects.

**Revenues:**

Taxable value is \$603,907,621, an increase of 10.91% over last year. The rolled back rate for this district is 2.2085 per \$1,000 of taxable value. Ordinance 97-82 places a cap on the millage rate at 3.0000 per \$1,000 of taxable value. The advisory committee recommends a millage neutral rate of 2.3604 which will generate \$1,425,500 in property taxes.



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)**  
**Bayshore Beautification MSTU Capital (160)**

**Mission Statement**

The Bayshore Beautification MSTU was created for the purpose of providing curbing, irrigation, plantings and maintenance of the roadway medians within the MSTU; providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and providing beautification and maintenance of other public areas within the MSTU as recommended by the Advisory Committee.

| <b>Program Summary</b>                 | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|----------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>MSTU Capital Improvements</b>       | -                            | 305,000                   | 305,000                     | -                           |
| <b>Reserves/Transfers/Interest</b>     | -                            | 599,800                   | 599,800                     | -                           |
| <b>Current Level of Service Budget</b> | -                            | <b>904,800</b>            | <b>904,800</b>              | -                           |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 436,618                | -                          | 287,900                     | -                          | -                           | -                          | na                        |
| Capital Outlay                        | 783,639                | 1,550,000                  | 6,899,400                   | 305,000                    | -                           | 305,000                    | (80.3)%                   |
| <b>Net Operating Budget</b>           | <b>1,220,257</b>       | <b>1,550,000</b>           | <b>7,187,300</b>            | <b>305,000</b>             | -                           | <b>305,000</b>             | <b>(80.3)%</b>            |
| Advance/Repay to 187 Baysh CRA        | -                      | -                          | -                           | 554,600                    | -                           | 554,600                    | na                        |
| Reserve for Capital                   | -                      | 25,000                     | -                           | 45,200                     | -                           | 45,200                     | 80.8%                     |
| <b>Total Budget</b>                   | <b>1,220,257</b>       | <b>1,575,000</b>           | <b>7,187,300</b>            | <b>904,800</b>             | -                           | <b>904,800</b>             | <b>(42.6)%</b>            |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues     | (6,009)                | -                          | -                           | -                          | -                           | -                          | na                        |
| FEMA - Fed Emerg Mgt Agency    | 12,017                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Interest/Misc                  | 94,864                 | -                          | 20,000                      | -                          | -                           | -                          | na                        |
| Trans fm 163 Baysh/Av Beaut Fd | 1,615,272              | 791,600                    | 791,600                     | 904,800                    | -                           | 904,800                    | 14.3%                     |
| Adv/Repay fm 187 Bayshore CRA  | -                      | 700,500                    | 554,600                     | -                          | -                           | -                          | (100.0)%                  |
| Carry Forward                  | 5,325,200              | 82,900                     | 5,821,100                   | -                          | -                           | -                          | (100.0)%                  |
| <b>Total Funding</b>           | <b>7,041,345</b>       | <b>1,575,000</b>           | <b>7,187,300</b>            | <b>904,800</b>             | -                           | <b>904,800</b>             | <b>(42.6)%</b>            |

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Bayshore Beautification MSTU Capital (160)**

**Notes:**

Fund 160 provides for capital project budgeting of Bayshore Beautification MSTU projects.

**Forecast FY 2021:**

The forecast budget includes funding for the following projects:

50171 - Hamilton Ave Parking - \$1,855,000  
50172 - Thomasson Drive Landscape - \$4,980,100  
50173 - Bayshore S Landscape - \$11,700  
50174 - Bayshore N Landscape - \$340,500

**Current FY 2022:**

The budget includes funding for the following projects:

50173 - Bayshore S Landscape - \$55,000  
50174 - Bayshore N Landscape - \$250,000

An advance/repay budget of \$554,600 has been established as a mechanism for repayment of a potential advance of funding from Bayshore/Gateway Triangle Redevelopment Fund (187).

**Revenues:**

Funding for the projects included in this fund are supported by a transfer from Bayshore Beautification Fund (163).

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Haldeman Creek MSTU (164)**

**Mission Statement**

Provide for maintenance Dredging and maintenance of navigational channel markers within the defined boundary.

| <b>Program Summary</b>                   | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>MSTU Operations &amp; Maintenance</b> | -                            | 72,500                    | 72,500                      | -                           |
| <b>Reserves/Transfers/Interest</b>       | -                            | 783,900                   | 783,900                     | -                           |
| <b>Current Level of Service Budget</b>   | -                            | <b>856,400</b>            | <b>856,400</b>              | -                           |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 14,137                 | 60,100                     | 17,100                      | 60,600                     | -                           | 60,600                     | 0.8%                      |
| Indirect Cost Reimburs                | 500                    | 700                        | 700                         | 600                        | -                           | 600                        | (14.3)%                   |
| <b>Net Operating Budget</b>           | <b>14,637</b>          | <b>60,800</b>              | <b>17,800</b>               | <b>61,200</b>              | -                           | <b>61,200</b>              | <b>0.7%</b>               |
| Trans to Property Appraiser           | 1,052                  | 1,300                      | 1,300                       | 1,500                      | -                           | 1,500                      | 15.4%                     |
| Trans to Tax Collector                | 2,988                  | 3,600                      | 3,600                       | 3,800                      | -                           | 3,800                      | 5.6%                      |
| Trans to 187 Bayshore Redev Fd        | 11,300                 | 11,300                     | 11,300                      | 11,300                     | -                           | 11,300                     | 0.0%                      |
| Reserve for Capital                   | -                      | 650,200                    | -                           | 778,600                    | -                           | 778,600                    | 19.7%                     |
| <b>Total Budget</b>                   | <b>29,977</b>          | <b>727,200</b>             | <b>34,000</b>               | <b>856,400</b>             | -                           | <b>856,400</b>             | <b>17.8%</b>              |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes               | 120,369                | 136,000                    | 130,600                     | 151,800                    | -                           | 151,800                    | 11.6%                     |
| Delinquent Ad Valorem Taxes    | 4,053                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Interest/Misc                  | 9,955                  | 5,000                      | 3,000                       | 3,000                      | -                           | 3,000                      | (40.0)%                   |
| Trans frm Property Appraiser   | 90                     | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans frm Tax Collector        | 705                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Carry Forward                  | 504,800                | 593,300                    | 610,000                     | 709,600                    | -                           | 709,600                    | 19.6%                     |
| Less 5% Required By Law        | -                      | (7,100)                    | -                           | (8,000)                    | -                           | (8,000)                    | 12.7%                     |
| <b>Total Funding</b>           | <b>639,971</b>         | <b>727,200</b>             | <b>743,600</b>              | <b>856,400</b>             | -                           | <b>856,400</b>             | <b>17.8%</b>              |

**Office of the County Manager**

**Bayshore Community Redevelopment Agency (CRA)  
Haldeman Creek MSTU (164)**

**Notes:**

The Haldeman Creek Maintenance Dredging MSTU was created pursuant to Ordinance 2006-60. The last dredge project was conducted in 2006 at a cost of \$2,599,250. The committee's plan is to set aside reserves to provide some portion of a major dredge project or to be available for modest maintenance or emergency dredge efforts. Administration and project management services are provided by Bayshore Gateway CRA staff.

**Forecast FY 2021:**

Forecast expenses includes consulting services to assesses future dredging needs.

**Current FY 2022:**

The budget includes engineering services and other expenses of \$60,600. Capital reserves are accumulated to maintain the navigability of the waterway and fund dredge activities in the future. Under this budget the capital reserve will increase to \$778,600.

**Revenues:**

Taxable value is \$151,829,682, an increase of 11.56% over last year. The rolled back rate for this district is 0.9414 per \$1,000 of taxable value. Ordinance 06-60 places a cap on the millage rate at 3.0000 per \$1,000 of taxable value. The advisory committee recommends a millage neutral rate of 1.0000 which will generate \$151,800 in property taxes.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 146,119                | 194,700                    | 200,800                     | 195,200                    | -                           | 195,200                    | 0.3%                      |
| Operating Expense                      | 457,523                | 752,800                    | 773,200                     | 1,045,400                  | -                           | 1,045,400                  | 38.9%                     |
| Indirect Cost Reimburs                 | 57,100                 | 51,400                     | 51,400                      | 54,900                     | -                           | 54,900                     | 6.8%                      |
| Capital Outlay                         | 98,365                 | 113,500                    | 2,381,700                   | 658,600                    | -                           | 658,600                    | 480.3%                    |
| Grants and Aid                         | -                      | 125,000                    | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>            | <b>759,107</b>         | <b>1,237,400</b>           | <b>3,407,100</b>            | <b>1,954,100</b>           | <b>-</b>                    | <b>1,954,100</b>           | <b>57.9%</b>              |
| Trans to Property Appraiser            | 3,251                  | 4,200                      | 4,200                       | 4,400                      | -                           | 4,400                      | 4.8%                      |
| Trans to Tax Collector                 | 8,069                  | 9,300                      | 9,300                       | 10,700                     | -                           | 10,700                     | 15.1%                     |
| Trans to 001 Gen Fd                    | 46,400                 | 53,800                     | 53,800                      | 53,800                     | -                           | 53,800                     | 0.0%                      |
| Trans to 186 Immok Redev Fd            | 85,000                 | 85,000                     | 85,000                      | 92,800                     | -                           | 92,800                     | 9.2%                      |
| Trans to 187 Bayshore Redev Fd         | 75,200                 | 74,100                     | 74,100                      | 74,100                     | -                           | 74,100                     | 0.0%                      |
| Trans to 716 Im CRA Match              | 86,804                 | 100,000                    | 328,000                     | -                          | -                           | -                          | (100.0)%                  |
| Trans to 786 Imm CRA Cap               | -                      | -                          | 1,451,700                   | 97,600                     | -                           | 97,600                     | na                        |
| Advance/Repay to 111 Unincrp Gen Fd    | 30,000                 | 30,000                     | 30,000                      | 90,000                     | -                           | 90,000                     | 200.0%                    |
| Reserve for Contingencies              | -                      | 62,400                     | -                           | 30,300                     | -                           | 30,300                     | (51.4)%                   |
| Reserve for Capital                    | -                      | 1,842,100                  | -                           | 436,700                    | -                           | 436,700                    | (76.3)%                   |
| <b>Total Budget</b>                    | <b>1,093,831</b>       | <b>3,498,300</b>           | <b>5,443,200</b>            | <b>2,844,500</b>           | <b>-</b>                    | <b>2,844,500</b>           | <b>(18.7)%</b>            |

| <b>Appropriations by Program</b>                     | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|------------------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Immokalee Beautification MSTU (162)                  | 112,443                | 388,500                    | 286,100                     | 973,800                    | -                           | 973,800                    | 150.7%                    |
| Immokalee Community Redevelopment Agency (CRA) (186) | 358,056                | 631,000                    | 448,000                     | 658,700                    | -                           | 658,700                    | 4.4%                      |
| Immokalee CRA Capital Fund (786)                     | -                      | -                          | 1,451,700                   | 103,600                    | -                           | 103,600                    | na                        |
| Immokalee CRA Grant and Grant Match (715/716)        | 87,804                 | -                          | 1,003,400                   | -                          | -                           | -                          | na                        |
| Landscaping - Immokalee Rd & State Road 29 (111)     | 200,805                | 217,900                    | 217,900                     | 218,000                    | -                           | 218,000                    | 0.0%                      |
| <b>Total Net Budget</b>                              | <b>759,107</b>         | <b>1,237,400</b>           | <b>3,407,100</b>            | <b>1,954,100</b>           | <b>-</b>                    | <b>1,954,100</b>           | <b>57.9%</b>              |
| <b>Total Transfers and Reserves</b>                  | <b>334,724</b>         | <b>2,260,900</b>           | <b>2,036,100</b>            | <b>890,400</b>             | <b>-</b>                    | <b>890,400</b>             | <b>(60.6)%</b>            |
| <b>Total Budget</b>                                  | <b>1,093,831</b>       | <b>3,498,300</b>           | <b>5,443,200</b>            | <b>2,844,500</b>           | <b>-</b>                    | <b>2,844,500</b>           | <b>(18.7)%</b>            |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)**

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes                | 349,279                | 430,000                    | 412,800                     | 460,800                    | -                           | 460,800                    | 7.2%                      |
| Delinquent Ad Valorem Taxes     | 29,162                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Intergovernmental Revenues      | 643                    | -                          | -                           | -                          | -                           | -                          | na                        |
| FEMA - Fed Emerg Mgt Agency     | 11,565                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Miscellaneous Revenues          | 76,801                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Interest/Misc                   | 39,855                 | 19,000                     | 11,300                      | 17,600                     | -                           | 17,600                     | (7.4)%                    |
| Impact Fees                     | -                      | -                          | 1,400                       | -                          | -                           | -                          | na                        |
| Reimb From Other Depts          | -                      | -                          | 675,400                     | -                          | -                           | -                          | na                        |
| Trans frm Property Appraiser    | 277                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans frm Tax Collector         | 1,911                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Net Cost Unincorp General Fund  | 199,905                | 217,900                    | 217,900                     | 218,000                    | -                           | 218,000                    | 0.0%                      |
| Trans fm 001 Gen Fund           | 616,900                | 728,400                    | 728,400                     | 821,100                    | -                           | 821,100                    | 12.7%                     |
| Trans fm 111 Unincorp Gen Fd    | 139,700                | 164,900                    | 164,900                     | 185,900                    | -                           | 185,900                    | 12.7%                     |
| Trans fm 162 Immokalee Beaut Fd | 85,000                 | 85,000                     | 179,700                     | 92,800                     | -                           | 92,800                     | 9.2%                      |
| Trans fm 186 Immok Redev Fd     | 86,804                 | 100,000                    | 233,300                     | 97,600                     | -                           | 97,600                     | (2.4)%                    |
| Carry Forward                   | 1,796,100              | 1,775,600                  | 2,341,100                   | 974,700                    | -                           | 974,700                    | (45.1)%                   |
| Less 5% Required By Law         | -                      | (22,500)                   | -                           | (24,000)                   | -                           | (24,000)                   | 6.7%                      |
| <b>Total Funding</b>            | <b>3,433,901</b>       | <b>3,498,300</b>           | <b>4,966,200</b>            | <b>2,844,500</b>           | <b>-</b>                    | <b>2,844,500</b>           | <b>(18.7)%</b>            |

| <b>Division Position Summary</b>                     | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|------------------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Immokalee Community Redevelopment Agency (CRA) (186) | 2.00                   | 2.00                       | 2.00                        | 2.00                       | -                           | 2.00                       | 0.0%                      |
| <b>Total FTE</b>                                     | <b>2.00</b>            | <b>2.00</b>                | <b>2.00</b>                 | <b>2.00</b>                | <b>-</b>                    | <b>2.00</b>                | <b>0.0%</b>               |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)**  
**Immokalee Community Redevelopment Agency (CRA) (186)**

**Mission Statement**

To support the efforts of the Board of County Commissioners, which established itself as the Community Redevelopment Agency (CRA) and made a finding of necessity and of blight conditions in the Immokalee Component Redevelopment Area by adopting Resolution 2000-82 on March 14, 2000, and to implement the Immokalee Component Section of the Collier County Community Redevelopment Plan adopted by the CRA.

| <b>Program Summary</b>                                                                                            | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>CRA Implementation</b>                                                                                         | <b>1.00</b>                  | <b>640,027</b>            | <b>640,027</b>              | <b>-</b>                    |
| Monitor, update and implement the Immokalee Component Section of the Collier County Community Redevelopment Plan. |                              |                           |                             |                             |
| <b>Immokalee Beautification MSTU Management</b>                                                                   | <b>1.00</b>                  | <b>92,773</b>             | <b>92,773</b>               | <b>-</b>                    |
| Manage Immokalee Beautification MSTU & SR 29 ROW Improvements & related projects                                  |                              |                           |                             |                             |
| <b>Reserves, Transfers &amp; Interest</b>                                                                         | <b>-</b>                     | <b>271,700</b>            | <b>271,700</b>              | <b>-</b>                    |
| <b>Current Level of Service Budget</b>                                                                            | <b>2.00</b>                  | <b>1,004,500</b>          | <b>1,004,500</b>            | <b>-</b>                    |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 146,119                | 194,700                    | 200,800                     | 195,200                    | -                           | 195,200                    | 0.3%                      |
| Operating Expense                     | 146,476                | 258,400                    | 184,700                     | 336,300                    | -                           | 336,300                    | 30.1%                     |
| Indirect Cost Reimburs                | 54,900                 | 49,400                     | 49,400                      | 52,200                     | -                           | 52,200                     | 5.7%                      |
| Capital Outlay                        | 10,561                 | 3,500                      | 13,100                      | 75,000                     | -                           | 75,000                     | 2,042.9%                  |
| Grants and Aid                        | -                      | 125,000                    | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>           | <b>358,056</b>         | <b>631,000</b>             | <b>448,000</b>              | <b>658,700</b>             | <b>-</b>                    | <b>658,700</b>             | <b>4.4%</b>               |
| Trans to 001 Gen Fd                   | 46,400                 | 53,800                     | 53,800                      | 53,800                     | -                           | 53,800                     | 0.0%                      |
| Trans to 187 Bayshore Redev Fd        | 75,200                 | 74,100                     | 74,100                      | 74,100                     | -                           | 74,100                     | 0.0%                      |
| Trans to 716 Im CRA Match             | 86,804                 | 100,000                    | 233,300                     | -                          | -                           | -                          | (100.0)%                  |
| Trans to 786 Imm CRA Cap              | -                      | -                          | 1,451,700                   | 97,600                     | -                           | 97,600                     | na                        |
| Advance/Repay to 111 Unincrp Gen Fd   | 30,000                 | 30,000                     | 30,000                      | 90,000                     | -                           | 90,000                     | 200.0%                    |
| Reserve for Contingencies             | -                      | 62,400                     | -                           | 30,300                     | -                           | 30,300                     | (51.4)%                   |
| Reserve for Capital                   | -                      | 936,900                    | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Total Budget</b>                   | <b>596,460</b>         | <b>1,888,200</b>           | <b>2,290,900</b>            | <b>1,004,500</b>           | <b>-</b>                    | <b>1,004,500</b>           | <b>(46.8)%</b>            |
| <b>Total FTE</b>                      | <b>2.00</b>            | <b>2.00</b>                | <b>2.00</b>                 | <b>2.00</b>                | <b>-</b>                    | <b>2.00</b>                | <b>0.0%</b>               |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Immokalee Community Redevelopment Agency (CRA) (186)**

| <b>Program Funding Sources</b>  | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues      | 643                    | -                          | -                           | -                          | -                           | -                          | na                        |
| FEMA - Fed Emerg Mgt Agency     | 11,565                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Interest/Misc                   | 20,832                 | 12,000                     | 6,300                       | 6,300                      | -                           | 6,300                      | (47.5)%                   |
| Impact Fees                     | -                      | -                          | 1,400                       | -                          | -                           | -                          | na                        |
| Trans fm 001 Gen Fund           | 616,900                | 728,400                    | 728,400                     | 821,100                    | -                           | 821,100                    | 12.7%                     |
| Trans fm 111 Unincorp Gen Fd    | 139,700                | 164,900                    | 164,900                     | 185,900                    | -                           | 185,900                    | 12.7%                     |
| Trans fm 162 Immokalee Beaut Fd | 85,000                 | 85,000                     | 85,000                      | 92,800                     | -                           | 92,800                     | 9.2%                      |
| Carry Forward                   | 925,400                | 898,500                    | 1,203,600                   | (101,300)                  | -                           | (101,300)                  | (111.3)%                  |
| Less 5% Required By Law         | -                      | (600)                      | -                           | (300)                      | -                           | (300)                      | (50.0)%                   |
| <b>Total Funding</b>            | <b>1,800,039</b>       | <b>1,888,200</b>           | <b>2,189,600</b>            | <b>1,004,500</b>           | <b>-</b>                    | <b>1,004,500</b>           | <b>(46.8)%</b>            |

**Notes:**

The Board of County Commissioners (BCC) on April 24, 2007 approved the establishment of an Immokalee CRA office with an Executive Director and two support staff. On March 9, 2010 the Board established the Immokalee Business Development Center. The Business Development Center program was phased out in 2015. On October 1, 2012, the Board added management of the Immokalee Beautification MSTU to the CRA's responsibilities and authorized the addition of a project manager position. Commencing in FY 13, the Board moved roadway landscape maintenance of a section of Immokalee Road and SR 29 to the CRA. The CRA fund is compensated for management responsibilities from the Immokalee Beautification MSTU.

The CRA has been repaying the Unincorporated Area General Fund (111) \$30,000 per year since FY 16 relative to a Business Development Center Grant refunding of \$268,900. Repayment will be completed in FY 22 with a final payment of \$90,000.

**Forecast FY 2021:**

The transfer between Immokalee CRA Fund (186) and Immokalee CRA Grant Fund (716) was increased midyear by \$133,300 to accommodate funding requirements of the Immokalee Sidewalk project budgeted in Immokalee CRA grant funds 715/716.

A capital project fund, (786), has been established for the Immokalee CRA. Accordingly, a transfer of \$1,451,700 to the capital fund was approved by the Board in Sept 14, 2021 to establish individual capital projects.

**Current FY 2022:**

Budget increases in operating expenses include contractual services and IT charges. A transfer to the General Fund is provided to support the Corporate Business Operations Division. Transfers between Bayshore CRA Fund (187) and Immokalee CRA Fund (186) are programmed to allocate the cost of personnel shared between the two CRA operations. As discussed in the note above, a \$90,000 final repayment to Fund (111) is provided.

**Revenues:**

Primary revenue sources are Tax Increment Financing (TIF) derived from the CRA's property tax increment. Taxable value within the Immokalee CRA is \$391,123,283 and the related tax increment value by which the tax increment revenue is derived is \$242,477,693. The TIF transfers from the General Fund and Unincorporated Area General Fund, representing 95% of the increment, total \$821,100 and \$185,900 respectively. Year over year TIF revenue is increased by \$113,700 or 12.7% to \$1,007,000.



**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Immokalee CRA Capital Fund (786)**

**Mission Statement**

To Account for the Immokalee CRA Capital Program.

| <b>Program Summary</b>                     | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|--------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>CRA Capital Projects &amp; Programs</b> | -                            | 103,600                   | 103,600                     | -                           |
| <b>Current Level of Service Budget</b>     | -                            | 103,600                   | 103,600                     | -                           |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | -                      | -                          | -                           | 20,000                     | -                           | 20,000                     | na                        |
| Capital Outlay                        | -                      | -                          | 1,451,700                   | 83,600                     | -                           | 83,600                     | na                        |
| <b>Net Operating Budget</b>           | -                      | -                          | 1,451,700                   | 103,600                    | -                           | 103,600                    | na                        |
| <b>Total Budget</b>                   | -                      | -                          | 1,451,700                   | 103,600                    | -                           | 103,600                    | na                        |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc                  | -                      | -                          | -                           | 6,300                      | -                           | 6,300                      | na                        |
| Trans fm 186 Immok Redev Fd    | -                      | -                          | -                           | 97,600                     | -                           | 97,600                     | na                        |
| Less 5% Required By Law        | -                      | -                          | -                           | (300)                      | -                           | (300)                      | na                        |
| <b>Total Funding</b>           | -                      | -                          | -                           | 103,600                    | -                           | 103,600                    | na                        |

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Immokalee CRA Capital Fund (786)**

**Notes:**

The Immokalee CRA Capital Fund has been established to properly account for capital projects and distinct programs undertaken by the CRA.

**Forecast FY 2021:**

The forecast budget includes funding for the following projects:

50243 - Stormwater Infrastructure Improvements \$278,000  
50244 - South Immokalee Sidewalk Project \$250,000  
50245 - Parks and Recreation Partnership \$50,000  
50246 - Neighborhood Revitalization \$100,000  
50248 - Main Street Corridor Project \$423,700  
50250 - First Street Corridor \$250,000  
50252 - Commercial Grant Programs \$100,000

**Current FY 2022:**

The budget includes funding for the following projects:

50245 - Parks and Recreation Partnership \$20,000  
50246 - Neighborhood Revitalization \$83,600

**Revenues:**

Funding is provided by a transfer from Immokalee CRA operating Fund (186)

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Immokalee CRA Grant and Grant Match (715/716)**

**Mission Statement**

To account for grants managed by the Immokalee CRA.

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | -                      | -                          | 100,000                     | -                          | -                           | -                          | na                        |
| Capital Outlay                        | 87,804                 | -                          | 903,400                     | -                          | -                           | -                          | na                        |
| <b>Net Operating Budget</b>           | <b>87,804</b>          | <b>-</b>                   | <b>1,003,400</b>            | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| Reserve for Capital                   | -                      | 100,000                    | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Total Budget</b>                   | <b>87,804</b>          | <b>100,000</b>             | <b>1,003,400</b>            | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>(100.0)%</b>           |

| <b>Program Funding Sources</b>  | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Reimb From Other Depts          | -                      | -                          | 675,400                     | -                          | -                           | -                          | na                        |
| Trans fm 162 Immokalee Beaut Fd | -                      | -                          | 94,700                      | -                          | -                           | -                          | na                        |
| Trans fm 186 Immok Redev Fd     | 86,804                 | 100,000                    | 233,300                     | -                          | -                           | -                          | (100.0)%                  |
| <b>Total Funding</b>            | <b>86,804</b>          | <b>100,000</b>             | <b>1,003,400</b>            | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>(100.0)%</b>           |

**Notes:**

All new grants for Immokalee CRA will be budgeted in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

**Forecast FY 2021:**

Forecast grant funded activity includes the following project:

\$1,003,400 CDBG grant - Immokalee Sidewalk Improvements

**Current FY 2022:**

All new grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Immokalee Beautification MSTU (162)**

**Mission Statement**

The MSTU was created for the purpose of beautifying and maintaining the median areas of SR 29 and Immokalee Road (CR 846), and certain other public areas within the Immokalee Beautification Municipal Service Taxing Unit. The major objective is to maintain the completed improvements, and complete future improvements on SR 29 in accordance with the Master Plan established for this Beautification District and FDOT approvals.

| <b>Program Summary</b>                   | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>MSTU Operations &amp; Maintenance</b> | -                            | 973,800                   | 973,800                     | -                           |
| <b>Reserves/Transfers/Interest</b>       | -                            | 544,600                   | 544,600                     | -                           |
| <b>Current Level of Service Budget</b>   | -                            | <b>1,518,400</b>          | <b>1,518,400</b>            | -                           |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 110,243                | 276,500                    | 270,600                     | 471,100                    | -                           | 471,100                    | 70.4%                     |
| Indirect Cost Reimburs                | 2,200                  | 2,000                      | 2,000                       | 2,700                      | -                           | 2,700                      | 35.0%                     |
| Capital Outlay                        | -                      | 110,000                    | 13,500                      | 500,000                    | -                           | 500,000                    | 354.5%                    |
| <b>Net Operating Budget</b>           | <b>112,443</b>         | <b>388,500</b>             | <b>286,100</b>              | <b>973,800</b>             | -                           | <b>973,800</b>             | <b>150.7%</b>             |
| Trans to Property Appraiser           | 3,251                  | 4,200                      | 4,200                       | 4,400                      | -                           | 4,400                      | 4.8%                      |
| Trans to Tax Collector                | 8,069                  | 9,300                      | 9,300                       | 10,700                     | -                           | 10,700                     | 15.1%                     |
| Trans to 186 Immok Redev Fd           | 85,000                 | 85,000                     | 85,000                      | 92,800                     | -                           | 92,800                     | 9.2%                      |
| Trans to 716 Im CRA Match             | -                      | -                          | 94,700                      | -                          | -                           | -                          | na                        |
| Reserve for Capital                   | -                      | 805,200                    | -                           | 436,700                    | -                           | 436,700                    | (45.8)%                   |
| <b>Total Budget</b>                   | <b>208,763</b>         | <b>1,292,200</b>           | <b>479,300</b>              | <b>1,518,400</b>           | -                           | <b>1,518,400</b>           | <b>17.5%</b>              |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes               | 349,279                | 430,000                    | 412,800                     | 460,800                    | -                           | 460,800                    | 7.2%                      |
| Delinquent Ad Valorem Taxes    | 29,162                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Miscellaneous Revenues         | 75,901                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Interest/Misc                  | 19,023                 | 7,000                      | 5,000                       | 5,000                      | -                           | 5,000                      | (28.6)%                   |
| Trans frm Property Appraiser   | 277                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans frm Tax Collector        | 1,911                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Carry Forward                  | 870,700                | 877,100                    | 1,137,500                   | 1,076,000                  | -                           | 1,076,000                  | 22.7%                     |
| Less 5% Required By Law        | -                      | (21,900)                   | -                           | (23,400)                   | -                           | (23,400)                   | 6.8%                      |
| <b>Total Funding</b>           | <b>1,346,252</b>       | <b>1,292,200</b>           | <b>1,555,300</b>            | <b>1,518,400</b>           | -                           | <b>1,518,400</b>           | <b>17.5%</b>              |

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)  
Immokalee Beautification MSTU (162)**

Forecast FY 2021:

Forecast operating expenses are modestly under the adopted budget.

Current FY 2022:

The budget provides for ongoing management and maintenance as well as a combined design and project budget of \$650,000 for hardscape and landscape improvements on Main Street and First Street. Notable operating expense increases include engineering fees \$100,000 and contractual services \$100,000. A transfer of \$92,800 supports project management provided by Immokalee CRA staff. A capital reserve of \$436,700 is provided.

Revenues:

Taxable value is \$460,757,386, an increase of 7.78% over last year's final taxable value. The rolled back rate for this district is 0.9596 per \$1,000 of taxable value. Ordinance 92-40 places a cap on the millage rate at 1.0000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the maximum millage rate which will generate \$460,800 in property tax revenue.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Office of the County Manager**

**Immokalee Community Redevelopment Agency (CRA)**

**Landscaping - Immokalee Rd & State Road 29 (111)**

**Mission Statement**

To provide maintenance of landscaped, non-landscaped medians and roadsides on sections of Immokalee Road and SR 29 within the Immokalee urban area to meet the standards adopted by the Board of County Commissioners and to support Florida Statutes Chapters 74-191.

| <b>Program Summary</b>                                                                                                                                                                                                           | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Immokalee Roadway Beautification Management</b>                                                                                                                                                                               | -                            | 218,000                   | -                           | 218,000                     |
| This program provides funding for landscape maintenance contractors and operational costs required for maintenance of the landscaped and non-landscaped medians and roadways for Immokalee Road and SR 29 in the Immokalee area. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                  | -                            | 218,000                   | -                           | 218,000                     |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 200,805                | 217,900                    | 217,900                     | 218,000                    | -                           | 218,000                    | 0.0%                      |
| <b>Net Operating Budget</b>           | <b>200,805</b>         | <b>217,900</b>             | <b>217,900</b>              | <b>218,000</b>             | <b>-</b>                    | <b>218,000</b>             | <b>0.0%</b>               |
| <b>Total Budget</b>                   | <b>200,805</b>         | <b>217,900</b>             | <b>217,900</b>              | <b>218,000</b>             | <b>-</b>                    | <b>218,000</b>             | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues         | 900                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Net Cost Unincorp General Fund | 199,905                | 217,900                    | 217,900                     | 218,000                    | -                           | 218,000                    | 0.0%                      |
| <b>Total Funding</b>           | <b>200,805</b>         | <b>217,900</b>             | <b>217,900</b>              | <b>218,000</b>             | <b>-</b>                    | <b>218,000</b>             | <b>0.0%</b>               |

**Notes:**

In mid FY 12, the Board transferred management of the Immokalee Beautification MSTU to the Immokalee CRA and approved the addition of a CRA project manager position. The Board also approved the concept of using this position to manage all landscaped and improved road right-of-way in the Immokalee area. In FY 13, the median and roadside maintenance budget for Immokalee Road and SR 29 was moved under Immokalee CRA management.

**Forecast FY 2021:**

Forecast maintenance expenditures include contractual maintenance services, electricity and water.

**Current FY 2022:**

Planned maintenance expenditures are consistent with the prior year budget.

## Public Services Department

### Public Services Department Organizational Chart

Total Full-Time Equivalents (FTE) = 480.85

|  |                                                                                                       |
|--|-------------------------------------------------------------------------------------------------------|
|  | <b>Public Services Department Administration</b><br>Total Full-Time Equivalents (FTE) = 2.00          |
|  | <b>Operations and Veteran Services Division</b><br>Total Full-Time Equivalents (FTE) = 27.00          |
|  | <b>Domestic Animal Services Division</b><br>Total Full-Time Equivalents (FTE) = 35.00                 |
|  | <b>Community and Human Services Division</b><br>Total Full-Time Equivalents (FTE) = 50.60             |
|  | <b>Library Division</b><br>Total Full-Time Equivalents (FTE) = 86.00                                  |
|  | <b>Museum Division</b><br>Total Full-Time Equivalents (FTE) = 16.00                                   |
|  | <b>Parks &amp; Recreation Division</b><br>Total Full-Time Equivalents (FTE) = 245.25                  |
|  | <b>Public Health Division</b><br>Total Full-Time Equivalents (FTE) = 0.00                             |
|  | <b>University Extension Service Division</b><br>Total Full-Time Equivalents (FTE) = 10.00             |
|  | <b>Public Transit and Neighborhood Enhancement (PTNE)</b><br>Total Full-Time Equivalents (FTE) = 6.00 |
|  | <b>Improvement Districts and MSTU</b><br>Total Full-Time Equivalents (FTE) = 3.00                     |

## Public Services Department

The Public Services Department provides the citizens of Collier County with a wide variety of governmental services that preserve and enhance the quality of life throughout the community. The Department includes a small administrative staff, and the following divisions: Department Administration, Community & Human Services, Domestic Animal Services, Library, Museum, Operations & Veteran Services, Parks & Recreation, Public Transit & Neighborhood Enhancement, and University Extension Services. Through contractual arrangements, this Department has oversight responsibilities for the Florida Department of Health in Collier County. The goal of each Division is to exceed our customers' expectations in providing high quality services as cost-effectively as possible. The total budget appropriation in FY 22 (including expanded requests, transfers, and reserves) is \$145,124,400. The number of authorized permanent Full-Time Equivalent (FTE) positions in the Department for FY 22 is 480.85.

### Department Administration

This Division provides management, policy oversight, and strategic planning for the programs, services, operations and capital improvement programs of the Department. The Administration Division coordinates closely with the County Manager's Office and other Departments in support of the County's strategic goals as they relate to providing premier services and facilities for the enjoyment and use of the public. The Division has a staff of 2 budgeted FTE's for FY22 with a net operating budget of \$373,500.

### Community and Human Services Division

Community and Human Services is dedicated to improving the wellbeing, financial security and critical needs of the Collier County community through collaborative partnerships and direct services. The division is made up of three operational units: Housing, Aging & Adult Services and Grant Services. The Division has been creating solutions for a stronger community by serving those most in need, particularly those low-income families, with a network of partner agencies and managing over 100 contracts and grants. Human Services helps Collier County residents obtain access to medical and pharmacy care, emergency financial assistance, housing, and food services. The Division helps to connect residents to resources and provide grant assistance to those agencies who assist those experiencing homelessness, or are in need of housing, seniors, and victims of violence. The Division is successfully continuing to manage the pandemic response grants for the County, anticipated to assist more than 1,700 individuals and businesses. The Division's mission is "One Project, One Home and One Person at a Time". The Division administers over \$100M in grant funding with 50.6 FTE's, and a net operating budget of \$9.25 million.

### Domestic Animal Services Division

This Division protects the citizens and animals of Collier County by keeping the area free of strays and complying with state and local ordinances and regulations through education and enforcement, ensures public and animal health and safety by investigating animal-related complaints, including animal-related injuries and diseases, increases public awareness, and promotes responsible pet ownership and humane treatment of animals. Annually, the Division typically takes in and cares for over 3,500 animals. In FY 22, the Division will continue to maintain a live release rate in excess of 90%, by adhering to evolving best practices in the animal welfare field and implementing programs and services, available to the public, to enhance and preserve the human animal bond. To assist in achieving its mission, the Division calls upon many dedicated volunteers, and operates an active animal fostering program. The Division has a staff of 35 budgeted FTE's for FY22 with a net operating budget of \$3.69 million.

### Library Division

The Library Division is responsible for providing annually over 26,400 operational hours across 10 libraries with access to relevant, high-quality materials and resources to meet the varied informational and recreational needs of Collier County residents and visitors. The Library system serves over 1.2 million visitors annually and circulates over 2.4 million titles physically and electronically on an annual basis. The Division actively addresses the broadening scope of the digital divide by providing citizens access to high-speed internet through WiFi and computer accessibility options. To meet the Division's mission to provide educational environments, facilitate community engagement, and cultivate life-long learning to maintain a thriving Collier County, in FY22 citizens have access to essential Division programs including a managed collection of over 660,000 print and electronic materials, 200 computers and iPads, over 2,500 virtual and in-person program offerings, interlibrary loan services, and homebound services through the Mail-A-Book Program. The Division has a staff of 86 budgeted FTEs for FY22 with a net operating budget of \$8.29 million.



## Public Services Department

### Museum Division

The museum system is dedicated to educating residents and visitors of Collier County on the natural history, the native people and the evolution of the area, including highlighting the Seminole Tribe, the first settlers of what is now the County. The system consists of five museum locations, one historic cemetery, and in total, cares for 19 historic buildings, 13 historic structures, more than twelve non-historic buildings and structures, and over 21 acres of land. Two structures are designated as locally historically significant by the Board of County Commissioners and three locations are on the National Register of Historic Places. Each museum features a unique aspect of Collier County's history through permanent exhibits, temporary exhibitions, programs, lectures and special events. The museum collection contains tens of thousands of documents, photographs, and artifacts.

The museums received 93,909 visitors in 2019. The Key Marco Cat is currently on loan from the Smithsonian Institution at the Marco Island Historical Museum. The Division has a staff of 16 budgeted FTE's for FY22 with a net operating budget of \$2.43 million.

### Operations and Veteran Services Division

The Operations and Veteran Services Division provides a wide variety of services to achieve professional financial and operational management of the entire Department. The Division develops an annual operating and capital budget in excess of \$140M, oversees procurement and contractual management, performs financial management of revenues, expenses and projects, leads financial planning and modeling, and maintains long range capital plans. This Division is also focused on department wide technology planning and oversight, enterprise asset management (EAM) where we are currently tracking in excess of 8,000 individual assets, internal controls, and advancement of business processes and reporting capabilities. In these roles, the Division works collaboratively with internal and external stakeholders and decisions are driven by community needs. The Division supports the Department with media relations and promotional activities to make visible our department's exceptional array of programs and services.

The Veteran Services team, provides advocacy and support services to over 3,000 veterans per year, and is committed to serving all of the nearly 30,000 veterans and their families that call Collier County home. Collier County Veteran Services prides itself on commitment to Veterans who have sacrificed for the safety of our nation and is committed to assisting them with claims for earned benefits and many other services. The Veteran Services unit includes three certified Veteran Services Officers to assist veterans and their dependents filing for disability compensation, non-service-connected pensions, appeals burial benefits, education benefits, health benefits, survivor's benefits and other support, and to provide outreach services to inform veterans of potential benefits.

The Division has a staff of 27 budgeted FTE's for FY22 with a net operating budget of \$2.45 million.

### Parks and Recreation Division

The Parks and Recreation Division provides premiere parks, pristine beaches, state of the art aquatics facilities and a multitude of programs for families, young people, senior citizens, and residents alike to enjoy and experience the natural beauty of our area and participate in a wide range of recreational activities. The Division is a nationally accredited agency with the Commission for Accreditation of Parks and Recreation Agencies (CAPRA) that maintains a high level of service at 28 regional, 18 community and 18 neighborhood parks throughout Collier County. In addition, the Division provides support for 21 preserves through the Conservation Collier program as well as ongoing acquisition of additional preserve land associated with the referendum that was reauthorized in 2020 and will generate up to \$26.2 million in revenue. These locations are enjoyed by over 1.5M residents and visitors annually. The facilities and preserves provide for both passive and active recreation programs by which leisure and recreation experiences, and the various unique environments, enhance the well-being and quality of life for participants. They also meet the diverse needs of the youth, teens, adults, senior, and individuals that require accommodations due to a physical or emotional disability in our community. The Division maintains a rigorous capital projects portfolio to maintain the pristine condition of these wonderful community assets. The FY 22 capital project plan focuses on execution of repairs and upgrades at existing community and regional parks with an emphasis on aquatic facilities and athletic fields, including expenditure of \$20 million of previously budgeted bond funding to continue investment in our Parks system. The Division has a staff of 245.25 budgeted FTE's for FY22 with a net operating budget of \$44.14 million.

## **Public Services Department**

### **Public Health Division**

The Florida Department of Health in Collier County (DOH-Collier) continues to coordinate its efforts with the Board of County Commissioners to provide public health programs and services focused on preventing communicable, infectious, and chronic diseases as we work to ensure the safety of our residents and visitors alike. DOH-Collier provides essential public health services to more than 391,000 residents and approximately 1.67 million visitors to our county annually. The main service offerings include infectious disease prevention and control, immunizations, immigrant and refugee health, dental, family planning, WIC, Healthy Start, community health planning, wellness programs, vital statistics, and environmental health services. This past year the health department provided 117,595 individual public health services excluding over 100,000 doses of COVID-19 vaccine administered throughout the County. The main facility is located at the government complex in Naples with a satellite office located in Immokalee. The Florida Department of Health in Collier County has a staff of 150 FTEs and a net operating budget of \$12 million which includes contributions from State, Federal, and County sources. DOH-Collier is supported by Collier County in FY22 with a net operating budget of \$1.86 million.

### **Public Transit and Neighborhood Enhancement Division**

The Public Transit and Neighborhood Enhancement Division oversees the public transit system. This includes Collier Area Transit (CAT), the fixed route system which consists of 20 Routes and CAT Connect, the door-to-door service that provides trips to the transportation disadvantaged and those with disabilities that cannot be served by fixed route. The public transit system provides over 1 million trips annually supporting the community's economic vitality by bringing people to work, retail and leisure. The Division also manages road beautification, drainage projects and several other neighborhood enhancement projects through the Municipal Service Taxing Units (MSTUs) process. The MSTU section of the Division provides maintenance for 8 miles of landscaping, 37,636.5 linear feet of drainage facilities, 1.4 miles of boat channel, 2.2 miles of sidewalks and 15.8 miles of roadway including the burial of 9.0 miles of electrical powerlines, all in the 10 communities they manage. The Division has a staff of 9 budgeted FTE's for FY22 with a net operating budget of \$13.8 million including grant funded operations, and a capital budget of \$7.43 million.

### **University of Florida Extension Services Division**

The University Extension Services Division, also known as "UF/IFAS Extension Collier County", offers research-based educational programs, provides a wide array of resources and conducts specialized training to residents of Collier County. Program areas include: Agriculture (Sustainable Food Systems); Marine Sciences and Natural Resources (Sea Grant); Residential Horticulture (including Florida Friendly Landscaping, Master Gardener Volunteers, and plant clinics); Commercial Horticulture (including specialized landscaper training and plant/pest identification); Family Nutrition Program (SNAP education); and 4-H Youth Development where youth "learn by doing". The division has successfully added virtual options to our educational programming. The Division typically serves over 80,000 participants at learning events annually and provides hundreds of field and office consultations each year. The Cooperative Extension is a county, state and federal partnership. The Division has a staff of 10 budgeted FTE's for FY22 with a County net operating budget of \$857,000.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

| <b>Department Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                        | 30,130,494             | 33,485,800                 | 35,392,600                  | 32,033,800                 | -                           | 32,033,800                 | (4.3)%                    |
| Operating Expense                        | 32,741,056             | 32,384,600                 | 99,911,400                  | 33,023,600                 | -                           | 33,023,600                 | 2.0%                      |
| Indirect Cost Reimburs                   | 474,650                | 502,800                    | 502,800                     | 506,500                    | -                           | 506,500                    | 0.7%                      |
| Capital Outlay                           | 4,449,775              | 1,597,000                  | 25,197,700                  | 16,506,700                 | -                           | 16,506,700                 | 933.6%                    |
| Grants and Aid                           | 6,996,754              | 4,551,000                  | 36,286,200                  | 4,599,000                  | -                           | 4,599,000                  | 1.1%                      |
| Remittances                              | 4,560,724              | 500,000                    | 57,558,000                  | 500,000                    | -                           | 500,000                    | 0.0%                      |
| <b>Total Net Budget</b>                  | <b>79,353,453</b>      | <b>73,021,200</b>          | <b>254,848,700</b>          | <b>87,169,600</b>          | <b>-</b>                    | <b>87,169,600</b>          | <b>19.4%</b>              |
| Trans to Property Appraiser              | 24,267                 | 33,600                     | 33,600                      | 266,100                    | -                           | 266,100                    | 692.0%                    |
| Trans to Tax Collector                   | 106,147                | 126,700                    | 126,100                     | 679,100                    | -                           | 679,100                    | 436.0%                    |
| Trans to 001 Gen Fd                      | 382,500                | 385,500                    | 385,500                     | 387,900                    | -                           | 387,900                    | 0.6%                      |
| Trans to 101 Transp Op Fd                | 5,159                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans to 111 Unincorp Gen Fd             | 1,185,090              | 1,138,100                  | 1,138,100                   | 1,015,500                  | -                           | 1,015,500                  | (10.8)%                   |
| Trans to 116 Afford Housg                | 591,990                | 223,400                    | 223,400                     | 223,400                    | -                           | 223,400                    | 0.0%                      |
| Trans to 119 Sea Turtle                  | 131,500                | 133,000                    | 133,000                     | 133,000                    | -                           | 133,000                    | 0.0%                      |
| Trans to 123 Grant Prog Support          | 820,200                | 795,700                    | 45,260,500                  | 795,700                    | -                           | 795,700                    | 0.0%                      |
| Trans to 172 Conserv Collier             | 1,343,700              | 335,300                    | 335,300                     | -                          | -                           | -                          | (100.0)%                  |
| Trans to 174 Conserv Collier Maint       | -                      | -                          | -                           | 9,728,900                  | -                           | 9,728,900                  | na                        |
| Trans to 179 Conserv Collier Proj        | 50,000                 | -                          | -                           | 155,000                    | -                           | 155,000                    | na                        |
| Trans to 259 Forest Lakes                | -                      | -                          | 17,500                      | -                          | -                           | -                          | na                        |
| Trans to 314 Museum Cap                  | 50,000                 | -                          | 214,300                     | 400,000                    | -                           | 400,000                    | na                        |
| Trans to 425/426 CAT Mass Transit        | 1,720,364              | -                          | 2,000,800                   | -                          | -                           | -                          | na                        |
| Trans to 427/429 Transp Disadv Fd        | 54,190                 | -                          | 54,600                      | -                          | -                           | -                          | na                        |
| Trans to 673 Pepper Rch                  | -                      | 3,001,300                  | 3,001,300                   | -                          | -                           | -                          | (100.0)%                  |
| Trans to 706 Housing Grants              | 22,710                 | 15,400                     | 57,300                      | 16,400                     | -                           | 16,400                     | 6.5%                      |
| Trans to 708 Hum Serv Match              | 10,664                 | 12,200                     | 40,100                      | 12,200                     | -                           | 12,200                     | 0.0%                      |
| Trans to 710 Pub Serv Match              | -                      | -                          | 66,400                      | -                          | -                           | -                          | na                        |
| Advance/Repay to 001 General Fd          | -                      | 190,100                    | 190,100                     | 236,800                    | -                           | 236,800                    | 24.6%                     |
| Advance/Repay to 111 Unincrp Gen Fd      | 15,000                 | 135,800                    | 135,800                     | 1,000                      | -                           | 1,000                      | (99.3)%                   |
| Reserve for Contingencies                | -                      | 769,300                    | -                           | 691,300                    | -                           | 691,300                    | (10.1)%                   |
| Reserve for Escrow                       | -                      | 5,741,300                  | -                           | 5,700,000                  | -                           | 5,700,000                  | (0.7)%                    |
| Reserve for Capital                      | -                      | 1,100,000                  | -                           | 1,997,200                  | -                           | 1,997,200                  | 81.6%                     |
| Restricted for Unfunded Requests         | -                      | 25,980,900                 | -                           | 35,386,300                 | -                           | 35,386,300                 | 36.2%                     |
| Reserve for Insurance                    | -                      | 150,000                    | -                           | 150,000                    | -                           | 150,000                    | 0.0%                      |
| Reserve for Attrition                    | -                      | (20,800)                   | -                           | (21,000)                   | -                           | (21,000)                   | 1.0%                      |
| <b>Total Budget</b>                      | <b>85,866,933</b>      | <b>113,268,000</b>         | <b>308,262,400</b>          | <b>145,124,400</b>         | <b>-</b>                    | <b>145,124,400</b>         | <b>28.1%</b>              |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

| <b>Appropriations by Division</b>                  | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Public Services Department Administration          | 294,008                | 300,900                    | 370,100                     | 373,500                    | -                           | 373,500                    | 24.1%                     |
| Operations and Veteran Services Division           | 1,309,371              | 1,516,900                  | 1,931,600                   | 2,451,800                  | -                           | 2,451,800                  | 61.6%                     |
| Domestic Animal Services Division                  | 3,359,446              | 3,700,100                  | 3,556,700                   | 3,690,700                  | -                           | 3,690,700                  | (0.3)%                    |
| Community and Human Services Division              | 20,401,306             | 9,216,100                  | 156,580,800                 | 9,255,000                  | -                           | 9,255,000                  | 0.4%                      |
| Library Division                                   | 7,702,927              | 8,349,100                  | 9,011,000                   | 8,294,400                  | -                           | 8,294,400                  | (0.7)%                    |
| Museum Division                                    | 2,139,981              | 2,293,800                  | 2,156,200                   | 2,435,700                  | -                           | 2,435,700                  | 6.2%                      |
| Parks & Recreation Division                        | 25,880,643             | 30,308,900                 | 29,595,900                  | 44,145,400                 | -                           | 44,145,400                 | 45.7%                     |
| Public Health Division                             | 1,630,391              | 1,858,400                  | 1,858,900                   | 1,862,500                  | -                           | 1,862,500                  | 0.2%                      |
| University Extension Service Division              | 770,050                | 858,000                    | 829,400                     | 857,200                    | -                           | 857,200                    | (0.1)%                    |
| Public Services Grants                             | 383,942                | -                          | 4,306,100                   | -                          | -                           | -                          | na                        |
| Public Transit and Neighborhood Enhancement (PTNE) | 13,412,555             | 7,145,000                  | 39,782,200                  | 7,134,700                  | -                           | 7,134,700                  | (0.1)%                    |
| Improvement Districts and MSTU                     | 2,068,834              | 7,474,000                  | 4,869,800                   | 6,668,700                  | -                           | 6,668,700                  | (10.8)%                   |
| <b>Total Net Budget</b>                            | <b>79,353,453</b>      | <b>73,021,200</b>          | <b>254,848,700</b>          | <b>87,169,600</b>          | <b>-</b>                    | <b>87,169,600</b>          | <b>19.4%</b>              |
| Domestic Animal Services Division                  | -                      | 453,900                    | -                           | 690,300                    | -                           | 690,300                    | 52.1%                     |
| Community and Human Services Division              | 1,445,563              | 1,238,900                  | 45,581,300                  | 1,076,300                  | -                           | 1,076,300                  | (13.1)%                   |
| Library Division                                   | -                      | 53,800                     | 44,000                      | 66,100                     | -                           | 66,100                     | 22.9%                     |
| Museum Division                                    | 90,060                 | 40,900                     | 254,300                     | 625,600                    | -                           | 625,600                    | 1,429.6%                  |
| Parks & Recreation Division                        | 2,787,277              | 36,417,800                 | 4,709,300                   | 53,054,000                 | -                           | 53,054,000                 | 45.7%                     |
| University Extension Service Division              | -                      | 29,400                     | 10,000                      | -                          | -                           | -                          | (100.0)%                  |
| Public Services Grants                             | -                      | -                          | 2,400                       | -                          | -                           | -                          | na                        |
| Public Transit and Neighborhood Enhancement (PTNE) | 1,774,555              | 401,400                    | 2,055,400                   | 301,400                    | -                           | 301,400                    | (24.9)%                   |
| Improvement Districts and MSTU                     | 416,026                | 1,610,700                  | 757,000                     | 2,141,100                  | -                           | 2,141,100                  | 32.9%                     |
| <b>Total Transfers and Reserves</b>                | <b>6,513,480</b>       | <b>40,246,800</b>          | <b>53,413,700</b>           | <b>57,954,800</b>          | <b>-</b>                    | <b>57,954,800</b>          | <b>44.0%</b>              |
| <b>Total Budget</b>                                | <b>85,866,933</b>      | <b>113,268,000</b>         | <b>308,262,400</b>          | <b>145,124,400</b>         | <b>-</b>                    | <b>145,124,400</b>         | <b>28.1%</b>              |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

| <b>Department Funding Sources</b>  | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes                   | 3,111,472              | 3,526,200                  | 3,093,800                   | 30,396,500                 | -                           | 30,396,500                 | 762.0%                    |
| Delinquent Ad Valorem Taxes        | 45,725                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Tourist Devel Tax                  | 2,000,000              | 1,917,900                  | 2,000,000                   | 2,000,000                  | -                           | 2,000,000                  | 4.3%                      |
| Licenses & Permits                 | 306,261                | 473,300                    | 333,300                     | 423,400                    | -                           | 423,400                    | (10.5)%                   |
| Intergovernmental Revenues         | 29,552,587             | -                          | 134,059,200                 | -                          | -                           | -                          | na                        |
| FEMA - Fed Emerg Mgt Agency        | 152,477                | -                          | -                           | -                          | -                           | -                          | na                        |
| Charges For Services               | 5,219,311              | 8,840,400                  | 6,863,500                   | 8,895,700                  | -                           | 8,895,700                  | 0.6%                      |
| Fines & Forfeitures                | 103,556                | 167,300                    | 89,100                      | 172,100                    | -                           | 172,100                    | 2.9%                      |
| Miscellaneous Revenues             | 3,347,156              | 532,800                    | 2,951,100                   | 565,400                    | -                           | 565,400                    | 6.1%                      |
| Interest/Misc                      | 923,714                | 805,400                    | 433,300                     | 489,800                    | -                           | 489,800                    | (39.2)%                   |
| Reimb From Other Depts             | 736,811                | 73,200                     | 804,300                     | 48,400                     | -                           | 48,400                     | (33.9)%                   |
| Trans frm Property Appraiser       | 2,143                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans frm Tax Collector            | 15,609                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Net Cost General Fund              | 30,258,550             | 34,032,100                 | 78,262,200                  | 34,156,000                 | -                           | 34,156,000                 | 0.4%                      |
| Net Cost Unincorp General Fund     | 10,853,844             | 11,052,700                 | 11,234,700                  | 10,984,500                 | -                           | 10,984,500                 | (0.6)%                    |
| Trans fm 001 Gen Fund              | 7,623,907              | 7,991,500                  | 53,449,800                  | 7,807,700                  | -                           | 7,807,700                  | (2.3)%                    |
| Trans fm 111 Unincorp Gen Fd       | 956,275                | 964,400                    | 964,400                     | 969,700                    | -                           | 969,700                    | 0.5%                      |
| Trans fm 119 P&R Grants            | -                      | -                          | -                           | 19,600                     | -                           | 19,600                     | na                        |
| Trans fm 129 Library Grants        | -                      | -                          | 44,000                      | -                          | -                           | -                          | na                        |
| Trans fm 143 Vander Beaut Fd       | 80,800                 | 81,900                     | 81,900                      | 85,000                     | -                           | 85,000                     | 3.8%                      |
| Trans fm 151 Sable Palm Rd Ex Fd   | 2,700                  | 2,900                      | 2,900                       | 3,000                      | -                           | 3,000                      | 3.4%                      |
| Trans fm 152 Lely Golf Beaut Fd    | 50,800                 | 52,600                     | 52,600                      | 54,700                     | -                           | 54,700                     | 4.0%                      |
| Trans fm 153 G Gate Beaut Fd       | 52,600                 | 53,700                     | 53,700                      | 56,000                     | -                           | 56,000                     | 4.3%                      |
| Trans fm 158 Radio Rd Beaut Fd     | 38,300                 | 39,200                     | 39,200                      | 40,700                     | -                           | 40,700                     | 3.8%                      |
| Trans fm 159 Forest Lake Fd        | 54,400                 | 56,700                     | 56,700                      | 59,100                     | -                           | 59,100                     | 4.2%                      |
| Trans fm 165 Rock Rd               | 4,100                  | 4,300                      | 4,300                       | 4,500                      | -                           | 4,500                      | 4.7%                      |
| Trans fm 168 Vandrbt Watrwy        | 18,700                 | 16,000                     | 16,000                      | 16,600                     | -                           | 16,600                     | 3.8%                      |
| Trans fm 172 Conserv Collier Fd    | -                      | -                          | -                           | 9,761,500                  | -                           | 9,761,500                  | na                        |
| Trans fm 174 Conserv Collier Maint | 1,393,700              | 3,336,600                  | 3,346,600                   | 155,000                    | -                           | 155,000                    | (95.4)%                   |
| Trans fm 195 TDC Cap Fd            | 170,000                | 171,700                    | 171,700                     | 171,700                    | -                           | 171,700                    | 0.0%                      |
| Trans fm 259 Forest Lake Debt      | -                      | -                          | 76,600                      | -                          | -                           | -                          | na                        |
| Trans fm 306 Pk & Rec Cap          | -                      | -                          | 114,500                     | -                          | -                           | -                          | na                        |
| Trans fm 314 Museum Cap            | -                      | -                          | 91,200                      | -                          | -                           | -                          | na                        |
| Trans fm 318 Infra Sales Tax       | -                      | -                          | 570,000                     | -                          | -                           | -                          | na                        |
| Trans fm 426 CAT Transit           | 1,720,364              | -                          | 2,000,800                   | -                          | -                           | -                          | na                        |
| Trans fm 427 Transp Disadv         | 54,190                 | -                          | 54,600                      | -                          | -                           | -                          | na                        |
| Trans fm 604 Univ Extension        | -                      | -                          | 10,000                      | -                          | -                           | -                          | na                        |
| Trans fm 707/708 Human Srv Grants  | 93,400                 | 95,000                     | 95,000                      | 95,000                     | -                           | 95,000                     | 0.0%                      |
| Trans fm 709/710 Pub Srv Grants    | -                      | -                          | 2,400                       | -                          | -                           | -                          | na                        |
| Adv/Repay fm 001 Gen Fd            | 355,000                | -                          | -                           | -                          | -                           | -                          | na                        |
| Carry Forward                      | 44,925,300             | 39,387,200                 | 45,977,600                  | 39,429,900                 | -                           | 39,429,900                 | 0.1%                      |
| Less 5% Required By Law            | -                      | (407,000)                  | -                           | (1,737,100)                | -                           | (1,737,100)                | 326.8%                    |
| <b>Total Funding</b>               | <b>144,223,755</b>     | <b>113,268,000</b>         | <b>347,401,000</b>          | <b>145,124,400</b>         | <b>-</b>                    | <b>145,124,400</b>         | <b>28.1%</b>              |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

| <b>Department Position Summary</b>                                | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-------------------------------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Public Services Department Administration                         | 2.00                   | 2.00                       | 2.00                        | 2.00                       | -                           | 2.00                       | 0.0%                      |
| Operations and Veteran Services Division                          | 14.00                  | 14.00                      | 27.00                       | 27.00                      | -                           | 27.00                      | 92.9%                     |
| Domestic Animal Services Division                                 | 35.00                  | 35.00                      | 35.00                       | 35.00                      | -                           | 35.00                      | 0.0%                      |
| Community and Human Services Division                             | 37.60                  | 46.60                      | 50.60                       | 50.60                      | -                           | 50.60                      | 8.6%                      |
| Library Division                                                  | 88.50                  | 88.50                      | 86.00                       | 86.00                      | -                           | 86.00                      | (2.8)%                    |
| Museum Division                                                   | 16.00                  | 16.00                      | 16.00                       | 16.00                      | -                           | 16.00                      | 0.0%                      |
| Parks & Recreation Division                                       | 227.50                 | 257.50                     | 246.25                      | 245.25                     | -                           | 245.25                     | (4.8)%                    |
| University Extension Service Division                             | 9.50                   | 9.50                       | 10.00                       | 10.00                      | -                           | 10.00                      | 5.3%                      |
| Public Services Grants                                            | 0.50                   | 0.50                       | -                           | -                          | -                           | -                          | (100.0)%                  |
| Public Transit and Neighborhood<br>Improvement Districts and MSTU | 8.00                   | 7.00                       | 6.00                        | 6.00                       | -                           | 6.00                       | (14.3)%                   |
|                                                                   | 3.00                   | 3.00                       | 3.00                        | 3.00                       | -                           | 3.00                       | 0.0%                      |
| <b>Total FTE</b>                                                  | <b>441.60</b>          | <b>479.60</b>              | <b>481.85</b>               | <b>480.85</b>              | <b>-</b>                    | <b>480.85</b>              | <b>0.3%</b>               |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Public Services Department Administration**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 268,328                | 280,600                    | 351,800                     | 345,600                    | -                           | 345,600                    | 23.2%                     |
| Operating Expense                      | 23,009                 | 18,800                     | 18,300                      | 27,900                     | -                           | 27,900                     | 48.4%                     |
| Capital Outlay                         | 2,671                  | 1,500                      | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>            | <b>294,008</b>         | <b>300,900</b>             | <b>370,100</b>              | <b>373,500</b>             | <b>-</b>                    | <b>373,500</b>             | <b>24.1%</b>              |
| <b>Total Budget</b>                    | <b>294,008</b>         | <b>300,900</b>             | <b>370,100</b>              | <b>373,500</b>             | <b>-</b>                    | <b>373,500</b>             | <b>24.1%</b>              |

| <b>Appropriations by Program</b>     | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Public Services Administration (001) | 294,008                | 300,900                    | 370,100                     | 373,500                    | -                           | 373,500                    | 24.1%                     |
| <b>Total Net Budget</b>              | <b>294,008</b>         | <b>300,900</b>             | <b>370,100</b>              | <b>373,500</b>             | <b>-</b>                    | <b>373,500</b>             | <b>24.1%</b>              |
| <b>Total Transfers and Reserves</b>  | <b>-</b>               | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total Budget</b>                  | <b>294,008</b>         | <b>300,900</b>             | <b>370,100</b>              | <b>373,500</b>             | <b>-</b>                    | <b>373,500</b>             | <b>24.1%</b>              |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost General Fund           | 294,008                | 300,900                    | 370,100                     | 373,500                    | -                           | 373,500                    | 24.1%                     |
| <b>Total Funding</b>            | <b>294,008</b>         | <b>300,900</b>             | <b>370,100</b>              | <b>373,500</b>             | <b>-</b>                    | <b>373,500</b>             | <b>24.1%</b>              |

| <b>Division Position Summary</b>     | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Public Services Administration (001) | 2.00                   | 2.00                       | 2.00                        | 2.00                       | -                           | 2.00                       | 0.0%                      |
| <b>Total FTE</b>                     | <b>2.00</b>            | <b>2.00</b>                | <b>2.00</b>                 | <b>2.00</b>                | <b>-</b>                    | <b>2.00</b>                | <b>0.0%</b>               |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Public Services Department Administration**

**Public Services Administration (001)**

**Mission Statement**

To provide professional management and administration to the eight divisions and two contracted agencies within the Department, providing a communication and organizational link between the County Commission, the County Manager, the staff and the public.

| <b>Program Summary</b>                                                                                                                                                                                                                                                   | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Department Administration</b>                                                                                                                                                                                                                                         | <b>2.00</b>                  | <b>373,500</b>            | <b>-</b>                    | <b>373,500</b>              |
| To provide strategic and operational planning, budgeting and financial management, operating results and accountability, staff and policy development, and administrative and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                          | <u><b>2.00</b></u>           | <u><b>373,500</b></u>     | <u><b>-</b></u>             | <u><b>373,500</b></u>       |

| <b>Program Performance Measures</b>                                                      | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|------------------------------------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| # of Departmental Customer Satisfaction survey responses                                 | 9,085                  | 6,000                     | 9,000                       | 7,000                     |
| PS Dept. Customer Satisfaction on a scale of 1 (very dissatisfied) to 5 (very satisfied) | 4.62                   | 4                         | 4.4                         | 4.25                      |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 268,328                | 280,600                    | 351,800                     | 345,600                    | -                           | 345,600                    | 23.2%                     |
| Operating Expense                     | 23,009                 | 18,800                     | 18,300                      | 27,900                     | -                           | 27,900                     | 48.4%                     |
| Capital Outlay                        | 2,671                  | 1,500                      | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>           | <b>294,008</b>         | <b>300,900</b>             | <b>370,100</b>              | <b>373,500</b>             | <b>-</b>                    | <b>373,500</b>             | <b>24.1%</b>              |
| <b>Total Budget</b>                   | <b>294,008</b>         | <b>300,900</b>             | <b>370,100</b>              | <b>373,500</b>             | <b>-</b>                    | <b>373,500</b>             | <b>24.1%</b>              |
| <b>Total FTE</b>                      | <b>2.00</b>            | <b>2.00</b>                | <b>2.00</b>                 | <b>2.00</b>                | <b>-</b>                    | <b>2.00</b>                | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Net Cost General Fund          | 294,008                | 300,900                    | 370,100                     | 373,500                    | -                           | 373,500                    | 24.1%                     |
| <b>Total Funding</b>           | <b>294,008</b>         | <b>300,900</b>             | <b>370,100</b>              | <b>373,500</b>             | <b>-</b>                    | <b>373,500</b>             | <b>24.1%</b>              |

Forecast FY 2021:

The personal services forecast reflects the retirement of the previous Public Services Department Head and the cost of planned overlap with the new Department Head to ensure continuity.

Current FY 2022:

The personal services budget increase is driven by personnel changes. Operating expense increase is due to budgeted IT and travel expenses.



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Operations and Veteran Services Division**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 1,163,477              | 1,289,100                  | 1,704,400                   | 2,285,300                  | -                           | 2,285,300                  | 77.3%                     |
| Operating Expense                      | 137,487                | 225,200                    | 227,200                     | 163,900                    | -                           | 163,900                    | (27.2)%                   |
| Capital Outlay                         | 8,407                  | 2,600                      | -                           | 2,600                      | -                           | 2,600                      | 0.0%                      |
| <b>Net Operating Budget</b>            | <b>1,309,371</b>       | <b>1,516,900</b>           | <b>1,931,600</b>            | <b>2,451,800</b>           | <b>-</b>                    | <b>2,451,800</b>           | <b>61.6%</b>              |
| <b>Total Budget</b>                    | <b>1,309,371</b>       | <b>1,516,900</b>           | <b>1,931,600</b>            | <b>2,451,800</b>           | <b>-</b>                    | <b>2,451,800</b>           | <b>61.6%</b>              |

| <b>Appropriations by Program</b>    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Public Services Operations (001)    | 997,375                | 1,122,400                  | 1,557,000                   | 2,074,400                  | -                           | 2,074,400                  | 84.8%                     |
| Veterans Services (001)             | 311,995                | 394,500                    | 374,600                     | 377,400                    | -                           | 377,400                    | (4.3)%                    |
| <b>Total Net Budget</b>             | <b>1,309,371</b>       | <b>1,516,900</b>           | <b>1,931,600</b>            | <b>2,451,800</b>           | <b>-</b>                    | <b>2,451,800</b>           | <b>61.6%</b>              |
| <b>Total Transfers and Reserves</b> | <b>-</b>               | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total Budget</b>                 | <b>1,309,371</b>       | <b>1,516,900</b>           | <b>1,931,600</b>            | <b>2,451,800</b>           | <b>-</b>                    | <b>2,451,800</b>           | <b>61.6%</b>              |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues      | -                      | -                          | 7,200                       | -                          | -                           | -                          | na                        |
| Net Cost General Fund           | 1,309,371              | 1,516,900                  | 1,924,400                   | 2,451,800                  | -                           | 2,451,800                  | 61.6%                     |
| <b>Total Funding</b>            | <b>1,309,371</b>       | <b>1,516,900</b>           | <b>1,931,600</b>            | <b>2,451,800</b>           | <b>-</b>                    | <b>2,451,800</b>           | <b>61.6%</b>              |

| <b>Division Position Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Public Services Operations (001) | 10.00                  | 10.00                      | 23.00                       | 23.00                      | -                           | 23.00                      | 130.0%                    |
| Veterans Services (001)          | 4.00                   | 4.00                       | 4.00                        | 4.00                       | -                           | 4.00                       | 0.0%                      |
| <b>Total FTE</b>                 | <b>14.00</b>           | <b>14.00</b>               | <b>27.00</b>                | <b>27.00</b>               | <b>-</b>                    | <b>27.00</b>               | <b>92.9%</b>              |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Operations and Veteran Services Division**

**Public Services Operations (001)**

**Mission Statement**

The Operations Division focuses on professional financial and operational management for the Department, including budget development, financial planning and oversight, procurement and contract management, capital and long range planning, enterprise asset management, marketing and communications, technology and process improvement, and general quality control.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                  | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Public Services Operations Mgt</b>                                                                                                                                                                                                                                                   | <b>23.00</b>                 | <b>2,074,400</b>          | <b>-</b>                    | <b>2,074,400</b>            |
| Coordination of department-wide financial and operations management activities, including implementation of new initiatives, fiscal planning and oversight, marketing and communications, technology and process improvement, enterprise asset management, and general quality control. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                         | <b>23.00</b>                 | <b>2,074,400</b>          | <b>-</b>                    | <b>2,074,400</b>            |

| <b>Program Performance Measures</b>                                                                                               | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|-----------------------------------------------------------------------------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| Physical Assets Managed in Enterprise Asset Management System                                                                     | 8,000                  | 6,200                     | 8,750                       | 9,300                     |
| Social Media Reach (encompasses all views, likes, comments, shares, etc. on Facebook, Twitter, Instagram, Pinterest, and YouTube) | 7,700,126              | 7,500,000                 | 9,000,000                   | 8,500,000                 |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 887,500                | 978,600                    | 1,413,200                   | 1,969,500                  | -                           | 1,969,500                  | 101.3%                    |
| Operating Expense                     | 102,639                | 143,800                    | 143,800                     | 102,300                    | -                           | 102,300                    | (28.9)%                   |
| Capital Outlay                        | 7,236                  | -                          | -                           | 2,600                      | -                           | 2,600                      | na                        |
| <b>Net Operating Budget</b>           | <b>997,375</b>         | <b>1,122,400</b>           | <b>1,557,000</b>            | <b>2,074,400</b>           | <b>-</b>                    | <b>2,074,400</b>           | <b>84.8%</b>              |
| <b>Total Budget</b>                   | <b>997,375</b>         | <b>1,122,400</b>           | <b>1,557,000</b>            | <b>2,074,400</b>           | <b>-</b>                    | <b>2,074,400</b>           | <b>84.8%</b>              |
| <b>Total FTE</b>                      | <b>10.00</b>           | <b>10.00</b>               | <b>23.00</b>                | <b>23.00</b>               | <b>-</b>                    | <b>23.00</b>               | <b>130.0%</b>             |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues     | -                      | -                          | 7,200                       | -                          | -                           | -                          | na                        |
| Net Cost General Fund          | 997,375                | 1,122,400                  | 1,549,800                   | 2,074,400                  | -                           | 2,074,400                  | 84.8%                     |
| <b>Total Funding</b>           | <b>997,375</b>         | <b>1,122,400</b>           | <b>1,557,000</b>            | <b>2,074,400</b>           | <b>-</b>                    | <b>2,074,400</b>           | <b>84.8%</b>              |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Operations and Veteran Services Division**

**Public Services Operations (001)**

**Forecast FY 2021:**

Personal services are forecast above FY 2021 budget due to a mid-year reorganization that has realigned 13 positions into Public Services Operations (OVS) from within the Public Services Division (PSD) to complete the transition to a centralized financial and operational support Division. Transfers include seven (7) FTE's from Parks & Recreation (111), two (2) FTE's from Library (001), two (2) FTE's from Parks (001), one (1) FTE from Golden Gate Community Center (130) and one (1) FTE from PTNE Administration (001). Operating expense forecast remains in line with the adopted budget.

**Current FY 2022:**

Increases in the Division budget reflects the annual impact of the aforementioned OVS realignment along with cost-of-living base pay adjustments. This increase is offset by corresponding decreases to Parks and Recreation, Libraries and PTNE budgets.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Operations and Veteran Services Division**

**Veterans Services (001)**

**Mission Statement**

The Veteran Services unit includes three certified Veterans Services Officers to assist veterans and their dependents filing for disability compensation, non-service-connected pensions, appeals burial benefits, education benefits, health benefits, survivor's benefits and other support, and to provide outreach services to inform veterans of potential benefits.

| Program Summary                                                                                                                                                                                                                                  | FY 2022<br>Total FTE | FY 2022<br>Budget     | FY 2022<br>Revenues | FY 2022<br>Net Cost   |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-----------------------|---------------------|-----------------------|
| <b>Veteran Advocacy</b>                                                                                                                                                                                                                          | <b>4.00</b>          | <b>367,700</b>        | <b>-</b>            | <b>367,700</b>        |
| To assist approximately 3,000 veterans and their dependents with service and non-service connected claims against the Veteran's Administration (VA). To provide information and assistance in obtaining other federal, state and local benefits. |                      |                       |                     |                       |
| <b>Veterans' Special Events</b>                                                                                                                                                                                                                  | <b>-</b>             | <b>9,700</b>          | <b>-</b>            | <b>9,700</b>          |
| Provide support to various activities recognizing our Veterans, including Veteran's Day, Memorial Day, and the annual 4th of July celebration.                                                                                                   |                      |                       |                     |                       |
| Current Level of Service Budget                                                                                                                                                                                                                  | <u><b>4.00</b></u>   | <u><b>377,400</b></u> | <u><b>-</b></u>     | <u><b>377,400</b></u> |

| Program Performance Measures                                    | 2020<br>Actual | FY 2021<br>Budget | FY 2021<br>Forecast | FY 2022<br>Budget |
|-----------------------------------------------------------------|----------------|-------------------|---------------------|-------------------|
| Client Appointments with Veteran Service Officer                | 3,317          | 3,250             | 3,250               | 3,250             |
| Serve 95% of veterans requesting services within 5 working days | 90             | 95                | 85                  | 95                |
| Transport Minimum of 90% of veterans who scheduled transports   | 97             | 95                | -                   | -                 |

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 275,977        | 310,500            | 291,200             | 315,800            | -                   | 315,800            | 1.7%              |
| Operating Expense              | 34,848         | 81,400             | 83,400              | 61,600             | -                   | 61,600             | (24.3)%           |
| Capital Outlay                 | 1,170          | 2,600              | -                   | -                  | -                   | -                  | (100.0)%          |
| <b>Net Operating Budget</b>    | <b>311,995</b> | <b>394,500</b>     | <b>374,600</b>      | <b>377,400</b>     | <b>-</b>            | <b>377,400</b>     | <b>(4.3)%</b>     |
| <b>Total Budget</b>            | <b>311,995</b> | <b>394,500</b>     | <b>374,600</b>      | <b>377,400</b>     | <b>-</b>            | <b>377,400</b>     | <b>(4.3)%</b>     |
| <b>Total FTE</b>               | <b>4.00</b>    | <b>4.00</b>        | <b>4.00</b>         | <b>4.00</b>        | <b>-</b>            | <b>4.00</b>        | <b>0.0%</b>       |

| Program Funding Sources | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Net Cost General Fund   | 311,995        | 394,500            | 374,600             | 377,400            | -                   | 377,400            | (4.3)%            |
| <b>Total Funding</b>    | <b>311,995</b> | <b>394,500</b>     | <b>374,600</b>      | <b>377,400</b>     | <b>-</b>            | <b>377,400</b>     | <b>(4.3)%</b>     |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Operations and Veteran Services Division**

**Veterans Services (001)**

Forecast FY 2021:

Personal services forecast reflects savings from a position vacancy.

Current FY 2022:

Because of the FY 2021 completion of a one time IT special project operating expenses are budgeted lower in FY 2022. Due to changes in services at the Veterans Administration; Collier County is no longer providing veterans transportation services. The Veterans Administration has assigned this service to a local not for profit organization. There is no significant budget impact. The vehicle assigned for veterans transport is continuing service in support of veterans and other operational needs.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Domestic Animal Services Division**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 2,141,242              | 2,393,000                  | 2,291,500                   | 2,424,400                  | -                           | 2,424,400                  | 1.3%                      |
| Operating Expense                      | 1,205,515              | 1,298,500                  | 1,249,000                   | 1,266,300                  | -                           | 1,266,300                  | (2.5)%                    |
| Capital Outlay                         | 12,689                 | 8,600                      | 16,200                      | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>            | <b>3,359,446</b>       | <b>3,700,100</b>           | <b>3,556,700</b>            | <b>3,690,700</b>           | <b>-</b>                    | <b>3,690,700</b>           | <b>(0.3)%</b>             |
| Reserve for Contingencies              | -                      | 15,800                     | -                           | 15,900                     | -                           | 15,900                     | 0.6%                      |
| Restricted for Unfunded Requests       | -                      | 438,100                    | -                           | 674,400                    | -                           | 674,400                    | 53.9%                     |
| <b>Total Budget</b>                    | <b>3,359,446</b>       | <b>4,154,000</b>           | <b>3,556,700</b>            | <b>4,381,000</b>           | <b>-</b>                    | <b>4,381,000</b>           | <b>5.5%</b>               |

| <b>Appropriations by Program</b>         | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Domestic Animal Control (001)            | 3,170,213              | 3,530,500                  | 3,385,800                   | 3,519,500                  | -                           | 3,519,500                  | (0.3)%                    |
| Domestic Animal Services Donations (180) | 80,951                 | 58,200                     | 67,300                      | 59,500                     | -                           | 59,500                     | 2.2%                      |
| Neutered/Spay Trust Fund (610)           | 108,282                | 111,400                    | 103,600                     | 111,700                    | -                           | 111,700                    | 0.3%                      |
| <b>Total Net Budget</b>                  | <b>3,359,446</b>       | <b>3,700,100</b>           | <b>3,556,700</b>            | <b>3,690,700</b>           | <b>-</b>                    | <b>3,690,700</b>           | <b>(0.3)%</b>             |
| <b>Total Transfers and Reserves</b>      | <b>-</b>               | <b>453,900</b>             | <b>-</b>                    | <b>690,300</b>             | <b>-</b>                    | <b>690,300</b>             | <b>52.1%</b>              |
| <b>Total Budget</b>                      | <b>3,359,446</b>       | <b>4,154,000</b>           | <b>3,556,700</b>            | <b>4,381,000</b>           | <b>-</b>                    | <b>4,381,000</b>           | <b>5.5%</b>               |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Licenses & Permits              | 300,911                | 473,300                    | 333,300                     | 423,400                    | -                           | 423,400                    | (10.5)%                   |
| FEMA - Fed Emerg Mgt Agency     | 21,823                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Charges For Services            | 118,463                | 157,100                    | 125,200                     | 151,100                    | -                           | 151,100                    | (3.8)%                    |
| Fines & Forfeitures             | 17,491                 | 20,100                     | 20,100                      | 21,600                     | -                           | 21,600                     | 7.5%                      |
| Miscellaneous Revenues          | 66,059                 | 50,000                     | 402,000                     | 50,000                     | -                           | 50,000                     | 0.0%                      |
| Interest/Misc                   | 8,486                  | 3,600                      | 1,800                       | 3,600                      | -                           | 3,600                      | 0.0%                      |
| Net Cost General Fund           | 2,765,342              | 3,000,200                  | 2,990,700                   | 3,009,500                  | -                           | 3,009,500                  | 0.3%                      |
| Carry Forward                   | 473,400                | 459,200                    | 412,500                     | 728,900                    | -                           | 728,900                    | 58.7%                     |
| Less 5% Required By Law         | -                      | (9,500)                    | -                           | (7,100)                    | -                           | (7,100)                    | (25.3)%                   |
| <b>Total Funding</b>            | <b>3,771,974</b>       | <b>4,154,000</b>           | <b>4,285,600</b>            | <b>4,381,000</b>           | <b>-</b>                    | <b>4,381,000</b>           | <b>5.5%</b>               |

| <b>Division Position Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Domestic Animal Control (001)    | 35.00                  | 35.00                      | 35.00                       | 35.00                      | -                           | 35.00                      | 0.0%                      |
| <b>Total FTE</b>                 | <b>35.00</b>           | <b>35.00</b>               | <b>35.00</b>                | <b>35.00</b>               | <b>-</b>                    | <b>35.00</b>               | <b>0.0%</b>               |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Domestic Animal Services Division**

**Domestic Animal Control (001)**

**Mission Statement**

**To ensure compliance with local and State animal-related laws; to return strays to their owners and promote adoption of homeless animals to new families; and to work toward ending the community problem of pet overpopulation.**

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Divisional Administration/Overhead</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <b>2.00</b>                  | <b>598,463</b>            | <b>-</b>                    | <b>598,463</b>              |
| Funding for Divisional administration and fixed divisional overhead expenses. Oversee operations including employees, contracts, projects, fiscal and resource management, internal controls, public record requests, and coordinates the Animal Services Advisory Board meetings. The DAS administrative coordination, community collaboration and oversight of all operations has led to a 97% Live Release Rate in FY2020.                                                                                                                                                                                                                                                                                                                                                                                      |                              |                           |                             |                             |
| <b>Enforcement</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | <b>12.00</b>                 | <b>1,127,525</b>          | <b>392,400</b>              | <b>735,125</b>              |
| Prioritize, dispatch, and investigate animal-related complaints, including but not limited to aggressive animals and animal bites, dangerous dog investigations, animal cruelty and neglect, and nuisance complaints involving animals at-large, barking, and sanitary nuisance. Impound injured, neglected, and animals found at-large. Investigate and inspect animal-related businesses, animal-related organizations, and breeders, and issue annual operational permits. Verify compliance with requirements to license and vaccinate for rabies prevention. Issue appropriate penalties for violations; process and coordinate Division's citations for payment, appeals, and record liens and orders with Collier County Clerk of Circuit Court. Responded to 8,717 animal related service calls in FY2020. |                              |                           |                             |                             |
| <b>Animal Care</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | <b>15.00</b>                 | <b>1,069,871</b>          | <b>55,800</b>               | <b>1,014,071</b>            |
| Maintain the well-being of impounded animals while working towards positive outcomes to include adoptions, rescue networking, return-to-home, and return to owner services. Process adoption requests and provide adoption counseling, assist pet owners in the reunification of their lost pets, provide education to the public about responsible pet ownership and animal-related laws. Accept incoming animals through the Admissions Center, as allowed in Collier County Animal Control Ordinance, by impounding stray animals, scheduling and admitting owner surrender and owner request euthanasia appointments; evaluate animals for best individual outcome. The shelter admitted 2,650 animals during FY2020.                                                                                          |                              |                           |                             |                             |
| <b>Community Outreach</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <b>2.50</b>                  | <b>238,626</b>            | <b>26,400</b>               | <b>212,226</b>              |
| Increase Division visibility in the community by promoting programs and services through social and other media platforms and marketing campaigns. Leverage social media presence to publicize lost pets and increase number of animals reunited with their owner. Promote special needs adoptions to save the lives of hard-to-place animals. Announce adoption promotions, upcoming events, and press releases. Facilitate animal foster program, by maintaining open communication with foster families, scheduling needed medical care with clinic operations, and coordinating with potential adopters. Community outreach in FY20 allowed 1,571 animals to be adopted into new homes, reunited 585 animals with their owners, and placed 829 animals into foster homes during FY20.                          |                              |                           |                             |                             |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Domestic Animal Services Division**

**Domestic Animal Control (001)**

| <b>Program Summary</b>   | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|--------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Veterinary Clinic</b> | <b>3.50</b>                  | <b>485,015</b>            | <b>35,400</b>               | <b>449,615</b>              |

Provide exceptional medical care for our shelter animals to include emergency, lifesaving veterinary care for injured animals, impounded at the Division. Sterilize all cats, dogs, and rabbits prior to placement in home or release to owner upon reclaim. Perform non-routine surgical procedures to improve the quality of life for shelter animals. Provide medical care to all animals in custody to ensure the health and wellbeing of the shelter population. Coordinate and consult with outside veterinary clinics and specialists to provide advanced medical care for special cases.

|                                 |              |                  |                |                  |
|---------------------------------|--------------|------------------|----------------|------------------|
| Current Level of Service Budget | <b>35.00</b> | <b>3,519,500</b> | <b>510,000</b> | <b>3,009,500</b> |
|---------------------------------|--------------|------------------|----------------|------------------|

| <b>Program Performance Measures</b>                                                                        | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|------------------------------------------------------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| % of spay/neuter surgeries performed in-house                                                              | 75                     | 85                        | 60                          | 85                        |
| Animal Live Release Rate (%) (adoptions, reclaims, transfers)                                              | 94                     | 93                        | 94                          | 95                        |
| Compliance rate of Notices to Comply issued for mandatory County Rabies/License Tag and rabies vaccination | 64                     | 65                        | 68                          | 70                        |
| Volunteer Donated Service Hours                                                                            | 17,000                 | 17,000                    | 8,500                       | 17,000                    |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 2,141,242              | 2,393,000                  | 2,291,500                   | 2,424,400                  | -                           | 2,424,400                  | 1.3%                      |
| Operating Expense                     | 1,027,801              | 1,131,800                  | 1,088,600                   | 1,095,100                  | -                           | 1,095,100                  | (3.2)%                    |
| Capital Outlay                        | 1,170                  | 5,700                      | 5,700                       | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>           | <b>3,170,213</b>       | <b>3,530,500</b>           | <b>3,385,800</b>            | <b>3,519,500</b>           | <b>-</b>                    | <b>3,519,500</b>           | <b>(0.3)%</b>             |
| <b>Total Budget</b>                   | <b>3,170,213</b>       | <b>3,530,500</b>           | <b>3,385,800</b>            | <b>3,519,500</b>           | <b>-</b>                    | <b>3,519,500</b>           | <b>(0.3)%</b>             |
| <b>Total FTE</b>                      | <b>35.00</b>           | <b>35.00</b>               | <b>35.00</b>                | <b>35.00</b>               | <b>-</b>                    | <b>35.00</b>               | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Licenses & Permits             | 258,651                | 381,300                    | 273,300                     | 363,400                    | -                           | 363,400                    | (4.7)%                    |
| FEMA - Fed Emerg Mgt Agency    | 21,823                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Charges For Services           | 102,451                | 128,900                    | 101,200                     | 125,000                    | -                           | 125,000                    | (3.0)%                    |
| Fines & Forfeitures            | 17,491                 | 20,100                     | 20,100                      | 21,600                     | -                           | 21,600                     | 7.5%                      |
| Miscellaneous Revenues         | 4,454                  | -                          | 500                         | -                          | -                           | -                          | na                        |
| Net Cost General Fund          | 2,765,342              | 3,000,200                  | 2,990,700                   | 3,009,500                  | -                           | 3,009,500                  | 0.3%                      |
| <b>Total Funding</b>           | <b>3,170,213</b>       | <b>3,530,500</b>           | <b>3,385,800</b>            | <b>3,519,500</b>           | <b>-</b>                    | <b>3,519,500</b>           | <b>(0.3)%</b>             |



**Public Services Department**

**Domestic Animal Services Division**

**Domestic Animal Control (001)**

**Notes:**

The Division outsourced our licensing program in FY 2020 to include data entry, renewals, and management. To compensate for the cost of this service, the Division increased license fees from \$10.00 to \$15.00. The Division also implemented a three-year license. In the area of adoptions, the Division offers adoption promotions and specials regularly to generate excitement within the community at the recommendation of the University of Florida Maddie's Shelter Medicine Program, pursuant to Resolution No. 2018-106, which allows for reduced adoption fees and two-for-the-price-of-one cat adoptions. The Division has implemented a citation collection/compliance program by scheduling all unpaid citations to go before the Special Magistrate and create a mechanism to record unpaid citations as liens.

**Forecast FY 2021:**

Forecast expenditures for personal services and operating expenses are modestly lower than budgeted levels. Revenue projections are below budgeted levels.

**Current FY 2022:**

Personal services increase is due to cost-of-living base pay adjustments. In past years kennel maintenance was provided through a work program. The provision of this service has been discontinued. The additional cost of kennel maintenance staff has been absorbed by other expenditure controls.

**Revenues:**

Revenues are budgeted modestly lower than the prior year.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Domestic Animal Services Division**

**Neutered/Spay Trust Fund (610)**

**Mission Statement**

To sterilize all dogs and cats released from Domestic Animal Services as required by F.S. 823.15 and Collier County Animal Control Ordinance Chapter 14, Article II, section 14-41 and to provide low-cost spay and neuter services for the public for breeds and types of animals most often relinquished to Domestic Animal Services.

| <b>Program Summary</b>                                                                                                                                                                                                                                | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Neutered or Spayed Program</b>                                                                                                                                                                                                                     | -                            | 111,700                   | 111,700                     | -                           |
| Ensure all animals adopted to new families or reclaimed by their owners from Domestic Animal Services are sterilized prior to adoption or release.<br>Accept donations from the public to support the program in accordance with Resolution 2017-104. |                              |                           |                             |                             |
| <b>Reserves</b>                                                                                                                                                                                                                                       | -                            | 175,700                   | 175,700                     | -                           |
| Current Level of Service Budget                                                                                                                                                                                                                       | -                            | 287,400                   | 287,400                     | -                           |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 96,763                 | 111,400                    | 103,600                     | 111,700                    | -                           | 111,700                    | 0.3%                      |
| Capital Outlay                        | 11,519                 | -                          | -                           | -                          | -                           | -                          | na                        |
| <b>Net Operating Budget</b>           | <b>108,282</b>         | <b>111,400</b>             | <b>103,600</b>              | <b>111,700</b>             | -                           | <b>111,700</b>             | <b>0.3%</b>               |
| Reserve for Contingencies             | -                      | 10,000                     | -                           | 10,000                     | -                           | 10,000                     | 0.0%                      |
| Restricted for Unfunded Requests      | -                      | 258,100                    | -                           | 165,700                    | -                           | 165,700                    | (35.8)%                   |
| <b>Total Budget</b>                   | <b>108,282</b>         | <b>379,500</b>             | <b>103,600</b>              | <b>287,400</b>             | -                           | <b>287,400</b>             | <b>(24.3)%</b>            |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Licenses & Permits             | 42,055                 | 92,000                     | 60,000                      | 60,000                     | -                           | 60,000                     | (34.8)%                   |
| Charges For Services           | 16,011                 | 28,200                     | 24,000                      | 26,100                     | -                           | 26,100                     | (7.4)%                    |
| Miscellaneous Revenues         | -                      | -                          | 1,500                       | -                          | -                           | -                          | na                        |
| Interest/Misc                  | 4,657                  | 2,000                      | 800                         | 1,000                      | -                           | 1,000                      | (50.0)%                   |
| Carry Forward                  | 267,700                | 264,200                    | 222,100                     | 204,800                    | -                           | 204,800                    | (22.5)%                   |
| Less 5% Required By Law        | -                      | (6,900)                    | -                           | (4,500)                    | -                           | (4,500)                    | (34.8)%                   |
| <b>Total Funding</b>           | <b>330,423</b>         | <b>379,500</b>             | <b>308,400</b>              | <b>287,400</b>             | -                           | <b>287,400</b>             | <b>(24.3)%</b>            |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Domestic Animal Services Division  
Neutered/Spay Trust Fund (610)**

**Notes:**

This fund collects a specified allocation for each license purchased for non-neutered/spayed animals, impound fees paid for animals reclaimed unsterilized, and the spay/neuter fees from animals sterilized prior to reclaim by their owners. The Division is working with local non-profit groups to provide low-cost spay and neuter for the public and for community cat caregivers. The Divisions' goal is to provide free and/or low cost spay and neuter for breeds and types of animals most often relinquished to Domestic Animal Services.

**Current FY 2022:**

The operating budget pays relief veterinarians and outside veterinarians to spay and/or neuter animals prior to their adoption or reclaim when the DAS clinic cannot accommodate the day's total surgery load, or when the Shelter Veterinarian is unable to perform surgeries in-house. The operating budget will also be used to pay veterinarians to perform low-cost surgeries for pet owners in the community who own breeds and types of animals most often relinquished to Domestic Animal Services.

Reserves are held for use as required to meet the goals of the neutering/spaying program.

**Revenues:**

The Division will continue to offer low cost spay and neuter for the public to aid in their mission to work toward ending the community problem of domestic animal overpopulation. Spay and neuter surgeries are specified by species and sex of an animal and are in compliance with Resolution No. 2017-104 and Resolution No. 2018-106.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Domestic Animal Services Division**  
**Domestic Animal Services Donations (180)**

**Mission Statement**

To solicit, receive, and expend private or community donations for the purpose of improving the lives of domestic animals in Collier County in accordance with Resolution 2006-026.

| Program Summary                                                                                                                                                                                                                                         | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Event Support and Other Uses</b>                                                                                                                                                                                                                     | -                    | 19,500            | 19,500              | -                   |
| Provides for special event support and donor specified uses. Supplement Divisions foster care program.                                                                                                                                                  |                      |                   |                     |                     |
| <b>Animal Care - Special Medical Care</b>                                                                                                                                                                                                               | -                    | 40,000            | 40,000              | -                   |
| Coordinate and consult with outside veterinary clinics and specialists to provide advanced medical care for special cases. Provide lifesaving emergency care afterhours, weekends, and holidays to stabilize and monitor medically compromised animals. |                      |                   |                     |                     |
| <b>Reserves</b>                                                                                                                                                                                                                                         | -                    | 514,600           | 514,600             | -                   |
| <b>Current Level of Service Budget</b>                                                                                                                                                                                                                  | -                    | 574,100           | 574,100             | -                   |

| Program Budgetary Cost Summary   | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                | 80,951         | 55,300             | 56,800              | 59,500             | -                   | 59,500             | 7.6%              |
| Capital Outlay                   | -              | 2,900              | 10,500              | -                  | -                   | -                  | (100.0)%          |
| <b>Net Operating Budget</b>      | <b>80,951</b>  | <b>58,200</b>      | <b>67,300</b>       | <b>59,500</b>      | -                   | <b>59,500</b>      | <b>2.2%</b>       |
| Reserve for Contingencies        | -              | 5,800              | -                   | 5,900              | -                   | 5,900              | 1.7%              |
| Restricted for Unfunded Requests | -              | 180,000            | -                   | 508,700            | -                   | 508,700            | 182.6%            |
| <b>Total Budget</b>              | <b>80,951</b>  | <b>244,000</b>     | <b>67,300</b>       | <b>574,100</b>     | -                   | <b>574,100</b>     | <b>135.3%</b>     |

| Program Funding Sources | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Licenses & Permits      | 205            | -                  | -                   | -                  | -                   | -                  | na                |
| Miscellaneous Revenues  | 61,604         | 50,000             | 400,000             | 50,000             | -                   | 50,000             | 0.0%              |
| Interest/Misc           | 3,829          | 1,600              | 1,000               | 2,600              | -                   | 2,600              | 62.5%             |
| Carry Forward           | 205,700        | 195,000            | 190,400             | 524,100            | -                   | 524,100            | 168.8%            |
| Less 5% Required By Law | -              | (2,600)            | -                   | (2,600)            | -                   | (2,600)            | 0.0%              |
| <b>Total Funding</b>    | <b>271,338</b> | <b>244,000</b>     | <b>591,400</b>      | <b>574,100</b>     | -                   | <b>574,100</b>     | <b>135.3%</b>     |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Domestic Animal Services Division  
Domestic Animal Services Donations (180)**

**Notes:**

Domestic Animal Service Division received, from the Raymond James Trust on February 2021, with the approval of the Collier County Board of County Commissioners, a donation from the Sharol A. Murphy Revocable Trust for the amount \$337,371.82. There are no restrictions on the use of the fund other than they be used for DAS general tax-exempt purposes. DAS spending plan for this funds include funding capital projects, enhancements to the new DAS facility and other unfunded DAS expenses to further the charter of the Division.

**Forecast FY 2021:**

Reflects operating expenses in compliance with Resolution No. 2006-026. Forecast revenues represent funds raised from donation and special events.

**Current FY 2022:**

Operating expenses are in compliance with Resolution No. 2006-026 for animals in DAS custody.

**Revenues:**

The revenue budget reflects estimated funds raised from special events such as Paws in the Park and general donations as well as fund balance carried forward.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Community and Human Services Division**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 3,438,057              | 2,188,700                  | 7,113,900                   | 2,209,300                  | -                           | 2,209,300                  | 0.9%                      |
| Operating Expense                      | 6,769,482              | 3,959,100                  | 57,596,600                  | 3,937,000                  | -                           | 3,937,000                  | (0.6)%                    |
| Capital Outlay                         | 518,498                | 8,800                      | 17,600                      | 5,600                      | -                           | 5,600                      | (36.4)%                   |
| Grants and Aid                         | 5,629,545              | 3,059,500                  | 34,794,700                  | 3,103,100                  | -                           | 3,103,100                  | 1.4%                      |
| Remittances                            | 4,045,724              | -                          | 57,058,000                  | -                          | -                           | -                          | na                        |
| <b>Net Operating Budget</b>            | <b>20,401,306</b>      | <b>9,216,100</b>           | <b>156,580,800</b>          | <b>9,255,000</b>           | <b>-</b>                    | <b>9,255,000</b>           | <b>0.4%</b>               |
| Trans to 116 Afford Housg              | 591,990                | 223,400                    | 223,400                     | 223,400                    | -                           | 223,400                    | 0.0%                      |
| Trans to 123 Grant Prog Support        | 820,200                | 795,700                    | 45,260,500                  | 795,700                    | -                           | 795,700                    | 0.0%                      |
| Trans to 706 Housing Grants            | 22,710                 | 15,400                     | 57,300                      | 16,400                     | -                           | 16,400                     | 6.5%                      |
| Trans to 708 Hum Serv Match            | 10,664                 | 12,200                     | 40,100                      | 12,200                     | -                           | 12,200                     | 0.0%                      |
| Reserve for Contingencies              | -                      | 192,200                    | -                           | 28,600                     | -                           | 28,600                     | (85.1)%                   |
| <b>Total Budget</b>                    | <b>21,846,869</b>      | <b>10,455,000</b>          | <b>202,162,100</b>          | <b>10,331,300</b>          | <b>-</b>                    | <b>10,331,300</b>          | <b>(1.2)%</b>             |

| <b>Appropriations by Program</b>                  | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Affordable Housing (116)                          | 644,283                | 223,400                    | 581,000                     | 223,400                    | -                           | 223,400                    | 0.0%                      |
| Community Develop Block Grant & Home Invest (121) | 5,534                  | -                          | 7,500                       | -                          | -                           | -                          | na                        |
| Community Mental Health & LIP Support (001)       | 2,335,934              | 3,059,500                  | 3,059,500                   | 3,059,500                  | -                           | 3,059,500                  | 0.0%                      |
| Grant Program Support (123)                       | 875,391                | 761,100                    | 45,484,600                  | 795,700                    | -                           | 795,700                    | 4.5%                      |
| Housing Grants (705/706)                          | 2,666,109              | -                          | 27,870,900                  | -                          | -                           | -                          | na                        |
| Human Services Grants (707/708)                   | 5,409,772              | -                          | 70,664,700                  | -                          | -                           | -                          | na                        |
| Operational Support & Housing (111)               | 108,456                | 116,500                    | 108,600                     | 116,700                    | -                           | 116,700                    | 0.2%                      |
| Social Services Program (001)                     | 5,355,628              | 5,055,600                  | 4,931,000                   | 5,059,700                  | -                           | 5,059,700                  | 0.1%                      |
| State Housing Incentive Partnership SHIP (791)    | 3,000,199              | -                          | 3,873,000                   | -                          | -                           | -                          | na                        |
| <b>Total Net Budget</b>                           | <b>20,401,306</b>      | <b>9,216,100</b>           | <b>156,580,800</b>          | <b>9,255,000</b>           | <b>-</b>                    | <b>9,255,000</b>           | <b>0.4%</b>               |
| <b>Total Transfers and Reserves</b>               | <b>1,445,563</b>       | <b>1,238,900</b>           | <b>45,581,300</b>           | <b>1,076,300</b>           | <b>-</b>                    | <b>1,076,300</b>           | <b>(13.1)%</b>            |
| <b>Total Budget</b>                               | <b>21,846,869</b>      | <b>10,455,000</b>          | <b>202,162,100</b>          | <b>10,331,300</b>          | <b>-</b>                    | <b>10,331,300</b>          | <b>(1.2)%</b>             |

| <b>Division Funding Sources</b>   | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-----------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues        | 23,801,722             | -                          | 99,974,900                  | -                          | -                           | -                          | na                        |
| FEMA - Fed Emerg Mgt Agency       | 494                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Charges For Services              | 23,204                 | 15,000                     | 15,000                      | 15,000                     | -                           | 15,000                     | 0.0%                      |
| Miscellaneous Revenues            | 880,060                | 1,000                      | 1,722,800                   | -                          | -                           | -                          | (100.0)%                  |
| Interest/Misc                     | 92,722                 | -                          | 184,100                     | -                          | -                           | -                          | na                        |
| Net Cost General Fund             | 9,042,045              | 9,065,800                  | 53,476,000                  | 9,071,900                  | -                           | 9,071,900                  | 0.1%                      |
| Net Cost Unincorp General Fund    | 90,581                 | 101,500                    | 93,600                      | 101,700                    | -                           | 101,700                    | 0.2%                      |
| Trans fm 001 Gen Fund             | 1,352,163              | 951,700                    | 45,486,300                  | 952,700                    | -                           | 952,700                    | 0.1%                      |
| Trans fm 707/708 Human Srv Grants | 93,400                 | 95,000                     | 95,000                      | 95,000                     | -                           | 95,000                     | 0.0%                      |
| Carry Forward                     | 787,200                | 225,000                    | 1,209,400                   | 95,000                     | -                           | 95,000                     | (57.8)%                   |
| <b>Total Funding</b>              | <b>36,163,591</b>      | <b>10,455,000</b>          | <b>202,257,100</b>          | <b>10,331,300</b>          | <b>-</b>                    | <b>10,331,300</b>          | <b>(1.2)%</b>             |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Community and Human Services Division**

| <b>Division Position Summary</b>                  | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Social Services Program (001)                     | 11.80                  | 12.80                      | 12.80                       | 12.80                      | -                           | 12.80                      | 0.0%                      |
| Affordable Housing (116)                          | 1.00                   | 1.00                       | 1.00                        | 1.00                       | -                           | 1.00                       | 0.0%                      |
| State Housing Incentive Partnership<br>SHIP (791) | 2.00                   | 2.00                       | 2.00                        | 2.00                       | -                           | 2.00                       | 0.0%                      |
| Operational Support & Housing (111)               | 1.00                   | 1.00                       | 1.00                        | 1.00                       | -                           | 1.00                       | 0.0%                      |
| Housing Grants (705/706)                          | 10.00                  | 10.00                      | 14.00                       | 14.00                      | -                           | 14.00                      | 40.0%                     |
| Human Services Grants (707/708)                   | 11.80                  | 19.80                      | 19.80                       | 19.80                      | -                           | 19.80                      | 0.0%                      |
| <b>Total FTE</b>                                  | <b>37.60</b>           | <b>46.60</b>               | <b>50.60</b>                | <b>50.60</b>               | <b>-</b>                    | <b>50.60</b>               | <b>8.6%</b>               |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Community and Human Services Division**

**Social Services Program (001)**

**Mission Statement**

Our professional staff provides a range of medical case management services to eligible citizens of Collier County as required by Florida Statutes 125.01, 409.915, 154.301, 406.50, and 39.304(5). These services are either state mandated, emergency/short-term medical, or general assistance that support community members in restoring self-sufficiency, providing rehabilitation, and returning them to their previously achieved levels of productivity. These services seek to meet the minimum needs required for health and decency, according to available funding and Board of County Commissioners' policy and philosophy.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                  | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Divisional Administration/Overhead</b>                                                                                                                                                                                                                                                                               | <b>11.00</b>                 | <b>1,419,641</b>          | <b>-</b>                    | <b>1,419,641</b>            |
| Funding for divisional administration and fixed divisional overhead to include monitoring and compliance oversight.                                                                                                                                                                                                     |                              |                           |                             |                             |
| <b>Medicaid County Billing</b>                                                                                                                                                                                                                                                                                          | <b>-</b>                     | <b>3,300,000</b>          | <b>-</b>                    | <b>3,300,000</b>            |
| Medicaid County expenses for Inpatient Hospital and Nursing Home care determined by Florida Statute 409.915.                                                                                                                                                                                                            |                              |                           |                             |                             |
| <b>Indigent Burials and Abused Children Exams</b>                                                                                                                                                                                                                                                                       | <b>-</b>                     | <b>90,000</b>             | <b>-</b>                    | <b>90,000</b>               |
| Provide burial/cremation services to Collier County residents, as required by Florida Statute 406.50, and medical exams to residents as required by Florida Statute 39.304(5).                                                                                                                                          |                              |                           |                             |                             |
| <b>Medical Assistance</b>                                                                                                                                                                                                                                                                                               | <b>1.80</b>                  | <b>240,059</b>            | <b>-</b>                    | <b>240,059</b>              |
| As identified in Florida Statute 125.01, provide one-time emergency financial assistance to persons in order to return them to self-sufficiency, self-supporting, productive members of Collier County. Out-of-County Hospital Care as determined by Florida Statute 154.301 and Health Care Responsibility Act (HCRA). |                              |                           |                             |                             |
| <b>Medication Assistance</b>                                                                                                                                                                                                                                                                                            | <b>-</b>                     | <b>10,000</b>             | <b>-</b>                    | <b>10,000</b>               |
| As identified in Florida Statute 125.01, provide short-term assistance to elderly, poverty level, uninsured county residents to alleviate illness and prolonged disabilities.                                                                                                                                           |                              |                           |                             |                             |
| <b>Program Support via Transfers</b>                                                                                                                                                                                                                                                                                    | <b>-</b>                     | <b>952,700</b>            | <b>-</b>                    | <b>952,700</b>              |
| General Fund support of CHS grant funded positions and operating costs for which grant funding for program administration and delivery are exhausted, insufficient or unallowable, Affordable Housing operating expense funding and Housing and Human Services grant Matches.                                           |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                         | <b>12.80</b>                 | <b>6,012,400</b>          | <b>-</b>                    | <b>6,012,400</b>            |



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Community and Human Services Division**

**Social Services Program (001)**

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 1,036,100              | 1,214,300                  | 1,096,400                   | 1,221,500                  | -                           | 1,221,500                  | 0.6%                      |
| Operating Expense                     | 3,608,320              | 3,833,700                  | 3,827,000                   | 3,838,200                  | -                           | 3,838,200                  | 0.1%                      |
| Capital Outlay                        | 11,842                 | 7,600                      | 7,600                       | -                          | -                           | -                          | (100.0)%                  |
| Grants and Aid                        | 699,366                | -                          | -                           | -                          | -                           | -                          | na                        |
| <b>Net Operating Budget</b>           | <b>5,355,628</b>       | <b>5,055,600</b>           | <b>4,931,000</b>            | <b>5,059,700</b>           | <b>-</b>                    | <b>5,059,700</b>           | <b>0.1%</b>               |
| Trans to 116 Afford Housg             | 591,990                | 223,400                    | 223,400                     | 223,400                    | -                           | 223,400                    | 0.0%                      |
| Trans to 123 Grant Prog Support       | 726,800                | 700,700                    | 45,165,500                  | 700,700                    | -                           | 700,700                    | 0.0%                      |
| Trans to 706 Housing Grants           | 22,710                 | 15,400                     | 57,300                      | 16,400                     | -                           | 16,400                     | 6.5%                      |
| Trans to 708 Hum Serv Match           | 10,664                 | 12,200                     | 40,100                      | 12,200                     | -                           | 12,200                     | 0.0%                      |
| <b>Total Budget</b>                   | <b>6,707,791</b>       | <b>6,007,300</b>           | <b>50,417,300</b>           | <b>6,012,400</b>           | <b>-</b>                    | <b>6,012,400</b>           | <b>0.1%</b>               |
| <b>Total FTE</b>                      | <b>11.80</b>           | <b>12.80</b>               | <b>12.80</b>                | <b>12.80</b>               | <b>-</b>                    | <b>12.80</b>               | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues         | 1,680                  | 1,000                      | 800                         | -                          | -                           | -                          | (100.0)%                  |
| Net Cost General Fund          | 6,706,111              | 6,006,300                  | 50,416,500                  | 6,012,400                  | -                           | 6,012,400                  | 0.1%                      |
| <b>Total Funding</b>           | <b>6,707,791</b>       | <b>6,007,300</b>           | <b>50,417,300</b>           | <b>6,012,400</b>           | <b>-</b>                    | <b>6,012,400</b>           | <b>0.1%</b>               |

**Forecast FY 2021:**

Forecast costs for personal services are somewhat lower than total adopted budget due to charging eligible time to grants and position vacancies. The transfer to Fund (123) is composed of a \$700,700 to support ongoing operations. In addition, the transfer includes \$44,464,800 of fully reimbursed Federal CARES Act funding reassigned into a local Collier Cares Community Assistance program administered from Fund (123).

**Current FY 2022:**

Personal services reflect cost-of-living base pay adjustments. Within the operating expense category the County's estimated Medicaid payment allocation accounts for \$3,300,000 of budgeted expenditures. Other expenditures include transfers to support Affordable Housing Trust Fund (116) operating expenses, a transfer to Fund (123) to support grant program personnel costs when grant funding is exhausted, insufficient, or unallowable and transfers to Housing and Human Services grant funds (706) & (708) to provide matching funds for grant programs.

Achieving compliance with budget guidance necessitated reductions to earmarks for certain programs. Accordingly, on an ongoing basis staff will evaluate the need to realign available resources to appropriately support the Hospitalization, Pharmacy Services and Shelter Welfare programs.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Community and Human Services Division**

**Community Mental Health & LIP Support (001)**

**Mission Statement**

To provide for the local match requirement as described in Florida Administrative Code 65E-14.005 and Florida Statute 394.76 for the State portion funding of community mental health centers as well as Medicaid Low Income Pool (LIP) Program funding match administered through the Agency for Health Care Administration (AHCA).

| Program Summary                                                                                                                                                                                                                                                                                                                                                      | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>LIP Remittance to Agency for Health Care Admin (AHCA)</b>                                                                                                                                                                                                                                                                                                         | -                    | 723,500           | -                   | 723,500             |
| Program in which local governments and public hospitals transfer funds to the Agency for Health Care Administration (AHCA) to help fund the Medicaid Low Income Pool (LIP) program. Funds received by the AHCA are then used to draw down funds from the federal government as "match" funding to provide additional healthcare services for low-income individuals. |                      |                   |                     |                     |
| <b>Mental Health Medical Services-David Lawrence Center</b>                                                                                                                                                                                                                                                                                                          | -                    | 2,336,000         | -                   | 2,336,000           |
| Pursuant to Florida Statute, Section 394.76(9) (a) and (b), contract between Collier County and the David Lawrence Center for mental health and substance abuse services.                                                                                                                                                                                            |                      |                   |                     |                     |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                      | -                    | 3,059,500         | -                   | 3,059,500           |

| Program Performance Measures | 2020<br>Actual | FY 2021<br>Budget | FY 2021<br>Forecast | FY 2022<br>Budget |
|------------------------------|----------------|-------------------|---------------------|-------------------|
| # of SAMH Clients Served     | 7,518          | 7,900             | 6,790               | 6,250             |

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Grants and Aid                 | 2,335,934      | 3,059,500          | 3,059,500           | 3,059,500          | -                   | 3,059,500          | 0.0%              |
| Net Operating Budget           | 2,335,934      | 3,059,500          | 3,059,500           | 3,059,500          | -                   | 3,059,500          | 0.0%              |
| Total Budget                   | 2,335,934      | 3,059,500          | 3,059,500           | 3,059,500          | -                   | 3,059,500          | 0.0%              |

| Program Funding Sources | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Net Cost General Fund   | 2,335,934      | 3,059,500          | 3,059,500           | 3,059,500          | -                   | 3,059,500          | 0.0%              |
| Total Funding           | 2,335,934      | 3,059,500          | 3,059,500           | 3,059,500          | -                   | 3,059,500          | 0.0%              |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Community and Human Services Division  
Community Mental Health & LIP Support (001)**

**Notes:**

This budget accounts for both the contract payment to the David Lawrence Center (DLC) for mental health and substance abuse services and County participation in the Medicaid Low Income Pool (LIP) Program through the Agency for Health Care Administration (AHCA) and, pursuant to Florida Statute, Section 394.76(9) (a) and (b). The LIP program leverages local funds to obtain federal matching monies that are used to provide additional healthcare services for low-income individuals in Collier County.

**Forecast FY 2021:**

\$2,336,000 is provided by contract directly to the David Lawrence Center for mental health and substance abuse services, the National Alliance for Mental Illness (NAMI) receives \$146,700. The outcome from LIP participation is a \$1,837,021 pool of funding is expected to be generated and utilized to support healthcare services.

**Current FY 2022:**

The proposed budget of \$3,059,500 includes a LIP match of \$723,500. The LIP match is used to participate in the Medicaid Low Income Pool (LIP) Program through the Agency for Health Care Administration (AHCA). Pursuant to Florida Statute, Section 394.76 (9) (a) and (b), under contract with Collier County the David Lawrence Center is anticipated to receive \$2,336,000 for mental health and substance abuse services and National Alliance for Mental Illness (NAMI) is anticipated to receive \$146,700. As a result of LIP participation, a \$1,837,021 pool of funding is expected to be generated and utilized to support healthcare services.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Community and Human Services Division**

**Affordable Housing (116)**

**Mission Statement**

The mission of Collier County Community and Human Service's Division's grants and affordable housing programs are to meet community needs to further affordable housing in Collier County. New initiatives for the affordable housing program are to develop a work plan that involves updating the County Affordable Housing Plan and initial implementation of the plan including development of a Collier County Land Trust.

| <b>Program Summary</b>                                                                                                                                                               | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Affordable Housing</b>                                                                                                                                                            | <b>1.00</b>                  | <b>223,400</b>            | <b>223,400</b>              | <b>-</b>                    |
| Pursuant to Resolution 18-82 establish a Local Affordable Housing Trust Fund to accept donations and other designated revenue sources to meet community need for affordable housing. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                      | <u><b>1.00</b></u>           | <u><b>223,400</b></u>     | <u><b>223,400</b></u>       | <u><b>-</b></u>             |

| <b>Program Performance Measures</b>                                             | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|---------------------------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| % of timely reviews of Development Planning applications for affordable housing | 100                    | 100                       | 100                         | 100                       |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 102,933                | 122,200                    | 137,300                     | 105,300                    | -                           | 105,300                    | (13.8)%                   |
| Operating Expense                     | 134,560                | 101,200                    | 79,700                      | 74,500                     | -                           | 74,500                     | (26.4)%                   |
| Capital Outlay                        | 370,790                | -                          | 1,300                       | -                          | -                           | -                          | na                        |
| Grants and Aid                        | 36,000                 | -                          | 362,700                     | 43,600                     | -                           | 43,600                     | na                        |
| <b>Net Operating Budget</b>           | <b>644,283</b>         | <b>223,400</b>             | <b>581,000</b>              | <b>223,400</b>             | <b>-</b>                    | <b>223,400</b>             | <b>0.0%</b>               |
| <b>Total Budget</b>                   | <b>644,283</b>         | <b>223,400</b>             | <b>581,000</b>              | <b>223,400</b>             | <b>-</b>                    | <b>223,400</b>             | <b>0.0%</b>               |
| <b>Total FTE</b>                      | <b>1.00</b>            | <b>1.00</b>                | <b>1.00</b>                 | <b>1.00</b>                | <b>-</b>                    | <b>1.00</b>                | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services           | 5,389                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Interest/Misc                  | 5,704                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 001 Gen Fund          | 591,990                | 223,400                    | 223,400                     | 223,400                    | -                           | 223,400                    | 0.0%                      |
| Carry Forward                  | 398,800                | -                          | 357,600                     | -                          | -                           | -                          | na                        |
| <b>Total Funding</b>           | <b>1,001,883</b>       | <b>223,400</b>             | <b>581,000</b>              | <b>223,400</b>             | <b>-</b>                    | <b>223,400</b>             | <b>0.0%</b>               |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Community and Human Services Division**

**Affordable Housing (116)**

**Forecast FY 2021:**

Forecast expenditures include personal service costs for an Affordable Housing Manager as well as consulting services for a marketing and public relations campaign. Funding is provided through existing funds carried forward and an operating transfer from the General Fund. Funding in the amount of \$357,600 is carried forward and is budgeted for housing program assistance.

**Current FY 2022:**

The FY 2022 budget provides staffing for affordable housing planning and implementation and is funded through a transfer from the General Fund. The operating expense is showing a decrease by \$26,700 due to a reduction in other contractual services. Grants and Aid increased with \$43,600 budgeted in program assistance for FY 2022.

**Revenues:**

The core operating budget is supported by a transfer from the General Fund. Affordable Housing program revenue from surplus land sales and housing density bonus refunds is budgeted as received.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Community and Human Services Division**

**Grant Program Support (123)**

**Mission Statement**

To assist Collier County residents in greatest medical, economic, and social need.

| <b>Program Summary</b>                                                                                                                                                                        | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Un-reimbursed Grant Related Costs</b>                                                                                                                                                      | -                            | 700,700                   | 700,700                     | -                           |
| General Fund support of CHS grant funded positions and operating costs for which grant contract budgets for program administration and delivery are exhausted, insufficient or unallowable.   |                              |                           |                             |                             |
| <b>Senior Choice Reinvestment</b>                                                                                                                                                             | -                            | 95,000                    | 95,000                      | -                           |
| Federal and State excess revenues from Senior Choice unit reimbursement grant programs to support current and/or expanded senior service program levels for operations and personal services. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                               | -                            | 795,700                   | 795,700                     | -                           |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 848,807                | 757,400                    | 793,900                     | 786,300                    | -                           | 786,300                    | 3.8%                      |
| Operating Expense                     | 26,108                 | 3,700                      | 44,559,000                  | 3,800                      | -                           | 3,800                      | 2.7%                      |
| Capital Outlay                        | -                      | -                          | 5,600                       | 5,600                      | -                           | 5,600                      | na                        |
| Grants and Aid                        | 476                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Remittances                           | -                      | -                          | 126,100                     | -                          | -                           | -                          | na                        |
| <b>Net Operating Budget</b>           | <b>875,391</b>         | <b>761,100</b>             | <b>45,484,600</b>           | <b>795,700</b>             | -                           | <b>795,700</b>             | <b>4.5%</b>               |
| Reserve for Contingencies             | -                      | 34,600                     | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Total Budget</b>                   | <b>875,391</b>         | <b>795,700</b>             | <b>45,484,600</b>           | <b>795,700</b>             | -                           | <b>795,700</b>             | <b>0.0%</b>               |

| <b>Program Funding Sources</b>    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-----------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| FEMA - Fed Emerg Mgt Agency       | 494                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Miscellaneous Revenues            | 138,650                | -                          | -                           | -                          | -                           | -                          | na                        |
| Interest/Misc                     | 3,774                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 001 Gen Fund             | 726,800                | 700,700                    | 45,165,500                  | 700,700                    | -                           | 700,700                    | 0.0%                      |
| Trans fm 707/708 Human Srv Grants | 93,400                 | 95,000                     | 95,000                      | 95,000                     | -                           | 95,000                     | 0.0%                      |
| Carry Forward                     | 136,400                | -                          | 224,100                     | -                          | -                           | -                          | na                        |
| <b>Total Funding</b>              | <b>1,099,518</b>       | <b>795,700</b>             | <b>45,484,600</b>           | <b>795,700</b>             | -                           | <b>795,700</b>             | <b>0.0%</b>               |

**Public Services Department**

**Community and Human Services Division**

**Grant Program Support (123)**

**Notes:**

The budget illustrated on this page provides funding for two separate programs. The first, un-reimbursed grant-related costs, utilizes monies provided from the General Fund to support otherwise un-reimbursed personnel, health insurance and operating costs incurred on grant related activities for which grant funds are exhausted, underfunded or unallowable. The second, Senior Choice Reinvestment, reinvests excess Services for Seniors program revenues to support otherwise underfunded grant related Services for Seniors staffing and operational costs.

**Forecast FY 2021:**

The forecast includes anticipated expenditures for un-reimbursed grant-related costs and the Senior Choice Reinvestment program. Funding of \$95,000 from senior's grant program revenue support the Senior Choice Program while a transfer from the General Fund supports general grant related expenses.

On November 10, 2020, agenda item 11.A, the Board approved to reimburse EMS (\$13,464,802.10) and the Sheriff (\$31 million) for public health and safety payrolls thru December 30, 2020 from the CARES Act CRF (Coronavirus Relief Funds). These reimbursements recovered using this methodology were transferred from the General Fund (001) and the Board approved 'Collier CARES' program beyond the December 31, 2020 funding deadline.

**Current FY 2022:**

This current budget includes a General Fund supported budget of \$700,700 to fund otherwise un-reimbursed grant related payroll, health & other related costs. This allowance supports costs incurred on grant activities for which grant funding is exhausted, insufficient or unallowable. Also provided are anticipated Senior Choice expenditures. The budget represents the salary equivalent of approximately 7 FTEs and Health insurance costs for 26 FTEs. The total operating expense for FY 2022 budget is \$3,800 which provides insurance costs of \$3,300.

**Federal:**

Older American Act (OAA)

--Title III-B: Supportive Services and Senior Centers

--Title III-C-1: Congregate Nutrition Services

--Title III-C-2: Home-Delivered Nutrition Services

--Title III-E: National Family Caregiver Support Program

United States Department of Agriculture (USDA)

--Nutrition Service Incentives Program (NSIP)

**State:**

Community Care of the Elderly (CCE)

Home Care for the Elderly (HCE)

Alzheimer's Disease Initiative (ADI)

**Revenues:**

Transfer of excess program revenue from the Human Services grant Fund (707/708) supports the Senior Choice Reinvestment program budget. A transfer from the General Fund supports un-reimbursed grant related payroll expenses.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Community and Human Services Division  
Community Develop Block Grant & Home Invest (121)**

**Mission Statement**

The mission of the Collier County Community and Human Services Division's grants and affordable housing programs is to meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies, and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 34                     | -                          | 7,400                       | -                          | -                           | -                          | na                        |
| Remittances                           | 5,500                  | -                          | 100                         | -                          | -                           | -                          | na                        |
| <b>Net Operating Budget</b>           | <b>5,534</b>           | <b>-</b>                   | <b>7,500</b>                | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total Budget</b>                   | <b>5,534</b>           | <b>-</b>                   | <b>7,500</b>                | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues     | 5,652                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Miscellaneous Revenues         | 10                     | -                          | -                           | -                          | -                           | -                          | na                        |
| Carry Forward                  | 252,000                | -                          | 7,500                       | -                          | -                           | -                          | na                        |
| <b>Total Funding</b>           | <b>257,662</b>         | <b>-</b>                   | <b>7,500</b>                | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |

Forecast FY 2021:

The forecast expenses reflect the continuation of some older, multi-year grants. Staff is working to close these out as soon as it is possible to do so. Grants beginning in FY 2012 and forward associated with CDBG have been processed in the Grants Management System and shown in the Housing Grants Funds (705/706). Community Development Block Grant Fund (121) will eventually be shut down as the older grants are closed.



**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Community and Human Services Division  
State Housing Incentive Partnership SHIP (791)**

**Mission Statement**

Increase the supply of affordable housing countywide by managing the Affordable Housing Trust Fund, providing for affordable housing strategies such as owner occupied housing rehabilitation and emergency repair, downpayment/closing cost assistance, land acquisition with new construction, and demolition with new construction.

| <b>Program Summary</b>                      | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|---------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>SHIP Program Administration/Overhead</b> | <b>2.00</b>                  | <b>-</b>                  | <b>-</b>                    | <b>-</b>                    |
| Current Level of Service Budget             | <u><b>2.00</b></u>           | <u><b>-</b></u>           | <u><b>-</b></u>             | <u><b>-</b></u>             |

| <b>Program Performance Measures</b>             | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|-------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| % of funds expended on Homeownership activities | 65                     | 65                        | 65                          | 65                        |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 18,148                 | -                          | 188,500                     | -                          | -                           | -                          | na                        |
| Operating Expense                     | 23,282                 | -                          | 21,700                      | -                          | -                           | -                          | na                        |
| Capital Outlay                        | 1,170                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Grants and Aid                        | 1,611,173              | -                          | 3,662,800                   | -                          | -                           | -                          | na                        |
| Remittances                           | 1,346,426              | -                          | -                           | -                          | -                           | -                          | na                        |
| <b>Net Operating Budget</b>           | <b>3,000,199</b>       | <b>-</b>                   | <b>3,873,000</b>            | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total Budget</b>                   | <b>3,000,199</b>       | <b>-</b>                   | <b>3,873,000</b>            | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total FTE</b>                      | <b>2.00</b>            | <b>2.00</b>                | <b>2.00</b>                 | <b>2.00</b>                | <b>-</b>                    | <b>2.00</b>                | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues     | 1,552,090              | -                          | 2,092,600                   | -                          | -                           | -                          | na                        |
| Miscellaneous Revenues         | 390,387                | -                          | 1,557,000                   | -                          | -                           | -                          | na                        |
| Interest/Misc                  | 57,873                 | -                          | 184,100                     | -                          | -                           | -                          | na                        |
| Carry Forward                  | -                      | -                          | 39,300                      | -                          | -                           | -                          | na                        |
| <b>Total Funding</b>           | <b>2,000,350</b>       | <b>-</b>                   | <b>3,873,000</b>            | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |

Notes:

State Statutes require this fund be maintained separately from all others until all program and/or prior grant dollars are spent.

Current FY 2022:

The budget for this program is established by the existing SHIP related grant budget rolling forward or with new grants by Board of County Commissioners grant and budget amendment approval.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Community and Human Services Division**

**Operational Support & Housing (111)**

**Mission Statement**

The mission of the Collier County Community and Human Services Division's grants and affordable housing programs is to meet community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies, and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

| <b>Program Summary</b>                    | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Housing Program Administration / Overhead | 1.00                         | 116,700                   | 15,000                      | 101,700                     |
| Current Level of Service Budget           | <u>1.00</u>                  | <u>116,700</u>            | <u>15,000</u>               | <u>101,700</u>              |

| <b>Program Performance Measures</b>                                    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|------------------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| % Impact fee deferral applications processed within 90 days of receipt | 100                    | 100                       | 100                         | 100                       |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 85,742                 | 94,800                     | 86,900                      | 96,200                     | -                           | 96,200                     | 1.5%                      |
| Operating Expense                     | 21,544                 | 20,500                     | 20,500                      | 20,500                     | -                           | 20,500                     | 0.0%                      |
| Capital Outlay                        | 1,170                  | 1,200                      | 1,200                       | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>           | <b>108,456</b>         | <b>116,500</b>             | <b>108,600</b>              | <b>116,700</b>             | <b>-</b>                    | <b>116,700</b>             | <b>0.2%</b>               |
| <b>Total Budget</b>                   | <b>108,456</b>         | <b>116,500</b>             | <b>108,600</b>              | <b>116,700</b>             | <b>-</b>                    | <b>116,700</b>             | <b>0.2%</b>               |
| <b>Total FTE</b>                      | <b>1.00</b>            | <b>1.00</b>                | <b>1.00</b>                 | <b>1.00</b>                | <b>-</b>                    | <b>1.00</b>                | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services           | 17,815                 | 15,000                     | 15,000                      | 15,000                     | -                           | 15,000                     | 0.0%                      |
| Miscellaneous Revenues         | 61                     | -                          | -                           | -                          | -                           | -                          | na                        |
| Net Cost Unincorp General Fund | 90,581                 | 101,500                    | 93,600                      | 101,700                    | -                           | 101,700                    | 0.2%                      |
| <b>Total Funding</b>           | <b>108,456</b>         | <b>116,500</b>             | <b>108,600</b>              | <b>116,700</b>             | <b>-</b>                    | <b>116,700</b>             | <b>0.2%</b>               |

Forecast FY 2021:

Personal services expense is forecast below budget due to attrition.

Current FY 2022:

Personal services expense contains minimal increases in FY 2022 related to cost-of-living base pay adjustments.

Revenues:

The current FY 2022 budget includes a revenue of \$15,000 associated with impact fee applications.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Community and Human Services Division**

**Housing Grants (705/706)**

**Mission Statement**

The mission of the Community and Human Services Division's grants and affordable housing programs is to meet community needs by facilitating the creation of affordable housing opportunities, the improvement of communities and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

| Program Summary                   | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|-----------------------------------|----------------------|-------------------|---------------------|---------------------|
| Housing Grants Program Management | 14.00                | -                 | -                   | -                   |
| Reserves, Transfers, and Interest | -                    | 16,400            | 16,400              | -                   |
| Current Level of Service Budget   | 14.00                | 16,400            | 16,400              | -                   |

| Program Performance Measures                                                                 | 2020<br>Actual | FY 2021<br>Budget | FY 2021<br>Forecast | FY 2022<br>Budget |
|----------------------------------------------------------------------------------------------|----------------|-------------------|---------------------|-------------------|
| % of timely grant spending (goal = 100%)                                                     | 100            | 100               | 100                 | 100               |
| Improve controls evidenced by fewer findings in single audit                                 | -              | -                 | -                   | -                 |
| Improve controls as evidenced by fewer programs with qualified opinion in single audit       | -              | -                 | -                   | -                 |
| Increase by at least 1% the amount of federal funds leveraged against federal grants awarded | 6.5            | 1                 | 1                   | 1                 |

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 435,916        | -                  | 2,916,900           | -                  | -                   | -                  | na                |
| Operating Expense              | 102,409        | -                  | 332,700             | -                  | -                   | -                  | na                |
| Capital Outlay                 | -              | -                  | 1,500               | -                  | -                   | -                  | na                |
| Remittances                    | 2,127,784      | -                  | 24,619,800          | -                  | -                   | -                  | na                |
| Net Operating Budget           | 2,666,109      | -                  | 27,870,900          | -                  | -                   | -                  | na                |
| Reserve for Contingencies      | -              | 15,400             | -                   | 16,400             | -                   | 16,400             | 6.5%              |
| Total Budget                   | 2,666,109      | 15,400             | 27,870,900          | 16,400             | -                   | 16,400             | 6.5%              |
| Total FTE                      | 10.00          | 10.00              | 14.00               | 14.00              | -                   | 14.00              | 40.0%             |

| Program Funding Sources    | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Intergovernmental Revenues | 2,361,858      | -                  | 27,806,200          | -                  | -                   | -                  | na                |
| Miscellaneous Revenues     | 319,949        | -                  | 7,400               | -                  | -                   | -                  | na                |
| Trans fm 001 Gen Fund      | 22,710         | 15,400             | 57,300              | 16,400             | -                   | 16,400             | 6.5%              |
| Total Funding              | 2,704,517      | 15,400             | 27,870,900          | 16,400             | -                   | 16,400             | 6.5%              |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Community and Human Services Division**

**Housing Grants (705/706)**

Notes:

Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Forecast FY 2021:

Forecast activity represent grants received during the current fiscal year as well as the continuation of prior year grants. On January 26, 2021, the Board entered into a funding agreement for the Emergency Rental Assistance program under the Consolidated Congressional Act. The Collier County Emergency Rental Assistance allocation is \$20,701,464.60 and includes funding for rental assistance and utility assistance for individuals. Four (4) FTE positions were added mid-year to assist in managing the Emergency Rental Assistance Grant.

Current FY 2022:

Grant funded positions are allocated to grants throughout the Division to align positions and costs with specific grant activities. A Grant match of \$16,400 from the General Fund for the ESG program is provided.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Community and Human Services Division**

**Human Services Grants (707/708)**

**Mission Statement**

To provide community services through grant awards designed to: support seniors by providing in-home support and nutrition assistance to those in greatest medical, economic and social need thereby improving quality of life and preventing premature institutionalization; creating volunteer opportunities for seniors; and the administration of various community initiatives in which grant funds are received.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Retired and Senior Volunteer Program (RSVP) Federal Grant</b>                                                                                                                                                                                                                                                                                                                                                                                                                              | <b>1.00</b>                  | -                         | -                           | -                           |
| A federal grant program sponsored by Collier County Government whereby retirees contribute time and expertise to the community.                                                                                                                                                                                                                                                                                                                                                               |                              |                           |                             |                             |
| <b>Community Care for the Elderly Grant</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <b>5.00</b>                  | -                         | -                           | -                           |
| The Community Care for the Elderly (CCE) Program provides community-based services organized in a continuum of care to help functionally impaired older people live in the least restrictive yet most cost-effective environment suitable to their needs.                                                                                                                                                                                                                                     |                              |                           |                             |                             |
| <b>Older Americans' Act</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <b>3.80</b>                  | -                         | -                           | -                           |
| Older Americans' Act - Title III-B, III-C1, III-C2, and III-E Federal Grant Programs for the organization and delivery of social and nutrition services to individuals 65 or older and their caregivers.                                                                                                                                                                                                                                                                                      |                              |                           |                             |                             |
| <b>Coronavirus Relief Act (CARES)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <b>8.00</b>                  | -                         | -                           | -                           |
| The Coronavirus Aid, Relief, and Economic Security (CARES) Act was signed into law on March 27, 2020. The CARES Act included a \$150 billion Coronavirus Relief Fund ("Fund") to provide payments to State, Local, and Tribal governments navigating the impact of the COVID-19 outbreak. The total CARES Act allocation for Collier County is anticipated to be \$67,162,432. Eight positions, funded by CARES act funding, have been added to manage and administer this important program. |                              |                           |                             |                             |
| <b>Un-reimbursed Grant Related Costs</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <b>1.00</b>                  | -                         | -                           | -                           |
| General Fund support of CHS grant funded positions and operating costs for which grant contract budgets for program administration and delivery are exhausted, insufficient or unallowable.                                                                                                                                                                                                                                                                                                   |                              |                           |                             |                             |
| <b>Senior Choice Reinvestment</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                             | <b>1.00</b>                  | -                         | -                           | -                           |
| Federal and State excess revenues from Senior Choice unit reimbursement grant programs to support current and/or expanded senior service program levels for operations and personal services.                                                                                                                                                                                                                                                                                                 |                              |                           |                             |                             |
| <b>Reserves, Transfers, and Interest</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                      | -                            | <b>107,200</b>            | <b>107,200</b>              | -                           |
| <b>Current Level of Service Budget</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <b>19.80</b>                 | <b>107,200</b>            | <b>107,200</b>              | -                           |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Community and Human Services Division**

**Human Services Grants (707/708)**

| <b>Program Performance Measures</b>                                                   | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|---------------------------------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| # of clients requesting Medical/Prescription services                                 | 1,663                  | 1,500                     | 631                         | 800                       |
| # of nutritious meals served to Seniors                                               | 75,294                 | 78,000                    | 78,501                      | 80,000                    |
| % of meals served that supply at least 1/3 of USDA recommended nutritional allowances | 100                    | 100                       | 100                         | 100                       |
| % of timely annual vendor monitoring (goal = 100%)                                    | 100                    | 100                       | 100                         | 100                       |
| % of timely assessments and intakes (goal = 100%)                                     | 99                     | 100                       | 100                         | 100                       |
| Increase number of volunteer hours by 2% annually                                     | 2,942                  | 4,000                     | 4,788                       | 4,000                     |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 910,411                | -                          | 1,894,000                   | -                          | -                           | -                          | na                        |
| Operating Expense                     | 2,853,226              | -                          | 8,748,600                   | -                          | -                           | -                          | na                        |
| Capital Outlay                        | 133,525                | -                          | 400                         | -                          | -                           | -                          | na                        |
| Grants and Aid                        | 946,596                | -                          | 27,709,700                  | -                          | -                           | -                          | na                        |
| Remittances                           | 566,014                | -                          | 32,312,000                  | -                          | -                           | -                          | na                        |
| <b>Net Operating Budget</b>           | <b>5,409,772</b>       | <b>-</b>                   | <b>70,664,700</b>           | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| Trans to 123 Grant Prog Support       | 93,400                 | 95,000                     | 95,000                      | 95,000                     | -                           | 95,000                     | 0.0%                      |
| Reserve for Contingencies             | -                      | 142,200                    | -                           | 12,200                     | -                           | 12,200                     | (91.4)%                   |
| <b>Total Budget</b>                   | <b>5,503,172</b>       | <b>237,200</b>             | <b>70,759,700</b>           | <b>107,200</b>             | <b>-</b>                    | <b>107,200</b>             | <b>(54.8)%</b>            |
| <b>Total FTE</b>                      | <b>11.80</b>           | <b>19.80</b>               | <b>19.80</b>                | <b>19.80</b>               | <b>-</b>                    | <b>19.80</b>               | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues     | 19,882,123             | -                          | 70,076,100                  | -                          | -                           | -                          | na                        |
| Miscellaneous Revenues         | 29,322                 | -                          | 157,600                     | -                          | -                           | -                          | na                        |
| Interest/Misc                  | 25,372                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 001 Gen Fund          | 10,664                 | 12,200                     | 40,100                      | 12,200                     | -                           | 12,200                     | 0.0%                      |
| Carry Forward                  | -                      | 225,000                    | 580,900                     | 95,000                     | -                           | 95,000                     | (57.8)%                   |
| <b>Total Funding</b>           | <b>19,947,480</b>      | <b>237,200</b>             | <b>70,854,700</b>           | <b>107,200</b>             | <b>-</b>                    | <b>107,200</b>             | <b>(54.8)%</b>            |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Community and Human Services Division**

**Human Services Grants (707/708)**

**Notes:**

All new grants for Services for Seniors, Human Services, and Retired & Senior Volunteer Programs are in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time. Required match for established grants will be budgeted in this fund in the future, along with their associated program expenses.

**Forecast FY 2021:**

Forecast activity represent grants received during the current fiscal year as well as the continuation of prior year grants. On January 26, 2021, the Board entered into a funding agreement for the Emergency Rental Assistance program under the Consolidated Congressional Act in the amount of \$11,622,380.60. On May 25, 2021, the Board entered into an additional funding agreement for the Emergency Rental Assistance program under the American Rescue Plan Act of 2021 in the amount of \$9,088,102. The cumulative Collier County Emergency Rental Assistance allocation is \$20,710,482.60 and includes funding for rental assistance and utility assistance for individuals. Two grant funded positions were added mid-year (1-26-21, 16.D.7) to support the U.S. Department of Treasury Emergency Rental Assistance Grant.

**Current FY 2022:**

Grant funded positions are allocated to grants throughout the Division to align positions and costs with specific grant activities. Several Service for Seniors grant programs require local match in the range of 10 to 30 percent.

**Revenues:**

Excess Seniors program revenue in the amount of \$95,000 is budgeted to carry forward. This carry-forward is programmed to fund a transfer to Fund (123) to support administrative and program staffing that is either unfunded or underfunded within individual senior grant programs as well as a budgeted reserve for FY 2021 program requirements. A transfer of \$12,200 from the General Fund is provided to support the Retired and Senior Volunteer Program match requirement.

Anticipated FY 2022 funding: The Services for Seniors Grant Program is funded through the Area Agency on Aging of Southwest Florida, Inc. The Retired Senior and Volunteer Program is funded by the Corporation for National and Community Service.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Library Division**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 5,432,629              | 5,872,300                  | 4,886,300                   | 5,873,700                  | -                           | 5,873,700                  | 0.0%                      |
| Operating Expense                      | 2,163,075              | 2,466,800                  | 3,379,900                   | 2,420,700                  | -                           | 2,420,700                  | (1.9)%                    |
| Capital Outlay                         | 107,223                | 10,000                     | 744,800                     | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>            | <b>7,702,927</b>       | <b>8,349,100</b>           | <b>9,011,000</b>            | <b>8,294,400</b>           | <b>-</b>                    | <b>8,294,400</b>           | <b>(0.7)%</b>             |
| Trans to 710 Pub Serv Match            | -                      | -                          | 44,000                      | -                          | -                           | -                          | na                        |
| Reserve for Capital                    | -                      | 53,800                     | -                           | 66,100                     | -                           | 66,100                     | 22.9%                     |
| <b>Total Budget</b>                    | <b>7,702,927</b>       | <b>8,402,900</b>           | <b>9,055,000</b>            | <b>8,360,500</b>           | <b>-</b>                    | <b>8,360,500</b>           | <b>(0.5)%</b>             |

| <b>Appropriations by Program</b>      | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Library (001)                         | 7,477,456              | 8,142,800                  | 7,075,800                   | 7,993,000                  | -                           | 7,993,000                  | (1.8)%                    |
| Library Donation - Project Fund (129) | 177,127                | 100                        | 1,913,200                   | 100                        | -                           | 100                        | 0.0%                      |
| Library Trust Fund (612)              | 48,344                 | 206,200                    | 22,000                      | 301,300                    | -                           | 301,300                    | 46.1%                     |
| <b>Total Net Budget</b>               | <b>7,702,927</b>       | <b>8,349,100</b>           | <b>9,011,000</b>            | <b>8,294,400</b>           | <b>-</b>                    | <b>8,294,400</b>           | <b>(0.7)%</b>             |
| <b>Total Transfers and Reserves</b>   | <b>-</b>               | <b>53,800</b>              | <b>44,000</b>               | <b>66,100</b>              | <b>-</b>                    | <b>66,100</b>              | <b>22.9%</b>              |
| <b>Total Budget</b>                   | <b>7,702,927</b>       | <b>8,402,900</b>           | <b>9,055,000</b>            | <b>8,360,500</b>           | <b>-</b>                    | <b>8,360,500</b>           | <b>(0.5)%</b>             |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services            | 105,521                | 157,500                    | 60,500                      | 151,000                    | -                           | 151,000                    | (4.1)%                    |
| Fines & Forfeitures             | 73,954                 | 110,000                    | 55,000                      | 120,000                    | -                           | 120,000                    | 9.1%                      |
| Miscellaneous Revenues          | 1,703,221              | 60,200                     | 22,100                      | 62,000                     | -                           | 62,000                     | 3.0%                      |
| Interest/Misc                   | 27,365                 | 19,000                     | 8,200                       | 8,500                      | -                           | 8,500                      | (55.3)%                   |
| Net Cost General Fund           | 7,293,172              | 7,875,100                  | 6,953,200                   | 7,715,000                  | -                           | 7,715,000                  | (2.0)%                    |
| Carry Forward                   | 763,000                | 185,100                    | 2,263,300                   | 307,300                    | -                           | 307,300                    | 66.0%                     |
| Less 5% Required By Law         | -                      | (4,000)                    | -                           | (3,300)                    | -                           | (3,300)                    | (17.5)%                   |
| <b>Total Funding</b>            | <b>9,966,232</b>       | <b>8,402,900</b>           | <b>9,362,300</b>            | <b>8,360,500</b>           | <b>-</b>                    | <b>8,360,500</b>           | <b>(0.5)%</b>             |

| <b>Division Position Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Library (001)                    | 88.50                  | 88.50                      | 86.00                       | 86.00                      | -                           | 86.00                      | (2.8)%                    |
| <b>Total FTE</b>                 | <b>88.50</b>           | <b>88.50</b>               | <b>86.00</b>                | <b>86.00</b>               | <b>-</b>                    | <b>86.00</b>               | <b>(2.8)%</b>             |



**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Library Division**

**Library (001)**

**Mission Statement**

To provide educational environments, facilitate community engagement, and cultivate life-long learning.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Library Administration</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | <b>15.00</b>                 | <b>2,657,600</b>          | <b>271,000</b>              | <b>2,386,600</b>            |
| <p>The Administration program for the Collier County Public Library system is located in the Headquarters Library facility. This program consists of seven components: General Supervision and Budget Management, Acquisitions, Technical Services, Data Management, Public Relations, Courier, and Training services among all 10 libraries. Interlibrary Loan, Mail-A-Book services to homebound patrons, eBook platforms, and streaming services operate within Administration. The public internet server is also housed within Library Administration and maintained by the Library's Applications Analyst. In FY 2020, eBook and streaming services plus telephone renewals, accounted for over 38% of total physical and electronic circulation. The Technical Services Dept. processed 53,295 purchased and donated titles for the Library's physical collection.</p> |                              |                           |                             |                             |
| <b>Headquarters Library</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <b>19.50</b>                 | <b>1,378,900</b>          | <b>-</b>                    | <b>1,378,900</b>            |
| <p>The Headquarters Library program provides a full-service regional public Library to residents and visitors throughout the county, with 60 hours of service weekly, six days a week, year-round. Core library services are provided in addition to: access to public WiFi; mobile printing; youth, teen, adult and family programming; theater space; and public computers. In FY 2020, over 28% of library visits and 400,000 materials circulated at Headquarters.</p>                                                                                                                                                                                                                                                                                                                                                                                                    |                              |                           |                             |                             |
| <b>Naples Regional Library</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <b>13.00</b>                 | <b>915,900</b>            | <b>-</b>                    | <b>915,900</b>              |
| <p>The Naples Regional Library program provides a full-service regional public Library within the City of Naples, for a total of 60 hours per week, six days per week. Core library services are provided in addition to: access to public WiFi; mobile printing; youth, teen, adult and family programming; meeting room space; and public computers. This Library houses the system's genealogy collection. In FY 2020, over 18% of library visits and 130,000 materials circulated at Naples Regional.</p>                                                                                                                                                                                                                                                                                                                                                                 |                              |                           |                             |                             |
| <b>Immokalee Branch</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | <b>5.00</b>                  | <b>373,100</b>            | <b>-</b>                    | <b>373,100</b>              |
| <p>The Immokalee Branch Library program provides a full-service branch public Library to the Immokalee and Ave Maria communities. This Library offers a specialized information and referral program to the Immokalee residents and all of Collier County. As the sole source of public Library services in the area, the Immokalee Branch provides 40 hours of service per week, five days per week. It is located 25 miles from the Estates Branch and 35 miles from the Headquarters Library. Core library services are provided in addition to: access to public WiFi; mobile printing; youth, teen, adult and family programming; meeting room space; and formal computer lab with Internet access. In FY 2020, over 5% of library visits and 29,000 materials circulated at the Immokalee Branch.</p>                                                                   |                              |                           |                             |                             |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Library Division  
Library (001)**

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Golden Gate Branch</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <b>5.50</b>                  | <b>500,800</b>            | <b>7,000</b>                | <b>493,800</b>              |
| <p>The Golden Gate Branch Library program provides a full-service branch public Library, with 48 hours of service per week, six days per week. Golden Gate Branch serves the Golden Gate and surrounding communities, and is located 12 miles from the Headquarters Library, 8 miles from the Naples Regional Library and 8 miles from the Estates Branch. Core library services are provided in addition to: access to public WiFi; mobile printing; youth, teen, adult and family programming; study room space; and formal computer lab with Internet access. In FY 2020, over 8% of library visits and 68,000 materials circulated at the Golden Gate Branch.</p>                                                            |                              |                           |                             |                             |
| <b>Marco Island Branch</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | <b>5.50</b>                  | <b>422,800</b>            | <b>-</b>                    | <b>422,800</b>              |
| <p>The Marco Island Branch Library program provides a full-service branch public Library to the citizens living on Marco Island, the Isles of Capri and Goodland for a total of 48 hours per week, six days per week. This Library is located on Marco Island and is 15 miles from the East Naples Branch, 13 miles from the South Regional Library and 23 miles from the Headquarters Library. Core library services are provided in addition to: access to public WiFi; mobile printing; youth, teen, adult and family programming; meeting room space; and public computers. In FY 2020, over 10% of library visits and 85,000 materials circulated at the Marco Island Branch, with definite seasonal patterns of usage.</p> |                              |                           |                             |                             |
| <b>East Naples Branch</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <b>4.50</b>                  | <b>283,900</b>            | <b>-</b>                    | <b>283,900</b>              |
| <p>The East Naples Branch Library program provides a full-service branch public Library to the residents of the southeastern portion of the county for a total of 40 hours of service weekly, five days per week. This Library is located approximately 10 miles from the Naples Regional Library, 22 miles from the Headquarters Library and 7 miles from the South Regional. Core library services are provided in addition to: access to public WiFi; mobile printing; youth, teen, adult and family programming; meeting room space; and public computers. In FY 2020, over 5% of library visits and 38,600 materials circulated at the East Naples Branch.</p>                                                              |                              |                           |                             |                             |
| <b>Estates Branch</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | <b>5.50</b>                  | <b>438,300</b>            | <b>-</b>                    | <b>438,300</b>              |
| <p>The Estates Branch Library program provides a full-service branch public Library to the residents of the Golden Gate Estates and Ave Maria communities with 48 hours of service weekly, six days per week. Estates Branch is located 12 miles from the Headquarters Library, 8 miles from the Golden Gate Branch, and 25 miles from the Immokalee Branch Library. Core library services are provided in addition to: access to public WiFi; mobile printing; youth, teen, adult and family programming; meeting room space; and formal computer lab with Internet access. In FY 2020, over 4.5% of library visits and 47,000 materials circulated at the Estates Branch.</p>                                                  |                              |                           |                             |                             |
| <b>Vanderbilt Beach Branch</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <b>4.50</b>                  | <b>357,000</b>            | <b>-</b>                    | <b>357,000</b>              |
| <p>The Vanderbilt Beach Branch Library program provides a full-service branch public Library to the residents of the northern coastal area of the county with 40 hours of service weekly, five days per week. Vanderbilt Beach Branch is located 6 miles from the Headquarters Library and 14 miles from the Naples Regional Library. Core library services are provided in addition to: access to public WiFi; mobile printing; youth, teen, adult and family programming; and public computers. In FY 2020, over 7% of library visits and 64,200 materials circulated at the Vanderbilt Beach Branch.</p>                                                                                                                      |                              |                           |                             |                             |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Library Division**

**Library (001)**

| <b>Program Summary</b>        | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>South Regional Library</b> | <b>8.00</b>                  | <b>664,700</b>            | <b>-</b>                    | <b>664,700</b>              |

The South Regional Library program provides a full-service regional public Library serving the residents of the southeastern portion of the county with 60 hours of service weekly, six days per week. Core library services are provided in addition to: access to public WiFi; mobile printing; youth, teen, adult and family programming; meeting room space; and public computers. The South Regional Library has meeting room space that can accommodate up to 350 people. In FY 2020, over 14% of library visits and 131,000 materials circulated at the South Regional Library.

|                                 |              |                  |                |                  |
|---------------------------------|--------------|------------------|----------------|------------------|
| Current Level of Service Budget | <b>86.00</b> | <b>7,993,000</b> | <b>278,000</b> | <b>7,715,000</b> |
|---------------------------------|--------------|------------------|----------------|------------------|

| <b>Program Performance Measures</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|-------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| Annual Circulation                  | 1,500,000              | 2,500,000                 | 1,700,000                   | 2,100,000                 |
| Digital Library Usage               | 1,850,000              | 2,500,000                 | 2,100,000                   | 2,500,000                 |
| Library Visits                      | 750,000                | 1,200,000                 | 750,000                     | 1,000,000                 |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 5,403,745              | 5,812,900                  | 4,873,800                   | 5,814,300                  | -                           | 5,814,300                  | 0.0%                      |
| Operating Expense                     | 2,023,711              | 2,329,900                  | 2,202,000                   | 2,178,700                  | -                           | 2,178,700                  | (6.5)%                    |
| Capital Outlay                        | 50,000                 | -                          | -                           | -                          | -                           | -                          | na                        |
| <b>Net Operating Budget</b>           | <b>7,477,456</b>       | <b>8,142,800</b>           | <b>7,075,800</b>            | <b>7,993,000</b>           | <b>-</b>                    | <b>7,993,000</b>           | <b>(1.8)%</b>             |
| <b>Total Budget</b>                   | <b>7,477,456</b>       | <b>8,142,800</b>           | <b>7,075,800</b>            | <b>7,993,000</b>           | <b>-</b>                    | <b>7,993,000</b>           | <b>(1.8)%</b>             |
| <b>Total FTE</b>                      | <b>88.50</b>           | <b>88.50</b>               | <b>86.00</b>                | <b>86.00</b>               | <b>-</b>                    | <b>86.00</b>               | <b>(2.8)%</b>             |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services           | 105,521                | 157,500                    | 60,500                      | 151,000                    | -                           | 151,000                    | (4.1)%                    |
| Fines & Forfeitures            | 73,954                 | 110,000                    | 55,000                      | 120,000                    | -                           | 120,000                    | 9.1%                      |
| Miscellaneous Revenues         | 4,809                  | 200                        | 7,100                       | 7,000                      | -                           | 7,000                      | 3,400.0%                  |
| Net Cost General Fund          | 7,293,172              | 7,875,100                  | 6,953,200                   | 7,715,000                  | -                           | 7,715,000                  | (2.0)%                    |
| <b>Total Funding</b>           | <b>7,477,456</b>       | <b>8,142,800</b>           | <b>7,075,800</b>            | <b>7,993,000</b>           | <b>-</b>                    | <b>7,993,000</b>           | <b>(1.8)%</b>             |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Library Division**

**Library (001)**

**Forecast FY 2021:**

Two and one half (2.5) positions have been moved out of the Library budget. Two (2) FTE's have been realigned under Public Services Operations (001) and one half (0.5) position has been realigned under County Extension, Ed & Training Ct (001) to convert an eliminated grant funded FTE to a regular FTE. Personal service costs are expected to be under budget as a result of savings related to extended vacancies due to Covid-19. Major service disruptions from Library closures as part of the county's Covid-19 Pandemic Response Plan are anticipated to reduce Library revenue forecasts by \$145,100 or 54%.

**Current FY 2022:**

To achieve compliance with budget guidance the following core Library service annual costs totaling \$322,100 were shifted to Library Donation Fund (129): Hoopla Streaming eMaterials, required IT technology replacement costs, and multiple patron online database subscriptions. Funding for book purchases is provided in County Wide Capital Fund (301) along with supplemental funding for Library electronic materials (eBooks, eAudio and streaming services) and book purchases provided in the Library Donation Fund (129), Library Trust Fund (612), and State Aid to Libraries Grant Fund (709).

**Revenues:**

Library revenue is budgeted \$10,300 or 4% above the FY 21 adopted budget.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Library Division**

**Library Donation - Project Fund (129)**

**Mission Statement**

To account for funds received from restricted donations.

| <b>Program Summary</b>                 | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|----------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Reserves/Transfers/Interest</b>     | -                            | 66,200                    | 66,200                      | -                           |
| <b>Current Level of Service Budget</b> | -                            | 66,200                    | 66,200                      | -                           |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 100                    | -                          | 500                         | -                          | -                           | -                          | na                        |
| Operating Expense                     | 133,535                | 100                        | 1,167,900                   | 100                        | -                           | 100                        | 0.0%                      |
| Capital Outlay                        | 43,492                 | -                          | 744,800                     | -                          | -                           | -                          | na                        |
| <b>Net Operating Budget</b>           | <b>177,127</b>         | <b>100</b>                 | <b>1,913,200</b>            | <b>100</b>                 | <b>-</b>                    | <b>100</b>                 | <b>0.0%</b>               |
| Trans to 710 Pub Serv Match           | -                      | -                          | 44,000                      | -                          | -                           | -                          | na                        |
| Reserve for Capital                   | -                      | 53,800                     | -                           | 66,100                     | -                           | 66,100                     | 22.9%                     |
| <b>Total Budget</b>                   | <b>177,127</b>         | <b>53,900</b>              | <b>1,957,200</b>            | <b>66,200</b>              | <b>-</b>                    | <b>66,200</b>              | <b>22.8%</b>              |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues         | 1,655,000              | -                          | -                           | -                          | -                           | -                          | na                        |
| Interest/Misc                  | 22,713                 | 15,000                     | 7,300                       | 7,300                      | -                           | 7,300                      | (51.3)%                   |
| Carry Forward                  | 508,600                | 39,700                     | 2,009,200                   | 59,300                     | -                           | 59,300                     | 49.4%                     |
| Less 5% Required By Law        | -                      | (800)                      | -                           | (400)                      | -                           | (400)                      | (50.0)%                   |
| <b>Total Funding</b>           | <b>2,186,313</b>       | <b>53,900</b>              | <b>2,016,500</b>            | <b>66,200</b>              | <b>-</b>                    | <b>66,200</b>              | <b>22.8%</b>              |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Library Division**

**Library Donation - Project Fund (129)**

**Notes:**

State Aid to Library Grant Funds are now budgeted in Fund 709. Due to significant changes in the E-Rate Program (<http://sl.universalservice.org>) the Library is no longer eligible. Monies received as restricted donations are assigned a grant number. Appropriation and/or allocation of grant funding will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds into expenditure budgets at that time.

**Forecast FY 2021:**

The total forecast of personal services, and operating expenses represent new and remaining funds associated with unspent dollars in various projects and programs.

Program No. 31129 Fund 129 Operating \$130,800  
Program No. 44037 Radio Frequency Identification (RFID) system \$1,300  
Program No. 44039 William G. Hendrickson Trust – Youth Education \$10,000  
Program No. 44048 Library LEAP Program \$500  
Program No. 44049 Franz Pschibul Trust – Naples Regional Library \$217,100  
Program No. 46044 Lustigman – Headquarters Improvements \$9,300  
Program No. 46045 East Naples Library \$25,000  
Program No. 46046 Marco Lib Donations \$44,900  
Program No. 46047 Shreve Trust \$1,474,300  
Program No. 99129 Transfer for Public Services Grant match \$44,000  
Total Forecast \$1,957,200

**Current FY 2022:**

The budget will roll forward or be established by budget amendment. Funds have been allocated within Program #45047, Shreve Trust, for security upgrades across the division, additional print and eBook purchases, Library Master Plan Study, and to off-set budget shortfalls in Library Fund (001) to meet budget compliance. The funding of core Library services through the use of the Shreve Donation to offset budget reductions in the Library General Fund is not sustainable beyond FY 2022.

**Revenues:**

Reserves and misc. revenue not allocated to specific programs will carryforward and be budgeted in reserves. New Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate grant funds and expenditures at that time.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Library Division  
Library Trust Fund (612)**

**Mission Statement**

To accept and be accountable for general donations and bequests received from the public for the Collier County Public Library System.

| Program Summary                   | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|-----------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Library Enhancements</b>       | -                    | 301,300           | 301,300             | -                   |
| Used to fund Library improvements |                      |                   |                     |                     |
| Current Level of Service Budget   | -                    | 301,300           | 301,300             | -                   |

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 28,784         | 59,400             | 12,000              | 59,400             | -                   | 59,400             | 0.0%              |
| Operating Expense              | 5,829          | 136,800            | 10,000              | 241,900            | -                   | 241,900            | 76.8%             |
| Capital Outlay                 | 13,731         | 10,000             | -                   | -                  | -                   | -                  | (100.0)%          |
| <b>Net Operating Budget</b>    | <b>48,344</b>  | <b>206,200</b>     | <b>22,000</b>       | <b>301,300</b>     | -                   | <b>301,300</b>     | <b>46.1%</b>      |
| <b>Total Budget</b>            | <b>48,344</b>  | <b>206,200</b>     | <b>22,000</b>       | <b>301,300</b>     | -                   | <b>301,300</b>     | <b>46.1%</b>      |

| Program Funding Sources | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues  | 43,412         | 60,000             | 15,000              | 55,000             | -                   | 55,000             | (8.3)%            |
| Interest/Misc           | 4,651          | 4,000              | 900                 | 1,200              | -                   | 1,200              | (70.0)%           |
| Carry Forward           | 254,400        | 145,400            | 254,100             | 248,000            | -                   | 248,000            | 70.6%             |
| Less 5% Required By Law | -              | (3,200)            | -                   | (2,900)            | -                   | (2,900)            | (9.4)%            |
| <b>Total Funding</b>    | <b>302,463</b> | <b>206,200</b>     | <b>270,000</b>      | <b>301,300</b>     | -                   | <b>301,300</b>     | <b>46.1%</b>      |

Notes:

Revenue from the sale of used and donated books directly funds the personnel costs of the Library Electronic Assistance Program (LEAP).

Forecast FY 2021:

Expenditures include purchase of print material, laptops, eBooks, and LEAP personnel costs.

Current FY 2022:

Budgeted funds will be used to pay for the Library Electronic Assistance Program (LEAP) students and to purchase library materials, data processing equipment and database subscriptions.

Revenues:

Revenues are from private party donations for the betterment of the public libraries, and the sale of used and donated books.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Museum Division**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 1,147,763              | 1,273,600                  | 1,272,900                   | 1,285,100                  | -                           | 1,285,100                  | 0.9%                      |
| Operating Expense                      | 674,489                | 757,100                    | 622,200                     | 870,800                    | -                           | 870,800                    | 15.0%                     |
| Indirect Cost Reimburs                 | 257,400                | 261,100                    | 261,100                     | 239,200                    | -                           | 239,200                    | (8.4)%                    |
| Capital Outlay                         | 60,330                 | 2,000                      | -                           | 40,600                     | -                           | 40,600                     | 1,930.0%                  |
| <b>Net Operating Budget</b>            | <b>2,139,981</b>       | <b>2,293,800</b>           | <b>2,156,200</b>            | <b>2,435,700</b>           | <b>-</b>                    | <b>2,435,700</b>           | <b>6.2%</b>               |
| Trans to Tax Collector                 | 40,060                 | 42,000                     | 40,000                      | 40,000                     | -                           | 40,000                     | (4.8)%                    |
| Trans to 314 Museum Cap                | 50,000                 | -                          | 214,300                     | 400,000                    | -                           | 400,000                    | na                        |
| Reserve for Contingencies              | -                      | 19,700                     | -                           | 121,800                    | -                           | 121,800                    | 518.3%                    |
| Reserve for Capital                    | -                      | -                          | -                           | 84,800                     | -                           | 84,800                     | na                        |
| Reserve for Attrition                  | -                      | (20,800)                   | -                           | (21,000)                   | -                           | (21,000)                   | 1.0%                      |
| <b>Total Budget</b>                    | <b>2,230,041</b>       | <b>2,334,700</b>           | <b>2,410,500</b>            | <b>3,061,300</b>           | <b>-</b>                    | <b>3,061,300</b>           | <b>31.1%</b>              |

| <b>Appropriations by Program</b>           | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| TDC Category C County Museums - Fund (198) | 2,139,981              | 2,293,800                  | 2,156,200                   | 2,435,700                  | -                           | 2,435,700                  | 6.2%                      |
| <b>Total Net Budget</b>                    | <b>2,139,981</b>       | <b>2,293,800</b>           | <b>2,156,200</b>            | <b>2,435,700</b>           | <b>-</b>                    | <b>2,435,700</b>           | <b>6.2%</b>               |
| <b>Total Transfers and Reserves</b>        | <b>90,060</b>          | <b>40,900</b>              | <b>254,300</b>              | <b>625,600</b>             | <b>-</b>                    | <b>625,600</b>             | <b>1,429.6%</b>           |
| <b>Total Budget</b>                        | <b>2,230,041</b>       | <b>2,334,700</b>           | <b>2,410,500</b>            | <b>3,061,300</b>           | <b>-</b>                    | <b>3,061,300</b>           | <b>31.1%</b>              |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Tourist Devel Tax               | 2,000,000              | 1,917,900                  | 2,000,000                   | 2,000,000                  | -                           | 2,000,000                  | 4.3%                      |
| FEMA - Fed Emerg Mgt Agency     | 2,534                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Charges For Services            | 5,420                  | 24,000                     | 1,900                       | 23,400                     | -                           | 23,400                     | (2.5)%                    |
| Miscellaneous Revenues          | 20,000                 | 2,700                      | 3,700                       | 3,000                      | -                           | 3,000                      | 11.1%                     |
| Interest/Misc                   | 11,200                 | 1,000                      | 2,200                       | 4,400                      | -                           | 4,400                      | 340.0%                    |
| Trans fm 001 Gen Fund           | 203,000                | 450,000                    | 450,000                     | 452,300                    | -                           | 452,300                    | 0.5%                      |
| Carry Forward                   | 620,000                | 36,500                     | 632,500                     | 679,800                    | -                           | 679,800                    | 1,762.5%                  |
| Less 5% Required By Law         | -                      | (97,400)                   | -                           | (101,600)                  | -                           | (101,600)                  | 4.3%                      |
| <b>Total Funding</b>            | <b>2,862,155</b>       | <b>2,334,700</b>           | <b>3,090,300</b>            | <b>3,061,300</b>           | <b>-</b>                    | <b>3,061,300</b>           | <b>31.1%</b>              |

| <b>Division Position Summary</b>           | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| TDC Category C County Museums - Fund (198) | 16.00                  | 16.00                      | 16.00                       | 16.00                      | -                           | 16.00                      | 0.0%                      |
| <b>Total FTE</b>                           | <b>16.00</b>           | <b>16.00</b>               | <b>16.00</b>                | <b>16.00</b>               | <b>-</b>                    | <b>16.00</b>               | <b>0.0%</b>               |



**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Museum Division**

**TDC Category C County Museums - Fund (198)**

**Mission Statement**

The mission of the Collier County Museum Division is to foster appreciation and understanding of our communities' unique heritage and cultural development.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Museums &amp; Historic Sites Administration/Overhead</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <b>2.00</b>                  | <b>639,744</b>            | <b>2,412,700</b>            | <b>-1,772,956</b>           |
| Provides funding for the professional management, administration, and overhead expenses of the County museum system.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                              |                           |                             |                             |
| <b>Collections, Exhibition &amp; Information Services</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <b>1.00</b>                  | <b>149,461</b>            | <b>-</b>                    | <b>149,461</b>              |
| Provides funding for the professional acquisition, management, and conservation of the Museum collections; research, development, and maintenance of permanent exhibits; and public services related to preserving, researching, and interpreting local history. The collection and archive contain tens of thousands of documents, photographs, and artifacts.                                                                                                                                                                                                                                          |                              |                           |                             |                             |
| <b>Education &amp; Community Services</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <b>3.00</b>                  | <b>253,495</b>            | <b>-</b>                    | <b>253,495</b>              |
| Provides funding for curriculum-based education and outreach programs such as school tours, lecture activities, and special events; management of the volunteer program; and management of the sales and marketing programs. The museums deliver over 130 educational programs annually, with specific offerings tailored for preschoolers through seniors.                                                                                                                                                                                                                                              |                              |                           |                             |                             |
| <b>Museum of the Everglades</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <b>2.00</b>                  | <b>228,300</b>            | <b>600</b>                  | <b>227,700</b>              |
| Provides funding to develop, maintain, and operate the Museum of the Everglades in Everglades City. The 1927 wood-frame vernacular museum building was built to serve as the commercial laundry facilitating the construction of the Tamiami Trail and serving Southwest Florida hotels. It is listed on the National Register of Historic Places. Today, permanent and temporary exhibits tell the story of the development of Everglades City and the surrounding area. The museum welcomes an average of 22,000 visitors annually.                                                                    |                              |                           |                             |                             |
| <b>Immokalee Pioneer Museum at Roberts Ranch</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <b>2.00</b>                  | <b>315,600</b>            | <b>15,600</b>               | <b>300,000</b>              |
| Provides funding to develop, maintain, and operate the Immokalee Pioneer Museum at Roberts Ranch in Immokalee. Thirteen acres of the original homestead of cattle rancher Robert Roberts offer an immersive experience of what life was like for Immokalee pioneers. The 1926 Roberts home, as well as the horse barn, cowboy bunkhouse, maid's quarters, sugar cane press and boiler, and similar outbuildings are available to tour. The ranch is listed on the National Register of Historic Places and holds a local historic designation. The ranch welcomes an average of 6,000 visitors annually. |                              |                           |                             |                             |
| <b>Naples Depot Museum</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <b>2.00</b>                  | <b>255,400</b>            | <b>3,100</b>                | <b>252,300</b>              |
| Provides funding to develop, maintain, and operate the Naples Depot Museum in downtown Naples. The fully restored 1927 former Sea Board Air Line Railway passenger station welcomes visitors back to the railroading boom days of the Roaring Twenties and explains how technology and transportation transformed our community. Three historic train cars are available to view or tour. The depot is listed on the National Register of Historic Places and welcomes an average of 16,000 visitors annually.                                                                                           |                              |                           |                             |                             |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Museum Division**

**TDC Category C County Museums - Fund (198)**

| Program Summary                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Marco Island Historical Museum</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 2.00                 | 328,500           | 600                 | 327,900             |
| Provides funding to develop, maintain, and operate the Marco Island Historical Museum on Marco Island. Through a dynamic partnership, the Museum Division and the Marco Island Historical Society offer 10,000 square feet of permanent and temporary exhibit space to tell the story of the human inhabitants of Marco Island, from the now-vanished sophisticated and fierce Calusa to hearty pioneers and savvy developers. The world-famous Key Marco cat and other artifacts from the 1896 Cushing expedition on Marco are on view through 2026. The museum welcomes an average of 23,000 visitors annually. |                      |                   |                     |                     |
| <b>Collier Museum at Government Center</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 2.00                 | 265,200           | 3,100               | 262,100             |
| Provides funding to develop, maintain, and operate the Collier Museum at Government Center. The first of the five museums in the County system, Collier Museum offers a board overview of County history in its permanent gallery, as well as five acres of shady gardens featuring numerous relics from our area's past: The Deuce steam engine, the Kokomis ferry boat, an antique swamp buggy, the restored 1926 Naples Cottage, and the Art Studio of E. George Rogers, plus a lecture auditorium and temporary exhibit gallery. The museum welcomes an average of 10,000 visitors annually.                  |                      |                   |                     |                     |
| <b>Reserves/Transfers</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | -                    | 625,600           | 625,600             | -                   |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <u>16.00</u>         | <u>3,061,300</u>  | <u>3,061,300</u>    | <u>-</u>            |

| Program Performance Measures | 2020<br>Actual | FY 2021<br>Budget | FY 2021<br>Forecast | FY 2022<br>Budget |
|------------------------------|----------------|-------------------|---------------------|-------------------|
| # of Visitors                | 47,000         | 70,000            | 36,000              | 70,000            |
| Volunteer Hours Contributed  | 3,400          | 4,700             | 6,500               | 7,000             |

| Program Budgetary Cost Summary | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 1,147,763        | 1,273,600          | 1,272,900           | 1,285,100          | -                   | 1,285,100          | 0.9%              |
| Operating Expense              | 674,489          | 757,100            | 622,200             | 870,800            | -                   | 870,800            | 15.0%             |
| Indirect Cost Reimburs         | 257,400          | 261,100            | 261,100             | 239,200            | -                   | 239,200            | (8.4)%            |
| Capital Outlay                 | 60,330           | 2,000              | -                   | 40,600             | -                   | 40,600             | 1,930.0%          |
| <b>Net Operating Budget</b>    | <b>2,139,981</b> | <b>2,293,800</b>   | <b>2,156,200</b>    | <b>2,435,700</b>   | <b>-</b>            | <b>2,435,700</b>   | <b>6.2%</b>       |
| Trans to Tax Collector         | 40,060           | 42,000             | 40,000              | 40,000             | -                   | 40,000             | (4.8)%            |
| Trans to 314 Museum Cap        | 50,000           | -                  | 214,300             | 400,000            | -                   | 400,000            | na                |
| Reserve for Contingencies      | -                | 19,700             | -                   | 121,800            | -                   | 121,800            | 518.3%            |
| Reserve for Capital            | -                | -                  | -                   | 84,800             | -                   | 84,800             | na                |
| Reserve for Attrition          | -                | (20,800)           | -                   | (21,000)           | -                   | (21,000)           | 1.0%              |
| <b>Total Budget</b>            | <b>2,230,041</b> | <b>2,334,700</b>   | <b>2,410,500</b>    | <b>3,061,300</b>   | <b>-</b>            | <b>3,061,300</b>   | <b>31.1%</b>      |
| <b>Total FTE</b>               | <b>16.00</b>     | <b>16.00</b>       | <b>16.00</b>        | <b>16.00</b>       | <b>-</b>            | <b>16.00</b>       | <b>0.0%</b>       |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Museum Division**

**TDC Category C County Museums - Fund (198)**

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Tourist Devel Tax              | 2,000,000              | 1,917,900                  | 2,000,000                   | 2,000,000                  | -                           | 2,000,000                  | 4.3%                      |
| FEMA - Fed Emerg Mgt Agency    | 2,534                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Charges For Services           | 5,420                  | 24,000                     | 1,900                       | 23,400                     | -                           | 23,400                     | (2.5)%                    |
| Miscellaneous Revenues         | 20,000                 | 2,700                      | 3,700                       | 3,000                      | -                           | 3,000                      | 11.1%                     |
| Interest/Misc                  | 11,200                 | 1,000                      | 2,200                       | 4,400                      | -                           | 4,400                      | 340.0%                    |
| Trans fm 001 Gen Fund          | 203,000                | 450,000                    | 450,000                     | 452,300                    | -                           | 452,300                    | 0.5%                      |
| Carry Forward                  | 620,000                | 36,500                     | 632,500                     | 679,800                    | -                           | 679,800                    | 1,762.5%                  |
| Less 5% Required By Law        | -                      | (97,400)                   | -                           | (101,600)                  | -                           | (101,600)                  | 4.3%                      |
| <b>Total Funding</b>           | <b>2,862,155</b>       | <b>2,334,700</b>           | <b>3,090,300</b>            | <b>3,061,300</b>           | <b>-</b>                    | <b>3,061,300</b>           | <b>31.1%</b>              |

**Notes:**

On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. Part of the Board's action was to limit County Museum Tourist Development Tax (TDT) funding at \$2,000,000 per year. While the Museum Division continues to pursue revenue generation through fundraising, grants, and fees, a General Fund transfer will address the increased cost of doing business.

**Forecast FY 2021:**

Personal Service expense is forecast to be in line with FY 2021 budget. Operating expenses are forecast lower due to continuation of expenditure control measures. Carryforward is substantially more than budget due to better than expected TDT collections in FY 2020 and the implementation of expenditure control measures. A transfer to Museum Capital Fund (314), in the amount of \$214,300, is forecast to provide additional funding needed for the Roberts Ranch Home Stabilization & Rehabilitation.

**Current FY 2022:**

Personal Services reflect planned salary expense for existing positions and operations. Capital project funding of \$400,000 is provided and shown as a transfer to Museum Capital Fund (314). Included in the Museum budget is a combined reserve of \$185,600.

**Revenues:**

The principal source of revenue to support County Museums is Tourist Development Taxes (TDT). Estimated FY 2022 TDT allocation to Museums is anticipated to be \$2,000,000, approximately 4.3% above the prior year budget. The transfer from the General Fund into Museum Fund (198) is \$452,300. Modest revenues are budgeted for reproductions, tours, rentals, special events and special events. Carry forward into FY 2022 increased to \$679,800 due to better than expected TDT collections combined with cost control measures in both FY 2020 and FY 2021.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 14,832,510             | 18,505,100                 | 15,822,400                  | 15,961,800                 | -                           | 15,961,800                 | (13.7)%                   |
| Operating Expense                      | 8,301,693              | 10,934,600                 | 12,646,300                  | 13,125,300                 | -                           | 13,125,300                 | 20.0%                     |
| Indirect Cost Reimburs                 | 185,000                | 211,200                    | 211,200                     | 233,100                    | -                           | 233,100                    | 10.4%                     |
| Capital Outlay                         | 2,061,441              | 158,000                    | 416,000                     | 14,325,200                 | -                           | 14,325,200                 | 8,966.6%                  |
| Remittances                            | 500,000                | 500,000                    | 500,000                     | 500,000                    | -                           | 500,000                    | 0.0%                      |
| <b>Net Operating Budget</b>            | <b>25,880,643</b>      | <b>30,308,900</b>          | <b>29,595,900</b>           | <b>44,145,400</b>          | <b>-</b>                    | <b>44,145,400</b>          | <b>45.7%</b>              |
| Trans to Property Appraiser            | 3,320                  | 3,800                      | 3,800                       | 229,500                    | -                           | 229,500                    | 5,939.5%                  |
| Trans to Tax Collector                 | 8,257                  | 9,600                      | 9,600                       | 548,700                    | -                           | 548,700                    | 5,615.6%                  |
| Trans to 001 Gen Fd                    | 382,500                | 385,500                    | 385,500                     | 387,900                    | -                           | 387,900                    | 0.6%                      |
| Trans to 111 Unincorp Gen Fd           | 868,000                | 830,800                    | 830,800                     | 695,900                    | -                           | 695,900                    | (16.2)%                   |
| Trans to 119 Sea Turtle                | 131,500                | 133,000                    | 133,000                     | 133,000                    | -                           | 133,000                    | 0.0%                      |
| Trans to 172 Conserv Collier           | 1,343,700              | 335,300                    | 335,300                     | -                          | -                           | -                          | (100.0)%                  |
| Trans to 174 Conserv Collier Maint     | -                      | -                          | -                           | 9,728,900                  | -                           | 9,728,900                  | na                        |
| Trans to 179 Conserv Collier Proj      | 50,000                 | -                          | -                           | 155,000                    | -                           | 155,000                    | na                        |
| Trans to 673 Pepper Rch                | -                      | 3,001,300                  | 3,001,300                   | -                          | -                           | -                          | (100.0)%                  |
| Trans to 710 Pub Serv Match            | -                      | -                          | 10,000                      | -                          | -                           | -                          | na                        |
| Reserve for Contingencies              | -                      | 140,200                    | -                           | 223,600                    | -                           | 223,600                    | 59.5%                     |
| Reserve for Escrow                     | -                      | 5,741,300                  | -                           | 5,700,000                  | -                           | 5,700,000                  | (0.7)%                    |
| Reserve for Capital                    | -                      | 323,600                    | -                           | 539,600                    | -                           | 539,600                    | 66.7%                     |
| Restricted for Unfunded Requests       | -                      | 25,513,400                 | -                           | 34,711,900                 | -                           | 34,711,900                 | 36.1%                     |
| <b>Total Budget</b>                    | <b>28,667,920</b>      | <b>66,726,700</b>          | <b>34,305,200</b>           | <b>97,199,400</b>          | <b>-</b>                    | <b>97,199,400</b>          | <b>45.7%</b>              |

| <b>Appropriations by Program</b>        | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Caracara Prairie Management Fund (674)  | 9,575                  | 51,000                     | 51,100                      | 51,100                     | -                           | 51,100                     | 0.2%                      |
| Conservation Collier Fund (172)         | 1,723,609              | 356,200                    | 351,600                     | 14,587,200                 | -                           | 14,587,200                 | 3,995.2%                  |
| Conservation Collier Maintenance (174)  | 574,954                | 816,100                    | 726,100                     | 922,300                    | -                           | 922,300                    | 13.0%                     |
| Conservation Collier Projects (179)     | 40,150                 | 3,300                      | 118,500                     | 155,000                    | -                           | 155,000                    | 4,597.0%                  |
| County Park Facilities & Programs (001) | 9,133,889              | 13,509,400                 | 12,780,600                  | 13,291,100                 | -                           | 13,291,100                 | (1.6)%                    |
| Golden Gate Community Center (130)      | 1,291,222              | 1,182,600                  | 1,126,600                   | 1,131,300                  | -                           | 1,131,300                  | (4.3)%                    |
| Parks & Recreation (111)                | 12,862,641             | 13,966,700                 | 13,950,700                  | 13,577,900                 | -                           | 13,577,900                 | (2.8)%                    |
| Parks & Recreation Donations (607)      | 7,015                  | 33,000                     | 32,500                      | 32,500                     | -                           | 32,500                     | (1.5)%                    |
| Pepper Ranch Conservation Bank (673)    | 37,950                 | 78,000                     | 97,500                      | 55,900                     | -                           | 55,900                     | (28.3)%                   |
| Sea Turtle Monitoring (119)             | 199,638                | 312,600                    | 360,700                     | 341,100                    | -                           | 341,100                    | 9.1%                      |
| <b>Total Net Budget</b>                 | <b>25,880,643</b>      | <b>30,308,900</b>          | <b>29,595,900</b>           | <b>44,145,400</b>          | <b>-</b>                    | <b>44,145,400</b>          | <b>45.7%</b>              |
| <b>Total Transfers and Reserves</b>     | <b>2,787,277</b>       | <b>36,417,800</b>          | <b>4,709,300</b>            | <b>53,054,000</b>          | <b>-</b>                    | <b>53,054,000</b>          | <b>45.7%</b>              |
| <b>Total Budget</b>                     | <b>28,667,920</b>      | <b>66,726,700</b>          | <b>34,305,200</b>           | <b>97,199,400</b>          | <b>-</b>                    | <b>97,199,400</b>          | <b>45.7%</b>              |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division**

| <b>Division Funding Sources</b>    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes                   | 399,857                | 465,800                    | 447,200                     | 26,695,900                 | -                           | 26,695,900                 | 5,631.2%                  |
| Delinquent Ad Valorem Taxes        | 9,093                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Licenses & Permits                 | 5,350                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Intergovernmental Revenues         | 779                    | -                          | -                           | -                          | -                           | -                          | na                        |
| FEMA - Fed Emerg Mgt Agency        | 126,186                | -                          | -                           | -                          | -                           | -                          | na                        |
| Charges For Services               | 4,185,021              | 7,261,800                  | 5,833,900                   | 7,335,200                  | -                           | 7,335,200                  | 1.0%                      |
| Fines & Forfeitures                | 12,111                 | 37,200                     | 14,000                      | 30,500                     | -                           | 30,500                     | (18.0)%                   |
| Miscellaneous Revenues             | 318,238                | 332,900                    | 575,400                     | 365,400                    | -                           | 365,400                    | 9.8%                      |
| Interest/Misc                      | 615,657                | 723,800                    | 205,100                     | 437,700                    | -                           | 437,700                    | (39.5)%                   |
| Reimb From Other Depts             | 607,352                | 66,500                     | 790,800                     | 29,000                     | -                           | 29,000                     | (56.4)%                   |
| Trans frm Property Appraiser       | 283                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans frm Tax Collector            | 1,950                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Net Cost General Fund              | 6,869,652              | 9,290,300                  | 9,617,300                   | 8,640,500                  | -                           | 8,640,500                  | (7.0)%                    |
| Net Cost Unincorp General Fund     | 10,736,667             | 10,913,100                 | 11,100,200                  | 10,851,600                 | -                           | 10,851,600                 | (0.6)%                    |
| Trans fm 001 Gen Fund              | 999,500                | 963,800                    | 963,800                     | 776,700                    | -                           | 776,700                    | (19.4)%                   |
| Trans fm 111 Unincorp Gen Fd       | 955,700                | 964,400                    | 964,400                     | 969,700                    | -                           | 969,700                    | 0.5%                      |
| Trans fm 119 P&R Grants            | -                      | -                          | -                           | 19,600                     | -                           | 19,600                     | na                        |
| Trans fm 172 Conserv Collier Fd    | -                      | -                          | -                           | 9,761,500                  | -                           | 9,761,500                  | na                        |
| Trans fm 174 Conserv Collier Maint | 1,393,700              | 3,336,600                  | 3,336,600                   | 155,000                    | -                           | 155,000                    | (95.4)%                   |
| Trans fm 195 TDC Cap Fd            | 170,000                | 171,700                    | 171,700                     | 171,700                    | -                           | 171,700                    | 0.0%                      |
| Carry Forward                      | 33,877,500             | 32,273,200                 | 32,616,800                  | 32,332,000                 | -                           | 32,332,000                 | 0.2%                      |
| Less 5% Required By Law            | -                      | (74,400)                   | -                           | (1,372,600)                | -                           | (1,372,600)                | 1,744.9%                  |
| <b>Total Funding</b>               | <b>61,284,595</b>      | <b>66,726,700</b>          | <b>66,637,200</b>           | <b>97,199,400</b>          | <b>-</b>                    | <b>97,199,400</b>          | <b>45.7%</b>              |

| <b>Division Position Summary</b>        | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| County Park Facilities & Programs (001) | 71.00                  | 102.00                     | 98.75                       | 97.75                      | -                           | 97.75                      | (4.2)%                    |
| Parks & Recreation (111)                | 138.50                 | 137.50                     | 130.50                      | 130.50                     | -                           | 130.50                     | (5.1)%                    |
| Golden Gate Community Center (130)      | 10.00                  | 10.00                      | 9.00                        | 9.00                       | -                           | 9.00                       | (10.0)%                   |
| Sea Turtle Monitoring (119)             | 3.00                   | 3.00                       | 3.00                        | 3.00                       | -                           | 3.00                       | 0.0%                      |
| Conservation Collier Fund (172)         | 2.00                   | 2.00                       | 2.00                        | 2.00                       | -                           | 2.00                       | 0.0%                      |
| Conservation Collier Maintenance (174)  | 3.00                   | 3.00                       | 3.00                        | 3.00                       | -                           | 3.00                       | 0.0%                      |
| <b>Total FTE</b>                        | <b>227.50</b>          | <b>257.50</b>              | <b>246.25</b>               | <b>245.25</b>              | <b>-</b>                    | <b>245.25</b>              | <b>(4.8)%</b>             |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division  
County Park Facilities & Programs (001)**

**Mission Statement**

To maintain a diverse system of beach park, regional park, aquatic, and boat launch facilities that promote healthy lifestyles through our fitness centers and programs, strengthen our community, enrich our economy through partnerships with sports tourism, and protect and sustain our environment with community stakeholder involvement. These services provide diverse recreational opportunities and access to natural preserve and greenspaces for the visitors and residents of Collier County.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Divisional Administration/Overhead</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <b>1.00</b>                  | <b>922,112</b>            | <b>-</b>                    | <b>922,112</b>              |
| Provide executive level management, administrative and policy oversight and process improvement to the Division and the employees of the Parks and Recreation Division. Responsible for the expansion and continued maintenance of all strategic/business planning for the developer agreements and Growth Management Plan compliance. Oversee County Park facilities and programs including maintenance, customer service and resource management.                                                                                                                                                                                                                                                                          |                              |                           |                             |                             |
| <b>Park Maintenance (001)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <b>27.50</b>                 | <b>5,061,100</b>          | <b>-</b>                    | <b>5,061,100</b>            |
| Provide routine preventative and ongoing maintenance of 1,559.96 acres of recreation lands in order to provide a pleasant, clean, safe and enjoyable environment for park visitors at athletic fields, beach locations, aquatic facilities, and athletic facilities and all assigned parks in order to provide exceptional passive and active recreational experiences.                                                                                                                                                                                                                                                                                                                                                      |                              |                           |                             |                             |
| <b>Big Corkscrew Island Regional Park</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <b>27.00</b>                 | <b>2,447,500</b>          | <b>335,500</b>              | <b>2,112,000</b>            |
| The new Big Corkscrew Island Regional Park is a 62-acre facility scheduled to be opened in FY2021. The budget provides for personnel and operating expenses for Phase 1 operations. Phase 1 includes 18,000 square foot community center; aquatic center with 25 meter competition pool, family pool, toddler pool, and water slides; two artificial turf and two natural grass multipurpose fields; 2 softball fields; two concession buildings, amphitheater and event lawn, adventure playground, 4 basketball, 2 tennis, 6 pickleball courts; outdoor fitness center; dog park; and maintenance building.                                                                                                                |                              |                           |                             |                             |
| <b>Recreation Programs</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <b>19.25</b>                 | <b>2,312,412</b>          | <b>976,300</b>              | <b>1,336,112</b>            |
| Provide high quality recreation programs that provide a means of leisure and benefits to participants, which include adult and youth athletic programs, i.e., basketball, soccer, softball, kickball, lacrosse county-wide special events that served approximately 5,601 participants; a US Sailing Association certified program and US Water Ski Association programming with an adaptive recreation component, which serves 1,042 participants annually; fishing, athletic, specialty summer recreation camps and a fitness center which serve 91,731 users and participants annually. The Division provides support for sports tourism, youth and adult sports organizations, and other Collier County public agencies. |                              |                           |                             |                             |
| <b>Aquatics</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <b>5.00</b>                  | <b>1,110,800</b>          | <b>1,178,500</b>            | <b>-67,700</b>              |
| Sun-N-Fun Lagoon is the only public waterpark attraction in the community and provides safe swim and leisure opportunities for residents and visitors to Collier County. These services include aquatic recreation, aquatic health and fitness classes, spring board diving classes, American Red Cross instructional and private swim lessons, special event rentals and food/beverage availability.                                                                                                                                                                                                                                                                                                                        |                              |                           |                             |                             |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division**

**County Park Facilities & Programs (001)**

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Parks &amp; Recreation Marina Operations</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | -                            | 60,600                    | 120,000                     | -59,400                     |
| Maintain County owned boat ramp parks at (7) locations including Cocohatchee River Park, Isles of Capri Paddlecraft Park, Bayview Park, Collier Boulevard Boat Park, Caxambas Park, Goodland Boat Park, Ann Olesky Park and Port of the Islands Boat Park. Ensure compliance with FDEP requirements regarding marina fuel tanks at Cocohatchee River Park, Caxambas Park, and Port of the Islands Boat Park. Compliance requires routine inspections and maintenance of the fuel tanks in coordination with the Collier County Solid and Hazardous Waste Management Division. Marina Operations is also responsible for FDEP submerged lands lease reports and fees that are due annually at Cocohatchee River Park, Caxambas Park, and Goodland Boat Park. These leases allow for continued use of the ramps and docks at these parks. |                              |                           |                             |                             |
| <b>Beach Operations</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 5.00                         | 601,512                   | 236,600                     | 364,912                     |
| Beach Operations had a total of 1,104,480 visitors at Vanderbilt Beach, Clam Pass Beach Park, Barefoot Beach Preserve, Barefoot Beach Access, South Marco Beach Access, Tigertail Beach Park, North Gulfshore Beach Access, Conner Park and Bluebill Beach Access. Operations includes maintenance of beach park facilities and signage, management, or natural resources within beach parks coordination with volunteer groups and partner agencies, coordination with visiting researchers, collection of parking fees, and public assistance and sea turtle monitoring.                                                                                                                                                                                                                                                              |                              |                           |                             |                             |
| <b>Park Rangers</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 13.00                        | 1,051,764                 | 2,580,400                   | -1,528,636                  |
| The Park Ranger Program provides protection of park resources and park visitors; enforcement of County ordinances and park's regulations; information regarding park use and points of interest; beach vendor inspections; parking fee collection; traffic control; and monitoring beach conditions. Rangers may also act as educators by taking visitors on guided nature walks or canoe trips, setting up exhibits and lecturing on historic topics. Park Rangers provide a total of approximately 76,000 contacts annually.                                                                                                                                                                                                                                                                                                          |                              |                           |                             |                             |
| <b>Beach Parking &amp; Recreation Remittance to City of Naples</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | -                            | 500,000                   | -                           | 500,000                     |
| One-third of the \$1,500,000 annual payment to the City of Naples for the use by County residents of beach parking, parks, recreational facilities and recreational programs. This is governed by the November 14, 2017, Interlocal Agreement Between the County and City of Naples.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <u>97.75</u>                 | <u>14,067,800</u>         | <u>5,427,300</u>            | <u>8,640,500</u>            |

| <b>Program Performance Measures</b>                    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|--------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| Increase Boat Launches by 1%                           | 43,589                 | 44,025                    | 43,500                      | 43,000                    |
| Increase Fitness Memberships by 1%                     | 3,564                  | 3,600                     | 5,150                       | 5,202                     |
| Increase safety in Parks by 1% inc. in Ranger Contacts | 79,141                 | 79,932                    | 53,769                      | 54,307                    |
| Increase Sun-N-Fun Attendance by 1%                    | 60,000                 | 77,000                    | 45,000                      | 70,000                    |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division**  
**County Park Facilities & Programs (001)**

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 4,557,466              | 6,833,700                  | 5,934,500                   | 6,189,000                  | -                           | 6,189,000                  | (9.4)%                    |
| Operating Expense                     | 3,833,396              | 6,175,700                  | 6,212,000                   | 6,602,100                  | -                           | 6,602,100                  | 6.9%                      |
| Capital Outlay                        | 243,027                | -                          | 134,100                     | -                          | -                           | -                          | na                        |
| Remittances                           | 500,000                | 500,000                    | 500,000                     | 500,000                    | -                           | 500,000                    | 0.0%                      |
| <b>Net Operating Budget</b>           | <b>9,133,889</b>       | <b>13,509,400</b>          | <b>12,780,600</b>           | <b>13,291,100</b>          | <b>-</b>                    | <b>13,291,100</b>          | <b>(1.6)%</b>             |
| Trans to 111 Unincorp Gen Fd          | 868,000                | 830,800                    | 830,800                     | 643,700                    | -                           | 643,700                    | (22.5)%                   |
| Trans to 119 Sea Turtle               | 131,500                | 133,000                    | 133,000                     | 133,000                    | -                           | 133,000                    | 0.0%                      |
| <b>Total Budget</b>                   | <b>10,133,389</b>      | <b>14,473,200</b>          | <b>13,744,400</b>           | <b>14,067,800</b>          | <b>-</b>                    | <b>14,067,800</b>          | <b>(2.8)%</b>             |
| <b>Total FTE</b>                      | <b>71.00</b>           | <b>102.00</b>              | <b>98.75</b>                | <b>97.75</b>               | <b>-</b>                    | <b>97.75</b>               | <b>(4.2)%</b>             |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| FEMA - Fed Emerg Mgt Agency    | 40,600                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Charges For Services           | 2,767,648              | 4,687,800                  | 3,538,300                   | 4,975,600                  | -                           | 4,975,600                  | 6.1%                      |
| Fines & Forfeitures            | 12,111                 | 37,200                     | 14,000                      | 30,500                     | -                           | 30,500                     | (18.0)%                   |
| Miscellaneous Revenues         | 37,873                 | 27,400                     | 156,200                     | 23,300                     | -                           | 23,300                     | (15.0)%                   |
| Reimb From Other Depts         | 23,003                 | 45,000                     | 33,100                      | 10,000                     | -                           | 10,000                     | (77.8)%                   |
| Net Cost General Fund          | 6,869,652              | 9,290,300                  | 9,617,300                   | 8,640,500                  | -                           | 8,640,500                  | (7.0)%                    |
| Trans fm 111 Unincorp Gen Fd   | 382,500                | 385,500                    | 385,500                     | 387,900                    | -                           | 387,900                    | 0.6%                      |
| <b>Total Funding</b>           | <b>10,133,389</b>      | <b>14,473,200</b>          | <b>13,744,400</b>           | <b>14,067,800</b>          | <b>-</b>                    | <b>14,067,800</b>          | <b>(2.8)%</b>             |



**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division  
County Park Facilities & Programs (001)**

**Notes:**

The Parks Division continues to support Tourist Development in hosting sports tourism events at County sports venues such as North Collier Regional Park and Sugden Park. The provision of Park and Recreation regional services are complemented by the dedicated service of volunteers who assist at the Beaches and the Regional Parks. These volunteers provide valuable service hours to regional parks totaling up to thousands of service hours.

**Forecast FY 2021:**

The Parks (001) position count is reduced by three and one quarter (3.25) FTE's as a result of two (2) FTE's transferred to Public Services Operations (001), one (1) FTE transferred to Purchasing (001) and the elimination of a part time (.25) position. Personal service expense forecast is lower due to the phase in of Big Corkscrew Regional Park positions, the realignment of job bank budgets from personal services to operating expenses and the reduction in positions. Operating expenditures are forecast slightly higher than budgeted levels due to the aforementioned realignment of job bank budgets and the capital forecast reflects the carryforward of prior year equipment contracts for Big Corkscrew. The revenue forecast reflects Covid-19 related impacts and major renovations at Sun-N-Fun.

**Current FY 2022:**

The decreased personal services budget reflects the position moves noted above as well as one (1) FTE transferred to Facilities Capital Project Management (001) and the transition of the job bank/temporary labor budget to the operating expense category. The remittance budget of \$500,000 is a portion of the annual \$1,500,000 payment to the City of Naples for reciprocal beach parking and recreational services pursuant to the 2008 Interlocal Agreement as amended on November 14, 2017. Also provided in the budget is a reimbursement from the General Fund (001) to the Unincorporated Area General Fund (111) for a portion of Parks & Recreation Division administrative costs that are funded within the Parks Fund (111) Budget.

**Revenues:**

The FY 2022 revenue budget is established modestly higher than the prior adopted budget with the inclusion of the anticipated Big Corkscrew Island Regional Park revenue stream estimated to be \$335,500. All Park Rangers are budgeted in the General Fund (001) Parks budget. Ranger costs are then apportioned between General Fund Parks and Fund (111) Community Parks resulting in a transfer of \$387,900 from Fund (111) to Fund (001).

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division**

**Parks & Recreation (111)**

**Mission Statement**

To maintain a diverse system of community centers, community parks, aquatic/fitness centers, child care facilities that promote healthy lifestyles through our programs, strengthen our community, enrich our economy through partnerships and protect and sustain our environment with community stakeholder involvement. These services provide diverse recreational opportunities and access to natural preserve and greenspaces for the visitors and residents of Collier County.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Divisional Administration/Overhead</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <b>10.00</b>                 | <b>1,763,451</b>          | <b>695,900</b>              | <b>1,067,551</b>            |
| Provide executive level management, administrative and policy oversight and process improvement to the Division and the employees of the Parks and Recreation Division. Responsible for the expansion and continued maintenance of all strategic/business planning for the developer agreements and Growth Management Plan compliance. Oversee County Park facilities and programs including maintenance, customer service and resource management.                                                                                                                                                                                                               |                              |                           |                             |                             |
| <b>Park Maintenance (111)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | <b>46.00</b>                 | <b>4,924,927</b>          | <b>-</b>                    | <b>4,924,927</b>            |
| Provide routine preventative and ongoing maintenance of 538.71 acres of recreation lands in order to provide a pleasant, clean, safe and enjoyable environment for park visitors at community parks, athletic fields, aquatic facilities, neighborhood parks, and athletic facilities and all assigned parks in order to provide exceptional passive and active recreational experiences.                                                                                                                                                                                                                                                                         |                              |                           |                             |                             |
| <b>Community Centers/Parks</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <b>46.50</b>                 | <b>5,237,848</b>          | <b>1,005,300</b>            | <b>4,232,548</b>            |
| Provide active and passive recreation and leisure opportunities for community and special interest groups; provide structured programming for all ages via classes, activities and special events; and offer informal gathering opportunities through self-directed recreation programs and a variety of indoor activities at 17 community park locations. Registrations and rentals encompassed 58,377 users and participants at community centers and parks annually.                                                                                                                                                                                           |                              |                           |                             |                             |
| <b>Aquatics/Fitness</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <b>21.00</b>                 | <b>1,569,924</b>          | <b>513,600</b>              | <b>1,056,324</b>            |
| Safe and supervised opportunities for the public to access instructional swimming, general aquatic recreation and fitness training. There are approximately 195,512 users and participants annually. Promote residents and visitor's utilization of the Golden Gate Aquatic and Fitness Complex, Immokalee Pool and Fitness Center and Donna Fiala Eagle Lakes Aquatic Center and fitness center by providing safe swim and leisure opportunities for residents. These services include aquatic recreation, aquatic health and fitness classes, springboard diving classes, American Red Cross instructional and private swim lessons, and special event rentals. |                              |                           |                             |                             |
| <b>Childcare/Preschool, After School, No School Days, Vacation</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <b>7.00</b>                  | <b>469,650</b>            | <b>899,400</b>              | <b>-429,750</b>             |
| Allow fun, safe, educational, and healthy programming for mentoring children and teens by providing an active and enrichment experiences with enhanced partnerships of community stakeholders, i.e., Library, Collier County Sheriff Office, Fire Department, Department of Children and Families, and Early Learning Coalition. Provide safe and supervised environment for all children to attend throughout the year and during the summer months. These services provide recreation and enrichment experiences for self-esteem and self-reliance, learning, pleasure, health and well-being. 4,947 youth and teens are served annually.                       |                              |                           |                             |                             |
| <b>Current Level of Service Budget</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | <b>130.50</b>                | <b>13,965,800</b>         | <b>3,114,200</b>            | <b>10,851,600</b>           |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division**

**Parks & Recreation (111)**

| <b>Program Performance Measures</b>                   | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|-------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| 100% Reporting to CAPRA to maintain accreditation     | 100                    | 100                       | 100                         | 100                       |
| Increase Aquatic Facility Attendance by 1%            | 2,457                  | 2,482                     | 6,885                       | 6,954                     |
| Increase Fee Based Facility Rentals by 1%             | 11,954                 | 12,074                    | 15,489                      | 15,644                    |
| Increase Fee Based Program Registrations by 1%        | 4,717                  | 4,764                     | 7,745                       | 7,822                     |
| Increase Fitness Memberships by 1%                    | 7,764                  | 7,842                     | 6,892                       | 6,961                     |
| Maintain 75% or greater of Athletic Field utilization | 78                     | 79                        | 82                          | 82                        |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 9,099,266              | 10,269,100                 | 8,520,200                   | 8,497,200                  | -                           | 8,497,200                  | (17.3)%                   |
| Operating Expense                     | 3,571,275              | 3,697,600                  | 5,430,500                   | 5,080,700                  | -                           | 5,080,700                  | 37.4%                     |
| Capital Outlay                        | 192,100                | -                          | -                           | -                          | -                           | -                          | na                        |
| <b>Net Operating Budget</b>           | <b>12,862,641</b>      | <b>13,966,700</b>          | <b>13,950,700</b>           | <b>13,577,900</b>          | -                           | <b>13,577,900</b>          | <b>(2.8)%</b>             |
| Trans to 001 Gen Fd                   | 382,500                | 385,500                    | 385,500                     | 387,900                    | -                           | 387,900                    | 0.6%                      |
| <b>Total Budget</b>                   | <b>13,245,141</b>      | <b>14,352,200</b>          | <b>14,336,200</b>           | <b>13,965,800</b>          | -                           | <b>13,965,800</b>          | <b>(2.7)%</b>             |
| <b>Total FTE</b>                      | <b>138.50</b>          | <b>137.50</b>              | <b>130.50</b>               | <b>130.50</b>              | -                           | <b>130.50</b>              | <b>(5.1)%</b>             |

| <b>Program Funding Sources</b>  | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues      | 779                    | -                          | -                           | -                          | -                           | -                          | na                        |
| FEMA - Fed Emerg Mgt Agency     | 81,003                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Charges For Services            | 1,308,764              | 2,353,700                  | 2,120,200                   | 2,141,300                  | -                           | 2,141,300                  | (9.0)%                    |
| Miscellaneous Revenues          | 224,878                | 233,100                    | 275,000                     | 258,000                    | -                           | 258,000                    | 10.7%                     |
| Reimb From Other Depts          | 25,050                 | 21,500                     | 10,000                      | 19,000                     | -                           | 19,000                     | (11.6)%                   |
| Net Cost Unincorp General Fund  | 10,736,667             | 10,913,100                 | 11,100,200                  | 10,851,600                 | -                           | 10,851,600                 | (0.6)%                    |
| Trans fm 001 Gen Fund           | 868,000                | 830,800                    | 830,800                     | 643,700                    | -                           | 643,700                    | (22.5)%                   |
| Trans fm 119 P&R Grants         | -                      | -                          | -                           | 19,600                     | -                           | 19,600                     | na                        |
| Trans fm 172 Conserv Collier Fd | -                      | -                          | -                           | 32,600                     | -                           | 32,600                     | na                        |
| <b>Total Funding</b>            | <b>13,245,141</b>      | <b>14,352,200</b>          | <b>14,336,200</b>           | <b>13,965,800</b>          | -                           | <b>13,965,800</b>          | <b>(2.7)%</b>             |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division**

**Parks & Recreation (111)**

**Notes:**

The provision of Park and Recreation services is complemented by the dedicated service of volunteers assisting at community parks. These volunteers provide thousands of service hours.

**Forecast FY 2021:**

The Parks (111) position count is reduced by seven (7) as a result of seven (7) positions transferred to Public Services Operations (001) as part of the final transition to centralized department financial and management functions. Personal service expense forecast is lower due to the transfer of those positions and the realignment of job bank costs from personal services to the operating expense category. Revenue is forecast lower reflecting the impact of Covid-19 on participation and revenue.

**Current FY 2022:**

The personal services budget is reduced as a result of the reassignment of positions as discussed above. Additionally, within the budget there is a shift of temporary labor/job bank budgets from personal services to operating expenses. Provided in the budget is a reimbursement to the General Fund (001) for a portion of Park Ranger costs expended on behalf of Parks (111) operations. Overall the budget reflects a 2.7% decrease in budgeted operating expenses.

**Revenues:**

The FY 2022 revenue budget is established modestly lower than the prior year reflecting recent trends and the uncertainty of post Covid-19 activity levels. All Parks Division administration costs are budgeted in the Fund (111) Parks budget. Administration costs of \$643,700 are then apportioned between General Fund (001) Park operations, Unincorporated General Fund (111) Park operations, Sea Turtle Monitoring program Fund (119) and Conservation Collier Fund (172).

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division  
Golden Gate Community Center (130)**

**Mission Statement**

Influenced and supported by the MSTU Advisory Board to maintain a diverse community center, which includes an auditorium, indoor gymnasium, amphitheater, childcare facility, BMX and Skateboard park and community garden that promote healthy lifestyles, extreme sports, and sports tourism. These programs strengthen our community and enriches our economy through partnerships with community stakeholder involvement. These services provide diverse recreational opportunities and greenspace for the visitors and residents of Collier County.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Golden Gate Community Center</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | <b>7.00</b>                  | <b>877,751</b>            | <b>877,751</b>              | <b>-</b>                    |
| The Golden Gate Community Center serves as a meeting place for community groups and provides structured programming for all ages via classes, activities, and special events and offers informal gathering opportunities through open game room and drop-in recreation programs. Wheels BMX and Skatepark, rentals and registrations totaled 2,513 users and participants.                                                                                                                                                                                                                                                                |                              |                           |                             |                             |
| <b>Childcare/Preschool, Afterschool, No School, Summer Camp</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <b>1.00</b>                  | <b>58,799</b>             | <b>67,500</b>               | <b>-8,701</b>               |
| Allow fun, safe, educational, and healthy programming for mentoring children and teens by providing an active and enrichment experiences with enhanced partnerships of community stakeholders, i.e., Library, Collier County Sheriff Office, Fire Department, Department of Children and Families, and Early Learning Coalition. Provide safe and supervised environment for all children to attend throughout the year and during the summer months. These services provide recreation and enrichment experiences for self-esteem and self-reliance, learning, pleasure, health and well-being. 105 youth and teens are served annually. |                              |                           |                             |                             |
| <b>Community Center Maintenance</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | <b>1.00</b>                  | <b>194,750</b>            | <b>194,750</b>              | <b>-</b>                    |
| Provide routine preventative and ongoing maintenance of 21 acres of recreation lands in order to provide a pleasant, clean, safe and enjoyable environment for park visitors at community parks, athletic fields, aquatic facilities, neighborhood parks, and athletic facilities and all assigned parks in order to provide exceptional passive and active recreational experiences.                                                                                                                                                                                                                                                     |                              |                           |                             |                             |
| <b>Reserves/Transfers</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | <b>-</b>                     | <b>561,000</b>            | <b>552,299</b>              | <b>8,701</b>                |
| <b>Current Level of Service Budget</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <b>9.00</b>                  | <b>1,692,300</b>          | <b>1,692,300</b>            | <b>-</b>                    |

| <b>Program Performance Measures</b>            | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| Increase Fee Based Facility Rentals by 2%      | 569                    | 575                       | 1,336                       | 1,363                     |
| Increase Fee Based Program Registrations by 1% | 924                    | 933                       | 1,328                       | 1,341                     |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division**  
**Golden Gate Community Center (130)**

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 586,917                | 661,500                    | 588,800                     | 543,100                    | -                           | 543,100                    | (17.9)%                   |
| Operating Expense                     | 509,210                | 349,700                    | 378,500                     | 400,900                    | -                           | 400,900                    | 14.6%                     |
| Indirect Cost Reimburs                | 142,200                | 159,300                    | 159,300                     | 175,200                    | -                           | 175,200                    | 10.0%                     |
| Capital Outlay                        | 52,895                 | 12,100                     | -                           | 12,100                     | -                           | 12,100                     | 0.0%                      |
| <b>Net Operating Budget</b>           | <b>1,291,222</b>       | <b>1,182,600</b>           | <b>1,126,600</b>            | <b>1,131,300</b>           | <b>-</b>                    | <b>1,131,300</b>           | <b>(4.3)%</b>             |
| Trans to Property Appraiser           | 3,320                  | 3,800                      | 3,800                       | 4,300                      | -                           | 4,300                      | 13.2%                     |
| Trans to Tax Collector                | 8,257                  | 9,600                      | 9,600                       | 10,200                     | -                           | 10,200                     | 6.3%                      |
| Reserve for Contingencies             | -                      | 45,900                     | -                           | 47,400                     | -                           | 47,400                     | 3.3%                      |
| Reserve for Capital                   | -                      | 302,400                    | -                           | 499,100                    | -                           | 499,100                    | 65.0%                     |
| <b>Total Budget</b>                   | <b>1,302,799</b>       | <b>1,544,300</b>           | <b>1,140,000</b>            | <b>1,692,300</b>           | <b>-</b>                    | <b>1,692,300</b>           | <b>9.6%</b>               |
| <b>Total FTE</b>                      | <b>10.00</b>           | <b>10.00</b>               | <b>9.00</b>                 | <b>9.00</b>                | <b>-</b>                    | <b>9.00</b>                | <b>(10.0)%</b>            |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes               | 399,820                | 465,800                    | 447,200                     | 507,100                    | -                           | 507,100                    | 8.9%                      |
| Delinquent Ad Valorem Taxes    | 8,375                  | -                          | -                           | -                          | -                           | -                          | na                        |
| FEMA - Fed Emerg Mgt Agency    | 2,590                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Charges For Services           | 100,263                | 212,100                    | 167,200                     | 210,100                    | -                           | 210,100                    | (0.9)%                    |
| Miscellaneous Revenues         | 88                     | -                          | 29,700                      | -                          | -                           | -                          | na                        |
| Interest/Misc                  | 11,990                 | 2,700                      | 2,100                       | 1,800                      | -                           | 1,800                      | (33.3)%                   |
| Trans frm Property Appraiser   | 283                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans frm Tax Collector        | 1,947                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 111 Unincorp Gen Fd   | 573,200                | 578,900                    | 578,900                     | 581,800                    | -                           | 581,800                    | 0.5%                      |
| Carry Forward                  | 546,500                | 318,900                    | 342,400                     | 427,500                    | -                           | 427,500                    | 34.1%                     |
| Less 5% Required By Law        | -                      | (34,100)                   | -                           | (36,000)                   | -                           | (36,000)                   | 5.6%                      |
| <b>Total Funding</b>           | <b>1,645,056</b>       | <b>1,544,300</b>           | <b>1,567,500</b>            | <b>1,692,300</b>           | <b>-</b>                    | <b>1,692,300</b>           | <b>9.6%</b>               |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division  
Golden Gate Community Center (130)**

**Notes:**

The provision of Park and Recreation services is complemented by the dedicated service of volunteers assisting at community parks. These volunteers provide thousands of service hours.

**Forecast FY 2021:**

One (1) FTE has been transferred to Public Services Operations (001). Personal service expense forecast is lower due to the transfer of the position and the realignment of job bank costs from personal services to the operating expense category. Program revenue is forecast slightly lower reflecting the impact of Covid-19 on participation and revenue.

**Current FY 2022:**

Personal services are budget lower reflecting the prior year transfer of one (1.0) FTE to Public Services Operations (001) as well as the relocation of the job bank/temporary labor budget into the operating expense category. Capital outlay is budgeted for building improvements and a capital replacement reserve is maintained for future updates and replacements.

**Revenues:**

Taxable value is \$2,723,206,661 an increase of 7.08% over last year. The rolled back rate for this district is 0.1766 per \$1,000 of taxable value. Ordinance 75-04 places a cap on the millage rate at 0.9000 per \$1,000 of taxable value. This budget is sized around the millage neutral rate of 0.1862 which will generate \$507,100 in property tax revenue. A budget policy compliant transfer of \$581,800 from the Unincorporated Area General Fund (111) also provides funding for Golden Gate Community Center operations.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division**

**Sea Turtle Monitoring (119)**

**Mission Statement**

To protect nests and collect data on sea turtle nesting and hatching activities, in order to fulfill permit requirements for beach raking and beach renourishment. Protecting sea turtle nests also allows beachfront property owners to obtain permits for certain activities seaward of the State Coastal Construction Control Line (CCCL).

| <b>Program Summary</b>                                                                            | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|---------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Sea Turtle Monitoring</b>                                                                      | <b>3.00</b>                  | <b>417,400</b>            | <b>417,400</b>              | <b>-</b>                    |
| Monitor, report and conduct informational activities required to support beach permit conditions. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                   | <b>3.00</b>                  | <b>417,400</b>            | <b>417,400</b>              | <b>-</b>                    |

| <b>Program Performance Measures</b>                         | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|-------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| Achieve 100% of on-time reporting for sea turtle monitoring | 100                    | 100                       | 100                         | 100                       |
| Achieve 95% of sea turtle nest marked within 12 hours       | 100                    | 100                       | 100                         | 100                       |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 192,938                | 300,700                    | 348,800                     | 301,800                    | -                           | 301,800                    | 0.4%                      |
| Operating Expense                     | 6,700                  | 11,900                     | 11,900                      | 21,300                     | -                           | 21,300                     | 79.0%                     |
| Capital Outlay                        | -                      | -                          | -                           | 18,000                     | -                           | 18,000                     | na                        |
| <b>Net Operating Budget</b>           | <b>199,638</b>         | <b>312,600</b>             | <b>360,700</b>              | <b>341,100</b>             | <b>-</b>                    | <b>341,100</b>             | <b>9.1%</b>               |
| Trans to 111 Unincorp Gen Fd          | -                      | -                          | -                           | 19,600                     | -                           | 19,600                     | na                        |
| Reserve for Contingencies             | -                      | 31,200                     | -                           | 16,200                     | -                           | 16,200                     | (48.1)%                   |
| Reserve for Capital                   | -                      | 21,200                     | -                           | 40,500                     | -                           | 40,500                     | 91.0%                     |
| <b>Total Budget</b>                   | <b>199,638</b>         | <b>365,000</b>             | <b>360,700</b>              | <b>417,400</b>             | <b>-</b>                    | <b>417,400</b>             | <b>14.4%</b>              |
| <b>Total FTE</b>                      | <b>3.00</b>            | <b>3.00</b>                | <b>3.00</b>                 | <b>3.00</b>                | <b>-</b>                    | <b>3.00</b>                | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc                  | 2,095                  | -                          | 800                         | -                          | -                           | -                          | na                        |
| Trans fm 001 Gen Fund          | 131,500                | 133,000                    | 133,000                     | 133,000                    | -                           | 133,000                    | 0.0%                      |
| Trans fm 195 TDC Cap Fd        | 170,000                | 171,700                    | 171,700                     | 171,700                    | -                           | 171,700                    | 0.0%                      |
| Carry Forward                  | 63,900                 | 60,300                     | 167,900                     | 112,700                    | -                           | 112,700                    | 86.9%                     |
| <b>Total Funding</b>           | <b>367,495</b>         | <b>365,000</b>             | <b>473,400</b>              | <b>417,400</b>             | <b>-</b>                    | <b>417,400</b>             | <b>14.4%</b>              |

Current FY 2022:

The budget provides for ongoing program funding.

Revenues:

Sea Turtle Monitoring is supported by a grant from TDC Beach Re-nourishment Fund (195) and a transfer from the General Fund (001).



**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division**

**Parks & Recreation Donations (607)**

**Mission Statement**

To provide park improvements and community based programming by facilitating donations to the Division by individuals and organizations.

| Program Summary                                                                                                                                                                                                          | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Donated Funding for Services &amp; Improvements</b>                                                                                                                                                                   | -                    | 49,200            | 49,200              | -                   |
| Through direct donations and/or fund raising activities provide summer camp scholarships for children who would otherwise be unable to attend. Accept earmarked donations to provide specific improvements or equipment. |                      |                   |                     |                     |
| Current Level of Service Budget                                                                                                                                                                                          | -                    | 49,200            | 49,200              | -                   |

| Program Budgetary Cost Summary   | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                | 7,015          | 33,000             | 32,500              | 32,500             | -                   | 32,500             | (1.5)%            |
| <b>Net Operating Budget</b>      | <b>7,015</b>   | <b>33,000</b>      | <b>32,500</b>       | <b>32,500</b>      | -                   | <b>32,500</b>      | <b>(1.5)%</b>     |
| Restricted for Unfunded Requests | -              | 6,700              | -                   | 16,700             | -                   | 16,700             | 149.3%            |
| <b>Total Budget</b>              | <b>7,015</b>   | <b>39,700</b>      | <b>32,500</b>       | <b>49,200</b>      | -                   | <b>49,200</b>      | <b>23.9%</b>      |

| Program Funding Sources | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues  | 9,118          | 20,000             | 21,300              | 15,000             | -                   | 15,000             | (25.0)%           |
| Interest/Misc           | 725            | -                  | 200                 | -                  | -                   | -                  | na                |
| Carry Forward           | 43,200         | 20,700             | 46,000              | 35,000             | -                   | 35,000             | 69.1%             |
| Less 5% Required By Law | -              | (1,000)            | -                   | (800)              | -                   | (800)              | (20.0)%           |
| <b>Total Funding</b>    | <b>53,043</b>  | <b>39,700</b>      | <b>67,500</b>       | <b>49,200</b>      | -                   | <b>49,200</b>      | <b>23.9%</b>      |

Notes:

This fund was established to account for donations from private parties and fund raising activities.

Forecast FY 2021:

Forecast expenditures are supported primarily by prior year contributions brought forward. Planned expenditures support camp and recreation scholarships for eligible children and equipment purchases pursuant to donation conditions.

Current FY 2022:

Expenses represent scholarships for eligible children as well as donations for child based activities.

Revenues:

Revenue budget represents anticipated contributions.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division**  
**Conservation Collier Fund (172)**

**Mission Statement**

To acquire and preserve vital and significant threatened natural lands, forest, upland and wetland communities located in Collier County, for the benefit of present and future generations.

| Program Summary                                                                                                                                                                                                                                                                               | FY 2022<br>Total FTE | FY 2022<br>Budget        | FY 2022<br>Revenues      | FY 2022<br>Net Cost |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|--------------------------|--------------------------|---------------------|
| <b>Conservation Collier Land Acquisition</b>                                                                                                                                                                                                                                                  | <b>2.00</b>          | <b>14,587,200</b>        | <b>14,390,000</b>        | <b>197,200</b>      |
| Oversee and administer the acquisition of environmentally sensitive land through land evaluations, environmental reports, appraisals, monthly Advisory Board meetings, and Advisory Board sub-committee meetings.<br>Provide capital funds for acquisition of environmentally sensitive land. |                      |                          |                          |                     |
| <b>Reserves/Transfers</b>                                                                                                                                                                                                                                                                     | <b>-</b>             | <b>10,595,200</b>        | <b>10,792,400</b>        | <b>-197,200</b>     |
| Current Level of Service Budget                                                                                                                                                                                                                                                               | <u><b>2.00</b></u>   | <u><b>25,182,400</b></u> | <u><b>25,182,400</b></u> | <u><b>-</b></u>     |

| Program Budgetary Cost Summary     | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                  | 166,298          | 173,200            | 169,100             | 175,700            | -                   | 175,700            | 1.4%              |
| Operating Expense                  | 24,748           | 60,700             | 60,200              | 322,700            | -                   | 322,700            | 431.6%            |
| Indirect Cost Reimburs             | 10,900           | 22,300             | 22,300              | 23,700             | -                   | 23,700             | 6.3%              |
| Capital Outlay                     | 1,521,663        | 100,000            | 100,000             | 14,065,100         | -                   | 14,065,100         | 13,965.1%         |
| <b>Net Operating Budget</b>        | <b>1,723,609</b> | <b>356,200</b>     | <b>351,600</b>      | <b>14,587,200</b>  | <b>-</b>            | <b>14,587,200</b>  | <b>3,995.2%</b>   |
| Trans to Property Appraiser        | -                | -                  | -                   | 225,200            | -                   | 225,200            | na                |
| Trans to Tax Collector             | -                | -                  | -                   | 538,500            | -                   | 538,500            | na                |
| Trans to 111 Unincorp Gen Fd       | -                | -                  | -                   | 32,600             | -                   | 32,600             | na                |
| Trans to 174 Conserv Collier Maint | -                | -                  | -                   | 9,728,900          | -                   | 9,728,900          | na                |
| Reserve for Contingencies          | -                | 28,900             | -                   | 70,000             | -                   | 70,000             | 142.2%            |
| <b>Total Budget</b>                | <b>1,723,609</b> | <b>385,100</b>     | <b>351,600</b>      | <b>25,182,400</b>  | <b>-</b>            | <b>25,182,400</b>  | <b>6,439.2%</b>   |
| <b>Total FTE</b>                   | <b>2.00</b>      | <b>2.00</b>        | <b>2.00</b>         | <b>2.00</b>        | <b>-</b>            | <b>2.00</b>        | <b>0.0%</b>       |

| Program Funding Sources            | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes                   | -                | -                  | -                   | 26,188,800         | -                   | 26,188,800         | na                |
| Licenses & Permits                 | 5,350            | -                  | -                   | -                  | -                   | -                  | na                |
| Miscellaneous Revenues             | -                | 20,000             | 32,000              | 20,000             | -                   | 20,000             | 0.0%              |
| Interest/Misc                      | 16,141           | 2,000              | 2,000               | 45,000             | -                   | 45,000             | 2,150.0%          |
| Trans fm 174 Conserv Collier Maint | 1,343,700        | 335,300            | 335,300             | -                  | -                   | -                  | (100.0)%          |
| Carry Forward                      | 582,300          | 28,900             | 223,900             | 241,600            | -                   | 241,600            | 736.0%            |
| Less 5% Required By Law            | -                | (1,100)            | -                   | (1,313,000)        | -                   | (1,313,000)        | 119,263.6%        |
| <b>Total Funding</b>               | <b>1,947,491</b> | <b>385,100</b>     | <b>593,200</b>      | <b>25,182,400</b>  | <b>-</b>            | <b>25,182,400</b>  | <b>6,439.2%</b>   |

**Public Services Department**

**Parks & Recreation Division  
Conservation Collier Fund (172)**

**Notes:**

In accordance with Ordinance No. 2002-63, FY 13 was the final year of the voter approved Conservation Collier special tax levy. At that time Conservation Collier acquisition operations were phased out and accumulated reserves were moved to the Conservation Collier Management Trust Fund. On February 14, 2017, the Board directed staff to restart the Conservation Collier land acquisition phase on a limited basis utilizing funding advanced from the Conservation Collier Management Trust Fund. Pursuant to Board direction, staff placed a non-binding referendum on the November 3, 2020, general election ballot regarding the Conservation Collier program. Specifically, the voters were asked to approve or disapprove reestablishing a not to exceed .25 mil ad valorem levy for ten (10) years to fund Conservation Collier's acquisition and management of environmentally sensitive lands. On November 3, 2020, the Collier County electors approved the Conservation Collier Reestablishment referendum with a 76.5% majority. As such, the FY 2022 budget has been developed to include a Conservation Collier Program tax levy of 0.2500 mil which will generate property taxes of \$26,188,800.

**Forecast FY 2021:**

During Acquisition Cycle 9, the Board approved staff to continue to acquire properties in the Winchester Head Multi-parcel Project Area. Three parcels totaling 3.87 acres have been purchased for \$56,350 in FY 2021. It is anticipated a total of \$100,000 will be spent in FY 2021 to acquire properties in this area. Funding is provided by LDC off-site preserve requirement donation and a transfer from Conservation Collier Management Trust Fund (174).

**Current FY 2022:**

The budget provides a land acquisition budget of \$14,065,100 and \$3,700,000 to repay the Conservation Collier Management Trust Fund (174) for monies advanced to acquire strategic properties prior to the referendum. Further, consistent with Ordinance 2002-63 as amended, 25% of the revenues collected or \$6,028,900 will be deposited into the Conservation Collier Management Trust Fund (174) to provide for long term management of lands acquired through or managed by the Conservation Collier Program. The Conservation Collier Land Acquisition Advisory Committee (CLAAC) recommended that the Board authorize an Acquisition Cycle to start in March 2021 for properties to be ranked by the Board in January 2022 to be acquired in FY 2022.

**Revenues:**

A referendum on the Conservation Collier Program was included on the November 3, 2020 ballot. The result was a 76.5% majority in favor of reestablishing a county-wide millage of 0.25 mills for the Conservation Collier Program. County-wide taxable value is \$104,755,223,016, an increase of 5.64% over last year. This is a new levy so there is no calculated rolled back rate. The proposed millage is 0.2500 per \$1,000 of taxable value which will generate property taxes of \$26,188,800.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division**

**Conservation Collier Maintenance (174)**

**Mission Statement**

The purpose of the Conservation Collier Management Trust Fund is to manage environmentally sensitive lands acquired through the Conservation Collier program. This fund provides for costs associated with perpetual management of Conservation Collier lands.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                 | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Divisional Administration</b>                                                                                                                                                                                                                                                                                       | -                            | 112,300                   | 112,300                     | -                           |
| General overhead expenses such as insurance, office automation costs and indirect cost reimbursement.                                                                                                                                                                                                                  |                              |                           |                             |                             |
| <b>Land Management</b>                                                                                                                                                                                                                                                                                                 | 3.00                         | 810,000                   | 810,000                     | -                           |
| Land management activities necessary to manage 4,347 acres in 21 different locations. Activities include: fencing, exotic plant treatment and control, prescribed fire, trail maintenance, and other restoration activities that are specified by land management plans developed for each of the properties acquired. |                              |                           |                             |                             |
| <b>Land Management Reserves &amp; Transfers</b>                                                                                                                                                                                                                                                                        | -                            | 34,940,200                | 34,940,200                  | -                           |
| Reserves set aside for perpetual land management. Routine land management activities are funded from interest generated on funds held in reserve.                                                                                                                                                                      |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                        | <b>3.00</b>                  | <b>35,862,500</b>         | <b>35,862,500</b>           | -                           |

| <b>Program Performance Measures</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|-------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| Acres Managed                       | 4,341                  | 4,351                     | 4,351                       | 4,350                     |
| Acres Treated for Exotics           | 2,362                  | 2,564                     | 2,564                       | 2,731                     |
| Maintained Miles Trails/Firebreaks  | 42                     | 42                        | 42                          | 44.25                     |
| Preserves Open to Public            | 13                     | 13                        | 13                          | 14                        |
| Public Hunt Events                  | 8                      | 8                         | 8                           | 8                         |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 229,625                | 266,900                    | 261,000                     | 255,000                    | -                           | 255,000                    | (4.5)%                    |
| Operating Expense                     | 261,674                | 477,000                    | 372,100                     | 498,100                    | -                           | 498,100                    | 4.4%                      |
| Indirect Cost Reimburs                | 31,900                 | 29,600                     | 29,600                      | 34,200                     | -                           | 34,200                     | 15.5%                     |
| Capital Outlay                        | 51,755                 | 42,600                     | 63,400                      | 135,000                    | -                           | 135,000                    | 216.9%                    |
| <b>Net Operating Budget</b>           | <b>574,954</b>         | <b>816,100</b>             | <b>726,100</b>              | <b>922,300</b>             | -                           | <b>922,300</b>             | <b>13.0%</b>              |
| Trans to 172 Conserv Collier          | 1,343,700              | 335,300                    | 335,300                     | -                          | -                           | -                          | (100.0)%                  |
| Trans to 179 Conserv Collier Proj     | 50,000                 | -                          | -                           | 155,000                    | -                           | 155,000                    | na                        |
| Trans to 673 Pepper Rch               | -                      | 3,001,300                  | 3,001,300                   | -                          | -                           | -                          | (100.0)%                  |
| Trans to 710 Pub Serv Match           | -                      | -                          | 10,000                      | -                          | -                           | -                          | na                        |
| Reserve for Contingencies             | -                      | 32,000                     | -                           | 90,000                     | -                           | 90,000                     | 181.3%                    |
| Restricted for Unfunded Requests      | -                      | 25,506,700                 | -                           | 34,695,200                 | -                           | 34,695,200                 | 36.0%                     |
| <b>Total Budget</b>                   | <b>1,968,654</b>       | <b>29,691,400</b>          | <b>4,072,700</b>            | <b>35,862,500</b>          | -                           | <b>35,862,500</b>          | <b>20.8%</b>              |
| <b>Total FTE</b>                      | <b>3.00</b>            | <b>3.00</b>                | <b>3.00</b>                 | <b>3.00</b>                | -                           | <b>3.00</b>                | <b>0.0%</b>               |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division**  
**Conservation Collier Maintenance (174)**

| <b>Program Funding Sources</b>  | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes                | 37                     | -                          | -                           | -                          | -                           | -                          | na                        |
| Delinquent Ad Valorem Taxes     | 719                    | -                          | -                           | -                          | -                           | -                          | na                        |
| FEMA - Fed Emerg Mgt Agency     | 1,993                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Charges For Services            | 471                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Miscellaneous Revenues          | 4,830                  | 8,200                      | 20,000                      | 7,900                      | -                           | 7,900                      | (3.7)%                    |
| Interest/Misc                   | 540,844                | 600,000                    | 160,000                     | 350,000                    | -                           | 350,000                    | (41.7)%                   |
| Reimb From Other Depts          | -                      | -                          | 747,700                     | -                          | -                           | -                          | na                        |
| Trans frm Tax Collector         | 2                      | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 172 Conserv Collier Fd | -                      | -                          | -                           | 9,728,900                  | -                           | 9,728,900                  | na                        |
| Carry Forward                   | 30,358,500             | 29,113,700                 | 28,938,700                  | 25,793,700                 | -                           | 25,793,700                 | (11.4)%                   |
| Less 5% Required By Law         | -                      | (30,500)                   | -                           | (18,000)                   | -                           | (18,000)                   | (41.0)%                   |
| <b>Total Funding</b>            | <b>30,907,395</b>      | <b>29,691,400</b>          | <b>29,866,400</b>           | <b>35,862,500</b>          | <b>-</b>                    | <b>35,862,500</b>          | <b>20.8%</b>              |

**Public Services Department  
Parks & Recreation Division  
Conservation Collier Maintenance (174)**

**Forecast FY 2021:**

The Operating Expense forecast reflects land maintenance and restoration activities. A transfer of \$335,300 is provided to Conservation Collier Fund (172) to support acquisition related expenses as well as a \$100,000 acquisition allowance for mitigation acquisitions under the Land Development Code authorized program. The US Fish and Wildlife Service Pepper Ranch Preserve Conservation Bank Agreement requires Collier County to establish and maintain a dedicated, perpetual management account with a principle balance of \$3,940,000 by October 1, 2020. Accordingly, a transfer of \$3,001,300 has been made from this fund to Pepper Ranch Conservation Bank Fund (673). Future panther habitat revenues generated from the Pepper Ranch Conservation Bank will be deposited into Fund (174) to repay this transfer. The revenue forecast includes \$747,700 from the sale of PHU credits to the Sports Complex project.

**Current FY 2022:**

The Conservation Collier Management Trust Fund (174) budget provides for restoration and maintenance activities as well as preserve management. General operating expense and personnel budget is \$431,400.

Gore - \$50,000 for ongoing initial and maintenance exotic plant treatments.

Gordon River Greenway - \$15,600: primarily exotic plant treatment maintenance for Conservation Collier's portion of the Greenway.

Nancy Payton Preserve - \$18,100: exotic plant treatment, prescribed fire, firebreak and trail maintenance. Included is \$2,000 to fund Conservation Collier's portion of the Blue Sage Drive MSTU.

Pepper Ranch Preserve - \$84,000: planned exotic plant treatment maintenance, firebreak maintenance and repairs of gates and cameras, maintenance of trees, and removal of hazard trees as well as \$11,000 for equipment replacement.

Railhead Scrub Preserve - \$97,100: exotic plant treatment maintenance, firebreak and trail maintenance as well as \$75,000 for fencing.

Rivers Road Preserve - \$18,000: exotic plant treatment maintenance, firebreak and trail maintenance.

Red Maple Swamp - \$20,000: exotic plant treatment maintenance on acquired parcels.

All other preserves (Alligator Flag, Cocohatchee Creek, Freedom Park, Logan Woods, McIlvane Marsh, Otter Mound, Panther Walk, Redroot, Shell Island, Wet Woods, Winchester Head, Cypress Landings, and SD Corp property) - \$188,100: exotic plant treatment, trail maintenance, signage, tree management and misc. maintenance as needed. Cypress Landings II parcels and maintenance treatments for invasive, exotic plants at McIlvane Marsh Preserve.

A transfer of \$155,000 to Conservation Collier Capital Project Fund (179) provides funding for improvement and maintenance projects. A contingency reserve of \$90,000 is provided in addition to the primary Conservation Collier Management Trust Fund Reserve of \$34,629,500. Reserves have been accumulated and set aside as dictated by Conservation Collier Ordinance for the preservation, enhancement, restoration, conservation and maintenance of environmentally sensitive lands that either have been purchased with Conservation Collier funds or have otherwise been approved for management.

**Revenues:**

The most significant source of funding is carry-forward of Conservation Collier Management Trust Fund (174) Reserves. Added this year is the transfer of \$9,728,900 from Conservation Collier Acquisition Fund (172). This transfer is made up of a \$3,700,000 repayment for Management Trust Fund monies used to acquire properties prior to the reestablishment of the Conservation Collier tax levy and \$6,028,900 representing 25% of annual tax receipts as required by Conservation Collier Ordinance 2002-63 as amended.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division  
Conservation Collier Projects (179)**

**Mission Statement**

This fund was established in FY 2013 to account for Conservation Collier Capital Improvement Projects to allow for public access.

| Program Summary                                                                                                | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|----------------------------------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Projects</b>                                                                                                | -                    | 155,000           | 155,000             | -                   |
| Provide improvements within Conservation Collier Preserves in accordance with the 5-year Capital Project Plan. |                      |                   |                     |                     |
| Current Level of Service Budget                                                                                | -                    | 155,000           | 155,000             | -                   |

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 40,150         | -                  | -                   | 60,000             | -                   | 60,000             | na                |
| Capital Outlay                 | -              | 3,300              | 118,500             | 95,000             | -                   | 95,000             | 2,778.8%          |
| <b>Net Operating Budget</b>    | <b>40,150</b>  | <b>3,300</b>       | <b>118,500</b>      | <b>155,000</b>     | <b>-</b>            | <b>155,000</b>     | <b>4,597.0%</b>   |
| <b>Total Budget</b>            | <b>40,150</b>  | <b>3,300</b>       | <b>118,500</b>      | <b>155,000</b>     | <b>-</b>            | <b>155,000</b>     | <b>4,597.0%</b>   |

| Program Funding Sources            | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc                      | 2,310          | 300                | -                   | -                  | -                   | -                  | (100.0)%          |
| Trans fm 174 Conserv Collier Maint | 50,000         | -                  | -                   | 155,000            | -                   | 155,000            | na                |
| Carry Forward                      | 106,300        | 3,100              | 118,500             | -                  | -                   | -                  | (100.0)%          |
| Less 5% Required By Law            | -              | (100)              | -                   | -                  | -                   | -                  | (100.0)%          |
| <b>Total Funding</b>               | <b>158,610</b> | <b>3,300</b>       | <b>118,500</b>      | <b>155,000</b>     | <b>-</b>            | <b>155,000</b>     | <b>4,597.0%</b>   |

**Notes:**

The Conservation Collier Capital Projects Fund (179) is utilized to account for capital improvements at Conservation Collier Preserves.

**Forecast FY 2021:**

The construction of an RV pad and related services at Pepper Ranch Preserve was completed in early FY 2021. The RV Pad will be used by volunteers who will live at the site and provide reciprocal maintenance and campground host services.

**Current FY 2022:**

Project No. 80231 Pepper Ranch - Pole Barn Repairs \$30,000  
 Project No. 80440 Freedom Park Boardwalk - Engineering Inspection \$60,000  
 Project No. 80441 Gore Preserve – Parking Improvements \$15,000  
 Project No. 80442 Rattlesnake Hammock – Parking Improvements \$50,000

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division  
Pepper Ranch Conservation Bank (673)**

**Mission Statement**

To provide funds for the perpetual maintenance of the Pepper Ranch Preserve Conservation Bank as required by agreement with the US Fish and Wildlife Service for panther habitat mitigation for various County development projects.

| Program Summary                                                                                                                                                       | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Reserves/Transfers</b>                                                                                                                                             | -                    | 3,940,000         | 3,940,000           | -                   |
| <b>Preserve Management</b>                                                                                                                                            | -                    | 55,900            | 55,900              | -                   |
| Funds annual management activities necessary to manage the Preserve in compliance with the US Fish and Wildlife Service requirements to allow for panther mitigation. |                      |                   |                     |                     |
| Current Level of Service Budget                                                                                                                                       | -                    | 3,995,900         | 3,995,900           | -                   |

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 37,950         | 78,000             | 97,500              | 55,900             | -                   | 55,900             | (28.3)%           |
| <b>Net Operating Budget</b>    | <b>37,950</b>  | <b>78,000</b>      | <b>97,500</b>       | <b>55,900</b>      | -                   | <b>55,900</b>      | <b>(28.3)%</b>    |
| Reserve for Escrow             | -              | 3,940,000          | -                   | 3,940,000          | -                   | 3,940,000          | 0.0%              |
| <b>Total Budget</b>            | <b>37,950</b>  | <b>4,018,000</b>   | <b>97,500</b>       | <b>3,995,900</b>   | -                   | <b>3,995,900</b>   | <b>(0.6)%</b>     |

| Program Funding Sources            | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues             | 41,200           | 24,200             | 41,200              | 41,200             | -                   | 41,200             | 70.2%             |
| Interest/Misc                      | 9,364            | 78,800             | 25,000              | 25,900             | -                   | 25,900             | (67.1)%           |
| Reimb From Other Depts             | 559,298          | -                  | -                   | -                  | -                   | -                  | na                |
| Trans fm 174 Conserv Collier Maint | -                | 3,001,300          | 3,001,300           | -                  | -                   | -                  | (100.0)%          |
| Carry Forward                      | 390,400          | 918,900            | 962,300             | 3,932,300          | -                   | 3,932,300          | 327.9%            |
| Less 5% Required By Law            | -                | (5,200)            | -                   | (3,500)            | -                   | (3,500)            | (32.7)%           |
| <b>Total Funding</b>               | <b>1,000,262</b> | <b>4,018,000</b>   | <b>4,029,800</b>    | <b>3,995,900</b>   | -                   | <b>3,995,900</b>   | <b>(0.6)%</b>     |



**Public Services Department**

**Parks & Recreation Division  
Pepper Ranch Conservation Bank (673)**

**Notes:**

Pepper Ranch Conservation Bank Fund (673) is utilized to maintain this preserve under its Conservation Bank status. The US Fish and Wildlife Service Pepper Ranch Preserve Conservation Bank Agreement requires Collier County to establish and maintain a dedicated perpetual management account with a principal balance of \$3,940,000.

**Forecast FY 2021:**

Forecast expenditures reflect an increase for prior year contract maintenance work rolling forward.

**Current FY 2022:**

Budget reflects planned management activities.

**Revenues:**

This fund is supported by endowment funds and the interest earned on those funds as well as cattle lease revenue.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Parks & Recreation Division  
Caracara Prairie Management Fund (674)**

**Mission Statement**

To provide funds for the perpetual maintenance of Caracara Prairie Preserve as required by agreement with the US Fish and Wildlife Service for panther habitat mitigation for the Collier County Resource Recovery Park.

| Program Summary                                                                                                                                                       | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Reserves/Transfers</b>                                                                                                                                             | -                    | 1,760,000         | 1,760,000           | -                   |
| <b>Preserve Management</b>                                                                                                                                            | -                    | 51,100            | 51,100              | -                   |
| Funds annual management activities necessary to manage the Preserve in compliance with the US Fish and Wildlife Service requirements to allow for panther mitigation. |                      |                   |                     |                     |
| Current Level of Service Budget                                                                                                                                       | -                    | 1,811,100         | 1,811,100           | -                   |

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 9,575          | 51,000             | 51,100              | 51,100             | -                   | 51,100             | 0.2%              |
| <b>Net Operating Budget</b>    | <b>9,575</b>   | <b>51,000</b>      | <b>51,100</b>       | <b>51,100</b>      | -                   | <b>51,100</b>      | <b>0.2%</b>       |
| Reserve for Contingencies      | -              | 2,200              | -                   | -                  | -                   | -                  | (100.0)%          |
| Reserve for Escrow             | -              | 1,801,300          | -                   | 1,760,000          | -                   | 1,760,000          | (2.3)%            |
| <b>Total Budget</b>            | <b>9,575</b>   | <b>1,854,500</b>   | <b>51,100</b>       | <b>1,811,100</b>   | -                   | <b>1,811,100</b>   | <b>(2.3)%</b>     |

| Program Funding Sources | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services    | 7,875            | 8,200              | 8,200               | 8,200              | -                   | 8,200              | 0.0%              |
| Miscellaneous Revenues  | 250              | -                  | -                   | -                  | -                   | -                  | na                |
| Interest/Misc           | 32,187           | 40,000             | 15,000              | 15,000             | -                   | 15,000             | (62.5)%           |
| Carry Forward           | 1,786,400        | 1,808,700          | 1,817,100           | 1,789,200          | -                   | 1,789,200          | (1.1)%            |
| Less 5% Required By Law | -                | (2,400)            | -                   | (1,300)            | -                   | (1,300)            | (45.8)%           |
| <b>Total Funding</b>    | <b>1,826,713</b> | <b>1,854,500</b>   | <b>1,840,300</b>    | <b>1,811,100</b>   | -                   | <b>1,811,100</b>   | <b>(2.3)%</b>     |

**Public Services Department**

**Parks & Recreation Division  
Caracara Prairie Management Fund (674)**

**Notes:**

Caracara Prairie Fund (674) is utilized to maintain this preserve under its Conservation Bank status. Escrow funding was deposited into the Caracara Prairie Trust Fund (674) prior to release of Panther Habitat Units (PHUs) in FY 2015. The PHUs are being used for the Resource Recovery Park being developed by the Solid Waste Division. US Fish and Wildlife Service Biological Opinion Letter requires that the Grantor establish the Resource Recovery Park Compensation Parcel Endowment Fund Trust (the "Trust"), which shall be comprised of a non-wasting management fund (the "Endowment Fund") solely used to defray costs associated with the maintenance and management of the Compensation Parcel in perpetuity. The required one-time management fund deposit was established by agreement at \$1,582,800. This amount is the principal of the fund and expenses cannot cause the fund to dip below this amount.

**Forecast FY 2021:**

The forecast budget reflects planned management activities.

**Current FY 2022:**

Budget reflects planned management activities.

**Revenues:**

This fund is supported by endowment funds and the interest earned on those funds as well as cattle lease revenue.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Public Health Division**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                      | 263,182                | 366,900                    | 367,400                     | 366,600                    | -                           | 366,600                    | (0.1)%                    |
| Grants and Aid                         | 1,367,208              | 1,491,500                  | 1,491,500                   | 1,495,900                  | -                           | 1,495,900                  | 0.3%                      |
| <b>Net Operating Budget</b>            | <b>1,630,391</b>       | <b>1,858,400</b>           | <b>1,858,900</b>            | <b>1,862,500</b>           | <b>-</b>                    | <b>1,862,500</b>           | <b>0.2%</b>               |
| <b>Total Budget</b>                    | <b>1,630,391</b>       | <b>1,858,400</b>           | <b>1,858,900</b>            | <b>1,862,500</b>           | <b>-</b>                    | <b>1,862,500</b>           | <b>0.2%</b>               |

| <b>Appropriations by Program</b>    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Public Health Department (001)      | 1,630,391              | 1,858,400                  | 1,858,900                   | 1,862,500                  | -                           | 1,862,500                  | 0.2%                      |
| <b>Total Net Budget</b>             | <b>1,630,391</b>       | <b>1,858,400</b>           | <b>1,858,900</b>            | <b>1,862,500</b>           | <b>-</b>                    | <b>1,862,500</b>           | <b>0.2%</b>               |
| <b>Total Transfers and Reserves</b> | <b>-</b>               | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total Budget</b>                 | <b>1,630,391</b>       | <b>1,858,400</b>           | <b>1,858,900</b>            | <b>1,862,500</b>           | <b>-</b>                    | <b>1,862,500</b>           | <b>0.2%</b>               |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues          | 1,041                  | -                          | 1,200                       | -                          | -                           | -                          | na                        |
| Net Cost General Fund           | 1,629,350              | 1,858,400                  | 1,857,700                   | 1,862,500                  | -                           | 1,862,500                  | 0.2%                      |
| <b>Total Funding</b>            | <b>1,630,391</b>       | <b>1,858,400</b>           | <b>1,858,900</b>            | <b>1,862,500</b>           | <b>-</b>                    | <b>1,862,500</b>           | <b>0.2%</b>               |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Public Health Division**  
**Public Health Department (001)**

**Mission Statement**

As a county health department within the integrated system of the Florida Department of Health, the Department of Health in Collier County provides public health programs and services focused on preventing communicable, infectious and chronic diseases as we work to promote and protect the health of our community. DOH-Collier provides essential public health services to more than 391,603 residents and approximately 1.67 million visitors to our county annually. The main service offerings include infectious disease prevention and control, immunizations, immigrant and refugee health, dental, family planning, WIC, Healthy Start, community health planning, wellness programs, vital statistics, and environmental health services. This past year the health department provided 117,595 individual public health services excluding over 100,000 doses of COVID-19 vaccine administered throughout the County. The main facility is located at the government complex in Naples with a satellite office located in Immokalee. The Florida Department of Health in Collier County has a staff of 150 and a net operating budget of \$12 million which includes contributions from State, Federal, and County sources.

| Program Summary                          | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| General Operating & Administrative Costs | -                    | 366,600           | -                   | 366,600             |
| <b>Public Health Services</b>            | -                    | <b>1,495,900</b>  | -                   | <b>1,495,900</b>    |

To protect, promote and improve health, the Florida Department of Health in Collier County provides many essential public health services throughout Collier County to include prevention and control of infectious diseases, immunizations, sexually transmitted diseases, HIV/AIDs, hepatitis, tuberculosis, family planning, immigrant and refugee health, dental, school health, WIC, Healthy Start, prenatal, community health planning, tobacco cessation, wellness, vital statistics, disaster preparedness, migrant housing, and environmental health services.

|                                 |   |                  |   |                  |
|---------------------------------|---|------------------|---|------------------|
| Current Level of Service Budget | - | <b>1,862,500</b> | - | <b>1,862,500</b> |
|---------------------------------|---|------------------|---|------------------|

| Program Performance Measures                               | 2020<br>Actual | FY 2021<br>Budget | FY 2021<br>Forecast | FY 2022<br>Budget |
|------------------------------------------------------------|----------------|-------------------|---------------------|-------------------|
| # of Investigations of Potentially Illegal Migrant Housing | 26             | 20                | 10                  | 20                |
| # of TB Tests                                              | 900            | 950               | 852                 | 975               |

| Program Budgetary Cost Summary | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 263,182          | 366,900            | 367,400             | 366,600            | -                   | 366,600            | (0.1)%            |
| Grants and Aid                 | 1,367,208        | 1,491,500          | 1,491,500           | 1,495,900          | -                   | 1,495,900          | 0.3%              |
| <b>Net Operating Budget</b>    | <b>1,630,391</b> | <b>1,858,400</b>   | <b>1,858,900</b>    | <b>1,862,500</b>   | -                   | <b>1,862,500</b>   | <b>0.2%</b>       |
| <b>Total Budget</b>            | <b>1,630,391</b> | <b>1,858,400</b>   | <b>1,858,900</b>    | <b>1,862,500</b>   | -                   | <b>1,862,500</b>   | <b>0.2%</b>       |

| Program Funding Sources | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues  | 1,041            | -                  | 1,200               | -                  | -                   | -                  | na                |
| Net Cost General Fund   | 1,629,350        | 1,858,400          | 1,857,700           | 1,862,500          | -                   | 1,862,500          | 0.2%              |
| <b>Total Funding</b>    | <b>1,630,391</b> | <b>1,858,400</b>   | <b>1,858,900</b>    | <b>1,862,500</b>   | -                   | <b>1,862,500</b>   | <b>0.2%</b>       |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Public Health Division  
Public Health Department (001)**

Current FY 2022:

The budget for the agreement with the Health Department is maintained essentially at the prior year level as is the county paid operating expense budget.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**University Extension Service Division**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 618,701                | 644,400                    | 637,700                     | 690,600                    | -                           | 690,600                    | 7.2%                      |
| Operating Expense                      | 151,349                | 175,100                    | 153,200                     | 166,600                    | -                           | 166,600                    | (4.9)%                    |
| Capital Outlay                         | -                      | 38,500                     | 38,500                      | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>            | <b>770,050</b>         | <b>858,000</b>             | <b>829,400</b>              | <b>857,200</b>             | <b>-</b>                    | <b>857,200</b>             | <b>(0.1)%</b>             |
| Trans to 710 Pub Serv Match            | -                      | -                          | 10,000                      | -                          | -                           | -                          | na                        |
| Restricted for Unfunded Requests       | -                      | 29,400                     | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Total Budget</b>                    | <b>770,050</b>         | <b>887,400</b>             | <b>839,400</b>              | <b>857,200</b>             | <b>-</b>                    | <b>857,200</b>             | <b>(3.4)%</b>             |

| <b>Appropriations by Program</b>         | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| County Extension, Ed & Training Ct (001) | 730,603                | 821,100                    | 805,700                     | 819,900                    | -                           | 819,900                    | (0.1)%                    |
| University Extension Trust Fund (604)    | 39,446                 | 36,900                     | 23,700                      | 37,300                     | -                           | 37,300                     | 1.1%                      |
| <b>Total Net Budget</b>                  | <b>770,050</b>         | <b>858,000</b>             | <b>829,400</b>              | <b>857,200</b>             | <b>-</b>                    | <b>857,200</b>             | <b>(0.1)%</b>             |
| <b>Total Transfers and Reserves</b>      | <b>-</b>               | <b>29,400</b>              | <b>10,000</b>               | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>(100.0)%</b>           |
| <b>Total Budget</b>                      | <b>770,050</b>         | <b>887,400</b>             | <b>839,400</b>              | <b>857,200</b>             | <b>-</b>                    | <b>857,200</b>             | <b>(3.4)%</b>             |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services            | 8,390                  | 10,000                     | -                           | 5,000                      | -                           | 5,000                      | (50.0)%                   |
| Miscellaneous Revenues          | 1,199                  | 1,000                      | -                           | -                          | -                           | -                          | (100.0)%                  |
| Interest/Misc                   | 1,506                  | -                          | 200                         | -                          | -                           | -                          | na                        |
| Reimb From Other Depts          | 225                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Net Cost General Fund           | 727,405                | 820,100                    | 805,700                     | 819,900                    | -                           | 819,900                    | 0.0%                      |
| Carry Forward                   | 97,500                 | 56,800                     | 66,100                      | 32,600                     | -                           | 32,600                     | (42.6)%                   |
| Less 5% Required By Law         | -                      | (500)                      | -                           | (300)                      | -                           | (300)                      | (40.0)%                   |
| <b>Total Funding</b>            | <b>836,226</b>         | <b>887,400</b>             | <b>872,000</b>              | <b>857,200</b>             | <b>-</b>                    | <b>857,200</b>             | <b>(3.4)%</b>             |

| <b>Division Position Summary</b>         | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| County Extension, Ed & Training Ct (001) | 9.50                   | 9.50                       | 10.00                       | 10.00                      | -                           | 10.00                      | 5.3%                      |
| <b>Total FTE</b>                         | <b>9.50</b>            | <b>9.50</b>                | <b>10.00</b>                | <b>10.00</b>               | <b>-</b>                    | <b>10.00</b>               | <b>5.3%</b>               |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**University Extension Service Division  
County Extension, Ed & Training Ct (001)**

**Mission Statement**

To assist Collier County Government in achieving growth management goals through research based practical education for employees and the adult and youth populations in Collier County. To develop knowledge in agriculture; human and natural resources; and the life sciences and to make that knowledge accessible to sustain and enhance the quality of human life throughout Collier County.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Divisional Administration/Overhead</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <b>5.00</b>                  | <b>515,536</b>            | <b>-</b>                    | <b>515,536</b>              |
| Funding for divisional administration and fixed divisional overhead to include monitoring and compliance oversight.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                              |                           |                             |                             |
| <b>4-H Youth Development</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <b>1.00</b>                  | <b>60,664</b>             | <b>-</b>                    | <b>60,664</b>               |
| Providing outreach programming to youth in areas of healthy lifestyles, leadership development and life skills training.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                              |                           |                             |                             |
| <b>Horticulture</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | <b>2.00</b>                  | <b>154,134</b>            | <b>-</b>                    | <b>154,134</b>              |
| Provides residential educational programming that addresses care, maintenance; landscape care and water conservation practices as well as adoption and use of Best Management Practices (BMP) in landscapes and gardens. Educating residents on Florida Friendly Landscape principals is included in the program area, as is, management and training of Master Gardener Volunteers to extend the outreach of the program. Provides commercial educational programming including Green Industry Best Management Practices for fertilizer and pesticide training and application. This includes providing job related pesticide exams through the Florida Department of Agriculture and Consumer Sciences. Diagnostics for pests and diseases is one common consultation areas. |                              |                           |                             |                             |
| <b>Agriculture / Marine Science</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | <b>2.00</b>                  | <b>89,566</b>             | <b>-</b>                    | <b>89,566</b>               |
| Promoting sustainability in the agriculture industry and enhancing marine fishery and habitats.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <b>10.00</b>                 | <b>819,900</b>            | <b>-</b>                    | <b>819,900</b>              |

| <b>Program Performance Measures</b>              | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|--------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| # of Master Gardener Participant Volunteer Hours | 5,643                  | 6,000                     | 5,548                       | 6,000                     |
| # of Youth Participating in 4-H                  | 7,889                  | 5,000                     | 4,362                       | 5,000                     |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 618,701                | 644,400                    | 637,700                     | 690,600                    | -                           | 690,600                    | 7.2%                      |
| Operating Expense                     | 111,903                | 138,200                    | 129,500                     | 129,300                    | -                           | 129,300                    | (6.4)%                    |
| Capital Outlay                        | -                      | 38,500                     | 38,500                      | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>           | <b>730,603</b>         | <b>821,100</b>             | <b>805,700</b>              | <b>819,900</b>             | <b>-</b>                    | <b>819,900</b>             | <b>(0.1)%</b>             |
| <b>Total Budget</b>                   | <b>730,603</b>         | <b>821,100</b>             | <b>805,700</b>              | <b>819,900</b>             | <b>-</b>                    | <b>819,900</b>             | <b>(0.1)%</b>             |
| <b>Total FTE</b>                      | <b>9.50</b>            | <b>9.50</b>                | <b>10.00</b>                | <b>10.00</b>               | <b>-</b>                    | <b>10.00</b>               | <b>5.3%</b>               |



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**University Extension Service Division**  
**County Extension, Ed & Training Ct (001)**

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services           | 1,999                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Miscellaneous Revenues         | 1,199                  | 1,000                      | -                           | -                          | -                           | -                          | (100.0)%                  |
| Net Cost General Fund          | 727,405                | 820,100                    | 805,700                     | 819,900                    | -                           | 819,900                    | 0.0%                      |
| <b>Total Funding</b>           | <b>730,603</b>         | <b>821,100</b>             | <b>805,700</b>              | <b>819,900</b>             | <b>-</b>                    | <b>819,900</b>             | <b>(0.1)%</b>             |

**Notes:**

There are 10 full-time employees receiving contributions to salary from Collier County. For funding purposes the county funds a total of 7.5 FTE. Five positions are 100% Collier County funded – 2 for administrative, 3 for 4-H Youth Development. Four positions are 40% Collier County funded and 60% University of Florida (UF) funded – 1 for administrative, 1 for commercial horticulture, 1 for agriculture, 1 for marine science. One position is 90% Collier County funded and 10% UF funded for residential horticulture.

**Forecast FY 2021:**

University Extension regular position count is increased by one half (0.5) FTE as a result of a mid-year adjustment that moved one half (0.5) FTE from Library (001) into this budget. The one half (0.5) FTE previously included in Public Services Grant Fund (709/710), has been eliminated.

**Current FY 2022:**

The change in position count discussed above along with a cost-of-living base pay adjustment accounts for the increase in personal services.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**University Extension Service Division**

**University Extension Trust Fund (604)**

**Mission Statement**

The University Extension Trust was created to designate funds to specific programs within the Extension education plan and these funds will be used in furthering the education mission of the UF/IFAS Extension Collier County.

| <b>Program Summary</b>                                | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>University Extension Trust Fund Education Plan</b> | -                            | 37,300                    | 37,300                      | -                           |
| Provides funding for specific program area needs.     |                              |                           |                             |                             |
| Current Level of Service Budget                       | -                            | 37,300                    | 37,300                      | -                           |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 39,446                 | 36,900                     | 23,700                      | 37,300                     | -                           | 37,300                     | 1.1%                      |
| <b>Net Operating Budget</b>           | <b>39,446</b>          | <b>36,900</b>              | <b>23,700</b>               | <b>37,300</b>              | -                           | <b>37,300</b>              | <b>1.1%</b>               |
| Trans to 710 Pub Serv Match           | -                      | -                          | 10,000                      | -                          | -                           | -                          | na                        |
| Restricted for Unfunded Requests      | -                      | 29,400                     | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Total Budget</b>                   | <b>39,446</b>          | <b>66,300</b>              | <b>33,700</b>               | <b>37,300</b>              | -                           | <b>37,300</b>              | <b>(43.7)%</b>            |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services           | 6,391                  | 10,000                     | -                           | 5,000                      | -                           | 5,000                      | (50.0)%                   |
| Interest/Misc                  | 1,506                  | -                          | 200                         | -                          | -                           | -                          | na                        |
| Reimb From Other Depts         | 225                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Carry Forward                  | 97,500                 | 56,800                     | 66,100                      | 32,600                     | -                           | 32,600                     | (42.6)%                   |
| Less 5% Required By Law        | -                      | (500)                      | -                           | (300)                      | -                           | (300)                      | (40.0)%                   |
| <b>Total Funding</b>           | <b>105,623</b>         | <b>66,300</b>              | <b>66,300</b>               | <b>37,300</b>              | -                           | <b>37,300</b>              | <b>(43.7)%</b>            |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Public Services Grants**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 14,894                 | -                          | 42,400                      | -                          | -                           | -                          | na                        |
| Operating Expense                      | 226,525                | -                          | 800,000                     | -                          | -                           | -                          | na                        |
| Capital Outlay                         | 127,523                | -                          | 3,463,700                   | -                          | -                           | -                          | na                        |
| Remittances                            | 15,000                 | -                          | -                           | -                          | -                           | -                          | na                        |
| <b>Net Operating Budget</b>            | <b>383,942</b>         | <b>-</b>                   | <b>4,306,100</b>            | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| Trans to 710 Pub Serv Match            | -                      | -                          | 2,400                       | -                          | -                           | -                          | na                        |
| <b>Total Budget</b>                    | <b>383,942</b>         | <b>-</b>                   | <b>4,308,500</b>            | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |

| <b>Appropriations by Program</b>    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Public Services Grants (709/710)    | 383,942                | -                          | 4,306,100                   | -                          | -                           | -                          | na                        |
| <b>Total Net Budget</b>             | <b>383,942</b>         | <b>-</b>                   | <b>4,306,100</b>            | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total Transfers and Reserves</b> | <b>-</b>               | <b>-</b>                   | <b>2,400</b>                | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total Budget</b>                 | <b>383,942</b>         | <b>-</b>                   | <b>4,308,500</b>            | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |

| <b>Division Funding Sources</b>    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues         | 262,958                | -                          | 3,327,100                   | -                          | -                           | -                          | na                        |
| Miscellaneous Revenues             | 30,722                 | -                          | 63,600                      | -                          | -                           | -                          | na                        |
| Interest/Misc                      | 12,227                 | -                          | 3,500                       | -                          | -                           | -                          | na                        |
| Trans fm 001 Gen Fund              | 15,624                 | -                          | 72,200                      | -                          | -                           | -                          | na                        |
| Trans fm 111 Unincorp Gen Fd       | 575                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 129 Library Grants        | -                      | -                          | 44,000                      | -                          | -                           | -                          | na                        |
| Trans fm 174 Conserv Collier Maint | -                      | -                          | 10,000                      | -                          | -                           | -                          | na                        |
| Trans fm 306 Pk & Rec Cap          | -                      | -                          | 114,500                     | -                          | -                           | -                          | na                        |
| Trans fm 314 Museum Cap            | -                      | -                          | 91,200                      | -                          | -                           | -                          | na                        |
| Trans fm 318 Infra Sales Tax       | -                      | -                          | 570,000                     | -                          | -                           | -                          | na                        |
| Trans fm 604 Univ Extension        | -                      | -                          | 10,000                      | -                          | -                           | -                          | na                        |
| Trans fm 709/710 Pub Srv Grants    | -                      | -                          | 2,400                       | -                          | -                           | -                          | na                        |
| <b>Total Funding</b>               | <b>322,107</b>         | <b>-</b>                   | <b>4,308,500</b>            | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |

| <b>Division Position Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Public Services Grants (709/710) | 0.50                   | 0.50                       | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Total FTE</b>                 | <b>0.50</b>            | <b>0.50</b>                | <b>-</b>                    | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>(100.0)%</b>           |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Public Services Grants  
Public Services Grants (709/710)**

**Mission Statement**

To process grants within the Public Services Department. Grants will include 4-H funding; State Aid to Libraries; Parks Grants, Housing and Urban Development, the Summer Food Program; as well as others as they are identified, applied for and awarded.

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 14,894                 | -                          | 42,400                      | -                          | -                           | -                          | na                        |
| Operating Expense                     | 226,525                | -                          | 800,000                     | -                          | -                           | -                          | na                        |
| Capital Outlay                        | 127,523                | -                          | 3,463,700                   | -                          | -                           | -                          | na                        |
| Remittances                           | 15,000                 | -                          | -                           | -                          | -                           | -                          | na                        |
| <b>Net Operating Budget</b>           | <b>383,942</b>         | <b>-</b>                   | <b>4,306,100</b>            | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| Trans to 710 Pub Serv Match           | -                      | -                          | 2,400                       | -                          | -                           | -                          | na                        |
| <b>Total Budget</b>                   | <b>383,942</b>         | <b>-</b>                   | <b>4,308,500</b>            | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total FTE</b>                      | <b>0.50</b>            | <b>0.50</b>                | <b>-</b>                    | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>(100.0)%</b>           |

| <b>Program Funding Sources</b>     | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues         | 262,958                | -                          | 3,327,100                   | -                          | -                           | -                          | na                        |
| Miscellaneous Revenues             | 30,722                 | -                          | 63,600                      | -                          | -                           | -                          | na                        |
| Interest/Misc                      | 12,227                 | -                          | 3,500                       | -                          | -                           | -                          | na                        |
| Trans fm 001 Gen Fund              | 15,624                 | -                          | 72,200                      | -                          | -                           | -                          | na                        |
| Trans fm 111 Unincorp Gen Fd       | 575                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 129 Library Grants        | -                      | -                          | 44,000                      | -                          | -                           | -                          | na                        |
| Trans fm 174 Conserv Collier Maint | -                      | -                          | 10,000                      | -                          | -                           | -                          | na                        |
| Trans fm 306 Pk & Rec Cap          | -                      | -                          | 114,500                     | -                          | -                           | -                          | na                        |
| Trans fm 314 Museum Cap            | -                      | -                          | 91,200                      | -                          | -                           | -                          | na                        |
| Trans fm 318 Infra Sales Tax       | -                      | -                          | 570,000                     | -                          | -                           | -                          | na                        |
| Trans fm 604 Univ Extension        | -                      | -                          | 10,000                      | -                          | -                           | -                          | na                        |
| Trans fm 709/710 Pub Srv Grants    | -                      | -                          | 2,400                       | -                          | -                           | -                          | na                        |
| <b>Total Funding</b>               | <b>322,107</b>         | <b>-</b>                   | <b>4,308,500</b>            | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Public Services Grants  
Public Services Grants (709/710)**

**Notes:**

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

**Forecast FY 2021:**

The forecast represents new and ongoing grant programs associated with the unspent dollars in various grant projects and programs.

|       |                    |             |
|-------|--------------------|-------------|
| 33360 | Library SAL Intere | \$82,100    |
| 33564 | FY17/18 State Aid  | \$143,800   |
| 33608 | 4H Reinvestment    | \$43,200    |
| 33609 | DONOR BCCF         | \$1,000     |
| 33610 | DONOR Fidelity     | \$1,100     |
| 33617 | FY18/19 State Aid  | \$195,200   |
| 33643 | DONOR SCHWAB       | \$1,000     |
| 33646 | FL DOS Roberts Ran | \$511,500   |
| 33656 | HMGP Unv Ext 0311  | \$300,000   |
| 33663 | HMGP Imm Sports 03 | \$1,038,000 |
| 33668 | HMGP NCRP H0390    | \$1,700,000 |
| 33670 | FY19/20 State Aid  | \$210,900   |
| 33697 | USFWS McIlvane Mar | \$20,000    |
| 33710 | Budd Train Car     | \$47,800    |
| 80388 | Tigertail Bch Play | \$10,500    |
| 99709 | Fund 709 Res/Xfers | \$2,400     |

Because of changes to grant conditions the one half (0.5) FTE 4H grant funded position has been eliminated in favor of a regular funded position in the General Fund (001) University Extension budget.

**Current FY 2022:**

Existing Grant budgets will roll forward and new budgets will be established by executive summary and budget amendment.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 757,284                | 750,600                    | 980,800                     | 663,500                    | -                           | 663,500                    | (11.6)%                   |
| Operating Expense                      | 11,264,540             | 6,370,400                  | 18,959,200                  | 6,471,200                  | -                           | 6,471,200                  | 1.6%                      |
| Capital Outlay                         | 1,390,731              | 24,000                     | 19,842,200                  | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>            | <b>13,412,555</b>      | <b>7,145,000</b>           | <b>39,782,200</b>           | <b>7,134,700</b>           | <b>-</b>                    | <b>7,134,700</b>           | <b>(0.1)%</b>             |
| Trans to 425/426 CAT Mass Transit      | 1,720,364              | -                          | 2,000,800                   | -                          | -                           | -                          | na                        |
| Trans to 427/429 Transp Disadv Fd      | 54,190                 | -                          | 54,600                      | -                          | -                           | -                          | na                        |
| Reserve for Contingencies              | -                      | 401,400                    | -                           | 301,400                    | -                           | 301,400                    | (24.9)%                   |
| <b>Total Budget</b>                    | <b>15,187,109</b>      | <b>7,546,400</b>           | <b>41,837,600</b>           | <b>7,436,100</b>           | <b>-</b>                    | <b>7,436,100</b>           | <b>(1.5)%</b>             |

| <b>Appropriations by Program</b>                       | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Collier Area Transit CAT Grant Fund (424)              | 5,545,552              | -                          | 29,845,000                  | -                          | -                           | -                          | na                        |
| Collier Area Transit CAT Local Funding (425/426)       | 3,840,103              | 3,301,900                  | 4,955,100                   | 3,412,800                  | -                           | 3,412,800                  | 3.4%                      |
| PTNE Administration (001)                              | 328,205                | 304,400                    | 276,600                     | 211,400                    | -                           | 211,400                    | (30.6)%                   |
| Trans Disadvantaged Enterprise Grant Fund (428)        | 894,054                | -                          | 897,800                     | -                          | -                           | -                          | na                        |
| Trans Disadvantaged Enterprise Local Funding (427/429) | 2,804,640              | 3,538,700                  | 3,807,700                   | 3,510,500                  | -                           | 3,510,500                  | (0.8)%                    |
| <b>Total Net Budget</b>                                | <b>13,412,555</b>      | <b>7,145,000</b>           | <b>39,782,200</b>           | <b>7,134,700</b>           | <b>-</b>                    | <b>7,134,700</b>           | <b>(0.1)%</b>             |
| <b>Total Transfers and Reserves</b>                    | <b>1,774,555</b>       | <b>401,400</b>             | <b>2,055,400</b>            | <b>301,400</b>             | <b>-</b>                    | <b>301,400</b>             | <b>(24.9)%</b>            |
| <b>Total Budget</b>                                    | <b>15,187,109</b>      | <b>7,546,400</b>           | <b>41,837,600</b>           | <b>7,436,100</b>           | <b>-</b>                    | <b>7,436,100</b>           | <b>(1.5)%</b>             |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues      | 5,487,129              | -                          | 30,750,000                  | -                          | -                           | -                          | na                        |
| Charges For Services            | 773,293                | 1,215,000                  | 827,000                     | 1,215,000                  | -                           | 1,215,000                  | 0.0%                      |
| Miscellaneous Revenues          | 302,249                | 85,000                     | 160,300                     | 85,000                     | -                           | 85,000                     | 0.0%                      |
| Interest/Misc                   | 26,600                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Reimb From Other Depts          | -                      | -                          | 9,500                       | -                          | -                           | -                          | na                        |
| Net Cost General Fund           | 328,205                | 304,400                    | 267,100                     | 211,400                    | -                           | 211,400                    | (30.6)%                   |
| Trans fm 001 Gen Fund           | 5,053,619              | 5,626,000                  | 6,477,500                   | 5,626,000                  | -                           | 5,626,000                  | 0.0%                      |
| Trans fm 426 CAT Transit        | 1,720,364              | -                          | 2,000,800                   | -                          | -                           | -                          | na                        |
| Trans fm 427 Transp Disadv      | 54,190                 | -                          | 54,600                      | -                          | -                           | -                          | na                        |
| Carry Forward                   | 2,430,400              | 381,000                    | 1,654,500                   | 363,700                    | -                           | 363,700                    | (4.5)%                    |
| Less 5% Required By Law         | -                      | (65,000)                   | -                           | (65,000)                   | -                           | (65,000)                   | 0.0%                      |
| <b>Total Funding</b>            | <b>16,176,049</b>      | <b>7,546,400</b>           | <b>42,201,300</b>           | <b>7,436,100</b>           | <b>-</b>                    | <b>7,436,100</b>           | <b>(1.5)%</b>             |

| <b>Division Position Summary</b>                       | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| PTNE Administration (001)                              | 3.00                   | 2.00                       | 1.00                        | 1.00                       | -                           | 1.00                       | (50.0)%                   |
| Collier Area Transit CAT Local Funding (425/426)       | 4.00                   | 4.00                       | 4.00                        | 4.00                       | -                           | 4.00                       | 0.0%                      |
| Trans Disadvantaged Enterprise Local Funding (427/429) | 1.00                   | 1.00                       | 1.00                        | 1.00                       | -                           | 1.00                       | 0.0%                      |
| <b>Total FTE</b>                                       | <b>8.00</b>            | <b>7.00</b>                | <b>6.00</b>                 | <b>6.00</b>                | <b>-</b>                    | <b>6.00</b>                | <b>(14.3)%</b>            |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)**

**PTNE Administration (001)**

**Mission Statement**

The Public Transit & Neighborhood Division consists of Collier Area Transit (rideCAT), Collier Area Paratransit (CATConnet) and the Municipal Service Taxing Units (MSTU) Sections and is committed to providing services that enhance the quality of life of Collier County residents and visitors by providing mobility options that improve access to destinations, reduce roadway congestion and protect the environment by limiting the impact on carbon footprint.

| <b>Program Summary</b>                                                                                                 | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Divisional Administration</b>                                                                                       | <b>1.00</b>                  | <b>211,400</b>            | <b>-</b>                    | <b>211,400</b>              |
| This position provides administration for Transit, Landscaping Operations and Municipal Service Improvement Districts. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                        | <u><b>1.00</b></u>           | <u><b>211,400</b></u>     | <u><b>-</b></u>             | <u><b>211,400</b></u>       |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 305,996                | 282,000                    | 254,200                     | 188,700                    | -                           | 188,700                    | (33.1)%                   |
| Operating Expense                     | 22,209                 | 22,400                     | 22,400                      | 22,700                     | -                           | 22,700                     | 1.3%                      |
| <b>Net Operating Budget</b>           | <b>328,205</b>         | <b>304,400</b>             | <b>276,600</b>              | <b>211,400</b>             | <b>-</b>                    | <b>211,400</b>             | <b>(30.6)%</b>            |
| <b>Total Budget</b>                   | <b>328,205</b>         | <b>304,400</b>             | <b>276,600</b>              | <b>211,400</b>             | <b>-</b>                    | <b>211,400</b>             | <b>(30.6)%</b>            |
| <b>Total FTE</b>                      | <b>3.00</b>            | <b>2.00</b>                | <b>1.00</b>                 | <b>1.00</b>                | <b>-</b>                    | <b>1.00</b>                | <b>(50.0)%</b>            |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Reimb From Other Depts         | -                      | -                          | 9,500                       | -                          | -                           | -                          | na                        |
| Net Cost General Fund          | 328,205                | 304,400                    | 267,100                     | 211,400                    | -                           | 211,400                    | (30.6)%                   |
| <b>Total Funding</b>           | <b>328,205</b>         | <b>304,400</b>             | <b>276,600</b>              | <b>211,400</b>             | <b>-</b>                    | <b>211,400</b>             | <b>(30.6)%</b>            |

**Forecast FY 2021:**

Personal services are forecast lower than budget reflecting the mid-year transfer of one (1) FTE to Public Services Operations (001) as part of the final transition to centralized Department financial and management functions.

**Current FY 2022:**

Personal services are budgeted lower reflecting the reassignment of a position from PTNE to OVS.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)  
Collier Area Transit CAT Grant Fund (424)**

**Mission Statement**

To provide an account to maintain Collier Area Transit nondiscretionary (formula) and discretionary grant program funds from Federal and State sources to subsidize capital transit projects and operations.

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 771                    | -                          | 200,400                     | -                          | -                           | -                          | na                        |
| Operating Expense                     | 4,409,538              | -                          | 10,166,400                  | -                          | -                           | -                          | na                        |
| Capital Outlay                        | 1,135,243              | -                          | 19,478,200                  | -                          | -                           | -                          | na                        |
| <b>Net Operating Budget</b>           | <b>5,545,552</b>       | <b>-</b>                   | <b>29,845,000</b>           | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total Budget</b>                   | <b>5,545,552</b>       | <b>-</b>                   | <b>29,845,000</b>           | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues     | 4,589,301              | -                          | 29,845,000                  | -                          | -                           | -                          | na                        |
| Miscellaneous Revenues         | 64,299                 | -                          | -                           | -                          | -                           | -                          | na                        |
| <b>Total Funding</b>           | <b>4,653,600</b>       | <b>-</b>                   | <b>29,845,000</b>           | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |

**Notes:**

Collier County BCC is a designated recipient of formula funds for the Bonita Springs - Naples Urbanized Area awarded by the Federal Transit Administration (FTA). Section 5307 funding is the largest funding source apportioned annually by ridership and population. A 20% match requirement for capital funding is fulfilled by a soft match through Transportation Development credits provided by the Florida Department of Transportation (FDOT) as authorized by Title 23 U.S.C. 120(j)(1).

Section 5307 supports both capital and operating activities. Eligible operating activities not counted towards the operating assistance cap include preventive maintenance of federal transit capital assets, which covers operational fleet costs, and an allowance of up to 20% to fund ADA Paratransit accessibility activities. In addition, Section 5307 allows grantees to utilize a portion of funds toward route operating assistance, which the County historically uses to subsidize fuel costs. All operating assistance is subject to a 50% cash match. Funding under the CARES and America Rescue Plan Act allocated to Section 5307 waived the 50% cash match. Section 5307 mandates grantees to utilize a minimum of 1% of funding toward transit enhancements (bus shelters, signage, etc.) and 1% toward security and safety activities.

Other annual formula funding includes the FDOT State Block Program used for eligible capital and operating costs to provide public transit service and pass through of the FTA Section 5311 Rural Area Program used to fund operations in non-urbanized (rural) areas. Operating assistance is subject to a 50% cash match.

Discretionary programs include the pass through of the FTA Section 5339 Bus and Bus Facilities Program to provide capital funding to replace, rehabilitate and purchase buses and related equipment and construct bus-related facilities (bus shelters).

Overall, capital funding primarily supports the rehabilitation and construction of bus shelters, bus stops and passenger facilities as well as the major components of the transit system including but not limited to intelligent transportation systems (ITS), automatic vehicle location (AVL), electronic farebox and the associated warranties and software.

Forecast FY 2021:

This list represents active grant awards:

\$50,000 33172 FTA Section 5307 FY11 Annual Capt Apportionment  
\$185,200 33243 FDOT Flexed Section 5307 ADA Shelters



**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

|             |                                                                   |
|-------------|-------------------------------------------------------------------|
| \$175,100   | 33369 FTA Section 5307 XU-86 Bus Shelters                         |
| \$227,400   | 33371 FTA Section 5307 FY14 Annual Capt Apportionment             |
| \$155,300   | 33372 FTA Section 5307 XU-85 Bus Shelters                         |
| \$186,700   | 33425 FTA Section 5339 Rural ADA Shelters                         |
| \$28,200    | 33441 FTA Section 5307 FY15 Annual Capt Apportionment             |
| \$3,800     | 33447 FDOT Service Development Mobile App                         |
| \$36,500    | 33474 FTA Section 5339 Rural FY15 ADA Shelters                    |
| \$32,000    | 33482 FTA Section 5307 FY16 Annual Capt Apportionment             |
| \$126,700   | 33483 FTA Section 5307 XU-16-2 ITS Improvements                   |
| \$251,800   | 33510 FTA Section 5339 FY16 Upgrade Fareboxes                     |
| \$30,900    | 33511 FTA Section 5307 XU-17-055 Bus Shelters                     |
| \$51,600    | 33518 FTA Section 5339 Rural FY16 ADA Shelters                    |
| \$643,200   | 33526 FTA Section 5307 FY17 Annual Capt Apportionment             |
| \$28,700    | 33551 FTA Section 5339 Rural FY17 Mobil Lift-Surveillance Equip   |
| \$299,900   | 33552 FTA Section 5339 FY17 Capital Facility Rehab                |
| \$274,000   | 33555 FTA Section 5307 XU-18-024 Bus Shelters                     |
| \$316,200   | 33556 FTA Section 5307 XU-18-025 Mobil Surveillance Equip, Wifi   |
| \$44,600    | 33570 FTA Section 5307 FY18 Annual Capt Apportionment             |
| \$254,100   | 33590 FTA Section 5324 FY18 Disaster Recovery Irma                |
| \$260,300   | 33591 FTA Section 5339 FY18 AVL Warranty, Bus Shelters            |
| \$286,200   | 33623 FTA Section 5307 XU-19-028 Bus Shelters                     |
| \$883,900   | 33634 FTA Section 5307 FY19 Annual OPS/Capt Apportionment         |
| \$545,000   | 33642 FTA Section 5307 XU-19-041 Signal Priority, Farebox Equip   |
| \$545,500   | 33652 FDOT State Block Grant FY20-21 Operations                   |
| \$313,300   | 33664 FTA Section 5339 FY19 IMM Superstop, Engine Rebuilds        |
| \$7,734,500 | 33682 FTA Section 5307 CARES ITS Improvements, Rolling Stock, Ops |
| \$1,255,300 | 33693 FTA Section 5311 CARES Operations                           |
| \$2,882,900 | 33702 FTA Section 5307 FY20 Annual Capt Apportionment             |
| \$382,700   | 33703 FTA Section 5339 FY20 ITS Improvements                      |
| \$51,600    | 33713 FTA Section 5307 XU Bus Shelters                            |
| \$500,000   | 33720 FTA Section 5307 XU Rolling Stock                           |
| \$150,000   | 33726 HHS TD Voucher Project Operations                           |
| \$250,000   | 33732 FTA Section 5307 XU ADA Bus Stop Improvements               |
| \$800,100   | 33733 FDOT State Block Grant GS180 Operations                     |
| \$581,800   | 33735 FTA Section 5311 FY21-22 Operations                         |
| \$9,020,000 | 33736 FTA Section 5339(b) Capital Facility and Rolling Stock      |

Grand Total \$29,845,000

**Current FY 2022:**

All grants are appropriated at the time the grant contract is executed which occurs outside of the annual budget cycle. Any required match is also appropriated at the time of award receipt for the entire grant cycle which customarily crosses more than one fiscal year.

**Revenues:**

Revenues anticipated to be received from grant fund sources during FY 2022 to subsidize operations are planned at the following levels.

|             |                                                  |
|-------------|--------------------------------------------------|
| \$800,000   | FDOT State Block Grant Operations                |
| \$657,400   | FTA Section 5311 Operations Rural                |
| \$836,100   | FTA Section 5307 Operating Assistance (Fuel)     |
| \$809,000   | FTA Section 5307 Operating Assistance (Operator) |
| \$1,263,800 | FTA Section 5307 Preventive Maintenance          |

Grand Total \$4,366,300

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)  
Collier Area Transit CAT Local Funding (425/426)**

**Mission Statement**

To provide safe, accessible and courteous public transportation services including maintenance, operations and program management to all customers within Collier County. The commitment to the provision of public transportation services includes compliance with Florida Statutes, Chapter 341 and United States Code 49, Subtitle III, Chapter 53.

| Program Summary                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | FY 2022<br>Total FTE   | FY 2022<br>Budget         | FY 2022<br>Revenues         | FY 2022<br>Net Cost       |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| <b>Full Cost for Fixed Route Public Transportation</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <b>4.00</b>            | <b>7,931,900</b>          | <b>3,565,600</b>            | <b>4,366,300</b>          |
| Fixed Route system consists of 19 routes providing service to Greater Naples, Golden Gate City, Marco Island, Immokalee and portions of Golden Gate Estates, 7 days a week. The system also includes an Express Route transporting over 21,000 worker trips annually between Immokalee and Marco Island. Full cost is supported by all funding sources such as grant revenues, farebox collections and the general fund subsidy to operate and manage the Fixed Route public transportation system which provides service to the public seven days a week with ADA accessible buses. |                        |                           |                             |                           |
| <b>State Transportation Block Grant</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | -                      | -800,000                  | -                           | -800,000                  |
| This grant supports operating costs for those routes servicing the urban area of the County, including Routes 1, 12, 13, 14, 15, 16, 17, 18, 20, 21, portions of route 24, 25, 26, portions of route 27, and 29. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. These funds will be used to offset the operating cost of fixed route public transit services from the Florida Department of Transportation.                                               |                        |                           |                             |                           |
| <b>Federal Transportation Administration Sec. 5307 Grant</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | -                      | -2,908,900                | -                           | -2,908,900                |
| This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Urbanized Area Formula Funding program is primarily awarded for transit capital. Preventive maintenance is considered an eligible capital cost by the grantor to support the upkeep of federal assets (buses). Operating assistance requires a 50% local match and may be adjusted by prior year grant funds rolled forward.                                                                           |                        |                           |                             |                           |
| <b>Federal Transit Administration Sec. 5311 Grant</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | -                      | -657,400                  | -                           | -657,400                  |
| This grant supports operating costs for those routes servicing the rural area of the County, including Routes 19, 22, 23, portions of route 24, portions of route 27, and 28. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Rural Area Formula Grant offsets operating costs of rural routes. Funding is passed through the Florida Department of Transportation and requires a 50% match.                                                           |                        |                           |                             |                           |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <u>4.00</u>            | <u>3,565,600</u>          | <u>3,565,600</u>            | <u>-</u>                  |
| <b>Program Performance Measures</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
| Fixed Routes % on-time performance                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 86                     | 87                        | 86                          | 87                        |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)**  
**Collier Area Transit CAT Local Funding (425/426)**

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 368,945                | 383,200                    | 440,800                     | 388,100                    | -                           | 388,100                    | 1.3%                      |
| Operating Expense                     | 3,396,123              | 2,898,700                  | 4,253,000                   | 3,024,700                  | -                           | 3,024,700                  | 4.3%                      |
| Capital Outlay                        | 75,036                 | 20,000                     | 261,300                     | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>           | <b>3,840,103</b>       | <b>3,301,900</b>           | <b>4,955,100</b>            | <b>3,412,800</b>           | <b>-</b>                    | <b>3,412,800</b>           | <b>3.4%</b>               |
| Trans to 425/426 CAT Mass Transit     | 1,720,364              | -                          | 2,000,800                   | -                          | -                           | -                          | na                        |
| Reserve for Contingencies             | -                      | 150,600                    | -                           | 152,800                    | -                           | 152,800                    | 1.5%                      |
| <b>Total Budget</b>                   | <b>5,560,468</b>       | <b>3,452,500</b>           | <b>6,955,900</b>            | <b>3,565,600</b>           | <b>-</b>                    | <b>3,565,600</b>           | <b>3.3%</b>               |
| <b>Total FTE</b>                      | <b>4.00</b>            | <b>4.00</b>                | <b>4.00</b>                 | <b>4.00</b>                | <b>-</b>                    | <b>4.00</b>                | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues     | -                      | -                          | 7,200                       | -                          | -                           | -                          | na                        |
| Charges For Services           | 622,095                | 961,000                    | 650,000                     | 961,000                    | -                           | 961,000                    | 0.0%                      |
| Miscellaneous Revenues         | 142,230                | 45,000                     | 120,300                     | 45,000                     | -                           | 45,000                     | 0.0%                      |
| Interest/Misc                  | 14,444                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 001 Gen Fund          | 2,031,220              | 2,235,100                  | 2,989,900                   | 3,153,300                  | -                           | 3,153,300                  | 41.1%                     |
| Trans fm 426 CAT Transit       | 1,720,364              | -                          | 2,000,800                   | -                          | -                           | -                          | na                        |
| Carry Forward                  | 1,897,900              | 261,700                    | 644,300                     | (543,400)                  | -                           | (543,400)                  | (307.6)%                  |
| Less 5% Required By Law        | -                      | (50,300)                   | -                           | (50,300)                   | -                           | (50,300)                   | 0.0%                      |
| <b>Total Funding</b>           | <b>6,428,254</b>       | <b>3,452,500</b>           | <b>6,412,500</b>            | <b>3,565,600</b>           | <b>-</b>                    | <b>3,565,600</b>           | <b>3.3%</b>               |

**Notes:**

The Collier Area Transit (CAT) bus system is funded annually through local General Fund dollars, passenger fares plus federal and state grants. Local dollars (including farebox revenues) fund approximately 60% of bus system operations based on a three-year average. Grant dollars are received during the fiscal year, approved separately by the Board, and uploaded into the accounting system via budget amendment. These dollars are not included as part of the adopted budget. Grant dollars annually offset approximately 40% of system expenses. Numbers contained under the Forecast column include a combination of local and grant dollars and reflect appropriations in the accounting system. The county's budget and accounting system requires that the amended budget be forecast which allows for project roll. Project roll is the difference between the amended budget and actual expenses incurred at year-end. This process allows for grants to be spent during the period of availability which is customarily over one or more County fiscal years.

**Forecast FY 2021:**

The CAT local operating share of forecast at \$3,921,500 is comprised of personal services (\$440,800) and operating (\$3,480,700). The remaining balance of \$2,773,100 represents required match funding with the CAT Grant Match Fund (425) that crosses more than one fiscal year. The capital forecast (\$261,300) represents the amended budget for planned unit development (PUD) and local contributions within the CAT Fund (426) supporting bus shelters. The transfers of \$2,000,800 represent amounts moved between the CAT family of funds (Match Funds 425 and 426) to appropriately track the local match requirements to grants that annually fund the transit system.

Forecast by project type is summarized below.

\$2,773,100 Multi Required Match to Federal/State Grants  
    \$53,300 60083 Bus Shelters (Local)  
    \$39,100 60133 PUD Mercato  
    \$25,000 60181 PUD Hibiscus  
    \$30,000 60187 PUD Arrowhead Preserve  
    \$10,000 69341 PUD Airport/OBD  
    \$38,900 60247 PUD McMullen  
    \$65,000 69341 PUD Heavenly

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

\$3,921,500 61011 Operations

\$6,955,900 Total

While ridership began to stabilize prior to the pandemic, a substantial decline was inevitable for FY 2021. As a result farebox revenues are projected approximately 32% less than budgeted levels at \$650,000. While decreased ridership can impact annual subsidies that are awarded noncompetitively on a formula basis of population and ridership, these grants used data from non-pandemic years to size award allocations.

Current FY 2022:

Total CAT bus system appropriations amount to \$7,931,900, an increase of \$462,200 over the prior year due to increased costs for third party contractual services and fleet preventive maintenance. The anticipated grant revenues of \$4,366,300 provide a \$349,100 increase from the prior year and are not represented within the FY 2022 budget request. This leaves the amount of local funding requirement to offset program expenses at \$3,565,600, up \$113,100 over the prior year. Local dollars represent the only component of the program for establishing the FY 2022 budget request.

Personal Services reflect four (4) FTE's with a slight increase of \$4,900.

The transit operating costs for FY 2022 are sized at 73,100 revenue hours at an average \$52.18 per revenue hour or an increase of \$1.24 over the prior year. Revenues hours are sized at pre-pandemic services levels. Should additional buses still be required for social distancing in FY 2022, these services will be covered under the compliment of available CARES funding through FTA. The administrative management cost, a separate component of the contract is sized at \$973,400 – an increase of \$23,200 – for a total of \$4,787,700. This brings the average third-party operating cost to \$65.49 from \$63.94 per revenue hour.

Total operating expense represents the following split between local and grant funding.

\$846,500 Other Ops/FTEs  
\$45,000 Fleet Maintenance  
\$2,521,300 Transit Operator  
\$152,800 Reserve

\$3,565,600 Total Local Share

\$836,100 Fleet Fuel  
\$1,263,800 Fleet Maintenance  
\$2,266,400 Transit Operator

\$4,366,300 Total Grant Share

Through notification of funding announcements and the State Transportation Improvement Program (STIP) – a preliminary amount of \$2,266,400 will be used to offset the transit operator contract cost through the FDOT State Block, and FTA Rural and Urbanized Area Grant Program. These grants customarily offset costs at a maximum of 50% as required by the grantor guidelines. Transit fleet operating and overhead costs are eligible to be covered by FTA Section 5307 funding (\$1,263,800) as well as fuel (\$836,100). While funding for fuel historically requires a 50% match, this requirement was waived due to the pandemic and resulting CARES Act. Total offsets equate to \$4,366,300.

A Reserve of \$152,800 has been established for FY 2022.

Revenues:

For FY 2022, the overall General Fund (001) subsidy (\$5,626,000) remains flat between both transit systems. The split between CAT and TD is adjusted based on operational needs and available grant funding. The CAT General Fund Transfer is sized at \$3,153,300, an increase of \$918,200 resulting from a negative carryforward due primarily to lost revenues and increased operating costs.

Fare Box Revenue is sized at the same level of prior years (\$961,000), with grant subsidizes anticipated to cover any shortages.

Revenues also include a small portion of fleet charges (\$45,000) anticipated to be reimbursable per the terms of the transit operator contract for vehicle damages and towing to be consistent with historical activity.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)**  
**Trans Disadvantaged Enterprise Local Funding (427/429)**

**Mission Statement**

To provide safe and unconstrained delivery of ParaTransit trips to persons who cannot use the fixed-route bus system due to the nature and/or extent of their disability. The commitment to the provision of public transportation services include compliance with the United States Code 49, CFR Part 37 requiring service compliance with the Americans with Disabilities Act of 1990.

| Program Summary                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | FY 2022<br>Total FTE | FY 2022<br>Budget       | FY 2022<br>Revenues     | FY 2022<br>Net Cost |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------------|-------------------------|---------------------|
| <b>Full Cost for Paratransit Services</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | <b>1.00</b>          | <b>5,045,400</b>        | <b>3,659,100</b>        | <b>1,386,300</b>    |
| The paratransit system provides over 100,000 trips annually to the eligible residents and visitors throughout the County. The cost to the passenger is no greater than \$4.00 per trip, making it an affordable option. Full cost is supported by all funding sources including grant revenues, farebox collections and a General Fund transfer to provide management of operations for the door-to-door public transportation system providing transportation service to the elderly, handicapped and economically disadvantaged population. |                      |                         |                         |                     |
| <b>Federal Transit Administration Sec. 5307 Grant</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | -                    | <b>-603,900</b>         | -                       | <b>-603,900</b>     |
| These grant funds support the provision of ADA complementary paratransit service. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Urbanized Area Formula Program allows for 20% of the annual apportionment to be used to offset costs to provide Americans with Disabilities Act complementary paratransit services. No cash match is required.                                                                |                      |                         |                         |                     |
| <b>Commission of Transportation Disadvantaged (CTD) Grant</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | -                    | <b>-782,400</b>         | -                       | <b>-782,400</b>     |
| These grant funds support the provision of outside of the area not served by the fixed route system. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. This State Trip & Equipment Program grant offsets costs to provide eligible TD trips and requires a 10% match.                                                                                                                                                 |                      |                         |                         |                     |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <u><b>1.00</b></u>   | <u><b>3,659,100</b></u> | <u><b>3,659,100</b></u> | <u><b>-</b></u>     |

| Program Performance Measures            | 2020<br>Actual | FY 2021<br>Budget | FY 2021<br>Forecast | FY 2022<br>Budget |
|-----------------------------------------|----------------|-------------------|---------------------|-------------------|
| Paratransit Trips % on-time performance | 90             | 90                | 93                  | 90                |

| Program Budgetary Cost Summary    | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                 | 81,572           | 85,400             | 85,400              | 86,700             | -                   | 86,700             | 1.5%              |
| Operating Expense                 | 2,624,331        | 3,449,300          | 3,663,700           | 3,423,800          | -                   | 3,423,800          | (0.7)%            |
| Capital Outlay                    | 98,736           | 4,000              | 58,600              | -                  | -                   | -                  | (100.0)%          |
| <b>Net Operating Budget</b>       | <b>2,804,640</b> | <b>3,538,700</b>   | <b>3,807,700</b>    | <b>3,510,500</b>   | -                   | <b>3,510,500</b>   | <b>(0.8)%</b>     |
| Trans to 427/429 Transp Disadv Fd | 54,190           | -                  | 54,600              | -                  | -                   | -                  | na                |
| Reserve for Contingencies         | -                | 250,800            | -                   | 148,600            | -                   | 148,600            | (40.7)%           |
| <b>Total Budget</b>               | <b>2,858,830</b> | <b>3,789,500</b>   | <b>3,862,300</b>    | <b>3,659,100</b>   | -                   | <b>3,659,100</b>   | <b>(3.4)%</b>     |
| <b>Total FTE</b>                  | <b>1.00</b>      | <b>1.00</b>        | <b>1.00</b>         | <b>1.00</b>        | -                   | <b>1.00</b>        | <b>0.0%</b>       |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)  
Trans Disadvantaged Enterprise Local Funding (427/429)**

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services           | 151,198                | 254,000                    | 177,000                     | 254,000                    | -                           | 254,000                    | 0.0%                      |
| Miscellaneous Revenues         | 95,720                 | 40,000                     | 40,000                      | 40,000                     | -                           | 40,000                     | 0.0%                      |
| Interest/Misc                  | 12,156                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 001 Gen Fund          | 3,022,399              | 3,390,900                  | 3,487,600                   | 2,472,700                  | -                           | 2,472,700                  | (27.1)%                   |
| Trans fm 427 Transp Disadv     | 54,190                 | -                          | 54,600                      | -                          | -                           | -                          | na                        |
| Carry Forward                  | 532,500                | 119,300                    | 1,010,200                   | 907,100                    | -                           | 907,100                    | 660.4%                    |
| Less 5% Required By Law        | -                      | (14,700)                   | -                           | (14,700)                   | -                           | (14,700)                   | 0.0%                      |
| <b>Total Funding</b>           | <b>3,868,163</b>       | <b>3,789,500</b>           | <b>4,769,400</b>            | <b>3,659,100</b>           | <b>-</b>                    | <b>3,659,100</b>           | <b>(3.4)%</b>             |

**Notes:**

The Transportation Disadvantage (TD) program is funded annually through local General Fund (001) transfers, fares charged to clients and grant programs awarded by federal and state agencies. Local dollars fund approximately 60% of the TD program. Grant dollars are received throughout the fiscal year, approved separately by the Board, and uploaded into the accounting system via budget amendment. These dollars are not included as part of the adopted budget. Grant dollars annually offset approximately 40% of program expenses. Numbers contained under the Forecast column include a combination of local and local match grant dollars and reflect appropriations in the accounting system. The county's budget and accounting system requires that the amended budget be forecast which allows for project roll. Project roll is the difference between the amended budget and actual expenses incurred at year-end. This process allows grants to be spent during the period of availability which is customarily over one or more County fiscal years.

**Forecast FY 2021:**

The local share forecast for Operating Expense and Personal Services is sized at \$3,749,100. Local capital support of \$58,600 represents the required local share to replace TD vehicles and radios under the FTA Section 5310 and State CTD Shirley Conroy programs. Transfers to the TD Grant Match Fund (429) total \$54,600 to appropriately track required match amounts for operating and capital programs.

Fare Box revenue are projected approximately 30% less than budgeted levels at \$177,000. Miscellaneous revenues of \$40,000 represent vehicle repairs that are the responsibility of the transit operator vendor.

**Current FY 2022:**

Total TD system appropriations amount to \$4,896,800 plus a reserve of \$148,600 for a grand total of \$5,045,400. This is a decrease of \$231,000 over the prior year primarily due to the less fleet costs and a small decrease of trips (3,000) to maintain a small reserve. The reserve of \$148,600 also decreased by \$102,200.

The transit management and operating service costs for FY 2022 are sized on providing 105,000 trips at an average contracted rate of \$26.08 or \$.50 more per trip over the prior year per the terms of the negotiated contract rate in outer years. Overall trips are down by 3,000 as the budget was previously sized at projected ridership levels prior to the pandemic. The negotiated administration contract fee of \$968,200 for management over the TD system increased by \$23,200 over the prior year. The total transit operator cost is \$3,706,600 for FY 2022 and remains flat in comparison to the prior year.

Grant revenues of \$1,386,300 are not represented within the FY 2022 budget request. This is a decrease of \$100,600 due to decreased funding from both the State and Federal grant programs. The State Commission of Transportation Disadvantaged has adopted a performance-based model and methodology to award funding phased in over three years beginning July 1, 2021 - the start of the State's fiscal year. The net amount of local funding required to offset program expense is \$3,659,100, a decrease of \$130,400 attributable to carryforward of prior year subsidies. Local dollars represent the only component of the program for establishing the FY 2022 proposed budget.

Total operating expense represents the following split between local and grant funding:

\$600,900 Fleet Maintenance  
\$348,800 Fleet Fuel

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

\$327,400 Other Ops/FTEs  
\$2,320,300 Transit Operator  
\$61,700 Reserves

\$3,659,100 Total Local Share

\$1,386,300 Total Grant Share\*

\*Represents Transit Operator

**Revenues:**

The General Fund (001) subsidy for TD during FY 2022 is sized at \$2,472,700, a \$918,200 decrease over the prior year due to available carryforward to assist in offsetting the local subsidy needs. A small Fund Reserve of \$61,700 has been established. This in addition to the required match (\$86,900) also part of the Fund Reserve.

Fare Box revenue is sized at \$254,000 and remains flat over the prior year.

The overall General Fund (001) subsidy (\$5,626,000) provided to both transit systems remains flat from the prior year. The split between CAT and TD are adjusted based on operational needs, available grant funding and carryforward and account for the unusual but common variances in the family of transit Funds.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)  
Trans Disadvantaged Enterprise Grant Fund (428)**

**Mission Statement**

This fund maintains Transportation Disadvantaged grant programs from Federal and State sources to subsidize capital purchases and its operations.

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 812,339                | -                          | 853,700                     | -                          | -                           | -                          | na                        |
| Capital Outlay                        | 81,716                 | -                          | 44,100                      | -                          | -                           | -                          | na                        |
| <b>Net Operating Budget</b>           | <b>894,054</b>         | <b>-</b>                   | <b>897,800</b>              | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total Budget</b>                   | <b>894,054</b>         | <b>-</b>                   | <b>897,800</b>              | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues     | 897,828                | -                          | 897,800                     | -                          | -                           | -                          | na                        |
| <b>Total Funding</b>           | <b>897,828</b>         | <b>-</b>                   | <b>897,800</b>              | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |



**Public Services Department**

**Public Transit and Neighborhood Enhancement (PTNE)  
Trans Disadvantaged Enterprise Grant Fund (428)**

**Notes:**

Transportation Disadvantaged subsidizes its operations primarily through the Florida's Commission of Transportation Disadvantaged (CTD) annual Trip and Equipment Program to insure the availability of efficient, cost-effective, and quality transportation services for transportation disadvantaged persons.

In addition, the Federal Transit Administration (FTA) Section 5307 is utilized up to the maximum 20% to fund ADA Paratransit accessibility. In FY 2021, funding through the Health and Human Services and Florida Development Disabilities Council was accepted to enhance on-demand service through same-day service options providing increased accessibility to riders. Services are in process of implementation.

Rolling stock (vehicles) supporting Collier TD are purchased with funding from the Florida Department of Transportation, a pass-through entity of FTA Section 5310 Grant Program. This program assists in meeting the needs of seniors and individuals with disabilities where public transit services are unavailable, insufficient or inappropriate.

**Forecast FY 2021:**

This list represents active grant awards:

\$853,700 33696 Florida CTD Trip and Equipment FY 2020-2021 Operations  
\$19,000 33717 FTA Section 5310 FY21 Rolling Stock (Bus/Radio)  
\$25,100 33718 Florida CTD Shirley Conroy Rolling Stock (Bus)

Grand Total \$897,800

The FTA Section 5310 program funding to purchase vehicles is provided directly to the State's approved vendor as required by the Florida Vehicle Procurement Program, and therefore the federal grant funding is not within the County's financial system.

\$395,165 33717 FTA Section 5310 FY 2021 6 Vehicles

**Current FY 2022:**

Grants are appropriated through individual Board actions at the time funding is accepted through grant contract execution outside of the County's budget cycle.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 315,611                | 288,400                    | 288,500                     | 294,500                    | -                           | 294,500                    | 2.1%                      |
| Operating Expense                      | 1,560,710              | 5,812,100                  | 3,892,100                   | 4,207,300                  | -                           | 4,207,300                  | (27.6)%                   |
| Indirect Cost Reimburs                 | 32,250                 | 30,500                     | 30,500                      | 34,200                     | -                           | 34,200                     | 12.1%                     |
| Capital Outlay                         | 160,263                | 1,343,000                  | 658,700                     | 2,132,700                  | -                           | 2,132,700                  | 58.8%                     |
| <b>Net Operating Budget</b>            | <b>2,068,834</b>       | <b>7,474,000</b>           | <b>4,869,800</b>            | <b>6,668,700</b>           | <b>-</b>                    | <b>6,668,700</b>           | <b>(10.8)%</b>            |
| Trans to Property Appraiser            | 20,947                 | 29,800                     | 29,800                      | 36,600                     | -                           | 36,600                     | 22.8%                     |
| Trans to Tax Collector                 | 57,830                 | 75,100                     | 76,500                      | 90,400                     | -                           | 90,400                     | 20.4%                     |
| Trans to 101 Transp Op Fd              | 5,159                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans to 111 Unincorp Gen Fd           | 317,090                | 307,300                    | 307,300                     | 319,600                    | -                           | 319,600                    | 4.0%                      |
| Trans to 259 Forest Lakes              | -                      | -                          | 17,500                      | -                          | -                           | -                          | na                        |
| Advance/Repay to 001 General Fd        | -                      | 190,100                    | 190,100                     | 236,800                    | -                           | 236,800                    | 24.6%                     |
| Advance/Repay to 111 Unincrp Gen Fd    | 15,000                 | 135,800                    | 135,800                     | 1,000                      | -                           | 1,000                      | (99.3)%                   |
| Reserve for Capital                    | -                      | 722,600                    | -                           | 1,306,700                  | -                           | 1,306,700                  | 80.8%                     |
| Reserve for Insurance                  | -                      | 150,000                    | -                           | 150,000                    | -                           | 150,000                    | 0.0%                      |
| <b>Total Budget</b>                    | <b>2,484,860</b>       | <b>9,084,700</b>           | <b>5,626,800</b>            | <b>8,809,800</b>           | <b>-</b>                    | <b>8,809,800</b>           | <b>(3.0)%</b>             |

| <b>Appropriations by Program</b>               | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|------------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Forest Lakes Roadway & Drainage<br>MSTU (159)  | 122,112                | 327,400                    | 346,400                     | 338,100                    | -                           | 338,100                    | 3.3%                      |
| Golden Gate Beautification MSTU (153)          | 113,098                | 1,234,300                  | 297,200                     | 1,515,800                  | -                           | 1,515,800                  | 22.8%                     |
| Landscape & MSTU's Operations (111)            | 330,436                | 352,100                    | 352,200                     | 370,200                    | -                           | 370,200                    | 5.1%                      |
| Lely Golf Estates Beautification MSTU<br>(152) | 218,963                | 443,000                    | 350,100                     | 420,900                    | -                           | 420,900                    | (5.0)%                    |
| Platt Road MSBU (167)                          | 100                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Radio Rd East Beautification MSTU (166)        | 1,650                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Radio Road Beautification MSTU (158)           | 104,063                | 227,900                    | 122,500                     | 223,400                    | -                           | 223,400                    | (2.0)%                    |
| Rock Road MSTU (165)                           | 18,883                 | 72,300                     | 22,000                      | 76,100                     | -                           | 76,100                     | 5.3%                      |
| Sabal Palm Road Extension MSTU&BU<br>(151)     | 30,282                 | 78,800                     | 700                         | 30,900                     | -                           | 30,900                     | (60.8)%                   |
| Vanderbilt Beach MSTU (143)                    | 446,124                | 4,653,100                  | 3,371,100                   | 3,604,100                  | -                           | 3,604,100                  | (22.5)%                   |
| Vanderbilt Waterway MSTU (168)                 | 683,123                | 85,100                     | 7,600                       | 89,200                     | -                           | 89,200                     | 4.8%                      |
| <b>Total Net Budget</b>                        | <b>2,068,834</b>       | <b>7,474,000</b>           | <b>4,869,800</b>            | <b>6,668,700</b>           | <b>-</b>                    | <b>6,668,700</b>           | <b>(10.8)%</b>            |
| <b>Total Transfers and Reserves</b>            | <b>416,026</b>         | <b>1,610,700</b>           | <b>757,000</b>              | <b>2,141,100</b>           | <b>-</b>                    | <b>2,141,100</b>           | <b>32.9%</b>              |
| <b>Total Budget</b>                            | <b>2,484,860</b>       | <b>9,084,700</b>           | <b>5,626,800</b>            | <b>8,809,800</b>           | <b>-</b>                    | <b>8,809,800</b>           | <b>(3.0)%</b>             |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU**

| <b>Division Funding Sources</b>  | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes                 | 2,711,615              | 3,060,400                  | 2,646,600                   | 3,700,600                  | -                           | 3,700,600                  | 20.9%                     |
| Delinquent Ad Valorem Taxes      | 36,632                 | -                          | -                           | -                          | -                           | -                          | na                        |
| FEMA - Fed Emerg Mgt Agency      | 1,439                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Miscellaneous Revenues           | 24,368                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Interest/Misc                    | 127,951                | 58,000                     | 28,200                      | 35,600                     | -                           | 35,600                     | (38.6)%                   |
| Reimb From Other Depts           | 129,234                | 6,700                      | 4,000                       | 19,400                     | -                           | 19,400                     | 189.6%                    |
| Trans frm Property Appraiser     | 1,861                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans frm Tax Collector          | 13,659                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Net Cost Unincorp General Fund   | 26,597                 | 38,100                     | 40,900                      | 31,200                     | -                           | 31,200                     | (18.1)%                   |
| Trans fm 143 Vander Beaut Fd     | 80,800                 | 81,900                     | 81,900                      | 85,000                     | -                           | 85,000                     | 3.8%                      |
| Trans fm 151 Sable Palm Rd Ex Fd | 2,700                  | 2,900                      | 2,900                       | 3,000                      | -                           | 3,000                      | 3.4%                      |
| Trans fm 152 Lely Golf Beaut Fd  | 50,800                 | 52,600                     | 52,600                      | 54,700                     | -                           | 54,700                     | 4.0%                      |
| Trans fm 153 G Gate Beaut Fd     | 52,600                 | 53,700                     | 53,700                      | 56,000                     | -                           | 56,000                     | 4.3%                      |
| Trans fm 158 Radio Rd Beaut Fd   | 38,300                 | 39,200                     | 39,200                      | 40,700                     | -                           | 40,700                     | 3.8%                      |
| Trans fm 159 Forest Lake Fd      | 54,400                 | 56,700                     | 56,700                      | 59,100                     | -                           | 59,100                     | 4.2%                      |
| Trans fm 165 Rock Rd             | 4,100                  | 4,300                      | 4,300                       | 4,500                      | -                           | 4,500                      | 4.7%                      |
| Trans fm 168 Vandrbt Watrwy      | 18,700                 | 16,000                     | 16,000                      | 16,600                     | -                           | 16,600                     | 3.8%                      |
| Trans fm 259 Forest Lake Debt    | -                      | -                          | 76,600                      | -                          | -                           | -                          | na                        |
| Adv/Repay fm 001 Gen Fd          | 355,000                | -                          | -                           | -                          | -                           | -                          | na                        |
| Carry Forward                    | 5,876,300              | 5,770,400                  | 7,122,500                   | 4,890,600                  | -                           | 4,890,600                  | (15.2)%                   |
| Less 5% Required By Law          | -                      | (156,200)                  | -                           | (187,200)                  | -                           | (187,200)                  | 19.8%                     |
| <b>Total Funding</b>             | <b>9,607,056</b>       | <b>9,084,700</b>           | <b>10,226,100</b>           | <b>8,809,800</b>           | <b>-</b>                    | <b>8,809,800</b>           | <b>(3.0)%</b>             |

| <b>Division Position Summary</b>    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Landscape & MSTU's Operations (111) | 3.00                   | 3.00                       | 3.00                        | 3.00                       | -                           | 3.00                       | 0.0%                      |
| <b>Total FTE</b>                    | <b>3.00</b>            | <b>3.00</b>                | <b>3.00</b>                 | <b>3.00</b>                | <b>-</b>                    | <b>3.00</b>                | <b>0.0%</b>               |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU  
Landscape & MSTU's Operations (111)**

**Mission Statement**

To provide administrative, maintenance and project management staff support to 10 Municipal Services Taxing Units (MSTUs) who desire community services beyond the level of service afforded with general fund dollars.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>MSTU Project Management</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <b>3.00</b>                  | <b>370,200</b>            | <b>339,000</b>              | <b>31,200</b>               |
| Administrative support for the established Municipal Service Taxing Units (MSTU) and Municipal Service Benefit Units (MSBU) include preparing for monthly Advisory Committees meetings. Project management and coordination services are also provided for established MSTUs/MSBUs including managing contractors hired for the construction and maintenance of 15.8 miles of roads, 7.2 miles of stormwater, 1.4 miles of boat channel, 2.2 miles of sidewalks, and 8 miles of landscaping, including the burial of 9 miles of electrical powerlines. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <u><b>3.00</b></u>           | <u><b>370,200</b></u>     | <u><b>339,000</b></u>       | <u><b>31,200</b></u>        |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 307,686                | 288,400                    | 288,500                     | 294,500                    | -                           | 294,500                    | 2.1%                      |
| Operating Expense                     | 22,750                 | 63,700                     | 63,700                      | 75,700                     | -                           | 75,700                     | 18.8%                     |
| <b>Net Operating Budget</b>           | <b>330,436</b>         | <b>352,100</b>             | <b>352,200</b>              | <b>370,200</b>             | <b>-</b>                    | <b>370,200</b>             | <b>5.1%</b>               |
| <b>Total Budget</b>                   | <b>330,436</b>         | <b>352,100</b>             | <b>352,200</b>              | <b>370,200</b>             | <b>-</b>                    | <b>370,200</b>             | <b>5.1%</b>               |
| <b>Total FTE</b>                      | <b>3.00</b>            | <b>3.00</b>                | <b>3.00</b>                 | <b>3.00</b>                | <b>-</b>                    | <b>3.00</b>                | <b>0.0%</b>               |

| <b>Program Funding Sources</b>   | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| FEMA - Fed Emerg Mgt Agency      | 1,439                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Reimb From Other Depts           | -                      | 6,700                      | 4,000                       | 19,400                     | -                           | 19,400                     | 189.6%                    |
| Net Cost Unincorp General Fund   | 26,597                 | 38,100                     | 40,900                      | 31,200                     | -                           | 31,200                     | (18.1)%                   |
| Trans fm 143 Vander Beaut Fd     | 80,800                 | 81,900                     | 81,900                      | 85,000                     | -                           | 85,000                     | 3.8%                      |
| Trans fm 151 Sable Palm Rd Ex Fd | 2,700                  | 2,900                      | 2,900                       | 3,000                      | -                           | 3,000                      | 3.4%                      |
| Trans fm 152 Lely Golf Beaut Fd  | 50,800                 | 52,600                     | 52,600                      | 54,700                     | -                           | 54,700                     | 4.0%                      |
| Trans fm 153 G Gate Beaut Fd     | 52,600                 | 53,700                     | 53,700                      | 56,000                     | -                           | 56,000                     | 4.3%                      |
| Trans fm 158 Radio Rd Beaut Fd   | 38,300                 | 39,200                     | 39,200                      | 40,700                     | -                           | 40,700                     | 3.8%                      |
| Trans fm 159 Forest Lake Fd      | 54,400                 | 56,700                     | 56,700                      | 59,100                     | -                           | 59,100                     | 4.2%                      |
| Trans fm 165 Rock Rd             | 4,100                  | 4,300                      | 4,300                       | 4,500                      | -                           | 4,500                      | 4.7%                      |
| Trans fm 168 Vandrbt Watrwy      | 18,700                 | 16,000                     | 16,000                      | 16,600                     | -                           | 16,600                     | 3.8%                      |
| <b>Total Funding</b>             | <b>330,436</b>         | <b>352,100</b>             | <b>352,200</b>              | <b>370,200</b>             | <b>-</b>                    | <b>370,200</b>             | <b>5.1%</b>               |

**Public Services Department**

**Improvement Districts and MSTU  
Landscape & MSTU's Operations (111)**

**Notes:**

The MSTU Operations (111) budget provides three regular positions and a contracted temporary position to manage several roadway beautification, roadway maintenance, drainage and dredging Municipal Service Taxing Units/Districts. This Division is also responsible for responding to requests to establish new Municipal Service Taxing Units/Districts. The budget is set up to be primarily supported by reimbursements from the MSTUs under management with a portion of the budget being supported by the Unincorporated Area General Fund.

**Revenues:**

Primary funding is provided through allocated cost reimbursements from the managed MSTU's including interdepartmental reimbursements from the Blue Sage and Cassena Road projects. The remaining cost to the Unincorporated Area General Fund (111) supports un-recoverable MSTU management services provided to the general public.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU**

**Vanderbilt Beach MSTU (143)**

**Mission Statement**

The Vanderbilt Beach MSTU is created for the purpose of: (1) Providing curbing, watering facilities, plantings and maintenance of the median strips and right-of-way edges of roadways within the MSTU; (2) Providing traffic calming improvements, street lighting, and sidewalks within the MSTU; (3) Beautification and maintenance of other public areas with the MSTU as determined by the Advisory Committee and (4) Providing for the Burial of Powerlines within the MSTU, including providing underground trenching and burial of utility lines from the street or transformer to private residence and, as needed, arranging to locate the burial of such power lines alongside any existing utility easements as well as connecting service and/or disconnecting service to external portions of the residences required as part of converting overhead utility distribution facilities to underground service.

| Program Summary                   | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|-----------------------------------|----------------------|-------------------|---------------------|---------------------|
| Maintenance Operations & Overhead | -                    | 244,400           | 244,400             | -                   |
| Improvements General/Landscaping  | -                    | 3,492,800         | 3,492,800           | -                   |
| Current Level of Service Budget   | -                    | 3,737,200         | 3,737,200           | -                   |

| Program Performance Measures                                                  | 2020<br>Actual | FY 2021<br>Budget | FY 2021<br>Forecast | FY 2022<br>Budget |
|-------------------------------------------------------------------------------|----------------|-------------------|---------------------|-------------------|
| Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied) | 4              | 4                 | 4                   | 4                 |

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 3              | -                  | -                   | -                  | -                   | -                  | na                |
| Operating Expense              | 297,043        | 4,645,600          | 2,988,600           | 3,095,300          | -                   | 3,095,300          | (33.4)%           |
| Indirect Cost Reimburs         | 7,200          | 7,500              | 7,500               | 8,800              | -                   | 8,800              | 17.3%             |
| Capital Outlay                 | 141,878        | -                  | 375,000             | 500,000            | -                   | 500,000            | na                |
| <b>Net Operating Budget</b>    | <b>446,124</b> | <b>4,653,100</b>   | <b>3,371,100</b>    | <b>3,604,100</b>   | -                   | <b>3,604,100</b>   | <b>(22.5)%</b>    |
| Trans to Property Appraiser    | 11,343         | 13,100             | 13,100              | 13,100             | -                   | 13,100             | 0.0%              |
| Trans to Tax Collector         | 27,315         | 35,000             | 35,000              | 35,000             | -                   | 35,000             | 0.0%              |
| Trans to 111 Unincorp Gen Fd   | 80,800         | 81,900             | 81,900              | 85,000             | -                   | 85,000             | 3.8%              |
| <b>Total Budget</b>            | <b>565,582</b> | <b>4,783,100</b>   | <b>3,501,100</b>    | <b>3,737,200</b>   | -                   | <b>3,737,200</b>   | <b>(21.9)%</b>    |

| Program Funding Sources      | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes             | 1,343,589        | 1,444,900          | 1,387,100           | 1,488,600          | -                   | 1,488,600          | 3.0%              |
| Delinquent Ad Valorem Taxes  | 9,680            | -                  | -                   | -                  | -                   | -                  | na                |
| Miscellaneous Revenues       | 24,368           | -                  | -                   | -                  | -                   | -                  | na                |
| Interest/Misc                | 73,826           | 40,000             | 16,000              | 22,000             | -                   | 22,000             | (45.0)%           |
| Reimb From Other Depts       | 129,234          | -                  | -                   | -                  | -                   | -                  | na                |
| Trans frm Property Appraiser | 966              | -                  | -                   | -                  | -                   | -                  | na                |
| Trans frm Tax Collector      | 6,443            | -                  | -                   | -                  | -                   | -                  | na                |
| Carry Forward                | 3,377,600        | 3,372,500          | 4,400,200           | 2,302,200          | -                   | 2,302,200          | (31.7)%           |
| Less 5% Required By Law      | -                | (74,300)           | -                   | (75,600)           | -                   | (75,600)           | 1.7%              |
| <b>Total Funding</b>         | <b>4,965,705</b> | <b>4,783,100</b>   | <b>5,803,300</b>    | <b>3,737,200</b>   | -                   | <b>3,737,200</b>   | <b>(21.9)%</b>    |

**Public Services Department**

**Improvement Districts and MSTU  
Vanderbilt Beach MSTU (143)**

**Notes:**

Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU has advisory board oversight and the advisory board has requested that the millage rate remain at the cap of .5000 per \$1,000 of taxable value pursuant to Ordinance 2001-43.

**Forecast FY 2021:**

Expenditures can be characterized as routine median maintenance with focus on implementing a long-term improvement plan for the Vanderbilt Beach MSTU boundaries. The focal point of this plan is the burying of power lines. The amount of work planned to be completed in FY 2021 is less than the budgeted level with the unspent portion of the budget carried forward into FY 2022.

**Current FY 2022:**

The expenditure plan contemplates continued expenses associated with burying power lines and other maintenance and improvement initiatives.

**Revenues:**

Taxable value is \$2,977,156,824 an increase of 3.03% over last year. The rolled back rate for this district is 0.4869 per \$1,000 of taxable value. Ordinance 01-43 places a cap on the millage rate at 0.5000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the maximum millage rate which will generate \$1,488,600 in property tax revenue.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU  
Sabal Palm Road Extension MSTU&BU (151)**

**Mission Statement**

The Sabal Palm Road Extension Municipal Service Taxing and Benefit Unit (MSTU&BU) was created and established initially for the purpose of providing a preliminary engineering study for the design, construction and financing of roadway improvements within the Unit and to provide for maintenance of the existing Sabal Palm Road Extension. Due to the State purchase of over 70% of the land within this district, efforts to obtain permits for roadway construction are suspended. The major objective now is to maintain the roadway so that it is accessible for those within the MSTU.

| <b>Program Summary</b>            | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-----------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Maintenance Operations & Overhead | -                            | 33,900                    | 33,900                      | -                           |
| Reserves/Transfers/Interest       | -                            | 35,800                    | 35,800                      | -                           |
| Current Level of Service Budget   | -                            | <b>69,700</b>             | <b>69,700</b>               | -                           |

| <b>Program Performance Measures</b>                                           | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|-------------------------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied) | 4                      | 4                         | 1                           | 3                         |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 29,782                 | 78,500                     | 400                         | 30,400                     | -                           | 30,400                     | (61.3)%                   |
| Indirect Cost Reimburs                | 500                    | 300                        | 300                         | 500                        | -                           | 500                        | 66.7%                     |
| <b>Net Operating Budget</b>           | <b>30,282</b>          | <b>78,800</b>              | <b>700</b>                  | <b>30,900</b>              | -                           | <b>30,900</b>              | <b>(60.8)%</b>            |
| Trans to 111 Unincorp Gen Fd          | 2,700                  | 2,900                      | 2,900                       | 3,000                      | -                           | 3,000                      | 3.4%                      |
| Reserve for Capital                   | -                      | -                          | -                           | 35,800                     | -                           | 35,800                     | na                        |
| <b>Total Budget</b>                   | <b>32,982</b>          | <b>81,700</b>              | <b>3,600</b>                | <b>69,700</b>              | -                           | <b>69,700</b>              | <b>(14.7)%</b>            |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc                  | 1,766                  | -                          | 300                         | -                          | -                           | -                          | na                        |
| Carry Forward                  | 104,200                | 81,700                     | 73,000                      | 69,700                     | -                           | 69,700                     | (14.7)%                   |
| <b>Total Funding</b>           | <b>105,966</b>         | <b>81,700</b>              | <b>73,300</b>               | <b>69,700</b>              | -                           | <b>69,700</b>              | <b>(14.7)%</b>            |



**Public Services Department**

**Improvement Districts and MSTU  
Sabal Palm Road Extension MSTU&BU (151)**

**Notes:**

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. The last tax levy was in FY 2017. Since then available fund balance has been carried forward and utilized to address maintenance issues. On an annual basis funding needs are evaluated to determine if a tax levy should be reinstated. A modest tax levy will be required by FY 2023 to allow for accrual of revenue to continue ongoing necessary road maintenance.

**Forecast FY 2021:**

Expenditures on maintenance typically occur every other year with FY 2021 planned to be an off year.

**Current FY 2022:**

The pattern for maintenance spending is \$30,000 - \$36,000 every other year.

**Revenues:**

Ordinance 86-72 established this MSTU. Taxable value is \$75,856,356, an increase of 39.2% over last year. The plan to transfer road maintenance responsibility to the State Department of Forestry has largely been abandoned and a modest tax levy will be required in FY 2023.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU**  
**Lely Golf Estates Beautification MSTU (152)**

**Mission Statement**

The MSTU was created for the purpose of beautifying and maintaining the medians of the roadways and certain other public areas within the Lely Golf Estates Beautification Municipal Service Taxing Unit as determined by the Advisory Committee. The major objective is to refurbish and maintain the completed landscape, irrigation and lighting improvements.

| <b>Program Summary</b>            | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-----------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| Maintenance Operations & Overhead | -                            | 303,100                   | 303,100                     | -                           |
| Reserves/Transfers/Interest       | -                            | 150,000                   | 150,000                     | -                           |
| Landscape Improvements            | -                            | 183,200                   | 183,200                     | -                           |
| Current Level of Service Budget   | -                            | <b>636,300</b>            | <b>636,300</b>              | -                           |

| <b>Program Performance Measures</b>                                           | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|-------------------------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| % of irrigation alarms responded to within 24 hours                           | 80                     | 90                        | 90                          | 90                        |
| Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied) | 3                      | 4                         | 4                           | 4                         |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 4                      | -                          | -                           | -                          | -                           | -                          | na                        |
| Operating Expense                     | 211,609                | 267,700                    | 230,500                     | 231,100                    | -                           | 231,100                    | (13.7)%                   |
| Indirect Cost Reimburs                | 5,700                  | 6,300                      | 6,300                       | 6,600                      | -                           | 6,600                      | 4.8%                      |
| Capital Outlay                        | 1,651                  | 169,000                    | 113,300                     | 183,200                    | -                           | 183,200                    | 8.4%                      |
| <b>Net Operating Budget</b>           | <b>218,963</b>         | <b>443,000</b>             | <b>350,100</b>              | <b>420,900</b>             | -                           | <b>420,900</b>             | <b>(5.0)%</b>             |
| Trans to Property Appraiser           | 2,293                  | 2,700                      | 2,700                       | 3,000                      | -                           | 3,000                      | 11.1%                     |
| Trans to Tax Collector                | 6,509                  | 7,400                      | 7,400                       | 7,700                      | -                           | 7,700                      | 4.1%                      |
| Trans to 111 Unincorp Gen Fd          | 50,800                 | 52,600                     | 52,600                      | 54,700                     | -                           | 54,700                     | 4.0%                      |
| Reserve for Insurance                 | -                      | 150,000                    | -                           | 150,000                    | -                           | 150,000                    | 0.0%                      |
| <b>Total Budget</b>                   | <b>278,566</b>         | <b>655,700</b>             | <b>412,800</b>              | <b>636,300</b>             | -                           | <b>636,300</b>             | <b>(3.0)%</b>             |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes               | 271,480                | 304,100                    | 291,900                     | 312,400                    | -                           | 312,400                    | 2.7%                      |
| Delinquent Ad Valorem Taxes    | 3,983                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Interest/Misc                  | 9,759                  | 2,000                      | 2,200                       | 2,300                      | -                           | 2,300                      | 15.0%                     |
| Trans frm Property Appraiser   | 195                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans frm Tax Collector        | 1,537                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Carry Forward                  | 447,800                | 365,000                    | 456,200                     | 337,500                    | -                           | 337,500                    | (7.5)%                    |
| Less 5% Required By Law        | -                      | (15,400)                   | -                           | (15,900)                   | -                           | (15,900)                   | 3.2%                      |
| <b>Total Funding</b>           | <b>734,754</b>         | <b>655,700</b>             | <b>750,300</b>              | <b>636,300</b>             | -                           | <b>636,300</b>             | <b>(3.0)%</b>             |

**Public Services Department**

**Improvement Districts and MSTU  
Lely Golf Estates Beautification MSTU (152)**

**Notes:**

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU has advisory board oversight and the advisory board has requested that the millage rate remain at the cap of 2.0 per \$1,000 of taxable value pursuant to Ordinance 2001-024.

**Forecast FY 2021:**

The majority of operating expenses cover contractual landscape maintenance and landscape supplies.

**Current FY 2022:**

Operating expenses include a landscape services contract and related appropriations to maintain the landscape system along with a \$183,200 improvement allowance and a \$150,000 hurricane reserve.

**Revenues:**

Taxable value is \$156,193,322, an increase of 2.63% over last year. The rolled back rate for this district totals 1.9497 per \$1,000 of taxable value. Ordinance 2001-024 places a cap on the millage rate at 2.0000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the maximum millage rate which will generate \$312,400 in property tax revenue.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU  
Golden Gate Beautification MSTU (153)**

**Mission Statement**

The Golden Gate MSTU was created for the purpose of providing general landscaping within the road right-of-way such as; curbing, irrigation, plantings, decorative lighting and maintenance for the portions of Golden Gate Parkway, Santa Barbara Boulevard, County Road 951, Green Boulevard, Tropicana Boulevard, Sunshine Boulevard, Hunter Boulevard, Coronado Parkway, and Lucerne Road that are located within the boundaries of the Golden Gate Beautification MSTU.

| <b>Program Summary</b>                       | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|----------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Maintenance Operations &amp; Overhead</b> | -                            | 406,400                   | 406,400                     | -                           |
| <b>Landscape Improvements</b>                | -                            | 1,181,200                 | 1,181,200                   | -                           |
| <b>Current Level of Service Budget</b>       | -                            | <b>1,587,600</b>          | <b>1,587,600</b>            | -                           |

| <b>Program Performance Measures</b>                                           | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|-------------------------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| % of irrigation alarms responded to within 24 hours                           | 96                     | 90                        | 90                          | 90                        |
| Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied) | 3                      | 4                         | 3                           | 4                         |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 4                      | -                          | -                           | -                          | -                           | -                          | na                        |
| Operating Expense                     | 106,394                | 322,300                    | 289,500                     | 330,000                    | -                           | 330,000                    | 2.4%                      |
| Indirect Cost Reimburs                | 6,700                  | 7,000                      | 7,000                       | 4,600                      | -                           | 4,600                      | (34.3)%                   |
| Capital Outlay                        | -                      | 905,000                    | 700                         | 1,181,200                  | -                           | 1,181,200                  | 30.5%                     |
| <b>Net Operating Budget</b>           | <b>113,098</b>         | <b>1,234,300</b>           | <b>297,200</b>              | <b>1,515,800</b>           | -                           | <b>1,515,800</b>           | <b>22.8%</b>              |
| Trans to Property Appraiser           | 3,451                  | 4,400                      | 4,400                       | 4,500                      | -                           | 4,500                      | 2.3%                      |
| Trans to Tax Collector                | 8,840                  | 10,300                     | 10,300                      | 11,300                     | -                           | 11,300                     | 9.7%                      |
| Trans to 111 Unincorp Gen Fd          | 52,600                 | 53,700                     | 53,700                      | 56,000                     | -                           | 56,000                     | 4.3%                      |
| <b>Total Budget</b>                   | <b>177,989</b>         | <b>1,302,700</b>           | <b>365,600</b>              | <b>1,587,600</b>           | -                           | <b>1,587,600</b>           | <b>21.9%</b>              |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes               | 417,137                | 493,900                    | 474,100                     | 533,600                    | -                           | 533,600                    | 8.0%                      |
| Delinquent Ad Valorem Taxes    | 12,385                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Interest/Misc                  | 16,057                 | 8,000                      | 4,300                       | 4,900                      | -                           | 4,900                      | (38.8)%                   |
| Trans frm Property Appraiser   | 294                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans frm Tax Collector        | 2,085                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Carry Forward                  | 693,300                | 825,900                    | 963,300                     | 1,076,100                  | -                           | 1,076,100                  | 30.3%                     |
| Less 5% Required By Law        | -                      | (25,100)                   | -                           | (27,000)                   | -                           | (27,000)                   | 7.6%                      |
| <b>Total Funding</b>           | <b>1,141,258</b>       | <b>1,302,700</b>           | <b>1,441,700</b>            | <b>1,587,600</b>           | -                           | <b>1,587,600</b>           | <b>21.9%</b>              |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU  
Golden Gate Beautification MSTU (153)**

**Notes:**

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU has advisory board oversight and the advisory board has requested that the millage rate remain at the cap of 0.5 per \$1,000 of taxable value pursuant to Ordinance 96-51.

**Forecast FY 2021:**

Forecast expenditures include regular median landscape maintenance as well as electricity, irrigation, lighting, utilities and supplies.

**Current FY 2022:**

Operating expenses are typical for this MSTU and include engineering design services and landscape fees. Other operating expenses include fertilizer, chemicals, mulch and supplies. Capital outlay allowance for future improvements and renovations is \$1,181,200.

**Revenues:**

Taxable value is \$1,067,214,660, an increase of 8.10% over last year. The rolled back rate for this district totals 0.4654 per \$1,000 of taxable value. Ordinance 96-51 places a cap on the millage rate at 0.5000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the maximum millage rate which will generate \$533,600 in property tax revenue.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU**  
**Radio Road Beautification MSTU (158)**

**Mission Statement**

The Radio Road MSTU was created for the purpose of providing beautification including curbing, irrigation, plantings, and maintenance of the rights-of-way areas for that portion of Radio Road district lying between Airport-Pulling Road (CR 31) and Santa Barbara Boulevard and any adjoining public road within the MSTU boundaries, and for the purpose of providing hardscape, watering facilities, planting and maintenance to the entrance to the Rich King Memorial Greenway, lying within the MSTU boundaries, which is open to the public and utilized for recreational purposes.

| Program Summary                   | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|-----------------------------------|----------------------|-------------------|---------------------|---------------------|
| Maintenance Operations & Overhead | -                    | 120,100           | 120,100             | -                   |
| Reserves/Transfers/Interest       | -                    | 296,400           | 296,400             | -                   |
| Landscape Improvements            | -                    | 103,300           | 103,300             | -                   |
| Current Level of Service Budget   | -                    | 519,800           | 519,800             | -                   |

| Program Performance Measures                                                  | 2020<br>Actual | FY 2021<br>Budget | FY 2021<br>Forecast | FY 2022<br>Budget |
|-------------------------------------------------------------------------------|----------------|-------------------|---------------------|-------------------|
| % of irrigation alarms responded to within 24 hours                           | 94             | 90                | 90                  | 90                |
| Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied) | 3              | 4                 | 3                   | 3                 |

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 3              | -                  | -                   | -                  | -                   | -                  | na                |
| Operating Expense              | 98,589         | 124,600            | 119,200             | 120,100            | -                   | 120,100            | (3.6)%            |
| Indirect Cost Reimburs         | 4,300          | 3,300              | 3,300               | 3,300              | -                   | 3,300              | 0.0%              |
| Capital Outlay                 | 1,170          | 100,000            | -                   | 100,000            | -                   | 100,000            | 0.0%              |
| <b>Net Operating Budget</b>    | <b>104,063</b> | <b>227,900</b>     | <b>122,500</b>      | <b>223,400</b>     | -                   | <b>223,400</b>     | <b>(2.0)%</b>     |
| Trans to Property Appraiser    | 1,107          | 1,000              | 1,000               | -                  | -                   | -                  | (100.0)%          |
| Trans to Tax Collector         | 1              | -                  | -                   | -                  | -                   | -                  | na                |
| Trans to 111 Unincorp Gen Fd   | 38,300         | 39,200             | 39,200              | 40,700             | -                   | 40,700             | 3.8%              |
| Reserve for Capital            | -              | 389,200            | -                   | 255,700            | -                   | 255,700            | (34.3)%           |
| <b>Total Budget</b>            | <b>143,470</b> | <b>657,300</b>     | <b>162,700</b>      | <b>519,800</b>     | -                   | <b>519,800</b>     | <b>(20.9)%</b>    |

| Program Funding Sources      | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes             | 18             | -                  | -                   | -                  | -                   | -                  | na                |
| Delinquent Ad Valorem Taxes  | 28             | -                  | -                   | -                  | -                   | -                  | na                |
| Interest/Misc                | 15,250         | 8,000              | 3,000               | 3,400              | -                   | 3,400              | (57.5)%           |
| Trans frm Property Appraiser | 92             | -                  | -                   | -                  | -                   | -                  | na                |
| Trans frm Tax Collector      | -              | -                  | -                   | -                  | -                   | -                  | na                |
| Carry Forward                | 804,300        | 649,700            | 676,300             | 516,600            | -                   | 516,600            | (20.5)%           |
| Less 5% Required By Law      | -              | (400)              | -                   | (200)              | -                   | (200)              | (50.0)%           |
| <b>Total Funding</b>         | <b>819,688</b> | <b>657,300</b>     | <b>679,300</b>      | <b>519,800</b>     | -                   | <b>519,800</b>     | <b>(20.9)%</b>    |

**Public Services Department**

**Improvement Districts and MSTU  
Radio Road Beautification MSTU (158)**

**Notes:**

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU has advisory board oversight and has a millage capped at 0.5 per \$1,000 of taxable value pursuant to Ordinance 96-84. The advisory board has requested that the millage rate suspension be continued for FY 2022 as sufficient carryforward is available to support the budget.

**Forecast FY 2021:**

Forecast expenditures are typical for this MSTU and include landscape expenses and customary overhead charges. Un-expended capital outlay allowance will carry forward into FY 2022.

**Current FY 2022:**

Appropriated operating expenses provide for routine landscape maintenance and related services. A capital improvement allowance of \$100,000 is provided as well as a reserve of \$255,700.

**Revenues:**

Taxable value is \$1,492,241,306 an increase of 5.55% over last year. Ordinance 96-84 places a cap on the millage rate at 0.5000 per \$1,000 of taxable value. Given the level of available reserves no tax levy is proposed. Taxes were last levied in FY 2019.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU**

**Forest Lakes Roadway & Drainage MSTU (159)**

**Mission Statement**

The Forest Lakes Roadway and Drainage Municipal Service Taxing Unit (MSTU) was created for the purpose of providing roadway, installing and maintaining improved roadway lighting, traffic control signage and devices, the installation of sidewalks and related amenities, beautification and maintenance of areas within the MSTU, the construction of roadways, roadway improvements and roadway related drainage and roadway restoration within the area of the Unit as determined by the Advisory Committee, including but not limited to, maintenance of any improvements.

| Program Summary                               | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|-----------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| Maintenance Operations & Overhead             | -                    | 259,900           | 259,900             | -                   |
| Reserves/Transfers/Interest                   | -                    | 778,100           | 778,100             | -                   |
| Capital Improvements for Roadway and Drainage | -                    | 168,300           | 168,300             | -                   |
| Current Level of Service Budget               | -                    | <u>1,206,300</u>  | <u>1,206,300</u>    | -                   |

| Program Performance Measures                                                  | 2020<br>Actual | FY 2021<br>Budget | FY 2021<br>Forecast | FY 2022<br>Budget |
|-------------------------------------------------------------------------------|----------------|-------------------|---------------------|-------------------|
| % of irrigation alarms responded to within 24 hours                           | 80             | 90                | 90                  | 90                |
| Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied) | 4              | 4                 | 3                   | 3                 |

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 2              | -                  | -                   | -                  | -                   | -                  | na                |
| Operating Expense              | 101,445        | 153,300            | 171,600             | 165,500            | -                   | 165,500            | 8.0%              |
| Indirect Cost Reimburs         | 5,100          | 5,100              | 5,100               | 4,300              | -                   | 4,300              | (15.7)%           |
| Capital Outlay                 | 15,565         | 169,000            | 169,700             | 168,300            | -                   | 168,300            | (0.4)%            |
| <b>Net Operating Budget</b>    | <b>122,112</b> | <b>327,400</b>     | <b>346,400</b>      | <b>338,100</b>     | -                   | <b>338,100</b>     | <b>3.3%</b>       |
| Trans to Property Appraiser    | 2,366          | 2,700              | 2,700               | 9,500              | -                   | 9,500              | 251.9%            |
| Trans to Tax Collector         | 6,331          | 7,300              | 7,300               | 21,500             | -                   | 21,500             | 194.5%            |
| Trans to 111 Unincorp Gen Fd   | 54,400         | 56,700             | 56,700              | 59,100             | -                   | 59,100             | 4.2%              |
| Trans to 259 Forest Lakes      | -              | -                  | 17,500              | -                  | -                   | -                  | na                |
| Reserve for Capital            | -              | 230,000            | -                   | 778,100            | -                   | 778,100            | 238.3%            |
| <b>Total Budget</b>            | <b>185,209</b> | <b>624,100</b>     | <b>430,600</b>      | <b>1,206,300</b>   | -                   | <b>1,206,300</b>   | <b>93.3%</b>      |

| Program Funding Sources       | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes              | 281,395        | 303,400            | -                   | 912,600            | -                   | 912,600            | 200.8%            |
| Interest/Misc                 | 7,217          | -                  | 1,900               | 3,000              | -                   | 3,000              | na                |
| Trans frm Property Appraiser  | 201            | -                  | -                   | -                  | -                   | -                  | na                |
| Trans frm Tax Collector       | 1,511          | -                  | -                   | -                  | -                   | -                  | na                |
| Trans fm 259 Forest Lake Debt | -              | -                  | 76,600              | -                  | -                   | -                  | na                |
| Carry Forward                 | 292,200        | 335,900            | 397,300             | 336,500            | -                   | 336,500            | 0.2%              |
| Less 5% Required By Law       | -              | (15,200)           | -                   | (45,800)           | -                   | (45,800)           | 201.3%            |
| <b>Total Funding</b>          | <b>582,525</b> | <b>624,100</b>     | <b>475,800</b>      | <b>1,206,300</b>   | -                   | <b>1,206,300</b>   | <b>93.3%</b>      |



**Public Services Department**

**Improvement Districts and MSTU**  
**Forest Lakes Roadway & Drainage MSTU (159)**

**Notes:**

Limited General Obligation Bonds approved by district referendum in November 2006, totaling up to \$6,250,000, were sold in October 2007. Net proceeds booked to the project fund (159) after issuance costs and certain eligible project costs totaled approximately \$5,900,000. Construction costs for the various projects were substantially under the original engineers cost estimate due to the competitive bidding environment. Construction was completed and approximately \$973,200 in unspent bond proceeds were transferred from the operating fund to the debt service fund as a debt service reserve. From FY 08 through FY21 there were two tax levies - one for operating (Fund 159) and one for debt service (Fund 259). Together the levies totaled \$4.000 per \$1,000 of taxable value - the amount authorized within the enabling ordinance 91-107 as amended by Ordinance 2005-20. The Bond was fully paid in December 2020 freeing up the 2.6219 tax millage required to fund debt service. Consistent with the Forest Lakes MSTU Advisory Committee's recommendation, this budget levies a total of 4.0000 mills or \$4.00 per \$1,000 of taxable value to support ongoing maintenance requirements and pay-go capital improvements.

**Forecast FY 2021:**

Forecast expenditures are in line with the budget as amended for prior year contracts that rolled forward.

**Current FY 2022:**

Operating expense includes funds for contractual engineering, maintenance and MSTU overhead costs. A capital improvement allowance of \$168,300 along with a reserve of \$778,100 is provided. The reserve consists of \$378,100 allocated for general capital projects and \$400,000 allocated for roadway repaving.

**Revenues:**

Since FY 2006 a millage of 4.0000 per \$1,000 of taxable value has been levied for the Forest Lakes MSTU. From FY 2008 through FY 2021 the millage was split between the operating budget in Fund (159) and the Debt Service budget in Fund (259). The Forest Lakes Bond was fully paid in December 2020 freeing up the 2.6219 mill previously allocated to the debt service budget. The Forest Lakes MSTU Advisory Committee has recommended that the full authorized millage of 4.0000 be levied to support ongoing maintenance requirements and pay-go capital improvements budgeted in Fund (159).

Taxable value for the MSTU is \$228,159,517, an increase of 3.71% relative to last year. The rolled back rate for this MSTU is 1.3294 per \$1,000 of taxable value. Ordinance 1991-107 as amended by Ordinance 2005-20 authorizes a millage of 4.0000 per \$1,000 of taxable value. This budget levies 4.0000 mills which will generate \$912,600 in property tax revenue.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU**

**Rock Road MSTU (165)**

**Mission Statement**

The Rock Road Municipal Service Taxing Unit (MSTU) was established to provide for roadway improvements and maintenance, including drainage, sidewalks and street lighting, for the areas within the Taxing Unit.

| <b>Program Summary</b>                       | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|----------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Maintenance Operations &amp; Overhead</b> | -                            | 84,600                    | 84,600                      | -                           |
| <b>Reserves/Transfers/Interest</b>           | -                            | 27,600                    | 27,600                      | -                           |
| <b>Current Level of Service Budget</b>       | -                            | <b>112,200</b>            | <b>112,200</b>              | -                           |

| <b>Program Performance Measures</b>                                           | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|-------------------------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied) | 3                      | 4                         | 3                           | 3                         |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 17,883                 | 71,300                     | 21,000                      | 75,000                     | -                           | 75,000                     | 5.2%                      |
| Indirect Cost Reimburs                | 1,000                  | 1,000                      | 1,000                       | 1,100                      | -                           | 1,100                      | 10.0%                     |
| <b>Net Operating Budget</b>           | <b>18,883</b>          | <b>72,300</b>              | <b>22,000</b>               | <b>76,100</b>              | -                           | <b>76,100</b>              | <b>5.3%</b>               |
| Trans to Property Appraiser           | 388                    | 1,400                      | 1,400                       | 2,000                      | -                           | 2,000                      | 42.9%                     |
| Trans to Tax Collector                | 1,537                  | 2,600                      | 4,000                       | 2,000                      | -                           | 2,000                      | (23.1)%                   |
| Trans to 111 Unincrp Gen Fd           | 4,100                  | 4,300                      | 4,300                       | 4,500                      | -                           | 4,500                      | 4.7%                      |
| Advance/Repay to 111 Unincrp Gen Fd   | 15,000                 | 83,800                     | 83,800                      | -                          | -                           | -                          | (100.0)%                  |
| Reserve for Capital                   | -                      | -                          | -                           | 27,600                     | -                           | 27,600                     | na                        |
| <b>Total Budget</b>                   | <b>39,908</b>          | <b>164,400</b>             | <b>115,500</b>              | <b>112,200</b>             | -                           | <b>112,200</b>             | <b>(31.8)%</b>            |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes               | 44,323                 | 129,200                    | 124,000                     | 49,900                     | -                           | 49,900                     | (61.4)%                   |
| Delinquent Ad Valorem Taxes    | 6,908                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Interest/Misc                  | 912                    | -                          | 300                         | -                          | -                           | -                          | na                        |
| Trans frm Property Appraiser   | 33                     | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans frm Tax Collector        | 362                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Carry Forward                  | 43,400                 | 41,700                     | 56,000                      | 64,800                     | -                           | 64,800                     | 55.4%                     |
| Less 5% Required By Law        | -                      | (6,500)                    | -                           | (2,500)                    | -                           | (2,500)                    | (61.5)%                   |
| <b>Total Funding</b>           | <b>95,938</b>          | <b>164,400</b>             | <b>180,300</b>              | <b>112,200</b>             | -                           | <b>112,200</b>             | <b>(31.8)%</b>            |

**Public Services Department**

**Improvement Districts and MSTU**

**Rock Road MSTU (165)**

**Notes:**

The Rock Road Improvement MSTU was created pursuant to Ordinance 2006-56. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU had advisory board oversight from 2011 to 2017 and has a millage capped at 3.0 per \$1,000 of taxable value pursuant to Ordinance 2006-56.

The Board on March 10, 2015 (item 11B) approved an internal loan from the Unincorporated Area General Fund (111) to this MSTU in an amount up to \$285,000 under repayment terms not to exceed fifteen (15) years for purposes of improving the roadway in accordance with County standards. The actual advance totaling \$260,000 will be repaid interest free over a period of ten (10) years. Improvements were made in FY 2015 totaling \$187,000. The difference between the advance and actual improvement costs resulted in a \$123,500 actual fund balance at year ending September 30, 2015. The advance was received as revenue in FY 2015 and the first payment to Fund (111) totaling \$51,200 was made in FY 2016 and a second payment of \$80,000 was made in FY 2017. Scheduled repayment of \$15,000 per year were made in FY 2018, FY 2019 and FY 2020. The loan balance of \$83,800 was repaid in FY 2021.

**Forecast FY 2021:**

Forecast expenses provide for roadway maintenance and the repayment of funds advanced from Fund (111).

**Current FY 2022:**

The budget provides funding for planned roadway maintenance, a modest reserve, and transfers for the cost of tax collection and MSTU project management.

**Revenues:**

Taxable value is \$37,201,064, a decrease of 13.70% relative to prior year final taxable value. The reduction reflects the net impact of an adjustment to remove certain properties from the MSTU offset by taxable value growth within the MSTU. The rolled back rate for this district is 3.4763 per \$1,000 of taxable value. Ordinance 2006-56 places a cap on the millage rate at 3.0000 per \$1,000 of taxable value. This budget levies 1.3413 mills which will generate \$49,900 in property tax revenue. The prior year levy was 3.0000 per \$1,000 of taxable value.

**Collier County Government  
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**Public Services Department**

**Improvement Districts and MSTU  
Radio Rd East Beautification MSTU (166)**

**Mission Statement**

The Radio Road East Beautification Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing median beautification, irrigation and maintenance of the medians within the Unit. The MSTU is now inactive as the mission has been accomplished.

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Indirect Cost Reimburs                | 1,650                  | -                          | -                           | -                          | -                           | -                          | na                        |
| <b>Net Operating Budget</b>           | <b>1,650</b>           | -                          | -                           | -                          | -                           | -                          | <b>na</b>                 |
| Trans to 111 Unincorp Gen Fd          | 14,690                 | -                          | -                           | -                          | -                           | -                          | na                        |
| <b>Total Budget</b>                   | <b>16,340</b>          | -                          | -                           | -                          | -                           | -                          | <b>na</b>                 |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Carry Forward                  | 16,300                 | -                          | -                           | -                          | -                           | -                          | na                        |
| <b>Total Funding</b>           | <b>16,300</b>          | -                          | -                           | -                          | -                           | -                          | <b>na</b>                 |

**Notes:**

This MSTU was created pursuant to Board action under Ordinance 2009-44 on July 28, 2009. This ordinance provided for a maximum millage rate of .5000 per \$1,000 of taxable value. On January 31, 2012, a bond referendum election was held and the issuance of up to \$649,000 of limited general obligation bonds payable from ad valorem taxes levied on all taxable property within the MSTU, not to exceed .5 mills, was approved by a majority of the qualified electors within the MSTU. The proceeds were used to construct landscape and irrigation improvements within the district. Debt was fully retired on October 27, 2016, well before the issued maturity date of June 1, 2022. The payoff amount was \$338,891. This action was initiated pursuant to Board action in conjunction with restarting the County-wide median landscape program. Operation and maintenance of the constructed medians in this former district are funded in the Unincorporated Area General Fund. Taxes were last levied in FY 2016. Activity recorded in FY 2020 reflects the financial closeout of this fund.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU**

**Platt Road MSBU (167)**

**Mission Statement**

The Platt Road MSBU was created for the purpose of collecting reimbursements of expenditures made in repairing Platt Road to meet standards that would allow for fire and emergency vehicles to traverse and provide services to benefiting property owners. This MSTU is currently inactive.

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Indirect Cost Reimburs                | 100                    | -                          | -                           | -                          | -                           | -                          | na                        |
| <b>Net Operating Budget</b>           | <b>100</b>             | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| Trans to 101 Transp Op Fd             | 5,159                  | -                          | -                           | -                          | -                           | -                          | na                        |
| <b>Total Budget</b>                   | <b>5,259</b>           | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc                  | 25                     | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans frm Property Appraiser   | 80                     | -                          | -                           | -                          | -                           | -                          | na                        |
| Carry Forward                  | 5,100                  | -                          | -                           | -                          | -                           | -                          | na                        |
| <b>Total Funding</b>           | <b>5,205</b>           | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |

**Notes:**

Ordinance 2014-42 created the Platt Road Municipal Service Benefit Unit for the purpose of collecting reimbursements of expenditures made in repairing Platt Road to place it in a condition such that fire and emergency vehicles can traverse and provide services to the property owners directly benefiting. The work was completed in FY 2014 with the assessment collected in FY 2016 and FY 2017. Activity recorded in FY 2020 reflects the financial closeout of this fund.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU**

**Vanderbilt Waterway MSTU (168)**

**Mission Statement**

Provide short-term dredging of Water Turkey Bay as well and long-term maintenance of the boater channel for the benefit of property owners located on Vanderbilt Lagoon.

| Program Summary                                                                                                                                         | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|---------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Vanderbilt Waterways Dredging</b>                                                                                                                    | -                    | 89,200            | 89,200              | -                   |
| These funds are allocated for operating expenses and maintenance dredging of the Vanderbilt Waterway between Bluebill bridge and the Cocohatchee River. |                      |                   |                     |                     |
| <b>Transfers/Reserves/Debt Service</b>                                                                                                                  | -                    | 481,300           | 481,300             | -                   |
| Current Level of Service Budget                                                                                                                         | -                    | 570,500           | 570,500             | -                   |

| Program Budgetary Cost Summary      | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                   | 7,910          | -                  | -                   | -                  | -                   | -                  | na                |
| Operating Expense                   | 675,213        | 85,100             | 7,600               | 84,200             | -                   | 84,200             | (1.1)%            |
| Indirect Cost Reimburs              | -              | -                  | -                   | 5,000              | -                   | 5,000              | na                |
| <b>Net Operating Budget</b>         | <b>683,123</b> | <b>85,100</b>      | <b>7,600</b>        | <b>89,200</b>      | -                   | <b>89,200</b>      | <b>4.8%</b>       |
| Trans to Property Appraiser         | -              | 4,500              | 4,500               | 4,500              | -                   | 4,500              | 0.0%              |
| Trans to Tax Collector              | 7,296          | 12,500             | 12,500              | 12,900             | -                   | 12,900             | 3.2%              |
| Trans to 111 Unincorp Gen Fd        | 18,700         | 16,000             | 16,000              | 16,600             | -                   | 16,600             | 3.8%              |
| Advance/Repay to 001 General Fd     | -              | 190,100            | 190,100             | 236,800            | -                   | 236,800            | 24.6%             |
| Advance/Repay to 111 Unincrp Gen Fd | -              | 52,000             | 52,000              | 1,000              | -                   | 1,000              | (98.1)%           |
| Reserve for Capital                 | -              | 103,400            | -                   | 209,500            | -                   | 209,500            | 102.6%            |
| <b>Total Budget</b>                 | <b>709,119</b> | <b>463,600</b>     | <b>282,700</b>      | <b>570,500</b>     | -                   | <b>570,500</b>     | <b>23.1%</b>      |

| Program Funding Sources     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes            | 353,672        | 384,900            | 369,500             | 403,500            | -                   | 403,500            | 4.8%              |
| Delinquent Ad Valorem Taxes | 3,649          | -                  | -                   | -                  | -                   | -                  | na                |
| Interest/Misc               | 3,140          | -                  | 200                 | -                  | -                   | -                  | na                |
| Trans frm Tax Collector     | 1,721          | -                  | -                   | -                  | -                   | -                  | na                |
| Adv/Repay fm 001 Gen Fd     | 355,000        | -                  | -                   | -                  | -                   | -                  | na                |
| Carry Forward               | 92,100         | 98,000             | 100,200             | 187,200            | -                   | 187,200            | 91.0%             |
| Less 5% Required By Law     | -              | (19,300)           | -                   | (20,200)           | -                   | (20,200)           | 4.7%              |
| <b>Total Funding</b>        | <b>809,282</b> | <b>463,600</b>     | <b>469,900</b>      | <b>570,500</b>     | -                   | <b>570,500</b>     | <b>23.1%</b>      |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Services Department**

**Improvement Districts and MSTU**

**Vanderbilt Waterway MSTU (168)**

**Notes:**

Funding for design, permitting and execution of the Waterways Dredging Project was provided through a combination of pay-go funding provided through the MSTU ad valorem tax levy and interfund loans from Fund (111) and Fund (001). The loans from Fund (111) and Fund (001) are expected to be repaid in four years.

**Current FY 2022:**

The FY 2022 budget provides for planned and contingent operational costs, tax collection costs, loan repayment and a capital reserve.

**Revenues:**

Taxable value is \$1,344,924,221, an increase of 4.80% over last year. The rolled back rate for this district is 0.2884 per \$1,000 of taxable value. Ordinance 18-64 places a cap on the millage rate at 0.5000 per \$1,000 of taxable value. The advisory committee recommends a millage neutral rate of 0.3000 which will generate \$403,500 in property taxes.

## Public Utilities Department

**Public Utilities Department  
Organizational Chart**

Total Full-Time Equivalents (FTE) = 592.00

**County Water-Sewer District**

Total Full-Time Equivalents (FTE) = 467.00

**Solid & Hazardous Waste Management Division**

Total Full-Time Equivalents (FTE) = 47.00

**Facilities Management Division**

Total Full-Time Equivalents (FTE) = 78.00



## Public Utilities Department

The mission of the Public Utilities Department (Department) is to deliver best value, high quality, sustainable services that meet the expectations of our customers, citizens, and visitors in an operationally excellent environment. The Department is composed of two enterprise funds, including the Collier County Water-Sewer District (CCWSD) and Solid and Hazardous Waste Management, as well as the Facilities Management Division which is funded through ad valorem taxes. To meet the requirements of providing both demand and compliance driven essential services, the Department must maintain an appropriate level of both physical and financial resources. The Department prioritizes resource requirements through a unified focus on revenue-centric, risk-based decision making to ensure the most critical infrastructure receives the rehabilitation and maintenance necessary to meet operational and compliance requirements.

The Department is comprised of eight Divisions: Department Administration, Financial and Operations Support, Utilities Engineering and Project Management, department wide Technical Support and Logistics, Water, Wastewater (collectively the CCWSD), Solid and Hazardous Waste Management and Facilities Management.

### Collier County Water-Sewer District

The Collier County Water-Sewer District (CCWSD) is an independent special district created by the Florida Legislature, with the Board of County Commissioners (Board) serving as Ex-officio the Governing Board of the Collier County Water-Sewer District. Charges for services received for potable drinking water production and distribution, wastewater collection and treatment and Irrigation Quality (IQ) water provide the sole financial resources required to pay for operational and maintenance expenses, the renewal and replacement of existing infrastructure via capital improvement program (CIP), meet debt service requirements and bond covenants, and to sustain compliance with stringent environmental and public health regulations. Growth in the CCWSD infrastructure conveyed by developers has continued at a rapid pace in FY21 and is expected to continue into FY22 in addition to anticipated development in the northeast area of the county. Continuation of these trends will place additional compliance and service demands on resources.

Staff completed a formal User Rate Study with Raftelis, Inc., which recommended FY22 rate increases of 4%, 5%, and 9%, respectively for Water, Wastewater, and IQ Water. In consideration of anticipated American Recovery Act funding to supplement the capital improvement program, the CCWSD instead is utilizing a 2.9% CPI increase to set the revenue budget to provide sufficient funding for the operating, capital, debt service and reserves in this revenue centric enterprise fund. Gradual rate adjustments keep pace with inflation and prevent future rate shock. There is no income from taxpayer general revenues. The CCWSD delivers basic, indispensable life-sustaining services on demand 24 hours a day, 365 days a year, including holidays. Appropriate resourcing of the Department's mission ensures services are delivered timely, at a level that meets consumer demand, and in compliance with permit requirements and the collective mandates of various federal, state, and local regulations (e.g., the Clean Water Act, the Safe Drinking Water Act, Department of Homeland Security, etc.).

The CCWSD is assessed a revenue-based, industry standard Payment in Lieu of Property Taxes (PILT) transfer to the General Fund of approximately \$9.7 million and Indirect Charges for services provided by support organizations (e.g., County Attorney's Office, Procurement Services, Human Resources, Fleet Maintenance, and other general local government services) of \$3.2 million. Information Technology and Fleet direct allocations total \$5.0 million. Budgeted transfers for direct support for impact fee administration, utility facilities journeymen services, and human resources support are \$0.4 million. Combined, the CCWSD contributes \$18.3 million to the General Fund.

The District has five Senior Liens and one Subordinate Lien outstanding with approximately \$28.8 million in debt service due in FY22. Fitch currently maintains its AAA bond rating, and Moody's maintains the District's credit rating of Aaa, both the highest rating possible, keeping debt service costs low.

The CCWSD FY22 Proposed Budget is revenue centric and meets the Board approved FY22 Budget Policy guidelines. The total Proposed Budget of \$206.1 million funds 467 FTEs, the Capital Improvement Program of \$57.1 million to address water and wastewater rehabilitation and renewal projects with the highest risk assessment and most critical needs, debt service of \$28.8 million and \$28.3 million in unrestricted reserves which meet approved budget policy guidelines.

### Department Administration

This Division provides management, policy oversight, administrative and process improvement to the operations and capital improvement programs of the Department. The Administration Division works in concert with the County Manager's Office and other Departments in support of the county's strategic goals as they relate to revising the Growth Management Plan and Land Development Code to improve the county's ability to manage and control the rate and quality of future development. The Division is home to the Public Utilities Department Head with an operating budget of \$0.4 million.

### Operations Support Division

This Division provides sound fiscal and administrative management to Department's operations, debt and capital expenditure

## Public Utilities Department

programs, maintains internal controls, manages centralized Department inventory, bills and manages Department accounts receivables, manages the Meter Services section serving as the utility's cash registers, supports the utility's critical infrastructure security in accordance with the Department of Homeland Security guidelines, provides public information coordination and processes vendor payments associated with the compliant operations of the Department's enterprise entities. The Division also provides call center customer service for all water-sewer utility customers and solid waste residential curbside customers to meet the demands of customer quality assurance / quality control initiatives. The Division has a staff of 104 budgeted FTEs for FY22. The net operating budget is \$31.3 million including CCWSD PILT and Indirect Cost Allocations.

### Utilities Engineering and Project Management

This Division provides proactive and efficient planning and project management of the CCWSD's capital improvement program and supports the county's strategic goal of developing reliable public infrastructure and asset management processes. In addition, the Division provides underground utility locating services and technical support for applications specific to utility operations. The Division has a staff of 46 budgeted FTEs for FY22 to manage \$57.1 million in new utility infrastructure capital improvements and continue multi-year project execution in support of more than \$1.6 billion in gross assets. The net operating budget is \$6.2 million.

### PUD Technical Support and Logistics

This Division provides integrated Geographic Information Systems (GIS) based support for the Department's asset management system and infrastructure related services for manned and unmanned structures with a staff of 16 FTEs for FY22 and a \$2.9 million net operating budget.

### Water Treatment and Distribution

This Division provides compliant potable (drinking) water treatment and distribution services to almost 81,500 potable water connections within the CCWSD. The Division currently operates two regulatory compliant regional water treatment facilities with a combined constructed capacity to treat and deliver 52.0 million gallons of water per day to efficiently meet an anticipated service level demand of approximately 9.8 billion gallons in FY22, including demand in the Orange Tree PUD and Golden Gate City. Efficient wellfield management provides the necessary raw water to meet production demand. The Division utilizes a proactive power systems maintenance program to ensure regular repair and rehabilitation to the electrical, instrumentation, telemetry and Supervisory Control and Data Acquisition (SCADA) systems. Valve and hydrant maintenance and regulatory water quality monitoring and compliance are essential Division programs to maintain the reliability of the public water supply. The Division has a staff of 138 budgeted FTEs for FY22 with a net operating budget of \$35.8 million.

### Wastewater Collections, Treatment, and IQ Water Delivery

This Division provides effective management, operation, and maintenance of the Collier County wastewater system to ensure all facilities operate in regulatory compliance, provide a safe work environment, and efficiently meet service level demands. The Division currently operates two regional water reclamation facilities and two sub-regional facilities with a combined constructed capacity to treat approximately 42.7 million gallons of wastewater per day. The Division delivers approximately 5.8 billion gallons of irrigation quality water per year to the community for beneficial reuse while treating approximately 8.0 billion gallons of wastewater. The Division has a staff of 162 budgeted FTEs for FY22 with a net operating budget of \$40.0 million.

### Solid and Hazardous Waste Management Division

This Division is comprised of two enterprise funds, the Solid and Hazardous Waste Disposal Fund (470) and the Mandatory Solid Waste Collections Fund (473) which is composed of two MSBU's. The FY22 Proposed Budget for Solid and Hazardous Waste revenue includes a 3.25 percent rate adjustment to both residential and commercial tipping fee rates to generate revenues sufficient to fund operations, planned capital investment activities, and build reserves sufficient to support debris management for natural disasters and landfill closure costs. The annual assessment for curbside collection in District 1 will increase 2.0 percent from \$221.85 to \$226.29, \$0.37 per month. The annual assessment for curbside collection in District 2 will increase 3.2 percent from \$214.07 to \$220.97, \$0.58 per month. Payments received in November receive a 4 percent discount. No external debt is anticipated in FY22 as the enterprise operation remains cash and carry. As an enterprise fund that charges fees for services, the Division is revenue centric in FY22 and meets budget guidelines.

This Division provides an efficient and economical balance of public and private services to meet federal, state, and local requirements for solid waste management and disposal, including environmental compliance for hazardous materials disposal and a petroleum storage tanks compliance program. The Division ensures public health, safety, and preservation of natural resources by utilizing a customer centric, environmentally sound, and cost-effective operational approach that provides best value services for more than 138,700 residential curbside collection accounts and 81,400 recycling center visitors. The Division provides disposal services for residents and visitors of Collier County with 353,700 revenue generating

## **Public Utilities Department**

tons across the scales expected in FY22 including diversion to an out of county landfill of over 31,700 tons. Programs include the proper collection and disposal of municipal solid and hazardous wastes, waste reduction to extend the life of the landfill and meet the state recycling goal, residential and non-residential recycling programs, and landfill and transfer station operations.

The Division operates four major recycling drop-off and hazardous waste material collection centers that are open 6 days each week. The Division also operates two scale houses, administers solid and household hazardous waste collection and disposal contracts, and manages a capital program to ensure facilities are maintained and solid waste services are aligned with the County's needs and growth. The Division is responsible for the County's debris recovery mission in the event of a disaster as well as administration of the board-approved Integrated Solid Waste Management Strategy and associated solid waste master planning.

The Division funds 47 FTEs in FY22 with a net operating budget is \$51.3 million, including a PILT payment and Indirect Cost Allocations to the general fund. This enterprise operation is funded through landfill tipping fees, recycling drop-off center fees, residential curbside collection assessments, franchise fees and state grants.

The Division manages a design/build/operate landfill contract and two solid waste collection and disposal contracts with a combined workforce of approximately 400 contract employees. The public-private partnership continues to support the Integrated Solid Waste Management Strategy initiatives to increase recycling and preserve Collier County Landfill airspace.

### **Facilities Management Division**

The Division provides secure, clean, and comfortable facilities for our citizens, visitors, and staff. All buildings, offices, grounds, and property acquisitions are managed and maintained to the highest standards through operational excellence and preventative and predictive maintenance. Regular maintenance functions include electrical, plumbing, heating, ventilation and air conditioning, structural repairs, physical energy plant, fire systems compliance, pest control, and landscaping for the County's 947 structures with an estimated value of \$850 million in vertical assets. The Division maintains a total of 4,993,000 square feet of building space while completing over 24,000 work orders per year. The Division operates and maintains a cemetery, selling roughly 50 plots per year.

The Division's Government Security section protects the assets, both physical and human, at nine (9) posts throughout the Agency including; Courthouse, Courthouse Annex, Building F, Building H, Emergency Services Center, Immokalee Government Services Center, North Collier Government Services Center, Operations Center, and Growth Management Division. Security provides the necessary resources to detect contraband entering secured locations, physical security presence, and employee protection services.

The Division provides the maintenance, construction, and capital renovation for the County's complex structures including three Government Services Centers, Collier County Sheriff's Office (CCSO) substations, two Jail Detention Centers, the Emergency Services Center, two Courthouses, EMS Stations, Parks facilities, museums, libraries, and general office space for the Board of County Commissioners and the Constitutional Officers including the Supervisor of Elections, Tax Collector, Property Appraiser, Clerk of the Courts, along with the Judicial Officers.

The One-Cent Sales Tax projects also fall within the Division's services, and the Division has 24 validated projects that will continue into FY22 with remaining value of \$74.5 million. These projects include Big Corkscrew Island Park, replacement chiller for Building K, and reliable building automation upgrades, to name a few.

The Division also provides professional property acquisition, management, and leasing services through expeditious, professional, and knowledgeable handling of real estate transactions. These activities provide services for all County Divisions, including right-of-way acquisition for all utility projects, sites for parks, libraries, water and wastewater treatment facilities, EMS facilities and administrative offices, cemetery plots, as well as for sites under the Conservation Collier program.

Funding for Division activities meets budget policy guidelines and comes primarily from the General Fund (001). The net operating budget for FY22 is \$17.4 million, which supports a staff of 78 FTEs, supplemented by contracted employees for security, pest control, landscaping and grounds maintenance, janitorial services, and other maintenance services.

The Division also manages the GAC Land Trust for effective marketing of County-owned lots in Golden Gate Estates and the Freedom Memorial, which is funded by charges for services. Revenues from the county government complex snack bar fund handicapped and general accessibility improvements to government facilities.

The Capital Improvement Program of \$8.0 million will be focused on the security video monitoring system, HVAC, general building repairs, life safety, roofing, ADA compliance, and building envelope and renovation projects County-wide.

### **Reserves**

## **Public Utilities Department**

Unrestricted reserves for the CCWSD and the Solid and Hazardous Waste Enterprise operations are funded in accordance with the FY22 Budget Policy Guidelines adopted by the Board on February 23, 2021, including the Board-approved Reserve Policy. The management of reserves across multiple funds enables the CCWSD to maintain the highest available investment credit rating with Fitch (AAA) and Moody's (Aaa) rating agencies.

CCWSD unrestricted reserves in FY22 total \$28.3 million, a \$4.5 million decrease from the prior year. The CCWSD unrestricted reserve balance represents 56 days of operating and capital, within the adopted budget policy guidelines of 45 to 90 days.

Restricted reserves for the CCWSD total \$43.9 million, including the water impact fee fund reserves of \$2.1 million, wastewater impact fee fund reserves of \$9.2 million, and debt reserves of \$32.6 million in accordance with all bond covenants.

Solid Waste unrestricted reserves of \$11.1 million in FY22 represent 70 days of operating and capital, in compliance with the budget guidelines of 45 to 90 days. Hurricane Irma brought home the need for dedicated restricted reserves necessary to fund the debris recovery mission. As such, the Division has budgeted \$8.8 million of restricted reserves in the FY22 budget to build the reserve balances over the next several years necessary to fund major storm related recovery missions.

**Collier County Government**  
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**Public Utilities Department**

| <b>Department Budgetary Cost Summary</b>    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                           | 46,318,418             | 48,558,000                 | 48,157,400                  | 52,366,600                 | 55,200                      | 52,421,800                 | 8.0%                      |
| Operating Expense                           | 92,549,394             | 114,167,300                | 115,797,300                 | 117,525,000                | -                           | 117,525,000                | 2.9%                      |
| Indirect Cost Reimburs                      | 3,858,800              | 3,878,600                  | 3,878,600                   | 3,923,900                  | -                           | 3,923,900                  | 1.2%                      |
| Payment In Lieu of Taxes                    | 8,778,000              | 9,352,200                  | 9,352,200                   | 10,159,300                 | -                           | 10,159,300                 | 8.6%                      |
| Capital Outlay                              | 1,502,836              | 1,562,200                  | 2,358,200                   | 1,216,600                  | -                           | 1,216,600                  | (22.1)%                   |
| <b>Total Net Budget</b>                     | <b>153,007,447</b>     | <b>177,518,300</b>         | <b>179,543,700</b>          | <b>185,191,400</b>         | <b>55,200</b>               | <b>185,246,600</b>         | <b>4.4%</b>               |
| Trans to Property Appraiser                 | 401,976                | 430,000                    | 418,700                     | 448,000                    | -                           | 448,000                    | 4.2%                      |
| Trans to Tax Collector                      | 121,122                | 133,000                    | 124,500                     | 133,000                    | -                           | 133,000                    | 0.0%                      |
| Trans to 001 Gen Fd                         | 200,000                | 258,600                    | 258,600                     | 182,800                    | -                           | 182,800                    | (29.3)%                   |
| Trans to 107 Impact Fee Admin               | 218,500                | 218,500                    | 218,500                     | 218,500                    | -                           | 218,500                    | 0.0%                      |
| Trans to 370 Sport Complx Cap               | -                      | -                          | -                           | 1,057,400                  | -                           | 1,057,400                  | na                        |
| Trans to 408 Water/Sewer Fd                 | 1,957,100              | 2,163,800                  | 2,163,800                   | 2,171,800                  | -                           | 2,171,800                  | 0.4%                      |
| Trans to 409 W/S MP Fd                      | 304,000                | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans to 410 W/S Debt Serv Fd               | 8,534,300              | 7,656,500                  | 7,656,500                   | 8,230,700                  | -                           | 8,230,700                  | 7.5%                      |
| Trans to 412 W User Fee Cap Fd              | 36,846,100             | 27,782,800                 | 27,782,800                  | 29,158,700                 | -                           | 29,158,700                 | 5.0%                      |
| Trans to 414 S User Fee Cap Fd              | 30,421,100             | 29,287,200                 | 29,287,200                  | 26,679,000                 | -                           | 26,679,000                 | (8.9)%                    |
| Trans to 470 Solid Waste Fd                 | 133,000                | 140,100                    | 140,100                     | 178,100                    | -                           | 178,100                    | 27.1%                     |
| Trans to 471 Landfill Closure               | 3,700,000              | 3,700,000                  | 3,700,000                   | 100,000                    | -                           | 100,000                    | (97.3)%                   |
| Trans to 473 Mand Trash Coll                | 445,700                | 486,300                    | 486,300                     | 443,900                    | -                           | 443,900                    | (8.7)%                    |
| Trans to 474 Solid Waste Cap Fd             | 2,250,000              | 14,350,000                 | 14,350,000                  | 8,250,000                  | -                           | 8,250,000                  | (42.5)%                   |
| Trans to 505 IT Ops                         | 245,900                | 245,900                    | 245,900                     | -                          | -                           | -                          | (100.0)%                  |
| Advance/Repay to 471 S Waste                | -                      | -                          | -                           | 3,900,000                  | -                           | 3,900,000                  | na                        |
| Reserve for Contingencies                   | -                      | 12,877,300                 | -                           | 13,319,200                 | -                           | 13,319,200                 | 3.4%                      |
| Reserve for Capital                         | -                      | 1,002,700                  | -                           | 1,022,800                  | -                           | 1,022,800                  | 2.0%                      |
| Reserve for Disaster Relief                 | -                      | 4,748,000                  | -                           | 756,700                    | -                           | 756,700                    | (84.1)%                   |
| Reserve for Cash Flow                       | -                      | 19,843,100                 | -                           | 21,500,000                 | -                           | 21,500,000                 | 8.4%                      |
| Reserve for Attrition                       | -                      | (697,900)                  | -                           | (733,900)                  | -                           | (733,900)                  | 5.2%                      |
| <b>Total Budget</b>                         | <b>238,786,245</b>     | <b>302,144,200</b>         | <b>266,376,600</b>          | <b>302,208,100</b>         | <b>55,200</b>               | <b>302,263,300</b>         | <b>0.0%</b>               |
|                                             |                        |                            |                             |                            |                             |                            |                           |
| <b>Appropriations by Division</b>           | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
| County Water-Sewer District                 | 92,466,779             | 112,190,700                | 110,079,300                 | 116,495,600                | 55,200                      | 116,550,800                | 3.9%                      |
| Solid & Hazardous Waste Management Division | 44,661,575             | 48,710,100                 | 52,818,100                  | 51,255,000                 | -                           | 51,255,000                 | 5.2%                      |
| Facilities Management Division              | 15,879,093             | 16,617,500                 | 16,646,300                  | 17,440,800                 | -                           | 17,440,800                 | 5.0%                      |
| <b>Total Net Budget</b>                     | <b>153,007,447</b>     | <b>177,518,300</b>         | <b>179,543,700</b>          | <b>185,191,400</b>         | <b>55,200</b>               | <b>185,246,600</b>         | <b>4.4%</b>               |
| County Water-Sewer District                 | 77,291,700             | 89,413,600                 | 65,992,200                  | 89,559,700                 | -                           | 89,559,700                 | 0.2%                      |
| Solid & Hazardous Waste Management Division | 8,487,098              | 34,461,300                 | 20,840,700                  | 26,705,900                 | -                           | 26,705,900                 | (22.5)%                   |
| Facilities Management Division              | -                      | 751,000                    | -                           | 751,100                    | -                           | 751,100                    | 0.0%                      |
| <b>Total Transfers and Reserves</b>         | <b>85,778,798</b>      | <b>124,625,900</b>         | <b>86,832,900</b>           | <b>117,016,700</b>         | <b>-</b>                    | <b>117,016,700</b>         | <b>(6.1)%</b>             |
| <b>Total Budget</b>                         | <b>238,786,245</b>     | <b>302,144,200</b>         | <b>266,376,600</b>          | <b>302,208,100</b>         | <b>55,200</b>               | <b>302,263,300</b>         | <b>0.0%</b>               |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

| <b>Department Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|-----------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Franchise Fees                    | 1,724,376          | 1,741,000              | 1,788,500               | 1,836,000              | -                       | 1,836,000              | 5.5%                  |
| Special Assessments               | 404                | -                      | -                       | -                      | -                       | -                      | na                    |
| Intergovernmental Revenues        | 133,554            | 110,200                | 131,500                 | 131,500                | -                       | 131,500                | 19.3%                 |
| FEMA - Fed Emerg Mgt Agency       | 794,220            | -                      | 300                     | -                      | -                       | -                      | na                    |
| Charges For Services              | 18,355,458         | 19,879,600             | 19,467,400              | 20,665,100             | -                       | 20,665,100             | 4.0%                  |
| Water Revenue                     | 72,269,472         | 74,500,000             | 73,700,000              | 76,400,000             | -                       | 76,400,000             | 2.6%                  |
| Sewer Revenue                     | 82,379,703         | 85,500,000             | 84,700,000              | 88,000,000             | -                       | 88,000,000             | 2.9%                  |
| Effluent Revenue                  | 4,427,156          | 4,600,000              | 4,800,000               | 4,900,000              | -                       | 4,900,000              | 6.5%                  |
| Mandatory Collection Fees         | 27,456,296         | 29,097,000             | 28,474,500              | 29,894,400             | -                       | 29,894,400             | 2.7%                  |
| Fines & Forfeitures               | 29,671             | 20,000                 | 13,300                  | 13,300                 | -                       | 13,300                 | (33.5)%               |
| Miscellaneous Revenues            | 922,593            | 441,600                | 432,900                 | 366,700                | -                       | 366,700                | (17.0)%               |
| Interest/Misc                     | 1,028,524          | 603,400                | 291,600                 | 313,900                | -                       | 313,900                | (48.0)%               |
| Reimb From Other Depts            | 9,985,243          | 9,391,100              | 12,307,500              | 10,475,600             | -                       | 10,475,600             | 11.5%                 |
| Property & Casualty Billings      | 500                | -                      | -                       | -                      | -                       | -                      | na                    |
| Trans frm Property Appraiser      | 392,903            | -                      | -                       | -                      | -                       | -                      | na                    |
| Net Cost General Fund             | 14,860,915         | 15,644,400             | 15,568,300              | 16,419,200             | -                       | 16,419,200             | 5.0%                  |
| Net Cost Co Water/Sewer Op        | (45,848,743)       | -                      | (39,540,500)            | -                      | -                       | -                      | na                    |
| Trans fm 109 Pel Bay MSTBU        | 20,800             | 23,100                 | 23,100                  | 21,000                 | -                       | 21,000                 | (9.1)%                |
| Trans fm 113 Comm Dev Fd          | 85,200             | 85,200                 | 85,200                  | 85,200                 | -                       | 85,200                 | 0.0%                  |
| Trans fm 408 Water / Sewer Fd     | 655,500            | 680,900                | 680,900                 | 630,200                | -                       | 630,200                | (7.4)%                |
| Trans fm 470 Solid Waste Fd       | 2,986,700          | 2,153,700              | 2,153,700               | 1,191,900              | -                       | 1,191,900              | (44.7)%               |
| Trans fm 473 Mand Collct Fd       | 2,727,300          | 3,789,300              | 3,789,300               | 1,205,400              | -                       | 1,205,400              | (68.2)%               |
| Adv/Repay fm 470 Solid Waste      | -                  | -                      | -                       | 3,900,000              | -                       | 3,900,000              | na                    |
| Adv/Repay fm 474 Solid Wst Cap    | -                  | 6,000,000              | 6,000,000               | -                      | -                       | -                      | (100.0)%              |
| Carry Forward                     | 66,022,700         | 59,146,300             | 69,394,800              | 57,371,000             | 55,200                  | 57,426,200             | (2.9)%                |
| Less 5% Required By Law           | -                  | (11,262,600)           | -                       | (11,612,300)           | -                       | (11,612,300)           | 3.1%                  |
| <b>Total Funding</b>              | <b>261,410,444</b> | <b>302,144,200</b>     | <b>284,262,300</b>      | <b>302,208,100</b>     | <b>55,200</b>           | <b>302,263,300</b>     | <b>0.0%</b>           |

| <b>Department Position Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| County Water-Sewer District        | 435.00             | 434.00                 | 466.00                  | 466.00                 | 1.00                    | 467.00                 | 7.6%                  |
| Solid & Hazardous Waste Management | 47.00              | 47.00                  | 47.00                   | 47.00                  | -                       | 47.00                  | 0.0%                  |
| Facilities Management Division     | 66.00              | 67.00                  | 77.00                   | 78.00                  | -                       | 78.00                  | 16.4%                 |
| <b>Total FTE</b>                   | <b>548.00</b>      | <b>548.00</b>          | <b>590.00</b>           | <b>591.00</b>          | <b>1.00</b>             | <b>592.00</b>          | <b>8.0%</b>           |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 35,950,132             | 38,237,400                 | 37,582,300                  | 40,732,700                 | 55,200                      | 40,787,900                 | 6.7%                      |
| Operating Expense                      | 43,670,208             | 60,290,800                 | 58,074,800                  | 61,815,700                 | -                           | 61,815,700                 | 2.5%                      |
| Indirect Cost Reimburs                 | 3,179,400              | 3,249,900                  | 3,249,900                   | 3,233,300                  | -                           | 3,233,300                  | (0.5)%                    |
| Payment In Lieu of Taxes               | 8,363,000              | 8,937,400                  | 8,937,400                   | 9,731,800                  | -                           | 9,731,800                  | 8.9%                      |
| Capital Outlay                         | 1,304,038              | 1,475,200                  | 2,234,900                   | 982,100                    | -                           | 982,100                    | (33.4)%                   |
| <b>Net Operating Budget</b>            | <b>92,466,779</b>      | <b>112,190,700</b>         | <b>110,079,300</b>          | <b>116,495,600</b>         | <b>55,200</b>               | <b>116,550,800</b>         | <b>3.9%</b>               |
| Trans to 001 Gen Fd                    | 200,000                | 254,100                    | 254,100                     | 180,600                    | -                           | 180,600                    | (28.9)%                   |
| Trans to 107 Impact Fee Admin          | 218,500                | 218,500                    | 218,500                     | 218,500                    | -                           | 218,500                    | 0.0%                      |
| Trans to 370 Sport Complx Cap          | -                      | -                          | -                           | 1,057,400                  | -                           | 1,057,400                  | na                        |
| Trans to 409 W/S MP Fd                 | 304,000                | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans to 410 W/S Debt Serv Fd          | 8,534,300              | 7,656,500                  | 7,656,500                   | 8,230,700                  | -                           | 8,230,700                  | 7.5%                      |
| Trans to 412 W User Fee Cap Fd         | 36,846,100             | 27,782,800                 | 27,782,800                  | 29,158,700                 | -                           | 29,158,700                 | 5.0%                      |
| Trans to 414 S User Fee Cap Fd         | 30,421,100             | 29,287,200                 | 29,287,200                  | 26,679,000                 | -                           | 26,679,000                 | (8.9)%                    |
| Trans to 470 Solid Waste Fd            | 76,100                 | 60,900                     | 60,900                      | 52,600                     | -                           | 52,600                     | (13.6)%                   |
| Trans to 473 Mand Trash Coll           | 445,700                | 486,300                    | 486,300                     | 443,900                    | -                           | 443,900                    | (8.7)%                    |
| Trans to 505 IT Ops                    | 245,900                | 245,900                    | 245,900                     | -                          | -                           | -                          | (100.0)%                  |
| Reserve for Contingencies              | -                      | 8,357,000                  | -                           | 8,419,100                  | -                           | 8,419,100                  | 0.7%                      |
| Reserve for Cash Flow                  | -                      | 15,700,000                 | -                           | 15,800,000                 | -                           | 15,800,000                 | 0.6%                      |
| Reserve for Attrition                  | -                      | (635,600)                  | -                           | (680,800)                  | -                           | (680,800)                  | 7.1%                      |
| <b>Total Budget</b>                    | <b>169,758,479</b>     | <b>201,604,300</b>         | <b>176,071,500</b>          | <b>206,055,300</b>         | <b>55,200</b>               | <b>206,110,500</b>         | <b>2.2%</b>               |

| <b>Appropriations by Program</b>                                 | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|------------------------------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Public Utilities Administration (408)                            | 542,144                | 615,400                    | 453,200                     | 413,800                    | -                           | 413,800                    | (32.8)%                   |
| Public Utilities Engineering & Project Management Division (408) | 5,172,419              | 6,472,700                  | 5,812,500                   | 6,182,600                  | -                           | 6,182,600                  | (4.5)%                    |
| Public Utilities Operations Support Division (408)               | 25,215,257             | 29,280,700                 | 28,479,100                  | 31,226,100                 | 55,200                      | 31,281,300                 | 6.8%                      |
| Technical Support, Logistics and Operations (408)                | 2,378,918              | 3,105,500                  | 2,856,600                   | 2,917,400                  | -                           | 2,917,400                  | (6.1)%                    |
| Wastewater Division (408)                                        | 32,328,023             | 38,090,400                 | 39,377,400                  | 39,963,300                 | -                           | 39,963,300                 | 4.9%                      |
| Water Division (408)                                             | 26,830,017             | 34,626,000                 | 33,100,500                  | 35,792,400                 | -                           | 35,792,400                 | 3.4%                      |
| <b>Total Net Budget</b>                                          | <b>92,466,779</b>      | <b>112,190,700</b>         | <b>110,079,300</b>          | <b>116,495,600</b>         | <b>55,200</b>               | <b>116,550,800</b>         | <b>3.9%</b>               |
| <b>Total Transfers and Reserves</b>                              | <b>77,291,700</b>      | <b>89,413,600</b>          | <b>65,992,200</b>           | <b>89,559,700</b>          | <b>-</b>                    | <b>89,559,700</b>          | <b>0.2%</b>               |
| <b>Total Budget</b>                                              | <b>169,758,479</b>     | <b>201,604,300</b>         | <b>176,071,500</b>          | <b>206,055,300</b>         | <b>55,200</b>               | <b>206,110,500</b>         | <b>2.2%</b>               |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District**

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues      | 2,460                  | -                          | -                           | -                          | -                           | -                          | na                        |
| FEMA - Fed Emerg Mgt Agency     | 770,522                | -                          | 100                         | -                          | -                           | -                          | na                        |
| Charges For Services            | 3,292,173              | 3,837,500                  | 3,251,900                   | 3,337,500                  | -                           | 3,337,500                  | (13.0)%                   |
| Water Revenue                   | 72,269,472             | 74,500,000                 | 73,700,000                  | 76,400,000                 | -                           | 76,400,000                 | 2.6%                      |
| Sewer Revenue                   | 82,379,703             | 85,500,000                 | 84,700,000                  | 88,000,000                 | -                           | 88,000,000                 | 2.9%                      |
| Effluent Revenue                | 4,427,156              | 4,600,000                  | 4,800,000                   | 4,900,000                  | -                           | 4,900,000                  | 6.5%                      |
| Miscellaneous Revenues          | 678,868                | 288,400                    | 231,300                     | 211,100                    | -                           | 211,100                    | (26.8)%                   |
| Interest/Misc                   | 623,869                | 400,000                    | 180,000                     | 180,000                    | -                           | 180,000                    | (55.0)%                   |
| Net Cost Co Water/Sewer Op      | (45,848,743)           | -                          | (39,540,500)                | -                          | -                           | -                          | na                        |
| Trans fm 109 PeI Bay MSTBU      | 20,800                 | 23,100                     | 23,100                      | 21,000                     | -                           | 21,000                     | (9.1)%                    |
| Trans fm 470 Solid Waste Fd     | 986,700                | 1,064,700                  | 1,064,700                   | 1,091,900                  | -                           | 1,091,900                  | 2.6%                      |
| Trans fm 473 Mand Collct Fd     | 970,400                | 1,099,100                  | 1,099,100                   | 1,079,900                  | -                           | 1,079,900                  | (1.7)%                    |
| Carry Forward                   | 49,185,100             | 38,747,800                 | 46,561,800                  | 39,485,300                 | 55,200                      | 39,540,500                 | 2.0%                      |
| Less 5% Required By Law         | -                      | (8,456,300)                | -                           | (8,651,400)                | -                           | (8,651,400)                | 2.3%                      |
| <b>Total Funding</b>            | <b>169,758,479</b>     | <b>201,604,300</b>         | <b>176,071,500</b>          | <b>206,055,300</b>         | <b>55,200</b>               | <b>206,110,500</b>         | <b>2.2%</b>               |

| <b>Division Position Summary</b>                                 | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|------------------------------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Public Utilities Administration (408)                            | 2.00                   | 2.00                       | 1.00                        | 1.00                       | -                           | 1.00                       | (50.0)%                   |
| Public Utilities Operations Support Division (408)               | 98.00                  | 97.00                      | 103.00                      | 103.00                     | 1.00                        | 104.00                     | 7.2%                      |
| Public Utilities Engineering & Project Management Division (408) | 44.00                  | 46.00                      | 46.00                       | 46.00                      | -                           | 46.00                      | 0.0%                      |
| Technical Support, Logistics and Operations (408)                | 18.00                  | 16.00                      | 16.00                       | 16.00                      | -                           | 16.00                      | 0.0%                      |
| Water Division (408)                                             | 118.00                 | 117.00                     | 138.00                      | 138.00                     | -                           | 138.00                     | 17.9%                     |
| Wastewater Division (408)                                        | 155.00                 | 156.00                     | 162.00                      | 162.00                     | -                           | 162.00                     | 3.8%                      |
| <b>Total FTE</b>                                                 | <b>435.00</b>          | <b>434.00</b>              | <b>466.00</b>               | <b>466.00</b>              | <b>1.00</b>                 | <b>467.00</b>              | <b>7.6%</b>               |



**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District  
Public Utilities Administration (408)**

**Mission Statement**

The mission of the Public Utilities Department (Department) is to deliver best value, high quality, and sustainable services that meet customers' expectations in an operationally excellent environment. Public Utilities Administration provides policy oversight to the operations and capital improvement programs of the Department, including Utilities Engineering & Project Management; Wastewater Division; Water Division; Solid and Hazardous Waste Management Division; Facilities Management Division; and Financial and Operations Support, including Utility Billing and Customer Service. Public Utilities Administration facilitates efforts to operate in regulatory compliance, efficiently meet demand levels, build and empower the workforce, and provide services that meet customers' expectations.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                     | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Divisional Administration</b>                                                                                                                                                                                                                                                                                                                                                           | <b>1.00</b>                  | <b>413,800</b>            | <b>-</b>                    | <b>413,800</b>              |
| Provides executive level management, administrative and policy oversight, and process improvement to the divisions and employees within the Public Utilities Department. Also responsible for the expansion and continued maintenance of all strategic/business planning for the Public Utilities Department, inter-local and developer agreements, and Growth Management Plan compliance. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                            | <u><b>1.00</b></u>           | <u><b>413,800</b></u>     | <u><b>-</b></u>             | <u><b>413,800</b></u>       |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 446,653                | 451,800                    | 308,400                     | 249,800                    | -                           | 249,800                    | (44.7)%                   |
| Operating Expense                     | 88,089                 | 153,900                    | 144,800                     | 164,000                    | -                           | 164,000                    | 6.6%                      |
| Capital Outlay                        | 7,402                  | 9,700                      | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>           | <b>542,144</b>         | <b>615,400</b>             | <b>453,200</b>              | <b>413,800</b>             | <b>-</b>                    | <b>413,800</b>             | <b>(32.8)%</b>            |
| <b>Total Budget</b>                   | <b>542,144</b>         | <b>615,400</b>             | <b>453,200</b>              | <b>413,800</b>             | <b>-</b>                    | <b>413,800</b>             | <b>(32.8)%</b>            |
| <b>Total FTE</b>                      | <b>2.00</b>            | <b>2.00</b>                | <b>1.00</b>                 | <b>1.00</b>                | <b>-</b>                    | <b>1.00</b>                | <b>(50.0)%</b>            |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues         | 34,920                 | -                          | 4,800                       | -                          | -                           | -                          | na                        |
| Net Cost Co Water/Sewer Op     | 507,224                | 615,400                    | 448,400                     | 413,800                    | -                           | 413,800                    | (32.8)%                   |
| <b>Total Funding</b>           | <b>542,144</b>         | <b>615,400</b>             | <b>453,200</b>              | <b>413,800</b>             | <b>-</b>                    | <b>413,800</b>             | <b>(32.8)%</b>            |

**Forecast FY 2021:**

Personal services are forecast lower than the adopted budget due to one (1) FTE transferred to Growth Management Department - Transportation Construction & Maintenance Administration Office (101). At the start of the fiscal year, the asset threshold increased from \$1,000 to \$5,000. Consequently, annualized Operating absorbed expenses previously budgeted as Capital.

**Current FY 2022:**

Personal services are budgeted lower due to the reassignment of the Deputy Department Head position to Growth Management Department - Transportation Construction & Maintenance Administration Office (101). Operating expenses are flat including items previously categorized as Capital.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District**

**Public Utilities Operations Support Division (408)**

**Mission Statement**

The Financial and Operations Support Division provides sound financial analysis, assessment and management to the operations and capital expenditure programs of the two enterprise entities in the Public Utilities Department (PUD), the Collier County Water-Sewer District (CCWSD), Solid and Hazardous Waste Management, and to Facilities Management. This Division must ensure optimal internal and external financing is available to support department wide funding needs, while supporting the county's strategic goal of improving financial planning, management, reporting, and internal controls processes.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>PUD Financial Planning and Oversight</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <b>13.00</b>                 | <b>1,787,493</b>          | <b>-</b>                    | <b>1,787,493</b>            |
| This program provides financial planning, management, and oversight of the Public Utilities Department (PUD) financial operations. Responsibilities include policy and management oversight for utility billing and accounts receivable, solid and hazardous waste disposal and mandatory collections revenues, the county's estoppel program, fiscal payables, capital and debt expenditures, water-sewer user and impact fee rate setting, centralized department materials procurement and inventory management, and internal controls. Additional responsibilities include cash planning and management, identifying and securing optimal funding sources, administration of external financing for the PUD including compliance with bond covenants and Florida Department of Environmental Protection agreements, and development of the financial feasibility portion of the Annual Update and Inventory Report. Other program functions include development of inter-agency agreements, ordinance development, contract administration (including the solid waste franchise hauler contract), financial and management reporting, department budgeting and forecasting, and fiscal and technical oversight for five full scale implementation projects under the PUD's Enterprise Asset management program. |                              |                           |                             |                             |
| <b>Public Utilities Department Fiscal Support</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <b>5.00</b>                  | <b>491,807</b>            | <b>-</b>                    | <b>491,807</b>              |
| This program provides fiscal guidance, analysis, and payables functions for the Public Utilities Department (PUD) enterprise operations. Functions include materials and services requisition review, purchase order tracking, invoice audit, payment approval, purchase card transactions, travel request packages, as well as coordination between divisions, the Procurement Services Division, Clerk's Finance, and vendors for resolution of payment issues. Reporting functions ensure payables are processed accurately, efficiently, and timely in compliance with the Prompt Payment Act, and enforce consistency of practice and process controls across the PUD.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                              |                           |                             |                             |
| <b>Collier County Water - Sewer District Inventory Management</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <b>11.00</b>                 | <b>1,020,900</b>          | <b>-</b>                    | <b>1,020,900</b>            |
| This program provides management and control of centralized parts inventory for the Collier County Water-Sewer District (CCWSD). Responsibilities include utility parts contract administration, materials procurement and management, parts receiving/stocking/picking in multiple warehouse facilities, mobile truck inventories, and quarterly physical inventory counts. This program is responsible for the implementation of the City Works Store Rooms software application as an integrated element of the Public Utilities Division's Enterprise Asset Management program.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                              |                           |                             |                             |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District**

**Public Utilities Operations Support Division (408)**

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Collier County Water - Sewer District Billing</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <b>9.00</b>                  | <b>1,909,800</b>          | <b>336,300</b>              | <b>1,573,500</b>            |
| This program provides billing of all water, sewer, and irrigation quality water services as well as cross connection control device installation charges and fats/oils/grease program charges for the Collier County Water-Sewer District (CCWSD). Core functions include establishing new service accounts, monthly service invoicing including deferred pay plan management, impact fee financing, special assessment financing, customer account maintenance, application of late payment penalties and debit or credit adjustments, and production of final bills that result from property sales or transfers of ownership. This program also provides the lock list for delinquent accounts and miscellaneous billing for CCWSD-owned property damaged by private contractors and individuals.                                                                                                         |                              |                           |                             |                             |
| <b>Public Utilities Department Financial Functions</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | <b>14.00</b>                 | <b>3,406,700</b>          | <b>47,100</b>               | <b>3,359,600</b>            |
| This program provides receipting, recording, and safeguarding of all customer cash, check and credit card payments for all Public Utilities Department (PUD) enterprise services. Core functions include daily administration of the county's estoppel program, service roll administration for the Municipal Service Benefit Unit special annual assessments for the mandatory solid waste residential curbside collection program, cashiering and daily balancing, processing lock box and online credit card payments, bank draft processing, bank deposits, and accounts receivable management for water-sewer utility customer accounts and landfill scale house and recycling center facilities. This program also reviews and audits customer billing adjustment requests, provides payroll review and data entry, and monthly invoice processing for the county's two solid waste franchise haulers. |                              |                           |                             |                             |
| <b>Public Utilities Department Customer Service</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <b>13.00</b>                 | <b>1,177,200</b>          | <b>-</b>                    | <b>1,177,200</b>            |
| This program provides customer service to all Public Utilities Department (PUD) enterprise customers. The customer base served includes residential curbside trash collection and water/sewer/irrigation quality water customers. Core functions include research and response to customer inquiries, initiation of new service requests, and initiation of final meter reads on pending property sales or transfers. Call center technology provides efficient and prompt responses to customer requests.                                                                                                                                                                                                                                                                                                                                                                                                   |                              |                           |                             |                             |
| <b>Critical Infrastructure Security</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <b>4.00</b>                  | <b>1,499,000</b>          | <b>-</b>                    | <b>1,499,000</b>            |
| This program provides and centralizes security systems maintenance personnel and operating expenses                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                              |                           |                             |                             |
| <b>Collier County Water-Sewer District Indirect Cost Reimbursement</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | <b>-</b>                     | <b>3,233,300</b>          | <b>-</b>                    | <b>3,233,300</b>            |
| Indirect service charge reimbursement for General Fund provided central services.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                              |                           |                             |                             |
| <b>Payment in Lieu of Taxes</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <b>-</b>                     | <b>9,731,800</b>          | <b>-</b>                    | <b>9,731,800</b>            |
| Payments in lieu of taxes are being made for the exempt properties owned by the Collier County Water and Sewer District.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                              |                           |                             |                             |
| <b>Critical Infrastructure Security</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <b>-</b>                     | <b>83,400</b>             | <b>-</b>                    | <b>83,400</b>               |
| This program provides and centralizes security systems maintenance personnel and operating expenses.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                              |                           |                             |                             |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District**

**Public Utilities Operations Support Division (408)**

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Meter Operations</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | <b>34.00</b>                 | <b>6,884,700</b>          | <b>1,669,400</b>            | <b>5,215,300</b>            |
| <p>This program provides data collection for usage from potable, irrigation quality, and fire meters. Responsible for the repair and maintenance of all system components of the meter reading system. Provides for the calibration and repair of large meters and the backflow assemblies associated with the large meters to ensure accuracy and compliance. Performs annual audit program of meters designed to improve asset visibility and internal controls. Provides for installation of new water meters and completes State mandated testing of all cross-connection control devices maintained by the County (3/4" to 2").</p> |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <b>103.00</b>                | <b>31,226,100</b>         | <b>2,052,800</b>            | <b>29,173,300</b>           |
| <b>Program Enhancements</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
| <b>Convert Fiscal Tech from Contract to Full Time</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <b>1.00</b>                  | <b>55,200</b>             | <b>-</b>                    | <b>55,200</b>               |
| <p>Convert a temporary full time position that supports the permanent billing work needs of a growing customer base to a permanent FTE. Productivity gains are anticipated from reduced turnover and training. Personal services costs of \$55,200 will be offset by a reduction in temporary labor.</p>                                                                                                                                                                                                                                                                                                                                 |                              |                           |                             |                             |
| Expanded Services Budget                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | <b>1.00</b>                  | <b>55,200</b>             | <b>-</b>                    | <b>55,200</b>               |
| Total Adopted Budget                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | <b>104.00</b>                | <b>31,281,300</b>         | <b>2,052,800</b>            | <b>29,228,500</b>           |

| <b>Program Performance Measures</b>                     | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|---------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| # Curbside Accounts per FTE                             | 18,640                 | 18,800                    | 27,000                      | 27,500                    |
| # Water/Sewer Accounts per FTE                          | 14,900                 | 15,100                    | 15,600                      | 16,100                    |
| % of Bills Mailed Within 5 Business Days of Meter Reads | 99.8                   | 99.8                      | 99.98                       | 99.98                     |
| Accounts Payable # of Invoices / Pay Apps Processed     | 21,300                 | 22,500                    | 21,600                      | 22,000                    |
| Customer Service Annual Calls per FTE                   | 15,030                 | 16,000                    | 18,100                      | 17,000                    |
| Customer Service Average Abandon Call Rate (%)          | 1                      | 1                         | 1                           | 1                         |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 7,286,419              | 7,702,800                  | 7,483,400                   | 8,119,400                  | 55,200                      | 8,174,600                  | 6.1%                      |
| Operating Expense                     | 6,304,142              | 9,271,700                  | 8,477,400                   | 10,141,600                 | -                           | 10,141,600                 | 9.4%                      |
| Indirect Cost Reimburs                | 3,179,400              | 3,249,900                  | 3,249,900                   | 3,233,300                  | -                           | 3,233,300                  | (0.5)%                    |
| Payment In Lieu of Taxes              | 8,363,000              | 8,937,400                  | 8,937,400                   | 9,731,800                  | -                           | 9,731,800                  | 8.9%                      |
| Capital Outlay                        | 82,297                 | 118,900                    | 331,000                     | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>           | <b>25,215,257</b>      | <b>29,280,700</b>          | <b>28,479,100</b>           | <b>31,226,100</b>          | <b>55,200</b>               | <b>31,281,300</b>          | <b>6.8%</b>               |
| <b>Total Budget</b>                   | <b>25,215,257</b>      | <b>29,280,700</b>          | <b>28,479,100</b>           | <b>31,226,100</b>          | <b>55,200</b>               | <b>31,281,300</b>          | <b>6.8%</b>               |
| <b>Total FTE</b>                      | <b>98.00</b>           | <b>97.00</b>               | <b>103.00</b>               | <b>103.00</b>              | <b>1.00</b>                 | <b>104.00</b>              | <b>7.2%</b>               |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District**

**Public Utilities Operations Support Division (408)**

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues     | 2,457                  | -                          | -                           | -                          | -                           | -                          | na                        |
| FEMA - Fed Emerg Mgt Agency    | 82,035                 | -                          | 100                         | -                          | -                           | -                          | na                        |
| Charges For Services           | 1,597,393              | 1,897,100                  | 1,564,900                   | 1,906,300                  | -                           | 1,906,300                  | 0.5%                      |
| Miscellaneous Revenues         | 374,899                | 239,000                    | 117,200                     | 146,500                    | -                           | 146,500                    | (38.7)%                   |
| Net Cost Co Water/Sewer Op     | 23,158,473             | 27,144,600                 | 26,796,900                  | 29,173,300                 | 55,200                      | 29,228,500                 | 7.7%                      |
| <b>Total Funding</b>           | <b>25,215,257</b>      | <b>29,280,700</b>          | <b>28,479,100</b>           | <b>31,226,100</b>          | <b>55,200</b>               | <b>31,281,300</b>          | <b>6.8%</b>               |

**Forecast FY 2021:**

Personal services are forecast lower than the adopted budget due to temporary vacancy savings and reduction in overtime, partially offset by costs for 6 mid-year FTEs related to the FY 2021 CCWSD Operations Resourcing Strategic Plan (4 conversions from temporary labor – 3 Meter Operations, 1 Inventory Control – and 2 additions in Meter Operations), approved by the Board on 11-10-20. Operating expenses are forecast under the adopted budget due to lower utilization of security related contractual services, 4 mid-year conversions of temporary labor to FTEs, and quantity reduction in utility parts partially offset by an increase in bank fees. Capital expenses are higher due to purchase of 6 trucks – 4 Meter Operations, 1 Critical Infrastructure Security, and 1 Inventory Control – and mobile transceiver and data logging equipment.

**Current FY 2022:**

Personal services are budgeted higher due to 6 FTEs related to the FY 2021 CCWSD Operations Resourcing Strategic Plan (4 conversions from temporary labor – 3 Meter Operations, 1 Inventory Control – and 2 additions in Meter Operations), 1 expanded position in Utility Billing, and cost-of-living base pay adjustments. Operating expenses are budgeted higher due to increased Payment in Lieu of Taxes (PILT), bank fees, unit costs for utility parts (meters), contractual services related to billing, and the IT Capital Allocation, partially offset by a decrease in temporary labor. The PILT payment is increased in proportion to growth in audited CCWSD revenue and increase from 5.75% to 6.0%.

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District**

**Public Utilities Engineering & Project Management Division (408)**

**Mission Statement**

To deliver projects that meet requirements on-time, on-budget, at best-value to the satisfaction of Water and Wastewater Operations. To sustain regulatory compliance and mechanical/structural integrity through implementation of the Capital Improvement Program throughout the installed base of approximately \$1.6 billion of assets. To support Operations in the treatment plants and in the field to achieve their mission 24/7/365.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>CCWSD Management, Planning, &amp; Quality Assurance</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <b>9.00</b>                  | <b>1,341,748</b>          | <b>-</b>                    | <b>1,341,748</b>            |
| <p>This program is responsible for the management, control, and oversight of planning and project management functions for the Water and Wastewater Divisions of the Collier County Water-Sewer District (CCWSD). Responsibilities include updates to the Master Plan, the Annual Update and Inventory Report, and other long-term planning initiatives as well as tracking capacity, analyzing trends, and reviewing new development plans to ensure concurrency and master plan compliance. Core functions are defined by the Project Management Institute and implemented through Project Management Professional training and internal standard operating procedures. Quality assurance / quality control services are provided for projects within all operating divisions.</p>                                                                |                              |                           |                             |                             |
| <b>Collier County Water - Sewer District Project Management</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | <b>17.00</b>                 | <b>2,210,795</b>          | <b>-</b>                    | <b>2,210,795</b>            |
| <p>This program provides project and program management services for planning, designing, and implementing projects that meet the demand of the all-encompassing utility capital improvements as related to the Water and Wastewater Divisions of the Collier County Water-Sewer District (CCWSD). This includes wellfields, regional water plants, the potable water distribution system, collections system, regional wastewater plants, and the irrigation quality reuse water distribution system.</p>                                                                                                                                                                                                                                                                                                                                          |                              |                           |                             |                             |
| <b>Collier County Water - Sewer District Automation Systems Project</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | <b>5.00</b>                  | <b>952,745</b>            | <b>-</b>                    | <b>952,745</b>              |
| <p>This program develops systems that ensure sustainable business processes, provides project and program management for supervisory control and data acquisition (SCADA) projects, and is responsible for implementing the Enterprise Asset Management program for the Collier County Water-Sewer District (CCWSD) that will result in more efficient and effective use of funds. The goal of this program is to achieve optimal balance of operational and capital costs relative to defined levels of service, operating risks, and compliance requirements.</p>                                                                                                                                                                                                                                                                                 |                              |                           |                             |                             |
| <b>Technical Support - Utility Locates</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <b>12.00</b>                 | <b>1,389,400</b>          | <b>-</b>                    | <b>1,389,400</b>            |
| <p>Provides responsive and accurate location services for the water-sewer district in compliance with the two-day response time mandated by Florida State Statute 556, the Underground Damage Prevention and Safety Act. This service is critical to protect utility infrastructure in the ground and protect the well being of excavation crews working near buried utilities. Locate Services provides education and damage prevention coordination in alignment with Sunshine 811 and actively promotes the call-before-you-dig campaign throughout the district. This program has expanded its scope to include project data management with a focus on centralized repository of critical project documentation and an electronic utility print room available in the field or office as a reference for operations and engineering staff.</p> |                              |                           |                             |                             |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District**

**Public Utilities Engineering & Project Management Division (408)**

| <b>Program Summary</b>                                                                                                                                                                                                                                                               | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Technical Support - Dedicated Applications</b>                                                                                                                                                                                                                                    | <b>3.00</b>                  | <b>287,912</b>            | <b>-</b>                    | <b>287,912</b>              |
| Provides dedicated application support for utility-specific applications and databases and technical analysis services that add value to the operations through compliance reporting, centralized documentation, real time monitoring, and automation for accuracy and time savings. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                      | <b>46.00</b>                 | <b>6,182,600</b>          | <b>-</b>                    | <b>6,182,600</b>            |

| <b>Program Performance Measures</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|-------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| # Locates Performed                 | 34,859                 | 38,000                    | 36,000                      | 37,000                    |
| # Locates Performed per FTE         | 4,222                  | 4,222                     | 4,000                       | 4,625                     |
| # Supported PUD Applications        | 105                    | 105                       | 105                         | 105                       |
| CIP Commitments, (\$M)              | 92                     | 66                        | 76                          | 70                        |
| Contract Compliance, (%)            | 100                    | 100                       | 100                         | 100                       |
| Purchase Order Volume, (#)          | 700                    | 800                       | 800                         | 800                       |
| Work Order Compliance, (%)          | 100                    | 100                       | 99                          | 100                       |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 4,414,598              | 4,795,000                  | 4,517,600                   | 4,845,400                  | -                           | 4,845,400                  | 1.1%                      |
| Operating Expense                     | 692,347                | 1,601,400                  | 1,254,500                   | 1,287,200                  | -                           | 1,287,200                  | (19.6)%                   |
| Capital Outlay                        | 65,474                 | 76,300                     | 40,400                      | 50,000                     | -                           | 50,000                     | (34.5)%                   |
| <b>Net Operating Budget</b>           | <b>5,172,419</b>       | <b>6,472,700</b>           | <b>5,812,500</b>            | <b>6,182,600</b>           | <b>-</b>                    | <b>6,182,600</b>           | <b>(4.5)%</b>             |
| <b>Total Budget</b>                   | <b>5,172,419</b>       | <b>6,472,700</b>           | <b>5,812,500</b>            | <b>6,182,600</b>           | <b>-</b>                    | <b>6,182,600</b>           | <b>(4.5)%</b>             |
| <b>Total FTE</b>                      | <b>44.00</b>           | <b>46.00</b>               | <b>46.00</b>                | <b>46.00</b>               | <b>-</b>                    | <b>46.00</b>               | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| FEMA - Fed Emerg Mgt Agency    | 126,185                | -                          | -                           | -                          | -                           | -                          | na                        |
| Miscellaneous Revenues         | 607                    | -                          | 300                         | -                          | -                           | -                          | na                        |
| Net Cost Co Water/Sewer Op     | 5,045,626              | 6,472,700                  | 5,812,200                   | 6,182,600                  | -                           | 6,182,600                  | (4.5)%                    |
| <b>Total Funding</b>           | <b>5,172,419</b>       | <b>6,472,700</b>           | <b>5,812,500</b>            | <b>6,182,600</b>           | <b>-</b>                    | <b>6,182,600</b>           | <b>(4.5)%</b>             |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District**

**Public Utilities Engineering & Project Management Division (408)**

**Forecast FY 2021:**

Personal services are forecast lower than the adopted budget due to temporary vacancy savings. Operating expenses are forecast under the adopted budget due to reduction in temporary labor and software. At the start of the fiscal year, the asset threshold increased from \$1,000 to \$5,000. Consequently, annualized Operating absorbed expenses previously budgeted as Capital.

**Current FY 2022:**

The personal services budget increases as a result of cost-of-living base pay adjustments. Operating expenses are budgeted lower due to reduction in temporary labor and software, partially offset by an increase in the IT Capital Allocation.

**Capital Outlay items:**

\$36,000 – 2 Replacement Ground Penetrating Radar Devices

\$14,000 – 2 Replacement Electromagnetic Locators

\$50,000 – Total Capital Outlay

The purchase of expanded and replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).



**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District**

**Technical Support, Logistics and Operations (408)**

**Mission Statement**

Provide management oversight and technical and operational services that support sustainability and compliance of the Water-Sewer District operations. These services include underground utility locate services and damage prevention education, dedicated support of the Public Utilities Department's (PUD's) Geographic Information System (GIS)-centric asset management program and the GIS data repository of assets, dedicated technical services for PUD-specific applications and databases, planning services, and infrastructure rehabilitation and enhancement projects for the PUD manned and unmanned structures.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Logistics &amp; Operations</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <b>6.00</b>                  | <b>1,056,100</b>          | <b>-</b>                    | <b>1,056,100</b>            |
| Provides infrastructure-related services for manned and unmanned structures operated 24/7/365 including office space for employees that directly support the water-sewer district operations responsible for potable water production and distribution, compliant sanitary sewer collection and treatment, and reuse water distribution. This program ensures that the core facilities that support these public facing products are secure and well maintained structures. The program provides infrastructure short- and long-range planning, physical site assessments, planned maintenance and rehabilitation of structures, inspections, and project management.                                  |                              |                           |                             |                             |
| <b>Technical Support - Dedicated Apps &amp; Geographic Information Syst</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | <b>4.00</b>                  | <b>1,169,844</b>          | <b>-</b>                    | <b>1,169,844</b>            |
| Provides dedicated application support for utility-specific applications and databases; technical analysis services that add value to the operations through compliance reporting, centralized documentation, real time monitoring, and automation for accuracy and time savings; and dedicated utility Geographic Information System (GIS) support for reuse assets, water assets, wastewater assets, and wellfield assets.                                                                                                                                                                                                                                                                           |                              |                           |                             |                             |
| <b>Technical Support - Asset Management</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | <b>6.00</b>                  | <b>691,456</b>            | <b>-</b>                    | <b>691,456</b>              |
| This program is in alignment with utility best practices of implementing a life cycle asset management program for all linear and vertical assets. This section provides direction and application support for the utility Geographic Information System (GIS)-centric asset management system designed to manage assets from cradle to grave. This includes technical expertise to provide complex programming for GIS and the suite of asset management applications that support this program, and oversight of the integrations between systems to streamline the application to support office and field operation end-users, while maintaining the asset information from multiple repositories. |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <b>16.00</b>                 | <b>2,917,400</b>          | <b>-</b>                    | <b>2,917,400</b>            |

| <b>Program Performance Measures</b>                  | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| # Supported PUD Applications                         | 105                    | 105                       | 105                         | 105                       |
| Asset Mgmt/GIS Create/Maintain Primary Linear Assets | 607,000                | 612,000                   | 777,000                     | 875,000                   |
| Asset Mgmt/GIS Create/Maintain Vertical Assets       | 20,000                 | 22,000                    | 20,600                      | 21,000                    |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District  
Technical Support, Logistics and Operations (408)**

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 1,297,689              | 1,394,600                  | 1,336,300                   | 1,461,500                  | -                           | 1,461,500                  | 4.8%                      |
| Operating Expense                     | 1,067,680              | 1,693,200                  | 1,520,300                   | 1,455,900                  | -                           | 1,455,900                  | (14.0)%                   |
| Capital Outlay                        | 13,549                 | 17,700                     | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>           | <b>2,378,918</b>       | <b>3,105,500</b>           | <b>2,856,600</b>            | <b>2,917,400</b>           | <b>-</b>                    | <b>2,917,400</b>           | <b>(6.1)%</b>             |
| <b>Total Budget</b>                   | <b>2,378,918</b>       | <b>3,105,500</b>           | <b>2,856,600</b>            | <b>2,917,400</b>           | <b>-</b>                    | <b>2,917,400</b>           | <b>(6.1)%</b>             |
| <b>Total FTE</b>                      | <b>18.00</b>           | <b>16.00</b>               | <b>16.00</b>                | <b>16.00</b>               | <b>-</b>                    | <b>16.00</b>               | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues     | (880)                  | -                          | -                           | -                          | -                           | -                          | na                        |
| FEMA - Fed Emerg Mgt Agency    | 46,049                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Miscellaneous Revenues         | 292                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Net Cost Co Water/Sewer Op     | 2,333,456              | 3,105,500                  | 2,856,600                   | 2,917,400                  | -                           | 2,917,400                  | (6.1)%                    |
| <b>Total Funding</b>           | <b>2,378,918</b>       | <b>3,105,500</b>           | <b>2,856,600</b>            | <b>2,917,400</b>           | <b>-</b>                    | <b>2,917,400</b>           | <b>(6.1)%</b>             |

**Forecast FY 2021:**

Personal services are forecast lower than the adopted budget due to temporary vacancies. Operating expenses are forecast lower due to reductions in temporary labor. At the start of the fiscal year, the asset threshold increased from \$1,000 to \$5,000. Consequently, annualized Operating absorbed expenses previously budgeted as Capital.

**Current FY 2022:**

The personal services budget increases as a result of cost-of-living base pay adjustments. Operating expenses are budgeted lower due to reduction in temporary labor and contractual services.

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District  
Water Division (408)**

**Mission Statement**

**To deliver best value, high quality, and sustainable water services that meet customers' expectations in an operationally excellent environment.**

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Water Management &amp; Oversight</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <b>4.00</b>                  | <b>2,372,200</b>          | <b>76,400,000</b>           | <b>-74,027,800</b>          |
| Provides overall management and direction for the Water Division. Provides support for all facilities and day-to-day operations, safety training and inspections, budget development and guidance, and special projects.                                                                                                                                                                                                                                                                                                                                                                                                                                         |                              |                           |                             |                             |
| <b>Wellfield - General and Remote Station Maintenance</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <b>10.00</b>                 | <b>5,614,100</b>          | <b>5,000</b>                | <b>5,609,100</b>            |
| Performs required inspections per FDEP and South Florida Water Management District permits. Performs preventative maintenance and repairs to maintain operability of wells, remote repump stations, and the aquifer storage and recovery system.                                                                                                                                                                                                                                                                                                                                                                                                                 |                              |                           |                             |                             |
| <b>North County Regional Water Treatment Plant</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <b>19.00</b>                 | <b>6,168,300</b>          | <b>500</b>                  | <b>6,167,800</b>            |
| Provides on-site supervision and production management for the treatment of potable water utilizing the membrane treatment process and the reverse osmosis treatment process.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                              |                           |                             |                             |
| <b>South County Regional Water Treatment Plant</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <b>24.00</b>                 | <b>7,326,600</b>          | <b>700</b>                  | <b>7,325,900</b>            |
| Provides on-site supervision and production management for the treatment of potable water utilizing the lime softening process and the reverse osmosis treatment process.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                              |                           |                             |                             |
| <b>Water Distribution</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <b>64.00</b>                 | <b>10,677,500</b>         | <b>107,500</b>              | <b>10,570,000</b>           |
| Performs system-wide maintenance on the transmission and distribution systems. Provides for the maintenance and mapping of system assets to ensure reliability. Provides for the maintenance of all distribution system appurtenances including fire hydrants, sample stations, and air release valves. Provides for installation, inspection, and repair of cross connection control assemblies maintained by the Water District. Provides for inspection services for new construction of watermains and services by outside contractors. Provides for response to service requests from customers.                                                            |                              |                           |                             |                             |
| <b>Water Power Systems &amp; Instrumentation</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | <b>10.00</b>                 | <b>2,405,100</b>          | <b>-</b>                    | <b>2,405,100</b>            |
| Provides day-to-day management of the water power systems including electrical and instrumentation operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers to ensure successful completion of ongoing Capital Improvement Projects (CIPs). Provides input to water CIPs, Master Planning, and Rate Studies. Performs preventive maintenance and operates water power systems including the electrical, instrumentation, telemetry, and Supervisory Control and Data Acquisition (SCADA) for the wellfields and plants to ensure sustained compliance and preserve power system assets. |                              |                           |                             |                             |
| <b>Water Laboratory</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <b>7.00</b>                  | <b>1,228,600</b>          | <b>-</b>                    | <b>1,228,600</b>            |
| Provides State drinking water certification and on-site supervision and quality control for the division's laboratory services, protects the public from disease causing micro-organisms by monitoring source and finished water, and protects the public from chemical contaminants.                                                                                                                                                                                                                                                                                                                                                                            |                              |                           |                             |                             |
| <b>Current Level of Service Budget</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <b>138.00</b>                | <b>35,792,400</b>         | <b>76,513,700</b>           | <b>-40,721,300</b>          |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District  
Water Division (408)**

| <b>Program Performance Measures</b>            | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| Compliance - Analyses Conducted                | 62,000                 | 63,500                    | 61,000                      | 62,500                    |
| Customer - Connection Points                   | 76,900                 | 79,300                    | 79,300                      | 81,500                    |
| Production - Cost per 1,000 Gallons            | 3.3                    | 3.52                      | 3.37                        | 3.62                      |
| Production - Total Water (billions of gallons) | 9.8                    | 9.8                       | 9.8                         | 9.8                       |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 9,562,034              | 10,385,400                 | 10,454,300                  | 11,806,800                 | -                           | 11,806,800                 | 13.7%                     |
| Operating Expense                     | 16,891,099             | 23,837,300                 | 21,820,000                  | 23,799,100                 | -                           | 23,799,100                 | (0.2)%                    |
| Capital Outlay                        | 376,884                | 403,300                    | 826,200                     | 186,500                    | -                           | 186,500                    | (53.8)%                   |
| <b>Net Operating Budget</b>           | <b>26,830,017</b>      | <b>34,626,000</b>          | <b>33,100,500</b>           | <b>35,792,400</b>          | <b>-</b>                    | <b>35,792,400</b>          | <b>3.4%</b>               |
| <b>Total Budget</b>                   | <b>26,830,017</b>      | <b>34,626,000</b>          | <b>33,100,500</b>           | <b>35,792,400</b>          | <b>-</b>                    | <b>35,792,400</b>          | <b>3.4%</b>               |
| <b>Total FTE</b>                      | <b>118.00</b>          | <b>117.00</b>              | <b>138.00</b>               | <b>138.00</b>              | <b>-</b>                    | <b>138.00</b>              | <b>17.9%</b>              |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues     | 34                     | -                          | -                           | -                          | -                           | -                          | na                        |
| FEMA - Fed Emerg Mgt Agency    | 110,519                | -                          | -                           | -                          | -                           | -                          | na                        |
| Charges For Services           | 115,969                | 355,400                    | 100,200                     | 100,200                    | -                           | 100,200                    | (71.8)%                   |
| Water Revenue                  | 72,269,472             | 74,500,000                 | 73,700,000                  | 76,400,000                 | -                           | 76,400,000                 | 2.6%                      |
| Miscellaneous Revenues         | 34,956                 | 19,200                     | 56,400                      | 13,500                     | -                           | 13,500                     | (29.7)%                   |
| Net Cost Co Water/Sewer Op     | (45,700,933)           | (40,248,600)               | (40,756,100)                | (40,721,300)               | -                           | (40,721,300)               | 1.2%                      |
| <b>Total Funding</b>           | <b>26,830,017</b>      | <b>34,626,000</b>          | <b>33,100,500</b>           | <b>35,792,400</b>          | <b>-</b>                    | <b>35,792,400</b>          | <b>3.4%</b>               |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District  
Water Division (408)**

**Forecast FY 2021:**

Personal services are forecast higher than the adopted budget due to costs for 21 mid-year FTEs related to the FY 2021 CCWSD Operations Resourcing Strategic Plan (17 conversions from temporary labor – 15 Distribution, 2 Plants – and 4 additions in Distribution) approved by the Board on 11-10-20, offset by temporary vacancy savings. Operating costs are projected below budget due to decreases in chemicals, temporary labor, electricity, and utility parts, partially offset by increases in electrical contractors and emergency maintenance. Capital is increased due to 7 truck purchases – 4 for FTEs added in the Operations Resourcing Strategic Plan and 3 that replaced vehicles previously held back from auction.

Revenue: Forecast FY 2021 water revenue is anticipated to vary by 1.0% under budget. Charges for Services revenue is anticipated to be lower related to reimbursements from contractors for system repairs.

**Current FY 2022:**

Personal services are budgeted higher due to 21 FTEs related to the FY 2021 CCWSD Operations Resourcing Strategic Plan (17 conversions from temporary labor – 15 Distribution, 2 Plants – and 4 additions in Distribution), and cost-of-living base pay adjustments. Operating expenses are flat reflecting upward adjustments for contractual services, electrical contractors, utility parts, remote site connectivity, and electrical supplies, offset by reductions in temporary labor, chemicals, and electricity.

**Capital Outlay items:**

\$ 42,500 - 4 Replacement Trailers  
\$ 36,500 - 1 Replacement Pipeline Pig Tracker  
\$ 32,000 - 1 Replacement Automatic Valve Operator  
\$ 25,000 - 1 Replacement Air Compressor  
\$ 20,000 - 2 Replacement Calibration Equipment  
\$ 15,000 - 1 Replacement Fluke Calibrator  
\$ 10,000 - 1 Replacement Laboratory Refrigerator  
\$ 5,500 - 1 Replacement Laboratory Incubator  
\$186,500 - Total Capital Outlay items

The purchase of expanded and replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

**Revenues:**

Budgeted FY 2022 water revenue is 2.6% higher than the FY 2021 budget due to a planned 2.9% rate increase and anticipated customer growth, net of slightly reduced water demand. Charges for Services revenue is budgeted lower related to reimbursements from contractors for system repairs.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District  
Wastewater Division (408)**

**Mission Statement**

To deliver best value, high quality, and sustainable wastewater and irrigation quality reclaimed water services that meet customers' expectations in an operationally compliant environment.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Wastewater Management &amp; Oversight</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | <b>4.00</b>                  | <b>2,039,000</b>          | <b>88,000,000</b>           | <b>-85,961,000</b>          |
| Provides overall management and direction for the Wastewater Division within County and State guidelines. Performs safety inspections, conducts training programs, and evaluates all safety incidents.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                              |                           |                             |                             |
| <b>North County Water Reclamation Facility</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <b>26.00</b>                 | <b>10,047,600</b>         | <b>35,000</b>               | <b>10,012,600</b>           |
| Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640. Performs operations, preventive maintenance, and pro-active management of odor control and containment for both the North and South Water Reuse Facilities Odor Control Units. |                              |                           |                             |                             |
| <b>Northeast County Wastewater Treatment Facility</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <b>2.00</b>                  | <b>720,800</b>            | <b>-</b>                    | <b>720,800</b>              |
| Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640.                                                                                                                                                                                                                                                                                                                                                                                |                              |                           |                             |                             |
| <b>South County Water Reclamation Facility</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <b>25.00</b>                 | <b>6,507,200</b>          | <b>300</b>                  | <b>6,506,900</b>            |
| Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640.                                                                                                                                                                                |                              |                           |                             |                             |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District  
Wastewater Division (408)**

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Golden Gate Wastewater Treatment Facility</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <b>5.00</b>                  | <b>1,600,000</b>          | <b>500</b>                  | <b>1,599,500</b>            |
| Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640.                                                                                                                                            |                              |                           |                             |                             |
| <b>Wastewater Collections</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | <b>64.00</b>                 | <b>12,999,300</b>         | <b>10,000</b>               | <b>12,989,300</b>           |
| Provides day to day management of the wastewater collections system operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers and provides input to wastewater Capital Improvement Projects (CIPs), Master Planning, and Rate Studies. Maintains and operates transmission systems including force-mains, gravity-mains, laterals, and clean-outs. Performs in-house repairs for County-owned pumps and pro-active management of odor control and containment for both the wastewater lift stations and wastewater transmission systems in accordance with specific wastewater collections operations protocols to ensure sustained compliance and preserve the wastewater collection system assets for reliable and sustainable wastewater service to customers. |                              |                           |                             |                             |
| <b>Wastewater Reuse</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <b>7.00</b>                  | <b>2,021,900</b>          | <b>4,905,300</b>            | <b>-2,883,400</b>           |
| Provides for transmission of irrigation quality (IQ) reuse water, reuse contracts administration, contractual and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete Capital Improvement Projects (CIPs) for the reuse program. Provides input to reuse Master Planning and Rate Studies. Performs preventive maintenance to preserve reuse assets and ensure sustained delivery of reuse water to customers in compliance with the Florida Department of Environmental Protection (FDEP).                                                                                                                                                                                                                                                                                             |                              |                           |                             |                             |
| <b>Wastewater Power Systems &amp; Instrumentation</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | <b>17.00</b>                 | <b>2,545,700</b>          | <b>-</b>                    | <b>2,545,700</b>            |
| Provides day to day management of the wastewater power systems including electrical and instrumentation operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Planning, and Rate Studies. Performs preventive maintenance and operates wastewater power systems including the electrical, instrumentation, telemetry, and Supervisory Control and Data Acquisition (SCADA) for wastewater collections and the plants to ensure sustained compliance and preserve power system assets.                                                                                                                                                         |                              |                           |                             |                             |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District  
Wastewater Division (408)**

| <b>Program Summary</b>                     | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|--------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Wastewater Environmental Compliance</b> | <b>12.00</b>                 | <b>1,481,800</b>          | <b>1,331,000</b>            | <b>150,800</b>              |

Provides management of the laboratory certified through the Florida Department of Health and National Environmental Laboratory Accreditation Conference (NELAC) and compliance administration for the wastewater division including the Industrial Pretreatment Program. Provides for regulatory compliance through facility compliance analyses, groundwater sampling, injection and supplemental well monitoring, certification, and Quality Assurance/Quality Control pursuant to Florida Department of Environmental Protection (FDEP) Operating Permits. Performs industrial pretreatment and Fats Oil Grease programs to protect and preserve wastewater assets including transmission systems, lift stations, and treatment plants. Ensures regulatory compliance by performing facility audits pursuant to FDEP Operating Permit Pre-treatment requirements.

Current Level of Service Budget    **162.00**    **39,963,300**    **94,282,100**    **-54,318,800**

| <b>Program Performance Measures</b>         | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|---------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| Compliance - Analysis with QAQC             | 42,500                 | 44,000                    | 40,500                      | 42,000                    |
| Customer - Sewer Connection Points          | 74,200                 | 75,400                    | 76,300                      | 77,600                    |
| Distribution - IQ Water Billions of Gallons | 5.43                   | 5.32                      | 5.69                        | 5.77                      |
| Treatment - Cost per 1,000 Gallons          | 4.65                   | 4.96                      | 5.01                        | 4.96                      |
| Treatment - Wastewater Billions of Gallons  | 7.65                   | 7.71                      | 7.84                        | 8.02                      |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 12,942,739             | 13,507,800                 | 13,482,300                  | 14,249,800                 | -                           | 14,249,800                 | 5.5%                      |
| Operating Expense                     | 18,626,852             | 23,733,300                 | 24,857,800                  | 24,967,900                 | -                           | 24,967,900                 | 5.2%                      |
| Capital Outlay                        | 758,432                | 849,300                    | 1,037,300                   | 745,600                    | -                           | 745,600                    | (12.2)%                   |
| <b>Net Operating Budget</b>           | <b>32,328,023</b>      | <b>38,090,400</b>          | <b>39,377,400</b>           | <b>39,963,300</b>          | <b>-</b>                    | <b>39,963,300</b>          | <b>4.9%</b>               |
| <b>Total Budget</b>                   | <b>32,328,023</b>      | <b>38,090,400</b>          | <b>39,377,400</b>           | <b>39,963,300</b>          | <b>-</b>                    | <b>39,963,300</b>          | <b>4.9%</b>               |
| <b>Total FTE</b>                      | <b>155.00</b>          | <b>156.00</b>              | <b>162.00</b>               | <b>162.00</b>              | <b>-</b>                    | <b>162.00</b>              | <b>3.8%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues     | 849                    | -                          | -                           | -                          | -                           | -                          | na                        |
| FEMA - Fed Emerg Mgt Agency    | 405,733                | -                          | -                           | -                          | -                           | -                          | na                        |
| Charges For Services           | 1,578,811              | 1,585,000                  | 1,586,800                   | 1,331,000                  | -                           | 1,331,000                  | (16.0)%                   |
| Sewer Revenue                  | 82,379,703             | 85,500,000                 | 84,700,000                  | 88,000,000                 | -                           | 88,000,000                 | 2.9%                      |
| Effluent Revenue               | 4,427,156              | 4,600,000                  | 4,800,000                   | 4,900,000                  | -                           | 4,900,000                  | 6.5%                      |
| Miscellaneous Revenues         | 233,194                | 30,200                     | 52,600                      | 51,100                     | -                           | 51,100                     | 69.2%                     |
| Net Cost Co Water/Sewer Op     | (56,697,422)           | (53,624,800)               | (51,762,000)                | (54,318,800)               | -                           | (54,318,800)               | 1.3%                      |
| <b>Total Funding</b>           | <b>32,328,023</b>      | <b>38,090,400</b>          | <b>39,377,400</b>           | <b>39,963,300</b>          | <b>-</b>                    | <b>39,963,300</b>          | <b>4.9%</b>               |



**Public Utilities Department**

**County Water-Sewer District  
Wastewater Division (408)**

**Forecast FY 2021:**

Personal services are forecast relatively flat to the adopted budget due to temporary vacancy savings offset by costs for 6 mid-year FTEs related to the FY 2021 CCWSD Operations Resourcing Strategic Plan (4 conversions from temporary labor – 2 Plants, 1 Irrigation Quality, 1 Power Systems – and 2 additions in Collections) approved by the Board on 11-10-20. Operating costs are projected over adopted budget with the largest forecast overruns in emergency maintenance, rental equipment, utility parts, utility repairs, and electrical supplies, partially offset by decreases in temporary labor, landscape maintenance, and electricity. Significant costs carried over from FY 2020 in contractual services, utility parts, utility repairs, electrical supplies, and engineering fees. Budget amendments within fund 408 will realign existing funding without impacting reserves. Capital is increased due to 2 truck purchases for FTEs added in the Operations Resourcing Strategic Plan.

Revenue: Forecast wastewater and effluent revenue differ from adopted budget estimates by (0.9%) and 4.3%, respectively. Charges for Services are forecast consistent with budget.

**Current FY 2022:**

Personal services are budgeted higher due to 6 FTEs related to the FY 2021 CCWSD Operations Resourcing Strategic Plan (4 conversions from temporary labor – 2 Plants, 1 Irrigation Quality, 1 Power Systems – and 2 additions in Collections), and cost-of-living base pay adjustments. Operating expenses are higher reflecting upward adjustments for chemicals, utility parts, utility repairs, IT Capital Allocation, licensing, and electrical repair and maintenance, partially offset by reduction in temporary labor.

**Capital Outlay items:**

\$500,000 - 4 Replacement Portable Generators  
\$ 82,000 - 1 Replacement Tractor  
\$ 50,600 - 3 Replacement Utility Vehicles  
\$ 40,000 - 4 Replacement Fork Lift  
\$ 28,000 - 4 Replacement Portable Flow Meters  
\$ 20,000 - 1 Replacement Composite Sampler  
\$ 15,000 - 1 Replacement Microbiology Freezer  
\$ 10,000 - 1 Replacement Automatic Sampler  
\$745,600 - Total Capital Outlay items

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

**Revenues:**

Budgeted FY 2022 wastewater and effluent revenue are 2.9% and 6.5% higher, respectively, than FY 2021 budget due to a planned 2.9% rate increase, anticipated customer growth in wastewater, and anticipated effluent service level, net of slightly reduced wastewater demand. Charges for Services revenue is budgeted lower as the landfill leachate deep injection well is projected to be complete and take over leachate disposal before the end of FY 2022.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District  
Reserves, Interest, and Transfers (408)**

| <b>Program Summary</b>                                                                                                                                                                                                                                                                            | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Transfers</b>                                                                                                                                                                                                                                                                                  | -                            | 66,021,400                | 41,749,600                  | 24,271,800                  |
| <b>Reserves</b>                                                                                                                                                                                                                                                                                   | -                            | 23,538,300                | -8,542,900                  | 32,081,200                  |
| Current Level of Service Budget                                                                                                                                                                                                                                                                   | -                            | 89,559,700                | 33,206,700                  | 56,353,000                  |
| <b>Program Enhancements</b>                                                                                                                                                                                                                                                                       | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
| <b>Convert Fiscal Tech from Contract to Full Time</b>                                                                                                                                                                                                                                             | -                            | -                         | 55,200                      | -55,200                     |
| Convert a temporary full time position that supports the permanent billing work needs of a growing customer base to a permanent FTE. Productivity gains are anticipated from reduced turnover and training. Personal services costs of \$55,200 will be offset by a reduction in temporary labor. |                              |                           |                             |                             |
| Expanded Services Budget                                                                                                                                                                                                                                                                          | -                            | -                         | 55,200                      | -55,200                     |
| Total Adopted Budget                                                                                                                                                                                                                                                                              | -                            | 89,559,700                | 33,261,900                  | 56,297,800                  |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Trans to 001 Gen Fd                   | 200,000                | 254,100                    | 254,100                     | 180,600                    | -                           | 180,600                    | (28.9)%                   |
| Trans to 107 Impact Fee Admin         | 218,500                | 218,500                    | 218,500                     | 218,500                    | -                           | 218,500                    | 0.0%                      |
| Trans to 370 Sport Complx Cap         | -                      | -                          | -                           | 1,057,400                  | -                           | 1,057,400                  | na                        |
| Trans to 409 W/S MP Fd                | 304,000                | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans to 410 W/S Debt Serv Fd         | 8,534,300              | 7,656,500                  | 7,656,500                   | 8,230,700                  | -                           | 8,230,700                  | 7.5%                      |
| Trans to 412 W User Fee Cap Fd        | 36,846,100             | 27,782,800                 | 27,782,800                  | 29,158,700                 | -                           | 29,158,700                 | 5.0%                      |
| Trans to 414 S User Fee Cap Fd        | 30,421,100             | 29,287,200                 | 29,287,200                  | 26,679,000                 | -                           | 26,679,000                 | (8.9)%                    |
| Trans to 470 Solid Waste Fd           | 76,100                 | 60,900                     | 60,900                      | 52,600                     | -                           | 52,600                     | (13.6)%                   |
| Trans to 473 Mand Trash Coll          | 445,700                | 486,300                    | 486,300                     | 443,900                    | -                           | 443,900                    | (8.7)%                    |
| Trans to 505 IT Ops                   | 245,900                | 245,900                    | 245,900                     | -                          | -                           | -                          | (100.0)%                  |
| Reserve for Contingencies             | -                      | 8,357,000                  | -                           | 8,419,100                  | -                           | 8,419,100                  | 0.7%                      |
| Reserve for Cash Flow                 | -                      | 15,700,000                 | -                           | 15,800,000                 | -                           | 15,800,000                 | 0.6%                      |
| Reserve for Attrition                 | -                      | (635,600)                  | -                           | (680,800)                  | -                           | (680,800)                  | 7.1%                      |
| <b>Total Budget</b>                   | <b>77,291,700</b>      | <b>89,413,600</b>          | <b>65,992,200</b>           | <b>89,559,700</b>          | <b>-</b>                    | <b>89,559,700</b>          | <b>0.2%</b>               |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**County Water-Sewer District  
Reserves, Interest, and Transfers (408)**

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc                  | 623,869                | 400,000                    | 180,000                     | 180,000                    | -                           | 180,000                    | (55.0)%                   |
| Net Cost Co Water/Sewer Op     | 25,504,831             | 56,535,200                 | 17,063,500                  | 56,353,000                 | (55,200)                    | 56,297,800                 | (0.4)%                    |
| Trans fm 109 Pel Bay MSTBU     | 20,800                 | 23,100                     | 23,100                      | 21,000                     | -                           | 21,000                     | (9.1)%                    |
| Trans fm 470 Solid Waste Fd    | 986,700                | 1,064,700                  | 1,064,700                   | 1,091,900                  | -                           | 1,091,900                  | 2.6%                      |
| Trans fm 473 Mand Collect Fd   | 970,400                | 1,099,100                  | 1,099,100                   | 1,079,900                  | -                           | 1,079,900                  | (1.7)%                    |
| Carry Forward                  | 49,185,100             | 38,747,800                 | 46,561,800                  | 39,485,300                 | 55,200                      | 39,540,500                 | 2.0%                      |
| Less 5% Required By Law        | -                      | (8,456,300)                | -                           | (8,651,400)                | -                           | (8,651,400)                | 2.3%                      |
| <b>Total Funding</b>           | <b>77,291,700</b>      | <b>89,413,600</b>          | <b>65,992,200</b>           | <b>89,559,700</b>          | <b>-</b>                    | <b>89,559,700</b>          | <b>0.2%</b>               |

**Notes:**

The Collier County Water-Sewer District manages its debt, reserves and transfers to optimize its cash position. User fees that customers pay for services fund the District's operations (Fund 408), the repair and replacement (R&R) capital improvement projects (Funds 412 and 414), and the debt related to these projects (Fund 410). These user fees are deposited in the Operating Fund (408) and transferred to the other funds based on need and risk. Reserves and transfers for the District therefore must be viewed as a family of funds. The linkage between these funds enables the utility to seek and obtain the best value funding for projects and facilitate a revenue-centric approach to optimize transfers between these funds. A risk-based approach enables the District to defer projects based on measured risk and reduce that risk by executing projects at the appropriate time.

Reserves for the District are categorized as either restricted (can be utilized for specific purposes, including impact fee related growth and to meet bond covenants) or unrestricted (considered discretionary, used only as and when needed). One of the financial metrics rating agencies such as Fitch and Moody's review when determining credit ratings is unrestricted cash and liquidity. Maintaining a good credit rating allows the utility to borrow at favorable interest rates. The District currently has an investment grade of AAA from Fitch and an Aaa rating from Moody's. Unrestricted District reserves have been established based on the FY 2022 adopted reserve policy and on management's perceived risk in operations and the R&R capital improvement projects.

Combined, the Public Utilities Department proposed FY 2022 budgeted unrestricted reserves reflect management's commitment to ensuring operational continuity and compliance with regulatory agency requirements for unplanned and unanticipated events beyond the control of the Department's enterprise operations.

Operating Fund (408) – contingency reserves are established to meet unanticipated increases in commodity prices essential to the efficient production and delivery of services; cash flow reserves are funded in the event of a disaster that delays receipt of revenues necessary to fund operations.

Capital R&R Funds (412, 414) – contingency reserves are established in the event that planned, critical project costs exceed budgeted costs in an environment where demand for contractor's services is increasing; capital reserves are established to fund unanticipated projects that result from regulatory agency mandates and/or natural disasters.

The District has approximately \$1.6 billion of gross fixed assets. At the beginning of FY 2022, District principal outstanding debt will be approximately \$336 million (comprised of \$202 million in growth related debt and \$134 million of user fee debt). Total budgeted FY 2022 debt service is \$28.8 million.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division**

| <b>Division Budgetary Cost Summary</b>     | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                          | 3,538,804              | 3,819,300                  | 3,805,400                   | 4,000,600                  | -                           | 4,000,600                  | 4.7%                      |
| Operating Expense                          | 39,912,284             | 43,803,300                 | 47,969,200                  | 46,036,800                 | -                           | 46,036,800                 | 5.1%                      |
| Indirect Cost Reimburs                     | 679,400                | 628,700                    | 628,700                     | 690,600                    | -                           | 690,600                    | 9.8%                      |
| Payment In Lieu of Taxes                   | 415,000                | 414,800                    | 414,800                     | 427,500                    | -                           | 427,500                    | 3.1%                      |
| Capital Outlay                             | 116,087                | 44,000                     | -                           | 99,500                     | -                           | 99,500                     | 126.1%                    |
| <b>Net Operating Budget</b>                | <b>44,661,575</b>      | <b>48,710,100</b>          | <b>52,818,100</b>           | <b>51,255,000</b>          | <b>-</b>                    | <b>51,255,000</b>          | <b>5.2%</b>               |
| Trans to Property Appraiser                | 401,976                | 430,000                    | 418,700                     | 448,000                    | -                           | 448,000                    | 4.2%                      |
| Trans to Tax Collector                     | 121,122                | 133,000                    | 124,500                     | 133,000                    | -                           | 133,000                    | 0.0%                      |
| Trans to 001 Gen Fd                        | -                      | 4,500                      | 4,500                       | 2,200                      | -                           | 2,200                      | (51.1)%                   |
| Trans to 408 Water/Sewer Fd                | 1,957,100              | 2,163,800                  | 2,163,800                   | 2,171,800                  | -                           | 2,171,800                  | 0.4%                      |
| Trans to 470 Solid Waste Fd                | 56,900                 | 79,200                     | 79,200                      | 125,500                    | -                           | 125,500                    | 58.5%                     |
| Trans to 471 Landfill Closure              | 3,700,000              | 3,700,000                  | 3,700,000                   | 100,000                    | -                           | 100,000                    | (97.3)%                   |
| Trans to 474 Solid Waste Cap Fd            | 2,250,000              | 14,350,000                 | 14,350,000                  | 8,250,000                  | -                           | 8,250,000                  | (42.5)%                   |
| Advance/Repay to 471 S Waste               | -                      | -                          | -                           | 3,900,000                  | -                           | 3,900,000                  | na                        |
| Reserve for Contingencies                  | -                      | 4,520,300                  | -                           | 4,900,100                  | -                           | 4,900,100                  | 8.4%                      |
| Reserve for Capital                        | -                      | 251,700                    | -                           | 271,700                    | -                           | 271,700                    | 7.9%                      |
| Reserve for Disaster Relief                | -                      | 4,748,000                  | -                           | 756,700                    | -                           | 756,700                    | (84.1)%                   |
| Reserve for Cash Flow                      | -                      | 4,143,100                  | -                           | 5,700,000                  | -                           | 5,700,000                  | 37.6%                     |
| Reserve for Attrition                      | -                      | (62,300)                   | -                           | (53,100)                   | -                           | (53,100)                   | (14.8)%                   |
| <b>Total Budget</b>                        | <b>53,148,673</b>      | <b>83,171,400</b>          | <b>73,658,800</b>           | <b>77,960,900</b>          | <b>-</b>                    | <b>77,960,900</b>          | <b>(6.3)%</b>             |
|                                            |                        |                            |                             |                            |                             |                            |                           |
| <b>Appropriations by Program</b>           | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
| Mandatory Trash Collection Fund (473)      | 24,878,724             | 26,033,800                 | 28,814,000                  | 27,249,300                 | -                           | 27,249,300                 | 4.7%                      |
| Solid Waste Disposal Fund (470)            | 19,732,851             | 22,676,300                 | 24,004,100                  | 24,005,700                 | -                           | 24,005,700                 | 5.9%                      |
| Solid Waste Disposal Grants Fund (475/476) | 50,000                 | -                          | -                           | -                          | -                           | -                          | na                        |
| <b>Total Net Budget</b>                    | <b>44,661,575</b>      | <b>48,710,100</b>          | <b>52,818,100</b>           | <b>51,255,000</b>          | <b>-</b>                    | <b>51,255,000</b>          | <b>5.2%</b>               |
| <b>Total Transfers and Reserves</b>        | <b>8,487,098</b>       | <b>34,461,300</b>          | <b>20,840,700</b>           | <b>26,705,900</b>          | <b>-</b>                    | <b>26,705,900</b>          | <b>(22.5)%</b>            |
| <b>Total Budget</b>                        | <b>53,148,673</b>      | <b>83,171,400</b>          | <b>73,658,800</b>           | <b>77,960,900</b>          | <b>-</b>                    | <b>77,960,900</b>          | <b>(6.3)%</b>             |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division**

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Franchise Fees                  | 1,724,376              | 1,741,000                  | 1,788,500                   | 1,836,000                  | -                           | 1,836,000                  | 5.5%                      |
| Special Assessments             | 404                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Intergovernmental Revenues      | 131,093                | 110,200                    | 131,500                     | 131,500                    | -                           | 131,500                    | 19.3%                     |
| FEMA - Fed Emerg Mgt Agency     | 23,699                 | -                          | 200                         | -                          | -                           | -                          | na                        |
| Charges For Services            | 15,052,139             | 16,017,100                 | 16,215,500                  | 17,322,600                 | -                           | 17,322,600                 | 8.2%                      |
| Mandatory Collection Fees       | 27,456,296             | 29,097,000                 | 28,474,500                  | 29,894,400                 | -                           | 29,894,400                 | 2.7%                      |
| Fines & Forfeitures             | 29,671                 | 20,000                     | 13,300                      | 13,300                     | -                           | 13,300                     | (33.5)%                   |
| Miscellaneous Revenues          | 125,181                | 129,800                    | 119,800                     | 119,800                    | -                           | 119,800                    | (7.7)%                    |
| Interest/Misc                   | 389,131                | 194,400                    | 107,700                     | 126,900                    | -                           | 126,900                    | (34.7)%                   |
| Reimb From Other Depts          | 9,435,479              | 8,691,400                  | 11,520,300                  | 9,757,700                  | -                           | 9,757,700                  | 12.3%                     |
| Trans frm Property Appraiser    | 392,903                | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 408 Water / Sewer Fd   | 521,800                | 547,200                    | 547,200                     | 496,500                    | -                           | 496,500                    | (9.3)%                    |
| Trans fm 470 Solid Waste Fd     | 2,000,000              | 1,089,000                  | 1,089,000                   | 100,000                    | -                           | 100,000                    | (90.8)%                   |
| Trans fm 473 Mand Collct Fd     | 1,756,900              | 2,690,200                  | 2,690,200                   | 125,500                    | -                           | 125,500                    | (95.3)%                   |
| Adv/Repay fm 470 Solid Waste    | -                      | -                          | -                           | 3,900,000                  | -                           | 3,900,000                  | na                        |
| Adv/Repay fm 474 Solid Wst Cap  | -                      | 6,000,000                  | 6,000,000                   | -                          | -                           | -                          | (100.0)%                  |
| Carry Forward                   | 15,958,900             | 19,648,600                 | 22,058,000                  | 17,096,900                 | -                           | 17,096,900                 | (13.0)%                   |
| Less 5% Required By Law         | -                      | (2,804,500)                | -                           | (2,960,200)                | -                           | (2,960,200)                | 5.6%                      |
| <b>Total Funding</b>            | <b>74,997,971</b>      | <b>83,171,400</b>          | <b>90,755,700</b>           | <b>77,960,900</b>          | <b>-</b>                    | <b>77,960,900</b>          | <b>(6.3)%</b>             |

| <b>Division Position Summary</b>      | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Solid Waste Disposal Fund (470)       | 36.00                  | 36.00                      | 37.00                       | 38.00                      | -                           | 38.00                      | 5.6%                      |
| Mandatory Trash Collection Fund (473) | 11.00                  | 11.00                      | 10.00                       | 9.00                       | -                           | 9.00                       | (18.2)%                   |
| <b>Total FTE</b>                      | <b>47.00</b>           | <b>47.00</b>               | <b>47.00</b>                | <b>47.00</b>               | <b>-</b>                    | <b>47.00</b>               | <b>0.0%</b>               |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division**

**Solid Waste Disposal Fund (470)**

**Mission Statement**

To provide best value, sustainable solid waste management disposal services that protect the health, safety, and welfare of the public and safeguard environmental resources in accordance with federal, state, and local regulations; increase public awareness related to sustainable solid waste management, recycling, and household hazardous wastes; and adhere to the guiding principles of the board approved integrated solid waste management plan.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Management &amp; Oversight</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <b>6.00</b>                  | <b>1,299,300</b>          | <b>-</b>                    | <b>1,299,300</b>            |
| Responsible for the management and implementation of the Board approved Integrated Solid Waste Management Strategy. The core components of this section encompass the program's vision and objectives through the utilization of short- and long-term strategic, financial, and emergency management planning, landfill-gas-to-energy, community development, solid waste capital project management, annual update and inventory reporting, and environmental compliance of all Solid & Hazardous Waste Management Division (SHWMD) programs.                                                                                                                                                                                                                                                            |                              |                           |                             |                             |
| <b>Solid Waste Operations</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | <b>19.00</b>                 | <b>17,823,400</b>         | <b>22,786,400</b>           | <b>-4,963,000</b>           |
| Responsible for the logistical management, environmental permitting, financial compliance, sustainability, and program growth of the Collier County Landfill, Eustis Landfill, Scalehouse, Immokalee Transfer Station, and the Naples, Marco Island, North Collier, North East, and Carnestown Recycling Drop-off Centers. The mission is to provide safe and efficient centralized facilities throughout the community for collection and proper disposal of materials to mitigate the solid waste stream. These collection and disposal facilities maintain compliance with local, state, and federal regulations through scheduled inspection audits that ensure execution of active permits, Florida Department of Environmental Protection (FDEP) regulations, and the Landfill Operating Agreement. |                              |                           |                             |                             |
| <b>Waste Reduction &amp; Recycling</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <b>4.00</b>                  | <b>1,065,200</b>          | <b>-</b>                    | <b>1,065,200</b>            |
| Responsible for preserving valuable landfill disposal airspace by developing and implementing innovative waste reduction, reuse, and recycling programs while protecting natural resources at best value. Raises, maintains, and reinforces awareness related to the importance of waste reduction, reuse, and recycling through collaborative business partnerships, strategic marketing and advertising campaigns, and educational outreach to businesses, government agencies, schools, single and multi-family residents, and events. Monitors, maintains, and promotes compliance with Recycling Ordinance No. 2009-56 and Florida's 75% recycling goal by 2020.                                                                                                                                     |                              |                           |                             |                             |
| <b>Environmental Compliance</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <b>6.00</b>                  | <b>2,436,100</b>          | <b>11,500</b>               | <b>2,424,600</b>            |
| Provides environmental compliance measures to support and adhere to federal, state, and local regulations for the Hazardous Materials Collection Center and Hazardous Materials Management Program. Ensures the Center and Program are managed properly for compliant and financially efficient hazardous materials transport, storage, and disposal by private disposal contractors. Protects public health, safety, and the environment from improper management of commercially generated hazardous waste through performance of regular Small Quantity Generator compliance assistance verification inspections at county-registered businesses that have the potential to generate, store, transport, or dispose of hazardous materials.                                                             |                              |                           |                             |                             |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division**

**Solid Waste Disposal Fund (470)**

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Petroleum Storage Tanks Compliance &amp; Management</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | <b>3.00</b>                  | <b>399,100</b>            | <b>224,800</b>              | <b>174,300</b>              |
| Protects the county's groundwater, surface water, and soils from pollutant releases through regular inspections of state-registered pollutant storage tank facilities under contract with the Florida Department of Environmental Protection (FDEP) Petroleum Storage Tanks Program, and through monitoring of county-owned storage tanks on behalf of the Risk Management Division for the individual county divisions that own the tanks (Interdivisional Tanks Program). Ensures compliance with state and federal regulations and lessens the risk of hazardous releases from both private commercial and county-owned and insured storage tanks. Quantifies the exposure to risk and insurance coverage for county-owned tanks. Verifies and assures, through effective communications and onsite inspections, consistent compliance with state law. Educates and trains county team members to maintain compliance. Avoids costly cleanups resulting from preventable releases. |                              |                           |                             |                             |
| <b>Solid &amp; Hazardous Waste Mgt Division Indirect Cost</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <b>-</b>                     | <b>555,100</b>            | <b>555,100</b>              | <b>-</b>                    |
| Indirect service charge reimbursement for General Fund provided central services.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                              |                           |                             |                             |
| <b>Payment in Lieu of Taxes</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | <b>-</b>                     | <b>427,500</b>            | <b>427,500</b>              | <b>-</b>                    |
| Payments in lieu of taxes are being made for the exempt properties managed by the Solid & Hazardous Waste Management Division.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                              |                           |                             |                             |
| <b>Transfers</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <b>-</b>                     | <b>5,094,100</b>          | <b>5,094,100</b>            | <b>-</b>                    |
| <b>Reserves</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | <b>-</b>                     | <b>3,919,800</b>          | <b>3,920,200</b>            | <b>-400</b>                 |
| <b>Current Level of Service Budget</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <b>38.00</b>                 | <b>33,019,600</b>         | <b>33,019,600</b>           | <b>-</b>                    |

| <b>Program Performance Measures</b>                           | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|---------------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| Customer Served at the Recycling Centers                      | 71,405                 | 79,500                    | 74,000                      | 81,400                    |
| FDEP Recycling Rate (%)                                       | 67                     | 70                        | 70                          | 75                        |
| Hazardous Waste (Pounds)                                      | 2,075,131              | 2,758,500                 | 2,300,000                   | 2,600,000                 |
| Municipal Solid Waste Landfilled Tons                         | 253,900                | 249,000                   | 292,300                     | 268,000                   |
| Municipal Solid Waste Transferred Tons                        | 29,300                 | 22,600                    | 30,400                      | 30,600                    |
| Number of County Interdepartmental Tank Inspections Performed | 751                    | 718                       | 760                         | 760                       |
| Number of FDEP Contracted Inspections Performed               | 214                    | 195                       | 195                         | 195                       |
| Number of School Presentations & Community Events             | 70                     | 300                       | 100                         | 300                       |
| Number of Small Quantity Generator Compliance Inspections     | 2,421                  | 2,218                     | 1,840                       | 2,100                     |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division**

**Solid Waste Disposal Fund (470)**

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 2,630,068              | 2,918,500                  | 2,958,100                   | 3,224,600                  | -                           | 3,224,600                  | 10.5%                     |
| Operating Expense                     | 16,084,238             | 18,813,900                 | 20,124,900                  | 19,699,000                 | -                           | 19,699,000                 | 4.7%                      |
| Indirect Cost Reimburs                | 547,900                | 506,300                    | 506,300                     | 555,100                    | -                           | 555,100                    | 9.6%                      |
| Payment In Lieu of Taxes              | 415,000                | 414,800                    | 414,800                     | 427,500                    | -                           | 427,500                    | 3.1%                      |
| Capital Outlay                        | 55,644                 | 22,800                     | -                           | 99,500                     | -                           | 99,500                     | 336.4%                    |
| <b>Net Operating Budget</b>           | <b>19,732,851</b>      | <b>22,676,300</b>          | <b>24,004,100</b>           | <b>24,005,700</b>          | <b>-</b>                    | <b>24,005,700</b>          | <b>5.9%</b>               |
| Trans to 001 Gen Fd                   | -                      | 4,500                      | 4,500                       | 2,200                      | -                           | 2,200                      | (51.1)%                   |
| Trans to 408 Water/Sewer Fd           | 986,700                | 1,064,700                  | 1,064,700                   | 1,091,900                  | -                           | 1,091,900                  | 2.6%                      |
| Trans to 471 Landfill Closure         | 2,000,000              | 1,089,000                  | 1,089,000                   | 100,000                    | -                           | 100,000                    | (90.8)%                   |
| Trans to 474 Solid Waste Cap Fd       | 1,800,000              | 4,300,000                  | 4,300,000                   | -                          | -                           | -                          | (100.0)%                  |
| Advance/Repay to 471 S Waste          | -                      | -                          | -                           | 3,900,000                  | -                           | 3,900,000                  | na                        |
| Reserve for Contingencies             | -                      | 1,106,700                  | -                           | 2,272,900                  | -                           | 2,272,900                  | 105.4%                    |
| Reserve for Cash Flow                 | -                      | 700,000                    | -                           | 1,700,000                  | -                           | 1,700,000                  | 142.9%                    |
| Reserve for Attrition                 | -                      | (47,500)                   | -                           | (53,100)                   | -                           | (53,100)                   | 11.8%                     |
| <b>Total Budget</b>                   | <b>24,519,551</b>      | <b>30,893,700</b>          | <b>30,462,300</b>           | <b>33,019,600</b>          | <b>-</b>                    | <b>33,019,600</b>          | <b>6.9%</b>               |
| <b>Total FTE</b>                      | <b>36.00</b>           | <b>36.00</b>               | <b>37.00</b>                | <b>38.00</b>               | <b>-</b>                    | <b>38.00</b>               | <b>5.6%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Intergovernmental Revenues     | 130,989                | 110,200                    | 131,500                     | 131,500                    | -                           | 131,500                    | 19.3%                     |
| FEMA - Fed Emerg Mgt Agency    | 21,810                 | -                          | 200                         | -                          | -                           | -                          | na                        |
| Charges For Services           | 14,972,350             | 15,937,500                 | 16,124,400                  | 17,227,300                 | -                           | 17,227,300                 | 8.1%                      |
| Miscellaneous Revenues         | 70,181                 | 74,800                     | 64,800                      | 64,800                     | -                           | 64,800                     | (13.4)%                   |
| Interest/Misc                  | 75,673                 | 45,400                     | 29,900                      | 29,900                     | -                           | 29,900                     | (34.1)%                   |
| Reimb From Other Depts         | 9,435,479              | 8,691,400                  | 11,520,300                  | 9,757,700                  | -                           | 9,757,700                  | 12.3%                     |
| Trans fm 408 Water / Sewer Fd  | 76,100                 | 60,900                     | 60,900                      | 52,600                     | -                           | 52,600                     | (13.6)%                   |
| Trans fm 473 Mand Collct Fd    | 56,900                 | 79,200                     | 79,200                      | 125,500                    | -                           | 125,500                    | 58.5%                     |
| Adv/Repay fm 474 Solid Wst Cap | -                      | 2,500,000                  | 2,500,000                   | -                          | -                           | -                          | (100.0)%                  |
| Carry Forward                  | 6,615,700              | 4,639,300                  | 6,942,000                   | 6,990,900                  | -                           | 6,990,900                  | 50.7%                     |
| Less 5% Required By Law        | -                      | (1,245,000)                | -                           | (1,360,600)                | -                           | (1,360,600)                | 9.3%                      |
| <b>Total Funding</b>           | <b>31,455,182</b>      | <b>30,893,700</b>          | <b>37,453,200</b>           | <b>33,019,600</b>          | <b>-</b>                    | <b>33,019,600</b>          | <b>6.9%</b>               |



**Public Utilities Department**

**Solid & Hazardous Waste Management Division**  
**Solid Waste Disposal Fund (470)**

**Notes:**

The FY 2022 solid waste disposal tipping fees include a 3.25% increase over FY 2021.

**Forecast FY 2021:**

Personal services are forecast higher than the adopted budget due to transfer of 1 FTE from Fund 473 Solid Waste Collections to Fund 470 Solid Waste Disposal. Operating expenses are forecast higher due to additional landfill operating costs attributable to COVID-19. Residential solid waste generation increased due to higher effective occupancy (early return / later departure of seasonal residents and increased year round occupancy), people spending more time at home including working from home, increased residential intensified real estate activity (robust pre-owned and new build sales), more home renovations, and shifts in consumer retail spending which generated higher volumes of bulky waste. At the start of the fiscal year, the asset threshold increased from \$1,000 to \$5,000. Consequently, annualized Operating absorbed expenses previously budgeted as Capital.

**Current FY 2022:**

Personal services have been adjusted for the transfer of 2 FTEs (1 mid-year FY 2021, 1 FY 2022) from Fund 473 Solid Waste Collections to Fund 470 Solid Waste Disposal, 1 fellowship intern, and cost-of-living base pay adjustments. Operating expenses are budgeted higher due to landfill operating contract expense driven by increased volume and contractual CPI increases, 4 additional temporary laborers, and contractual services. The landfill operating contract expense budget includes a contract CPI adjustment of 2.5%.

**Capital Outlay items:**

\$ 62,000 – 1 Replacement Skid Steer Loader  
\$ 20,000 – 1 Replacement Utility Vehicle  
\$ 10,000 – 1 Replacement Server / Switch  
\$ 7,500 – 1 Replacement Weather Station  
\$ 99,500 – Total Capital Outlay

The purchase of expanded and replacement vehicles is budgeted in the Solid Waste Motor Pool Fund (472).

Fund 470 will repay the \$3.9 million advance from Fund 471 to Fund 474 for Deep Injection Well construction. The repayment will be used to build emergency reserves for future disaster debris removal missions and landfill closure costs.

**Revenues:**

The budget is primarily supported by landfill tipping fees. Tipping fees are benchmarked annually and are set to support the needs of the Solid Waste enterprise fund. Over the past five years, tipping fee revenue increased on average 4.6%. The budget is based on a tipping fee rate increase of 3.25%.

The Charges for Services category includes landfill tipping fees of \$16,545,200, Landfill Gas-to-Energy Facility revenue of \$423,700, and Recycling Drop-off Center fees of \$165,700. The Landfill tipping fee cost for the Mandatory Trash Collection program is budgeted at \$9,661,700 and is included in the Reimbursement from Other Departments category. The Petroleum Storage Tanks Inspection Program contributes \$131,500 from private tank inspections and \$93,300 from County owned tank inspections. Other notable sources include a reimbursement from Water/Sewer Fund (408), Solid Waste Collections Fund (473), and scrap sales.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division**

**Solid Waste Landfill Closure and Debris Mission Reserves Fund (471)**

**Mission Statement**

Establish appropriate levels of reserves to fund the upfront costs of a major debris mission and support funding not recovered from State and Federal reimbursements and provide funding to comply with required landfill closure liability requirements.

| <b>Program Summary</b>                                                                                                                                                                                      | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Reserve for Landfill Closure Costs</b>                                                                                                                                                                   | -                            | 271,700                   | 271,700                     | -                           |
| Reserve for closure assessment and long term monitoring.                                                                                                                                                    |                              |                           |                             |                             |
| <b>Reserve for Disaster Debris Mission</b>                                                                                                                                                                  | -                            | 756,700                   | 8,756,700                   | -8,000,000                  |
| The Solid and Hazardous Waste Division is responsible for right of way disaster debris removal on County roads. This funding provides a reserve to be used for future Disaster Debris Mission expenditures. |                              |                           |                             |                             |
| <b>Transfers - Reimbursements to Fund (474)</b>                                                                                                                                                             | -                            | 8,000,000                 | -                           | 8,000,000                   |
| Current Level of Service Budget                                                                                                                                                                             | -                            | 9,028,400                 | 9,028,400                   | -                           |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Trans to 474 Solid Waste Cap Fd       | -                      | 6,300,000                  | 6,300,000                   | 8,000,000                  | -                           | 8,000,000                  | 27.0%                     |
| Reserve for Capital                   | -                      | 251,700                    | -                           | 271,700                    | -                           | 271,700                    | 7.9%                      |
| Reserve for Disaster Relief           | -                      | 4,748,000                  | -                           | 756,700                    | -                           | 756,700                    | (84.1)%                   |
| <b>Total Budget</b>                   | -                      | 11,299,700                 | 6,300,000                   | 9,028,400                  | -                           | 9,028,400                  | (20.1)%                   |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc                  | 88,691                 | 20,000                     | 20,000                      | 20,000                     | -                           | 20,000                     | 0.0%                      |
| Trans fm 470 Solid Waste Fd    | 2,000,000              | 1,089,000                  | 1,089,000                   | 100,000                    | -                           | 100,000                    | (90.8)%                   |
| Trans fm 473 Mand Collct Fd    | 1,700,000              | 2,611,000                  | 2,611,000                   | -                          | -                           | -                          | (100.0)%                  |
| Adv/Repay fm 470 Solid Waste   | -                      | -                          | -                           | 3,900,000                  | -                           | 3,900,000                  | na                        |
| Carry Forward                  | 3,800,700              | 7,580,700                  | 7,589,400                   | 5,009,400                  | -                           | 5,009,400                  | (33.9)%                   |
| Less 5% Required By Law        | -                      | (1,000)                    | -                           | (1,000)                    | -                           | (1,000)                    | 0.0%                      |
| <b>Total Funding</b>           | 7,589,391              | 11,299,700                 | 11,309,400                  | 9,028,400                  | -                           | 9,028,400                  | (20.1)%                   |

**Public Utilities Department**

**Solid & Hazardous Waste Management Division  
Solid Waste Landfill Closure and Debris Mission Reserves Fund (471)**

**Notes:**

In the event of a disaster, such as Hurricane Irma in 2017 with cash flow exposure over \$60 million, the Solid and Hazardous Waste Management Division is responsible for the right of way disaster debris removal and monitoring project. Per budget policy, the Division established a restricted cash flow reserve to fund the upfront cash needs that accrue from significant disasters. This amount should at least approximate the Division's potential for cost share that will not be reimbursed by the Federal Emergency Management Agency nor the State of Florida, typically 12.5% of the debris removal mission cost. Potential cash flow exposure is also a factor in determining the appropriate reserve level.

**Forecast FY 2021:**

The budgeted reserve for disaster relief expenditures is \$4,748,000 in FY 2021.

**Current FY 2022:**

Solid Waste Operating Fund 470 is repaying the \$3,900,000 advance from Fund 471 to cashflow the Deep Injection Well construction. The repayment will be used to build up funding for future disaster debris removal missions.

A transfer to the solid waster capital fund 474 has been budgeted for \$8,000,000. This budget was established to set up the mechanism to transfer over cash to fund 474 incase a storm makes landfall in Collier County.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division  
Solid Waste Disposal Grants Fund (475/476)**

**Mission Statement**

To obtain available funds from entities that promote and support solid waste management initiatives and / or hurricane resiliency.

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Capital Outlay                        | 50,000                 | -                          | -                           | -                          | -                           | -                          | na                        |
| <b>Net Operating Budget</b>           | <b>50,000</b>          | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |
| <b>Total Budget</b>                   | <b>50,000</b>          | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>na</b>                 |

**Notes:**

To continue best value services to the residents of Collier County, the Solid and Hazardous Waste Management Department staff continues to pursue both federal and state grants that provide opportunities to fund programs and capital projects. Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division**

**Mandatory Trash Collection Fund (473)**

**Mission Statement**

To provide best value, sustainable mandatory residential solid waste collection services that protect the health, safety, and welfare of the public and safeguard environmental resources in accordance with federal, state, and local regulations; increase public awareness related to sustainable solid waste management, recycling, and household hazardous wastes; and adhere to the guiding principles of the board approved integrated solid waste management plan.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Solid Waste Residential Collections Operations</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | -                            | 25,634,803                | 26,656,600                  | -1,021,797                  |
| Administration of the Solid Waste Collections System that includes contract administration, short and long term financial planning, and growth management planning. Provides sound accounting standards to the financial operations within the trash collection program.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                              |                           |                             |                             |
| <b>Public Utilities Ordinance Education &amp; Compliance Enforcement</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 9.00                         | 1,478,997                 | 457,200                     | 1,021,797                   |
| This program provides education and compliance activities for all Public Utilities Department (PUD) enterprise-related ordinances through recognition and containment of situations that pose direct threats to public health and safety. Core functions include education about water-sewer and solid waste disposal and collection ordinances, irrigation regulations, on-site response to residential and commercial customer inquiries about solid waste collection and disposal issues, and investigation and resolution of utility ordinance and standards violations including meter tampering and illegal connections to the potable public water supply. This program also includes monitoring the contractors' execution of solid waste collection services in accordance with the Franchise Agreements, inspection of franchised hauler vehicles, issuance of exemption certificates and vehicle inspections for self-hauling trash on county roadways, review of site development plans to ensure adequate solid waste collection facilities are included in the design, and unit sweeps to determine the correct number of units per parcel for the residential curbside solid waste assessment rolls. These activities are concentrated in the unincorporated area of Collier County, the City of Marco Island, and Everglades City. |                              |                           |                             |                             |
| <b>Solid Waste Residential Collections Indirect Cost Reimbursement</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | -                            | 135,500                   | 135,500                     | -                           |
| Indirect service charge reimbursement for General Fund provided central services.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                              |                           |                             |                             |
| <b>Transfers</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | -                            | 2,036,400                 | 2,036,400                   | -                           |
| <b>Reserves</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | -                            | 6,627,200                 | 6,627,200                   | -                           |
| <b>Current Level of Service Budget</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | <b>9.00</b>                  | <b>35,912,900</b>         | <b>35,912,900</b>           | <b>-</b>                    |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division**  
**Mandatory Trash Collection Fund (473)**

| <b>Program Performance Measures</b>               | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|---------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| Curbside Tons Collected                           | 131,700                | 125,200                   | 168,100                     | 133,600                   |
| District 1 - Mandatory Trash Assessment Rate      | 214.5                  | 221.85                    | 221.85                      | 226.29                    |
| District 1 - No. of Residential Curbside Accounts | 124,500                | 127,800                   | 127,700                     | 130,200                   |
| District 2 - Mandatory Trash Assessment Rate      | 209.87                 | 214.07                    | 214.07                      | 220.97                    |
| District 2 - No. of Residential Curbside Accounts | 8,000                  | 8,300                     | 8,300                       | 8,500                     |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 908,736                | 900,800                    | 847,300                     | 776,000                    | -                           | 776,000                    | (13.9)%                   |
| Operating Expense                     | 23,828,046             | 24,989,400                 | 27,844,300                  | 26,337,800                 | -                           | 26,337,800                 | 5.4%                      |
| Indirect Cost Reimburs                | 131,500                | 122,400                    | 122,400                     | 135,500                    | -                           | 135,500                    | 10.7%                     |
| Capital Outlay                        | 10,443                 | 21,200                     | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>           | <b>24,878,724</b>      | <b>26,033,800</b>          | <b>28,814,000</b>           | <b>27,249,300</b>          | <b>-</b>                    | <b>27,249,300</b>          | <b>4.7%</b>               |
| Trans to Property Appraiser           | 401,976                | 430,000                    | 418,700                     | 448,000                    | -                           | 448,000                    | 4.2%                      |
| Trans to Tax Collector                | 121,122                | 133,000                    | 124,500                     | 133,000                    | -                           | 133,000                    | 0.0%                      |
| Trans to 408 Water/Sewer Fd           | 970,400                | 1,099,100                  | 1,099,100                   | 1,079,900                  | -                           | 1,079,900                  | (1.7)%                    |
| Trans to 470 Solid Waste Fd           | 56,900                 | 79,200                     | 79,200                      | 125,500                    | -                           | 125,500                    | 58.5%                     |
| Trans to 471 Landfill Closure         | 1,700,000              | 2,611,000                  | 2,611,000                   | -                          | -                           | -                          | (100.0)%                  |
| Trans to 474 Solid Waste Cap Fd       | 450,000                | 3,750,000                  | 3,750,000                   | 250,000                    | -                           | 250,000                    | (93.3)%                   |
| Reserve for Contingencies             | -                      | 3,413,600                  | -                           | 2,627,200                  | -                           | 2,627,200                  | (23.0)%                   |
| Reserve for Cash Flow                 | -                      | 3,443,100                  | -                           | 4,000,000                  | -                           | 4,000,000                  | 16.2%                     |
| Reserve for Attrition                 | -                      | (14,800)                   | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Total Budget</b>                   | <b>28,579,122</b>      | <b>40,978,000</b>          | <b>36,896,500</b>           | <b>35,912,900</b>          | <b>-</b>                    | <b>35,912,900</b>          | <b>(12.4)%</b>            |
| <b>Total FTE</b>                      | <b>11.00</b>           | <b>11.00</b>               | <b>10.00</b>                | <b>9.00</b>                | <b>-</b>                    | <b>9.00</b>                | <b>(18.2)%</b>            |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Franchise Fees                 | 1,724,376              | 1,741,000                  | 1,788,500                   | 1,836,000                  | -                           | 1,836,000                  | 5.5%                      |
| Special Assessments            | 404                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Intergovernmental Revenues     | 105                    | -                          | -                           | -                          | -                           | -                          | na                        |
| FEMA - Fed Emerg Mgt Agency    | 1,888                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Charges For Services           | 79,790                 | 79,600                     | 91,100                      | 95,300                     | -                           | 95,300                     | 19.7%                     |
| Mandatory Collection Fees      | 27,456,296             | 29,097,000                 | 28,474,500                  | 29,894,400                 | -                           | 29,894,400                 | 2.7%                      |
| Fines & Forfeitures            | 29,671                 | 20,000                     | 13,300                      | 13,300                     | -                           | 13,300                     | (33.5)%                   |
| Miscellaneous Revenues         | 55,000                 | 55,000                     | 55,000                      | 55,000                     | -                           | 55,000                     | 0.0%                      |
| Interest/Misc                  | 224,766                | 129,000                    | 57,800                      | 77,000                     | -                           | 77,000                     | (40.3)%                   |
| Trans frm Property Appraiser   | 392,903                | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 408 Water / Sewer Fd  | 445,700                | 486,300                    | 486,300                     | 443,900                    | -                           | 443,900                    | (8.7)%                    |
| Adv/Repay fm 474 Solid Wst Cap | -                      | 3,500,000                  | 3,500,000                   | -                          | -                           | -                          | (100.0)%                  |
| Carry Forward                  | 5,542,500              | 7,428,600                  | 7,526,600                   | 5,096,600                  | -                           | 5,096,600                  | (31.4)%                   |
| Less 5% Required By Law        | -                      | (1,558,500)                | -                           | (1,598,600)                | -                           | (1,598,600)                | 2.6%                      |
| <b>Total Funding</b>           | <b>35,953,398</b>      | <b>40,978,000</b>          | <b>41,993,100</b>           | <b>35,912,900</b>          | <b>-</b>                    | <b>35,912,900</b>          | <b>(12.4)%</b>            |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**Solid & Hazardous Waste Management Division  
Mandatory Trash Collection Fund (473)**

**Notes:**

In FY 2022, the solid waste and recycling curbside collection assessment in District I will increase by 2.0% from \$221.85 to \$226.29, or \$0.37 per unit per month.

In FY 2022, the solid waste and recycling curbside collection assessment in District II will increase by 3.2% from \$214.07 to \$220.97, or \$0.58 per unit per month.

**Forecast FY 2021:**

Personal services are forecast lower than the adopted budget due to transfer of 1 FTE from Fund 473 Solid Waste Collections to Fund 470 Solid Waste Disposal.

Operating expenses are forecast higher due to additional residential tonnage disposal costs attributable to COVID-19. Residential solid waste generation increased due to higher effective occupancy (early return / later departure of seasonal residents and increased year round occupancy), people spending more time at home including working from home, increased residential intensified real estate activity (robust pre-owned and new build sales), more home renovations, and shifts in consumer retail spending which generated higher volumes of bulky waste. At the start of the fiscal year, the asset threshold increased from \$1,000 to \$5,000. Consequently, annualized Operating absorbed expenses previously budgeted as Capital.

Forecast Mandatory Collection assessment revenue of \$28,474,500 is below budget due to a higher average early payment discount and fewer new units than originally projected.

**Current FY 2022:**

Personal services are budgeted lower due to transfer of 2 FTEs (1 mid-year FY 2021, 1 FY 2022) from Fund 473 Solid Waste Collections to Fund 470 Solid Waste Disposal offset slightly by cost-of-living base pay adjustments. Operating expenses are higher reflecting upward adjustments for mandatory residential collection contract expense, additional tonnage collected per unit, and more housing units. The mandatory collection franchisee contractual CPI increase is budgeted at 2.91%. An estimated 2,700 or an additional 1.9% new residential accounts are anticipated.

**Revenues:**

To keep pace with contractual CPI increases to collection franchisee contracts, landfill tipping fee increases, and general operational cost increases, the mandatory solid waste residential assessment fee is budgeted to go up by 2.0% in District I and 3.2% in District II. The assessment fee for customers in District I will increase from \$221.85 to \$226.29, \$0.37 per month. The assessment fee for customers in District II will increase from \$214.07 to \$220.97, \$0.58 per month. These assessment fee increases and addition of an estimated 2,700 customer accounts result in a total budgeted revenue increase of 2.7%.

This budget also supports the overall Public Utilities Ordinance Education & Enforcement function. This function benefits both the Solid Waste Division and the Collier County Water/Sewer District (CCWSD). The CCWSD will pay for its share of education and enforcement through a transfer of \$443,900 from Fund (408).

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**Facilities Management Division**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 6,829,481              | 6,501,300                  | 6,769,700                   | 7,633,300                  | -                           | 7,633,300                  | 17.4%                     |
| Operating Expense                      | 8,966,902              | 10,073,200                 | 9,753,300                   | 9,672,500                  | -                           | 9,672,500                  | (4.0)%                    |
| Capital Outlay                         | 82,711                 | 43,000                     | 123,300                     | 135,000                    | -                           | 135,000                    | 214.0%                    |
| <b>Net Operating Budget</b>            | <b>15,879,093</b>      | <b>16,617,500</b>          | <b>16,646,300</b>           | <b>17,440,800</b>          | -                           | <b>17,440,800</b>          | <b>5.0%</b>               |
| Reserve for Capital                    | -                      | 751,000                    | -                           | 751,100                    | -                           | 751,100                    | 0.0%                      |
| <b>Total Budget</b>                    | <b>15,879,093</b>      | <b>17,368,500</b>          | <b>16,646,300</b>           | <b>18,191,900</b>          | -                           | <b>18,191,900</b>          | <b>4.7%</b>               |

| <b>Appropriations by Program</b>                   | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Americans with Disabilities Act (190)              | 24,949                 | 25,000                     | -                           | 25,000                     | -                           | 25,000                     | 0.0%                      |
| Capital Project Management (001)                   | 1,357,311              | 1,498,000                  | 1,786,600                   | 2,871,600                  | -                           | 2,871,600                  | 91.7%                     |
| Contracted Services (001)                          | 4,033,015              | 6,749,100                  | 6,212,100                   | 5,970,500                  | -                           | 5,970,500                  | (11.5)%                   |
| Facilities Management (001)                        | 9,611,136              | 7,498,800                  | 7,703,700                   | 7,667,100                  | -                           | 7,667,100                  | 2.2%                      |
| Freedom Memorial (620)                             | 5,019                  | 6,100                      | 2,000                       | 19,000                     | -                           | 19,000                     | 211.5%                    |
| GAC Land Trust Fund (605)                          | 105,002                | -                          | -                           | 5,000                      | -                           | 5,000                      | na                        |
| Real Property Management (001)                     | 742,662                | 840,500                    | 838,600                     | 882,600                    | -                           | 882,600                    | 5.0%                      |
| Specialized Grants - Facility Management (701/702) | -                      | -                          | 103,300                     | -                          | -                           | -                          | na                        |
| <b>Total Net Budget</b>                            | <b>15,879,093</b>      | <b>16,617,500</b>          | <b>16,646,300</b>           | <b>17,440,800</b>          | -                           | <b>17,440,800</b>          | <b>5.0%</b>               |
| <b>Total Transfers and Reserves</b>                | <b>-</b>               | <b>751,000</b>             | <b>-</b>                    | <b>751,100</b>             | -                           | <b>751,100</b>             | <b>0.0%</b>               |
| <b>Total Budget</b>                                | <b>15,879,093</b>      | <b>17,368,500</b>          | <b>16,646,300</b>           | <b>18,191,900</b>          | -                           | <b>18,191,900</b>          | <b>4.7%</b>               |

| <b>Division Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Charges For Services            | 11,146                 | 25,000                     | -                           | 5,000                      | -                           | 5,000                      | (80.0)%                   |
| Miscellaneous Revenues          | 118,545                | 23,400                     | 81,800                      | 35,800                     | -                           | 35,800                     | 53.0%                     |
| Interest/Misc                   | 15,525                 | 9,000                      | 3,900                       | 7,000                      | -                           | 7,000                      | (22.2)%                   |
| Reimb From Other Depts          | 549,764                | 699,700                    | 787,200                     | 717,900                    | -                           | 717,900                    | 2.6%                      |
| Property & Casualty Billings    | 500                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Net Cost General Fund           | 14,860,915             | 15,644,400                 | 15,568,300                  | 16,419,200                 | -                           | 16,419,200                 | 5.0%                      |
| Trans fm 113 Comm Dev Fd        | 85,200                 | 85,200                     | 85,200                      | 85,200                     | -                           | 85,200                     | 0.0%                      |
| Trans fm 408 Water / Sewer Fd   | 133,700                | 133,700                    | 133,700                     | 133,700                    | -                           | 133,700                    | 0.0%                      |
| Carry Forward                   | 878,700                | 749,900                    | 775,000                     | 788,800                    | -                           | 788,800                    | 5.2%                      |
| Less 5% Required By Law         | -                      | (1,800)                    | -                           | (700)                      | -                           | (700)                      | (61.1)%                   |
| <b>Total Funding</b>            | <b>16,653,995</b>      | <b>17,368,500</b>          | <b>17,435,100</b>           | <b>18,191,900</b>          | -                           | <b>18,191,900</b>          | <b>4.7%</b>               |

| <b>Division Position Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Facilities Management (001)      | 46.00                  | 34.00                      | 34.00                       | 33.00                      | -                           | 33.00                      | (2.9)%                    |
| Contracted Services (001)        | 1.00                   | 14.00                      | 14.00                       | 13.00                      | -                           | 13.00                      | (7.1)%                    |
| Capital Project Management (001) | 12.00                  | 12.00                      | 22.00                       | 25.00                      | -                           | 25.00                      | 108.3%                    |
| Real Property Management (001)   | 7.00                   | 7.00                       | 7.00                        | 7.00                       | -                           | 7.00                       | 0.0%                      |
| <b>Total FTE</b>                 | <b>66.00</b>           | <b>67.00</b>               | <b>77.00</b>                | <b>78.00</b>               | -                           | <b>78.00</b>               | <b>16.4%</b>              |



**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**Facilities Management Division**

**Facilities Management (001)**

**Mission Statement**

To maintain, repair, operate and remodel the county's buildings, infrastructure, and facilities; to provide professional and cost-effective small project management services; to consider the needs of our customers while ensuring employee, resident and visitor health and safety.

| Program Summary                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Management &amp; Oversight</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <b>7.00</b>          | <b>1,032,202</b>  | <b>-</b>            | <b>1,032,202</b>    |
| Responsible for the overall management and direction for the Facilities Management Division. This program drives the Division's vision and objectives through the utilization of short and long term strategic planning, financial planning, energy management, annual update and inventory reporting, master space planning, and emergency management planning. Directs the functions and activities of the Division, including Building Management, Construction Management, Real Property Management, and Government Security.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                      |                   |                     |                     |
| <b>Building Repair and Maintenance:</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <b>26.00</b>         | <b>6,634,898</b>  | <b>573,900</b>      | <b>6,060,998</b>    |
| Responsible for the logistical management, maintenance, financial compliance, sustainability and condition assessment of Collier County government buildings and structures. Through continuously improving preventative and predictive maintenance programs, Facilities Management strives to provide safe, secure and well maintained facilities that are accessible to all persons. This section manages the maintenance functions and activities of the Division, including electrical, low-voltage, plumbing, heating, ventilation and air conditioning (HVAC), structural repairs, physical energy plant, pest control, as well as fire systems maintenance and compliance; Coordinates the preventative maintenance programs for the County's structures and building related assets, which in return avoids emergency repairs and prevents loss of public services and County staff productivity; Ensures County facilities are clean, safe, and productive through indoor air quality services, which include investigations and remediation. Building management cost includes operating, personnel, and capital expenses. |                      |                   |                     |                     |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <b>33.00</b>         | <b>7,667,100</b>  | <b>573,900</b>      | <b>7,093,200</b>    |

| Program Performance Measures         | 2020<br>Actual | FY 2021<br>Budget | FY 2021<br>Forecast | FY 2022<br>Budget |
|--------------------------------------|----------------|-------------------|---------------------|-------------------|
| Average Days to Complete Work Orders | 14             | 9                 | 14                  | 9                 |
| Cost per square foot                 | 3.28           | 3.08              | 3.56                | 3.52              |
| Persons scanned                      | 573,000        | 560,000           | 370,000             | 460,000           |
| Security surveys conducted           | 5              | 5                 | 5                   | 12                |
| Total square feet maintained         | 4,861,000      | 4,926,000         | 4,945,000           | 4,993,000         |
| Total Work Orders                    | 18,848         | 21,100            | 22,000              | 24,200            |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**Facilities Management Division**

**Facilities Management (001)**

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 4,726,595              | 3,048,400                  | 3,015,200                   | 3,004,500                  | -                           | 3,004,500                  | (1.4)%                    |
| Operating Expense                     | 4,826,755              | 4,430,400                  | 4,668,500                   | 4,527,600                  | -                           | 4,527,600                  | 2.2%                      |
| Capital Outlay                        | 57,786                 | 20,000                     | 20,000                      | 135,000                    | -                           | 135,000                    | 575.0%                    |
| <b>Net Operating Budget</b>           | <b>9,611,136</b>       | <b>7,498,800</b>           | <b>7,703,700</b>            | <b>7,667,100</b>           | <b>-</b>                    | <b>7,667,100</b>           | <b>2.2%</b>               |
| <b>Total Budget</b>                   | <b>9,611,136</b>       | <b>7,498,800</b>           | <b>7,703,700</b>            | <b>7,667,100</b>           | <b>-</b>                    | <b>7,667,100</b>           | <b>2.2%</b>               |
| <b>Total FTE</b>                      | <b>46.00</b>           | <b>34.00</b>               | <b>34.00</b>                | <b>33.00</b>               | <b>-</b>                    | <b>33.00</b>               | <b>(2.9)%</b>             |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues         | 54,804                 | -                          | 13,200                      | -                          | -                           | -                          | na                        |
| Reimb From Other Depts         | 277,345                | 320,000                    | 355,000                     | 355,000                    | -                           | 355,000                    | 10.9%                     |
| Property & Casualty Billings   | 500                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Net Cost General Fund          | 9,059,587              | 6,959,900                  | 7,116,600                   | 7,093,200                  | -                           | 7,093,200                  | 1.9%                      |
| Trans fm 113 Comm Dev Fd       | 85,200                 | 85,200                     | 85,200                      | 85,200                     | -                           | 85,200                     | 0.0%                      |
| Trans fm 408 Water / Sewer Fd  | 133,700                | 133,700                    | 133,700                     | 133,700                    | -                           | 133,700                    | 0.0%                      |
| <b>Total Funding</b>           | <b>9,611,136</b>       | <b>7,498,800</b>           | <b>7,703,700</b>            | <b>7,667,100</b>           | <b>-</b>                    | <b>7,667,100</b>           | <b>2.2%</b>               |

**Public Utilities Department**

**Facilities Management Division**

**Facilities Management (001)**

**Forecast FY 2021:**

The personal services forecast is moderately lower than budget due to overtime and special pay adjustment savings. Operating expense is forecast higher than adopted budget due to increases in HVAC supplies, locksmith services, and plumbing contractors. At the start of the fiscal year, the asset threshold increased from \$1,000 to \$5,000. Consequently, annualized Operating absorbed some expenses previously budgeted as Capital.

Forecast revenue from special services performed on a reimbursement basis are moderately higher than budget. Reimbursements include \$133,700 from Fund (408), and \$85,200 from Fund (113) for services that fall outside of core maintenance functions.

**Current FY 2022:**

Personal services are budgeted lower due to the FY 2022 internal transfer of one (1) FTE, an Inspector, from Facilities Management (001) to Capital Project Management (001) and by a reduction in overtime. This reduction is partially offset by cost-of-living based pay adjustments. Operating expenses are budgeted higher due to increases in minor operating equipment, HVAC supplies, and electrical supplies.

**Capital Outlay items:**

\$ 50,000 - 1 Replacement Aerial Platform  
\$ 45,000 - 1 Replacement Forklift  
\$ 20,000 - 1 Replacement Scissor Lift  
\$ 20,000 - 1 Replacement Pressure Washer  
\$135,000 - Total Capital Outlay

The purchase of expanded and replacement vehicles is budgeted in the Motor Pool Capital Fund (523).

In addition to the budget illustrated on this page, the Division budgets and manages a capital appropriation in the County-Wide Capital Improvement Fund (301) to provide roof replacements, HVAC replacements, general building and life safety upgrades, security improvements, painting and restoration/renovation services.

**Revenues:**

Total budgeted revenue includes \$355,000 from special services performed on a reimbursement basis as well as transfer reimbursements of \$133,700 from Fund (408), and \$85,200 from (113) for services that fall outside of core maintenance functions.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**Facilities Management Division**

**Contracted Services (001)**

**Mission Statement**

To deliver high quality best value management, real property services, maintenance, security, energy management, capital project delivery, and operational support to all agencies of Collier County Government.

| Program Summary                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Management &amp; Oversight</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <b>8.00</b>          | <b>863,061</b>    | <b>-</b>            | <b>863,061</b>      |
| Responsible for the overall management and direction for the Facilities Management Division. This program drives the Division's vision and objectives through the utilization of short and long term strategic planning, financial planning, energy management, annual update and inventory reporting, master space planning, and emergency management planning. Directs the functions and activities of the Division, including Building Management, Construction Management, Real Property Management, and Government Security.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                      |                   |                     |                     |
| <b>Building Repair and Maintenance:</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <b>2.00</b>          | <b>659,036</b>    | <b>-</b>            | <b>659,036</b>      |
| Responsible for the logistical management, maintenance, financial compliance, sustainability and condition assessment of Collier County government buildings and structures. Through continuously improving preventative and predictive maintenance programs, Facilities Management strives to provide safe, secure and well maintained facilities that are accessible to all persons. This section manages the maintenance functions and activities of the Division, including electrical, low-voltage, plumbing, heating, ventilation and air conditioning (HVAC), structural repairs, physical energy plant, pest control, as well as fire systems maintenance and compliance; Coordinates the preventative maintenance programs for the County's structures and building related assets, which in return avoids emergency repairs and prevents loss of public services and County staff productivity; Ensures County facilities are clean, safe, and productive through indoor air quality services, which include investigations and remediation. Building management cost includes operating, personnel, and capital expenses. |                      |                   |                     |                     |
| <b>Campus Utilities</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <b>-</b>             | <b>399,600</b>    | <b>-</b>            | <b>399,600</b>      |
| Provide funds for payments to utility companies for portions of electrical, trash, water and sewer costs for County facilities.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                      |                   |                     |                     |
| <b>Grounds Maintenance</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <b>-</b>             | <b>620,000</b>    | <b>-</b>            | <b>620,000</b>      |
| Provide competitive sub-contracted landscaping services to the County's main campus and 58 satellite facilities as well as to provide for pest control, fertilization, and mulching.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                      |                   |                     |                     |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**Facilities Management Division  
Contracted Services (001)**

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Contract Services</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | <b>1.00</b>                  | <b>1,985,359</b>          | <b>-</b>                    | <b>1,985,359</b>            |
| Provides clean, safe, and productive work environment for the residents, visitors, and staff, through collaboration between County staff and contracted vendors. Custodial services deliver competitive janitorial cleaning, trash removal, and recycling services to 132 buildings. Grounds maintenance provides competitive landscape services to the County's main campus and 47 satellite properties, including irrigation, fertilization, and mulching. Government security delivers the necessary resources for the detection of contraband and the protection of residents, visitors, employees, judges, and elected officials. Government Security is comprised of security checkpoint staffing, interior and exterior patrols, along with security building audits for Main Courthouse and Government Center, Building F, Building H, Immokalee Government Center, North Collier Government Center, GMD Planning and Regulation, and the Emergency Services Center. The Division additionally provides contract maintenance services for, HVAC preventative maintenance, water system maintenance, pest control, elevator maintenance, air filter replacements, and fire system certifications. |                              |                           |                             |                             |
| <b>Security Administration</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <b>2.00</b>                  | <b>247,244</b>            | <b>15,000</b>               | <b>232,244</b>              |
| Provides overall administration and management oversight with proactive detection and protection of visitors, employees, courts and property from possible individual criminal acts and domestic terrorist activities. Coordinates criminal record checks in compliance with County Ordinances.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                              |                           |                             |                             |
| <b>Government Security</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <b>-</b>                     | <b>1,196,200</b>          | <b>-</b>                    | <b>1,196,200</b>            |
| Provides the necessary resources for detection of contraband and the protection of judiciary, elected officials, employees, and visitors with optimum customer service. This includes, but is not limited to, security checkpoint staffing as well as interior and exterior foot patrols at county facilities, specifically the Main Courthouse and Government Center, Building F, Building H, Immokalee Government Building, North Collier Government Center and the Emergency Service Center.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <b>13.00</b>                 | <b>5,970,500</b>          | <b>15,000</b>               | <b>5,955,500</b>            |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 76,577                 | 1,340,500                  | 1,288,700                   | 1,229,800                  | -                           | 1,229,800                  | (8.3)%                    |
| Operating Expense                     | 3,956,438              | 5,385,600                  | 4,923,400                   | 4,740,700                  | -                           | 4,740,700                  | (12.0)%                   |
| Capital Outlay                        | -                      | 23,000                     | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>           | <b>4,033,015</b>       | <b>6,749,100</b>           | <b>6,212,100</b>            | <b>5,970,500</b>           | <b>-</b>                    | <b>5,970,500</b>           | <b>(11.5)%</b>            |
| <b>Total Budget</b>                   | <b>4,033,015</b>       | <b>6,749,100</b>           | <b>6,212,100</b>            | <b>5,970,500</b>           | <b>-</b>                    | <b>5,970,500</b>           | <b>(11.5)%</b>            |
| <b>Total FTE</b>                      | <b>1.00</b>            | <b>14.00</b>               | <b>14.00</b>                | <b>13.00</b>               | <b>-</b>                    | <b>13.00</b>               | <b>(7.1)%</b>             |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**Facilities Management Division  
Contracted Services (001)**

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues         | 1,312                  | -                          | 2,200                       | -                          | -                           | -                          | na                        |
| Reimb From Other Depts         | 8,233                  | 55,000                     | 15,000                      | 15,000                     | -                           | 15,000                     | (72.7)%                   |
| Net Cost General Fund          | 4,023,470              | 6,694,100                  | 6,194,900                   | 5,955,500                  | -                           | 5,955,500                  | (11.0)%                   |
| <b>Total Funding</b>           | <b>4,033,015</b>       | <b>6,749,100</b>           | <b>6,212,100</b>            | <b>5,970,500</b>           | <b>-</b>                    | <b>5,970,500</b>           | <b>(11.5)%</b>            |

**Forecast FY 2021:**

The personal services forecast is moderately lower than budget due to temporary vacancy and overtime savings. Operating expense is forecast lower than adopted budget as a result of reductions in temporary labor, security, landscape and custodial services. At the start of the fiscal year, the asset threshold increased from \$1,000 to \$5,000. Consequently, annualized operating absorbed some expenses previously budgeted as capital.

Forecast revenues are lower than budgeted revenues due to lower than anticipated interdepartmental revenues.

**Current FY 2022:**

Personal services are budgeted lower due to the internal transfer of one (1) FTE, a Project Manager, from Contract Services (001) to Capital Project Management (001) offset slightly by cost-of-living based pay adjustments. Operating expense is budgeted lower due to reductions in temporary labor and lower contract costs for landscape maintenance and custodial services.

**Revenues:**

Total budget revenues include \$15,000 for special services performed on a reimbursement basis.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**Facilities Management Division**

**Capital Project Management (001)**

**Mission Statement**

To deliver high quality best value project management and project delivery services to all agencies of Collier County Government; to plan, develop, construct, and renovate the county's buildings and infrastructure; to ensure that we consider the needs of our customers; and to manage our projects with a constant focus on safety.

| Program Summary                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | FY 2022<br>Total FTE | FY 2022<br>Budget       | FY 2022<br>Revenues | FY 2022<br>Net Cost     |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------------|---------------------|-------------------------|
| <b>Capital Construction/Renovation</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | <b>25.00</b>         | <b>2,871,600</b>        | <b>-</b>            | <b>2,871,600</b>        |
| Responsible for the management of Collier County vertical construction and renovation projects that provide high-quality, best-value government facilities to residents, visitors, and staff; Delivers project management services to the Board of County Commissioners as well as the constitutional offices that include the Clerk of the Courts, Supervisor of Elections, Property Appraiser, Tax Collector, and the Collier County Sheriff's Office; Provides in-house construction administration services and project management for BCC owned and leased facilities, including new vertical construction, space renovations, roof replacements, HVAC system replacements and warranty work. |                      |                         |                     |                         |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <u><b>25.00</b></u>  | <u><b>2,871,600</b></u> | <u><b>-</b></u>     | <u><b>2,871,600</b></u> |

| Program Budgetary Cost Summary | 2020<br>Actual          | FY 2021<br>Adopted      | FY 2021<br>Forecast     | FY 2022<br>Current      | FY 2022<br>Expanded | FY 2022<br>Adopted      | FY 2022<br>Change    |
|--------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|---------------------|-------------------------|----------------------|
| Personal Services              | 1,357,311               | 1,410,900               | 1,744,600               | 2,650,200               | -                   | 2,650,200               | 87.8%                |
| Operating Expense              | -                       | 87,100                  | 42,000                  | 221,400                 | -                   | 221,400                 | 154.2%               |
| <b>Net Operating Budget</b>    | <u><b>1,357,311</b></u> | <u><b>1,498,000</b></u> | <u><b>1,786,600</b></u> | <u><b>2,871,600</b></u> | <u><b>-</b></u>     | <u><b>2,871,600</b></u> | <u><b>91.7%</b></u>  |
| <b>Total Budget</b>            | <u><b>1,357,311</b></u> | <u><b>1,498,000</b></u> | <u><b>1,786,600</b></u> | <u><b>2,871,600</b></u> | <u><b>-</b></u>     | <u><b>2,871,600</b></u> | <u><b>91.7%</b></u>  |
| <b>Total FTE</b>               | <u><b>12.00</b></u>     | <u><b>12.00</b></u>     | <u><b>22.00</b></u>     | <u><b>25.00</b></u>     | <u><b>-</b></u>     | <u><b>25.00</b></u>     | <u><b>108.3%</b></u> |

| Program Funding Sources | 2020<br>Actual          | FY 2021<br>Adopted      | FY 2021<br>Forecast     | FY 2022<br>Current      | FY 2022<br>Expanded | FY 2022<br>Adopted      | FY 2022<br>Change   |
|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|---------------------|-------------------------|---------------------|
| Net Cost General Fund   | 1,357,311               | 1,498,000               | 1,786,600               | 2,871,600               | -                   | 2,871,600               | 91.7%               |
| <b>Total Funding</b>    | <u><b>1,357,311</b></u> | <u><b>1,498,000</b></u> | <u><b>1,786,600</b></u> | <u><b>2,871,600</b></u> | <u><b>-</b></u>     | <u><b>2,871,600</b></u> | <u><b>91.7%</b></u> |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**Facilities Management Division  
Capital Project Management (001)**

**Forecast FY 2021:**

The personal services forecast is moderately higher than budget due to the addition of nine (9 ) mid-year FTEs related to construction engineering and inspection (CEI) insourcing (5 conversions from temporary labor and 4 additions) approved by the Board on 12-08-20 and the transfer of one (1) FTE, an Operations Analyst, from the Administrative Services Department Admin Section (001). This increase is slightly offset by temporary vacancy savings. Operating expense is forecast lower than adopted budget as a result of reductions in temporary labor associated with the aforementioned employee conversions.

**Current FY 2022:**

Personal services have been budgeted higher due to the addition of nine (9) mid-year FTEs related to construction engineering and inspection (CEI) insourcing (5 conversions from temporary labor and 4 additions) approved by the Board on 12-08-20, the mid-year transfer of one (1) FTE, an Operations Analyst, from the Administrative Services Department Admin Section (001), and the FY 2022 transfer of three (3) FTEs, a Project Manager from Contracted Services (001), an Inspector from Facilities Management (001) and a Principal Project Manager from County Park Facilities and Programs (001). Operating expense is budgeted higher as a result of associated employee costs budgeted in this section offset by a reduction in temporary labor.



**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**Facilities Management Division**

**Real Property Management (001)**

**Mission Statement**

To provide professional property acquisition and management services which exceed customer expectations through courteous, expeditious, and knowledgeable handling of real estate transactions.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                                                 | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Section Administration/Overhead</b>                                                                                                                                                                                                                                                                                                                                                 | <b>0.50</b>                  | <b>181,029</b>            | <b>-</b>                    | <b>181,029</b>              |
| This program provides for the general administration of the Section and fixed overhead.                                                                                                                                                                                                                                                                                                |                              |                           |                             |                             |
| <b>Property Acquisition</b>                                                                                                                                                                                                                                                                                                                                                            | <b>5.75</b>                  | <b>583,262</b>            | <b>347,900</b>              | <b>235,362</b>              |
| This program provides for the acquisition and appraisal of land and land rights for all County divisions. Some examples are right-of-way for all utility projects, sites for parks, libraries, water treatment facilities, wastewater treatment facilities, EMS facilities, sites under the Conservation Collier program, and sites for administrative offices.                        |                              |                           |                             |                             |
| <b>Property Management and Leasing</b>                                                                                                                                                                                                                                                                                                                                                 | <b>0.50</b>                  | <b>59,539</b>             | <b>-</b>                    | <b>59,539</b>               |
| This program includes the leasing of both improved and unimproved property for County uses, as well as the leasing of County owned property to others for compatible uses and the issuance of licenses to not-for-profit organizations to hold special events on County owned property. Resolving ordinance violations on vacant County owned property also falls within this program. |                              |                           |                             |                             |
| <b>Lake Trafford Cemetery</b>                                                                                                                                                                                                                                                                                                                                                          | <b>-</b>                     | <b>29,000</b>             | <b>35,800</b>               | <b>-6,800</b>               |
| This program provides for daily administration of the cemetery, selling burial plots, assigning pre-need plots, arranging for the flagging of plots for all burials, process payment of utilities and other associated costs.                                                                                                                                                          |                              |                           |                             |                             |
| <b>GAC Land Trust Property</b>                                                                                                                                                                                                                                                                                                                                                         | <b>0.25</b>                  | <b>29,770</b>             | <b>-</b>                    | <b>29,770</b>               |
| This program includes administering the GAC Land Trust Fund, negotiating and processing sales of trust property, and processing requests from divisions for use of trust funds for capital projects that will benefit the residents of Golden Gate Estates. Revenue is from processing fees for sales requests. Sales revenue and expenses are shown in GAC Land Trust Fund (605).     |                              |                           |                             |                             |
| <b>Current Level of Service Budget</b>                                                                                                                                                                                                                                                                                                                                                 | <b>7.00</b>                  | <b>882,600</b>            | <b>383,700</b>              | <b>498,900</b>              |

| <b>Program Performance Measures</b>                      | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Budget</b> |
|----------------------------------------------------------|------------------------|---------------------------|-----------------------------|---------------------------|
| Average number of days to close real estate transactions | 94                     | 94                        | 94                          | 91                        |
| Average number of days to complete lease requests        | 62                     | 62                        | 62                          | 62                        |
| Interest in land acquired                                | 165                    | 175                       | 210                         | 185                       |
| Number of appraisals prepared & review                   | 80                     | 75                        | 70                          | 80                        |
| Number of informational requests responded to            | 975                    | 925                       | 842                         | 875                       |
| Square feet of leased space managed                      | 169,950                | 168,810                   | 168,260                     | 171,260                   |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**Facilities Management Division**

**Real Property Management (001)**

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                     | 668,998                | 701,500                    | 721,200                     | 748,800                    | -                           | 748,800                    | 6.7%                      |
| Operating Expense                     | 73,664                 | 139,000                    | 117,400                     | 133,800                    | -                           | 133,800                    | (3.7)%                    |
| <b>Net Operating Budget</b>           | <b>742,662</b>         | <b>840,500</b>             | <b>838,600</b>              | <b>882,600</b>             | <b>-</b>                    | <b>882,600</b>             | <b>5.0%</b>               |
| <b>Total Budget</b>                   | <b>742,662</b>         | <b>840,500</b>             | <b>838,600</b>              | <b>882,600</b>             | <b>-</b>                    | <b>882,600</b>             | <b>5.0%</b>               |
| <b>Total FTE</b>                      | <b>7.00</b>            | <b>7.00</b>                | <b>7.00</b>                 | <b>7.00</b>                | <b>-</b>                    | <b>7.00</b>                | <b>0.0%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues         | 57,929                 | 23,400                     | 54,500                      | 35,800                     | -                           | 35,800                     | 53.0%                     |
| Reimb From Other Depts         | 264,186                | 324,700                    | 313,900                     | 347,900                    | -                           | 347,900                    | 7.1%                      |
| Net Cost General Fund          | 420,546                | 492,400                    | 470,200                     | 498,900                    | -                           | 498,900                    | 1.3%                      |
| <b>Total Funding</b>           | <b>742,662</b>         | <b>840,500</b>             | <b>838,600</b>              | <b>882,600</b>             | <b>-</b>                    | <b>882,600</b>             | <b>5.0%</b>               |

**Forecast FY 2021:**

Personal services are forecast higher than budget due to a hire at a pay rate above the base salary budgeted. Operating expenses are forecast under budget due to decreased temporary labor.

Reimbursements are received for work performed by Real Property staff for Public Utilities Department, Public Services Department, Administrative Services Department, and other client departments.

**Current FY 2022:**

The personal services budget increase reflects a hire at an rate above base rate along with cost-of-living base pay adjustments. Operating expense decrease reflects reduction to temporary labor.

**Revenues:**

FY 2022 Revenue budget increases modestly over the prior year budget due to departmental reimbursements and miscellaneous revenues. Departmental reimbursements are expected from Public Utilities Department, Public Services Department, Administrative Services Department, and other client departments.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**Facilities Management Division**

**GAC Land Trust Fund (605)**

**Mission Statement**

To efficiently and effectively market Golden Gate Estates lots currently owned by Collier County, and identify needs for services within the Golden Gate Estates area and to set priorities for the funding of necessary improvements and/or support equipment to provide these services.

| <b>Program Summary</b>                                                                                                                                                                                                                                                                                                                                             | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Gulf American Corp (GAC) Land Sales</b>                                                                                                                                                                                                                                                                                                                         | -                            | 708,600                   | 708,600                     | -                           |
| Expenses associated with selling Golden Gate Estates Lots. This program is pursuant to an agreement dated November 15, 1983, between Avatar Properties, Inc. and Collier County. As of April 6, 2018 there remain 85.64 acres available for future sales. The expenses shown below do not include payroll and associated expenses allocated in General Fund (001). |                              |                           |                             |                             |
| Current Level of Service Budget                                                                                                                                                                                                                                                                                                                                    | -                            | 708,600                   | 708,600                     | -                           |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 105,002                | -                          | -                           | 5,000                      | -                           | 5,000                      | na                        |
| <b>Net Operating Budget</b>           | <b>105,002</b>         | <b>-</b>                   | <b>-</b>                    | <b>5,000</b>               | <b>-</b>                    | <b>5,000</b>               | <b>na</b>                 |
| Reserve for Capital                   | -                      | 708,000                    | -                           | 703,600                    | -                           | 703,600                    | (0.6)%                    |
| <b>Total Budget</b>                   | <b>105,002</b>         | <b>708,000</b>             | <b>-</b>                    | <b>708,600</b>             | <b>-</b>                    | <b>708,600</b>             | <b>0.1%</b>               |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc                  | 13,990                 | 9,000                      | 3,500                       | 7,000                      | -                           | 7,000                      | (22.2)%                   |
| Carry Forward                  | 789,500                | 699,500                    | 698,500                     | 702,000                    | -                           | 702,000                    | 0.4%                      |
| Less 5% Required By Law        | -                      | (500)                      | -                           | (400)                      | -                           | (400)                      | (20.0)%                   |
| <b>Total Funding</b>           | <b>803,490</b>         | <b>708,000</b>             | <b>702,000</b>              | <b>708,600</b>             | <b>-</b>                    | <b>708,600</b>             | <b>0.1%</b>               |

Current FY 2022:

There are no funding requests or sale opportunities presently identified. As requests are received they will be brought before the Board of County Commissioners for approval.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**Facilities Management Division  
Americans with Disabilities Act (190)**

**Mission Statement**

Revenues generated by concession fees from the County's Government Complex Snack Bar are used to improve handicapped and general accessibility to government facilities and to ensure County employees with special needs have the proper equipment to function in the workplace.

| Program Summary                                                                                                                                  | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|--------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Americans with Disabilities Act (ADA)</b>                                                                                                     | -                    | 72,500            | 72,500              | -                   |
| Upgrade County facilities to improve handicapped access to government facilities and purchase equipment for County employees with special needs. |                      |                   |                     |                     |
| Current Level of Service Budget                                                                                                                  | -                    | 72,500            | 72,500              | -                   |

| Program Budgetary Cost Summary | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 25             | 25,000             | -                   | 25,000             | -                   | 25,000             | 0.0%              |
| Capital Outlay                 | 24,924         | -                  | -                   | -                  | -                   | -                  | na                |
| <b>Net Operating Budget</b>    | <b>24,949</b>  | <b>25,000</b>      | -                   | <b>25,000</b>      | -                   | <b>25,000</b>      | <b>0.0%</b>       |
| Reserve for Capital            | -              | 43,000             | -                   | 47,500             | -                   | 47,500             | 10.5%             |
| <b>Total Budget</b>            | <b>24,949</b>  | <b>68,000</b>      | -                   | <b>72,500</b>      | -                   | <b>72,500</b>      | <b>6.6%</b>       |

| Program Funding Sources | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services    | 11,146         | 25,000             | -                   | 5,000              | -                   | 5,000              | (80.0)%           |
| Interest/Misc           | 1,360          | -                  | 400                 | -                  | -                   | -                  | na                |
| Carry Forward           | 79,800         | 44,300             | 67,400              | 67,800             | -                   | 67,800             | 53.0%             |
| Less 5% Required By Law | -              | (1,300)            | -                   | (300)              | -                   | (300)              | (76.9)%           |
| <b>Total Funding</b>    | <b>92,306</b>  | <b>68,000</b>      | <b>67,800</b>       | <b>72,500</b>      | -                   | <b>72,500</b>      | <b>6.6%</b>       |

Forecast FY 2021:

To conduct ADA projects that include, but are not limited to: ADA accessible ramping, ADA signage, ADA door closures, ADA parking spaces, ADA sidewalks, ADA lifts, etc. The Covid-19 crisis has curtailed concession services and as a result no concession fees are projected.

Current FY 2022:

To conduct ADA projects that include but are not limited to: ADA accessible ramping, ADA signage, ADA door closures, ADA parking spaces, ADA sidewalks, ADA lifts, etc. These projects will be conducted at regional parks, government centers, and other county facilities. \$25,000 is provided for improvements with the balance of anticipated resources available in reserves.

Revenues:

Anticipating a gradual return to normal operations a modest concession fee budget is provided.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**Facilities Management Division  
Freedom Memorial (620)**

**Mission Statement**

To account for the Freedom Memorial donations and General Fund contribution.

| <b>Program Summary</b>                    | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Memorial Design &amp; Construction</b> | -                            | 19,000                    | 19,000                      | -                           |
| Current Level of Service Budget           | -                            | 19,000                    | 19,000                      | -                           |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 5,019                  | 6,100                      | 2,000                       | 19,000                     | -                           | 19,000                     | 211.5%                    |
| <b>Net Operating Budget</b>           | <b>5,019</b>           | <b>6,100</b>               | <b>2,000</b>                | <b>19,000</b>              | -                           | <b>19,000</b>              | <b>211.5%</b>             |
| <b>Total Budget</b>                   | <b>5,019</b>           | <b>6,100</b>               | <b>2,000</b>                | <b>19,000</b>              | -                           | <b>19,000</b>              | <b>211.5%</b>             |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Miscellaneous Revenues         | 4,500                  | -                          | 11,900                      | -                          | -                           | -                          | na                        |
| Interest/Misc                  | 175                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Carry Forward                  | 9,400                  | 6,100                      | 9,100                       | 19,000                     | -                           | 19,000                     | 211.5%                    |
| <b>Total Funding</b>           | <b>14,075</b>          | <b>6,100</b>               | <b>21,000</b>               | <b>19,000</b>              | -                           | <b>19,000</b>              | <b>211.5%</b>             |

**Notes:**

The Freedom Memorial is located at the Freedom Park, also known as the Gordon River Water Quality Park, located on the northeast side of Golden Gate Parkway and Goodlette Road. On February 10, 2015 via Agenda Item 10A, the Board of County Commissioners in FY15 approved matching private contributions in the amount of \$600,000 in order to finish the Freedom Memorial. The cost to complete the project was \$1.2M. Current activity includes small enhancements on a funds available basis.

**Forecast FY 2021:**

Contributions continue to be received and utilized for the ongoing addition of smaller commemorative enhancements.

**Current FY 2022:**

Budgeted expenditures provide for the ongoing addition of smaller commemorative enhancements.

**Revenues:**

Funding is provided by the carry forward of previous contributions with new contributions budgeted subsequent to receipt.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Public Utilities Department**

**Facilities Management Division**

**Specialized Grants - Facility Management (701/702)**

**Mission Statement**

To account for the funds received from federal and state grants.

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Capital Outlay                        | -                      | -                          | 103,300                     | -                          | -                           | -                          | na                        |
| <b>Net Operating Budget</b>           | -                      | -                          | <b>103,300</b>              | -                          | -                           | -                          | <b>na</b>                 |
| <b>Total Budget</b>                   | -                      | -                          | <b>103,300</b>              | -                          | -                           | -                          | <b>na</b>                 |

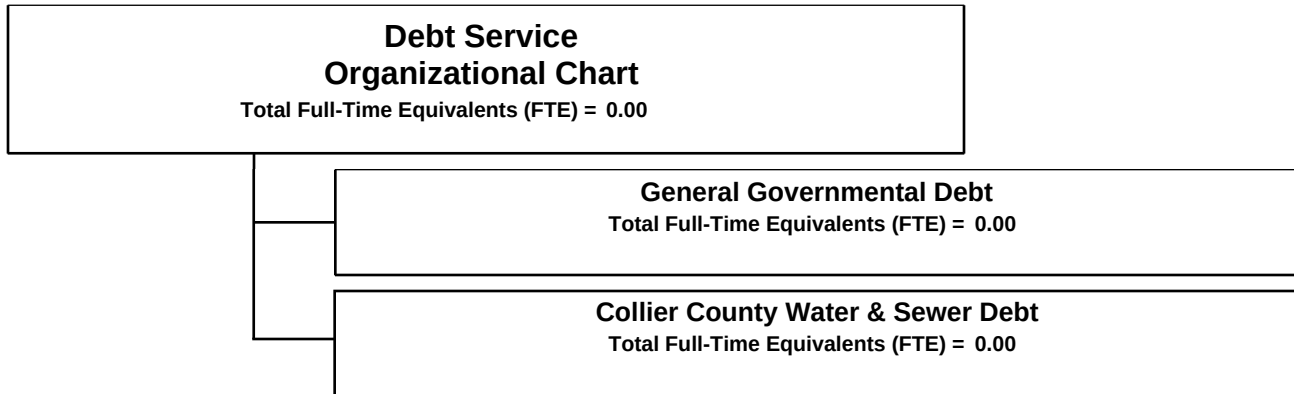
| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Reimb From Other Depts         | -                      | -                          | 103,300                     | -                          | -                           | -                          | na                        |
| <b>Total Funding</b>           | -                      | -                          | <b>103,300</b>              | -                          | -                           | -                          | <b>na</b>                 |

Forecast FY 2021:

Forecast Includes:

\$103,300 Project 33662 Golden Gate Senior Center - CDBG Grant: Renovations and improvements.

## Debt Service



## **Debt Service**

### **Recap of Recent Debt Issues:**

On June 27, 2017, agenda item 11C., the Board approved up to a \$60 million commercial paper loan to finance the development, acquisition, construction and equipping of the Amateur Sports Complex. On April 30, 2018 Commercial Paper Loan A-1-1 was issued in the amount of \$12 million to purchase the 60 acres sport complex property, with quarterly principal and interest payments. The debt service payments will be funded from the legally available non-ad valorem revenue of the General Fund under a covenant to legally and appropriate. Debt appropriations are budgeted in Fund 299.

On September 11, 2018, agenda item 11.A., the Board authorized up to a \$70 million Tourist Development Tax Revenue Bond to finance the development, acquisition, construction and equipping of the Amateur Sports Complex. On October 9, 2018 the Tourist Development tax revenue bond was issued for \$62,965,000. Debt appropriations are budgeted in Fund 270.

On March 12, 2019, agenda item 9.A., the Board authorized up to a \$85 million Collier County Water-Sewer District Revenue Bonds in order to finance the acquisition, construction, and equipping of various utility capital improvements within the northeast area of Collier County. On April 2, 2019 the revenue bond was issued for \$76,185,000. Debt appropriations are budgeted in Fund 410.

On July 9, 2019, agenda item 11.C., the Board authorized a term loan up to \$29 million to purchase the Golden Gate Golf Course. On July 18, 2019, the not was issued for \$28,060,000. Debt appropriations are budgeted in Fund 246.

On September 22, 2020, agenda item 11.B., the Board authorized up to \$92 million in Special Revenue Bonds, Series 2020A to finance the acquisition, construction and equipping of various capital improvements and refinance certain outstanding indebtedness of Collier County and up to \$26 million in Taxable Special Obligation Revenue Bonds, Series 2020B to purchase certain real property. Debt appropriations are included in the FY 2021 amended budget in Fund 298.

### **History of General Governmental Bond refundings - starting in Fiscal Year 2010:**

On June 22, 2010, the Board approved the issuance of the Collier County Special Obligation Revenue Bonds, Series 2010 in order to refinance all twelve (12) of the County's outstanding Commercial Paper Loans. Assuming that the balance due on December 2012 would be rolled into a new commercial paper loan and the variable interest plus administrative fee rate is 5%, the refunding generated a net present value savings of 6.34%, or \$3,796,567. The refinancing allowed the County to take advantage of historically low fixed interest rates, eliminated variable interest rate exposure and the \$47 million lump sum loan payment due in December 2012. The Commercial Paper program served the County well over the years with the previous letter of credit provider.

Based on the Debt Service Reserve Requirement within the Bond documents and the dramatic deterioration of the bond insurer's credit ratings, the County was obligated to allocate certain moneys to fund the parity Reserve Account by March 31, 2009. On March 24, 2009, agenda item 16(F)7 and again on September 29, 2009, agenda item 16(F)5, the Board of County Commissioners approved to allocate undesignated fund balances of the Collier County Water/Sewer District Capital and Solid Waste Landfill Closure accounts in the total amount of \$19,570,800. These moneys were placed into Sales Tax Bond Reserve Fund 217 to satisfy the funding up of the parity Reserve Account. On March 12, 2013, agenda item 11.B. the Board approved the repayment of the loans from the County Water/Sewer District and from the Solid Waste funds.

On October 26, 2010, the Board approved the refunding of the Capital Improvement Revenue Bonds, Series 2002. The refunding generated a net present value savings of 5.41%, or \$1,362,315 over the remaining bond life (11 years). The refunding also released approximately \$3.8 million of cash from existing debt service reserves currently restricted pursuant to the bond covenants. The new refunding Bonds known as Special Obligation Refunding Revenue Bonds, Series 2010B, were issued without any reserve or reserve insurance policy and are budgeted in fund 298. These refunding bonds are secured through a general covenant to budget and appropriate of legally available non ad valorem revenues.

On January 25, 2011, the Board approved the prepayment of the Naples Park Area Stormwater Improvement Assessment Bond, Series 1997. The prepayment generated an interest savings \$6,556.

On April 12, 2011, the Board approved the prepayment of the Conservation Collier Limited General Obligations Bond, Series 2008. The prepayment generated an interest savings \$131,725.

On October 25, 2011, the Board approved the partial refunding of the Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 5.05%, or \$4,846,269. The refunding also released approximately \$5.3 million of cash from existing debt service reserves currently restricted pursuant to the bond covenants.



## **Debt Service**

The new Special Obligation Refunding Revenue Bonds, Series 2011, were issued without any reserve or reserve insurance policy and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

On March 12, 2013, the Board approved to refund all remaining outstanding Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 2.96%, or \$2,064,642. The refunding also released the balance of cash (approximately \$10.4 million) from existing debt service reserves currently restricted pursuant to the bond covenants. The new Special Obligation Refunding Revenue Bonds, Series 2013, were issued without any reserve or reserve insurance policy, and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

The Special Obligation Refunding Revenue Bonds, Series 2010B, Series 2011, and Series 2013, eliminated onerous debt service surety requirements, allowing the release of all borrowed utility and solid waste enterprise funds.

On January 24, 2012, the Board approved the prepayment of the 2007 State Infrastructure Bank Loan. The prepayment generated an interest savings \$59,983.

On April 10, 2012, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2003. The partial refunding generated a net present value savings of 9.21%, or \$3,811,782. The refunding also will release approximately \$2.8 million of cash in June 2013 from existing debt service reserves currently restricted pursuant to the bond covenants. The new Gas Tax Refunding Revenue Bonds, Series 2012, were issued without any reserve or reserve insurance policy.

On May 13, 2014, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2005. The partial refunding generated a net present value savings of 11.38%, or \$9,731,581. The new Gas Tax Refunding Revenue Bonds, Series 2014, were issued without any reserve or reserve insurance policy.

On June 28, 2016, the Board approved the prepayment of the 2012 Radio Road MSTU Project Limited General Obligation Note. The prepayment generated an interest savings of \$29,891.

On December 12, 2017, the Board approved the partial refunding of the County's Special Obligation Revenue Bonds, Series 2010. The refunding generated a net present value savings of 6.72%, or \$2,764,838 over the remaining bond life (17 years). The new refunding Note known as Special Obligation Refunding Revenue Note, Series 2017 are budgeted in fund 298. These refunding bonds are secured through a general covenant to budget and appropriate of legally available non ad valorem revenues.

**Collier County Government**  
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**Debt Service**

**History of General Governmental Debt Restructuring, Portfolio Interest Savings and  
Debt Service Reserve Fund (DSRF) Loan Return to Utilities Since FY 2010**

| Date          | Debt Issuance                                           | Purpose                                                                                                         | Security for the Bonds                             | Par Amount Restructured | Final Maturity | NPV % Interest Savings over Issuance Life | NPV Dollar Savings over Issuance Life | Amount Returned to Utilities from DSRF** | Estimated Annual NPV Dollar Savings |
|---------------|---------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|----------------------------------------------------|-------------------------|----------------|-------------------------------------------|---------------------------------------|------------------------------------------|-------------------------------------|
| July 2010     | Special Obligation Revenue Bonds Series 2010            | Refinance FLGFC Outstanding Variable Rate Commercial Paper using Fixed Term Bonds                               | CBA - All legally Available Non Ad Valorem Revenue | \$59,895,000            | 2034           | 6.34%                                     | \$3,796,567                           | \$0                                      | \$158,190.29                        |
| Nov 2010      | Special Obligation Refunding Revenue Bonds Series 2010B | Refund all of the County's Outstanding CIP Sales Tax Backed Revenue Bonds, Series 2002                          | CBA - All legally Available Non Ad Valorem Revenue | \$24,620,000            | 2021           | 5.40%                                     | \$1,362,315                           | \$3,853,476                              | \$123,846.82                        |
| Jan 2011      |                                                         | Pre-paid the Naples Park Area Stormwater Improvement Assessment Bond, Series 1997 in the amount of \$179,731.47 | Special Assessment                                 |                         |                |                                           | \$6,556                               |                                          |                                     |
| Apr 2011      |                                                         | Pre-paid the Conservation Collier Limited General Obligations Bond, Series 2008 in the amount of \$7,219,962.62 | Ad Valorem                                         |                         |                |                                           | \$131,725                             |                                          |                                     |
| Jan 2012      | Special Obligation Refunding Revenue Bonds, Series 2011 | Refund a portion of the County's Outstanding Series 2003 and 2005 CIP Sales Tax Backed Revenue Bonds            | CBA - All legally Available Non Ad Valorem Revenue | \$92,295,000            | 2030           | 5.05%                                     | \$4,846,269                           | \$5,315,794                              | \$295,321.89                        |
| Jan 2012      |                                                         | Pre-paid the 2007 State Infrastructure Bank (SIB) Loan in the Amount of \$4,442,394.40                          | Gas Taxes                                          |                         |                |                                           | \$59,983                              |                                          |                                     |
| Apr 2012      | Gas Tax Refunding Revenue Bonds, Series 2012            | Refund a portion of the County's Outstanding Series 2003 Gas Tax Backed Revenue Bonds                           | Gas Taxes                                          | \$38,680,000            | 2023           | 9.20%                                     | \$3,811,782                           | \$0                                      | \$317,648.50                        |
| Apr 2013      | Special Obligation Refunding Revenue Bonds, Series 2013 | Refunds all Remaining Outstanding Series 2003 and 2005 CIP Sales Tax Backed Revenue Bonds                       | CBA - All legally Available Non Ad Valorem Revenue | \$73,805,000            | 2035           | 2.96%                                     | \$2,064,642                           | \$10,401,508                             | \$89,767.04                         |
| May 2014      | Gas Tax Refunding Revenue Bonds Series 2014             | Refunds all Remaining Outstanding Series 2005 Gas Tax Revenue Bonds                                             | Gas Taxes                                          | \$89,780,000            | 2025           | 11.38%                                    | \$9,731,581                           | \$0                                      | \$748,583.15                        |
| Oct 2016      |                                                         | Pre-paid the Radio Road MSTU Limited General Obligation Note, Series 2012 in the Amount of \$338,891            | Ad Valorem from MSTU                               |                         |                |                                           | \$29,891                              |                                          |                                     |
| Dec 2017      | Special Obligation Refunding Revenue Note, Series 2017  | Refunds Special Obligation Revenue Bond, Series 2010                                                            | CBA - All legally Available Non Ad Valorem Revenue | \$43,713,000            | 2034           | 6.72%                                     | \$2,764,838                           | \$0                                      | \$162,637.51                        |
| <b>Totals</b> |                                                         |                                                                                                                 |                                                    | <b>\$422,788,000</b>    |                |                                           | <b>\$28,606,149</b>                   | <b>\$19,570,778</b>                      | <b>\$1,895,995</b>                  |

\*\* Debt Service Reserve Fund Requirement eliminated through debt restructuring and all loaned funds from Public Utilities returned.

## Debt Service Summary

The Debt Service Section details budgets for the payment of principal and interest on borrowed funds. Funds are borrowed through issuance of general obligation or revenue bonds, commercial paper or bank loans. General obligation bonds are secured by property taxes and can be issued only following a referendum, while revenue bonds pledged a limited revenue source such as sales or gas taxes to repayment and special obligation bonds pledge a basket of legally available non ad valorem revenues. The budget for each debt service fund details the type of debt, the principal outstanding, and the revenue source that is pledged to retire the debt.

### Summary of FY 2022 Budgeted Principal and Interest Payments by Fund

| <u>Fund Title</u>                                                              | <u>Fund #</u> | <u>Principal</u>    | <u>Interest</u>     | <u>Arbitrage Services</u> | <u>Fiscal Agent Fee</u> | <u>Total</u>        |
|--------------------------------------------------------------------------------|---------------|---------------------|---------------------|---------------------------|-------------------------|---------------------|
| Series 2012 and 2014 Gas Tax Revenue Bond                                      | 212           | 11,875,000          | 1,412,700           | 7,000                     | 10,000                  | 13,304,700          |
| Taxable Special Obligation Bonds, Series 2019                                  | 246           | 0                   | 768,900             | 3,500                     | 500                     | 772,900             |
| Tourist Development Tax Revenue Bond, Series 2018                              | 270           | 1,080,000           | 2,638,000           | 3,500                     | 10,000                  | 3,731,500           |
| Special Obligation Bonds, Series 2010/2017, 2010B, 2011, 2013, 2020A and 2020B | 298           | 14,798,000          | 9,244,600           | 20,000                    | 20,000                  | 24,082,600          |
| Commercial Paper Loans                                                         | 299           | 0                   | 186,500             | 4,300                     | 10,000                  | 200,800             |
| Sub-Total General Governmental Debt                                            |               | 27,753,000          | 14,250,700          | 38,300                    | 50,500                  | 42,092,500          |
| County Water /Sewer District Debt                                              | 410           | 16,907,000          | 11,865,500          | 20,000                    | 40,000                  | 28,832,500          |
| <b>Total</b>                                                                   |               | <b>\$44,660,000</b> | <b>\$26,116,200</b> | <b>\$58,300</b>           | <b>\$90,500</b>         | <b>\$70,925,000</b> |

All required principal and interest payments have been made in a timely manner on these bonds.

The County maintains an excellent investment quality credit rating from all three major rating agencies. The following are ratings for select revenue bond debt investments.

### Current Bond Rating by Rating Agency

| <u>Debt Instrument</u>           | <u>Moody's</u> | <u>Standard &amp; Poor's</u> | <u>Fitch</u> |
|----------------------------------|----------------|------------------------------|--------------|
| Gas Tax Revenue Bonds            | A2             | A+                           | AA-          |
| Special Obligation Bonds         | Aa1            | AAA                          | AA           |
| Tourist Development Tax Bonds    | Aa3            | -                            | AA+          |
| County Water-Sewer Revenue Bonds | Aaa            | -                            | AAA          |

A Moody's Investors Service rating of Aa is indicative of a high-quality investment grade instrument with very low credit risk, whereas an A rating indicative of an upper-medium grade instrument subject to low credit risk. Moody's uses intermediate modifiers of 1 (higher) to 3 (lower) within the Aa and A ranges. Moody's also maintains an Issuer Credit Rating of Aaa for Collier county which indicates excellent overall credit worthiness.

An obligation rated AAA has the highest rating assigned by Standard and Poor's Global Ratings. The obligor's capacity to meet its financial commitments on the obligation is extremely strong. An obligation rated A is somewhat more susceptible to the adverse effects of changes in circumstances and economic conditions than obligations in higher-rated categories. However, the obligator's capacity to meet its financial commitments on the obligation is still strong. Standard and Poor's Global Ratings also uses intermediate +/- modifiers for each category to indicate relative standing within the major rating categories.

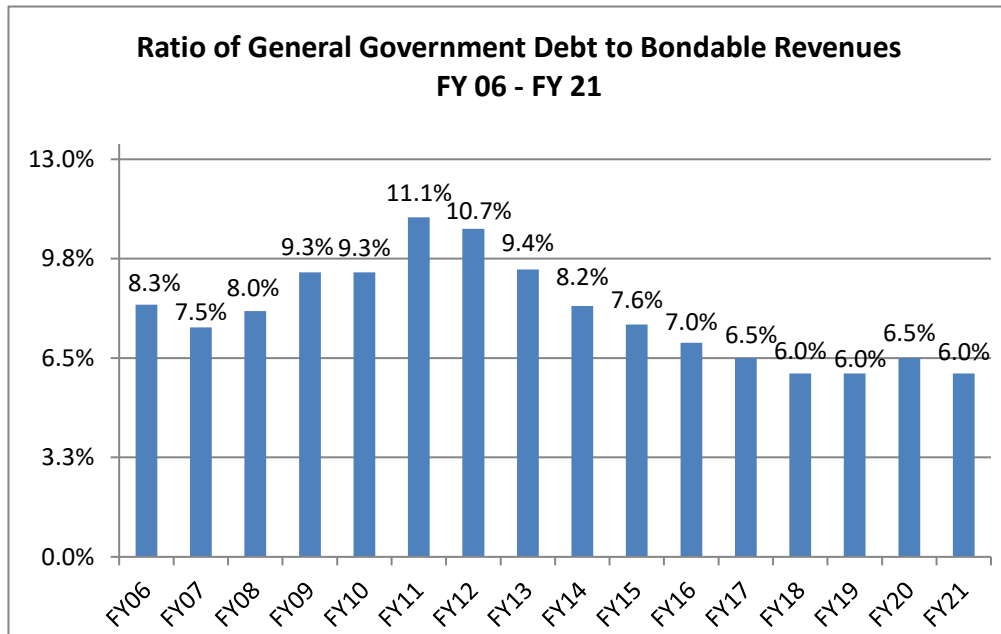
A rating of AAA by Fitch Ratings denotes the lowest expectation of default risk. A rating of AA denotes the expectations of very low default risk and indicates very strong capacity for payment of financial commitments. This capacity is not significantly vulnerable to foreseeable events. Fitch also uses intermediate +/- modifiers for each AA category.

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Issuing strategic short term and/or long-term debt is an important part of the County's capital improvement program under the basic premise that future residents should pay for improvements that they will enjoy and not just current residents. Further, the historically low cost of capital environment which has and currently exists provides a unique opportunity to lock in very low interest rates and capitalize on the County's exemplary credit rating.

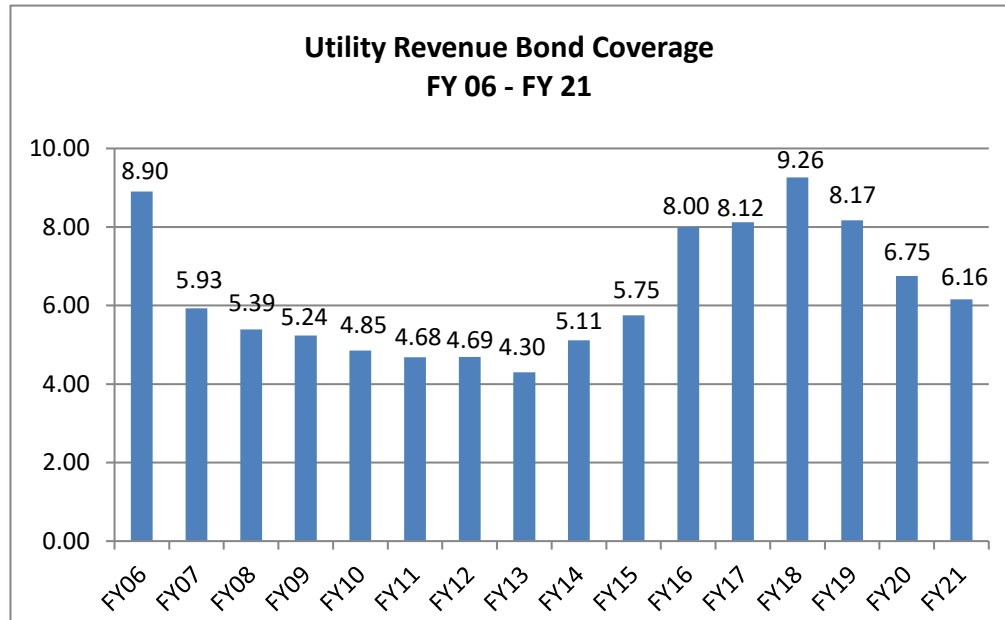
The County is positioned to add new strategic debt to the portfolio after embarking upon an aggressive debt restructuring program in the summer of 2010 and to date over \$422 million in general governmental debt has been refinanced. As a result, the cost of borrowing has been reduced by \$1,896,000 annually with this recurring savings applied toward high priority "pay as you go" operating and capital programs. Annual principal and interest payments servicing outstanding general governmental debt totals \$42.0 million plus \$28.8 million in enterprise debt and the total represent 4.0% of the County's net adopted FY 2022 budget.

Florida Statutes place no limitations on the application of revenues to debt service by local taxing authorities, but prudent fiscal management dictates a self-imposed level of restraint. The following policy regarding the issuance of debt was adopted in the Growth Management Plan. Collier County will not exceed a maximum ratio of total general government debt service to bondable revenues from current sources of 13%. Current bondable revenues are ad valorem taxes, communications services tax revenue, gas taxes, revenue sharing, impact fees, sales tax, tourist taxes, court facility fees, and charges for services in parks and recreation and community development. The ratio of total general government debt service to bondable revenues from current sources is 6.0% (unaudited for FY21). The FY 11 percent of 11.1% was expected and the reason for the increase from FY 10 to FY 11 is the substantial drop in revenues, specifically ad valorem revenues due to tax base erosion resulting from the economic recession. Future consideration of any debt issuance is a policy decision of the Board in accordance with the County's Debt Management Policy. The trend in this ratio is depicted below.



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The enterprise funds operate under revenue bonding ratios set by the financial markets and are, therefore, excluded from this debt policy. The utility revenue bonds require coverage (net revenue consisting of user fees, special assessments, and system development charges divided by total debt service requirements) of 1.25. As demonstrated below, the actual coverage well exceeds the ratio required in the utility bond covenants.



Many, but not all, capital projects are funded on a cash basis. This is recognized in the Growth Management Plan policy regarding general obligation debt: Certain large scale projects of significant county-wide impact and cost would, if funded by current ad valorem taxes in the year of construction, result in an unacceptable millage rate. These projects could be proposed for general obligation bonding. The electorate could be asked through referendum to approve the borrowing of funds for the projects and the levy of ad valorem taxes to pay the resulting debt service. Any capital projects financed by borrowing money shall have a repayment period limited to the useful life of the asset.

### **Bond Refinancing**

The County's Finance Committee, consisting of key County financial management and legal staff, the County's Financial Advisor, and the County Bond Counsel explore the possibility of savings to be generated through refinancing existing bond issues. Depending on market conditions, bond refunding/refinancing may be recommended by the Finance Committee. In general, the net present value savings generated by any proposed refinancing shall be a minimum of 5%. As a general rule, savings generated by refinancing shall be utilized to reduce future debt service payments. Five (5) percent savings is considered a benchmark, but any advance refunding that produces a smaller net present value savings may be considered on a case-by-case basis.

**Collier County Government  
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**NOTE 7 – LONG-TERM DEBT**

**SUMMARY OF CHANGES IN LONG-TERM OBLIGATIONS**

The following is a summary of changes in long-term obligations for the year ended September 30, 2021:

|                                  |                    | 000's Omitted     |                     |                       |                       |                        |
|----------------------------------|--------------------|-------------------|---------------------|-----------------------|-----------------------|------------------------|
|                                  | October 1,<br>2020 | Additions         | Reductions          | Premiums<br>Amortized | September 30,<br>2021 | Due within<br>one year |
| <b>Governmental Activities:</b>  |                    |                   |                     |                       |                       |                        |
| Limited General Obligation Bonds | \$ 1,060           | \$ -              | \$ (1,060)          | \$ -                  | \$ -                  | \$ -                   |
| Bonds Payable                    | 197,765            | 99,175            | (13,810)            | -                     | 283,130               | 16,910                 |
| Premiums on Bonds Payable        | 12,060             | 16,926            | -                   | (2,260)               | 26,726                | -                      |
| Direct Placement Loans and Notes | 136,549            | -                 | (24,967)            | -                     | 111,582               | 10,843                 |
| Financed Purchase Obligations    | 56                 | -                 | (28)                | -                     | 28                    | 28                     |
| Leases Payable                   | 7,255              | 2,658             | (2,489)             | -                     | 7,424                 | 877                    |
| Self-Insurance Claims            | 10,364             | 78,168            | (77,588)            | -                     | 10,944                | 8,725                  |
| Compensated Absences             | 32,304             | 12,780            | (10,157)            | -                     | 34,927                | 12,028                 |
| Total                            | <u>\$ 397,413</u>  | <u>\$ 209,707</u> | <u>\$ (130,099)</u> | <u>\$ (2,260)</u>     | <u>\$ 474,761</u>     | <u>\$ 49,411</u>       |
| <b>Business-type Activities:</b> |                    |                   |                     |                       |                       |                        |
| Bonds Payable                    | \$ 124,290         | \$ 128,900        | \$ -                | \$ -                  | \$ 253,190            | \$ 2,055               |
| Premiums on Bonds Payable        | 14,234             | 31,097            | -                   | (1,065)               | 44,266                | -                      |
| Direct Placement Loans and Notes | 98,165             | -                 | (15,689)            | -                     | 82,476                | 14,852                 |
| Notes Payable                    | 70                 | -                 | -                   | -                     | 70                    | 70                     |
| Financed Purchase Obligations    | 79                 | -                 | (79)                | -                     | -                     | -                      |
| Leases Payable                   | 808                | -                 | (105)               | -                     | 703                   | 95                     |
| Landfill Closure Liability       | 1,656              | -                 | (29)                | -                     | 1,627                 | 53                     |
| Compensated Absences             | 3,683              | 1,492             | (1,994)             | -                     | 3,181                 | 2,546                  |
| Total                            | <u>\$ 242,985</u>  | <u>\$ 161,489</u> | <u>\$ (17,896)</u>  | <u>\$ (1,065)</u>     | <u>\$ 385,513</u>     | <u>\$ 19,671</u>       |

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**NOTE 7 – LONG-TERM DEBT – CONTINUED**

**DESCRIPTIONS OF BONDS, LOANS AND NOTES PAYABLE**

Bonds, loans and notes payable at September 30, 2021 were composed of the following:

**GOVERNMENTAL ACTIVITIES**

**Governmental Activities Revenue Bonds**

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |              |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|
| \$38,680,000 2012 Gas Tax Refunding Revenue Bonds, due in annual installments of \$2,700,000 to \$6,605,000 through June 1, 2023; interest at 3.00% to 5.00% and collateralized by a pledge on the combined gas tax proceeds. Bonds were issued for purposes of advance refunding the County's 2003 Gas Tax Revenue Bonds.                                                                                                                                                                                                                                                                                                           | \$ 7,375,000 |
| \$24,620,000 2010B Special Obligation Refunding Revenue Bonds, due in annual installments of \$1,830,000 to \$2,630,000 through October 1, 2021; interest at 3.00% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Bonds were issued for purposes of advance refunding the County's 2002 Capital Improvement Revenue Bonds.                                                             | 2,630,000    |
| \$92,295,000 2011 Special Obligation Refunding Revenue Bonds, due in annual installments of \$1,605,000 to \$8,270,000 through October 1, 2029; interest at 2.50% to 5.00% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Bonds were issued for purposes of advance refunding a portion of the County's 2003 and 2005 Capital Improvement and Refunding Revenue Bonds.                        | 39,360,000   |
| \$73,805,000 2013 Special Obligation Refunding Revenue Bonds, due in annual installments of \$4,860,000 to \$8,525,000 through October 1, 2035; interest at 3.50% to 4.00% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Bonds were issued for purposes of advance refunding all of the County's remaining 2003 and 2005 Capital Improvement and Refunding Revenue Bonds.                    | 73,805,000   |
| \$62,965,000 2018 Tourist Development Tax Revenue Bonds, due in annual installments of \$1,030,000 to \$3,605,000 through October 1, 2048; interest at 4.00% to 5.00% and collateralized by a pledge on tourist development tax revenues. Bonds were issued for purposes of financing the development, acquisition, construction and equipping of a regional tournament caliber amateur sports complex.                                                                                                                                                                                                                              | 60,785,000   |
| \$75,100,000 2020A Special Obligation Revenue Bonds, due in annual installments of \$165,000 to \$6,045,000 through October 1, 2045; interest at 4.00% to 5.00% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Bonds were issued for purposes of providing funding for the acquisition, construction and and equipping of various capital improvements and refunding a commercial paper loan. | 75,100,000   |

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**NOTE 7 – LONG-TERM DEBT – CONTINUED**

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                        |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|
| \$24,075,000 2020B Taxable Special Obligation Revenue Bonds, due in annual installments of \$2,275,000 to \$2,920,000 through October 1, 2029; interest at 2.00% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Bonds were issued for purposes of financing the purchase of certain real property.                            | 24,075,000             |
| Total Governmental Activities Revenue Bonds                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <u>\$ 283,130,000</u>  |
| <b><u>Governmental Activities Direct Placement Loans</u></b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                        |
| \$89,780,000 2014 Gas Tax Refunding Revenue Bond (Bank Term Loan) due in annual installments of \$1,065,000 to \$13,265,000 through June 1, 2025; interest at 2.33% and collateralized by a pledge on the combined gas tax proceeds. Loan was issued to advance refund a portion of the County's 2005 Gas Tax Revenue Bonds.                                                                                                                                                                                                                                         | \$ 42,945,000          |
| \$43,713,000 2017 Special Obligation Refunding Revenue Note (Bank Term Loan) due in annual installments of \$113,000 to \$3,724,000 through July 1, 2034; interest at 3.09% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Loan was issued to advance refund a portion of the County's 2010 Special Obligation Revenue Bonds. | 40,577,000             |
| \$28,060,000 2019 Taxable Special Obligation Taxable Revenue Note (Bank Term Loan) due in annual installments of \$1,555,000 to \$5,165,000 through October 1, 2029; interest at 2.74% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Loan was issued to acquire the real property known as the Golden Gate Golf Course.      | 28,060,000             |
| Total Governmental Activities Direct Placement Loans                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | <u>\$ 111,582,000</u>  |
| Total Governmental Activities Obligations                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | <u>\$ 394,712,000</u>  |
| Unamortized Bond Premiums                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | <u>\$ 26,725,629</u>   |
| Governmental Activities Obligations, Net                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | <u>\$ 421,437,629</u>  |
| Less Current Portion of Governmental Activities Obligations                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <u>\$ (27,753,000)</u> |
| Long-Term Portion of Governmental Activities Obligations, Net                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <u>\$ 393,684,629</u>  |

**BUSINESS-TYPE ACTIVITIES**

**Business-type Activities Revenue Bonds**

|                                                                                                                                                                                                                                                                                                                                                                                                                             |               |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|
| \$48,105,000 2016 Collier County Water and Sewer Refunding Revenue Bonds due in annual installments of \$5,035,000 to \$7,090,000 through July 1, 2036; interest at 5.00% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District (District). Bonds were issued for purposes of currently refunding all of the District's remaining 2006 Water and Sewer Revenue Bonds. | \$ 48,105,000 |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|



**Collier County, Florida  
DRAFT – Notes to the Financial Statements  
September 30, 2021**

**NOTE 7 – LONG-TERM DEBT – CONTINUED**

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                              |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|
| \$76,185,000 2019 Collier County Water and Sewer Revenue Bonds due in annual installments of \$4,385,000 to \$14,160,000 through July 1, 2039; interest at 3.00% to 5.00% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District (District). Bonds were issued for purposes of financing the acquisition, construction and equipping of various utility capital improvements within the Collier County Water and Sewer District.       | 76,185,000                   |
| \$128,900,000 2021 Collier County Water and Sewer Revenue Bonds due in annual installments of \$2,055,000 to \$11,300,000 through July 1, 2046; interest at 4.00% to 5.00% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District (District). Bonds were issued for purposes of financing the acquisition, construction and equipping of various water and wastewater improvements within the Collier County Water and Sewer District. | 128,900,000                  |
| Total Business-type Activities Revenue Bonds                                                                                                                                                                                                                                                                                                                                                                                                                                                | <u>\$ 253,190,000</u>        |
| <b><u>Business-type Activities Direct Placement Loans</u></b>                                                                                                                                                                                                                                                                                                                                                                                                                               |                              |
| \$17,687,000 2015 Collier County Water and Sewer Refunding Revenue Bond (Bank Term Loan) due in annual installments of \$2,533,000 to \$4,561,000 through July 1, 2022; interest at 1.75% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District. Loan was issued to advance refund a portion of the District's 2006 Water and Sewer Revenue Bonds.                                                                                    | \$ 4,561,000                 |
| \$35,965,000 2018 Collier County Water and Sewer Revenue Bond (Bank Term Loan) due in annual installments of \$1,560,000 to \$3,945,000 through July 1, 2029; interest at 2.41% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District. Loan was issued to finance the acquisition of water and wastewater utility facilities within the Golden Gate Community.                                                                        | 27,555,000                   |
| Total Business-type Activities Direct Placement Loans                                                                                                                                                                                                                                                                                                                                                                                                                                       | <u>\$ 32,116,000</u>         |
| <b><u>Business-type Activities Notes Payable</u></b>                                                                                                                                                                                                                                                                                                                                                                                                                                        |                              |
| \$166,580 County Water and Sewer District agreement with private developer payable through use of sewer impact fee credits. Non-interest bearing agreement.                                                                                                                                                                                                                                                                                                                                 | \$ 69,848                    |
| \$89,982,000 2016 County Water and Sewer District Refunding Revenue Note with Synovus Financial Corporation, due in monthly installments of \$2,881,000 to \$9,574,000 through July 1, 2029; interest at 1.80% and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District. Loan was issued to currently refund all of the District's State Revolving Fund Loans.                                                                        | 50,360,000                   |
| Total Business-type Activities Loans and Notes Payable                                                                                                                                                                                                                                                                                                                                                                                                                                      | <u>\$ 50,429,848</u>         |
| Total Business-type Activities Obligations                                                                                                                                                                                                                                                                                                                                                                                                                                                  | <u>\$ 335,735,848</u>        |
| Unamortized Bond Premiums                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <u>\$ 44,265,640</u>         |
| Business-type Activities Obligations, Net                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <u>\$ 380,001,488</u>        |
| Less Current Portion of Business-type Activities Obligations Payable from Unrestricted Assets                                                                                                                                                                                                                                                                                                                                                                                               | \$ (12,680,250)              |
| Less Current Portion of Business-type Activities Obligations Payable from Restricted Assets                                                                                                                                                                                                                                                                                                                                                                                                 | <u>(4,296,598)</u>           |
| Long-Term Portion of Business-type Activities Obligations, Net                                                                                                                                                                                                                                                                                                                                                                                                                              | <u><u>\$ 363,024,640</u></u> |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Collier County, Florida  
DRAFT – Notes to the Financial Statements  
September 30, 2021**

**NOTE 7 – LONG-TERM DEBT – CONTINUED**

**SUMMARY OF DEBT SERVICE REQUIREMENTS TO MATURITY**

The total annual debt service requirements to maturity of long-term debt, excluding compensated absences, capitalized leases, premiums, discounts and arbitrage rebate liability, are as follows:

| Governmental Activities |                                  |          |               |               |                                          |               |
|-------------------------|----------------------------------|----------|---------------|---------------|------------------------------------------|---------------|
| Fiscal Year             | Limited General Obligation Bonds |          | Revenue Bonds |               | Direct Placement Loans and Notes Payable |               |
|                         | Principal                        | Interest | Principal     | Interest      | Principal                                | Interest      |
| 2022                    | \$ -                             | \$ -     | \$ 16,910,000 | \$ 10,885,881 | \$ 10,843,000                            | \$ 3,023,292  |
| 2023                    | -                                | -        | 15,130,000    | 10,196,882    | 13,300,000                               | 2,721,153     |
| 2024                    | -                                | -        | 11,865,000    | 9,580,156     | 17,966,000                               | 2,381,044     |
| 2025                    | -                                | -        | 12,380,000    | 9,135,181     | 18,336,000                               | 1,932,527     |
| 2026                    | -                                | -        | 13,545,000    | 8,702,350     | 4,474,000                                | 1,483,982     |
| 2027-31                 | -                                | -        | 58,490,000    | 37,210,473    | 35,825,000                               | 4,293,044     |
| 2032-36                 | -                                | -        | 66,375,000    | 24,566,463    | 10,838,000                               | 676,617       |
| 2037-41                 | -                                | -        | 35,205,000    | 14,276,900    | -                                        | -             |
| 2042-46                 | -                                | -        | 42,830,000    | 6,497,000     | -                                        | -             |
| 2047-51                 | -                                | -        | 10,400,000    | 635,000       | -                                        | -             |
| Totals                  | \$ -                             | \$ -     | \$283,130,000 | \$131,686,286 | \$111,582,000                            | \$ 16,511,659 |

| Governmental Activities |                        |          |               |          |               |  |
|-------------------------|------------------------|----------|---------------|----------|---------------|--|
| Fiscal Year             | Commercial Paper Loans |          | Notes Payable |          | Totals        |  |
|                         | Principal              | Interest | Principal     | Interest |               |  |
| 2022                    | \$ -                   | \$ -     | \$ -          | \$ -     | \$ 41,662,173 |  |
| 2023                    | -                      | -        | -             | -        | 41,348,035    |  |
| 2024                    | -                      | -        | -             | -        | 41,792,200    |  |
| 2025                    | -                      | -        | -             | -        | 41,783,708    |  |
| 2026                    | -                      | -        | -             | -        | 28,205,332    |  |
| 2027-31                 | -                      | -        | -             | -        | 135,818,517   |  |
| 2032-36                 | -                      | -        | -             | -        | 102,456,080   |  |
| 2037-41                 | -                      | -        | -             | -        | 49,481,900    |  |
| 2042-46                 | -                      | -        | -             | -        | 49,327,000    |  |
| 2047-51                 | -                      | -        | -             | -        | 11,035,000    |  |
| Totals                  | \$ -                   | \$ -     | \$ -          | \$ -     | \$542,909,945 |  |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Collier County, Florida  
DRAFT – Notes to the Financial Statements  
September 30, 2021**

**NOTE 7 – LONG-TERM DEBT – CONTINUED**

| Fiscal<br>Year | Business-type Activities |               |                                             |              |                           |          |               |
|----------------|--------------------------|---------------|---------------------------------------------|--------------|---------------------------|----------|---------------|
|                | Revenue Bonds            |               | Direct Placement Loans and<br>Notes Payable |              | Developer<br>Note Payable |          | Totals        |
|                | Principal                | Interest      | Principal                                   | Interest     | Principal                 | Interest |               |
| 2022           | \$ 2,055,000             | \$ 10,214,806 | \$ 14,852,000                               | \$ 1,650,373 | \$ 69,848                 | \$ -     | \$ 28,842,027 |
| 2023           | 2,105,000                | 10,502,681    | 11,539,000                                  | 1,370,677    | -                         | -        | 25,517,358    |
| 2024           | 2,210,000                | 10,397,431    | 11,763,000                                  | 1,141,595    | -                         | -        | 25,512,026    |
| 2025           | 2,320,000                | 10,286,931    | 11,429,000                                  | 907,993      | -                         | -        | 24,943,924    |
| 2026           | 2,435,000                | 10,170,931    | 10,103,000                                  | 679,884      | -                         | -        | 23,388,815    |
| 2027-31        | 39,010,000               | 47,913,656    | 22,790,000                                  | 890,774      | -                         | -        | 110,604,430   |
| 2032-36        | 75,985,000               | 34,157,246    | -                                           | -            | -                         | -        | 110,142,246   |
| 2037-41        | 74,750,000               | 17,734,500    | -                                           | -            | -                         | -        | 92,484,500    |
| 2042-46        | 52,320,000               | 6,442,400     | -                                           | -            | -                         | -        | 58,762,400    |
| Totals         | \$253,190,000            | \$157,820,582 | \$ 82,476,000                               | \$ 6,641,296 | \$ 69,848                 | \$ -     | \$500,197,726 |

**CURRENT YEAR FINANCING ACTIVITIES**

On November 3, 2020, Collier County issued the Series 2020A Special Obligation Revenue Bonds and the Series 2020B Taxable Special Obligation Revenue Bonds in the respective par amounts of \$75,100,000 and \$24,075,000. The Series 2020A bonds were issued for various stormwater and aquatic facility improvements as well as to refinance an outstanding commercial paper loan. The Series 2020B bonds were issued for purposes of acquiring certain real property. The final maturity of the Series 2020A bonds is October 1, 2045, with interest rates from 4.00% to 5.00%. The final maturity of the Series 2020B bonds is October 1, 2029, with an interest rate fixed at 2.00%.

On July 27, 2021, the Board of County Commissioners of Collier County, Florida and ex-officio as the governing Board of the Collier County Water-Sewer District (District) issued the Series 2021 Water and Sewer Revenue Bonds in the par amount of \$128,900,000. These bonds were issued for purposes of financing the acquisition, construction and equipping of various utility capital improvements related to Golden Gate City and surrounding areas, the northeast service area and the utilities' portion of the planned Government Operations Business Park. The Series 2021 bonds were issued on a parity with the District's outstanding Water and Sewer Refunding Revenue Bond, Series 2015, Water and Sewer Refunding Revenue Bond, Series 2016, Water and Sewer Revenue Bond, Series 2018 and Water and Sewer Revenue Bond, Series 2019. The final maturity of the Series 2021 bonds is July 1, 2046, with interest rates from 4.00% to 5.00%.

**RESTRICTIVE COVENANTS**

According to County resolutions authorizing the issuance of the Series 2010B, 2011, 2013, 2020A and 2020B and Special Obligation Refunding and Revenue Bonds and Series 2017 and 2019 Special Obligation Refunding and Revenue Notes, the County has covenanted, subject to certain restrictions and limitations, to appropriate in its annual budget, by amendment if necessary, from non-ad valorem revenues amounts sufficient to pay principal and interest on the combined Special Obligation Bonds and Notes. The total non-ad valorem revenue collections pledged to payment of the Special Obligation Bonds and Notes for the fiscal year ended September 30, 2021 was \$137,768,005.

Collier County, Florida  
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**NOTE 7 – LONG-TERM DEBT – CONTINUED**

According to County resolutions authorizing the issuance of the Series 2012 Gas Tax Revenue Refunding Bonds and Series 2014 Gas Tax Refunding Revenue Bond, the issues are payable from and secured by liens on gas tax revenues.

Total pledged gas tax revenues for the fiscal year ended September 30, 2021 were \$22,919,743.

According to County resolutions authorizing the issuance of the Series 2018 Tourist Development Tax Revenue Bonds, the issues are payable from and secured by a lien on tourist development tax revenues. Total tourist development tax revenues for the fiscal year ended September 30, 2021 were \$36,192,118.

The County Water and Sewer District (District) has pledged future water and sewer customer revenues, net of certain operating expenses, to repay \$335,666,000 in Series 2015, 2016, 2018, 2019 and 2021 revenue bonds and direct placement loans. Proceeds from the bonds and loans were used for the expansion of the District's water and sewer systems as well as the refinancing of bonds issued for purposes of rehabilitation or expansion of the District's water and sewer systems. Principal and interest are payable through July 1, 2046, solely from the net revenues and certain other fees and charges derived from operation of the County's Water and Sewer District (District). The pledge of net revenues by the District from the operation of the system does not constitute a lien upon the system or any other property of the County. The resolutions authorizing the revenue bonds include an obligation for the District to fix, establish and maintain such rates and collect such fees so as to provide in each year net revenues, as defined in the bond resolutions, which together with system development fees (impact fees) and special assessment proceeds (if applicable) received shall be at least 125% of the annual debt service requirements for the bonds; provided, however, that net revenues in each fiscal year shall be adequate to pay at least 100% of the annual debt service on the bonds. Fiscal year 2021 pledged revenues, net of operating expenses (excluding depreciation and amortization), were \$61,117,972, and \$77,391,455 when system development fees were included. Principal and interest paid on the bonds during fiscal year 2021 totaled \$12,565,757, providing coverage of 486% and 616%, respectively. In addition, bond covenants require a renewal and replacement amount equal to \$300,000 in the District funds. The District was in compliance with these covenants for the year ended September 30, 2021.

The District has a note outstanding in the amount of \$50,360,000 with Synovus Financial Corporation. This note is collateralized by a lien on pledged revenues consisting of net revenues from the operations of the County Water and Sewer System and system development fees. The lien is subordinate in all respects to the liens placed upon pledged revenues established by bonded and direct placement loan indebtedness. The District's note was in compliance with these covenants for the year ended September 30, 2021.

**LEGAL DEBT MARGIN**

The Constitution of the State of Florida and the Florida Statutes set no legal debt limit.

Collier County, Florida  
DRAFT – Notes to the Financial Statements  
September 30, 2021

**NOTE 8 – CONDUIT DEBT OBLIGATIONS**

**COMPONENT UNIT CONDUIT DEBT**

The Industrial Development Authority, Housing Finance Authority, Health Facilities Authority and Educational Facilities Authority, all component units of Collier County, issue debt instruments for the purpose of providing capital financing to independent third parties. Industrial development revenue bonds have been issued to provide financial assistance to public entities for the acquisition and construction of industrial and commercial facilities. Housing revenue bonds have been issued for the purpose of financing the development of multi-family residential rental communities. The health facility revenue bonds were issued to provide financing for the construction of health park facilities. The educational facility revenue bonds were used to provide financing for the construction of educational facilities. These bonds were secured by the financed property, a letter of credit or a corporate guarantee. The primary revenues pledged to pay the debt are those revenues derived from the project or facilities constructed. Neither the issuing authority, nor the County, is obligated in any manner for repayment of the bonds and as such they are not reported as liabilities in the accompanying financial statements.

As of September 30, 2021, the outstanding principal amount payable on all component unit conduit debt was \$631,976,651 and is made up the following:

|                                      | Total       |
|--------------------------------------|-------------|
| Industrial development revenue bonds | 285,824,344 |
| Housing finance revenue bonds        | 83,961,859  |
| Health facilities revenue bonds      | 196,313,242 |
| Educational facilities revenue bonds | 65,877,206  |
| Total                                | 631,976,651 |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Debt Service**

| <b>Department Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                        | 371                    | 30,000                     | 30,000                      | 30,000                     | -                           | 30,000                     | 0.0%                      |
| Arbitrage Services                       | 36,329                 | 64,500                     | 58,000                      | 58,300                     | -                           | 58,300                     | (9.6)%                    |
| Debt Service                             | 36,836                 | 51,900                     | 2,313,900                   | 60,500                     | -                           | 60,500                     | 16.6%                     |
| Debt Service - Principal                 | 40,839,020             | 44,395,000                 | 55,526,200                  | 44,660,000                 | -                           | 44,660,000                 | 0.6%                      |
| Debt Service - Interest Expense          | 20,010,328             | 19,101,900                 | 20,152,200                  | 26,116,200                 | -                           | 26,116,200                 | 36.7%                     |
| <b>Total Net Budget</b>                  | <b>60,922,885</b>      | <b>63,643,300</b>          | <b>78,080,300</b>           | <b>70,925,000</b>          | <b>-</b>                    | <b>70,925,000</b>          | <b>11.4%</b>              |
| Trans to Property Appraiser              | 4,496                  | 6,000                      | 6,000                       | -                          | -                           | -                          | (100.0)%                  |
| Trans to Tax Collector                   | 11,828                 | 17,200                     | 11,100                      | -                          | -                           | -                          | (100.0)%                  |
| Trans to 159 Forest Lake Drn MSTU        | -                      | -                          | 76,600                      | -                          | -                           | -                          | na                        |
| Trans to 187 Bayshore Redev Fd           | -                      | -                          | 320,600                     | -                          | -                           | -                          | na                        |
| Trans to 298 Sp Ob Bd '10                | -                      | -                          | -                           | 15,700                     | -                           | 15,700                     | na                        |
| Reserve for Contingencies                | -                      | 20,000                     | -                           | -                          | -                           | -                          | (100.0)%                  |
| Reserve for Debt Service                 | -                      | 26,166,400                 | -                           | 33,528,900                 | -                           | 33,528,900                 | 28.1%                     |
| Reserve for Future Debt Service          | -                      | 237,300                    | -                           | -                          | -                           | -                          | (100.0)%                  |
| Reserve for Capital                      | -                      | 300,000                    | -                           | 300,000                    | -                           | 300,000                    | 0.0%                      |
| Reserve for Cash Flow                    | -                      | 1,360,300                  | -                           | 1,304,900                  | -                           | 1,304,900                  | (4.1)%                    |
| <b>Total Budget</b>                      | <b>60,939,209</b>      | <b>91,750,500</b>          | <b>78,494,600</b>           | <b>106,074,500</b>         | <b>-</b>                    | <b>106,074,500</b>         | <b>15.6%</b>              |

| <b>Appropriations by Division</b>   | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| General Governmental Debt           | 38,072,383             | 40,756,400                 | 54,027,300                  | 42,092,500                 | -                           | 42,092,500                 | 3.3%                      |
| Collier County Water & Sewer Debt   | 22,850,501             | 22,886,900                 | 24,053,000                  | 28,832,500                 | -                           | 28,832,500                 | 26.0%                     |
| <b>Total Net Budget</b>             | <b>60,922,885</b>      | <b>63,643,300</b>          | <b>78,080,300</b>           | <b>70,925,000</b>          | <b>-</b>                    | <b>70,925,000</b>          | <b>11.4%</b>              |
| General Governmental Debt           | 16,325                 | 7,761,100                  | 414,300                     | 6,267,200                  | -                           | 6,267,200                  | (19.2)%                   |
| Collier County Water & Sewer Debt   | -                      | 20,346,100                 | -                           | 28,882,300                 | -                           | 28,882,300                 | 42.0%                     |
| <b>Total Transfers and Reserves</b> | <b>16,325</b>          | <b>28,107,200</b>          | <b>414,300</b>              | <b>35,149,500</b>          | <b>-</b>                    | <b>35,149,500</b>          | <b>25.1%</b>              |
| <b>Total Budget</b>                 | <b>60,939,209</b>      | <b>91,750,500</b>          | <b>78,494,600</b>           | <b>106,074,500</b>         | <b>-</b>                    | <b>106,074,500</b>         | <b>15.6%</b>              |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Debt Service**

| <b>Department Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-----------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes                  | 519,612                | 577,300                    | 554,200                     | -                          | -                           | -                          | (100.0)%                  |
| Delinquent Ad Valorem Taxes       | 6,936                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Special Assessments               | 170                    | -                          | 5,700                       | -                          | -                           | -                          | na                        |
| Gas Taxes                         | 1,864,211              | 1,800,000                  | 1,900,000                   | 1,900,000                  | -                           | 1,900,000                  | 5.6%                      |
| Interest/Misc                     | 601,568                | 140,600                    | 127,200                     | 122,600                    | -                           | 122,600                    | (12.8)%                   |
| Bond Proceeds                     | -                      | -                          | 20,007,700                  | -                          | -                           | -                          | na                        |
| Trans frm Property Appraiser      | 383                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans frm Tax Collector           | 2,790                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 001 Gen Fund             | 3,694,200              | 3,650,400                  | 5,313,500                   | 8,908,000                  | -                           | 8,908,000                  | 144.0%                    |
| Trans fm 101 Transp Op Fd         | 1,208,800              | 1,209,600                  | 1,209,600                   | 1,216,700                  | -                           | 1,216,700                  | 0.6%                      |
| Trans fm 138 Naples Prod Pk       | -                      | 382,600                    | 372,200                     | 6,200                      | -                           | 6,200                      | (98.4)%                   |
| Trans fm 159 Forest Lake Fd       | -                      | -                          | 17,500                      | -                          | -                           | -                          | na                        |
| Trans fm 187 Bayshore Redev Fd    | 1,198,500              | 3,253,000                  | 3,071,500                   | -                          | -                           | -                          | (100.0)%                  |
| Trans fm 299 Debt Service         | -                      | -                          | -                           | 15,700                     | -                           | 15,700                     | na                        |
| Trans fm 313 Gas Tax Cap Fd       | 11,262,400             | 11,465,000                 | 11,465,000                  | 11,300,000                 | -                           | 11,300,000                 | (1.4)%                    |
| Trans fm 322 PB Irr Cap Fd        | -                      | -                          | -                           | 200,000                    | -                           | 200,000                    | na                        |
| Trans fm 345 Pk & Rec Cap         | -                      | -                          | -                           | 300,000                    | -                           | 300,000                    | na                        |
| Trans fm 346 Pks Unincorp Cap Fd  | 3,479,700              | 3,713,100                  | 3,713,100                   | 3,410,500                  | -                           | 3,410,500                  | (8.1)%                    |
| Trans fm 350 EMS Cap Fd           | 442,200                | 442,900                    | 442,900                     | 444,500                    | -                           | 444,500                    | 0.4%                      |
| Trans fm 355 Library Cap Fd       | 1,062,400              | 1,060,900                  | 1,060,900                   | 1,058,100                  | -                           | 1,058,100                  | (0.3)%                    |
| Trans fm 381 Correctional Cap Fd  | 1,832,800              | 1,822,000                  | 1,822,000                   | 1,789,900                  | -                           | 1,789,900                  | (1.8)%                    |
| Trans fm 385 Law Enforc Cap Fd    | 1,828,800              | 1,831,300                  | 1,831,300                   | 1,835,300                  | -                           | 1,835,300                  | 0.2%                      |
| Trans fm 390 Gen Gov Fac Cap Fd   | 5,505,800              | 5,575,800                  | 5,575,800                   | 5,595,500                  | -                           | 5,595,500                  | 0.4%                      |
| Trans fm 408 Water / Sewer Fd     | 8,534,300              | 7,656,500                  | 7,656,500                   | 8,230,700                  | -                           | 8,230,700                  | 7.5%                      |
| Trans fm 411 W Impact Fee Cap Fd  | 8,533,800              | 8,522,500                  | 8,522,500                   | 13,246,700                 | -                           | 13,246,700                 | 55.4%                     |
| Trans fm 413 S Impact Fee Cap Fd  | 5,873,000              | 5,882,800                  | 5,882,800                   | 7,565,800                  | -                           | 7,565,800                  | 28.6%                     |
| Trans fm 758 TDT Capital          | 4,273,600              | 3,722,800                  | 3,722,800                   | 3,217,100                  | -                           | 3,217,100                  | (13.6)%                   |
| Carry Forward                     | 29,165,500             | 29,167,300                 | 30,032,700                  | 35,812,800                 | -                           | 35,812,800                 | 22.8%                     |
| Less 5% Required By Law           | -                      | (125,900)                  | -                           | (101,600)                  | -                           | (101,600)                  | (19.3)%                   |
| <b>Total Funding</b>              | <b>90,891,470</b>      | <b>91,750,500</b>          | <b>114,307,400</b>          | <b>106,074,500</b>         | <b>-</b>                    | <b>106,074,500</b>         | <b>15.6%</b>              |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Debt Service**

**General Governmental Debt**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                      | 371                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Arbitrage Services                     | 20,309                 | 44,500                     | 38,000                      | 38,300                     | -                           | 38,300                     | (13.9)%                   |
| Debt Service                           | 36,791                 | 41,900                     | 1,137,800                   | 50,500                     | -                           | 50,500                     | 20.5%                     |
| Debt Service - Principal               | 25,427,556             | 28,706,000                 | 39,837,200                  | 27,753,000                 | -                           | 27,753,000                 | (3.3)%                    |
| Debt Service - Interest Expense        | 12,587,356             | 11,964,000                 | 13,014,300                  | 14,250,700                 | -                           | 14,250,700                 | 19.1%                     |
| <b>Net Operating Budget</b>            | <b>38,072,383</b>      | <b>40,756,400</b>          | <b>54,027,300</b>           | <b>42,092,500</b>          | <b>-</b>                    | <b>42,092,500</b>          | <b>3.3%</b>               |
| Trans to Property Appraiser            | 4,496                  | 6,000                      | 6,000                       | -                          | -                           | -                          | (100.0)%                  |
| Trans to Tax Collector                 | 11,828                 | 17,200                     | 11,100                      | -                          | -                           | -                          | (100.0)%                  |
| Trans to 159 Forest Lake Drn MSTU      | -                      | -                          | 76,600                      | -                          | -                           | -                          | na                        |
| Trans to 187 Bayshore Redev Fd         | -                      | -                          | 320,600                     | -                          | -                           | -                          | na                        |
| Trans to 298 Sp Ob Bd '10              | -                      | -                          | -                           | 15,700                     | -                           | 15,700                     | na                        |
| Reserve for Contingencies              | -                      | 20,000                     | -                           | -                          | -                           | -                          | (100.0)%                  |
| Reserve for Debt Service               | -                      | 6,120,300                  | -                           | 4,946,600                  | -                           | 4,946,600                  | (19.2)%                   |
| Reserve for Future Debt Service        | -                      | 237,300                    | -                           | -                          | -                           | -                          | (100.0)%                  |
| Reserve for Cash Flow                  | -                      | 1,360,300                  | -                           | 1,304,900                  | -                           | 1,304,900                  | (4.1)%                    |
| <b>Total Budget</b>                    | <b>38,088,708</b>      | <b>48,517,500</b>          | <b>54,441,600</b>           | <b>48,359,700</b>          | <b>-</b>                    | <b>48,359,700</b>          | <b>(0.3)%</b>             |

| <b>Appropriations by Program</b>                                        | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-------------------------------------------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Commercial Paper Debt (299)                                             | 629,388                | 803,500                    | 11,113,200                  | 200,800                    | -                           | 200,800                    | (75.0)%                   |
| CRA Taxable Note (TD Bank), Series 2017 (287)                           | 986,846                | 3,464,000                  | 3,320,100                   | -                          | -                           | -                          | (100.0)%                  |
| Forest Lakes Roadway Limited General Obligation Bonds (259)             | 553,498                | 557,900                    | 1,086,100                   | -                          | -                           | -                          | (100.0)%                  |
| Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212)              | 13,349,875             | 13,334,000                 | 13,333,900                  | 13,304,700                 | -                           | 13,304,700                 | (0.2)%                    |
| Special Obligation Bonds, Series 2010, 2010B, 2011, 2013 and 2017 (298) | 18,077,970             | 18,086,300                 | 20,666,800                  | 24,082,600                 | -                           | 24,082,600                 | 33.2%                     |
| Taxable Special Obligation Revenue Note, Series 2019 (246)              | 540,326                | 772,900                    | 772,900                     | 772,900                    | -                           | 772,900                    | 0.0%                      |
| Tourist Development Tax Revenue Bond, Series 2018 (270)                 | 3,934,479              | 3,737,800                  | 3,734,300                   | 3,731,500                  | -                           | 3,731,500                  | (0.2)%                    |
| <b>Total Net Budget</b>                                                 | <b>38,072,383</b>      | <b>40,756,400</b>          | <b>54,027,300</b>           | <b>42,092,500</b>          | <b>-</b>                    | <b>42,092,500</b>          | <b>3.3%</b>               |
| <b>Total Transfers and Reserves</b>                                     | <b>16,325</b>          | <b>7,761,100</b>           | <b>414,300</b>              | <b>6,267,200</b>           | <b>-</b>                    | <b>6,267,200</b>           | <b>(19.2)%</b>            |
| <b>Total Budget</b>                                                     | <b>38,088,708</b>      | <b>48,517,500</b>          | <b>54,441,600</b>           | <b>48,359,700</b>          | <b>-</b>                    | <b>48,359,700</b>          | <b>(0.3)%</b>             |



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Debt Service**

**General Governmental Debt**

| <b>Division Funding Sources</b>  | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes                 | 519,612                | 577,300                    | 554,200                     | -                          | -                           | -                          | (100.0)%                  |
| Delinquent Ad Valorem Taxes      | 6,936                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Gas Taxes                        | 1,864,211              | 1,800,000                  | 1,900,000                   | 1,900,000                  | -                           | 1,900,000                  | 5.6%                      |
| Interest/Misc                    | 147,880                | 40,600                     | 27,200                      | 22,600                     | -                           | 22,600                     | (44.3)%                   |
| Bond Proceeds                    | -                      | -                          | 11,100,400                  | -                          | -                           | -                          | na                        |
| Trans frm Property Appraiser     | 383                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans frm Tax Collector          | 2,790                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 001 Gen Fund            | 3,694,200              | 3,650,400                  | 5,313,500                   | 8,908,000                  | -                           | 8,908,000                  | 144.0%                    |
| Trans fm 101 Transp Op Fd        | 1,208,800              | 1,209,600                  | 1,209,600                   | 1,216,700                  | -                           | 1,216,700                  | 0.6%                      |
| Trans fm 138 Naples Prod Pk      | -                      | 382,600                    | 372,200                     | 6,200                      | -                           | 6,200                      | (98.4)%                   |
| Trans fm 159 Forest Lake Fd      | -                      | -                          | 17,500                      | -                          | -                           | -                          | na                        |
| Trans fm 187 Bayshore Redev Fd   | 1,198,500              | 3,253,000                  | 3,071,500                   | -                          | -                           | -                          | (100.0)%                  |
| Trans fm 299 Debt Service        | -                      | -                          | -                           | 15,700                     | -                           | 15,700                     | na                        |
| Trans fm 313 Gas Tax Cap Fd      | 11,262,400             | 11,465,000                 | 11,465,000                  | 11,300,000                 | -                           | 11,300,000                 | (1.4)%                    |
| Trans fm 322 PB Irr Cap Fd       | -                      | -                          | -                           | 200,000                    | -                           | 200,000                    | na                        |
| Trans fm 345 Pk & Rec Cap        | -                      | -                          | -                           | 300,000                    | -                           | 300,000                    | na                        |
| Trans fm 346 Pks Unincorp Cap Fd | 3,479,700              | 3,713,100                  | 3,713,100                   | 3,410,500                  | -                           | 3,410,500                  | (8.1)%                    |
| Trans fm 350 EMS Cap Fd          | 442,200                | 442,900                    | 442,900                     | 444,500                    | -                           | 444,500                    | 0.4%                      |
| Trans fm 355 Library Cap Fd      | 1,062,400              | 1,060,900                  | 1,060,900                   | 1,058,100                  | -                           | 1,058,100                  | (0.3)%                    |
| Trans fm 381 Correctional Cap Fd | 1,832,800              | 1,822,000                  | 1,822,000                   | 1,789,900                  | -                           | 1,789,900                  | (1.8)%                    |
| Trans fm 385 Law Enforc Cap Fd   | 1,828,800              | 1,831,300                  | 1,831,300                   | 1,835,300                  | -                           | 1,835,300                  | 0.2%                      |
| Trans fm 390 Gen Gov Fac Cap Fd  | 5,505,800              | 5,575,800                  | 5,575,800                   | 5,595,500                  | -                           | 5,595,500                  | 0.4%                      |
| Trans fm 758 TDT Capital         | 4,273,600              | 3,722,800                  | 3,722,800                   | 3,217,100                  | -                           | 3,217,100                  | (13.6)%                   |
| Carry Forward                    | 8,235,700              | 8,091,100                  | 8,477,900                   | 7,236,200                  | -                           | 7,236,200                  | (10.6)%                   |
| Less 5% Required By Law          | -                      | (120,900)                  | -                           | (96,600)                   | -                           | (96,600)                   | (20.1)%                   |
| <b>Total Funding</b>             | <b>46,566,711</b>      | <b>48,517,500</b>          | <b>61,677,800</b>           | <b>48,359,700</b>          | <b>-</b>                    | <b>48,359,700</b>          | <b>(0.3)%</b>             |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Debt Service**

**General Governmental Debt**

**Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212)**

**Mission Statement**

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

| Program Summary                 | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|---------------------------------|----------------------|-------------------|---------------------|---------------------|
| Debt Service                    | -                    | 14,275,500        | 14,275,500          | -                   |
| Current Level of Service Budget | -                    | 14,275,500        | 14,275,500          | -                   |

| Program Budgetary Cost Summary  | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|---------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Arbitrage Services              | 1,681             | 7,000              | 7,000               | 7,000              | -                   | 7,000              | 0.0%              |
| Debt Service                    | -                 | 10,000             | 10,000              | 10,000             | -                   | 10,000             | 0.0%              |
| Debt Service - Principal        | 11,170,000        | 11,515,000         | 11,515,000          | 11,875,000         | -                   | 11,875,000         | 3.1%              |
| Debt Service - Interest Expense | 2,178,195         | 1,802,000          | 1,801,900           | 1,412,700          | -                   | 1,412,700          | (21.6)%           |
| <b>Net Operating Budget</b>     | <b>13,349,875</b> | <b>13,334,000</b>  | <b>13,333,900</b>   | <b>13,304,700</b>  | -                   | <b>13,304,700</b>  | <b>(0.2)%</b>     |
| Reserve for Debt Service        | -                 | 853,600            | -                   | 970,800            | -                   | 970,800            | 13.7%             |
| <b>Total Budget</b>             | <b>13,349,875</b> | <b>14,187,600</b>  | <b>13,333,900</b>   | <b>14,275,500</b>  | -                   | <b>14,275,500</b>  | <b>0.6%</b>       |

| Program Funding Sources     | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Gas Taxes                   | 1,864,211         | 1,800,000          | 1,900,000           | 1,900,000          | -                   | 1,900,000          | 5.6%              |
| Interest/Misc               | 47,669            | 1,000              | 1,000               | 1,000              | -                   | 1,000              | 0.0%              |
| Trans fm 313 Gas Tax Cap Fd | 11,262,400        | 11,465,000         | 11,465,000          | 11,300,000         | -                   | 11,300,000         | (1.4)%            |
| Carry Forward               | 1,313,500         | 1,011,700          | 1,137,900           | 1,170,000          | -                   | 1,170,000          | 15.6%             |
| Less 5% Required By Law     | -                 | (90,100)           | -                   | (95,500)           | -                   | (95,500)           | 6.0%              |
| <b>Total Funding</b>        | <b>14,487,780</b> | <b>14,187,600</b>  | <b>14,503,900</b>   | <b>14,275,500</b>  | -                   | <b>14,275,500</b>  | <b>0.6%</b>       |

## **Debt Service**

### **General Governmental Debt**

#### **Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212)**

**Notes:**

Purpose: Gas Tax Refunding Revenue Bonds, Series 2003  
Principal Outstanding as of September 30, 2020: \$0  
Final Maturity: June 1, 2013  
Interest Rate: 3.70% - 5.25%  
Revenue Pledged: 5-cent, 6-cent, 7th cent, and 9th cent Gas Tax

Purpose: Gas Tax Revenue Bonds, Series 2005  
Principal Outstanding as of September 30, 2020: \$0  
Final Maturity: June 1, 2015  
Interest Rate: 3.00% - 5.00%  
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

Purpose: Gas Tax Refunding Revenue Bonds, Series 2012  
Principal Outstanding as of September 30, 2021: \$7,375,000  
Final Maturity: June 1, 2023  
Interest Rate: 3.00% - 5.00%  
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

Purpose: Gas Tax Refunding Revenue Bonds, Series 2014  
Principal Outstanding as of September 30, 2021: \$42,945,000  
Final Maturity: June 1, 2025  
Interest Rate: 2.33%  
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

On April 10, 2012, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2003. The partial refunding generated a net present value savings of 9.21%, or \$3,811,782. The refunding also released approximately \$2.8 million of cash in June 2013 from existing debt service reserves currently restricted pursuant to the bond covenants. The new Gas Tax Refunding Revenue Bonds, Series 2012, were issued without any reserve or reserve insurance policy.

On May 13, 2014, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2005. The partial refunding generated a net present value savings of 11.38%, or \$9,731,581. The new Gas Tax Refunding Revenue Bonds, Series 2014, were issued without any reserve or reserve insurance policy.

**Revenues:**

In FY 2020, the Coronavirus pandemic hit in the spring, at the peak of the tourist season, negatively effecting revenues for the rest of the year.

Revenues still have not rebound to "prior to COVID". Although the State estimated the FY 2021 revenues to be at \$1,911,888, the FY 2021 Forecasted revenues are at \$1,900,000, as well as FY 2022 Budget.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Debt Service**

**General Governmental Debt  
Pine Ridge/Naples Production Park Debt (232)**

| <b>Program Summary</b>                   | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Reserves, Transfers, and Interest</b> | -                            | 1,437,800                 | 1,437,800                   | -                           |

|                                 |   |           |           |   |
|---------------------------------|---|-----------|-----------|---|
| Current Level of Service Budget | - | 1,437,800 | 1,437,800 | - |
|---------------------------------|---|-----------|-----------|---|

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Reserve for Debt Service              | -                      | 1,431,400                  | -                           | 1,437,800                  | -                           | 1,437,800                  | 0.4%                      |
| <b>Total Budget</b>                   | -                      | 1,431,400                  | -                           | 1,437,800                  | -                           | 1,437,800                  | 0.4%                      |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc                  | 18,437                 | 12,000                     | 8,000                       | 8,000                      | -                           | 8,000                      | (33.3)%                   |
| Trans fm 138 Naples Prod Pk    | -                      | 382,600                    | 372,200                     | 6,200                      | -                           | 6,200                      | (98.4)%                   |
| Carry Forward                  | 1,025,400              | 1,037,400                  | 1,043,800                   | 1,424,000                  | -                           | 1,424,000                  | 37.3%                     |
| Less 5% Required By Law        | -                      | (600)                      | -                           | (400)                      | -                           | (400)                      | (33.3)%                   |
| <b>Total Funding</b>           | <b>1,043,837</b>       | <b>1,431,400</b>           | <b>1,424,000</b>            | <b>1,437,800</b>           | -                           | <b>1,437,800</b>           | <b>0.4%</b>               |

**Notes:**

Purpose: Pine Ridge Industrial Park and Naples Production Park Improvements.  
Principal Outstanding as of September 30, 2020: \$0  
Final Maturity was to be October 1, 2013  
Revenue Pledged was Assessments  
Last Fiscal Year to Bill Assessments: 2013

The industrial park MSTUs' were created in the early 1980's to fund capital improvements that benefited the park owners. These improvements were funded by debt and were paid back by a special assessment. On April 14, 2009, the Board of County Commissioners approved agenda item 16(B)12 to move residual money remaining into the Pine Ridge Industrial Park Capital Fund 132 (\$3,393,900) and Naples Production Park Capital Improvement Fund 138 (\$2,776,900). The capital improvements proposed were to construct and repair intersections, roads, and drainage.

Since FY 2009 additional transfers have been made as follows:

|              | <b>Pine Ridge Ind Pk Fd 132</b> | <b>Naples Prod Pk Fd 138</b> |
|--------------|---------------------------------|------------------------------|
| FY 2010      | \$436,000                       | \$356,700                    |
| FY 2011      | \$748,100                       | \$613,200                    |
| FY 2014      | \$700,000                       | \$ 0                         |
| FY 2015      | \$305,100                       | \$ 0                         |
| FY 2016      | \$ 13,100                       | \$650,000                    |
| <b>Total</b> | <b>\$2,202,300</b>              | <b>\$1,619,900</b>           |

The planned capital projects have been constructed and residual funding has been returned to Fund 232 as follows:

|         |           |           |
|---------|-----------|-----------|
| FY 2018 | \$ 76,552 | \$714,400 |
| FY 2021 | \$ 0      | \$372,200 |
| FY 2022 | \$ 0      | \$ 6,200  |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Debt Service**

**General Governmental Debt**

**Taxable Special Obligation Revenue Note, Series 2019 (246)**

**Mission Statement**

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

| Program Summary                 | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|---------------------------------|----------------------|-------------------|---------------------|---------------------|
| Debt Service                    | -                    | 772,900           | 772,900             | -                   |
| Current Level of Service Budget | -                    | 772,900           | 772,900             | -                   |

| Program Budgetary Cost Summary  | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|---------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Arbitrage Services              | -              | 3,500              | 3,500               | 3,500              | -                   | 3,500              | 0.0%              |
| Debt Service                    | -              | 500                | 500                 | 500                | -                   | 500                | 0.0%              |
| Debt Service - Interest Expense | 540,326        | 768,900            | 768,900             | 768,900            | -                   | 768,900            | 0.0%              |
| Net Operating Budget            | 540,326        | 772,900            | 772,900             | 772,900            | -                   | 772,900            | 0.0%              |
| Total Budget                    | 540,326        | 772,900            | 772,900             | 772,900            | -                   | 772,900            | 0.0%              |

| Program Funding Sources          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc                    | 149            | 100                | 100                 | 100                | -                   | 100                | 0.0%              |
| Trans fm 346 Pks Unincorp Cap Fd | 540,400        | 765,100            | 765,100             | 768,700            | -                   | 768,700            | 0.5%              |
| Carry Forward                    | 11,600         | 7,700              | 11,800              | 4,100              | -                   | 4,100              | (46.8)%           |
| Total Funding                    | 552,149        | 772,900            | 777,000             | 772,900            | -                   | 772,900            | 0.0%              |

**Notes:**

On July 9, 2019, agenda item 11.C., the Board authorized up to a \$29 million for the purchase of the Golden Gate Golf Course. Debt service will be paid from Park Impact Fees for as long as the property is used for active or passive recreation purposes. Should any portion of the property be re-purposed for non-recreation uses, then the use of Park Impact Fees to pay debt service will be recalculated. On July 18, 2019 the note was issued for \$28,060,000.

Purpose: Purchase Golden Gate Golf Course.

Principal Outstanding as of September 30, 2021: \$28,060,000

Final Maturity: October 1, 2029

Interest Rate: 2.749%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Debt Service**

**General Governmental Debt  
Euclid & Lakeland Ave Assessment (253)**

**Mission Statement**

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

| <b>Program Summary</b>                   | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Reserves, Transfers, and Interest</b> | -                            | 97,500                    | 97,500                      | -                           |
| <b>Current Level of Service Budget</b>   | -                            | 97,500                    | 97,500                      | -                           |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Reserve for Debt Service              | -                      | 97,300                     | -                           | 97,500                     | -                           | 97,500                     | 0.2%                      |
| <b>Total Budget</b>                   | -                      | 97,300                     | -                           | 97,500                     | -                           | 97,500                     | 0.2%                      |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc                  | 1,707                  | 500                        | 500                         | 500                        | -                           | 500                        | 0.0%                      |
| Carry Forward                  | 94,800                 | 96,800                     | 96,500                      | 97,000                     | -                           | 97,000                     | 0.2%                      |
| <b>Total Funding</b>           | 96,507                 | 97,300                     | 97,000                      | 97,500                     | -                           | 97,500                     | 0.2%                      |

**Notes:**

Purpose: Water, Sewer, Drainage Improvements in assessment area.  
Principal Outstanding as of September 30, 2021: \$0  
Final Maturity was to be October 1, 1995  
Revenue Pledged was Assessments

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Debt Service**

**General Governmental Debt**

**Forest Lakes Roadway Limited General Obligation Bonds (259)**

**Mission Statement**

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 371                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Arbitrage Services                    | 2,558                  | 3,500                      | 3,200                       | -                          | -                           | -                          | (100.0)%                  |
| Debt Service                          | -                      | 400                        | 400                         | -                          | -                           | -                          | (100.0)%                  |
| Debt Service - Principal              | 495,000                | 520,000                    | 1,060,000                   | -                          | -                           | -                          | (100.0)%                  |
| Debt Service - Interest Expense       | 55,569                 | 34,000                     | 22,500                      | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>           | <b>553,498</b>         | <b>557,900</b>             | <b>1,086,100</b>            | -                          | -                           | -                          | <b>(100.0)%</b>           |
| Trans to Property Appraiser           | 4,496                  | 6,000                      | 6,000                       | -                          | -                           | -                          | (100.0)%                  |
| Trans to Tax Collector                | 11,828                 | 17,200                     | 11,100                      | -                          | -                           | -                          | (100.0)%                  |
| Trans to 159 Forest Lake Drn MSTU     | -                      | -                          | 76,600                      | -                          | -                           | -                          | na                        |
| Reserve for Debt Service              | -                      | 500,000                    | -                           | -                          | -                           | -                          | (100.0)%                  |
| Reserve for Cash Flow                 | -                      | 55,400                     | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Total Budget</b>                   | <b>569,823</b>         | <b>1,136,500</b>           | <b>1,179,800</b>            | -                          | -                           | -                          | <b>(100.0)%</b>           |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Ad Valorem Taxes               | 519,612                | 577,300                    | 554,200                     | -                          | -                           | -                          | (100.0)%                  |
| Delinquent Ad Valorem Taxes    | 6,936                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Interest/Misc                  | 11,824                 | 2,000                      | 3,000                       | -                          | -                           | -                          | (100.0)%                  |
| Trans frm Property Appraiser   | 383                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans frm Tax Collector        | 2,790                  | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans fm 159 Forest Lake Fd    | -                      | -                          | 17,500                      | -                          | -                           | -                          | na                        |
| Carry Forward                  | 633,400                | 586,100                    | 605,100                     | -                          | -                           | -                          | (100.0)%                  |
| Less 5% Required By Law        | -                      | (28,900)                   | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Total Funding</b>           | <b>1,174,945</b>       | <b>1,136,500</b>           | <b>1,179,800</b>            | -                          | -                           | -                          | <b>(100.0)%</b>           |

**Notes:**

Purpose: Forest Lakes Roadway Capital Improvements.  
Principal Outstanding as of September 30, 2021: \$0  
Final Maturity: January 1, 2022  
Bond Retired: December 2020  
Interest Rate: 3.75% - 4.25%  
Revenue Pledged: Ad Valorem Taxes

Forest Lakes MSTU Limited General Obligation Bonds approved by district referendum in November 2006, totaling up to \$6,250,000, were sold in October 2007. Net proceeds booked to the project fund (159) totaled \$6,100,000. The final debt service payment in FY 2022 will total \$551,500.

Utilizing the reserve in FY 2021, the remaining balance on the bond was pre-paid in December 2020. Residual reserves available after pre-payment of the final debt service payment will be returned to the operating fund (159). There will be no FY 2022 or future debt service tax levy for this bond.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Debt Service**

**General Governmental Debt**  
**Tourist Development Tax Revenue Bond, Series 2018 (270)**

**Mission Statement**

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

| Program Summary                 | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|---------------------------------|----------------------|-------------------|---------------------|---------------------|
| Debt Service                    | -                    | 6,172,000         | 6,172,000           | -                   |
| Current Level of Service Budget | -                    | 6,172,000         | 6,172,000           | -                   |

| Program Budgetary Cost Summary  | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|---------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Arbitrage Services              | 3,229            | 7,000              | 3,500               | 3,500              | -                   | 3,500              | (50.0)%           |
| Debt Service                    | 36,000           | 10,000             | 10,000              | 10,000             | -                   | 10,000             | 0.0%              |
| Debt Service - Principal        | 1,150,000        | 1,030,000          | 1,030,000           | 1,080,000          | -                   | 1,080,000          | 4.9%              |
| Debt Service - Interest Expense | 2,745,250        | 2,690,800          | 2,690,800           | 2,638,000          | -                   | 2,638,000          | (2.0)%            |
| <b>Net Operating Budget</b>     | <b>3,934,479</b> | <b>3,737,800</b>   | <b>3,734,300</b>    | <b>3,731,500</b>   | -                   | <b>3,731,500</b>   | <b>(0.2)%</b>     |
| Reserve for Debt Service        | -                | 2,908,000          | -                   | 2,440,500          | -                   | 2,440,500          | (16.1)%           |
| <b>Total Budget</b>             | <b>3,934,479</b> | <b>6,645,800</b>   | <b>3,734,300</b>    | <b>6,172,000</b>   | -                   | <b>6,172,000</b>   | <b>(7.1)%</b>     |

| Program Funding Sources  | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc            | 29,607           | 5,000              | 5,000               | 5,000              | -                   | 5,000              | 0.0%              |
| Trans fm 758 TDT Capital | 4,273,600        | 3,722,800          | 3,722,800           | 3,217,100          | -                   | 3,217,100          | (13.6)%           |
| Carry Forward            | 2,588,000        | 2,918,300          | 2,956,700           | 2,950,200          | -                   | 2,950,200          | 1.1%              |
| Less 5% Required By Law  | -                | (300)              | -                   | (300)              | -                   | (300)              | 0.0%              |
| <b>Total Funding</b>     | <b>6,891,207</b> | <b>6,645,800</b>   | <b>6,684,500</b>    | <b>6,172,000</b>   | -                   | <b>6,172,000</b>   | <b>(7.1)%</b>     |

Forecast FY 2021:

On September 11, 2018, agenda item 11.A., the Board authorized up to a \$70 million Tourist Development Tax Revenue Bond to finance the development, acquisition, construction and equipping of the Sports & Special Event Complex. On October 9, 2018 the revenue bond was issued for \$62,965,000.

Tourist Development Tax Revenue Bonds, Series2018:

Purpose: To fund the construction and equipping of a regional tournament caliber sports & event complex.

Principal Outstanding as of September 30, 2021: \$60,785,000

Final Maturity: October 1, 2048.

Interest Rate: 4.00% to 5.00%

Revenue Pledged: Tourist Development Tax revenues (all 5% TDT revenues).



**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Debt Service**

**General Governmental Debt  
CRA Taxable Note (TD Bank), Series 2017 (287)**

**Mission Statement**

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Debt Service                          | -                      | 1,000                      | -                           | -                          | -                           | -                          | (100.0)%                  |
| Debt Service - Principal              | 850,556                | 3,400,000                  | 3,291,200                   | -                          | -                           | -                          | (100.0)%                  |
| Debt Service - Interest Expense       | 136,290                | 63,000                     | 28,900                      | -                          | -                           | -                          | (100.0)%                  |
| <b>Net Operating Budget</b>           | <b>986,846</b>         | <b>3,464,000</b>           | <b>3,320,100</b>            | -                          | -                           | -                          | <b>(100.0)%</b>           |
| Trans to 187 Bayshore Redev Fd        | -                      | -                          | 320,600                     | -                          | -                           | -                          | na                        |
| Reserve for Contingencies             | -                      | 20,000                     | -                           | -                          | -                           | -                          | (100.0)%                  |
| Reserve for Debt Service              | -                      | 330,000                    | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Total Budget</b>                   | <b>986,846</b>         | <b>3,814,000</b>           | <b>3,640,700</b>            | -                          | -                           | -                          | <b>(100.0)%</b>           |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc                  | 1,582                  | -                          | 1,500                       | -                          | -                           | -                          | na                        |
| Trans fm 187 Bayshore Redev Fd | 1,198,500              | 3,253,000                  | 3,071,500                   | -                          | -                           | -                          | (100.0)%                  |
| Carry Forward                  | 354,500                | 561,000                    | 567,700                     | -                          | -                           | -                          | (100.0)%                  |
| <b>Total Funding</b>           | <b>1,554,582</b>       | <b>3,814,000</b>           | <b>3,640,700</b>            | -                          | -                           | -                          | <b>(100.0)%</b>           |

## **Debt Service**

### **General Governmental Debt** **CRA Taxable Note (TD Bank), Series 2017 (287)**

**Notes:**

Purpose: Bayshore / Gateway Triangle Community Redevelopment Agency (CRA) and acquisition and capital improvements.

Collier County Community Redevelopment Agency Taxable Note (Fifth Third Bank), Series 2013.

Principal Outstanding as of September 30, 2020: \$0

Final Balloon Maturity was to be on June 1, 2018

Interest Rate: Monthly variable interest rate of 30-day LIBOR plus 3.75%

Pledged: All available non-ad valorem revenues of the Bayshore Gateway Community Redevelopment Agency

Collier County Community Redevelopment Agency Taxable Note (TD Bank), Series 2017.

Principal Outstanding as of September 30, 2021: \$0

Final Maturity: March 1, 2027

Bond Retired: November 2020

Interest Rate: 3.56%

Pledged: Bayshore Gateway Community Redevelopment Agency tax increment revenues and other CRA operating revenues

The BCC in its capacity as the governing body of the Collier County CRA first entered into an agreement with Wachovia Bank in July 2006 for a \$7.0 million line of credit to assemble strategic property within the Bayshore Gateway CRA for redevelopment. In September 2009, the CRA and the BCC entered into a variable interest rate loan agreement with Fifth Third Bank for \$13.5 million to pay off outstanding draws on the Wachovia credit line and borrow an additional \$7.6 million to acquire additional strategic property. During this time period, economic conditions worsened into the prolonged recession. To achieve better loan terms and avoid an impending final balloon payment, another restructuring of the financing was undertaken in May 2013 with Fifth Third Bank. On February 28, 2017, agenda item 14.B.1., the Board approved the TD Bank Loan Agreement restructuring the note. The Series 2017 Taxable Note provides a fixed and more favorable interest rate, conversion to a fully amortized payment schedule and less burdensome reserve requirements.

**Current FY 2022:**

In November 2020, paid-off the Taxable Note utilizing proceeds from closing on the sale of the Mini-Triangle property.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Debt Service**

**General Governmental Debt**

**Special Obligation Bonds, Series 2010, 2010B, 2011, 2013 and 2017 (298)**

**Mission Statement**

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

| Program Summary                                                                                                                                                                                                                                                                                                                                                                                            | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------|---------------------|---------------------|
| <b>Debt Service</b>                                                                                                                                                                                                                                                                                                                                                                                        | -                    | 40,000            | 15,700              | 24,300              |
| <b>Reserves, Transfers, and Interest</b>                                                                                                                                                                                                                                                                                                                                                                   | -                    | 1,305,189         | 10,252,873          | -8,947,684          |
| <b>Principal and Interest Payments, Series 2010B Bonds</b>                                                                                                                                                                                                                                                                                                                                                 | -                    | 2,695,750         | 886,902             | 1,808,848           |
| 2010B Special Obligation Revenue Bonds, due in annual installments through October 1, 2021; interest at 3.00% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. |                      |                   |                     |                     |
| <b>Principal and Interest Payments, Series 2011 Bonds</b>                                                                                                                                                                                                                                                                                                                                                  | -                    | 8,641,132         | 7,983,388           | 657,744             |
| 2011 Special Obligation Revenue Bonds, due in annual installments through October 1, 2029; interest at 2.50% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.  |                      |                   |                     |                     |
| <b>Principal and Interest Payments, Series 2013 Bonds</b>                                                                                                                                                                                                                                                                                                                                                  | -                    | 2,846,975         | 2,595,228           | 251,747             |
| 2013 Special Obligation Revenue Bonds, due in annual installments through October 1, 2035; interest at 3.50% to 4.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.  |                      |                   |                     |                     |
| <b>Principal and Interest Payments, Series 2017 Note</b>                                                                                                                                                                                                                                                                                                                                                   | -                    | 3,836,829         | 3,653,409           | 183,420             |
| 2017 Special Obligation Refunding Revenue Bonds, due in annual installments through July 1, 2034; interest at 3.09% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.    |                      |                   |                     |                     |
| <b>Principal and Interest Payments, Series 2020A Bond</b>                                                                                                                                                                                                                                                                                                                                                  | -                    | 3,287,875         | -                   | 3,287,875           |
| 2020A Special Obligation Revenue Bonds, due in annual installments through October 1, 2045; interest at 4.00% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. |                      |                   |                     |                     |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Debt Service**

**General Governmental Debt**

**Special Obligation Bonds, Series 2010, 2010B, 2011, 2013 and 2017 (298)**

| <b>Program Summary</b>                                    | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|-----------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>Principal and Interest Payments, Series 2020B Bond</b> | -                            | 2,733,750                 | -                           | 2,733,750                   |

2020B Taxable Special Obligation Revenue Bonds, due in annual installments through October 1, 2029; interest at 2.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.

Current Level of Service Budget - 25,387,500 25,387,500 -

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Arbitrage Services                    | 12,000                 | 20,000                     | 20,000                      | 20,000                     | -                           | 20,000                     | 0.0%                      |
| Debt Service                          | 791                    | 20,000                     | 1,116,900                   | 20,000                     | -                           | 20,000                     | 0.0%                      |
| Debt Service - Principal              | 11,362,000             | 11,841,000                 | 11,841,000                  | 14,798,000                 | -                           | 14,798,000                 | 25.0%                     |
| Debt Service - Interest Expense       | 6,703,179              | 6,205,300                  | 7,688,900                   | 9,244,600                  | -                           | 9,244,600                  | 49.0%                     |
| <b>Net Operating Budget</b>           | <b>18,077,970</b>      | <b>18,086,300</b>          | <b>20,666,800</b>           | <b>24,082,600</b>          | <b>-</b>                    | <b>24,082,600</b>          | <b>33.2%</b>              |
| Reserve for Future Debt Service       | -                      | 237,300                    | -                           | -                          | -                           | -                          | (100.0)%                  |
| Reserve for Cash Flow                 | -                      | 1,304,900                  | -                           | 1,304,900                  | -                           | 1,304,900                  | 0.0%                      |
| <b>Total Budget</b>                   | <b>18,077,970</b>      | <b>19,628,500</b>          | <b>20,666,800</b>           | <b>25,387,500</b>          | <b>-</b>                    | <b>25,387,500</b>          | <b>29.3%</b>              |

| <b>Program Funding Sources</b>   | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc                    | 36,850                 | 20,000                     | 8,000                       | 8,000                      | -                           | 8,000                      | (60.0)%                   |
| Bond Proceeds                    | -                      | -                          | 1,100,400                   | -                          | -                           | -                          | na                        |
| Trans fm 001 Gen Fund            | 2,918,300              | 2,861,400                  | 4,348,500                   | 8,908,000                  | -                           | 8,908,000                  | 211.3%                    |
| Trans fm 101 Transp Op Fd        | 1,208,800              | 1,209,600                  | 1,209,600                   | 1,216,700                  | -                           | 1,216,700                  | 0.6%                      |
| Trans fm 299 Debt Service        | -                      | -                          | -                           | 15,700                     | -                           | 15,700                     | na                        |
| Trans fm 345 Pk & Rec Cap        | -                      | -                          | -                           | 300,000                    | -                           | 300,000                    | na                        |
| Trans fm 346 Pks Unincorp Cap Fd | 2,939,300              | 2,948,000                  | 2,948,000                   | 2,641,800                  | -                           | 2,641,800                  | (10.4)%                   |
| Trans fm 350 EMS Cap Fd          | 442,200                | 442,900                    | 442,900                     | 444,500                    | -                           | 444,500                    | 0.4%                      |
| Trans fm 355 Library Cap Fd      | 1,062,400              | 1,060,900                  | 1,060,900                   | 1,058,100                  | -                           | 1,058,100                  | (0.3)%                    |
| Trans fm 381 Correctional Cap Fd | 1,832,800              | 1,822,000                  | 1,822,000                   | 1,789,900                  | -                           | 1,789,900                  | (1.8)%                    |
| Trans fm 385 Law Enforc Cap Fd   | 1,828,800              | 1,831,300                  | 1,831,300                   | 1,835,300                  | -                           | 1,835,300                  | 0.2%                      |
| Trans fm 390 Gen Gov Fac Cap Fd  | 5,505,800              | 5,575,800                  | 5,575,800                   | 5,595,500                  | -                           | 5,595,500                  | 0.4%                      |
| Carry Forward                    | 2,196,500              | 1,857,600                  | 1,893,800                   | 1,574,400                  | -                           | 1,574,400                  | (15.2)%                   |
| Less 5% Required By Law          | -                      | (1,000)                    | -                           | (400)                      | -                           | (400)                      | (60.0)%                   |
| <b>Total Funding</b>             | <b>19,971,750</b>      | <b>19,628,500</b>          | <b>22,241,200</b>           | <b>25,387,500</b>          | <b>-</b>                    | <b>25,387,500</b>          | <b>29.3%</b>              |

## Debt Service

### Notes:

#### Special Obligation Refunding Revenue Bonds, Series 2010B:

Purpose: Refunding 2002 Capital Improvement Bond.

Major capital projects funded with the 2002 Capital Improvement Bond include Sheriff's Administration Building, Domestic Animal Services Center Building, Sheriff's Building on Horseshoe Drive, Immokalee Jail renovation, Goodland Boat Launch Land, Lely Barefoot Beach Land, North Naples Satellite Government Offices Building, North Naples Regional Library, Voting Machines (amortized over 10 years), and EMS Helicopter (amortized over 10 years).

Principal Outstanding as of September 30, 2021: \$2,630,000

Final Maturity: October 1, 2021

Interest Rate: 3.00% - 5.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

#### Special Obligation Refunding Revenue Bonds, Series 2011:

Purpose: Partial refunding 2003 and 2005 Capital Improvement Bond.

Major capital projects funded with the 2003 Capital Improvement Bond include Jail Expansion/Parking Garage and the Development Services Building Expansion/Parking Garage and refund prior debt. (The Development Services Building Expansion/Parking Garage portion of the debt was defeased on September 21, 2007)

Major capital projects funded with the 2005 Capital Improvement Bond include North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, Emergency Service Center, refinance Commercial Paper debt (Transportation Building on Horseshoe Drive and Stormwater (retention) property) and partial refund of the Capital Improvement Revenue Refunding Bonds, Series 1994.

Principal Outstanding as of September 30, 2021: \$39,360,000

Final Maturity: October 1, 2029

Interest Rate: 2.50% - 5.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

#### Special Obligation Refunding Revenue Bonds, Series 2013:

Purpose: Refunding all remaining outstanding 2003 and 2005 Capital Improvement Bond.

Major capital projects funded with the 2003 Capital Improvement Bond include Jail Expansion/Parking Garage and the Development Services Building Expansion/Parking Garage and refund prior debt. (The Development Services Building Expansion/Parking Garage portion of the debt was defeased on September 21, 2007)

Major capital projects funded with the 2005 Capital Improvement Bond include North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, Emergency Service Center, refinance Commercial Paper debt (Transportation Building on Horseshoe Drive and Stormwater (retention) property) and partial refund of the Capital Improvement Revenue Refunding Bonds, Series 1994.

Principal Outstanding as of September 30, 2021: \$73,805,000

Final Maturity: October 1, 2035

Interest Rate: 3.50% - 4.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

\*\*\*Reserves for Cashflow in the amount of \$1,304,900 was established in 2013 to provide cash on October 1 to assist with the principal and interest payments; funding was provided by the General Fund (001).\*\*\*

#### Special Obligation Refunding Revenue Bonds, Series 2017:

Purpose: Refunding the Special Obligation Refunding Revenue Bonds, Series 2010 which refunded Commercial Paper Loans.

Major capital projects funded with the commercial paper loans were Golden Gate Library Expansion, South Regional Library, Fleet Expansion (BCC), Sheriff Fleet Building, Courthouse Annex, Emergency Service Center, Sheriff Special Operations Center, EMS station land purchase (Old US41 location), EMS ambulances, and 800 MHz Upgrade and Radio Locater System.

Principal Outstanding as of September 30, 2021: \$40,577,000

Final Maturity: July 1, 2034

Interest Rate: 3.09%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

## **Debt Service**

### Special Obligation Revenue Bonds, Series 2020A:

Purpose: To finance the acquisition, construction and equipping of various capital improvements and refinance Commercial Paper A-1-1.

Major capital projects funded with the 2020A Special Obligation Revenue Bonds include Stormwater system improvements, Park aquatic and other capital improvements and refinancing variable rate commercial paper which was used to purchase the Sports Complex property.

Principal Outstanding as of September 30, 2021: \$75,100,000

Final Maturity: October 1, 2045

Interest Rate: 4.00% to 5.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

### Special Obligation Revenue Bonds, Series 2020B:

Purpose: Acquisition of Real Property. To purchase approximately 967 acres of property known as the Hussey Property and approximately 1,046 acres of property known as the Camp Keais property.

Principal Outstanding as of September 30, 2021: \$24,075,000

Final Maturity: October 1, 2029

Interest Rate: 2.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Debt Service**

**General Governmental Debt  
Commercial Paper Debt (299)**

**Mission Statement**

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

| Program Summary                   | FY 2022<br>Total FTE | FY 2022<br>Budget | FY 2022<br>Revenues | FY 2022<br>Net Cost |
|-----------------------------------|----------------------|-------------------|---------------------|---------------------|
| Debt Service                      | -                    | 200,800           | 216,500             | -15,700             |
| Reserves, Transfers, and Interest | -                    | 15,700            | -                   | 15,700              |
| Current Level of Service Budget   | -                    | 216,500           | 216,500             | -                   |

| Program Budgetary Cost Summary  | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|---------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Arbitrage Services              | 840            | 3,500              | 800                 | 4,300              | -                   | 4,300              | 22.9%             |
| Debt Service                    | -              | -                  | -                   | 10,000             | -                   | 10,000             | na                |
| Debt Service - Principal        | 400,000        | 400,000            | 11,100,000          | -                  | -                   | -                  | (100.0)%          |
| Debt Service - Interest Expense | 228,547        | 400,000            | 12,400              | 186,500            | -                   | 186,500            | (53.4)%           |
| <b>Net Operating Budget</b>     | <b>629,388</b> | <b>803,500</b>     | <b>11,113,200</b>   | <b>200,800</b>     | -                   | <b>200,800</b>     | <b>(75.0)%</b>    |
| Trans to 298 Sp Ob Bd '10       | -              | -                  | -                   | 15,700             | -                   | 15,700             | na                |
| <b>Total Budget</b>             | <b>629,388</b> | <b>803,500</b>     | <b>11,113,200</b>   | <b>216,500</b>     | -                   | <b>216,500</b>     | <b>(73.1)%</b>    |

| Program Funding Sources    | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc              | 54             | -                  | 100                 | -                  | -                   | -                  | na                |
| Bond Proceeds              | -              | -                  | 10,000,000          | -                  | -                   | -                  | na                |
| Trans fm 001 Gen Fund      | 775,900        | 789,000            | 965,000             | -                  | -                   | -                  | (100.0)%          |
| Trans fm 322 PB Irr Cap Fd | -              | -                  | -                   | 200,000            | -                   | 200,000            | na                |
| Carry Forward              | 18,000         | 14,500             | 164,600             | 16,500             | -                   | 16,500             | 13.8%             |
| <b>Total Funding</b>       | <b>793,954</b> | <b>803,500</b>     | <b>11,129,700</b>   | <b>216,500</b>     | -                   | <b>216,500</b>     | <b>(73.1)%</b>    |

## **Debt Service**

### **General Governmental Debt** **Commercial Paper Debt (299)**

**Notes:**

Commercial Paper Loans are as follows:

On June 27, 2017, agenda item 11C., the Board approved up to a \$60 million commercial paper loan to finance the development, acquisition, construction and equipping of the Amateur Sports Complex. On April 30, 2018 Commercial Paper Loan A-1-1 was issued in the amount of \$12 million to purchase the 60 acres sport complex property, with quarterly principal and interest payments. The debt service payments will be funded from the General Fund.

Principal Outstanding as of September 30, 2021: \$0

Final Maturity: June 6, 2023

Interest Rate: variable rate

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

On June 8, 2021, agenda item 11G, the Board approved up to a \$10 million commercial paper loan to finance various capital improvements within the Pelican Bay MSTU&BU. The debt services payments will be funded from Pelican Bay Capital Fund (322).

Principal Outstanding as of September 30, 2021: \$0 - First draw anticipated in FY 2022.

Revenue Pledged: Covenant to budget and appropriate non ad-valorem revenue but will be repaid specifically from Pelican Bay MSTU&BU annual assessment revenue and certain amounts provided to the Pelican Bay MSTU&BU under an asset swap contribution resolution between the County and the Pelican Bay Services Division.



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Debt Service**

**Collier County Water & Sewer Debt**

| <b>Division Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                      | -                      | 30,000                     | 30,000                      | 30,000                     | -                           | 30,000                     | 0.0%                      |
| Arbitrage Services                     | 16,020                 | 20,000                     | 20,000                      | 20,000                     | -                           | 20,000                     | 0.0%                      |
| Debt Service                           | 45                     | 10,000                     | 1,176,100                   | 10,000                     | -                           | 10,000                     | 0.0%                      |
| Debt Service - Principal               | 15,411,464             | 15,689,000                 | 15,689,000                  | 16,907,000                 | -                           | 16,907,000                 | 7.8%                      |
| Debt Service - Interest Expense        | 7,422,972              | 7,137,900                  | 7,137,900                   | 11,865,500                 | -                           | 11,865,500                 | 66.2%                     |
| <b>Net Operating Budget</b>            | <b>22,850,501</b>      | <b>22,886,900</b>          | <b>24,053,000</b>           | <b>28,832,500</b>          | <b>-</b>                    | <b>28,832,500</b>          | <b>26.0%</b>              |
| Reserve for Debt Service               | -                      | 20,046,100                 | -                           | 28,582,300                 | -                           | 28,582,300                 | 42.6%                     |
| Reserve for Capital                    | -                      | 300,000                    | -                           | 300,000                    | -                           | 300,000                    | 0.0%                      |
| <b>Total Budget</b>                    | <b>22,850,501</b>      | <b>43,233,000</b>          | <b>24,053,000</b>           | <b>57,714,800</b>          | <b>-</b>                    | <b>57,714,800</b>          | <b>33.5%</b>              |

| <b>Appropriations by Program</b>      | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| County Water/Sewer Debt Service (410) | 22,850,501             | 22,886,900                 | 24,053,000                  | 28,832,500                 | -                           | 28,832,500                 | 26.0%                     |
| <b>Total Net Budget</b>               | <b>22,850,501</b>      | <b>22,886,900</b>          | <b>24,053,000</b>           | <b>28,832,500</b>          | <b>-</b>                    | <b>28,832,500</b>          | <b>26.0%</b>              |
| <b>Total Transfers and Reserves</b>   | <b>-</b>               | <b>20,346,100</b>          | <b>-</b>                    | <b>28,882,300</b>          | <b>-</b>                    | <b>28,882,300</b>          | <b>42.0%</b>              |
| <b>Total Budget</b>                   | <b>22,850,501</b>      | <b>43,233,000</b>          | <b>24,053,000</b>           | <b>57,714,800</b>          | <b>-</b>                    | <b>57,714,800</b>          | <b>33.5%</b>              |

| <b>Division Funding Sources</b>  | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Special Assessments              | 170                    | -                          | 5,700                       | -                          | -                           | -                          | na                        |
| Interest/Misc                    | 453,688                | 100,000                    | 100,000                     | 100,000                    | -                           | 100,000                    | 0.0%                      |
| Bond Proceeds                    | -                      | -                          | 8,907,300                   | -                          | -                           | -                          | na                        |
| Trans fm 408 Water / Sewer Fd    | 8,534,300              | 7,656,500                  | 7,656,500                   | 8,230,700                  | -                           | 8,230,700                  | 7.5%                      |
| Trans fm 411 W Impact Fee Cap Fd | 8,533,800              | 8,522,500                  | 8,522,500                   | 13,246,700                 | -                           | 13,246,700                 | 55.4%                     |
| Trans fm 413 S Impact Fee Cap Fd | 5,873,000              | 5,882,800                  | 5,882,800                   | 7,565,800                  | -                           | 7,565,800                  | 28.6%                     |
| Carry Forward                    | 20,929,800             | 21,076,200                 | 21,554,800                  | 28,576,600                 | -                           | 28,576,600                 | 35.6%                     |
| Less 5% Required By Law          | -                      | (5,000)                    | -                           | (5,000)                    | -                           | (5,000)                    | 0.0%                      |
| <b>Total Funding</b>             | <b>44,324,759</b>      | <b>43,233,000</b>          | <b>52,629,600</b>           | <b>57,714,800</b>          | <b>-</b>                    | <b>57,714,800</b>          | <b>33.5%</b>              |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

**Debt Service**

**Collier County Water & Sewer Debt**  
**County Water/Sewer Debt Service (410)**

**Mission Statement**

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

| <b>Program Summary</b>                                                                                                                         | <b>FY 2022<br/>Total FTE</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2022<br/>Revenues</b> | <b>FY 2022<br/>Net Cost</b> |
|------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-----------------------------|-----------------------------|
| <b>2015 County Water &amp; Sewer Refunding Revenue Bonds</b>                                                                                   | -                            | 4,640,818                 | 3,359,247                   | 1,281,571                   |
| Due in annual installments through July 1, 2022. Principal and interest are payable from the net operating revenues & system development fees. |                              |                           |                             |                             |
| <b>2016 County Water &amp; Sewer Refunding Revenue Bonds</b>                                                                                   | -                            | 2,405,250                 | 1,741,036                   | 664,214                     |
| Due in annual installments through July 1, 2036. Principal and interest are payable from the net operating revenues & system development fees. |                              |                           |                             |                             |
| <b>2016B County Water &amp; Sewer Refunding Revenue Note</b>                                                                                   | -                            | 8,797,480                 | 8,028,545                   | 768,935                     |
| Due in annual installments through July 1, 2029. Principal and interest are payable from the net operating revenues & system development fees. |                              |                           |                             |                             |
| <b>2018 County Water &amp; Sewer Revenue Bonds</b>                                                                                             | -                            | 3,064,076                 | -                           | 3,064,076                   |
| Due in annual installments through July 1, 2029. Principal and interest are payable from the net operating revenues & system development fees. |                              |                           |                             |                             |
| <b>2019 County Water &amp; Sewer Revenue Bonds</b>                                                                                             | -                            | 2,791,532                 | 1,113,256                   | 1,678,276                   |
| Due in annual installments through July 1, 2039. Principal and interest are payable from the net operating revenues & system development fees. |                              |                           |                             |                             |
| <b>2021 County Water &amp; Sewer Revenue Bonds</b>                                                                                             | -                            | 7,073,026                 | 6,570,309                   | 502,717                     |
| Due in annual installments through July 1, 2046. Principal and interest are payable from the net operating revenues & system development fees. |                              |                           |                             |                             |
| <b>Overhead/Admin Fees, Reserves, Interest, and Transfers</b>                                                                                  | -                            | 28,942,618                | 36,902,407                  | -7,959,789                  |
| <b>Current Level of Service Budget</b>                                                                                                         | -                            | <b>57,714,800</b>         | <b>57,714,800</b>           | -                           |

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | -                      | 30,000                     | 30,000                      | 30,000                     | -                           | 30,000                     | 0.0%                      |
| Arbitrage Services                    | 16,020                 | 20,000                     | 20,000                      | 20,000                     | -                           | 20,000                     | 0.0%                      |
| Debt Service                          | 45                     | 10,000                     | 1,176,100                   | 10,000                     | -                           | 10,000                     | 0.0%                      |
| Debt Service - Principal              | 15,411,464             | 15,689,000                 | 15,689,000                  | 16,907,000                 | -                           | 16,907,000                 | 7.8%                      |
| Debt Service - Interest Expense       | 7,422,972              | 7,137,900                  | 7,137,900                   | 11,865,500                 | -                           | 11,865,500                 | 66.2%                     |
| <b>Net Operating Budget</b>           | <b>22,850,501</b>      | <b>22,886,900</b>          | <b>24,053,000</b>           | <b>28,832,500</b>          | -                           | <b>28,832,500</b>          | <b>26.0%</b>              |
| Reserve for Debt Service              | -                      | 20,046,100                 | -                           | 28,582,300                 | -                           | 28,582,300                 | 42.6%                     |
| Reserve for Capital                   | -                      | 300,000                    | -                           | 300,000                    | -                           | 300,000                    | 0.0%                      |
| <b>Total Budget</b>                   | <b>22,850,501</b>      | <b>43,233,000</b>          | <b>24,053,000</b>           | <b>57,714,800</b>          | -                           | <b>57,714,800</b>          | <b>33.5%</b>              |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**Debt Service**

**Collier County Water & Sewer Debt  
County Water/Sewer Debt Service (410)**

| <b>Program Funding Sources</b>   | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Special Assessments              | 170                    | -                          | 5,700                       | -                          | -                           | -                          | na                        |
| Interest/Misc                    | 453,688                | 100,000                    | 100,000                     | 100,000                    | -                           | 100,000                    | 0.0%                      |
| Bond Proceeds                    | -                      | -                          | 8,907,300                   | -                          | -                           | -                          | na                        |
| Trans fm 408 Water / Sewer Fd    | 8,534,300              | 7,656,500                  | 7,656,500                   | 8,230,700                  | -                           | 8,230,700                  | 7.5%                      |
| Trans fm 411 W Impact Fee Cap Fd | 8,533,800              | 8,522,500                  | 8,522,500                   | 13,246,700                 | -                           | 13,246,700                 | 55.4%                     |
| Trans fm 413 S Impact Fee Cap Fd | 5,873,000              | 5,882,800                  | 5,882,800                   | 7,565,800                  | -                           | 7,565,800                  | 28.6%                     |
| Carry Forward                    | 20,929,800             | 21,076,200                 | 21,554,800                  | 28,576,600                 | -                           | 28,576,600                 | 35.6%                     |
| Less 5% Required By Law          | -                      | (5,000)                    | -                           | (5,000)                    | -                           | (5,000)                    | 0.0%                      |
| <b>Total Funding</b>             | <b>44,324,759</b>      | <b>43,233,000</b>          | <b>52,629,600</b>           | <b>57,714,800</b>          | <b>-</b>                    | <b>57,714,800</b>          | <b>33.5%</b>              |

Notes:

County Water & Sewer Refunding Revenue Bonds, Series 2013:

Purpose: Refunding County Water & Sewer Refunding Revenue Bonds, Series 2003.

Principal Outstanding as of September 30, 2021: \$0

Final Maturity: July 1, 2021

Interest Rate: 1.47%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer Refunding Revenue Bonds, Series 2015:

Purpose: Partial refunding of the County Water & Sewer Revenue Bonds, Series 2006.

Principal Outstanding as of September 30, 2021: \$4,561,000

Final Maturity: July 1, 2022

Interest Rate: 1.75%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer Refunding Revenue Bonds, Series 2016:

Purpose: Refunding the balance of the County Water & Sewer Revenue Bonds, Series 2006.

Principal Outstanding as of September 30, 2021: \$48,105,000

Final Maturity: July 1, 2036

Interest Rate: 5.00%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer Refunding Revenue Note (Subordinate), Series 2016:

Purpose: Refunding twelve (12) State of Florida's State Revolving Fund (SRF) Loan Program.

Principal Outstanding as of September 30, 2021: \$50,360,000

Final Maturity: July 1, 2029

Interest Rate: 1.80%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

## **Debt Service**

County Water & Sewer District Revenue Bond, Series 2018:

Purpose: To finance the acquisition of the Golden Gate Water-Sewer System

Principal Outstanding as of September 30, 2021: \$27,555,000

Final Maturity: July 1, 2029

Interest Rate: 2.41%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer District Revenue Bond, Series 2019:

Purpose: To finance the utility infrastructure expansion in the northeast service area to serve future residents and business.

Principal Outstanding as of September 30, 2021: \$76,185,000

Final Maturity: July 1, 2039

Interest Rate: 3.125% to 5.00%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer District Revenue Bond, Series 2021:

Purpose: To finance the Golden Gate City potable water transmission mains expansion, the utility infrastructure expansion in the northeast service area to serve future residents and business and provide funding for Government Operations Park facility for the Districts business operations and field operations.

Principal Outstanding as of September 30, 2021: \$128,900,000

Final Maturity: July 1, 2046

Interest Rate: 4.00% to 5.00%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

## Capital Improvement Program

### Capital Improvement Program Organizational Chart

Total Full-Time Equivalents (FTE) = 5.00

#### Courts Capital Improvement Program

Total Full-Time Equivalents (FTE) = 0.00

#### Administrative Services Capital

Total Full-Time Equivalents (FTE) = 0.00

#### Elected Officials Capital

Total Full-Time Equivalents (FTE) = 0.00

#### Office of the County Manager Capital

Total Full-Time Equivalents (FTE) = 0.00

#### Public Services Capital

Total Full-Time Equivalents (FTE) = 0.00

#### Public Utilities Capital

Total Full-Time Equivalents (FTE) = 0.00

#### Growth Management Capital

Total Full-Time Equivalents (FTE) = 5.00

## **Capital Improvement Program (CIP)**

Collier County's Capital Improvement Program (CIP) includes growth necessitated projects scheduled in the five-year Capital Improvement Element (CIE) of the County's Growth Management plan as well as non-CIE capital improvements not found in the CIE. The CIP reflects all capital improvements that have been included in the current year's adopted budget. CIP projects encompasses a wide range of projects, reflecting the diversity of services provided by the County, including county roads, parks, museum improvements, public safety and general government facilities, library facilities and materials, landfill improvements, stormwater management improvements, airport facilities, management support systems and water and sewer utility infrastructure required by the community.

## **Capital Improvement Element (CIE)**

In 1985 and 1986 the Florida Legislature significantly strengthened the requirements for county and city comprehensive plans. One of the new provisions of the Local Government Comprehensive Planning and Land Development Regulation Act is the requirement that the local government comprehensive plans must contain a Capital Improvement Element (CIE). The CIE is a planning document that identifies public facilities that will be required during the next five or more years. The CIE is the foundation of Collier County's annual Capital Improvement Program.

## **Capital Improvement Program (CIP) Development**

On an annual basis, Collier County prepares and adopts a five-year CIE consistent with the requirements of the Growth Management Plan. Utilizing the CIE framework, operating departments of the County Manager's agency and Constitutional Officers identify project needs and together with the appropriate Engineering Divisions and Facilities Management Division develop proposed project budgets. The proposed project budgets are submitted to the Office of Management and Budget (OMB). OMB reviews the proposed projects, groups them by funding source, determines the amount of funding available, reviews projects for consistency with the CIE, assembles the proposed CIP, and presents it to a capital project review committee for prioritization.

After being prioritized by the review committee the proposed CIP is presented to the Board of Collier County Commissioners in a workshop format. During the workshop the Board reviews the CIP and makes decisions as to the need, timing, and funding of projects. The Office of Management and Budget changes the CIP in accordance with the Board's direction and presents the annual CIP for adoption during the public budget hearings in September.

Funds budgeted for a specific project remain allocated until the project is completed. Additionally, project budgets are reviewed annually and, if needed, funding may be adjusted.

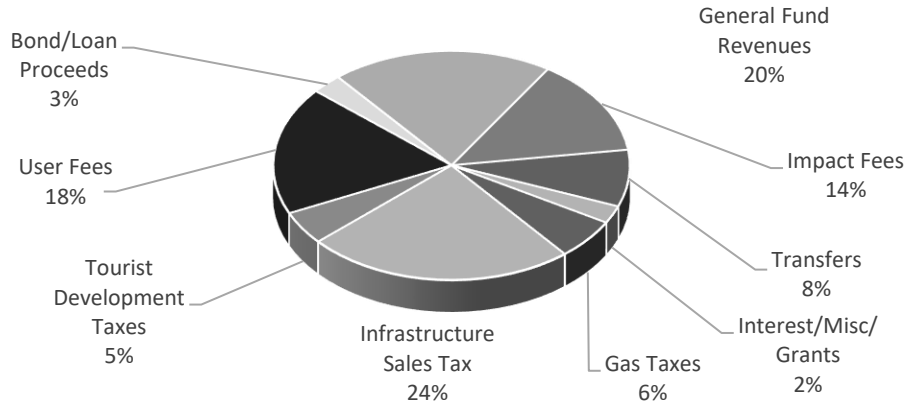
## **The FY 22 Capital Improvement Program (CIP)**

**Revenue:** The Capital Improvement Program budget includes a variety of revenues that are used both for the direct funding of projects and as a source of debt service to retire bonds. Road construction is funded by a combination of gas taxes, local option infrastructure sales tax, impact fees, General Fund revenues, grants, interest and carry forward. Stormwater management projects are funded with General Fund revenues, grants, interest and carry forward. Water and sewer utility projects are funded by system development fees/impact fees, user fees, interest and carry forward. Solid Waste landfill projects are funded by landfill user fees, interest and carry forward. Growth related projects in parks, EMS, library, fire, correction, law enforcement and general governmental facility projects are funded by impact fees, interest and carry forward and for specific projects (EMS stations and Forensic Evidence building) by the local option infrastructure sales tax.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget – Capital Improvement Program**

The FY 22 CIP includes total revenues of \$706,152,200 as shown below.

**FY 22 CIP Funding Source**



**FY 21 CIP REVENUE**

|                                  |               |
|----------------------------------|---------------|
| <b>Gas Taxes</b>                 | \$20,600,000  |
| <b>Infrastructure Sales Tax</b>  | 87,538,400    |
| <b>Tourist Development Taxes</b> | 16,966,700    |
| <b>User Fees</b>                 | 65,145,100    |
| <b>Bond/Loan Proceeds</b>        | 10,000,000    |
| <b>General Fund Revenues</b>     | 72,170,500    |
| <b>Impact Fees</b>               | 49,363,000    |
| <b>Transfers</b>                 | 28,872,400    |
| <b>Interest/Misc./Grants</b>     | 8,954,700     |
| <b>Total</b>                     | 359,610,800   |
| <b>Carry forward</b>             | 355,709,700   |
| <b>Revenue Reserve</b>           | (9,168,300)   |
| <b>Net Revenue</b>               | \$706,152,200 |

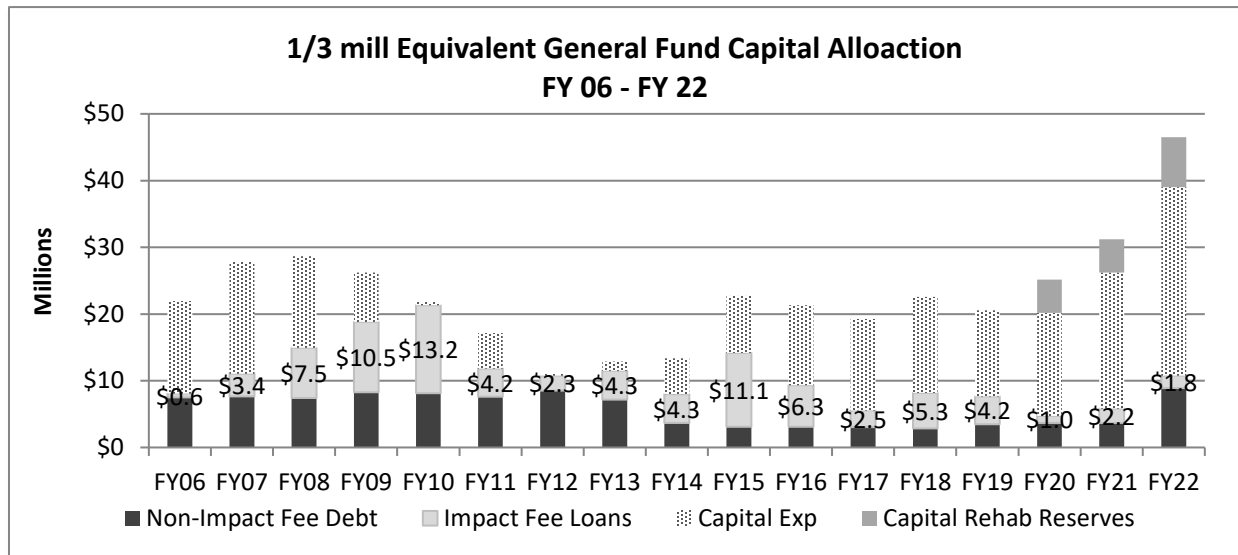
**1/3 mill Equivalent General Fund Capital Allocation**

The County dedicates a portion of its General Fund revenue to the construction of capital projects and for the repayment of debt, an equivalent of 1/3 of a mill, however in FY 22, the equivalency amount was increased to 0.4439 of a mill. Major renovations and repairs of government buildings and facilities, helicopter replacement, libraries, parks, EMS, domestic animal services, airport, and museum improvements are projects that typically receive funding from the General Fund from the 1/3 of a mill allocation. (Transportation and Stormwater capital projects also receive General Fund support outside of the 1/3 of a mill equivalent allocation.)

Since FY 07, Impact fees collections have dropped by more than 50%. Early in 2000, many growth-related projects have been constructed from impact fee revenues, most have been financed. During the Great Recession which started in FY 2007, the impact fee revenue stream was not adequate to meet impact fee debt service obligations. Until impact fee collections rebound a portion of the General Fund Capital allocation was being used to cover any impact fee debt service shortfall. This arrangement is considered an internal loan between the Impact Fee Funds and the General Fund. To date, the 1/3 of a mill equivalent allocation has loaned the impact fee funds \$83,761,400 and \$21,111,374 directly from the General Fund.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget – Capital Improvement Program**

Below is a graph on how the equivalent of 1/3 of a mill has been allocated to paying non-impact fee debt, loans to the impact fee funds for unfunded projects and cash shortfall to pay their debt payments, capital maintenance projects and funding-up a reserve for future rehabilitation projects.



For FY 12, loans to the various impact fee funds were reduced by a one-time occurrence of reallocating unused project money to debt. Also, the Capital Improvement Revenue Bonds, Series 2002/2003/2005 were refunded into the 2010B; 2011 and 2013 Special Obligation Bonds reducing the principal and interest payments from the various impact fee funds, therefore further reducing the size of the loans.

For FY 15, the \$11.1 million loan included \$4.3 million to assist the impact fee funds with their debt service payments and \$6.8 million for funding for three growth related projects, an EMS station, a Sheriff Substation and the purchase and renovation of a building for the Supervisor of Elections.

For FY 16, the \$6.3 million loan includes an additional \$900,000 for the Sheriff Substation.  
 For FY 18, the \$5.3 million loan includes funding for a new EMS station of \$2 million.

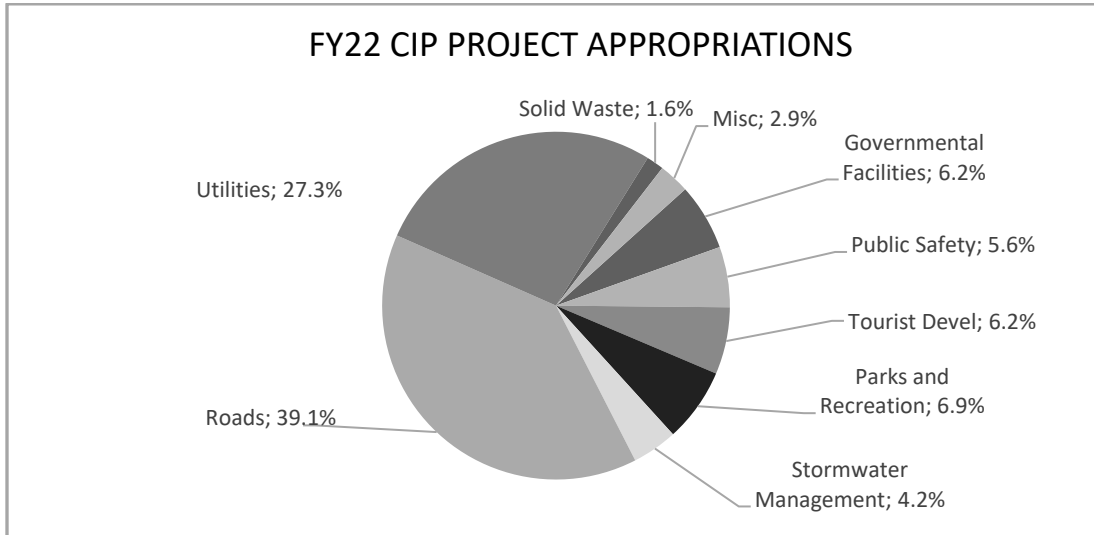
Continued construction of new plant, equipment and facilities certainly brings into focus ongoing long-term maintenance and replacement of the county's substantial infrastructure investment. Collier County leadership remains committed to protecting its substantial infrastructure investment; targeting new strategic capital investment; and structuring the organization to always maintain customary unique services and programs enjoyed by County residents and visitors.

Generally, the County is positioned smartly to account for, manage and replace Agency wide infrastructure. Regular recurring resources are devoted annually to this important initiative and the management system designed to track and rate Agency assets is continually evolving so that the best real time information is available for decision makers to allocate competing resources in a strategic manner during the budget process. Transitioning designated red assets to green more quickly than with the standard "pay as you go" approach will be evaluated through various financing strategies where appropriate based upon compliance with the "Debt Management Policy". In addition, substantial resources have and will continue to be set aside in reserves dedicated to the replacement of future assets constructed. Keeping in mind the County's financial philosophy of regular and consistent debt amortization, maintaining an excellent investment quality credit rating, setting appropriate reserve levels, and maintaining adequate cash balances provides the ongoing financial infrastructure to preserve our substantial infrastructure investment.



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget – Capital Improvement Program**

**Appropriations:** FY 22 Capital Improvement Program appropriations include \$209,752,900 in planned project expenditures, reserves of \$418,623,900, debt service funding of \$49,963,400, transfers of \$27,336,400; impact fee studies and operational costs support of \$475,600. The allocation of FY 22 CIP project appropriations is shown below.



**FY 21 CIP APPROPRIATIONS**

|                                    |                      |
|------------------------------------|----------------------|
| <b>Governmental Facilities</b>     | \$ 12,999,000        |
| <b>Public Safety</b>               | 11,790,000           |
| <b>Tourist Development Council</b> | 13,072,200           |
| <b>Parks &amp; Recreation</b>      | 14,412,600           |
| <b>Stormwater Management.</b>      | 8,835,100            |
| <b>Roads</b>                       | 82,108,800           |
| <b>Utilities</b>                   | 57,127,000           |
| <b>Solid Waste</b>                 | 3,400,000            |
| <b>Misc.*</b>                      | 6,008,200            |
| <b>Project Total</b>               | <u>209,752,900</u>   |
| <b>Reserves/Debt/Misc.</b>         | <u>496,399,300</u>   |
| <b>Total Appropriations</b>        | <u>\$706,152,200</u> |

\*Misc. includes replacement Library books \$600,000, Domestic Animal Services Improvements \$100,000, Museum Capital Program \$600,000, Pelican Bay – Clam Pass Restoration \$178,600, Pelican Bay – Capital Improvement Program \$4,119,600, and Airport 410,000.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget – Capital Improvement Program**

**FY 22 CAPITAL IMPROVEMENT PROGRAM (CIP)**  
**SUMMARY OF CAPITAL PROJECT FUNDING**  
(In Thousands)

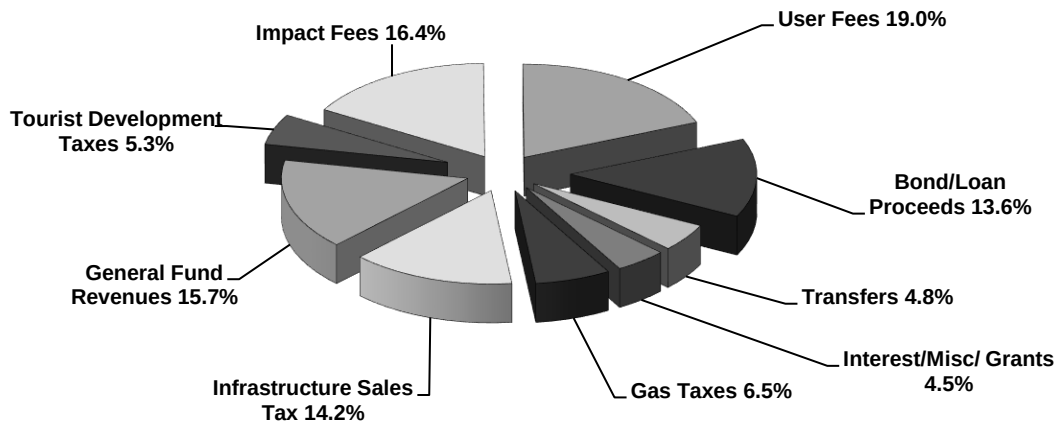
| Dept./Functional Area         | TDC Projects<br>(Sp Rev Fd) | Co-Wide Cap Projects<br>(Cap Proj Fd) | Parks Projects<br>(Cap Proj Fd) | Stormwater Projects<br>(Cap Proj Fd) | Transp* & Landscape Projects<br>(Cap Proj Fd) | Pub Safety, EMS, Fire Projects<br>(Cap Proj Fd) | Misc. Projects<br>(Cap Proj Fd) | Utilities Projects<br>(Enterprise Fd) | Solid Waste Projects<br>(Enterprise Fd) | FY2022 Total CIP |
|-------------------------------|-----------------------------|---------------------------------------|---------------------------------|--------------------------------------|-----------------------------------------------|-------------------------------------------------|---------------------------------|---------------------------------------|-----------------------------------------|------------------|
| General Government            | -                           | 11,047.7                              | -                               | -                                    | -                                             | -                                               | 1,951.3                         | -                                     | -                                       | 12,999.0         |
| Public Safety                 | -                           | 11,790.0                              | -                               | -                                    | -                                             | -                                               | -                               | -                                     | -                                       | 11,790.0         |
| Physical Environment          | 12,804.1                    | 554.0                                 | -                               | 8,281.1                              | -                                             | -                                               | 4,298.2                         | -                                     | -                                       | 25,937.4         |
| Transportation                | -                           | -                                     | -                               | -                                    | 82,108.8                                      | -                                               | -                               | -                                     | -                                       | 82,108.8         |
| Human Services                | -                           | 100.0                                 | -                               | -                                    | -                                             | -                                               | -                               | -                                     | -                                       | 100.0            |
| Culture & Recreation          | 268.1                       | 600.0                                 | 14,412.6                        | -                                    | -                                             | -                                               | 600.0                           | -                                     | -                                       | 15,880.7         |
| Utilities Water               | -                           | -                                     | -                               | -                                    | -                                             | -                                               | -                               | 30,100.0                              | -                                       | 30,100.0         |
| Utilities Wastewater          | -                           | -                                     | -                               | -                                    | -                                             | -                                               | -                               | 27,027.0                              | -                                       | 27,027.0         |
| Solid Waste Landfill          | -                           | -                                     | -                               | -                                    | -                                             | -                                               | -                               | -                                     | 3,400.0                                 | 3,400.0          |
| Airport Authority             | -                           | -                                     | -                               | -                                    | -                                             | -                                               | 410.0                           | -                                     | -                                       | 410.0            |
| <b>Project Expenditures:</b>  | <b>13,072.2</b>             | <b>24,091.7</b>                       | <b>14,412.6</b>                 | <b>8,281.1</b>                       | <b>82,108.8</b>                               | <b>-</b>                                        | <b>7,259.5</b>                  | <b>57,127.0</b>                       | <b>3,400.0</b>                          | <b>209,752.9</b> |
| Operating Costs/Reimb         | 75.0                        | 55.0                                  | -                               | -                                    | 195.0                                         | 130.0                                           | 20.0                            | 0.6                                   | -                                       | 475.6            |
| Impact Fee Refunds            | -                           | -                                     | -                               | -                                    | -                                             | -                                               | -                               | -                                     | -                                       | -                |
| Transfers                     | 3,902.5                     | 1,832.0                               | 14.0                            | -                                    | 19,261.0                                      | 1,302.0                                         | 844.2                           | 68.7                                  | 112.0                                   | 27,336.4         |
| Debt Service                  | 3,217.1                     | 5,595.5                               | 3,710.5                         | -                                    | 11,300.0                                      | 4,069.7                                         | 1,258.1                         | 20,812.5                              | -                                       | 49,963.4         |
| Reserves                      | 50,477.1                    | 238,165.1                             | 19,426.0                        | 53,341.2                             | 13,820.5                                      | 3,883.6                                         | 11,113.0                        | 19,825.2                              | 8,572.2                                 | 418,623.9        |
| <b>Non-Proj Expenditures:</b> | <b>57,671.7</b>             | <b>245,647.6</b>                      | <b>23,150.5</b>                 | <b>53,341.2</b>                      | <b>44,576.5</b>                               | <b>9,385.3</b>                                  | <b>13,235.3</b>                 | <b>40,707.0</b>                       | <b>8,684.2</b>                          | <b>496,399.3</b> |
| <b>Total Expenditures:</b>    | <b>70,743.9</b>             | <b>269,739.3</b>                      | <b>37,563.1</b>                 | <b>61,622.3</b>                      | <b>126,685.3</b>                              | <b>9,385.3</b>                                  | <b>20,494.8</b>                 | <b>97,834.0</b>                       | <b>12,084.2</b>                         | <b>706,152.2</b> |
| Revenue                       | TDC Projects                | Co-Wide Cap Projects                  | Parks Projects                  | Stormwater Projects                  | Transp* & Landscape Projects                  | Pub Safety, EMS, Fire Projects                  | Misc. Projects                  | Utilities Projects                    | Solid Waste Projects                    | FY2022 Total     |
| Ad Valorem Taxes              | -                           | -                                     | -                               | -                                    | 14.6                                          | -                                               | -                               | -                                     | -                                       | 14.6             |
| Tourist Development Tax       | 16,966.7                    | -                                     | -                               | -                                    | -                                             | -                                               | -                               | -                                     | -                                       | 16,966.7         |
| Infrastructure Surtax         | -                           | 87,538.4                              | -                               | -                                    | -                                             | -                                               | -                               | -                                     | -                                       | 87,538.4         |
| Impact Fees                   | -                           | 2,800.0                               | 10,075.0                        | -                                    | 16,000.0                                      | 3,878.0                                         | 960.0                           | 15,650.0                              | -                                       | 49,363.0         |
| Gas Taxes*                    | -                           | -                                     | -                               | -                                    | 20,600.0                                      | -                                               | -                               | -                                     | -                                       | 20,600.0         |
| Assessments                   | -                           | -                                     | -                               | -                                    | -                                             | -                                               | 2,153.2                         | 62.5                                  | -                                       | 2,215.7          |
| Tfrs Property Taxes (001)     | 4,235.0                     | 30,075.6                              | 3,070.0                         | 2,677.8                              | 8,817.3                                       | -                                               | 200.0                           | -                                     | -                                       | 49,075.7         |
| Tfrs Property Taxes (111)     | -                           | 133.5                                 | 3,450.0                         | 3,125.2                              | 13,635.8                                      | -                                               | 520.0                           | -                                     | -                                       | 20,864.5         |
| Tfrs User Fees (408)          | 1,057.4                     | -                                     | -                               | -                                    | -                                             | -                                               | -                               | 55,837.7                              | -                                       | 56,895.1         |
| Tfrs (Other Funds)            | 10,413.8                    | 3,646.8                               | -                               | 11,317.8                             | -                                             | -                                               | 3,382.0                         | 112.0                                 | 8,250.0                                 | 37,122.4         |
| Bond/Loan Proceeds            | -                           | -                                     | -                               | -                                    | -                                             | -                                               | 10,000.0                        | -                                     | -                                       | 10,000.0         |
| Grants/Contributions          | -                           | -                                     | -                               | -                                    | -                                             | -                                               | -                               | -                                     | -                                       | -                |
| Interest/Miscellaneous        | 675.0                       | 1,570.0                               | 903.0                           | 155.0                                | 2,072.2                                       | 26.4                                            | 417.6                           | 3,105.5                               | 30.0                                    | 8,954.7          |
| Carry Forward                 | 38,278.3                    | 148,570.5                             | 20,614.2                        | 44,355.3                             | 67,479.9                                      | 5,676.1                                         | 3,038.7                         | 23,891.0                              | 3,805.7                                 | 355,709.7        |
| Revenue Reserve               | (882.3)                     | (4,595.5)                             | (549.1)                         | (8.8)                                | (1,934.5)                                     | (195.2)                                         | (176.7)                         | (824.7)                               | (1.5)                                   | (9,168.3)        |
| <b>Total Revenue:</b>         | <b>70,743.9</b>             | <b>269,739.3</b>                      | <b>37,563.1</b>                 | <b>61,622.3</b>                      | <b>126,685.3</b>                              | <b>9,385.3</b>                                  | <b>20,494.8</b>                 | <b>97,834.0</b>                       | <b>12,084.2</b>                         | <b>706,152.2</b> |

\* The 5-cent Local Option Fuel Tax is earmarked towards the payment of debt service, Bridge Repairs and Improvements (project 66066) and intersection improvements (project 60016).

## The Five-Year Capital Improvement Program (CIP) & Capital Improvement Element (CIE) of the Collier County Growth Management Plan

**Revenue:** The five-year CIE utilizes several revenue sources to fund the County's future facility needs. Water and sewer utility projects are funded by future bond/loan proceeds, impact fees, user fees, interest and funds carried forward. Road construction is funded through a combination of local and state gas taxes, local option infrastructure sales tax, impact fees, developer contribution agreements, grants, transfers from the General Fund/ Unincorporated Area General Fund, interest, and funds carried forward. The local option gas taxes will sunset in December 2025, the annual amount collected is \$16,100,000. EMS, Library, Park, Law Enforcement, Correctional, and General Governmental facilities projects are funded through impact fees, interest, funds carried forward and loans from the General Fund and for specific projects (EMS stations & ambulances and Sheriff's Forensic Evidence building) local option infrastructure sales tax. Certain general government and public safety capital expenditures typically funded through transfers from ad valorem taxes (General Fund or the Unincorporated Area General Fund) are Library, Parks, major replacement and repair projects and Stormwater Management improvements, which are not eligible to be funded by impact fees. Stormwater anticipates additional funding from bond proceeds. Solid waste landfill projects are funded by landfill tipping fees, interest and funds carried forward. The five-year CIE revenue sources listed below represent the funding for the FY 22 - FY 26 CIP/CIE.

### FIVE-YEAR CIP/CIE PLANNED REVENUE



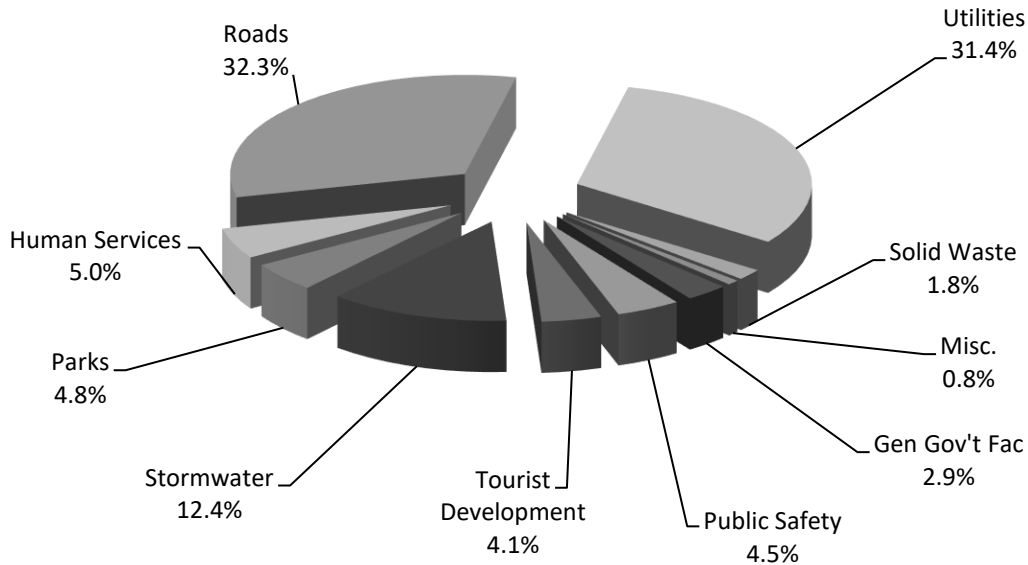
### FIVE-YEAR CIP/CIE PLANNED REVENUE

|                                 |                        |
|---------------------------------|------------------------|
| Gas Taxes                       | \$ 101,108,200         |
| Infrastructure Sales Tax        | 219,285,500            |
| General Fund Revenues (001/111) | 242,177,500            |
| Tourist Development Tax         | 82,339,100             |
| Impact Fees                     | 253,985,800            |
| User Fees                       | 292,599,700            |
| Bond/Loan Proceeds              | 209,575,000            |
| Transfers                       | 74,005,500             |
| Interest/Misc./Grants           | 68,724,300             |
| <b>TOTAL REVENUE</b>            | <b>\$1,543,800,600</b> |
| Carry Forward                   | 355,709,700            |
| Reserves/Non-Project Expenses   | (27,460,800)           |
| <b>TOTAL PROJECT FUNDING</b>    | <b>\$1,872,049,500</b> |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget – Capital Improvement Program**

**Appropriations:** The five-year CIE identifies public facilities that are needed to eliminate existing deficiencies or will be needed to meet the demands of future growth. Planned projects during the five years covered in the CIE total \$1,409,500,500. The five-year CIE is summarized below.

**FIVE-YEAR CIP/CIE PLANNED PROJECTS**



**FIVE-YEAR CIP/CIE PLANNED PROJECTS**

|                                       |                        |
|---------------------------------------|------------------------|
| <b>Governmental Facilities</b>        | \$ 41,507,000          |
| <b>Public Safety</b>                  | 62,123,000             |
| <b>Tourist Development</b>            | 58,239,400             |
| <b>Stormwater Management.</b>         | 174,785,100            |
| <b>Parks &amp; Recreation</b>         | 67,922,600             |
| <b>Human Services</b>                 | 70,800,000             |
| <b>Roads</b>                          | 455,013,800            |
| <b>Utilities</b>                      | 442,462,000            |
| <b>Solid Waste</b>                    | 25,225,000             |
| <b>Misc.*</b>                         | 11,422,600             |
| <b>Project Total</b>                  | <u>1,409,500,500</u>   |
| <b>Reserves/Debt/Misc./ Operating</b> | 462,549,000            |
| <b>Total Appropriations</b>           | <u>\$1,872,049,500</u> |

\*Misc. includes replacement Library Books \$4,600,000, Museum Capital \$1,400,000, Pelican Bay - Clam Bay Restoration \$893,000, Pelican Bay Capital Landscape & Irrigation Improvements \$4,119,600, and Airport \$410,000.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget – Capital Improvement Program**

**FY 22 - 26 CAPITAL IMPROVEMENT PROGRAM (CIP) / CAPITAL IMPROVEMENT ELEMENT (CIE)**  
**SUMMARY OF CAPITAL PROJECT FUNDING**  
(In Thousands)

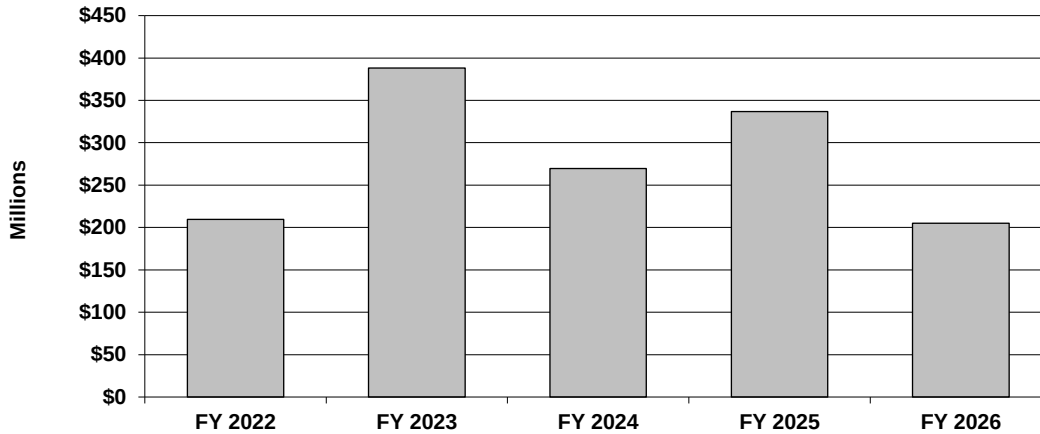
| Dept./Functional Area            | TDC Projects     | Govt. Fac. Projects | Parks Projects   | Stormwater Projects | Transp*. & Landscape Projects | Pub Safety, EMS, Fire Projects | Misc. Projects  | Utilities Projects | Solid Waste Projects | FY 22-26 CIP/CIE Expenses |
|----------------------------------|------------------|---------------------|------------------|---------------------|-------------------------------|--------------------------------|-----------------|--------------------|----------------------|---------------------------|
| General Government               | -                | 39,555.7            | -                | -                   | -                             | -                              | 1,951.3         | -                  | -                    | 41,507.0                  |
| Public Safety                    | -                | 24,070.0            | -                | -                   | -                             | 38,053.0                       | -               | -                  | -                    | 62,123.0                  |
| Physical Environment             | 53,800.1         | 754.0               | -                | 174,031.1           | -                             | -                              | 5,012.6         | -                  | -                    | 233,597.8                 |
| Transportation                   | -                | -                   | -                | -                   | 455,013.8                     | -                              | -               | -                  | -                    | 455,013.8                 |
| Human Series                     | -                | 70,800.0            | -                | -                   | -                             | -                              | -               | -                  | -                    | 70,800.0                  |
| Culture & Recreation             | 4,439.3          | 4,600.0             | 67,922.6         | -                   | -                             | -                              | 1,400.0         | -                  | -                    | 78,361.9                  |
| Utilities Water                  | -                | -                   | -                | -                   | -                             | -                              | -               | 170,660.0          | -                    | 170,660.0                 |
| Utilities Wastewater             | -                | -                   | -                | -                   | -                             | -                              | -               | 271,802.0          | -                    | 271,802.0                 |
| Solid Waste Landfill             | -                | -                   | -                | -                   | -                             | -                              | -               | -                  | 25,225.0             | 25,225.0                  |
| Airport Authority                | -                | -                   | -                | -                   | -                             | -                              | 410.0           | -                  | -                    | 410.0                     |
| <b>Project Expenditures:</b>     | <b>58,239.4</b>  | <b>139,779.7</b>    | <b>67,922.6</b>  | <b>174,031.1</b>    | <b>455,013.8</b>              | <b>38,053.0</b>                | <b>8,773.9</b>  | <b>442,462.0</b>   | <b>25,225.0</b>      | <b>1,409,500.5</b>        |
| Operating Costs                  | 375.0            | 275.0               | -                | -                   | 195.0                         | 162.1                          | 20.0            | 3.0                | -                    | 1,030.1                   |
| Impact Fee Refunds               | -                | -                   | -                | -                   | -                             | -                              | -               | -                  | -                    | 0.0                       |
| Transfers                        | 9,627.7          | 10,690.1            | 70.0             | -                   | 19,261.0                      | 1,302.0                        | 2,144.2         | 68.7               | 112.0                | 43,275.7                  |
| Debt Service                     | 18,086.2         | 27,430.6            | 26,714.4         | -                   | 51,853.2                      | 20,355.9                       | 4,522.8         | 81,960.5           | -                    | 230,923.6                 |
| Reserves                         | 43,792.2         | 108,494.6           | 10,805.4         | 3,287.2             | 3,019.3                       | 3,278.7                        | 610.0           | 5,460.0            | 8,572.2              | 187,319.6                 |
| <b>Non-Project Expenditures:</b> | <b>71,881.1</b>  | <b>146,890.3</b>    | <b>37,589.8</b>  | <b>3,287.2</b>      | <b>74,328.5</b>               | <b>25,098.7</b>                | <b>7,297.0</b>  | <b>87,492.2</b>    | <b>8,684.2</b>       | <b>462,549.0</b>          |
| <b>Total Expenditures:</b>       | <b>130,120.5</b> | <b>286,670.0</b>    | <b>105,512.4</b> | <b>177,318.3</b>    | <b>529,342.3</b>              | <b>63,151.7</b>                | <b>16,070.9</b> | <b>529,954.2</b>   | <b>33,909.2</b>      | <b>1,872,049.5</b>        |
| Revenue                          | TDC Projects     | Govt. Fac. Projects | Parks Projects   | Stormwater Projects | Transp*. & Landscape Projects | EMS, Fire Projects             | Misc. Projects  | Utilities Projects | Solid Waste Projects | FY 22-26 CIP/CIE Revenues |
| Tourist Development Tax (TDC)    | 82,339.1         | -                   | -                | -                   | -                             | -                              | -               | -                  | -                    | 82,339.1                  |
| Infrastructure Surtax            | -                | 39,888.8            | -                | -                   | 147,363.2                     | 32,033.5                       | -               | -                  | -                    | 219,285.5                 |
| Impact Fees                      | -                | 14,517.3            | 52,430.5         | -                   | 80,000.0                      | 20,122.8                       | 4,977.3         | 81,937.9           | -                    | 253,985.8                 |
| Assessments                      | -                | -                   | -                | -                   | -                             | -                              | 3,107.2         | 62.5               | -                    | 3,169.7                   |
| Gas Taxes*                       | -                | -                   | -                | -                   | 101,108.2                     | -                              | -               | -                  | -                    | 101,108.2                 |
| Transfers Property Taxes (00)    | -                | 66,317.8            | 15,350.0         | 13,389.0            | 44,086.5                      | -                              | 1,000.0         | -                  | -                    | 140,143.3                 |
| Transfers Property Taxes (11)    | -                | 133.5               | 15,450.0         | 15,125.2            | 67,635.8                      | -                              | 520.0           | -                  | -                    | 98,864.5                  |
| Transfers (Other Funds)          | 10,413.8         | 12,504.9            | -                | 11,317.8            | -                             | 6,200.0                        | 3,382.0         | 112.0              | 30,075.0             | 74,005.5                  |
| Transfers User Fees (408)        | -                | -                   | -                | -                   | -                             | -                              | -               | 292,599.7          | -                    | 292,599.7                 |
| Bond/Loan Proceeds               | -                | -                   | -                | 88,875.0            | -                             | -                              | -               | 120,700.0          | -                    | 209,575.0                 |
| Grants/Contributions             | -                | -                   | -                | 4,125.0             | 22,269.0                      | -                              | -               | -                  | -                    | 26,394.0                  |
| Interest/Miscellaneous           | 3,375.0          | 7,850.0             | 4,515.0          | 355.0               | 10,072.2                      | 132.0                          | 473.6           | 15,527.5           | 30.0                 | 42,330.3                  |
| Carry Forward                    | 38,278.3         | 148,570.5           | 20,614.2         | 44,355.3            | 67,479.9                      | 5,676.1                        | 3,038.7         | 23,891.0           | 3,805.7              | 355,709.7                 |
| Revenue Reserve                  | (4,285.7)        | (3,112.8)           | (2,847.3)        | (224.0)             | (10,672.5)                    | (1,012.7)                      | (427.9)         | (4,876.4)          | (1.5)                | (27,460.8)                |
| <b>Total Revenue:</b>            | <b>130,120.5</b> | <b>286,670.0</b>    | <b>105,512.4</b> | <b>177,318.3</b>    | <b>529,342.3</b>              | <b>63,151.7</b>                | <b>16,070.9</b> | <b>529,954.2</b>   | <b>33,909.2</b>      | <b>1,872,049.5</b>        |

\* The 5-cent Local Option Fuel Tax is earmarked towards the payment of debt service, Bridge Repairs and Improvements (project 66066) and intersection improvements (project 60016).

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**Planned Project Expenditures:** Across the five-year CIP/CIE planning period, project expenditures are expected as summarized below.

**PLANNED CIE/CIP PROJECTS BY YEAR**  
**FY 22 - FY 26**



**FIVE-YEAR CIP/CIE PLANNED PROJECTS BY YEAR**

|                      |                        |
|----------------------|------------------------|
| <b>FY 2022</b>       | \$ 209,752,900         |
| <b>FY 2023</b>       | 388,229,900            |
| <b>FY 2024</b>       | 269,617,900            |
| <b>FY 2025</b>       | 336,971,900            |
| <b>FY 2026</b>       | <u>204,927,900</u>     |
| <b>Project Total</b> | <b>\$1,409,500,500</b> |

**Operational Impact of the CIP/CIE**

Although the Capital Improvement Program is prepared separate from the operating budget, the two have a direct relationship. Operating budget appropriations lapse at the end of the fiscal year, however, capital appropriations not spent or encumbered are carryover from the previous fiscal year into the current fiscal year until the project is finished and capitalized.

Capital improvement projects, including those that involve development of new facilities or new and expanded infrastructure, will generate future operating and maintenance expense in the future plus a weighty requirement to replace the asset at the end of the asset useful life. Operating savings may also be realized. For example, while construction of a new EMS station will result in additional costs for staffing and operations, repaving a street may result in reduced need for maintenance. Those costs or savings are not included in the capital budget estimates, but rather are incorporated in the operating budget. Most of the time, these operating costs may impact the budget prior to the completion of the facility. An important element of the CIP process is consideration of any future increases in operating costs, which will result from capital activity, so that estimates of those costs can be incorporated in the appropriate long term financial plans for the affected funds.

The following is a brief recap of all the facilities planned or under construction.

Tourist Development (TDC) Projects (funds 183, 195, 370, 758):

The majority of projects are beach sand renourishment, dredging and maintenance of park beach assets.

- Project 50156 – Amateur Sports Complex and Events Center is a facility funded by a \$65 million bond (Oct 2018) to be paid back from Tourist Development Taxes. This project is broken down into 4 phases with numerous buildings, fields, parking, and other amenities. In the FY 2019 operating budget (Office of the County Manager's section, starting on page 32, Fund 759), \$2.2 million was budgeted for six new

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FTE's, vehicles, and equipment. In the FY 2020 operating budget, (Office of the County Manager's section, starting on page 31, Fund 759), operating costs increased due to the expected completion of Phase 1A buildings in May 2020 – maintenance building, welcome center, restrooms and 5 fields. The General Fund (001) will support the day-to-day operations of the complex whereas Tourist Development taxes will fund the promotion, marketing, and management of the Complex. In the FY 2021 operating budget, (Office of the County Manager's section, starting on page 28, Fund 759), operating costs increased since the budget reflected a full year's operation. Additional fields and a road will be constructed in FY2022 and these will not substantially affect operating costs in Fund 759 (Office of the County Manager's section, starting on page 30, Fund 759).

**County-Wide Governmental Facilities Projects (fund 181, 301, 390 & 318):**

The majority of these projects are repairs, maintenance, and replacements of existing buildings and assets.

The following are major capital construction projects:

- Project 50145 – Domestic Animal Shelter project is replacing various buildings housing cats, dogs, and other domesticated animals. The infrastructure sales tax referendum included \$6 million for this project. Since this is a replacement, operating cost will not change significantly. The operating budget for DAS can be found under the Public Services section, starting on page 17; this division's budget is support by the General Fund (001).
- Project 50239 – Mental Health Facility is a project which will be funded with the Local Option Infrastructure Surtax. The construction budget was established in FY 21, a design contractor has been hired and the site has been selected. The Construction Management at Risk (CMAR) solicitations are under review now.
- In the 5-year capital plan, TBD Career and Technical Training Center is a project which will be funded with the Local Option Infrastructure Surtax. This project is to provide a space for classroom and hands-on training in a variety of fields, including advanced manufacturing and skilled trades. The site selection and design have not yet commenced.
- In the 5-year capital plan, TBD VA Nursing Home is a project which will be funded with the Local Option Infrastructure Surtax. This project is to construct a State Veteran's Nursing Home in Collier County to accommodate our growing population of veterans. The former Golden Gate Golf Course is being considered as a potential site for this facility. The surtax would be used as a match for the required federal grant needed to fund the construction of the nursing home.
- In the 5-year capital plan, TBD Workforce Housing Land Trust Fund is another project to be funded with the Local Option Infrastructure Surtax. Land will be purchased and owned by Collier County while a developer will construct and maintain the buildings. There should be little to no operating costs associated with this project.

**Parks and Recreation Projects (funds 303,305,306, 345 346 & 318):**

The majority of these projects are repairs, maintenance, and replacement of existing Park infrastructure. These types of projects are funded with General Fund (001 & 111) dollars. The 2020 Bond proceeds are funding Sun-N-Fun infrastructure and various pool repairs at other parks. The operating budget will not change.

- Project 80039 – Big Corkscrew Island Regional Park is a new park. Phase 1 of the park is completed and is open to the public while Phase 2 is under design with construction starting shortly in the eastern part of the county. The source of funding for construction is Park's impact fees and \$40 million from the infrastructure sales tax. The operating budget for the new park can be found starting on page 56 under the Public Services section. Since this is a regional park, the operating budget is funded with General Fund (001) dollars.
- Project 50171 – Hamilton Drive/Bayshore Parking Expansion. Bayview Park is a boat launching facility with limited parking. This project will add additional parking using right of way on Hamilton Drive. The operating budget for parks will not change.

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**Stormwater Projects (fund 325):**

The majority of these projects are repairs, maintenance, and replacement of existing stormwater infrastructure. Capital Projects are funded with both General Funds (001 & 111) as well as grants from South Florida Water Management District and bond proceeds. Operating costs will not change. Stormwater operations are located under the Growth Management section, pages 58-59 and 87-88, in Fund 103. The operating budget is funded with both the General Fund (001) and the Unincorporated General Fund (111).

**Transportation Projects (funds 112, 310, 313, 331-339, 341, 711-712, & 318):**

The majority of these projects are repairs, maintenance, and widening of existing Transportation infrastructure. Operating costs will not change. Transportation operations are located under the Growth Management section, captured on various pages, in Fund 101. The operating budget is funded by the General Fund (001) and the Unincorporated General Fund (111). Included in the capital 5-year capital plan are a few new road projects. The capital budget is funded with General Fund (001 & 111) in Transportation Fund 310 and Landscape Fund 112; Gas Taxes (Fd 313); Impact Fees (Fd 331-339); Grants (Fd 711-712) and Infrastructure Sales Tax (Fd 318).

- In the 5-year capital plan, Project 70176 – Government Operations Business Park. This property is just north of the landfill, several governmental operations will relocate to this site. The current Transportation administration and traffic operations building is in a flood zone and needs to be relocated to higher ground. The construction of this building is in Phase 3, with construction starting in FY25 or FY26. Once the building is complete, it is anticipated that the old Transportation building will be sold. We do not anticipate any changes to the operating costs since this will be a replacement building.

**Public Safety – EMS (Fd 350 & 318), Fire (Fd 372), Law Enforcement (Fd 385 & 318), and Correction (Fd 381) Projects:**

- EMS Capital projects. Operating budgets for EMS are captured in Fund 490, in the Administrative Services section, starting on page 63. Funding for the operating budget is from user fees and the General Fund (001).
  - In the Infrastructure sales tax referendum, \$6 million was allocated for the construction of 3 EMS substations.
    - Project 55211 - Heritage Bay EMS substation is budgeted and is under design. The project is currently on HOLD. An ambulance is also needed but not yet budgeted. The future operating costs for this station will include 6 FTS and utilities.
    - Project 55212 - Estates EMS substation is budgeted and is under design. The expected completion date is summer 2023. An ambulance is also needed but not yet budgeted. The future operating costs for this station will include 6 FTS and utilities.
    - TBD - Old US41 EMS station is in the 5-year plan. This substation will require 6 FTE's and an ambulance. This will be addressed in future budgets.
- In the Law Enforcement Capital program, the construction of two new substations is planned. The North Naples substation is in a flood zone therefore needs to be relocated to higher ground. The Everglades substation is currently in rental property and the Sheriff desires to relocate to a permanent location. Capital funding for the North Naples substation will most likely come from the General Fund since it's a replacement of an existing building and the Everglade substation will be funded with impact fees. The operating costs should not change since both sites already have personnel and operating costs.
- In the infrastructure sales tax referendum \$33 million was allocated to the Sheriff for a new Forensic/Evidence facility. The current Forensic building is in a flood zone and needs to be relocated. Also, the Sheriff has several storage sites throughout the County and would like to have a building where all the evidence can be stored. This new building will be built at the Government Operations Business Park. Once the building is complete, it is anticipated that the Forensic building will be sold. We do not anticipate any changes to the operating costs since this will be a replacement of various buildings and storage locations. The Sheriff's operating budget can be found in the Elected Officials – Constitutional Officers section, the utilities expense can be viewed on page 29. The sheriff's operations are funded by the General Fund (001).
- There are no new capital projects within the next 5-years for Fire (Fd 372) or Corrections (Fd 381).



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Miscellaneous Capital Projects – Library (Fd 355), Growth Management Capital (Fd 309), Museum (Fd 314), Pelican Bay (fads 320-322), and Airport (Fd 496-499).

- The Growth Management capital budget includes funding for building repairs and funding for a future expansion or new building to house office staff. These projects are funded with user fees. Building repairs will not affect current operating expenses which are on various pages in the Growth Management section, fund 131.
- The Museum capital program is for maintenance, refurbishment, and replacement of various assets. These projects are funded with General Fund (001) and Tourist Development tax. Operating budgets will remain unchanged. The Museum operating budgets are in fund 198, in the Public Services section, starting on page 51
- Pelican Bay capital program is for the maintenance of Clam Pass and for various infrastructure maintenance and improvements. These capital projects are funded with special assessments. Operating costs should remain unchanged. The Pelican Bay operating budgets are in the Office of the County Manager's section, starting on page 32.
- The Airport capital program is for repair, maintenance, and monitoring of various assets. Capital funding is from user fees and General Fund (001). Operating costs should remain unchanged. The Airport operating budget is in fund 495, in the Growth Management section, starting on page 91.
- There are no new capital projects within the next 5-years for the Library.

Utility Capital (Water and Wastewater) (funds 411-418):

The majority of these projects are repairs, maintenance, and replacement of existing water and wastewater infrastructure. Operating costs will not change. Utility operations are located under the Public Utilities section, starting on page 8, Fund 408. The capital and operating budgets are funded by user fees.

- The Utilities Division has been proactive in developing and constructing infrastructure in eastern part of Collier county where it's very rural and undeveloped. Several developers have approached the County and the Utility inquiring about water and sewer services. In April 2019, the Utility Division issued a \$76.2 million bond to finance the "below ground" infrastructure. On March 2019, the construction contract was award, and the completion of the transmission mains and master pumping stations should be done by FY 2022 in Project 70194 – Northeastern Utilities Facilities. With new infrastructure in the ground, the operating costs will be minimal.
- In the 5-year capital plan, Project 70194 - construction of a new 4 MGD Northeast Wastewater Reclamation Facility (NEWRF) will be funded with a bond and paid back over time with wastewater system development fees/impact fees. Future operating expenses will increase once this plant is on-line.
- In the 5-year capital plan, Project 70194 - construction of a new 5 MGD Northeast Regional Water Treatment Plant (NERWTP) will be funded with a bond and paid back over time with water system development fees/impact fees. Future operating expenses will increase once this plant is on-line.
- Project 70167 – Government Operations Business Park. This property is just north of the landfill, several governmental operations will relocate to this site. In phase 2 is the construction of the Public Utilities Department (PUD) Facility which will include the relocation of PUD's billing division, Water Distribution, Wastewater Collections and the PUD engineers and admin offices. It is anticipated that construction will start sometime in FY24. Once the facility is complete, it is anticipated that the Mercantile site which currently houses the PUD billing division will be sold. We do not anticipate any major changes to the operating costs.

Solid Waste Capital (fund 474):

The majority of these projects are repairs, maintenance, and replacement of existing infrastructure. Operating costs will not change. Solid Waste operations are located under the Public Utilities section, starting on page 29, Fund 470 and 473. The capital and operating budgets are funded by user fees.

- The Resource Recovery Park is over 300 acres of undeveloped land located north and northeast of the landfill. Within the Resource Recovery Park is the Government Operations Business Park (on the west side) occupying 60 acres. The balance of the land will be dedicated to Solid Waste facilities.

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In June 2019, an engineering firm was hired to design several of the buildings within the Governmental Operations Business Park. The plan is to relocate the occupants of several buildings located in a flood plain to higher ground. Also, the Utilities Division would like to consolidate their operations. The following buildings are planned in the 5-year capital plan:

- Sheriff's Forensic/Evidence Facility (was mention above), funded with infrastructure sales tax. Move the forensic section from a flood prone area and consolidate all the evidence storage areas under one roof. Operating costs should remain unchanged.
- The Collier County Operations and Security Building, the Collier County Central Inventory Facility, and the Public Utilities Logistics and Operations Center will have the following divisions and/or sections moving into these three new buildings:
  - Stormwater and Transportation operations will be funded with General Fund dollars and proceeds from selling the existing building. Move the transportation and stormwater operations out of flood prone area. Operating costs should remain unchanged.
  - Relocate a portion of the Facilities Management Division (inventory & field workers) off the Governmental Campus to centralize inventories and duties and to reassign their space to another Division. General Fund will finance their portion of the building. Operating costs should remain unchanged
  - Relocate the Pollution Control lab and the Public Utilities administration and engineers off the Government Campus and reassign their space to another Division. Pollution Control is funded with a dedicated millage rate therefore ad valorem will finance their share of the building. Public Utilities admin and engineering sections will be funded with utility user fees. Operating costs should remain unchanged.
  - Relocate the Solid Waste administration off the Government Campus and reassign their space to another Division. Their new facility will be funded with solid waste user fees. Operating costs should remain unchanged.
  - Relocate and consolidate the Utility Billing section as well as the inventory and operations sections from the Mercantile site and sell the building. Utility user fees and proceeds from selling the building will fund the new facility. Operating costs should remain unchanged.
  - Relocate and consolidate Wastewater Collections section from the Shirley Street site and demolish the building and use this area for storage of large trucks and equipment. Utility user fees will fund their section of the building. Operating costs should remain unchanged.

### **Capital Budget Presentation**

The capital improvement section of the budget book is organized into three sections. The first section is the 5-year capital plan. The second section is comprised of schedules that summarize the FY 22 CIP by Fund and Department/Division. The third section is a short description of each the FY 22 capital projects.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Section II: 5-Year CIP/CIE FY 22 - FY 26**

**FY 2022 Capital Improvement Program (CIP) &  
FY 22 - FY 26 Capital Improvement Element (CIE)  
(In Thousands)**

| Fund: 183, 195, 758, 370 |                                          | Division: Tourist Development (TDC) |                      |                 |                 |                 |                 |                 |
|--------------------------|------------------------------------------|-------------------------------------|----------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| CIE NO.                  | SAP PROJECT NO.                          | DESCRIPTION                         | FY 22 Adopted Budget | FY 23 CIP/CIE   | FY 24 CIP/CIE   | FY 25 CIP/CIE   | FY 26 CIP/CIE   | FY 22-26 TOTAL  |
|                          | 50156                                    | Amateur Sports Complex              | 6,096.1              | -               | -               | -               | -               | 6,096.1         |
|                          | 80171                                    | Beach Tilling                       | 30.0                 | -               | -               | -               | -               | 30.0            |
|                          | 80288                                    | Wiggins Pass Dredge                 | 150.0                | -               | -               | -               | -               | 150.0           |
|                          | 80366                                    | Coastal Resiliency                  | 500.0                | -               | -               | -               | -               | 500.0           |
|                          | 88032                                    | Clam Pass Dredging                  | 20.0                 | -               | -               | -               | -               | 20.0            |
|                          | 90033                                    | Near Shore Hard Bottom Monitoring   | 185.0                | -               | -               | -               | -               | 185.0           |
|                          | 90065                                    | Local Gov't Funding Request         | 25.0                 | -               | -               | -               | -               | 25.0            |
|                          | 90066                                    | Vanderbilt Beach Renourishment      | 2,600.0              | -               | -               | -               | -               | 2,600.0         |
|                          | 90068                                    | Naples Engineering & Renourishment  | 2,600.0              | -               | -               | -               | -               | 2,600.0         |
|                          | 90096                                    | Naples Pier Repair & Maintenance    | 200.0                | -               | -               | -               | -               | 200.0           |
|                          | 90297                                    | Shore Bird Monitoring               | 25.0                 | -               | -               | -               | -               | 25.0            |
|                          | 90527                                    | County/Naples Beach Cleanup         | 203.0                | -               | -               | -               | -               | 203.0           |
|                          | 90536                                    | City/County Beach Monitoring        | 170.0                | -               | -               | -               | -               | 170.0           |
|                          | TBD                                      | Other TDC capital projects          | -                    | 10,249.0        | 10,249.0        | 10,249.0        | 10,249.0        | 40,996.0        |
|                          | <b>Subtotal Physical Environment</b>     |                                     | <b>12,804.1</b>      | <b>10,249.0</b> | <b>10,249.0</b> | <b>10,249.0</b> | <b>10,249.0</b> | <b>53,800.1</b> |
|                          | 90533                                    | County Beach Cleaning               | 268.1                | -               | -               | -               | -               | 268.1           |
|                          | TBD                                      | Other TDC capital projects          | -                    | 1,042.8         | 1,042.8         | 1,042.8         | 1,042.8         | 4,171.2         |
|                          | <b>Subtotal Culture &amp; Recreation</b> |                                     | <b>268.1</b>         | <b>1,042.8</b>  | <b>1,042.8</b>  | <b>1,042.8</b>  | <b>1,042.8</b>  | <b>4,439.3</b>  |
|                          | <b>TOTAL TOURIST DEVELOPMENT</b>         |                                     | <b>13,072.2</b>      | <b>11,291.8</b> | <b>11,291.8</b> | <b>11,291.8</b> | <b>11,291.8</b> | <b>58,239.4</b> |

| Fund: 181, 301, 390 and 318 |                                               | Division: County-Wide Government Facilities Capital Improvements |                              |                 |                 |                 |                |                  |
|-----------------------------|-----------------------------------------------|------------------------------------------------------------------|------------------------------|-----------------|-----------------|-----------------|----------------|------------------|
| CIE NO.                     | SAP PROJECT NO.                               | DESCRIPTION                                                      | FY 22 Adopted (AUJF 11/2021) | FY 23 CIP/CIE   | FY 24 CIP/CIE   | FY 25 CIP/CIE   | FY 26 CIP/CIE  | FY 22-26 TOTAL   |
|                             | 50001                                         | GovMax Software                                                  | 60.0                         | 75.0            | 75.0            | 75.0            | 75.0           | 360.0            |
|                             | 50017                                         | Financial Management Software Upgrade                            | 2,000.0                      | 2,000.0         | 2,000.0         | -               | -              | 6,000.0          |
|                             | 50139                                         | Customer Experience Mgt Software                                 | 60.0                         | 92.0            | 92.0            | 92.0            | 92.0           | 428.0            |
|                             | 50141                                         | 311 - Information Network Program                                | 51.0                         | 50.0            | 50.0            | 50.0            | 50.0           | 251.0            |
|                             | 50148                                         | Webpage Redesign                                                 | 54.0                         | -               | -               | -               | -              | 54.0             |
|                             | 50149                                         | Asset Management - Fac Mgt                                       | 50.0                         | -               | -               | -               | -              | 50.0             |
|                             | 50192                                         | Clerk to Annex Relocation                                        | 735.0                        | -               | -               | -               | -              | 735.0            |
|                             | 50216                                         | County-Wide Relocations                                          | 400.0                        | -               | -               | -               | -              | 400.0            |
|                             | 50225                                         | Parking Lot Repairs                                              | 200.0                        | -               | -               | -               | -              | 200.0            |
|                             | 50226                                         | Elevator Repairs & Replacement                                   | 150.0                        | -               | -               | -               | -              | 150.0            |
|                             | 50227                                         | Interior Bldg Improvements                                       | 180.0                        | -               | -               | -               | -              | 180.0            |
|                             | 50228                                         | Exterior Bldg Improvements                                       | 350.0                        | -               | -               | -               | -              | 350.0            |
|                             | 50230                                         | Video Monitor Sys & Security                                     | 2,572.7                      | -               | -               | -               | -              | 2,572.7          |
|                             | 50231                                         | Electrical Improvements                                          | 100.0                        | -               | -               | -               | -              | 100.0            |
|                             | 51036                                         | Corp Improvement Software                                        | 115.0                        | 100.0           | 100.0           | 100.0           | 100.0          | 515.0            |
|                             | 52161                                         | Reroofing Projects                                               | 620.0                        | -               | -               | -               | -              | 620.0            |
|                             | 52162                                         | A/C, Heating, & Ventilation Repairs                              | 1,200.0                      | -               | -               | -               | -              | 1,200.0          |
|                             | 52163                                         | Fire Alarm/Life Safety                                           | 1,000.0                      | -               | -               | -               | -              | 1,000.0          |
|                             | 52169                                         | ADA Compliance                                                   | 150.0                        | -               | -               | -               | -              | 150.0            |
|                             | 52525                                         | General Building Repairs                                         | 1,000.0                      | -               | -               | -               | -              | 1,000.0          |
|                             | TBD                                           | Large Repair/Maintenance items                                   | -                            | 5,000.0         | 5,000.0         | 5,000.0         | 5,000.0        | 20,000.0         |
|                             | various                                       | Other Courthouse related projects (fd 181)                       | -                            | 810.0           | 810.0           | 810.0           | 810.0          | 3,240.0          |
|                             | <b>Subtotal General Government</b>            |                                                                  | <b>11,047.7</b>              | <b>8,127.0</b>  | <b>8,127.0</b>  | <b>6,127.0</b>  | <b>6,127.0</b> | <b>39,555.7</b>  |
|                             | 50217                                         | Helicopter Replacement                                           | 5,000.0                      | -               | -               | -               | -              | 5,000.0          |
|                             | 50229                                         | Jail Roof Replacement                                            | 5,000.0                      | -               | -               | -               | -              | 5,000.0          |
|                             | 53010                                         | Sheriff Law Enforcement Cap Improve                              | 500.0                        | 500.0           | 500.0           | 500.0           | 500.0          | 2,500.0          |
|                             | 53172                                         | Jail Renovations/repairs                                         | 500.0                        | 500.0           | 500.0           | 500.0           | 500.0          | 2,500.0          |
|                             | 70167                                         | Forensic & Evidence Bldg                                         | 790.0                        | -               | -               | -               | -              | 790.0            |
|                             | TBD                                           | Hurricane Resiliency - Surtax                                    | -                            | 2,760.0         | 2,760.0         | 2,760.0         | -              | 8,280.0          |
|                             | <b>Subtotal Public Safety Projects</b>        |                                                                  | <b>11,790.0</b>              | <b>3,760.0</b>  | <b>3,760.0</b>  | <b>3,760.0</b>  | <b>1,000.0</b> | <b>24,070.0</b>  |
|                             | 50150                                         | Pollution Ctrl Space Planning                                    | 404.0                        | -               | -               | -               | -              | 404.0            |
|                             | 60210                                         | Pollution Ctrl Equipment                                         | 100.0                        | -               | -               | -               | -              | 100.0            |
|                             | 80185                                         | Water Quality Testing                                            | 50.0                         | 50.0            | 50.0            | 50.0            | 50.0           | 250.0            |
|                             | <b>Subtotal Physical Environment Projects</b> |                                                                  | <b>554.0</b>                 | <b>50.0</b>     | <b>50.0</b>     | <b>50.0</b>     | <b>50.0</b>    | <b>754.0</b>     |
|                             | 50145                                         | Animal Shelter - Surtax                                          | 100.0                        | 5,700.0         | -               | -               | -              | 5,800.0          |
|                             | TBD                                           | Career and Technical Training Ctr - Surtax                       | -                            | 15,000.0        | -               | -               | -              | 15,000.0         |
|                             | TBD                                           | VA Nursing Home - Surtax                                         | -                            | 30,000.0        | -               | -               | -              | 30,000.0         |
|                             | TBD                                           | Workforce Housing Land Trust - Surtax                            | -                            | 10,000.0        | 5,000.0         | 5,000.0         | -              | 20,000.0         |
|                             | <b>Subtotal Human Services Projects</b>       |                                                                  | <b>100.0</b>                 | <b>60,700.0</b> | <b>5,000.0</b>  | <b>5,000.0</b>  | <b>-</b>       | <b>70,800.0</b>  |
|                             | 54001                                         | Replacement Library Books, Pub & Materials                       | 600.0                        | 1,000.0         | 1,000.0         | 1,000.0         | 1,000.0        | 4,600.0          |
|                             | <b>Subtotal Culture &amp; Recreation</b>      |                                                                  | <b>600.0</b>                 | <b>1,000.0</b>  | <b>1,000.0</b>  | <b>1,000.0</b>  | <b>1,000.0</b> | <b>4,600.0</b>   |
|                             | <b>TOTAL GOVERNMENT FACILITIES PROJECTS</b>   |                                                                  | <b>24,091.7</b>              | <b>73,637.0</b> | <b>17,937.0</b> | <b>15,937.0</b> | <b>8,177.0</b> | <b>139,779.7</b> |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Section II: 5-Year CIP/CIE FY 22 - FY 26**

**FY 2022 Capital Improvement Program (CIP) &  
FY 22 - FY 26 Capital Improvement Element (CIE)  
(In Thousands)**

| <b>Fund: 303, 305, 306, 308, 345, 346 &amp; 318 Division: Parks and Recreation</b> |                 |                                               |                              |                 |                 |                 |                 |                 |
|------------------------------------------------------------------------------------|-----------------|-----------------------------------------------|------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| CIE NO.                                                                            | SAP PROJECT NO. | DESCRIPTION                                   | FY 22 Adopted (AUIR 11/2021) | FY 23 CIP/CIE   | FY 24 CIP/CIE   | FY 25 CIP/CIE   | FY 26 CIP/CIE   | FY 22-26 TOTAL  |
|                                                                                    | 80201           | ATV Park                                      | 129.0                        | 20.0            | 20.0            | 20.0            | 20.0            | 209.0           |
|                                                                                    | 80039           | Big Corkscrew Island Reg Park-Ph 2            | 6,424.4                      | 6,200.0         | 6,300.0         | -               | -               | 18,924.4        |
|                                                                                    | TBD             | Other Growth Relate Park Projects             | -                            | -               | -               | 6,400.0         | 6,500.0         | 12,900.0        |
|                                                                                    | 80130           | Waterway Marker Maintenance                   | 50.0                         | 40.0            | 40.0            | 40.0            | 40.0            | 210.0           |
|                                                                                    | 50171           | Hamilton Drive/Bayshore Parking Expansion     | 477.0                        | 462.0           | -               | -               | -               | 939.0           |
|                                                                                    | TBD             | Boating Improvement Projects                  | -                            | -               | 576.0           | 576.0           | 576.0           | 1,728.0         |
|                                                                                    | 80121           | Golden Gate Com Pk - Bike/Walk Pathway Maint  | 120.0                        | -               | -               | -               | -               | 120.0           |
|                                                                                    | 80216           | NCRP Pool Pump Repairs                        | 268.0                        | -               | -               | -               | -               | 268.0           |
|                                                                                    | 80262           | Reg Pk-Pathway/Roadway Repairs                | 125.0                        | -               | -               | -               | -               | 125.0           |
|                                                                                    | 80269           | Regional Pk - Exotic Removal                  | 60.0                         | -               | -               | -               | -               | 60.0            |
|                                                                                    | 80294           | Regional Pk - Lightening Detention            | 50.0                         | -               | -               | -               | -               | 50.0            |
|                                                                                    | 80305           | Com Pk-Playground Maintenance                 | 180.0                        | -               | -               | -               | -               | 180.0           |
|                                                                                    | 80307           | Com Pk-Athletic Fields/Courts Maintenance     | 1,000.0                      | -               | -               | -               | -               | 1,000.0         |
|                                                                                    | 80315           | Reg Pk- Playground Maintenance                | 115.0                        | -               | -               | -               | -               | 115.0           |
|                                                                                    | 80357           | Com Pk-Pathway/Roadway Repairs                | 450.0                        | -               | -               | -               | -               | 450.0           |
|                                                                                    | 80360           | Com Pk-Assessments                            | 30.0                         | -               | -               | -               | -               | 30.0            |
|                                                                                    | 80364           | Com Pk-Other Repairs & Maintenance            | 175.0                        | -               | -               | -               | -               | 175.0           |
|                                                                                    | 80370           | Reg Pk-Assessments                            | 135.0                        | -               | -               | -               | -               | 135.0           |
|                                                                                    | 80371           | Reg Pk-Other Repairs & Maintenance            | 326.5                        | -               | -               | -               | -               | 326.5           |
|                                                                                    | 80380           | Isle of Capri Neighborhood Pk                 | 350.0                        | -               | -               | -               | -               | 350.0           |
|                                                                                    | 80385           | Reg Pk-Artificial Turf                        | 1,000.0                      | -               | -               | -               | -               | 1,000.0         |
|                                                                                    | 80394           | Caxambus Community Center                     | 20.0                         | -               | -               | -               | -               | 20.0            |
|                                                                                    | 80401           | Com Pk-Lighting Infrastructure Maintenance    | 150.0                        | -               | -               | -               | -               | 150.0           |
|                                                                                    | 80406           | Com Pk- Pool Repairs                          | 185.0                        | -               | -               | -               | -               | 185.0           |
|                                                                                    | 80415           | Reg Pk Land Maintenance                       | 215.5                        | -               | -               | -               | -               | 215.5           |
|                                                                                    | 80418           | Off Road Vehicle Replacement                  | 1,283.2                      | 350.0           | 350.0           | 350.0           | 350.0           | 2,683.2         |
|                                                                                    | 80421           | Sun-n-Fun Repairs                             | 50.0                         | -               | -               | -               | -               | 50.0            |
|                                                                                    | 80430           | P Springs Neigh. Pk-Replace Playground Equip  | 120.0                        | -               | -               | -               | -               | 120.0           |
|                                                                                    | 80431           | Eita Eaton Neigh. Pk-Replace Playground Equip | 210.0                        | -               | -               | -               | -               | 210.0           |
|                                                                                    | 80432           | Vineyards Com Pk Pathway Maintenance          | 120.0                        | -               | -               | -               | -               | 120.0           |
|                                                                                    | 80433           | Pelican Bay Com Pk Pathway Maintenance        | 48.0                         | -               | -               | -               | -               | 48.0            |
|                                                                                    | 80434           | T Rosbough Pk Dugout Renovations              | 30.0                         | -               | -               | -               | -               | 30.0            |
|                                                                                    | 80435           | Pelican Bay Com Pk Lake Bulkhead Repairs      | 30.0                         | -               | -               | -               | -               | 30.0            |
|                                                                                    | 80436           | Veterans Com Pk Security Cameras              | 48.0                         | -               | -               | -               | -               | 48.0            |
|                                                                                    | 80437           | S. Pettay Concession Bldg Shutters            | 18.0                         | -               | -               | -               | -               | 18.0            |
|                                                                                    | 80438           | Golden Gate Com Pk - Playground Re- Surfacing | 150.0                        | -               | -               | -               | -               | 150.0           |
|                                                                                    | 80439           | Golden Gate Com Pk - BMX & Skate Park Repa    | 240.0                        | -               | -               | -               | -               | 240.0           |
|                                                                                    | 80600           | Com Pk - Exotics Removal                      | 30.0                         | -               | -               | -               | -               | 30.0            |
|                                                                                    | TBD             | Future Repairs and Maintenance                | -                            | 6,070.0         | 6,070.0         | 6,070.0         | 6,070.0         | 24,280.0        |
| <b>TOTAL PARKS AND RECREATION PROJECTS</b>                                         |                 |                                               | <b>14,412.6</b>              | <b>13,142.0</b> | <b>13,356.0</b> | <b>13,456.0</b> | <b>13,556.0</b> | <b>67,922.6</b> |

| <b>Fund: 325 &amp; 327 Division: Stormwater Projects</b> |             |                                      |                              |                 |                 |                 |                 |                  |
|----------------------------------------------------------|-------------|--------------------------------------|------------------------------|-----------------|-----------------|-----------------|-----------------|------------------|
| CIE NO.                                                  | PROJECT NO. | DESCRIPTION                          | FY 22 Adopted (AUIR 11/2021) | FY 23 CIP/CIE   | FY 24 CIP/CIE   | FY 25 CIP/CIE   | FY 26 CIP/CIE   | FY 22-26 TOTAL   |
|                                                          | 33554       | RESTORE                              | 1,000.0                      | 1,000.0         | 5,000.0         | 1,000.0         | 1,000.0         | 9,000.0          |
|                                                          | 50160       | Weir Automation                      | 750.0                        | 750.0           | 500.0           | 500.0           | 500.0           | 3,000.0          |
|                                                          | 50169       | Bayshore Gate CRA                    | 100.0                        | 100.0           | 100.0           | 100.0           | 100.0           | 500.0            |
|                                                          | 50177       | Stormwater Channel Dredging          | 1,000.0                      | 1,500.0         | 2,000.0         | 2,000.0         | 2,000.0         | 8,500.0          |
|                                                          | 50180       | Canal Easement Acquisition           | 250.0                        | 250.0           | 250.0           | 250.0           | 250.0           | 1,250.0          |
|                                                          | 50200       | Poinciana Village                    | -                            | 2,000.0         | 1,000.0         | -               | -               | 3,000.0          |
|                                                          | 50209       | Stormwater Outfall Replacement       | 50.0                         | 100.0           | 150.0           | 200.0           | 250.0           | 750.0            |
|                                                          | 50210       | Stormwater Pipe Replacement          | 50.0                         | 100.0           | 150.0           | 200.0           | 250.0           | 750.0            |
|                                                          | 50213       | Mangrove Street Seawall              | 400.0                        | -               | -               | -               | -               | 400.0            |
|                                                          | 51029       | Golden Gate City Outfall Replacement | 1,000.0                      | 3,000.0         | 6,000.0         | 6,000.0         | 6,000.0         | 22,000.0         |
|                                                          | 51144       | Stormwater Master Planning           | 388.0                        | 400.0           | 400.0           | 400.0           | 400.0           | 1,988.0          |
|                                                          | 60102       | Upper Gordon River                   | -                            | 13,000.0        | 10,000.0        | 5,000.0         | 5,000.0         | 33,000.0         |
|                                                          | 60121       | NPDES MS4 Program                    | 28.1                         | 50.0            | 50.0            | 50.0            | 50.0            | 228.1            |
|                                                          | 60126       | Pine Ridge Mockingbird Lake Outfall  | -                            | 6,000.0         | -               | -               | -               | 6,000.0          |
|                                                          | 60139       | Naples Park Swales                   | -                            | -               | 8,400.0         | 4,200.0         | -               | 12,600.0         |
|                                                          | 60142       | Ridge Street                         | -                            | 6,500.0         | 6,500.0         | 6,500.0         | 6,500.0         | 26,000.0         |
|                                                          | 60143       | Immokalee Stormwater Improvement     | -                            | 5,000.0         | 5,000.0         | 5,000.0         | 5,000.0         | 20,000.0         |
|                                                          | 60194       | Stormwater Maintenance Program       | 300.0                        | 325.0           | 325.0           | 325.0           | 325.0           | 1,600.0          |
|                                                          | 60195       | Harbor Lane Brookside                | 1,000.0                      | 1,000.0         | -               | -               | -               | 2,000.0          |
|                                                          | 60196       | Griffin Rd Outfall                   | 500.0                        | 1,000.0         | -               | -               | -               | 1,500.0          |
|                                                          | 60224       | Lely Golf Estates                    | -                            | 2,000.0         | 2,000.0         | 2,000.0         | 2,000.0         | 8,000.0          |
|                                                          | 60234       | Palm River Stormwater Improve        | -                            | 2,000.0         | 2,000.0         | 2,000.0         | 2,000.0         | 8,000.0          |
|                                                          | 60238       | Plantation Island                    | 1,465.0                      | -               | -               | -               | -               | 1,465.0          |
|                                                          | 60246       | Lake Park Flow way                   | -                            | 500.0           | 2,000.0         | -               | -               | 2,500.0          |
| <b>TOTAL STORMWATER</b>                                  |             |                                      | <b>8,281.1</b>               | <b>46,575.0</b> | <b>51,825.0</b> | <b>35,725.0</b> | <b>31,625.0</b> | <b>174,031.1</b> |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Section II: 5-Year CIP/CIE FY 22 - FY 26**

**FY 2022 Capital Improvement Program (CIP) &  
FY 22 - FY 26 Capital Improvement Element (CIE)  
(In Thousands)**

| Fund: 112 |                                         | Division: Transportation-Landscape Program |                 |                 |                 |                 |                 |                 |
|-----------|-----------------------------------------|--------------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| CIE NO.   | PROJECT NO.                             | DESCRIPTION                                | FY 22 Adopted   | FY 23 CIP/CIE   | FY 24 CIP/CIE   | FY 25 CIP/CIE   | FY 26 CIP/CIE   | FY 22-26 TOTAL  |
|           | 31112                                   | Median Landscape Maintenance               | 11,783.5        | 11,783.5        | 11,783.5        | 11,783.5        | 11,783.5        | 58,917.5        |
|           |                                         |                                            | -               | -               | -               | -               | -               | -               |
|           | <b>TOTAL LANDSCAPE CAPITAL PROJECTS</b> |                                            | <b>11,783.5</b> | <b>11,783.5</b> | <b>11,783.5</b> | <b>11,783.5</b> | <b>11,783.5</b> | <b>58,917.5</b> |

| Fund: 310, 313, 331 - 339, 341 & 318 |                                                | Division: Transportation                      |                              |                  |                 |                 |                 |                  |
|--------------------------------------|------------------------------------------------|-----------------------------------------------|------------------------------|------------------|-----------------|-----------------|-----------------|------------------|
| CIE NO.                              | PROJECT NO.                                    | DESCRIPTION                                   | FY 22 Adopted (AUIR 11/2021) | FY 23 CIP/CIE    | FY 24 CIP/CIE   | FY 25 CIP/CIE   | FY 26 CIP/CIE   | FY 22-26 TOTAL   |
|                                      | 60168                                          | Vanderbilt Bch Ext, CR951 to Wilson           | 30,500.0                     | -                | -               | -               | -               | 30,500.0         |
|                                      | 60201                                          | Pine Ridge, Livingston to I-75                | -                            | 25,200.0         | -               | -               | -               | 25,200.0         |
|                                      | 60147                                          | Randall/Immokalee Rd Intersection             | -                            | 4,200.0          | -               | -               | -               | 4,200.0          |
|                                      | 60190                                          | Airport Rd, Vanderbilt Bch Rd to Immokalee Rd | -                            | 15,700.0         | -               | -               | -               | 15,700.0         |
|                                      | 60212                                          | New Golden Gate Bridges                       | -                            | 900.0            | 1,600.0         | 9,250.0         | 16,100.0        | 27,850.0         |
|                                      | 60228                                          | Sidewalks - Surtax                            | -                            | 1,251.0          | 4,895.0         | -               | -               | 6,146.0          |
|                                      | 60198                                          | Veterans Memorial                             | 4,300.0                      | -                | 14,831.0        | -               | -               | 19,131.0         |
|                                      | 60199                                          | Vanderbilt, US41 to Goodlette Rd              | -                            | -                | -               | 13,500.0        | -               | 13,500.0         |
|                                      | 60129                                          | Wilson/Benfield                               | 1,500.0                      | 500.0            | 1,000.0         | 1,000.0         | 1,000.0         | 5,000.0          |
|                                      | 60144                                          | Oil Well Rd - Everglades to Oil Well Grade    | 500.0                        | 300.0            | 300.0           | 300.0           | 300.0           | 1,700.0          |
|                                      | 70167                                          | Gov't Ops Business Pk-Transportation Facility | -                            | -                | 9,500.0         | -               | -               | 9,500.0          |
|                                      | 68056                                          | CR951, Golden Gate Main to Green Blvd         | 2,000.0                      | 38,100.0         | -               | -               | -               | 40,100.0         |
|                                      | 60065                                          | Randell Blvd-Immok to GG Main Canal           | -                            | -                | -               | -               | 3,000.0         | 3,000.0          |
|                                      | 60232                                          | Belle Meade                                   | 30.0                         | -                | -               | -               | -               | 30.0             |
|                                      | TBD                                            | Goodlette Rd, Vanderbilt to Immok Rd          | -                            | 2,750.0          | 634.0           | 9,366.0         | 2,643.0         | 15,393.0         |
|                                      | TBD                                            | Green Blvd, Santa Barbara to Sunshine         | -                            | 500.0            | -               | -               | -               | 500.0            |
|                                      | 60229                                          | Wilson Blvd (GG Blvd to Immok Rd)             | 1,000.0                      | 1,000.0          | 21,800.0        | -               | -               | 23,800.0         |
|                                      | 60249                                          | Vanderbilt Rd - 16th to Everglades            | 8,190.0                      | 5,860.0          | 11,800.0        | -               | -               | 25,850.0         |
|                                      | TBD                                            | Golden Gate Parkway at Livingston             | -                            | -                | 500.0           | -               | 6,000.0         | 6,500.0          |
|                                      | TBD                                            | Railhead Crossing                             | -                            | 200.0            | -               | -               | -               | 200.0            |
|                                      | TBD                                            | Poinciana Professional Park                   | -                            | 300.0            | -               | -               | -               | 300.0            |
|                                      | TBD                                            | Tree Farm PUD                                 | -                            | 450.0            | -               | -               | -               | 450.0            |
|                                      | TBD                                            | Immokalee Rd at Livingston                    | -                            | -                | -               | -               | 6,000.0         | 6,000.0          |
|                                      | 60016                                          | Intersection Safety/Capacity/Enhancements*    | 200.0                        | 1,800.0          | 2,575.0         | 950.0           | 675.0           | 6,200.0          |
|                                      | 60227                                          | Corkscrew Rd Shoulders, Lee Co Line)          | -                            | 1,200.0          | -               | -               | -               | 1,200.0          |
|                                      | TBD                                            | Santa Barbara/Logan Turn lane                 | -                            | -                | 879.0           | 7,879.0         | -               | 8,758.0          |
|                                      | 60245                                          | Logan Blvd North of Immok                     | 2,600.0                      | -                | -               | -               | -               | 2,600.0          |
|                                      | 60226                                          | 16th Street Shoulders                         | 1,500.0                      | -                | -               | -               | -               | 1,500.0          |
|                                      | 60231                                          | Oil Well Rd Shoulder Improve                  | 750.0                        | -                | -               | -               | -               | 750.0            |
|                                      | 60237                                          | Everglades Blvd Shoulders, Oil Well to Immok  | 750.0                        | -                | -               | -               | -               | 750.0            |
|                                      | 60131                                          | Road Resurfacing                              | 9,379.0                      | 8,600.0          | 10,500.0        | 12,800.0        | 12,500.0        | 53,779.0         |
|                                      | 60077                                          | Road Refurbishing                             | 800.0                        | 800.0            | 800.0           | 800.0           | 800.0           | 4,000.0          |
|                                      | 60172                                          | Traffic Signals                               | 1,429.0                      | 1,120.0          | 1,210.0         | 2,195.0         | 433.0           | 6,387.0          |
|                                      | 66066                                          | Bridge Structure Repairs and Construction*    | 2,949.5                      | 6,500.0          | 3,000.0         | 3,000.0         | 1,500.0         | 16,949.5         |
|                                      | 60037                                          | Asset Management                              | 25.0                         | 150.0            | 150.0           | 150.0           | 150.0           | 625.0            |
|                                      | 60118                                          | County Pathways Non-Pay in Lieu               | 576.0                        | 1,250.0          | 350.0           | 650.0           | 475.0           | 3,301.0          |
|                                      | 60130                                          | Wall Barrier Replacement                      | 50.0                         | 250.0            | 250.0           | 250.0           | 250.0           | 1,050.0          |
|                                      | 60197                                          | Road Maintenance Facility                     | 195.3                        | 500.0            | 500.0           | 500.0           | 500.0           | 2,195.3          |
|                                      | 60163                                          | Traffic Calming/Studies                       | 300.0                        | 300.0            | 300.0           | 300.0           | 300.0           | 1,500.0          |
|                                      | 60240                                          | Traffic Calming                               | 50.0                         | 50.0             | 50.0            | 50.0            | 50.0            | 250.0            |
|                                      | 60085                                          | Traffic Info System Review                    | 250.0                        | 250.0            | 250.0           | 250.0           | 250.0           | 1,250.0          |
|                                      | 60109                                          | Enhanced Planning Consultant Services         | 400.0                        | 500.0            | 500.0           | 500.0           | 500.0           | 2,400.0          |
|                                      | 50233                                          | Off-Road Vehicles & Equipment                 | 100.0                        | -                | -               | -               | -               | 100.0            |
|                                      | 60220                                          | Blue Sage Drive                               | 1.5                          | -                | -               | -               | -               | 1.5              |
|                                      | <b>TOTAL COLLIER COUNTY TRANSPORTATION CIP</b> |                                               | <b>70,325.3</b>              | <b>120,481.0</b> | <b>88,174.0</b> | <b>63,690.0</b> | <b>53,426.0</b> | <b>396,096.3</b> |

\* The 5-cent Local Option Fuel Tax is earmarked towards the payment of debt service, Bridge Repairs and Improvements (Proj 66066) and Intersection Improvements (Proj 60016).

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Section II: 5-Year CIP/CIE FY 22 - FY 26**

**FY 2022 Capital Improvement Program (CIP) &  
FY 22 - FY 26 Capital Improvement Element (CIE)  
(In Thousands)**

| Fund: 350 & 318 |                    | Division: (Public Safety) Emergency Medical Services |                              |               |               |               |               |                |
|-----------------|--------------------|------------------------------------------------------|------------------------------|---------------|---------------|---------------|---------------|----------------|
| CIE NO.         | SAP PROJECT NO.    | DESCRIPTION                                          | FY 22 Adopted (AUIR 11/2021) | FY 23 CIP/CIE | FY 24 CIP/CIE | FY 25 CIP/CIE | FY 26 CIP/CIE | FY 22-26 TOTAL |
|                 | 55211              | Ambulance - Immokalee/CR951                          | -                            | -             | 551.0         | -             | -             | 551.0          |
|                 | 55212              | Ambulance - Estates                                  | -                            | 551.0         | -             | -             | -             | 551.0          |
|                 | TBD                | New EMS station - Old US41 & Ambulance               | -                            | -             | 2,951.0       | -             | -             | 2,951.0        |
|                 | TOTAL EMS PROJECTS |                                                      | -                            | 551.0         | 3,502.0       | -             | -             | 4,053.0        |

|         | Fund: 385 & 318                       |                                               | Division: (Public Safety) Law Enforcement |                  |                  |                  |                  |                   |
|---------|---------------------------------------|-----------------------------------------------|-------------------------------------------|------------------|------------------|------------------|------------------|-------------------|
| CIE NO. | PROJECT NO.                           | DESCRIPTION                                   | FY 22<br>ADOPTED<br>(AUIR 11/2021)        | FY 23<br>CIP/CIE | FY 24<br>CIP/CIE | FY 25<br>CIP/CIE | FY 26<br>CIP/CIE | FY 22-26<br>TOTAL |
|         | TBD                                   | Expand/Replace North Naples Sub station       | -                                         | 3,000.0          | -                | -                | -                | 3,000.0           |
|         | TBD                                   | New Everglades (rental) Sub-station           | -                                         | -                | -                | 3,000.0          | -                | 3,000.0           |
|         | 70167                                 | Gov't Ops Business Pk - Forensic/Evidence Fac | -                                         | 28,000.0         | -                | -                | -                | 28,000.0          |
|         | TOTAL LAW ENFORCEMENT (Public Safety) |                                               | -                                         | 31,000.0         | -                | 3,000.0          | -                | 34,000.0          |

| Fund: 309 |                                    | Division: (Misc) Growth Management Department - Capital Projects Fund |               |               |               |               |               |                |
|-----------|------------------------------------|-----------------------------------------------------------------------|---------------|---------------|---------------|---------------|---------------|----------------|
| CIE NO.   | PROJECT NO.                        | DESCRIPTION                                                           | FY 22 ADOPTED | FY 23 CIP/CIE | FY 24 CIP/CIE | FY 25 CIP/CIE | FY 26 CIP/CIE | FY 22-26 TOTAL |
|           | 50161                              | CDES Bldg Repairs & Maintenance                                       | 1,000.0       | -             | -             | -             | -             | 1,000.0        |
|           | 50162                              | Comm & Devel Bldg                                                     | 951.3         | -             | -             | -             | -             | 951.3          |
|           | TOTAL CDES - CAPITAL PROJECTS FUND |                                                                       | 1,951.3       | -             | -             | -             | -             | 1,951.3        |

| Fund: 314 |                           | Division: (Misc) Museum Improvement Fund |               |               |               |               |               |                |
|-----------|---------------------------|------------------------------------------|---------------|---------------|---------------|---------------|---------------|----------------|
| CIE NO.   | PROJECT NO.               | DESCRIPTION                              | FY 22 Adopted | FY 23 CIP/CIE | FY 24 CIP/CIE | FY 25 CIP/CIE | FY 26 CIP/CIE | FY 22-26 TOTAL |
|           | 50510                     | Campus Museum-General Repairs            | 240.0         | -             | -             | -             | -             | 240.0          |
|           | 50516                     | Immokalee General Repairs                | 360.0         | -             | -             | -             | -             | 360.0          |
|           | TBD                       | Museum Maintenance and Repairs           | -             | 200.0         | 200.0         | 200.0         | 200.0         | 800.0          |
|           | TOTAL MUSEUM IMPROVEMENTS |                                          | 600.0         | 200.0         | 200.0         | 200.0         | 200.0         | 1,400.0        |

| Fund: 320 |                                               |                      | Division: (Misc) Pelican Bay - Clam Pass Restoration |               |               |               |               |                |
|-----------|-----------------------------------------------|----------------------|------------------------------------------------------|---------------|---------------|---------------|---------------|----------------|
| CIE NO.   | PROJECT NO.                                   | DESCRIPTION          | FY 22 Adopted                                        | FY 23 CIP/CIE | FY 24 CIP/CIE | FY 25 CIP/CIE | FY 26 CIP/CIE | FY 22-26 TOTAL |
|           | 51100                                         | Clam Bay Restoration | 178.6                                                | 178.6         | 178.6         | 178.6         | 178.6         | 893.0          |
|           | TOTAL (MISC) PELICAN BAY - CLAM PASS RESTORAT |                      | 178.6                                                | 178.6         | 178.6         | 178.6         | 178.6         | 893.0          |

|         | Fund: 322                                      |                                 | Division: (Misc) Pelican Bay - Capital Improvement Program |               |               |               |               |                |
|---------|------------------------------------------------|---------------------------------|------------------------------------------------------------|---------------|---------------|---------------|---------------|----------------|
| CIE NO. | PROJECT NO.                                    | DESCRIPTION                     | FY 22 Adopted                                              | FY 23 CIP/CIE | FY 24 CIP/CIE | FY 25 CIP/CIE | FY 26 CIP/CIE | FY 22-26 TOTAL |
|         | 50103                                          | Traffic Sign Renovation         | 150.0                                                      | -             | -             | -             | -             | 150.0          |
|         | 50126                                          | Beach Renourishment Initiatives | 1,171.1                                                    | -             | -             | -             | -             | 1,171.1        |
|         | 50158                                          | Roadway Improvement             | 80.0                                                       | -             | -             | -             | -             | 80.0           |
|         | 50211                                          | Pelican Bay Operations Building | 1,451.2                                                    | -             | -             | -             | -             | 1,451.2        |
|         | 51026                                          | Pelican Bay Lake Bank Enhance   | 1,267.3                                                    | -             | -             | -             | -             | 1,267.3        |
|         | TOTAL (MISC) PELICAN BAY - CAPITAL IMPROVEMENT |                                 | 4,119.6                                                    | -             | -             | -             | -             | 4,119.6        |

|         | Fund: 496 & 497                  |                                             | Division: (Misc) Airport Authority |               |               |               |               |                |
|---------|----------------------------------|---------------------------------------------|------------------------------------|---------------|---------------|---------------|---------------|----------------|
| CIE NO. | PROJECT NO.                      | DESCRIPTION                                 | FY 22 ADOPTED                      | FY 23 CIP/CIE | FY 24 CIP/CIE | FY 25 CIP/CIE | FY 26 CIP/CIE | FY 22-26 TOTAL |
|         | 50088                            | Marco Island Mitigation Maint. & Monitoring | 100.0                              | -             | -             | -             | -             | 100.0          |
|         | 50093                            | Everglades Mitigation Maint. & Monitoring   | 25.0                               | -             | -             | -             | -             | 25.0           |
|         | 50132                            | Scrub jay Maintenance                       | 50.0                               | -             | -             | -             | -             | 50.0           |
|         | 50168                            | Everglades Deck Replacement                 | 75.0                               | -             | -             | -             | -             | 75.0           |
|         | 50201                            | Marco Island Terminal Equipment             | 85.0                               | -             | -             | -             | -             | 85.0           |
|         | 50232                            | Marco Island Storage                        | 75.0                               | -             | -             | -             | -             | 75.0           |
|         | TOTAL AIRPORT AUTHORITY PROJECTS |                                             | 410.0                              | -             | -             | -             | -             | 410.0          |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Section II: 5-Year CIP/CIE FY 22 - FY 26**

**FY 2022 Capital Improvement Program (CIP) &  
FY 22 - FY 26 Capital Improvement Element (CIE)  
(In Thousands)**

| Fund: 411, 412, 415                                                                                                              |             | Division: Utilities Water                               |                             |                 |                 |                 |                 |                  |
|----------------------------------------------------------------------------------------------------------------------------------|-------------|---------------------------------------------------------|-----------------------------|-----------------|-----------------|-----------------|-----------------|------------------|
| CIE NO.                                                                                                                          | PROJECT NO. | DESCRIPTION                                             | FY 22 ADOPTED 2021 CIP Plan | FY 23 CIP/CIE** | FY 24 CIP/CIE** | FY 25 CIP/CIE** | FY 26 CIP/CIE** | FY 22-26 TOTAL   |
| ** The 2008 Master Plan is updated by the division annually. The projects displayed in FY23-FY26 are for planning purposes only. |             |                                                         |                             |                 |                 |                 |                 |                  |
|                                                                                                                                  | 50105       | Integrated Asset Management                             | 200.0                       | 200.0           | 200.0           | 200.0           | 200.0           | 1,000.0          |
|                                                                                                                                  | 70010       | Water Meter Renewal & Replacement                       | 100.0                       | 200.0           | 300.0           | 300.0           | 300.0           | 1,200.0          |
|                                                                                                                                  | 70014       | Asset Alignment and Verification                        | -                           | 50.0            | 50.0            | 50.0            | 50.0            | 200.0            |
|                                                                                                                                  | 70019       | Cross-Connection Control Program                        | 50.0                        | 100.0           | 200.0           | 200.0           | 200.0           | 750.0            |
|                                                                                                                                  | 70023       | Fire Hydrant Replacement                                | 50.0                        | 300.0           | 300.0           | 300.0           | 300.0           | 1,250.0          |
|                                                                                                                                  | 70031       | Water Master Plan Updates                               | 100.0                       | 100.0           | 100.0           | 100.0           | 100.0           | 500.0            |
|                                                                                                                                  | 70034       | SCRWTP Reactors Rehab                                   | 200.0                       | 200.0           | 250.0           | 250.0           | 250.0           | 1,150.0          |
|                                                                                                                                  | 70041       | Water Lighting/ Surge Protection & Grounding            | -                           | 100.0           | 150.0           | 150.0           | 150.0           | 550.0            |
|                                                                                                                                  | 70045       | FDOT Joint Project Agreements - Water                   | 25.0                        | 100.0           | 100.0           | 100.0           | 100.0           | 425.0            |
|                                                                                                                                  | 70069       | Well/Plant Power System                                 | 1,000.0                     | 1,000.0         | 500.0           | 500.0           | 500.0           | 3,500.0          |
|                                                                                                                                  | 70071       | CCDOT Utility Relocates                                 | 15.0                        | 50.0            | 50.0            | 50.0            | 50.0            | 215.0            |
|                                                                                                                                  | 70084       | Wellfield SCADA                                         | 200.0                       | 200.0           | 300.0           | 300.0           | 300.0           | 1,300.0          |
|                                                                                                                                  | 70085       | Wellfield/Raw Water Booster Pump Stations TS            | 1,500.0                     | 1,000.0         | 1,000.0         | 1,000.0         | 1,000.0         | 5,500.0          |
|                                                                                                                                  | 70102       | SCRWTP SCADA Technical Support                          | 200.0                       | 250.0           | 350.0           | 300.0           | 300.0           | 1,400.0          |
|                                                                                                                                  | 70104       | Water Plant Compliance Assurance Proj                   | 200.0                       | 100.0           | 100.0           | 100.0           | 500.0           | 1,000.0          |
|                                                                                                                                  | 70109       | Lime Treatment Technical Support                        | 300.0                       | 300.0           | 300.0           | 300.0           | 300.0           | 1,500.0          |
|                                                                                                                                  | 70113       | Facilities Infrastructure Maintenance Water             | 300.0                       | 300.0           | 300.0           | 300.0           | 300.0           | 1,500.0          |
|                                                                                                                                  | 70114       | Infrastructure TSP Field Ops-Water                      | 150.0                       | 150.0           | 150.0           | 150.0           | 150.0           | 750.0            |
|                                                                                                                                  | 70118       | Infrastructure TSP Water Plants                         | 1,050.0                     | 400.0           | 400.0           | 400.0           | 400.0           | 2,650.0          |
|                                                                                                                                  | 70120       | Naples Pk Basin Optimization                            | 4,400.0                     | 8,800.0         | 4,400.0         | 4,400.0         | 4,400.0         | 26,400.0         |
|                                                                                                                                  | 70131       | Large Meters Renewal & Replace                          | 150.0                       | 200.0           | 200.0           | 200.0           | 200.0           | 950.0            |
|                                                                                                                                  | 70132       | SCRWTP Power Systems Reliability                        | -                           | 100.0           | 100.0           | 100.0           | 100.0           | 400.0            |
|                                                                                                                                  | 70136       | SCRWTP Capital TSP                                      | 100.0                       | 250.0           | 250.0           | 250.0           | 250.0           | 1,100.0          |
|                                                                                                                                  | 70167       | Gov't Ops Business Pk-PUD Operations/Collect            | -                           | 3,000.0         | -               | -               | -               | 3,000.0          |
|                                                                                                                                  | 70174       | Distribution Capital Projects                           | -                           | -               | -               | -               | 4,000.0         | 4,000.0          |
|                                                                                                                                  | 70185       | YMCA Road AC WM Replacement                             | 300.0                       | -               | -               | -               | -               | 300.0            |
|                                                                                                                                  | 70194       | NE Transmission FM, Oil Well Rd to RLSA                 | -                           | -               | -               | -               | 750.0           | 750.0            |
|                                                                                                                                  | 70194       | NE Utility Facilities                                   | 1,000.0                     | 2,000.0         | -               | 2,000.0         | 1,350.0         | 6,350.0          |
|                                                                                                                                  | 70194       | NECRWTP (water portion of the NEUF)                     | -                           | -               | -               | 4,500.0         | -               | 4,500.0          |
|                                                                                                                                  | 70196       | Tamiami Wellfield - 2 Wells                             | -                           | -               | 1,600.0         | 1,600.0         | 1,600.0         | 4,800.0          |
|                                                                                                                                  | 70197       | Old Lely AC Pipe Replacement                            | 200.0                       | 2,000.0         | 2,000.0         | 2,000.0         | 2,000.0         | 8,200.0          |
|                                                                                                                                  | 70202       | County Utilities Standards                              | 20.0                        | 20.0            | 20.0            | 20.0            | 20.0            | 100.0            |
|                                                                                                                                  | 70222       | Golden Gate City Compliance                             | -                           | 500.0           | 500.0           | 500.0           | -               | 1,500.0          |
|                                                                                                                                  | 70244       | VBR Extension - Utility Relocations                     | 2,500.0                     | -               | -               | -               | -               | 2,500.0          |
|                                                                                                                                  | 70248       | US 41 East WM Replacement                               | 3,000.0                     | -               | -               | -               | -               | 3,000.0          |
|                                                                                                                                  | 70257       | Palm River PUR                                          | -                           | 5,000.0         | 5,000.0         | 5,000.0         | 5,000.0         | 20,000.0         |
|                                                                                                                                  | 70258       | NCRWTP Degasifiers Mods                                 | 500.0                       | -               | -               | -               | -               | 500.0            |
|                                                                                                                                  | 70262       | Golden Gate City PUR                                    | -                           | -               | 1,500.0         | 2,000.0         | 2,000.0         | 5,500.0          |
|                                                                                                                                  | 70264       | Manatee Pump Station Yard Piping Improveme              | -                           | 3,000.0         | -               | -               | -               | 3,000.0          |
|                                                                                                                                  | 70265       | Manatee Road Water Main Improvements (Desi              | -                           | 1,000.0         | -               | -               | -               | 1,000.0          |
|                                                                                                                                  | 70268       | Cast Iron Water Main Replacement (Carica P.S            | -                           | -               | 3,000.0         | -               | -               | 3,000.0          |
|                                                                                                                                  | 70273       | NCRWTP Generator Replacements                           | 200.0                       | -               | -               | -               | -               | 200.0            |
|                                                                                                                                  | 70275       | Naples Manor Water Main Replacements (Carlt             | 1,500.0                     | -               | -               | -               | -               | 1,500.0          |
|                                                                                                                                  | 70276       | Goodland Pump Station Improvements                      | 5,300.0                     | -               | -               | -               | -               | 5,300.0          |
|                                                                                                                                  | 70277       | NCRWTP Nano Skid Feed Pumps & Motors Re                 | 1,600.0                     | -               | -               | -               | -               | 1,600.0          |
|                                                                                                                                  | 71009       | Security Upgrades                                       | 450.0                       | 400.0           | 400.0           | 400.0           | 400.0           | 2,050.0          |
|                                                                                                                                  | 71010       | Distribution System Renewal and Replacement             | 1,025.0                     | 500.0           | 500.0           | 1,000.0         | 1,000.0         | 4,025.0          |
|                                                                                                                                  | 71055       | Water System SCADA/Telemetry Improvements               | 150.0                       | 300.0           | 300.0           | 300.0           | 300.0           | 1,350.0          |
|                                                                                                                                  | 71056       | SCADA Compliance - Water                                | 75.0                        | 125.0           | 125.0           | 125.0           | 125.0           | 575.0            |
|                                                                                                                                  | 71058       | General Legal Services                                  | 30.0                        | 50.0            | 50.0            | 50.0            | 50.0            | 230.0            |
|                                                                                                                                  | 71063       | Variable Frequency Drives Technical Support             | 275.0                       | 275.0           | 275.0           | 275.0           | 275.0           | 1,375.0          |
|                                                                                                                                  | 71065       | SCRWTP Technical Support Program                        | 600.0                       | 600.0           | 600.0           | 600.0           | 600.0           | 3,000.0          |
|                                                                                                                                  | 71066       | NCRWTP Technical Support Program                        | 600.0                       | 600.0           | 600.0           | 600.0           | 600.0           | 3,000.0          |
|                                                                                                                                  | 71067       | Distribution Repump Station Technical Support           | 200.0                       | 300.0           | 300.0           | 300.0           | 300.0           | 1,400.0          |
|                                                                                                                                  | 74310       | State Revolving Fund                                    | -                           | 10.0            | 10.0            | 10.0            | 10.0            | 40.0             |
|                                                                                                                                  | 75005       | Wellfield Program Management                            | 100.0                       | 100.0           | 100.0           | 100.0           | 150.0           | 550.0            |
|                                                                                                                                  | 75017       | Public Utilities Hydraulic Analysis                     | 100.0                       | 100.0           | 100.0           | 100.0           | 100.0           | 500.0            |
|                                                                                                                                  | 75018       | Financial Services                                      | 30.0                        | 100.0           | 30.0            | 30.0            | 30.0            | 220.0            |
|                                                                                                                                  | 75019       | AUIR Update                                             | 55.0                        | 25.0            | 25.0            | 25.0            | 25.0            | 155.0            |
|                                                                                                                                  | TBD         | SCRWTP Odor Control - RO                                | -                           | -               | -               | -               | 2,000.0         | 2,000.0          |
|                                                                                                                                  | TBD         | PCCP Replacement                                        | -                           | -               | 5,000.0         | -               | 3,000.0         | 8,000.0          |
|                                                                                                                                  | TBD         | Airport Road Cast Iron Water Main Repl (VBR to Airport) | -                           | -               | 500.0           | 4,500.0         | -               | 5,000.0          |
|                                                                                                                                  | TBD         | Water Main Replacement with high failure rates          | -                           | -               | -               | -               | 300.0           | 300.0            |
|                                                                                                                                  | TBD         | Tamiami Raw Water Main under Golden Gate Canal          | -                           | 1,100.0         | -               | -               | -               | 1,100.0          |
| <b>TOTAL WATER PROJECTS</b>                                                                                                      |             |                                                         | <b>30,100.0</b>             | <b>35,555.0</b> | <b>32,585.0</b> | <b>36,035.0</b> | <b>36,385.0</b> | <b>170,660.0</b> |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Section II: 5-Year CIP/CIE FY 22 - FY 26**

**FY 2022 Capital Improvement Program (CIP) &  
FY 22 - FY 26 Capital Improvement Element (CIE)  
(In Thousands)**

| <b>Fund: 413, 414, 415, 418</b>                                                                                                  |             |                                                  |                             |                 |                 |                  |                 |                  |
|----------------------------------------------------------------------------------------------------------------------------------|-------------|--------------------------------------------------|-----------------------------|-----------------|-----------------|------------------|-----------------|------------------|
| <b>Division: Utilities Wastewater</b>                                                                                            |             |                                                  |                             |                 |                 |                  |                 |                  |
| CIE NO.                                                                                                                          | PROJECT NO. | DESCRIPTION                                      | FY 22 ADOPTED 2021 CIP Plan | FY 23 CIP/CIE** | FY 24 CIP/CIE** | FY 25 CIP/CIE**  | FY 26 CIP/CIE** | FY 22-26 TOTAL   |
| ** The 2008 Master Plan is updated by the division annually. The projects displayed in FY23-FY26 are for planning purposes only. |             |                                                  |                             |                 |                 |                  |                 |                  |
|                                                                                                                                  | 50105       | Integrated Asset Management                      | 200.0                       | 200.0           | 200.0           | 200.0            | 200.0           | 1,000.0          |
|                                                                                                                                  | 50196       | Chiller NCWRF Ops Bldg                           | 100.0                       | -               | -               | -                | -               | 100.0            |
|                                                                                                                                  | 70014       | Asset Alignment and Verification                 | -                           | 50.0            | 50.0            | 50.0             | 50.0            | 200.0            |
|                                                                                                                                  | 70031       | Master Plan Updates                              | 100.0                       | 100.0           | 100.0           | 100.0            | 100.0           | 500.0            |
|                                                                                                                                  | 70060       | NCWRF SCADA & Instrumentation                    | 350.0                       | 400.0           | 400.0           | 390.0            | 440.0           | 1,980.0          |
|                                                                                                                                  | 70061       | SCWRF SCADA & Instrumentation                    | 250.0                       | 300.0           | 325.0           | 260.0            | 280.0           | 1,415.0          |
|                                                                                                                                  | 70062       | IQ System SCADA/Telemetry Upgrades               | 250.0                       | 400.0           | 400.0           | 400.0            | 400.0           | 1,850.0          |
|                                                                                                                                  | 70117       | Infrastructure TSP Field Ops-Wastewater          | 700.0                       | 250.0           | 250.0           | 230.0            | 220.0           | 1,650.0          |
|                                                                                                                                  | 70119       | Infrastructure TSP Wastewater Plants             | 750.0                       | 450.0           | 440.0           | 420.0            | 400.0           | 2,460.0          |
|                                                                                                                                  | 70120       | Naples Park Basin                                | 5,500.0                     | 5,500.0         | 5,500.0         | 5,500.0          | 6,000.0         | 28,000.0         |
|                                                                                                                                  | 70141       | MPS305 Basin Program                             | -                           | 2,000.0         | -               | 2,000.0          | 2,000.0         | 6,000.0          |
|                                                                                                                                  | 70142       | MPS306 Basin Program                             | -                           | -               | -               | -                | 1,000.0         | 1,000.0          |
|                                                                                                                                  | 70148       | Water Reclamation Facilities TSP - Ops           | 5,000.0                     | 8,000.0         | 5,000.0         | 5,000.0          | 7,000.0         | 30,000.0         |
|                                                                                                                                  | 70166       | IQ Water System TSP - Ops                        | 750.0                       | 750.0           | 750.0           | 750.0            | 1,100.0         | 4,100.0          |
|                                                                                                                                  | 70167       | Gov't Ops Business Pk-PUD Operations/Collect     | -                           | 3,000.0         | -               | -                | -               | 3,000.0          |
|                                                                                                                                  | 70173       | Orangetree Compliance                            | 500.0                       | 500.0           | 500.0           | 500.0            | 1,000.0         | 3,000.0          |
|                                                                                                                                  | 70194       | NEWRF 4 MGD Expansion online 2025                | -                           | -               | -               | 107,000.0        | -               | 107,000.0        |
|                                                                                                                                  | 70194       | Transmission FM, Oil Well Road to RLSA           | -                           | -               | -               | -                | 750.0           | 750.0            |
|                                                                                                                                  | 70194       | NECWRF (wastewater portion of the NEUF)          | -                           | -               | -               | -                | 1,350.0         | 1,350.0          |
|                                                                                                                                  | 70202       | County Utilities Standards                       | 10.0                        | 25.0            | 25.0            | 25.0             | 25.0            | 110.0            |
|                                                                                                                                  | 70236       | Reject Storage Tank                              | -                           | 2,000.0         | -               | -                | -               | 2,000.0          |
|                                                                                                                                  | 70240       | Collections Operating TSP                        | 1,500.0                     | 3,000.0         | 3,000.0         | 3,000.0          | 3,000.0         | 13,500.0         |
|                                                                                                                                  | 70249       | MPS 313 Relocation                               | -                           | -               | 2,000.0         | 3,000.0          | -               | 5,000.0          |
|                                                                                                                                  | 70257       | Palm River PUR                                   | -                           | 3,000.0         | 3,000.0         | 3,000.0          | 3,000.0         | 12,000.0         |
|                                                                                                                                  | 70262       | Golden Gate City PUR                             | -                           | -               | -               | -                | 1,000.0         | 1,000.0          |
|                                                                                                                                  | 70272       | Air Release Valves Replacement (75/year)         | 2,250.0                     | 2,250.0         | 2,250.0         | 2,250.0          | 2,250.0         | 11,250.0         |
|                                                                                                                                  | 70273       | Generators (10/year)                             | 650.0                       | 650.0           | 650.0           | 650.0            | 650.0           | 3,250.0          |
|                                                                                                                                  | 71058       | Wastewater Legal Services                        | 20.0                        | 100.0           | 100.0           | 100.0            | 100.0           | 420.0            |
|                                                                                                                                  | 72009       | Western Interconnect                             | 5,367.0                     | -               | -               | -                | -               | 5,367.0          |
|                                                                                                                                  | 72013       | Facilities Infrastructure Maintenance Wastewater | 250.0                       | 350.0           | 350.0           | 350.0            | 360.0           | 1,660.0          |
|                                                                                                                                  | 72505       | Security Upgrades                                | 1,300.0                     | 500.0           | 500.0           | 500.0            | 500.0           | 3,300.0          |
|                                                                                                                                  | 72541       | WW SCADA Software & Support Renewals             | 50.0                        | 100.0           | 105.0           | 110.0            | 115.0           | 480.0            |
|                                                                                                                                  | 73045       | FDOT Joint Project Agreements - Sewer            | 700.0                       | 500.0           | 500.0           | 500.0            | -               | 2,200.0          |
|                                                                                                                                  | 73065       | CCDOT Utility Relocates                          | -                           | 200.0           | 200.0           | 200.0            | 200.0           | 800.0            |
|                                                                                                                                  | 73922       | Wastewater Collections System SCADA/Telemetry    | 300.0                       | 200.0           | 200.0           | 200.0            | 200.0           | 1,100.0          |
|                                                                                                                                  | 74310       | State Revolving Fund Loan Program                | -                           | 10.0            | 10.0            | 10.0             | 10.0            | 40.0             |
|                                                                                                                                  | 75017       | Public Utilities Hydraulic Analysis              | 100.0                       | 100.0           | 100.0           | 100.0            | 100.0           | 500.0            |
|                                                                                                                                  | 75018       | Financial Services                               | 30.0                        | 100.0           | 30.0            | 30.0             | 30.0            | 220.0            |
|                                                                                                                                  | 75019       | Growth Mgt Comprehensive Plan                    | 50.0                        | 50.0            | 50.0            | 50.0             | 50.0            | 250.0            |
|                                                                                                                                  | TBD         | MPS 310 Reconfiguration and Rehabilitation       | -                           | 3,000.0         | 3,000.0         | -                | -               | 6,000.0          |
|                                                                                                                                  | TBD         | MPS 103 Replacement                              | -                           | -               | 3,000.0         | 3,000.0          | -               | 6,000.0          |
| <b>TOTAL WASTEWATER PROJECTS</b>                                                                                                 |             |                                                  | <b>27,027.0</b>             | <b>38,035.0</b> | <b>32,985.0</b> | <b>139,875.0</b> | <b>33,880.0</b> | <b>271,802.0</b> |

| <b>Fund: 474</b>                  |             |                                                |                              |                |                |                |                |                 |
|-----------------------------------|-------------|------------------------------------------------|------------------------------|----------------|----------------|----------------|----------------|-----------------|
| <b>Division: Solid Waste</b>      |             |                                                |                              |                |                |                |                |                 |
| CIE NO.                           | PROJECT NO. | DESCRIPTION                                    | FY 22 ADOPTED (AJUR 11/2021) | FY 23 CIP/CIE  | FY 24 CIP/CIE  | FY 25 CIP/CIE  | FY 26 CIP/CIE  | FY 22-26 TOTAL  |
|                                   | 59001       | Trash Collection / Disposal Driveway (473)     | 250.0                        | 250.0          | 250.0          | 250.0          | 250.0          | 1,250.0         |
|                                   | 59003       | Recycling centers improvements                 | 50.0                         | 100.0          | 100.0          | 600.0          | 100.0          | 950.0           |
|                                   | 59005       | Solid Waste Scale House                        | 400.0                        | 100.0          | 100.0          | 100.0          | 100.0          | 800.0           |
|                                   | 59007       | Resource Recovery Park                         | -                            | 500.0          | 500.0          | 500.0          | 750.0          | 2,250.0         |
|                                   | 59009       | Northeast Recycle Center                       | -                            | 500.0          | 375.0          | 375.0          | -              | 1,250.0         |
|                                   | 59012       | Expansion of Landfill                          | 250.0                        | 1,500.0        | 1,500.0        | 1,500.0        | 1,500.0        | 6,250.0         |
|                                   | 59015       | Airspace Recovery Reserve                      | -                            | 500.0          | 500.0          | 500.0          | 500.0          | 2,000.0         |
|                                   | 70101       | Sol Waste Compliance Assurance Program         | 75.0                         | 50.0           | 50.0           | 50.0           | 50.0           | 275.0           |
|                                   | 70106       | Solid and Hazardous Waste                      | 50.0                         | 75.0           | 75.0           | 75.0           | 75.0           | 350.0           |
|                                   | 70107       | Landfill Facilities Projects                   | 50.0                         | 75.0           | 75.0           | 75.0           | 75.0           | 350.0           |
|                                   | 70108       | Immokalee Transfer Station Facilities Projects | 25.0                         | 25.0           | 25.0           | 25.0           | 25.0           | 125.0           |
|                                   | 70169       | East Naples Recycling Drop Off Center          | -                            | 625.0          | 1,250.0        | 1,250.0        | 500.0          | 3,625.0         |
|                                   | 70171       | County 305 Master Plan                         | -                            | 500.0          | 500.0          | 500.0          | 500.0          | 2,000.0         |
|                                   | 70219       | Landfill Leachate Deep Injection Well          | 750.0                        | -              | -              | -              | -              | 750.0           |
|                                   | 70232       | Immokalee Household Hazardous Waste            | 1,500.0                      | 1,000.0        | 500.0          | -              | -              | 3,000.0         |
| <b>TOTAL SOLID WASTE PROJECTS</b> |             |                                                | <b>3,400.0</b>               | <b>5,800.0</b> | <b>5,800.0</b> | <b>5,800.0</b> | <b>4,425.0</b> | <b>25,225.0</b> |

|                                   |                  |                  |                  |                  |                  |                    |
|-----------------------------------|------------------|------------------|------------------|------------------|------------------|--------------------|
| <b>TOTAL CIP PROJECT EXPENSES</b> | <b>209,752.9</b> | <b>388,229.9</b> | <b>269,617.9</b> | <b>336,971.9</b> | <b>204,927.9</b> | <b>1,409,500.5</b> |
|-----------------------------------|------------------|------------------|------------------|------------------|------------------|--------------------|



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

| <b>Division Budgetary Cost Summary</b>  | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                       | 609,423                | -                          | 403,600                     | -                          | -                           | -                          | na                        |
| Operating Expense                       | 113,836,027            | 51,876,300                 | 155,464,300                 | 99,598,400                 | -                           | 99,598,400                 | 92.0%                     |
| Indirect Cost Reimburs                  | -                      | -                          | -                           | 97,700                     | -                           | 97,700                     | na                        |
| Capital Outlay                          | 118,867,287            | 143,407,100                | 635,322,400                 | 110,532,400                | -                           | 110,532,400                | (22.9)%                   |
| Remittances                             | 305,211                | -                          | -                           | -                          | -                           | -                          | na                        |
| <b>Total Net Budget</b>                 | <b>233,617,948</b>     | <b>195,283,400</b>         | <b>791,190,300</b>          | <b>210,228,500</b>         | <b>-</b>                    | <b>210,228,500</b>         | <b>7.7%</b>               |
| Trans to Property Appraiser             | 20,739                 | 32,900                     | 32,900                      | 41,000                     | -                           | 41,000                     | 24.6%                     |
| Trans to Tax Collector                  | 348,326                | 402,800                    | 403,000                     | 462,400                    | -                           | 462,400                    | 14.8%                     |
| Trans to 001 Gen Fd                     | 75                     | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans to 109 PB MSTUBU Fd               | 36,900                 | 34,100                     | 34,100                      | 34,100                     | -                           | 34,100                     | 0.0%                      |
| Trans to 119 Sea Turtle                 | 170,000                | 171,700                    | 171,700                     | 171,700                    | -                           | 171,700                    | 0.0%                      |
| Trans to 128 MPO Fd                     | 14,505                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans to 185 TDC Eng                    | 882,400                | 846,000                    | 846,000                     | 883,700                    | -                           | 883,700                    | 4.5%                      |
| Trans to 212 Debt Serv Fd               | 11,262,400             | 11,465,000                 | 11,465,000                  | 11,300,000                 | -                           | 11,300,000                 | (1.4)%                    |
| Trans to 246 GG Golf Course             | 540,400                | 765,100                    | 765,100                     | 768,700                    | -                           | 768,700                    | 0.5%                      |
| Trans to 270 TDT Rev Bond               | 4,273,600              | 3,722,800                  | 3,722,800                   | 3,217,100                  | -                           | 3,217,100                  | (13.6)%                   |
| Trans to 298 Sp Ob Bd '10               | 13,611,300             | 13,680,900                 | 13,680,900                  | 13,665,100                 | -                           | 13,665,100                 | (0.1)%                    |
| Trans to 299 Debt Serv Fd               | -                      | -                          | -                           | 200,000                    | -                           | 200,000                    | na                        |
| Trans to 325 Stormw Cap Fd              | 4,771,600              | -                          | -                           | 11,317,800                 | -                           | 11,317,800                 | na                        |
| Trans to 370 Sport Complx Cap           | -                      | -                          | 2,724,400                   | 10,413,800                 | -                           | 10,413,800                 | na                        |
| Trans to 410 W/S Debt Serv Fd           | 14,406,800             | 14,405,300                 | 14,405,300                  | 20,812,500                 | -                           | 20,812,500                 | 44.5%                     |
| Trans to 417 PU Grant Fd                | -                      | -                          | 1,127,500                   | -                          | -                           | -                          | na                        |
| Trans to 499 Airp Grant Match           | 1,040,934              | -                          | 1,936,100                   | -                          | -                           | -                          | na                        |
| Trans to 523 Motor Pool Cap             | 190,000                | -                          | -                           | -                          | -                           | -                          | na                        |
| Trans to 710 Pub Serv Match             | -                      | -                          | 775,700                     | -                          | -                           | -                          | na                        |
| Trans to 712 Transp Match               | 48,915                 | -                          | 6,840,200                   | -                          | -                           | -                          | na                        |
| Advance/Repay to 001 General Fd         | 1,702,325              | -                          | -                           | 1,012,000                  | -                           | 1,012,000                  | na                        |
| Advance/Repay to 111 Unincrp Gen Fd     | 66,500                 | 60,100                     | 60,100                      | 65,900                     | -                           | 65,900                     | 9.7%                      |
| Advance/Repay to 301 Co Wide CIP        | 710,800                | -                          | -                           | 990,000                    | -                           | 990,000                    | na                        |
| Advance/Repay to 325 Stormwater         | -                      | 11,317,800                 | -                           | -                          | -                           | -                          | (100.0)%                  |
| Advance/Repay to 370 Sports Cmplx       | -                      | -                          | 17,200,000                  | -                          | -                           | -                          | na                        |
| Advance/Repay to 390 Gov't Fac          | 1,751,000              | 2,192,100                  | 2,192,100                   | 1,832,000                  | -                           | 1,832,000                  | (16.4)%                   |
| Advance/Repay to 412 Water Cap          | 20,000                 | 65,000                     | 65,000                      | 2,000                      | -                           | 2,000                      | (96.9)%                   |
| Advance/Repay to 414 Sewer Cap          | 364,200                | 7,160,000                  | 7,160,000                   | 110,000                    | -                           | 110,000                    | (98.5)%                   |
| Advance/Repay to 470 S Waste            | -                      | 2,500,000                  | 2,500,000                   | -                          | -                           | -                          | (100.0)%                  |
| Advance/Repay to 473 Mand SolW          | -                      | 3,500,000                  | 3,500,000                   | -                          | -                           | -                          | (100.0)%                  |
| Reserve for Contingencies               | -                      | 10,390,700                 | -                           | 8,617,700                  | -                           | 8,617,700                  | (17.1)%                   |
| Reserve for Future Grant Match          | -                      | 1,926,500                  | -                           | 134,300                    | -                           | 134,300                    | (93.0)%                   |
| Reserve for Debt Service                | -                      | 8,779,000                  | -                           | 10,476,000                 | -                           | 10,476,000                 | 19.3%                     |
| Reserve for Future Debt Service         | -                      | 370,000                    | -                           | 75,000                     | -                           | 75,000                     | (79.7)%                   |
| Reserve for Capital                     | -                      | 266,220,200                | -                           | 364,458,200                | -                           | 364,458,200                | 36.9%                     |
| Reserve for Future Capital Replacements | -                      | 9,000,000                  | -                           | 17,500,000                 | -                           | 17,500,000                 | 94.4%                     |
| Reserve for Catastrophic Event          | -                      | 8,570,000                  | -                           | 9,070,000                  | -                           | 9,070,000                  | 5.8%                      |
| Reserve for Disaster Relief             | -                      | 132,700                    | -                           | 8,292,700                  | -                           | 8,292,700                  | 6,149.2%                  |
| <b>Total Budget</b>                     | <b>289,851,667</b>     | <b>572,994,100</b>         | <b>882,798,200</b>          | <b>706,152,200</b>         | <b>-</b>                    | <b>706,152,200</b>         | <b>23.2%</b>              |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

| Appropriations by Department                    | 2020 Actual        | FY 2021 Adopted        | FY 2021 Forecast        | FY 2022 Current        | FY 2022 Expanded        | FY 2022 Adopted        | FY 2022 Change        |
|-------------------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Courts Related Capital                          | 519,775            | -                      | 5,989,000               | -                      | -                       | -                      | na                    |
| Administrative Services Department Capital      | 583,827            | -                      | 3,627,100               | 2,105,000              | -                       | 2,105,000              | na                    |
| Emergency Medical Services Capital              | 2,470,413          | 30,000                 | 366,700                 | 50,000                 | -                       | 50,000                 | 66.7%                 |
| Fire and Rescue Capital                         | -                  | -                      | 43,600                  | -                      | -                       | -                      | na                    |
| Sheriff Capital                                 | 6,163              | -                      | 283,000                 | 80,000                 | -                       | 80,000                 | na                    |
| Constitutional Officers Capital                 | 3,149,274          | 4,275,000              | 6,044,600               | 12,525,000             | -                       | 12,525,000             | 193.0%                |
| Pelican Bay Services Division Capital           | 1,789,611          | 4,476,800              | 6,691,200               | 4,298,200              | -                       | 4,298,200              | (4.0)%                |
| Tourist Development Council (TDC) Capital       | 50,009             | -                      | 44,700                  | -                      | -                       | -                      | na                    |
| Sports & Special Events Complex Capital         | 32,962,483         | 1,024,700              | 56,729,400              | 6,096,100              | -                       | 6,096,100              | 494.9%                |
| County Manager's Capital                        | 193,402            | 50,000                 | 347,800                 | 235,000                | -                       | 235,000                | 370.0%                |
| Parks and Recreation Division Capital           | 5,550,268          | 17,120,800             | 64,076,700              | 14,412,600             | -                       | 14,412,600             | (15.8)%               |
| Tourist Development Council (TDC) Beach Capital | 1,150,881          | -                      | 5,423,700               | -                      | -                       | -                      | na                    |
| Library Division Capital                        | 480                | -                      | 89,200                  | 20,000                 | -                       | 20,000                 | na                    |
| Museum Division Capital                         | 229,953            | -                      | 935,300                 | 600,000                | -                       | 600,000                | na                    |
| Public Services Department Capital              | 873,863            | 1,100,000              | 1,860,000               | 700,000                | -                       | 700,000                | (36.4)%               |
| County Water / Sewer Divisions Capital          | 83,513,527         | 66,313,300             | 258,546,400             | 57,127,600             | -                       | 57,127,600             | (13.9)%               |
| Solid & Hazardous Waste Mgt Division Capital    | 5,164,624          | 2,050,000              | 13,995,800              | 3,400,000              | -                       | 3,400,000              | 65.9%                 |
| Facilities Management Division Capital          | 25,885,499         | 9,040,700              | 109,739,300             | 8,027,700              | -                       | 8,027,700              | (11.2)%               |
| Landscape Capital                               | 10,783,549         | 10,515,000             | 13,022,900              | 11,783,500             | -                       | 11,783,500             | 12.1%                 |
| Transportation Capital                          | 35,430,662         | 58,308,200             | 171,088,300             | 70,520,300             | -                       | 70,520,300             | 20.9%                 |
| Stormwater Capital                              | 6,340,243          | 10,996,600             | 29,538,800              | 8,281,100              | -                       | 8,281,100              | (24.7)%               |
| Growth Management Department Capital            | 1,306,415          | 5,285,500              | 10,383,100              | 2,505,300              | -                       | 2,505,300              | (52.6)%               |
| TDC Beach Renourishment/Pass                    | 8,080,081          | 4,491,800              | 14,639,000              | 7,051,100              | -                       | 7,051,100              | 57.0%                 |
| Maintenance Capital                             |                    |                        |                         |                        |                         |                        |                       |
| Airport Capital                                 | 7,582,947          | 205,000                | 17,684,700              | 410,000                | -                       | 410,000                | 100.0%                |
| <b>Total Net Budget</b>                         | <b>233,617,948</b> | <b>195,283,400</b>     | <b>791,190,300</b>      | <b>210,228,500</b>     | -                       | <b>210,228,500</b>     | <b>7.7%</b>           |
| Courts Related Capital                          | -                  | 5,453,700              | -                       | 2,908,000              | -                       | 2,908,000              | (46.7)%               |
| Emergency Medical Services Capital              | 442,200            | 1,505,400              | 442,900                 | 1,712,000              | -                       | 1,712,000              | 13.7%                 |
| Fire and Rescue Capital                         | -                  | 12,000                 | -                       | 32,600                 | -                       | 32,600                 | 171.7%                |
| Sheriff Capital                                 | 3,661,600          | 6,375,300              | 3,653,300               | 7,510,700              | -                       | 7,510,700              | 17.8%                 |
| Pelican Bay Services Division Capital           | 95,869             | 483,900                | 113,900                 | 11,030,800             | -                       | 11,030,800             | 2,179.6%              |
| Tourist Development Council (TDC) Capital       | 4,348,064          | 4,665,000              | 6,531,700               | 6,634,300              | -                       | 6,634,300              | 42.2%                 |
| County Manager's Capital                        | -                  | 160,419,700            | -                       | 231,019,200            | -                       | 231,019,200            | 44.0%                 |
| Parks and Recreation Division Capital           | 3,491,183          | 11,600,500             | 3,841,600               | 23,150,500             | -                       | 23,150,500             | 99.6%                 |
| Tourist Development Council (TDC) Beach Capital | 18,665             | 6,738,500              | 7,324,200               | 1,355,100              | -                       | 1,355,100              | (79.9)%               |
| Library Division Capital                        | 3,475,600          | 1,555,700              | 1,060,900               | 1,781,100              | -                       | 1,781,100              | 14.5%                 |
| Museum Division Capital                         | -                  | 4,000                  | 91,200                  | 9,100                  | -                       | 9,100                  | 127.5%                |
| County Water / Sewer Divisions Capital          | 14,475,619         | 48,656,800             | 15,595,700              | 40,706,400             | -                       | 40,706,400             | (16.3)%               |
| Solid & Hazardous Waste Mgt Division Capital    | 384,200            | 13,225,000             | 13,225,000              | 8,684,200              | -                       | 8,684,200              | (34.3)%               |
| Facilities Management Division Capital          | 7,256,800          | 11,497,300             | 8,337,900               | 11,665,400             | -                       | 11,665,400             | 1.5%                  |
| Landscape Capital                               | 190,000            | 648,200                | -                       | 525,000                | -                       | 525,000                | (19.0)%               |
| Transportation Capital                          | 16,048,505         | 50,847,000             | 16,248,800              | 43,856,500             | -                       | 43,856,500             | (13.7)%               |
| Stormwater Capital                              | 48,915             | 7,900                  | 2,057,000               | 53,341,200             | -                       | 53,341,200             | 675,105.1%            |
| TDC Beach Renourishment/Pass                    | 1,255,564          | 51,993,300             | 11,147,700              | 49,607,300             | -                       | 49,607,300             | (4.6)%                |
| Maintenance Capital                             |                    |                        |                         |                        |                         |                        |                       |
| Airport Capital                                 | 1,040,934          | 2,021,500              | 1,936,100               | 394,300                | -                       | 394,300                | (80.5)%               |
| <b>Total Transfers and Reserves</b>             | <b>56,233,719</b>  | <b>377,710,700</b>     | <b>91,607,900</b>       | <b>495,923,700</b>     | -                       | <b>495,923,700</b>     | <b>31.3%</b>          |
| <b>Total Budget</b>                             | <b>289,851,667</b> | <b>572,994,100</b>     | <b>882,798,200</b>      | <b>706,152,200</b>     | -                       | <b>706,152,200</b>     | <b>23.2%</b>          |
| <b>Division Funding Sources</b>                 | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
| Ad Valorem Taxes                                | -                  | 14,700                 | 14,100                  | 14,600                 | -                       | 14,600                 | (0.7)%                |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

| Division Funding Sources          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Local Infrastructure Sales Tax    | 81,735,267     | 86,591,800         | 82,300,000          | 87,538,400         | -                   | 87,538,400         | 1.1%              |
| Local Gas Taxes                   | 14,867,598     | 16,267,400         | 16,100,000          | 16,100,000         | -                   | 16,100,000         | (1.0)%            |
| Tourist Devel Tax                 | 14,814,652     | 14,194,100         | 16,767,800          | 16,966,700         | -                   | 16,966,700         | 19.5%             |
| Licenses & Permits                | 528,366        | 590,000            | 590,000             | 590,000            | -                   | 590,000            | 0.0%              |
| Special Assessments               | 1,010,738      | 1,659,700          | 1,603,600           | 2,215,700          | -                   | 2,215,700          | 33.5%             |
| Intergovernmental Revenues        | 14,469,263     | -                  | 35,936,700          | -                  | -                   | -                  | na                |
| Gas Taxes                         | 4,273,043      | 4,732,600          | 4,500,000           | 4,500,000          | -                   | 4,500,000          | (4.9)%            |
| SFWMD/Big Cypress Revenue         | 505,309        | -                  | 808,000             | -                  | -                   | -                  | na                |
| FEMA - Fed Emerg Mgt Agency       | 12,424,600     | 2,267,600          | 4,149,100           | -                  | -                   | -                  | (100.0)%          |
| Charges For Services              | 51,556         | -                  | -                   | -                  | -                   | -                  | na                |
| Fines & Forfeitures               | 854,099        | 810,000            | 810,000             | 810,000            | -                   | 810,000            | 0.0%              |
| Miscellaneous Revenues            | 3,341,095      | 584,500            | 2,579,500           | 3,311,000          | -                   | 3,311,000          | 466.5%            |
| Interest/Misc                     | 12,297,270     | 8,247,600          | 4,154,200           | 4,241,700          | -                   | 4,241,700          | (48.6)%           |
| Impact Fees                       | 58,579,982     | 43,343,000         | 55,943,400          | 49,363,000         | -                   | 49,363,000         | 13.9%             |
| Loan Proceeds                     | -              | -                  | -                   | 10,000,000         | -                   | 10,000,000         | na                |
| Bond Proceeds                     | -              | -                  | 105,000,000         | -                  | -                   | -                  | na                |
| Reimb From Other Depts            | 414,872        | -                  | 84,200              | 2,000              | -                   | 2,000              | na                |
| Trans frm Property Appraiser      | 75             | -                  | -                   | -                  | -                   | -                  | na                |
| Trans frm Tax Collector           | 4,768          | -                  | -                   | -                  | -                   | -                  | na                |
| Trans fm 001 Gen Fund             | 31,433,200     | 36,494,100         | 36,909,900          | 49,075,700         | -                   | 49,075,700         | 34.5%             |
| Trans fm 101 Transp Op Fd         | -              | -                  | -                   | 38,300             | -                   | 38,300             | na                |
| Trans fm 103 Stormwater Ops       | 213,100        | -                  | -                   | -                  | -                   | -                  | na                |
| Trans fm 109 Pel Bay MSTBU        | -              | -                  | -                   | 8,700              | -                   | 8,700              | na                |
| Trans fm 111 Unincorp Gen Fd      | 18,599,896     | 20,019,300         | 20,032,700          | 20,864,500         | -                   | 20,864,500         | 4.2%              |
| Trans fm 113 Comm Dev Fd          | -              | -                  | -                   | 121,400            | -                   | 121,400            | na                |
| Trans fm 114 Pollutn Ctrl Fd      | 69,000         | 179,100            | 179,100             | 504,000            | -                   | 504,000            | 181.4%            |
| Trans fm 131 Dev Serv Fd          | 5,000,000      | -                  | -                   | 1,872,000          | -                   | 1,872,000          | na                |
| Trans fm 194 TDC Prom Fd          | -              | -                  | -                   | 5,100              | -                   | 5,100              | na                |
| Trans fm 198 Museum Fd            | 50,000         | -                  | 214,300             | 400,000            | -                   | 400,000            | na                |
| Trans fm 310 CDES Cap Fd          | 4,771,600      | -                  | 3,283,200           | 11,317,800         | -                   | 11,317,800         | na                |
| Trans fm 313 Gas Tax Cap Fd       | -              | -                  | 1,100,000           | -                  | -                   | -                  | na                |
| Trans fm 325 Stormwater Cap Fd    | 48,915         | -                  | 2,057,000           | -                  | -                   | -                  | na                |
| Trans fm 333 Rd Im Fee            | -              | -                  | 400,000             | -                  | -                   | -                  | na                |
| Trans fm 336 Road Im Fee          | -              | -                  | -                   | 7,942,600          | -                   | 7,942,600          | na                |
| Trans fm 408 Water / Sewer Fd     | 67,267,200     | 57,070,000         | 57,070,000          | 56,895,100         | -                   | 56,895,100         | (0.3)%            |
| Trans fm 414 Sewer Cap            | -              | -                  | 1,127,500           | -                  | -                   | -                  | na                |
| Trans fm 470 Solid Waste Fd       | 1,800,000      | 4,300,000          | 4,300,000           | -                  | -                   | -                  | (100.0)%          |
| Trans fm 471 Solid Waste          | -              | 6,300,000          | 6,300,000           | 8,000,000          | -                   | 8,000,000          | 27.0%             |
| Trans fm 473 Mand Collct Fd       | 450,000        | 3,750,000          | 3,750,000           | 250,000            | -                   | 250,000            | (93.3)%           |
| Trans fm 495 Airport Op Fd        | 205,000        | 300,000            | 3,764,100           | 703,700            | -                   | 703,700            | 134.6%            |
| Trans fm 496 Airport Grants       | 1,040,934      | -                  | 1,936,100           | -                  | -                   | -                  | na                |
| Trans fm 521 Fleet                | -              | -                  | -                   | 113,600            | -                   | 113,600            | na                |
| Trans fm 758 TDT Capital          | -              | -                  | 2,724,400           | 2,471,200          | -                   | 2,471,200          | na                |
| Trans fm 778 Pel Bay Lighting     | -              | 2,061,800          | 2,061,800           | 440,000            | -                   | 440,000            | (78.7)%           |
| Adv/Repay fm 001 Gen Fd           | 1,425,600      | 4,753,000          | 1,426,500           | -                  | -                   | -                  | (100.0)%          |
| Adv/Repay fm 183                  | -              | -                  | 7,300,000           | -                  | -                   | -                  | na                |
| Adv/Repay fm 195 TDC Bch Renoursh | -              | -                  | 9,900,000           | -                  | -                   | -                  | na                |
| Adv/Repay fm 301 Cap Proj         | 1,751,000      | 2,192,100          | 2,192,100           | 1,832,000          | -                   | 1,832,000          | (16.4)%           |
| Adv/Repay fm 310 Transp Cap       | -              | 11,317,800         | -                   | -                  | -                   | -                  | (100.0)%          |
| Adv/Repay fm 355 Lib ImFee        | 710,800        | -                  | -                   | 700,000            | -                   | 700,000            | na                |
| Adv/Repay fm 381 Correct ImFee    | -              | -                  | -                   | 290,000            | -                   | 290,000            | na                |
| Adv/Repay fm 474 Solid Wst Cap    | 384,200        | 7,225,000          | 7,225,000           | 112,000            | -                   | 112,000            | (98.4)%           |
| Carry Forward                     | 670,485,800    | 246,694,800        | 731,913,600         | 355,709,700        | -                   | 355,709,700        | 44.2%             |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

| Division Funding Sources | 2020 Actual          | FY 2021 Adopted    | FY 2021 Forecast     | FY 2022 Current    | FY 2022 Expanded | FY 2022 Adopted    | FY 2022 Change |
|--------------------------|----------------------|--------------------|----------------------|--------------------|------------------|--------------------|----------------|
| Less 5% Required By Law  | -                    | (8,965,900)        | -                    | (9,168,300)        | -                | (9,168,300)        | 2.3%           |
| <b>Total Funding</b>     | <b>1,025,878,799</b> | <b>572,994,100</b> | <b>1,238,507,900</b> | <b>706,152,200</b> | <b>-</b>         | <b>706,152,200</b> | <b>23.2%</b>   |

| Division Position Summary | 2020 Actual | FY 2021 Adopted | FY 2021 Forecast | FY 2022 Current | FY 2022 Expanded | FY 2022 Adopted | FY 2022 Change |
|---------------------------|-------------|-----------------|------------------|-----------------|------------------|-----------------|----------------|
| Transportation Capital    | 5.00        | 5.00            | 5.00             | 5.00            | -                | 5.00            | 0.0%           |
| <b>Total FTE</b>          | <b>5.00</b> | <b>5.00</b>     | <b>5.00</b>      | <b>5.00</b>     | <b>-</b>         | <b>5.00</b>     | <b>0.0%</b>    |

| CIP Summary by Project Category                  | FY 2021 Adopted    | FY 2021 Amended     | FY 2021 Forecasted | FY 2022 Budget     | FY 2023 Budget | FY 2024 Budget | FY 2025 Budget | FY 2026 Budget |
|--------------------------------------------------|--------------------|---------------------|--------------------|--------------------|----------------|----------------|----------------|----------------|
| Administrative Services Capital                  | -                  | 3,603,006           | 3,603,100          | 2,105,000          | -              | -              | -              | -              |
| Airport Capital                                  | 2,226,500          | 20,119,569          | 19,496,300         | 804,300            | -              | -              | -              | -              |
| Coastal Zone Management Capital                  | -                  | 114,038             | 114,000            | 50,000             | -              | -              | -              | -              |
| County Manager's Capital                         | 166,159,400        | 196,820,752         | 54,653,600         | 243,984,600        | -              | -              | -              | -              |
| Court Related Capital                            | 5,453,700          | 7,967,542           | 5,989,000          | 2,908,000          | -              | -              | -              | -              |
| Emergency Management Services                    | 2,500,000          | 4,372,947           | 4,372,900          | -                  | -              | -              | -              | -              |
| Emergency Medical Services (EMS) Capital         | 1,535,400          | 6,594,322           | 5,531,800          | 1,762,000          | -              | -              | -              | -              |
| Facilities Management Capital                    | 16,938,000         | 69,801,822          | 64,486,000         | 19,693,100         | -              | -              | -              | -              |
| Growth Management Capital                        | 5,285,500          | 10,320,777          | 10,320,700         | 2,505,300          | -              | -              | -              | -              |
| Hurricane Irma                                   | -                  | 4,665,958           | 4,186,400          | -                  | -              | -              | -              | -              |
| Information Technology Capital                   | -                  | 18,607              | 18,600             | -                  | -              | -              | -              | -              |
| Landscape Capital                                | 11,163,200         | 13,861,489          | 13,028,800         | 12,308,500         | -              | -              | -              | -              |
| Libraries Capital                                | 2,155,700          | 2,513,064           | 2,018,300          | 2,401,100          | -              | -              | -              | -              |
| Museum Capital                                   | 4,000              | 1,028,570           | 1,024,400          | 609,100            | -              | -              | -              | -              |
| Ochopee Fire & Isle of Capri Fire                | 12,000             | 55,603              | 43,600             | 32,600             | -              | -              | -              | -              |
| Other Constitutional Officers                    | 1,800,000          | 1,800,000           | 1,800,000          | 735,000            | -              | -              | -              | -              |
| Parks & Recreation Capital                       | 29,721,300         | 112,909,900         | 96,691,600         | 37,513,100         | -              | -              | -              | -              |
| Pelican Bay Capital                              | 4,960,700          | 7,002,151           | 6,539,700          | 15,329,000         | -              | -              | -              | -              |
| Public Services Capital                          | 500,000            | 4,099,696           | 4,099,700          | 100,000            | -              | -              | -              | -              |
| Sheriff Office Capital                           | 8,375,300          | 15,398,012          | 12,675,900         | 18,590,700         | -              | -              | -              | -              |
| Solid Waste Capital                              | 15,275,000         | 26,988,479          | 26,988,700         | 12,084,200         | -              | -              | -              | -              |
| Stormwater Capital                               | 11,004,500         | 90,315,914          | 36,325,700         | 61,622,300         | -              | -              | -              | -              |
| Supervisor of Elections Capital                  | 475,000            | 481,567             | 481,600            | -                  | -              | -              | -              | -              |
| Tourist Development Council - Beaches (195)      | 56,485,100         | 62,538,816          | 24,493,200         | 56,658,400         | -              | -              | -              | -              |
| Tourist Development Council - Park Beaches (183) | 6,738,500          | 12,762,303          | 11,697,900         | 1,355,100          | -              | -              | -              | -              |
| Transportation Capital                           | 98,905,200         | 231,199,057         | 178,619,300        | 114,376,800        | -              | -              | -              | -              |
| Water / Sewer District Capital                   | 125,320,100        | 322,242,988         | 293,497,400        | 98,624,000         | -              | -              | -              | -              |
| <b>Total Project Budget</b>                      | <b>572,994,100</b> | <b>1,229,596,94</b> | <b>882,798,200</b> | <b>706,152,200</b> | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Landscape Capital Projects (112)**

**Mission Statement**

To provide capital funding for landscape beautification to county roadway median sections, in accordance with Board approved guidance.

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                     | 9,992,310          | 10,515,000             | 11,933,200              | 11,685,800             | -                       | 11,685,800             | 11.1%                 |
| Indirect Cost Reimburs                | -                  | -                      | -                       | 97,700                 | -                       | 97,700                 | na                    |
| Capital Outlay                        | 791,238            | -                      | 1,089,700               | -                      | -                       | -                      | na                    |
| <b>Net Operating Budget</b>           | <b>10,783,549</b>  | <b>10,515,000</b>      | <b>13,022,900</b>       | <b>11,783,500</b>      | <b>-</b>                | <b>11,783,500</b>      | <b>12.1%</b>          |
| Trans to 523 Motor Pool Cap           | 190,000            | -                      | -                       | -                      | -                       | -                      | na                    |
| Reserve for Capital                   | -                  | 648,200                | -                       | 525,000                | -                       | 525,000                | (19.0)%               |
| <b>Total Budget</b>                   | <b>10,973,549</b>  | <b>11,163,200</b>      | <b>13,022,900</b>       | <b>12,308,500</b>      | <b>-</b>                | <b>12,308,500</b>      | <b>10.3%</b>          |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Miscellaneous Revenues         | 128,337            | 50,000                 | 901,600                 | 50,000                 | -                       | 50,000                 | 0.0%                  |
| Interest/Misc                  | 94,053             | 50,000                 | 25,000                  | 25,000                 | -                       | 25,000                 | (50.0)%               |
| Reimb From Other Depts         | 1,967              | -                      | 2,200                   | -                      | -                       | -                      | na                    |
| Trans fm 111 Unincorp Gen Fd   | 10,259,000         | 10,424,100             | 10,424,100              | 10,635,800             | -                       | 10,635,800             | 2.0%                  |
| Carry Forward                  | 3,761,700          | 644,100                | 3,271,500               | 1,601,500              | -                       | 1,601,500              | 148.6%                |
| Less 5% Required By Law        | -                  | (5,000)                | -                       | (3,800)                | -                       | (3,800)                | (24.0)%               |
| <b>Total Funding</b>           | <b>14,245,057</b>  | <b>11,163,200</b>      | <b>14,624,400</b>       | <b>12,308,500</b>      | <b>-</b>                | <b>12,308,500</b>      | <b>10.3%</b>          |

| <b>CIP Category / Project Title</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Landscape Capital                   |                        |                        |                           |                       |                       |                       |                       |                       |
| Immokalee Rd Landscaping            | -                      | 166,529                | 166,500                   | -                     | -                     | -                     | -                     | -                     |
| Operating Project 112               | 10,515,000             | 12,609,668             | 12,609,500                | 11,783,500            | -                     | -                     | -                     | -                     |
| US 41 Landscaping                   | -                      | 70,700                 | 70,700                    | -                     | -                     | -                     | -                     | -                     |
| X-fers/Reserves - Fund 112          | 648,200                | 832,439                | -                         | 525,000               | -                     | -                     | -                     | -                     |
| Landscape Capital                   | 11,163,200             | 13,679,336             | 12,846,700                | 12,308,500            | -                     | -                     | -                     | -                     |
| Transportation Capital              |                        |                        |                           |                       |                       |                       |                       |                       |
| Intersection Enhancements           | -                      | 69,092                 | 69,100                    | -                     | -                     | -                     | -                     | -                     |
| Livingston Rd at Imm                | -                      | 63,438                 | 63,400                    | -                     | -                     | -                     | -                     | -                     |
| Livingston Rd at VBR                | -                      | 20,521                 | 20,500                    | -                     | -                     | -                     | -                     | -                     |
| Traffic Signals                     | -                      | 23,204                 | 23,200                    | -                     | -                     | -                     | -                     | -                     |
| Transportation Capital              | -                      | 176,255                | 176,200                   | -                     | -                     | -                     | -                     | -                     |
| <b>Program Total Project Budget</b> | <b>11,163,200</b>      | <b>13,855,591</b>      | <b>13,022,900</b>         | <b>12,308,500</b>     | <b>-</b>              | <b>-</b>              | <b>-</b>              | <b>-</b>              |

## **Capital Improvement Program**

### **Landscape Capital Projects (112)**

#### **Notes**

The Unincorporated Area General Fund Millage Rate was reset to \$.8069 per \$1,000 of taxable value beginning in FY 2017 and the marginal rate increase, or \$.0908, is programmed for continuation of the median landscape capital program postponed during the recession. This planned appropriation is consistent with the Board's budget guidance and direction at the October 6, 2015 Median-Landscape Capital Workshop. Further, this appropriation is subject to annual Board tax policy guidance and budget approval annually.

Due to the rise of maintenance expense, the capital program has been put on hold and funding has been reallocated to the maintenance of current landscaped medians.

#### **Current FY 2022**

The FY 2022 budget continues to reflect the transfer of maintenance function from the Unincorporated General Fund (111) to the Landscape Capital Fund (112) which occurred in FY2021 for the maintenance of 121.9 miles of beautified segments.

#### **Revenues**

The source of funding is primarily a transfer from the Unincorporated General Fund (111). This transfer includes maintenance funds that were previously budgeted in Fund 111 and the marginal rate increase of .0908 per \$1,000 of taxable value which is programmed for the continuation of the capital and associated maintenance of the landscape program. The millage rate of .0908 per \$1,000 of taxable value is expected to generate \$5,685,000 in net taxes after calculating the required 5% revenue reserve. Miscellaneous revenues are primarily insurance company refunds related to damage of county median landscape and irrigation systems caused by Hurricane Irma.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Court Maintenance Fee Fund (181)**

**Mission Statement**

On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in the Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes. This revenue was specifically created to fund State Court Facilities.

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                     | 519,775            | -                      | 5,445,900               | -                      | -                       | -                      | na                    |
| Capital Outlay                        | -                  | -                      | 543,100                 | -                      | -                       | -                      | na                    |
| <b>Net Operating Budget</b>           | <b>519,775</b>     | <b>-</b>               | <b>5,989,000</b>        | <b>-</b>               | <b>-</b>                | <b>-</b>               | <b>na</b>             |
| Reserve for Capital                   | -                  | 5,453,700              | -                       | 2,908,000              | -                       | 2,908,000              | (46.7)%               |
| <b>Total Budget</b>                   | <b>519,775</b>     | <b>5,453,700</b>       | <b>5,989,000</b>        | <b>2,908,000</b>       | <b>-</b>                | <b>2,908,000</b>       | <b>(46.7)%</b>        |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Fines & Forfeitures            | 854,099            | 810,000                | 810,000                 | 810,000                | -                       | 810,000                | 0.0%                  |
| Interest/Misc                  | 123,802            | 65,000                 | 35,000                  | 35,000                 | -                       | 35,000                 | (46.2)%               |
| Carry Forward                  | 6,791,200          | 4,622,500              | 7,249,300               | 2,105,300              | -                       | 2,105,300              | (54.5)%               |
| Less 5% Required By Law        | -                  | (43,800)               | -                       | (42,300)               | -                       | (42,300)               | (3.4)%                |
| <b>Total Funding</b>           | <b>7,769,101</b>   | <b>5,453,700</b>       | <b>8,094,300</b>        | <b>2,908,000</b>       | <b>-</b>                | <b>2,908,000</b>       | <b>(46.7)%</b>        |

| <b>CIP Category / Project Title</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Court Related Capital               |                        |                        |                           |                       |                       |                       |                       |                       |
| 4th Floor Improvements              | -                      | 3,701,873              | 3,701,900                 | -                     | -                     | -                     | -                     | -                     |
| Courthouse 1st Floor Renovations    | -                      | 1,066,069              | 1,066,100                 | -                     | -                     | -                     | -                     | -                     |
| Courthouse Restroom Remodel         | -                      | 172,288                | 172,300                   | -                     | -                     | -                     | -                     | -                     |
| Elevator Upgrades                   | -                      | 703,365                | 703,400                   | -                     | -                     | -                     | -                     | -                     |
| Facilities Small Projects           | -                      | 340,843                | 340,900                   | -                     | -                     | -                     | -                     | -                     |
| Painting and Replace Signage        | -                      | 4,440                  | 4,400                     | -                     | -                     | -                     | -                     | -                     |
| X-fers/Reserves - Fund 181          | 5,453,700              | 1,978,664              | -                         | 2,908,000             | -                     | -                     | -                     | -                     |
| Court Related Capital               | 5,453,700              | 7,967,542              | 5,989,000                 | 2,908,000             | -                     | -                     | -                     | -                     |
| <b>Program Total Project Budget</b> | <b>5,453,700</b>       | <b>7,967,542</b>       | <b>5,989,000</b>          | <b>2,908,000</b>      | <b>-</b>              | <b>-</b>              | <b>-</b>              | <b>-</b>              |

**Notes**

Funds collected pursuant to Ordinance 2004-43 amended by Ordinance 2009-41 shall be expended as provided by the Board in consultation with the Chief Judge.

**Current FY 2022**

Budget amendments will be prepared for all projects in the upcoming year after receiving approval by the Chief Judge.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**TDC Category A Beach Park Facilities Cap - Fund (183)**

**Mission Statement**

To account for capital projects funded by Tourist Development Tax (TDT) for Category A - Beach Park Facilities projects.

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                     | 150,949            | -                      | 274,100                 | -                      | -                       | -                      | na                    |
| Capital Outlay                        | 828,738            | -                      | 5,149,600               | -                      | -                       | -                      | na                    |
| Remittances                           | 171,194            | -                      | -                       | -                      | -                       | -                      | na                    |
| <b>Net Operating Budget</b>           | <b>1,150,881</b>   | <b>-</b>               | <b>5,423,700</b>        | <b>-</b>               | <b>-</b>                | <b>-</b>               | <b>na</b>             |
| Trans to Tax Collector                | 18,665             | 26,000                 | 24,200                  | 26,000                 | -                       | 26,000                 | 0.0%                  |
| Advance/Repay to 370 Sports Cmplx     | -                  | -                      | 7,300,000               | -                      | -                       | -                      | na                    |
| Reserve for Capital                   | -                  | 6,712,500              | -                       | 1,329,100              | -                       | 1,329,100              | (80.2)%               |
| <b>Total Budget</b>                   | <b>1,169,546</b>   | <b>6,738,500</b>       | <b>12,747,900</b>       | <b>1,355,100</b>       | <b>-</b>                | <b>1,355,100</b>       | <b>(79.9)%</b>        |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Tourist Devel Tax              | 933,239            | 894,000                | 1,056,100               | 1,068,600              | -                       | 1,068,600              | 19.5%                 |
| Intergovernmental Revenues     | 510                | -                      | -                       | -                      | -                       | -                      | na                    |
| FEMA - Fed Emerg Mgt Agency    | 9,182              | -                      | -                       | -                      | -                       | -                      | na                    |
| Interest/Misc                  | 217,051            | 150,000                | 30,000                  | 5,000                  | -                       | 5,000                  | (96.7)%               |
| Carry Forward                  | 12,006,600         | 5,746,700              | 11,997,100              | 335,300                | -                       | 335,300                | (94.2)%               |
| Less 5% Required By Law        | -                  | (52,200)               | -                       | (53,800)               | -                       | (53,800)               | 3.1%                  |
| <b>Total Funding</b>           | <b>13,166,583</b>  | <b>6,738,500</b>       | <b>13,083,200</b>       | <b>1,355,100</b>       | <b>-</b>                | <b>1,355,100</b>       | <b>(79.9)%</b>        |

| <b>CIP Category / Project Title</b>              | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|--------------------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Parks & Recreation Capital                       |                        |                        |                           |                       |                       |                       |                       |                       |
| Vanderbilt Pkg Garage Repairs                    | -                      | -                      | 1,050,000                 | -                     | -                     | -                     | -                     | -                     |
| Tourist Development Council - Park Beaches (183) |                        |                        |                           |                       |                       |                       |                       |                       |
| Barefoot Beach Boardwalk & Pavilions             | -                      | 240,549                | 240,500                   | -                     | -                     | -                     | -                     | -                     |
| Barefoot Beach Boardwalk Repairs                 | -                      | 286,312                | 286,400                   | -                     | -                     | -                     | -                     | -                     |
| Barefoot Beach Parking & Road Seal/Stripe        | -                      | 350,000                | 350,000                   | -                     | -                     | -                     | -                     | -                     |
| Barefoot Beach Preserve                          | -                      | 285,730                | 285,700                   | -                     | -                     | -                     | -                     | -                     |
| Barefoot Ranger Station                          | -                      | 100,000                | 100,000                   | -                     | -                     | -                     | -                     | -                     |
| Beach Parking - T-2 Parking Solutions System     | -                      | 64,544                 | 64,600                    | -                     | -                     | -                     | -                     | -                     |
| Boardwalk Replacement                            | -                      | 1,187,021              | 1,187,000                 | -                     | -                     | -                     | -                     | -                     |
| Clam Pass Boardwalk Repair                       | -                      | 31,791                 | 31,800                    | -                     | -                     | -                     | -                     | -                     |
| Clam Pass Restroom Expansion                     | -                      | 8,755                  | 8,800                     | -                     | -                     | -                     | -                     | -                     |
| Clam Pass Trim Mangrove                          | -                      | 38,805                 | 38,800                    | -                     | -                     | -                     | -                     | -                     |
| FDOT STSD Beach Bus Circular                     | -                      | 93,929                 | 93,900                    | -                     | -                     | -                     | -                     | -                     |
| Parking Meters                                   | -                      | 250,000                | 250,000                   | -                     | -                     | -                     | -                     | -                     |
| Tigertail Bch Update Playground                  | -                      | 200,000                | 200,000                   | -                     | -                     | -                     | -                     | -                     |
| Tigertail Beach Bathroom                         | -                      | 304,242                | 304,200                   | -                     | -                     | -                     | -                     | -                     |
| Tigertail Beach Park Improvements                | -                      | 597,188                | 597,200                   | -                     | -                     | -                     | -                     | -                     |
| Vanderbilt Bch Boardwalk Improvements            | -                      | 334,816                | 334,800                   | -                     | -                     | -                     | -                     | -                     |



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

| <b>CIP Category / Project Title</b>              | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Amended</b> | <b>FY 2021<br/>Forecasted</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2023<br/>Budget</b> | <b>FY 2024<br/>Budget</b> | <b>FY 2025<br/>Budget</b> | <b>FY 2026<br/>Budget</b> |
|--------------------------------------------------|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Tourist Development Council - Park Beaches (183) |                            |                            |                               |                           |                           |                           |                           |                           |
| X-fers/Reserves - Fund 183                       | 6,738,500                  | 8,388,621                  | 7,324,200                     | 1,355,100                 | -                         | -                         | -                         | -                         |
| Tourist Development Council - Park Beaches (183) | 6,738,500                  | 12,762,303                 | 11,697,900                    | 1,355,100                 | -                         | -                         | -                         | -                         |
| <b>Program Total Project Budget</b>              | <b>6,738,500</b>           | <b>12,762,303</b>          | <b>12,747,900</b>             | <b>1,355,100</b>          | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  |

**Notes**

In December 2005, the Board authorized the segregation of funds collected for park beach facilities from funds collected for beach renourishment/pass maintenance activities. The fact that dollars dedicated to park beach facilities were co-mingled with beach renourishment funds proved problematic in identifying compliance with beach renourishment reserve guidelines and in identifying funds available for park beach facilities. As a result, the Park Beaches Fund (183) was established allowing staff to budget and financially account for revenues and expenditures devoted to park beach projects. The TDC Beach Capital Fund (195) became solely used to account for beach renourishment/pass maintenance projects and related activities and reserves.

On April 23, 2013, the Board authorized amendments to the Tourist Tax Ordinance revising the distribution of Tourist Taxes to Category A Beach projects. The overall distribution to beach parks and beach renourishment was reduced from 50% to 41.29% of TDC revenue. Within Category A, the distribution to park beach facilities was reduced from 16.67% to 4.48% and the distribution to beach renourishment was increased from 33.33% to 36.82%. On July 11, 2017 the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. The revenue neutral allocation to Beach Park Facilities represent approximately 3.58% of the Tourist Tax revenue budget.

**Forecast FY 2021**

Forecast expenditures reflect ongoing projects as well as an advance to Sports Complex Fund (370) to support Paradise Coast Sports Complex phase 2 improvements.

**Current FY 2022**

No new project allocations are being proposed at this time.

**Revenues**

Revenue sources include an annual Tourist Development Tax distribution as well as carry forward of accumulated reserves. The estimated TDT allocation to Beach Park Facilities Fund (183) is \$1,068,600 a 19.5% increase above the prior year budget.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**TDC Category A Beach Renourish/Pass Maint Cap - Fund (195)**

**Mission Statement**

To account for capital projects funded by Tourist Development Tax (TDT) for Beach Renourishment / Pass Maintenance projects.

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Personal Services                     | 120,588            | -                      | 4,300                   | -                      | -                       | -                      | na                    |
| Operating Expense                     | 4,763,531          | 1,140,200              | 4,474,800               | 1,584,600              | -                       | 1,584,600              | 39.0%                 |
| Capital Outlay                        | 3,195,962          | 3,351,600              | 10,159,900              | 5,466,500              | -                       | 5,466,500              | 63.1%                 |
| <b>Net Operating Budget</b>           | <b>8,080,081</b>   | <b>4,491,800</b>       | <b>14,639,000</b>       | <b>7,051,100</b>       | <b>-</b>                | <b>7,051,100</b>       | <b>57.0%</b>          |
| Trans to Tax Collector                | 203,164            | 227,500                | 230,000                 | 256,100                | -                       | 256,100                | 12.6%                 |
| Trans to 119 Sea Turtle               | 170,000            | 171,700                | 171,700                 | 171,700                | -                       | 171,700                | 0.0%                  |
| Trans to 185 TDC Eng                  | 882,400            | 846,000                | 846,000                 | 883,700                | -                       | 883,700                | 4.5%                  |
| Advance/Repay to 370 Sports Cmplx     | -                  | -                      | 9,900,000               | -                      | -                       | -                      | na                    |
| Reserve for Capital                   | -                  | 42,178,100             | -                       | 39,225,800             | -                       | 39,225,800             | (7.0)%                |
| Reserve for Catastrophic Event        | -                  | 8,570,000              | -                       | 9,070,000              | -                       | 9,070,000              | 5.8%                  |
| <b>Total Budget</b>                   | <b>9,335,645</b>   | <b>56,485,100</b>      | <b>25,786,700</b>       | <b>56,658,400</b>      | <b>-</b>                | <b>56,658,400</b>      | <b>0.3%</b>           |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Tourist Devel Tax              | 10,158,203         | 9,734,100              | 11,499,100              | 11,635,500             | -                       | 11,635,500             | 19.5%                 |
| Intergovernmental Revenues     | 2,440,094          | -                      | -                       | -                      | -                       | -                      | na                    |
| FEMA - Fed Emerg Mgt Agency    | 39,934             | -                      | -                       | -                      | -                       | -                      | na                    |
| Miscellaneous Revenues         | 6,618              | -                      | -                       | -                      | -                       | -                      | na                    |
| Interest/Misc                  | 969,243            | 500,000                | 400,000                 | 500,000                | -                       | 500,000                | 0.0%                  |
| Reimb From Other Depts         | 8,269              | -                      | -                       | -                      | -                       | -                      | na                    |
| Carry Forward                  | 54,730,600         | 46,763,000             | 59,017,300              | 45,129,700             | -                       | 45,129,700             | (3.5)%                |
| Less 5% Required By Law        | -                  | (512,000)              | -                       | (606,800)              | -                       | (606,800)              | 18.5%                 |
| <b>Total Funding</b>           | <b>68,352,961</b>  | <b>56,485,100</b>      | <b>70,916,400</b>       | <b>56,658,400</b>      | <b>-</b>                | <b>56,658,400</b>      | <b>0.3%</b>           |

| <b>CIP Category / Project Title</b>                       | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|-----------------------------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Hurricane Irma                                            |                        |                        |                           |                       |                       |                       |                       |                       |
| Hurricane Irma                                            | -                      | 1,000,000              | 1,000,000                 | -                     | -                     | -                     | -                     | -                     |
| Parks & Recreation Capital                                |                        |                        |                           |                       |                       |                       |                       |                       |
| Aolesky Pier Repair                                       | -                      | 33,414                 | 33,400                    | -                     | -                     | -                     | -                     | -                     |
| Aolesky Sea Wall Repair                                   | -                      | 260,097                | 260,100                   | -                     | -                     | -                     | -                     | -                     |
| Parks & Recreation Capital                                | -                      | 293,511                | 293,500                   | -                     | -                     | -                     | -                     | -                     |
| Tourist Development Council - Beaches (195)               |                        |                        |                           |                       |                       |                       |                       |                       |
| Beach Tilling                                             | 30,000                 | 113,279                | 113,300                   | 30,000                | -                     | -                     | -                     | -                     |
| Beach Tractor Shelter                                     | -                      | 33,626                 | 33,600                    | -                     | -                     | -                     | -                     | -                     |
| City/County Beach Monitoring                              | 170,000                | 325,589                | 325,600                   | 170,000               | -                     | -                     | -                     | -                     |
| Clam Pass Beach Maintenance                               | -                      | 250,253                | 250,300                   | -                     | -                     | -                     | -                     | -                     |
| Clam Pass Dredge Pelican Bay                              | -                      | 436,321                | 436,400                   | 20,000                | -                     | -                     | -                     | -                     |
| Co Beach Analysis & Design                                | -                      | 30,025                 | 30,000                    | -                     | -                     | -                     | -                     | -                     |
| Coastal Resiliency                                        | 150,000                | 266,135                | 266,100                   | 500,000               | -                     | -                     | -                     | -                     |
| Collier Beach Renourishment - General                     | -                      | 124,725                | 124,700                   | -                     | -                     | -                     | -                     | -                     |
| Collier Creek Modeling, Jetty Rework and Channel Training | 1,100,000              | 4,063,831              | 4,063,800                 | -                     | -                     | -                     | -                     | -                     |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

| <b>CIP Category / Project Title</b>         | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Amended</b> | <b>FY 2021<br/>Forecasted</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2023<br/>Budget</b> | <b>FY 2024<br/>Budget</b> | <b>FY 2025<br/>Budget</b> | <b>FY 2026<br/>Budget</b> |
|---------------------------------------------|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Tourist Development Council - Beaches (195) |                            |                            |                               |                           |                           |                           |                           |                           |
| County Beach Cleaning                       | 354,200                    | 386,842                    | 386,800                       | 268,100                   | -                         | -                         | -                         | -                         |
| Doctors Pass Dredging                       | -                          | 53,307                     | 53,300                        | -                         | -                         | -                         | -                         | -                         |
| Jolly Bridge Ongoing Maintenance            | 20,000                     | 46,625                     | 46,600                        | -                         | -                         | -                         | -                         | -                         |
| Local Gov't Funding Request                 | 25,000                     | 41,329                     | 41,300                        | 25,000                    | -                         | -                         | -                         | -                         |
| Marco S NTP & Renourishment                 | -                          | 426,101                    | 426,100                       | -                         | -                         | -                         | -                         | -                         |
| Naples Beach Cleaning                       | 197,000                    | 396,182                    | 396,200                       | 203,000                   | -                         | -                         | -                         | -                         |
| Naples Beach Renourishment                  | 2,000,000                  | 2,064,887                  | 3,464,900                     | 2,600,000                 | -                         | -                         | -                         | -                         |
| Naples Pier Repair and Maintenance          | 135,600                    | 135,600                    | 135,600                       | 200,000                   | -                         | -                         | -                         | -                         |
| Near Shore Hard Bottom Monitoring           | 185,000                    | 475,647                    | 475,600                       | 185,000                   | -                         | -                         | -                         | -                         |
| North Pk Shore Bch Maintenance              | -                          | 49,067                     | 49,100                        | -                         | -                         | -                         | -                         | -                         |
| Park Shore Bch Renourishment                | -                          | 256,688                    | 256,700                       | -                         | -                         | -                         | -                         | -                         |
| Shore Bird Monitoring                       | 25,000                     | 115,489                    | 115,500                       | 25,000                    | -                         | -                         | -                         | -                         |
| TDC Administration                          | 75,000                     | 268,965                    | 269,000                       | 75,000                    | -                         | -                         | -                         | -                         |
| Vanderbilt Beach Renourishment              | -                          | -                          | 1,400,000                     | 2,600,000                 | -                         | -                         | -                         | -                         |
| Vegetation Repairs - Exotic Removal         | -                          | 147,866                    | 147,900                       | -                         | -                         | -                         | -                         | -                         |
| Wiggins Pass Dredge                         | 25,000                     | 37,137                     | 37,100                        | 150,000                   | -                         | -                         | -                         | -                         |
| X-fers/Reserves - Fund 195                  | 51,993,300                 | 51,993,300                 | 11,147,700                    | 49,607,300                | -                         | -                         | -                         | -                         |
| Tourist Development Council - Beaches (195) | 56,485,100                 | 62,538,816                 | 24,493,200                    | 56,658,400                | -                         | -                         | -                         | -                         |
| <b>Program Total Project Budget</b>         | <b>56,485,100</b>          | <b>63,832,327</b>          | <b>25,786,700</b>             | <b>56,658,400</b>         | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  |

## **Capital Improvement Program**

### **TDC Category A Beach Renourish/Pass Maint Cap - Fund (195)**

#### **Notes**

In December 2005, the Board authorized the segregation of funds collected for park beach facilities from funds collected for beach renourishment/pass maintenance activities. The fact that dollars dedicated to park beach facilities were co-mingled with beach renourishment funds proved problematic in identifying compliance with beach renourishment reserve guidelines and in identifying funds available for park beach facilities. As a result, the Park Beaches Fund (183) was established allowing staff to budget and account for revenues and expenditures devoted to park beach projects. The TDC Beach Renourishment Capital Fund (195) became solely used to account for beach renourishment/pass maintenance projects and related activities and reserves.

On April 23, 2013, under a 4 percent TDT levy the Board authorized amendments to the Tourist Tax Ordinance revising the distribution of Tourist Taxes to TDC Category "A" Beach projects. The overall distribution to beach parks and beach renourishment was reduced from 50% to 41.29% of TDC revenue. Within Category "A", the distribution to park beach facilities was reduced from 16.67% to 4.48% and the distribution to beach renourishment/Pass Maintenance was increased from 33.33% to 36.82%.

For FY 2018 a reserve for potential reimbursement to Florida Department of Emergency Management (FDEM) was established at \$7,000,000. In a letter dated February 5, 2018, FDEM communicated settlement of the remaining reimbursement issue. According to that letter, there is no payment due from the County, instead, out of an outstanding County reimbursement request of \$7,700,000 FDEM has agreed to pay \$3,700,000 with the County conceding \$4,000,000 of the requested amount. The settlement allows the segregated reimbursement reserve to be eliminated and the funds moved to general capital reserves.

On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. Relative to overall Tourist Development Taxes, the beach renourishment allocation represent 38.98% of the tax revenue budget.

#### **Forecast FY 2021**

Forecast expenditures reflect FY 2021 project budgets and ongoing projects established in prior years.

#### **Current FY 2022**

Construction projects programmed for FY 2022 are shown in the table provided.

The X-fers/Reserves - Fund 195 include:

- \$ 256,100 transfer to the Tax Collector
- \$ 171,700 transfer to support Sea Turtle monitoring
- \$ 883,700 to support TDC Beach Engineering and Project Management - Fund (185)
- \$ 9,070,000 reserve for catastrophe
- \$39,225,800 general capital reserve

#### **Revenues**

The principal source of revenue to support beach renourishment and inlet management is Tourist Development Taxes. Beach renourishment and inlet management funding is authorized by Florida Statute from the first three pennies of TDT. Relative to the three pennies, Beach Renourishment Fund (195) receives 64.96% of available TDC tax revenue and Beach Park Facilities Fund (183) receives 5.96% for a total of 70.92% of available TDT monies going to beaches. Estimated TDT allocation to Beach Renourishment Fund (195) is anticipated to be \$11,635,500, approximately 19.5% above the prior year budget.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**County Wide Capital Projects Fund (301)**

**Mission Statement**

To provide General Fund funding for various capital projects under Administrative Services Department.

| Program Budgetary Cost Summary | 2020 Actual    | FY 2021 Adopted | FY 2021 Forecast | FY 2022 Current  | FY 2022 Expanded | FY 2022 Adopted  | FY 2022 Change |
|--------------------------------|----------------|-----------------|------------------|------------------|------------------|------------------|----------------|
| Operating Expense              | 317,374        | -               | 1,519,200        | 2,105,000        | -                | 2,105,000        | na             |
| Capital Outlay                 | 266,453        | -               | 2,107,900        | -                | -                | -                | na             |
| <b>Net Operating Budget</b>    | <b>583,827</b> | <b>-</b>        | <b>3,627,100</b> | <b>2,105,000</b> | <b>-</b>         | <b>2,105,000</b> | <b>na</b>      |
| <b>Total Budget</b>            | <b>583,827</b> | <b>-</b>        | <b>3,627,100</b> | <b>2,105,000</b> | <b>-</b>         | <b>2,105,000</b> | <b>na</b>      |

| Program Funding Sources     | 2020 Actual    | FY 2021 Adopted | FY 2021 Forecast | FY 2022 Current  | FY 2022 Expanded | FY 2022 Adopted  | FY 2022 Change |
|-----------------------------|----------------|-----------------|------------------|------------------|------------------|------------------|----------------|
| Intergovernmental Revenues  | 3,257          | -               | -                | -                | -                | -                | na             |
| FEMA - Fed Emerg Mgt Agency | 1,577,861      | 2,267,600       | 3,955,200        | -                | -                | -                | (100.0)%       |
| Trans fm 001 Gen Fund       | 2,846,200      | 113,400         | -                | 2,105,000        | -                | 2,105,000        | 1,756.3%       |
| Adv/Repay fm 001 Gen Fd     | -              | 3,326,500       | -                | -                | -                | -                | (100.0)%       |
| Carry Forward               | (4,083,600)    | (5,594,100)     | (328,100)        | -                | -                | -                | (100.0)%       |
| Less 5% Required By Law     | -              | (113,400)       | -                | -                | -                | -                | (100.0)%       |
| <b>Total Funding</b>        | <b>343,718</b> | <b>-</b>        | <b>3,627,100</b> | <b>2,105,000</b> | <b>-</b>         | <b>2,105,000</b> | <b>na</b>      |

| CIP Category / Project Title        | FY 2021 Adopted | FY 2021 Amended  | FY 2021 Forecasted | FY 2022 Budget   | FY 2023 Budget | FY 2024 Budget | FY 2025 Budget | FY 2026 Budget |
|-------------------------------------|-----------------|------------------|--------------------|------------------|----------------|----------------|----------------|----------------|
| Administrative Services Capital     |                 |                  |                    |                  |                |                |                |                |
| 311 - Information Network Program   | -               | 56,582           | 56,600             | 51,000           | -              | -              | -              | -              |
| Financial Mgmt System (SAP)         | -               | 3,478,924        | 3,479,000          | 2,000,000        | -              | -              | -              | -              |
| Webpage Redesign                    | -               | 67,500           | 67,500             | 54,000           | -              | -              | -              | -              |
| Administrative Services Capital     | -               | 3,603,006        | 3,603,100          | 2,105,000        | -              | -              | -              | -              |
| Hurricane Irma                      |                 |                  |                    |                  |                |                |                |                |
| COVID-19 Pandemic                   | -               | 5,487            | 5,400              | -                | -              | -              | -              | -              |
| Information Technology Capital      |                 |                  |                    |                  |                |                |                |                |
| 800 MHz Upgrade                     | -               | 18,607           | 18,600             | -                | -              | -              | -              | -              |
| <b>Program Total Project Budget</b> | <b>-</b>        | <b>3,627,100</b> | <b>3,627,100</b>   | <b>2,105,000</b> | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       |

**Forecast FY 2021**

After Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017, as a Category 4 hurricane, the County hired disaster recovery consultants to assist staff navigating around complex FEMA rules and completion of reimbursement forms. In January 2021, the County received its first FEMA reimbursement for the hired disaster recovery consultants. In the FY 21 budget, a loan from the General Fund (\$3,326,500) was budgeted however under the FY 21 Forecast, FEMA revenue is projected at \$3,206,900.

On October 9, 2018, the Board approved a budget of \$3,038,402.12 to reimburse the School Board for shelter and transportation costs incurred during Hurricane Irma. The actual invoice from the School Board was \$2,267,600. In September 2020 the County received it's first FEMA reimbursement (1,519,243.36) for this cost. The final reimbursement (748,311.58) was received December 2020 - January 2021.

The combination of forecasted FEMA reimbursement of the above items total \$3,955,200.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**County Wide Capital Projects Fund (301)**

**Mission Statement**

To provide General Fund funding for various capital projects under the various Constitutional Officers.

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                     | 2,055,623          | -                      | 1,264,500               | 1,000,000              | -                       | 1,000,000              | na                    |
| Capital Outlay                        | 959,634            | 4,275,000              | 4,780,100               | 11,525,000             | -                       | 11,525,000             | 169.6%                |
| Remittances                           | 134,017            | -                      | -                       | -                      | -                       | -                      | na                    |
| <b>Net Operating Budget</b>           | <b>3,149,274</b>   | <b>4,275,000</b>       | <b>6,044,600</b>        | <b>12,525,000</b>      | <b>-</b>                | <b>12,525,000</b>      | <b>193.0%</b>         |
| <b>Total Budget</b>                   | <b>3,149,274</b>   | <b>4,275,000</b>       | <b>6,044,600</b>        | <b>12,525,000</b>      | <b>-</b>                | <b>12,525,000</b>      | <b>193.0%</b>         |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Reimb From Other Depts         | 75,000             | -                      | -                       | -                      | -                       | -                      | na                    |
| Trans fm 001 Gen Fund          | 1,400,000          | 4,275,000              | 4,275,000               | 12,235,000             | -                       | 12,235,000             | 186.2%                |
| Adv/Repay fm 381 Correct ImFee | -                  | -                      | -                       | 290,000                | -                       | 290,000                | na                    |
| Carry Forward                  | 3,444,000          | -                      | 1,769,600               | -                      | -                       | -                      | na                    |
| <b>Total Funding</b>           | <b>4,919,000</b>   | <b>4,275,000</b>       | <b>6,044,600</b>        | <b>12,525,000</b>      | <b>-</b>                | <b>12,525,000</b>      | <b>193.0%</b>         |

| <b>CIP Category / Project Title</b>          | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|----------------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Other Constitutional Officers                |                        |                        |                           |                       |                       |                       |                       |                       |
| Clerk to Annex Relocation                    | 1,800,000              | 1,800,000              | 1,800,000                 | 735,000               | -                     | -                     | -                     | -                     |
| Sheriff Office Capital                       |                        |                        |                           |                       |                       |                       |                       |                       |
| Access Mgt Systems                           | -                      | 1                      | -                         | -                     | -                     | -                     | -                     | -                     |
| Building J Renovation/Repair                 | -                      | 479,244                | 479,200                   | 500,000               | -                     | -                     | -                     | -                     |
| Helicopter Replacement                       | 2,000,000              | 2,000,000              | 2,000,000                 | 5,000,000             | -                     | -                     | -                     | -                     |
| J1-J2-J3 Roof Replacement                    | -                      | -                      | -                         | 5,000,000             | -                     | -                     | -                     | -                     |
| Jail HVAC System Redesign & Replacement      | -                      | 153,124                | 153,200                   | -                     | -                     | -                     | -                     | -                     |
| Jail Kitchen Renovation                      | -                      | 492,549                | 492,500                   | -                     | -                     | -                     | -                     | -                     |
| Naples Jail Expansion                        | -                      | 1                      | -                         | -                     | -                     | -                     | -                     | -                     |
| New Accounting System - Sheriff              | -                      | 125,969                | 126,000                   | -                     | -                     | -                     | -                     | -                     |
| Records Mgt System                           | -                      | 385                    | 400                       | -                     | -                     | -                     | -                     | -                     |
| Sheriff Law Enforcement Capital Improvements | -                      | 511,779                | 511,700                   | 500,000               | -                     | -                     | -                     | -                     |
| Sheriff Office Capital                       | 2,000,000              | 3,763,052              | 3,763,000                 | 11,000,000            | -                     | -                     | -                     | -                     |
| Supervisor of Elections Capital              |                        |                        |                           |                       |                       |                       |                       |                       |
| Voting Machines                              | 475,000                | 481,567                | 481,600                   | -                     | -                     | -                     | -                     | -                     |
| Water / Sewer District Capital               |                        |                        |                           |                       |                       |                       |                       |                       |
| Government Ops Business Park                 | -                      | -                      | -                         | 790,000               | -                     | -                     | -                     | -                     |
| <b>Program Total Project Budget</b>          | <b>4,275,000</b>       | <b>6,044,619</b>       | <b>6,044,600</b>          | <b>12,525,000</b>     | <b>-</b>              | <b>-</b>              | <b>-</b>              | <b>-</b>              |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**County Wide Capital Projects Fund (301)**

**Mission Statement**

To provide General Fund funding for various capital projects under the Office of the County Manager.

| <b>Program Budgetary Cost Summary</b>   | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|-----------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                       | 193,402            | 50,000                 | 347,800                 | 235,000                | -                       | 235,000                | 370.0%                |
| <b>Net Operating Budget</b>             | <b>193,402</b>     | <b>50,000</b>          | <b>347,800</b>          | <b>235,000</b>         | <b>-</b>                | <b>235,000</b>         | <b>370.0%</b>         |
| Reserve for Future Capital Replacements | -                  | 9,000,000              | -                       | 17,500,000             | -                       | 17,500,000             | 94.4%                 |
| Reserve for Disaster Relief             | -                  | 132,700                | -                       | 132,700                | -                       | 132,700                | 0.0%                  |
| <b>Total Budget</b>                     | <b>193,402</b>     | <b>9,182,700</b>       | <b>347,800</b>          | <b>17,867,700</b>      | <b>-</b>                | <b>17,867,700</b>      | <b>94.6%</b>          |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Trans fm 001 Gen Fund          | 4,162,000          | 5,050,000              | 5,050,000               | 7,735,000              | -                       | 7,735,000              | 53.2%                 |
| Carry Forward                  | 480,500            | 4,132,700              | 5,430,500               | 10,132,700             | -                       | 10,132,700             | 145.2%                |
| <b>Total Funding</b>           | <b>4,642,500</b>   | <b>9,182,700</b>       | <b>10,480,500</b>       | <b>17,867,700</b>      | <b>-</b>                | <b>17,867,700</b>      | <b>94.6%</b>          |

| <b>CIP Category / Project Title</b>         | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|---------------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| County Manager's Capital                    |                        |                        |                           |                       |                       |                       |                       |                       |
| Corporate Improvement Software              | -                      | 149,280                | 149,300                   | 115,000               | -                     | -                     | -                     | -                     |
| Customer Experience Mgt Software            | -                      | 72,175                 | 72,100                    | 60,000                | -                     | -                     | -                     | -                     |
| GovMax Software                             | 50,000                 | 126,382                | 126,400                   | 60,000                | -                     | -                     | -                     | -                     |
| X-fers/Reserves - Fund 301 - County Manager | 9,132,700              | 10,132,700             | -                         | 17,632,700            | -                     | -                     | -                     | -                     |
| County Manager's Capital                    | 9,182,700              | 10,480,537             | 347,800                   | 17,867,700            | -                     | -                     | -                     | -                     |
| <b>Program Total Project Budget</b>         | <b>9,182,700</b>       | <b>10,480,537</b>      | <b>347,800</b>            | <b>17,867,700</b>     | <b>-</b>              | <b>-</b>              | <b>-</b>              | <b>-</b>              |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**County Wide Capital Projects Fund (301)**

**Mission Statement**

To provide General Fund funding for various capital projects under Public Services Department.

| Program Budgetary Cost Summary | 2020 Actual    | FY 2021 Adopted  | FY 2021 Forecast | FY 2022 Current | FY 2022 Expanded | FY 2022 Adopted | FY 2022 Change |
|--------------------------------|----------------|------------------|------------------|-----------------|------------------|-----------------|----------------|
| Operating Expense              | 95,768         | -                | 22,800           | -               | -                | -               | na             |
| Capital Outlay                 | 778,095        | 1,100,000        | 1,837,200        | 700,000         | -                | 700,000         | (36.4)%        |
| <b>Net Operating Budget</b>    | <b>873,863</b> | <b>1,100,000</b> | <b>1,860,000</b> | <b>700,000</b>  | <b>-</b>         | <b>700,000</b>  | <b>(36.4)%</b> |
| <b>Total Budget</b>            | <b>873,863</b> | <b>1,100,000</b> | <b>1,860,000</b> | <b>700,000</b>  | <b>-</b>         | <b>700,000</b>  | <b>(36.4)%</b> |

| Program Funding Sources     | 2020 Actual      | FY 2021 Adopted  | FY 2021 Forecast | FY 2022 Current | FY 2022 Expanded | FY 2022 Adopted | FY 2022 Change |
|-----------------------------|------------------|------------------|------------------|-----------------|------------------|-----------------|----------------|
| Intergovernmental Revenues  | (5,477)          | -                | -                | -               | -                | -               | na             |
| FEMA - Fed Emerg Mgt Agency | 10,955           | -                | -                | -               | -                | -               | na             |
| Miscellaneous Revenues      | 3,413            | -                | -                | -               | -                | -               | na             |
| Trans fm 001 Gen Fund       | 294,200          | 1,100,000        | 1,100,000        | -               | -                | -               | (100.0)%       |
| Adv/Repay fm 355 Lib ImFee  | 710,800          | -                | -                | 700,000         | -                | 700,000         | na             |
| Carry Forward               | 625,500          | -                | 760,000          | -               | -                | -               | na             |
| <b>Total Funding</b>        | <b>1,639,391</b> | <b>1,100,000</b> | <b>1,860,000</b> | <b>700,000</b>  | <b>-</b>         | <b>700,000</b>  | <b>(36.4)%</b> |

| CIP Category / Project Title        | FY 2021 Adopted  | FY 2021 Amended  | FY 2021 Forecasted | FY 2022 Budget | FY 2023 Budget | FY 2024 Budget | FY 2025 Budget | FY 2026 Budget |
|-------------------------------------|------------------|------------------|--------------------|----------------|----------------|----------------|----------------|----------------|
| Hurricane Irma                      |                  |                  |                    |                |                |                |                |                |
| COVID-19 Pandemic                   | -                | 15,483           | 15,500             | -              | -              | -              | -              | -              |
| Hurricane Irma                      | -                | 92,062           | 92,000             | -              | -              | -              | -              | -              |
| Hurricane Irma                      | -                | 107,545          | 107,500            | -              | -              | -              | -              | -              |
| Libraries Capital                   |                  |                  |                    |                |                |                |                |                |
| Books, Pubs. & Library Mat (301)    | 600,000          | 827,047          | 827,000            | 600,000        | -              | -              | -              | -              |
| Fiber Optic                         | -                | 41,159           | 41,200             | -              | -              | -              | -              | -              |
| Libraries Capital                   | 600,000          | 868,206          | 868,200            | 600,000        | -              | -              | -              | -              |
| Public Services Capital             |                  |                  |                    |                |                |                |                |                |
| Domestic Animal Srv Facility        | -                | 384,348          | 384,300            | 100,000        | -              | -              | -              | -              |
| Golden Gate Senior Center Rehab     | 500,000          | 500,000          | 500,000            | -              | -              | -              | -              | -              |
| Public Services Capital             | 500,000          | 884,348          | 884,300            | 100,000        | -              | -              | -              | -              |
| <b>Program Total Project Budget</b> | <b>1,100,000</b> | <b>1,860,099</b> | <b>1,860,000</b>   | <b>700,000</b> | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       |

Notes



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**County Wide Capital Projects Fund (301)**

**Mission Statement**

To provide General Fund funding for various capital projects under Public Utilities Department.

| Program Budgetary Cost Summary | 2020 Actual      | FY 2021 Adopted   | FY 2021 Forecast  | FY 2022 Current   | FY 2022 Expanded | FY 2022 Adopted   | FY 2022 Change |
|--------------------------------|------------------|-------------------|-------------------|-------------------|------------------|-------------------|----------------|
| Operating Expense              | 6,260,004        | 6,000,000         | 10,090,700        | 5,000,000         | -                | 5,000,000         | (16.7)%        |
| Capital Outlay                 | 1,349,218        | 3,040,700         | 25,598,200        | 2,972,700         | -                | 2,972,700         | (2.2)%         |
| <b>Net Operating Budget</b>    | <b>7,609,222</b> | <b>9,040,700</b>  | <b>35,688,900</b> | <b>7,972,700</b>  | -                | <b>7,972,700</b>  | <b>(11.8)%</b> |
| Advance/Repay to 390 Gov't Fac | 1,751,000        | 2,192,100         | 2,192,100         | 1,832,000         | -                | 1,832,000         | (16.4)%        |
| Reserve for Contingencies      | -                | 700,000           | -                 | -                 | -                | -                 | (100.0)%       |
| Reserve for Capital            | -                | -                 | -                 | 1,365,300         | -                | 1,365,300         | na             |
| <b>Total Budget</b>            | <b>9,360,222</b> | <b>11,932,800</b> | <b>37,881,000</b> | <b>11,170,000</b> | -                | <b>11,170,000</b> | <b>(6.4)%</b>  |

| Program Funding Sources      | 2020 Actual       | FY 2021 Adopted   | FY 2021 Forecast  | FY 2022 Current   | FY 2022 Expanded | FY 2022 Adopted   | FY 2022 Change |
|------------------------------|-------------------|-------------------|-------------------|-------------------|------------------|-------------------|----------------|
| Intergovernmental Revenues   | (12,243)          | -                 | -                 | -                 | -                | -                 | na             |
| FEMA - Fed Emerg Mgt Agency  | 1,193,836         | -                 | -                 | -                 | -                | -                 | na             |
| Miscellaneous Revenues       | 1,312,095         | -                 | -                 | -                 | -                | -                 | na             |
| Interest/Misc                | 194,667           | 189,300           | 110,000           | 110,000           | -                | 110,000           | (41.9)%        |
| Bond Proceeds                | -                 | -                 | 25,000,000        | -                 | -                | -                 | na             |
| Trans fm 001 Gen Fund        | 7,484,300         | 8,879,600         | 8,993,000         | 7,950,600         | -                | 7,950,600         | (10.5)%        |
| Trans fm 101 Transp Op Fd    | -                 | -                 | -                 | 38,300            | -                | 38,300            | na             |
| Trans fm 109 Pel Bay MSTBU   | -                 | -                 | -                 | 8,700             | -                | 8,700             | na             |
| Trans fm 111 Unincorp Gen Fd | -                 | -                 | -                 | 133,500           | -                | 133,500           | na             |
| Trans fm 113 Comm Dev Fd     | -                 | -                 | -                 | 121,400           | -                | 121,400           | na             |
| Trans fm 194 TDC Prom Fd     | -                 | -                 | -                 | 5,100             | -                | 5,100             | na             |
| Trans fm 495 Airport Op Fd   | -                 | -                 | -                 | 33,700            | -                | 33,700            | na             |
| Trans fm 521 Fleet           | -                 | -                 | -                 | 113,600           | -                | 113,600           | na             |
| Carry Forward                | 6,537,800         | 2,873,300         | 6,438,600         | 2,660,600         | -                | 2,660,600         | (7.4)%         |
| Less 5% Required By Law      | -                 | (9,400)           | -                 | (5,500)           | -                | (5,500)           | (41.5)%        |
| <b>Total Funding</b>         | <b>16,710,456</b> | <b>11,932,800</b> | <b>40,541,600</b> | <b>11,170,000</b> | -                | <b>11,170,000</b> | <b>(6.4)%</b>  |

| CIP Category / Project Title        | FY 2021 Adopted | FY 2021 Amended | FY 2021 Forecasted | FY 2022 Budget | FY 2023 Budget | FY 2024 Budget | FY 2025 Budget | FY 2026 Budget |
|-------------------------------------|-----------------|-----------------|--------------------|----------------|----------------|----------------|----------------|----------------|
| Emergency Management Services       |                 |                 |                    |                |                |                |                |                |
| Medical Examiner Renovation         | 2,500,000       | 2,500,000       | 2,500,000          | -              | -              | -              | -              | -              |
| Facilities Management Capital       |                 |                 |                    |                |                |                |                |                |
| A/C, Heating, & Ventilation Repairs | 750,000         | 1,337,811       | 1,337,800          | 1,200,000      | -              | -              | -              | -              |
| ADA Compliance                      | 100,000         | 151,816         | 151,800            | 150,000        | -              | -              | -              | -              |
| Asset Mgt - Fac Mgt                 | -               | -               | -                  | 50,000         | -              | -              | -              | -              |
| Bldg G Renov-Wellness Ctr           | -               | 6,016           | 6,000              | -              | -              | -              | -              | -              |
| Camp Keais Property                 | -               | 13,634,670      | 13,634,700         | -              | -              | -              | -              | -              |
| County-wide Relocations             | 540,700         | 152,256         | 152,300            | 400,000        | -              | -              | -              | -              |
| DAS Shelter Repairs                 | -               | 35,825          | 35,800             | -              | -              | -              | -              | -              |
| Electrical                          | -               | -               | -                  | 100,000        | -              | -              | -              | -              |
| Elevator Repairs, Replacement       | -               | -               | -                  | 150,000        | -              | -              | -              | -              |
| Exterior Bldg Improve               | -               | -               | -                  | 350,000        | -              | -              | -              | -              |
| Fire Alarms/Life Safety             | 850,000         | 1,020,019       | 1,020,000          | 1,000,000      | -              | -              | -              | -              |
| General Building Repairs            | 1,750,000       | 2,378,997       | 2,379,000          | 1,000,000      | -              | -              | -              | -              |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

| <b>CIP Category / Project Title</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Amended</b> | <b>FY 2021<br/>Forecasted</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2023<br/>Budget</b> | <b>FY 2024<br/>Budget</b> | <b>FY 2025<br/>Budget</b> | <b>FY 2026<br/>Budget</b> |
|-------------------------------------|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Facilities Management Capital       |                            |                            |                               |                           |                           |                           |                           |                           |
| HHH Ranch                           | -                          | 9,540,000                  | 9,540,000                     | -                         | -                         | -                         | -                         | -                         |
| Interior Bldg Improve               | -                          | -                          | -                             | 180,000                   | -                         | -                         | -                         | -                         |
| Paint Plan                          | 700,000                    | 774,904                    | 774,900                       | -                         | -                         | -                         | -                         | -                         |
| Parking Lot Repairs                 | -                          | -                          | -                             | 200,000                   | -                         | -                         | -                         | -                         |
| Port of the Isle Hotel Demo         | -                          | 388,444                    | 388,500                       | -                         | -                         | -                         | -                         | -                         |
| Reroofing Projects                  | 750,000                    | 960,877                    | 960,900                       | 620,000                   | -                         | -                         | -                         | -                         |
| Video Monitor Sys & Security        | -                          | -                          | -                             | 2,572,700                 | -                         | -                         | -                         | -                         |
| X-fers/Reserves - Fund 301          | 2,892,100                  | 4,478,630                  | 2,192,100                     | 3,197,300                 | -                         | -                         | -                         | -                         |
| Facilities Management Capital       | 8,332,800                  | 34,860,265                 | 32,573,800                    | 11,170,000                | -                         | -                         | -                         | -                         |
| Hurricane Irma                      |                            |                            |                               |                           |                           |                           |                           |                           |
| COVID-19 Pandemic                   | -                          | 70,903                     | 70,900                        | -                         | -                         | -                         | -                         | -                         |
| Hurricane Irma                      | -                          | 857,162                    | 857,200                       | -                         | -                         | -                         | -                         | -                         |
| Hurricane Irma                      | -                          | 928,065                    | 928,100                       | -                         | -                         | -                         | -                         | -                         |
| Parks & Recreation Capital          |                            |                            |                               |                           |                           |                           |                           |                           |
| Golden Gate Golf Course             | 1,000,000                  | 1,587,999                  | 1,588,000                     | -                         | -                         | -                         | -                         | -                         |
| Water / Sewer District Capital      |                            |                            |                               |                           |                           |                           |                           |                           |
| Government Ops Business Park        | -                          | 21,546                     | 21,500                        | -                         | -                         | -                         | -                         | -                         |
| Integrated Asset Management         | 100,000                    | 269,633                    | 269,600                       | -                         | -                         | -                         | -                         | -                         |
| Water / Sewer District Capital      | 100,000                    | 291,179                    | 291,100                       | -                         | -                         | -                         | -                         | -                         |
| <b>Program Total Project Budget</b> | <b>11,932,800</b>          | <b>40,167,508</b>          | <b>37,881,000</b>             | <b>11,170,000</b>         | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  |

**Forecast FY 2021**

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017, as a Category 4 hurricane, severely impacting the County as well as the entire State. Facilities Management Division has managed repairs to various facilities in the amount of \$8.8 million. To help cash flow these repairs, the division has received FEMA and insurance claims proceeds and in FY19 and FY20, the division's annual capital allocation for repairs and maintenance was reduced as follows:

\$8,800,000 Hurricane Irma expense budget

\$1,563,400 FY19 Capital allocation for repairs and maintenance in the amount of \$6m was reduced by \$1,563,400 to help cash flow  
Hurricane Irma repairs

\$1,500,000 FY20 Capital allocation for repairs and maintenance in the amount of \$5m was reduced by \$1.5 million to help cash flow  
Hurricane Irma repairs

\$5,736,600 Subtotal - Hurricane Irma budget less reductions to annual capital allocations

\$ 460,453 FY18 Insurance proceeds collected  
\$3,121,290 FY19 FEMA and insurance proceeds collected  
\$2,459,523 FY20 FEMA and insurance proceeds collected  
\$6,041,266 Total collected from FEMA and insurance proceeds

As FEMA and insurance proceeds are received in FY 21 and in the future, Facilities Management may recognize these proceeds and restore capital maintenance projects cut in FY 19 and FY 20.

**Current FY 2022**

The Reserve for Capital in the amount of \$1,365,300 is funding remaining from the 2020 Taxable Special Obligation Revenue Bond used to purchase two (2) properties.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**County Wide Capital Projects Fund (301)**

**Mission Statement**

To account for capital projects funded by the Growth Management Department.

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                     | 32,572             | 40,000                 | 62,700                  | 50,000                 | -                       | 50,000                 | 25.0%                 |
| Capital Outlay                        | 43,143             | 179,100                | 424,600                 | 504,000                | -                       | 504,000                | 181.4%                |
| <b>Net Operating Budget</b>           | <b>75,715</b>      | <b>219,100</b>         | <b>487,300</b>          | <b>554,000</b>         | <b>-</b>                | <b>554,000</b>         | <b>152.9%</b>         |
| <b>Total Budget</b>                   | <b>75,715</b>      | <b>219,100</b>         | <b>487,300</b>          | <b>554,000</b>         | <b>-</b>                | <b>554,000</b>         | <b>152.9%</b>         |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Trans fm 001 Gen Fund          | -                  | 40,000                 | 40,000                  | 50,000                 | -                       | 50,000                 | 25.0%                 |
| Trans fm 114 Pollutn Ctrl Fd   | 69,000             | 179,100                | 179,100                 | 504,000                | -                       | 504,000                | 181.4%                |
| Carry Forward                  | 274,900            | -                      | 268,200                 | -                      | -                       | -                      | na                    |
| <b>Total Funding</b>           | <b>343,900</b>     | <b>219,100</b>         | <b>487,300</b>          | <b>554,000</b>         | <b>-</b>                | <b>554,000</b>         | <b>152.9%</b>         |

| <b>CIP Category / Project Title</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Growth Management Capital           |                        |                        |                           |                       |                       |                       |                       |                       |
| Pollution Control Equipment         | 59,100                 | 85,603                 | 85,600                    | 100,000               | -                     | -                     | -                     | -                     |
| Pollution Control Space Planning    | 120,000                | 333,000                | 333,000                   | 404,000               | -                     | -                     | -                     | -                     |
| Water Quality Testing               | 40,000                 | 62,719                 | 62,700                    | 50,000                | -                     | -                     | -                     | -                     |
| Growth Management Capital           | 219,100                | 481,322                | 481,300                   | 554,000               | -                     | -                     | -                     | -                     |
| Water / Sewer District Capital      |                        |                        |                           |                       |                       |                       |                       |                       |
| Government Ops Business Park        | -                      | 6,000                  | 6,000                     | -                     | -                     | -                     | -                     | -                     |
| <b>Program Total Project Budget</b> | <b>219,100</b>         | <b>487,322</b>         | <b>487,300</b>            | <b>554,000</b>        | <b>-</b>              | <b>-</b>              | <b>-</b>              | <b>-</b>              |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Florida Boating Improvement Fund (303)**

**Mission Statement**

Accounts for boater related capital projects. There are two fees imposed on motorized boaters; one is a state imposed fee and the other is a county imposed registration fee. Monies are spent in accordance with Section 328.72(15) and 328.66(1), Florida Statutes; to maintaining waterways as well as building and repairing public boat ramps and docks, removing derelict vessels, and maintaining waterway markers.

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                     | 266,590            | -                      | 154,700                 | 50,000                 | -                       | 50,000                 | na                    |
| Capital Outlay                        | 7,805              | 723,600                | 2,085,100               | 477,000                | -                       | 477,000                | (34.1)%               |
| <b>Net Operating Budget</b>           | <b>274,396</b>     | <b>723,600</b>         | <b>2,239,800</b>        | <b>527,000</b>         | -                       | <b>527,000</b>         | <b>(27.2)%</b>        |
| Trans to Tax Collector                | 11,483             | 14,000                 | 14,000                  | 14,000                 | -                       | 14,000                 | 0.0%                  |
| <b>Total Budget</b>                   | <b>285,879</b>     | <b>737,600</b>         | <b>2,253,800</b>        | <b>541,000</b>         | -                       | <b>541,000</b>         | <b>(26.7)%</b>        |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Licenses & Permits             | 528,366            | 590,000                | 590,000                 | 590,000                | -                       | 590,000                | 0.0%                  |
| Intergovernmental Revenues     | 1,179              | -                      | -                       | -                      | -                       | -                      | na                    |
| FEMA - Fed Emerg Mgt Agency    | 21,226             | -                      | -                       | -                      | -                       | -                      | na                    |
| Miscellaneous Revenues         | 180                | -                      | -                       | -                      | -                       | -                      | na                    |
| Interest/Misc                  | 25,687             | 23,000                 | 15,000                  | 15,000                 | -                       | 15,000                 | (34.8)%               |
| Carry Forward                  | 1,324,300          | 155,200                | 1,615,100               | (33,700)               | -                       | (33,700)               | (121.7)%              |
| Less 5% Required By Law        | -                  | (30,600)               | -                       | (30,300)               | -                       | (30,300)               | (1.0)%                |
| <b>Total Funding</b>           | <b>1,900,938</b>   | <b>737,600</b>         | <b>2,220,100</b>        | <b>541,000</b>         | -                       | <b>541,000</b>         | <b>(26.7)%</b>        |

| <b>CIP Category / Project Title</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Coastal Zone Management Capital     |                        |                        |                           |                       |                       |                       |                       |                       |
| Boat Lift for Coastal Zone          | -                      | 75,000                 | 75,000                    | -                     | -                     | -                     | -                     | -                     |
| Waterway Marker Maintenance         | -                      | 39,038                 | 39,000                    | 50,000                | -                     | -                     | -                     | -                     |
| Coastal Zone Management Capital     | -                      | 114,038                | 114,000                   | 50,000                | -                     | -                     | -                     | -                     |
| Parks & Recreation Capital          |                        |                        |                           |                       |                       |                       |                       |                       |
| 951 Boat Pk - Seawall, Docks Repair | -                      | 500,000                | 500,000                   | -                     | -                     | -                     | -                     | -                     |
| 951 Floating Dock & Ladders         | -                      | 330,511                | 330,500                   | -                     | -                     | -                     | -                     | -                     |
| Bayview Pk Expansion                | -                      | 107,591                | 107,600                   | -                     | -                     | -                     | -                     | -                     |
| Boat Ramp Minor Repairs             | -                      | 52,564                 | 52,600                    | -                     | -                     | -                     | -                     | -                     |
| Caxambas Fuel Tank Repair           | -                      | 15,000                 | 15,000                    | -                     | -                     | -                     | -                     | -                     |
| Caxambas Traffic Signs              | -                      | 50,000                 | 50,000                    | -                     | -                     | -                     | -                     | -                     |
| Cocohatchee Floating Dock           | -                      | 50,000                 | 50,000                    | -                     | -                     | -                     | -                     | -                     |
| Hamilton Ave Parking                | 723,600                | 723,600                | 723,600                   | 477,000               | -                     | -                     | -                     | -                     |
| Ladder, bumper, & piling repairs    | -                      | 251,556                | 251,500                   | -                     | -                     | -                     | -                     | -                     |
| Marina Fuel Tanks                   | -                      | 45,000                 | 45,000                    | -                     | -                     | -                     | -                     | -                     |
| X-fers/Reserves - Fund 303          | 14,000                 | 14,000                 | 14,000                    | 14,000                | -                     | -                     | -                     | -                     |
| Parks & Recreation Capital          | 737,600                | 2,139,822              | 2,139,800                 | 491,000               | -                     | -                     | -                     | -                     |
| <b>Program Total Project Budget</b> | <b>737,600</b>         | <b>2,253,860</b>       | <b>2,253,800</b>          | <b>541,000</b>        | -                     | -                     | -                     | -                     |

**Capital Improvement Program**  
**Florida Boating Improvement Fund (303)**

Notes

Prior to FY 2017, the boater improvement/vessel registration fees were accounted for in the Parks and Recreation Capital Projects Fund 306.

Per Florida Statutes section 328.72(15), the portion of the state vessel registration fees returned to county governments are for the sole purposes of providing, maintaining, or operating:

Recreational channel marking and other uniform waterway markers,

Public boat ramps, lifts, and hoists,

Marine railways,

Boat piers, docks, mooring buoys, and other public launching facilities; and

Removing derelict vessels, debris that specifically impede boat access, not including the dredging of channels, and vessels and floating structures deemed a hazard to public safety and health for failure to comply with s.327.53 F.S.

Per Florida Statutes section 328.66(1), the local optional vessel registration fee proceeds are expended for the patrol, regulation, and maintenance of the lakes, rivers, and waters and for the other boating-related activities.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**ATV Settlement Capital Fund (305)**

**Mission Statement**

Collier County and the South Florida Water Management District entered into a Settlement Agreement wherein the District paid Collier County \$3 million to dispose of litigation arising out of a 2003 Agreement between the parties in which the District was to convey 640 acres to Collier County for recreational ATV use.

| Program Budgetary Cost Summary | 2020 Actual | FY 2021 Adopted  | FY 2021 Forecast | FY 2022 Current  | FY 2022 Expanded | FY 2022 Adopted  | FY 2022 Change |
|--------------------------------|-------------|------------------|------------------|------------------|------------------|------------------|----------------|
| Operating Expense              | -           | 20,000           | 70,400           | 129,000          | -                | 129,000          | 545.0%         |
| <b>Net Operating Budget</b>    | -           | <b>20,000</b>    | <b>70,400</b>    | <b>129,000</b>   | -                | <b>129,000</b>   | <b>545.0%</b>  |
| Reserve for Capital            | -           | 3,102,200        | -                | 3,000,000        | -                | 3,000,000        | (3.3)%         |
| <b>Total Budget</b>            | -           | <b>3,122,200</b> | <b>70,400</b>    | <b>3,129,000</b> | -                | <b>3,129,000</b> | <b>0.2%</b>    |

| Program Funding Sources | 2020 Actual      | FY 2021 Adopted  | FY 2021 Forecast | FY 2022 Current  | FY 2022 Expanded | FY 2022 Adopted  | FY 2022 Change |
|-------------------------|------------------|------------------|------------------|------------------|------------------|------------------|----------------|
| Interest/Misc           | 56,051           | 30,000           | 15,000           | 15,000           | -                | 15,000           | (50.0)%        |
| Carry Forward           | 3,114,100        | 3,093,700        | 3,170,200        | 3,114,800        | -                | 3,114,800        | 0.7%           |
| Less 5% Required By Law | -                | (1,500)          | -                | (800)            | -                | (800)            | (46.7)%        |
| <b>Total Funding</b>    | <b>3,170,151</b> | <b>3,122,200</b> | <b>3,185,200</b> | <b>3,129,000</b> | -                | <b>3,129,000</b> | <b>0.2%</b>    |

| CIP Category / Project Title        | FY 2021 Adopted  | FY 2021 Amended  | FY 2021 Forecasted | FY 2022 Budget   | FY 2023 Budget | FY 2024 Budget | FY 2025 Budget | FY 2026 Budget |
|-------------------------------------|------------------|------------------|--------------------|------------------|----------------|----------------|----------------|----------------|
| Parks & Recreation Capital          |                  |                  |                    |                  |                |                |                |                |
| SFWMDC Settlement                   | 20,000           | 70,420           | 70,400             | 129,000          | -              | -              | -              | -              |
| X-fers/Reserves - Fund 305          | 3,102,200        | 3,102,200        | -                  | 3,000,000        | -              | -              | -              | -              |
| Parks & Recreation Capital          | 3,122,200        | 3,172,620        | 70,400             | 3,129,000        | -              | -              | -              | -              |
| <b>Program Total Project Budget</b> | <b>3,122,200</b> | <b>3,172,620</b> | <b>70,400</b>      | <b>3,129,000</b> | -              | -              | -              | -              |

**Notes**

On June 9, 2011, the County received \$3 million from the South Florida Water Management District.

On December 10, 2013, agenda item 11.G., the Board approved segregating the remaining settlement moneys into its own fund (305) so interest earnings may accumulate and be held for ATV riding purposes.

On April 24, 2018, agenda item 11.C., the Board approved the allocation of \$20,000 annual for a Tickets to Ride program for Collier County citizens so they may recreate at ATV facilities.

On January 26, 2021, agenda item 16.D.8, the Board approve all unspent interest earnings to help offset the annual \$100 off-road vehicle riding permit fee assessed by the Big Cypress National Preserve by 50% for Collier County residents.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Parks & Recreation Capital Projects (306)**

**Mission Statement**

Accounts for non-growth capital projects managed by the Parks & Recreation Division. The principal funding sources are operating transfers from the General Fund (001) and Unincorporated General Fund MSTD (111).

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                     | 2,265,024          | 2,580,000              | 5,515,600               | 5,309,000              | -                       | 5,309,000              | 105.8%                |
| Capital Outlay                        | 1,101,073          | 1,459,000              | 5,632,200               | 2,023,200              | -                       | 2,023,200              | 38.7%                 |
| <b>Net Operating Budget</b>           | <b>3,366,097</b>   | <b>4,039,000</b>       | <b>11,147,800</b>       | <b>7,332,200</b>       | -                       | <b>7,332,200</b>       | <b>81.5%</b>          |
| Trans to 710 Pub Serv Match           | -                  | -                      | 114,500                 | -                      | -                       | -                      | na                    |
| Reserve for Capital                   | -                  | 1,000,100              | -                       | 69,100                 | -                       | 69,100                 | (93.1)%               |
| <b>Total Budget</b>                   | <b>3,366,097</b>   | <b>5,039,100</b>       | <b>11,262,300</b>       | <b>7,401,300</b>       | -                       | <b>7,401,300</b>       | <b>46.9%</b>          |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Intergovernmental Revenues     | 3,721              | -                      | -                       | -                      | -                       | -                      | na                    |
| FEMA - Fed Emerg Mgt Agency    | 170,550            | -                      | -                       | -                      | -                       | -                      | na                    |
| Miscellaneous Revenues         | 63,778             | -                      | 98,000                  | -                      | -                       | -                      | na                    |
| Interest/Misc                  | 106,684            | 70,000                 | 35,000                  | 35,000                 | -                       | 35,000                 | (50.0)%               |
| Trans fm 001 Gen Fund          | 1,600,000          | 3,350,000              | 3,350,000               | 3,070,000              | -                       | 3,070,000              | (8.4)%                |
| Trans fm 111 Unincorp Gen Fd   | 2,500,000          | 2,950,000              | 2,950,000               | 3,450,000              | -                       | 3,450,000              | 16.9%                 |
| Carry Forward                  | 4,598,900          | (1,327,400)            | 5,677,400               | 848,100                | -                       | 848,100                | (163.9)%              |
| Less 5% Required By Law        | -                  | (3,500)                | -                       | (1,800)                | -                       | (1,800)                | (48.6)%               |
| <b>Total Funding</b>           | <b>9,043,633</b>   | <b>5,039,100</b>       | <b>12,110,400</b>       | <b>7,401,300</b>       | -                       | <b>7,401,300</b>       | <b>46.9%</b>          |

| <b>CIP Category / Project Title</b>    | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|----------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Hurricane Irma                         |                        |                        |                           |                       |                       |                       |                       |                       |
| COVID-19 Pandemic                      | -                      | 133,245                | 133,200                   | -                     | -                     | -                     | -                     | -                     |
| Hurricane Irma                         | -                      | 421,800                | 421,800                   | -                     | -                     | -                     | -                     | -                     |
| Hurricane Irma                         | -                      | 555,045                | 555,000                   | -                     | -                     | -                     | -                     | -                     |
| Parks & Recreation Capital             |                        |                        |                           |                       |                       |                       |                       |                       |
| 19th Street Neighborhood Pk            | 100,000                | 100,000                | 100,000                   | -                     | -                     | -                     | -                     | -                     |
| AOlesky Sea Wall Repair                | -                      | 19,371                 | 19,400                    | -                     | -                     | -                     | -                     | -                     |
| Bayview Pk Expansion                   | -                      | 308,719                | 308,700                   | -                     | -                     | -                     | -                     | -                     |
| Caxambas Community Center              | -                      | -                      | 50,000                    | 20,000                | -                     | -                     | -                     | -                     |
| Caxambas Community Ctr Study           | -                      | 7,785                  | 7,800                     | -                     | -                     | -                     | -                     | -                     |
| ComPk - Artificial Turf                | 750,000                | 868,228                | 868,200                   | -                     | -                     | -                     | -                     | -                     |
| ComPk - Assessments                    | 50,000                 | -                      | -                         | 30,000                | -                     | -                     | -                     | -                     |
| ComPk - Athletic Field/Court Maint     | 455,000                | 494,569                | 494,600                   | 1,000,000             | -                     | -                     | -                     | -                     |
| ComPk - Exotics Removal                | -                      | -                      | -                         | 30,000                | -                     | -                     | -                     | -                     |
| ComPk - Feasibility Study              | -                      | 1,434                  | 1,400                     | -                     | -                     | -                     | -                     | -                     |
| ComPk - Fiber Optics                   | -                      | 6,627                  | 6,700                     | -                     | -                     | -                     | -                     | -                     |
| ComPk - Fitness Equipment              | -                      | 84                     | 100                       | -                     | -                     | -                     | -                     | -                     |
| ComPk - IWF Repair                     | 584,000                | 624,105                | 624,100                   | -                     | -                     | -                     | -                     | -                     |
| ComPk - Lighting Infrastructure Maint  | -                      | 274,276                | 274,300                   | 150,000               | -                     | -                     | -                     | -                     |
| ComPk - Lightning Detection            | -                      | 5,195                  | 5,200                     | -                     | -                     | -                     | -                     | -                     |
| ComPk - Other Repairs/Maintenance      | 275,000                | 282,555                | 282,600                   | 175,000               | -                     | -                     | -                     | -                     |
| ComPk - Pathway/Road Repairs           | 25,000                 | -                      | -                         | 450,000               | -                     | -                     | -                     | -                     |
| ComPk - Playgrnd/Shade Structure Maint | 450,000                | 454,958                | 455,000                   | 180,000               | -                     | -                     | -                     | -                     |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

| <b>CIP Category / Project Title</b>      | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Amended</b> | <b>FY 2021<br/>Forecasted</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2023<br/>Budget</b> | <b>FY 2024<br/>Budget</b> | <b>FY 2025<br/>Budget</b> | <b>FY 2026<br/>Budget</b> |
|------------------------------------------|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Parks & Recreation Capital               |                            |                            |                               |                           |                           |                           |                           |                           |
| ComPk - Pool Repairs                     | 100,000                    | 1,030,341                  | 1,030,300                     | 185,000                   | -                         | -                         | -                         | -                         |
| DCA Lely Barefoot Beach Landing          | -                          | 1,000,000                  | 1,000,000                     | -                         | -                         | -                         | -                         | -                         |
| DCA Parking                              | -                          | 1,000,000                  | 1,000,000                     | -                         | -                         | -                         | -                         | -                         |
| E Naples ComPk Maintenance Area          | -                          | 17,634                     | 17,600                        | -                         | -                         | -                         | -                         | -                         |
| E Naples ComPk Master Plan               | -                          | 34,694                     | 34,700                        | -                         | -                         | -                         | -                         | -                         |
| E Naples ComPk Pickleball                | -                          | 132,725                    | 132,700                       | -                         | -                         | -                         | -                         | -                         |
| E Naples Welcome Ctr                     | -                          | 229,779                    | 229,800                       | -                         | -                         | -                         | -                         | -                         |
| Eagle Lake ComPk - Gym                   | -                          | 30,000                     | 30,000                        | -                         | -                         | -                         | -                         | -                         |
| GG CP Activity Pool Renovation           | -                          | 52,323                     | 52,300                        | -                         | -                         | -                         | -                         | -                         |
| GG CP Bike/Walk Pathway Repairs          | -                          | -                          | -                             | 120,000                   | -                         | -                         | -                         | -                         |
| GG CP BMX & Skatepark Repairs            | -                          | -                          | -                             | 240,000                   | -                         | -                         | -                         | -                         |
| GG CP Playground Surface Replace         | -                          | -                          | -                             | 150,000                   | -                         | -                         | -                         | -                         |
| Immok Sports Complex Fitness Renov       | -                          | 346                        | 300                           | -                         | -                         | -                         | -                         | -                         |
| Isle of Capri Neighborhood Pk Exp        | -                          | 51,231                     | 51,200                        | 350,000                   | -                         | -                         | -                         | -                         |
| Mar-Good Cottage Restoration             | -                          | 33,690                     | 33,700                        | -                         | -                         | -                         | -                         | -                         |
| NCRP - NFC Slab                          | -                          | 93,000                     | 93,000                        | -                         | -                         | -                         | -                         | -                         |
| NCRP Pool Pump Repairs                   | -                          | 3,126                      | 3,100                         | -                         | -                         | -                         | -                         | -                         |
| NCRP Pool pumps & motors                 | 200,000                    | 280,438                    | 280,400                       | -                         | -                         | -                         | -                         | -                         |
| Off-Rd Vehicles & Equipment              | 350,000                    | 1,050,000                  | 1,050,000                     | 1,283,200                 | -                         | -                         | -                         | -                         |
| Parking Meters                           | -                          | 100,000                    | 100,000                       | -                         | -                         | -                         | -                         | -                         |
| PBay CP Lake Bulkhead Repairs            | -                          | -                          | -                             | 30,000                    | -                         | -                         | -                         | -                         |
| PBay CP Pathway Renovation               | -                          | -                          | -                             | 48,000                    | -                         | -                         | -                         | -                         |
| Pelican Bay Master Plan                  | -                          | 20,986                     | 21,000                        | -                         | -                         | -                         | -                         | -                         |
| PSprings NP Playground Replace           | -                          | -                          | -                             | 120,000                   | -                         | -                         | -                         | -                         |
| REaton NP Playground Replace             | -                          | -                          | -                             | 210,000                   | -                         | -                         | -                         | -                         |
| RegPk - Artificial Turf                  | -                          | -                          | -                             | 1,000,000                 | -                         | -                         | -                         | -                         |
| RegPk - Assessment                       | -                          | 63,501                     | 63,600                        | 135,000                   | -                         | -                         | -                         | -                         |
| RegPk - Athletic Field/Court Maintenance | 100,000                    | 100,000                    | 100,000                       | -                         | -                         | -                         | -                         | -                         |
| RegPk - Exotic Removal                   | 60,000                     | 79,973                     | 80,000                        | 60,000                    | -                         | -                         | -                         | -                         |
| RegPk - Fiber Optics                     | -                          | 13,319                     | 13,300                        | -                         | -                         | -                         | -                         | -                         |
| RegPk - Lightning Detection              | -                          | 4,815                      | 4,800                         | 50,000                    | -                         | -                         | -                         | -                         |
| RegPk - Other Repairs/Maintenance        | 100,000                    | 219,132                    | 219,200                       | 326,500                   | -                         | -                         | -                         | -                         |
| RegPk - Pathway/Road Repairs             | 50,000                     | 132,093                    | 132,100                       | 125,000                   | -                         | -                         | -                         | -                         |
| RegPk - Playgrnd/Shade Structure Maint   | 220,000                    | 182,618                    | 182,600                       | 115,000                   | -                         | -                         | -                         | -                         |
| RegPk - Security                         | -                          | 36,000                     | 36,000                        | -                         | -                         | -                         | -                         | -                         |
| RegPk - Sun-N-Fun Pool Repairs           | -                          | 628,398                    | 628,400                       | 268,000                   | -                         | -                         | -                         | -                         |
| RegPk Land Maintenance                   | -                          | -                          | -                             | 215,500                   | -                         | -                         | -                         | -                         |
| Seawall Repair and Replacement           | 170,000                    | 170,000                    | 170,000                       | -                         | -                         | -                         | -                         | -                         |
| SPettay Concession Bldg Shutters         | -                          | -                          | -                             | 18,000                    | -                         | -                         | -                         | -                         |
| Sun N Fun Repairs                        | -                          | 304,490                    | 254,500                       | 50,000                    | -                         | -                         | -                         | -                         |
| TRosbough Pk Dugout Renovation           | -                          | -                          | -                             | 30,000                    | -                         | -                         | -                         | -                         |
| Vanderbilt Pkg Garage Repairs            | -                          | 49,900                     | 49,900                        | -                         | -                         | -                         | -                         | -                         |
| Veterans CP Security Cameras             | -                          | -                          | -                             | 48,000                    | -                         | -                         | -                         | -                         |
| Vineyds CP Pathways Maint                | -                          | -                          | -                             | 120,000                   | -                         | -                         | -                         | -                         |
| Vineyds CP Playground                    | -                          | 169                        | 200                           | -                         | -                         | -                         | -                         | -                         |
| X-fers/Reserves - Fund 306               | 1,000,100                  | 414,600                    | 114,500                       | 69,100                    | -                         | -                         | -                         | -                         |
| Parks & Recreation Capital               | 5,039,100                  | 11,007,227                 | 10,707,300                    | 7,401,300                 | -                         | -                         | -                         | -                         |
| <b>Program Total Project Budget</b>      | <b>5,039,100</b>           | <b>11,562,272</b>          | <b>11,262,300</b>             | <b>7,401,300</b>          | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  |



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Parks & Recreation Capital Projects (306)**

Current FY 2022

On September 10, 2017, Hurricane Irma (category 4) made landfall in Collier County, severely impacting the County as well as the entire State. To help cash flow about \$3 million in repairs, a portion of the Division's FY19 annual capital allocation (\$478,000) for Park repairs and maintenance were diverted for hurricane repairs. Over the past few years, FEMA reimbursements and insurance claim proceeds have been received, and the up-front funding (\$478,000) from FY 2019 can be released in FY 2022.

General Fd (001)    Unincorp Gen Fd (111)

|             |             |                                                                                                                                      |
|-------------|-------------|--------------------------------------------------------------------------------------------------------------------------------------|
| \$ 325,000  | \$ 153,000  | FY 2019 funding returned to Park's (\$478,000)                                                                                       |
| \$ 0        | \$ 300,100  | Reserves FY21 (Remaining - amended budget)                                                                                           |
| \$ 70,000   |             | Coast Guard Auxiliary Contribution (FY21) for storage area at new Caxambus Community Center. Exp budget will be established in FY22. |
| \$ 395,000  | \$ 453,100  | Total - Carry forward (FY22 beginning cash balance)                                                                                  |
| \$3,070,000 | \$ 0        | Transfer from the General Fund (001) FY22                                                                                            |
| \$ 0        | \$3,450,000 | Transfer from the Unincorporated General Fund (111) FY22                                                                             |
| \$ 33,200   |             | FY22 interest revenue less 5% reduction by law, to help fund up equip for new Big Corkscrew Island Park                              |
| \$3,498,200 | \$3,903,100 | Total Revenues FY22                                                                                                                  |
| \$2,690,000 | \$3,834,000 | Budgeted into Projects FY22 (Regional & Community Parks)                                                                             |
| \$ 808,200  | \$ 0        | Big Corkscrew Island Park - furniture, equipment, off-road vehicles                                                                  |
| \$ 0        | \$ 69,100   | Reserves                                                                                                                             |
| \$3,498,200 | \$3,903,100 | Total Expenditure Budget for FY22                                                                                                    |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Parks CIP 2020 Bond (308)**

**Mission Statement**

To provide accounting for the 2020 bond proceeds for Parks and Recreation's aquatic and other park related improvements.

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Capital Outlay                        | -                  | -                      | 9,905,000               | -                      | -                       | -                      | na                    |
| <b>Net Operating Budget</b>           | -                  | -                      | <b>9,905,000</b>        | -                      | -                       | -                      | <b>na</b>             |
| Reserve for Capital                   | -                  | -                      | -                       | 10,165,200             | -                       | 10,165,200             | na                    |
| <b>Total Budget</b>                   | -                  | -                      | <b>9,905,000</b>        | <b>10,165,200</b>      | -                       | <b>10,165,200</b>      | <b>na</b>             |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Interest/Misc                  | -                  | -                      | 36,000                  | 36,000                 | -                       | 36,000                 | na                    |
| Bond Proceeds                  | -                  | -                      | 20,000,000              | -                      | -                       | -                      | na                    |
| Carry Forward                  | -                  | -                      | -                       | 10,131,000             | -                       | 10,131,000             | na                    |
| Less 5% Required By Law        | -                  | -                      | -                       | (1,800)                | -                       | (1,800)                | na                    |
| <b>Total Funding</b>           | -                  | -                      | <b>20,036,000</b>       | <b>10,165,200</b>      | -                       | <b>10,165,200</b>      | <b>na</b>             |

| <b>CIP Category / Project Title</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Parks & Recreation Capital          |                        |                        |                           |                       |                       |                       |                       |                       |
| E Naples Welcome Ctr                | -                      | 3,145,000              | 3,145,000                 | -                     | -                     | -                     | -                     | -                     |
| GG CP Activity Pool Renovation      | -                      | 960,000                | 960,000                   | -                     | -                     | -                     | -                     | -                     |
| Sun N Fun Repairs                   | -                      | 5,800,000              | 5,800,000                 | -                     | -                     | -                     | -                     | -                     |
| X-fers/Reserves - Fund 308          | -                      | 10,095,000             | -                         | 10,165,200            | -                     | -                     | -                     | -                     |
| Parks & Recreation Capital          | -                      | 20,000,000             | 9,905,000                 | 10,165,200            | -                     | -                     | -                     | -                     |
| <b>Program Total Project Budget</b> | -                      | <b>20,000,000</b>      | <b>9,905,000</b>          | <b>10,165,200</b>     | -                     | -                     | -                     | -                     |

**Notes**

On September 22, 2020, agenda item 11.B., the Board authorized the issuance of a Special Obligation Revenue Bond, Series 2020A to finance park improvements in the amount of \$20,000,000. Proceeds were received in October 2020.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Growth Management Capital Fund (309)**

**Mission Statement**

To account for capital projects funded by the Community Development Fund (113) and Development Services Fund (131).

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                     | 484,477            | -                      | 69,100                  | -                      | -                       | -                      | na                    |
| Capital Outlay                        | 746,222            | 5,066,400              | 9,826,700               | 1,951,300              | -                       | 1,951,300              | (61.5)%               |
| <b>Net Operating Budget</b>           | <b>1,230,700</b>   | <b>5,066,400</b>       | <b>9,895,800</b>        | <b>1,951,300</b>       | -                       | <b>1,951,300</b>       | <b>(61.5)%</b>        |
| <b>Total Budget</b>                   | <b>1,230,700</b>   | <b>5,066,400</b>       | <b>9,895,800</b>        | <b>1,951,300</b>       | -                       | <b>1,951,300</b>       | <b>(61.5)%</b>        |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Miscellaneous Revenues         | -                  | -                      | 8,400                   | -                      | -                       | -                      | na                    |
| Interest/Misc                  | 109,760            | 20,000                 | -                       | -                      | -                       | -                      | (100.0)%              |
| Trans fm 131 Dev Serv Fd       | 5,000,000          | -                      | -                       | 1,872,000              | -                       | 1,872,000              | na                    |
| Carry Forward                  | 6,087,600          | 5,047,400              | 9,966,700               | 79,300                 | -                       | 79,300                 | (98.4)%               |
| Less 5% Required By Law        | -                  | (1,000)                | -                       | -                      | -                       | -                      | (100.0)%              |
| <b>Total Funding</b>           | <b>11,197,360</b>  | <b>5,066,400</b>       | <b>9,975,100</b>        | <b>1,951,300</b>       | -                       | <b>1,951,300</b>       | <b>(61.5)%</b>        |

| <b>CIP Category / Project Title</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Growth Management Capital           |                        |                        |                           |                       |                       |                       |                       |                       |
| CDS Bldg Repairs and Maintenance    | 2,616,400              | 2,716,955              | 2,716,900                 | 1,000,000             | -                     | -                     | -                     | -                     |
| Comm & Devel Building               | 2,450,000              | 7,109,800              | 7,109,800                 | 951,300               | -                     | -                     | -                     | -                     |
| Flood Plain Mapping                 | -                      | 12,700                 | 12,700                    | -                     | -                     | -                     | -                     | -                     |
| Growth Management Capital           | 5,066,400              | 9,839,455              | 9,839,400                 | 1,951,300             | -                     | -                     | -                     | -                     |
| Hurricane Irma                      |                        |                        |                           |                       |                       |                       |                       |                       |
| COVID-19 Pandemic                   | -                      | 56,414                 | 56,400                    | -                     | -                     | -                     | -                     | -                     |
| <b>Program Total Project Budget</b> | <b>5,066,400</b>       | <b>9,895,869</b>       | <b>9,895,800</b>          | <b>1,951,300</b>      | -                     | -                     | -                     | -                     |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Transportation Capital Fund (310)**

**Mission Statement**

This fund accounts for General Fund (001/111) transfers used for the operation and maintenance of improvements to the roads as well as ancillary facilities such as sidewalks, bike paths, streetlights, landscaping and other facilities incidental to the proper movement of traffic along roads and streets and transportation related grant matches.

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                     | 5,067,574          | 2,498,900              | 6,397,500               | 7,346,500              | -                       | 7,346,500              | 194.0%                |
| Capital Outlay                        | 698,747            | 11,770,800             | 16,521,200              | 5,071,300              | -                       | 5,071,300              | (56.9)%               |
| <b>Net Operating Budget</b>           | <b>5,766,320</b>   | <b>14,269,700</b>      | <b>22,918,700</b>       | <b>12,417,800</b>      | <b>-</b>                | <b>12,417,800</b>      | <b>(13.0)%</b>        |
| Trans to 325 Stormw Cap Fd            | 4,771,600          | -                      | -                       | 11,317,800             | -                       | 11,317,800             | na                    |
| Trans to 712 Transp Match             | -                  | -                      | 3,283,200               | -                      | -                       | -                      | na                    |
| Advance/Repay to 325 Stormwater       | -                  | 11,317,800             | -                       | -                      | -                       | -                      | (100.0)%              |
| <b>Total Budget</b>                   | <b>10,537,920</b>  | <b>25,587,500</b>      | <b>26,201,900</b>       | <b>23,735,600</b>      | <b>-</b>                | <b>23,735,600</b>      | <b>(7.2)%</b>         |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Intergovernmental Revenues     | 2,749              | -                      | -                       | -                      | -                       | -                      | na                    |
| FEMA - Fed Emerg Mgt Agency    | 49,486             | -                      | -                       | -                      | -                       | -                      | na                    |
| Charges For Services           | 16,000             | -                      | -                       | -                      | -                       | -                      | na                    |
| Miscellaneous Revenues         | 244,886            | -                      | 403,600                 | -                      | -                       | -                      | na                    |
| Interest/Misc                  | 439,582            | 350,000                | 120,000                 | 120,000                | -                       | 120,000                | (65.7)%               |
| Trans fm 001 Gen Fund          | 6,338,900          | 8,817,300              | 8,817,300               | 8,817,300              | -                       | 8,817,300              | 0.0%                  |
| Trans fm 111 Unincorp Gen Fd   | 4,000,000          | 3,000,000              | 3,000,000               | 3,000,000              | -                       | 3,000,000              | 0.0%                  |
| Carry Forward                  | 25,111,700         | 13,437,700             | 25,665,300              | 11,804,300             | -                       | 11,804,300             | (12.2)%               |
| Less 5% Required By Law        | -                  | (17,500)               | -                       | (6,000)                | -                       | (6,000)                | (65.7)%               |
| <b>Total Funding</b>           | <b>36,203,303</b>  | <b>25,587,500</b>      | <b>38,006,200</b>       | <b>23,735,600</b>      | <b>-</b>                | <b>23,735,600</b>      | <b>(7.2)%</b>         |

| <b>CIP Category / Project Title</b>         | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|---------------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Hurricane Irma                              |                        |                        |                           |                       |                       |                       |                       |                       |
| COVID-19 Pandemic                           | -                      | 25,923                 | 25,900                    | -                     | -                     | -                     | -                     | -                     |
| Hurricane Irma                              | -                      | 134,433                | 10,400                    | -                     | -                     | -                     | -                     | -                     |
| Hurricane Irma                              | -                      | 160,356                | 36,300                    | -                     | -                     | -                     | -                     | -                     |
| Transportation Capital                      |                        |                        |                           |                       |                       |                       |                       |                       |
| 16th Ave (13th St SW to 23rd St SW)         | -                      | -                      | -                         | 1,500,000             | -                     | -                     | -                     | -                     |
| Advanced Right of Way                       | -                      | 1,825                  | 1,800                     | -                     | -                     | -                     | -                     | -                     |
| Asset Management                            | 900                    | 726,775                | 726,700                   | 25,000                | -                     | -                     | -                     | -                     |
| Belle Meade                                 | -                      | 23,619                 | 23,600                    | 30,000                | -                     | -                     | -                     | -                     |
| County Pathways Non-Pay in Lieu             | 564,900                | 948,169                | 919,200                   | 576,000               | -                     | -                     | -                     | -                     |
| District 331 Sidewalks                      | -                      | 68,793                 | 68,800                    | -                     | -                     | -                     | -                     | -                     |
| District 333 Sidewalks                      | -                      | 161,399                | 161,400                   | -                     | -                     | -                     | -                     | -                     |
| District 334 Sidewalks                      | -                      | 12,489                 | 12,500                    | -                     | -                     | -                     | -                     | -                     |
| District 336 Sidewalks                      | -                      | 138,500                | 138,500                   | -                     | -                     | -                     | -                     | -                     |
| District 338 Sidewalks                      | -                      | 280,730                | 280,700                   | -                     | -                     | -                     | -                     | -                     |
| District 339 Sidewalks                      | -                      | 62,525                 | 62,500                    | -                     | -                     | -                     | -                     | -                     |
| Enhanced Planning Consultant Services       | 500,000                | 1,173,714              | 1,173,700                 | 400,000               | -                     | -                     | -                     | -                     |
| FDOT 443375 Lake Trafford Rd SW & Bike Lane | -                      | -                      | 123,300                   | -                     | -                     | -                     | -                     | -                     |
| Golden Gate Blvd, 20th to Everglades        | -                      | 4,542                  | -                         | -                     | -                     | -                     | -                     | -                     |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

| <b>CIP Category / Project Title</b>        | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Amended</b> | <b>FY 2021<br/>Forecasted</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2023<br/>Budget</b> | <b>FY 2024<br/>Budget</b> | <b>FY 2025<br/>Budget</b> | <b>FY 2026<br/>Budget</b> |
|--------------------------------------------|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Transportation Capital                     |                            |                            |                               |                           |                           |                           |                           |                           |
| LAP 435030 Sidewalk-Sunshine to Green      | -                          | 126,095                    | -                             | -                         | -                         | -                         | -                         | -                         |
| LAP 435116 GG Pkwy Sidewalks               | -                          | 4,851                      | -                             | -                         | -                         | -                         | -                         | -                         |
| LAP 435117 Sidewalks Goodlette & 111th Ave | -                          | 45,669                     | -                             | -                         | -                         | -                         | -                         | -                         |
| LAP 441480 Eden Park Sidewalk              | -                          | -                          | 51,900                        | -                         | -                         | -                         | -                         | -                         |
| LAP 441846 - 111th Ave N Bike Lane         | -                          | -                          | 30,400                        | -                         | -                         | -                         | -                         | -                         |
| LAP Design Phase                           | -                          | 101,898                    | -                             | -                         | -                         | -                         | -                         | -                         |
| LED Replacement Program                    | -                          | 131,790                    | 131,800                       | -                         | -                         | -                         | -                         | -                         |
| Logan Blvd N of Imm                        | -                          | -                          | -                             | 2,600,000                 | -                         | -                         | -                         | -                         |
| Off-Rd Vehicles & Equipment                | -                          | -                          | -                             | 100,000                   | -                         | -                         | -                         | -                         |
| Oil Well Rd Shoulder Improvements          | -                          | 4,486                      | 4,500                         | -                         | -                         | -                         | -                         | -                         |
| PUD Monitoring / Traffic counts            | -                          | 99,874                     | 99,900                        | -                         | -                         | -                         | -                         | -                         |
| Randall/Immokalee Road Intersection        | -                          | 923,951                    | 924,000                       | -                         | -                         | -                         | -                         | -                         |
| Road Maintenance Facility                  | 500,000                    | 1,455,500                  | 1,455,500                     | 195,300                   | -                         | -                         | -                         | -                         |
| Road Resurfacing                           | 1,998,000                  | 2,070,386                  | 2,070,400                     | 6,891,500                 | -                         | -                         | -                         | -                         |
| Tiger IX                                   | -                          | 986,760                    | 986,800                       | -                         | -                         | -                         | -                         | -                         |
| TMC Relocation                             | -                          | 22,593                     | -                             | -                         | -                         | -                         | -                         | -                         |
| Traffic Calming                            | -                          | 68,619                     | 68,600                        | 50,000                    | -                         | -                         | -                         | -                         |
| Traffic Signals                            | -                          | -                          | 22,600                        | -                         | -                         | -                         | -                         | -                         |
| Wall Barrier Replacement                   | 455,900                    | 1,152,248                  | 1,152,200                     | 50,000                    | -                         | -                         | -                         | -                         |
| Wilson/Benfield                            | -                          | 999,226                    | 999,200                       | -                         | -                         | -                         | -                         | -                         |
| X-fers/Reserves - Fund 310                 | 11,317,800                 | 14,600,973                 | 3,283,200                     | 11,317,800                | -                         | -                         | -                         | -                         |
| Transportation Capital                     | 15,337,500                 | 26,397,999                 | 14,973,700                    | 23,735,600                | -                         | -                         | -                         | -                         |
| Water / Sewer District Capital             |                            |                            |                               |                           |                           |                           |                           |                           |
| Government Ops Business Park               | 10,250,000                 | 11,191,864                 | 11,191,900                    | -                         | -                         | -                         | -                         | -                         |
| <b>Program Total Project Budget</b>        | <b>25,587,500</b>          | <b>37,750,219</b>          | <b>26,201,900</b>             | <b>23,735,600</b>         | -                         | -                         | -                         | -                         |

**Current FY 2022**

In FY 2021, a \$11,317,800 loan was been budgeted for Stormwater Capital Fund 325 to help cash-flow the Irma debris cleanup in various canals, storm drains, and waterways; funding was provided by deferring various capital projects. The loan/transfer will not be made in FY 2021.

We are waiting for a FEMA reimbursement which will be less than \$11,317,800. Therefore in FY 2022, we are re-budgeting the \$11,317,800 as a regular Transfer from Transportation Capital Fund 310. Only the difference between the FEMA reimbursement and the \$11,317,800 will be transferred in FY22

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Road Construction - Gas Tax Fund (313)**

**Mission Statement**

Accounts for various Gas Tax funds utilized in the road capital construction and maintenance program. The principal revenue source is gas tax revenue from the Local Option 5 and 6 cent Gas Tax, Ninth Cent Gas Tax and the Constitutional Gas Tax. The County Seventh Cent Gas Tax is deposited directly into the Gas Tax Debt Service Fund (212).

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 7,119,949              | 14,184,000                 | 17,176,200                  | 2,150,000                  | -                           | 2,150,000                  | (84.8)%                   |
| Capital Outlay                        | 9,023,072              | 2,391,200                  | 18,845,900                  | 7,766,000                  | -                           | 7,766,000                  | 224.8%                    |
| <b>Net Operating Budget</b>           | <b>16,143,021</b>      | <b>16,575,200</b>          | <b>36,022,100</b>           | <b>9,916,000</b>           | <b>-</b>                    | <b>9,916,000</b>           | <b>(40.2)%</b>            |
| Trans to 212 Debt Serv Fd             | 11,262,400             | 11,465,000                 | 11,465,000                  | 11,300,000                 | -                           | 11,300,000                 | (1.4)%                    |
| Trans to 712 Transp Match             | -                      | -                          | 1,100,000                   | -                          | -                           | -                          | na                        |
| Reserve for Contingencies             | -                      | 307,800                    | -                           | -                          | -                           | -                          | (100.0)%                  |
| <b>Total Budget</b>                   | <b>27,405,421</b>      | <b>28,348,000</b>          | <b>48,587,100</b>           | <b>21,216,000</b>          | <b>-</b>                    | <b>21,216,000</b>          | <b>(25.2)%</b>            |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Local Gas Taxes                | 14,867,598             | 16,267,400                 | 16,100,000                  | 16,100,000                 | -                           | 16,100,000                 | (1.0)%                    |
| Gas Taxes                      | 4,273,043              | 4,732,600                  | 4,500,000                   | 4,500,000                  | -                           | 4,500,000                  | (4.9)%                    |
| Charges For Services           | 35,556                 | -                          | -                           | -                          | -                           | -                          | na                        |
| Miscellaneous Revenues         | 253,238                | 534,500                    | -                           | 534,500                    | -                           | 534,500                    | 0.0%                      |
| Interest/Misc                  | 588,427                | 625,000                    | 200,000                     | 228,200                    | -                           | 228,200                    | (63.5)%                   |
| Reimb From Other Depts         | 181,470                | -                          | -                           | -                          | -                           | -                          | na                        |
| Carry Forward                  | 35,914,700             | 7,296,500                  | 28,708,600                  | 921,500                    | -                           | 921,500                    | (87.4)%                   |
| Less 5% Required By Law        | -                      | (1,108,000)                | -                           | (1,068,200)                | -                           | (1,068,200)                | (3.6)%                    |
| <b>Total Funding</b>           | <b>56,114,031</b>      | <b>28,348,000</b>          | <b>49,508,600</b>           | <b>21,216,000</b>          | <b>-</b>                    | <b>21,216,000</b>          | <b>(25.2)%</b>            |

| <b>CIP Category / Project Title</b>           | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Amended</b> | <b>FY 2021<br/>Forecasted</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2023<br/>Budget</b> | <b>FY 2024<br/>Budget</b> | <b>FY 2025<br/>Budget</b> | <b>FY 2026<br/>Budget</b> |
|-----------------------------------------------|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Transportation Capital                        |                            |                            |                               |                           |                           |                           |                           |                           |
| 16th Ave (13th St SW to 23rd St SW)           | -                          | 150,000                    | 150,000                       | -                         | -                         | -                         | -                         | -                         |
| Advanced Right of Way                         | -                          | 79,691                     | 20,000                        | -                         | -                         | -                         | -                         | -                         |
| Airport Road N of Vanderbilt Road             | 1,100,000                  | -                          | -                             | -                         | -                         | -                         | -                         | -                         |
| Bridge Repairs and Construction               | 2,599,500                  | 12,304,974                 | 12,304,900                    | 2,949,500                 | -                         | -                         | -                         | -                         |
| Congestion Mgt                                | -                          | 1,263,366                  | 1,263,400                     | -                         | -                         | -                         | -                         | -                         |
| Corkscrew Rd (Lee Cnty to SR82 Curve) Wildcat | 1,400,000                  | 1,400,000                  | 1,400,000                     | -                         | -                         | -                         | -                         | -                         |
| CR951, GG Blvd to Green Blvd                  | -                          | 1,815                      | 1,800                         | -                         | -                         | -                         | -                         | -                         |
| Davis Blvd Mystic DCA Reimbursement           | 500,000                    | 500,000                    | 490,400                       | -                         | -                         | -                         | -                         | -                         |
| Everglades Blvd North Shoulders               | -                          | 56,916                     | 56,900                        | 750,000                   | -                         | -                         | -                         | -                         |
| Golden Gate Blvd, 20th to Everglades          | -                          | 1,373,476                  | 583,500                       | -                         | -                         | -                         | -                         | -                         |
| Golden Gate Blvd, Wilson to 20th St.          | -                          | 4,126                      | -                             | -                         | -                         | -                         | -                         | -                         |
| Goodland CR92A Roadway Improv                 | -                          | 2,587,398                  | 2,843,400                     | -                         | -                         | -                         | -                         | -                         |
| Immokalee/Woodcrest Improvements              | -                          | 946,348                    | 946,300                       | -                         | -                         | -                         | -                         | -                         |
| Intersection Enhancements                     | 216,700                    | 1,151,536                  | 1,151,500                     | 200,000                   | -                         | -                         | -                         | -                         |
| Limerock Road Conversion Program              | -                          | 9,317                      | -                             | -                         | -                         | -                         | -                         | -                         |
| Livingston Rd at Imm                          | -                          | 375,119                    | 375,100                       | -                         | -                         | -                         | -                         | -                         |
| Livingston Rd at VBR                          | -                          | 583,917                    | 583,900                       | -                         | -                         | -                         | -                         | -                         |
| Logan Blvd N of Imm                           | -                          | 165,000                    | 165,000                       | -                         | -                         | -                         | -                         | -                         |
| Oil Well Rd Shoulder Improvements             | -                          | 311,646                    | 311,600                       | 750,000                   | -                         | -                         | -                         | -                         |
| Randall and 8th-8th St Bridge Opening         | -                          | 40,964                     | 41,000                        | -                         | -                         | -                         | -                         | -                         |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

| <b>CIP Category / Project Title</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Amended</b> | <b>FY 2021<br/>Forecasted</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2023<br/>Budget</b> | <b>FY 2024<br/>Budget</b> | <b>FY 2025<br/>Budget</b> | <b>FY 2026<br/>Budget</b> |
|-------------------------------------|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Transportation Capital              |                            |                            |                               |                           |                           |                           |                           |                           |
| Randall Blvd at Everglades Blvd     | 625,000                    | 625,000                    | 625,000                       | -                         | -                         | -                         | -                         | -                         |
| Randall Blvd, Immok to Everglades   | -                          | 3,719                      | 3,700                         | -                         | -                         | -                         | -                         | -                         |
| Road Refurbishing                   | 800,000                    | 1,407,446                  | 1,407,400                     | 800,000                   | -                         | -                         | -                         | -                         |
| Road Resurfacing                    | 8,002,000                  | 8,014,535                  | 7,837,200                     | 2,487,500                 | -                         | -                         | -                         | -                         |
| St. Andrews Safety Imp              | -                          | 39,794                     | -                             | -                         | -                         | -                         | -                         | -                         |
| Traffic Calming                     | 50,000                     | 217,664                    | 217,700                       | -                         | -                         | -                         | -                         | -                         |
| Traffic Calming/Studies             | 300,000                    | 831,068                    | 831,100                       | 300,000                   | -                         | -                         | -                         | -                         |
| Traffic Info System Review          | 250,000                    | 601,895                    | 601,900                       | 250,000                   | -                         | -                         | -                         | -                         |
| Traffic Signals                     | 732,000                    | 1,481,719                  | 1,481,700                     | 1,429,000                 | -                         | -                         | -                         | -                         |
| Triangle Blvd                       | -                          | 185,662                    | 185,700                       | -                         | -                         | -                         | -                         | -                         |
| Vanderbilt Bch Ext, CR951 to Wilson | -                          | 42,002                     | 42,000                        | -                         | -                         | -                         | -                         | -                         |
| Veterans Memorial Road              | -                          | 100,000                    | 100,000                       | -                         | -                         | -                         | -                         | -                         |
| White Blvd Shoulder                 | -                          | 13,620                     | -                             | -                         | -                         | -                         | -                         | -                         |
| X-fers/Reserves - Fund 313          | 11,772,800                 | 12,872,800                 | 12,565,000                    | 11,300,000                | -                         | -                         | -                         | -                         |
| Transportation Capital              | 28,348,000                 | 49,742,533                 | 48,587,100                    | 21,216,000                | -                         | -                         | -                         | -                         |
| <b>Program Total Project Budget</b> | <b>28,348,000</b>          | <b>49,742,533</b>          | <b>48,587,100</b>             | <b>21,216,000</b>         | -                         | -                         | -                         | -                         |

**Notes**

The 5-cent Local Option Fuel Tax is earmarked towards the payment of debt service, Bridge Repairs and Improvements (Proj 66066) and Intersection Improvements (various projects).

The various Local Option fuel taxes (5 and 6 cent fuel taxes and the ninth cent fuel tax) is set to expire on December 31, 2025. These local option fuel taxes were extended to December 2025 to assist in paying off the 2003 and 2005 Gas Tax Revenue Bonds.

**History:**

\*The Ninth Cent fuel tax (1-penny) was established via Ordinance 1980-50, set to expire in 2009. Ordinance 2003-34 extended the expiration date to December 2025.

\*The 6-cent fuel tax was established via Ordinance 1989-27. Ordinance 1999-40 extended the expiration date to 2015 (plus a provision was made to allocate a portion of these fuel taxes with the Cities) and Ordinance 2003-35 extended the expiration date to December 2025.

\*The 5-cent fuel tax was established via Ordinance 1993-48 with a 10 year life (plus a provision was made to allocate a portion of these fuel taxes with the Cities). Ordinance 2001-26 extended the expiration date to 2023 and Ordinance 2003-36 extended this fuel tax to December 2025.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Museum Capital Projects Fund (314)**

**Mission Statement**

To provide General Fund (001) and Tourist Development Tax (TDT) funding for various capital projects for the Museum.

| Program Budgetary Cost Summary | 2020 Actual    | FY 2021 Adopted | FY 2021 Forecast | FY 2022 Current | FY 2022 Expanded | FY 2022 Adopted | FY 2022 Change   |
|--------------------------------|----------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|
| Operating Expense              | 183,097        | -               | 598,500          | 240,000         | -                | 240,000         | na               |
| Capital Outlay                 | 46,856         | -               | 336,800          | 360,000         | -                | 360,000         | na               |
| <b>Net Operating Budget</b>    | <b>229,953</b> | <b>-</b>        | <b>935,300</b>   | <b>600,000</b>  | <b>-</b>         | <b>600,000</b>  | <b>na</b>        |
| Trans to 710 Pub Serv Match    | -              | -               | 91,200           | -               | -                | -               | na               |
| Reserve for Capital            | -              | 4,000           | -                | 9,100           | -                | 9,100           | 127.5%           |
| <b>Total Budget</b>            | <b>229,953</b> | <b>4,000</b>    | <b>1,026,500</b> | <b>609,100</b>  | <b>-</b>         | <b>609,100</b>  | <b>15,127.5%</b> |

| Program Funding Sources | 2020 Actual      | FY 2021 Adopted | FY 2021 Forecast | FY 2022 Current | FY 2022 Expanded | FY 2022 Adopted | FY 2022 Change   |
|-------------------------|------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|
| Miscellaneous Revenues  | 1,885            | -               | 700              | -               | -                | -               | na               |
| Interest/Misc           | 14,348           | 7,000           | 4,000            | 4,000           | -                | 4,000           | (42.9)%          |
| Trans fm 001 Gen Fund   | 200,000          | -               | -                | 200,000         | -                | 200,000         | na               |
| Trans fm 198 Museum Fd  | 50,000           | -               | 214,300          | 400,000         | -                | 400,000         | na               |
| Carry Forward           | 776,500          | (2,600)         | 812,800          | 5,300           | -                | 5,300           | (303.8)%         |
| Less 5% Required By Law | -                | (400)           | -                | (200)           | -                | (200)           | (50.0)%          |
| <b>Total Funding</b>    | <b>1,042,733</b> | <b>4,000</b>    | <b>1,031,800</b> | <b>609,100</b>  | <b>-</b>         | <b>609,100</b>  | <b>15,127.5%</b> |

| CIP Category / Project Title        | FY 2021 Adopted | FY 2021 Amended  | FY 2021 Forecasted | FY 2022 Budget | FY 2023 Budget | FY 2024 Budget | FY 2025 Budget | FY 2026 Budget |
|-------------------------------------|-----------------|------------------|--------------------|----------------|----------------|----------------|----------------|----------------|
| Hurricane Irma                      |                 |                  |                    |                |                |                |                |                |
| COVID-19 Pandemic                   | -               | 2,074            | 2,100              | -              | -              | -              | -              | -              |
| Museum Capital                      |                 |                  |                    |                |                |                |                |                |
| Budd Train Car                      | -               | 6,000            | 6,000              | -              | -              | -              | -              | -              |
| CC Gen Repair                       | -               | 105,843          | 105,800            | 240,000        | -              | -              | -              | -              |
| CC Landscape - Gardens              | -               | 113,775          | 113,800            | -              | -              | -              | -              | -              |
| Ev Gallery Space Master Plan        | -               | 21,835           | 21,800             | -              | -              | -              | -              | -              |
| Ev General Repairs & Painting       | -               | 150,943          | 150,900            | -              | -              | -              | -              | -              |
| Ev Lecture Space Improv             | -               | 32,000           | 32,000             | -              | -              | -              | -              | -              |
| FL DOS Roberts Ranch                | -               | 214,326          | 214,300            | -              | -              | -              | -              | -              |
| Gen Repairs and Maint by Fac Mgt    | -               | 1,004            | 1,000              | -              | -              | -              | -              | -              |
| Im General Repairs                  | -               | -                | -                  | 360,000        | -              | -              | -              | -              |
| Master Plan - Robert's Ranch        | -               | 138,286          | 138,300            | -              | -              | -              | -              | -              |
| MI General Repairs                  | -               | 19,082           | 19,100             | -              | -              | -              | -              | -              |
| ND Caboose Repairs                  | -               | 78,262           | 78,300             | -              | -              | -              | -              | -              |
| ND General Repairs & Improvements   | -               | 51,047           | 51,000             | -              | -              | -              | -              | -              |
| ND Signs & Exhibits                 | -               | 944              | 900                | -              | -              | -              | -              | -              |
| X-fers/Reserves - Fund 314          | 4,000           | 95,223           | 91,200             | 9,100          | -              | -              | -              | -              |
| Museum Capital                      | 4,000           | 1,028,570        | 1,024,400          | 609,100        | -              | -              | -              | -              |
| <b>Program Total Project Budget</b> | <b>4,000</b>    | <b>1,030,644</b> | <b>1,026,500</b>   | <b>609,100</b> | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       |



**Capital Improvement Program**  
**Museum Capital Projects Fund (314)**

Forecast FY 2021

Because of the Covid-19 impact on the tourism industry and resultant Tourist Development Tax shortfall in Museum Operating Fund (198), the General Fund transfer typically made to Museum Capital Fund (314) had been redirected to Museum Operating Fund (198) in FY 2021.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Infrastructure Sales Tax (1 Penny) Capital (318)**

**Mission Statement**

County Manger's Capital.

The Infrastructure one-cent sales surtax was passed by voters to enhance safety, mobility, and hurricane preparedness in Collier County and its cities by constructing, repairing, and maintaining roads, bridges, signals, sidewalks, parks, evacuation shelters, governmental and emergency services facilities; acquire land and support construction for workforce housing and career and technical training, veteran's nursing home and expand mental health facilities. The collection of the one-cent sales surtax started on January 1, 2019 and sunset on December 31st of any year in the event that the total aggregate (includes cities) distributions of the surtax proceeds equal or exceed \$490,000,000 or on December 31, 2025. Exhibit A of Ordinance 2018-21 (approved by the BCC on April 24, 2018) provides a list of eligible projects.

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Reserve for Capital                   | -                      | 151,287,000                | -                           | 213,386,500                | -                           | 213,386,500                | 41.0%                     |
| <b>Total Budget</b>                   | <b>-</b>               | <b>151,287,000</b>         | <b>-</b>                    | <b>213,386,500</b>         | <b>-</b>                    | <b>213,386,500</b>         | <b>41.0%</b>              |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Local Infrastructure Sales Tax | 69,369,963             | 86,591,800                 | 82,300,000                  | 87,538,400                 | -                           | 87,538,400                 | 1.1%                      |
| Interest/Misc                  | 1,114,001              | 1,000,000                  | 600,000                     | 600,000                    | -                           | 600,000                    | (40.0)%                   |
| Carry Forward                  | -                      | 68,074,800                 | 46,755,000                  | 129,655,000                | -                           | 129,655,000                | 90.5%                     |
| Less 5% Required By Law        | -                      | (4,379,600)                | -                           | (4,406,900)                | -                           | (4,406,900)                | 0.6%                      |
| <b>Total Funding</b>           | <b>70,483,964</b>      | <b>151,287,000</b>         | <b>129,655,000</b>          | <b>213,386,500</b>         | <b>-</b>                    | <b>213,386,500</b>         | <b>41.0%</b>              |

| <b>CIP Category / Project Title</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Amended</b> | <b>FY 2021<br/>Forecasted</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2023<br/>Budget</b> | <b>FY 2024<br/>Budget</b> | <b>FY 2025<br/>Budget</b> | <b>FY 2026<br/>Budget</b> |
|-------------------------------------|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| County Manager's Capital            |                            |                            |                               |                           |                           |                           |                           |                           |
| X-fers/Reserves - Fund 318          | 151,287,000                | 131,176,802                | -                             | 213,386,500               | -                         | -                         | -                         | -                         |
| <b>Program Total Project Budget</b> | <b>151,287,000</b>         | <b>131,176,802</b>         | <b>-</b>                      | <b>213,386,500</b>        | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  |

**Capital Improvement Program**  
**Infrastructure Sales Tax (1 Penny) Capital (318)**

Notes

The Infrastructure Sales Tax Fund 318 is displayed on 3 different pages, under Growth Management Department Capital, Public Utilities Department Capital and Office of the County Manager Capital.

Current FY 2022

Exhibit A of Ordinance 2018-21 provides a listing of eligible projects. All projects must be presented to the Sales Tax Committee for validation before going to the Board of Commissioners for project and budget approval. The various projects budgeted will be displayed in either the Public Utilities Capital or Growth Management Capital sections of the budget book.

The County Manager's Capital section of the budget book will display Reserves.

Revenues

FY 2019: the penny sales tax went into affect on January 1, 2019. \$60,787,027 was collected over 9 months (January - September 2019).

FY 2020: \$81,735,267 was collected. Revenue shortfalls occurred during the COVID-19 pandemic shutdown in March - May 2020.

The FY 2021 Adopted Budget of \$86,591,800 was based on the State's Local Government Financial Information Handbook estimated infrastructure surtax revenue for Collier County.

The FY 2021 Forecasted amount of \$82,300,000 is based on the past 4 months (sluggish) activity in an on-going COVID-19 pandemic.

The FY 2022 Adopted Budget of \$87,538,400 is based on the State's (July 21, 2021) FY 2021 Local Government Financial Information Handbook estimated infrastructure sales tax revenue for Collier County.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Infrastructure Sales Tax (1 Penny) Capital (318)**

**Mission Statement**

**Public Utilities' Capital**

The Infrastructure one-cent sales surtax was passed by voters to enhance safety, mobility, and hurricane preparedness in Collier County and its cities by constructing, repairing, and maintaining roads, bridges, signals, sidewalks, parks, evacuation shelters, governmental and emergency services facilities; acquire land and support construction for workforce housing and career and technical training, veteran's nursing home and expand mental health facilities. The collection of the one-cent sales surtax started on January 1, 2019 and sunset on December 31st of any year in the event that the total aggregate (includes cities) distributions of the surtax proceeds equal or exceed \$490,000,000 or on December 31, 2025. Ordinance 2018-21, Exhibit A of Ordinance 2018-21 (approved by the BCC on April 24, 2018) provides a list of eligible projects.

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                     | 1,100,688          | -                      | 4,612,700               | -                      | -                       | -                      | na                    |
| Capital Outlay                        | 17,174,313         | -                      | 69,339,500              | -                      | -                       | -                      | na                    |
| <b>Net Operating Budget</b>           | <b>18,275,000</b>  | <b>-</b>               | <b>73,952,200</b>       | <b>-</b>               | <b>-</b>                | <b>-</b>               | <b>na</b>             |
| Trans to 710 Pub Serv Match           | -                  | -                      | 570,000                 | -                      | -                       | -                      | na                    |
| <b>Total Budget</b>                   | <b>18,275,000</b>  | <b>-</b>               | <b>74,522,200</b>       | <b>-</b>               | <b>-</b>                | <b>-</b>               | <b>na</b>             |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Local Infrastructure Sales Tax | 12,365,304         | -                      | -                       | -                      | -                       | -                      | na                    |
| Carry Forward                  | 59,751,700         | -                      | 74,522,200              | -                      | -                       | -                      | na                    |
| <b>Total Funding</b>           | <b>72,117,004</b>  | <b>-</b>               | <b>74,522,200</b>       | <b>-</b>               | <b>-</b>                | <b>-</b>               | <b>na</b>             |

| <b>CIP Category / Project Title</b>      | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|------------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Emergency Management Services            |                        |                        |                           |                       |                       |                       |                       |                       |
| Em Serv Ctr Chiller Replace              | -                      | 372,947                | 372,900                   | -                     | -                     | -                     | -                     | -                     |
| Em Serv Ctr Enclose Bay                  | -                      | 1,500,000              | 1,500,000                 | -                     | -                     | -                     | -                     | -                     |
| Emergency Management Services            | -                      | 1,872,947              | 1,872,900                 | -                     | -                     | -                     | -                     | -                     |
| Emergency Medical Services (EMS) Capital |                        |                        |                           |                       |                       |                       |                       |                       |
| Golden Gate Estates EMS Station          | -                      | 2,500,000              | 2,500,000                 | -                     | -                     | -                     | -                     | -                     |
| Heritage Bay EMS Station                 | -                      | 2,222,200              | 2,222,200                 | -                     | -                     | -                     | -                     | -                     |
| Emergency Medical Services (EMS) Capital | -                      | 4,722,200              | 4,722,200                 | -                     | -                     | -                     | -                     | -                     |
| Facilities Management Capital            |                        |                        |                           |                       |                       |                       |                       |                       |
| Chiller Plant Bldg K                     | -                      | 11,500,000             | 11,500,000                | -                     | -                     | -                     | -                     | -                     |
| Health Bldg HVAC                         | -                      | 1,644,417              | 1,644,400                 | -                     | -                     | -                     | -                     | -                     |
| Health Bldg Roof                         | -                      | 657,000                | 657,000                   | -                     | -                     | -                     | -                     | -                     |
| J1/J2 Jail Generator                     | -                      | 3,121,616              | 3,121,600                 | -                     | -                     | -                     | -                     | -                     |
| Reliable BAT                             | -                      | 4,000,000              | 4,000,000                 | -                     | -                     | -                     | -                     | -                     |
| Switchgear A,B,K                         | -                      | 1,315,158              | 1,315,200                 | -                     | -                     | -                     | -                     | -                     |
| Underground Chilled Water Pipe Replace   | -                      | 4,000,000              | 4,000,000                 | -                     | -                     | -                     | -                     | -                     |
| Facilities Management Capital            | -                      | 26,238,191             | 26,238,200                | -                     | -                     | -                     | -                     | -                     |
| Parks & Recreation Capital               |                        |                        |                           |                       |                       |                       |                       |                       |
| Big Corkscrew Island Pk                  | -                      | 25,916,088             | 25,916,100                | -                     | -                     | -                     | -                     | -                     |
| NCRP & Im Sports Complex Generators      | -                      | 570,000                | 570,000                   | -                     | -                     | -                     | -                     | -                     |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

| <b>CIP Category / Project Title</b>  | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Amended</b> | <b>FY 2021<br/>Forecasted</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2023<br/>Budget</b> | <b>FY 2024<br/>Budget</b> | <b>FY 2025<br/>Budget</b> | <b>FY 2026<br/>Budget</b> |
|--------------------------------------|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Parks & Recreation Capital           |                            |                            |                               |                           |                           |                           |                           |                           |
| Vineyards ComPk Air System Replace   | -                          | 24,707                     | 24,700                        | -                         | -                         | -                         | -                         | -                         |
| Parks & Recreation Capital           | -                          | 26,510,795                 | 26,510,800                    | -                         | -                         | -                         | -                         | -                         |
| Public Services Capital              |                            |                            |                               |                           |                           |                           |                           |                           |
| Domestic Animal Srv Facility         | -                          | 208,758                    | 208,800                       | -                         | -                         | -                         | -                         | -                         |
| Ev Museum Roof Replace               | -                          | 3,029                      | 3,100                         | -                         | -                         | -                         | -                         | -                         |
| Immokalee Health HVAC & Roof Replace | -                          | 1,369,933                  | 1,369,900                     | -                         | -                         | -                         | -                         | -                         |
| Naples Library HVAC                  | -                          | 1,633,628                  | 1,633,600                     | -                         | -                         | -                         | -                         | -                         |
| Public Services Capital              | -                          | 3,215,348                  | 3,215,400                     | -                         | -                         | -                         | -                         | -                         |
| Sheriff Office Capital               |                            |                            |                               |                           |                           |                           |                           |                           |
| Jail Boiler Conversion               | -                          | 550,000                    | 550,000                       | -                         | -                         | -                         | -                         | -                         |
| Jail Kitchen Renovation              | -                          | 1,343,825                  | 1,343,800                     | -                         | -                         | -                         | -                         | -                         |
| Jail Security System Upgrade         | -                          | 1,632,790                  | 1,632,800                     | -                         | -                         | -                         | -                         | -                         |
| Laundry Replacement                  | -                          | 1,450,000                  | 1,450,000                     | -                         | -                         | -                         | -                         | -                         |
| Sheriff Office Capital               | -                          | 4,976,615                  | 4,976,600                     | -                         | -                         | -                         | -                         | -                         |
| Water / Sewer District Capital       |                            |                            |                               |                           |                           |                           |                           |                           |
| Government Ops Business Park         | -                          | 4,452,272                  | 4,452,300                     | -                         | -                         | -                         | -                         | -                         |
| WW Pump Station Emergency Generators | -                          | 2,533,835                  | 2,533,800                     | -                         | -                         | -                         | -                         | -                         |
| Water / Sewer District Capital       | -                          | 6,986,107                  | 6,986,100                     | -                         | -                         | -                         | -                         | -                         |
| <b>Program Total Project Budget</b>  | <b>-</b>                   | <b>74,522,203</b>          | <b>74,522,200</b>             | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  |

**Notes**

Exhibit A of Ordinance 2018-21 provides a listing of eligible projects. Once projects are validated by the Sales Tax Committee, they will be budgeted via budget amendment within this fund. The Infrastructure Sales Tax Fund 318 is displayed on 3 different pages, under Growth Management Department Capital, Public Utilities Department Capital and Office of the County Manager Capital.

**Forecast FY 2021**

Facilities Management Division as well as the PUD Engineering Division are the project managers for the projects listed above. These projects have been validated by the Infrastructure Sales Tax Committee and the Board has approved the projects and authorized the various budget amendments.

Exhibit A of Ordinance 2018-21 includes \$139 million in Facilities & Capital Replacement related projects and the Sales Tax Committee validated \$128.8 million in projects. With the exception of three projects, the Board approved budget amendments for the various projects. Three projects have been validated by the Committee but not all the budget has been appropriated as follows:  
 \$28,000,000 Forensic & Evidence Building - \$33 million was validated however only \$5 million is in the budget. Construction is expected next year.  
 \$ 5,700,000 Domestic Animal Control - \$6 million was validated however only \$300,000 is in the budget. Construction is expected next year.  
 \$ 1,150,000 Generators for PUD - \$4,650,000 was validated however only \$3.5 million is in the budget. A budget amendment is expected to go before the Board before this summer.

The Project titled Government Operations Business Park is the Sheriff's Forensic & Evidence Building.

**Current FY 2022**

Exhibit A of Ordinance 2018-21 provides a listing of eligible projects. Once projects are validated by the Sales Tax Committee, they will be budgeted via budget amendment within this fund.

**Capital Improvement Program**  
**Infrastructure Sales Tax (1 Penny) Capital (318)**

**Mission Statement**

**Growth Management's Capital**

The Infrastructure one-cent sales surtax was passed by voters to enhance safety, mobility, and hurricane preparedness in Collier County and its cities by constructing, repairing, and maintaining roads, bridges, signals, sidewalks, parks, evacuation shelters, governmental and emergency services facilities; acquire land and support construction for workforce housing and career and technical training, veteran's nursing home and expand mental health facilities. The collection of the one-cent sales surtax started on January 1, 2019 and sunset on December 31st of any year in the event that the total aggregate (includes cities) distributions of the surtax proceeds equal or exceed \$490,000,000 or on December 31, 2025. Ordinance 2018-21, Exhibit A of Ordinance 2018-21 (approved by the BCC on April 24, 2018) provides a list of eligible projects.

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                     | -                  | -                      | 3,108,500               | -                      | -                       | -                      | na                    |
| <b>Net Operating Budget</b>           | -                  | -                      | <b>3,108,500</b>        | -                      | -                       | -                      | <b>na</b>             |
| <b>Total Budget</b>                   | -                  | -                      | <b>3,108,500</b>        | -                      | -                       | -                      | <b>na</b>             |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Carry Forward                  | -                  | -                      | 3,108,500               | -                      | -                       | -                      | na                    |
| <b>Total Funding</b>           | -                  | -                      | <b>3,108,500</b>        | -                      | -                       | -                      | <b>na</b>             |

| <b>CIP Category / Project Title</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Transportation Capital              |                        |                        |                           |                       |                       |                       |                       |                       |
| Sidewalks-Sales Tax                 | -                      | 3,108,525              | 3,108,500                 | -                     | -                     | -                     | -                     | -                     |
| <b>Program Total Project Budget</b> | -                      | <b>3,108,525</b>       | <b>3,108,500</b>          | -                     | -                     | -                     | -                     | -                     |

**Notes**

Exhibit A of Ordinance 2018-21 provides a listing of eligible projects. Once projects are validated by the Sales Tax Committee, they will be budgeted via budget amendment within this fund. The Infrastructure Sales Tax Fund 318 is displayed on 3 different pages, under Growth Management Department Capital, Public Utilities Department Capital and Office of the County Manager Capital.

**Forecast FY 2021**

Exhibit A of Ordinance 2018-21 includes \$191 million in Transportation related projects, the Sales Tax Committee validated \$161.1 million in projects and the Board has approved one budget amendment at this time for \$3,108,525. These projects have other established funding (impact fees and/or gas taxes) which is being spent first on right-of-way, planning, engineering, and/or permitting. Construction contracts are expected in future years. When these contracts go before the Board, a budget will be established.

**Current FY 2022**

Exhibit A of Ordinance 2018-21 provides a listing of eligible projects. Once projects are validated by the Sales Tax Committee, they will be budgeted via budget amendment after Board approval within this fund.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Clam Bay Restoration Fund (320)**

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 125,426                | 150,000                    | 331,600                     | 178,600                    | -                           | 178,600                    | 19.1%                     |
| <b>Net Operating Budget</b>           | <b>125,426</b>         | <b>150,000</b>             | <b>331,600</b>              | <b>178,600</b>             | <b>-</b>                    | <b>178,600</b>             | <b>19.1%</b>              |
| Trans to Property Appraiser           | 3,956                  | 3,300                      | 3,300                       | 8,900                      | -                           | 8,900                      | 169.7%                    |
| Trans to Tax Collector                | 3,479                  | 6,000                      | 6,000                       | 13,100                     | -                           | 13,100                     | 118.3%                    |
| Trans to 109 PB MSTUBU Fd             | 36,900                 | 34,100                     | 34,100                      | 34,100                     | -                           | 34,100                     | 0.0%                      |
| <b>Total Budget</b>                   | <b>169,762</b>         | <b>193,400</b>             | <b>375,000</b>              | <b>234,700</b>             | <b>-</b>                    | <b>234,700</b>             | <b>21.4%</b>              |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Special Assessments            | 191,039                | 188,000                    | 180,500                     | 238,500                    | -                           | 238,500                    | 26.9%                     |
| Interest/Misc                  | 4,483                  | 100                        | 700                         | 100                        | -                           | 100                        | 0.0%                      |
| Trans frm Tax Collector        | 901                    | -                          | -                           | -                          | -                           | -                          | na                        |
| Carry Forward                  | 175,200                | 14,700                     | 201,900                     | 8,100                      | -                           | 8,100                      | (44.9)%                   |
| Less 5% Required By Law        | -                      | (9,400)                    | -                           | (12,000)                   | -                           | (12,000)                   | 27.7%                     |
| <b>Total Funding</b>           | <b>371,624</b>         | <b>193,400</b>             | <b>383,100</b>              | <b>234,700</b>             | <b>-</b>                    | <b>234,700</b>             | <b>21.4%</b>              |

| <b>CIP Category / Project Title</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Amended</b> | <b>FY 2021<br/>Forecasted</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2023<br/>Budget</b> | <b>FY 2024<br/>Budget</b> | <b>FY 2025<br/>Budget</b> | <b>FY 2026<br/>Budget</b> |
|-------------------------------------|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Pelican Bay Capital                 |                            |                            |                               |                           |                           |                           |                           |                           |
| Clam Bay Restoration                | 150,000                    | 331,540                    | 331,600                       | 178,600                   | -                         | -                         | -                         | -                         |
| X-fers/Reserves - Fund 320          | 43,400                     | 43,400                     | 43,400                        | 56,100                    | -                         | -                         | -                         | -                         |
| Pelican Bay Capital                 | 193,400                    | 374,940                    | 375,000                       | 234,700                   | -                         | -                         | -                         | -                         |
| <b>Program Total Project Budget</b> | <b>193,400</b>             | <b>374,940</b>             | <b>375,000</b>                | <b>234,700</b>            | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  |

**Capital Improvement Program**  
**Clam Bay Restoration Fund (320)**

Notes

On December 11, 2012, the Board reinstated the ongoing management responsibilities of Clam Pass to the Pelican Bay Services District.

Forecast FY 2021

This capital fund primarily appropriates dollars for restoration and improvements to the Clam Bay Ecosystem. The basis of accounting on the expense side of the equation provides that forecast capital dollars always match the amended budget for any year; the exception is reserves. The difference between forecast or amended budget dollars and those dollars actually spent, roll forward into the next fiscal year. This practice occurs until the project is closed out and dollars are re-appropriated. A project budget may also be amended prior to closure, re-directing current project dollars that may not be needed to either reserves or other ongoing projects. The primary active project is restoration of Clam Bay.

Current FY 2022

Budgeted funds will be added to the Clam Bay restoration project. Continued engineering reports on the water quality and health of Clam Bay will also be funded from this account as well tide gauge maintenance. No reserves are budgeted.

Revenues

Funding for part of the restoration and improvement of the Clam Bay Eco-system comes from special assessment revenue based upon equivalent residential units within the District. For FY 2022, the equivalent residential unit (ERU) assessment within the capital fund (320) has increased from \$24.55 to \$31.14 which raises \$238,500. The total ERU's remain at 7,658.90 in FY2022.



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Pelican Bay Hardscape & Landscape Improvements (322)**

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                     | 1,664,185          | 1,635,000              | 2,819,500               | 2,588,400              | -                       | 2,588,400              | 58.3%                 |
| Capital Outlay                        | -                  | 2,691,800              | 3,540,100               | 1,531,200              | -                       | 1,531,200              | (43.1)%               |
| <b>Net Operating Budget</b>           | <b>1,664,185</b>   | <b>4,326,800</b>       | <b>6,359,600</b>        | <b>4,119,600</b>       | -                       | <b>4,119,600</b>       | <b>(4.8)%</b>         |
| Trans to Property Appraiser           | 15,675             | 28,200                 | 28,200                  | 30,700                 | -                       | 30,700                 | 8.9%                  |
| Trans to Tax Collector                | 35,858             | 42,300                 | 42,300                  | 57,400                 | -                       | 57,400                 | 35.7%                 |
| Trans to 299 Debt Serv Fd             | -                  | -                      | -                       | 200,000                | -                       | 200,000                | na                    |
| Reserve for Future Debt Service       | -                  | 370,000                | -                       | 75,000                 | -                       | 75,000                 | (79.7)%               |
| Reserve for Capital                   | -                  | -                      | -                       | 451,600                | -                       | 451,600                | na                    |
| Reserve for Disaster Relief           | -                  | -                      | -                       | 160,000                | -                       | 160,000                | na                    |
| <b>Total Budget</b>                   | <b>1,715,718</b>   | <b>4,767,300</b>       | <b>6,430,100</b>        | <b>5,094,300</b>       | -                       | <b>5,094,300</b>       | <b>6.9%</b>           |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Special Assessments            | 759,099            | 1,409,200              | 1,352,800               | 1,914,700              | -                       | 1,914,700              | 35.9%                 |
| Intergovernmental Revenues     | (1,759)            | -                      | -                       | -                      | -                       | -                      | na                    |
| FEMA - Fed Emerg Mgt Agency    | 169,129            | -                      | -                       | -                      | -                       | -                      | na                    |
| Miscellaneous Revenues         | 18,025             | -                      | 689,200                 | 400,000                | -                       | 400,000                | na                    |
| Interest/Misc                  | 75,480             | 13,300                 | 16,000                  | 9,500                  | -                       | 9,500                  | (28.6)%               |
| Trans frm Tax Collector        | 3,581              | -                      | -                       | -                      | -                       | -                      | na                    |
| Trans fm 111 Unincorp Gen Fd   | 520,000            | 520,000                | 520,000                 | 520,000                | -                       | 520,000                | 0.0%                  |
| Trans fm 778 Pel Bay Lighting  | -                  | 2,061,800              | 2,061,800               | 440,000                | -                       | 440,000                | (78.7)%               |
| Carry Forward                  | 3,752,600          | 834,100                | 3,716,700               | 1,926,400              | -                       | 1,926,400              | 131.0%                |
| Less 5% Required By Law        | -                  | (71,100)               | -                       | (116,300)              | -                       | (116,300)              | 63.6%                 |
| <b>Total Funding</b>           | <b>5,296,155</b>   | <b>4,767,300</b>       | <b>8,356,500</b>        | <b>5,094,300</b>       | -                       | <b>5,094,300</b>       | <b>6.9%</b>           |

| <b>CIP Category / Project Title</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Hurricane Irma                      |                        |                        |                           |                       |                       |                       |                       |                       |
| Hurricane Irma                      | -                      | 620,860                | 265,400                   | -                     | -                     | -                     | -                     | -                     |
| Pelican Bay Capital                 |                        |                        |                           |                       |                       |                       |                       |                       |
| Asset Management                    | -                      | 43,553                 | 4,400                     | -                     | -                     | -                     | -                     | -                     |
| Beach Renourishment Initiative      | 515,000                | 1,078,884              | 1,078,900                 | 1,171,100             | -                     | -                     | -                     | -                     |
| Field Site Improvements             | -                      | 298,195                | 98,200                    | -                     | -                     | -                     | -                     | -                     |
| Lake Aeration                       | -                      | 54,588                 | -                         | -                     | -                     | -                     | -                     | -                     |
| Pelican Bay Hardscape Upgrades      | 150,000                | 527,678                | 3,700                     | -                     | -                     | -                     | -                     | -                     |
| Pelican Bay Lake Bank Enhance       | 950,000                | 1,132,742              | 1,132,700                 | 1,267,300             | -                     | -                     | -                     | -                     |
| Pelican Bay Ops. Buildings          | 2,061,800              | 2,061,800              | 2,534,700                 | 1,451,200             | -                     | -                     | -                     | -                     |
| Pelican Bay Traffic Sign Renovation | -                      | 95,971                 | 96,000                    | 150,000               | -                     | -                     | -                     | -                     |
| Roadway Improvements                | -                      | 20,945                 | 20,900                    | 80,000                | -                     | -                     | -                     | -                     |
| Sidewalk Maintenance/Enhancements   | 20,000                 | 242,355                | 238,400                   | -                     | -                     | -                     | -                     | -                     |
| Sidewalk Replacement                | 630,000                | 630,000                | 886,300                   | -                     | -                     | -                     | -                     | -                     |
| X-fers/Reserves - Fund 322          | 440,500                | 440,500                | 70,500                    | 974,700               | -                     | -                     | -                     | -                     |
| Pelican Bay Capital                 | 4,767,300              | 6,627,211              | 6,164,700                 | 5,094,300             | -                     | -                     | -                     | -                     |
| <b>Program Total Project Budget</b> | <b>4,767,300</b>       | <b>7,248,071</b>       | <b>6,430,100</b>          | <b>5,094,300</b>      | -                     | -                     | -                     | -                     |

## **Capital Improvement Program**

### **Pelican Bay Hardscape & Landscape Improvements (322)**

#### **Notes**

On 7/9/2019, the Board adopted Resolution 2019-140 (agenda item 11B) which authorized a capital contribution from the County of \$500,000 a year for a period of 10 years to replace and transfer responsibility of the maintenance of sidewalks and certain drainage outfalls in perpetuity to the Pelican Bay Services Division. In FY22, the third of ten capital contributions has been budgeted. The Board also authorized a contribution by Collier County of \$20,000 per year in perpetuity to be utilized for maintenance or enhancements to make the sidewalks compliant with ADA standards and to reduce liability.

#### **Funding Future Capital Projects:**

At the 12/9/2020 PBSD Board Meeting, the board recommended participating in the Florida Local Government Finance Program for up to \$8 million to be used for replacement of sidewalks, renovations to lake banks and drainage pipelines, and other infrastructure improvement projects within Pelican Bay. The Board may convert a portion of the borrowed funds to a longer term, fixed interest loan once the projects are completed.

At the 2/10/21 PBSD Board Meeting the board voted to endorse the Executive Summary prepared by OMB authorizing the County to borrow an amount not exceeding \$10 million under the Florida Local Government Finance Commission's Pooled Commercial Paper Loan Program for the purpose of construction various capital improvements within the PB MSTBU.

On 6/8/21, the Board approved a resolution authorizing the County's borrowing an amount not exceeding \$10,000,000 under the Florida Local Government Finance Commission's Pooled Commercial Paper Loan Program for the purpose of constructing various capital improvements with the Pelican Bay MSTBU. This loan will be repaid from Pelican Bay MSTBU annual assessment revenue and certain amounts provided to Pelican Bay under the asset swap agreement discussed in the notes above.

#### **Forecast FY 2021**

This capital fund primarily appropriates dollars for restoration and improvements to the Pelican Bay hardscape, irrigation and other capital amenity projects. Any difference between forecasted and the dollars actually spent, roll forward into the next fiscal year. This practice occurs until the project is closed out and dollars are re-appropriated. A project budget may also be amended prior to closure re-directing current project dollars that may not be needed to either reserves or other ongoing projects.

The Phase 1 of the sidewalk replacement project will begin in the summer of 2021.

#### **Current FY 2022**

Capital funds totaling \$4,119,600 will be allocated among the various capital initiatives including lake bank enhancements, traffic sign renovation, roadway improvements, new operations building, and beach re-nourishment. The beach re-nourishment program funding in FY22 is \$1,171,100. Phase 1 of the sidewalk replacement project will be completed in FY22. Funding for Phase 2 of the sidewalk replacement project will come from a Commercial Paper loan the County will procure for PBSD. Phase 2 construction will begin in FY22 and extend over several years.

#### **Revenues**

Special assessment revenue per equivalent residential unit (ERU) increased from \$183.99 to \$250.00 This equates to assessment revenue totaling \$1,914,700 an increase of \$505,500 from FY 21. Total ERUs remain at 7,658.90 in FY22.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Pelican Bay Commercial Paper Fund (323)**

**Mission Statement**

To provide accounting for commercial paper proceeds for various improvements within Pelican Bay.

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Reserve for Capital                   | -                  | -                      | -                       | 10,000,000             | -                       | 10,000,000             | na                    |
| <b>Total Budget</b>                   | <b>-</b>           | <b>-</b>               | <b>-</b>                | <b>10,000,000</b>      | <b>-</b>                | <b>10,000,000</b>      | <b>na</b>             |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Loan Proceeds                  | -                  | -                      | -                       | 10,000,000             | -                       | 10,000,000             | na                    |
| <b>Total Funding</b>           | <b>-</b>           | <b>-</b>               | <b>-</b>                | <b>10,000,000</b>      | <b>-</b>                | <b>10,000,000</b>      | <b>na</b>             |

| <b>CIP Category / Project Title</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|-------------------------------------|------------------------|------------------------|-------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Pelican Bay Capital                 |                        |                        |                         |                       |                       |                       |                       |                       |
| X-fers/Reserves - Fund 323          | -                      | -                      | -                       | 10,000,000            | -                     | -                     | -                     | -                     |
| <b>Program Total Project Budget</b> | <b>-</b>               | <b>-</b>               | <b>-</b>                | <b>10,000,000</b>     | <b>-</b>              | <b>-</b>              | <b>-</b>              | <b>-</b>              |

**Notes**

On June 8, 2021, agenda item 11.G, the Board approved a resolution authorizing borrowing up to \$10,000,000 to finance various capital improvements within Pelican Bay MSTU&BU. The loan is secured by the County's covenant to budget and appropriate legally available non ad-valorem revenue, but will be repaid specifically from Pelican Bay MSTU&BU annual assessment revenue and certain amounts provided to the Pelican Bay MSTU&BU under an asset swap contribution resolution between the County and the Pelican Bay Services Division. The first draw is anticipated to take place in FY22.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Stormwater Management Capital (325)**

**Mission Statement**

Design, permit and construct capital improvement projects better managing and protecting the County's water resources. Projects improve flood control decreasing the probability of property damage from flooding, improve water quality and protect existing natural systems. The capital improvement program promotes and improves the quality of life in Collier County by managing and improving discharge to our estuaries and Outstanding Florida Waters. Provide supervision, engineering and coordination such that the projects are designed and constructed in a timely, efficient, and economical manner.

| Program Budgetary Cost Summary | 2020 Actual      | FY 2021 Adopted   | FY 2021 Forecast  | FY 2022 Current  | FY 2022 Expanded | FY 2022 Adopted  | FY 2022 Change |
|--------------------------------|------------------|-------------------|-------------------|------------------|------------------|------------------|----------------|
| Operating Expense              | 2,759,849        | 2,896,600         | 9,339,400         | 2,916,100        | -                | 2,916,100        | 0.7%           |
| Capital Outlay                 | 3,580,394        | 8,100,000         | 14,181,400        | 4,365,000        | -                | 4,365,000        | (46.1)%        |
| <b>Net Operating Budget</b>    | <b>6,340,243</b> | <b>10,996,600</b> | <b>23,520,800</b> | <b>7,281,100</b> | -                | <b>7,281,100</b> | <b>(33.8)%</b> |
| Trans to 712 Transp Match      | 48,915           | -                 | 2,057,000         | -                | -                | -                | na             |
| Reserve for Contingencies      | -                | 7,900             | -                 | 125,200          | -                | 125,200          | 1,484.8%       |
| <b>Total Budget</b>            | <b>6,389,158</b> | <b>11,004,500</b> | <b>25,577,800</b> | <b>7,406,300</b> | -                | <b>7,406,300</b> | <b>(32.7)%</b> |

| Program Funding Sources      | 2020 Actual       | FY 2021 Adopted   | FY 2021 Forecast  | FY 2022 Current  | FY 2022 Expanded | FY 2022 Adopted  | FY 2022 Change |
|------------------------------|-------------------|-------------------|-------------------|------------------|------------------|------------------|----------------|
| Intergovernmental Revenues   | 82,334            | -                 | -                 | -                | -                | -                | na             |
| FEMA - Fed Emerg Mgt Agency  | 1,512,304         | -                 | -                 | -                | -                | -                | na             |
| Miscellaneous Revenues       | 37,948            | -                 | -                 | -                | -                | -                | na             |
| Interest/Misc                | 54,909            | 95,000            | 35,000            | 35,000           | -                | 35,000           | (63.2)%        |
| Reimb From Other Depts       | 43,150            | -                 | -                 | -                | -                | -                | na             |
| Trans fm 001 Gen Fund        | 4,694,400         | 4,868,800         | 4,868,800         | 2,677,800        | -                | 2,677,800        | (45.0)%        |
| Trans fm 103 Stormwater Ops  | 213,100           | -                 | -                 | -                | -                | -                | na             |
| Trans fm 111 Unincorp Gen Fd | 1,300,000         | 3,125,200         | 3,125,200         | 3,125,200        | -                | 3,125,200        | 0.0%           |
| Trans fm 310 CDES Cap Fd     | 4,771,600         | -                 | -                 | 11,317,800       | -                | 11,317,800       | na             |
| Adv/Repay fm 310 Transp Cap  | -                 | 11,317,800        | -                 | -                | -                | -                | (100.0)%       |
| Carry Forward                | 1,432,600         | (8,397,500)       | 7,802,100         | (9,746,700)      | -                | (9,746,700)      | 16.1%          |
| Less 5% Required By Law      | -                 | (4,800)           | -                 | (2,800)          | -                | (2,800)          | (41.7)%        |
| <b>Total Funding</b>         | <b>14,142,346</b> | <b>11,004,500</b> | <b>15,831,100</b> | <b>7,406,300</b> | -                | <b>7,406,300</b> | <b>(32.7)%</b> |

| CIP Category / Project Title     | FY 2021 Adopted | FY 2021 Amended | FY 2021 Forecasted | FY 2022 Budget | FY 2023 Budget | FY 2024 Budget | FY 2025 Budget | FY 2026 Budget |
|----------------------------------|-----------------|-----------------|--------------------|----------------|----------------|----------------|----------------|----------------|
| Hurricane Irma                   | -               | 696,409         | 696,400            | -              | -              | -              | -              | -              |
| Stormwater Capital               | -               | -               | -                  | -              | -              | -              | -              | -              |
| 28th Ave SE Miller Blvd Bridge   | -               | 6,259           | 5,300              | -              | -              | -              | -              | -              |
| Bayshore Gate CRA                | 100,000         | 154,288         | 154,300            | 100,000        | -              | -              | -              | -              |
| Canal Easements                  | -               | 36,052          | 36,100             | 250,000        | -              | -              | -              | -              |
| Cocohatchee Conveyance Improve   | -               | 762,774         | 762,800            | -              | -              | -              | -              | -              |
| Eagle Creek Water Control        | -               | 12,349          | -                  | -              | -              | -              | -              | -              |
| Gateway Triangle Improvements    | 3,600           | 107,771         | 149,800            | -              | -              | -              | -              | -              |
| Golden Gate City Outfall Replace | 400,000         | 1,215,912       | 1,215,900          | -              | -              | -              | -              | -              |
| Goodlette Road West              | -               | 585,944         | 630,900            | -              | -              | -              | -              | -              |
| Griffin Road Area                | 500,000         | 543,467         | 543,400            | 500,000        | -              | -              | -              | -              |
| Harbor Lane Brookside            | -               | 77,222          | 77,300             | 1,000,000      | -              | -              | -              | -              |
| Immokalee Stormwater Improvement | 2,400,000       | 3,264,006       | 3,264,000          | -              | -              | -              | -              | -              |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

| <b>CIP Category / Project Title</b>   | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Amended</b> | <b>FY 2021<br/>Forecasted</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2023<br/>Budget</b> | <b>FY 2024<br/>Budget</b> | <b>FY 2025<br/>Budget</b> | <b>FY 2026<br/>Budget</b> |
|---------------------------------------|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Stormwater Capital                    |                            |                            |                               |                           |                           |                           |                           |                           |
| Lake Park Flowway                     | -                          | 10,000                     | 50,000                        | -                         | -                         | -                         | -                         | -                         |
| Lely Area Stormwater Improvements     | -                          | 642,966                    | 643,000                       | -                         | -                         | -                         | -                         | -                         |
| Lely Golf Estates                     | -                          | 114,923                    | 133,900                       | -                         | -                         | -                         | -                         | -                         |
| Mangrove St Seawall                   | -                          | 99,500                     | 99,500                        | 400,000                   | -                         | -                         | -                         | -                         |
| Model of Coco-Haldeman-Henderson      | -                          | 200,000                    | 200,000                       | -                         | -                         | -                         | -                         | -                         |
| Naples Manor Stormwater Improve.      | -                          | 440                        | 400                           | -                         | -                         | -                         | -                         | -                         |
| Naples Park Area Improvements         | -                          | 1,561,436                  | 1,561,400                     | -                         | -                         | -                         | -                         | -                         |
| North Golden Gate Estates Flowway     | -                          | 14,027                     | -                             | -                         | -                         | -                         | -                         | -                         |
| NPDES MS4 Program                     | -                          | 66,015                     | 66,000                        | 28,100                    | -                         | -                         | -                         | -                         |
| Palm River Stormwater Improvements    | -                          | 281,733                    | 281,700                       | -                         | -                         | -                         | -                         | -                         |
| Pine Ridge Improvements               | 150,000                    | 316,447                    | 316,400                       | -                         | -                         | -                         | -                         | -                         |
| Plantation Island                     | -                          | 727,213                    | 727,200                       | 1,465,000                 | -                         | -                         | -                         | -                         |
| Poinciana Village                     | 250,000                    | 250,000                    | 250,000                       | -                         | -                         | -                         | -                         | -                         |
| Restore                               | -                          | 174,325                    | 174,300                       | 1,000,000                 | -                         | -                         | -                         | -                         |
| Ridge Street                          | -                          | 2,717,808                  | 2,806,800                     | -                         | -                         | -                         | -                         | -                         |
| Rookery Bay Debris                    | -                          | 104,350                    | 104,400                       | -                         | -                         | -                         | -                         | -                         |
| Stormwater Channel Dredging           | -                          | 43,931                     | 43,900                        | 1,000,000                 | -                         | -                         | -                         | -                         |
| Stormwater Maintenance Program        | 293,000                    | 633,359                    | 633,300                       | 300,000                   | -                         | -                         | -                         | -                         |
| Stormwater Master Plan Update         | 400,000                    | 524,419                    | 524,400                       | 388,000                   | -                         | -                         | -                         | -                         |
| SW Outfall Replacement                | -                          | 50,000                     | 50,000                        | 50,000                    | -                         | -                         | -                         | -                         |
| SW Pipe Replacement                   | -                          | 50,000                     | 50,000                        | 50,000                    | -                         | -                         | -                         | -                         |
| Upper Gordon River                    | 6,000,000                  | 6,540,907                  | 6,347,900                     | -                         | -                         | -                         | -                         | -                         |
| Vanderbilt Dr Area Stormwater Improve | -                          | 284,853                    | 270,100                       | -                         | -                         | -                         | -                         | -                         |
| Weir Automation                       | 500,000                    | 650,000                    | 650,000                       | 750,000                   | -                         | -                         | -                         | -                         |
| X-fers/Reserves - Fund 325            | 7,900                      | 2,064,918                  | 2,057,000                     | 125,200                   | -                         | -                         | -                         | -                         |
| Stormwater Capital                    | 11,004,500                 | 24,889,614                 | 24,881,400                    | 7,406,300                 | -                         | -                         | -                         | -                         |
| <b>Program Total Project Budget</b>   | <b>11,004,500</b>          | <b>25,586,023</b>          | <b>25,577,800</b>             | <b>7,406,300</b>          | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  |

**Revenues**

In FY 2021, a \$11,317,800 loan from the Transportation Capital Fund 310 was been budgeted to help cash-flow the Irma debris cleanup in various canals, storm drains, and waterways; funding was provided by deferring various Transportation capital projects. The loan/transfer will not be made in FY 2021.

We are waiting for a FEMA reimbursement which will be less than \$11,317,800. Therefore in FY 2022, we are re-budgeting the \$11,317,800 as a regular Transfer from Transportation Capital Fund 310. Only the difference between the FEMA reimbursement and the \$11,317,800 will be transferred in FY22.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Stormwater CIP 2020 Bond (327)**

**Mission Statement**

To provide accounting for the 2020 bond proceeds for Stormwater capital improvements.

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                     | -                  | -                      | 1,406,200               | 1,000,000              | -                       | 1,000,000              | na                    |
| Capital Outlay                        | -                  | -                      | 4,611,800               | -                      | -                       | -                      | na                    |
| <b>Net Operating Budget</b>           | -                  | -                      | <b>6,018,000</b>        | <b>1,000,000</b>       | -                       | <b>1,000,000</b>       | <b>na</b>             |
| Reserve for Capital                   | -                  | -                      | -                       | 53,216,000             | -                       | 53,216,000             | na                    |
| <b>Total Budget</b>                   | -                  | -                      | <b>6,018,000</b>        | <b>54,216,000</b>      | -                       | <b>54,216,000</b>      | <b>na</b>             |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Interest/Misc                  | -                  | -                      | 120,000                 | 120,000                | -                       | 120,000                | na                    |
| Bond Proceeds                  | -                  | -                      | 60,000,000              | -                      | -                       | -                      | na                    |
| Carry Forward                  | -                  | -                      | -                       | 54,102,000             | -                       | 54,102,000             | na                    |
| Less 5% Required By Law        | -                  | -                      | -                       | (6,000)                | -                       | (6,000)                | na                    |
| <b>Total Funding</b>           | -                  | -                      | <b>60,120,000</b>       | <b>54,216,000</b>      | -                       | <b>54,216,000</b>      | <b>na</b>             |

| <b>CIP Category / Project Title</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Stormwater Capital                  |                        |                        |                           |                       |                       |                       |                       |                       |
| Golden Gate City Outfall Replace    | -                      | -                      | -                         | 1,000,000             | -                     | -                     | -                     | -                     |
| Immokalee Stormwater Improvement    | -                      | 753,647                | 753,600                   | -                     | -                     | -                     | -                     | -                     |
| Naples Park Area Improvements       | -                      | 4,455,875              | 4,455,900                 | -                     | -                     | -                     | -                     | -                     |
| Upper Gordon River                  | -                      | 808,499                | 808,500                   | -                     | -                     | -                     | -                     | -                     |
| X-fers/Reserves - Fund 327          | -                      | 53,981,978             | -                         | 53,216,000            | -                     | -                     | -                     | -                     |
| Stormwater Capital                  | -                      | 59,999,999             | 6,018,000                 | 54,216,000            | -                     | -                     | -                     | -                     |
| <b>Program Total Project Budget</b> | -                      | <b>59,999,999</b>      | <b>6,018,000</b>          | <b>54,216,000</b>     | -                     | -                     | -                     | -                     |

**Notes**

On September 22, 2020, agenda item 11.B., the Board authorized the issuance of a Special Obligation Revenue Bond, Series 2020A to finance stormwater capital improvements in the amount of \$60,000,000. Proceeds were received in October 2020.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Road Impact Fee District 1 - North Naples (331)**

**Mission Statement**

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                     | 1,960,668          | 277,000                | 4,231,600               | 4,440,000              | -                       | 4,440,000              | 1,502.9%              |
| Capital Outlay                        | 2,151,382          | 7,723,000              | 24,907,900              | 5,368,000              | -                       | 5,368,000              | (30.5)%               |
| <b>Net Operating Budget</b>           | <b>4,112,049</b>   | <b>8,000,000</b>       | <b>29,139,500</b>       | <b>9,808,000</b>       | <b>-</b>                | <b>9,808,000</b>       | <b>22.6%</b>          |
| Reserve for Contingencies             | -                  | 800,000                | -                       | -                      | -                       | -                      | (100.0)%              |
| Reserve for Capital                   | -                  | 6,100,600              | -                       | 1,079,100              | -                       | 1,079,100              | (82.3)%               |
| <b>Total Budget</b>                   | <b>4,112,049</b>   | <b>14,900,600</b>      | <b>29,139,500</b>       | <b>10,887,100</b>      | <b>-</b>                | <b>10,887,100</b>      | <b>(26.9)%</b>        |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Intergovernmental Revenues     | -                  | -                      | 1,382,700               | -                      | -                       | -                      | na                    |
| Interest/Misc                  | 529,889            | 400,000                | 300,000                 | 300,000                | -                       | 300,000                | (25.0)%               |
| Impact Fees                    | 5,093,752          | 5,000,000              | 3,500,000               | 4,500,000              | -                       | 4,500,000              | (10.0)%               |
| Carry Forward                  | 28,772,300         | 9,770,600              | 30,283,900              | 6,327,100              | -                       | 6,327,100              | (35.2)%               |
| Less 5% Required By Law        | -                  | (270,000)              | -                       | (240,000)              | -                       | (240,000)              | (11.1)%               |
| <b>Total Funding</b>           | <b>34,395,942</b>  | <b>14,900,600</b>      | <b>35,466,600</b>       | <b>10,887,100</b>      | <b>-</b>                | <b>10,887,100</b>      | <b>(26.9)%</b>        |

| <b>CIP Category / Project Title</b>    | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|----------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Transportation Capital                 |                        |                        |                           |                       |                       |                       |                       |                       |
| Airport Road N of Vanderbilt Road      | -                      | 62,584                 | 62,600                    | -                     | -                     | -                     | -                     | -                     |
| CR951, GG Blvd to Green Blvd           | -                      | 82,274                 | 82,300                    | 2,000,000             | -                     | -                     | -                     | -                     |
| Golden Gate Blvd, 20th to Everglades   | -                      | 3,800                  | 3,800                     | -                     | -                     | -                     | -                     | -                     |
| Golden Gate Blvd, Wilson to 20th St.   | -                      | 43,145                 | 10,300                    | -                     | -                     | -                     | -                     | -                     |
| Operating Project 331                  | -                      | 269,499                | 269,500                   | 40,000                | -                     | -                     | -                     | -                     |
| Pine Ridge Rd, Livingston to I-75      | -                      | 200,000                | 200,000                   | -                     | -                     | -                     | -                     | -                     |
| Vanderbilt Bch Ext, CR951 to Wilson    | -                      | 14,957,637             | 14,957,700                | 2,500,000             | -                     | -                     | -                     | -                     |
| Vanderbilt Bch Rd, 16th to Everglades  | -                      | -                      | -                         | 2,000,000             | -                     | -                     | -                     | -                     |
| Vanderbilt, US41 to Goodlette Frank Rd | -                      | 996,274                | 996,300                   | -                     | -                     | -                     | -                     | -                     |
| Veterans Memorial Road                 | 8,000,000              | 12,557,065             | 12,557,000                | 3,268,000             | -                     | -                     | -                     | -                     |
| X-fers/Reserves - Fund 331             | 6,900,600              | 6,900,600              | -                         | 1,079,100             | -                     | -                     | -                     | -                     |
| Transportation Capital                 | 14,900,600             | 36,072,878             | 29,139,500                | 10,887,100            | -                     | -                     | -                     | -                     |
| <b>Program Total Project Budget</b>    | <b>14,900,600</b>      | <b>36,072,878</b>      | <b>29,139,500</b>         | <b>10,887,100</b>     | <b>-</b>              | <b>-</b>              | <b>-</b>              | <b>-</b>              |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Road Impact Fee District 2 - East Naples & GG City (333)**

**Mission Statement**

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                     | 60,314             | 418,000                | 2,979,100               | 1,100,000              | -                       | 1,100,000              | 163.2%                |
| Capital Outlay                        | 3,347,793          | 782,000                | 9,566,500               | 9,532,000              | -                       | 9,532,000              | 1,118.9%              |
| <b>Net Operating Budget</b>           | <b>3,408,108</b>   | <b>1,200,000</b>       | <b>12,545,600</b>       | <b>10,632,000</b>      | <b>-</b>                | <b>10,632,000</b>      | <b>786.0%</b>         |
| Trans to 712 Transp Match             | -                  | -                      | 400,000                 | -                      | -                       | -                      | na                    |
| Reserve for Contingencies             | -                  | 120,000                | -                       | 1,063,200              | -                       | 1,063,200              | 786.0%                |
| Reserve for Capital                   | -                  | 7,181,300              | -                       | 2,197,900              | -                       | 2,197,900              | (69.4)%               |
| <b>Total Budget</b>                   | <b>3,408,108</b>   | <b>8,501,300</b>       | <b>12,945,600</b>       | <b>13,893,100</b>      | <b>-</b>                | <b>13,893,100</b>      | <b>63.4%</b>          |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Interest/Misc                  | 286,892            | 200,000                | 200,000                 | 200,000                | -                       | 200,000                | 0.0%                  |
| Impact Fees                    | 5,126,954          | 3,600,000              | 5,700,000               | 3,000,000              | -                       | 3,000,000              | (16.7)%               |
| Carry Forward                  | 15,892,900         | 4,891,300              | 17,898,700              | 10,853,100             | -                       | 10,853,100             | 121.9%                |
| Less 5% Required By Law        | -                  | (190,000)              | -                       | (160,000)              | -                       | (160,000)              | (15.8)%               |
| <b>Total Funding</b>           | <b>21,306,745</b>  | <b>8,501,300</b>       | <b>23,798,700</b>       | <b>13,893,100</b>      | <b>-</b>                | <b>13,893,100</b>      | <b>63.4%</b>          |

| <b>CIP Category / Project Title</b>   | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|---------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Transportation Capital                |                        |                        |                           |                       |                       |                       |                       |                       |
| Airport Road N of Vanderbilt Road     | 500,000                | 100,000                | 100,000                   | -                     | -                     | -                     | -                     | -                     |
| Golden Gate Blvd, Wilson to 20th St.  | -                      | 72,982                 | -                         | -                     | -                     | -                     | -                     | -                     |
| Operating Project 333                 | -                      | 136,526                | 136,500                   | 50,000                | -                     | -                     | -                     | -                     |
| Pine Ridge Rd, Livingston to I-75     | -                      | 800,000                | 800,000                   | -                     | -                     | -                     | -                     | -                     |
| Vanderbilt Bch Ext, CR951 to Wilson   | -                      | 6,018,517              | 6,018,500                 | 8,500,000             | -                     | -                     | -                     | -                     |
| Vanderbilt Bch Rd, 16th to Everglades | -                      | -                      | -                         | 1,050,000             | -                     | -                     | -                     | -                     |
| Veterans Memorial Road                | -                      | 494,500                | 494,500                   | 1,032,000             | -                     | -                     | -                     | -                     |
| Whippoorwill Lane                     | 700,000                | 4,996,134              | 4,996,100                 | -                     | -                     | -                     | -                     | -                     |
| X-fers/Reserves - Fund 333            | 7,301,300              | 7,701,300              | 400,000                   | 3,261,100             | -                     | -                     | -                     | -                     |
| Transportation Capital                | 8,501,300              | 20,319,959             | 12,945,600                | 13,893,100            | -                     | -                     | -                     | -                     |
| <b>Program Total Project Budget</b>   | <b>8,501,300</b>       | <b>20,319,959</b>      | <b>12,945,600</b>         | <b>13,893,100</b>     | <b>-</b>              | <b>-</b>              | <b>-</b>              | <b>-</b>              |



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Road Impact Fee District 3 - City of Naples (334)**

**Mission Statement**

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 16,991                 | -                          | 281,700                     | 245,000                    | -                           | 245,000                    | na                        |
| Capital Outlay                        | 425,143                | 600,000                    | 684,000                     | 600,000                    | -                           | 600,000                    | 0.0%                      |
| <b>Net Operating Budget</b>           | <b>442,135</b>         | <b>600,000</b>             | <b>965,700</b>              | <b>845,000</b>             | <b>-</b>                    | <b>845,000</b>             | <b>40.8%</b>              |
| Reserve for Contingencies             | -                      | 60,000                     | -                           | -                          | -                           | -                          | (100.0)%                  |
| Reserve for Capital                   | -                      | 482,500                    | -                           | 82,100                     | -                           | 82,100                     | (83.0)%                   |
| <b>Total Budget</b>                   | <b>442,135</b>         | <b>1,142,500</b>           | <b>965,700</b>              | <b>927,100</b>             | <b>-</b>                    | <b>927,100</b>             | <b>(18.9)%</b>            |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc                  | 28,672                 | 20,000                     | 5,000                       | 10,000                     | -                           | 10,000                     | (50.0)%                   |
| Impact Fees                    | 513,291                | 60,000                     | -                           | 100,000                    | -                           | 100,000                    | 66.7%                     |
| Carry Forward                  | 1,683,500              | 1,066,500                  | 1,783,300                   | 822,600                    | -                           | 822,600                    | (22.9)%                   |
| Less 5% Required By Law        | -                      | (4,000)                    | -                           | (5,500)                    | -                           | (5,500)                    | 37.5%                     |
| <b>Total Funding</b>           | <b>2,225,463</b>       | <b>1,142,500</b>           | <b>1,788,300</b>            | <b>927,100</b>             | <b>-</b>                    | <b>927,100</b>             | <b>(18.9)%</b>            |

| <b>CIP Category / Project Title</b>   | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Amended</b> | <b>FY 2021<br/>Forecasted</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2023<br/>Budget</b> | <b>FY 2024<br/>Budget</b> | <b>FY 2025<br/>Budget</b> | <b>FY 2026<br/>Budget</b> |
|---------------------------------------|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Transportation Capital                |                            |                            |                               |                           |                           |                           |                           |                           |
| Operating Project 334                 | -                          | 81,747                     | 81,700                        | 5,000                     | -                         | -                         | -                         | -                         |
| Orange Blossom, Airport to Livingston | -                          | 200,000                    | 200,000                       | -                         | -                         | -                         | -                         | -                         |
| Vanderbilt Bch Ext, CR951 to Wilson   | 600,000                    | 684,000                    | 684,000                       | 600,000                   | -                         | -                         | -                         | -                         |
| Vanderbilt Bch Rd, 16th to Everglades | -                          | -                          | -                             | 240,000                   | -                         | -                         | -                         | -                         |
| X-fers/Reserves - Fund 334            | 542,500                    | 542,500                    | -                             | 82,100                    | -                         | -                         | -                         | -                         |
| Transportation Capital                | 1,142,500                  | 1,508,247                  | 965,700                       | 927,100                   | -                         | -                         | -                         | -                         |
| <b>Program Total Project Budget</b>   | <b>1,142,500</b>           | <b>1,508,247</b>           | <b>965,700</b>                | <b>927,100</b>            | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Road Impact Fee District 4 - Marco Island & S County (336)**

**Mission Statement**

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                     | 51,998             | -                      | 873,100                 | 50,000                 | -                       | 50,000                 | na                    |
| Capital Outlay                        | 35,000             | 5,800,000              | 14,638,500              | 7,000,000              | -                       | 7,000,000              | 20.7%                 |
| <b>Net Operating Budget</b>           | <b>86,998</b>      | <b>5,800,000</b>       | <b>15,511,600</b>       | <b>7,050,000</b>       | <b>-</b>                | <b>7,050,000</b>       | <b>21.6%</b>          |
| Trans to 370 Sport Complx Cap         | -                  | -                      | -                       | 7,942,600              | -                       | 7,942,600              | na                    |
| Reserve for Contingencies             | -                  | 580,000                | -                       | 705,000                | -                       | 705,000                | 21.6%                 |
| Reserve for Capital                   | -                  | 4,631,000              | -                       | 3,712,800              | -                       | 3,712,800              | (19.8)%               |
| <b>Total Budget</b>                   | <b>86,998</b>      | <b>11,011,000</b>      | <b>15,511,600</b>       | <b>19,410,400</b>      | <b>-</b>                | <b>19,410,400</b>      | <b>76.3%</b>          |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Interest/Misc                  | 448,064            | 300,000                | 300,000                 | 300,000                | -                       | 300,000                | 0.0%                  |
| Impact Fees                    | 3,010,955          | 2,600,000              | 4,600,000               | 2,200,000              | -                       | 2,200,000              | (15.4)%               |
| Carry Forward                  | 24,274,900         | 8,256,000              | 27,647,000              | 17,035,400             | -                       | 17,035,400             | 106.3%                |
| Less 5% Required By Law        | -                  | (145,000)              | -                       | (125,000)              | -                       | (125,000)              | (13.8)%               |
| <b>Total Funding</b>           | <b>27,733,919</b>  | <b>11,011,000</b>      | <b>32,547,000</b>       | <b>19,410,400</b>      | <b>-</b>                | <b>19,410,400</b>      | <b>76.3%</b>          |

| <b>CIP Category / Project Title</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Transportation Capital              |                        |                        |                           |                       |                       |                       |                       |                       |
| CR951, GG Blvd to Green Blvd        | -                      | 726,780                | 726,800                   | -                     | -                     | -                     | -                     | -                     |
| Operating Project 336               | -                      | 180,759                | 180,800                   | 50,000                | -                     | -                     | -                     | -                     |
| Triangle Blvd                       | 800,000                | 800,000                | 800,000                   | -                     | -                     | -                     | -                     | -                     |
| Vanderbilt Bch Ext, CR951 to Wilson | -                      | 12,457,413             | 12,457,400                | 5,500,000             | -                     | -                     | -                     | -                     |
| Wilson/Benfield                     | 5,000,000              | 1,346,544              | 1,346,600                 | 1,500,000             | -                     | -                     | -                     | -                     |
| X-fers/Reserves - Fund 336          | 5,211,000              | 13,756,349             | -                         | 12,360,400            | -                     | -                     | -                     | -                     |
| Transportation Capital              | 11,011,000             | 29,267,845             | 15,511,600                | 19,410,400            | -                     | -                     | -                     | -                     |
| <b>Program Total Project Budget</b> | <b>11,011,000</b>      | <b>29,267,845</b>      | <b>15,511,600</b>         | <b>19,410,400</b>     | <b>-</b>              | <b>-</b>              | <b>-</b>              | <b>-</b>              |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Road Impact Fee District 6 - Golden Gate Estates (338)**

**Mission Statement**

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                     | 76,371             | -                      | 155,300                 | 4,450,000              | -                       | 4,450,000              | na                    |
| Capital Outlay                        | -                  | 9,850,000              | 15,389,500              | 8,900,000              | -                       | 8,900,000              | (9.6)%                |
| <b>Net Operating Budget</b>           | <b>76,371</b>      | <b>9,850,000</b>       | <b>15,544,800</b>       | <b>13,350,000</b>      | <b>-</b>                | <b>13,350,000</b>      | <b>35.5%</b>          |
| Reserve for Contingencies             | -                  | 985,000                | -                       | 1,335,000              | -                       | 1,335,000              | 35.5%                 |
| Reserve for Capital                   | -                  | 3,806,600              | -                       | 1,545,800              | -                       | 1,545,800              | (59.4)%               |
| <b>Total Budget</b>                   | <b>76,371</b>      | <b>14,641,600</b>      | <b>15,544,800</b>       | <b>16,230,800</b>      | <b>-</b>                | <b>16,230,800</b>      | <b>10.9%</b>          |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Interest/Misc                  | 277,550            | 200,000                | 200,000                 | 200,000                | -                       | 200,000                | 0.0%                  |
| Impact Fees                    | 6,564,057          | 3,000,000              | 7,000,000               | 5,000,000              | -                       | 5,000,000              | 66.7%                 |
| Carry Forward                  | 12,870,400         | 11,601,600             | 19,635,600              | 11,290,800             | -                       | 11,290,800             | (2.7)%                |
| Less 5% Required By Law        | -                  | (160,000)              | -                       | (260,000)              | -                       | (260,000)              | 62.5%                 |
| <b>Total Funding</b>           | <b>19,712,006</b>  | <b>14,641,600</b>      | <b>26,835,600</b>       | <b>16,230,800</b>      | <b>-</b>                | <b>16,230,800</b>      | <b>10.9%</b>          |

| <b>CIP Category / Project Title</b>   | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|---------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Transportation Capital                |                        |                        |                           |                       |                       |                       |                       |                       |
| Golden Gate Blvd, 20th to Everglades  | -                      | 31,933                 | 31,900                    | -                     | -                     | -                     | -                     | -                     |
| Golden Gate Blvd, Wilson to 20th St.  | -                      | 197,726                | -                         | -                     | -                     | -                     | -                     | -                     |
| Operating Project 338                 | -                      | 123,415                | 123,400                   | 50,000                | -                     | -                     | -                     | -                     |
| Randall Blvd, Immok to Everglades     | 250,000                | 250,000                | 250,000                   | -                     | -                     | -                     | -                     | -                     |
| Randall/Immokalee Road Intersection   | 2,500,000              | 2,500,000              | 2,500,000                 | -                     | -                     | -                     | -                     | -                     |
| Vanderbilt Bch Ext, CR951 to Wilson   | -                      | 3,546,882              | 3,546,900                 | 7,900,000             | -                     | -                     | -                     | -                     |
| Vanderbilt Bch Rd, 16th to Everglades | -                      | -                      | -                         | 4,400,000             | -                     | -                     | -                     | -                     |
| Wilson Blvd, GG Blvd to Immokalee     | 7,100,000              | 9,092,609              | 9,092,600                 | 1,000,000             | -                     | -                     | -                     | -                     |
| X-fers/Reserves - Fund 338            | 4,791,600              | 4,791,600              | -                         | 2,880,800             | -                     | -                     | -                     | -                     |
| Transportation Capital                | 14,641,600             | 20,534,165             | 15,544,800                | 16,230,800            | -                     | -                     | -                     | -                     |
| <b>Program Total Project Budget</b>   | <b>14,641,600</b>      | <b>20,534,165</b>      | <b>15,544,800</b>         | <b>16,230,800</b>     | <b>-</b>              | <b>-</b>              | <b>-</b>              | <b>-</b>              |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Road Impact Fee District 5 - Immokalee (339)**

**Mission Statement**

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                     | 23,914             | -                      | 574,800                 | 500,000                | -                       | 500,000                | na                    |
| Capital Outlay                        | 461,032            | 2,000,000              | 6,353,000               | 6,000,000              | -                       | 6,000,000              | 200.0%                |
| <b>Net Operating Budget</b>           | <b>484,946</b>     | <b>2,000,000</b>       | <b>6,927,800</b>        | <b>6,500,000</b>       | <b>-</b>                | <b>6,500,000</b>       | <b>225.0%</b>         |
| Reserve for Contingencies             | -                  | 200,000                | -                       | 600,000                | -                       | 600,000                | 200.0%                |
| Reserve for Capital                   | -                  | 2,346,200              | -                       | 498,200                | -                       | 498,200                | (78.8)%               |
| <b>Total Budget</b>                   | <b>484,946</b>     | <b>4,546,200</b>       | <b>6,927,800</b>        | <b>7,598,200</b>       | <b>-</b>                | <b>7,598,200</b>       | <b>67.1%</b>          |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Interest/Misc                  | 189,810            | 150,000                | 100,000                 | 100,000                | -                       | 100,000                | (33.3)%               |
| Impact Fees                    | 1,522,187          | 1,200,000              | 1,800,000               | 1,200,000              | -                       | 1,200,000              | 0.0%                  |
| Carry Forward                  | 10,163,900         | 3,263,700              | 11,391,000              | 6,363,200              | -                       | 6,363,200              | 95.0%                 |
| Less 5% Required By Law        | -                  | (67,500)               | -                       | (65,000)               | -                       | (65,000)               | (3.7)%                |
| <b>Total Funding</b>           | <b>11,875,898</b>  | <b>4,546,200</b>       | <b>13,291,000</b>       | <b>7,598,200</b>       | <b>-</b>                | <b>7,598,200</b>       | <b>67.1%</b>          |

| <b>CIP Category / Project Title</b>       | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|-------------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Transportation Capital                    |                        |                        |                           |                       |                       |                       |                       |                       |
| Oil Well Rd, Everglades to Oil Well Grade | 2,000,000              | 8,430,621              | 6,093,000                 | 500,000               | -                     | -                     | -                     | -                     |
| Operating Project 339                     | -                      | 574,766                | 574,800                   | -                     | -                     | -                     | -                     | -                     |
| Randall/Immokalee Road Intersection       | -                      | 221,000                | 221,000                   | -                     | -                     | -                     | -                     | -                     |
| Vanderbilt Bch Ext, CR951 to Wilson       | -                      | 38,968                 | 39,000                    | 5,500,000             | -                     | -                     | -                     | -                     |
| Vanderbilt Bch Rd, 16th to Everglades     | -                      | -                      | -                         | 500,000               | -                     | -                     | -                     | -                     |
| X-fers/Reserves - Fund 339                | 2,546,200              | 2,546,200              | -                         | 1,098,200             | -                     | -                     | -                     | -                     |
| Transportation Capital                    | 4,546,200              | 11,811,555             | 6,927,800                 | 7,598,200             | -                     | -                     | -                     | -                     |
| <b>Program Total Project Budget</b>       | <b>4,546,200</b>       | <b>11,811,555</b>      | <b>6,927,800</b>          | <b>7,598,200</b>      | <b>-</b>              | <b>-</b>              | <b>-</b>              | <b>-</b>              |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Road Assessment Receivable Fund (341)**

**Mission Statement**

This fund serves as a revolving loan pool to fund small-scale assessment projects.

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                     | 25,161             | 13,300                 | 26,000                  | 1,500                  | -                       | 1,500                  | (88.7)%               |
| <b>Net Operating Budget</b>           | <b>25,161</b>      | <b>13,300</b>          | <b>26,000</b>           | <b>1,500</b>           | <b>-</b>                | <b>1,500</b>           | <b>(88.7)%</b>        |
| Trans to Property Appraiser           | -                  | 200                    | 200                     | 200                    | -                       | 200                    | 0.0%                  |
| Trans to Tax Collector                | -                  | 400                    | 400                     | 400                    | -                       | 400                    | 0.0%                  |
| Reserve for Capital                   | -                  | 462,600                | -                       | 476,400                | -                       | 476,400                | 3.0%                  |
| <b>Total Budget</b>                   | <b>25,161</b>      | <b>476,500</b>         | <b>26,600</b>           | <b>478,500</b>         | <b>-</b>                | <b>478,500</b>         | <b>0.4%</b>           |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Ad Valorem Taxes               | -                  | 14,700                 | 14,100                  | 14,600                 | -                       | 14,600                 | (0.7)%                |
| Interest/Misc                  | 8,594              | 6,000                  | 2,500                   | 2,500                  | -                       | 2,500                  | (58.3)%               |
| Reimb From Other Depts         | -                  | -                      | 2,000                   | 2,000                  | -                       | 2,000                  | na                    |
| Trans frm Property Appraiser   | 75                 | -                      | -                       | -                      | -                       | -                      | na                    |
| Carry Forward                  | 484,900            | 456,900                | 468,400                 | 460,400                | -                       | 460,400                | 0.8%                  |
| Less 5% Required By Law        | -                  | (1,100)                | -                       | (1,000)                | -                       | (1,000)                | (9.1)%                |
| <b>Total Funding</b>           | <b>493,569</b>     | <b>476,500</b>         | <b>487,000</b>          | <b>478,500</b>         | <b>-</b>                | <b>478,500</b>         | <b>0.4%</b>           |

| <b>CIP Category / Project Title</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Transportation Capital              |                        |                        |                           |                       |                       |                       |                       |                       |
| Blue Sage Drive                     | 13,900                 | 26,615                 | 26,600                    | 2,100                 | -                     | -                     | -                     | -                     |
| X-fers/Reserves - Fund 341          | 462,600                | 462,600                | -                         | 476,400               | -                     | -                     | -                     | -                     |
| Transportation Capital              | 476,500                | 489,215                | 26,600                    | 478,500               | -                     | -                     | -                     | -                     |
| <b>Program Total Project Budget</b> | <b>476,500</b>         | <b>489,215</b>         | <b>26,600</b>             | <b>478,500</b>        | <b>-</b>              | <b>-</b>              | <b>-</b>              | <b>-</b>              |

**Notes**

The current active project involves emergency repairs to Blue Sage Drive. Original emergency repairs were done in FY 18 with follow on repairs being done in FY 20. The FY 20 repairs were approximately \$25,200. Including FY 21 forecast expenditures, the beginning advance balance going into FY 23 will be \$44,300.

**Forecast FY 2021**

The forecast reflects the available Blue Sage repair budget of \$26,600 as well as budgeted ad valorem tax revenue.

**Revenues**

The current budget is the second year of the Blue Sage Drive ad valorem tax. Ordinance 2019-19 established the Blue Sage Municipal Service Taxing Unit for the purpose of repaying Road Assessments Fund (341) for road repair expenditures. The first year of the assessment was FY 21. Taxable value is \$4,868,368 a decrease of 0.40%. The rolled back rate for this district is 3.0287. This budget is sized around the maximum millage rate of 3.0000 per \$1,000 and is expected to raise \$14,600 in property taxes. The prepayment of repair costs is expected to take four to five years or more depending on taxable values and the need for additional repairs.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Regional Pk Impact Fee-Incorp Area (345)**

**Mission Statement**

Collier County's Regional Park Impact Fee was originally adopted in December 1988, to assist the County to pay for growth related regional parks land, buildings and capital equipment. The Ordinance was repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999. The Incorporated Areas are not assessed a Community Park Impact Fee, only the Regional Park Impact Fee. This fund is being maintained to segregate the Incorporated impact fee collections and to track how they are spent. Impact fees are assessed and collected on residential new building construction permits.

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                     | 53,189             | -                      | 118,600                 | -                      | -                       | -                      | na                    |
| Capital Outlay                        | -                  | -                      | 1,426,000               | -                      | -                       | -                      | na                    |
| <b>Net Operating Budget</b>           | <b>53,189</b>      | <b>-</b>               | <b>1,544,600</b>        | <b>-</b>               | <b>-</b>                | <b>-</b>               | <b>na</b>             |
| Trans to 298 Sp Ob Bd '10             | -                  | -                      | -                       | 300,000                | -                       | 300,000                | na                    |
| Reserve for Capital                   | -                  | 671,700                | -                       | 850,300                | -                       | 850,300                | 26.6%                 |
| <b>Total Budget</b>                   | <b>53,189</b>      | <b>671,700</b>         | <b>1,544,600</b>        | <b>1,150,300</b>       | <b>-</b>                | <b>1,150,300</b>       | <b>71.3%</b>          |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Interest/Misc                  | 29,033             | 12,000                 | 12,000                  | 12,000                 | -                       | 12,000                 | 0.0%                  |
| Impact Fees                    | 254,595            | 275,000                | 520,000                 | 275,000                | -                       | 275,000                | 0.0%                  |
| Carry Forward                  | 1,659,900          | 399,100                | 1,890,300               | 877,700                | -                       | 877,700                | 119.9%                |
| Less 5% Required By Law        | -                  | (14,400)               | -                       | (14,400)               | -                       | (14,400)               | 0.0%                  |
| <b>Total Funding</b>           | <b>1,943,528</b>   | <b>671,700</b>         | <b>2,422,300</b>        | <b>1,150,300</b>       | <b>-</b>                | <b>1,150,300</b>       | <b>71.3%</b>          |

| <b>CIP Category / Project Title</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Parks & Recreation Capital          |                        |                        |                           |                       |                       |                       |                       |                       |
| Caxambas Community Center           | -                      | 1,445,111              | 1,445,100                 | -                     | -                     | -                     | -                     | -                     |
| Operating Project 345               | -                      | 99,523                 | 99,500                    | -                     | -                     | -                     | -                     | -                     |
| X-fers/Reserves - Fund 345          | 671,700                | 671,700                | -                         | 1,150,300             | -                     | -                     | -                     | -                     |
| Parks & Recreation Capital          | 671,700                | 2,216,334              | 1,544,600                 | 1,150,300             | -                     | -                     | -                     | -                     |
| <b>Program Total Project Budget</b> | <b>671,700</b>         | <b>2,216,334</b>       | <b>1,544,600</b>          | <b>1,150,300</b>      | <b>-</b>              | <b>-</b>              | <b>-</b>              | <b>-</b>              |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Community & Regional Pk Impact Fee (346)**

**Mission Statement**

Collier County's "Community Park Impact Fee" and "Regional Parks Impact Fee" Ordinances were repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999, to continue to assist the County to pay for growth related parks facilities. Impact fees are assessed and collected on residential new building construction permits.

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                     | 1,470,542          | 1,055,000              | 2,550,000               | 304,500                | -                       | 304,500                | (71.1)%               |
| Capital Outlay                        | 386,043            | 11,283,200             | 36,619,100              | 6,119,900              | -                       | 6,119,900              | (45.8)%               |
| <b>Net Operating Budget</b>           | <b>1,856,585</b>   | <b>12,338,200</b>      | <b>39,169,100</b>       | <b>6,424,400</b>       | -                       | <b>6,424,400</b>       | <b>(47.9)%</b>        |
| Trans to 246 GG Golf Course           | 540,400            | 765,100                | 765,100                 | 768,700                | -                       | 768,700                | 0.5%                  |
| Trans to 298 Sp Ob Bd '10             | 2,939,300          | 2,948,000              | 2,948,000               | 2,641,800              | -                       | 2,641,800              | (10.4)%               |
| Reserve for Debt Service              | -                  | 3,099,400              | -                       | 5,341,400              | -                       | 5,341,400              | 72.3%                 |
| <b>Total Budget</b>                   | <b>5,336,285</b>   | <b>19,150,700</b>      | <b>42,882,200</b>       | <b>15,176,300</b>      | -                       | <b>15,176,300</b>      | <b>(20.8)%</b>        |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Miscellaneous Revenues         | 17,615             | -                      | -                       | -                      | -                       | -                      | na                    |
| Interest/Misc                  | 588,291            | 500,000                | 200,000                 | 200,000                | -                       | 200,000                | (60.0)%               |
| Impact Fees                    | 11,173,932         | 8,200,000              | 10,400,000              | 9,800,000              | -                       | 9,800,000              | 19.5%                 |
| Carry Forward                  | 31,515,000         | 10,885,700             | 37,958,500              | 5,676,300              | -                       | 5,676,300              | (47.9)%               |
| Less 5% Required By Law        | -                  | (435,000)              | -                       | (500,000)              | -                       | (500,000)              | 14.9%                 |
| <b>Total Funding</b>           | <b>43,294,838</b>  | <b>19,150,700</b>      | <b>48,558,500</b>       | <b>15,176,300</b>      | -                       | <b>15,176,300</b>      | <b>(20.8)%</b>        |

| <b>CIP Category / Project Title</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Parks & Recreation Capital          |                        |                        |                           |                       |                       |                       |                       |                       |
| Big Corkscrew Island Pk             | 9,893,200              | 38,313,951             | 38,314,000                | 6,424,400             | -                     | -                     | -                     | -                     |
| Off-Rd Vehicles & Equipment         | 2,445,000              | 689,361                | 689,400                   | -                     | -                     | -                     | -                     | -                     |
| Operating Project 346               | -                      | 165,780                | 165,700                   | -                     | -                     | -                     | -                     | -                     |
| X-fers/Reserves - Fund 346          | 6,812,500              | 6,812,500              | 3,713,100                 | 8,751,900             | -                     | -                     | -                     | -                     |
| Parks & Recreation Capital          | 19,150,700             | 45,981,592             | 42,882,200                | 15,176,300            | -                     | -                     | -                     | -                     |
| <b>Program Total Project Budget</b> | <b>19,150,700</b>      | <b>45,981,592</b>      | <b>42,882,200</b>         | <b>15,176,300</b>     | -                     | -                     | -                     | -                     |

**Notes**

The Infrastructure one-cent sales surtax was passed by the voters in November 2018. The Big Corkscrew Park was included in the project list with an allocation of \$40 million going towards the construction of the park. The \$40 million budget can be viewed on the Infrastructure Sales Tax Fund 318 page. (page xx in this section).

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**EMS Impact Fee Fund (350)**

**Mission Statement**

Collier County's Emergency Medical Services (EMS) Impact Fee was originally adopted in August 1991, to assist the County in providing adequate growth related EMS facilities and vehicles. Impact fees are assessed and collected on new building construction permits.

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                     | 186,323            | 30,000                 | 136,700                 | 50,000                 | -                       | 50,000                 | 66.7%                 |
| Capital Outlay                        | 2,284,089          | -                      | 230,000                 | -                      | -                       | -                      | na                    |
| <b>Net Operating Budget</b>           | <b>2,470,413</b>   | <b>30,000</b>          | <b>366,700</b>          | <b>50,000</b>          | <b>-</b>                | <b>50,000</b>          | <b>66.7%</b>          |
| Trans to 298 Sp Ob Bd '10             | 442,200            | 442,900                | 442,900                 | 444,500                | -                       | 444,500                | 0.4%                  |
| Advance/Repay to 001 General Fd       | -                  | -                      | -                       | 1,012,000              | -                       | 1,012,000              | na                    |
| Reserve for Debt Service              | -                  | 226,400                | -                       | 230,500                | -                       | 230,500                | 1.8%                  |
| Reserve for Capital                   | -                  | 836,100                | -                       | 25,000                 | -                       | 25,000                 | (97.0)%               |
| <b>Total Budget</b>                   | <b>2,912,613</b>   | <b>1,535,400</b>       | <b>809,600</b>          | <b>1,762,000</b>       | <b>-</b>                | <b>1,762,000</b>       | <b>14.8%</b>          |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Miscellaneous Revenues         | 416,583            | -                      | -                       | -                      | -                       | -                      | na                    |
| Interest/Misc                  | 55,763             | 20,000                 | 8,200                   | 8,200                  | -                       | 8,200                  | (59.0)%               |
| Impact Fees                    | 531,622            | 375,000                | 490,000                 | 450,000                | -                       | 450,000                | 20.0%                 |
| Reimb From Other Depts         | 105,000            | -                      | -                       | -                      | -                       | -                      | na                    |
| Carry Forward                  | 3,340,800          | 1,160,200              | 1,638,100               | 1,326,700              | -                       | 1,326,700              | 14.4%                 |
| Less 5% Required By Law        | -                  | (19,800)               | -                       | (22,900)               | -                       | (22,900)               | 15.7%                 |
| <b>Total Funding</b>           | <b>4,449,768</b>   | <b>1,535,400</b>       | <b>2,136,300</b>        | <b>1,762,000</b>       | <b>-</b>                | <b>1,762,000</b>       | <b>14.8%</b>          |

| <b>CIP Category / Project Title</b>      | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|------------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Emergency Medical Services (EMS) Capital |                        |                        |                           |                       |                       |                       |                       |                       |
| Golden Gate Estates EMS Station          | -                      | 37,730                 | 37,700                    | -                     | -                     | -                     | -                     | -                     |
| Hacienda Lakes EMS Station               | -                      | 229,998                | 230,000                   | -                     | -                     | -                     | -                     | -                     |
| Operating Project 350                    | 30,000                 | 98,994                 | 99,000                    | 50,000                | -                     | -                     | -                     | -                     |
| X-fers/Reserves - Fund 350               | 1,505,400              | 1,505,400              | 442,900                   | 1,712,000             | -                     | -                     | -                     | -                     |
| Emergency Medical Services (EMS) Capital | 1,535,400              | 1,872,122              | 809,600                   | 1,762,000             | -                     | -                     | -                     | -                     |
| <b>Program Total Project Budget</b>      | <b>1,535,400</b>       | <b>1,872,122</b>       | <b>809,600</b>            | <b>1,762,000</b>      | <b>-</b>              | <b>-</b>              | <b>-</b>              | <b>-</b>              |



**Capital Improvement Program**  
**EMS Impact Fee Fund (350)**

**Notes**

The next 3 EMS Stations will be built with the use of the Infrastructure one-cent sales surtax which was passed by voters in November 2018. Six million dollars was allocated to EMS for three resilient facilities to be located on Desoto Blvd (Golden Gate Estates), Immokalee & Collier Blvd, (Heritage Bay) and Old US41. The budget for each station will be captured in the Infrastructure Sales Tax Fund (318). (page xx of this section). The projects will be managed by Facilities Management - Public Utilities Department.

**Forecast FY 2021**

In FY 2020, Miscellaneous revenues of \$416,583 (plus \$97,117 sitting in a Balance Sheet account for a total of \$513,700) represent surplus land being re-purposed for affordable housing. On Sept 12, 2000 agenda item 16.F.2., the Board approved the purchase of 7 acres in the Bembridge PUD for \$565,479 (includes closing costs) using EMS Impact Fees (closing was on April 19, 2001); EMS Station #19 was subsequently constructed on 1.89 acres. The remaining 5.11 acres was declared as surplus property and on October 22, 2019, agenda item 11.I., the Board approved placing affordable housing on the property. Since EMS Impact Fees can only be used for growth related EMS needs, the EMS Impact Fee Fund (350) was reimbursed for that portion of the land that is now planned for Affordable Housing and a future pumping station for Public Utilities.

In FY 2020, Reimbursements from other departments of \$105,000 came from the GAC Land Trust Fund 605. The trust fund reimbursed the EMS impact fee fund for the purchase of property out in Golden Gate Estates for the next EMS station.

**Current FY 2022**

Since 2007, the EMS Impact Fee fund “borrowed” money from the General Fund (001) and County-Wide Capital Fund (301) for the ambulance purchase or construction of substations as well as receiving assistance in paying it's debt service payments for a helicopter, Emergency Operations Center, ambulances, and property on Old US 41. To date, the total amounts owed are \$1,012,000 to the General Fund (001) and \$7,322,200 to the County-Wide Capital Fund (301).

The Advance/Repayment to the General Fund (001) in the amount of \$1,012,000, is to repay back to the General Fund (001) for an ambulance purchased in FY 2007 of \$185,000 and additional funding needed to construct Hacienda Lakes EMS substation in FY 2019 of \$827,000.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Library Impact Fee Fund (355)**

**Mission Statement**

Collier County's Library System Impact Fee was originally adopted in December 1988, to assist the County in providing adequate growth related library construction. Impact Fees are assessed and collected on residential new building construction permits.

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                     | 480                | -                      | 89,200                  | 20,000                 | -                       | 20,000                 | na                    |
| <b>Net Operating Budget</b>           | <b>480</b>         | <b>-</b>               | <b>89,200</b>           | <b>20,000</b>          | <b>-</b>                | <b>20,000</b>          | <b>na</b>             |
| Trans to 001 Gen Fd                   | 75                 | -                      | -                       | -                      | -                       | -                      | na                    |
| Trans to 298 Sp Ob Bd '10             | 1,062,400          | 1,060,900              | 1,060,900               | 1,058,100              | -                       | 1,058,100              | (0.3)%                |
| Advance/Repay to 001 General Fd       | 1,702,325          | -                      | -                       | -                      | -                       | -                      | na                    |
| Advance/Repay to 301 Co Wide CIP      | 710,800            | -                      | -                       | 700,000                | -                       | 700,000                | na                    |
| Reserve for Debt Service              | -                  | 442,100                | -                       | -                      | -                       | -                      | (100.0)%              |
| Reserve for Capital                   | -                  | 52,700                 | -                       | 23,000                 | -                       | 23,000                 | (56.4)%               |
| <b>Total Budget</b>                   | <b>3,476,080</b>   | <b>1,555,700</b>       | <b>1,150,100</b>        | <b>1,801,100</b>       | <b>-</b>                | <b>1,801,100</b>       | <b>15.8%</b>          |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Interest/Misc                  | 26,661             | 11,000                 | 4,000                   | 4,000                  | -                       | 4,000                  | (63.6)%               |
| Impact Fees                    | 1,067,682          | 775,000                | 1,010,000               | 960,000                | -                       | 960,000                | 23.9%                 |
| Trans fm 001 Gen Fund          | 2,413,200          | -                      | -                       | -                      | -                       | -                      | na                    |
| Carry Forward                  | 990,000            | 809,000                | 1,021,400               | 885,300                | -                       | 885,300                | 9.4%                  |
| Less 5% Required By Law        | -                  | (39,300)               | -                       | (48,200)               | -                       | (48,200)               | 22.6%                 |
| <b>Total Funding</b>           | <b>4,497,543</b>   | <b>1,555,700</b>       | <b>2,035,400</b>        | <b>1,801,100</b>       | <b>-</b>                | <b>1,801,100</b>       | <b>15.8%</b>          |

| <b>CIP Category / Project Title</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Libraries Capital                   |                        |                        |                           |                       |                       |                       |                       |                       |
| Operating Project 355               | -                      | 89,158                 | 89,200                    | 20,000                | -                     | -                     | -                     | -                     |
| X-fers/Reserves - Fund 355          | 1,555,700              | 1,555,700              | 1,060,900                 | 1,781,100             | -                     | -                     | -                     | -                     |
| Libraries Capital                   | 1,555,700              | 1,644,858              | 1,150,100                 | 1,801,100             | -                     | -                     | -                     | -                     |
| <b>Program Total Project Budget</b> | <b>1,555,700</b>       | <b>1,644,858</b>       | <b>1,150,100</b>          | <b>1,801,100</b>      | <b>-</b>              | <b>-</b>              | <b>-</b>              | <b>-</b>              |

**Capital Improvement Program**  
**Library Impact Fee Fund (355)**

Forecast FY 2021

The FY 2020 Actuals reflect a zero-impact transfer in and transfer out amount totaling \$2,413,200 accounting for a reconciliation of impact fee funding and General Fund transfer funding connected with the expansion of the 17,000 square foot Golden Gate Library and subsequent re-purpose of the former 7,000 square foot branch library. Since the old library building was re-purposed, debt service paid from impact fees must be reclassified to the General Fund. Simultaneously, funds borrowed from the General Fund in favor of this impact fee fund will be reimbursed to the General Fund and County-Wide Capital Projects Fund.

Current FY 2022

Since 2007, the Library Impact Fee fund “borrowed” money from the County-Wide Capital Fund (301) for additional funding for the construction of the South Regional Library and Golden Gate Library Expansion as well as receiving assistance in paying its debt service payments for the North and South Regional Libraries and the Golden Gate Expansion. To date, the total amount owed is \$10,146,900 to the County-Wide Capital Fund (301).

The Advance/Repayment to the County-Wide Capital Fund (301) in the amount of \$700,000, will reduce the amount owed to the County-Wide Capital Fund (301) to \$9,446,900.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Sports & Events Complex Capital (370)**

**Mission Statement**

To provide accounting for bond and loan proceeds for the Sports & Special Events Complex.

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                     | 937,044            | -                      | 361,600                 | 2,831,800              | -                       | 2,831,800              | na                    |
| Capital Outlay                        | 32,025,440         | 1,024,700              | 56,367,800              | 3,264,300              | -                       | 3,264,300              | 218.6%                |
| <b>Net Operating Budget</b>           | <b>32,962,483</b>  | <b>1,024,700</b>       | <b>56,729,400</b>       | <b>6,096,100</b>       | <b>-</b>                | <b>6,096,100</b>       | <b>494.9%</b>         |
| <b>Total Budget</b>                   | <b>32,962,483</b>  | <b>1,024,700</b>       | <b>56,729,400</b>       | <b>6,096,100</b>       | <b>-</b>                | <b>6,096,100</b>       | <b>494.9%</b>         |

| <b>Program Funding Sources</b>    | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|-----------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Interest/Misc                     | 952,816            | 950,000                | 150,000                 | 150,000                | -                       | 150,000                | (84.2)%               |
| Trans fm 001 Gen Fund             | -                  | -                      | 415,800                 | 4,235,000              | -                       | 4,235,000              | na                    |
| Trans fm 336 Road Im Fee          | -                  | -                      | -                       | 7,942,600              | -                       | 7,942,600              | na                    |
| Trans fm 408 Water / Sewer Fd     | -                  | -                      | -                       | 1,057,400              | -                       | 1,057,400              | na                    |
| Trans fm 758 TDT Capital          | -                  | -                      | 2,724,400               | 2,471,200              | -                       | 2,471,200              | na                    |
| Adv/Repay fm 183                  | -                  | -                      | 7,300,000               | -                      | -                       | -                      | na                    |
| Adv/Repay fm 195 TDC Bch Renoursh | -                  | -                      | 9,900,000               | -                      | -                       | -                      | na                    |
| Carry Forward                     | 58,496,300         | 122,200                | 26,486,600              | (9,752,600)            | -                       | (9,752,600)            | (8,080.9)%            |
| Less 5% Required By Law           | -                  | (47,500)               | -                       | (7,500)                | -                       | (7,500)                | (84.2)%               |
| <b>Total Funding</b>              | <b>59,449,116</b>  | <b>1,024,700</b>       | <b>46,976,800</b>       | <b>6,096,100</b>       | <b>-</b>                | <b>6,096,100</b>       | <b>494.9%</b>         |

| <b>CIP Category / Project Title</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| County Manager's Capital            |                        |                        |                           |                       |                       |                       |                       |                       |
| Sports & Special Events Complex     | 1,024,700              | 47,729,328             | 47,729,400                | 6,096,100             | -                     | -                     | -                     | -                     |
| Transportation Capital              |                        |                        |                           |                       |                       |                       |                       |                       |
| Wilson/Benfield                     | -                      | 9,000,000              | 7,942,600                 | -                     | -                     | -                     | -                     | -                     |
| Water / Sewer District Capital      |                        |                        |                           |                       |                       |                       |                       |                       |
| Government Ops Business Park        | -                      | -                      | 1,057,400                 | -                     | -                     | -                     | -                     | -                     |
| <b>Program Total Project Budget</b> | <b>1,024,700</b>       | <b>56,729,328</b>      | <b>56,729,400</b>         | <b>6,096,100</b>      | <b>-</b>              | <b>-</b>              | <b>-</b>              | <b>-</b>              |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Ochopee Fire Control Impact Fee (372)**

**Mission Statement**

Ochopee Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth related fire facilities and vehicles.

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                     | -                  | -                      | 43,600                  | -                      | -                       | -                      | na                    |
| <b>Net Operating Budget</b>           | -                  | -                      | <b>43,600</b>           | -                      | -                       | -                      | <b>na</b>             |
| Reserve for Capital                   | -                  | 12,000                 | -                       | 32,600                 | -                       | 32,600                 | 171.7%                |
| <b>Total Budget</b>                   | -                  | <b>12,000</b>          | <b>43,600</b>           | <b>32,600</b>          | -                       | <b>32,600</b>          | <b>171.7%</b>         |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Interest/Misc                  | 754                | 400                    | 200                     | 200                    | -                       | 200                    | (50.0)%               |
| Impact Fees                    | 14,542             | 8,000                  | 13,400                  | 8,000                  | -                       | 8,000                  | 0.0%                  |
| Carry Forward                  | 39,500             | 4,000                  | 54,800                  | 24,800                 | -                       | 24,800                 | 520.0%                |
| Less 5% Required By Law        | -                  | (400)                  | -                       | (400)                  | -                       | (400)                  | 0.0%                  |
| <b>Total Funding</b>           | <b>54,795</b>      | <b>12,000</b>          | <b>68,400</b>           | <b>32,600</b>          | -                       | <b>32,600</b>          | <b>171.7%</b>         |

| <b>CIP Category / Project Title</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Ochopee Fire & Isle of Capri Fire   |                        |                        |                           |                       |                       |                       |                       |                       |
| Operating Project 372               | -                      | 43,603                 | 43,600                    | -                     | -                     | -                     | -                     | -                     |
| X-fers/Reserves - Fund 372          | 12,000                 | 12,000                 | -                         | 32,600                | -                     | -                     | -                     | -                     |
| Ochopee Fire & Isle of Capri Fire   | 12,000                 | 55,603                 | 43,600                    | 32,600                | -                     | -                     | -                     | -                     |
| <b>Program Total Project Budget</b> | <b>12,000</b>          | <b>55,603</b>          | <b>43,600</b>             | <b>32,600</b>         | -                     | -                     | -                     | -                     |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Correctional Facilities Impact Fee (381)**

**Mission Statement**

Collier County's Correctional Facilities Impact Fee was originally adopted in June 1999. Impact fees are collected on new building construction to pay for growth related correctional facilities and capital equipment.

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                     | 2,697              | -                      | 138,100                 | 60,000                 | -                       | 60,000                 | na                    |
| <b>Net Operating Budget</b>           | <b>2,697</b>       | <b>-</b>               | <b>138,100</b>          | <b>60,000</b>          | <b>-</b>                | <b>60,000</b>          | <b>na</b>             |
| Trans to 298 Sp Ob Bd '10             | 1,832,800          | 1,822,000              | 1,822,000               | 1,789,900              | -                       | 1,789,900              | (1.8)%                |
| Advance/Repay to 301 Co Wide CIP      | -                  | -                      | -                       | 290,000                | -                       | 290,000                | na                    |
| Reserve for Debt Service              | -                  | 1,433,400              | -                       | 1,473,300              | -                       | 1,473,300              | 2.8%                  |
| Reserve for Capital                   | -                  | 60,300                 | -                       | 22,300                 | -                       | 22,300                 | (63.0)%               |
| <b>Total Budget</b>                   | <b>1,835,497</b>   | <b>3,315,700</b>       | <b>1,960,100</b>        | <b>3,635,500</b>       | <b>-</b>                | <b>3,635,500</b>       | <b>9.6%</b>           |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Interest/Misc                  | 28,741             | 12,000                 | 8,000                   | 8,000                  | -                       | 8,000                  | (33.3)%               |
| Impact Fees                    | 1,893,387          | 1,350,000              | 1,690,000               | 1,600,000              | -                       | 1,600,000              | 18.5%                 |
| Carry Forward                  | 2,283,400          | 2,021,800              | 2,370,000               | 2,107,900              | -                       | 2,107,900              | 4.3%                  |
| Less 5% Required By Law        | -                  | (68,100)               | -                       | (80,400)               | -                       | (80,400)               | 18.1%                 |
| <b>Total Funding</b>           | <b>4,205,528</b>   | <b>3,315,700</b>       | <b>4,068,000</b>        | <b>3,635,500</b>       | <b>-</b>                | <b>3,635,500</b>       | <b>9.6%</b>           |

| <b>CIP Category / Project Title</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Sheriff Office Capital              |                        |                        |                           |                       |                       |                       |                       |                       |
| Operating Project 381               | -                      | 138,147                | 138,100                   | 60,000                | -                     | -                     | -                     | -                     |
| X-fers/Reserves - Fund 381          | 3,315,700              | 3,315,700              | 1,822,000                 | 3,575,500             | -                     | -                     | -                     | -                     |
| Sheriff Office Capital              | 3,315,700              | 3,453,847              | 1,960,100                 | 3,635,500             | -                     | -                     | -                     | -                     |
| <b>Program Total Project Budget</b> | <b>3,315,700</b>       | <b>3,453,847</b>       | <b>1,960,100</b>          | <b>3,635,500</b>      | <b>-</b>              | <b>-</b>              | <b>-</b>              | <b>-</b>              |

**Current FY 2022**

Since 2009, the Correctional Facilities Impact Fee fund "borrowed" money from the County-Wide Capital Fund (301) to assistance in paying it's debt service payments for the Naples Jail constructed in 2003. To date, the total amount owed is \$8,469,500 to the County-Wide Capital Fund (301).

The Advance/Repayment to the County-Wide Capital Fund (301) in the amount of \$290,000, will reduce the amount owed to the County-wide Capital Fund (301) to \$8,179,500.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Law Enforcement Impact Fee (385)**

**Mission Statement**

The Law Enforcement Impact Fee was originally adopted in June 2005. Impact fees are collected on new building construction in the unincorporated areas of Collier County to pay for growth related law enforcement facilities and capital equipment.

| <b>Program Budgetary Cost Summary</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                     | 3,466                  | -                          | 144,900                     | 20,000                     | -                           | 20,000                     | na                        |
| <b>Net Operating Budget</b>           | <b>3,466</b>           | <b>-</b>                   | <b>144,900</b>              | <b>20,000</b>              | <b>-</b>                    | <b>20,000</b>              | <b>na</b>                 |
| Trans to 298 Sp Ob Bd '10             | 1,828,800              | 1,831,300                  | 1,831,300                   | 1,835,300                  | -                           | 1,835,300                  | 0.2%                      |
| Reserve for Debt Service              | -                      | 548,300                    | -                           | 558,200                    | -                           | 558,200                    | 1.8%                      |
| Reserve for Capital                   | -                      | 680,000                    | -                           | 1,541,700                  | -                           | 1,541,700                  | 126.7%                    |
| <b>Total Budget</b>                   | <b>1,832,266</b>       | <b>3,059,600</b>           | <b>1,976,200</b>            | <b>3,955,200</b>           | <b>-</b>                    | <b>3,955,200</b>           | <b>29.3%</b>              |

| <b>Program Funding Sources</b> | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|--------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Interest/Misc                  | 36,295                 | 20,000                     | 10,000                      | 10,000                     | -                           | 10,000                     | (50.0)%                   |
| Impact Fees                    | 2,141,002              | 1,400,000                  | 1,820,000                   | 1,820,000                  | -                           | 1,820,000                  | 30.0%                     |
| Carry Forward                  | 2,017,800              | 1,710,600                  | 2,362,900                   | 2,216,700                  | -                           | 2,216,700                  | 29.6%                     |
| Less 5% Required By Law        | -                      | (71,000)                   | -                           | (91,500)                   | -                           | (91,500)                   | 28.9%                     |
| <b>Total Funding</b>           | <b>4,195,097</b>       | <b>3,059,600</b>           | <b>4,192,900</b>            | <b>3,955,200</b>           | <b>-</b>                    | <b>3,955,200</b>           | <b>29.3%</b>              |

| <b>CIP Category / Project Title</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Amended</b> | <b>FY 2021<br/>Forecasted</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2023<br/>Budget</b> | <b>FY 2024<br/>Budget</b> | <b>FY 2025<br/>Budget</b> | <b>FY 2026<br/>Budget</b> |
|-------------------------------------|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Sheriff Office Capital              |                            |                            |                               |                           |                           |                           |                           |                           |
| Operating Project 385               | -                          | 144,898                    | 144,900                       | 20,000                    | -                         | -                         | -                         | -                         |
| X-fers/Reserves - Fund 385          | 3,059,600                  | 3,059,600                  | 1,831,300                     | 3,935,200                 | -                         | -                         | -                         | -                         |
| Sheriff Office Capital              | 3,059,600                  | 3,204,498                  | 1,976,200                     | 3,955,200                 | -                         | -                         | -                         | -                         |
| <b>Program Total Project Budget</b> | <b>3,059,600</b>           | <b>3,204,498</b>           | <b>1,976,200</b>              | <b>3,955,200</b>          | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  |

**Notes**

The Infrastructure one-cent sales surtax was passed by the voters in November 2018. The Forensic Evidence Building was included in the project list with an allocation of \$33 million for construction and outfitting. This project's budget is captured in the Infrastructure Sales Tax Fund 318. (page 56/57 of this section). The project will be managed by Facilities Management - Public Utilities Department.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**General Governmental Buildings Impact Fee (390)**

**Mission Statement**

Collier County's General Government Building Impact Fee was originally adopted in March 2004. Impact fees are collected on new building construction to pay for growth related general government facilities.

| Program Budgetary Cost Summary | 2020 Actual      | FY 2021 Adopted  | FY 2021 Forecast | FY 2022 Current  | FY 2022 Expanded | FY 2022 Adopted  | FY 2022 Change |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|----------------|
| Operating Expense              | 1,276            | -                | 98,200           | 55,000           | -                | 55,000           | na             |
| <b>Net Operating Budget</b>    | <b>1,276</b>     | <b>-</b>         | <b>98,200</b>    | <b>55,000</b>    | <b>-</b>         | <b>55,000</b>    | <b>na</b>      |
| Trans to 298 Sp Ob Bd '10      | 5,505,800        | 5,575,800        | 5,575,800        | 5,595,500        | -                | 5,595,500        | 0.4%           |
| Reserve for Debt Service       | -                | 3,029,400        | -                | 2,872,600        | -                | 2,872,600        | (5.2)%         |
| <b>Total Budget</b>            | <b>5,507,076</b> | <b>8,605,200</b> | <b>5,674,000</b> | <b>8,523,100</b> | <b>-</b>         | <b>8,523,100</b> | <b>(1.0)%</b>  |

| Program Funding Sources   | 2020 Actual      | FY 2021 Adopted  | FY 2021 Forecast | FY 2022 Current  | FY 2022 Expanded | FY 2022 Adopted  | FY 2022 Change |
|---------------------------|------------------|------------------|------------------|------------------|------------------|------------------|----------------|
| Interest/Misc             | 72,522           | 35,000           | 15,000           | 15,000           | -                | 15,000           | (57.1)%        |
| Impact Fees               | 3,343,230        | 2,500,000        | 3,000,000        | 2,800,000        | -                | 2,800,000        | 12.0%          |
| Adv/Repay fm 301 Cap Proj | 1,751,000        | 2,192,100        | 2,192,100        | 1,832,000        | -                | 1,832,000        | (16.4)%        |
| Carry Forward             | 4,824,100        | 4,004,900        | 4,483,800        | 4,016,900        | -                | 4,016,900        | 0.3%           |
| Less 5% Required By Law   | -                | (126,800)        | -                | (140,800)        | -                | (140,800)        | 11.0%          |
| <b>Total Funding</b>      | <b>9,990,851</b> | <b>8,605,200</b> | <b>9,690,900</b> | <b>8,523,100</b> | <b>-</b>         | <b>8,523,100</b> | <b>(1.0)%</b>  |

| CIP Category / Project Title        | FY 2021 Adopted  | FY 2021 Amended  | FY 2021 Forecasted | FY 2022 Budget   | FY 2023 Budget | FY 2024 Budget | FY 2025 Budget | FY 2026 Budget |
|-------------------------------------|------------------|------------------|--------------------|------------------|----------------|----------------|----------------|----------------|
| Facilities Management Capital       |                  |                  |                    |                  |                |                |                |                |
| Operating Project 390               | -                | 98,166           | 98,200             | 55,000           | -              | -              | -              | -              |
| X-fers/Reserves - Fund 390          | 8,605,200        | 8,605,200        | 5,575,800          | 8,468,100        | -              | -              | -              | -              |
| Facilities Management Capital       | 8,605,200        | 8,703,366        | 5,674,000          | 8,523,100        | -              | -              | -              | -              |
| <b>Program Total Project Budget</b> | <b>8,605,200</b> | <b>8,703,366</b> | <b>5,674,000</b>   | <b>8,523,100</b> | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       |

**Notes**

The Infrastructure one-cent sales surtax was passed by the voters in November 2018. The Domestic Animal Services Center was included in the project list with an allocation of \$6 million. Originally the project included the renovation of existing buildings and the construction of a new building. Now, DAS will be relocated to the 305 Parcel next to the Sports Complex. This project's budget is located within the Infrastructure Sales Tax Fund 318.



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**County Water System Development Capital Fund (411)**

**Mission Statement**

To account for the funds received from water impact fees / system development fees.

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                     | 695                | -                      | 2,432,900               | -                      | -                       | -                      | na                    |
| <b>Net Operating Budget</b>           | <b>695</b>         | <b>-</b>               | <b>2,432,900</b>        | <b>-</b>               | <b>-</b>                | <b>-</b>               | <b>na</b>             |
| Trans to 410 W/S Debt Serv Fd         | 8,533,800          | 8,522,500              | 8,522,500               | 13,246,700             | -                       | 13,246,700             | 55.4%                 |
| Reserve for Capital                   | -                  | 10,482,700             | -                       | 2,150,000              | -                       | 2,150,000              | (79.5)%               |
| <b>Total Budget</b>                   | <b>8,534,495</b>   | <b>19,005,200</b>      | <b>10,955,400</b>       | <b>15,396,700</b>      | <b>-</b>                | <b>15,396,700</b>      | <b>(19.0)%</b>        |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Interest/Misc                  | 208,628            | 146,000                | 50,000                  | 50,000                 | -                       | 50,000                 | (65.8)%               |
| Impact Fees                    | 7,936,203          | 6,400,000              | 7,100,000               | 7,750,000              | -                       | 7,750,000              | 21.1%                 |
| Carry Forward                  | 12,181,700         | 12,786,500             | 11,792,100              | 7,986,700              | -                       | 7,986,700              | (37.5)%               |
| Less 5% Required By Law        | -                  | (327,300)              | -                       | (390,000)              | -                       | (390,000)              | 19.2%                 |
| <b>Total Funding</b>           | <b>20,326,531</b>  | <b>19,005,200</b>      | <b>18,942,100</b>       | <b>15,396,700</b>      | <b>-</b>                | <b>15,396,700</b>      | <b>(19.0)%</b>        |

| <b>CIP Category / Project Title</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Water / Sewer District Capital      |                        |                        |                           |                       |                       |                       |                       |                       |
| GGC Transmission WM                 | -                      | 1,393,105              | 1,393,100                 | -                     | -                     | -                     | -                     | -                     |
| NE Water & Wastewater Plants        | -                      | 874,738                | 874,700                   | -                     | -                     | -                     | -                     | -                     |
| NERWTP Design and Construction      | -                      | 500                    | 500                       | -                     | -                     | -                     | -                     | -                     |
| Operating Project 411               | -                      | 164,626                | 164,600                   | -                     | -                     | -                     | -                     | -                     |
| X-fers/Reserves/Interest - Fd 411   | 19,005,200             | 18,972,615             | 8,522,500                 | 15,396,700            | -                     | -                     | -                     | -                     |
| Water / Sewer District Capital      | 19,005,200             | 21,405,584             | 10,955,400                | 15,396,700            | -                     | -                     | -                     | -                     |
| <b>Program Total Project Budget</b> | <b>19,005,200</b>      | <b>21,405,584</b>      | <b>10,955,400</b>         | <b>15,396,700</b>     | <b>-</b>              | <b>-</b>              | <b>-</b>              | <b>-</b>              |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**County Water Capital Projects (412)**

**Mission Statement**

The following water capital projects are funded by user fees charged by the Water - Sewer District.

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Personal Services                     | 10,270             | -                      | -                       | -                      | -                       | -                      | na                    |
| Operating Expense                     | 27,458,212         | 3,390,000              | 11,105,400              | 17,300,000             | -                       | 17,300,000             | 410.3%                |
| Capital Outlay                        | 2,509,865          | 26,610,000             | 56,884,100              | 12,800,000             | -                       | 12,800,000             | (51.9)%               |
| <b>Net Operating Budget</b>           | <b>29,978,346</b>  | <b>30,000,000</b>      | <b>67,989,500</b>       | <b>30,100,000</b>      | <b>-</b>                | <b>30,100,000</b>      | <b>0.3%</b>           |
| Reserve for Contingencies             | -                  | 3,000,000              | -                       | 2,620,000              | -                       | 2,620,000              | (12.7)%               |
| Reserve for Capital                   | -                  | 1,333,100              | -                       | -                      | -                       | -                      | (100.0)%              |
| <b>Total Budget</b>                   | <b>29,978,346</b>  | <b>34,333,100</b>      | <b>67,989,500</b>       | <b>32,720,000</b>      | <b>-</b>                | <b>32,720,000</b>      | <b>(4.7)%</b>         |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Intergovernmental Revenues     | 188,138            | -                      | -                       | -                      | -                       | -                      | na                    |
| FEMA - Fed Emerg Mgt Agency    | 164,585            | -                      | -                       | -                      | -                       | -                      | na                    |
| Miscellaneous Revenues         | 381,843            | -                      | 205,900                 | -                      | -                       | -                      | na                    |
| Interest/Misc                  | 791,491            | 430,000                | 123,200                 | 123,200                | -                       | 123,200                | (71.3)%               |
| Trans fm 408 Water / Sewer Fd  | 36,846,100         | 27,782,800             | 27,782,800              | 29,158,700             | -                       | 29,158,700             | 5.0%                  |
| Adv/Repay fm 474 Solid Wst Cap | 20,000             | 65,000                 | 65,000                  | 2,000                  | -                       | 2,000                  | (96.9)%               |
| Carry Forward                  | 34,790,900         | 6,076,800              | 43,254,900              | 3,442,300              | -                       | 3,442,300              | (43.4)%               |
| Less 5% Required By Law        | -                  | (21,500)               | -                       | (6,200)                | -                       | (6,200)                | (71.2)%               |
| <b>Total Funding</b>           | <b>73,183,056</b>  | <b>34,333,100</b>      | <b>71,431,800</b>       | <b>32,720,000</b>      | <b>-</b>                | <b>32,720,000</b>      | <b>(4.7)%</b>         |

| <b>CIP Category / Project Title</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Hurricane Irma                      |                        |                        |                           |                       |                       |                       |                       |                       |
| COVID-19 Pandemic                   | -                      | 36,537                 | 36,500                    | -                     | -                     | -                     | -                     | -                     |
| Hurricane Irma                      | -                      | 67,726                 | 67,700                    | -                     | -                     | -                     | -                     | -                     |
| Hurricane Irma                      | -                      | 104,263                | 104,200                   | -                     | -                     | -                     | -                     | -                     |
| Water / Sewer District Capital      |                        |                        |                           |                       |                       |                       |                       |                       |
| Asphalt Improve at Plant/PS         | 600,000                | 600,000                | 600,000                   | -                     | -                     | -                     | -                     | -                     |
| Barron Collier HS Water Main Repl   | -                      | 25,072                 | 25,100                    | -                     | -                     | -                     | -                     | -                     |
| Carica Cast Iron WM Replace         | 100,000                | 100,000                | 100,000                   | -                     | -                     | -                     | -                     | -                     |
| Collier County Utility Standards    | 50,000                 | 76,477                 | 76,500                    | 20,000                | -                     | -                     | -                     | -                     |
| County-wide Utility Projects-Water  | -                      | 15,000                 | 15,000                    | 15,000                | -                     | -                     | -                     | -                     |
| Cross Connections Program           | 550,000                | 650,412                | 650,400                   | 50,000                | -                     | -                     | -                     | -                     |
| Cyber Security SCADA                | -                      | 68,017                 | 68,000                    | -                     | -                     | -                     | -                     | -                     |
| Distribution Cap Projects           | -                      | 458,508                | 458,500                   | -                     | -                     | -                     | -                     | -                     |
| Distribution Repump Station TSP     | 1,000,000              | 3,305,415              | 3,305,400                 | 200,000               | -                     | -                     | -                     | -                     |
| Facility Infrastructure Maintenance | 300,000                | 835,856                | 835,900                   | 300,000               | -                     | -                     | -                     | -                     |
| FDOT Utility Projects-Water         | 60,000                 | 137,427                | 137,400                   | 25,000                | -                     | -                     | -                     | -                     |
| Financial Services                  | 30,000                 | 128,919                | 128,900                   | 30,000                | -                     | -                     | -                     | -                     |
| Fire Hydrant Replacement            | 100,000                | 100,361                | 100,400                   | 50,000                | -                     | -                     | -                     | -                     |
| General Legal Services              | 50,000                 | 282,905                | 282,900                   | 30,000                | -                     | -                     | -                     | -                     |
| Generator Replacement               | -                      | -                      | -                         | 200,000               | -                     | -                     | -                     | -                     |
| Generators - PUD Ops Ctr Mercantile | -                      | 43,277                 | 43,300                    | -                     | -                     | -                     | -                     | -                     |
| GM Comprehensive Plan               | 40,000                 | 90,659                 | 90,700                    | 55,000                | -                     | -                     | -                     | -                     |
| Golden Gate City Compliance         | -                      | 1,133,353              | 1,133,300                 | -                     | -                     | -                     | -                     | -                     |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

| <b>CIP Category / Project Title</b>      | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Amended</b> | <b>FY 2021<br/>Forecasted</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2023<br/>Budget</b> | <b>FY 2024<br/>Budget</b> | <b>FY 2025<br/>Budget</b> | <b>FY 2026<br/>Budget</b> |
|------------------------------------------|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Water / Sewer District Capital           |                            |                            |                               |                           |                           |                           |                           |                           |
| Golden Gate City Interconnects           | -                          | 2,607                      | 2,600                         | -                         | -                         | -                         | -                         | -                         |
| Golden Gate Water Plant TSP              | 1,000,000                  | 1,000,000                  | 1,000,000                     | -                         | -                         | -                         | -                         | -                         |
| Goodland PS Improvements                 | -                          | -                          | -                             | 5,300,000                 | -                         | -                         | -                         | -                         |
| Goodland WM Replacement                  | 600,000                    | 600,000                    | 600,000                       | -                         | -                         | -                         | -                         | -                         |
| Government Ops Business Park             | 4,500,000                  | 5,970,344                  | 5,970,400                     | -                         | -                         | -                         | -                         | -                         |
| Gulfshore Dr AC WM (cap)                 | -                          | 216                        | 200                           | -                         | -                         | -                         | -                         | -                         |
| Hydraulic Modeling                       | 100,000                    | 129,595                    | 129,600                       | 100,000                   | -                         | -                         | -                         | -                         |
| I-75 & CR951 Utility Relocate            | -                          | 6,113,126                  | 6,113,100                     | -                         | -                         | -                         | -                         | -                         |
| Imperial GC Blvd Water Main Repl         | -                          | 3,299                      | 3,300                         | -                         | -                         | -                         | -                         | -                         |
| Infrastructure TSP Field Ops - Water     | 100,000                    | 208,324                    | 208,400                       | 150,000                   | -                         | -                         | -                         | -                         |
| Infrastructure TSP Water Plants          | 350,000                    | 1,257,090                  | 1,257,000                     | 1,050,000                 | -                         | -                         | -                         | -                         |
| Integrated Asset Management              | 200,000                    | 420,850                    | 420,800                       | 200,000                   | -                         | -                         | -                         | -                         |
| Large Meters Renewal & Replacement       | 300,000                    | 358,565                    | 358,500                       | 150,000                   | -                         | -                         | -                         | -                         |
| Lightning, Surge, & Grounding            | 250,000                    | 293,239                    | 293,200                       | -                         | -                         | -                         | -                         | -                         |
| Lime Treatment TSP                       | -                          | 58,119                     | 58,100                        | 300,000                   | -                         | -                         | -                         | -                         |
| Manatee PS Pipe Improve                  | 100,000                    | 100,000                    | 100,000                       | -                         | -                         | -                         | -                         | -                         |
| Manatee Rd WM Improve                    | 100,000                    | 100,000                    | 100,000                       | -                         | -                         | -                         | -                         | -                         |
| Membrane Treatment TSP                   | -                          | 51,035                     | 51,000                        | -                         | -                         | -                         | -                         | -                         |
| Meter Renewal and Replacement            | 500,000                    | 736,753                    | 736,800                       | 100,000                   | -                         | -                         | -                         | -                         |
| Naples Manor WM Replace (Carlton & CATT) | -                          | -                          | -                             | 1,500,000                 | -                         | -                         | -                         | -                         |
| Naples Park Basin Optimization           | 4,400,000                  | 5,637,308                  | 5,637,300                     | 4,400,000                 | -                         | -                         | -                         | -                         |
| Naples Park Water Main Replacement       | -                          | 127,521                    | 127,600                       | -                         | -                         | -                         | -                         | -                         |
| NCRWTP Degasifiers Modifications         | -                          | 200,000                    | 200,000                       | 500,000                   | -                         | -                         | -                         | -                         |
| NCRWTP Infrastructure                    | -                          | 8,041                      | 8,000                         | -                         | -                         | -                         | -                         | -                         |
| NCRWTP Nano Skids & Pump Replace         | -                          | -                          | -                             | 1,600,000                 | -                         | -                         | -                         | -                         |
| NCRWTP SCADA Support Ops                 | 200,000                    | 727,676                    | 727,700                       | 150,000                   | -                         | -                         | -                         | -                         |
| NCRWTP TSP Operating                     | 750,000                    | 2,465,719                  | 2,465,700                     | 600,000                   | -                         | -                         | -                         | -                         |
| NCRWTP Well Pumps/Motors Replace         | 1,000,000                  | 1,000,000                  | 1,000,000                     | -                         | -                         | -                         | -                         | -                         |
| NE Service Area Integr & Reliab          | -                          | 290                        | 300                           | -                         | -                         | -                         | -                         | -                         |
| NE Water & Wastewater Plants             | 3,000,000                  | 4,086,537                  | 4,086,600                     | 1,000,000                 | -                         | -                         | -                         | -                         |
| Old Lely AC Pipe Rehab                   | -                          | -                          | -                             | 200,000                   | -                         | -                         | -                         | -                         |
| Orange Tree Compliance                   | -                          | 119,571                    | 119,600                       | -                         | -                         | -                         | -                         | -                         |
| Orange Tree HS Pump System               | -                          | 13,322                     | 13,300                        | -                         | -                         | -                         | -                         | -                         |
| Palm River                               | 500,000                    | 1,342,259                  | 1,342,300                     | -                         | -                         | -                         | -                         | -                         |
| Palm River Blvd Water Main Replace       | -                          | 32,872                     | 32,900                        | -                         | -                         | -                         | -                         | -                         |
| Pelican Ridge Blvd Water Main Replac     | -                          | 825,232                    | 825,200                       | -                         | -                         | -                         | -                         | -                         |
| PUD Operations Center Infrastructure     | -                          | 16,221                     | 16,200                        | -                         | -                         | -                         | -                         | -                         |
| Real Property/Infrastructure Audit       | -                          | 55,528                     | 55,500                        | -                         | -                         | -                         | -                         | -                         |
| SCADA Compliance - Water                 | 125,000                    | 268,685                    | 268,700                       | 75,000                    | -                         | -                         | -                         | -                         |
| SCRWTP Ion Exchange Improvements         | -                          | 1,200,000                  | 1,200,000                     | -                         | -                         | -                         | -                         | -                         |
| SCRWTP Power Systems Reliability         | -                          | 1,000                      | 1,000                         | -                         | -                         | -                         | -                         | -                         |
| SCRWTP Reactor #4                        | 1,000,000                  | 5,318,246                  | 5,318,200                     | -                         | -                         | -                         | -                         | -                         |
| SCRWTP SCADA Support - Ops               | 300,000                    | 762,572                    | 762,600                       | 200,000                   | -                         | -                         | -                         | -                         |
| SCRWTP TSP Operating                     | 750,000                    | 459,464                    | 459,500                       | 600,000                   | -                         | -                         | -                         | -                         |
| Security Upgrades                        | 250,000                    | 979,397                    | 979,400                       | 450,000                   | -                         | -                         | -                         | -                         |
| Tamiami Wellfield - 2 Wells              | 1,400,000                  | 2,321,775                  | 2,321,800                     | -                         | -                         | -                         | -                         | -                         |
| Trail Blvd WM Replacement                | 800,000                    | 809,242                    | 809,200                       | -                         | -                         | -                         | -                         | -                         |
| Twin Eagles Water Quality                | -                          | 26,532                     | 26,500                        | -                         | -                         | -                         | -                         | -                         |
| US41 Cast Iron WM Replace                | 500,000                    | 500,000                    | 500,000                       | -                         | -                         | -                         | -                         | -                         |
| US41 East WM Replace                     | -                          | 129,869                    | 129,900                       | 3,000,000                 | -                         | -                         | -                         | -                         |
| US41 North Utility Replace               | -                          | 1,750,722                  | 1,750,700                     | -                         | -                         | -                         | -                         | -                         |
| Utilities Master Plan                    | -                          | 333,817                    | 333,800                       | 100,000                   | -                         | -                         | -                         | -                         |
| Utility Billing Customer Serv Software   | 300,000                    | 306,735                    | 306,700                       | -                         | -                         | -                         | -                         | -                         |
| Vanberbilt Bch Rd - Utility Relocate     | -                          | 400,000                    | 400,000                       | 2,500,000                 | -                         | -                         | -                         | -                         |
| Vanderbilt Bch Rd WM Rpl-Airpot to 41    | 600,000                    | 2,340,226                  | 2,340,200                     | -                         | -                         | -                         | -                         | -                         |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

| <b>CIP Category / Project Title</b>   | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Amended</b> | <b>FY 2021<br/>Forecasted</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2023<br/>Budget</b> | <b>FY 2024<br/>Budget</b> | <b>FY 2025<br/>Budget</b> | <b>FY 2026<br/>Budget</b> |
|---------------------------------------|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Water / Sewer District Capital        |                            |                            |                               |                           |                           |                           |                           |                           |
| Vanderbilt Dr Cul-de-sacs, Basin 101  | -                          | 482,443                    | 482,400                       | -                         | -                         | -                         | -                         | -                         |
| Vanderbilt Dr Water Main              | -                          | 13,530                     | 13,500                        | -                         | -                         | -                         | -                         | -                         |
| Warren St Looping                     | -                          | 60,284                     | 60,300                        | -                         | -                         | -                         | -                         | -                         |
| Water Distribution System TSP         | 270,000                    | 603,653                    | 603,600                       | 1,025,000                 | -                         | -                         | -                         | -                         |
| Water Plant Capital Projects          | 200,000                    | 1,278,167                  | 1,278,100                     | 100,000                   | -                         | -                         | -                         | -                         |
| Water Plant Compliance Assurance Proj | -                          | 555,695                    | 555,700                       | 200,000                   | -                         | -                         | -                         | -                         |
| Water Plant Structural Rehab          | -                          | 384,081                    | 384,100                       | 200,000                   | -                         | -                         | -                         | -                         |
| Water Plant-Variable Frequency Drives | 275,000                    | 453,760                    | 453,800                       | 275,000                   | -                         | -                         | -                         | -                         |
| Well/Plant Power System               | 1,000,000                  | 1,405,466                  | 1,405,400                     | 1,000,000                 | -                         | -                         | -                         | -                         |
| Well/Water Booster Station TSP        | -                          | 740                        | 700                           | -                         | -                         | -                         | -                         | -                         |
| Wellfield Management Program          | 100,000                    | 177,973                    | 177,900                       | 100,000                   | -                         | -                         | -                         | -                         |
| Wellfield SCADA Support - Operating   | 300,000                    | 622,858                    | 622,800                       | 200,000                   | -                         | -                         | -                         | -                         |
| Wellfield/Raw W Booster TSP - Ops     | 1,000,000                  | 1,820,474                  | 1,820,500                     | 1,500,000                 | -                         | -                         | -                         | -                         |
| X-fers/Reserves/Interest - Fd 412     | 4,333,100                  | 4,333,100                  | -                             | 2,620,000                 | -                         | -                         | -                         | -                         |
| YMCA Rd AC Water Main Replace         | -                          | 5,374                      | 5,400                         | 300,000                   | -                         | -                         | -                         | -                         |
| Water / Sewer District Capital        | 34,333,100                 | 72,218,797                 | 67,885,300                    | 32,720,000                | -                         | -                         | -                         | -                         |
| <b>Program Total Project Budget</b>   | <b>34,333,100</b>          | <b>72,323,060</b>          | <b>67,989,500</b>             | <b>32,720,000</b>         | -                         | -                         | -                         | -                         |

**Forecast FY 2021**

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017.

In FY 2018, a \$4 million loan was given to Solid Waste Capital Fund 474 to help cash-flow the vegetative debris pickup and processing; funding was provided by deferring \$3,050,000 in capital projects with the balance coming from reserves. (Accrued interest of \$19,907.55 was assessed on the loan for FY18).

In FY 2019, Solid Waste Capital Fund 474 received a \$40.2 million payment from FEMA and the \$4 million loan was paid back on June 1, 2019, restoring funding to capital projects which were deferred. (Accrued interest in the amount of \$63,036.80 was assessed on the loan). The outstanding loan balance is \$82,944.35.

In FY 2020, the Advance/Repayment from Solid Waste Capital Fund 474 of \$20,000 represents accrued interest (May 2018 to Sept 30, 2018) for the use of the \$4 million loan. Accrued interest of \$859.13 was assessed on the loan, The total outstanding balance of the loan is \$63,803.48

In FY 2021, the Advance/Repayment from Solid Waste Capital Fund 474 of \$65,000 is for accrued interest on the \$4 million loan plus any interest that will be assessed in FY21.

In FY 2022, the Advance/Repayment from Solid Waste Capital Fund 474 of \$2,000 was setup incase the FY2021 budget is not sufficient to payoff the remaining loan of \$63,803.48 plus FY21 accrued interest.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**County Sewer System Development Capital Fund (413)**

**Mission Statement**

To account for the funds received from wastewater impact fees / system development fees.

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                     | 10,395             | -                      | 1,117,800               | -                      | -                       | -                      | na                    |
| Capital Outlay                        | -                  | -                      | 2,143,000               | -                      | -                       | -                      | na                    |
| <b>Net Operating Budget</b>           | <b>10,395</b>      | <b>-</b>               | <b>3,260,800</b>        | <b>-</b>               | <b>-</b>                | <b>-</b>               | <b>na</b>             |
| Trans to 410 W/S Debt Serv Fd         | 5,873,000          | 5,882,800              | 5,882,800               | 7,565,800              | -                       | 7,565,800              | 28.6%                 |
| Reserve for Capital                   | -                  | 9,913,300              | -                       | 9,155,600              | -                       | 9,155,600              | (7.6)%                |
| <b>Total Budget</b>                   | <b>5,883,395</b>   | <b>15,796,100</b>      | <b>9,143,600</b>        | <b>16,721,400</b>      | <b>-</b>                | <b>16,721,400</b>      | <b>5.9%</b>           |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Interest/Misc                  | 152,589            | 100,000                | 50,000                  | 50,000                 | -                       | 50,000                 | (50.0)%               |
| Impact Fees                    | 8,392,591          | 6,600,000              | 7,300,000               | 7,900,000              | -                       | 7,900,000              | 19.7%                 |
| Carry Forward                  | 8,300,700          | 9,431,100              | 10,962,500              | 9,168,900              | -                       | 9,168,900              | (2.8)%                |
| Less 5% Required By Law        | -                  | (335,000)              | -                       | (397,500)              | -                       | (397,500)              | 18.7%                 |
| <b>Total Funding</b>           | <b>16,845,880</b>  | <b>15,796,100</b>      | <b>18,312,500</b>       | <b>16,721,400</b>      | <b>-</b>                | <b>16,721,400</b>      | <b>5.9%</b>           |

| <b>CIP Category / Project Title</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Water / Sewer District Capital      |                        |                        |                           |                       |                       |                       |                       |                       |
| Golden Gate City WWTP Cap           | -                      | 2,143,000              | 2,143,000                 | -                     | -                     | -                     | -                     | -                     |
| NE Regional WRF                     | -                      | 8,483                  | 8,500                     | -                     | -                     | -                     | -                     | -                     |
| NE Water & Wastewater Plants        | -                      | 875,438                | 875,400                   | -                     | -                     | -                     | -                     | -                     |
| Operating Project 413               | -                      | 165,480                | 165,500                   | -                     | -                     | -                     | -                     | -                     |
| Willoughby Pump Station 133.09      | -                      | 68,450                 | 68,400                    | -                     | -                     | -                     | -                     | -                     |
| X-fers/Reserves/Interest - Fd 413   | 15,796,100             | 15,796,100             | 5,882,800                 | 16,721,400            | -                     | -                     | -                     | -                     |
| Water / Sewer District Capital      | 15,796,100             | 19,056,951             | 9,143,600                 | 16,721,400            | -                     | -                     | -                     | -                     |
| <b>Program Total Project Budget</b> | <b>15,796,100</b>      | <b>19,056,951</b>      | <b>9,143,600</b>          | <b>16,721,400</b>     | <b>-</b>              | <b>-</b>              | <b>-</b>              | <b>-</b>              |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**County Sewer Capital Projects (414)**

**Mission Statement**

The following wastewater capital projects are funded by user fees charged by the Water - Sewer District.

| Program Budgetary Cost Summary | 2020 Actual       | FY 2021 Adopted   | FY 2021 Forecast   | FY 2022 Current   | FY 2022 Expanded | FY 2022 Adopted   | FY 2022 Change |
|--------------------------------|-------------------|-------------------|--------------------|-------------------|------------------|-------------------|----------------|
| Operating Expense              | 27,375,717        | 4,885,000         | 28,009,100         | 22,727,000        | -                | 22,727,000        | 365.2%         |
| Capital Outlay                 | 8,799,107         | 31,415,000        | 100,598,200        | 4,300,000         | -                | 4,300,000         | (86.3)%        |
| <b>Net Operating Budget</b>    | <b>36,174,824</b> | <b>36,300,000</b> | <b>128,607,300</b> | <b>27,027,000</b> | -                | <b>27,027,000</b> | <b>(25.5)%</b> |
| Trans to 417 PU Grant Fd       | -                 | -                 | 1,127,500          | -                 | -                | -                 | na             |
| Reserve for Contingencies      | -                 | 3,630,000         | -                  | 2,169,300         | -                | 2,169,300         | (40.2)%        |
| Reserve for Capital            | -                 | 1,412,300         | -                  | -                 | -                | -                 | (100.0)%       |
| <b>Total Budget</b>            | <b>36,174,824</b> | <b>41,342,300</b> | <b>129,734,800</b> | <b>29,196,300</b> | -                | <b>29,196,300</b> | <b>(29.4)%</b> |

| Program Funding Sources        | 2020 Actual        | FY 2021 Adopted   | FY 2021 Forecast   | FY 2022 Current   | FY 2022 Expanded | FY 2022 Adopted   | FY 2022 Change |
|--------------------------------|--------------------|-------------------|--------------------|-------------------|------------------|-------------------|----------------|
| Intergovernmental Revenues     | 8,038              | -                 | -                  | -                 | -                | -                 | na             |
| FEMA - Fed Emerg Mgt Agency    | 401,437            | -                 | -                  | -                 | -                | -                 | na             |
| Miscellaneous Revenues         | 408,816            | -                 | 20,700             | 2,326,500         | -                | 2,326,500         | na             |
| Interest/Misc                  | 1,822,383          | 600,000           | 255,600            | 255,600           | -                | 255,600           | (57.4)%        |
| Reimb From Other Depts         | 17                 | -                 | -                  | -                 | -                | -                 | na             |
| Trans fm 408 Water / Sewer Fd  | 30,421,100         | 29,287,200        | 29,287,200         | 26,679,000        | -                | 26,679,000        | (8.9)%         |
| Adv/Repay fm 474 Solid Wst Cap | 364,200            | 7,160,000         | 7,160,000          | 110,000           | -                | 110,000           | (98.5)%        |
| Carry Forward                  | 95,370,200         | 4,325,100         | 92,849,300         | (162,000)         | -                | (162,000)         | (103.7)%       |
| Less 5% Required By Law        | -                  | (30,000)          | -                  | (12,800)          | -                | (12,800)          | (57.3)%        |
| <b>Total Funding</b>           | <b>128,796,191</b> | <b>41,342,300</b> | <b>129,572,800</b> | <b>29,196,300</b> | -                | <b>29,196,300</b> | <b>(29.4)%</b> |

| CIP Category / Project Title             | FY 2021 Adopted | FY 2021 Amended | FY 2021 Forecasted | FY 2022 Budget | FY 2023 Budget | FY 2024 Budget | FY 2025 Budget | FY 2026 Budget |
|------------------------------------------|-----------------|-----------------|--------------------|----------------|----------------|----------------|----------------|----------------|
| Hurricane Irma                           |                 |                 |                    |                |                |                |                |                |
| COVID-19 Pandemic                        | -               | 14,682          | 14,700             | -              | -              | -              | -              | -              |
| Hurricane Irma                           | -               | 117,726         | 117,800            | -              | -              | -              | -              | -              |
| Hurricane Irma                           | -               | 132,408         | 132,500            | -              | -              | -              | -              | -              |
| Water / Sewer District Capital           |                 |                 |                    |                |                |                |                |                |
| Air Release Valve Replace                | -               | -               | -                  | 2,250,000      | -              | -              | -              | -              |
| Biosolids Reuse Facility                 | -               | 774,556         | 774,500            | -              | -              | -              | -              | -              |
| Chiller NCWRF Ops BI                     | -               | 500,000         | 500,000            | 100,000        | -              | -              | -              | -              |
| Collections Operating TSP                | 2,000,000       | 4,553,493       | 4,553,400          | 1,500,000      | -              | -              | -              | -              |
| Collections Power Systems TSP            | -               | 1,017           | 1,000              | -              | -              | -              | -              | -              |
| Collections Power Systems TSP-Ops        | -               | 162,297         | 162,300            | -              | -              | -              | -              | -              |
| Collier County Utility Standards         | 40,000          | 85,712          | 85,700             | 10,000         | -              | -              | -              | -              |
| Community Pump Station 309.09            | 450,000         | 800,000         | 800,000            | -              | -              | -              | -              | -              |
| County-wide Utility Projects-WW          | -               | 41,774          | 41,800             | -              | -              | -              | -              | -              |
| Cyber Security SCADA                     | -               | 171,153         | 171,200            | -              | -              | -              | -              | -              |
| Eliminate NPDES Monitoring               | -               | 500,000         | 500,000            | -              | -              | -              | -              | -              |
| Facility Infrastructure Maintenance - WW | 350,000         | 519,192         | 519,100            | 250,000        | -              | -              | -              | -              |
| FDOT Utility Projects-WW                 | 60,000          | 197,870         | 197,900            | 700,000        | -              | -              | -              | -              |
| Financial Services                       | 30,000          | 124,087         | 124,000            | 30,000         | -              | -              | -              | -              |
| FM Transmission Systems TSP              | -               | 659,067         | 659,100            | -              | -              | -              | -              | -              |
| FM Transmission Systems TSP-Ops          | -               | 469,294         | 469,300            | -              | -              | -              | -              | -              |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

| <b>CIP Category / Project Title</b>    | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Amended</b> | <b>FY 2021<br/>Forecasted</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2023<br/>Budget</b> | <b>FY 2024<br/>Budget</b> | <b>FY 2025<br/>Budget</b> | <b>FY 2026<br/>Budget</b> |
|----------------------------------------|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Water / Sewer District Capital         |                            |                            |                               |                           |                           |                           |                           |                           |
| General Legal Services                 | -                          | 197,304                    | 197,300                       | 20,000                    | -                         | -                         | -                         | -                         |
| Generator Replacement                  | -                          | -                          | -                             | 650,000                   | -                         | -                         | -                         | -                         |
| GGWWTP Forcemain                       | -                          | 567,009                    | 567,000                       | -                         | -                         | -                         | -                         | -                         |
| GM Comprehensive Plan                  | -                          | 94,342                     | 94,400                        | 50,000                    | -                         | -                         | -                         | -                         |
| Golden Gate City Compliance            | -                          | 156,091                    | 156,100                       | -                         | -                         | -                         | -                         | -                         |
| Golden Gate City WWTP Cap              | 500,000                    | 4,808,088                  | 4,808,100                     | -                         | -                         | -                         | -                         | -                         |
| Goodlette Road IQ Water Main           | -                          | 173,451                    | 173,500                       | -                         | -                         | -                         | -                         | -                         |
| Government Ops Business Park           | 4,400,000                  | 5,388,244                  | 5,388,200                     | -                         | -                         | -                         | -                         | -                         |
| Grant Applications                     | -                          | 2,336                      | 2,300                         | -                         | -                         | -                         | -                         | -                         |
| Gravity Transmission System TSP-Ops    | -                          | 5,684                      | 5,800                         | -                         | -                         | -                         | -                         | -                         |
| Gravity Transmission Systems TSP       | -                          | 204,233                    | 204,300                       | -                         | -                         | -                         | -                         | -                         |
| Haz Mit Prog Grant - Generators        | -                          | 20,000                     | 20,000                        | -                         | -                         | -                         | -                         | -                         |
| Hydraulic Modeling                     | -                          | 301,720                    | 301,700                       | 100,000                   | -                         | -                         | -                         | -                         |
| I-75 & CR951 Utility Relocate          | -                          | 775,243                    | 775,200                       | -                         | -                         | -                         | -                         | -                         |
| I-75 Force Main Replacement            | -                          | 453,749                    | 453,700                       | -                         | -                         | -                         | -                         | -                         |
| Integrated Asset Management            | 200,000                    | 523,940                    | 523,900                       | 200,000                   | -                         | -                         | -                         | -                         |
| IQ Aquifer Storage and Recovery-Ops    | -                          | 244,531                    | 244,600                       | -                         | -                         | -                         | -                         | -                         |
| IQ Systems SCADA TSP Ops               | 250,000                    | 663,108                    | 663,100                       | 250,000                   | -                         | -                         | -                         | -                         |
| IQ Water System TSP-Ops                | 730,000                    | 1,851,328                  | 1,851,300                     | 750,000                   | -                         | -                         | -                         | -                         |
| Logan Blvd FM (Immok Rd to VBR)        | -                          | 3,770,729                  | 3,770,700                     | -                         | -                         | -                         | -                         | -                         |
| Master Pump Station 302 Bypass         | -                          | 24,843                     | 24,800                        | -                         | -                         | -                         | -                         | -                         |
| Master Pump Station TSP                | -                          | 355,226                    | 355,100                       | -                         | -                         | -                         | -                         | -                         |
| Master Pump Station TSP-Ops            | -                          | 1,227,755                  | 1,227,800                     | -                         | -                         | -                         | -                         | -                         |
| MPS 101 Basin Prog (Naples Pk area)    | -                          | 7,926,842                  | 7,926,800                     | -                         | -                         | -                         | -                         | -                         |
| MPS 107 Reconfig, Quail Creek          | -                          | 540,000                    | 540,000                       | -                         | -                         | -                         | -                         | -                         |
| MPS 301 Rehab, SCWRF                   | 700,000                    | 900,000                    | 900,000                       | -                         | -                         | -                         | -                         | -                         |
| MPS 302, Reconfig (Santa Barbara Blvd) | 700,000                    | 1,494,992                  | 1,495,000                     | -                         | -                         | -                         | -                         | -                         |
| MPS 305 Basin Program                  | -                          | 3,545,903                  | 3,545,900                     | -                         | -                         | -                         | -                         | -                         |
| MPS 306 Improve                        | -                          | 2,221,947                  | 2,222,000                     | -                         | -                         | -                         | -                         | -                         |
| MPS 306 MPS Lely                       | -                          | 2,826,361                  | 2,826,500                     | -                         | -                         | -                         | -                         | -                         |
| MPS 308 FM Improve                     | -                          | 237,835                    | 237,900                       | -                         | -                         | -                         | -                         | -                         |
| MPS 309 (E Naples Middle School)       | 1,400,000                  | 2,000,000                  | 2,000,000                     | -                         | -                         | -                         | -                         | -                         |
| MPS 316 Force Main Relocate            | -                          | 999,422                    | 999,400                       | -                         | -                         | -                         | -                         | -                         |
| Naples Park Basin Optimization         | 6,000,000                  | 8,729,965                  | 8,730,000                     | 5,500,000                 | -                         | -                         | -                         | -                         |
| NCWRF Dual Zone Monitor Well Replace   | -                          | 305,522                    | 305,500                       | -                         | -                         | -                         | -                         | -                         |
| NCWRF Infrastructure                   | -                          | 573                        | 600                           | -                         | -                         | -                         | -                         | -                         |
| NCWRF New Headworks                    | 7,500,000                  | 12,361,118                 | 12,361,100                    | -                         | -                         | -                         | -                         | -                         |
| NCWRF Power Systems TSP-Cap            | -                          | 10,751                     | 10,700                        | -                         | -                         | -                         | -                         | -                         |
| NCWRF SCADA Support Op                 | 300,000                    | 718,132                    | 718,100                       | 350,000                   | -                         | -                         | -                         | -                         |
| NCWRF Technical Support Program-Cap    | -                          | 123,334                    | 123,300                       | -                         | -                         | -                         | -                         | -                         |
| NE Service Area Integr & Reliab        | -                          | 118,047                    | 118,000                       | -                         | -                         | -                         | -                         | -                         |
| NE Water & Wastewater Plants           | -                          | 1,035,769                  | 1,035,700                     | -                         | -                         | -                         | -                         | -                         |
| Orange Tree Compliance                 | -                          | 588,556                    | 588,600                       | 500,000                   | -                         | -                         | -                         | -                         |
| Orange Tree Pump Station & FM          | -                          | 22,459                     | 22,400                        | -                         | -                         | -                         | -                         | -                         |
| Palm River                             | 2,000,000                  | 2,344,854                  | 2,344,900                     | -                         | -                         | -                         | -                         | -                         |
| Palm River Blvd Water Main Replace     | -                          | 47,272                     | 47,300                        | -                         | -                         | -                         | -                         | -                         |
| PS 302.07 Gravity Sewers, Lely         | -                          | 62,887                     | 62,900                        | -                         | -                         | -                         | -                         | -                         |
| PS 305.17 FM                           | -                          | 328,900                    | 328,900                       | -                         | -                         | -                         | -                         | -                         |
| Pump Station 300.06                    | -                          | 308,675                    | 308,700                       | -                         | -                         | -                         | -                         | -                         |
| Real Property/Infrastructure Audit     | -                          | 55,639                     | 55,600                        | -                         | -                         | -                         | -                         | -                         |
| SCADA Compliance - WW                  | 75,000                     | 265,320                    | 265,300                       | 50,000                    | -                         | -                         | -                         | -                         |
| SCWRF CL 2 Mods                        | -                          | 1,995,000                  | 1,995,000                     | -                         | -                         | -                         | -                         | -                         |
| SCWRF Infrastructure                   | -                          | 10,082                     | 10,100                        | -                         | -                         | -                         | -                         | -                         |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

| <b>CIP Category / Project Title</b>    | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Amended</b> | <b>FY 2021<br/>Forecasted</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2023<br/>Budget</b> | <b>FY 2024<br/>Budget</b> | <b>FY 2025<br/>Budget</b> | <b>FY 2026<br/>Budget</b> |
|----------------------------------------|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Water / Sewer District Capital         |                            |                            |                               |                           |                           |                           |                           |                           |
| SCWRF IQ Storage Improvements          | -                          | 1,483,341                  | 1,483,400                     | -                         | -                         | -                         | -                         | -                         |
| SCWRF Plant Drain Pump Station 5       | -                          | 1,582,289                  | 1,582,300                     | -                         | -                         | -                         | -                         | -                         |
| SCWRF Power Systems TSP-Cap            | -                          | 31,861                     | 31,900                        | -                         | -                         | -                         | -                         | -                         |
| SCWRF Reject Storage Tank Conversion   | -                          | 1,425,000                  | 1,425,000                     | -                         | -                         | -                         | -                         | -                         |
| SCWRF SCADA Support Op                 | 250,000                    | 579,871                    | 579,900                       | 250,000                   | -                         | -                         | -                         | -                         |
| SCWRF Technical Support Program-Cap    | -                          | 105,827                    | 105,800                       | -                         | -                         | -                         | -                         | -                         |
| SCWRF Turbo Blowers                    | -                          | 124,252                    | 124,200                       | -                         | -                         | -                         | -                         | -                         |
| System Improvements-Bill/Cust Svc.     | -                          | 1,243                      | 1,200                         | -                         | -                         | -                         | -                         | -                         |
| Twin Eagle CPS & FM                    | -                          | 720                        | 700                           | -                         | -                         | -                         | -                         | -                         |
| US41 North Utility Replace             | -                          | 69,600                     | 69,600                        | -                         | -                         | -                         | -                         | -                         |
| Utilities Master Plan                  | -                          | 339,406                    | 339,500                       | 100,000                   | -                         | -                         | -                         | -                         |
| Utility Billing Customer Serv Software | 300,000                    | 995,775                    | 995,800                       | -                         | -                         | -                         | -                         | -                         |
| Vanderbilt Dr Cul-de-sacs, Basin 101   | -                          | 1,192,833                  | 1,192,800                     | -                         | -                         | -                         | -                         | -                         |
| Villagewalk WW Improve                 | -                          | 772,597                    | 772,600                       | -                         | -                         | -                         | -                         | -                         |
| Wastewater Pump Station TSP            | -                          | 75,626                     | 75,600                        | -                         | -                         | -                         | -                         | -                         |
| Wastewater Pump Stations TSP-Ops       | -                          | 939,586                    | 939,700                       | -                         | -                         | -                         | -                         | -                         |
| Wastewater Remote Sites TSP            | -                          | 584,680                    | 584,700                       | 700,000                   | -                         | -                         | -                         | -                         |
| Wastewater Security Systems            | 400,000                    | 847,096                    | 847,200                       | 1,300,000                 | -                         | -                         | -                         | -                         |
| Water Reclamation Facilities TSP-Ops   | 3,000,000                  | 16,210,957                 | 16,211,000                    | 5,000,000                 | -                         | -                         | -                         | -                         |
| Western Interconnect                   | 3,900,000                  | 15,624,833                 | 15,624,800                    | 5,367,000                 | -                         | -                         | -                         | -                         |
| Western Interconnect MPS               | -                          | 35,000                     | 35,000                        | -                         | -                         | -                         | -                         | -                         |
| WW Collections SCADA Telemetry         | -                          | 336                        | 300                           | -                         | -                         | -                         | -                         | -                         |
| WW Collections SCADA/Telemetry         | 200,000                    | 575,926                    | 575,900                       | 300,000                   | -                         | -                         | -                         | -                         |
| WW Treatment Plants TSP                | 565,000                    | 1,381,426                  | 1,381,500                     | 750,000                   | -                         | -                         | -                         | -                         |
| X-fers/Reserves/Interest - Fd 414      | 5,042,300                  | 1,807,516                  | 1,127,500                     | 2,169,300                 | -                         | -                         | -                         | -                         |
| Water / Sewer District Capital         | 41,342,300                 | 130,282,220                | 129,602,300                   | 29,196,300                | -                         | -                         | -                         | -                         |
| <b>Program Total Project Budget</b>    | <b>41,342,300</b>          | <b>130,414,628</b>         | <b>129,734,800</b>            | <b>29,196,300</b>         | -                         | -                         | -                         | -                         |

**Forecast FY 2021**

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017.

In FY 2018, a \$36,707,700 loan was given to Solid Waste Capital Fund 474 to help cash-flow the vegetative debris pickup and processing; funding was provided by deferring approximately \$28.1 million in capital projects with the balance coming from reserves. In July 2018, the Solid Waste Division received one FEMA reimbursement which allowed for a partial loan repayment of \$2,845,400 in FY 2019. (Accrued interest of \$364,142.35 was assessed on the loan in FY18).

In FY 2019, Solid Waste Capital Fund 474 received a \$40.2 million payment from FEMA and a partial loan repayment of \$27,509,772.03 was made, restoring funding to capital projects which were deferred. The total Advance/Repayment from Solid Waste Capital Fund 474 was \$30,355,172.03. (Accrued interest of \$593,335.65 was assessed in FY19). The outstanding balance of the loan is \$7,310,005.97.

In FY 2020, the Advance/Repayment from Solid Waste Capital Fund 474 in the amount of \$364,200 is accrued interest (as of Sept 30, 2018) for the use of the \$36,707,700 loan. (Accrued interest of \$94,735.33 was assessed in FY20). The outstanding balance of the loan is \$7,040,541.03.

In FY 2021, the Advance/Repayment from Solid Waste Capital Fund 474 of \$7,160,000 is the repayment of the balance of the loan plus any accrued interest that will be assessed in FY21.

In FY 2022, the Advance/Repayment from Solid Waste Capital Fund 474 of \$110,000 was setup incase the FY2021 budget is not sufficient to payoff the remaining loan of \$7,040,541.03 plus interest.



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**County Water/Sewer Capital Funded by Revenue Bonds (415)**

**Mission Statement**

The following water and wastewater capital projects are funded by bond proceeds.

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                     | 18,135             | -                      | 294,800                 | -                      | -                       | -                      | na                    |
| Capital Outlay                        | 17,331,104         | -                      | 51,444,400              | -                      | -                       | -                      | na                    |
| <b>Net Operating Budget</b>           | <b>17,349,239</b>  | <b>-</b>               | <b>51,739,200</b>       | <b>-</b>               | <b>-</b>                | <b>-</b>               | <b>na</b>             |
| Reserve for Capital                   | -                  | 4,417,200              | -                       | 3,730,300              | -                       | 3,730,300              | (15.6)%               |
| <b>Total Budget</b>                   | <b>17,349,239</b>  | <b>4,417,200</b>       | <b>51,739,200</b>       | <b>3,730,300</b>       | <b>-</b>                | <b>3,730,300</b>       | <b>(15.6)%</b>        |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Interest/Misc                  | 1,187,941          | 800,000                | 300,000                 | 300,000                | -                       | 300,000                | (62.5)%               |
| Carry Forward                  | 71,045,800         | 3,657,200              | 54,884,500              | 3,445,300              | -                       | 3,445,300              | (5.8)%                |
| Less 5% Required By Law        | -                  | (40,000)               | -                       | (15,000)               | -                       | (15,000)               | (62.5)%               |
| <b>Total Funding</b>           | <b>72,233,741</b>  | <b>4,417,200</b>       | <b>55,184,500</b>       | <b>3,730,300</b>       | <b>-</b>                | <b>3,730,300</b>       | <b>(15.6)%</b>        |

| <b>CIP Category / Project Title</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Water / Sewer District Capital      |                        |                        |                           |                       |                       |                       |                       |                       |
| NE Water & Wastewater Plants        | -                      | 51,739,362             | 51,739,200                | -                     | -                     | -                     | -                     | -                     |
| X-fers/Reserves/Interest - Fd 415   | 4,417,200              | 4,417,200              | -                         | 3,730,300             | -                     | -                     | -                     | -                     |
| Water / Sewer District Capital      | 4,417,200              | 56,156,562             | 51,739,200                | 3,730,300             | -                     | -                     | -                     | -                     |
| <b>Program Total Project Budget</b> | <b>4,417,200</b>       | <b>56,156,562</b>      | <b>51,739,200</b>         | <b>3,730,300</b>      | <b>-</b>              | <b>-</b>              | <b>-</b>              | <b>-</b>              |

**Forecast FY 2021**

On March 12, 2019, the Board approved agenda item 9.A. to issue the Water and Sewer Revenue Bonds, Series 2019 to finance utility infrastructure expansion in the northeast service area to serve future residents and business.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**County Water/Sewer Grants (416/417)**

**Mission Statement**

To account for the funds received from federal and state grants supporting water and or wastewater capital projects.

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                     | -                  | -                      | 4,510,000               | -                      | -                       | -                      | na                    |
| <b>Net Operating Budget</b>           | -                  | -                      | <b>4,510,000</b>        | -                      | -                       | -                      | <b>na</b>             |
| <b>Total Budget</b>                   | -                  | -                      | <b>4,510,000</b>        | -                      | -                       | -                      | <b>na</b>             |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Intergovernmental Revenues     | 375,000            | -                      | 3,382,500               | -                      | -                       | -                      | na                    |
| Trans fm 414 Sewer Cap         | -                  | -                      | 1,127,500               | -                      | -                       | -                      | na                    |
| <b>Total Funding</b>           | <b>375,000</b>     | -                      | <b>4,510,000</b>        | -                      | -                       | -                      | <b>na</b>             |

| <b>CIP Category / Project Title</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Water / Sewer District Capital      |                        |                        |                           |                       |                       |                       |                       |                       |
| Haz Mit Prog Grant - Generators     | -                      | 4,510,000              | 4,510,000                 | -                     | -                     | -                     | -                     | -                     |
| <b>Program Total Project Budget</b> | -                      | <b>4,510,000</b>       | <b>4,510,000</b>          | -                     | -                     | -                     | -                     | -                     |

**Notes**

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

\$4,510,000 Hazard Mitigation Program Grant for Collier County Water-Sewer District for the purchase of 53 generators at various pump stations. 75% grant / 25% match

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**County Water/Sewer Special Assessments (418)**

**Mission Statement**

To account for special assessments received from property owners to pay for sewer and or water mains.

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                     | 28                 | 13,300                 | 6,700                   | 600                    | -                       | 600                    | (95.5)%               |
| <b>Net Operating Budget</b>           | <b>28</b>          | <b>13,300</b>          | <b>6,700</b>            | <b>600</b>             | <b>-</b>                | <b>600</b>             | <b>(95.5)%</b>        |
| Trans to Property Appraiser           | 1,107              | 1,200                  | 1,200                   | 1,200                  | -                       | 1,200                  | 0.0%                  |
| Trans to Tax Collector                | 1,212              | 1,600                  | 1,600                   | 1,600                  | -                       | 1,600                  | 0.0%                  |
| Advance/Repay to 111 Unincrp Gen Fd   | 66,500             | 60,100                 | 60,100                  | 65,900                 | -                       | 65,900                 | 9.7%                  |
| <b>Total Budget</b>                   | <b>68,847</b>      | <b>76,200</b>          | <b>69,600</b>           | <b>69,300</b>          | <b>-</b>                | <b>69,300</b>          | <b>(9.1)%</b>         |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Special Assessments            | 60,599             | 62,500                 | 70,300                  | 62,500                 | -                       | 62,500                 | 0.0%                  |
| Interest/Misc                  | 587                | -                      | 200                     | 200                    | -                       | 200                    | na                    |
| Trans frm Tax Collector        | 286                | -                      | -                       | -                      | -                       | -                      | na                    |
| Carry Forward                  | 21,000             | 17,000                 | 8,900                   | 9,800                  | -                       | 9,800                  | (42.4)%               |
| Less 5% Required By Law        | -                  | (3,300)                | -                       | (3,200)                | -                       | (3,200)                | (3.0)%                |
| <b>Total Funding</b>           | <b>82,472</b>      | <b>76,200</b>          | <b>79,400</b>           | <b>69,300</b>          | <b>-</b>                | <b>69,300</b>          | <b>(9.1)%</b>         |

| <b>CIP Category / Project Title</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Water / Sewer District Capital      |                        |                        |                           |                       |                       |                       |                       |                       |
| Cassena Rd MSBU                     | 76,200                 | 78,224                 | 69,600                    | 69,300                | -                     | -                     | -                     | -                     |
| <b>Program Total Project Budget</b> | <b>76,200</b>          | <b>78,224</b>          | <b>69,600</b>             | <b>69,300</b>         | <b>-</b>              | <b>-</b>              | <b>-</b>              | <b>-</b>              |

**Notes**

On December 12, 2017, the Board of County Commissioners (Board) adopted Resolution No. 2017-243 creating the Cassena Road Potable Water MSBU to assess and collect assessments for the construction of potable water facilities. Included in this Resolution was a provision for an internal loan from Fund (111) to facilitate timely completion and minimize costs. The initial year of the five (5) year assessment was FY 19. The final year is scheduled to be FY 23.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Solid Waste Capital Improvements (474)**

**Mission Statement**

Solid waste capital projects are funded by user fees and support the infrastructure required to maintain the County's integrated solid waste management system and are designed to meet the future needs for Collier County disposal.

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                     | 4,732,957          | -                      | 707,000                 | 1,650,000              | -                       | 1,650,000              | na                    |
| Capital Outlay                        | 431,667            | 2,050,000              | 13,288,800              | 1,750,000              | -                       | 1,750,000              | (14.6)%               |
| <b>Net Operating Budget</b>           | <b>5,164,624</b>   | <b>2,050,000</b>       | <b>13,995,800</b>       | <b>3,400,000</b>       | <b>-</b>                | <b>3,400,000</b>       | <b>65.9%</b>          |
| Advance/Repay to 412 Water Cap        | 20,000             | 65,000                 | 65,000                  | 2,000                  | -                       | 2,000                  | (96.9)%               |
| Advance/Repay to 414 Sewer Cap        | 364,200            | 7,160,000              | 7,160,000               | 110,000                | -                       | 110,000                | (98.5)%               |
| Advance/Repay to 470 S Waste          | -                  | 2,500,000              | 2,500,000               | -                      | -                       | -                      | (100.0)%              |
| Advance/Repay to 473 Mand SolW        | -                  | 3,500,000              | 3,500,000               | -                      | -                       | -                      | (100.0)%              |
| Reserve for Capital                   | -                  | -                      | -                       | 572,200                | -                       | 572,200                | na                    |
| Reserve for Disaster Relief           | -                  | -                      | -                       | 8,000,000              | -                       | 8,000,000              | na                    |
| <b>Total Budget</b>                   | <b>5,548,824</b>   | <b>15,275,000</b>      | <b>27,220,800</b>       | <b>12,084,200</b>      | <b>-</b>                | <b>12,084,200</b>      | <b>(20.9)%</b>        |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Intergovernmental Revenues     | (3,449,570)        | -                      | -                       | -                      | -                       | -                      | na                    |
| FEMA - Fed Emerg Mgt Agency    | 6,926,928          | -                      | 193,900                 | -                      | -                       | -                      | na                    |
| Miscellaneous Revenues         | 9,326              | -                      | 249,900                 | -                      | -                       | -                      | na                    |
| Interest/Misc                  | 300,229            | 122,500                | 43,600                  | 30,000                 | -                       | 30,000                 | (75.5)%               |
| Trans fm 470 Solid Waste Fd    | 1,800,000          | 4,300,000              | 4,300,000               | -                      | -                       | -                      | (100.0)%              |
| Trans fm 471 Solid Waste       | -                  | 6,300,000              | 6,300,000               | 8,000,000              | -                       | 8,000,000              | 27.0%                 |
| Trans fm 473 Mand Collect Fd   | 450,000            | 3,750,000              | 3,750,000               | 250,000                | -                       | 250,000                | (93.3)%               |
| Carry Forward                  | 15,680,800         | 808,600                | 16,189,100              | 3,805,700              | -                       | 3,805,700              | 370.7%                |
| Less 5% Required By Law        | -                  | (6,100)                | -                       | (1,500)                | -                       | (1,500)                | (75.4)%               |
| <b>Total Funding</b>           | <b>21,717,713</b>  | <b>15,275,000</b>      | <b>31,026,500</b>       | <b>12,084,200</b>      | <b>-</b>                | <b>12,084,200</b>      | <b>(20.9)%</b>        |

| <b>CIP Category / Project Title</b>   | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|---------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Hurricane Irma                        |                        |                        |                           |                       |                       |                       |                       |                       |
| COVID-19 Pandemic                     | -                      | 34,390                 | 34,400                    | -                     | -                     | -                     | -                     | -                     |
| Hurricane Irma                        | -                      | 138,247                | 138,200                   | -                     | -                     | -                     | -                     | -                     |
| Hurricane Irma                        | -                      | 172,637                | 172,600                   | -                     | -                     | -                     | -                     | -                     |
| Solid Waste Capital                   |                        |                        |                           |                       |                       |                       |                       |                       |
| Compliance Assurance Program          | -                      | 613,892                | 613,900                   | 75,000                | -                     | -                     | -                     | -                     |
| County 305 Masterplan                 | -                      | 152,512                | 152,500                   | -                     | -                     | -                     | -                     | -                     |
| Driveway Turn-Around Program          | 250,000                | 476,696                | 476,700                   | 250,000               | -                     | -                     | -                     | -                     |
| E Naples Recycling Drop Off Center    | 250,000                | 304,459                | 304,500                   | -                     | -                     | -                     | -                     | -                     |
| Expansion of Landfill                 | 200,000                | 560,200                | 560,200                   | 250,000               | -                     | -                     | -                     | -                     |
| Hammerhead Turn-around Program        | -                      | 675,635                | 675,700                   | -                     | -                     | -                     | -                     | -                     |
| Immokalee Facility Upgrade HHW        | 500,000                | 600,000                | 600,000                   | 1,500,000             | -                     | -                     | -                     | -                     |
| Immokalee Transfer Station Projects   | 25,000                 | 90,267                 | 90,300                    | 25,000                | -                     | -                     | -                     | -                     |
| Infrastructure Maintenance            | -                      | 75,695                 | 75,700                    | -                     | -                     | -                     | -                     | -                     |
| Landfill Airspace Recovery            | -                      | 14,074                 | 14,000                    | -                     | -                     | -                     | -                     | -                     |
| Landfill Facilities Projects          | 50,000                 | 116,497                | 116,500                   | 50,000                | -                     | -                     | -                     | -                     |
| Landfill Leachate Deep Injection Well | 550,000                | 6,623,454              | 6,623,500                 | 750,000               | -                     | -                     | -                     | -                     |
| Landfill Technical Support            | 50,000                 | 300,969                | 301,000                   | 400,000               | -                     | -                     | -                     | -                     |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

| <b>CIP Category / Project Title</b>   | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Amended</b> | <b>FY 2021<br/>Forecasted</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2023<br/>Budget</b> | <b>FY 2024<br/>Budget</b> | <b>FY 2025<br/>Budget</b> | <b>FY 2026<br/>Budget</b> |
|---------------------------------------|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| <b>Solid Waste Capital</b>            |                            |                            |                               |                           |                           |                           |                           |                           |
| Northeast Recycling Drop-off Center   | -                          | 108,045                    | 108,000                       | -                         | -                         | -                         | -                         | -                         |
| Physical/Cyber Security               | -                          | 94,416                     | 94,500                        | -                         | -                         | -                         | -                         | -                         |
| Recycling Center Technical Support    | 50,000                     | 298,307                    | 298,300                       | 50,000                    | -                         | -                         | -                         | -                         |
| Recycling Facilities Projects         | 25,000                     | 153,182                    | 153,200                       | 50,000                    | -                         | -                         | -                         | -                         |
| Resource Recovery Business Park       | 100,000                    | 1,655,179                  | 1,655,200                     | -                         | -                         | -                         | -                         | -                         |
| SHWMD Admin & Ops Facility            | -                          | 850,000                    | 850,000                       | -                         | -                         | -                         | -                         | -                         |
| X-fers/Reserves/Interest - Fd 474     | 13,225,000                 | 13,225,000                 | 13,225,000                    | 8,684,200                 | -                         | -                         | -                         | -                         |
| Solid Waste Capital                   | 15,275,000                 | 26,988,479                 | 26,988,700                    | 12,084,200                | -                         | -                         | -                         | -                         |
| <b>Water / Sewer District Capital</b> |                            |                            |                               |                           |                           |                           |                           |                           |
| Government Ops Business Park          | -                          | 54,200                     | 54,200                        | -                         | -                         | -                         | -                         | -                         |
| Integrated Asset Management           | -                          | 5,300                      | 5,300                         | -                         | -                         | -                         | -                         | -                         |
| Water / Sewer District Capital        | -                          | 59,500                     | 59,500                        | -                         | -                         | -                         | -                         | -                         |
| <b>Program Total Project Budget</b>   | <b>15,275,000</b>          | <b>27,220,616</b>          | <b>27,220,800</b>             | <b>12,084,200</b>         | -                         | -                         | -                         | -                         |

**Forecast FY 2021**

Hurricane Irma made landfall in Collier County on Sunday, September 10, 2017, as a Category 4, severely impacting the County.

To cash-flow the vegetative debris pickup and processing, the following transfers were made in FY 18:

\$ 4,000,000 loan from the Water User-Fee Capital Fund 412 deferring \$3 million in capital projects and reducing reserves by \$1 million.

\$36,707,700 loan from the Sewer User-Fee Capital Fund 414 deferring about \$28.1 million in capital projects and reducing reserves by \$8.6 million.

\$ 2,500,000 loan from the Solid Waste Operating Fund 470, reduction in reserves

\$ 3,500,000 loan from the Mandatory Trash Collection Fund 473, reduction in reserves

\$ 7,050,000 deferred Solid Waste capital projects.

\$10,000,000 loan from the General Fund 001. This transfer was not made but remained in the budget incase there was a need for additional cash flow.

On July 16, 2018, the County received its first FEMA reimbursements in the amount of \$9,835,287, the entire amount was for debris.

The loans and accrued interest for the Water (fd 412) and Sewer (fd 414) loans were paid as follows:

In FY 2019, the \$4 million loan from Fund 412 was paid back as well as a partial loan repayment of \$30,355,172 to Fund 414.

In FY 2020, only accrued interest was paid back to the Water & Sewer Capital funds, \$20,000 to Fund 412 and \$364,200 to Fund 414.

In FY 2021, the Advance/Repayment to the Sewer Capital Fund 414 of \$7,160,000 is a loan repayment including accrued interest.

This was partially funded by a \$6.3 million Transfer from Solid Waste Landfill Closure & Debris Mission Reserves Fund 471.

Also in FY 2021, the Advance/Repayment to Water Capital Fund 412 of \$65,000 is for accrued interest.

FY 2022, Advance/Repayment to both Funds 412 & Fund 414 are budgeted for \$2,000 and \$110,000 as a precaution in case the FY 2021 repayments are not sufficient.

**Current FY 2022**

Significant projects underway in FY 2022 include completion of the Deep Injection Well; planning and permitting for the Immokalee property & building improvements; and planning and design for landfill optimization, the Resource Recovery Business Park, and the 305 Parcel.

A transfer from the Solid Waster Landfill Closure Fund 471 has been budgeted for \$8 million. This budget was established to set up the mechanism to transfer over cash from fund 471 incase a storm makes landfall in Collier County. The \$8 million was placed into a Reserve for Disaster Relief.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Airport Capital Fund (496)**

**Mission Statement**

This fund accounts for the Airport's capital projects which are not grant funded.

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                     | 701,239            | 85,000                 | 292,700                 | 225,000                | -                       | 225,000                | 164.7%                |
| Capital Outlay                        | (421,292)          | 120,000                | 4,919,300               | 185,000                | -                       | 185,000                | 54.2%                 |
| <b>Net Operating Budget</b>           | <b>279,947</b>     | <b>205,000</b>         | <b>5,212,000</b>        | <b>410,000</b>         | <b>-</b>                | <b>410,000</b>         | <b>100.0%</b>         |
| Trans to 499 Airp Grant Match         | 1,040,934          | -                      | 1,936,100               | -                      | -                       | -                      | na                    |
| Reserve for Future Grant Match        | -                  | 1,926,500              | -                       | 134,300                | -                       | 134,300                | (93.0)%               |
| Reserve for Capital                   | -                  | 95,000                 | -                       | 260,000                | -                       | 260,000                | 173.7%                |
| <b>Total Budget</b>                   | <b>1,320,881</b>   | <b>2,226,500</b>       | <b>7,148,100</b>        | <b>804,300</b>         | <b>-</b>                | <b>804,300</b>         | <b>(63.9)%</b>        |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Intergovernmental Revenues     | 9,844              | -                      | -                       | -                      | -                       | -                      | na                    |
| FEMA - Fed Emerg Mgt Agency    | 177,186            | -                      | -                       | -                      | -                       | -                      | na                    |
| Miscellaneous Revenues         | 36,510             | -                      | -                       | -                      | -                       | -                      | na                    |
| Trans fm 495 Airport Op Fd     | 205,000            | 300,000                | 3,764,100               | 670,000                | -                       | 670,000                | 123.3%                |
| Adv/Repay fm 001 Gen Fd        | 1,425,600          | 1,426,500              | 1,426,500               | -                      | -                       | -                      | (100.0)%              |
| Carry Forward                  | 1,676,400          | 500,000                | 2,091,800               | 134,300                | -                       | 134,300                | (73.1)%               |
| <b>Total Funding</b>           | <b>3,530,540</b>   | <b>2,226,500</b>       | <b>7,282,400</b>        | <b>804,300</b>         | <b>-</b>                | <b>804,300</b>         | <b>(63.9)%</b>        |

| <b>CIP Category / Project Title</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| <b>Airport Capital</b>              |                        |                        |                           |                       |                       |                       |                       |                       |
| Airport Pre-Award Grant Projects    | -                      | 67                     | 100                       | -                     | -                     | -                     | -                     | -                     |
| Ev Deck Replacement                 | -                      | 28,000                 | 28,000                    | 75,000                | -                     | -                     | -                     | -                     |
| Ev Mitigation Maint                 | 30,000                 | 31,074                 | 31,100                    | 25,000                | -                     | -                     | -                     | -                     |
| Im Runway 18/36 Rehab               | -                      | 500,000                | 500,000                   | -                     | -                     | -                     | -                     | -                     |
| Im RV Park Rehab                    | -                      | 100,000                | 100,000                   | -                     | -                     | -                     | -                     | -                     |
| Im Terminal Enhancements            | 45,000                 | 45,000                 | 45,000                    | -                     | -                     | -                     | -                     | -                     |
| Imm Airport Soil                    | -                      | 33,000                 | 33,000                    | -                     | -                     | -                     | -                     | -                     |
| MI Apron Upgrade                    | -                      | 4,092,426              | 4,092,400                 | -                     | -                     | -                     | -                     | -                     |
| MI Mitigation Maint and Monitoring  | 30,000                 | 44,094                 | 44,100                    | 100,000               | -                     | -                     | -                     | -                     |
| MI Storage                          | -                      | -                      | -                         | 75,000                | -                     | -                     | -                     | -                     |
| MI Terminal Bldg Fiber              | -                      | 67,086                 | 67,100                    | -                     | -                     | -                     | -                     | -                     |
| MI Terminal Equipment               | 75,000                 | 115,000                | 115,000                   | 85,000                | -                     | -                     | -                     | -                     |
| Scrub Jay Maintenance               | 25,000                 | 31,714                 | 31,700                    | 50,000                | -                     | -                     | -                     | -                     |
| X-fers/Reserves - Fund 496          | 2,021,500              | 2,559,508              | 1,936,100                 | 394,300               | -                     | -                     | -                     | -                     |
| <b>Airport Capital</b>              | <b>2,226,500</b>       | <b>7,646,969</b>       | <b>7,023,600</b>          | <b>804,300</b>        | <b>-</b>              | <b>-</b>              | <b>-</b>              | <b>-</b>              |
| <b>Hurricane Irma</b>               |                        |                        |                           |                       |                       |                       |                       |                       |
| Hurricane Irma                      | -                      | 124,395                | 124,500                   | -                     | -                     | -                     | -                     | -                     |
| <b>Program Total Project Budget</b> | <b>2,226,500</b>       | <b>7,771,364</b>       | <b>7,148,100</b>          | <b>804,300</b>        | <b>-</b>              | <b>-</b>              | <b>-</b>              | <b>-</b>              |

## **Capital Improvement Program**

### **Airport Capital Fund (496)**

#### Notes

Non-grant funded capital projects will be tracked within Fund 496. Grant related projects and their required local match components are programmed within Funds 498 and 499, respectively.

#### Current FY 2022

The \$670,000 transfer from the Airport Operations Fund 495 is budgeted to fund FY22 capital projects and establish a reserve for future grant match requirements.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Airport Grants (498/499)**

**Mission Statement**

To account for the funds received from federal and state grants supporting capital projects at each airport location.

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                     | 1,012,931          | -                      | 309,400                 | -                      | -                       | -                      | na                    |
| Capital Outlay                        | 6,290,068          | -                      | 12,163,300              | -                      | -                       | -                      | na                    |
| <b>Net Operating Budget</b>           | <b>7,303,000</b>   | <b>-</b>               | <b>12,472,700</b>       | <b>-</b>               | <b>-</b>                | <b>-</b>               | <b>na</b>             |
| <b>Total Budget</b>                   | <b>7,303,000</b>   | <b>-</b>               | <b>12,472,700</b>       | <b>-</b>               | <b>-</b>                | <b>-</b>               | <b>na</b>             |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Intergovernmental Revenues     | 5,908,875          | -                      | 10,536,600              | -                      | -                       | -                      | na                    |
| Trans fm 496 Airport Grants    | 1,040,934          | -                      | 1,936,100               | -                      | -                       | -                      | na                    |
| <b>Total Funding</b>           | <b>6,949,810</b>   | <b>-</b>               | <b>12,472,700</b>       | <b>-</b>               | <b>-</b>                | <b>-</b>               | <b>na</b>             |

| <b>CIP Category / Project Title</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|-------------------------------------|------------------------|------------------------|-------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Airport Capital                     |                        |                        |                         |                       |                       |                       |                       |                       |
| FAA CARES                           | -                      | 24,296                 | 24,300                  | -                     | -                     | -                     | -                     | -                     |
| Im Extend Runway C                  | -                      | 1,934,863              | 1,935,000               | -                     | -                     | -                     | -                     | -                     |
| Im Runway 18/36 Rehab               | -                      | 6,345,647              | 6,345,600               | -                     | -                     | -                     | -                     | -                     |
| Im Security Enhancements            | -                      | 782,881                | 782,900                 | -                     | -                     | -                     | -                     | -                     |
| MI Apron Upgrade                    | -                      | 3,087,013              | 3,087,000               | -                     | -                     | -                     | -                     | -                     |
| X01 RW 15/33-DES                    | -                      | 297,900                | 297,900                 | -                     | -                     | -                     | -                     | -                     |
| Airport Capital                     | -                      | 12,472,600             | 12,472,700              | -                     | -                     | -                     | -                     | -                     |
| <b>Program Total Project Budget</b> | <b>-</b>               | <b>12,472,600</b>      | <b>12,472,700</b>       | <b>-</b>              | <b>-</b>              | <b>-</b>              | <b>-</b>              | <b>-</b>              |

**Notes**

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.



**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**Transportation Grants (711/712)**

**Mission Statement**

To account for the funds received from federal and state grants within the Growth Management Department supporting transportation, stormwater, coastal zone management as well as MPO planning.

| Program Budgetary Cost Summary | 2020 Actual | FY 2021 Adopted | FY 2021 Forecast | FY 2022 Current | FY 2022 Expanded | FY 2022 Adopted | FY 2022 Change |
|--------------------------------|-------------|-----------------|------------------|-----------------|------------------|-----------------|----------------|
| Personal Services              | 478,565     | -               | 399,300          | -               | -                | -               | na             |
| Operating Expense              | 2,231,808   | -               | 6,840,400        | -               | -                | -               | na             |
| Capital Outlay                 | 2,175,180   | -               | 21,138,300       | -               | -                | -               | na             |
| Net Operating Budget           | 4,885,554   | -               | 28,378,000       | -               | -                | -               | na             |
| Trans to 128 MPO Fd            | 14,505      | -               | -                | -               | -                | -               | na             |
| Total Budget                   | 4,900,058   | -               | 28,378,000       | -               | -                | -               | na             |
| Total FTE                      | 5.00        | 5.00            | 5.00             | 5.00            | -                | 5.00            | 0.0%           |

| Program Funding Sources        | 2020 Actual | FY 2021 Adopted | FY 2021 Forecast | FY 2022 Current | FY 2022 Expanded | FY 2022 Adopted | FY 2022 Change |
|--------------------------------|-------------|-----------------|------------------|-----------------|------------------|-----------------|----------------|
| Intergovernmental Revenues     | 8,914,573   | -               | 20,634,900       | -               | -                | -               | na             |
| SFWMD/Big Cypress Revenue      | 505,309     | -               | 808,000          | -               | -                | -               | na             |
| Miscellaneous Revenues         | -           | -               | 1,500            | -               | -                | -               | na             |
| Interest/Misc                  | (40)        | -               | -                | -               | -                | -               | na             |
| Reimb From Other Depts         | -           | -               | 80,000           | -               | -                | -               | na             |
| Trans fm 111 Unincorp Gen Fd   | 20,896      | -               | 13,400           | -               | -                | -               | na             |
| Trans fm 310 CDES Cap Fd       | -           | -               | 3,283,200        | -               | -                | -               | na             |
| Trans fm 313 Gas Tax Cap Fd    | -           | -               | 1,100,000        | -               | -                | -               | na             |
| Trans fm 325 Stormwater Cap Fd | 48,915      | -               | 2,057,000        | -               | -                | -               | na             |
| Trans fm 333 Rd Im Fee         | -           | -               | 400,000          | -               | -                | -               | na             |
| Total Funding                  | 9,489,652   | -               | 28,378,000       | -               | -                | -               | na             |

| CIP Category / Project Title      | FY 2021 Adopted | FY 2021 Amended | FY 2021 Forecasted | FY 2022 Budget | FY 2023 Budget | FY 2024 Budget | FY 2025 Budget | FY 2026 Budget |
|-----------------------------------|-----------------|-----------------|--------------------|----------------|----------------|----------------|----------------|----------------|
| Landscape Capital                 |                 |                 |                    |                |                |                |                |                |
| FHBG US41-GPD to VBR              | -               | 103,522         | 103,500            | -              | -              | -              | -              | -              |
| FHBG US41-PRR to GPD              | -               | 78,631          | 78,600             | -              | -              | -              | -              | -              |
| Landscape Capital                 | -               | 182,153         | 182,100            | -              | -              | -              | -              | -              |
| Stormwater Capital                |                 |                 |                    |                |                |                |                |                |
| Cocohatchee Conveyance Improve    | -               | 776,000         | 776,000            | -              | -              | -              | -              | -              |
| Griffin Road Area                 | -               | 450,000         | 450,000            | -              | -              | -              | -              | -              |
| Immokalee Stormwater Improvement  | -               | 591,374         | 591,400            | -              | -              | -              | -              | -              |
| Naples Manor Stormwater Improve.  | -               | 80,000          | 80,000             | -              | -              | -              | -              | -              |
| Pine Ridge Improvements           | -               | 150,000         | 150,000            | -              | -              | -              | -              | -              |
| Plantation Island                 | -               | 312,500         | 312,500            | -              | -              | -              | -              | -              |
| Restore                           | -               | 4,675           | 4,700              | -              | -              | -              | -              | -              |
| Restore Consortium                | -               | 770,828         | 770,800            | -              | -              | -              | -              | -              |
| Rookery Bay Debris                | -               | 190,003         | 190,000            | -              | -              | -              | -              | -              |
| Upper Gordon River                | -               | 2,100,921       | 2,100,900          | -              | -              | -              | -              | -              |
| Stormwater Capital                | -               | 5,426,301       | 5,426,300          | -              | -              | -              | -              | -              |
| Transportation Capital            |                 |                 |                    |                |                |                |                |                |
| Airport Road N of Vanderbilt Road | -               | 3,000,000       | 3,000,000          | -              | -              | -              | -              | -              |
| Arterial Monitoring Cameras       | -               | 299,874         | 299,900            | -              | -              | -              | -              | -              |
| CTD Planning G1828                | -               | 24,892          | 24,900             | -              | -              | -              | -              | -              |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

| <b>CIP Category / Project Title</b>         | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Amended</b> | <b>FY 2021<br/>Forecasted</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2023<br/>Budget</b> | <b>FY 2024<br/>Budget</b> | <b>FY 2025<br/>Budget</b> | <b>FY 2026<br/>Budget</b> |
|---------------------------------------------|----------------------------|----------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Transportation Capital                      |                            |                            |                               |                           |                           |                           |                           |                           |
| FDOT 443375 Lake Trafford Rd SW & Bike Lane | -                          | 175,000                    | 175,000                       | -                         | -                         | -                         | -                         | -                         |
| FDOT 5305 FY15-18                           | -                          | 66,997                     | 67,100                        | -                         | -                         | -                         | -                         | -                         |
| Goodland CR92A Roadway Improv               | -                          | 153,221                    | 153,200                       | -                         | -                         | -                         | -                         | -                         |
| GSTP Gulf Seafood                           | -                          | 1,522                      | 1,500                         | -                         | -                         | -                         | -                         | -                         |
| LAP 435013 Intelligent Transp System        | -                          | 1,108,409                  | 1,108,400                     | -                         | -                         | -                         | -                         | -                         |
| LAP 435019 Re-timing                        | -                          | 451,560                    | 451,600                       | -                         | -                         | -                         | -                         | -                         |
| LAP 435030 Sidewalk-Sunshine to Green       | -                          | 83,281                     | 83,300                        | -                         | -                         | -                         | -                         | -                         |
| LAP 441480 Eden Park Sidewalk               | -                          | 54,738                     | 54,700                        | -                         | -                         | -                         | -                         | -                         |
| LAP 441846 - 111th Ave N Bike Lane          | -                          | 63,740                     | 63,700                        | -                         | -                         | -                         | -                         | -                         |
| MPO 5305 G1619                              | -                          | 17,173                     | 17,100                        | -                         | -                         | -                         | -                         | -                         |
| MPO 5305 G1J00                              | -                          | 118,249                    | 117,900                       | -                         | -                         | -                         | -                         | -                         |
| MPO UPWP 20-22                              | -                          | 735,361                    | 735,400                       | -                         | -                         | -                         | -                         | -                         |
| Tiger IX                                    | -                          | 16,415,864                 | 16,415,900                    | -                         | -                         | -                         | -                         | -                         |
| Transportation Capital                      | -                          | 22,769,881                 | 22,769,600                    | -                         | -                         | -                         | -                         | -                         |
| <b>Program Total Project Budget</b>         | <b>-</b>                   | <b>28,378,335</b>          | <b>28,378,000</b>             | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  |

**Notes**

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**  
**TDC Capital Projects Fund (758)**

**Mission Statement**

To manage TDT supported capital projects including the portion of the 5th penny of Tourist Development Tax earmarked for Sports & Special Events Complex capital improvements and debt service.

| <b>Program Budgetary Cost Summary</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|---------------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Operating Expense                     | 5,309              | -                      | -                       | -                      | -                       | -                      | na                    |
| Capital Outlay                        | 44,700             | -                      | 44,700                  | -                      | -                       | -                      | na                    |
| <b>Net Operating Budget</b>           | <b>50,009</b>      | <b>-</b>               | <b>44,700</b>           | <b>-</b>               | <b>-</b>                | <b>-</b>               | <b>na</b>             |
| Trans to Tax Collector                | 74,464             | 85,000                 | 84,500                  | 93,800                 | -                       | 93,800                 | 10.4%                 |
| Trans to 270 TDT Rev Bond             | 4,273,600          | 3,722,800              | 3,722,800               | 3,217,100              | -                       | 3,217,100              | (13.6)%               |
| Trans to 370 Sport Complx Cap         | -                  | -                      | 2,724,400               | 2,471,200              | -                       | 2,471,200              | na                    |
| Reserve for Capital                   | -                  | 857,200                | -                       | 852,200                | -                       | 852,200                | (0.6)%                |
| <b>Total Budget</b>                   | <b>4,398,073</b>   | <b>4,665,000</b>       | <b>6,576,400</b>        | <b>6,634,300</b>       | <b>-</b>                | <b>6,634,300</b>       | <b>42.2%</b>          |

| <b>Program Funding Sources</b> | <b>2020 Actual</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Forecast</b> | <b>FY 2022 Current</b> | <b>FY 2022 Expanded</b> | <b>FY 2022 Adopted</b> | <b>FY 2022 Change</b> |
|--------------------------------|--------------------|------------------------|-------------------------|------------------------|-------------------------|------------------------|-----------------------|
| Tourist Devel Tax              | 3,723,210          | 3,566,000              | 4,212,600               | 4,262,600              | -                       | 4,262,600              | 19.5%                 |
| Interest/Misc                  | 84,889             | 25,000                 | 20,000                  | 20,000                 | -                       | 20,000                 | (20.0)%               |
| Carry Forward                  | 5,499,600          | 1,253,600              | 4,909,700               | 2,565,900              | -                       | 2,565,900              | 104.7%                |
| Less 5% Required By Law        | -                  | (179,600)              | -                       | (214,200)              | -                       | (214,200)              | 19.3%                 |
| <b>Total Funding</b>           | <b>9,307,699</b>   | <b>4,665,000</b>       | <b>9,142,300</b>        | <b>6,634,300</b>       | <b>-</b>                | <b>6,634,300</b>       | <b>42.2%</b>          |

| <b>CIP Category / Project Title</b> | <b>FY 2021 Adopted</b> | <b>FY 2021 Amended</b> | <b>FY 2021 Forecasted</b> | <b>FY 2022 Budget</b> | <b>FY 2023 Budget</b> | <b>FY 2024 Budget</b> | <b>FY 2025 Budget</b> | <b>FY 2026 Budget</b> |
|-------------------------------------|------------------------|------------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| County Manager's Capital            |                        |                        |                           |                       |                       |                       |                       |                       |
| Sports & Special Events Complex     | -                      | 44,700                 | 44,700                    | -                     | -                     | -                     | -                     | -                     |
| X-fers/Reserves - Fund 758          | 4,665,000              | 7,389,385              | 6,531,700                 | 6,634,300             | -                     | -                     | -                     | -                     |
| County Manager's Capital            | 4,665,000              | 7,434,085              | 6,576,400                 | 6,634,300             | -                     | -                     | -                     | -                     |
| <b>Program Total Project Budget</b> | <b>4,665,000</b>       | <b>7,434,085</b>       | <b>6,576,400</b>          | <b>6,634,300</b>      | <b>-</b>              | <b>-</b>              | <b>-</b>              | <b>-</b>              |

**Capital Improvement Program**  
**TDC Capital Projects Fund (758)**

**Notes**

On July 11, 2017 the Board approved increasing the Tourist Development Tax (TDT) from 4% to 5% as well as distribution adjustments among Tourist Tax supported funds. The County's Sports & Special Events Complex is funded by a portion (71.4%) of the added 5th percent. Proceeds from Collier County Tourist Development Tax Revenue Bonds, Series 2018 were used to construct the facility.

**Forecast FY 2021**

An annual TDT tax distribution to this fund supports debt service for the Paradise Coast Sports & Events Complex Bond shown as a transfer to Fund (270). Additionally, the forecast includes a transfer of \$2,724,400 to Fund (370) supporting a portion of Sports and Events Complex Phase 2 construction.

**Current FY 2022**

A transfer of \$2,471,200 to Fund (370) for construction funding for the Paradise Coast Sports and Events Complex is provided in addition to a transfer to Tourist Development Tax Revenue Bond Fund (270).

**Revenues**

This fund is supported by an allocation of 71.4% of the 5th penny of the Tourist Development Tax. The TDT budget amount is \$4,262,600 which is approximately 19.5% higher than the prior year.

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| <b>Project #</b>                              | <b>Project Title / Description</b>                                                                                                                                                                                                                                                                                                                             | <b>FY 2022<br/>Adopted</b> |
|-----------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|
| <b><u>Administrative Services Capital</u></b> |                                                                                                                                                                                                                                                                                                                                                                |                            |
| <b>50017</b>                                  | <b>Financial Mgmt System (SAP)</b><br>Systems Applications and Products (SAP), the County's financial accounting system was purchased in 2002. The last major upgrade to SAP was in FY08. This funding request is intended to set aside some money for upgrades or the replacement of the financial system.                                                    | <b>2,000,000</b>           |
| <b>50141</b>                                  | <b>311 - Information Network Program</b><br>Establish a program to provide a prompt, courteous, and professional customer service experience to residents, visitors, and businesses seeking general government information and service information. This program will serve as a single point of entry for and resolution of information and service requests. | <b>51,000</b>              |
| <b>50142</b>                                  | <b>Webpage Redesign</b><br>Manage and enforce accurate and current content on every webpage. Develop and launch app for mobile devices. Also convert all the PDF (Portable Document Format) files to be ADA (Americans with Disabilities Act) compliant.                                                                                                       | <b>54,000</b>              |
| <b>Total Administrative Services Capital</b>  |                                                                                                                                                                                                                                                                                                                                                                | <b>2,105,000</b>           |

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                     | Project Title / Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | FY 2022<br>Adopted |
|-------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b><u>Airport Capital</u></b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                    |
| 50088                         | <b>MI Mitigation Maint and Monitoring</b><br>Perform maintenance and monitoring at off-site mitigation site (Rookery Bay National Estuarine Research Reserve) for five-years as required by Army Corps of Engineers Permit No. SAJ-1997-2362 and Florida Department of Environmental Protection (FDEP) Environmental Resource Permit # 11-0129042-002. This work is required in order to comply with permit requirements associated with the construction of a parallel taxiway currently funded with Federal Aviation Administration (FAA) grant 3-12-0142-008-2010 that will greatly enhance safety at the Marco Island Executive Airport. | 100,000            |
| 50093                         | <b>Ev Mitigation Maint</b><br>Maintenance task at the Everglades Airport as part of a general airport permit compliance requirement.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 25,000             |
| 50132                         | <b>Scrub Jay Maintenance</b><br>Maintenance task as part of a general airport permit compliance requirement.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 50,000             |
| 50168                         | <b>Ev Deck Replacement</b><br>Replacement of wooden deck at Everglades Airpark General Aviation Facility.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 75,000             |
| 50201                         | <b>MI Terminal Equipment</b><br>Project includes all miscellaneous equipment/components, fixtures, appurtenances required for airport operations in the new terminal building.                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 85,000             |
| 50232                         | <b>MI Storage</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 75,000             |
| 99496                         | <b>X-fers/Reserves - Fund 496</b><br>Airport Authority Capital Fund 496 Reserve for Contingencies may be used for future capital projects and or future grant matches.                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 394,300            |
| <b>Total Airport Capital</b>  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <b>804,300</b>     |

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                                     | Project Title / Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | FY 2022<br>Adopted |
|-----------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b><u>Coastal Zone Management Capital</u></b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                    |
| 80130                                         | <b>Waterway Marker Maintenance</b><br>Collier County Coastal Zone Management owns and maintains approximately 400 water-way markers from the north end of the county to the south end. These signs consist of the red and green day-board signs, informational signs, and manatee signs. Per FWC and Coast Guard permit requirements Collier County is required to maintain waterway signs for safe and navigable channels. Funding is provided from Vessel Registration Fees paid by boaters. | 50,000             |
| <b>Total Coastal Zone Management Capital</b>  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <b>50,000</b>      |

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                              | Project Title / Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | FY 2022<br>Adopted |
|----------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b><u>County Manager's Capital</u></b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                    |
| <b>50001</b>                           | <b>GovMax Software</b><br>The Office of Management and Budget (OMB) uses a budget software program developed by Sarasota County called GovMax. Our annual contract with Sarasota County is about \$58,000 per year for hosting fees and for hardware maintenance. Additional funding has been set aside to pay for any kind of fixes that are needed to our customized reports, to repair any of our customization to the system, or for discretionary support which is billed on an hourly rate. Examples of discretionary support items are preparing the database for the new year, importing the initial spreadsheets, new custom reports, and time required to research issues, etc.                                                                                                                                                               | <b>60,000</b>      |
| <b>50139</b>                           | <b>Customer Experience Mgt Software</b><br>Purchase software to track and better understand our customer's experience with the use of surveys. This data will allow us to make adjustments as well as major strategic changes to improve the customer experience.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | <b>60,000</b>      |
| <b>50156</b>                           | <b>Sports &amp; Special Events Complex</b><br>The sports & events complex is a new facility which started in FY 18 with the purchase of approximately 60 acres. In FY 19, bond financing was secured in the amount of \$65.4 million for the construction of the Sports & Special Events Complex. In FY 22, additional land will be purchased, approximately 123 acres and a few more fields will be constructed.                                                                                                                                                                                                                                                                                                                                                                                                                                       | <b>6,096,100</b>   |
| <b>51036</b>                           | <b>Corporate Improvement Software</b><br>A task management software product configurable, preferably web-based command center utilizing a hierarchical task list, role-based workflow, and real-time dashboards to control numerous manual processes, and includes task dependencies, certifications, and email notifications to ensure that each task is on track and deadlines are established, communicated, and achieved.                                                                                                                                                                                                                                                                                                                                                                                                                           | <b>115,000</b>     |
| <b>99301cm</b>                         | <b>X-fers/Reserves - Fund 301 - County Manager</b><br>A new Reserve was created in FY 2020 in accordance with the Budget Policy approved by the Board on March 12, 2019, agenda item 11.A., fencing off dollars in incremental amounts up to \$5 million annually dedicated to protecting the County's future hard and soft general governmental infrastructure investment. Regular annual deposits to this fund – like the County's vehicle replacement funds- emphasizes the need to isolate dollars for this future asset maintenance obligation knowing the many competing programs, services and initiatives must receive dollars from a limited resource pool. The following amounts have been deposited into this new Reserve:<br>\$5,000,000 FY 2020<br>\$5,000,000 FY 2021<br>\$7,500,000 FY 2022<br><br>\$132,700 Reserve for Disaster Relief | <b>17,632,700</b>  |
| <b>99318</b>                           | <b>X-fers/Reserves - Fund 318</b><br>The annual sales surtax is budgeted in Reserves as well as any unappropriated funding from the previous year. Project budgets will be established after they are validated by the Sales Tax Committee and approved by the Board.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <b>213,386,500</b> |
| <b>99758</b>                           | <b>X-fers/Reserves - Fund 758</b><br>A portion of the 5th penny Tourist Development Tax is budgeted in this fund. The adopted budget in this project represents funding allocated to Reserves and Transfers to the Tax Collector and Debt Service Fund 270 (for the Sports & Special Events Complex).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <b>6,634,300</b>   |
| <b>Total County Manager's Capital</b>  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <b>243,984,600</b> |



**Collier County Government**

**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| <b>Project #</b>                    | <b>Project Title / Description</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <b>FY 2022<br/>Adopted</b> |
|-------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|
| <b><u>Court Related Capital</u></b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                            |
| <b>99181</b>                        | <b>X-fers/Reserves - Fund 181</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | <b>2,908,000</b>           |
|                                     | Reserve for Capital is recorded in this project. On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in the Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes. This revenue was specifically created to fund State Court Facilities. Per the Ordinance, the Chief Judge is required to approve all projects. |                            |
| <b>Total Court Related Capital</b>  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <b>2,908,000</b>           |

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                                              | Project Title / Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | FY 2022<br>Adopted      |
|--------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|
| <b><u>Emergency Medical Services (EMS) Capital</u></b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                         |
| <b>31350</b>                                           | <b>Operating Project 350</b><br>Operating category funding for the Emergency Medical Services (EMS) Impact Fee Fund (350) is required for expenses not specifically part of a capital project. A typical expenditure of this type is an impact fee studies.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <b>50,000</b>           |
| <b>99350</b>                                           | <b>X-fers/Reserves - Fund 350</b><br>The Interfund Transfers and Reserves for the Emergency Medical Services (EMS) Impact Fee Fund 350 are for the following items:<br>\$ 182,500 Series 2011 Bond debt service payments for the Emergency Service Center (ESC) -<br>. Transfer to fund 298.<br>\$ 109,000 Series 2013 Bond debt service payments for the Emergency Service Center (ESC) -<br>. Transfer to fund 298.<br>\$ 153,000 Series 2017 Bond debt service payment for land purchase along Old US-41 and additional<br>. funding for the ESC building-Transfer to fund 298.<br>\$ 176,000 Reserve for Debt Service for the 2011 Bond.<br>\$ 54,500 Reserve for Debt Service for the 2013 Bond.<br>\$1,012,000 Transfer to General Fund (001) to payoff loan.<br>\$ 25,000 Reserve for Capital<br><br>The Reserve for Debt Service insures that the EMS Impact Fee fund has sufficient cash on October 1 to make the required debt service payment. | <b>1,712,000</b>        |
| <b>Total Emergency Medical Services (EMS) Capital</b>  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <b><u>1,762,000</u></b> |

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                                   | Project Title / Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | FY 2022<br>Adopted |
|---------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b><u>Facilities Management Capital</u></b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                    |
| <b>31390</b>                                | <b>Operating Project 390</b><br>Operating category funding for the General Government Facilities Impact Fee Fund (390) is required for expenses not specifically part of a capital project. A typical expenditure of this type is an impact fee studies.                                                                                                                                                                                                                                                                                                                                                                                                         | <b>55,000</b>      |
| <b>50149</b>                                | <b>Asset Mgt - Fac Mgt</b><br>Asset management implementation for the Facilities Management Division. Involved the transition into Cartegraph and the data gathering of assets for the full implementation.                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <b>50,000</b>      |
| <b>50216</b>                                | <b>County-wide Relocations</b><br>Once the Clerk is relocated to the Courthouse Annex, two floors in building F will be empty.<br><br>Preliminary plans are to move various divisions within Public Services Department (PSD) to one of the floors in Bldg F (they are currently in the Health building - 2nd floor). Once PSD is moved, the vacated space in the Health building will be renovated to expand the Health Department.                                                                                                                                                                                                                             | <b>400,000</b>     |
| <b>50225</b>                                | <b>Parking Lot Repairs</b><br>Replacement, repair, engineering, and design of parking lot repairs for various County Facilities. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.<br><br>FY22 planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets. | <b>200,000</b>     |
| <b>50226</b>                                | <b>Elevator Repairs, Replacement</b><br>Purpose: Replacement, repair, engineering, and design of elevators located in County Facilities. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.<br><br>FY22 planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.                                                  | <b>150,000</b>     |
| <b>50227</b>                                | <b>Interior Bldg Improve</b><br>Purpose: Interior building improvements of various County facilities to maintain the integrity of the facility's buildings. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.<br><br>FY22 planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide building envelope of County facilities.                 | <b>180,000</b>     |
| <b>50228</b>                                | <b>Exterior Bldg Improve</b><br>Exterior building improvements of various County facilities to maintain the integrity of the facility's buildings. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.<br><br>FY22 planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide building envelope of County facilities.                          | <b>350,000</b>     |
| <b>50230</b>                                | <b>Video Monitor Sys &amp; Security</b><br>Replacement, engineering, and design of the Collier County Facility video monitoring system in all county buildings.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | <b>2,572,700</b>   |

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                                   | Project Title / Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | FY 2022<br>Adopted |
|---------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b><u>Facilities Management Capital</u></b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                    |
| <b>50231</b>                                | <b>Electrical</b><br>Replacement, repair, engineering, and design of various County Facility electrical systems. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.<br><br>FY22 planned projects includes but is not limited to the following: Solar projects and light-emitting diode (LED) retrofits of County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.                                                                                                                                                                                                                                                                                                               | <b>100,000</b>     |
| <b>52161</b>                                | <b>Reroofing Projects</b><br>Major maintenance, replacement, recoating, engineering, and design of roofs to all Governmental buildings. Enterprise facilities (Water/Sewer District, Solid Waste, Community Development, etc) or facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding for all repairs, replacements, or maintenance of roof replacement projects.<br><br>FY22 planned projects will include but not limited to the following County Buildings: CAT Administration, East Naples Library, Pelican Bay Administration, Lely Barefoot Bath House and Road Maintenance Administration Building. These replaced/ repaired County facility roofs will protect all County assets from any rainfall and destructive hurricanes. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets. | <b>620,000</b>     |
| <b>52162</b>                                | <b>A/C, Heating, &amp; Ventilation Repairs</b><br>Major maintenance, repair, or replacement of air conditioning, heating, and ventilation equipment to all Governmental buildings. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc.) shall provide funding for all repairs, replacements, or maintenance of the equipment.<br><br>FY22 planned projects will include but not limited to the following County Buildings: Immokalee Library and North Collier Regional Park (NCRP) Administration Chillers. Method: Competitive repair and construction bid process. End State: Improve the quality of life for all County-wide employees and citizens in all County buildings and to protect all County visitors from heat and high humidity.                                                                                               | <b>1,200,000</b>   |
| <b>52163</b>                                | <b>Fire Alarms/Life Safety</b><br>General maintenance, repair, or replacement of various County Facility life safety systems. If the building is occupied by an Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide the necessary funding.<br><br>FY22 planned projects that will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.                                                                                                                                                                                                                                                    | <b>1,000,000</b>   |
| <b>52169</b>                                | <b>ADA Compliance</b><br>Replacement, repair, engineering, and design of general building Americans with Disabilities Act (ADA) repairs for various County Facilities, which includes but is not limited to the following: parking lot improvements, ADA ramps, ADA door operators, and building improvements.<br><br>FY22 planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.                                                                                                                                                                                                                                                                                                                           | <b>150,000</b>     |
| <b>52525</b>                                | <b>General Building Repairs</b><br>General maintenance, repair, refurbishment, or renovations to all Governmental buildings which includes but is not limited to the following: structural repairs to buildings, building automation standardization, project support, and landscaping improvements. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.<br><br>FY22 planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.                                                                                                                                                                                           | <b>1,000,000</b>   |

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                                   | Project Title / Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | FY 2022<br>Adopted       |
|---------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|
| <b><u>Facilities Management Capital</u></b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                          |
| <b>99301</b>                                | <b>X-fers/Reserves - Fund 301</b><br><p>The Interfund Transfers and Reserves for the County-Wide Capital Projects Fund 301 are for the following items:<br/> \$1,832,000 Transfer to fund 390 - General Governmental Facilities Impact Fees.<br/> \$1,365,300 Reserve for Capital - Funding remaining from the 2020 Taxable Special Obligation Revenue Bond.</p> <p>General Government Facilities Impact Fee Fund 390 requires a loan from the 1/3 of a mill equivalent General Fund capital allocation money sitting in the County-Wide Capital Improvement Fund 301. Annual impact fee revenue collections are not sufficient to pay next year's debt service payments.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | <b>3,197,300</b>         |
| <b>99390</b>                                | <b>X-fers/Reserves - Fund 390</b><br><p>The Interfund Transfers and Reserves for the General Governmental Facilities Impact Fee Fund 390 are for the following items:<br/> \$1,755,000 Series 2010/2017 Bond debt service payment for the additional funding for the Emergency Services Center (ESC), Courthouse Annex &amp; Fleet Facility (growth portion)-Transfer to 298.<br/> \$ 207,600 Series 2010B Bond debt service payment for the North Naples Government Satellite Offices -Transfer to 298.<br/> \$2,274,500 Series 2011 Bond debt service payment for Fleet, Annex, Parking Garage, and ESC -Transfer to 298.<br/> \$1,358,400 Series 2013 Bond debt service payment for Fleet, Annex, Parking Garage, and ESC -Transfer to 298.<br/> \$2,193,400 Reserve for Debt Service on the Series 2011 Bond<br/> \$ 679,200 Reserve for Debt Service on the Series 2013 Bond</p> <p>The Series 2011 and the 2013 Bonds debt service payments (transfer to fund 298) have principal and interest payments due on October 1. The Reserve for Debt Service insures that there is sufficient cash on October 1 to make the required debt service payment.</p> | <b>8,468,100</b>         |
| <b>Total Facilities Management Capital</b>  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <b><u>19,693,100</u></b> |

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                               | Project Title / Description                                                                                                                                                                                                                                                       | FY 2022<br>Adopted |
|-----------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b><u>Growth Management Capital</u></b> |                                                                                                                                                                                                                                                                                   |                    |
| 50150                                   | <b>Pollution Control Space Planning</b><br>This project is for future Pollution Control office/laboratory space needs. The future expenditures will be capital in nature, either improving a leased space or building a new structure.                                            | 404,000            |
| 50161                                   | <b>CDS Bldg Repairs and Maintenance</b><br>General maintenance, repair, refurbishment, and renovations to the Community Development and Planning Services building (may involve generators, plumbing, reroofing, A/C, fire alarms, life safety, and painting).                    | 1,000,000          |
| 50162                                   | <b>Comm &amp; Devel Building</b><br>This project is for future office space needs for staff housed in the Development Services building on N. Horseshoe Drive. Expenditures would be directed towards the purchase of an existing building or the construction of a new building. | 951,300            |
| 60210                                   | <b>Pollution Control Equipment</b><br>This project is for purchasing critical equipment and instrumentation that support pollution prevention and remediation projects.                                                                                                           | 100,000            |
| 80185                                   | <b>Water Quality Testing</b><br>Coastal Zone Division will provide water quality testing, analysis and sampling for the Cocohatchee Estuaries.                                                                                                                                    | 50,000             |
| <b>Total Growth Management Capital</b>  |                                                                                                                                                                                                                                                                                   | <b>2,505,300</b>   |

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| <b>Project #</b>                | <b>Project Title / Description</b>                                                                                                                                                                                                                | <b>FY 2022<br/>Adopted</b> |
|---------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|
| <b><u>Landscape Capital</u></b> |                                                                                                                                                                                                                                                   |                            |
| <b>31112</b>                    | <b>Operating Project 112</b><br>Operating category funding for the Landscape Beautification Fund (112) is required for expenses not specifically part of a capital project. Typical expenditures of this type are Landscape maintenance expenses. | <b>11,783,500</b>          |
| <b>99112</b>                    | <b>X-fers/Reserves - Fund 112</b><br>Reserve for contingencies and future capital projects are recorded in this project for the Landscape Capital Fund 112.                                                                                       | <b>525,000</b>             |
| <b>Total Landscape Capital</b>  |                                                                                                                                                                                                                                                   | <b><u>12,308,500</u></b>   |

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                       | Project Title / Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | FY 2022<br>Adopted |
|---------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b><u>Libraries Capital</u></b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                    |
| <b>31355</b>                    | <b>Operating Project 355</b><br>Operating category funding for the Library Impact Fee Fund (355) is required for expenses not specifically part of a capital project. A typical expenditure of this type is an impact fee study.                                                                                                                                                                                                                                                                                         | <b>20,000</b>      |
| <b>54001</b>                    | <b>Books, Pubs. &amp; Library Mat (301)</b><br>The 2020 AUIR (Annual Update Inventory Report) reported a peak seasonal population county wide of 483,001 for FY 2022. Based on a level of service of 1.87 items in the Library collection per capita, the Library should have 903,212 items. It is estimated that 4% of the items are replaced annually at an approximate cost of \$25.84 per item, total cost of \$933,560. These replacement items are funded by the General Fund.                                     | <b>600,000</b>     |
| <b>99355</b>                    | <b>X-fers/Reserves - Fund 355</b><br>The Interfund Transfers and Reserves for the Library Impact Fee Fund 355 are for the following items:<br>\$ 442,100 Series 2010B Bond debt service payment for North Naples Regional Library-Transfer to 298<br>\$ 616,000 Series 2017 Bond debt service payment for the South Regional Library and Golden Gate Library Expansion-Transfer to 298.<br>\$ 700,000 Transfer to County-Wide Capital Projects Fund (301) for a partial loan repayment.<br>\$ 23,000 Reserve for Capital | <b>1,781,100</b>   |
| <b>Total Libraries Capital</b>  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <b>2,401,100</b>   |



**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| <b>Project #</b>             | <b>Project Title / Description</b>                                                                                                    | <b>FY 2022<br/>Adopted</b> |
|------------------------------|---------------------------------------------------------------------------------------------------------------------------------------|----------------------------|
| <b><u>Museum Capital</u></b> |                                                                                                                                       |                            |
| <b>50510</b>                 | <b>CC Gen Repair</b><br>Campus Museum at Government Center historic structure restorations                                            | <b>240,000</b>             |
| <b>50516</b>                 | <b>Im General Repairs</b><br>Immokalee Pioneer Museum. (Im). General repairs, replacements and/or maintenance to the facility.        | <b>360,000</b>             |
| <b>99314</b>                 | <b>X-fers/Reserves - Fund 314</b><br>Reserve for future capital projects for the Museum Capital Fund 314 is recorded in this project. | <b>9,100</b>               |
| <b>Total Museum Capital</b>  |                                                                                                                                       | <b>609,100</b>             |

**Collier County Government****Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| <b>Project #</b>                                    | <b>Project Title / Description</b>                                             | <b>FY 2022<br/>Adopted</b> |
|-----------------------------------------------------|--------------------------------------------------------------------------------|----------------------------|
| <b><u>Ochopee Fire &amp; Isle of Capri Fire</u></b> |                                                                                |                            |
| <b>99372</b>                                        | <b>X-fers/Reserves - Fund 372</b>                                              | <b>32,600</b>              |
|                                                     | Reserves for future capital projects for the Ochopee Fire Impact Fee fund 372. |                            |
| <b>Total Ochopee Fire &amp; Isle of Capri Fire</b>  |                                                                                | <b>32,600</b>              |

**Collier County Government**

**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| <b>Project #</b>                            | <b>Project Title / Description</b>                                                                                                                                                                                 | <b>FY 2022<br/>Adopted</b> |
|---------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|
| <b><u>Other Constitutional Officers</u></b> |                                                                                                                                                                                                                    |                            |
| <b>50192</b>                                | <b>Clerk to Annex Relocation</b>                                                                                                                                                                                   | <b>735,000</b>             |
|                                             | Relocate the Clerk of the Courts personnel to the Courthouse Annex to improve space utilization of County owned facilities. The estimated cost of renovating the Annex and the move is estimated at \$2.5 million. |                            |
| <b>Total Other Constitutional Officers</b>  |                                                                                                                                                                                                                    | <b>735,000</b>             |

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                                    | Project Title / Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | FY 2022<br>Adopted |
|----------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b><u>Parks &amp; Recreation Capital</u></b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                    |
| 50171                                        | <b>Hamilton Ave Parking</b><br>Design and construction of additional parking along Hamilton Avenue. The project includes parking for vehicles and trailers, sidewalk, and landscape improvements to facilitate Bayview Boat Ramp access.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 477,000            |
| 80039                                        | <b>Big Corkscrew Island Pk</b><br>Design and construct the Big Corkscrew Island Park in phases. The park is located on a 49-acre property east of the Fairgrounds on Immokalee Road and north of Oil Well Road. Phase I-A will be substantially completed in June 2021 and includes softball and soccer fields, concession buildings, playground, and other amenities for the community. Phase 1-B will be completed in October 2021 and includes an aquatic center, community center, maintenance building, event lawn, basketball courts, tennis and pickleball courts, walking paths, dog park and picnic pavilions.<br><br>Phase 2 construction includes additional baseball fields, concession stands, fitness center/gymnasium, lake features, and picnic pavilions. It is anticipated that construction will begin in the fall 2021. Completion of Phase 2 is planned for the end of 2022, beginning of 2023. | 6,424,400          |
| 80121                                        | <b>GG CP Bike/Walk Pathway Repairs</b><br>Golden Gate Community Park walking path resurfacing.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 120,000            |
| 80201                                        | <b>SFWMD Settlement</b><br>The South Florida Water Management District (SFWMD) settlement of \$3 million are to be used for ATV recreational riding. Interest earnings are used on the following two programs:<br>On April 24, 2018, agenda item 11.C., the Board approved the allocation of \$20,000 annually for a Tickets to Ride program for Collier County citizens so they may recreate at ATV facilities.<br>On January 26, 2021 (agenda item 16.D.8.) the Board will provide a 50% reimbursement to any Collier County resident who purchases a Big Cypress National Preserve annual ATV riding permit.                                                                                                                                                                                                                                                                                                      | 129,000            |
| 80216                                        | <b>RegPk - Sun-N-Fun Pool Repairs</b><br>Major maintenance, repair, or replacement of the pool pumps, slides, towers, and pools at the Sun-N-Fun Lagoon.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 268,000            |
| 80262                                        | <b>RegPk - Pathway/Road Repairs</b><br>Major maintenance, repair, or replacement of sidewalks, pathways, and roads within the regional park system.<br>In FY22, Port if the Isle parking lot and repaving and restriping.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 125,000            |
| 80269                                        | <b>RegPk - Exotic Removal</b><br>Remove exotics within various regional parks.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 60,000             |
| 80294                                        | <b>RegPk - Lightning Detection</b><br>Sun N Fun Lightening detection system repairs.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 50,000             |
| 80305                                        | <b>ComPk - Playgrnd/Shade Structure Maint</b><br>Major maintenance, repair, or replacement of playground equipment and shade structures at the various community and neighborhood parks.<br><br>FY22: Immokalee South Park playground replacement and Golden Gate Community Park aquatics center umbrella shade cover replacements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 180,000            |
| 80307                                        | <b>ComPk - Athletic Field/Court Maint</b><br>Major maintenance, repair, or replacement of athletic fields and courts at the various community and neighborhood park system.<br><br>FY 22: Addition of a soccer field and fence in the Immokalee area                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 1,000,000          |
| 80315                                        | <b>RegPk - Playgrnd/Shade Structure Maint</b><br>Major maintenance, repair, or replacement of playground equipment and shade structures at the various regional parks.<br>FY 22, Mar Good Harbor Park playground renovations and shade structure.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 115,000            |

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                                    | Project Title / Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | FY 2022<br>Adopted |
|----------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b><u>Parks &amp; Recreation Capital</u></b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                    |
| 80357                                        | <b>ComPk - Pathway/Road Repairs</b><br>Major maintenance, repair, or replacement of sidewalks, pathways, and roads within the community and neighborhood park system.<br><br>FY 22: Parking lot resurfacing, restriping, and curbing at Golden Gate Community Park and Immokalee Community Park                                                                                                                                                                                                                                                                                                                                                         | 450,000            |
| 80360                                        | <b>ComPk - Assessments</b><br>Prepare a study to identify major maintenance type of projects and deficiencies within the community and neighborhood park system.<br><br>FY 22: Structural assessment at Immokalee Sports Complex                                                                                                                                                                                                                                                                                                                                                                                                                        | 30,000             |
| 80364                                        | <b>ComPk - Other Repairs/Maintenance</b><br>Major maintenance, repair, or replacement of park infrastructure other than athletic fields & courts; fitness equipment; lighting infrastructure; pathway & roads; playground & shade structures; pools; or security at the various community and neighborhood parks.                                                                                                                                                                                                                                                                                                                                       | 175,000            |
| 80370                                        | <b>RegPk - Assessment</b><br>Prepare a study to identify major maintenance type of projects and deficiencies within the regional park system.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 135,000            |
| 80371                                        | <b>RegPk - Other Repairs/Maintenance</b><br>Major maintenance, repair, or replacement of park infrastructure other than athletic fields & courts; fitness equipment; lighting infrastructure; pathway & roads; playground & shade structures; pools; or security at the various regional parks.                                                                                                                                                                                                                                                                                                                                                         | 326,500            |
| 80380                                        | <b>Isle of Capri Neighborhood Pk Exp</b><br>Isle of Capri Park - Addition of bocce ball courts, a playground, and parking                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 350,000            |
| 80385                                        | <b>RegPk - Artificial Turf</b><br>Repair and replace artificial turf at the various Regional Parks                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 1,000,000          |
| 80394                                        | <b>Caxambas Community Center</b><br>Design, permit, and construct a community center at Caxambas Boat Park.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 20,000             |
| 80401                                        | <b>ComPk - Lighting Infrastructure Maint</b><br>Major maintenance, repair, or replacement of the lighting infrastructure at the various community and neighborhood parks.<br><br>FY22: Replacement of basketball lighting system and roof at Max Hasse Community Park                                                                                                                                                                                                                                                                                                                                                                                   | 150,000            |
| 80406                                        | <b>ComPk - Pool Repairs</b><br>Major maintenance, repair, or replacement of the pool pumps, slides, interactive water features, and pools at the various community parks.<br><br>FY22: Aquatics renovations at Golden Gate Community Park and Immokalee Community Park                                                                                                                                                                                                                                                                                                                                                                                  | 185,000            |
| 80415                                        | <b>RegPk Land Maintenance</b><br>Irrigation system replacements at Sugden Park and Conner Park                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 215,500            |
| 80418                                        | <b>Off-Rd Vehicles &amp; Equipment</b><br>\$475,000 is for Capital replacement program for off-road type of vehicles. This project will fund the replacement of approx \$2m worth of off-road vehicles use by the Parks Division. Off-road vehicles include mowers, golf carts, ATV's, utility vehicles, Gators, tractors, trailers, boats, lawn vacuums, aerators, ballfield machines, boats, etc. None of these vehicles are included in the Motor Pool Capital Recovery program however, Fleet does maintain and repair these items for the Parks.<br>\$808,200 is for the purchase of new equipment and vehicles for the Big Corkscrew Island Park. | 1,283,200          |
| 80421                                        | <b>Sun N Fun Repairs</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 50,000             |

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                                    | Project Title / Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | FY 2022<br>Adopted |
|----------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b><u>Parks &amp; Recreation Capital</u></b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                    |
| 80430                                        | <b>PSprings NP Playground Replace</b><br>Palm Springs Neighborhood Park, replace playground                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 120,000            |
| 80431                                        | <b>REaton NP Playground Replace</b><br>Rita Eaton Neighborhood Park - playground replacement                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 210,000            |
| 80432                                        | <b>Vineyds CP Pathways Maint</b><br>Vineyards Community Park - Pathways root intrusion & pathway maintenance                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 120,000            |
| 80433                                        | <b>PBay CP Pathway Renovation</b><br>Pelican Bay Community Park pathway renovation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 48,000             |
| 80434                                        | <b>TRosbough Pk Dugout Renovation</b><br>Tony Rosbough Park dugout renovation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 30,000             |
| 80435                                        | <b>PBay CP Lake Bulkhead Repairs</b><br>Pelican Bay Community Park lake bulkhead repairs                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 30,000             |
| 80436                                        | <b>Veterans CP Security Cameras</b><br>Veterans Community Park security cameras                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 48,000             |
| 80437                                        | <b>SPettay Concession Bldg Shutters</b><br>Starcher Pettay Park concession building shutters                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 18,000             |
| 80438                                        | <b>GG CP Playground Surface Replace</b><br>Golden Gate Community Park playground surface replacement with ADA material                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 150,000            |
| 80439                                        | <b>GG CP BMX &amp; Skatepark Repairs</b><br>Golden Gate Community Park wheels, BMX & skatepark repairs                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 240,000            |
| 80600                                        | <b>ComPk - Exotics Removal</b><br>Remove exotics within various community and neighborhood parks.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 30,000             |
| 99303                                        | <b>X-fers/Reserves - Fund 303</b><br>The Interfund Transfers and Reserves for the Florida Boating Capital Improvement Fund 303 is for the Transfer to Tax Collector (for the collection of boater vessel registration fees).<br><br>Per Florida Statutes section 328.72(15), the portion of the state vessel registration fees returned to county governments is for the sole purposes of providing, maintaining, or operating:<br>*Recreational channel marking and other uniform waterway markers,<br>*Public boat ramps, lifts, and hoists,<br>*Marine railways,<br>*Boat piers, docks, mooring buoys, and other public launching facilities; and<br>*Removing derelict vessels, debris that specifically impede boat access, not including the dredging of channels, and vessels and floating structures deemed a hazard to public safety and health for failure to comply with s. 327.53.<br><br>Per Florida Statutes section 328.66(1), the vessel registration optional fee proceeds are expended for the patrol, regulation, and maintenance of the lakes, rivers, and waters and for the other boating-related activities. | 14,000             |
| 99305                                        | <b>X-fers/Reserves - Fund 305</b><br>The \$3 million settlement from South Florida Water Management District (SFWMD) is budgeted in Reserves for a future ATV Park.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 3,000,000          |
| 99306                                        | <b>X-fers/Reserves - Fund 306</b><br>Parks and Recreation Capital Improvement Fund 306 Reserves may be used for future capital projects to repair, replace, maintain or construct Park infrastructure and capital assets.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 69,100             |

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                                    | Project Title / Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | FY 2022<br>Adopted |
|----------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b><u>Parks &amp; Recreation Capital</u></b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                    |
| <b>99308</b>                                 | <b>X-fers/Reserves - Fund 308</b><br><br>Parks was allocated \$20 million from the Special Obligation Revenue Bond, Series 2020A. As projects are awarded design/construction contracts, they are budgeted. The remaining funding is sitting in Reserves. The Bond proceeds are being used to repair and maintain the aquatic and other park related improvements.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <b>10,165,200</b>  |
| <b>99345</b>                                 | <b>X-fers/Reserves - Fund 345</b><br><br>Regional park impact fees collected from the incorporated cities are recorded in fund 345. The adopted budget represents reserves for contingencies and future capital projects as well as a transfer to 298 of \$300,000 to assist in the the debt service payment for the Series 2011 and 2013 Bonds for the North Collier Regional Park and Sun N Fun.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <b>1,150,300</b>   |
| <b>99346</b>                                 | <b>X-fers/Reserves - Fund 346</b><br><br>The Interfund Transfers and Reserves for the Unincorporated Community and Regional Parks Impact Fee Fund 346 are for the following items:<br>\$ 768,700 Series 2019 Note debt service payment for the Golden Gate Golf Course - Transfer to 246.<br>\$2,641,800 Series 2011 and 2013 Bond debt service payment for the North Collier Regional Park -<br>. Transfer to 298.<br>\$2,715,300 Reserve for Debt Service for the Series 2011 Bond<br>\$ 61,700 Reserve for Debt Service for the Series 2013 Bond<br>\$2,564,400 Reserve for Debt Service for the Series 2019 Note<br><br>The debt service payment for the North Collier Regional Park and the Golden Gate Golf Course have principle and interest payments due on October 1. These Reserves for Debt Service insures that the Park Impact Fee fund has sufficient cash on October 1 to make the required debt service payment. | <b>8,751,900</b>   |
| <b>Total Parks &amp; Recreation Capital</b>  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <b>37,513,100</b>  |

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                         | Project Title / Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | FY 2022<br>Adopted |
|-----------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b><u>Pelican Bay Capital</u></b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                    |
| 50103                             | <b>Pelican Bay Traffic Sign Renovation</b><br>Funds for replacement and maintenance of approximately 500 existing decorative traffic signs.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 150,000            |
| 50126                             | <b>Beach Renourishment Initiative</b><br>In FY22, a beach renourishment project will be done in conjunction with Coastal Zone Management.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 1,171,100          |
| 50158                             | <b>Roadway Improvements</b><br>Roadway and related improvements within the Pelican Bay MSTBU.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 80,000             |
| 50211                             | <b>Pelican Bay Ops. Buildings</b><br>Since 1974, the former Pelican Bay Independent District, now Pelican Bay Services Division, has performed the duties of its maintenance operation out of the utility site located on Watergate Way inside the Pelican Bay community. As the operation and responsibilities have expanded over the past 40 years, and the building has reached the end of its service life, the Unit plans to replace the existing building and facilities for maximal efficiency purposes. In addition to replacement of the existing office and maintenance garage, the project will include the design and construction of new chemical and soil storage buildings, pole barn for housing large and tall equipment, fueling facility, and nursery. The site will be improved after demolition and prior to construction to address the water management issues as required by FEMA. | 1,451,200          |
| 51026                             | <b>Pelican Bay Lake Bank Enhance</b><br>The lake bank restoration project will include different water management lakes. The work involves stripping the existing banks and regrading to the proper slopes. Fill will be dredged from the lakes or imported to restore grade conditions. The banks will be restored and stabilized with a combination of sod turf, reinforced geo-webbing, turf mat, rock rip rap or similar engineered materials. Wood or vinyl bulkhead wall may be used if applicable. Littoral plantings may be used to stabilize banks below the water level and to encourage nutrient uptake and wildlife foraging. The lake restoration project will improve and enhance the lake aesthetics, safety, and the long-term function of the community's water management system.                                                                                                        | 1,267,300          |
| 51100                             | <b>Clam Bay Restoration</b><br>Biological, tidal and hydrological, and water quality monitoring of the Clam Bay system. Includes mangrove monitoring, recreational facilities monitoring, hand-dug channel monitoring, water level monitoring, exotic and nuisance vegetation monitoring and maintenance, coastal scrub and cabbage palm monitoring, protected species monitoring, tide gauges station maintenance, and an annual management report.                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 178,600            |
| 99320                             | <b>X-fers/Reserves - Fund 320</b><br>Interfund Transfers, Transfers to Constitutional Officers and Reserve for Future Capital Projects are recorded in this project.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 56,100             |
| 99322                             | <b>X-fers/Reserves - Fund 322</b><br>Interfund Transfers, Transfers to Constitutional Officers and Reserve for Future Capital Projects are recorded in this project.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 974,700            |
| 99323                             | <b>X-fers/Reserves - Fund 323</b><br>Interfund Transfers and Reserve for Future Capital Projects are recorded in this project.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 10,000,000         |
| <b>Total Pelican Bay Capital</b>  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | <b>15,329,000</b>  |



**Collier County Government****Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| <b>Project #</b>                      | <b>Project Title / Description</b>                                                                                                                                                                                                                                                                                                                                                | <b>FY 2022<br/>Adopted</b> |
|---------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|
| <b><u>Public Services Capital</u></b> |                                                                                                                                                                                                                                                                                                                                                                                   |                            |
| <b>50145</b>                          | <b>Domestic Animal Srv Facility</b><br>University of Florida studied the Naples Domestic Animal Control (DAS) facility and the report included many recommendations. BSSW was hired to conduct an assessment of the Naples facilities. BSSW provided the cost to update/upgrade or build a new Naples facility to be compliant with American Society of Veterinarians guidelines. | <b>100,000</b>             |
| <b>Total Public Services Capital</b>  |                                                                                                                                                                                                                                                                                                                                                                                   | <b><u>100,000</u></b>      |

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                            | Project Title / Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | FY 2022<br>Adopted |
|--------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b><u>Sheriff Office Capital</u></b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                    |
| <b>31381</b>                         | <b>Operating Project 381</b><br>Operating category funding for the Correctional Facilities Impact Fee Fund (381) is required for expenses not specifically part of a capital project. A typical expenditure of this type is an impact fee studies.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | <b>60,000</b>      |
| <b>31385</b>                         | <b>Operating Project 385</b><br>Operating category funding for the Law Enforcement Impact Fee Fund (385) is required for expenses not specifically part of a capital project. A typical expenditure of this type is an impact fee studies.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <b>20,000</b>      |
| <b>50217</b>                         | <b>Helicopter Replacement</b><br>The Sheriff's Office is requesting funding to replace an aging helicopter. The current aircraft recently had some unexpected component failures, plus the age and high flight time are the reason for the request. The amount requested is \$8 million and is needed as soon as possible, however a three-year funding plan will be acceptable.<br><br>The acquisition of a utility helicopter would provide the Sheriff's Office with a critical asset needed to provide essential services to the community particularly search and rescue operations offshore and in the Everglades. A new modern aircraft would greatly expand mission capabilities providing increased airspeed and longer flight times. The ability of operate Instrument Flight Rules (IFR) certified aircraft equipped with autopilot systems will greatly reduce fatigue during patrol operations, and enhance safety when operating during poor weather conditions. A new aircraft would increase lifting capability and room for fully equipped teams. | <b>5,000,000</b>   |
| <b>50229</b>                         | <b>J1-J2-J3 Roof Replacement</b><br>Replacement, recoating, engineering, and design of J1-J2-J3 roofs (Sheriff's buildings). The replaced roofs will protect the County asset from any rainfall and destructive hurricanes.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <b>5,000,000</b>   |
| <b>53010</b>                         | <b>Sheriff Law Enforcement Capital Improvements</b><br>Replacement, repair, engineering, and design of general building repairs for various Collier County Sheriff's Office facilities, which includes but is not limited to the following: Structural repairs, Heating, Ventilation, Air Conditioning (HVAC) system study, HVAC replacements, roof replacements, plumbing upgrades, Etc.<br><br>FY 22 planned projects includes but is not limited to the following: Structural repairs, Heating, Ventilation Air Conditioning (HVAC) system study, HVAC replacements, roof replacements, flooring repairs, painting and plumbing upgrades.                                                                                                                                                                                                                                                                                                                                                                                                                       | <b>500,000</b>     |
| <b>53172</b>                         | <b>Building J Renovation/Repair</b><br>Replacement, repair, engineering, and design of general building repairs for Collier County Sheriff Office (CCSO) correctional facilities, which includes but is not limited to the following: structural repairs to plumbing chases, generator engineering study/design, etc.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <b>500,000</b>     |
| <b>99381</b>                         | <b>X-fers/Reserves - Fund 381</b><br>The Interfund Transfers and Reserves for the Correctional Facilities Impact Fee Fund 381 are for the following items:<br>\$1,504,400 Series 2011 Bond debt service payment for the Naples Jail Expansion - Transfer to 298.<br>\$ 285,500 Series 2013 Bond debt service payment for the Naples Jail Expansion - Transfer to 298.<br>\$ 290,000 Transfer to County-Wide Capital Projects Fund (301) for a partial loan repayment.<br>\$1,330,500 Reserve for Debt Service on the Series 2011 bond.<br>\$ 142,800 Reserve for Debt Service on the Series 2013 bond.<br>\$ 22,300 Reserve for Capital<br><br>The debt service payment for the Naples Jail Expansion has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Correctional Facilities Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.                                                                                                                                    | <b>3,575,500</b>   |

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                            | Project Title / Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | FY 2022<br>Adopted       |
|--------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|
| <b><u>Sheriff Office Capital</u></b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                          |
| <b>99385</b>                         | <b>X-fers/Reserves - Fund 385</b><br>The Interfund Transfers and Reserves for the Law Enforcement Impact Fee Fund 385 are for the following items:<br>\$1,129,500 Series 2010/2017 Bond debt service payment for the additional funding for the ESC, Special Operations Building and Sheriff's Fleet building - Transfer to 298.<br>\$ 441,900 Series 2011 Bond debt service payment for the Emergency Service Center (ESC)-Transfer to 298.<br>\$ 263,900 Series 2013 Bond debt service payment for the Emergency Service Center (ESC)-Transfer to 298.<br>\$ 426,200 Reserve for Debt Service on the Series 2011 bond<br>\$ 132,000 Reserve for Debt Service on the Series 2013 bond.<br>\$1,541,700 Reserve for Capital<br><br>The debt service payment for a portion of the Emergency Service Center (ESC) building has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Law Enforcement Facilities Impact Fee fund has sufficient cash on October 1 to make the required debt service payment. | <b>3,935,200</b>         |
| <b>Total Sheriff Office Capital</b>  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <b><u>18,590,700</u></b> |

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                         | Project Title / Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | FY 2022<br>Adopted |
|-----------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b><u>Solid Waste Capital</u></b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                    |
| <b>59001</b>                      | <b>Driveway Turn-Around Program</b><br><br>Purpose: Reinforce and widen residential driveways where hammerhead construction is not feasible. These reinforced driveways will allow solid waste franchise trucks to turn around in a safe manner. The reinforced driveways are also used by ambulances, fire trucks, and school buses. Method: Competitive construction bid process. End State: Improve public safety by providing turn-around capabilities on public roads for solid waste collection vehicles so that the vehicles do not have to back out of dead-end streets.                                                                                                                                                                                                                                                                                                                                                                                          | <b>250,000</b>     |
| <b>59003</b>                      | <b>Recycling Center Technical Support</b><br><br>Purpose: Optimize the operating efficiency and increase the safety of facility operations by upgrading and modernizing the existing recycling drop-off centers. Planned projects include improving access roadways, repair buildings and upgrade sites. Method: Fixed-term services contracts and/or competitive construction bids. End State: Upgraded recycling centers that will ensure safety for employees and customers, provide environmental protection for residents, and further extend the life of the landfill by diverting recyclable and hazardous materials from the landfill.                                                                                                                                                                                                                                                                                                                            | <b>50,000</b>      |
| <b>59005</b>                      | <b>Landfill Technical Support</b><br><br>Purpose: Upgrade the county-owned facilities at the Collier County Landfill and the Immokalee Transfer Station to better serve customers and enhance site safety. Method: Fixed-term services contracts and/or competitive construction bids. End State: Improved county facilities that will better serve the residential and commercial customers that utilize the landfill.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <b>400,000</b>     |
| <b>59012</b>                      | <b>Expansion of Landfill</b><br><br>Purpose: Maximize existing facilities and assets through expansion of the Collier County Landfill in compliance with the Integrated Solid Waste Management Strategy and the Solid Waste Sub-Element (Policy 2.4). The program includes engaging the services of qualified engineering consultants to develop options, assessment and feasibility studies for increasing landfill disposal capacity through southern, eastern or western expansion at the existing Collier County Landfill property and/or surrounding properties; provide funding to purchase property, mitigation credits and mitigation property to optimize landfill capabilities. Method: Fixed-term contracts will be used for studies and design as well as mitigation purchases. End State: Extend the life of the Collier County Landfill by maximizing the use of the existing landfill site providing disposal capacity for the citizens of Collier County. | <b>250,000</b>     |
| <b>70101</b>                      | <b>Compliance Assurance Program</b><br><br>Purpose: Upgrade compliance-related systems at the Collier County Landfill and the Immokalee Transfer Station to ensure environmental integrity, sustainability, and compliance with all local, state and federal laws and regulations. The project includes, but is not limited to, an improved leachate management system at the Collier County Landfill as specified in the Solid Waste Sub-Element (Policy 2.2) of the land Development Code and as regulated by (Florida Administrative Code) FAC 62-701.500 Landfill Construction Requirements and FAC 62-701.510 Leachate Monitoring Requirements. Method: Fixed-term contracts and competitive construction bids. End State: A fully compliant landfill program well into the future, meeting all rules, regulations, and future disposal demands as well as community expectations.                                                                                   | <b>75,000</b>      |
| <b>70106</b>                      | <b>Recycling Facilities Projects</b><br><br>Purpose: Optimize the operating efficiency and increase the safety of the facility by completing projects relating to rehabilitation, replacement and optimizations of HVAC (heating, ventilation, air conditioning) systems, roofs, security systems, and other vertical assets existing at the recycling drop-off centers. Also implement a program to enhance the utilization and life cycle expectancy of the recycling drop-off centers by maintaining facilities in satisfactory operating condition by providing systematic inspections and preventative maintenance to avoid failures and disruption of services. Method: Fixed term services contracts and/or competitive construction bids. End State: Enhanced and fully compliant recycling drop-off centers that will ensure site safety and optimize the life of the facility and its vertical assets.                                                          | <b>50,000</b>      |
| <b>70107</b>                      | <b>Landfill Facilities Projects</b><br><br>Purpose: Optimize the operating efficiency and increase the safety of the facility by completing projects relating to rehabilitation, replacement, and optimizations of HVAC (heating, ventilation, air conditioning) systems, roofs, security systems, and other vertical assets existing at the landfill facilities. Also implement a program to enhance the utilization and life expectancy of the landfill facilities by maintaining structures in satisfactory operating condition by providing systematic inspection and preventative maintenance to avoid failures and disruption of services. Method: Fixed term services contracts and/or competitive construction bids. End State: Enhanced and fully compliant landfill facilities that will ensure site safety and optimize the life of the facility and its vertical assets.                                                                                      | <b>50,000</b>      |

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                         | Project Title / Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | FY 2022<br>Adopted |
|-----------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b><u>Solid Waste Capital</u></b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                    |
| 70108                             | <b>Immokalee Transfer Station Projects</b><br>Purpose: Optimize the operating efficiency at the Immokalee Transfer Station (ITS) by increasing the safety of the facility by completing projects relating to rehabilitation, replacement and optimization of HVAC (heating, ventilation, air conditioning) systems, roofs, security systems, and other vertical assets. Also implement a program to enhance the utilization and life expectancy of the ITS by maintaining facilities in satisfactory operating condition by providing systematic inspection and preventative maintenance to avoid failures and disruption of services. Method: Fixed term services contracts and/or competitive construction bids. End State: Enhanced and fully compliant recycle drop-off center that will ensure site safety and optimize the life of the facility and its vertical assets.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 25,000             |
| 70219                             | <b>Landfill Leachate Deep Injection Well</b><br>Purpose: To construct a Deep Injection Well (DIW) for long term disposal of leachate. Due to the large volume of leachate generated by the landfill, and potential impact from tropical storms, an improved disposal system is needed. The construction of a DIW will provide long term disposal capacity for the landfill leachate system and provide disposal capacity for various projects development in the Government Operations Business Park. Method: Fixed-term contracts and competitive construction bids. End State: A fully compliant landfill program that will meet all rules, regulations, and future disposal demands as well as community expectations.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 750,000            |
| 70232                             | <b>Immokalee Facility Upgrade HHW</b><br>Purpose: Upgrade the facilities at the Immokalee Transfer Station that are the responsibility of the county to better serve and create a safer environment for the landfill customers. Projects may include 1) Design and permit of Household Hazardous Waste (HHW) collection facilities to provide safe, convenient and environmentally responsible options for area residents and qualified small businesses desiring to properly dispose of flammable liquids, aerosols, pool chemicals, cleaning chemicals, used oil, mercury-containing devices, propane tanks, medical sharps, pharmaceuticals, fluorescent bulbs, batteries, electronics, used paints, pesticides and fungicides to comply with Title 29 of the Code of Federal Regulations, part 1910 Hazardous Materials and Florida Administrative Code Chapter 69A-69 Florida Fire Prevention Code. The recovered household hazardous waste diverts hazardous materials from the landfill which have potential for release into the environment). 2) A new scalehouse with new scales to accommodate the growth in the northeast area of Collier County. 3) Establish a hurricane debris recovery area. 4) General site upgrades include fencing, lighting, and security cameras. FY22 planned projects include construction of a new HHW pavilion and design and permitting of a new scalehouse. Method: Fixed-term services contracts and/or competitive construction bids. End State: Improved county facilities that will better serve the residential and commercial customers that utilize the transfer station while diverting recyclables and hazardous waste material from the landfill. | 1,500,000          |
| 99474                             | <b>X-fers/Reserves/Interest - Fd 474</b><br>Reserve for Contingencies and Reserves for Future Capital Projects are recorded in this project as well as a Transfer from the Solid Waste Landfill Closure & Debris Mission Reserve Fund (471) in the amount of \$8 million. This Transfer will only be made if a catastrophic event happens.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 8,684,200          |
| <b>Total Solid Waste Capital</b>  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <b>12,084,200</b>  |

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                        | Project Title / Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | FY 2022<br>Adopted |
|----------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b><u>Stormwater Capital</u></b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                    |
| 33554                            | <b>Restore</b><br><p>This is a large comprehensive watershed improvement initiative currently in a conceptual planning stage. The initiative includes development of a suite of projects to be competed in phases, all with the goal of rehydrating and restoring historic, wet season surface water overland flow principally within the Belle Meade region of Collier County. Project concepts and a multiyear plan have been submitted to the state and the US Department of the Treasury to gain authorization for use of RESTORE Act funds to further the initiative.</p>                                                                                                                                                                                                                                                                  | 1,000,000          |
| 50160                            | <b>Weir Automation</b><br><p>Current projects involving work on several water flow and level control structures (weirs) are in various stages of implementation. "Work" includes planning and design of powered weir gate operations and remote operation capability. All new and rehabilitated weirs with manually adjustable control gates are being considered for this potential future automation upgrade.</p>                                                                                                                                                                                                                                                                                                                                                                                                                             | 750,000            |
| 50169                            | <b>Bayshore Gate CRA</b><br><p>This initiative is a multi-year effort to address stormwater improvements/projects throughout the Bayshore Community Redevelopment Agency (CRA) area as part of comprehensive master plan which evaluated the existing drainage within the study area and identified/recommended improvements to the system in order to alleviate flooding in the area.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 100,000            |
| 50177                            | <b>Stormwater Channel Dredging</b><br><p>The proposed stormwater improvement project includes a survey and design of the dredge area to determine the silt removal quantity, develop spoil handling and disposal methodology, obtain all necessary permits, communicate/coordinate with all affected property owners, and dredging of the delineated areas of silt built up of identified areas within the Collier County Stormwater Management System.</p>                                                                                                                                                                                                                                                                                                                                                                                     | 1,000,000          |
| 50180                            | <b>Canal Easements</b><br><p>Funding within this project covers necessary easement acquisitions and processes in order to properly maintain the existing stormwater management system and future stormwater management improvement projects.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 250,000            |
| 50209                            | <b>SW Outfall Replacement</b><br><p>To assess, design and replace failing stormwater outfalls throughout Collier County as needed.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 50,000             |
| 50210                            | <b>SW Pipe Replacement</b><br><p>To assess, design and replace failing stormwater pipes throughout Collier County as needed.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 50,000             |
| 50213                            | <b>Mangrove St Seawall</b><br><p>The project is for the removal of a collapsed dead-end canal vertical concrete seawall and replacement with a new vertical concrete seawall and cap with an 18-inch stormwater outfall.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 400,000            |
| 51029                            | <b>Golden Gate City Outfall Replace</b><br><p>This project includes improvements to the collection, treatment and conveyance of urban stormwater runoff by restoring and upgrading an antiquated system installed in early 1960s within the four-square-mile area known as Golden Gate City (GGC). The GGC canal system flows into Naples Bay via the Main Golden Gate Canal. The project includes replacement and improvements to the existing aging infrastructure such as the removal of old catch basins replaced with ditch bottom inlets with grates to catch debris, the addition of sumps at catch basin locations to act as sediment traps, re-grading and sodding of swales to prevent erosion, and provide water quality improvement. Over a \$50 million program. Individual projects to be delivered as time and budget allow.</p> | 1,000,000          |
| 51144                            | <b>Stormwater Master Plan Update</b><br><p>This project includes funding for long range strategic planning for future program progression, capital improvement project identification and prioritization, specific basin issue evaluation and funding appropriation analysis. Individual Project Feasibility Studies will be funded from this Project and guided by the project ranking criteria established in the Planning process.</p>                                                                                                                                                                                                                                                                                                                                                                                                       | 388,000            |
| 60121                            | <b>NPDES MS4 Program</b><br><p>Funding within this project covers continued development of and compliance with the federally mandated National Pollutant Discharge Elimination System (NPDES) permitting program for the County operated Municipal Separate Storm Sewer System (MS4).</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 28,100             |

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                        | Project Title / Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | FY 2022<br>Adopted       |
|----------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|
| <b><u>Stormwater Capital</u></b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                          |
| <b>60194</b>                     | <b>Stormwater Maintenance Program</b><br>This project includes funding of various maintenance activities associated with certain existing county stormwater management assets such as the Freedom Park water quality treatment system, Serenity Park's surface water management area, and the Wiggins Pass Road area surface water flow way.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | <b>300,000</b>           |
| <b>60195</b>                     | <b>Harbor Lane Brookside</b><br>Harbor Lane is a street in the Brookside neighborhood which needs surface and possibly base refurbishment. The street's stormwater management system has reached the end of its life span and needs reconstruction as well. A new stormwater management system is currently under design. The design includes new culverts and catch basins as well as necessary water quality improvements. The Brookside neighborhood discharges stormwater into Naples Bay, an impaired waterbody. Construction is currently planned for FY 22 pending availability of funds. Contingent upon successful completion of the Harbor Lane improvements, the few remaining streets in the Brookside neighborhood will be considered for future work when funds become available. Vetting of all work within the Brookside HOA is beginning now during the design phase. City of Naples watermain replacement is also being considered as part of this project. | <b>1,000,000</b>         |
| <b>60196</b>                     | <b>Griffin Road Area</b><br>The Griffin Road Area Stormwater Improvement Project is located near the southwestern terminus of Griffin Road in the East Naples area of Collier County off of US41 (Tamiami Trail) and Barefoot Williams Road. The project includes construction of a water quality treatment area on Rookery Bay National Estuarine Research Reserve property. The focus of the project is to provide water quality treatment facilities and an adequate stormwater outfall for the area to reduce frequency of flooding.                                                                                                                                                                                                                                                                                                                                                                                                                                      | <b>500,000</b>           |
| <b>60238</b>                     | <b>Plantation Island</b><br>Dredging of the Plantation Island Area waterways as a joint effort with Collier County Stormwater Management and Florida Department of Environmental Protection.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | <b>1,465,000</b>         |
| <b>99325</b>                     | <b>X-fers/Reserves - Fund 325</b><br>Reserve for contingencies and future capital projects are recorded in this project.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <b>125,200</b>           |
| <b>99327</b>                     | <b>X-fers/Reserves - Fund 327</b><br>Stormwater Capital was allocated \$60 million from the Special Obligation Revenue Bond, Series 2020A. As projects are awarded design/construction contracts, they are budgeted. The remaining funding is sitting in Reserves. The Bond proceeds are being used to repair and maintain the stormwater capital improvements.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <b>53,216,000</b>        |
| <b>Total Stormwater Capital</b>  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <b><u>61,622,300</u></b> |

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                                                 | Project Title / Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | FY 2022<br>Adopted |
|-----------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b><u>Tourist Development Council - Beaches (195)</u></b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                    |
| 80171                                                     | <b>Beach Tilling</b><br>Required by permit prior to turtle nesting season to lower beach density to aid in turtle nesting.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 30,000             |
| 80288                                                     | <b>Wiggins Pass Dredge</b><br>Interim dredging of Wiggins Pass due to recent shoaling. Remove approximately 20,000 CY of sand from the inlet.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 150,000            |
| 80366                                                     | <b>Coastal Resiliency</b><br>USACE Feasibility Study Technical Support                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 500,000            |
| 88032                                                     | <b>Clam Pass Dredge Pelican Bay</b><br>Monitoring of the 2017/2018 dredging of Clam Pass which removed approximately 8,000 CY's (cubic yards) of beach quality sand from the inlet.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 20,000             |
| 90020                                                     | <b>TDC Administration</b><br>This item provides a funding allowance for unanticipated projects or initiatives.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 75,000             |
| 90033                                                     | <b>Near Shore Hard Bottom Monitoring</b><br>Monitoring of biological systems on nearshore hard bottom which is subject to potential impacts from beach renourishment projects. Required as part of permitting.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 185,000            |
| 90065                                                     | <b>Local Gov't Funding Request</b><br>Preparation of Local Government Funding Request grant participation for beach renourishment and inlet maintenance projects.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 25,000             |
| 90066                                                     | <b>Vanderbilt Beach Renourishment</b><br>Truck haul (~75,000 CY's) beach renourishment of Vanderbilt Beach from R-22 (Blue Bill Ave) to R-30.5 (just south of Vanderbilt Beach Road). Anticipated to be segment fill at problem areas, not the entire length.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 2,600,000          |
| 90068                                                     | <b>Naples Beach Renourishment</b><br>Naples Beach Engineering, Notice To Proceed and Renourishment (~75,000 CY's) – Truck haul beach renourishment of the Naples Beach from R-60 (Lowdermilk Park) to R-79 (just south of 21st Ave S). Anticipated to be segmented fill at problem areas, not the entire length.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 2,600,000          |
| 90096                                                     | <b>Naples Pier Repair and Maintenance</b><br>The City of Naples is paying down "advanced funding" from the pier re-building project through an agreement to not seek additional Category D Pier funding until the advanced funds are recouped. The annual repayment is \$200,000 per year. Pursuant to the September 9, 2014, agreement between Collier County and the City of Naples as amended April 14, 2015, the \$200,000 annual cap on TDC Pier funding was waived and TDC funds in the amount of \$1,464,414 were advanced to support the 2015 re-building of the Naples Pier. Of the \$1,464,414 provided to the City, a credit of \$400,000 was given for FY 14 and FY 15 annual Category D allocations. This credit made the "advance" balance \$1,064,414 going into FY 16. Credits totaling \$1,000,000 were applied between fiscal years 2016 and 2020 leaving a balance due of \$64,414 going into the FY 21 budget. After applying the outstanding advance balance to the FY 21 pier allocation of \$200,000 the City of Naples is eligible for a pier funding disbursement of up to \$135,586. | 200,000            |
| 90297                                                     | <b>Shore Bird Monitoring</b><br>Monitoring of migratory and nesting activities of protected and endangered shorebird species subject to potential impacts from beach renourishment projects. Required as part of permitting.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 25,000             |
| 90527                                                     | <b>Naples Beach Cleaning</b><br>Beach Cleaning Contract with City of Naples.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 203,000            |
| 90533                                                     | <b>County Beach Cleaning</b><br>This is an ongoing project for Collier County and Marco Island beach cleaning. This project maintains the beaches and equipment that is necessary for these operations.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 268,100            |
| 90536                                                     | <b>City/County Beach Monitoring</b><br>Physical survey of beach required by permit to determine erosion/accretion per beach segment.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 170,000            |



**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                                                 | Project Title / Description                                                                                                                       | FY 2022<br>Adopted |
|-----------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b><u>Tourist Development Council - Beaches (195)</u></b> |                                                                                                                                                   |                    |
| <b>99195</b>                                              | <b>X-fers/Reserves - Fund 195</b>                                                                                                                 | <b>49,607,300</b>  |
|                                                           | The Interfund Transfers and Reserves for Tourist Development Council (TDC) Beach Renourishment/Inlet Maintenance Fund 195 includes the following: |                    |
|                                                           | \$ 256,100 Transfer to Tax Collector, tax collection fee                                                                                          |                    |
|                                                           | \$ 171,700 Transfer to Fund (119) for Sea Turtle Monitoring                                                                                       |                    |
|                                                           | \$ 883,700 Transfer to TDC Engineering Fund (185)                                                                                                 |                    |
|                                                           | \$ 9,070,000 Reserve for Catastrophe @ \$500,000/year with a cap of \$10 million                                                                  |                    |
|                                                           | \$ 39,225,800 Reserve for Capital                                                                                                                 |                    |
| <b>Total Tourist Development Council - Beaches (195)</b>  |                                                                                                                                                   | <b>56,658,400</b>  |

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                                                      | Project Title / Description                                                                      | FY 2022<br>Adopted |
|----------------------------------------------------------------|--------------------------------------------------------------------------------------------------|--------------------|
| <b><u>Tourist Development Council - Park Beaches (183)</u></b> |                                                                                                  |                    |
| <b>99183</b>                                                   | <b>X-fers/Reserves - Fund 183</b>                                                                | <b>1,355,100</b>   |
|                                                                | The interfund transfers and reserves for TDC-Beach Parks Fund (183) are for the following items: |                    |
|                                                                | \$ 26,000 Transfer to Tax Collector, TDC collection fee                                          |                    |
|                                                                | \$1,329,100 Reserve for Capital Outlay                                                           |                    |
| <b>Total Tourist Development Council - Park Beaches (183)</b>  |                                                                                                  | <b>1,355,100</b>   |

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                            | Project Title / Description                                                                                                                                                                                                                                                                                                                                                                                                                                 | FY 2022<br>Adopted |
|--------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b><u>Transportation Capital</u></b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                    |
| <b>31331</b>                         | <b>Operating Project 331</b><br>Operating category funding for the Road District 1 Impact Fee Fund (331) is required for expenses not specifically part of a capital project. A typical expenditures of this type is an impact fee studies.                                                                                                                                                                                                                 | <b>40,000</b>      |
| <b>31333</b>                         | <b>Operating Project 333</b><br>Operating category funding for the Road District 2 Impact Fee Fund (333) is required for expenses not specifically part of a capital project. A typical expenditures of this type is an impact fee studies.                                                                                                                                                                                                                 | <b>50,000</b>      |
| <b>31334</b>                         | <b>Operating Project 334</b><br>Operating category funding for the Road District 3 Impact Fee Fund (334) is required for expenses not specifically part of a capital project. A typical expenditures of this type is an impact fee studies.                                                                                                                                                                                                                 | <b>5,000</b>       |
| <b>31336</b>                         | <b>Operating Project 336</b><br>Operating category funding for the Road District 4 Impact Fee Fund (336) is required for expenses not specifically part of a capital project. A typical expenditures of this type is an impact fee studies.                                                                                                                                                                                                                 | <b>50,000</b>      |
| <b>31338</b>                         | <b>Operating Project 338</b><br>Operating category funding for the Road District 6 Impact Fee Fund (338) is required for expenses not specifically part of a capital project. A typical expenditures of this type is an impact fee studies.                                                                                                                                                                                                                 | <b>50,000</b>      |
| <b>50233</b>                         | <b>Off-Rd Vehicles &amp; Equipment</b><br>This project will fund the replacement of vehicles, machinery and equipment not included in the motor pool capital recovery program.                                                                                                                                                                                                                                                                              | <b>100,000</b>     |
| <b>60016</b>                         | <b>Intersection Enhancements</b><br>Projects to improve safety & increase capacity at various locations on the County highway system through minor turn lane construction and drainage improvements.                                                                                                                                                                                                                                                        | <b>200,000</b>     |
| <b>60037</b>                         | <b>Asset Management</b><br>Provides funding for Growth Management's ongoing efforts to build and maintain an asset management system that is focused on optimizing the life cycle of Growth Management Department's (GMD) infrastructure assets.                                                                                                                                                                                                            | <b>25,000</b>      |
| <b>60077</b>                         | <b>Road Refurbishing</b><br>Refurbishing of highway stripping, pavement, marking & raised pavement markers for county wide safety of the motoring public. May also include minor repairs of roadside swales, drainage, catch basins, culverts, underground drain pipes and ancillary drainage systems.                                                                                                                                                      | <b>800,000</b>     |
| <b>60085</b>                         | <b>Traffic Info System Review</b><br>These fees are collected and used to review the traffic data, number of trips, and a need for turn lanes from each development as they come in for approval. This information keeps us up to date with additional trips added to each road segment based on traffic flow. This in turn helps with the Annual Update and Inventory Report (AUIR) and determining where we should be adding capacity to our road system. | <b>250,000</b>     |
| <b>60109</b>                         | <b>Enhanced Planning Consultant Services</b><br>Provide Transportation Planning consulting services for a wide variety of transportation projects throughout the County.                                                                                                                                                                                                                                                                                    | <b>400,000</b>     |
| <b>60118</b>                         | <b>County Pathways Non-Pay in Lieu</b><br>Sidewalk maintenance and repair not covered under the payment in lieu program. Cost associated with additional temporary construction engineering inspections (CEI) staff on Local Agency Program (LAP) sidewalk projects.                                                                                                                                                                                        | <b>576,000</b>     |

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                            | Project Title / Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | FY 2022<br>Adopted |
|--------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b><u>Transportation Capital</u></b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                    |
| <b>60129</b>                         | <b>Wilson/Benfield</b><br><br>Wilson Blvd. Extension/Benfield Rd. will provide a north-south arterial road, the need for which was originally identified in the Collier Metropolitan Planning Organization (MPO) 2030 Long Range Transportation Plan approved by the Board of County Commissioners on January 12, 2006.<br><br>The existing CR 951 facility serves as the primary corridor for north-south mobility connecting Marco Island to the northern limit of Collier County at Immokalee Road and is planned to be extended into Lee County and the development of remaining land in Golden Gate Estates and along the corridor will ultimately cause the CR 951 facility to fail, unless options to relieve traffic are developed. This transportation system enhancement (Wilson /Benfield) will help to maintain the adopted roadway level of service to accommodate approved and anticipated development. | <b>1,500,000</b>   |
| <b>60130</b>                         | <b>Wall Barrier Replacement</b><br><br>Replacement of county-maintained noise and barrier walls. This project will replace walls at various locations. Currently, two wall segments are in need of replacement to maintain their functionality and structural integrity: one on Livingston Rd from Radio Rd to Golden Gate Pkwy, and another on Vanderbilt Dr from Goodlette-Frank Rd to Airport-Pulling Rd.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <b>50,000</b>      |
| <b>60131</b>                         | <b>Road Resurfacing</b><br><br>Road Resurfacing: Each year the condition of the county's roads is assessed and a priority system is used to determine which roads have the greatest need for re-surfacing. Overlay work generally involves the milling and removal of some of the existing asphalt. A fresh layer of asphalt is then applied to the roadway, which will also receive new lane markings. The road segments selected are based on an in-depth ranking system that accounts for wear and deterioration.                                                                                                                                                                                                                                                                                                                                                                                                  | <b>9,379,000</b>   |
| <b>60144</b>                         | <b>Oil Well Rd, Everglades to Oil Well Grade</b><br><br>The Oil Well Road (Everglades to Oil Well Grade) project will widen the roadway from 2 lanes to 6 lanes for a distance of 3.38 miles. Lanes will be 12' wide and the project will also include 4' bike lanes and a 10' multi-use path in each direction. A bridge replacement will be required over the Faka Union Canal.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | <b>500,000</b>     |
| <b>60163</b>                         | <b>Traffic Calming/Studies</b><br><br>Traffic studies required to identify specific level of service (LOS) deficiencies and traffic calming.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <b>300,000</b>     |
| <b>60168</b>                         | <b>Vanderbilt Bch Ext, CR951 to Wilson</b><br><br>The initial Vanderbilt Beach Road, Extension Project, consisted of Project 1 – Collier Boulevard to Wilson Boulevard and Project 2 – Wilson Boulevard to Desoto Boulevard. After the delivery of the 60% phase, the projects were put on hold. On December 12, 2017, the Board of County Commissioners approved an amendment to design scope of services and resumed the projects with the limits modified. The combined limits now include Project 1 and portions of Project 2. The Project is to be known as Vanderbilt Beach Road Extension from Collier Boulevard (CR 951) to 16th Street NE. The project consists of approximately 7-mile extension of the existing roadway. 6-lane facility includes on-street bike lanes, sidewalks, and shared-use pathways.                                                                                                | <b>30,500,000</b>  |
| <b>60172</b>                         | <b>Traffic Signals</b><br><br>Transportation traffic signal and roadway lighting improvements, includes upgrades to Traffic Management Center and traffic count equipment. Overseen by the Traffic Operations.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <b>1,429,000</b>   |
| <b>60197</b>                         | <b>Road Maintenance Facility</b><br><br>Funds reserved for construction of road maintenance facility in the north end of town.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <b>195,300</b>     |
| <b>60198</b>                         | <b>Veterans Memorial Road</b><br><br>Building 4-lanes divided urban arterial roadway from the new high school to Old US41, includes railroad crossing, sidewalks, on-street bike lanes and a signal at Old US41 (coordination with FDOT's PD&E study required). Budget for design and right-of-way acquisition in FY22.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <b>4,300,000</b>   |
| <b>60220</b>                         | <b>Blue Sage Drive</b><br><br>Funding for Blue Sage Drive Emergency Repairs                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <b>2,100</b>       |

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                            | Project Title / Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | FY 2022<br>Adopted |
|--------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b><u>Transportation Capital</u></b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                    |
| 60226                                | <b>16th Ave (13th St SW to 23rd St SW)</b><br>The project consists of widening the existing traffic lanes to 11' and adding 5' bike lanes on 16th Avenue SW, providing 5' paved shoulders on the approaches at the side street intersections, incidental drainage improvements and school bus stops at each intersection (both sides). This project will enhance connectivity between 23rd Street SW south of White Boulevard to 13th Street SW south of Golden Gate Boulevard.                                                                                                                                                                                                                                                                                         | 1,500,000          |
| 60229                                | <b>Wilson Blvd, GG Blvd to Immokalee</b><br>Widening Wilson Blvd from 2 lanes to 4 lanes urban section, including improvements to the intersection of Wilson Blvd and Golden Gate Blvd.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 1,000,000          |
| 60231                                | <b>Oil Well Rd Shoulder Improvements</b><br>The project consists of widening the converting the existing 10' traffic lanes to 12' lanes and adding 5' paved shoulders on both sides of Oil Well Road – Segment II, east of the Oil Well Rd./Camp Keais Rd. intersection., with incidental drainage improvements. This project will enhance safety on this road.                                                                                                                                                                                                                                                                                                                                                                                                         | 750,000            |
| 60232                                | <b>Belle Meade</b><br>The Belle Meade Natural Resources Conservation Area is the primary watershed for Rookery Bay Estuarine Reserve. The County has identified the Belle Meade area as one of two primary watersheds for implementing mitigation for wildlife and wetland impacts that occur within the Urban Zone of Collier County. This project is being set up to reimburse the Parks and Recreation division for expenses related to the Master Mitigation Preserve Stewardship Reports.                                                                                                                                                                                                                                                                          | 30,000             |
| 60237                                | <b>Everglades Blvd North Shoulders</b><br>Construction of 4' Paved Shoulders on Everglades Boulevard North, from 37th Avenue to Immokalee Road. It includes reconstruction of existing driveways, side drains and swales as necessary.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 750,000            |
| 60240                                | <b>Traffic Calming</b><br>Solutions to reduce traffic speeds and/or cut-through traffic.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 50,000             |
| 60245                                | <b>Logan Blvd N of Imm</b><br>Consultant to conduct a Warrant Analysis and Intersection Control Evaluation (ICE) on Logan Boulevard north of Immokalee Road. It includes three (3) existing intersections at Treeline Drive, Seven Seas Drive and Azalea Drive. It is anticipated that viable alternatives will include traffic signalization and or roundabouts. The consultant shall develop conceptual plans (30%) in preparation for public meetings. Final roadway design of the improvements will follow afterwards. The final roadway design has started for roundabouts at Treeline Drive and Seven Seas Drive based upon input from the residents. The residents at Stonecreek did not desire a roundabout at their entrance. Budget for construction in FY22. | 2,600,000          |
| 60249                                | <b>Vanderbilt Bch Rd, 16th to Everglades</b><br>To construct only two lanes (one in each direction) from 16th Street NE to Everglades.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 8,190,000          |
| 66066                                | <b>Bridge Repairs and Construction</b><br>A Countywide program to maintain the county bridges to acceptable standards in the best interest of health, safety and welfare of the public. All county bridges are inspected by Florida Department of Transportation (FDOT) and rated for Sufficiency and Health Index (SHI). Based on the information in the FDOT bridge inspection reports the bridges are further evaluated and prioritized by need for repair or replacement. These improvements are then identified and budgeted for in the 5-year work program for bridges.                                                                                                                                                                                           | 2,949,500          |
| 68056                                | <b>CR951, GG Blvd to Green Blvd</b><br>Add one lane in each direction; include a roadway alignment shift, access management, a revised signal, bridges, on-street bike lanes, and pedestrian upgrades. Budget for right-of-way acquisition in FY22.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 2,000,000          |
| 99310                                | <b>X-fers/Reserves - Fund 310</b><br>Reserves for the Transportation Fund 310 may be used to fund program shortfalls.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 11,317,800         |
| 99313                                | <b>X-fers/Reserves - Fund 313</b><br>The Interfund Transfers and Reserves for the Gas Tax Capital Fund 313 are for the following items: \$11,300,000 Series 2012 & 2014 Gas Tax Revenue Bond - Transfer to Fund 212                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 11,300,000         |

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                            | Project Title / Description                                                                                                                               | FY 2022<br>Adopted        |
|--------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|
| <b><u>Transportation Capital</u></b> |                                                                                                                                                           |                           |
| 99331                                | <b>X-fers/Reserves - Fund 331</b><br>Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 331. | 1,079,100                 |
| 99333                                | <b>X-fers/Reserves - Fund 333</b><br>Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 333. | 3,261,100                 |
| 99334                                | <b>X-fers/Reserves - Fund 334</b><br>Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 334. | 82,100                    |
| 99336                                | <b>X-fers/Reserves - Fund 336</b><br>Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 336. | 12,360,400                |
| 99338                                | <b>X-fers/Reserves - Fund 338</b><br>Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 338. | 2,880,800                 |
| 99339                                | <b>X-fers/Reserves - Fund 339</b><br>Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 339. | 1,098,200                 |
| 99341                                | <b>X-fers/Reserves - Fund 341</b><br>Reserve for Future Capital Projects is recorded in this project.                                                     | 476,400                   |
| <b>Total Transportation Capital</b>  |                                                                                                                                                           | <b><u>114,376,800</u></b> |

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                                    | Project Title / Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | FY 2022<br>Adopted |
|----------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b><u>Water / Sewer District Capital</u></b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                    |
| <b>50105</b>                                 | <b>Integrated Asset Management</b><br><br>Purpose: Sustain the Enterprise-wide Integrated Asset Management Program within the County to more cost-effectively manage assets. The system integrates the Cityworks software application with existing Agency wide systems of GIS (geographic information system), SAP (County's accounting program), SCADA (supervisory control and data acquisition) and many interdivisional processes including procurement and finance spanning five full scale implementation projects. Technical Support will continue into FY22. Method: Utilize fixed-term contracts. End State: A tangible GIS-based asset and work management system to guide predictive and preventative maintenance and consistent sustainable work practices that occur in a systematic manner, at less cost, and with less operational impact versus catastrophic failure. | <b>400,000</b>     |
| <b>50196</b>                                 | <b>Chiller NCWRF Ops BI</b><br><br>Purpose: Replacement of existing heating, ventilation, air conditioning (HVAC) system with the latest in mechanical equipment and technology that will provide the North County Water Reclamation Facility (NCWRF) Operations Building with a more efficient and cost-effective chiller system. Method: Fixed-term contracts and competitive bids. End State: Improve the NCWRF operations building to protect all county employees from heat and high humidity.                                                                                                                                                                                                                                                                                                                                                                                    | <b>100,000</b>     |
| <b>70010</b>                                 | <b>Meter Renewal and Replacement</b><br><br>Purpose: This multi-year program consists of replacing water meters that have reached the end of their useful life. There are over 76,000 meters in the system that record water usage, and are thus the source of revenue for the utility. Scheduled replacement will be modified as needed to remain consistent with the results of the meter audit. This project also replaces meters that have been identified during the meter audit program as being non-compliant. Method: Fixed term contracts for purchases and meter replacement installation completed by staff. End State: Remain in compliance with Florida Administrative Code 62-555, Ordinance 2013-44, and sustain an accurate measurement of customer water usage for accurate billing.                                                                                  | <b>100,000</b>     |
| <b>70019</b>                                 | <b>Cross Connections Program</b><br><br>Purpose: To maintain compliance with Rule 62-555 of the Florida Administrative Code and the Collier County Cross Connection Control Ordinance 2008-32. The rule requires all community water systems to establish and implement a routine cross-connection control program to detect and control cross-connections and prevent backflow of contaminants into the public water supply. Method: Procure the devices through existing contracts and provide installation through a bid process or by staff as determined by the operating department. End State: Fully compliant and protected water supply system.                                                                                                                                                                                                                               | <b>50,000</b>      |
| <b>70023</b>                                 | <b>Fire Hydrant Replacement</b><br><br>Purpose: This on-going program replaces fire hydrants that have reached the end of their useful life. There are approximately 10,000 fire hydrants in the distribution system; existing hydrants are planned to be replaced each year beyond those replaced with water main rehabilitation projects. The areas targeted for replacement will be primarily based on input from the Fire Districts and areas of concern identified during annual flushing exercises. Method: Utilize existing underground services contracts. End State: Replace hydrants to ensure compliance with fire protection codes and ordinances, and provide a point to flush the water distribution system when necessary to comply with state and federal water quality standards.                                                                                     | <b>50,000</b>      |
| <b>70031</b>                                 | <b>Utilities Master Plan</b><br><br>Purpose: Utilize consultants to assist with updates to the Utilities Master Plan, including coordination with the rate study program, and the annual capital improvement program (CIP) update aimed at responsible system growth, maintenance and preservation. Method: Utilization of request for proposal (RFP) and existing fixed term contracts; retain a qualified consultant to prepare and update master plans, rate study collaboration and CIP validation. End State: The Master Plans, CIP and rate study will remain concurrent with the latest population trends concurrent with Growth Management Department Comprehensive Planning guidance and the needs of all Public Utilities Operating Divisions.                                                                                                                               | <b>200,000</b>     |
| <b>70034</b>                                 | <b>Water Plant Structural Rehab</b><br><br>Purpose: Rehabilitate concrete structures at the two Regional Water Treatment Plants (WTPs). Portions of the plants are aging, and their concrete structures have started to exhibit failure. Method: Utilize existing fixed-term contracts for design and construction. End State: Maintain compliance with regulatory requirements and meet demand throughout the water system.                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <b>200,000</b>     |

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                                    | Project Title / Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | FY 2022<br>Adopted |
|----------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b><u>Water / Sewer District Capital</u></b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                    |
| <b>70045</b>                                 | <b>FDOT Utility Projects-Water</b><br><br>Purpose: Plan, design, and construct Collier County Water-Sewer District (CCWSD) infrastructure driven by Florida Department of Transportation (FDOT) construction projects. Long-range upcoming FDOT projects that require utility relocations include I-75 at CR951 utility relocations due to FDOT Interchange Improvement project. Project activities generally include engineering review, FDOT utility relocation mark-up plans, plan development or deconflicting for various intersection improvements, lighting improvements, traffic signal upgrades and installations throughout the CCWSD service area. Method: Fixed-term contracts and competitive bids or Joint Project Agreements with the FDOT. End State: Coordinated utility construction to maintain compliance and provide reliable services.                                                                                                                                                                                                                                                                                 | <b>25,000</b>      |
| <b>70060</b>                                 | <b>NCWRF SCADA Support Op</b><br><br>Purpose: This is a multi-year program to restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the North County Water Reclamation Facility (NCWRF) through a Technical Support Program (TSP) to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the treatment process. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. This program will increase reliability, sustainability, and operational efficiency. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the NCWRF SCADA system.                                                                                                                         | <b>350,000</b>     |
| <b>70061</b>                                 | <b>SCWRF SCADA Support Op</b><br><br>Purpose: This is a multi-year program to restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the South County Water Reclamation Facility (SCWRF) through a Technical Support Program (TSP) to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the treatment process. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. This program will increase reliability, sustainability, and operational efficiency. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the SCWRF SCADA system.                                                                                                                         | <b>250,000</b>     |
| <b>70062</b>                                 | <b>IQ Systems SCADA TSP Ops</b><br><br>Purpose: This is a multiple year program to restore and rehabilitate and support enhanced telemetry communications and Supervisory Control and Data Acquisition (SCADA) systems through a Technical Support Program (TSP) to eliminate obsolescence of existing programmable logic controllers (PLCs), communication networks and protocol limitations and various pieces of instrumentation used to monitor and control the process. There are 51 PLCs in the Irrigation Quality (IQ) system with an average of 3-5 being replaced per year with a replacement priority based on fiber optic network availability. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the IQ SCADA system. | <b>250,000</b>     |
| <b>70069</b>                                 | <b>Well/Plant Power System</b><br><br>Purpose: This multi-year phased project consists of improvement/replacement aging power system equipment and power lines within the wellfields (Tamiami, North Reserve Osmosis & South Reverse Osmosis) and two Regional Water Treatment Plants (WTPs). Planned projects in FY22 focus on electrical reliability improvements at the South County Regional Water Treatment Plant, generator replacements and electrical replacement in the Tamiami wellfield. Method: Utilize existing fixed-term contracts for design and construction. End State: Continue to provide reliability and maintain compliance to meet demand throughout the water system.                                                                                                                                                                                                                                                                                                                                                                                                                                                | <b>1,000,000</b>   |



**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                                    | Project Title / Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | FY 2022<br>Adopted |
|----------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b><u>Water / Sewer District Capital</u></b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                    |
| <b>70071</b>                                 | <b>County-wide Utility Projects-Water</b><br><br>Purpose: Plan, design, and construct Collier County Water-Sewer District (CCWSD) infrastructure driven by intra-county divisions. Project activities generally include: engineering review, plan development or deconflicting for various intersection improvements, lighting improvements, traffic signal upgrades and installations throughout the CCWSD service area. Method: Fixed-term contracts and competitive bids or Joint Project Agreements with the Growth Management Division. End State: Interdivisional coordination with utility construction projects to maintain compliance and provide reliable services with minimal impact to the community.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <b>15,000</b>      |
| <b>70084</b>                                 | <b>Wellfield SCADA Support - Operating</b><br><br>Purpose: Rehabilitate the Supervisory Control and Data Acquisition systems (SCADA) for the remote water sites including water distribution sites, water quality locations, and wellfields that supply raw water to the north and south treatment plants through a multi-year technical support program to increase reliability and operational efficiency. This program is needed to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the process and communicate with the regional water treatment plants. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. There are 102 well sites with 72 PLCs and communication networks throughout the wellfield as well as water distribution and quality monitoring sites throughout the water distribution system. This program will upgrade communication methods to more consistent and reliable standards. Planned projects in FY22 focus on communication and control hardware in the North and South Hawthorne and Tamiami wellfields as well as the water distribution and water quality sites.. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the wellfield SCADA system. | <b>200,000</b>     |
| <b>70085</b>                                 | <b>Wellfield/Raw W Booster TSP - Ops</b><br><br>Purpose: Provide annual technical support program (TSP) funding for repairs and modifications needed to meet demand and to remain in compliance. Projects include ongoing restoration and rehab to maintain water (W) production capabilities at 102 individual production wells (reconditioning of wells, well pump replacement, casing and tubing replacement, metering, electrical and mechanical rehab); within the 41 miles of raw water piping system (valve and main rehab, air release valve installation)); and at both raw water booster pump stations (pump and control rehab, building maintenance). Projects for FY22 include reconditioning of existing wells, replacement of existing motor control centers (MCC's) in the Tamiami wellfield and various process improvements. Method: Fixed-term contracts and competitive bids. End State: Meet demand and remain in compliance, maintain production capabilities and reliability.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <b>1,500,000</b>   |
| <b>70102</b>                                 | <b>SCRWTP SCADA Support - Ops</b><br><br>Purpose: Restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the South County Regional Water Treatment Plant (SCRWTP) through a multi-year technical support program. This program is needed to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the many processes and communicate throughout the water treatment plant. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will increase reliable, sustainability, and operational efficiency. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliable operations.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <b>200,000</b>     |
| <b>70104</b>                                 | <b>Water Plant Compliance Assurance Proj</b><br><br>Purpose: This Compliance Assurance Project (CAP) provides needed process improvements at both the South and North County Regional Water Treatment Plant (SCRWTP & NCRWTP) to remain in compliance with local, state or federal regulations. Method: Utilize fixed-term contracts or request for proposal (RFP) for design and study services for the various projects. Bid for construction in conformance with County Purchasing Policy. End State: Maintain compliance and meeting demand throughout the water system.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | <b>200,000</b>     |

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                                    | Project Title / Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | FY 2022<br>Adopted |
|----------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b><u>Water / Sewer District Capital</u></b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                    |
| <b>70109</b>                                 | <b>Lime Treatment TSP</b><br><br>Purpose: A technical support program (TSP) to design and construct improvements to the lime softening treatment process at the South County Regional Water Treatment Plant utilizing technology improvements that have occurred since the initial plant design in the early 1980's.<br>Method: Through fixed-term contracts and competitive bids. End State: Meet demand and remain in compliance, achieve energy efficiency, and maintain reliability.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | <b>300,000</b>     |
| <b>70113</b>                                 | <b>Facility Infrastructure Maintenance</b><br><br>Purpose: Operational and preventative maintenance program which performs regular preventative maintenance and minor repairs on water facilities including inspections and assessments of roofs, gates, overhead doors, cranes, fences, HVAC (heating ventilation, air conditioning) site, and landscaping. This will enhance the utilization and life expectancy of the water facilities by maintaining structures in satisfactory operating condition by providing systematic inspections and preventative maintenance to avoid failures and disruption of services. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant water department that will extend the life expectancy of the facility and its vertical assets.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <b>300,000</b>     |
| <b>70114</b>                                 | <b>Infrastructure TSP Field Ops - Water</b><br><br>Purpose: A technical support program (TSP) to optimize the operating efficiency and increase the safety of the Public Utility Operations Center (PUOC) and Collier County wellfield structures by completing projects relating to rehabilitation, replacements, renovation and optimizations of building spaces, HVAC (heating, ventilation, air conditioning) Systems, roofs, electrical and fire systems, fences, gates and other vertical assets existing in the PUOC and Public Utilities Wellfield. This will enhance the utilization and life cycle expectancy of the PUOC and wellfield by maintaining structures in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Planned FY22 projects include fencing in the wellfield, HVAC upgrades, roof replacements and stucco replacement at the PUOC. Method: Fixed term services contracts and/or competitive construction bids. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant PUOC and wellfield that will ensure safety for employees, and extend the life cycle of the facility and its vertical assets. | <b>150,000</b>     |
| <b>70117</b>                                 | <b>Wastewater Remote Sites TSP</b><br><br>Purpose: A technical support program (TSP) to optimize the operating efficiency and ensure the safety of Public Utilities Department (PUD) Wastewater structures by completing projects related to the rehabilitation, replacement, and optimizations of HVAC (heating, ventilation, air conditioning) Systems, roofs, electrical and fire systems, and other vertical assets existing in the Collections, Irrigation Quality and Master Pump Station Facilities (IQ/MPS). Implement a program to enhance the utilization and life expectancy of the IQ/MPS by maintaining facilities in satisfactory operating condition by providing systematic inspections and preventative maintenance to avoid failures and disruption of services. Planned FY22 projects include but not limited to sitework improvements to the Pelican Bay general storage and IQ maintenance building. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant IQ/MPS that will ensure safety for employees and extend the life cycle of the facility and its vertical assets.                                                                                                                                                                     | <b>700,000</b>     |
| <b>70118</b>                                 | <b>Infrastructure TSP Water Plants</b><br><br>Purpose: A technical support program (TSP) to optimize the operating efficiency and increase the safety of the Water Plants by completing maintenance projects related to rehabilitation, replacements, and optimizations of HVAC (heating, ventilation, air conditioning) systems, roofs, lighting systems, electrical and fire systems, and other vertical assets existing at the South and North County Regional Water Treatment Plant (SCRWTP & NCRWTP). This will enhance the utilization and life cycle expectancy of the SCRWTP and NCRWTP. Planned FY22 projects include HVAC replacement for Motor Control Center (MCC) room, crane replacement at NCRWTP and new roof for the Reverse Osmosis building at SCRWTP. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant SCRWTP and NCRWTP that will ensure safety for employees, and extend the life cycle of the Plants and its vertical assets.                                                                                                                                                                                                                                                                                                           | <b>1,050,000</b>   |

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                                    | Project Title / Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | FY 2022<br>Adopted |
|----------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b><u>Water / Sewer District Capital</u></b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                    |
| <b>70119</b>                                 | <b>WW Treatment Plants TSP</b><br>Purpose: A technical support program (TSP) which performs operational and preventative maintenance on wastewater (WW) facilities including inspections of roofs, gates, garage doors, fences, HVAC (heating, ventilation, air conditioning), site and fire sprinklers. FY22 planned projects include enclosing Wastewater lab area and asphalt overlay at South County Water Reclamation Facility (SCWRF), re-roof at electric service building and renovation of reuse building at North County Water Reclamation Facility (NCWRF). Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant waste water department that will extend the life cycle of the facility and its vertical assets.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <b>750,000</b>     |
| <b>70120</b>                                 | <b>Naples Park Basin Optimization</b><br>Purpose: A multi-year program (FY 2017-28) that provides replacement of water distribution asbestos-cement (AC) pipe and wastewater clay pipe in Naples Park that has reached the end of its useful life. The program installs fire hydrants, water mains and other appurtenances that improve fire protection and water quality in coordination with stormwater replacements (funded out of Stormwater Capital Funds 325 & 328). Replacement rate is approximately 2 to 4 miles per year depending on budget availability. FY22 funds construction on 98th/99th or 105th/106th Avenues North and design of the next two avenues. Method: Utilize request for proposal (RFP) for design and competitive bidding for installation. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance as well as concurrent replacement of the water distribution and stormwater system assets.                                                                                                                                                                                                                                                                                                                                                           | <b>9,900,000</b>   |
| <b>70131</b>                                 | <b>Large Meters Renewal &amp; Replacement</b><br>Purpose: Remove and replace 20 large meters as part of a multi-year program to replace water meters that have reached the end of their useful life. There are approximately 600 large meters in the system that record water usage, and are thus the source of revenue for the utility. All meters three inch and larger are tested and calibrated annually with replacements scheduled on a rotating basis. In general, this project replaces large water meters that have reached the end of their useful life, and meters that have been identified during the meter audit program as being non-compliant. Method: Fixed term contracts for purchases and replacements with a portion of installation by staff. End State: Remain in compliance with Florida Administrative Code 62-555, Ordinance 201-73, and sustain an accurate measurement of customer water usage for accurate billing.                                                                                                                                                                                                                                                                                                                                                                                      | <b>150,000</b>     |
| <b>70136</b>                                 | <b>Water Plant Capital Projects</b><br>Purpose: Provide funding for capital improvements involving safety related projects, repairs, replacements, and modifications needed to meet demand and to remain in compliance at the Regional Water Treatment Plant (WTP's). These facilities have been producing over 10 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are cartridge filters, transfer/blend pumps, high service pumps, treatment skids (Reverse Osmosis & Nano), degasification towers, odor control trains, ground storage tanks (GST), generator sets, lime reactors, media filters, sludge thickener and belt press. This is a multi-year program that addresses ongoing prioritized needs. Method: Fixed-term contracts for design services and competitive bids for construction. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.                                                                                                                                                                                                                                                                                                                                                                      | <b>100,000</b>     |
| <b>70148</b>                                 | <b>Water Reclamation Facilities TSP-Ops</b><br>Purpose: This is a multi-year Technical Support Program (TSP) to provide repairs and modifications needed to meet demand and remain in compliance at the North and South County Water Reclamation Facilities (NCWRF and SCWRF). These facilities treat approximately 6 billion gallons of wastewater per year. The various treatment processes Modified Ludzack-Ettinger (MLE) and Orbal produce high quality Irrigation Quality (IQ) water. The major pieces of equipment that need to be kept operational include the pretreatment structure with bar screens, grit removal mechanisms and influent channels, MLE aeration basins, orbal oxidation ditches, clarifiers, effluent filters, and disinfection chambers. There are also mechanical screens and grit chambers, odor control units, blowers, pumps, valves, flow meters, chemical analyzers, chemical storage/distribution systems, IQ water storage ponds, sludge belt presses, and sludge holding tanks. Project provides for repair, rehabilitation and/or replacement of assets near the end of their useful lives. Method: Budget amendments to discrete projects, fixed-term contracts, and competitive bids. End State: Maintain compliance, meet demand, achieve energy efficiencies, and maintain sustainability. | <b>5,000,000</b>   |

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                                    | Project Title / Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | FY 2022<br>Adopted |
|----------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b><u>Water / Sewer District Capital</u></b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                    |
| <b>70166</b>                                 | <b>IQ Water System TSP-Ops</b><br><br>Purpose: This is a multi-year Technical Support Program (TSP) to restore, rehabilitate and maintain infrastructure of the Irrigation Quality (IQ) water system needed to meet customer demand, and contractual and regulatory compliance, including the rehabilitation of IQ pump stations, isolation valves, and air release valves, as well as meters, pumps, and motors. This program allows operations to accurately measure water sold, ensuring accurate revenue generation; delivers water to the customer per contractual agreements; and allows for system isolation for regulatory compliance. As the reclaimed water system is more than 20 years old, these projects are necessary to maintain the distribution system in working condition. FY22 projects include but are not limited to: flow meter and valve replacement, point of delivery equipment installations, and pump replacement. Method: Fixed-term contracts and competitive bids. End State: Remain in contractual and regulatory compliance, meet customer demand, and improve system efficiency. | <b>750,000</b>     |
| <b>70167</b>                                 | <b>Government Ops Business Park</b><br><br>Purpose: To design, permit and construct a centrally located, industrial or commercial zoned, replacement facility for the Water & Wastewater Division Operations group and well as Facilities Management Division, Transportation, and Sheriff's Forensic/Evidence facility. Method: The new facility will contain administrative offices, repair workshops, generator storage/testing facilities, centralized warehouse, SCADA (supervisory control and data acquisition) operations center, SCADA (supervisory control and data acquisition) operations center, SCADA Tower facility, employee common areas (locker rooms, break rooms, work spaces), equipment storage, employee and county vehicle parking. End State: To meet current compliance and vertical standards.                                                                                                                                                                                                                                                                                           | <b>790,000</b>     |
| <b>70173</b>                                 | <b>Orange Tree Compliance</b><br><br>Purpose: A multi-year Technical Support Program (TSP) that provides repair of aging utility system assets that have failed throughout the former Orangetree Utility service area. Method: Utilize existing fixed-term underground contracts or competitive bidding for installation and fixed-term engineering services contracts for design. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the potable water and wastewater system assets.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <b>500,000</b>     |
| <b>70185</b>                                 | <b>YMCA Rd AC Water Main Replace</b><br><br>Purpose: This project is part of a multiyear program that addresses the abandonment and/or removal of asbestos cement (AC) pipe in the County's distribution system. This project will install a new PVC (polyvinyl chloride) water main and remove the existing AC water main feeding the YMCA facility in the vicinity of Airport Pulling Road and Pine Ridge Road. Method: Fixed-term contracts and competitive bids. End State: Meet demand, remain in compliance and maintain reliability and safety.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <b>300,000</b>     |
| <b>70194</b>                                 | <b>NE Water &amp; Wastewater Plants</b><br><br>Purpose: To support growth in the Northeast (NE) region of Collier County by providing water, wastewater and irrigation quality water services to new developments and to provide reliability to existing customers. This project install a 1 - 3 MGD (million gallons per day) interim water treatment plant, two ground storage tanks and extensive piping. Method: Phased construction utilizing existing design-build contract. End state: Maintain compliance and meet demand throughout the water system.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <b>1,000,000</b>   |
| <b>70197</b>                                 | <b>Old Lely AC Pipe Rehab</b><br><br>Purpose: A multi-year program (FY2022-30) that provides replacement of water distribution asbestos-cement (AC) pipe in Old Lely that has reached the end of its useful life. The program installs fire hydrants, water mains and other appurtenances that improve fire protection and water quality. Method: Utilize RFPs (Request for Proposals) for design and competitive bidding for installation. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <b>200,000</b>     |
| <b>70202</b>                                 | <b>Collier County Utility Standards</b><br><br>Purpose: Utilize design consultants to provide independent peer review of specific Collier County Water-Sewer District infrastructure detail drawings based on input and feedback from County staff and advisory committees. The Board of County Commissioners annually approves the Utility Standards Manual update. Method: Meet with the Utilities Discussion Group and Public Utilities Operating Divisions to update the Utility Standards Manual. End State: That the Utility Standards Manual, as the Public Utilities principal technical guidance document, ensures that all utility-related construction meets county standards, that consistency is maintained, and that the utility continues to stay compliant with all state and federal regulations.                                                                                                                                                                                                                                                                                                  | <b>30,000</b>      |

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                                    | Project Title / Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | FY 2022<br>Adopted |
|----------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b><u>Water / Sewer District Capital</u></b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                    |
| 70225                                        | <b>Cassena Rd MSBU</b><br>Purpose: Design and construct a potable water line in the right-of-way to be accessible to each of thirteen unserved properties on Cassena Rd. via an Municipal Service Benefit Unit (MSBU) agreement. Method: Fixed-term contract. End State: Meet customer demand by providing a fully functional potable water line, complete with water meter and backflow preventer, to each of the thirteen properties on Cassena Rd.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 69,300             |
| 70240                                        | <b>Collections Operating TSP</b><br>Purpose: This is a multi-year Technical Support Program (TSP) to restore, rehabilitate and maintain infrastructure of the wastewater collection (WWC) system needed to meet customer demand, and contractual and regulatory compliance, including the rehabilitation of WWC pump stations, isolation valves, air release valves, meters, pumps, and motors. This program allows operations to improve and maintain the WWC system assets for purposes of reliability, redundancy, and regulatory compliance. As the wastewater collection system is more than 60 years old, these projects are necessary to maintain the collection system in a reliable working condition. Project needs for FY22 may include, but are not limited to: Rehabilitation of pump stations 305.01, 305.12, 305.18, 309.02 and 309.16; rehabilitation of force mains and power systems. Method: Fixed-term contracts and competitive bids. End State: Remain in contractual and regulatory compliance, meet customer demand, and improve system efficiency. | 1,500,000          |
| 70244                                        | <b>Vanberbilt Bch Rd - Utility Relocate</b><br>Purpose: This project consists of the relocation of the existing raw water mains, Supervisory Control And Data Acquisition) SCADA lines, potable water main and installing a new water main to the proposed future schools, county park on Vanderbilt Beach Road (VBR) Extension and a new water main on Massey Street to complete water main looping in this area. All utility work is within the proposed right of way of the VBR Extension roadway project that Growth Management Department – Transportation Engineering is completing. Method: Utilize request for professional services (RPS) for design and competitive bidding for construction. End State: Meet demand, maintain reliability, and remain in compliance.                                                                                                                                                                                                                                                                                             | 2,500,000          |
| 70248                                        | <b>US41 East WM Replace</b><br>Purpose: Replace a water main (WM) along US 41 East that is buried too deep for repairs to be feasible. Method: Utilize fixed term contracts for design services and competitive bidding for construction. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 3,000,000          |
| 70258                                        | <b>NCRWTP Degasifiers Modifications</b><br>Purpose: The project involves the existing degasifier units located at the North County Regional Water Treatment Plant (NCRWTP). This project will address the turbidity that is being generated at the startup of the degasification process that is being detected in the finished water. Method: Fixed term contracts for design services and competitive bids for construction. End State: Provides improvement to the finished water quality, meets demand, maintain reliability, and remain in compliance.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 500,000            |
| 70272                                        | <b>Air Release Valve Replace</b><br>Purpose: Replace and bring above ground approximately 75 air release valves (ARVs) per year. Existing below-ground ARVs are more prone to failure creating sanitary sewer overflows, and well as being a safety issue working in confined spaces. Method: Fixed term contracts for design and construction. End State: Maintain compliance and provide reliable services.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 2,250,000          |
| 70273                                        | <b>Generator Replacement</b><br>(Water) Purpose: Replace the existing generators with Tier 4 generators at the North County Regional Water Treatment Plant (NCRWTP). Design will be completed in FY 22 and construction will be completed in a future fiscal year. Method: Fixed term contracts for design services and construction. End State: Renewed asset life and permit compliance.<br><br>(Wastewater) Purpose: Purchase approximately 10 portable diesel generators per year to be deployed during power outages to prevent sanitary sewer overflows. Method: State of Florida Sheriff's Contract. End State: Maintain compliance and provide reliable services.                                                                                                                                                                                                                                                                                                                                                                                                   | 850,000            |

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                                    | Project Title / Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | FY 2022<br>Adopted |
|----------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b><u>Water / Sewer District Capital</u></b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                    |
| <b>70275</b>                                 | <b>Naples Manor WM Replace (Carlton &amp; CATT)</b><br><br>Purpose: Replace water distribution asbestos-cement (AC) pipe in Naples Manor that has reached the end of its useful life. The project installs fire hydrants, water mains (WM) and other appurtenances that improve fire protection and water quality. Method: Utilize fixed term contracts for design services and competitive bidding for construction. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <b>1,500,000</b>   |
| <b>70276</b>                                 | <b>Goodland PS Improvements</b><br><br>Purpose: The project involves the Goodland Pump Station (PS) located at Goodland Drive and San Marco Road. This project will replace all yard piping and valves. The underground assets need to be replaced due to saltwater deterioration. Verify if any pumps, piping, mechanical, electrical, Supervisory Control And Data Acquisition (SCADA) assets need to be replaced and/or upgraded to current pump station standards. Evaluate the structural integrity of the existing building and ground storage tank (GST). Renovations to the pump building & GST along with other miscellaneous items within the pump station site that need to be replaced. Method: Fixed term contracts for design services and competitive bids for construction or utilizing the Design-Build procurement method. End State: Provides improvement to the water quality, continues to meet demand, continues to provide fire protection, and increases water reliability.                                                                                                                                                                                                                                                                  | <b>5,300,000</b>   |
| <b>70277</b>                                 | <b>NCRWTP Nano Skids &amp; Pump Replace</b><br><br>Purpose: Replace the existing feed pumps and motors for the nano skids at the North County Regional Water Treatment Plant (NCRWTP). Method: Fixed term contracts for design services and construction. End State: Renewed asset life and permit compliance.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | <b>1,600,000</b>   |
| <b>71009</b>                                 | <b>Security Upgrades</b><br><br>Purpose: Multi-year program to provide both physical and virtual protection of assets of our critical infrastructure that are imbedded in critical compliance-driven operations, including physical access points such as gates, fences, card access and recording devices, as well as cyber threats such as network intrusion and cyber hacking that could directly impact operations. Evaluate and prioritize mitigation to resolve risk and exposure to maintain compliance with Department of Homeland Security requirements for public water supply systems and sustainability of existing levels of service. Planned FY22 projects include but not limited to a new guard house at North County Regional Water Treatment Plant (NCRWTP), and the replacement of perimeter fencing at the South and North County Regional Water Treatment Plants (SCRWTP and NCRWTP). Method: Internal resources and fixed-term contracts. End State: Compliant and secure infrastructure.                                                                                                                                                                                                                                                      | <b>450,000</b>     |
| <b>71010</b>                                 | <b>Water Distribution System TSP</b><br><br>Purpose: A multi-year technical support program (TSP) that provides repair of aging water distribution system assets that have failed throughout the installed of approximately 960 miles of water piping. Projects in FY22 include small water main projects and un-planned/emergency water projects. Method: Budget amendments to discrete projects, utilize existing fixed-term underground contracts or competitive bidding for installation and fixed-term engineering services contracts for design. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <b>1,025,000</b>   |
| <b>71055</b>                                 | <b>NCRWTP SCADA Support Ops</b><br><br>Purpose: Restore and rehabilitate the supervisory control and data acquisition (SCADA) systems for the North County Regional Water Treatment Plant (NCRWTP) through a multi-year technical support program. This program eliminates obsolescence of existing programmable logic controllers (PLCs), and various instrumentation used to monitor and control plant processes and communicate throughout the plant. Includes the modernization of existing instrumentation to utilize standard protocols in support of asset management initiatives, as well as enhancing communication networks and related hardware. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. Primary focus of the instrumentation and communications enhancements will be on critical treatment processes. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliable operation of the treatment process. | <b>150,000</b>     |

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                                    | Project Title / Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | FY 2022<br>Adopted |
|----------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b><u>Water / Sewer District Capital</u></b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                    |
| <b>71056</b>                                 | <b>SCADA Compliance - Water</b><br><br>Purpose: Multi-year program to acquire, manage and maintain software applications, licenses and support agreements for Supervisory Control and Data Acquisition (SCADA) systems used throughout the Water Division. This program will also include research and development projects to continue to develop the SCADA system and ensure reliability as technology changes. Method: Utilize fixed-term contracts and competitive bids. End State: All critical control systems are maintained, compliant and secure to facilitate continued production of quality products.                                                                                                                                                                                                                                                                                                                                                                                                       | <b>75,000</b>      |
| <b>71058</b>                                 | <b>General Legal Services</b><br><br>Purpose: Obtain expert legal counsel for water, wastewater, and reuse issues. Provide appropriate legal representation for various complex or specialized water and wastewater related matters to stay in compliance. Method: Issue work orders under a competitive agreement for legal services for complex or specialized legal tasks. End State: Provide appropriate legal representation for various complex or specialized water and wastewater related matters to stay in compliance.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <b>50,000</b>      |
| <b>71063</b>                                 | <b>Water Plant-Variable Frequency Drives</b><br><br>Purpose: Systematically replace obsolete variable frequency drives (VFDs) at the Water Plants and secondary stations. Working on the VFD replacements at the South County Regional Water Treatment Plant (SCRWTP). There are 29 VFDs at the SCRWTP. At the end of FY 21, there will be 26 VFDs replaced. For FY22, three VFD replacements will be completed. At the end of FY22, all VFD's will have been replaced at the SCRWTP. Method: Utilize fixed-term contracts and competitive bids. End State: Meet demand and remain in compliance, achieve energy efficiencies, and maintain reliability.                                                                                                                                                                                                                                                                                                                                                                | <b>275,000</b>     |
| <b>71065</b>                                 | <b>SCRWTP TSP Operating</b><br><br>Purpose: Provide annual technical support program (TSP) funding for safety related projects, repairs and modifications needed to meet demand and to remain in compliance at the South County Regional Water Treatment Plant (SCRWTP). This facility has been producing approximately 5 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are: 8 cartridge filters, 5 transfer/blend pumps, 10 high service pumps, 10 treatment skids, 8 degasification towers, 4 odor control trains, 6 generator sets, 3 lime reactors, 6 media filters, sludge thickener and belt press. Projects planned for FY22 include replacing Mag Meters at deep injection wells, Aqueous CO2 improvements. This is a multi-year program that addresses ongoing prioritized needs. Method: Fixed-term contracts for design and competitive bids. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance. | <b>600,000</b>     |
| <b>71066</b>                                 | <b>NCRWTP TSP Operating</b><br><br>Purpose: Provide annual technical support program (TSP) funding for safety related projects, repairs and modifications needed to meet demand and to remain in compliance at the North County Regional Water Treatment Plant (NCRWTP). This facility has been producing approximately 4 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are: 8 cartridge filters, 6 transfer pumps, 6 high service pumps, 10 treatment skids, 3 concentrate wet well pumps, 4 degasification and odor control trains, and 4 generator sets. Projects in FY22 include, but are not limited to, chemical bulk tank replacement. Method: Fixed-term contracts for design and competitive bids. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.                                                                                                                                              | <b>600,000</b>     |
| <b>71067</b>                                 | <b>Distribution Repump Station TSP</b><br><br>Purpose: This is a multi-year program that addresses prioritized needs. It provides annual technical support program (TSP) funding for repairs and modifications to the secondary water distribution stations to meet demand and to remain in compliance. These stations include the following booster stations and storage tanks: Carica, Manatee, Isles of Capri, Raw Water Booster Pump Station (RWBPS), and Goodland. FY22 projects include completing small projects at the pump stations. Method: Fixed-term contracts for design services and competitive bids for construction. End State: Meet demand, remain in compliance and maintain reliability and safety.                                                                                                                                                                                                                                                                                                 | <b>200,000</b>     |

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                                    | Project Title / Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | FY 2022<br>Adopted |
|----------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b><u>Water / Sewer District Capital</u></b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                    |
| <b>72009</b>                                 | <b>Western Interconnect</b><br><br>Purpose: Construction of a western wastewater interconnect is needed to manage growth in the south service area and to allow the maintenance of existing force mains. A series of force mains and pump station improvements will move flows from the south service area to the north service area where there is more available capacity. Remaining work includes approximately three miles of force main from Orange Blossom Drive to Immokalee Road, two miles of force main from MPS 309 to Radio Road and an interconnect booster pump station. Method: Design-Build RPS. End State: The ability to reliably shift wastewater from the south to north service areas while remaining in compliance and meeting demand.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | <b>5,367,000</b>   |
| <b>72013</b>                                 | <b>Facility Infrastructure Maintenance - WW</b><br><br>Purpose: To optimize the operating efficiency and ensure the safety of the Wastewater (WW) Plants by completing maintenance service projects (MSP) related to the rehabilitation, replacements, and optimizations of HVAC (heating, ventilation, air conditioning) Systems, roofs, electrical and fire systems and other vertical assets existing at the South and North County Water Reclamation Facilities (SCWRF and NCWRF), Orangetree and Golden Gate Wastewater Facility. This will enhance the utilization and life expectancy of the SCWRF and NCWRF by maintaining the Plants in satisfactory operating condition by providing systematic inspections and preventative maintenance to avoid failures and disruption of services. Planned FY22 projects include preventive maintenance inspections of Wastewater Plant assets, HVAC replacement, roof replacements and light-emitting diode (LED) lighting at both Wastewater Plants. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant SCWRF and NCWRF that will ensure safety for employees and extend the life cycle of the Plants and its vertical assets. | <b>250,000</b>     |
| <b>72505</b>                                 | <b>Wastewater Security Systems</b><br><br>Purpose: This is a multi-year program to provide both physical and virtual assessments of assets of our critical infrastructure that are imbedded in critical compliance-driven operations, including physical access points such as gates, fences, card access and recording devices, as well as cyber threats such as network intrusion and cyber hacking that could directly impact operations. Evaluate and prioritize mitigation to resolve risk and exposure to maintain compliance with Department of Homeland Security requirements and sustainability of existing levels of service. Planned FY22 projects include but not limited to the installation of gates, replacement and addition of cameras, and perimeter fencing at both the South and North County Water Reclamation Facilities (SCWRF and NCWRF). Method: Internal resources and through fixed-term contracts. End State: Compliant and secure infrastructure.                                                                                                                                                                                                                                                                     | <b>1,300,000</b>   |
| <b>72541</b>                                 | <b>SCADA Compliance - WW</b><br><br>Purpose: This is a multi-year program to acquire, manage and maintain software applications, licenses and support agreements for Supervisory Control and Data Acquisition (SCADA) systems used throughout the Wastewater (WW) Department. This program will also include research and development projects to continue to develop the SCADA system and ensure reliability as technology changes. Method: Utilize fixed-term contracts and competitive bids. End State: All critical control systems are maintained, compliant and secure to facilitate continued production of quality products.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <b>50,000</b>      |
| <b>73045</b>                                 | <b>FDOT Utility Projects-WW</b><br><br>Purpose: Plan, design, and construct Collier County Water-Sewer District infrastructure driven by Florida Department of Transportation (FDOT) construction projects. Projects requiring engineering review, plan development or minor construction include: various intersection improvements, lighting improvements, traffic signal upgrades and installations throughout our service area. In FY22, a \$775,242 escrow payment to FDOT is required for utility relocations performed by FDOT in conjunction with the I-75/951 Interchange Improvements Project. Method: Fixed-term contracts and competitive bids or Joint Project Agreements with the FDOT. End State: Coordinated utility construction to maintain compliance and provide reliable services.                                                                                                                                                                                                                                                                                                                                                                                                                                            | <b>700,000</b>     |



**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                                    | Project Title / Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | FY 2022<br>Adopted |
|----------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b><u>Water / Sewer District Capital</u></b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                    |
| <b>73922</b>                                 | <b>WW Collections SCADA/Telemetry</b><br><br>Purpose: This is a multi-year program to restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the Collections System through a Technical Support Program (TSP) to ensure compliance and provide operational control. SCADA upgrades are being implemented to control variable frequency drives (VFDs) within the wastewater (WW) collection system. The program includes repair and replacement of SCADA equipment including transmitter control units (TCUs) and antennas at more than 800 pump stations, and storm-hardening of the central SCADA systems at the Wastewater Collections office on Shirley Street, and providing a resilient mission critical system that maintains compliance of the entire county's wastewater infrastructure. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the Collections SCADA system. | <b>300,000</b>     |
| <b>75005</b>                                 | <b>Wellfield Management Program</b><br><br>Purpose: This is a multi-year program that will be needed throughout the life of the wells which provides consultant engineering support to assist in the monitoring of the aquifer conditions in the existing wellfields (the Tamiami, the North Reverse Osmosis, and the South Reverse Osmosis, with a total of 102 production wells and 24 monitoring wells in the system), and planning for future wellfields. This program aids with the review of regulatory changes to water withdrawal permits, regulatory reporting, permit modification and renewal, and hydrogeological expertise and support. The Wellfield Management Program also provides engineering design for necessary repairs and rehab projects to maintain a reliable and sustainable raw water supply. Method: Through the existing wellfield contract. End State: Ensure sustainable aquifer yield while planning for future system demand.                                                                                                                                                                                                                                                                                                                                                                 | <b>100,000</b>     |
| <b>75017</b>                                 | <b>Hydraulic Modeling</b><br><br>Purpose: Provide hydraulic evaluation and analysis of all water, wastewater and irrigation quality water infrastructure. Hydraulic models are used to verify availability for Planned Unit Developments, concurrency, and master planning. Models are also used by operations to predict pressures, flow rates, and water quality under varying conditions. These data points are essential for determining the appropriate emergency response in the event of pipe breakage. Flows can be modeled and redirected with minimum disruption to the community. Hydraulic analysis will identify opportunities for cost-savings resulting from pump station operations, diurnal curve management, pressure management, and pipe sizing. For FY22, continue to model future scenarios for new water projects. Method: Fixed-term contracts. End State: Maintained compliance and operations through this current year execution of a multi-year program.                                                                                                                                                                                                                                                                                                                                           | <b>200,000</b>     |
| <b>75018</b>                                 | <b>Financial Services</b><br><br>Purpose: Utilize outside consultants to prepare feasibility reports, perform rate studies, asset valuations, and acquisitions. Method: Utilize a financial consultant to perform these required studies. The external consultants are utilized in situations where an independent perspective is required or specialized financial analysis is needed. End State: Provide independent financial assessments to aid in business decision-making.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <b>60,000</b>      |
| <b>75019</b>                                 | <b>GM Comprehensive Plan</b><br><br>Purpose: Utilize consultants to assist in addressing growth management (GM) changes to key documents and data used to prepare the following: the Utilities portion of the Annual Update and Inventory Report (AUIR), updates to the Growth Management Plan (GMP), Evaluation and Appraisal Report (EAR) of the Growth Management Plan, and updates to the Land Development Code (LDC) to ensure sustained compliance within the Collier County Water-Sewer District. Method: Engage consultants to provide professional services. End State: The AUIR, Evaluation and Appraisal Report of the Growth Management Plan, and updates to the Land Development Code and Growth Management Plan will be forwarded to Growth Management Division's Comprehensive Planning Section for coordination of the approval process through the Board of County Commissioners.                                                                                                                                                                                                                                                                                                                                                                                                                             | <b>105,000</b>     |
| <b>99411</b>                                 | <b>X-fers/Reserves/Interest - Fd 411</b><br><br>The Interfund Transfers and Reserves are recorded in this project. Transfer to the Water-Sewer Debt Service Fund is for the payment of various growth related water capital improvements paid from loans and bonds. The balance of funds is in Reserves.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | <b>15,396,700</b>  |

**Collier County Government**  
**Fiscal Year 2022 thru 2026 Capital Improvement Program - Project Descriptions by CIP Category**

| Project #                                    | Project Title / Description                                                                                                                                                                                                                                                                               | FY 2022<br>Adopted |
|----------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <b><u>Water / Sewer District Capital</u></b> |                                                                                                                                                                                                                                                                                                           |                    |
| <b>99412</b>                                 | <b>X-fers/Reserves/Interest - Fd 412</b><br>Reserve for Contingencies and Reserves for Future Capital Projects are recorded in this project.                                                                                                                                                              | <b>2,620,000</b>   |
| <b>99413</b>                                 | <b>X-fers/Reserves/Interest - Fd 413</b><br>The Interfund Transfers and Reserves are recorded in this project. Transfer to the Water-Sewer Debt Service Fund is for the payment of various growth related wastewater capital improvements paid from loans and bonds. The balance of funds is in Reserves. | <b>16,721,400</b>  |
| <b>99414</b>                                 | <b>X-fers/Reserves/Interest - Fd 414</b><br>Reserve for Contingencies and Reserve for Future Capital Projects are recorded in this project.                                                                                                                                                               | <b>2,169,300</b>   |
| <b>99415</b>                                 | <b>X-fers/Reserves/Interest - Fd 415</b><br>County Water/Sewer Capital funded by Revenue Bonds Fund 415 Reserves may be used for contingencies and future capital projects.                                                                                                                               | <b>3,730,300</b>   |
| <b>Total Water / Sewer District Capital</b>  |                                                                                                                                                                                                                                                                                                           | <b>98,624,000</b>  |
| <b>Total Project Cost</b>                    |                                                                                                                                                                                                                                                                                                           | <b>706,152,200</b> |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## General Fund (001)

Fund Type: **General Fund**

Description: **The General Fund (001) is the largest operating fund of the County. It is used to account for all countywide general government activities and is supported principally by ad valorem taxes. The Constitutional Officer Funds, which are sub-funds of the General Fund, include the Clerk of Courts (011), Sheriff (040), Property Appraiser (060), Tax Collector (070), and Supervisor of Elections (080).**

| Appropriation Unit                 | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                  | 34,228,559     | 38,395,500         | 36,235,400          | 40,144,400         | -                   | 40,144,400         | 4.55%             |
| Operating Expense                  | 32,798,506     | 39,950,200         | 39,035,100          | 40,921,300         | -                   | 40,921,300         | 2.43%             |
| Capital Outlay                     | 418,429        | 137,800            | 226,900             | 147,600            | -                   | 147,600            | 7.11%             |
| Grants and Aid                     | 4,402,508      | 4,551,000          | 4,551,000           | 4,555,400          | -                   | 4,555,400          | 0.10%             |
| Remittances                        | 6,578,014      | 7,578,600          | 7,381,600           | 7,953,700          | -                   | 7,953,700          | 4.95%             |
| Trans to Clerk Of Courts           | 7,880,100      | 8,565,900          | 8,565,900           | 9,365,200          | -                   | 9,365,200          | 9.33%             |
| Trans to Sheriff                   | 197,691,900    | 206,622,700        | 206,622,700         | 215,552,800        | -                   | 215,552,800        | 4.32%             |
| Trans to Property Appraiser        | 7,040,491      | 7,291,800          | 7,339,200           | 7,897,600          | -                   | 7,897,600          | 8.31%             |
| Trans to Tax Collector             | 16,021,145     | 22,494,100         | 22,446,700          | 19,051,900         | -                   | 19,051,900         | (15.30)%          |
| Trans to Superv of Elections       | 4,478,200      | 4,168,500          | 4,168,500           | 4,307,100          | -                   | 4,307,100          | 3.32%             |
| Trans to 003 Em Disaster Fd        | -              | -                  | -                   | 300,000            | -                   | 300,000            | N/A               |
| Trans to 101 Transp Op Fd          | 20,923,500     | 21,077,900         | 21,077,900          | 21,183,300         | -                   | 21,183,300         | 0.50%             |
| Trans to 103 Stormwater Ops        | 2,636,700      | 2,636,700          | 2,636,700           | 2,622,200          | -                   | 2,622,200          | (0.55)%           |
| Trans to 111 Unincorp Gen Fd       | 995,400        | 958,200            | 958,200             | 771,100            | -                   | 771,100            | (19.53)%          |
| Trans to 116 Afford Housq          | 591,990        | 223,400            | 223,400             | 223,400            | -                   | 223,400            | 0.00%             |
| Trans to 119 Sea Turtle            | 131,500        | 133,000            | 133,000             | 133,000            | -                   | 133,000            | 0.00%             |
| Trans to 123 Grant Proq Support    | 726,800        | 700,700            | 45,165,500          | 700,700            | -                   | 700,700            | 0.00%             |
| Trans to 146 Ochopee Fire Fd       | 565,100        | 565,100            | 565,100             | 565,100            | -                   | 565,100            | 0.00%             |
| Trans to 182 AveMaria Innov Zn     | 84,200         | 92,500             | 92,500              | 105,100            | -                   | 105,100            | 13.62%            |
| Trans to 186 Immok Redev Fd        | 616,900        | 728,400            | 728,400             | 821,100            | -                   | 821,100            | 12.73%            |
| Trans to 187 Bayshore Redev Fd     | 1,627,300      | 1,915,000          | 1,915,000           | 2,188,000          | -                   | 2,188,000          | 14.26%            |
| Trans to 188 800 MHz Fd            | 730,400        | 417,100            | 417,100             | 866,400            | -                   | 866,400            | 107.72%           |
| Trans to 198 Museum                | 203,000        | 450,000            | 450,000             | 452,300            | -                   | 452,300            | 0.51%             |
| Trans to 298 Sp Ob Bd '10          | 2,918,300      | 2,861,400          | 4,348,500           | 8,908,000          | -                   | 8,908,000          | 211.32%           |
| Trans to 299 Debt Serv Fd          | 775,900        | 789,000            | 965,000             | -                  | -                   | -                  | (100.00)%         |
| Trans to 301 Co Wide Cap Fd        | 16,186,700     | 19,458,000         | 19,458,000          | 30,075,600         | -                   | 30,075,600         | 54.57%            |
| Trans to 306 Parks Cap Fd          | 1,600,000      | 3,350,000          | 3,350,000           | 3,070,000          | -                   | 3,070,000          | (8.36)%           |
| Trans to 310 Growth Mqmt Cap       | 6,338,900      | 8,817,300          | 8,817,300           | 8,817,300          | -                   | 8,817,300          | 0.00%             |
| Trans to 314 Museum Cap            | 200,000        | -                  | -                   | 200,000            | -                   | 200,000            | N/A               |
| Trans to 325 Stormw Cap Fd         | 4,694,400      | 4,868,800          | 4,868,800           | 2,677,800          | -                   | 2,677,800          | (45.00)%          |
| Trans to 355 Library Im Fee Cap Fd | 2,413,200      | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans to 370 Sport Complx Cap      | -              | -                  | 415,800             | 4,235,000          | -                   | 4,235,000          | N/A               |
| Trans to 425/426 CAT Mass Transit  | 2,031,220      | 2,235,100          | 2,989,900           | 3,153,300          | -                   | 3,153,300          | 41.08%            |
| Trans to 427/429 Transp Disadv Fd  | 3,022,399      | 3,390,900          | 3,487,600           | 2,472,700          | -                   | 2,472,700          | (27.08)%          |
| Trans to 490 EMS Fd                | 18,018,600     | 18,018,600         | 4,553,800           | 21,369,500         | -                   | 21,369,500         | 18.60%            |
| Trans to 506 IT Capital            | -              | -                  | -                   | 500,000            | -                   | 500,000            | N/A               |
| Trans to 523 Motor Pool Cap        | 204,000        | 85,000             | 216,100             | -                  | -                   | -                  | (100.00)%         |
| Trans to 652 Leq Aid Soc           | 156,000        | 151,000            | 151,000             | 149,900            | -                   | 149,900            | (0.73)%           |
| Trans to 681 Court Services        | 2,312,500      | 2,258,000          | 2,258,000           | 2,269,300          | -                   | 2,269,300          | 0.50%             |
| Trans to 704 Adm Serv Grant M      | 2,481          | -                  | 5,000               | -                  | -                   | -                  | N/A               |
| Trans to 706 Housing Grants        | 22,710         | 15,400             | 57,300              | 16,400             | -                   | 16,400             | 6.49%             |
| Trans to 708 Hum Serv Match        | 10,664         | 12,200             | 40,100              | 12,200             | -                   | 12,200             | 0.00%             |
| Trans to 710 Pub Serv Match        | 15,624         | -                  | 72,200              | -                  | -                   | -                  | N/A               |
| Trans to 727 FEMA                  | -              | -                  | -                   | 1,000,000          | -                   | 1,000,000          | N/A               |
| Trans to 759 Sports Complex        | 2,984,200      | 3,014,000          | 2,784,000           | 3,029,100          | -                   | 3,029,100          | 0.50%             |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

**General Fund (001)**

| <b>Appropriation Unit</b>          | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Trans to 782 GG Eco Dev            | 844,300                | 1,177,700                  | 1,177,700                   | 1,423,200                  | -                           | 1,423,200                  | 20.85%                    |
| Trans to 783 I-75/951 Innov Zone   | 171,400                | 314,000                    | 314,000                     | 295,100                    | -                           | 295,100                    | (6.02)%                   |
| Advance/Repay to 168 Vdrblt Wtrway | 355,000                | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Advance/Repay to 301 Co Wide CIP   | -                      | 3,326,500                  | -                           | -                          | -                           | -                          | (100.00)%                 |
| Advance/Repay to 496 Airp Cap      | 1,425,600              | 1,426,500                  | 1,426,500                   | -                          | -                           | -                          | (100.00)%                 |
| Reserve for Contingencies          | -                      | 10,008,200                 | -                           | 10,407,300                 | -                           | 10,407,300                 | 3.99%                     |
| Reserve for Cash Flow              | -                      | 47,400,000                 | -                           | 55,100,000                 | -                           | 55,100,000                 | 16.24%                    |
| Reserve for Attrition              | -                      | (609,300)                  | -                           | (650,400)                  | -                           | (650,400)                  | 6.75%                     |
| <b>Total Appropriations</b>        | <b>408,074,741</b>     | <b>502,022,400</b>         | <b>472,692,400</b>          | <b>539,360,000</b>         | <b>-</b>                    | <b>539,360,000</b>         | <b>7.44%</b>              |
| <b>Revenue</b>                     | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
| Net Cost General Fund              | (113,976,643)          | -                          | (96,665,100)                | -                          | -                           | -                          | N/A                       |
| Ad Valorem Taxes                   | 316,448,316            | 352,323,100                | 338,230,200                 | 373,400,000                | -                           | 373,400,000                | 5.98%                     |
| Delinquent Ad Valorem Taxes        | 3,789,461              | 50,000                     | 50,000                      | 50,000                     | -                           | 50,000                     | 0.00%                     |
| Licenses & Permits                 | 258,651                | 381,300                    | 273,300                     | 363,400                    | -                           | 363,400                    | (4.69)%                   |
| Intergovernmental Revenues         | 526,685                | 451,000                    | 461,400                     | 449,000                    | -                           | 449,000                    | (0.44)%                   |
| State Revenue Sharing              | 11,707,422             | 9,500,000                  | 11,000,000                  | 11,000,000                 | -                           | 11,000,000                 | 15.79%                    |
| State Sales Tax                    | 45,227,690             | 38,000,000                 | 41,000,000                  | 41,000,000                 | -                           | 41,000,000                 | 7.89%                     |
| FEMA - Fed Emerq Mgt Agency        | 385,203                | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Fed Payment In Lieu of Taxes       | 1,447,572              | 1,250,000                  | 1,250,000                   | 1,250,000                  | -                           | 1,250,000                  | 0.00%                     |
| Charges For Services               | 11,950,413             | 14,572,500                 | 13,281,400                  | 15,645,000                 | -                           | 15,645,000                 | 7.36%                     |
| Fines & Forfeitures                | 326,189                | 417,300                    | 324,400                     | 422,100                    | -                           | 422,100                    | 1.15%                     |
| Miscellaneous Revenues             | 2,337,256              | 1,644,700                  | 1,850,200                   | 709,500                    | -                           | 709,500                    | (56.86)%                  |
| Interest/Misc                      | 3,095,439              | 2,230,000                  | 910,000                     | 910,000                    | -                           | 910,000                    | (59.19)%                  |
| Indirect Service Charqe            | 8,356,150              | 8,429,800                  | 8,429,800                   | 8,476,800                  | -                           | 8,476,800                  | 0.56%                     |
| Reimb From Other Depts             | 862,768                | 1,034,700                  | 1,621,500                   | 1,017,900                  | -                           | 1,017,900                  | (1.62)%                   |
| Property & Casualty Billings       | 500                    | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Trans frm Clerk of Courts          | 224,519                | 100,000                    | 100,000                     | 100,000                    | -                           | 100,000                    | 0.00%                     |
| Trans frm Property Appraiser       | 599,286                | 500,000                    | 500,000                     | 500,000                    | -                           | 500,000                    | 0.00%                     |
| Trans frm Sheriff                  | 701,227                | -                          | 31,000,000                  | -                          | -                           | -                          | N/A                       |
| Trans frm Tax Collector            | 8,755,827              | 2,000,000                  | 2,000,000                   | 6,000,000                  | -                           | 6,000,000                  | 200.00%                   |
| Trans frm Supervisor of Elections  | 83,711                 | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Trans fm 002 Def Im Fee            | 18,900                 | 43,000                     | 43,000                      | 22,800                     | -                           | 22,800                     | (46.98)%                  |
| Trans fm 007 Eco Dev               | 108,900                | 126,200                    | 126,200                     | 126,200                    | -                           | 126,200                    | 0.00%                     |
| Trans fm 111 Unincorp Gen Fd       | 416,500                | 415,000                    | 679,100                     | 401,600                    | -                           | 401,600                    | (3.23)%                   |
| Trans fm 113 Comm Dev Fd           | 180,100                | 185,300                    | 185,300                     | 185,100                    | -                           | 185,100                    | (0.11)%                   |
| Trans fm 131 Dev Serv Fd           | 9,000                  | 6,400                      | 6,400                       | 12,300                     | -                           | 12,300                     | 92.19%                    |
| Trans fm 186 Immok Redev Fd        | 46,400                 | 53,800                     | 53,800                      | 53,800                     | -                           | 53,800                     | 0.00%                     |
| Trans fm 187 Bayshore Redev Fd     | 46,400                 | 53,800                     | 53,800                      | 53,800                     | -                           | 53,800                     | 0.00%                     |
| Trans fm 194 TDC Prom Fd           | 147,000                | 170,300                    | 170,300                     | 170,300                    | -                           | 170,300                    | 0.00%                     |
| Trans fm 355 Library Cap Fd        | 75                     | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Trans fm 408 Water / Sewer Fd      | 200,000                | 254,100                    | 254,100                     | 180,600                    | -                           | 180,600                    | (28.93)%                  |
| Trans fm 470 Solid Waste Fd        | -                      | 4,500                      | 4,500                       | 2,200                      | -                           | 2,200                      | (51.11)%                  |
| Trans fm 516 Prop & Cas Ins        | 76,600                 | 76,600                     | 76,600                      | 76,600                     | -                           | 76,600                     | 0.00%                     |
| Trans fm 517 Health Ins            | -                      | 1,000,000                  | 1,000,000                   | 1,000,000                  | -                           | 1,000,000                  | 0.00%                     |
| Adv/Repay fm 168 Vandrbldt Wtrway  | -                      | 190,100                    | 190,100                     | 236,800                    | -                           | 236,800                    | 24.57%                    |
| Adv/Repay fm 350 EMS ImFee         | -                      | -                          | -                           | 1,012,000                  | -                           | 1,012,000                  | N/A                       |
| Adv/Repay fm 355 Lib ImFee         | 1,702,325              | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Carry Forward                      | 102,014,900            | 87,314,100                 | 114,232,100                 | 96,665,100                 | -                           | 96,665,100                 | 10.71%                    |
| Less 5% Required By Law            | -                      | (20,755,200)               | -                           | (22,132,900)               | -                           | (22,132,900)               | 6.64%                     |
| <b>Total Funding</b>               | <b>408,074,741</b>     | <b>502,022,400</b>         | <b>472,692,400</b>          | <b>539,360,000</b>         | <b>-</b>                    | <b>539,360,000</b>         | <b>7.44%</b>              |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Affordable Housing Water/Sewer Impact Fee Deferral Program (002)

Fund Type: **General Fund**

Description: **The Affordable Housing Impact Fee Deferrals for Water and Sewer Program was adopted by the Board on July 26, 2005 in Ordinance 2005-40. The program provides funding to reimburse the water and sewer impact fee funds for impact fees waived in support of affordable housing initiatives.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Trans to 001 Gen Fd         | 18,900         | 43,000             | 43,000              | 22,800             | -                   | 22,800             | (46.98)%          |
| <b>Total Appropriations</b> | <b>18,900</b>  | <b>43,000</b>      | <b>43,000</b>       | <b>22,800</b>      | <b>-</b>            | <b>22,800</b>      | <b>(46.98)%</b>   |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc               | 8,950          | -                  | 100                 | -                  | -                   | -                  | N/A               |
| Impact Fees                 | 33,114         | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward               | 42,500         | 43,000             | 65,700              | 22,800             | -                   | 22,800             | (46.98)%          |
| <b>Total Funding</b>        | <b>84,564</b>  | <b>43,000</b>      | <b>65,800</b>       | <b>22,800</b>      | <b>-</b>            | <b>22,800</b>      | <b>(46.98)%</b>   |

## Emergency Relief Fund (003)

Fund Type: **General Fund**

Description: **To lessen the financial impact on operating budgets from the various departments that contribute to a disaster response, the BCC approved an emergency measures account to be established and funded to cover the gap in response cost that may not meet the established damage minimums for FEMA reimbursement.**

| Appropriation Unit             | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 85,305         | 100,000            | 80,000              | 100,000            | -                   | 100,000            | 0.00%             |
| Capital Outlay                 | 10,892         | -                  | -                   | -                  | -                   | -                  | N/A               |
| Reserve for Catastrophic Event | -              | 135,200            | -                   | 412,500            | -                   | 412,500            | 205.10%           |
| <b>Total Appropriations</b>    | <b>96,197</b>  | <b>235,200</b>     | <b>80,000</b>       | <b>512,500</b>     | <b>-</b>            | <b>512,500</b>     | <b>117.90%</b>    |
| Revenue                        | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Miscellaneous Revenues         | 5,866          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                  | 7,328          | 2,300              | 700                 | 2,300              | -                   | 2,300              | 0.00%             |
| Trans fm 001 Gen Fund          | -              | -                  | -                   | 300,000            | -                   | 300,000            | N/A               |
| Carry Forward                  | 372,700        | 233,100            | 289,700             | 210,400            | -                   | 210,400            | (9.74)%           |
| Less 5% Required By Law        | -              | (200)              | -                   | (200)              | -                   | (200)              | 0.00%             |
| <b>Total Funding</b>           | <b>385,894</b> | <b>235,200</b>     | <b>290,400</b>      | <b>512,500</b>     | <b>-</b>            | <b>512,500</b>     | <b>117.90%</b>    |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Economic Development (007)

Fund Type: **General Fund**

Description: **Provides funding in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.**

| Appropriation Unit               | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|----------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                | 150,041          | 112,200            | 116,600             | 113,500            | -                   | 113,500            | 1.16%             |
| Operating Expense                | 560,278          | 846,800            | 826,800             | 232,000            | -                   | 232,000            | (72.60)%          |
| Indirect Cost Reimburs           | 5,900            | 8,000              | 8,000               | 19,700             | -                   | 19,700             | 146.25%           |
| Capital Outlay                   | 24,560           | -                  | 33,000              | -                  | -                   | -                  | N/A               |
| Remittances                      | (262)            | -                  | 400                 | -                  | -                   | -                  | N/A               |
| Trans to 001 Gen Fd              | 108,900          | 126,200            | 126,200             | 126,200            | -                   | 126,200            | 0.00%             |
| Reserve for Contingencies        | -                | 85,000             | -                   | 18,300             | -                   | 18,300             | (78.47)%          |
| Restricted for Unfunded Requests | -                | 1,839,800          | -                   | 1,893,600          | -                   | 1,893,600          | 2.92%             |
| <b>Total Appropriations</b>      | <b>849,417</b>   | <b>3,018,000</b>   | <b>1,111,000</b>    | <b>2,403,300</b>   | <b>-</b>            | <b>2,403,300</b>   | <b>(20.37)%</b>   |
| Revenue                          | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Intergovernmental Revenues       | 635,490          | 500,000            | 500,000             | 500,000            | -                   | 500,000            | 0.00%             |
| Charges For Services             | 162,088          | 165,000            | 104,000             | 46,000             | -                   | 46,000             | (72.12)%          |
| Miscellaneous Revenues           | -                | -                  | 24,000              | -                  | -                   | -                  | N/A               |
| Interest/Misc                    | 41,459           | 22,000             | 12,000              | 12,000             | -                   | 12,000             | (45.45)%          |
| Carry Forward                    | 2,354,600        | 2,365,400          | 2,344,200           | 1,873,200          | -                   | 1,873,200          | (20.81)%          |
| Less 5% Required By Law          | -                | (34,400)           | -                   | (27,900)           | -                   | (27,900)           | (18.90)%          |
| <b>Total Funding</b>             | <b>3,193,638</b> | <b>3,018,000</b>   | <b>2,984,200</b>    | <b>2,403,300</b>   | <b>-</b>            | <b>2,403,300</b>   | <b>(20.37)%</b>   |

## Clerk of Courts (011)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Clerk of Courts, a sub-fund of the General Fund.**

| Appropriation Unit          | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services           | 8,614,242         | 8,949,200          | 9,122,300           | 10,014,400         | 388,000             | 10,402,400         | 16.24%            |
| Operating Expense           | 2,147,665         | 2,320,600          | 2,794,300           | 2,587,600          | 218,500             | 2,806,100          | 20.92%            |
| Capital Outlay              | 599,099           | 506,800            | 501,300             | 120,800            | 150,000             | 270,800            | (46.57)%          |
| Trans to Board              | 224,519           | -                  | 220,200             | -                  | -                   | -                  | N/A               |
| <b>Total Appropriations</b> | <b>11,585,525</b> | <b>11,776,600</b>  | <b>12,638,100</b>   | <b>12,722,800</b>  | <b>756,500</b>      | <b>13,479,300</b>  | <b>14.46%</b>     |
| Revenue                     | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Intergovernmental Revenues  | -                 | -                  | 178,100             | -                  | -                   | -                  | N/A               |
| Charges For Services        | 3,619,396         | 3,264,600          | 3,837,400           | 4,268,300          | -                   | 4,268,300          | 30.74%            |
| Fines & Forfeitures         | 22,513            | 43,000             | 35,800              | 36,000             | -                   | 36,000             | (16.28)%          |
| Miscellaneous Revenues      | 1,542             | 100                | -                   | -                  | -                   | -                  | (100.00)%         |
| Interest/Misc               | 61,974            | 72,000             | 20,900              | 25,000             | -                   | 25,000             | (65.28)%          |
| Trans frm Board             | 7,880,100         | 8,565,900          | 8,565,900           | 8,608,700          | 756,500             | 9,365,200          | 9.33%             |
| Less 5% Required By Law     | -                 | (169,000)          | -                   | (215,200)          | -                   | (215,200)          | 27.34%            |
| <b>Total Funding</b>        | <b>11,585,525</b> | <b>11,776,600</b>  | <b>12,638,100</b>   | <b>12,722,800</b>  | <b>756,500</b>      | <b>13,479,300</b>  | <b>14.46%</b>     |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Sheriff (040)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Sheriff, a sub-fund of the General Fund.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services           | -              | 167,666,900        | 160,258,700         | 171,725,700        | 3,000,000           | 174,725,700        | 4.21%             |
| Operating Expense           | -              | 32,528,700         | 30,951,000          | 35,643,500         | -                   | 35,643,500         | 9.58%             |
| Capital Outlay              | -              | 6,427,100          | 15,386,900          | 5,183,600          | -                   | 5,183,600          | (19.35)%          |
| Trans to 001 General Fund   | -              | -                  | 26,100              | -                  | -                   | -                  | N/A               |
| <b>Total Appropriations</b> | <b>-</b>       | <b>206,622,700</b> | <b>206,622,700</b>  | <b>212,552,800</b> | <b>3,000,000</b>    | <b>215,552,800</b> | <b>4.32%</b>      |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Trans frm Board             | -              | 206,622,700        | 206,622,700         | 212,552,800        | 3,000,000           | 215,552,800        | 4.32%             |
| <b>Total Funding</b>        | <b>-</b>       | <b>206,622,700</b> | <b>206,622,700</b>  | <b>212,552,800</b> | <b>3,000,000</b>    | <b>215,552,800</b> | <b>4.32%</b>      |

## Property Appraiser (060)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Property Appraiser, a sub-fund of the General Fund.**

| Appropriation Unit                  | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                   | -              | 6,810,200          | 6,810,200           | 7,130,500          | -                   | 7,130,500          | 4.70%             |
| Operating Expense                   | -              | 1,918,700          | 1,918,700           | 1,907,400          | -                   | 1,907,400          | (0.59)%           |
| Capital Outlay                      | -              | 35,000             | 35,000              | 35,000             | -                   | 35,000             | 0.00%             |
| <b>Total Appropriations</b>         | <b>-</b>       | <b>8,763,900</b>   | <b>8,763,900</b>    | <b>9,072,900</b>   | <b>-</b>            | <b>9,072,900</b>   | <b>3.53%</b>      |
| Revenue                             | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Trans frm Board                     | -              | 7,817,900          | 7,817,900           | 8,081,900          | -                   | 8,081,900          | 3.38%             |
| Trans frm Independ Special District | -              | 946,000            | 946,000             | 991,000            | -                   | 991,000            | 4.76%             |
| <b>Total Funding</b>                | <b>-</b>       | <b>8,763,900</b>   | <b>8,763,900</b>    | <b>9,072,900</b>   | <b>-</b>            | <b>9,072,900</b>   | <b>3.53%</b>      |

## Tax Collector (070)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Tax Collector, a sub-fund of the General Fund.**

| Appropriation Unit                            | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                             | -              | 12,676,500         | 12,276,900          | 14,042,200         | 201,100             | 14,243,300         | 12.36%            |
| Operating Expense                             | -              | 2,804,300          | 2,572,600           | 2,995,500          | -                   | 2,995,500          | 6.82%             |
| Capital Outlay                                | -              | 8,832,400          | 9,158,500           | 3,280,100          | -                   | 3,280,100          | (62.86)%          |
| Distribution of excess fees to Gov't Agencies | -              | 6,349,800          | 7,005,500           | 5,690,400          | -                   | 5,690,400          | (10.38)%          |
| <b>Total Appropriations</b>                   | <b>-</b>       | <b>30,663,000</b>  | <b>31,013,500</b>   | <b>26,008,200</b>  | <b>201,100</b>      | <b>26,209,300</b>  | <b>(14.52)%</b>   |
| Revenue                                       | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Charges For Services                          | -              | 25,378,200         | 25,753,600          | 25,756,800         | -                   | 25,756,800         | 1.49%             |
| Interest/Misc                                 | -              | 5,284,800          | 5,259,900           | 251,400            | -                   | 251,400            | (95.24)%          |
| Trans frm Board                               | -              | -                  | -                   | -                  | 201,100             | 201,100            | N/A               |
| <b>Total Funding</b>                          | <b>-</b>       | <b>30,663,000</b>  | <b>31,013,500</b>   | <b>26,008,200</b>  | <b>201,100</b>      | <b>26,209,300</b>  | <b>(14.52)%</b>   |

**Collier County Government**  
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## Supervisor of Elections (080)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Supervisor of Elections, a sub-fund of the General Fund.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services           | -              | 2,502,600          | 2,462,100           | 2,508,700          | 56,100              | 2,564,800          | 2.49%             |
| Operating Expense           | -              | 1,650,900          | 1,638,900           | 1,707,300          | -                   | 1,707,300          | 3.42%             |
| Capital Outlay              | -              | 15,000             | 15,000              | 35,000             | -                   | 35,000             | 133.33%           |
| <b>Total Appropriations</b> | <b>-</b>       | <b>4,168,500</b>   | <b>4,116,000</b>    | <b>4,251,000</b>   | <b>56,100</b>       | <b>4,307,100</b>   | <b>3.32%</b>      |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Trans frm Board             | -              | 4,168,500          | 4,116,000           | 4,251,000          | 56,100              | 4,307,100          | 3.32%             |
| <b>Total Funding</b>        | <b>-</b>       | <b>4,168,500</b>   | <b>4,116,000</b>    | <b>4,251,000</b>   | <b>56,100</b>       | <b>4,307,100</b>   | <b>3.32%</b>      |

## Supervisor of Elections Grant Fund (081)

Fund Type: **General Fund**

Description: **The fund includes grants for Federal Elections and poll workers and it is a sub-fund of the General Fund.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services           | -              | -                  | 3,600               | -                  | -                   | -                  | N/A               |
| Operating Expense           | -              | -                  | 34,500              | -                  | -                   | -                  | N/A               |
| Reserve for Contingencies   | -              | -                  | 1,400               | -                  | -                   | -                  | N/A               |
| <b>Total Appropriations</b> | <b>-</b>       | <b>-</b>           | <b>39,500</b>       | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Carry Forward               | -              | -                  | 39,500              | -                  | -                   | -                  | N/A               |
| <b>Total Funding</b>        | <b>-</b>       | <b>-</b>           | <b>39,500</b>       | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |



**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Transportation Services (101)

Fund Type: **Special Revenue**

Description: **This fund was established for the maintenance of roads and bridges in Collier County. The principal funding source is a subsidy from the General Fund.**

| Appropriation Unit           | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services            | 14,523,784        | 15,535,700         | 14,969,800          | 15,988,100         | -                   | 15,988,100         | 2.91%             |
| Operating Expense            | 7,051,295         | 7,892,400          | 7,527,700           | 7,920,000          | -                   | 7,920,000          | 0.35%             |
| Indirect Cost Reimburs       | 126,900           | 108,800            | 108,800             | 114,000            | -                   | 114,000            | 4.78%             |
| Capital Outlay               | 283,502           | 271,400            | 278,600             | 216,000            | -                   | 216,000            | (20.41)%          |
| Trans to 113 Com Dev Fd      | 20,000            | 20,000             | 20,000              | 22,600             | -                   | 22,600             | 13.00%            |
| Trans to 298 Sp Ob Bd '10    | 1,208,800         | 1,209,600          | 1,209,600           | 1,216,700          | -                   | 1,216,700          | 0.59%             |
| Trans to 301 Co Wide Cap Fd  | -                 | -                  | -                   | 38,300             | -                   | 38,300             | N/A               |
| Reserve for Contingencies    | -                 | 82,500             | -                   | 290,500            | -                   | 290,500            | 252.12%           |
| Reserve for Attrition        | -                 | (312,900)          | -                   | (260,700)          | -                   | (260,700)          | (16.68)%          |
| <b>Total Appropriations</b>  | <b>23,214,281</b> | <b>24,807,500</b>  | <b>24,114,500</b>   | <b>25,545,500</b>  | <b>-</b>            | <b>25,545,500</b>  | <b>2.97%</b>      |
| Revenue                      | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Net Cost Road and Bridge     | (2,604,904)       | -                  | (2,024,600)         | -                  | -                   | -                  | N/A               |
| Intergovernmental Revenues   | 939,370           | 951,500            | 974,900             | 1,004,900          | -                   | 1,004,900          | 5.61%             |
| SFWMD/Biq Cypress Revenue    | 1,000,000         | 1,000,000          | 1,000,000           | 1,000,000          | -                   | 1,000,000          | 0.00%             |
| FEMA - Fed Emerg Mgt Agency  | 231,302           | -                  | -                   | -                  | -                   | -                  | N/A               |
| Charges For Services         | 170               | 7,700              | 7,200               | 7,200              | -                   | 7,200              | (6.49)%           |
| Miscellaneous Revenues       | 213,889           | 102,300            | 256,500             | 121,300            | -                   | 121,300            | 18.57%            |
| Interest/Misc                | 65,860            | 50,000             | 12,000              | 25,000             | -                   | 25,000             | (50.00)%          |
| Reimb From Other Depts       | 354,036           | 210,000            | 190,800             | 195,000            | -                   | 195,000            | (7.14)%           |
| Trans fm 001 Gen Fund        | 20,923,500        | 21,077,900         | 21,077,900          | 21,183,300         | -                   | 21,183,300         | 0.50%             |
| Trans fm 167 Platt Road MSTU | 5,159             | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 495 Airport Op Fd   | 15,000            | 15,000             | 15,000              | 102,200            | -                   | 102,200            | 581.33%           |
| Carry Forward                | 2,070,900         | 1,509,200          | 2,604,800           | 2,024,600          | -                   | 2,024,600          | 34.15%            |
| Less 5% Required By Law      | -                 | (116,100)          | -                   | (118,000)          | -                   | (118,000)          | 1.64%             |
| <b>Total Funding</b>         | <b>23,214,281</b> | <b>24,807,500</b>  | <b>24,114,500</b>   | <b>25,545,500</b>  | <b>-</b>            | <b>25,545,500</b>  | <b>2.97%</b>      |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Stormwater Operations (103)

Fund Type: **Special Revenue**

Description: **In FY19, Stormwater operations were centralized into Fund 103 and capital in Fund 325. In FY 19, the Board desired to fund-up the Stormwater operations and capital to the maximum allowed under Ordinance 2010-137, an amount not to exceed the equivalent of 0.15 mills. The Stormwater Division is responsible for the management of facilities and services for drainage and flood protection for existing and future development, minimize the degradation of quality of receiving water and surrounding natural areas, and protect the functions of natural groundwater aquifer recharge areas. The principal funding source is a subsidy from the General Fund (001) and the Unincorporated General Fund (111).**

| Appropriation Unit                  | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                   | 1,880,964        | 2,143,400          | 2,172,500           | 2,417,900          | -                   | 2,417,900          | 12.81%            |
| Operating Expense                   | 2,915,420        | 5,695,800          | 5,438,100           | 6,217,800          | -                   | 6,217,800          | 9.16%             |
| Indirect Cost Reimburs              | 14,600           | 13,800             | 13,800              | 14,000             | -                   | 14,000             | 1.45%             |
| Capital Outlay                      | 153,454          | 9,000              | 271,200             | 71,000             | -                   | 71,000             | 688.89%           |
| Trans to 113 Com Dev Fd             | 20,000           | 20,000             | 20,000              | 22,600             | -                   | 22,600             | 13.00%            |
| Trans to 325 Stormw Cap Fd          | 213,100          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans to 523 Motor Pool Cap         | 1,046,000        | -                  | -                   | -                  | -                   | -                  | N/A               |
| Reserve for Contingencies           | -                | 205,400            | -                   | 276,000            | -                   | 276,000            | 34.37%            |
| Reserve for Attrition               | -                | (34,100)           | -                   | (40,600)           | -                   | (40,600)           | 19.06%            |
| <b>Total Appropriations</b>         | <b>6,243,538</b> | <b>8,053,300</b>   | <b>7,915,600</b>    | <b>8,978,700</b>   | <b>-</b>            | <b>8,978,700</b>   | <b>11.49%</b>     |
| Revenue                             | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Net Cost Stormwater Operations      | (1,678,979)      | -                  | (1,364,800)         | -                  | -                   | -                  | N/A               |
| SFWMD/Biq Cypress Revenue           | -                | 62,500             | 62,500              | 62,500             | -                   | 62,500             | 0.00%             |
| Charges For Services                | 62,500           | -                  | -                   | -                  | -                   | -                  | N/A               |
| Miscellaneous Revenues              | 185              | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                       | 32,732           | 10,000             | 33,000              | 10,000             | -                   | 10,000             | 0.00%             |
| Trans fm 001 Gen Fund               | 2,636,700        | 2,636,700          | 2,636,700           | 2,622,200          | -                   | 2,622,200          | (0.55)%           |
| Trans fm 111 Unincorp Gen Fd        | 4,868,900        | 4,869,300          | 4,869,300           | 4,900,000          | -                   | 4,900,000          | 0.63%             |
| Trans fm 134 Victoria Park Drainage | -                | -                  | -                   | 22,900             | -                   | 22,900             | N/A               |
| Carry Forward                       | 321,500          | 478,500            | 1,678,900           | 1,364,800          | -                   | 1,364,800          | 185.22%           |
| Less 5% Required By Law             | -                | (3,700)            | -                   | (3,700)            | -                   | (3,700)            | 0.00%             |
| <b>Total Funding</b>                | <b>6,243,538</b> | <b>8,053,300</b>   | <b>7,915,600</b>    | <b>8,978,700</b>   | <b>-</b>            | <b>8,978,700</b>   | <b>11.49%</b>     |

## Affordable Housing (105)

Fund Type: **Special Revenue**

Description: **This fund was established by Resolution 2007-203 to accept voluntary donations to the County to further affordable workforce housing initiatives.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | 21,328         | -                  | -                   | -                  | -                   | -                  | N/A               |
| Remittances                 | -              | 117,700            | -                   | 120,300            | -                   | 120,300            | 2.21%             |
| <b>Total Appropriations</b> | <b>21,328</b>  | <b>117,700</b>     | <b>-</b>            | <b>120,300</b>     | <b>-</b>            | <b>120,300</b>     | <b>2.21%</b>      |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc               | 2,495          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward               | 139,100        | 117,700            | 120,300             | 120,300            | -                   | 120,300            | 2.21%             |
| <b>Total Funding</b>        | <b>141,595</b> | <b>117,700</b>     | <b>120,300</b>      | <b>120,300</b>     | <b>-</b>            | <b>120,300</b>     | <b>2.21%</b>      |

**Collier County Government**  
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## Impact Fee Administration (107)

Fund Type: **Special Revenue**

Description: **Accounts for those sources and uses of funds associated with County impact fee operations.**

| Appropriation Unit            | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services             | 736,119          | 790,900            | 732,700             | 785,100            | -                   | 785,100            | (0.73)%           |
| Operating Expense             | 155,738          | 382,300            | 438,500             | 431,700            | -                   | 431,700            | 12.92%            |
| Indirect Cost Reimburs        | 40,600           | 41,000             | 41,000              | 57,300             | -                   | 57,300             | 39.76%            |
| Capital Outlay                | 4,952            | 5,000              | -                   | 5,000              | -                   | 5,000              | 0.00%             |
| Trans to 113 Com Dev Fd       | 20,000           | 20,000             | 20,000              | 22,600             | -                   | 22,600             | 13.00%            |
| Reserve for Contingencies     | -                | 32,200             | -                   | 20,000             | -                   | 20,000             | (37.89)%          |
| Reserve for Capital           | -                | 100,000            | -                   | 61,500             | -                   | 61,500             | (38.50)%          |
| Reserve for Cash Flow         | -                | 200,000            | -                   | 200,000            | -                   | 200,000            | 0.00%             |
| <b>Total Appropriations</b>   | <b>957,409</b>   | <b>1,571,400</b>   | <b>1,232,200</b>    | <b>1,583,200</b>   | <b>-</b>            | <b>1,583,200</b>   | <b>0.75%</b>      |
| Revenue                       | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Licenses & Permits            | 401,843          | 210,000            | 355,000             | 210,000            | -                   | 210,000            | 0.00%             |
| Charges For Services          | 189,485          | 85,000             | 110,000             | 85,000             | -                   | 85,000             | 0.00%             |
| Miscellaneous Revenues        | 67               | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                 | 27,044           | 15,000             | 7,000               | 7,000              | -                   | 7,000              | (53.33)%          |
| Reimb From Other Depts        | 50,000           | 50,000             | 50,000              | 50,000             | -                   | 50,000             | 0.00%             |
| Trans frm Tax Collector       | 1                | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 111 Unincorp Gen Fd  | 50,000           | 50,000             | 50,000              | 50,000             | -                   | 50,000             | 0.00%             |
| Trans fm 408 Water / Sewer Fd | 218,500          | 218,500            | 218,500             | 218,500            | -                   | 218,500            | 0.00%             |
| Carry Forward                 | 1,442,500        | 960,900            | -                   | 980,300            | -                   | 980,300            | 2.02%             |
| Less 5% Required By Law       | -                | (18,000)           | -                   | (17,600)           | -                   | (17,600)           | (2.22)%           |
| <b>Total Funding</b>          | <b>2,379,440</b> | <b>1,571,400</b>   | <b>790,500</b>      | <b>1,583,200</b>   | <b>-</b>            | <b>1,583,200</b>   | <b>0.75%</b>      |

**Collier County Government**  
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**Pelican Bay Beautification MSTBU (109)**

Fund Type: **Special Revenue**

Description: **Provides water management, ambient noise management, extraordinary law enforcement service and beautification services to Pelican Bay residents, with principal revenue from assessments.**

| Appropriation Unit           | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services            | 1,837,439        | 2,007,200          | 1,971,800           | 2,049,000          | -                   | 2,049,000          | 2.08%             |
| Operating Expense            | 1,924,643        | 2,429,200          | 2,124,400           | 2,163,900          | -                   | 2,163,900          | (10.92)%          |
| Indirect Cost Reimburs       | 119,300          | 121,400            | 121,400             | 136,100            | -                   | 136,100            | 12.11%            |
| Capital Outlay               | 170,054          | 160,800            | 143,600             | 177,500            | -                   | 177,500            | 10.39%            |
| Trans to Property Appraiser  | 101,359          | 84,500             | 84,500              | 85,000             | -                   | 85,000             | 0.59%             |
| Trans to Tax Collector       | 73,038           | 126,800            | 126,800             | 130,700            | -                   | 130,700            | 3.08%             |
| Trans to 301 Co Wide Cap Fd  | -                | -                  | -                   | 8,700              | -                   | 8,700              | N/A               |
| Trans to 408 Water/Sewer Fd  | 20,800           | 23,100             | 23,100              | 21,000             | -                   | 21,000             | (9.09)%           |
| Reserve for Contingencies    | -                | 124,100            | -                   | 159,000            | -                   | 159,000            | 28.12%            |
| Reserve for Capital          | -                | 300,000            | -                   | 111,200            | -                   | 111,200            | (62.93)%          |
| Reserve for Disaster Relief  | -                | 680,900            | -                   | 700,000            | -                   | 700,000            | 2.81%             |
| Reserve for Cash Flow        | -                | 483,600            | -                   | 475,000            | -                   | 475,000            | (1.78)%           |
| Reserve for Attrition        | -                | (31,600)           | -                   | (43,900)           | -                   | (43,900)           | 38.92%            |
| <b>Total Appropriations</b>  | <b>4,246,634</b> | <b>6,510,000</b>   | <b>4,595,600</b>    | <b>6,173,200</b>   | <b>-</b>            | <b>6,173,200</b>   | <b>(5.17)%</b>    |
| Revenue                      | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Special Assessments          | 4,668,657        | 4,224,600          | 4,055,600           | 3,971,000          | -                   | 3,971,000          | (6.00)%           |
| Intergovernmental Revenues   | (881)            | -                  | -                   | -                  | -                   | -                  | N/A               |
| FEMA - Fed Emerg Mgt Agency  | 1,762            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Miscellaneous Revenues       | 32,325           | -                  | -                   | 35,800             | -                   | 35,800             | N/A               |
| Interest/Misc                | 65,953           | 24,400             | -                   | 23,100             | -                   | 23,100             | (5.33)%           |
| Trans frm Property Appraiser | 19,501           | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans frm Tax Collector      | 22,023           | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 320 Clam Bay Cap Fd | 36,900           | 34,100             | 34,100              | 34,100             | -                   | 34,100             | 0.00%             |
| Carry Forward                | 2,217,300        | 2,439,400          | 2,816,900           | 2,311,000          | -                   | 2,311,000          | (5.26)%           |
| Less 5% Required By Law      | -                | (212,500)          | -                   | (201,800)          | -                   | (201,800)          | (5.04)%           |
| <b>Total Funding</b>         | <b>7,063,540</b> | <b>6,510,000</b>   | <b>6,906,600</b>    | <b>6,173,200</b>   | <b>-</b>            | <b>6,173,200</b>   | <b>(5.17)%</b>    |

**Unincorporated Areas General Fund - (111)**

Fund Type: **Special Revenue**

Description: **Accounts for municipal type services provided in the unincorporated area of Collier County and is supported primarily by ad valorem taxes. Services provided include planning and zoning, code enforcement, and parks and recreation.**

| Appropriation Unit            | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services             | 17,294,994     | 18,626,700         | 15,916,800          | 16,869,700         | -                   | 16,869,700         | (9.43)%           |
| Operating Expense             | 8,774,262      | 11,065,900         | 11,580,500          | 13,045,100         | -                   | 13,045,100         | 17.89%            |
| Indirect Cost Reimburs        | 2,066,900      | 2,060,600          | 2,060,600           | 1,899,100          | -                   | 1,899,100          | (7.84)%           |
| Capital Outlay                | 238,414        | 89,700             | 43,200              | 102,700            | -                   | 102,700            | 14.49%            |
| Remittances                   | 500,000        | 500,000            | 500,000             | 500,000            | -                   | 500,000            | 0.00%             |
| Trans to Property Appraiser   | 375,002        | 397,400            | 397,400             | 420,500            | -                   | 420,500            | 5.81%             |
| Trans to Tax Collector        | 999,631        | 1,163,200          | 1,163,200           | 1,236,000          | -                   | 1,236,000          | 6.26%             |
| Trans to 001 Gen Fd           | 416,500        | 415,000            | 679,100             | 401,600            | -                   | 401,600            | (3.23)%           |
| Trans to 103 Stormwater Ops   | 4,868,900      | 4,869,300          | 4,869,300           | 4,900,000          | -                   | 4,900,000          | 0.63%             |
| Trans to 107 Impact Fee Admin | 50,000         | 50,000             | 50,000              | 50,000             | -                   | 50,000             | 0.00%             |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

**Unincorporated Areas General Fund - (111)**

| <b>Appropriation Unit</b>         | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-----------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Trans to 112 Landscape Fd         | 10,259,000             | 10,424,100                 | 10,424,100                  | 10,635,800                 | -                           | 10,635,800                 | 2.03%                     |
| Trans to 113 Com Dev Fd           | 353,500                | 353,500                    | 353,500                     | 353,500                    | -                           | 353,500                    | 0.00%                     |
| Trans to 128 MPO Fd               | 5,000                  | 5,000                      | 5,000                       | 5,000                      | -                           | 5,000                      | 0.00%                     |
| Trans to 130 GG Com Ctr Fd        | 573,200                | 578,900                    | 578,900                     | 581,800                    | -                           | 581,800                    | 0.50%                     |
| Trans to 131 Planning Serv Fd     | 219,500                | 219,500                    | 219,500                     | 219,500                    | -                           | 219,500                    | 0.00%                     |
| Trans to 182 AveMaria Innov Zn    | 19,100                 | 21,000                     | 21,000                      | 23,800                     | -                           | 23,800                     | 13.33%                    |
| Trans to 186 Immok Redev Fd       | 139,700                | 164,900                    | 164,900                     | 185,900                    | -                           | 185,900                    | 12.73%                    |
| Trans to 187 Bayshore Redev Fd    | 368,400                | 433,500                    | 433,500                     | 495,300                    | -                           | 495,300                    | 14.26%                    |
| Trans to 301 Co Wide Cap Fd       | -                      | -                          | -                           | 133,500                    | -                           | 133,500                    | N/A                       |
| Trans to 306 Parks Cap Fd         | 2,500,000              | 2,950,000                  | 2,950,000                   | 3,450,000                  | -                           | 3,450,000                  | 16.95%                    |
| Trans to 310 Growth Mgmt Cap      | 4,000,000              | 3,000,000                  | 3,000,000                   | 3,000,000                  | -                           | 3,000,000                  | 0.00%                     |
| Trans to 322 Pel Bay Irr and Land | 520,000                | 520,000                    | 520,000                     | 520,000                    | -                           | 520,000                    | 0.00%                     |
| Trans to 325 Stormw Cap Fd        | 1,300,000              | 3,125,200                  | 3,125,200                   | 3,125,200                  | -                           | 3,125,200                  | 0.00%                     |
| Trans to 523 Motor Pool Cap       | 70,000                 | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Trans to 710 Pub Serv Match       | 575                    | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Trans to 712 Transp Match         | 20,896                 | -                          | 13,400                      | -                          | -                           | -                          | N/A                       |
| Trans to 782 GG Eco Dev           | 191,200                | 266,600                    | 266,600                     | 322,200                    | -                           | 322,200                    | 20.86%                    |
| Trans to 783 I-75/951 Innov Zone  | 38,800                 | 71,100                     | 71,100                      | 66,800                     | -                           | 66,800                     | (6.05)%                   |
| Reserve for Contingencies         | -                      | 863,400                    | -                           | 1,050,000                  | -                           | 1,050,000                  | 21.61%                    |
| Reserve for Capital               | -                      | -                          | -                           | 1,202,000                  | -                           | 1,202,000                  | N/A                       |
| Reserve for Cash Flow             | -                      | 2,204,600                  | -                           | 2,204,600                  | -                           | 2,204,600                  | 0.00%                     |
| Reserve for Attrition             | -                      | (372,500)                  | -                           | (267,500)                  | -                           | (267,500)                  | (28.19)%                  |
| <b>Total Appropriations</b>       | <b>56,163,474</b>      | <b>64,066,600</b>          | <b>59,406,800</b>           | <b>66,732,100</b>          | <b>-</b>                    | <b>66,732,100</b>          | <b>4.16%</b>              |
| <b>Revenue</b>                    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
| Net Cost Unincorp General Fund    | (9,307,604)            | -                          | (7,409,700)                 | -                          | -                           | -                          | N/A                       |
| Ad Valorem Taxes                  | 44,572,738             | 50,048,100                 | 48,046,200                  | 53,178,500                 | -                           | 53,178,500                 | 6.25%                     |
| Delinquent Ad Valorem Taxes       | 598,967                | 20,000                     | 8,500                       | 20,000                     | -                           | 20,000                     | 0.00%                     |
| Communications Services Tax       | 4,061,901              | 4,000,000                  | 3,850,000                   | 3,750,000                  | -                           | 3,750,000                  | (6.25)%                   |
| Licenses & Permits                | 651,253                | 464,300                    | 403,300                     | 453,300                    | -                           | 453,300                    | (2.37)%                   |
| Special Assessments               | 29,783                 | 20,000                     | 20,000                      | 20,000                     | -                           | 20,000                     | 0.00%                     |
| Intergovernmental Revenues        | 779                    | -                          | -                           | -                          | -                           | -                          | N/A                       |
| FEMA - Fed Emerq Mgt Agency       | 84,049                 | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Charges For Services              | 1,787,453              | 2,871,700                  | 2,637,600                   | 2,648,300                  | -                           | 2,648,300                  | (7.78)%                   |
| Fines & Forfeitures               | 211,023                | 212,000                    | 222,800                     | 202,800                    | -                           | 202,800                    | (4.34)%                   |
| Miscellaneous Revenues            | 460,640                | 255,100                    | 298,900                     | 281,300                    | -                           | 281,300                    | 10.27%                    |
| Interest/Misc                     | 383,591                | 400,000                    | 120,000                     | 120,000                    | -                           | 120,000                    | (70.00)%                  |
| Reimb From Other Depts            | 25,050                 | 28,200                     | 74,000                      | 38,400                     | -                           | 38,400                     | 36.17%                    |
| Trans frm Property Appraiser      | 31,920                 | 100,000                    | 100,000                     | 100,000                    | -                           | 100,000                    | 0.00%                     |
| Trans frm Tax Collector           | 213,142                | 100,000                    | 100,000                     | 100,000                    | -                           | 100,000                    | 0.00%                     |
| Trans fm 001 Gen Fund             | 995,400                | 958,200                    | 958,200                     | 771,100                    | -                           | 771,100                    | (19.53)%                  |
| Trans fm 119 P&R Grants           | -                      | -                          | -                           | 19,600                     | -                           | 19,600                     | N/A                       |
| Trans fm 131 Dev Serv Fd          | 145,700                | 145,700                    | 145,700                     | 145,700                    | -                           | 145,700                    | 0.00%                     |
| Trans fm 143 Vander Beaut Fd      | 80,800                 | 81,900                     | 81,900                      | 85,000                     | -                           | 85,000                     | 3.79%                     |
| Trans fm 151 Sable Palm Rd Ex Fd  | 2,700                  | 2,900                      | 2,900                       | 3,000                      | -                           | 3,000                      | 3.45%                     |
| Trans fm 152 Lely Golf Beaut Fd   | 50,800                 | 52,600                     | 52,600                      | 54,700                     | -                           | 54,700                     | 3.99%                     |
| Trans fm 153 G Gate Beaut Fd      | 52,600                 | 53,700                     | 53,700                      | 56,000                     | -                           | 56,000                     | 4.28%                     |
| Trans fm 158 Radio Rd Beaut Fd    | 38,300                 | 39,200                     | 39,200                      | 40,700                     | -                           | 40,700                     | 3.83%                     |
| Trans fm 159 Forest Lake Fd       | 54,400                 | 56,700                     | 56,700                      | 59,100                     | -                           | 59,100                     | 4.23%                     |
| Trans fm 165 Rock Rd              | 4,100                  | 4,300                      | 4,300                       | 4,500                      | -                           | 4,500                      | 4.65%                     |
| Trans fm 166 Radio Rd East MSTU   | 14,690                 | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Trans fm 168 Vandrbt Watrwy       | 18,700                 | 16,000                     | 16,000                      | 16,600                     | -                           | 16,600                     | 3.75%                     |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Unincorporated Areas General Fund - (111)

| Revenue                          | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Trans fm 172 Conserv Collier Fd  | -                 | -                  | -                   | 32,600             | -                   | 32,600             | N/A               |
| Adv/Repay fm 165 Rock Rd         | 15,000            | 83,800             | 83,800              | -                  | -                   | -                  | (100.00)%         |
| Adv/Repay fm 168 Vandrbld Wtrway | -                 | 52,000             | 52,000              | 1,000              | -                   | 1,000              | (98.08)%          |
| Adv/Repay fm 186 Im CRA          | 30,000            | 30,000             | 30,000              | 90,000             | -                   | 90,000             | 200.00%           |
| Adv/Repay fm 418 W/S Assess't    | 66,500            | 60,100             | 60,100              | 65,900             | -                   | 65,900             | 9.65%             |
| Carry Forward                    | 10,789,100        | 6,826,100          | 9,298,100           | 7,409,700          | -                   | 7,409,700          | 8.55%             |
| Less 5% Required By Law          | -                 | (2,916,000)        | -                   | (3,035,700)        | -                   | (3,035,700)        | 4.10%             |
| <b>Total Funding</b>             | <b>56,163,474</b> | <b>64,066,600</b>  | <b>59,406,800</b>   | <b>66,732,100</b>  | <b>-</b>            | <b>66,732,100</b>  | <b>4.16%</b>      |

## Landscaping Projects (112)

Fund Type: **Special Revenue**

Description: **Accounts for capital improvement projects and maintenance for landscaping roadsides on selected County roadways and insurance reimbursements for claims from vehicular accidents that damage improved medians and associated repairs.**

| Appropriation Unit          | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | 9,992,310         | 10,515,000         | 11,933,200          | 11,685,800         | -                   | 11,685,800         | 11.13%            |
| Indirect Cost Reimburs      | -                 | -                  | -                   | 97,700             | -                   | 97,700             | N/A               |
| Capital Outlay              | 791,238           | -                  | 1,089,700           | -                  | -                   | -                  | N/A               |
| Trans to 523 Motor Pool Cap | 190,000           | -                  | -                   | -                  | -                   | -                  | N/A               |
| Reserve for Capital         | -                 | 648,200            | -                   | 525,000            | -                   | 525,000            | (19.01)%          |
| <b>Total Appropriations</b> | <b>10,973,549</b> | <b>11,163,200</b>  | <b>13,022,900</b>   | <b>12,308,500</b>  | <b>-</b>            | <b>12,308,500</b>  | <b>10.26%</b>     |

| Revenue                      | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues       | 128,337           | 50,000             | 901,600             | 50,000             | -                   | 50,000             | 0.00%             |
| Interest/Misc                | 94,053            | 50,000             | 25,000              | 25,000             | -                   | 25,000             | (50.00)%          |
| Reimb From Other Depts       | 1,967             | -                  | 2,200               | -                  | -                   | -                  | N/A               |
| Trans fm 111 Unincorp Gen Fd | 10,259,000        | 10,424,100         | 10,424,100          | 10,635,800         | -                   | 10,635,800         | 2.03%             |
| Carry Forward                | 3,761,700         | 644,100            | 3,271,500           | 1,601,500          | -                   | 1,601,500          | 148.64%           |
| Less 5% Required By Law      | -                 | (5,000)            | -                   | (3,800)            | -                   | (3,800)            | (24.00)%          |
| <b>Total Funding</b>         | <b>14,245,057</b> | <b>11,163,200</b>  | <b>14,624,400</b>   | <b>12,308,500</b>  | <b>-</b>            | <b>12,308,500</b>  | <b>10.26%</b>     |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Community Development (113)

Fund Type: **Special Revenue**

Description: **Accounts for costs of community development administration, financial management, operations oversight, building permit processing, performing building inspections and contractor licensing. This fund is self-supporting through building permit revenue.**

| Appropriation Unit             | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 15,869,863        | 15,417,200         | 13,595,700          | 15,599,700         | -                   | 15,599,700         | 1.18%             |
| Operating Expense              | 5,535,688         | 10,584,900         | 8,944,800           | 10,970,800         | -                   | 10,970,800         | 3.65%             |
| Indirect Cost Reimburs         | 644,400           | 697,300            | 697,300             | 689,100            | -                   | 689,100            | (1.18)%           |
| Capital Outlay                 | 212,942           | 513,500            | 251,500             | 360,000            | -                   | 360,000            | (29.89)%          |
| Trans to 001 Gen Fd            | 180,100           | 185,300            | 185,300             | 185,100            | -                   | 185,100            | (0.11)%           |
| Trans to 301 Co Wide Cap Fd    | -                 | -                  | -                   | 121,400            | -                   | 121,400            | N/A               |
| Reserve for Contingencies      | -                 | 550,500            | -                   | 896,100            | -                   | 896,100            | 62.78%            |
| Reserve for Prepaid Services   | -                 | 1,944,300          | -                   | 2,793,500          | -                   | 2,793,500          | 43.68%            |
| Reserve for Cash Flow          | -                 | 4,156,400          | -                   | 4,457,300          | -                   | 4,457,300          | 7.24%             |
| Reserve for Attrition          | -                 | (308,300)          | -                   | (256,400)          | -                   | (256,400)          | (16.83)%          |
| <b>Total Appropriations</b>    | <b>22,442,992</b> | <b>33,741,100</b>  | <b>23,674,600</b>   | <b>35,816,600</b>  | <b>-</b>            | <b>35,816,600</b>  | <b>6.15%</b>      |
| Revenue                        | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Net Cost Community Development | (19,722,803)      | -                  | (16,399,100)        | -                  | -                   | -                  | N/A               |
| Licenses & Permits             | 1,385,132         | 1,266,800          | 1,508,500           | 1,503,500          | -                   | 1,503,500          | 18.68%            |
| Building Permits               | 16,189,270        | 13,000,000         | 16,000,000          | 16,000,000         | -                   | 16,000,000         | 23.08%            |
| Reinspection Fees              | 2,320,566         | 1,800,000          | 1,800,000           | 1,800,000          | -                   | 1,800,000          | 0.00%             |
| Intergovernmental Revenues     | -                 | -                  | 9,600               | -                  | -                   | -                  | N/A               |
| FEMA - Fed Emerg Mgt Agency    | 312               | -                  | -                   | -                  | -                   | -                  | N/A               |
| Charges For Services           | 90,963            | 86,900             | 67,800              | 67,700             | -                   | 67,700             | (22.09)%          |
| Miscellaneous Revenues         | 58,210            | 50,600             | 51,000              | 50,100             | -                   | 50,100             | (0.99)%           |
| Interest/Misc                  | 427,225           | 275,000            | 110,000             | 110,000            | -                   | 110,000            | (60.00)%          |
| Reimb From Other Depts         | 288,018           | 325,500            | 299,000             | 298,000            | -                   | 298,000            | (8.45)%           |
| Trans fm 101 Transp Op Fd      | 20,000            | 20,000             | 20,000              | 22,600             | -                   | 22,600             | 13.00%            |
| Trans fm 103 Stormwater Ops    | 20,000            | 20,000             | 20,000              | 22,600             | -                   | 22,600             | 13.00%            |
| Trans fm 107 Imp Fee Admin     | 20,000            | 20,000             | 20,000              | 22,600             | -                   | 22,600             | 13.00%            |
| Trans fm 111 Unincorp Gen Fd   | 353,500           | 353,500            | 353,500             | 353,500            | -                   | 353,500            | 0.00%             |
| Trans fm 114 Pollutn Ctrl Fd   | 33,200            | 33,200             | 33,200              | 35,800             | -                   | 35,800             | 7.83%             |
| Trans fm 131 Dev Serv Fd       | 100,000           | 100,000            | 100,000             | 100,000            | -                   | 100,000            | 0.00%             |
| Trans fm 185 Beach Ren Ops     | 20,000            | 20,000             | 20,000              | 22,600             | -                   | 22,600             | 13.00%            |
| Carry Forward                  | 20,839,400        | 17,209,900         | 19,661,100          | 16,399,100         | -                   | 16,399,100         | (4.71)%           |
| Less 5% Required By Law        | -                 | (840,300)          | -                   | (991,500)          | -                   | (991,500)          | 17.99%            |
| <b>Total Funding</b>           | <b>22,442,992</b> | <b>33,741,100</b>  | <b>23,674,600</b>   | <b>35,816,600</b>  | <b>-</b>            | <b>35,816,600</b>  | <b>6.15%</b>      |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Water Pollution Control (114)

Fund Type: **Special Revenue**

Description: **This fund was established by voter referendum, with a maximum millage rate of 0.1000 mill levied countywide. Services provided include ground water and surface water monitoring, pollution complaint investigation, laboratory analysis, and wastewater and sludge management.**

| Appropriation Unit           | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services            | 1,887,363        | 1,881,500          | 1,838,600           | 1,884,200          | -                   | 1,884,200          | 0.14%             |
| Operating Expense            | 516,386          | 983,300            | 812,900             | 1,201,800          | -                   | 1,201,800          | 22.22%            |
| Indirect Cost Reimburs       | 92,100           | 88,300             | 88,300              | 89,900             | -                   | 89,900             | 1.81%             |
| Capital Outlay               | 67,904           | 99,600             | 27,500              | -                  | -                   | -                  | (100.00)%         |
| Trans to Property Appraiser  | 21,945           | 26,000             | 26,000              | 26,600             | -                   | 26,600             | 2.31%             |
| Trans to Tax Collector       | 63,647           | 75,000             | 75,000              | 77,600             | -                   | 77,600             | 3.47%             |
| Trans to 113 Com Dev Fd      | 33,200           | 33,200             | 33,200              | 35,800             | -                   | 35,800             | 7.83%             |
| Trans to 301 Co Wide Cap Fd  | 69,000           | 179,100            | 179,100             | 504,000            | -                   | 504,000            | 181.41%           |
| Reserve for Contingencies    | -                | 197,600            | -                   | 284,100            | -                   | 284,100            | 43.78%            |
| Reserve for Cash Flow        | -                | 561,400            | -                   | 592,500            | -                   | 592,500            | 5.54%             |
| Reserve for Attrition        | -                | (32,000)           | -                   | (29,100)           | -                   | (29,100)           | (9.06)%           |
| <b>Total Appropriations</b>  | <b>2,751,545</b> | <b>4,093,000</b>   | <b>3,080,600</b>    | <b>4,667,400</b>   | <b>-</b>            | <b>4,667,400</b>   | <b>14.03%</b>     |
| Revenue                      | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Ad Valorem Taxes             | 2,601,189        | 2,896,100          | 2,780,300           | 3,069,300          | -                   | 3,069,300          | 5.98%             |
| Delinquent Ad Valorem Taxes  | 31,149           | -                  | 300                 | -                  | -                   | -                  | N/A               |
| FEMA - Fed Emerg Mgt Agency  | 97,816           | -                  | -                   | -                  | -                   | -                  | N/A               |
| Charges For Services         | 190,550          | 150,000            | 155,000             | 117,000            | -                   | 117,000            | (22.00)%          |
| Miscellaneous Revenues       | 696              | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                | 35,611           | 16,800             | 6,800               | 6,000              | -                   | 6,000              | (64.29)%          |
| Reimb From Other Depts       | 149,767          | 125,000            | 60,000              | 69,500             | -                   | 69,500             | (44.40)%          |
| Trans frm Property Appraiser | 1,868            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans frm Tax Collector      | 15,010           | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 185 Beach Ren Ops   | 42,500           | 43,300             | 43,300              | 43,300             | -                   | 43,300             | 0.00%             |
| Carry Forward                | 1,143,400        | 1,021,200          | 1,560,300           | 1,525,400          | -                   | 1,525,400          | 49.37%            |
| Less 5% Required By Law      | -                | (159,400)          | -                   | (163,100)          | -                   | (163,100)          | 2.32%             |
| <b>Total Funding</b>         | <b>4,309,556</b> | <b>4,093,000</b>   | <b>4,606,000</b>    | <b>4,667,400</b>   | <b>-</b>            | <b>4,667,400</b>   | <b>14.03%</b>     |

## Sheriff Grants (115)

Fund Type: **Special Revenue**

Description: **This fund includes Sheriff's grants such as local law enforcement and victim's assistance.**

| Revenue              | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|----------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Carry Forward        | 100            | -                  | -                   | -                  | -                   | -                  | N/A               |
| <b>Total Funding</b> | <b>100</b>     | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |



**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Affordable Housing (116)

Fund Type: **Special Revenue**

Description: **The monies in this fund are primarily sourced from affordable housing initiatives.**

| Appropriation Unit          | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services           | 102,933          | 122,200            | 137,300             | 105,300            | -                   | 105,300            | (13.83)%          |
| Operating Expense           | 134,560          | 101,200            | 79,700              | 74,500             | -                   | 74,500             | (26.38)%          |
| Capital Outlay              | 370,790          | -                  | 1,300               | -                  | -                   | -                  | N/A               |
| Grants and Aid              | 36,000           | -                  | 362,700             | 43,600             | -                   | 43,600             | N/A               |
| <b>Total Appropriations</b> | <b>644,283</b>   | <b>223,400</b>     | <b>581,000</b>      | <b>223,400</b>     | <b>-</b>            | <b>223,400</b>     | <b>0.00%</b>      |
| Revenue                     | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Charges For Services        | 5,389            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc               | 5,704            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 001 Gen Fund       | 591,990          | 223,400            | 223,400             | 223,400            | -                   | 223,400            | 0.00%             |
| Carry Forward               | 398,800          | -                  | 357,600             | -                  | -                   | -                  | N/A               |
| <b>Total Funding</b>        | <b>1,001,883</b> | <b>223,400</b>     | <b>581,000</b>      | <b>223,400</b>     | <b>-</b>            | <b>223,400</b>     | <b>0.00%</b>      |

## Natural Resources (117)

Fund Type: **Special Revenue**

Description: **Accounts for the construction and maintenance of artificial reefs utilizing private donations.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | -              | -                  | 6,600               | -                  | -                   | -                  | N/A               |
| <b>Total Appropriations</b> | <b>-</b>       | <b>-</b>           | <b>6,600</b>        | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc               | 118            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward               | 6,500          | -                  | 6,600               | -                  | -                   | -                  | N/A               |
| <b>Total Funding</b>        | <b>6,618</b>   | <b>-</b>           | <b>6,600</b>        | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Parks And Recreation Sea Turtle Monitoring (119)

Fund Type: **Special Revenue**

Description: **This fund is to account for Sea Turtle monitoring activities funded by tourist development taxes and the General Fund.**

| Appropriation Unit           | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services            | 192,938        | 300,700            | 348,800             | 301,800            | -                   | 301,800            | 0.37%             |
| Operating Expense            | 6,700          | 11,900             | 11,900              | 21,300             | -                   | 21,300             | 78.99%            |
| Capital Outlay               | -              | -                  | -                   | 18,000             | -                   | 18,000             | N/A               |
| Trans to 111 Unincorp Gen Fd | -              | -                  | -                   | 19,600             | -                   | 19,600             | N/A               |
| Reserve for Contingencies    | -              | 31,200             | -                   | 16,200             | -                   | 16,200             | (48.08)%          |
| Reserve for Capital          | -              | 21,200             | -                   | 40,500             | -                   | 40,500             | 91.04%            |
| <b>Total Appropriations</b>  | <b>199,638</b> | <b>365,000</b>     | <b>360,700</b>      | <b>417,400</b>     | <b>-</b>            | <b>417,400</b>     | <b>14.36%</b>     |
| Revenue                      | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc                | 2,095          | -                  | 800                 | -                  | -                   | -                  | N/A               |
| Trans fm 001 Gen Fund        | 131,500        | 133,000            | 133,000             | 133,000            | -                   | 133,000            | 0.00%             |
| Trans fm 195 TDC Cap Fd      | 170,000        | 171,700            | 171,700             | 171,700            | -                   | 171,700            | 0.00%             |
| Carry Forward                | 63,900         | 60,300             | 167,900             | 112,700            | -                   | 112,700            | 86.90%            |
| <b>Total Funding</b>         | <b>367,495</b> | <b>365,000</b>     | <b>473,400</b>      | <b>417,400</b>     | <b>-</b>            | <b>417,400</b>     | <b>14.36%</b>     |

## Community Development Block Grants (121)

Fund Type: **Special Revenue**

Description: **Accounts for Federal and other intergovernmental dollars designed to foster and facilitate active and planned Community Development Block Grant programs. Fund also devotes dollars to affordable housing needs throughout Collier County. All future grants will be accounted for in Grant Funds 705 & 706.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | 34             | -                  | 7,400               | -                  | -                   | -                  | N/A               |
| Remittances                 | 5,500          | -                  | 100                 | -                  | -                   | -                  | N/A               |
| <b>Total Appropriations</b> | <b>5,534</b>   | <b>-</b>           | <b>7,500</b>        | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Intergovernmental Revenues  | 5,652          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Miscellaneous Revenues      | 10             | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward               | 252,000        | -                  | 7,500               | -                  | -                   | -                  | N/A               |
| <b>Total Funding</b>        | <b>257,662</b> | <b>-</b>           | <b>7,500</b>        | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Grant Program Support (123)

Fund Type: **Special Revenue**

Description: **This fund is used to provide assistance to elderly Collier County residents through excess revenues from the Senior Choice federal and state grant program as well as any local funds needed to support unfunded or underfunded mandates. On November 10, 2020, agenda item 11.A, the Board approved to reimburse EMS (\$13,464,802.10) and the Sheriff (\$31 million) for public health and safety payrolls thru December 30, 2020 from the CARES Act CRF (Coronavirus Relief Funds). These reimbursements recovered using this methodology were transferred from the General Fund (001) and the Board approved 'Collier CARES' program beyond the December 31, 2020 funding deadline.**

| Appropriation Unit                | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                 | 848,807          | 757,400            | 793,900             | 786,300            | -                   | 786,300            | 3.82%             |
| Operating Expense                 | 26,108           | 3,700              | 44,559,000          | 3,800              | -                   | 3,800              | 2.70%             |
| Capital Outlay                    | -                | -                  | 5,600               | 5,600              | -                   | 5,600              | N/A               |
| Grants and Aid                    | 476              | -                  | -                   | -                  | -                   | -                  | N/A               |
| Remittances                       | -                | -                  | 126,100             | -                  | -                   | -                  | N/A               |
| Reserve for Contingencies         | -                | 34,600             | -                   | -                  | -                   | -                  | (100.00)%         |
| <b>Total Appropriations</b>       | <b>875,391</b>   | <b>795,700</b>     | <b>45,484,600</b>   | <b>795,700</b>     | <b>-</b>            | <b>795,700</b>     | <b>0.00%</b>      |
| Revenue                           | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| FEMA - Fed Emerq Mgt Agency       | 494              | -                  | -                   | -                  | -                   | -                  | N/A               |
| Miscellaneous Revenues            | 138,650          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                     | 3,774            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 001 Gen Fund             | 726,800          | 700,700            | 45,165,500          | 700,700            | -                   | 700,700            | 0.00%             |
| Trans fm 707/708 Human Srv Grants | 93,400           | 95,000             | 95,000              | 95,000             | -                   | 95,000             | 0.00%             |
| Carry Forward                     | 136,400          | -                  | 224,100             | -                  | -                   | -                  | N/A               |
| <b>Total Funding</b>              | <b>1,099,518</b> | <b>795,700</b>     | <b>45,484,600</b>   | <b>795,700</b>     | <b>-</b>            | <b>795,700</b>     | <b>0.00%</b>      |

## MPO Grants (128)

Fund Type: **Special Revenue**

Description: **Accounts for the expenditure of dollars connected with the Metropolitan Planning Organization transportation management functions in Collier County as mandated by Federal, State and local laws.**

| Appropriation Unit             | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 11,903         | -                  | 5,700               | -                  | -                   | -                  | N/A               |
| Operating Expense              | 13,159         | 11,500             | 63,200              | 8,900              | -                   | 8,900              | (22.61)%          |
| <b>Total Appropriations</b>    | <b>25,062</b>  | <b>11,500</b>      | <b>68,900</b>       | <b>8,900</b>       | <b>-</b>            | <b>8,900</b>       | <b>(22.61)%</b>   |
| Revenue                        | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Intergovernmental Revenues     | 3,000          | 3,000              | 3,000               | 3,000              | -                   | 3,000              | 0.00%             |
| Interest/Misc                  | 1,112          | 700                | 200                 | 200                | -                   | 200                | (71.43)%          |
| Trans fm 111 Unincorp Gen Fd   | 5,000          | 5,000              | 5,000               | 5,000              | -                   | 5,000              | 0.00%             |
| Trans fm 711/712 Transp Grants | 14,505         | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward                  | 62,300         | 3,000              | 61,600              | 900                | -                   | 900                | (70.00)%          |
| Less 5% Required By Law        | -              | (200)              | -                   | (200)              | -                   | (200)              | 0.00%             |
| <b>Total Funding</b>           | <b>85,917</b>  | <b>11,500</b>      | <b>69,800</b>       | <b>8,900</b>       | <b>-</b>            | <b>8,900</b>       | <b>(22.61)%</b>   |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Library Donation - Project Fund (129)

Fund Type: **Special Revenue**

Description: **Accounts for the restricted donations to the Library Division. Remaining funds in Fund 129 are refunds of telephone and internet charges provided through the E-Rate Program (<http://sl.universalservice.org>). Funds are intended to help schools and libraries provide broadband Internet access for the public and related technology services. This fund use to account for State Aid to Library Grant funds which are now budgeted in Fund 709.**

| <b>Appropriation Unit</b>   | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-----------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services           | 100                    | -                          | 500                         | -                          | -                           | -                          | N/A                       |
| Operating Expense           | 133,535                | 100                        | 1,167,900                   | 100                        | -                           | 100                        | 0.00%                     |
| Capital Outlay              | 43,492                 | -                          | 744,800                     | -                          | -                           | -                          | N/A                       |
| Trans to 710 Pub Serv Match | -                      | -                          | 44,000                      | -                          | -                           | -                          | N/A                       |
| Reserve for Capital         | -                      | 53,800                     | -                           | 66,100                     | -                           | 66,100                     | 22.86%                    |
| <b>Total Appropriations</b> | <b>177,127</b>         | <b>53,900</b>              | <b>1,957,200</b>            | <b>66,200</b>              | <b>-</b>                    | <b>66,200</b>              | <b>22.82%</b>             |
| <b>Revenue</b>              | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
| Miscellaneous Revenues      | 1,655,000              | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Interest/Misc               | 22,713                 | 15,000                     | 7,300                       | 7,300                      | -                           | 7,300                      | (51.33)%                  |
| Carry Forward               | 508,600                | 39,700                     | 2,009,200                   | 59,300                     | -                           | 59,300                     | 49.37%                    |
| Less 5% Required By Law     | -                      | (800)                      | -                           | (400)                      | -                           | (400)                      | (50.00)%                  |
| <b>Total Funding</b>        | <b>2,186,313</b>       | <b>53,900</b>              | <b>2,016,500</b>            | <b>66,200</b>              | <b>-</b>                    | <b>66,200</b>              | <b>22.82%</b>             |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Golden Gate Community Center (130)

Fund Type: **Special Revenue**

Description: **MSTU created to fund initial construction and on-going operations of a community center building within Golden Gate City. Primary funding is provided by ad valorem taxes generated from property owners within the MSTU and a transfer from the Unincorporated General Fund (111).**

| Appropriation Unit           | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services            | 586,917          | 661,500            | 588,800             | 543,100            | -                   | 543,100            | (17.90)%          |
| Operating Expense            | 509,210          | 349,700            | 378,500             | 400,900            | -                   | 400,900            | 14.64%            |
| Indirect Cost Reimburs       | 142,200          | 159,300            | 159,300             | 175,200            | -                   | 175,200            | 9.98%             |
| Capital Outlay               | 52,895           | 12,100             | -                   | 12,100             | -                   | 12,100             | 0.00%             |
| Trans to Property Appraiser  | 3,320            | 3,800              | 3,800               | 4,300              | -                   | 4,300              | 13.16%            |
| Trans to Tax Collector       | 8,257            | 9,600              | 9,600               | 10,200             | -                   | 10,200             | 6.25%             |
| Reserve for Contingencies    | -                | 45,900             | -                   | 47,400             | -                   | 47,400             | 3.27%             |
| Reserve for Capital          | -                | 302,400            | -                   | 499,100            | -                   | 499,100            | 65.05%            |
| <b>Total Appropriations</b>  | <b>1,302,799</b> | <b>1,544,300</b>   | <b>1,140,000</b>    | <b>1,692,300</b>   | <b>-</b>            | <b>1,692,300</b>   | <b>9.58%</b>      |
| Revenue                      | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Ad Valorem Taxes             | 399,820          | 465,800            | 447,200             | 507,100            | -                   | 507,100            | 8.87%             |
| Delinquent Ad Valorem Taxes  | 8,375            | -                  | -                   | -                  | -                   | -                  | N/A               |
| FEMA - Fed Emerg Mgt Agency  | 2,590            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Charges For Services         | 100,263          | 212,100            | 167,200             | 210,100            | -                   | 210,100            | (0.94)%           |
| Miscellaneous Revenues       | 88               | -                  | 29,700              | -                  | -                   | -                  | N/A               |
| Interest/Misc                | 11,990           | 2,700              | 2,100               | 1,800              | -                   | 1,800              | (33.33)%          |
| Trans frm Property Appraiser | 283              | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans frm Tax Collector      | 1,947            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 111 Unincorp Gen Fd | 573,200          | 578,900            | 578,900             | 581,800            | -                   | 581,800            | 0.50%             |
| Carry Forward                | 546,500          | 318,900            | 342,400             | 427,500            | -                   | 427,500            | 34.05%            |
| Less 5% Required By Law      | -                | (34,100)           | -                   | (36,000)           | -                   | (36,000)           | 5.57%             |
| <b>Total Funding</b>         | <b>1,645,056</b> | <b>1,544,300</b>   | <b>1,567,500</b>    | <b>1,692,300</b>   | <b>-</b>            | <b>1,692,300</b>   | <b>9.58%</b>      |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Planning Services (131)

Fund Type: **Special Revenue**

Description: **Accounts for costs of community development administration, engineering inspections, environmental permitting reviews as well as various planning functions. Services provided are Planning, Financial Administration, Environmental Review, and Engineering. Revenue is generated from development fees.**

| Appropriation Unit            | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services             | 4,833,851         | 5,150,400          | 4,542,200           | 5,139,700          | -                   | 5,139,700          | (0.21)%           |
| Operating Expense             | 1,539,166         | 2,186,300          | 2,348,200           | 3,087,400          | -                   | 3,087,400          | 41.22%            |
| Indirect Cost Reimburs        | 226,100           | 245,100            | 245,100             | 235,000            | -                   | 235,000            | (4.12)%           |
| Capital Outlay                | 2,564             | 69,300             | 35,000              | 30,000             | -                   | 30,000             | (56.71)%          |
| Trans to 001 Gen Fd           | 9,000             | 6,400              | 6,400               | 12,300             | -                   | 12,300             | 92.19%            |
| Trans to 111 Unincorp Gen Fd  | 145,700           | 145,700            | 145,700             | 145,700            | -                   | 145,700            | 0.00%             |
| Trans to 113 Com Dev Fd       | 100,000           | 100,000            | 100,000             | 100,000            | -                   | 100,000            | 0.00%             |
| Trans to 309 CDES Capital     | 5,000,000         | -                  | -                   | 1,872,000          | -                   | 1,872,000          | N/A               |
| Advance/Repay to 495 Airp Ops | 426,580           | -                  | -                   | -                  | -                   | -                  | N/A               |
| Reserve for Contingencies     | -                 | 618,600            | -                   | 424,600            | -                   | 424,600            | (31.36)%          |
| Reserve for Prepaid Services  | -                 | 2,727,100          | -                   | 4,227,100          | -                   | 4,227,100          | 55.00%            |
| Reserve for Capital           | -                 | 4,213,300          | -                   | 7,179,500          | -                   | 7,179,500          | 70.40%            |
| Reserve for Cash Flow         | -                 | 1,160,000          | -                   | 1,312,500          | -                   | 1,312,500          | 13.15%            |
| Reserve for Attrition         | -                 | (103,000)          | -                   | (82,100)           | -                   | (82,100)           | (20.29)%          |
| <b>Total Appropriations</b>   | <b>12,282,961</b> | <b>16,519,200</b>  | <b>7,422,600</b>    | <b>23,683,700</b>  | <b>-</b>            | <b>23,683,700</b>  | <b>43.37%</b>     |
| Revenue                       | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Net Cost Planning Services    | (13,629,617)      | -                  | (15,178,700)        | -                  | -                   | -                  | N/A               |
| Licenses & Permits            | 4,839,212         | 4,366,900          | 5,277,500           | 4,757,500          | -                   | 4,757,500          | 8.94%             |
| Reinspection Fees             | 691,851           | 620,000            | 750,000             | 700,000            | -                   | 700,000            | 12.90%            |
| Charges For Services          | 2,746,021         | 2,237,700          | 2,648,500           | 2,648,500          | -                   | 2,648,500          | 18.36%            |
| Miscellaneous Revenues        | 1,565             | -                  | 2,300               | -                  | -                   | -                  | N/A               |
| Interest/Misc                 | 313,429           | 190,000            | 65,000              | 65,000             | -                   | 65,000             | (65.79)%          |
| Trans fm 111 Unincorp Gen Fd  | 219,500           | 219,500            | 219,500             | 219,500            | -                   | 219,500            | 0.00%             |
| Adv/Repay fm 495 Airport      | -                 | 8,300              | 8,300               | 523,100            | -                   | 523,100            | 6,202.41%         |
| Carry Forward                 | 17,101,000        | 9,247,500          | 13,630,200          | 15,178,700         | -                   | 15,178,700         | 64.14%            |
| Less 5% Required By Law       | -                 | (370,700)          | -                   | (408,600)          | -                   | (408,600)          | 10.22%            |
| <b>Total Funding</b>          | <b>12,282,961</b> | <b>16,519,200</b>  | <b>7,422,600</b>    | <b>23,683,700</b>  | <b>-</b>            | <b>23,683,700</b>  | <b>43.37%</b>     |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Victoria Park Drainage MSTU (134)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include monitoring drainage and water control facilities and equipment.**

| Appropriation Unit           | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense            | 250            | 1,800              | 400                 | 6,500              | -                   | 6,500              | 261.11%           |
| Indirect Cost Reimburs       | 900            | 700                | 700                 | 700                | -                   | 700                | 0.00%             |
| Capital Outlay               | -              | 9,300              | -                   | -                  | -                   | -                  | (100.00)%         |
| Trans to Property Appraiser  | 11             | 200                | 200                 | 300                | -                   | 300                | 50.00%            |
| Trans to Tax Collector       | 38             | 300                | 300                 | 700                | -                   | 700                | 133.33%           |
| Trans to 103 Stormwater Ops  | -              | -                  | -                   | 22,900             | -                   | 22,900             | N/A               |
| <b>Total Appropriations</b>  | <b>1,199</b>   | <b>12,300</b>      | <b>1,600</b>        | <b>31,100</b>      | <b>-</b>            | <b>31,100</b>      | <b>152.85%</b>    |
| Revenue                      | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Ad Valorem Taxes             | 1,248          | 1,300              | 1,200               | 17,000             | -                   | 17,000             | 1,207.69%         |
| Delinquent Ad Valorem Taxes  | 8              | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                | 277            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans frm Property Appraiser | 1              | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans frm Tax Collector      | 9              | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward                | 15,100         | 11,100             | 15,400              | 15,000             | -                   | 15,000             | 35.14%            |
| Less 5% Required By Law      | -              | (100)              | -                   | (900)              | -                   | (900)              | 800.00%           |
| <b>Total Funding</b>         | <b>16,642</b>  | <b>12,300</b>      | <b>16,600</b>       | <b>31,100</b>      | <b>-</b>            | <b>31,100</b>      | <b>152.85%</b>    |

## Naples Production Park MSTBU Fund (138)

Fund Type: **Special Revenue**

Description: **Fund used to pay for roadway and drainage improvements within the Naples Production Park Municipal Service Taxing and Benefit Unit (MSTBU).**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | 100            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Indirect Cost Reimburs      | 500            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans to 232 PR/NPP Bond    | -              | 382,600            | 372,200             | 6,200              | -                   | 6,200              | (98.38)%          |
| <b>Total Appropriations</b> | <b>600</b>     | <b>382,600</b>     | <b>372,200</b>      | <b>6,200</b>       | <b>-</b>            | <b>6,200</b>       | <b>(98.38)%</b>   |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc               | 6,490          | 12,000             | 6,500               | 6,500              | -                   | 6,500              | (45.83)%          |
| Carry Forward               | 359,800        | 371,200            | 365,700             | -                  | -                   | -                  | (100.00)%         |
| Less 5% Required By Law     | -              | (600)              | -                   | (300)              | -                   | (300)              | (50.00)%          |
| <b>Total Funding</b>        | <b>366,290</b> | <b>382,600</b>     | <b>372,200</b>      | <b>6,200</b>       | <b>-</b>            | <b>6,200</b>       | <b>(98.38)%</b>   |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Naples Park Drainage MSTBU (139)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTBU) include maintenance of drainage systems.**

| Appropriation Unit           | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense            | -              | 130,000            | 4,100               | 138,900            | -                   | 138,900            | 6.85%             |
| Indirect Cost Reimburs       | 500            | 500                | 500                 | 500                | -                   | 500                | 0.00%             |
| Trans to Property Appraiser  | 70             | 100                | 100                 | 100                | -                   | 100                | 0.00%             |
| Trans to Tax Collector       | 164            | 300                | 300                 | 300                | -                   | 300                | 0.00%             |
| <b>Total Appropriations</b>  | <b>733</b>     | <b>130,900</b>     | <b>5,000</b>        | <b>139,800</b>     | <b>-</b>            | <b>139,800</b>     | <b>6.80%</b>      |
| Revenue                      | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Ad Valorem Taxes             | 7,918          | 8,500              | 8,200               | 8,500              | -                   | 8,500              | 0.00%             |
| Delinquent Ad Valorem Taxes  | 129            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                | 2,208          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans frm Property Appraiser | 6              | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans frm Tax Collector      | 39             | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward                | 119,100        | 122,900            | 128,600             | 131,800            | -                   | 131,800            | 7.24%             |
| Less 5% Required By Law      | -              | (500)              | -                   | (500)              | -                   | (500)              | 0.00%             |
| <b>Total Funding</b>         | <b>129,399</b> | <b>130,900</b>     | <b>136,800</b>      | <b>139,800</b>     | <b>-</b>            | <b>139,800</b>     | <b>6.80%</b>      |

## Naples Production Park Maintenance MSTBU (141)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTBU) include roadway and drainage improvements, storm water drainage, and maintenance of drainage improvements.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | -              | 58,000             | 100                 | 58,100             | -                   | 58,100             | 0.17%             |
| Indirect Cost Reimburs      | 200            | 200                | 200                 | 200                | -                   | 200                | 0.00%             |
| <b>Total Appropriations</b> | <b>200</b>     | <b>58,200</b>      | <b>300</b>          | <b>58,300</b>      | <b>-</b>            | <b>58,300</b>      | <b>0.17%</b>      |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc               | 1,038          | -                  | 100                 | -                  | -                   | -                  | N/A               |
| Carry Forward               | 57,700         | 58,200             | 58,500              | 58,300             | -                   | 58,300             | 0.17%             |
| <b>Total Funding</b>        | <b>58,738</b>  | <b>58,200</b>      | <b>58,600</b>       | <b>58,300</b>      | <b>-</b>            | <b>58,300</b>      | <b>0.17%</b>      |



**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

**Pine Ridge Industrial Park MSTBU (142)**

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTBU) include roadway and drainage improvements, storm water drainage, and maintenance of drainage improvements.**

| Appropriation Unit          | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | -                | 100                | 100                 | 100                | -                   | 100                | 0.00%             |
| Indirect Cost Reimburs      | 800              | 800                | 800                 | 700                | -                   | 700                | (12.50)%          |
| Capital Outlay              | -                | 1,984,900          | -                   | 1,986,000          | -                   | 1,986,000          | 0.06%             |
| <b>Total Appropriations</b> | <b>800</b>       | <b>1,985,800</b>   | <b>900</b>          | <b>1,986,800</b>   | <b>-</b>            | <b>1,986,800</b>   | <b>0.05%</b>      |
| Revenue                     | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc               | 34,941           | 25,000             | 6,000               | 6,000              | -                   | 6,000              | (76.00)%          |
| Carry Forward               | 1,941,800        | 1,962,100          | 1,976,000           | 1,981,100          | -                   | 1,981,100          | 0.97%             |
| Less 5% Required By Law     | -                | (1,300)            | -                   | (300)              | -                   | (300)              | (76.92)%          |
| <b>Total Funding</b>        | <b>1,976,741</b> | <b>1,985,800</b>   | <b>1,982,000</b>    | <b>1,986,800</b>   | <b>-</b>            | <b>1,986,800</b>   | <b>0.05%</b>      |

**Vanderbilt Beach MSTU (143)**

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include beautification and maintenance of medians and roadways as well as the conversion of overhead utility distribution facilities to underground.**

| Appropriation Unit           | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services            | 3                | -                  | -                   | -                  | -                   | -                  | N/A               |
| Operating Expense            | 297,043          | 4,645,600          | 2,988,600           | 3,095,300          | -                   | 3,095,300          | (33.37)%          |
| Indirect Cost Reimburs       | 7,200            | 7,500              | 7,500               | 8,800              | -                   | 8,800              | 17.33%            |
| Capital Outlay               | 141,878          | -                  | 375,000             | 500,000            | -                   | 500,000            | N/A               |
| Trans to Property Appraiser  | 11,343           | 13,100             | 13,100              | 13,100             | -                   | 13,100             | 0.00%             |
| Trans to Tax Collector       | 27,315           | 35,000             | 35,000              | 35,000             | -                   | 35,000             | 0.00%             |
| Trans to 111 Unincorp Gen Fd | 80,800           | 81,900             | 81,900              | 85,000             | -                   | 85,000             | 3.79%             |
| <b>Total Appropriations</b>  | <b>565,582</b>   | <b>4,783,100</b>   | <b>3,501,100</b>    | <b>3,737,200</b>   | <b>-</b>            | <b>3,737,200</b>   | <b>(21.87)%</b>   |
| Revenue                      | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Ad Valorem Taxes             | 1,343,589        | 1,444,900          | 1,387,100           | 1,488,600          | -                   | 1,488,600          | 3.02%             |
| Delinquent Ad Valorem Taxes  | 9,680            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Miscellaneous Revenues       | 24,368           | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                | 73,826           | 40,000             | 16,000              | 22,000             | -                   | 22,000             | (45.00)%          |
| Reimb From Other Depts       | 129,234          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans frm Property Appraiser | 966              | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans frm Tax Collector      | 6,443            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward                | 3,377,600        | 3,372,500          | 4,400,200           | 2,302,200          | -                   | 2,302,200          | (31.74)%          |
| Less 5% Required By Law      | -                | (74,300)           | -                   | (75,600)           | -                   | (75,600)           | 1.75%             |
| <b>Total Funding</b>         | <b>4,965,705</b> | <b>4,783,100</b>   | <b>5,803,300</b>    | <b>3,737,200</b>   | <b>-</b>            | <b>3,737,200</b>   | <b>(21.87)%</b>   |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Ochopee Fire Control District (146)

Fund Type: **Special Revenue**

Description: **The fire district is a Municipal Service Taxing Unit (MSTU) that provides services to the residents of Ochopee and is supported by ad valorem taxes. Ad valorem revenues collected are paid to Greater Naples Fire and Rescue District until all legislative action is complete and Ochopee Fire Control District is incorporated into the Greater Naples Fire and Rescue District.**

| Appropriation Unit           | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Indirect Cost Reimburs       | 8,500            | 8,200              | 8,200               | 8,000              | -                   | 8,000              | (2.44)%           |
| Remittances                  | 1,752,969        | 1,985,900          | 1,985,900           | 1,862,100          | -                   | 1,862,100          | (6.23)%           |
| Trans to Property Appraiser  | 10,089           | 12,800             | 10,400              | 13,400             | -                   | 13,400             | 4.69%             |
| Trans to Tax Collector       | 26,090           | 29,500             | 29,500              | 31,200             | -                   | 31,200             | 5.76%             |
| Reserve for Cash Flow        | -                | 275,000            | -                   | 275,000            | -                   | 275,000            | 0.00%             |
| <b>Total Appropriations</b>  | <b>1,797,648</b> | <b>2,311,400</b>   | <b>2,034,000</b>    | <b>2,189,700</b>   | <b>-</b>            | <b>2,189,700</b>   | <b>(5.27)%</b>    |
| Revenue                      | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Ad Valorem Taxes             | 1,151,018        | 1,303,300          | 1,251,200           | 1,376,200          | -                   | 1,376,200          | 5.59%             |
| Delinquent Ad Valorem Taxes  | 53,507           | -                  | -                   | -                  | -                   | -                  | N/A               |
| Charges For Services         | 8,265            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Miscellaneous Revenues       | -                | 1,200              | -                   | 1,200              | -                   | 1,200              | 0.00%             |
| Interest/Misc                | 20,282           | 1,000              | 2,900               | 1,000              | -                   | 1,000              | 0.00%             |
| Trans frm Property Appraiser | 859              | 1,600              | -                   | 1,700              | -                   | 1,700              | 6.25%             |
| Trans frm Tax Collector      | 6,159            | 10,000             | -                   | 10,600             | -                   | 10,600             | 6.00%             |
| Trans fm 001 Gen Fund        | 565,100          | 565,100            | 565,100             | 565,100            | -                   | 565,100            | 0.00%             |
| Carry Forward                | 510,000          | 494,500            | 517,600             | 302,800            | -                   | 302,800            | (38.77)%          |
| Less 5% Required By Law      | -                | (65,300)           | -                   | (68,900)           | -                   | (68,900)           | 5.51%             |
| <b>Total Funding</b>         | <b>2,315,190</b> | <b>2,311,400</b>   | <b>2,336,800</b>    | <b>2,189,700</b>   | <b>-</b>            | <b>2,189,700</b>   | <b>(5.27)%</b>    |

## Goodland/Horr's Island Fire District (149)

Fund Type: **Special Revenue**

Description: **This fire district is a Municipal Service Taxing Unit (MSTU) supported by ad valorem taxes providing service to the residents of Goodland through a contractual agreement with a local fire department.**

| Appropriation Unit           | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Indirect Cost Reimburs       | 900            | 1,000              | 1,000               | 1,000              | -                   | 1,000              | 0.00%             |
| Remittances                  | 105,086        | 112,800            | 112,800             | 134,800            | -                   | 134,800            | 19.50%            |
| Trans to Property Appraiser  | 907            | 1,700              | 1,000               | 1,900              | -                   | 1,900              | 11.76%            |
| Trans to Tax Collector       | 2,774          | 3,100              | 3,100               | 3,400              | -                   | 3,400              | 9.68%             |
| <b>Total Appropriations</b>  | <b>109,667</b> | <b>118,600</b>     | <b>117,900</b>      | <b>141,100</b>     | <b>-</b>            | <b>141,100</b>     | <b>18.97%</b>     |
| Revenue                      | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Ad Valorem Taxes             | 101,259        | 120,400            | 112,600             | 132,600            | -                   | 132,600            | 10.13%            |
| Delinquent Ad Valorem Taxes  | 5,523          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                | 1,047          | -                  | 200                 | -                  | -                   | -                  | N/A               |
| Trans frm Property Appraiser | 77             | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans frm Tax Collector      | 654            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward                | 21,400         | 4,300              | 20,300              | 15,200             | -                   | 15,200             | 253.49%           |
| Less 5% Required By Law      | -              | (6,100)            | -                   | (6,700)            | -                   | (6,700)            | 9.84%             |
| <b>Total Funding</b>         | <b>129,961</b> | <b>118,600</b>     | <b>133,100</b>      | <b>141,100</b>     | <b>-</b>            | <b>141,100</b>     | <b>18.97%</b>     |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Sabal Palm Road Extension MSTBU (151)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTBU) include roadway and drainage improvements, storm water drainage, and maintenance of the existing roadway.**

| Appropriation Unit           | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense            | 29,782         | 78,500             | 400                 | 30,400             | -                   | 30,400             | (61.27)%          |
| Indirect Cost Reimburs       | 500            | 300                | 300                 | 500                | -                   | 500                | 66.67%            |
| Trans to 111 Unincorp Gen Fd | 2,700          | 2,900              | 2,900               | 3,000              | -                   | 3,000              | 3.45%             |
| Reserve for Capital          | -              | -                  | -                   | 35,800             | -                   | 35,800             | N/A               |
| <b>Total Appropriations</b>  | <b>32,982</b>  | <b>81,700</b>      | <b>3,600</b>        | <b>69,700</b>      | <b>-</b>            | <b>69,700</b>      | <b>(14.69)%</b>   |
| Revenue                      | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc                | 1,766          | -                  | 300                 | -                  | -                   | -                  | N/A               |
| Carry Forward                | 104,200        | 81,700             | 73,000              | 69,700             | -                   | 69,700             | (14.69)%          |
| <b>Total Funding</b>         | <b>105,966</b> | <b>81,700</b>      | <b>73,300</b>       | <b>69,700</b>      | <b>-</b>            | <b>69,700</b>      | <b>(14.69)%</b>   |

## Lely Golf Estates Beautification MSTU (152)

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

| Appropriation Unit           | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services            | 4              | -                  | -                   | -                  | -                   | -                  | N/A               |
| Operating Expense            | 211,609        | 267,700            | 230,500             | 231,100            | -                   | 231,100            | (13.67)%          |
| Indirect Cost Reimburs       | 5,700          | 6,300              | 6,300               | 6,600              | -                   | 6,600              | 4.76%             |
| Capital Outlay               | 1,651          | 169,000            | 113,300             | 183,200            | -                   | 183,200            | 8.40%             |
| Trans to Property Appraiser  | 2,293          | 2,700              | 2,700               | 3,000              | -                   | 3,000              | 11.11%            |
| Trans to Tax Collector       | 6,509          | 7,400              | 7,400               | 7,700              | -                   | 7,700              | 4.05%             |
| Trans to 111 Unincorp Gen Fd | 50,800         | 52,600             | 52,600              | 54,700             | -                   | 54,700             | 3.99%             |
| Reserve for Insurance        | -              | 150,000            | -                   | 150,000            | -                   | 150,000            | 0.00%             |
| <b>Total Appropriations</b>  | <b>278,566</b> | <b>655,700</b>     | <b>412,800</b>      | <b>636,300</b>     | <b>-</b>            | <b>636,300</b>     | <b>(2.96)%</b>    |
| Revenue                      | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Ad Valorem Taxes             | 271,480        | 304,100            | 291,900             | 312,400            | -                   | 312,400            | 2.73%             |
| Delinquent Ad Valorem Taxes  | 3,983          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                | 9,759          | 2,000              | 2,200               | 2,300              | -                   | 2,300              | 15.00%            |
| Trans frm Property Appraiser | 195            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans frm Tax Collector      | 1,537          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward                | 447,800        | 365,000            | 456,200             | 337,500            | -                   | 337,500            | (7.53)%           |
| Less 5% Required By Law      | -              | (15,400)           | -                   | (15,900)           | -                   | (15,900)           | 3.25%             |
| <b>Total Funding</b>         | <b>734,754</b> | <b>655,700</b>     | <b>750,300</b>      | <b>636,300</b>     | <b>-</b>            | <b>636,300</b>     | <b>(2.96)%</b>    |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Golden Gate Beautification MSTU (153)

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

| Appropriation Unit           | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services            | 4                | -                  | -                   | -                  | -                   | -                  | N/A               |
| Operating Expense            | 106,394          | 322,300            | 289,500             | 330,000            | -                   | 330,000            | 2.39%             |
| Indirect Cost Reimburs       | 6,700            | 7,000              | 7,000               | 4,600              | -                   | 4,600              | (34.29)%          |
| Capital Outlay               | -                | 905,000            | 700                 | 1,181,200          | -                   | 1,181,200          | 30.52%            |
| Trans to Property Appraiser  | 3,451            | 4,400              | 4,400               | 4,500              | -                   | 4,500              | 2.27%             |
| Trans to Tax Collector       | 8,840            | 10,300             | 10,300              | 11,300             | -                   | 11,300             | 9.71%             |
| Trans to 111 Unincorp Gen Fd | 52,600           | 53,700             | 53,700              | 56,000             | -                   | 56,000             | 4.28%             |
| <b>Total Appropriations</b>  | <b>177,989</b>   | <b>1,302,700</b>   | <b>365,600</b>      | <b>1,587,600</b>   | <b>-</b>            | <b>1,587,600</b>   | <b>21.87%</b>     |
| Revenue                      | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Ad Valorem Taxes             | 417,137          | 493,900            | 474,100             | 533,600            | -                   | 533,600            | 8.04%             |
| Delinquent Ad Valorem Taxes  | 12,385           | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                | 16,057           | 8,000              | 4,300               | 4,900              | -                   | 4,900              | (38.75)%          |
| Trans frm Property Appraiser | 294              | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans frm Tax Collector      | 2,085            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward                | 693,300          | 825,900            | 963,300             | 1,076,100          | -                   | 1,076,100          | 30.29%            |
| Less 5% Required By Law      | -                | (25,100)           | -                   | (27,000)           | -                   | (27,000)           | 7.57%             |
| <b>Total Funding</b>         | <b>1,141,258</b> | <b>1,302,700</b>   | <b>1,441,700</b>    | <b>1,587,600</b>   | <b>-</b>            | <b>1,587,600</b>   | <b>21.87%</b>     |

## Hawksridge Stormwater Pumping System MSTU (154)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include operation and maintenance of stormwater pumping improvements within the Hawksridge Planned Urban Development (PUD).**

| Appropriation Unit           | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense            | 467            | 4,800              | 600                 | 54,800             | -                   | 54,800             | 1,041.67%         |
| Indirect Cost Reimburs       | 700            | 700                | 700                 | 800                | -                   | 800                | 14.29%            |
| Trans to Property Appraiser  | 24             | 100                | 100                 | 100                | -                   | 100                | 0.00%             |
| Trans to Tax Collector       | 204            | 300                | 300                 | 300                | -                   | 300                | 0.00%             |
| Reserve for Capital          | -              | 45,000             | -                   | 7,800              | -                   | 7,800              | (82.67)%          |
| <b>Total Appropriations</b>  | <b>1,395</b>   | <b>50,900</b>      | <b>1,700</b>        | <b>63,800</b>      | <b>-</b>            | <b>63,800</b>      | <b>25.34%</b>     |
| Revenue                      | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Ad Valorem Taxes             | 5,439          | 2,800              | 2,700               | 2,800              | -                   | 2,800              | 0.00%             |
| Delinquent Ad Valorem Taxes  | 3,828          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                | 923            | -                  | 100                 | -                  | -                   | -                  | N/A               |
| Trans frm Property Appraiser | 2              | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans frm Tax Collector      | 17             | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward                | 51,300         | 48,300             | 60,100              | 61,200             | -                   | 61,200             | 26.71%            |
| Less 5% Required By Law      | -              | (200)              | -                   | (200)              | -                   | (200)              | 0.00%             |
| <b>Total Funding</b>         | <b>61,509</b>  | <b>50,900</b>      | <b>62,900</b>       | <b>63,800</b>      | <b>-</b>            | <b>63,800</b>      | <b>25.34%</b>     |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Radio Road Beautification (158)

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

| <b>Appropriation Unit</b>    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services            | 3                      | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Operating Expense            | 98,589                 | 124,600                    | 119,200                     | 120,100                    | -                           | 120,100                    | (3.61)%                   |
| Indirect Cost Reimburs       | 4,300                  | 3,300                      | 3,300                       | 3,300                      | -                           | 3,300                      | 0.00%                     |
| Capital Outlay               | 1,170                  | 100,000                    | -                           | 100,000                    | -                           | 100,000                    | 0.00%                     |
| Trans to Property Appraiser  | 1,107                  | 1,000                      | 1,000                       | -                          | -                           | -                          | (100.00)%                 |
| Trans to Tax Collector       | 1                      | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Trans to 111 Unincorp Gen Fd | 38,300                 | 39,200                     | 39,200                      | 40,700                     | -                           | 40,700                     | 3.83%                     |
| Reserve for Capital          | -                      | 389,200                    | -                           | 255,700                    | -                           | 255,700                    | (34.30)%                  |
| <b>Total Appropriations</b>  | <b>143,470</b>         | <b>657,300</b>             | <b>162,700</b>              | <b>519,800</b>             | <b>-</b>                    | <b>519,800</b>             | <b>(20.92)%</b>           |
| <b>Revenue</b>               | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
| Ad Valorem Taxes             | 18                     | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Delinquent Ad Valorem Taxes  | 28                     | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Interest/Misc                | 15,250                 | 8,000                      | 3,000                       | 3,400                      | -                           | 3,400                      | (57.50)%                  |
| Trans frm Property Appraiser | 92                     | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Trans frm Tax Collector      | -                      | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Carry Forward                | 804,300                | 649,700                    | 676,300                     | 516,600                    | -                           | 516,600                    | (20.49)%                  |
| Less 5% Required By Law      | -                      | (400)                      | -                           | (200)                      | -                           | (200)                      | (50.00)%                  |
| <b>Total Funding</b>         | <b>819,688</b>         | <b>657,300</b>             | <b>679,300</b>              | <b>519,800</b>             | <b>-</b>                    | <b>519,800</b>             | <b>(20.92)%</b>           |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Forest Lakes Roadway & Drainage MSTU (159)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include roadway, drainage, and beautification improvements and maintenance.**

| Appropriation Unit            | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services             | 2              | -                  | -                   | -                  | -                   | -                  | N/A               |
| Operating Expense             | 101,445        | 153,300            | 171,600             | 165,500            | -                   | 165,500            | 7.96%             |
| Indirect Cost Reimburs        | 5,100          | 5,100              | 5,100               | 4,300              | -                   | 4,300              | (15.69)%          |
| Capital Outlay                | 15,565         | 169,000            | 169,700             | 168,300            | -                   | 168,300            | (0.41)%           |
| Trans to Property Appraiser   | 2,366          | 2,700              | 2,700               | 9,500              | -                   | 9,500              | 251.85%           |
| Trans to Tax Collector        | 6,331          | 7,300              | 7,300               | 21,500             | -                   | 21,500             | 194.52%           |
| Trans to 111 Unincorp Gen Fd  | 54,400         | 56,700             | 56,700              | 59,100             | -                   | 59,100             | 4.23%             |
| Trans to 259 Forest Lakes     | -              | -                  | 17,500              | -                  | -                   | -                  | N/A               |
| Reserve for Capital           | -              | 230,000            | -                   | 778,100            | -                   | 778,100            | 238.30%           |
| <b>Total Appropriations</b>   | <b>185,209</b> | <b>624,100</b>     | <b>430,600</b>      | <b>1,206,300</b>   | <b>-</b>            | <b>1,206,300</b>   | <b>93.29%</b>     |
| Revenue                       | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Ad Valorem Taxes              | 281,395        | 303,400            | -                   | 912,600            | -                   | 912,600            | 200.79%           |
| Interest/Misc                 | 7,217          | -                  | 1,900               | 3,000              | -                   | 3,000              | N/A               |
| Trans frm Property Appraiser  | 201            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans frm Tax Collector       | 1,511          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 259 Forest Lake Debt | -              | -                  | 76,600              | -                  | -                   | -                  | N/A               |
| Carry Forward                 | 292,200        | 335,900            | 397,300             | 336,500            | -                   | 336,500            | 0.18%             |
| Less 5% Required By Law       | -              | (15,200)           | -                   | (45,800)           | -                   | (45,800)           | 201.32%           |
| <b>Total Funding</b>          | <b>582,525</b> | <b>624,100</b>     | <b>475,800</b>      | <b>1,206,300</b>   | <b>-</b>            | <b>1,206,300</b>   | <b>93.29%</b>     |

## Bayshore/Avalon Beautification MSTU (160)

Fund Type: **Special Revenue**

Description: **Provides for capital improvements within Municipal Service Taxing Unit (MSTU). The principal revenue source is a transfer from the Bayshore/Avalon Beautification MSTU Fund (163).**

| Appropriation Unit             | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 436,618          | -                  | 287,900             | -                  | -                   | -                  | N/A               |
| Capital Outlay                 | 783,639          | 1,550,000          | 6,899,400           | 305,000            | -                   | 305,000            | (80.32)%          |
| Advance/Repay to 187 Baysh CRA | -                | -                  | -                   | 554,600            | -                   | 554,600            | N/A               |
| Reserve for Capital            | -                | 25,000             | -                   | 45,200             | -                   | 45,200             | 80.80%            |
| <b>Total Appropriations</b>    | <b>1,220,257</b> | <b>1,575,000</b>   | <b>7,187,300</b>    | <b>904,800</b>     | <b>-</b>            | <b>904,800</b>     | <b>(42.55)%</b>   |
| Revenue                        | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Intergovernmental Revenues     | (6,009)          | -                  | -                   | -                  | -                   | -                  | N/A               |
| FEMA - Fed Emerg Mgt Agency    | 12,017           | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                  | 94,864           | -                  | 20,000              | -                  | -                   | -                  | N/A               |
| Trans fm 163 Baysh/Av Beaut Fd | 1,615,272        | 791,600            | 791,600             | 904,800            | -                   | 904,800            | 14.30%            |
| Adv/Repay fm 187 Bayshore CRA  | -                | 700,500            | 554,600             | -                  | -                   | -                  | (100.00)%         |
| Carry Forward                  | 5,325,200        | 82,900             | 5,821,100           | -                  | -                   | -                  | (100.00)%         |
| <b>Total Funding</b>           | <b>7,041,345</b> | <b>1,575,000</b>   | <b>7,187,300</b>    | <b>904,800</b>     | <b>-</b>            | <b>904,800</b>     | <b>(42.55)%</b>   |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

**Immokalee Beautification (162)**

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

| <b>Appropriation Unit</b>    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense            | 110,243                | 276,500                    | 270,600                     | 471,100                    | -                           | 471,100                    | 70.38%                    |
| Indirect Cost Reimburs       | 2,200                  | 2,000                      | 2,000                       | 2,700                      | -                           | 2,700                      | 35.00%                    |
| Capital Outlay               | -                      | 110,000                    | 13,500                      | 500,000                    | -                           | 500,000                    | 354.55%                   |
| Trans to Property Appraiser  | 3,251                  | 4,200                      | 4,200                       | 4,400                      | -                           | 4,400                      | 4.76%                     |
| Trans to Tax Collector       | 8,069                  | 9,300                      | 9,300                       | 10,700                     | -                           | 10,700                     | 15.05%                    |
| Trans to 186 Immok Redev Fd  | 85,000                 | 85,000                     | 85,000                      | 92,800                     | -                           | 92,800                     | 9.18%                     |
| Trans to 716 Im CRA Match    | -                      | -                          | 94,700                      | -                          | -                           | -                          | N/A                       |
| Reserve for Capital          | -                      | 805,200                    | -                           | 436,700                    | -                           | 436,700                    | (45.77)%                  |
| <b>Total Appropriations</b>  | <b>208,763</b>         | <b>1,292,200</b>           | <b>479,300</b>              | <b>1,518,400</b>           | <b>-</b>                    | <b>1,518,400</b>           | <b>17.51%</b>             |
| <b>Revenue</b>               | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
| Ad Valorem Taxes             | 349,279                | 430,000                    | 412,800                     | 460,800                    | -                           | 460,800                    | 7.16%                     |
| Delinquent Ad Valorem Taxes  | 29,162                 | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Miscellaneous Revenues       | 75,901                 | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Interest/Misc                | 19,023                 | 7,000                      | 5,000                       | 5,000                      | -                           | 5,000                      | (28.57)%                  |
| Trans frm Property Appraiser | 277                    | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Trans frm Tax Collector      | 1,911                  | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Carry Forward                | 870,700                | 877,100                    | 1,137,500                   | 1,076,000                  | -                           | 1,076,000                  | 22.68%                    |
| Less 5% Required By Law      | -                      | (21,900)                   | -                           | (23,400)                   | -                           | (23,400)                   | 6.85%                     |
| <b>Total Funding</b>         | <b>1,346,252</b>       | <b>1,292,200</b>           | <b>1,555,300</b>            | <b>1,518,400</b>           | <b>-</b>                    | <b>1,518,400</b>           | <b>17.51%</b>             |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

**Bayshore Beautification MSTU (163)**

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include beautification and maintenance of medians and other public areas within the district.**

| <b>Appropriation Unit</b>         | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-----------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense                 | 237,237                | 324,900                    | 287,800                     | 567,400                    | -                           | 567,400                    | 74.64%                    |
| Indirect Cost Reimburs            | 6,700                  | 5,200                      | 5,200                       | 6,500                      | -                           | 6,500                      | 25.00%                    |
| Trans to Property Appraiser       | 9,425                  | 12,300                     | 12,300                      | 12,600                     | -                           | 12,600                     | 2.44%                     |
| Trans to Tax Collector            | 24,137                 | 29,000                     | 29,000                      | 30,000                     | -                           | 30,000                     | 3.45%                     |
| Trans to 160 Baysh Beau MSTU Proj | 1,615,272              | 791,600                    | 791,600                     | 904,800                    | -                           | 904,800                    | 14.30%                    |
| Trans to 187 Bayshore Redev Fd    | 125,500                | 125,500                    | 125,500                     | 125,500                    | -                           | 125,500                    | 0.00%                     |
| Reserve for Contingencies         | -                      | -                          | -                           | 54,600                     | -                           | 54,600                     | N/A                       |
| Reserve for Capital               | -                      | 59,200                     | -                           | -                          | -                           | -                          | (100.00)%                 |
| <b>Total Appropriations</b>       | <b>2,018,271</b>       | <b>1,347,700</b>           | <b>1,251,400</b>            | <b>1,701,400</b>           | <b>-</b>                    | <b>1,701,400</b>           | <b>26.24%</b>             |
| <b>Revenue</b>                    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
| Ad Valorem Taxes                  | 1,121,077              | 1,285,300                  | -                           | 1,425,500                  | -                           | 1,425,500                  | 10.91%                    |
| Delinquent Ad Valorem Taxes       | 26,743                 | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Interest/Misc                     | 29,478                 | 10,000                     | 2,700                       | -                          | -                           | -                          | (100.00)%                 |
| Property & Casualty Billings      | 500                    | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Trans frm Property Appraiser      | 802                    | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Trans frm Tax Collector           | 5,692                  | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Carry Forward                     | 1,197,000              | 117,200                    | 362,000                     | 347,200                    | -                           | 347,200                    | 196.25%                   |
| Less 5% Required By Law           | -                      | (64,800)                   | -                           | (71,300)                   | -                           | (71,300)                   | 10.03%                    |
| <b>Total Funding</b>              | <b>2,381,292</b>       | <b>1,347,700</b>           | <b>364,700</b>              | <b>1,701,400</b>           | <b>-</b>                    | <b>1,701,400</b>           | <b>26.24%</b>             |



**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Haldeman Creek MSTU (164)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include dredging of the Haldeman Creek waterway and maintenance within the defined area.**

| Appropriation Unit             | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 14,137         | 60,100             | 17,100              | 60,600             | -                   | 60,600             | 0.83%             |
| Indirect Cost Reimburs         | 500            | 700                | 700                 | 600                | -                   | 600                | (14.29)%          |
| Trans to Property Appraiser    | 1,052          | 1,300              | 1,300               | 1,500              | -                   | 1,500              | 15.38%            |
| Trans to Tax Collector         | 2,988          | 3,600              | 3,600               | 3,800              | -                   | 3,800              | 5.56%             |
| Trans to 187 Bayshore Redev Fd | 11,300         | 11,300             | 11,300              | 11,300             | -                   | 11,300             | 0.00%             |
| Reserve for Capital            | -              | 650,200            | -                   | 778,600            | -                   | 778,600            | 19.75%            |
| <b>Total Appropriations</b>    | <b>29,977</b>  | <b>727,200</b>     | <b>34,000</b>       | <b>856,400</b>     | <b>-</b>            | <b>856,400</b>     | <b>17.77%</b>     |
| Revenue                        | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Ad Valorem Taxes               | 120,369        | 136,000            | 130,600             | 151,800            | -                   | 151,800            | 11.62%            |
| Delinquent Ad Valorem Taxes    | 4,053          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                  | 9,955          | 5,000              | 3,000               | 3,000              | -                   | 3,000              | (40.00)%          |
| Trans frm Property Appraiser   | 90             | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans frm Tax Collector        | 705            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward                  | 504,800        | 593,300            | 610,000             | 709,600            | -                   | 709,600            | 19.60%            |
| Less 5% Required By Law        | -              | (7,100)            | -                   | (8,000)            | -                   | (8,000)            | 12.68%            |
| <b>Total Funding</b>           | <b>639,971</b> | <b>727,200</b>     | <b>743,600</b>      | <b>856,400</b>     | <b>-</b>            | <b>856,400</b>     | <b>17.77%</b>     |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Rock Road MSTU (165)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include roadway and drainage improvements and maintenance.**

| Appropriation Unit                  | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                   | 17,883         | 71,300             | 21,000              | 75,000             | -                   | 75,000             | 5.19%             |
| Indirect Cost Reimburs              | 1,000          | 1,000              | 1,000               | 1,100              | -                   | 1,100              | 10.00%            |
| Trans to Property Appraiser         | 388            | 1,400              | 1,400               | 2,000              | -                   | 2,000              | 42.86%            |
| Trans to Tax Collector              | 1,537          | 2,600              | 4,000               | 2,000              | -                   | 2,000              | (23.08)%          |
| Trans to 111 Unincorp Gen Fd        | 4,100          | 4,300              | 4,300               | 4,500              | -                   | 4,500              | 4.65%             |
| Advance/Repay to 111 Unincrp Gen Fd | 15,000         | 83,800             | 83,800              | -                  | -                   | -                  | (100.00)%         |
| Reserve for Capital                 | -              | -                  | -                   | 27,600             | -                   | 27,600             | N/A               |
| <b>Total Appropriations</b>         | <b>39,908</b>  | <b>164,400</b>     | <b>115,500</b>      | <b>112,200</b>     | <b>-</b>            | <b>112,200</b>     | <b>(31.75)%</b>   |
| Revenue                             | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Ad Valorem Taxes                    | 44,323         | 129,200            | 124,000             | 49,900             | -                   | 49,900             | (61.38)%          |
| Delinquent Ad Valorem Taxes         | 6,908          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                       | 912            | -                  | 300                 | -                  | -                   | -                  | N/A               |
| Trans frm Property Appraiser        | 33             | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans frm Tax Collector             | 362            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward                       | 43,400         | 41,700             | 56,000              | 64,800             | -                   | 64,800             | 55.40%            |
| Less 5% Required By Law             | -              | (6,500)            | -                   | (2,500)            | -                   | (2,500)            | (61.54)%          |
| <b>Total Funding</b>                | <b>95,938</b>  | <b>164,400</b>     | <b>180,300</b>      | <b>112,200</b>     | <b>-</b>            | <b>112,200</b>     | <b>(31.75)%</b>   |

## Radio Road East Beautification MSTU (166)

Fund Type: **Special Revenue**

Description: **The Radio Road East Beautification Municipal Service Taxing Unit was created and established for the purpose of providing landscape improvement within the Unit.**

| Appropriation Unit           | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Indirect Cost Reimburs       | 1,650          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans to 111 Unincorp Gen Fd | 14,690         | -                  | -                   | -                  | -                   | -                  | N/A               |
| <b>Total Appropriations</b>  | <b>16,340</b>  | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |
| Revenue                      | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Carry Forward                | 16,300         | -                  | -                   | -                  | -                   | -                  | N/A               |
| <b>Total Funding</b>         | <b>16,300</b>  | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Platt Road MSTU (167)

Fund Type: **Special Revenue**

Description: **Provide emergency repairs to Platt Road. The principal revenue source is ad valorem taxes.**

| Appropriation Unit           | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Indirect Cost Reimburs       | 100            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans to 101 Transp Op Fd    | 5,159          | -                  | -                   | -                  | -                   | -                  | N/A               |
| <b>Total Appropriations</b>  | <b>5,259</b>   | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |
| Revenue                      | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc                | 25             | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans frm Property Appraiser | 80             | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward                | 5,100          | -                  | -                   | -                  | -                   | -                  | N/A               |
| <b>Total Funding</b>         | <b>5,205</b>   | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |

## Vanderbilt Waterways MSTU (168)

Fund Type: **Special Revenue**

Description: **The Vanderbilt Waterways Municipal Service Taxing Unit (MSTU) was created and established for the purpose of providing short-term dredging of Turkey Bay as well and long-term maintenance of the boater channel for the benefit of property owners located on Vanderbilt Lagoon.**

| Appropriation Unit                  | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                   | 7,910          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Operating Expense                   | 675,213        | 85,100             | 7,600               | 84,200             | -                   | 84,200             | (1.06)%           |
| Indirect Cost Reimburs              | -              | -                  | -                   | 5,000              | -                   | 5,000              | N/A               |
| Trans to Property Appraiser         | -              | 4,500              | 4,500               | 4,500              | -                   | 4,500              | 0.00%             |
| Trans to Tax Collector              | 7,296          | 12,500             | 12,500              | 12,900             | -                   | 12,900             | 3.20%             |
| Trans to 111 Unincorp Gen Fd        | 18,700         | 16,000             | 16,000              | 16,600             | -                   | 16,600             | 3.75%             |
| Advance/Repay to 001 General Fd     | -              | 190,100            | 190,100             | 236,800            | -                   | 236,800            | 24.57%            |
| Advance/Repay to 111 Unincrp Gen Fd | -              | 52,000             | 52,000              | 1,000              | -                   | 1,000              | (98.08)%          |
| Reserve for Capital                 | -              | 103,400            | -                   | 209,500            | -                   | 209,500            | 102.61%           |
| <b>Total Appropriations</b>         | <b>709,119</b> | <b>463,600</b>     | <b>282,700</b>      | <b>570,500</b>     | <b>-</b>            | <b>570,500</b>     | <b>23.06%</b>     |
| Revenue                             | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Ad Valorem Taxes                    | 353,672        | 384,900            | 369,500             | 403,500            | -                   | 403,500            | 4.83%             |
| Delinquent Ad Valorem Taxes         | 3,649          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                       | 3,140          | -                  | 200                 | -                  | -                   | -                  | N/A               |
| Trans frm Tax Collector             | 1,721          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Adv/Repay fm 001 Gen Fd             | 355,000        | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward                       | 92,100         | 98,000             | 100,200             | 187,200            | -                   | 187,200            | 91.02%            |
| Less 5% Required By Law             | -              | (19,300)           | -                   | (20,200)           | -                   | (20,200)           | 4.66%             |
| <b>Total Funding</b>                | <b>809,282</b> | <b>463,600</b>     | <b>469,900</b>      | <b>570,500</b>     | <b>-</b>            | <b>570,500</b>     | <b>23.06%</b>     |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Teen Court (171)

Fund Type: **Special Revenue**

Description: **To provide a diversionary program for first-time juvenile misdemeanor offenders and court education programs for student volunteers. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services           | 93,433         | 94,500             | 80,800              | 62,500             | -                   | 62,500             | (33.86)%          |
| Operating Expense           | 525            | 3,900              | 3,400               | 3,900              | -                   | 3,900              | 0.00%             |
| Remittances                 | 3,000          | 3,000              | 3,000               | 3,000              | -                   | 3,000              | 0.00%             |
| <b>Total Appropriations</b> | <b>96,957</b>  | <b>101,400</b>     | <b>87,200</b>       | <b>69,400</b>      | <b>-</b>            | <b>69,400</b>      | <b>(31.56)%</b>   |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Fines & Forfeitures         | 37,795         | 40,000             | 40,000              | 40,000             | -                   | 40,000             | 0.00%             |
| Interest/Misc               | 655            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 681 Court Admin    | 46,500         | 62,300             | 62,300              | 13,200             | -                   | 13,200             | (78.81)%          |
| Carry Forward               | 15,100         | 1,100              | 3,100               | 18,200             | -                   | 18,200             | 1,554.55%         |
| Less 5% Required By Law     | -              | (2,000)            | -                   | (2,000)            | -                   | (2,000)            | 0.00%             |
| <b>Total Funding</b>        | <b>100,049</b> | <b>101,400</b>     | <b>105,400</b>      | <b>69,400</b>      | <b>-</b>            | <b>69,400</b>      | <b>(31.56)%</b>   |

## Conservation Collier - Land Acquisition (172)

Fund Type: **Special Revenue**

Description: **To acquire environmentally sensitive lands through the development and implementation of innovative purchase strategies designed to promote conservation, and restoration of County's natural resources.**

| Appropriation Unit                 | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change           |
|------------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-----------------------------|
| Personal Services                  | 166,298          | 173,200            | 169,100             | 175,700            | -                   | 175,700            | 1.44%                       |
| Operating Expense                  | 24,748           | 60,700             | 60,200              | 322,700            | -                   | 322,700            | 431.63%                     |
| Indirect Cost Reimburs             | 10,900           | 22,300             | 22,300              | 23,700             | -                   | 23,700             | 6.28%                       |
| Capital Outlay                     | 1,521,663        | 100,000            | 100,000             | 14,065,100         | -                   | 14,065,100         | 13,965.10                   |
| Trans to Property Appraiser        | -                | -                  | -                   | 225,200            | -                   | 225,200            | N/A                         |
| Trans to Tax Collector             | -                | -                  | -                   | 538,500            | -                   | 538,500            | N/A                         |
| Trans to 111 Unincorp Gen Fd       | -                | -                  | -                   | 32,600             | -                   | 32,600             | N/A                         |
| Trans to 174 Conserv Collier Maint | -                | -                  | -                   | 9,728,900          | -                   | 9,728,900          | N/A                         |
| Reserve for Contingencies          | -                | 28,900             | -                   | 70,000             | -                   | 70,000             | 142.21%                     |
| <b>Total Appropriations</b>        | <b>1,723,609</b> | <b>385,100</b>     | <b>351,600</b>      | <b>25,182,400</b>  | <b>-</b>            | <b>25,182,400</b>  | <b>6,439.18</b><br><b>%</b> |
| Revenue                            | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change           |
| Ad Valorem Taxes                   | -                | -                  | -                   | 26,188,800         | -                   | 26,188,800         | N/A                         |
| Licenses & Permits                 | 5,350            | -                  | -                   | -                  | -                   | -                  | N/A                         |
| Miscellaneous Revenues             | -                | 20,000             | 32,000              | 20,000             | -                   | 20,000             | 0.00%                       |
| Interest/Misc                      | 16,141           | 2,000              | 2,000               | 45,000             | -                   | 45,000             | 2,150.00%                   |
| Trans fm 174 Conserv Collier Maint | 1,343,700        | 335,300            | 335,300             | -                  | -                   | -                  | (100.00)%                   |
| Carry Forward                      | 582,300          | 28,900             | 223,900             | 241,600            | -                   | 241,600            | 735.99%                     |
| Less 5% Required By Law            | -                | (1,100)            | -                   | (1,313,000)        | -                   | (1,313,000)        | 119,263.6                   |
| <b>Total Funding</b>               | <b>1,947,491</b> | <b>385,100</b>     | <b>593,200</b>      | <b>25,182,400</b>  | <b>-</b>            | <b>25,182,400</b>  | <b>6,439.18</b><br><b>%</b> |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Driver Education (173)

Fund Type: **Special Revenue**

Description: **Established in FY 2004, this fund accounts for the \$5.00 surcharge on all moving and non-moving civil traffic infractions excluding parking violations filed in County Court. Proceeds fund driver education programs in both public and non-public high schools.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Indirect Cost Reimburs      | 900            | 800                | 800                 | 1,000              | -                   | 1,000              | 25.00%            |
| Remittances                 | 151,000        | 141,000            | 141,000             | 161,800            | -                   | 161,800            | 14.75%            |
| Reserve for Contingencies   | -              | 6,600              | -                   | 16,000             | -                   | 16,000             | 142.42%           |
| Reserve for Capital         | -              | -                  | -                   | 52,000             | -                   | 52,000             | N/A               |
| Reserve for Cash Flow       | -              | 105,000            | -                   | 32,000             | -                   | 32,000             | (69.52)%          |
| <b>Total Appropriations</b> | <b>151,900</b> | <b>253,400</b>     | <b>141,800</b>      | <b>262,800</b>     | <b>-</b>            | <b>262,800</b>     | <b>3.71%</b>      |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Charges For Services        | 137,887        | 125,000            | 125,000             | 137,000            | -                   | 137,000            | 9.60%             |
| Interest/Misc               | 3,142          | 500                | 400                 | 500                | -                   | 500                | 0.00%             |
| Carry Forward               | 159,500        | 134,200            | 148,600             | 132,200            | -                   | 132,200            | (1.49)%           |
| Less 5% Required By Law     | -              | (6,300)            | -                   | (6,900)            | -                   | (6,900)            | 9.52%             |
| <b>Total Funding</b>        | <b>300,530</b> | <b>253,400</b>     | <b>274,000</b>      | <b>262,800</b>     | <b>-</b>            | <b>262,800</b>     | <b>3.71%</b>      |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

**Conservation Collier Maintenance (174)**

Fund Type: **Special Revenue**

Description: **To manage and maintain acquired environmentally sensitive lands in perpetuity through the development and implementation of plans and programs that are designed to protect, conserve, and restore the County's natural resources.**

| <b>Appropriation Unit</b>         | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-----------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                 | 229,625                | 266,900                    | 261,000                     | 255,000                    | -                           | 255,000                    | (4.46)%                   |
| Operating Expense                 | 261,674                | 477,000                    | 372,100                     | 498,100                    | -                           | 498,100                    | 4.42%                     |
| Indirect Cost Reimburs            | 31,900                 | 29,600                     | 29,600                      | 34,200                     | -                           | 34,200                     | 15.54%                    |
| Capital Outlay                    | 51,755                 | 42,600                     | 63,400                      | 135,000                    | -                           | 135,000                    | 216.90%                   |
| Trans to 172 Conserv Collier      | 1,343,700              | 335,300                    | 335,300                     | -                          | -                           | -                          | (100.00)%                 |
| Trans to 179 Conserv Collier Proj | 50,000                 | -                          | -                           | 155,000                    | -                           | 155,000                    | N/A                       |
| Trans to 673 Pepper Rch           | -                      | 3,001,300                  | 3,001,300                   | -                          | -                           | -                          | (100.00)%                 |
| Trans to 710 Pub Serv Match       | -                      | -                          | 10,000                      | -                          | -                           | -                          | N/A                       |
| Reserve for Contingencies         | -                      | 32,000                     | -                           | 90,000                     | -                           | 90,000                     | 181.25%                   |
| Restricted for Unfunded Requests  | -                      | 25,506,700                 | -                           | 34,695,200                 | -                           | 34,695,200                 | 36.02%                    |
| <b>Total Appropriations</b>       | <b>1,968,654</b>       | <b>29,691,400</b>          | <b>4,072,700</b>            | <b>35,862,500</b>          | <b>-</b>                    | <b>35,862,500</b>          | <b>20.78%</b>             |
| <b>Revenue</b>                    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
| Ad Valorem Taxes                  | 37                     | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Delinquent Ad Valorem Taxes       | 719                    | -                          | -                           | -                          | -                           | -                          | N/A                       |
| FEMA - Fed Emerg Mgt Agency       | 1,993                  | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Charges For Services              | 471                    | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Miscellaneous Revenues            | 4,830                  | 8,200                      | 20,000                      | 7,900                      | -                           | 7,900                      | (3.66)%                   |
| Interest/Misc                     | 540,844                | 600,000                    | 160,000                     | 350,000                    | -                           | 350,000                    | (41.67)%                  |
| Reimb From Other Depts            | -                      | -                          | 747,700                     | -                          | -                           | -                          | N/A                       |
| Trans frm Tax Collector           | 2                      | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Trans fm 172 Conserv Collier Fd   | -                      | -                          | -                           | 9,728,900                  | -                           | 9,728,900                  | N/A                       |
| Carry Forward                     | 30,358,500             | 29,113,700                 | 28,938,700                  | 25,793,700                 | -                           | 25,793,700                 | (11.40)%                  |
| Less 5% Required By Law           | -                      | (30,500)                   | -                           | (18,000)                   | -                           | (18,000)                   | (40.98)%                  |
| <b>Total Funding</b>              | <b>30,907,395</b>      | <b>29,691,400</b>          | <b>29,866,400</b>           | <b>35,862,500</b>          | <b>-</b>                    | <b>35,862,500</b>          | <b>20.78%</b>             |

**Collier County Government**  
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## Court Information Technology Fee (178)

Fund Type: **Special Revenue**

Description: **Funding is provided by a \$2 service charge for recording documents or instruments as listed in S.28.222 F.S. These funds are used to support court-related technology throughout the various entities of the Court.**

| Appropriation Unit          | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services           | 115,158          | 156,900            | 121,200             | 159,700            | -                   | 159,700            | 1.78%             |
| Operating Expense           | 1,064,676        | 1,080,100          | 1,157,700           | 1,131,200          | -                   | 1,131,200          | 4.73%             |
| Indirect Cost Reimburs      | 19,200           | 18,000             | 18,000              | 32,100             | -                   | 32,100             | 78.33%            |
| Capital Outlay              | 44,571           | 62,000             | 44,600              | 51,200             | -                   | 51,200             | (17.42)%          |
| Reserve for Contingencies   | -                | 99,300             | -                   | 34,500             | -                   | 34,500             | (65.26)%          |
| Reserve for Capital         | -                | 45,000             | -                   | 163,400            | -                   | 163,400            | 263.11%           |
| <b>Total Appropriations</b> | <b>1,243,605</b> | <b>1,461,300</b>   | <b>1,341,500</b>    | <b>1,572,100</b>   | <b>-</b>            | <b>1,572,100</b>   | <b>7.58%</b>      |
| Revenue                     | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Charges For Services        | 1,078,064        | 750,000            | 950,000             | 900,000            | -                   | 900,000            | 20.00%            |
| Interest/Misc               | 20,508           | 4,200              | 20,500              | 4,200              | -                   | 4,200              | 0.00%             |
| Carry Forward               | 1,229,100        | 744,800            | 1,084,100           | 713,100            | -                   | 713,100            | (4.26)%           |
| Less 5% Required By Law     | -                | (37,700)           | -                   | (45,200)           | -                   | (45,200)           | 19.89%            |
| <b>Total Funding</b>        | <b>2,327,672</b> | <b>1,461,300</b>   | <b>2,054,600</b>    | <b>1,572,100</b>   | <b>-</b>            | <b>1,572,100</b>   | <b>7.58%</b>      |

## Conservation Collier Projects (179)

Fund Type: **Special Revenue**

Description: **This fund accounts for Conservation Collier Capital Improvement Projects**

| Appropriation Unit                 | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                  | 40,150         | -                  | -                   | 60,000             | -                   | 60,000             | N/A               |
| Capital Outlay                     | -              | 3,300              | 118,500             | 95,000             | -                   | 95,000             | 2,778.79%         |
| <b>Total Appropriations</b>        | <b>40,150</b>  | <b>3,300</b>       | <b>118,500</b>      | <b>155,000</b>     | <b>-</b>            | <b>155,000</b>     | <b>4,596.97%</b>  |
| Revenue                            | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc                      | 2,310          | 300                | -                   | -                  | -                   | -                  | (100.00)%         |
| Trans fm 174 Conserv Collier Maint | 50,000         | -                  | -                   | 155,000            | -                   | 155,000            | N/A               |
| Carry Forward                      | 106,300        | 3,100              | 118,500             | -                  | -                   | -                  | (100.00)%         |
| Less 5% Required By Law            | -              | (100)              | -                   | -                  | -                   | -                  | (100.00)%         |
| <b>Total Funding</b>               | <b>158,610</b> | <b>3,300</b>       | <b>118,500</b>      | <b>155,000</b>     | <b>-</b>            | <b>155,000</b>     | <b>4,596.97%</b>  |

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## Domestic Animal Services Donations (180)

Fund Type: **Special Revenue**

Description: **This fund was established to collect and monitor donations given to Domestic Animal Services by private citizens and/or organizations for the benefit of animals and their needs.**

| Appropriation Unit               | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                | 80,951         | 55,300             | 56,800              | 59,500             | -                   | 59,500             | 7.59%             |
| Capital Outlay                   | -              | 2,900              | 10,500              | -                  | -                   | -                  | (100.00)%         |
| Reserve for Contingencies        | -              | 5,800              | -                   | 5,900              | -                   | 5,900              | 1.72%             |
| Restricted for Unfunded Requests | -              | 180,000            | -                   | 508,700            | -                   | 508,700            | 182.61%           |
| <b>Total Appropriations</b>      | <b>80,951</b>  | <b>244,000</b>     | <b>67,300</b>       | <b>574,100</b>     | <b>-</b>            | <b>574,100</b>     | <b>135.29%</b>    |
| Revenue                          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Licenses & Permits               | 205            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Miscellaneous Revenues           | 61,604         | 50,000             | 400,000             | 50,000             | -                   | 50,000             | 0.00%             |
| Interest/Misc                    | 3,829          | 1,600              | 1,000               | 2,600              | -                   | 2,600              | 62.50%            |
| Carry Forward                    | 205,700        | 195,000            | 190,400             | 524,100            | -                   | 524,100            | 168.77%           |
| Less 5% Required By Law          | -              | (2,600)            | -                   | (2,600)            | -                   | (2,600)            | 0.00%             |
| <b>Total Funding</b>             | <b>271,338</b> | <b>244,000</b>     | <b>591,400</b>      | <b>574,100</b>     | <b>-</b>            | <b>574,100</b>     | <b>135.29%</b>    |

## Court Maintenance Fund (181)

Fund Type: **Special Revenue**

Description: **This fund accounts for the revenue specifically created to fund State Court Facilities. On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes.**

| Appropriation Unit          | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | 519,775          | -                  | 5,445,900           | -                  | -                   | -                  | N/A               |
| Capital Outlay              | -                | -                  | 543,100             | -                  | -                   | -                  | N/A               |
| Reserve for Capital         | -                | 5,453,700          | -                   | 2,908,000          | -                   | 2,908,000          | (46.68)%          |
| <b>Total Appropriations</b> | <b>519,775</b>   | <b>5,453,700</b>   | <b>5,989,000</b>    | <b>2,908,000</b>   | <b>-</b>            | <b>2,908,000</b>   | <b>(46.68)%</b>   |
| Revenue                     | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Fines & Forfeitures         | 854,099          | 810,000            | 810,000             | 810,000            | -                   | 810,000            | 0.00%             |
| Interest/Misc               | 123,802          | 65,000             | 35,000              | 35,000             | -                   | 35,000             | (46.15)%          |
| Carry Forward               | 6,791,200        | 4,622,500          | 7,249,300           | 2,105,300          | -                   | 2,105,300          | (54.46)%          |
| Less 5% Required By Law     | -                | (43,800)           | -                   | (42,300)           | -                   | (42,300)           | (3.42)%           |
| <b>Total Funding</b>        | <b>7,769,101</b> | <b>5,453,700</b>   | <b>8,094,300</b>    | <b>2,908,000</b>   | <b>-</b>            | <b>2,908,000</b>   | <b>(46.68)%</b>   |



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## Ave Maria Innovation Zone (182)

Fund Type: **Special Revenue**

Description: **Established in FY 2015 to attract and retain qualified targeted industry businesses within the defined unincorporated area of Collier County.**

| Appropriation Unit               | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                | -              | 6,000              | -                   | 6,000              | -                   | 6,000              | 0.00%             |
| Restricted for Unfunded Requests | -              | 426,000            | -                   | 556,600            | -                   | 556,600            | 30.66%            |
| <b>Total Appropriations</b>      | <b>-</b>       | <b>432,000</b>     | <b>-</b>            | <b>562,600</b>     | <b>-</b>            | <b>562,600</b>     | <b>30.23%</b>     |
| Revenue                          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc                    | 4,741          | 3,000              | -                   | 2,000              | -                   | 2,000              | (33.33)%          |
| Trans fm 001 Gen Fund            | 84,200         | 92,500             | 92,500              | 105,100            | -                   | 105,100            | 13.62%            |
| Trans fm 111 Unincorp Gen Fd     | 19,100         | 21,000             | 21,000              | 23,800             | -                   | 23,800             | 13.33%            |
| Carry Forward                    | 210,400        | 315,700            | 318,400             | 431,900            | -                   | 431,900            | 36.81%            |
| Less 5% Required By Law          | -              | (200)              | -                   | (200)              | -                   | (200)              | 0.00%             |
| <b>Total Funding</b>             | <b>318,441</b> | <b>432,000</b>     | <b>431,900</b>      | <b>562,600</b>     | <b>-</b>            | <b>562,600</b>     | <b>30.23%</b>     |

## TDC Beach Park Facilities (183)

Fund Type: **Special Revenue**

Description: **This fund accounts for the portion of tourist development tax dollars that funds beach park facility, infrastructure and parking projects.**

| Appropriation Unit                | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                 | 150,949           | -                  | 274,100             | -                  | -                   | -                  | N/A               |
| Capital Outlay                    | 828,738           | -                  | 5,149,600           | -                  | -                   | -                  | N/A               |
| Remittances                       | 171,194           | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans to Tax Collector            | 18,665            | 26,000             | 24,200              | 26,000             | -                   | 26,000             | 0.00%             |
| Advance/Repay to 370 Sports Cmplx | -                 | -                  | 7,300,000           | -                  | -                   | -                  | N/A               |
| Reserve for Capital               | -                 | 6,712,500          | -                   | 1,329,100          | -                   | 1,329,100          | (80.20)%          |
| <b>Total Appropriations</b>       | <b>1,169,546</b>  | <b>6,738,500</b>   | <b>12,747,900</b>   | <b>1,355,100</b>   | <b>-</b>            | <b>1,355,100</b>   | <b>(79.89)%</b>   |
| Revenue                           | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Tourist Devel Tax                 | 933,239           | 894,000            | 1,056,100           | 1,068,600          | -                   | 1,068,600          | 19.53%            |
| Intergovernmental Revenues        | 510               | -                  | -                   | -                  | -                   | -                  | N/A               |
| FEMA - Fed Emerq Mgt Agency       | 9,182             | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                     | 217,051           | 150,000            | 30,000              | 5,000              | -                   | 5,000              | (96.67)%          |
| Carry Forward                     | 12,006,600        | 5,746,700          | 11,997,100          | 335,300            | -                   | 335,300            | (94.17)%          |
| Less 5% Required By Law           | -                 | (52,200)           | -                   | (53,800)           | -                   | (53,800)           | 3.07%             |
| <b>Total Funding</b>              | <b>13,166,583</b> | <b>6,738,500</b>   | <b>13,083,200</b>   | <b>1,355,100</b>   | <b>-</b>            | <b>1,355,100</b>   | <b>(79.89)%</b>   |

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## Tourism Promotion (184)

Fund Type: **Special Revenue**

Description: **This fund accounts for the portion of tourist development tax dollars that fund marketing and promotion activities. The tourist tax is levied against short-term (6 month or less) rentals that include hotel, motel rooms, condominiums and houses, campgrounds and other lodgings.**

| Appropriation Unit            | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense             | 7,298,870         | 7,278,800          | 8,442,200           | 10,754,300         | -                   | 10,754,300         | 47.75%            |
| Indirect Cost Reimburs        | 107,000           | 103,600            | 103,600             | 97,800             | -                   | 97,800             | (5.60)%           |
| Trans to Tax Collector        | 174,960           | 198,000            | 203,500             | 226,900            | -                   | 226,900            | 14.60%            |
| Trans to 194 TDC Prom         | 1,600,000         | 1,501,900          | 1,501,900           | 1,784,400          | -                   | 1,784,400          | 18.81%            |
| Trans to 196 TDC Eco Disaster | 135,300           | -                  | -                   | 796,900            | -                   | 796,900            | N/A               |
| Trans to 759 Sports Complex   | 466,300           | 470,900            | 470,900             | 473,300            | -                   | 473,300            | 0.51%             |
| Reserve for Contingencies     | -                 | -                  | -                   | 249,200            | -                   | 249,200            | N/A               |
| <b>Total Appropriations</b>   | <b>9,782,430</b>  | <b>9,553,200</b>   | <b>10,722,100</b>   | <b>14,382,800</b>  | <b>-</b>            | <b>14,382,800</b>  | <b>50.55%</b>     |
| Revenue                       | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Tourist Devel Tax             | 8,751,016         | 8,383,100          | 10,168,700          | 10,313,100         | -                   | 10,313,100         | 23.02%            |
| Miscellaneous Revenues        | 8,500             | -                  | 19,300              | -                  | -                   | -                  | N/A               |
| Interest/Misc                 | 78,167            | 20,000             | 20,000              | 20,000             | -                   | 20,000             | 0.00%             |
| Reimb From Other Depts        | -                 | -                  | 1,037,700           | -                  | -                   | -                  | N/A               |
| Carry Forward                 | 4,987,500         | 1,570,300          | 4,042,800           | 4,566,400          | -                   | 4,566,400          | 190.80%           |
| Less 5% Required By Law       | -                 | (420,200)          | -                   | (516,700)          | -                   | (516,700)          | 22.97%            |
| <b>Total Funding</b>          | <b>13,825,184</b> | <b>9,553,200</b>   | <b>15,288,500</b>   | <b>14,382,800</b>  | <b>-</b>            | <b>14,382,800</b>  | <b>50.55%</b>     |

## TDC Beach Renourishment and Inlet Project Management (185)

Fund Type: **Special Revenue**

Description: **This fund provides for management and administration of beach renourishment projects, pass and inlet projects, beach and pass monitoring, and beach maintenance.**

| Appropriation Unit           | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services            | 632,933          | 731,600            | 717,200             | 736,500            | -                   | 736,500            | 0.67%             |
| Operating Expense            | 53,826           | 169,800            | 131,700             | 246,300            | -                   | 246,300            | 45.05%            |
| Indirect Cost Reimburs       | 50,000           | 51,300             | 51,300              | 47,500             | -                   | 47,500             | (7.41)%           |
| Capital Outlay               | 5,271            | 4,000              | -                   | -                  | -                   | -                  | (100.00)%         |
| Trans to 113 Com Dev Fd      | 20,000           | 20,000             | 20,000              | 22,600             | -                   | 22,600             | 13.00%            |
| Trans to 114 Pollutn Ctrl Fd | 42,500           | 43,300             | 43,300              | 43,300             | -                   | 43,300             | 0.00%             |
| Reserve for Contingencies    | -                | 58,200             | -                   | 60,000             | -                   | 60,000             | 3.09%             |
| <b>Total Appropriations</b>  | <b>804,530</b>   | <b>1,078,200</b>   | <b>963,500</b>      | <b>1,156,200</b>   | <b>-</b>            | <b>1,156,200</b>   | <b>7.23%</b>      |
| Revenue                      | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Intergovernmental Revenues   | 2,088            | -                  | -                   | -                  | -                   | -                  | N/A               |
| FEMA - Fed Emerg Mgt Agency  | 37,581           | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                | 7,297            | 1,000              | 1,300               | 1,000              | -                   | 1,000              | 0.00%             |
| Reimb From Other Depts       | -                | -                  | 6,500               | -                  | -                   | -                  | N/A               |
| Trans fm 195 TDC Cap Fd      | 882,400          | 846,000            | 846,000             | 883,700            | -                   | 883,700            | 4.46%             |
| Carry Forward                | 256,500          | 231,200            | 381,300             | 271,600            | -                   | 271,600            | 17.47%            |
| Less 5% Required By Law      | -                | -                  | -                   | (100)              | -                   | (100)              | N/A               |
| <b>Total Funding</b>         | <b>1,185,866</b> | <b>1,078,200</b>   | <b>1,235,100</b>    | <b>1,156,200</b>   | <b>-</b>            | <b>1,156,200</b>   | <b>7.23%</b>      |

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**Immokalee Redevelopment (186)**

Fund Type: **Special Revenue**

Description: **Established in FY 2001 to implement the Immokalee Component Section of the Collier County Community Redevelopment Plan adopted by the Community Redevelopment Agency (CRA).**

| Appropriation Unit                  | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                   | 146,119          | 194,700            | 200,800             | 195,200            | -                   | 195,200            | 0.26%             |
| Operating Expense                   | 146,476          | 258,400            | 184,700             | 336,300            | -                   | 336,300            | 30.15%            |
| Indirect Cost Reimburs              | 54,900           | 49,400             | 49,400              | 52,200             | -                   | 52,200             | 5.67%             |
| Capital Outlay                      | 10,561           | 3,500              | 13,100              | 75,000             | -                   | 75,000             | 2,042.86%         |
| Grants and Aid                      | -                | 125,000            | -                   | -                  | -                   | -                  | (100.00)%         |
| Trans to 001 Gen Fd                 | 46,400           | 53,800             | 53,800              | 53,800             | -                   | 53,800             | 0.00%             |
| Trans to 187 Bayshore Redev Fd      | 75,200           | 74,100             | 74,100              | 74,100             | -                   | 74,100             | 0.00%             |
| Trans to 716 Im CRA Match           | 86,804           | 100,000            | 233,300             | -                  | -                   | -                  | (100.00)%         |
| Trans to 786 Imm CRA Cap            | -                | -                  | 1,451,700           | 97,600             | -                   | 97,600             | N/A               |
| Advance/Repay to 111 Unincrp Gen Fd | 30,000           | 30,000             | 30,000              | 90,000             | -                   | 90,000             | 200.00%           |
| Reserve for Contingencies           | -                | 62,400             | -                   | 30,300             | -                   | 30,300             | (51.44)%          |
| Reserve for Capital                 | -                | 936,900            | -                   | -                  | -                   | -                  | (100.00)%         |
| <b>Total Appropriations</b>         | <b>596,460</b>   | <b>1,888,200</b>   | <b>2,290,900</b>    | <b>1,004,500</b>   | <b>-</b>            | <b>1,004,500</b>   | <b>(46.80)%</b>   |
| Revenue                             | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Intergovernmental Revenues          | 643              | -                  | -                   | -                  | -                   | -                  | N/A               |
| FEMA - Fed Emerg Mgt Agency         | 11,565           | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                       | 20,832           | 12,000             | 6,300               | 6,300              | -                   | 6,300              | (47.50)%          |
| Impact Fees                         | -                | -                  | 1,400               | -                  | -                   | -                  | N/A               |
| Trans fm 001 Gen Fund               | 616,900          | 728,400            | 728,400             | 821,100            | -                   | 821,100            | 12.73%            |
| Trans fm 111 Unincorp Gen Fd        | 139,700          | 164,900            | 164,900             | 185,900            | -                   | 185,900            | 12.73%            |
| Trans fm 162 Immokalee Beaut Fd     | 85,000           | 85,000             | 85,000              | 92,800             | -                   | 92,800             | 9.18%             |
| Carry Forward                       | 925,400          | 898,500            | 1,203,600           | (101,300)          | -                   | (101,300)          | (111.27)%         |
| Less 5% Required By Law             | -                | (600)              | -                   | (300)              | -                   | (300)              | (50.00)%          |
| <b>Total Funding</b>                | <b>1,800,039</b> | <b>1,888,200</b>   | <b>2,189,600</b>    | <b>1,004,500</b>   | <b>-</b>            | <b>1,004,500</b>   | <b>(46.80)%</b>   |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

**Bayshore/Gateway Triangle Redevelopment (187)**

Fund Type: **Special Revenue**

Description: **Established in FY 2001 to implement the Bayshore/Gateway Triangle Component Section of the Collier County Community Redevelopment Plan adopted by the Community Redevelopment Agency (CRA).**

| <b>Appropriation Unit</b>       | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services               | 379,251                | 446,200                    | 410,800                     | 453,800                    | -                           | 453,800                    | 1.70%                     |
| Operating Expense               | 176,250                | 345,900                    | 294,700                     | 476,100                    | -                           | 476,100                    | 37.64%                    |
| Indirect Cost Reimburs          | 59,500                 | 60,500                     | 60,500                      | 67,000                     | -                           | 67,000                     | 10.74%                    |
| Capital Outlay                  | 1,170                  | 1,500                      | 420,600                     | -                          | -                           | -                          | (100.00)%                 |
| Grants and Aid                  | 5,384                  | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Trans to 001 Gen Fd             | 46,400                 | 53,800                     | 53,800                      | 53,800                     | -                           | 53,800                     | 0.00%                     |
| Trans to 287 CRA Loan           | 1,198,500              | 3,253,000                  | 3,071,500                   | -                          | -                           | -                          | (100.00)%                 |
| Trans to 787 Baysh CRA Projects | 2,503,800              | 3,200,000                  | 6,230,300                   | 1,717,100                  | -                           | 1,717,100                  | (46.34)%                  |
| Advance/Repay to 160 Baysh      | -                      | 700,500                    | 554,600                     | -                          | -                           | -                          | (100.00)%                 |
| Reserve for Contingencies       | -                      | 85,000                     | -                           | 100,000                    | -                           | 100,000                    | 17.65%                    |
| Reserve for Capital             | -                      | 965,500                    | -                           | -                          | -                           | -                          | (100.00)%                 |
| <b>Total Appropriations</b>     | <b>4,370,256</b>       | <b>9,111,900</b>           | <b>11,096,800</b>           | <b>2,867,800</b>           | <b>-</b>                    | <b>2,867,800</b>           | <b>(68.53)%</b>           |
| <b>Revenue</b>                  | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
| Intergovernmental Revenues      | (837)                  | -                          | -                           | -                          | -                           | -                          | N/A                       |
| FEMA - Fed Emerg Mgt Agency     | 1,675                  | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Miscellaneous Revenues          | 416,340                | 6,397,900                  | 6,401,500                   | -                          | -                           | -                          | (100.00)%                 |
| Interest/Misc                   | 67,518                 | 40,000                     | 20,000                      | 20,000                     | -                           | 20,000                     | (50.00)%                  |
| Trans fm 001 Gen Fund           | 1,627,300              | 1,915,000                  | 1,915,000                   | 2,188,000                  | -                           | 2,188,000                  | 14.26%                    |
| Trans fm 111 Unincorp Gen Fd    | 368,400                | 433,500                    | 433,500                     | 495,300                    | -                           | 495,300                    | 14.26%                    |
| Trans fm 163 Baysh/Av Beaut Fd  | 125,500                | 125,500                    | 125,500                     | 125,500                    | -                           | 125,500                    | 0.00%                     |
| Trans fm 164 Haldeman Creek     | 11,300                 | 11,300                     | 11,300                      | 11,300                     | -                           | 11,300                     | 0.00%                     |
| Trans fm 186 Immok Redev Fd     | 75,200                 | 74,100                     | 74,100                      | 74,100                     | -                           | 74,100                     | 0.00%                     |
| Trans fm 287 CRA Debt           | -                      | -                          | 320,600                     | -                          | -                           | -                          | N/A                       |
| Adv/Repay fm 160 Baysh          | -                      | -                          | -                           | 554,600                    | -                           | 554,600                    | N/A                       |
| Carry Forward                   | 2,874,600              | 436,500                    | 1,195,300                   | (600,000)                  | -                           | (600,000)                  | (237.46)%                 |
| Less 5% Required By Law         | -                      | (321,900)                  | -                           | (1,000)                    | -                           | (1,000)                    | (99.69)%                  |
| <b>Total Funding</b>            | <b>5,566,995</b>       | <b>9,111,900</b>           | <b>10,496,800</b>           | <b>2,867,800</b>           | <b>-</b>                    | <b>2,867,800</b>           | <b>(68.53)%</b>           |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## 800 MHz Intergovernmental Radio Communication Program (188)

Fund Type: **Special Revenue**

Description: **Provides funding for operating and maintenance costs of the 800 MHz radio system. Revenue is generated from a \$12.50 surcharge on moving traffic violations. A transfer from the General Fund is required to fully fund the operational costs for the 800 MHz radio system.**

| Appropriation Unit          | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services           | 203,658          | 210,400            | 201,700             | 213,900            | -                   | 213,900            | 1.66%             |
| Operating Expense           | 921,777          | 1,298,500          | 1,291,000           | 1,446,600          | -                   | 1,446,600          | 11.41%            |
| Indirect Cost Reimburs      | 11,000           | 10,200             | 10,200              | 21,600             | -                   | 21,600             | 111.76%           |
| Capital Outlay              | 96,441           | 100,000            | 55,000              | 225,000            | -                   | 225,000            | 125.00%           |
| Reserve for Capital         | -                | 67,500             | -                   | -                  | -                   | -                  | (100.00)%         |
| Reserve for Cash Flow       | -                | 150,000            | -                   | -                  | -                   | -                  | (100.00)%         |
| <b>Total Appropriations</b> | <b>1,232,875</b> | <b>1,836,600</b>   | <b>1,557,900</b>    | <b>1,907,100</b>   | <b>-</b>            | <b>1,907,100</b>   | <b>3.84%</b>      |
| Revenue                     | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Charges For Services        | 256,911          | 269,000            | 273,900             | 281,600            | -                   | 281,600            | 4.68%             |
| Miscellaneous Revenues      | 146,839          | 143,300            | 155,000             | 150,400            | -                   | 150,400            | 4.95%             |
| Interest/Misc               | 6,217            | 1,000              | 1,300               | 1,000              | -                   | 1,000              | 0.00%             |
| Reimb From Other Depts      | 34,590           | 79,500             | 61,000              | 68,100             | -                   | 68,100             | (14.34)%          |
| Trans fm 001 Gen Fund       | 730,400          | 417,100            | 417,100             | 866,400            | -                   | 866,400            | 107.72%           |
| Trans fm 505 IT Ops         | 300,000          | 400,000            | 400,000             | 300,000            | -                   | 300,000            | (25.00)%          |
| Carry Forward               | 248,000          | 547,400            | 510,800             | 261,200            | -                   | 261,200            | (52.28)%          |
| Less 5% Required By Law     | -                | (20,700)           | -                   | (21,600)           | -                   | (21,600)           | 4.35%             |
| <b>Total Funding</b>        | <b>1,722,957</b> | <b>1,836,600</b>   | <b>1,819,100</b>    | <b>1,907,100</b>   | <b>-</b>            | <b>1,907,100</b>   | <b>3.84%</b>      |

## Miscellaneous Florida Statutes Fund (190)

Fund Type: **Special Revenue**

Description: **Accounts for revenues generated by concession fees from the County's Government Complex Snack Bar to be used to improve handicapped and general accessibility to government facilities.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | 25             | 25,000             | -                   | 25,000             | -                   | 25,000             | 0.00%             |
| Capital Outlay              | 24,924         | -                  | -                   | -                  | -                   | -                  | N/A               |
| Reserve for Capital         | -              | 43,000             | -                   | 47,500             | -                   | 47,500             | 10.47%            |
| <b>Total Appropriations</b> | <b>24,949</b>  | <b>68,000</b>      | <b>-</b>            | <b>72,500</b>      | <b>-</b>            | <b>72,500</b>      | <b>6.62%</b>      |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Charges For Services        | 11,146         | 25,000             | -                   | 5,000              | -                   | 5,000              | (80.00)%          |
| Interest/Misc               | 1,360          | -                  | 400                 | -                  | -                   | -                  | N/A               |
| Carry Forward               | 79,800         | 44,300             | 67,400              | 67,800             | -                   | 67,800             | 53.05%            |
| Less 5% Required By Law     | -              | (1,300)            | -                   | (300)              | -                   | (300)              | (76.92)%          |
| <b>Total Funding</b>        | <b>92,306</b>  | <b>68,000</b>      | <b>67,800</b>       | <b>72,500</b>      | <b>-</b>            | <b>72,500</b>      | <b>6.62%</b>      |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Court Innovations (192)

Fund Type: **Special Revenue**

Description: **Provides guardianship services to indigent, incapacitated adults. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | 192,000        | 193,000            | 193,000             | 193,000            | -                   | 193,000            | 0.00%             |
| <b>Total Appropriations</b> | <b>192,000</b> | <b>193,000</b>     | <b>193,000</b>      | <b>193,000</b>     | <b>-</b>            | <b>193,000</b>     | <b>0.00%</b>      |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Fines & Forfeitures         | 37,795         | 40,000             | 40,000              | 40,000             | -                   | 40,000             | 0.00%             |
| Interest/Misc               | 446            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 681 Court Admin    | 142,900        | 151,700            | 151,700             | 149,600            | -                   | 149,600            | (1.38)%           |
| Carry Forward               | 17,500         | 3,300              | 6,700               | 5,400              | -                   | 5,400              | 63.64%            |
| Less 5% Required By Law     | -              | (2,000)            | -                   | (2,000)            | -                   | (2,000)            | 0.00%             |
| <b>Total Funding</b>        | <b>198,641</b> | <b>193,000</b>     | <b>198,400</b>      | <b>193,000</b>     | <b>-</b>            | <b>193,000</b>     | <b>0.00%</b>      |

## TDC Museum (Non-County) Grants (193)

Fund Type: **Special Revenue**

Description: **This fund provides Tourist Development monies on a grant request basis to promote museum special events and traveling exhibits.**

| Appropriation Unit               | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|----------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Indirect Cost Reimburs           | 3,900            | 3,600              | 3,600               | 4,800              | -                   | 4,800              | 33.33%            |
| Remittances                      | 922,631          | 300,000            | 300,000             | 600,000            | -                   | 600,000            | 100.00%           |
| Trans to Tax Collector           | 9,933            | 10,900             | 11,500              | 12,700             | -                   | 12,700             | 16.51%            |
| Restricted for Unfunded Requests | -                | 883,600            | -                   | 1,058,200          | -                   | 1,058,200          | 19.76%            |
| <b>Total Appropriations</b>      | <b>936,464</b>   | <b>1,198,100</b>   | <b>315,100</b>      | <b>1,675,700</b>   | <b>-</b>            | <b>1,675,700</b>   | <b>39.86%</b>     |
| Revenue                          | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Tourist Devel Tax                | 496,643          | 477,000            | 563,500             | 570,100            | -                   | 570,100            | 19.52%            |
| Interest/Misc                    | 26,840           | 15,000             | 5,000               | 4,000              | -                   | 4,000              | (73.33)%          |
| Carry Forward                    | 1,290,000        | 730,700            | 877,000             | 1,130,400          | -                   | 1,130,400          | 54.70%            |
| Less 5% Required By Law          | -                | (24,600)           | -                   | (28,800)           | -                   | (28,800)           | 17.07%            |
| <b>Total Funding</b>             | <b>1,813,484</b> | <b>1,198,100</b>   | <b>1,445,500</b>    | <b>1,675,700</b>   | <b>-</b>            | <b>1,675,700</b>   | <b>39.86%</b>     |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## TDC Office Management and Operations (194)

Fund Type: **Special Revenue**

Description: **This fund accounts for Tourist Development Council (TDC) staff support, overall tourism promotion program management, and marketing and promotion activities provided through County staff.**

| Appropriation Unit          | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services           | 963,530          | 1,106,700          | 1,007,800           | 992,500            | -                   | 992,500            | (10.32)%          |
| Operating Expense           | 361,861          | 325,400            | 400,000             | 438,800            | -                   | 438,800            | 34.85%            |
| Indirect Cost Reimburs      | 83,500           | 70,800             | 70,800              | 54,500             | -                   | 54,500             | (23.02)%          |
| Capital Outlay              | -                | 7,500              | -                   | -                  | -                   | -                  | (100.00)%         |
| Trans to 001 Gen Fd         | 147,000          | 170,300            | 170,300             | 170,300            | -                   | 170,300            | 0.00%             |
| Trans to 301 Co Wide Cap Fd | -                | -                  | -                   | 5,100              | -                   | 5,100              | N/A               |
| Reserve for Contingencies   | -                | 43,300             | -                   | 148,500            | -                   | 148,500            | 242.96%           |
| Reserve for Capital         | -                | -                  | -                   | 21,300             | -                   | 21,300             | N/A               |
| Reserve for Attrition       | -                | (19,000)           | -                   | (18,500)           | -                   | (18,500)           | (2.63)%           |
| <b>Total Appropriations</b> | <b>1,555,891</b> | <b>1,705,000</b>   | <b>1,648,900</b>    | <b>1,812,500</b>   | <b>-</b>            | <b>1,812,500</b>   | <b>6.30%</b>      |
| Revenue                     | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc               | 6,399            | 2,000              | -                   | -                  | -                   | -                  | (100.00)%         |
| Trans fm 184 TDC Promo      | 1,600,000        | 1,501,900          | 1,501,900           | 1,784,400          | -                   | 1,784,400          | 18.81%            |
| Carry Forward               | 124,600          | 201,200            | 175,100             | 28,100             | -                   | 28,100             | (86.03)%          |
| Less 5% Required By Law     | -                | (100)              | -                   | -                  | -                   | -                  | (100.00)%         |
| <b>Total Funding</b>        | <b>1,730,999</b> | <b>1,705,000</b>   | <b>1,677,000</b>    | <b>1,812,500</b>   | <b>-</b>            | <b>1,812,500</b>   | <b>6.30%</b>      |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## TDC Beach Renourishment & Inlet Management (195)

Fund Type: **Special Revenue**

Description: **This fund provides funding for beach renourishment projects, pass and inlet projects, beach and pass monitoring requirements, and beach maintenance efforts.**

| Appropriation Unit                | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                 | 120,588           | -                  | 4,300               | -                  | -                   | -                  | N/A               |
| Operating Expense                 | 4,763,531         | 1,140,200          | 4,474,800           | 1,584,600          | -                   | 1,584,600          | 38.98%            |
| Capital Outlay                    | 3,195,962         | 3,351,600          | 10,159,900          | 5,466,500          | -                   | 5,466,500          | 63.10%            |
| Trans to Tax Collector            | 203,164           | 227,500            | 230,000             | 256,100            | -                   | 256,100            | 12.57%            |
| Trans to 119 Sea Turtle           | 170,000           | 171,700            | 171,700             | 171,700            | -                   | 171,700            | 0.00%             |
| Trans to 185 TDC Enq              | 882,400           | 846,000            | 846,000             | 883,700            | -                   | 883,700            | 4.46%             |
| Advance/Repay to 370 Sports Cmplx | -                 | -                  | 9,900,000           | -                  | -                   | -                  | N/A               |
| Reserve for Capital               | -                 | 42,178,100         | -                   | 39,225,800         | -                   | 39,225,800         | (7.00)%           |
| Reserve for Catastrophic Event    | -                 | 8,570,000          | -                   | 9,070,000          | -                   | 9,070,000          | 5.83%             |
| <b>Total Appropriations</b>       | <b>9,335,645</b>  | <b>56,485,100</b>  | <b>25,786,700</b>   | <b>56,658,400</b>  | <b>-</b>            | <b>56,658,400</b>  | <b>0.31%</b>      |
| Revenue                           | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Tourist Devel Tax                 | 10,158,203        | 9,734,100          | 11,499,100          | 11,635,500         | -                   | 11,635,500         | 19.53%            |
| Intergovernmental Revenues        | 2,440,094         | -                  | -                   | -                  | -                   | -                  | N/A               |
| FEMA - Fed Emerq Mgt Agency       | 39,934            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Miscellaneous Revenues            | 6,618             | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                     | 969,243           | 500,000            | 400,000             | 500,000            | -                   | 500,000            | 0.00%             |
| Reimb From Other Depts            | 8,269             | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward                     | 54,730,600        | 46,763,000         | 59,017,300          | 45,129,700         | -                   | 45,129,700         | (3.49)%           |
| Less 5% Required By Law           | -                 | (512,000)          | -                   | (606,800)          | -                   | (606,800)          | 18.52%            |
| <b>Total Funding</b>              | <b>68,352,961</b> | <b>56,485,100</b>  | <b>70,916,400</b>   | <b>56,658,400</b>  | <b>-</b>            | <b>56,658,400</b>  | <b>0.31%</b>      |

## TDC Promotion Reserve (196)

Fund Type: **Special Revenue**

Description: **This fund provides reserve funding to promote Collier County after a natural or economic disaster to expedite tourism recovery.**

| Appropriation Unit                        | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                         | -                | 500,100            | 500,100             | 502,200            | -                   | 502,200            | 0.42%             |
| Indirect Cost Reimburs                    | 1,700            | 1,100              | 1,100               | 300                | -                   | 300                | (72.73)%          |
| Reserve for Disaster Stimulus Advertising | -                | 685,700            | -                   | 1,500,000          | -                   | 1,500,000          | 118.75%           |
| <b>Total Appropriations</b>               | <b>1,700</b>     | <b>1,186,900</b>   | <b>501,200</b>      | <b>2,002,500</b>   | <b>-</b>            | <b>2,002,500</b>   | <b>68.72%</b>     |
| Revenue                                   | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc                             | 27,083           | 8,000              | 7,000               | 7,000              | -                   | 7,000              | (12.50)%          |
| Trans fm 184 TDC Promo                    | 135,300          | -                  | -                   | 796,900            | -                   | 796,900            | N/A               |
| Carry Forward                             | 1,532,500        | 1,179,300          | 1,693,200           | 1,199,000          | -                   | 1,199,000          | 1.67%             |
| Less 5% Required By Law                   | -                | (400)              | -                   | (400)              | -                   | (400)              | 0.00%             |
| <b>Total Funding</b>                      | <b>1,694,883</b> | <b>1,186,900</b>   | <b>1,700,200</b>    | <b>2,002,500</b>   | <b>-</b>            | <b>2,002,500</b>   | <b>68.72%</b>     |



**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## County Museums (198)

Fund Type: **Special Revenue**

Description: **This fund provides dedicated funding for operations of the Collier County Museum as well as exhibit and facility capital improvements.**

| Appropriation Unit          | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services           | 1,147,763        | 1,273,600          | 1,272,900           | 1,285,100          | -                   | 1,285,100          | 0.90%             |
| Operating Expense           | 674,489          | 757,100            | 622,200             | 870,800            | -                   | 870,800            | 15.02%            |
| Indirect Cost Reimburs      | 257,400          | 261,100            | 261,100             | 239,200            | -                   | 239,200            | (8.39)%           |
| Capital Outlay              | 60,330           | 2,000              | -                   | 40,600             | -                   | 40,600             | 1,930.00%         |
| Trans to Tax Collector      | 40,060           | 42,000             | 40,000              | 40,000             | -                   | 40,000             | (4.76)%           |
| Trans to 314 Museum Cap     | 50,000           | -                  | 214,300             | 400,000            | -                   | 400,000            | N/A               |
| Reserve for Contingencies   | -                | 19,700             | -                   | 121,800            | -                   | 121,800            | 518.27%           |
| Reserve for Capital         | -                | -                  | -                   | 84,800             | -                   | 84,800             | N/A               |
| Reserve for Attrition       | -                | (20,800)           | -                   | (21,000)           | -                   | (21,000)           | 0.96%             |
| <b>Total Appropriations</b> | <b>2,230,041</b> | <b>2,334,700</b>   | <b>2,410,500</b>    | <b>3,061,300</b>   | <b>-</b>            | <b>3,061,300</b>   | <b>31.12%</b>     |
| Revenue                     | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Tourist Devel Tax           | 2,000,000        | 1,917,900          | 2,000,000           | 2,000,000          | -                   | 2,000,000          | 4.28%             |
| FEMA - Fed Emerg Mgt Agency | 2,534            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Charges For Services        | 5,420            | 24,000             | 1,900               | 23,400             | -                   | 23,400             | (2.50)%           |
| Miscellaneous Revenues      | 20,000           | 2,700              | 3,700               | 3,000              | -                   | 3,000              | 11.11%            |
| Interest/Misc               | 11,200           | 1,000              | 2,200               | 4,400              | -                   | 4,400              | 340.00%           |
| Trans fm 001 Gen Fund       | 203,000          | 450,000            | 450,000             | 452,300            | -                   | 452,300            | 0.51%             |
| Carry Forward               | 620,000          | 36,500             | 632,500             | 679,800            | -                   | 679,800            | 1,762.47%         |
| Less 5% Required By Law     | -                | (97,400)           | -                   | (101,600)          | -                   | (101,600)          | 4.31%             |
| <b>Total Funding</b>        | <b>2,862,155</b> | <b>2,334,700</b>   | <b>3,090,300</b>    | <b>3,061,300</b>   | <b>-</b>            | <b>3,061,300</b>   | <b>31.12%</b>     |

## 911 Emergency Phone System Enhancement (199)

Fund Type: **Special Revenue**

Description: **Established to provide for costs associated with the Emergency 911 telephone system. This fund contains residual collections to be spent down pursuant to Florida Statutes. Revenues are currently being posted into Fund 611.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Remittances                 | -              | 36,000             | -                   | 35,300             | -                   | 35,300             | (1.94)%           |
| <b>Total Appropriations</b> | <b>-</b>       | <b>36,000</b>      | <b>-</b>            | <b>35,300</b>      | <b>-</b>            | <b>35,300</b>      | <b>(1.94)%</b>    |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc               | 622            | 900                | 200                 | 200                | -                   | 200                | (77.78)%          |
| Carry Forward               | 34,300         | 35,200             | 34,900              | 35,100             | -                   | 35,100             | (0.28)%           |
| Less 5% Required By Law     | -              | (100)              | -                   | -                  | -                   | -                  | (100.00)%         |
| <b>Total Funding</b>        | <b>34,922</b>  | <b>36,000</b>      | <b>35,100</b>       | <b>35,300</b>      | <b>-</b>            | <b>35,300</b>      | <b>(1.94)%</b>    |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Gas Tax Revenue Refunding Bonds, Series 2003/2012 & 2005/2014 (212)

Fund Type: **Debt Service**

Description: **The Gas Tax Revenue Bonds, Series 2012 refunded the 2003 Road Improvement Refunding Revenue Bonds. Gas Tax Revenue Bonds, Series 2014 partially refunded the 2005 Gas Tax Revenue Bonds. Both the Series 2003 and Series 2005 Bonds provided funding for acquisition, construction, and reconstruction of roads and bridges and other transportation improvements. Revenues pledged include the 5-cent, 6-cent, 7th cent and 9th cent Gas Taxes with final maturity in June 2025. The County Seventh Cent Gas Tax is deposited directly into the Gas Tax Debt Service Fund (212) and the remaining funding is a transfer from the Gas Tax Construction Fund (313).**

| Appropriation Unit              | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|---------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Arbitrage Services              | 1,681             | 7,000              | 7,000               | 7,000              | -                   | 7,000              | 0.00%             |
| Debt Service                    | -                 | 10,000             | 10,000              | 10,000             | -                   | 10,000             | 0.00%             |
| Debt Service - Principal        | 11,170,000        | 11,515,000         | 11,515,000          | 11,875,000         | -                   | 11,875,000         | 3.13%             |
| Debt Service - Interest Expense | 2,178,195         | 1,802,000          | 1,801,900           | 1,412,700          | -                   | 1,412,700          | (21.60)%          |
| Reserve for Debt Service        | -                 | 853,600            | -                   | 970,800            | -                   | 970,800            | 13.73%            |
| <b>Total Appropriations</b>     | <b>13,349,875</b> | <b>14,187,600</b>  | <b>13,333,900</b>   | <b>14,275,500</b>  | <b>-</b>            | <b>14,275,500</b>  | <b>0.62%</b>      |
| Revenue                         | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Gas Taxes                       | 1,864,211         | 1,800,000          | 1,900,000           | 1,900,000          | -                   | 1,900,000          | 5.56%             |
| Interest/Misc                   | 47,669            | 1,000              | 1,000               | 1,000              | -                   | 1,000              | 0.00%             |
| Trans fm 313 Gas Tax Cap Fd     | 11,262,400        | 11,465,000         | 11,465,000          | 11,300,000         | -                   | 11,300,000         | (1.44)%           |
| Carry Forward                   | 1,313,500         | 1,011,700          | 1,137,900           | 1,170,000          | -                   | 1,170,000          | 15.65%            |
| Less 5% Required By Law         | -                 | (90,100)           | -                   | (95,500)           | -                   | (95,500)           | 5.99%             |
| <b>Total Funding</b>            | <b>14,487,780</b> | <b>14,187,600</b>  | <b>14,503,900</b>   | <b>14,275,500</b>  | <b>-</b>            | <b>14,275,500</b>  | <b>0.62%</b>      |

## Pine Ridge / Naples Production Park Assessment Bond, Series 1993 (232)

Fund Type: **Permanent Fund**

Description: **This special assessment bond, with final maturity in October 2013 was used to finance capital improvements within the respective industrial parks.**

| Appropriation Unit          | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Reserve for Debt Service    | -                | 1,431,400          | -                   | 1,437,800          | -                   | 1,437,800          | 0.45%             |
| <b>Total Appropriations</b> | <b>-</b>         | <b>1,431,400</b>   | <b>-</b>            | <b>1,437,800</b>   | <b>-</b>            | <b>1,437,800</b>   | <b>0.45%</b>      |
| Revenue                     | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc               | 18,437           | 12,000             | 8,000               | 8,000              | -                   | 8,000              | (33.33)%          |
| Trans fm 138 Naples Prod Pk | -                | 382,600            | 372,200             | 6,200              | -                   | 6,200              | (98.38)%          |
| Carry Forward               | 1,025,400        | 1,037,400          | 1,043,800           | 1,424,000          | -                   | 1,424,000          | 37.27%            |
| Less 5% Required By Law     | -                | (600)              | -                   | (400)              | -                   | (400)              | (33.33)%          |
| <b>Total Funding</b>        | <b>1,043,837</b> | <b>1,431,400</b>   | <b>1,424,000</b>    | <b>1,437,800</b>   | <b>-</b>            | <b>1,437,800</b>   | <b>0.45%</b>      |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Taxable Special Obligation Revenue Note, Series 2019 (246)

Fund Type: **Debt Service**

Description: **This special obligation note, with final maturity in September 2030 was used to finance the purchase of the Golden Gate Golf course.**

| Appropriation Unit               | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Arbitrage Services               | -              | 3,500              | 3,500               | 3,500              | -                   | 3,500              | 0.00%             |
| Debt Service                     | -              | 500                | 500                 | 500                | -                   | 500                | 0.00%             |
| Debt Service - Interest Expense  | 540,326        | 768,900            | 768,900             | 768,900            | -                   | 768,900            | 0.00%             |
| <b>Total Appropriations</b>      | <b>540,326</b> | <b>772,900</b>     | <b>772,900</b>      | <b>772,900</b>     | <b>-</b>            | <b>772,900</b>     | <b>0.00%</b>      |
| Revenue                          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc                    | 149            | 100                | 100                 | 100                | -                   | 100                | 0.00%             |
| Trans fm 346 Pks Unincorp Cap Fd | 540,400        | 765,100            | 765,100             | 768,700            | -                   | 768,700            | 0.47%             |
| Carry Forward                    | 11,600         | 7,700              | 11,800              | 4,100              | -                   | 4,100              | (46.75)%          |
| <b>Total Funding</b>             | <b>552,149</b> | <b>772,900</b>     | <b>777,000</b>      | <b>772,900</b>     | <b>-</b>            | <b>772,900</b>     | <b>0.00%</b>      |

## Euclid and Lakeland Assessment (253)

Fund Type: **Debt Service**

Description: **This special assessment bond was used to finance capital improvements within the respective residential area.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Reserve for Debt Service    | -              | 97,300             | -                   | 97,500             | -                   | 97,500             | 0.21%             |
| <b>Total Appropriations</b> | <b>-</b>       | <b>97,300</b>      | <b>-</b>            | <b>97,500</b>      | <b>-</b>            | <b>97,500</b>      | <b>0.21%</b>      |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc               | 1,707          | 500                | 500                 | 500                | -                   | 500                | 0.00%             |
| Carry Forward               | 94,800         | 96,800             | 96,500              | 97,000             | -                   | 97,000             | 0.21%             |
| <b>Total Funding</b>        | <b>96,507</b>  | <b>97,300</b>      | <b>97,000</b>       | <b>97,500</b>      | <b>-</b>            | <b>97,500</b>      | <b>0.21%</b>      |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Forest Lakes Roadway Limited General Obligation Bonds, 2007 (259)

Fund Type: **Debt Service**

Description: **This Limited General Obligation Bond, with final maturity in January 2022 was used to finance capital improvements within the respective residential area.**

| Appropriation Unit                | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                 | 371              | -                  | -                   | -                  | -                   | -                  | N/A               |
| Arbitrage Services                | 2,558            | 3,500              | 3,200               | -                  | -                   | -                  | (100.00)%         |
| Debt Service                      | -                | 400                | 400                 | -                  | -                   | -                  | (100.00)%         |
| Debt Service - Principal          | 495,000          | 520,000            | 1,060,000           | -                  | -                   | -                  | (100.00)%         |
| Debt Service - Interest Expense   | 55,569           | 34,000             | 22,500              | -                  | -                   | -                  | (100.00)%         |
| Trans to Property Appraiser       | 4,496            | 6,000              | 6,000               | -                  | -                   | -                  | (100.00)%         |
| Trans to Tax Collector            | 11,828           | 17,200             | 11,100              | -                  | -                   | -                  | (100.00)%         |
| Trans to 159 Forest Lake Drn MSTU | -                | -                  | 76,600              | -                  | -                   | -                  | N/A               |
| Reserve for Debt Service          | -                | 500,000            | -                   | -                  | -                   | -                  | (100.00)%         |
| Reserve for Cash Flow             | -                | 55,400             | -                   | -                  | -                   | -                  | (100.00)%         |
| <b>Total Appropriations</b>       | <b>569,823</b>   | <b>1,136,500</b>   | <b>1,179,800</b>    | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>(100.00)%</b>  |
|                                   |                  |                    |                     |                    |                     |                    | <b>%</b>          |
| Revenue                           | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Ad Valorem Taxes                  | 519,612          | 577,300            | 554,200             | -                  | -                   | -                  | (100.00)%         |
| Delinquent Ad Valorem Taxes       | 6,936            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                     | 11,824           | 2,000              | 3,000               | -                  | -                   | -                  | (100.00)%         |
| Trans frm Property Appraiser      | 383              | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans frm Tax Collector           | 2,790            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 159 Forest Lake Fd       | -                | -                  | 17,500              | -                  | -                   | -                  | N/A               |
| Carry Forward                     | 633,400          | 586,100            | 605,100             | -                  | -                   | -                  | (100.00)%         |
| Less 5% Required By Law           | -                | (28,900)           | -                   | -                  | -                   | -                  | (100.00)%         |
| <b>Total Funding</b>              | <b>1,174,945</b> | <b>1,136,500</b>   | <b>1,179,800</b>    | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>(100.00)%</b>  |
|                                   |                  |                    |                     |                    |                     |                    | <b>%</b>          |

## Tourist Development Tax Revenue Bond, Series 2018 (270)

Fund Type: **Debt Service**

Description: **Bond proceeds were used to fund the construction of the Amateur Sports Complex. The revenue pledged was the Tourist Development Tax.**

| Appropriation Unit              | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|---------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Arbitrage Services              | 3,229            | 7,000              | 3,500               | 3,500              | -                   | 3,500              | (50.00)%          |
| Debt Service                    | 36,000           | 10,000             | 10,000              | 10,000             | -                   | 10,000             | 0.00%             |
| Debt Service - Principal        | 1,150,000        | 1,030,000          | 1,030,000           | 1,080,000          | -                   | 1,080,000          | 4.85%             |
| Debt Service - Interest Expense | 2,745,250        | 2,690,800          | 2,690,800           | 2,638,000          | -                   | 2,638,000          | (1.96)%           |
| Reserve for Debt Service        | -                | 2,908,000          | -                   | 2,440,500          | -                   | 2,440,500          | (16.08)%          |
| <b>Total Appropriations</b>     | <b>3,934,479</b> | <b>6,645,800</b>   | <b>3,734,300</b>    | <b>6,172,000</b>   | <b>-</b>            | <b>6,172,000</b>   | <b>(7.13)%</b>    |
|                                 |                  |                    |                     |                    |                     |                    |                   |
| Revenue                         | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc                   | 29,607           | 5,000              | 5,000               | 5,000              | -                   | 5,000              | 0.00%             |
| Trans fm 758 TDT Capital        | 4,273,600        | 3,722,800          | 3,722,800           | 3,217,100          | -                   | 3,217,100          | (13.58)%          |
| Carry Forward                   | 2,588,000        | 2,918,300          | 2,956,700           | 2,950,200          | -                   | 2,950,200          | 1.09%             |
| Less 5% Required By Law         | -                | (300)              | -                   | (300)              | -                   | (300)              | 0.00%             |
| <b>Total Funding</b>            | <b>6,891,207</b> | <b>6,645,800</b>   | <b>6,684,500</b>    | <b>6,172,000</b>   | <b>-</b>            | <b>6,172,000</b>   | <b>(7.13)%</b>    |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

**CRA Taxable Note (TD Bank), Series 2017 (287)**

Fund Type: **Debt Service**

Description: **This Line of Credit, was used to finance land acquisition and capital improvements within the Bayshore/Gateway Triangle Community Redevelopment Agency (CRA).**

| <b>Appropriation Unit</b>       | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Debt Service                    | -                      | 1,000                      | -                           | -                          | -                           | -                          | (100.00)%                 |
| Debt Service - Principal        | 850,556                | 3,400,000                  | 3,291,200                   | -                          | -                           | -                          | (100.00)%                 |
| Debt Service - Interest Expense | 136,290                | 63,000                     | 28,900                      | -                          | -                           | -                          | (100.00)%                 |
| Trans to 187 Bayshore Redev Fd  | -                      | -                          | 320,600                     | -                          | -                           | -                          | N/A                       |
| Reserve for Contingencies       | -                      | 20,000                     | -                           | -                          | -                           | -                          | (100.00)%                 |
| Reserve for Debt Service        | -                      | 330,000                    | -                           | -                          | -                           | -                          | (100.00)%                 |
| <b>Total Appropriations</b>     | <b>986,846</b>         | <b>3,814,000</b>           | <b>3,640,700</b>            | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>(100.00)%</b>          |
|                                 |                        |                            |                             |                            |                             |                            |                           |
| <b>Revenue</b>                  | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
| Interest/Misc                   | 1,582                  | -                          | 1,500                       | -                          | -                           | -                          | N/A                       |
| Trans fm 187 Bayshore Redev Fd  | 1,198,500              | 3,253,000                  | 3,071,500                   | -                          | -                           | -                          | (100.00)%                 |
| Carry Forward                   | 354,500                | 561,000                    | 567,700                     | -                          | -                           | -                          | (100.00)%                 |
| <b>Total Funding</b>            | <b>1,554,582</b>       | <b>3,814,000</b>           | <b>3,640,700</b>            | <b>-</b>                   | <b>-</b>                    | <b>-</b>                   | <b>(100.00)%</b>          |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Special Obligation Bonds, Series 2010B, 2011, 2013, 2017 and 2020A & B (298)

Fund Type: **Debt Service**

Description: **These Special Obligation Bonds are pledging covenant to budget and appropriate non ad valorem revenues for the debt service.**

**\*The 2010B bonds are payable through October 1, 2022 and the proceeds were used to refund the 2002 (Sales Tax) Capital Improvement Bonds.**

**\*The 2011 bonds are payable through October 1, 2029 and the proceeds were used to partially refund the 2003 and 2005 (Sales Tax) Capital Improvement Bonds.**

**\*The 2013 bonds are payable through October 1, 2035 and the proceeds were used to partially refund the 2003 and 2005 (Sales Tax) Capital Improvement Bonds.**

**\*The 2017 bonds are payable through July 1, 2034 and the proceeds were used to refinance the 2010 bonds which refinanced Commercial Paper principal.**

**\*The 2020A bonds are payable through October 1, 2045 and the proceeds were used for Stormwater & Park Improvements.**

**\*The 2020B bonds are payable through October 1, 2029 and the proceeds were used for real property acquisitions.**

| Appropriation Unit               | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Arbitrage Services               | 12,000            | 20,000             | 20,000              | 20,000             | -                   | 20,000             | 0.00%             |
| Debt Service                     | 791               | 20,000             | 1,116,900           | 20,000             | -                   | 20,000             | 0.00%             |
| Debt Service - Principal         | 11,362,000        | 11,841,000         | 11,841,000          | 14,798,000         | -                   | 14,798,000         | 24.97%            |
| Debt Service - Interest Expense  | 6,703,179         | 6,205,300          | 7,688,900           | 9,244,600          | -                   | 9,244,600          | 48.98%            |
| Reserve for Future Debt Service  | -                 | 237,300            | -                   | -                  | -                   | -                  | (100.00)%         |
| Reserve for Cash Flow            | -                 | 1,304,900          | -                   | 1,304,900          | -                   | 1,304,900          | 0.00%             |
| <b>Total Appropriations</b>      | <b>18,077,970</b> | <b>19,628,500</b>  | <b>20,666,800</b>   | <b>25,387,500</b>  | <b>-</b>            | <b>25,387,500</b>  | <b>29.34%</b>     |
| Revenue                          | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc                    | 36,850            | 20,000             | 8,000               | 8,000              | -                   | 8,000              | (60.00)%          |
| Bond Proceeds                    | -                 | -                  | 1,100,400           | -                  | -                   | -                  | N/A               |
| Trans fm 001 Gen Fund            | 2,918,300         | 2,861,400          | 4,348,500           | 8,908,000          | -                   | 8,908,000          | 211.32%           |
| Trans fm 101 Transp Op Fd        | 1,208,800         | 1,209,600          | 1,209,600           | 1,216,700          | -                   | 1,216,700          | 0.59%             |
| Trans fm 299 Debt Service        | -                 | -                  | -                   | 15,700             | -                   | 15,700             | N/A               |
| Trans fm 345 Pk & Rec Cap        | -                 | -                  | -                   | 300,000            | -                   | 300,000            | N/A               |
| Trans fm 346 Pks Unincorp Cap Fd | 2,939,300         | 2,948,000          | 2,948,000           | 2,641,800          | -                   | 2,641,800          | (10.39)%          |
| Trans fm 350 EMS Cap Fd          | 442,200           | 442,900            | 442,900             | 444,500            | -                   | 444,500            | 0.36%             |
| Trans fm 355 Library Cap Fd      | 1,062,400         | 1,060,900          | 1,060,900           | 1,058,100          | -                   | 1,058,100          | (0.26)%           |
| Trans fm 381 Correctional Cap Fd | 1,832,800         | 1,822,000          | 1,822,000           | 1,789,900          | -                   | 1,789,900          | (1.76)%           |
| Trans fm 385 Law Enforc Cap Fd   | 1,828,800         | 1,831,300          | 1,831,300           | 1,835,300          | -                   | 1,835,300          | 0.22%             |
| Trans fm 390 Gen Gov Fac Cap Fd  | 5,505,800         | 5,575,800          | 5,575,800           | 5,595,500          | -                   | 5,595,500          | 0.35%             |
| Carry Forward                    | 2,196,500         | 1,857,600          | 1,893,800           | 1,574,400          | -                   | 1,574,400          | (15.25)%          |
| Less 5% Required By Law          | -                 | (1,000)            | -                   | (400)              | -                   | (400)              | (60.00)%          |
| <b>Total Funding</b>             | <b>19,971,750</b> | <b>19,628,500</b>  | <b>22,241,200</b>   | <b>25,387,500</b>  | <b>-</b>            | <b>25,387,500</b>  | <b>29.34%</b>     |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Commercial Paper Loan (299)

Fund Type: **Debt Service**

Description: **This variable rate debt financed various capital projects including the Amateur Sports Complex land purchase and various improvements at Pelican Bay. The repayment source available is non ad valorem revenues.**

| <b>Appropriation Unit</b>       | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Arbitrage Services              | 840                    | 3,500                      | 800                         | 4,300                      | -                           | 4,300                      | 22.86%                    |
| Debt Service                    | -                      | -                          | -                           | 10,000                     | -                           | 10,000                     | N/A                       |
| Debt Service - Principal        | 400,000                | 400,000                    | 11,100,000                  | -                          | -                           | -                          | (100.00)%                 |
| Debt Service - Interest Expense | 228,547                | 400,000                    | 12,400                      | 186,500                    | -                           | 186,500                    | (53.38)%                  |
| Trans to 298 Sp Ob Bd '10       | -                      | -                          | -                           | 15,700                     | -                           | 15,700                     | N/A                       |
| <b>Total Appropriations</b>     | <b>629,388</b>         | <b>803,500</b>             | <b>11,113,200</b>           | <b>216,500</b>             | <b>-</b>                    | <b>216,500</b>             | <b>(73.06)%</b>           |
| <b>Revenue</b>                  | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
| Interest/Misc                   | 54                     | -                          | 100                         | -                          | -                           | -                          | N/A                       |
| Bond Proceeds                   | -                      | -                          | 10,000,000                  | -                          | -                           | -                          | N/A                       |
| Trans fm 001 Gen Fund           | 775,900                | 789,000                    | 965,000                     | -                          | -                           | -                          | (100.00)%                 |
| Trans fm 322 PB Irr Cap Fd      | -                      | -                          | -                           | 200,000                    | -                           | 200,000                    | N/A                       |
| Carry Forward                   | 18,000                 | 14,500                     | 164,600                     | 16,500                     | -                           | 16,500                     | 13.79%                    |
| <b>Total Funding</b>            | <b>793,954</b>         | <b>803,500</b>             | <b>11,129,700</b>           | <b>216,500</b>             | <b>-</b>                    | <b>216,500</b>             | <b>(73.06)%</b>           |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## County-Wide Capital Projects (301)

Fund Type: **Capital Projects**

Description: **Accounts for non-growth related capital projects other than Parks, Museums, Roads and Stormwater. The principal funding source is an operating transfer from the General Fund (001).**

| Appropriation Unit                      | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                       | 8,954,743         | 6,090,000          | 13,307,700          | 8,390,000          | -                   | 8,390,000          | 37.77%            |
| Capital Outlay                          | 3,396,543         | 8,594,800          | 34,748,000          | 15,701,700         | -                   | 15,701,700         | 82.69%            |
| Remittances                             | 134,017           | -                  | -                   | -                  | -                   | -                  | N/A               |
| Advance/Repay to 390 Gov't Fac          | 1,751,000         | 2,192,100          | 2,192,100           | 1,832,000          | -                   | 1,832,000          | (16.43)%          |
| Reserve for Contingencies               | -                 | 700,000            | -                   | -                  | -                   | -                  | (100.00)%         |
| Reserve for Capital                     | -                 | -                  | -                   | 1,365,300          | -                   | 1,365,300          | N/A               |
| Reserve for Future Capital Replacements | -                 | 9,000,000          | -                   | 17,500,000         | -                   | 17,500,000         | 94.44%            |
| Reserve for Disaster Relief             | -                 | 132,700            | -                   | 132,700            | -                   | 132,700            | 0.00%             |
| <b>Total Appropriations</b>             | <b>14,236,303</b> | <b>26,709,600</b>  | <b>50,247,800</b>   | <b>44,921,700</b>  | <b>-</b>            | <b>44,921,700</b>  | <b>68.19%</b>     |
| Revenue                                 | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Intergovernmental Revenues              | (14,464)          | -                  | -                   | -                  | -                   | -                  | N/A               |
| FEMA - Fed Emerg Mgt Agency             | 2,782,652         | 2,267,600          | 3,955,200           | -                  | -                   | -                  | (100.00)%         |
| Miscellaneous Revenues                  | 1,315,508         | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                           | 194,667           | 189,300            | 110,000             | 110,000            | -                   | 110,000            | (41.89)%          |
| Bond Proceeds                           | -                 | -                  | 25,000,000          | -                  | -                   | -                  | N/A               |
| Reimb From Other Depts                  | 75,000            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 001 Gen Fund                   | 16,186,700        | 19,458,000         | 19,458,000          | 30,075,600         | -                   | 30,075,600         | 54.57%            |
| Trans fm 101 Transp Op Fd               | -                 | -                  | -                   | 38,300             | -                   | 38,300             | N/A               |
| Trans fm 109 Pel Bay MSTBU              | -                 | -                  | -                   | 8,700              | -                   | 8,700              | N/A               |
| Trans fm 111 Unincorp Gen Fd            | -                 | -                  | -                   | 133,500            | -                   | 133,500            | N/A               |
| Trans fm 113 Comm Dev Fd                | -                 | -                  | -                   | 121,400            | -                   | 121,400            | N/A               |
| Trans fm 114 Pollutn Ctrl Fd            | 69,000            | 179,100            | 179,100             | 504,000            | -                   | 504,000            | 181.41%           |
| Trans fm 194 TDC Prom Fd                | -                 | -                  | -                   | 5,100              | -                   | 5,100              | N/A               |
| Trans fm 495 Airport Op Fd              | -                 | -                  | -                   | 33,700             | -                   | 33,700             | N/A               |
| Trans fm 521 Fleet                      | -                 | -                  | -                   | 113,600            | -                   | 113,600            | N/A               |
| Adv/Repay fm 001 Gen Fd                 | -                 | 3,326,500          | -                   | -                  | -                   | -                  | (100.00)%         |
| Adv/Repay fm 355 Lib ImFee              | 710,800           | -                  | -                   | 700,000            | -                   | 700,000            | N/A               |
| Adv/Repay fm 381 Correct ImFee          | -                 | -                  | -                   | 290,000            | -                   | 290,000            | N/A               |
| Carry Forward                           | 7,279,100         | 1,411,900          | 14,338,800          | 12,793,300         | -                   | 12,793,300         | 806.11%           |
| Less 5% Required By Law                 | -                 | (122,800)          | -                   | (5,500)            | -                   | (5,500)            | (95.52)%          |
| <b>Total Funding</b>                    | <b>28,598,964</b> | <b>26,709,600</b>  | <b>63,041,100</b>   | <b>44,921,700</b>  | <b>-</b>            | <b>44,921,700</b>  | <b>68.19%</b>     |



**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Boater Improvement (303)

Fund Type: **Capital Projects**

Description: **This fund accounts for fees collected through annual boaters' registrations (Section 328.72(15) and 328.66(1), Florida Statutes). There are two fees imposed; one is a state imposed fee and the other is a county imposed registration fee. Monies are used for maintaining waterways, as well as building and repairing public boat ramps and docks, removing derelict vessels, and maintaining waterway markers.**

| Appropriation Unit          | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | 266,590          | -                  | 154,700             | 50,000             | -                   | 50,000             | N/A               |
| Capital Outlay              | 7,805            | 723,600            | 2,085,100           | 477,000            | -                   | 477,000            | (34.08)%          |
| Trans to Tax Collector      | 11,483           | 14,000             | 14,000              | 14,000             | -                   | 14,000             | 0.00%             |
| <b>Total Appropriations</b> | <b>285,879</b>   | <b>737,600</b>     | <b>2,253,800</b>    | <b>541,000</b>     | <b>-</b>            | <b>541,000</b>     | <b>(26.65)%</b>   |
| Revenue                     | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Licenses & Permits          | 528,366          | 590,000            | 590,000             | 590,000            | -                   | 590,000            | 0.00%             |
| Intergovernmental Revenues  | 1,179            | -                  | -                   | -                  | -                   | -                  | N/A               |
| FEMA - Fed Emerg Mgt Agency | 21,226           | -                  | -                   | -                  | -                   | -                  | N/A               |
| Miscellaneous Revenues      | 180              | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc               | 25,687           | 23,000             | 15,000              | 15,000             | -                   | 15,000             | (34.78)%          |
| Carry Forward               | 1,324,300        | 155,200            | 1,615,100           | (33,700)           | -                   | (33,700)           | (121.71)%         |
| Less 5% Required By Law     | -                | (30,600)           | -                   | (30,300)           | -                   | (30,300)           | (0.98)%           |
| <b>Total Funding</b>        | <b>1,900,938</b> | <b>737,600</b>     | <b>2,220,100</b>    | <b>541,000</b>     | <b>-</b>            | <b>541,000</b>     | <b>(26.65)%</b>   |

## ATV Settlement (305)

Fund Type: **Capital Projects**

Description: **Accounts for settlement moneys received June 20, 2011. Collier County and the South Florida Water Management District entered into a Settlement Agreement wherein the SFWMD paid Collier County \$3 million to dispose of litigation arising out of a 2003 Agreement between the parties in which the District was to convey 640 acres to Collier County for recreational ATV use. On December 10, 2013, agenda item 11.G., the Board approved segregating the remaining settlement moneys into its own fund (305) so interest earnings may accumulate and be held for ATV riding purposes.**

| Appropriation Unit          | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | -                | 20,000             | 70,400              | 129,000            | -                   | 129,000            | 545.00%           |
| Reserve for Capital         | -                | 3,102,200          | -                   | 3,000,000          | -                   | 3,000,000          | (3.29)%           |
| <b>Total Appropriations</b> | <b>-</b>         | <b>3,122,200</b>   | <b>70,400</b>       | <b>3,129,000</b>   | <b>-</b>            | <b>3,129,000</b>   | <b>0.22%</b>      |
| Revenue                     | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc               | 56,051           | 30,000             | 15,000              | 15,000             | -                   | 15,000             | (50.00)%          |
| Carry Forward               | 3,114,100        | 3,093,700          | 3,170,200           | 3,114,800          | -                   | 3,114,800          | 0.68%             |
| Less 5% Required By Law     | -                | (1,500)            | -                   | (800)              | -                   | (800)              | (46.67)%          |
| <b>Total Funding</b>        | <b>3,170,151</b> | <b>3,122,200</b>   | <b>3,185,200</b>    | <b>3,129,000</b>   | <b>-</b>            | <b>3,129,000</b>   | <b>0.22%</b>      |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Parks Ad Valorem Capital Projects (306)

Fund Type: **Capital Projects**

Description: **Accounts for non-growth capital projects managed by the Parks & Recreation Department. The principal funding sources are operating transfers from the General Fund (001) and Unincorporated General Fund (111).**

| Appropriation Unit           | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense            | 2,265,024        | 2,580,000          | 5,515,600           | 5,309,000          | -                   | 5,309,000          | 105.78%           |
| Capital Outlay               | 1,101,073        | 1,459,000          | 5,632,200           | 2,023,200          | -                   | 2,023,200          | 38.67%            |
| Trans to 710 Pub Serv Match  | -                | -                  | 114,500             | -                  | -                   | -                  | N/A               |
| Reserve for Capital          | -                | 1,000,100          | -                   | 69,100             | -                   | 69,100             | (93.09)%          |
| <b>Total Appropriations</b>  | <b>3,366,097</b> | <b>5,039,100</b>   | <b>11,262,300</b>   | <b>7,401,300</b>   | <b>-</b>            | <b>7,401,300</b>   | <b>46.88%</b>     |
| Revenue                      | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Intergovernmental Revenues   | 3,721            | -                  | -                   | -                  | -                   | -                  | N/A               |
| FEMA - Fed Emerg Mgt Agency  | 170,550          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Miscellaneous Revenues       | 63,778           | -                  | 98,000              | -                  | -                   | -                  | N/A               |
| Interest/Misc                | 106,684          | 70,000             | 35,000              | 35,000             | -                   | 35,000             | (50.00)%          |
| Trans fm 001 Gen Fund        | 1,600,000        | 3,350,000          | 3,350,000           | 3,070,000          | -                   | 3,070,000          | (8.36)%           |
| Trans fm 111 Unincorp Gen Fd | 2,500,000        | 2,950,000          | 2,950,000           | 3,450,000          | -                   | 3,450,000          | 16.95%            |
| Carry Forward                | 4,598,900        | (1,327,400)        | 5,677,400           | 848,100            | -                   | 848,100            | (163.89)%         |
| Less 5% Required By Law      | -                | (3,500)            | -                   | (1,800)            | -                   | (1,800)            | (48.57)%          |
| <b>Total Funding</b>         | <b>9,043,633</b> | <b>5,039,100</b>   | <b>12,110,400</b>   | <b>7,401,300</b>   | <b>-</b>            | <b>7,401,300</b>   | <b>46.88%</b>     |

## Park CIP Bond (308)

Fund Type: **Capital Projects**

Description: **To segregate and accurately account for bond proceeds and related interest earnings. In September 2020, the Board of County Commissioners issued Special Obligation Revenue Bonds, Series 2020A, to finance stormwater capital improvements (\$60 million) and aquatic and other park related improvements (\$20 million) and to refinance commercial paper (\$10 million). This fund was created to track the \$20 million related to Parks capital improvements.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Capital Outlay              | -              | -                  | 9,905,000           | -                  | -                   | -                  | N/A               |
| Reserve for Capital         | -              | -                  | -                   | 10,165,200         | -                   | 10,165,200         | N/A               |
| <b>Total Appropriations</b> | <b>-</b>       | <b>-</b>           | <b>9,905,000</b>    | <b>10,165,200</b>  | <b>-</b>            | <b>10,165,200</b>  | <b>0.00%</b>      |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc               | -              | -                  | 36,000              | 36,000             | -                   | 36,000             | N/A               |
| Bond Proceeds               | -              | -                  | 20,000,000          | -                  | -                   | -                  | N/A               |
| Carry Forward               | -              | -                  | -                   | 10,131,000         | -                   | 10,131,000         | N/A               |
| Less 5% Required By Law     | -              | -                  | -                   | (1,800)            | -                   | (1,800)            | N/A               |
| <b>Total Funding</b>        | <b>-</b>       | <b>-</b>           | <b>20,036,000</b>   | <b>10,165,200</b>  | <b>-</b>            | <b>10,165,200</b>  | <b>0.00%</b>      |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Growth Management Capital (309)

Fund Type: **Capital Projects**

Description: **Accounts for all capital projects in the self-supporting (building permits) Growth Management Division. This includes building expansions, replacement computerized permitting system, and FEMA Flood Plain Mapping.**

| Appropriation Unit          | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | 484,477           | -                  | 69,100              | -                  | -                   | -                  | N/A               |
| Capital Outlay              | 746,222           | 5,066,400          | 9,826,700           | 1,951,300          | -                   | 1,951,300          | (61.49)%          |
| <b>Total Appropriations</b> | <b>1,230,700</b>  | <b>5,066,400</b>   | <b>9,895,800</b>    | <b>1,951,300</b>   | <b>-</b>            | <b>1,951,300</b>   | <b>(61.49)%</b>   |
| Revenue                     | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Miscellaneous Revenues      | -                 | -                  | 8,400               | -                  | -                   | -                  | N/A               |
| Interest/Misc               | 109,760           | 20,000             | -                   | -                  | -                   | -                  | (100.00)%         |
| Trans fm 131 Dev Serv Fd    | 5,000,000         | -                  | -                   | 1,872,000          | -                   | 1,872,000          | N/A               |
| Carry Forward               | 6,087,600         | 5,047,400          | 9,966,700           | 79,300             | -                   | 79,300             | (98.43)%          |
| Less 5% Required By Law     | -                 | (1,000)            | -                   | -                  | -                   | -                  | (100.00)%         |
| <b>Total Funding</b>        | <b>11,197,360</b> | <b>5,066,400</b>   | <b>9,975,100</b>    | <b>1,951,300</b>   | <b>-</b>            | <b>1,951,300</b>   | <b>(61.49)%</b>   |

## Growth Management Transportation Capital (310)

Fund Type: **Capital Projects**

Description: **This fund accounts for the operation and maintenance of improvements to the roads as well as ancillary facilities such as sidewalks, bikepaths, streetlights, landscaping and other facilities incidental to the proper movement of traffic along roads and streets and transportation related grant matches. The principal funding source is a subsidy from the General Fund (001) and the Unincorporated General Fund (111).**

| Appropriation Unit              | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|---------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense               | 5,067,574         | 2,498,900          | 6,397,500           | 7,346,500          | -                   | 7,346,500          | 193.99%           |
| Capital Outlay                  | 698,747           | 11,770,800         | 16,521,200          | 5,071,300          | -                   | 5,071,300          | (56.92)%          |
| Trans to 325 Stormw Cap Fd      | 4,771,600         | -                  | -                   | 11,317,800         | -                   | 11,317,800         | N/A               |
| Trans to 712 Transp Match       | -                 | -                  | 3,283,200           | -                  | -                   | -                  | N/A               |
| Advance/Repay to 325 Stormwater | -                 | 11,317,800         | -                   | -                  | -                   | -                  | (100.00)%         |
| <b>Total Appropriations</b>     | <b>10,537,920</b> | <b>25,587,500</b>  | <b>26,201,900</b>   | <b>23,735,600</b>  | <b>-</b>            | <b>23,735,600</b>  | <b>(7.24)%</b>    |
| Revenue                         | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Intergovernmental Revenues      | 2,749             | -                  | -                   | -                  | -                   | -                  | N/A               |
| FEMA - Fed Emerg Mgt Agency     | 49,486            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Charges For Services            | 16,000            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Miscellaneous Revenues          | 244,886           | -                  | 403,600             | -                  | -                   | -                  | N/A               |
| Interest/Misc                   | 439,582           | 350,000            | 120,000             | 120,000            | -                   | 120,000            | (65.71)%          |
| Trans fm 001 Gen Fund           | 6,338,900         | 8,817,300          | 8,817,300           | 8,817,300          | -                   | 8,817,300          | 0.00%             |
| Trans fm 111 Unincorp Gen Fd    | 4,000,000         | 3,000,000          | 3,000,000           | 3,000,000          | -                   | 3,000,000          | 0.00%             |
| Carry Forward                   | 25,111,700        | 13,437,700         | 25,665,300          | 11,804,300         | -                   | 11,804,300         | (12.16)%          |
| Less 5% Required By Law         | -                 | (17,500)           | -                   | (6,000)            | -                   | (6,000)            | (65.71)%          |
| <b>Total Funding</b>            | <b>36,203,303</b> | <b>25,587,500</b>  | <b>38,006,200</b>   | <b>23,735,600</b>  | <b>-</b>            | <b>23,735,600</b>  | <b>(7.24)%</b>    |

**Collier County Government**  
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## Road Gas Tax - Road Construction (313)

Fund Type: **Capital Projects**

Description: **This fund accounts for various Gas Tax funds utilized in the road capital construction and maintenance program. The principal revenue source is gas tax revenue from the Local Option 5 and 6 cent Gas Tax, Ninth Cent Gas Tax and the Constitutional Gas Tax. The County Seventh Cent Gas Tax is deposited directly into the Gas Tax Debt Service Fund (212).**

| Appropriation Unit          | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | 7,119,949         | 14,184,000         | 17,176,200          | 2,150,000          | -                   | 2,150,000          | (84.84)%          |
| Capital Outlay              | 9,023,072         | 2,391,200          | 18,845,900          | 7,766,000          | -                   | 7,766,000          | 224.77%           |
| Trans to 212 Debt Serv Fd   | 11,262,400        | 11,465,000         | 11,465,000          | 11,300,000         | -                   | 11,300,000         | (1.44)%           |
| Trans to 712 Transp Match   | -                 | -                  | 1,100,000           | -                  | -                   | -                  | N/A               |
| Reserve for Contingencies   | -                 | 307,800            | -                   | -                  | -                   | -                  | (100.00)%         |
| <b>Total Appropriations</b> | <b>27,405,421</b> | <b>28,348,000</b>  | <b>48,587,100</b>   | <b>21,216,000</b>  | <b>-</b>            | <b>21,216,000</b>  | <b>(25.16)%</b>   |
| Revenue                     | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Local Gas Taxes             | 14,867,598        | 16,267,400         | 16,100,000          | 16,100,000         | -                   | 16,100,000         | (1.03)%           |
| Gas Taxes                   | 4,273,043         | 4,732,600          | 4,500,000           | 4,500,000          | -                   | 4,500,000          | (4.91)%           |
| Charges For Services        | 35,556            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Miscellaneous Revenues      | 253,238           | 534,500            | -                   | 534,500            | -                   | 534,500            | 0.00%             |
| Interest/Misc               | 588,427           | 625,000            | 200,000             | 228,200            | -                   | 228,200            | (63.49)%          |
| Reimb From Other Depts      | 181,470           | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward               | 35,914,700        | 7,296,500          | 28,708,600          | 921,500            | -                   | 921,500            | (87.37)%          |
| Less 5% Required By Law     | -                 | (1,108,000)        | -                   | (1,068,200)        | -                   | (1,068,200)        | (3.59)%           |
| <b>Total Funding</b>        | <b>56,114,031</b> | <b>28,348,000</b>  | <b>49,508,600</b>   | <b>21,216,000</b>  | <b>-</b>            | <b>21,216,000</b>  | <b>(25.16)%</b>   |

## Museum Capital Fund (314)

Fund Type: **Capital Projects**

Description: **This fund was created to provide for the monitoring of capital projects associated with the various museum facilities throughout the county. The principal sources of revenue are transfers from the Museum Fund 198 (funded by Tourist Development (TDC), transfer from the General Fund and donations.**

| Appropriation Unit          | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change      |
|-----------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|------------------------|
| Operating Expense           | 183,097          | -                  | 598,500             | 240,000            | -                   | 240,000            | N/A                    |
| Capital Outlay              | 46,856           | -                  | 336,800             | 360,000            | -                   | 360,000            | N/A                    |
| Trans to 710 Pub Serv Match | -                | -                  | 91,200              | -                  | -                   | -                  | N/A                    |
| Reserve for Capital         | -                | 4,000              | -                   | 9,100              | -                   | 9,100              | 127.50%                |
| <b>Total Appropriations</b> | <b>229,953</b>   | <b>4,000</b>       | <b>1,026,500</b>    | <b>609,100</b>     | <b>-</b>            | <b>609,100</b>     | <b>15,127.5<br/>0%</b> |
| Revenue                     | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change      |
| Miscellaneous Revenues      | 1,885            | -                  | 700                 | -                  | -                   | -                  | N/A                    |
| Interest/Misc               | 14,348           | 7,000              | 4,000               | 4,000              | -                   | 4,000              | (42.86)%               |
| Trans fm 001 Gen Fund       | 200,000          | -                  | -                   | 200,000            | -                   | 200,000            | N/A                    |
| Trans fm 198 Museum Fd      | 50,000           | -                  | 214,300             | 400,000            | -                   | 400,000            | N/A                    |
| Carry Forward               | 776,500          | (2,600)            | 812,800             | 5,300              | -                   | 5,300              | (303.85)%              |
| Less 5% Required By Law     | -                | (400)              | -                   | (200)              | -                   | (200)              | (50.00)%               |
| <b>Total Funding</b>        | <b>1,042,733</b> | <b>4,000</b>       | <b>1,031,800</b>    | <b>609,100</b>     | <b>-</b>            | <b>609,100</b>     | <b>15,127.5<br/>0%</b> |

**Collier County Government**  
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## Infrastructure Sales Tax (1 Penny) Capital (318)

Fund Type: **Capital Projects**

Description: **This fund accounts for the Local Option Infrastructure Sales Surtax. This surtax was approved by the voters to enhance safety, mobility, and hurricane preparedness in Collier County and its cities. The collection of the one-cent sales surtax started on January 1, 2019 and sunset on December 31st of any year in the event that the total aggregate (includes cities) distributions of the surtax proceeds equal or exceed \$490,000,000 or on December 31, 2025.**

| Appropriation Unit             | 2020<br>Actual     | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|--------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 1,100,688          | -                  | 7,721,200           | -                  | -                   | -                  | N/A               |
| Capital Outlay                 | 17,174,313         | -                  | 69,339,500          | -                  | -                   | -                  | N/A               |
| Trans to 710 Pub Serv Match    | -                  | -                  | 570,000             | -                  | -                   | -                  | N/A               |
| Reserve for Capital            | -                  | 151,287,000        | -                   | 213,386,500        | -                   | 213,386,500        | 41.05%            |
| <b>Total Appropriations</b>    | <b>18,275,000</b>  | <b>151,287,000</b> | <b>77,630,700</b>   | <b>213,386,500</b> | <b>-</b>            | <b>213,386,500</b> | <b>41.05%</b>     |
| Revenue                        | 2020<br>Actual     | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Local Infrastructure Sales Tax | 81,735,267         | 86,591,800         | 82,300,000          | 87,538,400         | -                   | 87,538,400         | 1.09%             |
| Interest/Misc                  | 1,114,001          | 1,000,000          | 600,000             | 600,000            | -                   | 600,000            | (40.00)%          |
| Carry Forward                  | 59,751,700         | 68,074,800         | 124,385,700         | 129,655,000        | -                   | 129,655,000        | 90.46%            |
| Less 5% Required By Law        | -                  | (4,379,600)        | -                   | (4,406,900)        | -                   | (4,406,900)        | 0.62%             |
| <b>Total Funding</b>           | <b>142,600,968</b> | <b>151,287,000</b> | <b>207,285,700</b>  | <b>213,386,500</b> | <b>-</b>            | <b>213,386,500</b> | <b>41.05%</b>     |

## Clam Bay Restoration (320)

Fund Type: **Capital Projects**

Description: **Provides funding via special assessments for restoration of mangroves in the Clam Bay estuary.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | 125,426        | 150,000            | 331,600             | 178,600            | -                   | 178,600            | 19.07%            |
| Trans to Property Appraiser | 3,956          | 3,300              | 3,300               | 8,900              | -                   | 8,900              | 169.70%           |
| Trans to Tax Collector      | 3,479          | 6,000              | 6,000               | 13,100             | -                   | 13,100             | 118.33%           |
| Trans to 109 PB MSTUBU Fd   | 36,900         | 34,100             | 34,100              | 34,100             | -                   | 34,100             | 0.00%             |
| <b>Total Appropriations</b> | <b>169,762</b> | <b>193,400</b>     | <b>375,000</b>      | <b>234,700</b>     | <b>-</b>            | <b>234,700</b>     | <b>21.35%</b>     |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Special Assessments         | 191,039        | 188,000            | 180,500             | 238,500            | -                   | 238,500            | 26.86%            |
| Interest/Misc               | 4,483          | 100                | 700                 | 100                | -                   | 100                | 0.00%             |
| Trans frm Tax Collector     | 901            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward               | 175,200        | 14,700             | 201,900             | 8,100              | -                   | 8,100              | (44.90)%          |
| Less 5% Required By Law     | -              | (9,400)            | -                   | (12,000)           | -                   | (12,000)           | 27.66%            |
| <b>Total Funding</b>        | <b>371,624</b> | <b>193,400</b>     | <b>383,100</b>      | <b>234,700</b>     | <b>-</b>            | <b>234,700</b>     | <b>21.35%</b>     |

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## Pelican Bay Irrigation & Landscape (322)

Fund Type: **Capital Projects**

Description: **Established to upgrade the existing irrigation system and landscaping. Funding is through assessments to homeowners within Pelican Bay.**

| Appropriation Unit              | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|---------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense               | 1,664,185        | 1,635,000          | 2,819,500           | 2,588,400          | -                   | 2,588,400          | 58.31%            |
| Capital Outlay                  | -                | 2,691,800          | 3,540,100           | 1,531,200          | -                   | 1,531,200          | (43.12)%          |
| Trans to Property Appraiser     | 15,675           | 28,200             | 28,200              | 30,700             | -                   | 30,700             | 8.87%             |
| Trans to Tax Collector          | 35,858           | 42,300             | 42,300              | 57,400             | -                   | 57,400             | 35.70%            |
| Trans to 299 Debt Serv Fd       | -                | -                  | -                   | 200,000            | -                   | 200,000            | N/A               |
| Reserve for Future Debt Service | -                | 370,000            | -                   | 75,000             | -                   | 75,000             | (79.73)%          |
| Reserve for Capital             | -                | -                  | -                   | 451,600            | -                   | 451,600            | N/A               |
| Reserve for Disaster Relief     | -                | -                  | -                   | 160,000            | -                   | 160,000            | N/A               |
| <b>Total Appropriations</b>     | <b>1,715,718</b> | <b>4,767,300</b>   | <b>6,430,100</b>    | <b>5,094,300</b>   | <b>-</b>            | <b>5,094,300</b>   | <b>6.86%</b>      |
| Revenue                         | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Special Assessments             | 759,099          | 1,409,200          | 1,352,800           | 1,914,700          | -                   | 1,914,700          | 35.87%            |
| Intergovernmental Revenues      | (1,759)          | -                  | -                   | -                  | -                   | -                  | N/A               |
| FEMA - Fed Emerg Mgt Agency     | 169,129          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Miscellaneous Revenues          | 18,025           | -                  | 689,200             | 400,000            | -                   | 400,000            | N/A               |
| Interest/Misc                   | 75,480           | 13,300             | 16,000              | 9,500              | -                   | 9,500              | (28.57)%          |
| Trans frm Tax Collector         | 3,581            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 111 Unincorp Gen Fd    | 520,000          | 520,000            | 520,000             | 520,000            | -                   | 520,000            | 0.00%             |
| Trans fm 778 Pel Bay Lighting   | -                | 2,061,800          | 2,061,800           | 440,000            | -                   | 440,000            | (78.66)%          |
| Carry Forward                   | 3,752,600        | 834,100            | 3,716,700           | 1,926,400          | -                   | 1,926,400          | 130.96%           |
| Less 5% Required By Law         | -                | (71,100)           | -                   | (116,300)          | -                   | (116,300)          | 63.57%            |
| <b>Total Funding</b>            | <b>5,296,155</b> | <b>4,767,300</b>   | <b>8,356,500</b>    | <b>5,094,300</b>   | <b>-</b>            | <b>5,094,300</b>   | <b>6.86%</b>      |

## Pelican Bay Commercial Paper Capital (323)

Fund Type: **Capital Projects**

Description: **To segregate and accurately account for commercial paper draw proceeds and related interest earnings. On June 8, 2021 Item 11G, the Board approved borrowing up to \$10 million under the Florida Local Government Finance Commission's Pooled Commercial Paper Loan Program for the purpose of constructing various capital improvements within Pelican Bay.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Reserve for Capital         | -              | -                  | -                   | 10,000,000         | -                   | 10,000,000         | N/A               |
| <b>Total Appropriations</b> | <b>-</b>       | <b>-</b>           | <b>-</b>            | <b>10,000,000</b>  | <b>-</b>            | <b>10,000,000</b>  | <b>0.00%</b>      |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Loan Proceeds               | -              | -                  | -                   | 10,000,000         | -                   | 10,000,000         | N/A               |
| <b>Total Funding</b>        | <b>-</b>       | <b>-</b>           | <b>-</b>            | <b>10,000,000</b>  | <b>-</b>            | <b>10,000,000</b>  | <b>0.00%</b>      |

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## Stormwater Capital Projects (325)

Fund Type: **Capital Projects**

Description: **Accounts for Stormwater capital projects. The principal funding source is the a transfer from the General Fund (001) and Unincorporated General Fund (111); the total transfer to fund 325 and operations fund 103 is not to exceed the equivalent of 0.15 mills per Ordinance 2010-137.**

| Appropriation Unit           | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense            | 2,759,849         | 2,896,600          | 9,339,400           | 2,916,100          | -                   | 2,916,100          | 0.67%             |
| Capital Outlay               | 3,580,394         | 8,100,000          | 14,181,400          | 4,365,000          | -                   | 4,365,000          | (46.11)%          |
| Trans to 712 Transp Match    | 48,915            | -                  | 2,057,000           | -                  | -                   | -                  | N/A               |
| Reserve for Contingencies    | -                 | 7,900              | -                   | 125,200            | -                   | 125,200            | 1,484.81%         |
| <b>Total Appropriations</b>  | <b>6,389,158</b>  | <b>11,004,500</b>  | <b>25,577,800</b>   | <b>7,406,300</b>   | <b>-</b>            | <b>7,406,300</b>   | <b>(32.70)%</b>   |
| Revenue                      | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Intergovernmental Revenues   | 82,334            | -                  | -                   | -                  | -                   | -                  | N/A               |
| FEMA - Fed Emerg Mgt Agency  | 1,512,304         | -                  | -                   | -                  | -                   | -                  | N/A               |
| Miscellaneous Revenues       | 37,948            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                | 54,909            | 95,000             | 35,000              | 35,000             | -                   | 35,000             | (63.16)%          |
| Reimb From Other Depts       | 43,150            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 001 Gen Fund        | 4,694,400         | 4,868,800          | 4,868,800           | 2,677,800          | -                   | 2,677,800          | (45.00)%          |
| Trans fm 103 Stormwater Ops  | 213,100           | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 111 Unincorp Gen Fd | 1,300,000         | 3,125,200          | 3,125,200           | 3,125,200          | -                   | 3,125,200          | 0.00%             |
| Trans fm 310 CDES Cap Fd     | 4,771,600         | -                  | -                   | 11,317,800         | -                   | 11,317,800         | N/A               |
| Adv/Repay fm 310 Transp Cap  | -                 | 11,317,800         | -                   | -                  | -                   | -                  | (100.00)%         |
| Carry Forward                | 1,432,600         | (8,397,500)        | 7,802,100           | (9,746,700)        | -                   | (9,746,700)        | 16.07%            |
| Less 5% Required By Law      | -                 | (4,800)            | -                   | (2,800)            | -                   | (2,800)            | (41.67)%          |
| <b>Total Funding</b>         | <b>14,142,346</b> | <b>11,004,500</b>  | <b>15,831,100</b>   | <b>7,406,300</b>   | <b>-</b>            | <b>7,406,300</b>   | <b>(32.70)%</b>   |

## Stormwater CIP Bond (327)

Fund Type: **Capital Projects**

Description: **To segregate and accurately account for bond proceeds and related interest earnings. In September 2020, the Board of County Commissioners issued Special Obligation Revenue Bonds, Series 2020A, to finance stormwater capital improvements (\$60 million) and aquatic and other park related improvements (\$20 million) and to refinance commercial paper (\$10 million). This fund was created to track the \$60 million related to Stormwater capital improvements.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | -              | -                  | 1,406,200           | 1,000,000          | -                   | 1,000,000          | N/A               |
| Capital Outlay              | -              | -                  | 4,611,800           | -                  | -                   | -                  | N/A               |
| Reserve for Capital         | -              | -                  | -                   | 53,216,000         | -                   | 53,216,000         | N/A               |
| <b>Total Appropriations</b> | <b>-</b>       | <b>-</b>           | <b>6,018,000</b>    | <b>54,216,000</b>  | <b>-</b>            | <b>54,216,000</b>  | <b>0.00%</b>      |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc               | -              | -                  | 120,000             | 120,000            | -                   | 120,000            | N/A               |
| Bond Proceeds               | -              | -                  | 60,000,000          | -                  | -                   | -                  | N/A               |
| Carry Forward               | -              | -                  | -                   | 54,102,000         | -                   | 54,102,000         | N/A               |
| Less 5% Required By Law     | -              | -                  | -                   | (6,000)            | -                   | (6,000)            | N/A               |
| <b>Total Funding</b>        | <b>-</b>       | <b>-</b>           | <b>60,120,000</b>   | <b>54,216,000</b>  | <b>-</b>            | <b>54,216,000</b>  | <b>0.00%</b>      |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Road Impact Fee - District 1, North Naples (331)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

| Appropriation Unit          | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | 1,960,668         | 277,000            | 4,231,600           | 4,440,000          | -                   | 4,440,000          | 1,502.89%         |
| Capital Outlay              | 2,151,382         | 7,723,000          | 24,907,900          | 5,368,000          | -                   | 5,368,000          | (30.49)%          |
| Reserve for Contingencies   | -                 | 800,000            | -                   | -                  | -                   | -                  | (100.00)%         |
| Reserve for Capital         | -                 | 6,100,600          | -                   | 1,079,100          | -                   | 1,079,100          | (82.31)%          |
| <b>Total Appropriations</b> | <b>4,112,049</b>  | <b>14,900,600</b>  | <b>29,139,500</b>   | <b>10,887,100</b>  | <b>-</b>            | <b>10,887,100</b>  | <b>(26.94)%</b>   |
| Revenue                     | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Intergovernmental Revenues  | -                 | -                  | 1,382,700           | -                  | -                   | -                  | N/A               |
| Interest/Misc               | 529,889           | 400,000            | 300,000             | 300,000            | -                   | 300,000            | (25.00)%          |
| Impact Fees                 | 5,093,752         | 5,000,000          | 3,500,000           | 4,500,000          | -                   | 4,500,000          | (10.00)%          |
| Carry Forward               | 28,772,300        | 9,770,600          | 30,283,900          | 6,327,100          | -                   | 6,327,100          | (35.24)%          |
| Less 5% Required By Law     | -                 | (270,000)          | -                   | (240,000)          | -                   | (240,000)          | (11.11)%          |
| <b>Total Funding</b>        | <b>34,395,942</b> | <b>14,900,600</b>  | <b>35,466,600</b>   | <b>10,887,100</b>  | <b>-</b>            | <b>10,887,100</b>  | <b>(26.94)%</b>   |

## Road Impact Fee - District 2, East Naples & Golden Gate City (333)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

| Appropriation Unit          | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | 60,314            | 418,000            | 2,979,100           | 1,100,000          | -                   | 1,100,000          | 163.16%           |
| Capital Outlay              | 3,347,793         | 782,000            | 9,566,500           | 9,532,000          | -                   | 9,532,000          | 1,118.93%         |
| Trans to 712 Transp Match   | -                 | -                  | 400,000             | -                  | -                   | -                  | N/A               |
| Reserve for Contingencies   | -                 | 120,000            | -                   | 1,063,200          | -                   | 1,063,200          | 786.00%           |
| Reserve for Capital         | -                 | 7,181,300          | -                   | 2,197,900          | -                   | 2,197,900          | (69.39)%          |
| <b>Total Appropriations</b> | <b>3,408,108</b>  | <b>8,501,300</b>   | <b>12,945,600</b>   | <b>13,893,100</b>  | <b>-</b>            | <b>13,893,100</b>  | <b>63.42%</b>     |
| Revenue                     | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc               | 286,892           | 200,000            | 200,000             | 200,000            | -                   | 200,000            | 0.00%             |
| Impact Fees                 | 5,126,954         | 3,600,000          | 5,700,000           | 3,000,000          | -                   | 3,000,000          | (16.67)%          |
| Carry Forward               | 15,892,900        | 4,891,300          | 17,898,700          | 10,853,100         | -                   | 10,853,100         | 121.89%           |
| Less 5% Required By Law     | -                 | (190,000)          | -                   | (160,000)          | -                   | (160,000)          | (15.79)%          |
| <b>Total Funding</b>        | <b>21,306,745</b> | <b>8,501,300</b>   | <b>23,798,700</b>   | <b>13,893,100</b>  | <b>-</b>            | <b>13,893,100</b>  | <b>63.42%</b>     |



**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Road Impact Fee - District 3, City of Naples (334)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

| Appropriation Unit          | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | 16,991           | -                  | 281,700             | 245,000            | -                   | 245,000            | N/A               |
| Capital Outlay              | 425,143          | 600,000            | 684,000             | 600,000            | -                   | 600,000            | 0.00%             |
| Reserve for Contingencies   | -                | 60,000             | -                   | -                  | -                   | -                  | (100.00)%         |
| Reserve for Capital         | -                | 482,500            | -                   | 82,100             | -                   | 82,100             | (82.98)%          |
| <b>Total Appropriations</b> | <b>442,135</b>   | <b>1,142,500</b>   | <b>965,700</b>      | <b>927,100</b>     | <b>-</b>            | <b>927,100</b>     | <b>(18.85)%</b>   |
| Revenue                     | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc               | 28,672           | 20,000             | 5,000               | 10,000             | -                   | 10,000             | (50.00)%          |
| Impact Fees                 | 513,291          | 60,000             | -                   | 100,000            | -                   | 100,000            | 66.67%            |
| Carry Forward               | 1,683,500        | 1,066,500          | 1,783,300           | 822,600            | -                   | 822,600            | (22.87)%          |
| Less 5% Required By Law     | -                | (4,000)            | -                   | (5,500)            | -                   | (5,500)            | 37.50%            |
| <b>Total Funding</b>        | <b>2,225,463</b> | <b>1,142,500</b>   | <b>1,788,300</b>    | <b>927,100</b>     | <b>-</b>            | <b>927,100</b>     | <b>(18.85)%</b>   |

## Road Impact Fee - District 4, South County & Marco Island (336)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

| Appropriation Unit            | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense             | 51,998            | -                  | 873,100             | 50,000             | -                   | 50,000             | N/A               |
| Capital Outlay                | 35,000            | 5,800,000          | 14,638,500          | 7,000,000          | -                   | 7,000,000          | 20.69%            |
| Trans to 370 Sport Complx Cap | -                 | -                  | -                   | 7,942,600          | -                   | 7,942,600          | N/A               |
| Reserve for Contingencies     | -                 | 580,000            | -                   | 705,000            | -                   | 705,000            | 21.55%            |
| Reserve for Capital           | -                 | 4,631,000          | -                   | 3,712,800          | -                   | 3,712,800          | (19.83)%          |
| <b>Total Appropriations</b>   | <b>86,998</b>     | <b>11,011,000</b>  | <b>15,511,600</b>   | <b>19,410,400</b>  | <b>-</b>            | <b>19,410,400</b>  | <b>76.28%</b>     |
| Revenue                       | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc                 | 448,064           | 300,000            | 300,000             | 300,000            | -                   | 300,000            | 0.00%             |
| Impact Fees                   | 3,010,955         | 2,600,000          | 4,600,000           | 2,200,000          | -                   | 2,200,000          | (15.38)%          |
| Carry Forward                 | 24,274,900        | 8,256,000          | 27,647,000          | 17,035,400         | -                   | 17,035,400         | 106.34%           |
| Less 5% Required By Law       | -                 | (145,000)          | -                   | (125,000)          | -                   | (125,000)          | (13.79)%          |
| <b>Total Funding</b>          | <b>27,733,919</b> | <b>11,011,000</b>  | <b>32,547,000</b>   | <b>19,410,400</b>  | <b>-</b>            | <b>19,410,400</b>  | <b>76.28%</b>     |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Road Impact Fee - District 6, Golden Gate Estates (338)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

| Appropriation Unit          | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | 76,371            | -                  | 155,300             | 4,450,000          | -                   | 4,450,000          | N/A               |
| Capital Outlay              | -                 | 9,850,000          | 15,389,500          | 8,900,000          | -                   | 8,900,000          | (9.64)%           |
| Reserve for Contingencies   | -                 | 985,000            | -                   | 1,335,000          | -                   | 1,335,000          | 35.53%            |
| Reserve for Capital         | -                 | 3,806,600          | -                   | 1,545,800          | -                   | 1,545,800          | (59.39)%          |
| <b>Total Appropriations</b> | <b>76,371</b>     | <b>14,641,600</b>  | <b>15,544,800</b>   | <b>16,230,800</b>  | <b>-</b>            | <b>16,230,800</b>  | <b>10.85%</b>     |
| Revenue                     | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc               | 277,550           | 200,000            | 200,000             | 200,000            | -                   | 200,000            | 0.00%             |
| Impact Fees                 | 6,564,057         | 3,000,000          | 7,000,000           | 5,000,000          | -                   | 5,000,000          | 66.67%            |
| Carry Forward               | 12,870,400        | 11,601,600         | 19,635,600          | 11,290,800         | -                   | 11,290,800         | (2.68)%           |
| Less 5% Required By Law     | -                 | (160,000)          | -                   | (260,000)          | -                   | (260,000)          | 62.50%            |
| <b>Total Funding</b>        | <b>19,712,006</b> | <b>14,641,600</b>  | <b>26,835,600</b>   | <b>16,230,800</b>  | <b>-</b>            | <b>16,230,800</b>  | <b>10.85%</b>     |

## Road Impact Fee - District 5, Immokalee Area (339)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

| Appropriation Unit          | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | 23,914            | -                  | 574,800             | 500,000            | -                   | 500,000            | N/A               |
| Capital Outlay              | 461,032           | 2,000,000          | 6,353,000           | 6,000,000          | -                   | 6,000,000          | 200.00%           |
| Reserve for Contingencies   | -                 | 200,000            | -                   | 600,000            | -                   | 600,000            | 200.00%           |
| Reserve for Capital         | -                 | 2,346,200          | -                   | 498,200            | -                   | 498,200            | (78.77)%          |
| <b>Total Appropriations</b> | <b>484,946</b>    | <b>4,546,200</b>   | <b>6,927,800</b>    | <b>7,598,200</b>   | <b>-</b>            | <b>7,598,200</b>   | <b>67.13%</b>     |
| Revenue                     | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc               | 189,810           | 150,000            | 100,000             | 100,000            | -                   | 100,000            | (33.33)%          |
| Impact Fees                 | 1,522,187         | 1,200,000          | 1,800,000           | 1,200,000          | -                   | 1,200,000          | 0.00%             |
| Carry Forward               | 10,163,900        | 3,263,700          | 11,391,000          | 6,363,200          | -                   | 6,363,200          | 94.97%            |
| Less 5% Required By Law     | -                 | (67,500)           | -                   | (65,000)           | -                   | (65,000)           | (3.70)%           |
| <b>Total Funding</b>        | <b>11,875,898</b> | <b>4,546,200</b>   | <b>13,291,000</b>   | <b>7,598,200</b>   | <b>-</b>            | <b>7,598,200</b>   | <b>67.13%</b>     |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Road Assessments - Receivable (341)

Fund Type: **Capital Projects**

Description: **This fund was established for the purpose of financing projects to be accomplished by the assessment method. Projects accomplished by this method have been funded through loans with payback from assessments. The residual funding remaining serves as a revolving loan pool to fund small-scale assessment projects.**

| Appropriation Unit           | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense            | 25,161         | 13,300             | 26,000              | 1,500              | -                   | 1,500              | (88.72)%          |
| Trans to Property Appraiser  | -              | 200                | 200                 | 200                | -                   | 200                | 0.00%             |
| Trans to Tax Collector       | -              | 400                | 400                 | 400                | -                   | 400                | 0.00%             |
| Reserve for Capital          | -              | 462,600            | -                   | 476,400            | -                   | 476,400            | 2.98%             |
| <b>Total Appropriations</b>  | <b>25,161</b>  | <b>476,500</b>     | <b>26,600</b>       | <b>478,500</b>     | <b>-</b>            | <b>478,500</b>     | <b>0.42%</b>      |
| Revenue                      | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Ad Valorem Taxes             | -              | 14,700             | 14,100              | 14,600             | -                   | 14,600             | (0.68)%           |
| Interest/Misc                | 8,594          | 6,000              | 2,500               | 2,500              | -                   | 2,500              | (58.33)%          |
| Reimb From Other Depts       | -              | -                  | 2,000               | 2,000              | -                   | 2,000              | N/A               |
| Trans frm Property Appraiser | 75             | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward                | 484,900        | 456,900            | 468,400             | 460,400            | -                   | 460,400            | 0.77%             |
| Less 5% Required By Law      | -              | (1,100)            | -                   | (1,000)            | -                   | (1,000)            | (9.09)%           |
| <b>Total Funding</b>         | <b>493,569</b> | <b>476,500</b>     | <b>487,000</b>      | <b>478,500</b>     | <b>-</b>            | <b>478,500</b>     | <b>0.42%</b>      |

## Regional Park Impact Fee - Incorporated Areas (345)

Fund Type: **Capital Projects**

Description: **Collier County's Regional Park Impact Fee was originally adopted in December 1988, to assist the County to pay for growth-related regional parks land and facilities. Impact fees are assessed and collected on residential new building construction permits. Today, this fund only holds the cities impact fee deposits. The unincorporated area's regional impact fees are deposited into fund 346.**

| Appropriation Unit          | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | 53,189           | -                  | 118,600             | -                  | -                   | -                  | N/A               |
| Capital Outlay              | -                | -                  | 1,426,000           | -                  | -                   | -                  | N/A               |
| Trans to 298 Sp Ob Bd '10   | -                | -                  | -                   | 300,000            | -                   | 300,000            | N/A               |
| Reserve for Capital         | -                | 671,700            | -                   | 850,300            | -                   | 850,300            | 26.59%            |
| <b>Total Appropriations</b> | <b>53,189</b>    | <b>671,700</b>     | <b>1,544,600</b>    | <b>1,150,300</b>   | <b>-</b>            | <b>1,150,300</b>   | <b>71.25%</b>     |
| Revenue                     | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc               | 29,033           | 12,000             | 12,000              | 12,000             | -                   | 12,000             | 0.00%             |
| Impact Fees                 | 254,595          | 275,000            | 520,000             | 275,000            | -                   | 275,000            | 0.00%             |
| Carry Forward               | 1,659,900        | 399,100            | 1,890,300           | 877,700            | -                   | 877,700            | 119.92%           |
| Less 5% Required By Law     | -                | (14,400)           | -                   | (14,400)           | -                   | (14,400)           | 0.00%             |
| <b>Total Funding</b>        | <b>1,943,528</b> | <b>671,700</b>     | <b>2,422,300</b>    | <b>1,150,300</b>   | <b>-</b>            | <b>1,150,300</b>   | <b>71.25%</b>     |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Community & Regional Parks Impact Fee - Unincorporated Area (346)

Fund Type: **Capital Projects**

Description: **Collier County's "Community Park Impact Fee" and "Regional Parks Impact Fee" Ordinances were repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999, to continue to assist the County to pay for growth-related parks facilities. Impact fees are assessed and collected on residential new building construction permits.**

| Appropriation Unit          | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | 1,470,542         | 1,055,000          | 2,550,000           | 304,500            | -                   | 304,500            | (71.14)%          |
| Capital Outlay              | 386,043           | 11,283,200         | 36,619,100          | 6,119,900          | -                   | 6,119,900          | (45.76)%          |
| Trans to 246 GG Golf Course | 540,400           | 765,100            | 765,100             | 768,700            | -                   | 768,700            | 0.47%             |
| Trans to 298 Sp Ob Bd '10   | 2,939,300         | 2,948,000          | 2,948,000           | 2,641,800          | -                   | 2,641,800          | (10.39)%          |
| Reserve for Debt Service    | -                 | 3,099,400          | -                   | 5,341,400          | -                   | 5,341,400          | 72.34%            |
| <b>Total Appropriations</b> | <b>5,336,285</b>  | <b>19,150,700</b>  | <b>42,882,200</b>   | <b>15,176,300</b>  | <b>-</b>            | <b>15,176,300</b>  | <b>(20.75)%</b>   |
| Revenue                     | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Miscellaneous Revenues      | 17,615            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc               | 588,291           | 500,000            | 200,000             | 200,000            | -                   | 200,000            | (60.00)%          |
| Impact Fees                 | 11,173,932        | 8,200,000          | 10,400,000          | 9,800,000          | -                   | 9,800,000          | 19.51%            |
| Carry Forward               | 31,515,000        | 10,885,700         | 37,958,500          | 5,676,300          | -                   | 5,676,300          | (47.86)%          |
| Less 5% Required By Law     | -                 | (435,000)          | -                   | (500,000)          | -                   | (500,000)          | 14.94%            |
| <b>Total Funding</b>        | <b>43,294,838</b> | <b>19,150,700</b>  | <b>48,558,500</b>   | <b>15,176,300</b>  | <b>-</b>            | <b>15,176,300</b>  | <b>(20.75)%</b>   |

## Emergency Medical Services Impact Fees (350)

Fund Type: **Capital Projects**

Description: **Collier County's Emergency Medical Services (EMS) Impact Fee was originally adopted in August 1991, to assist the County in providing adequate growth-related EMS facilities and vehicles. Impact fees are assessed and collected on new building construction permits.**

| Appropriation Unit              | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|---------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense               | 186,323          | 30,000             | 136,700             | 50,000             | -                   | 50,000             | 66.67%            |
| Capital Outlay                  | 2,284,089        | -                  | 230,000             | -                  | -                   | -                  | N/A               |
| Trans to 298 Sp Ob Bd '10       | 442,200          | 442,900            | 442,900             | 444,500            | -                   | 444,500            | 0.36%             |
| Advance/Repay to 001 General Fd | -                | -                  | -                   | 1,012,000          | -                   | 1,012,000          | N/A               |
| Reserve for Debt Service        | -                | 226,400            | -                   | 230,500            | -                   | 230,500            | 1.81%             |
| Reserve for Capital             | -                | 836,100            | -                   | 25,000             | -                   | 25,000             | (97.01)%          |
| <b>Total Appropriations</b>     | <b>2,912,613</b> | <b>1,535,400</b>   | <b>809,600</b>      | <b>1,762,000</b>   | <b>-</b>            | <b>1,762,000</b>   | <b>14.76%</b>     |
| Revenue                         | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Miscellaneous Revenues          | 416,583          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                   | 55,763           | 20,000             | 8,200               | 8,200              | -                   | 8,200              | (59.00)%          |
| Impact Fees                     | 531,622          | 375,000            | 490,000             | 450,000            | -                   | 450,000            | 20.00%            |
| Reimb From Other Depts          | 105,000          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward                   | 3,340,800        | 1,160,200          | 1,638,100           | 1,326,700          | -                   | 1,326,700          | 14.35%            |
| Less 5% Required By Law         | -                | (19,800)           | -                   | (22,900)           | -                   | (22,900)           | 15.66%            |
| <b>Total Funding</b>            | <b>4,449,768</b> | <b>1,535,400</b>   | <b>2,136,300</b>    | <b>1,762,000</b>   | <b>-</b>            | <b>1,762,000</b>   | <b>14.76%</b>     |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Library System Impact Fee (355)

Fund Type: **Capital Projects**

Description: **Collier County's Library System Impact Fee was originally adopted in December 1988, to assist the County in providing adequate growth-related library construction. Impact Fees are assessed and collected on residential new building construction permits.**

| Appropriation Unit               | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|----------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                | 480              | -                  | 89,200              | 20,000             | -                   | 20,000             | N/A               |
| Trans to 001 Gen Fd              | 75               | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans to 298 Sp Ob Bd '10        | 1,062,400        | 1,060,900          | 1,060,900           | 1,058,100          | -                   | 1,058,100          | (0.26)%           |
| Advance/Repay to 001 General Fd  | 1,702,325        | -                  | -                   | -                  | -                   | -                  | N/A               |
| Advance/Repay to 301 Co Wide CIP | 710,800          | -                  | -                   | 700,000            | -                   | 700,000            | N/A               |
| Reserve for Debt Service         | -                | 442,100            | -                   | -                  | -                   | -                  | (100.00)%         |
| Reserve for Capital              | -                | 52,700             | -                   | 23,000             | -                   | 23,000             | (56.36)%          |
| <b>Total Appropriations</b>      | <b>3,476,080</b> | <b>1,555,700</b>   | <b>1,150,100</b>    | <b>1,801,100</b>   | <b>-</b>            | <b>1,801,100</b>   | <b>15.77%</b>     |
| Revenue                          | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc                    | 26,661           | 11,000             | 4,000               | 4,000              | -                   | 4,000              | (63.64)%          |
| Impact Fees                      | 1,067,682        | 775,000            | 1,010,000           | 960,000            | -                   | 960,000            | 23.87%            |
| Trans fm 001 Gen Fund            | 2,413,200        | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward                    | 990,000          | 809,000            | 1,021,400           | 885,300            | -                   | 885,300            | 9.43%             |
| Less 5% Required By Law          | -                | (39,300)           | -                   | (48,200)           | -                   | (48,200)           | 22.65%            |
| <b>Total Funding</b>             | <b>4,497,543</b> | <b>1,555,700</b>   | <b>2,035,400</b>    | <b>1,801,100</b>   | <b>-</b>            | <b>1,801,100</b>   | <b>15.77%</b>     |

## Sports & Special Events Complex (370)

Fund Type: **Capital Projects**

Description: **Established for the purpose of constructing the Sports & Special Events Complex and for future capital improvements.**

| Appropriation Unit                | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                 | 937,044           | -                  | 361,600             | 2,831,800          | -                   | 2,831,800          | N/A               |
| Capital Outlay                    | 32,025,440        | 1,024,700          | 56,367,800          | 3,264,300          | -                   | 3,264,300          | 218.56%           |
| <b>Total Appropriations</b>       | <b>32,962,483</b> | <b>1,024,700</b>   | <b>56,729,400</b>   | <b>6,096,100</b>   | <b>-</b>            | <b>6,096,100</b>   | <b>494.92%</b>    |
| Revenue                           | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc                     | 952,816           | 950,000            | 150,000             | 150,000            | -                   | 150,000            | (84.21)%          |
| Trans fm 001 Gen Fund             | -                 | -                  | 415,800             | 4,235,000          | -                   | 4,235,000          | N/A               |
| Trans fm 336 Road Im Fee          | -                 | -                  | -                   | 7,942,600          | -                   | 7,942,600          | N/A               |
| Trans fm 408 Water / Sewer Fd     | -                 | -                  | -                   | 1,057,400          | -                   | 1,057,400          | N/A               |
| Trans fm 758 TDT Capital          | -                 | -                  | 2,724,400           | 2,471,200          | -                   | 2,471,200          | N/A               |
| Adv/Repay fm 183                  | -                 | -                  | 7,300,000           | -                  | -                   | -                  | N/A               |
| Adv/Repay fm 195 TDC Bch Renoursh | -                 | -                  | 9,900,000           | -                  | -                   | -                  | N/A               |
| Carry Forward                     | 58,496,300        | 122,200            | 26,486,600          | (9,752,600)        | -                   | (9,752,600)        | (8,080.85)        |
| Less 5% Required By Law           | -                 | (47,500)           | -                   | (7,500)            | -                   | (7,500)            | (84.21)%          |
| <b>Total Funding</b>              | <b>59,449,116</b> | <b>1,024,700</b>   | <b>46,976,800</b>   | <b>6,096,100</b>   | <b>-</b>            | <b>6,096,100</b>   | <b>494.92%</b>    |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Ochopee Fire Control District Impact Fee (372)

Fund Type: **Capital Projects**

Description: **Ochopee Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth-related fire facilities and vehicles.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | -              | -                  | 43,600              | -                  | -                   | -                  | N/A               |
| Reserve for Capital         | -              | 12,000             | -                   | 32,600             | -                   | 32,600             | 171.67%           |
| <b>Total Appropriations</b> | <b>-</b>       | <b>12,000</b>      | <b>43,600</b>       | <b>32,600</b>      | <b>-</b>            | <b>32,600</b>      | <b>171.67%</b>    |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc               | 754            | 400                | 200                 | 200                | -                   | 200                | (50.00)%          |
| Impact Fees                 | 14,542         | 8,000              | 13,400              | 8,000              | -                   | 8,000              | 0.00%             |
| Carry Forward               | 39,500         | 4,000              | 54,800              | 24,800             | -                   | 24,800             | 520.00%           |
| Less 5% Required By Law     | -              | (400)              | -                   | (400)              | -                   | (400)              | 0.00%             |
| <b>Total Funding</b>        | <b>54,795</b>  | <b>12,000</b>      | <b>68,400</b>       | <b>32,600</b>      | <b>-</b>            | <b>32,600</b>      | <b>171.67%</b>    |

## Correctional Facilities Impact Fee (381)

Fund Type: **Capital Projects**

Description: **Collier County's Correctional Facilities Impact Fee was originally adopted in June 1999. Impact fees are collected on new building construction to pay for growth-related correctional facilities.**

| Appropriation Unit               | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|----------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                | 2,697            | -                  | 138,100             | 60,000             | -                   | 60,000             | N/A               |
| Trans to 298 Sp Ob Bd '10        | 1,832,800        | 1,822,000          | 1,822,000           | 1,789,900          | -                   | 1,789,900          | (1.76)%           |
| Advance/Repay to 301 Co Wide CIP | -                | -                  | -                   | 290,000            | -                   | 290,000            | N/A               |
| Reserve for Debt Service         | -                | 1,433,400          | -                   | 1,473,300          | -                   | 1,473,300          | 2.78%             |
| Reserve for Capital              | -                | 60,300             | -                   | 22,300             | -                   | 22,300             | (63.02)%          |
| <b>Total Appropriations</b>      | <b>1,835,497</b> | <b>3,315,700</b>   | <b>1,960,100</b>    | <b>3,635,500</b>   | <b>-</b>            | <b>3,635,500</b>   | <b>9.65%</b>      |
| Revenue                          | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc                    | 28,741           | 12,000             | 8,000               | 8,000              | -                   | 8,000              | (33.33)%          |
| Impact Fees                      | 1,893,387        | 1,350,000          | 1,690,000           | 1,600,000          | -                   | 1,600,000          | 18.52%            |
| Carry Forward                    | 2,283,400        | 2,021,800          | 2,370,000           | 2,107,900          | -                   | 2,107,900          | 4.26%             |
| Less 5% Required By Law          | -                | (68,100)           | -                   | (80,400)           | -                   | (80,400)           | 18.06%            |
| <b>Total Funding</b>             | <b>4,205,528</b> | <b>3,315,700</b>   | <b>4,068,000</b>    | <b>3,635,500</b>   | <b>-</b>            | <b>3,635,500</b>   | <b>9.65%</b>      |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Law Enforcement Impact Fee (385)

Fund Type: **Capital Projects**

Description: **The Law Enforcement Impact Fee was originally adopted in June 2005. Impact fees are collected on new building construction in the unincorporated areas of Collier County to pay for growth-related law enforcement facilities and vehicles.**

| Appropriation Unit          | 2020 Actual      | FY 2021 Adopted  | FY 2021 Forecast | FY 2022 Current  | FY 2022 Expanded | FY 2022 Adopted  | FY 2022 Change |
|-----------------------------|------------------|------------------|------------------|------------------|------------------|------------------|----------------|
| Operating Expense           | 3,466            | -                | 144,900          | 20,000           | -                | 20,000           | N/A            |
| Trans to 298 Sp Ob Bd '10   | 1,828,800        | 1,831,300        | 1,831,300        | 1,835,300        | -                | 1,835,300        | 0.22%          |
| Reserve for Debt Service    | -                | 548,300          | -                | 558,200          | -                | 558,200          | 1.81%          |
| Reserve for Capital         | -                | 680,000          | -                | 1,541,700        | -                | 1,541,700        | 126.72%        |
| <b>Total Appropriations</b> | <b>1,832,266</b> | <b>3,059,600</b> | <b>1,976,200</b> | <b>3,955,200</b> | <b>-</b>         | <b>3,955,200</b> | <b>29.27%</b>  |
| Revenue                     | 2020 Actual      | FY 2021 Adopted  | FY 2021 Forecast | FY 2022 Current  | FY 2022 Expanded | FY 2022 Adopted  | FY 2022 Change |
| Interest/Misc               | 36,295           | 20,000           | 10,000           | 10,000           | -                | 10,000           | (50.00)%       |
| Impact Fees                 | 2,141,002        | 1,400,000        | 1,820,000        | 1,820,000        | -                | 1,820,000        | 30.00%         |
| Carry Forward               | 2,017,800        | 1,710,600        | 2,362,900        | 2,216,700        | -                | 2,216,700        | 29.59%         |
| Less 5% Required By Law     | -                | (71,000)         | -                | (91,500)         | -                | (91,500)         | 28.87%         |
| <b>Total Funding</b>        | <b>4,195,097</b> | <b>3,059,600</b> | <b>4,192,900</b> | <b>3,955,200</b> | <b>-</b>         | <b>3,955,200</b> | <b>29.27%</b>  |

## General Government Building Impact Fee (390)

Fund Type: **Capital Projects**

Description: **Collier County's General Government Building Impact Fee was originally adopted in March 2004. Impact fees are collected on new building construction to pay for growth-related general government facilities.**

| Appropriation Unit          | 2020 Actual      | FY 2021 Adopted  | FY 2021 Forecast | FY 2022 Current  | FY 2022 Expanded | FY 2022 Adopted  | FY 2022 Change |
|-----------------------------|------------------|------------------|------------------|------------------|------------------|------------------|----------------|
| Operating Expense           | 1,276            | -                | 98,200           | 55,000           | -                | 55,000           | N/A            |
| Trans to 298 Sp Ob Bd '10   | 5,505,800        | 5,575,800        | 5,575,800        | 5,595,500        | -                | 5,595,500        | 0.35%          |
| Reserve for Debt Service    | -                | 3,029,400        | -                | 2,872,600        | -                | 2,872,600        | (5.18)%        |
| <b>Total Appropriations</b> | <b>5,507,076</b> | <b>8,605,200</b> | <b>5,674,000</b> | <b>8,523,100</b> | <b>-</b>         | <b>8,523,100</b> | <b>(0.95)%</b> |
| Revenue                     | 2020 Actual      | FY 2021 Adopted  | FY 2021 Forecast | FY 2022 Current  | FY 2022 Expanded | FY 2022 Adopted  | FY 2022 Change |
| Interest/Misc               | 72,522           | 35,000           | 15,000           | 15,000           | -                | 15,000           | (57.14)%       |
| Impact Fees                 | 3,343,230        | 2,500,000        | 3,000,000        | 2,800,000        | -                | 2,800,000        | 12.00%         |
| Adv/Repay fm 301 Cap Proj   | 1,751,000        | 2,192,100        | 2,192,100        | 1,832,000        | -                | 1,832,000        | (16.43)%       |
| Carry Forward               | 4,824,100        | 4,004,900        | 4,483,800        | 4,016,900        | -                | 4,016,900        | 0.30%          |
| Less 5% Required By Law     | -                | (126,800)        | -                | (140,800)        | -                | (140,800)        | 11.04%         |
| <b>Total Funding</b>        | <b>9,990,851</b> | <b>8,605,200</b> | <b>9,690,900</b> | <b>8,523,100</b> | <b>-</b>         | <b>8,523,100</b> | <b>(0.95)%</b> |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

**County Water/Sewer District Operations (408)**

Fund Type: **Enterprise**

Description: **This fund accounts for the day-to-day expenditures of the operating functions of the County's water collection, distribution, and sewer systems. Principal revenues are water and sewer user fees**

| Appropriation Unit             | 2020<br>Actual     | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|--------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 35,950,132         | 38,237,400         | 37,582,300          | 40,732,700         | 55,200              | 40,787,900         | 6.67%             |
| Operating Expense              | 43,670,208         | 60,290,800         | 58,074,800          | 61,815,700         | -                   | 61,815,700         | 2.53%             |
| Indirect Cost Reimburs         | 3,179,400          | 3,249,900          | 3,249,900           | 3,233,300          | -                   | 3,233,300          | (0.51)%           |
| Payment In Lieu of Taxes       | 8,363,000          | 8,937,400          | 8,937,400           | 9,731,800          | -                   | 9,731,800          | 8.89%             |
| Capital Outlay                 | 1,304,038          | 1,475,200          | 2,234,900           | 982,100            | -                   | 982,100            | (33.43)%          |
| Trans to 001 Gen Fd            | 200,000            | 254,100            | 254,100             | 180,600            | -                   | 180,600            | (28.93)%          |
| Trans to 107 Impact Fee Admin  | 218,500            | 218,500            | 218,500             | 218,500            | -                   | 218,500            | 0.00%             |
| Trans to 370 Sport Complx Cap  | -                  | -                  | -                   | 1,057,400          | -                   | 1,057,400          | N/A               |
| Trans to 409 W/S MP Fd         | 304,000            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans to 410 W/S Debt Serv Fd  | 8,534,300          | 7,656,500          | 7,656,500           | 8,230,700          | -                   | 8,230,700          | 7.50%             |
| Trans to 412 W User Fee Cap Fd | 36,846,100         | 27,782,800         | 27,782,800          | 29,158,700         | -                   | 29,158,700         | 4.95%             |
| Trans to 414 S User Fee Cap Fd | 30,421,100         | 29,287,200         | 29,287,200          | 26,679,000         | -                   | 26,679,000         | (8.91)%           |
| Trans to 470 Solid Waste Fd    | 76,100             | 60,900             | 60,900              | 52,600             | -                   | 52,600             | (13.63)%          |
| Trans to 473 Mand Trash Coll   | 445,700            | 486,300            | 486,300             | 443,900            | -                   | 443,900            | (8.72)%           |
| Trans to 505 IT Ops            | 245,900            | 245,900            | 245,900             | -                  | -                   | -                  | (100.00)%         |
| Reserve for Contingencies      | -                  | 8,357,000          | -                   | 8,419,100          | -                   | 8,419,100          | 0.74%             |
| Reserve for Cash Flow          | -                  | 15,700,000         | -                   | 15,800,000         | -                   | 15,800,000         | 0.64%             |
| Reserve for Attrition          | -                  | (635,600)          | -                   | (680,800)          | -                   | (680,800)          | 7.11%             |
| <b>Total Appropriations</b>    | <b>169,758,479</b> | <b>201,604,300</b> | <b>176,071,500</b>  | <b>206,055,300</b> | <b>55,200</b>       | <b>206,110,500</b> | <b>2.24%</b>      |
| Revenue                        | 2020<br>Actual     | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Intergovernmental Revenues     | 2,460              | -                  | -                   | -                  | -                   | -                  | N/A               |
| FEMA - Fed Emerg Mgt Agency    | 770,522            | -                  | 100                 | -                  | -                   | -                  | N/A               |
| Charges For Services           | 3,292,173          | 3,837,500          | 3,251,900           | 3,337,500          | -                   | 3,337,500          | (13.03)%          |
| Water Revenue                  | 72,269,472         | 74,500,000         | 73,700,000          | 76,400,000         | -                   | 76,400,000         | 2.55%             |
| Sewer Revenue                  | 82,379,703         | 85,500,000         | 84,700,000          | 88,000,000         | -                   | 88,000,000         | 2.92%             |
| Effluent Revenue               | 4,427,156          | 4,600,000          | 4,800,000           | 4,900,000          | -                   | 4,900,000          | 6.52%             |
| Miscellaneous Revenues         | 678,868            | 288,400            | 231,300             | 211,100            | -                   | 211,100            | (26.80)%          |
| Interest/Misc                  | 623,869            | 400,000            | 180,000             | 180,000            | -                   | 180,000            | (55.00)%          |
| Trans fm 109 Pel Bay MSTBU     | 20,800             | 23,100             | 23,100              | 21,000             | -                   | 21,000             | (9.09)%           |
| Net Cost Co Water/Sewer Op     | (45,848,743)       | -                  | (39,540,500)        | -                  | -                   | -                  | N/A               |
| Trans fm 470 Solid Waste Fd    | 986,700            | 1,064,700          | 1,064,700           | 1,091,900          | -                   | 1,091,900          | 2.55%             |
| Trans fm 473 Mand Collect Fd   | 970,400            | 1,099,100          | 1,099,100           | 1,079,900          | -                   | 1,079,900          | (1.75)%           |
| Carry Forward                  | 49,185,100         | 38,747,800         | 46,561,800          | 39,485,300         | 55,200              | 39,540,500         | 2.05%             |
| Less 5% Required By Law        | -                  | (8,456,300)        | -                   | (8,651,400)        | -                   | (8,651,400)        | 2.31%             |
| <b>Total Funding</b>           | <b>169,758,479</b> | <b>201,604,300</b> | <b>176,071,500</b>  | <b>206,055,300</b> | <b>55,200</b>       | <b>206,110,500</b> | <b>2.24%</b>      |



**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Water/Sewer Motor Pool Capital & Spec Assessment (409)

Fund Type: **Enterprise**

Description: **Starting in FY 16, this fund accounts for cost-effective life cycle replacement of Water/Sewer Motor Pool vehicles and heavy equipment through a centralized capital recovery system.**

| Appropriation Unit              | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|---------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Capital Outlay                  | 1,259,811        | 2,013,800          | 3,161,500           | 2,166,700          | 120,500             | 2,287,200          | 13.58%            |
| Trans to 523 Motor Pool Cap     | 26,200           | 28,500             | 28,500              | 28,300             | -                   | 28,300             | (0.70)%           |
| Reserve for Motor Pool Cap      | -                | 4,453,100          | -                   | 4,698,000          | -                   | 4,698,000          | 5.50%             |
| <b>Total Appropriations</b>     | <b>1,286,011</b> | <b>6,495,400</b>   | <b>3,190,000</b>    | <b>6,893,000</b>   | <b>120,500</b>      | <b>7,013,500</b>   | <b>7.98%</b>      |
| Revenue                         | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Miscellaneous Revenues          | 251,168          | -                  | 118,000             | -                  | -                   | -                  | N/A               |
| Interest/Misc                   | 91,548           | 50,000             | 29,000              | 29,000             | -                   | 29,000             | (42.00)%          |
| Motor Pool Cap Recovery Billing | 1,966,800        | 2,230,200          | 2,230,200           | 2,349,000          | -                   | 2,349,000          | 5.33%             |
| Trans fm 408 Water / Sewer Fd   | 304,000          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 472 Sol Waste MP       | -                | 14,600             | 14,600              | -                  | -                   | -                  | (100.00)%         |
| Carry Forward                   | 4,107,700        | 4,203,100          | 5,435,200           | 4,516,500          | 120,500             | 4,637,000          | 10.32%            |
| Less 5% Required By Law         | -                | (2,500)            | -                   | (1,500)            | -                   | (1,500)            | (40.00)%          |
| <b>Total Funding</b>            | <b>6,721,216</b> | <b>6,495,400</b>   | <b>7,827,000</b>    | <b>6,893,000</b>   | <b>120,500</b>      | <b>7,013,500</b>   | <b>7.98%</b>      |

## County Water/Sewer District Debt Service (410)

Fund Type: **Enterprise**

Description: **Represents debt service of the Collier County Water and Sewer District. The primary revenues are transfers from the district's operating fund (408) and system development fee/impact fee capital funds (411) and (413).**

| Appropriation Unit               | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|----------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                | -                 | 30,000             | 30,000              | 30,000             | -                   | 30,000             | 0.00%             |
| Arbitrage Services               | 16,020            | 20,000             | 20,000              | 20,000             | -                   | 20,000             | 0.00%             |
| Debt Service                     | 45                | 10,000             | 1,176,100           | 10,000             | -                   | 10,000             | 0.00%             |
| Debt Service - Principal         | 15,411,464        | 15,689,000         | 15,689,000          | 16,907,000         | -                   | 16,907,000         | 7.76%             |
| Debt Service - Interest Expense  | 7,422,972         | 7,137,900          | 7,137,900           | 11,865,500         | -                   | 11,865,500         | 66.23%            |
| Reserve for Debt Service         | -                 | 20,046,100         | -                   | 28,582,300         | -                   | 28,582,300         | 42.58%            |
| Reserve for Capital              | -                 | 300,000            | -                   | 300,000            | -                   | 300,000            | 0.00%             |
| <b>Total Appropriations</b>      | <b>22,850,501</b> | <b>43,233,000</b>  | <b>24,053,000</b>   | <b>57,714,800</b>  | <b>-</b>            | <b>57,714,800</b>  | <b>33.50%</b>     |
| Revenue                          | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Special Assessments              | 170               | -                  | 5,700               | -                  | -                   | -                  | N/A               |
| Interest/Misc                    | 453,688           | 100,000            | 100,000             | 100,000            | -                   | 100,000            | 0.00%             |
| Bond Proceeds                    | -                 | -                  | 8,907,300           | -                  | -                   | -                  | N/A               |
| Trans fm 408 Water / Sewer Fd    | 8,534,300         | 7,656,500          | 7,656,500           | 8,230,700          | -                   | 8,230,700          | 7.50%             |
| Trans fm 411 W Impact Fee Cap Fd | 8,533,800         | 8,522,500          | 8,522,500           | 13,246,700         | -                   | 13,246,700         | 55.43%            |
| Trans fm 413 S Impact Fee Cap Fd | 5,873,000         | 5,882,800          | 5,882,800           | 7,565,800          | -                   | 7,565,800          | 28.61%            |
| Carry Forward                    | 20,929,800        | 21,076,200         | 21,554,800          | 28,576,600         | -                   | 28,576,600         | 35.59%            |
| Less 5% Required By Law          | -                 | (5,000)            | -                   | (5,000)            | -                   | (5,000)            | 0.00%             |
| <b>Total Funding</b>             | <b>44,324,759</b> | <b>43,233,000</b>  | <b>52,629,600</b>   | <b>57,714,800</b>  | <b>-</b>            | <b>57,714,800</b>  | <b>33.50%</b>     |

**Collier County Government**  
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## County Water Impact Fees (411)

Fund Type: **Enterprise**

Description: **This fund accounts for growth-related water capital projects. The principal revenue source is water system development/impact fee charges.**

| Appropriation Unit            | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense             | 695               | -                  | 2,432,900           | -                  | -                   | -                  | N/A               |
| Trans to 410 W/S Debt Serv Fd | 8,533,800         | 8,522,500          | 8,522,500           | 13,246,700         | -                   | 13,246,700         | 55.43%            |
| Reserve for Capital           | -                 | 10,482,700         | -                   | 2,150,000          | -                   | 2,150,000          | (79.49)%          |
| <b>Total Appropriations</b>   | <b>8,534,495</b>  | <b>19,005,200</b>  | <b>10,955,400</b>   | <b>15,396,700</b>  | <b>-</b>            | <b>15,396,700</b>  | <b>(18.99)%</b>   |
| Revenue                       | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc                 | 208,628           | 146,000            | 50,000              | 50,000             | -                   | 50,000             | (65.75)%          |
| Impact Fees                   | 7,936,203         | 6,400,000          | 7,100,000           | 7,750,000          | -                   | 7,750,000          | 21.09%            |
| Carry Forward                 | 12,181,700        | 12,786,500         | 11,792,100          | 7,986,700          | -                   | 7,986,700          | (37.54)%          |
| Less 5% Required By Law       | -                 | (327,300)          | -                   | (390,000)          | -                   | (390,000)          | 19.16%            |
| <b>Total Funding</b>          | <b>20,326,531</b> | <b>19,005,200</b>  | <b>18,942,100</b>   | <b>15,396,700</b>  | <b>-</b>            | <b>15,396,700</b>  | <b>(18.99)%</b>   |

## County Water User Fees Capital (412)

Fund Type: **Enterprise**

Description: **These funds account for major water capital projects that are not supported by system development charges. These may include rehabilitation projects or large system expansions. The principal funding sources are user fees, carryforward and loan proceeds.**

| Appropriation Unit             | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 10,270            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Operating Expense              | 27,458,212        | 3,390,000          | 11,105,400          | 17,300,000         | -                   | 17,300,000         | 410.32%           |
| Capital Outlay                 | 2,509,865         | 26,610,000         | 56,884,100          | 12,800,000         | -                   | 12,800,000         | (51.90)%          |
| Reserve for Contingencies      | -                 | 3,000,000          | -                   | 2,620,000          | -                   | 2,620,000          | (12.67)%          |
| Reserve for Capital            | -                 | 1,333,100          | -                   | -                  | -                   | -                  | (100.00)%         |
| <b>Total Appropriations</b>    | <b>29,978,346</b> | <b>34,333,100</b>  | <b>67,989,500</b>   | <b>32,720,000</b>  | <b>-</b>            | <b>32,720,000</b>  | <b>(4.70)%</b>    |
| Revenue                        | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Intergovernmental Revenues     | 188,138           | -                  | -                   | -                  | -                   | -                  | N/A               |
| FEMA - Fed Emerg Mgt Agency    | 164,585           | -                  | -                   | -                  | -                   | -                  | N/A               |
| Miscellaneous Revenues         | 381,843           | -                  | 205,900             | -                  | -                   | -                  | N/A               |
| Interest/Misc                  | 791,491           | 430,000            | 123,200             | 123,200            | -                   | 123,200            | (71.35)%          |
| Trans fm 408 Water / Sewer Fd  | 36,846,100        | 27,782,800         | 27,782,800          | 29,158,700         | -                   | 29,158,700         | 4.95%             |
| Adv/Repay fm 474 Solid Wst Cap | 20,000            | 65,000             | 65,000              | 2,000              | -                   | 2,000              | (96.92)%          |
| Carry Forward                  | 34,790,900        | 6,076,800          | 43,254,900          | 3,442,300          | -                   | 3,442,300          | (43.35)%          |
| Less 5% Required By Law        | -                 | (21,500)           | -                   | (6,200)            | -                   | (6,200)            | (71.16)%          |
| <b>Total Funding</b>           | <b>73,183,056</b> | <b>34,333,100</b>  | <b>71,431,800</b>   | <b>32,720,000</b>  | <b>-</b>            | <b>32,720,000</b>  | <b>(4.70)%</b>    |

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## County Sewer Impact Fees (413)

Fund Type: **Enterprise**

Description: **This fund accounts for growth-related sewer capital projects. The principal revenue source is sewer system development/impact fee charges.**

| Appropriation Unit            | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense             | 10,395            | -                  | 1,117,800           | -                  | -                   | -                  | N/A               |
| Capital Outlay                | -                 | -                  | 2,143,000           | -                  | -                   | -                  | N/A               |
| Trans to 410 W/S Debt Serv Fd | 5,873,000         | 5,882,800          | 5,882,800           | 7,565,800          | -                   | 7,565,800          | 28.61%            |
| Reserve for Capital           | -                 | 9,913,300          | -                   | 9,155,600          | -                   | 9,155,600          | (7.64)%           |
| <b>Total Appropriations</b>   | <b>5,883,395</b>  | <b>15,796,100</b>  | <b>9,143,600</b>    | <b>16,721,400</b>  | <b>-</b>            | <b>16,721,400</b>  | <b>5.86%</b>      |
| Revenue                       | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc                 | 152,589           | 100,000            | 50,000              | 50,000             | -                   | 50,000             | (50.00)%          |
| Impact Fees                   | 8,392,591         | 6,600,000          | 7,300,000           | 7,900,000          | -                   | 7,900,000          | 19.70%            |
| Carry Forward                 | 8,300,700         | 9,431,100          | 10,962,500          | 9,168,900          | -                   | 9,168,900          | (2.78)%           |
| Less 5% Required By Law       | -                 | (335,000)          | -                   | (397,500)          | -                   | (397,500)          | 18.66%            |
| <b>Total Funding</b>          | <b>16,845,880</b> | <b>15,796,100</b>  | <b>18,312,500</b>   | <b>16,721,400</b>  | <b>-</b>            | <b>16,721,400</b>  | <b>5.86%</b>      |

## County Sewer User Fees Capital (414)

Fund Type: **Enterprise**

Description: **This fund accounts for major sewer capital projects that are not supported by system development charges. These may include rehabilitation projects or large system expansions. The principal funding sources are user fees, carryforward and loan proceeds.**

| Appropriation Unit             | 2020<br>Actual     | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|--------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 27,375,717         | 4,885,000          | 28,009,100          | 22,727,000         | -                   | 22,727,000         | 365.24%           |
| Capital Outlay                 | 8,799,107          | 31,415,000         | 100,598,200         | 4,300,000          | -                   | 4,300,000          | (86.31)%          |
| Trans to 417 PU Grant Fd       | -                  | -                  | 1,127,500           | -                  | -                   | -                  | N/A               |
| Reserve for Contingencies      | -                  | 3,630,000          | -                   | 2,169,300          | -                   | 2,169,300          | (40.24)%          |
| Reserve for Capital            | -                  | 1,412,300          | -                   | -                  | -                   | -                  | (100.00)%         |
| <b>Total Appropriations</b>    | <b>36,174,824</b>  | <b>41,342,300</b>  | <b>129,734,800</b>  | <b>29,196,300</b>  | <b>-</b>            | <b>29,196,300</b>  | <b>(29.38)%</b>   |
| Revenue                        | 2020<br>Actual     | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Intergovernmental Revenues     | 8,038              | -                  | -                   | -                  | -                   | -                  | N/A               |
| FEMA - Fed Emerg Mgt Agency    | 401,437            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Miscellaneous Revenues         | 408,816            | -                  | 20,700              | 2,326,500          | -                   | 2,326,500          | N/A               |
| Interest/Misc                  | 1,822,383          | 600,000            | 255,600             | 255,600            | -                   | 255,600            | (57.40)%          |
| Reimb From Other Depts         | 17                 | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 408 Water / Sewer Fd  | 30,421,100         | 29,287,200         | 29,287,200          | 26,679,000         | -                   | 26,679,000         | (8.91)%           |
| Adv/Repay fm 474 Solid Wst Cap | 364,200            | 7,160,000          | 7,160,000           | 110,000            | -                   | 110,000            | (98.46)%          |
| Carry Forward                  | 95,370,200         | 4,325,100          | 92,849,300          | (162,000)          | -                   | (162,000)          | (103.75)%         |
| Less 5% Required By Law        | -                  | (30,000)           | -                   | (12,800)           | -                   | (12,800)           | (57.33)%          |
| <b>Total Funding</b>           | <b>128,796,191</b> | <b>41,342,300</b>  | <b>129,572,800</b>  | <b>29,196,300</b>  | <b>-</b>            | <b>29,196,300</b>  | <b>(29.38)%</b>   |

**Collier County Government**  
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## County Water Sewer Bond Proceeds (415)

Fund Type: **Enterprise**

Description: **To segregate and accurately account for bond proceeds and related interest earnings. In April 2019, the County Water-Sewer District issued Revenue Bonds, Series 2019, to finance the acquisition, construction and equipping of various utility capital improvements within the northeast area of Collier County in the amount of \$76.2 million.**

| Appropriation Unit          | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | 18,135            | -                  | 294,800             | -                  | -                   | -                  | N/A               |
| Capital Outlay              | 17,331,104        | -                  | 51,444,400          | -                  | -                   | -                  | N/A               |
| Reserve for Capital         | -                 | 4,417,200          | -                   | 3,730,300          | -                   | 3,730,300          | (15.55)%          |
| <b>Total Appropriations</b> | <b>17,349,239</b> | <b>4,417,200</b>   | <b>51,739,200</b>   | <b>3,730,300</b>   | <b>-</b>            | <b>3,730,300</b>   | <b>(15.55)%</b>   |
| Revenue                     | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc               | 1,187,941         | 800,000            | 300,000             | 300,000            | -                   | 300,000            | (62.50)%          |
| Carry Forward               | 71,045,800        | 3,657,200          | 54,884,500          | 3,445,300          | -                   | 3,445,300          | (5.79)%           |
| Less 5% Required By Law     | -                 | (40,000)           | -                   | (15,000)           | -                   | (15,000)           | (62.50)%          |
| <b>Total Funding</b>        | <b>72,233,741</b> | <b>4,417,200</b>   | <b>55,184,500</b>   | <b>3,730,300</b>   | <b>-</b>            | <b>3,730,300</b>   | <b>(15.55)%</b>   |

## County Water Sewer Grants (416)

Fund Type: **Enterprise**

Description: **To provide water and sewer capital improvements through grant awards.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | -              | -                  | 3,382,500           | -                  | -                   | -                  | N/A               |
| <b>Total Appropriations</b> | <b>-</b>       | <b>-</b>           | <b>3,382,500</b>    | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Intergovernmental Revenues  | 375,000        | -                  | 3,382,500           | -                  | -                   | -                  | N/A               |
| <b>Total Funding</b>        | <b>375,000</b> | <b>-</b>           | <b>3,382,500</b>    | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |

## County Water Sewer Grant Match (417)

Fund Type: **Enterprise**

Description: **To account for the County's matching contributions to the County Water Sewer Grants for various capital improvements.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | -              | -                  | 1,127,500           | -                  | -                   | -                  | N/A               |
| <b>Total Appropriations</b> | <b>-</b>       | <b>-</b>           | <b>1,127,500</b>    | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Trans fm 414 Sewer Cap      | -              | -                  | 1,127,500           | -                  | -                   | -                  | N/A               |
| <b>Total Funding</b>        | <b>-</b>       | <b>-</b>           | <b>1,127,500</b>    | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |

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## Public Utilities Department Special Assessment Districts (418)

Fund Type: **Enterprise**

Description: **This fund was established for the purpose of financing projects to be accomplished by the assessment method. Projects constructed by this method have been funded through loans with payback from assessments.**

| Appropriation Unit                  | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                   | 28             | 13,300             | 6,700               | 600                | -                   | 600                | (95.49)%          |
| Trans to Property Appraiser         | 1,107          | 1,200              | 1,200               | 1,200              | -                   | 1,200              | 0.00%             |
| Trans to Tax Collector              | 1,212          | 1,600              | 1,600               | 1,600              | -                   | 1,600              | 0.00%             |
| Advance/Repay to 111 Unincrp Gen Fd | 66,500         | 60,100             | 60,100              | 65,900             | -                   | 65,900             | 9.65%             |
| <b>Total Appropriations</b>         | <b>68,847</b>  | <b>76,200</b>      | <b>69,600</b>       | <b>69,300</b>      | <b>-</b>            | <b>69,300</b>      | <b>(9.06)%</b>    |
| Revenue                             | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Special Assessments                 | 60,599         | 62,500             | 70,300              | 62,500             | -                   | 62,500             | 0.00%             |
| Interest/Misc                       | 587            | -                  | 200                 | 200                | -                   | 200                | N/A               |
| Trans frm Tax Collector             | 286            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward                       | 21,000         | 17,000             | 8,900               | 9,800              | -                   | 9,800              | (42.35)%          |
| Less 5% Required By Law             | -              | (3,300)            | -                   | (3,200)            | -                   | (3,200)            | (3.03)%           |
| <b>Total Funding</b>                | <b>82,472</b>  | <b>76,200</b>      | <b>79,400</b>       | <b>69,300</b>      | <b>-</b>            | <b>69,300</b>      | <b>(9.06)%</b>    |

## Collier Area Transit (CAT) Grant (424)

Fund Type: **Enterprise**

Description: **To account for federal and state grants for the Collier Area Transit system providing fixed route public transportation service in Collier County.**

| Appropriation Unit          | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services           | 771              | -                  | 200,400             | -                  | -                   | -                  | N/A               |
| Operating Expense           | 4,409,538        | -                  | 10,166,400          | -                  | -                   | -                  | N/A               |
| Capital Outlay              | 1,135,243        | -                  | 19,478,200          | -                  | -                   | -                  | N/A               |
| <b>Total Appropriations</b> | <b>5,545,552</b> | <b>-</b>           | <b>29,845,000</b>   | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |
| Revenue                     | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Intergovernmental Revenues  | 4,589,301        | -                  | 29,845,000          | -                  | -                   | -                  | N/A               |
| Miscellaneous Revenues      | 64,299           | -                  | -                   | -                  | -                   | -                  | N/A               |
| <b>Total Funding</b>        | <b>4,653,600</b> | <b>-</b>           | <b>29,845,000</b>   | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Collier Area Transit (CAT) Grant Match (425)

Fund Type: **Enterprise**

Description: **Collier Area Transit Grant Match accounts for required matching funds from state and federal sources of the fixed route transit system.**

| Appropriation Unit          | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services           | -                | -                  | 57,600              | -                  | -                   | -                  | N/A               |
| Operating Expense           | 1,992,185        | -                  | 2,703,500           | -                  | -                   | -                  | N/A               |
| Capital Outlay              | -                | -                  | 12,000              | -                  | -                   | -                  | N/A               |
| Reserve for Contingencies   | -                | -                  | -                   | 75,500             | -                   | 75,500             | N/A               |
| <b>Total Appropriations</b> | <b>1,992,185</b> | <b>-</b>           | <b>2,773,100</b>    | <b>75,500</b>      | <b>-</b>            | <b>75,500</b>      | <b>0.00%</b>      |
| Revenue                     | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Intergovernmental Revenues  | -                | -                  | 7,200               | -                  | -                   | -                  | N/A               |
| Miscellaneous Revenues      | -                | -                  | 10,300              | -                  | -                   | -                  | N/A               |
| Trans fm 001 Gen Fund       | 271,820          | -                  | 754,800             | 75,500             | -                   | 75,500             | N/A               |
| Trans fm 426 CAT Transit    | 1,720,364        | -                  | 2,000,800           | -                  | -                   | -                  | N/A               |
| <b>Total Funding</b>        | <b>1,992,185</b> | <b>-</b>           | <b>2,773,100</b>    | <b>75,500</b>      | <b>-</b>            | <b>75,500</b>      | <b>0.00%</b>      |

## Collier Area Transit (CAT) Enhancements (426)

Fund Type: **Enterprise**

Description: **Collier Area Transit accounts for operations of the transit system providing fixed route public transportation service in Collier County.**

| Appropriation Unit                | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                 | 368,945          | 383,200            | 383,200             | 388,100            | -                   | 388,100            | 1.28%             |
| Operating Expense                 | 1,403,938        | 2,898,700          | 1,549,500           | 3,024,700          | -                   | 3,024,700          | 4.35%             |
| Capital Outlay                    | 75,036           | 20,000             | 249,300             | -                  | -                   | -                  | (100.00)%         |
| Trans to 425/426 CAT Mass Transit | 1,720,364        | -                  | 2,000,800           | -                  | -                   | -                  | N/A               |
| Reserve for Contingencies         | -                | 150,600            | -                   | 77,300             | -                   | 77,300             | (48.67)%          |
| <b>Total Appropriations</b>       | <b>3,568,283</b> | <b>3,452,500</b>   | <b>4,182,800</b>    | <b>3,490,100</b>   | <b>-</b>            | <b>3,490,100</b>   | <b>1.09%</b>      |
| Revenue                           | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Charges For Services              | 622,095          | 961,000            | 650,000             | 961,000            | -                   | 961,000            | 0.00%             |
| Miscellaneous Revenues            | 142,230          | 45,000             | 110,000             | 45,000             | -                   | 45,000             | 0.00%             |
| Interest/Misc                     | 14,444           | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 001 Gen Fund             | 1,759,400        | 2,235,100          | 2,235,100           | 3,077,800          | -                   | 3,077,800          | 37.70%            |
| Carry Forward                     | 1,897,900        | 261,700            | 644,300             | (543,400)          | -                   | (543,400)          | (307.64)%         |
| Less 5% Required By Law           | -                | (50,300)           | -                   | (50,300)           | -                   | (50,300)           | 0.00%             |
| <b>Total Funding</b>              | <b>4,436,069</b> | <b>3,452,500</b>   | <b>3,639,400</b>    | <b>3,490,100</b>   | <b>-</b>            | <b>3,490,100</b>   | <b>1.09%</b>      |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Transportation Disadvantaged (427)

Fund Type: **Enterprise**

Description: **Accounts for operations of the transit system providing service to the elderly, handicapped, and economically disadvantaged in Collier County.**

| Appropriation Unit                | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                 | 81,572           | 85,400             | 85,400              | 86,700             | -                   | 86,700             | 1.52%             |
| Operating Expense                 | 2,543,794        | 3,449,300          | 3,464,800           | 3,423,800          | -                   | 3,423,800          | (0.74)%           |
| Capital Outlay                    | 7,365            | 4,000              | 4,000               | -                  | -                   | -                  | (100.00)%         |
| Trans to 427/429 Transp Disadv Fd | 54,190           | -                  | 54,600              | -                  | -                   | -                  | N/A               |
| Reserve for Contingencies         | -                | 148,600            | -                   | 61,700             | -                   | 61,700             | (58.48)%          |
| <b>Total Appropriations</b>       | <b>2,686,922</b> | <b>3,687,300</b>   | <b>3,608,800</b>    | <b>3,572,200</b>   | <b>-</b>            | <b>3,572,200</b>   | <b>(3.12)%</b>    |
| Revenue                           | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Charges For Services              | 151,198          | 254,000            | 177,000             | 254,000            | -                   | 254,000            | 0.00%             |
| Miscellaneous Revenues            | 38,228           | 40,000             | 40,000              | 40,000             | -                   | 40,000             | 0.00%             |
| Interest/Misc                     | 12,156           | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 001 Gen Fund             | 2,965,500        | 3,288,700          | 3,288,700           | 2,385,800          | -                   | 2,385,800          | (27.45)%          |
| Carry Forward                     | 532,500          | 119,300            | 1,010,200           | 907,100            | -                   | 907,100            | 660.35%           |
| Less 5% Required By Law           | -                | (14,700)           | -                   | (14,700)           | -                   | (14,700)           | 0.00%             |
| <b>Total Funding</b>              | <b>3,699,581</b> | <b>3,687,300</b>   | <b>4,515,900</b>    | <b>3,572,200</b>   | <b>-</b>            | <b>3,572,200</b>   | <b>(3.12)%</b>    |

## Transportation Disadvantaged Grant (428)

Fund Type: **Enterprise**

Description: **Accounts for federal and state grants for the Transportation Disadvantage transit system providing service to the elderly, handicapped, and economically disadvantaged in Collier County.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | 812,339        | -                  | 853,700             | -                  | -                   | -                  | N/A               |
| Capital Outlay              | 81,716         | -                  | 44,100              | -                  | -                   | -                  | N/A               |
| <b>Total Appropriations</b> | <b>894,054</b> | <b>-</b>           | <b>897,800</b>      | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Intergovernmental Revenues  | 897,828        | -                  | 897,800             | -                  | -                   | -                  | N/A               |
| <b>Total Funding</b>        | <b>897,828</b> | <b>-</b>           | <b>897,800</b>      | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Transportation Disadvantaged Grant Match (429)

Fund Type: **Enterprise**

Description: **Transit Disadvantaged Grant Match accounts for required matching funds from state and federal sources of the paratransit system.**

| <b>Appropriation Unit</b>   | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-----------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense           | 80,537                 | -                          | 198,900                     | -                          | -                           | -                          | N/A                       |
| Capital Outlay              | 91,371                 | -                          | 54,600                      | -                          | -                           | -                          | N/A                       |
| Reserve for Contingencies   | -                      | 102,200                    | -                           | 86,900                     | -                           | 86,900                     | (14.97)%                  |
| <b>Total Appropriations</b> | <b>171,908</b>         | <b>102,200</b>             | <b>253,500</b>              | <b>86,900</b>              | <b>-</b>                    | <b>86,900</b>              | <b>(14.97)%</b>           |
| <b>Revenue</b>              | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
| Miscellaneous Revenues      | 57,493                 | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Trans fm 001 Gen Fund       | 56,899                 | 102,200                    | 198,900                     | 86,900                     | -                           | 86,900                     | (14.97)%                  |
| Trans fm 427 Transp Disadv  | 54,190                 | -                          | 54,600                      | -                          | -                           | -                          | N/A                       |
| <b>Total Funding</b>        | <b>168,582</b>         | <b>102,200</b>             | <b>253,500</b>              | <b>86,900</b>              | <b>-</b>                    | <b>86,900</b>              | <b>(14.97)%</b>           |



**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Solid Waste Disposal (470)

Fund Type: **Enterprise**

Description: **Provides for the collection and disposal of the entire waste stream generated in Collier County. Landfill operations have been privatized through a contractual agreement with Waste Management, Inc. The principal revenue source is tipping fees.**

| Appropriation Unit              | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|---------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services               | 2,630,068         | 2,918,500          | 2,958,100           | 3,224,600          | -                   | 3,224,600          | 10.49%            |
| Operating Expense               | 16,084,238        | 18,813,900         | 20,124,900          | 19,699,000         | -                   | 19,699,000         | 4.70%             |
| Indirect Cost Reimburs          | 547,900           | 506,300            | 506,300             | 555,100            | -                   | 555,100            | 9.64%             |
| Payment In Lieu of Taxes        | 415,000           | 414,800            | 414,800             | 427,500            | -                   | 427,500            | 3.06%             |
| Capital Outlay                  | 55,644            | 22,800             | -                   | 99,500             | -                   | 99,500             | 336.40%           |
| Trans to 001 Gen Fd             | -                 | 4,500              | 4,500               | 2,200              | -                   | 2,200              | (51.11)%          |
| Trans to 408 Water/Sewer Fd     | 986,700           | 1,064,700          | 1,064,700           | 1,091,900          | -                   | 1,091,900          | 2.55%             |
| Trans to 471 Landfill Closure   | 2,000,000         | 1,089,000          | 1,089,000           | 100,000            | -                   | 100,000            | (90.82)%          |
| Trans to 474 Solid Waste Cap Fd | 1,800,000         | 4,300,000          | 4,300,000           | -                  | -                   | -                  | (100.00)%         |
| Advance/Repay to 471 S Waste    | -                 | -                  | -                   | 3,900,000          | -                   | 3,900,000          | N/A               |
| Reserve for Contingencies       | -                 | 1,106,700          | -                   | 2,272,900          | -                   | 2,272,900          | 105.38%           |
| Reserve for Cash Flow           | -                 | 700,000            | -                   | 1,700,000          | -                   | 1,700,000          | 142.86%           |
| Reserve for Attrition           | -                 | (47,500)           | -                   | (53,100)           | -                   | (53,100)           | 11.79%            |
| <b>Total Appropriations</b>     | <b>24,519,551</b> | <b>30,893,700</b>  | <b>30,462,300</b>   | <b>33,019,600</b>  | <b>-</b>            | <b>33,019,600</b>  | <b>6.88%</b>      |
| Revenue                         | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Intergovernmental Revenues      | 130,989           | 110,200            | 131,500             | 131,500            | -                   | 131,500            | 19.33%            |
| FEMA - Fed Emerg Mgt Agency     | 21,810            | -                  | 200                 | -                  | -                   | -                  | N/A               |
| Charges For Services            | 14,972,350        | 15,937,500         | 16,124,400          | 17,227,300         | -                   | 17,227,300         | 8.09%             |
| Miscellaneous Revenues          | 70,181            | 74,800             | 64,800              | 64,800             | -                   | 64,800             | (13.37)%          |
| Interest/Misc                   | 75,673            | 45,400             | 29,900              | 29,900             | -                   | 29,900             | (34.14)%          |
| Reimb From Other Depts          | 9,435,479         | 8,691,400          | 11,520,300          | 9,757,700          | -                   | 9,757,700          | 12.27%            |
| Trans fm 408 Water / Sewer Fd   | 76,100            | 60,900             | 60,900              | 52,600             | -                   | 52,600             | (13.63)%          |
| Trans fm 473 Mand Collct Fd     | 56,900            | 79,200             | 79,200              | 125,500            | -                   | 125,500            | 58.46%            |
| Adv/Repay fm 474 Solid Wst Cap  | -                 | 2,500,000          | 2,500,000           | -                  | -                   | -                  | (100.00)%         |
| Carry Forward                   | 6,615,700         | 4,639,300          | 6,942,000           | 6,990,900          | -                   | 6,990,900          | 50.69%            |
| Less 5% Required By Law         | -                 | (1,245,000)        | -                   | (1,360,600)        | -                   | (1,360,600)        | 9.29%             |
| <b>Total Funding</b>            | <b>31,455,182</b> | <b>30,893,700</b>  | <b>37,453,200</b>   | <b>33,019,600</b>  | <b>-</b>            | <b>33,019,600</b>  | <b>6.88%</b>      |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Solid Waste - Landfill Closure and Debris Mission Reserves (471)

Fund Type: **Enterprise**

Description: **Provides reserves for eventual closure of currently active landfill cells and disaster debris mission expenditures**

| Appropriation Unit              | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|---------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Trans to 474 Solid Waste Cap Fd | -                | 6,300,000          | 6,300,000           | 8,000,000          | -                   | 8,000,000          | 26.98%            |
| Reserve for Capital             | -                | 251,700            | -                   | 271,700            | -                   | 271,700            | 7.95%             |
| Reserve for Disaster Relief     | -                | 4,748,000          | -                   | 756,700            | -                   | 756,700            | (84.06)%          |
| <b>Total Appropriations</b>     | <b>-</b>         | <b>11,299,700</b>  | <b>6,300,000</b>    | <b>9,028,400</b>   | <b>-</b>            | <b>9,028,400</b>   | <b>(20.10)%</b>   |
| Revenue                         | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc                   | 88,691           | 20,000             | 20,000              | 20,000             | -                   | 20,000             | 0.00%             |
| Trans fm 470 Solid Waste Fd     | 2,000,000        | 1,089,000          | 1,089,000           | 100,000            | -                   | 100,000            | (90.82)%          |
| Trans fm 473 Mand Collct Fd     | 1,700,000        | 2,611,000          | 2,611,000           | -                  | -                   | -                  | (100.00)%         |
| Adv/Repay fm 470 Solid Waste    | -                | -                  | -                   | 3,900,000          | -                   | 3,900,000          | N/A               |
| Carry Forward                   | 3,800,700        | 7,580,700          | 7,589,400           | 5,009,400          | -                   | 5,009,400          | (33.92)%          |
| Less 5% Required By Law         | -                | (1,000)            | -                   | (1,000)            | -                   | (1,000)            | 0.00%             |
| <b>Total Funding</b>            | <b>7,589,391</b> | <b>11,299,700</b>  | <b>11,309,400</b>   | <b>9,028,400</b>   | <b>-</b>            | <b>9,028,400</b>   | <b>(20.10)%</b>   |

## Solid Waste Motor Pool Capital Fund (472)

Fund Type: **Enterprise**

Description: **Starting in FY16, this fund will provide cost-effective life cycle replacement of Solid Waste Motor Pool vehicles and heavy equipment through a centralized capital recovery system.**

| Appropriation Unit              | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|---------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Capital Outlay                  | 159,030          | 304,700            | 567,200             | 364,500            | 42,200              | 406,700            | 33.48%            |
| Trans to 409 W/S MP Fd          | -                | 14,600             | 14,600              | -                  | -                   | -                  | (100.00)%         |
| Trans to 523 Motor Pool Cap     | 5,200            | 5,200              | 5,200               | 5,100              | -                   | 5,100              | (1.92)%           |
| Reserve for Contingencies       | -                | 1,400              | -                   | 7,500              | -                   | 7,500              | 435.71%           |
| Reserve for Motor Pool Cap      | -                | 697,700            | -                   | 704,000            | -                   | 704,000            | 0.90%             |
| <b>Total Appropriations</b>     | <b>164,230</b>   | <b>1,023,600</b>   | <b>587,000</b>      | <b>1,081,100</b>   | <b>42,200</b>       | <b>1,123,300</b>   | <b>9.74%</b>      |
| Revenue                         | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Miscellaneous Revenues          | 3,600            | -                  | 61,000              | -                  | -                   | -                  | N/A               |
| Interest/Misc                   | 15,981           | 7,000              | 5,200               | 5,200              | -                   | 5,200              | (25.71)%          |
| Motor Pool Cap Recovery Billing | 323,300          | 345,200            | 345,200             | 352,000            | -                   | 352,000            | 1.97%             |
| Carry Forward                   | 764,600          | 671,800            | 942,000             | 724,200            | 42,200              | 766,400            | 14.08%            |
| Less 5% Required By Law         | -                | (400)              | -                   | (300)              | -                   | (300)              | (25.00)%          |
| <b>Total Funding</b>            | <b>1,107,481</b> | <b>1,023,600</b>   | <b>1,353,400</b>    | <b>1,081,100</b>   | <b>42,200</b>       | <b>1,123,300</b>   | <b>9.74%</b>      |

**Collier County Government**  
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## Mandatory Trash Collection (473)

Fund Type: **Enterprise**

Description: **Provides for the administration of the Mandatory Garbage Collection Ordinance. There is curbside collection of household waste, yard waste, and recyclables throughout the County. The largest revenue source is mandatory collection fees generated from households receiving the collection service. This fee is now included on the annual tax bills.**

| Appropriation Unit              | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|---------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services               | 908,736           | 900,800            | 847,300             | 776,000            | -                   | 776,000            | (13.85)%          |
| Operating Expense               | 23,828,046        | 24,989,400         | 27,844,300          | 26,337,800         | -                   | 26,337,800         | 5.40%             |
| Indirect Cost Reimburs          | 131,500           | 122,400            | 122,400             | 135,500            | -                   | 135,500            | 10.70%            |
| Capital Outlay                  | 10,443            | 21,200             | -                   | -                  | -                   | -                  | (100.00)%         |
| Trans to Property Appraiser     | 401,976           | 430,000            | 418,700             | 448,000            | -                   | 448,000            | 4.19%             |
| Trans to Tax Collector          | 121,122           | 133,000            | 124,500             | 133,000            | -                   | 133,000            | 0.00%             |
| Trans to 408 Water/Sewer Fd     | 970,400           | 1,099,100          | 1,099,100           | 1,079,900          | -                   | 1,079,900          | (1.75)%           |
| Trans to 470 Solid Waste Fd     | 56,900            | 79,200             | 79,200              | 125,500            | -                   | 125,500            | 58.46%            |
| Trans to 471 Landfill Closure   | 1,700,000         | 2,611,000          | 2,611,000           | -                  | -                   | -                  | (100.00)%         |
| Trans to 474 Solid Waste Cap Fd | 450,000           | 3,750,000          | 3,750,000           | 250,000            | -                   | 250,000            | (93.33)%          |
| Reserve for Contingencies       | -                 | 3,413,600          | -                   | 2,627,200          | -                   | 2,627,200          | (23.04)%          |
| Reserve for Cash Flow           | -                 | 3,443,100          | -                   | 4,000,000          | -                   | 4,000,000          | 16.17%            |
| Reserve for Attrition           | -                 | (14,800)           | -                   | -                  | -                   | -                  | (100.00)%         |
| <b>Total Appropriations</b>     | <b>28,579,122</b> | <b>40,978,000</b>  | <b>36,896,500</b>   | <b>35,912,900</b>  | <b>-</b>            | <b>35,912,900</b>  | <b>(12.36)%</b>   |
| Revenue                         | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Franchise Fees                  | 1,724,376         | 1,741,000          | 1,788,500           | 1,836,000          | -                   | 1,836,000          | 5.46%             |
| Special Assessments             | 404               | -                  | -                   | -                  | -                   | -                  | N/A               |
| Intergovernmental Revenues      | 105               | -                  | -                   | -                  | -                   | -                  | N/A               |
| FEMA - Fed Emerg Mgt Agency     | 1,888             | -                  | -                   | -                  | -                   | -                  | N/A               |
| Charges For Services            | 79,790            | 79,600             | 91,100              | 95,300             | -                   | 95,300             | 19.72%            |
| Mandatory Collection Fees       | 27,456,296        | 29,097,000         | 28,474,500          | 29,894,400         | -                   | 29,894,400         | 2.74%             |
| Fines & Forfeitures             | 29,671            | 20,000             | 13,300              | 13,300             | -                   | 13,300             | (33.50)%          |
| Miscellaneous Revenues          | 55,000            | 55,000             | 55,000              | 55,000             | -                   | 55,000             | 0.00%             |
| Interest/Misc                   | 224,766           | 129,000            | 57,800              | 77,000             | -                   | 77,000             | (40.31)%          |
| Trans frm Property Appraiser    | 392,903           | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 408 Water / Sewer Fd   | 445,700           | 486,300            | 486,300             | 443,900            | -                   | 443,900            | (8.72)%           |
| Adv/Repay fm 474 Solid Wst Cap  | -                 | 3,500,000          | 3,500,000           | -                  | -                   | -                  | (100.00)%         |
| Carry Forward                   | 5,542,500         | 7,428,600          | 7,526,600           | 5,096,600          | -                   | 5,096,600          | (31.39)%          |
| Less 5% Required By Law         | -                 | (1,558,500)        | -                   | (1,598,600)        | -                   | (1,598,600)        | 2.57%             |
| <b>Total Funding</b>            | <b>35,953,398</b> | <b>40,978,000</b>  | <b>41,993,100</b>   | <b>35,912,900</b>  | <b>-</b>            | <b>35,912,900</b>  | <b>(12.36)%</b>   |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Solid Waste Capital Projects (474)

Fund Type: **Enterprise**

Description: **Comprehensive Solid Waste Capital Projects program was initiated in FY 04. Capital projects include; facilities improvements, collection/ recycling facility upgrades and landfill cell restoration. Primary revenue source is a transfer from Solid Waste Disposal (470), which accounts for landfill fees, transfer station fees, and carry forward revenue.**

| Appropriation Unit             | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 4,732,957         | -                  | 707,000             | 1,650,000          | -                   | 1,650,000          | N/A               |
| Capital Outlay                 | 431,667           | 2,050,000          | 13,288,800          | 1,750,000          | -                   | 1,750,000          | (14.63)%          |
| Advance/Repay to 412 Water Cap | 20,000            | 65,000             | 65,000              | 2,000              | -                   | 2,000              | (96.92)%          |
| Advance/Repay to 414 Sewer Cap | 364,200           | 7,160,000          | 7,160,000           | 110,000            | -                   | 110,000            | (98.46)%          |
| Advance/Repay to 470 S Waste   | -                 | 2,500,000          | 2,500,000           | -                  | -                   | -                  | (100.00)%         |
| Advance/Repay to 473 Mand SolW | -                 | 3,500,000          | 3,500,000           | -                  | -                   | -                  | (100.00)%         |
| Reserve for Capital            | -                 | -                  | -                   | 572,200            | -                   | 572,200            | N/A               |
| Reserve for Disaster Relief    | -                 | -                  | -                   | 8,000,000          | -                   | 8,000,000          | N/A               |
| <b>Total Appropriations</b>    | <b>5,548,824</b>  | <b>15,275,000</b>  | <b>27,220,800</b>   | <b>12,084,200</b>  | <b>-</b>            | <b>12,084,200</b>  | <b>(20.89)%</b>   |
| Revenue                        | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Intergovernmental Revenues     | (3,449,570)       | -                  | -                   | -                  | -                   | -                  | N/A               |
| FEMA - Fed Emerg Mgt Agency    | 6,926,928         | -                  | 193,900             | -                  | -                   | -                  | N/A               |
| Miscellaneous Revenues         | 9,326             | -                  | 249,900             | -                  | -                   | -                  | N/A               |
| Interest/Misc                  | 300,229           | 122,500            | 43,600              | 30,000             | -                   | 30,000             | (75.51)%          |
| Trans fm 470 Solid Waste Fd    | 1,800,000         | 4,300,000          | 4,300,000           | -                  | -                   | -                  | (100.00)%         |
| Trans fm 471 Solid Waste       | -                 | 6,300,000          | 6,300,000           | 8,000,000          | -                   | 8,000,000          | 26.98%            |
| Trans fm 473 Mand Collct Fd    | 450,000           | 3,750,000          | 3,750,000           | 250,000            | -                   | 250,000            | (93.33)%          |
| Carry Forward                  | 15,680,800        | 808,600            | 16,189,100          | 3,805,700          | -                   | 3,805,700          | 370.65%           |
| Less 5% Required By Law        | -                 | (6,100)            | -                   | (1,500)            | -                   | (1,500)            | (75.41)%          |
| <b>Total Funding</b>           | <b>21,717,713</b> | <b>15,275,000</b>  | <b>31,026,500</b>   | <b>12,084,200</b>  | <b>-</b>            | <b>12,084,200</b>  | <b>(20.89)%</b>   |

## Solid Waste Grants (475)

Fund Type: **Enterprise**

Description: **Provides for recycling funds through various grants to help increase recycling in Collier County. This fund was established to track how grant dollars are spent.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Capital Outlay              | 50,000         | -                  | -                   | -                  | -                   | -                  | N/A               |
| <b>Total Appropriations</b> | <b>50,000</b>  | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Emergency Medical Services (490)

Fund Type: **Enterprise**

Description: **Accounts for the provision of around the clock advanced life support paramedic service in Collier County. Principal revenue sources include General Fund subsidy and ambulance fees.**

| Appropriation Unit          | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services           | 23,174,922        | 24,333,800         | 24,308,200          | 28,181,200         | -                   | 28,181,200         | 15.81%            |
| Operating Expense           | 6,160,081         | 7,648,200          | 7,620,200           | 8,186,100          | -                   | 8,186,100          | 7.03%             |
| Capital Outlay              | 97,349            | 144,300            | 20,000              | 25,300             | -                   | 25,300             | (82.47)%          |
| Trans to 491 EMS MP&Cap     | -                 | -                  | -                   | 1,508,000          | -                   | 1,508,000          | N/A               |
| Trans to 494 EMS Grants     | 92,556            | 50,000             | 54,900              | 1,000,000          | -                   | 1,000,000          | 1,900.00%         |
| Reserve for Contingencies   | -                 | 486,700            | -                   | 697,800            | -                   | 697,800            | 43.37%            |
| Reserve for Capital         | -                 | 3,000,000          | -                   | 5,289,400          | -                   | 5,289,400          | 76.31%            |
| Reserve for Cash Flow       | -                 | 854,300            | -                   | 864,900            | -                   | 864,900            | 1.24%             |
| Reserve for Attrition       | -                 | (400,000)          | -                   | (400,000)          | -                   | (400,000)          | 0.00%             |
| <b>Total Appropriations</b> | <b>29,524,908</b> | <b>36,117,300</b>  | <b>32,003,300</b>   | <b>45,352,700</b>  | <b>-</b>            | <b>45,352,700</b>  | <b>25.57%</b>     |
| Revenue                     | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Intergovernmental Revenues  | 662,634           | -                  | 805,300             | -                  | -                   | -                  | N/A               |
| FEMA - Fed Emerg Mgt Agency | 212,833           | -                  | -                   | -                  | -                   | -                  | N/A               |
| Ambulance Fees              | 17,211,162        | 12,301,800         | 14,080,000          | 12,363,300         | -                   | 12,363,300         | 0.50%             |
| Miscellaneous Revenues      | 147,099           | -                  | 43,800              | -                  | -                   | -                  | N/A               |
| Interest/Misc               | 174,896           | -                  | -                   | -                  | -                   | -                  | N/A               |
| Reimb From Other Depts      | 30,397            | -                  | 14,608,500          | -                  | -                   | -                  | N/A               |
| Trans fm 001 Gen Fund       | 18,018,600        | 18,018,600         | 4,553,800           | 21,369,500         | -                   | 21,369,500         | 18.60%            |
| Carry Forward               | 7,469,100         | 6,412,000          | 10,150,000          | 12,238,100         | -                   | 12,238,100         | 90.86%            |
| Less 5% Required By Law     | -                 | (615,100)          | -                   | (618,200)          | -                   | (618,200)          | 0.50%             |
| <b>Total Funding</b>        | <b>43,926,721</b> | <b>36,117,300</b>  | <b>44,241,400</b>   | <b>45,352,700</b>  | <b>-</b>            | <b>45,352,700</b>  | <b>25.57%</b>     |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Emergency Medical Services Motor Pool & Other Capital Fund (491)

Fund Type: **Enterprise**

Description: **This fund was originally created to monitor grants received by EMS and special projects funded by the General Fund (001). Starting in FY16, this fund will transition into providing cost-effective life cycle replacement of EMS Motor Pool vehicles and ambulances through a centralized capital recovery system.**

| Appropriation Unit              | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|---------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense               | 10,183            | -                  | -                   | 150,000            | -                   | 150,000            | N/A               |
| Capital Outlay                  | 1,832,648         | 1,537,100          | 7,733,900           | 2,758,000          | -                   | 2,758,000          | 79.43%            |
| Trans to 523 Motor Pool Cap     | 7,500             | 7,800              | 7,800               | 7,800              | -                   | 7,800              | 0.00%             |
| Reserve for Contingencies       | -                 | -                  | -                   | 122,000            | -                   | 122,000            | N/A               |
| Reserve for Capital             | -                 | -                  | -                   | 922,300            | -                   | 922,300            | N/A               |
| Reserve for Motor Pool Cap      | -                 | 3,426,200          | -                   | 3,557,400          | -                   | 3,557,400          | 3.83%             |
| <b>Total Appropriations</b>     | <b>1,850,331</b>  | <b>4,971,100</b>   | <b>7,741,700</b>    | <b>7,517,500</b>   | <b>-</b>            | <b>7,517,500</b>   | <b>51.22%</b>     |
| Revenue                         | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Miscellaneous Revenues          | 23,050            | -                  | 40,200              | -                  | -                   | -                  | N/A               |
| Interest/Misc                   | 195,293           | 108,200            | 37,500              | 31,700             | -                   | 31,700             | (70.70)%          |
| Reimb From Other Depts          | 10,183            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Motor Pool Cap Recovery Billing | 1,490,700         | 1,713,100          | 1,713,100           | 1,778,700          | -                   | 1,778,700          | 3.83%             |
| Trans fm 490 EMS Fd             | -                 | -                  | -                   | 1,508,000          | -                   | 1,508,000          | N/A               |
| Carry Forward                   | 10,282,700        | 3,155,200          | 10,151,600          | 4,200,700          | -                   | 4,200,700          | 33.14%            |
| Less 5% Required By Law         | -                 | (5,400)            | -                   | (1,600)            | -                   | (1,600)            | (70.37)%          |
| <b>Total Funding</b>            | <b>12,001,926</b> | <b>4,971,100</b>   | <b>11,942,400</b>   | <b>7,517,500</b>   | <b>-</b>            | <b>7,517,500</b>   | <b>51.22%</b>     |

## EMS Grant (493)

Fund Type: **Enterprise**

Description: **This fund was created to monitor grants received by Emergency Medical Services.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services           | 77,941         | -                  | 7,900               | -                  | -                   | -                  | N/A               |
| Operating Expense           | 135,039        | -                  | 466,500             | -                  | -                   | -                  | N/A               |
| Capital Outlay              | 78,352         | -                  | 21,000              | -                  | -                   | -                  | N/A               |
| Remittances                 | 30,397         | -                  | -                   | -                  | -                   | -                  | N/A               |
| <b>Total Appropriations</b> | <b>321,730</b> | <b>-</b>           | <b>495,400</b>      | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Intergovernmental Revenues  | 522,310        | -                  | 484,300             | -                  | -                   | -                  | N/A               |
| Miscellaneous Revenues      | -              | -                  | 1,900               | -                  | -                   | -                  | N/A               |
| Interest/Misc               | 3,172          | -                  | 7,000               | -                  | -                   | -                  | N/A               |
| Carry Forward               | -              | -                  | 2,200               | -                  | -                   | -                  | N/A               |
| <b>Total Funding</b>        | <b>525,482</b> | <b>-</b>           | <b>495,400</b>      | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

**EMS Grant Match (494)**

Fund Type: **Enterprise**

Description: **To account for the County matching contributions to Emergency Medical Service grants.**

| <b>Appropriation Unit</b>   | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|-----------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services           | 382,374                | 500,000                    | 567,600                     | 1,000,000                  | -                           | 1,000,000                  | 100.00%                   |
| Capital Outlay              | 42,861                 | -                          | -                           | -                          | -                           | -                          | N/A                       |
| <b>Total Appropriations</b> | <b>425,235</b>         | <b>500,000</b>             | <b>567,600</b>              | <b>1,000,000</b>           | <b>-</b>                    | <b>1,000,000</b>           | <b>100.00%</b>            |
| <b>Revenue</b>              | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
| Intergovernmental Revenues  | 284,106                | 450,000                    | 512,700                     | -                          | -                           | -                          | (100.00)%                 |
| Trans fm 490 EMS Fd         | 92,556                 | 50,000                     | 54,900                      | 1,000,000                  | -                           | 1,000,000                  | 1,900.00%                 |
| <b>Total Funding</b>        | <b>376,662</b>         | <b>500,000</b>             | <b>567,600</b>              | <b>1,000,000</b>           | <b>-</b>                    | <b>1,000,000</b>           | <b>100.00%</b>            |

**Collier County Airport Authority (495)**

Fund Type: **Enterprise**

Description: **Accounts for operations at the Marco Island, Everglades, and Immokalee airports. Principal revenue sources include airport user fees and a subsidy from the General Fund. The long-range goal is to make the airports self-sufficient.**

| <b>Appropriation Unit</b>       | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|---------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services               | 1,130,209              | 1,131,400                  | 1,179,700                   | 1,296,700                  | -                           | 1,296,700                  | 14.61%                    |
| Operating Expense               | 787,895                | 1,036,400                  | 1,023,300                   | 1,283,000                  | -                           | 1,283,000                  | 23.79%                    |
| Indirect Cost Reimburs          | 240,200                | 244,100                    | 244,100                     | 261,600                    | -                           | 261,600                    | 7.17%                     |
| Aviation Fuel                   | 2,050,689              | 1,893,500                  | 2,277,700                   | 2,051,200                  | -                           | 2,051,200                  | 8.33%                     |
| Capital Outlay                  | 182,712                | -                          | 102,800                     | 110,000                    | -                           | 110,000                    | N/A                       |
| Trans to 101 Transp Op Fd       | 15,000                 | 15,000                     | 15,000                      | 102,200                    | -                           | 102,200                    | 581.33%                   |
| Trans to 301 Co Wide Cap Fd     | -                      | -                          | -                           | 33,700                     | -                           | 33,700                     | N/A                       |
| Trans to 496 Airport Cap Fd     | 205,000                | 300,000                    | 3,764,100                   | 670,000                    | -                           | 670,000                    | 123.33%                   |
| Advance/Repay to 131 Planq Serv | -                      | 8,300                      | 8,300                       | 523,100                    | -                           | 523,100                    | 6,202.41%                 |
| Reserve for Contingencies       | -                      | 209,800                    | -                           | 112,800                    | -                           | 112,800                    | (46.23)%                  |
| Reserve for Capital             | -                      | 987,100                    | -                           | -                          | -                           | -                          | (100.00)%                 |
| Reserve for Attrition           | -                      | (18,100)                   | -                           | (19,000)                   | -                           | (19,000)                   | 4.97%                     |
| <b>Total Appropriations</b>     | <b>4,611,705</b>       | <b>5,807,500</b>           | <b>8,615,000</b>            | <b>6,425,300</b>           | <b>-</b>                    | <b>6,425,300</b>           | <b>10.64%</b>             |
| <b>Revenue</b>                  | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
| Charges For Services            | 1,220,587              | 1,115,100                  | 1,405,500                   | 1,233,400                  | -                           | 1,233,400                  | 10.61%                    |
| Aviation Fuel Sales             | 3,804,299              | 3,332,900                  | 5,236,000                   | 4,894,900                  | -                           | 4,894,900                  | 46.87%                    |
| Miscellaneous Revenues          | 13,379                 | 14,000                     | 54,700                      | 13,300                     | -                           | 13,300                     | (5.00)%                   |
| Interest/Misc                   | 57,398                 | 5,000                      | 27,900                      | 24,000                     | -                           | 24,000                     | 380.00%                   |
| Adv/Repay fm 131 Planning       | 426,580                | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Carry Forward                   | 1,552,600              | 1,564,500                  | 2,458,900                   | 568,000                    | -                           | 568,000                    | (63.69)%                  |
| Less 5% Required By Law         | -                      | (224,000)                  | -                           | (308,300)                  | -                           | (308,300)                  | 37.63%                    |
| <b>Total Funding</b>            | <b>7,074,843</b>       | <b>5,807,500</b>           | <b>9,183,000</b>            | <b>6,425,300</b>           | <b>-</b>                    | <b>6,425,300</b>           | <b>10.64%</b>             |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Airport Capital (496)

Fund Type: **Enterprise**

Description: **Accounts for capital projects/improvements at the three airport sites.**

| Appropriation Unit             | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 701,239          | 85,000             | 292,700             | 225,000            | -                   | 225,000            | 164.71%           |
| Capital Outlay                 | (421,292)        | 120,000            | 4,919,300           | 185,000            | -                   | 185,000            | 54.17%            |
| Trans to 499 Airp Grant Match  | 1,040,934        | -                  | 1,936,100           | -                  | -                   | -                  | N/A               |
| Reserve for Future Grant Match | -                | 1,926,500          | -                   | 134,300            | -                   | 134,300            | (93.03)%          |
| Reserve for Capital            | -                | 95,000             | -                   | 260,000            | -                   | 260,000            | 173.68%           |
| <b>Total Appropriations</b>    | <b>1,320,881</b> | <b>2,226,500</b>   | <b>7,148,100</b>    | <b>804,300</b>     | <b>-</b>            | <b>804,300</b>     | <b>(63.88)%</b>   |
| Revenue                        | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Intergovernmental Revenues     | 9,844            | -                  | -                   | -                  | -                   | -                  | N/A               |
| FEMA - Fed Emerg Mgt Agency    | 177,186          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Miscellaneous Revenues         | 36,510           | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 495 Airport Op Fd     | 205,000          | 300,000            | 3,764,100           | 670,000            | -                   | 670,000            | 123.33%           |
| Adv/Repay fm 001 Gen Fd        | 1,425,600        | 1,426,500          | 1,426,500           | -                  | -                   | -                  | (100.00)%         |
| Carry Forward                  | 1,676,400        | 500,000            | 2,091,800           | 134,300            | -                   | 134,300            | (73.14)%          |
| <b>Total Funding</b>           | <b>3,530,540</b> | <b>2,226,500</b>   | <b>7,282,400</b>    | <b>804,300</b>     | <b>-</b>            | <b>804,300</b>     | <b>(63.88)%</b>   |

## Airport Grant (498)

Fund Type: **Enterprise**

Description: **To account for various federal and state grants for the Airport.**

| Appropriation Unit          | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | 877,665          | -                  | 272,500             | -                  | -                   | -                  | N/A               |
| Capital Outlay              | 5,384,401        | -                  | 10,264,100          | -                  | -                   | -                  | N/A               |
| <b>Total Appropriations</b> | <b>6,262,066</b> | <b>-</b>           | <b>10,536,600</b>   | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |
| Revenue                     | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Intergovernmental Revenues  | 5,908,875        | -                  | 10,536,600          | -                  | -                   | -                  | N/A               |
| <b>Total Funding</b>        | <b>5,908,875</b> | <b>-</b>           | <b>10,536,600</b>   | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |

## Airport Grant Match (499)

Fund Type: **Enterprise**

Description: **To account for the County's matching contributions for the various grants at the Airport.**

| Appropriation Unit          | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | 135,267          | -                  | 36,900              | -                  | -                   | -                  | N/A               |
| Capital Outlay              | 905,668          | -                  | 1,899,200           | -                  | -                   | -                  | N/A               |
| <b>Total Appropriations</b> | <b>1,040,934</b> | <b>-</b>           | <b>1,936,100</b>    | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |
| Revenue                     | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Trans fm 496 Airport Grants | 1,040,934        | -                  | 1,936,100           | -                  | -                   | -                  | N/A               |
| <b>Total Funding</b>        | <b>1,040,934</b> | <b>-</b>           | <b>1,936,100</b>    | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |



**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Information Technology (505)

Fund Type: **Internal Service**

Description: **Accounts for Information Technology operations which include the agency's data network, telephone system, multi-agency public safety radio system and the management of all related assets, software applications and data.**

| Appropriation Unit            | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services             | 4,405,303         | 4,633,100          | 4,388,900           | 4,715,500          | -                   | 4,715,500          | 1.78%             |
| Operating Expense             | 4,254,422         | 5,033,100          | 4,798,300           | 5,541,100          | -                   | 5,541,100          | 10.09%            |
| Capital Outlay                | 54,071            | 32,000             | 15,900              | 13,500             | -                   | 13,500             | (57.81)%          |
| Trans to 188 800 MHz Fd       | 300,000           | 400,000            | 400,000             | 300,000            | -                   | 300,000            | (25.00)%          |
| Trans to 506 IT Capital       | 2,000,000         | 1,134,500          | 706,200             | -                  | -                   | -                  | (100.00)%         |
| Reserve for Contingencies     | -                 | 290,000            | -                   | 81,100             | -                   | 81,100             | (72.03)%          |
| Reserve for Cash Flow         | -                 | 350,000            | -                   | -                  | -                   | -                  | (100.00)%         |
| Reserve for Attrition         | -                 | (85,000)           | -                   | (81,100)           | -                   | (81,100)           | (4.59)%           |
| <b>Total Appropriations</b>   | <b>11,013,796</b> | <b>11,787,700</b>  | <b>10,309,300</b>   | <b>10,570,100</b>  | <b>-</b>            | <b>10,570,100</b>  | <b>(10.33)%</b>   |
| Revenue                       | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Miscellaneous Revenues        | 35,943            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                 | 48,093            | 6,000              | 4,200               | 3,000              | -                   | 3,000              | (50.00)%          |
| Reimb From Other Depts        | 9,307,100         | 9,772,200          | 9,466,800           | 10,114,100         | -                   | 10,114,100         | 3.50%             |
| Trans fm 408 Water / Sewer Fd | 245,900           | 245,900            | 245,900             | -                  | -                   | -                  | (100.00)%         |
| Carry Forward                 | 2,531,100         | 1,892,400          | 1,154,500           | 562,100            | -                   | 562,100            | (70.30)%          |
| Less 5% Required By Law       | -                 | (128,800)          | -                   | (109,100)          | -                   | (109,100)          | (15.30)%          |
| <b>Total Funding</b>          | <b>12,168,136</b> | <b>11,787,700</b>  | <b>10,871,400</b>   | <b>10,570,100</b>  | <b>-</b>            | <b>10,570,100</b>  | <b>(10.33)%</b>   |

## Information Technology Capital (506)

Fund Type: **Internal Service**

Description: **The Information Technology Capital Fund was created for the management of the replacement of technology assets and the acquisition of new technology assets.**

| Appropriation Unit          | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | 1,082,961        | -                  | 160,000             | 460,000            | -                   | 460,000            | N/A               |
| Capital Outlay              | 637,453          | 3,945,000          | 6,717,300           | 3,956,000          | -                   | 3,956,000          | 0.28%             |
| Reserve for Capital         | -                | 1,522,900          | -                   | 169,300            | -                   | 169,300            | (88.88)%          |
| <b>Total Appropriations</b> | <b>1,720,414</b> | <b>5,467,900</b>   | <b>6,877,300</b>    | <b>4,585,300</b>   | <b>-</b>            | <b>4,585,300</b>   | <b>(16.14)%</b>   |
| Revenue                     | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc               | 38,419           | 3,600              | 9,800               | 3,600              | -                   | 3,600              | 0.00%             |
| Reimb From Other Depts      | 3,485,900        | 2,626,600          | 1,954,200           | 3,862,300          | -                   | 3,862,300          | 47.05%            |
| Trans fm 001 Gen Fund       | -                | -                  | -                   | 500,000            | -                   | 500,000            | N/A               |
| Trans fm 505 IT Ops         | 2,000,000        | 1,134,500          | 706,200             | -                  | -                   | -                  | (100.00)%         |
| Carry Forward               | 815,800          | 1,834,700          | 4,619,700           | 412,600            | -                   | 412,600            | (77.51)%          |
| Less 5% Required By Law     | -                | (131,500)          | -                   | (193,200)          | -                   | (193,200)          | 46.92%            |
| <b>Total Funding</b>        | <b>6,340,119</b> | <b>5,467,900</b>   | <b>7,289,900</b>    | <b>4,585,300</b>   | <b>-</b>            | <b>4,585,300</b>   | <b>(16.14)%</b>   |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Property & Casualty Insurance Fund (516)

Fund Type: **Internal Service**

Description: **Protects the County through the insurance of its property assets. Revenues are derived from premium allocations for automobile, general liability, and property insurance.**

| Appropriation Unit           | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services            | 347,970           | 360,400            | 352,700             | 366,100            | -                   | 366,100            | 1.58%             |
| Operating Expense            | 9,344,020         | 11,504,100         | 12,729,000          | 9,883,100          | -                   | 9,883,100          | (14.09)%          |
| Capital Outlay               | -                 | 26,000             | 24,700              | 26,000             | -                   | 26,000             | 0.00%             |
| Trans to 001 Gen Fd          | 76,600            | 76,600             | 76,600              | 76,600             | -                   | 76,600             | 0.00%             |
| Reserve for Insurance        | -                 | 3,529,600          | -                   | 2,501,800          | -                   | 2,501,800          | (29.12)%          |
| <b>Total Appropriations</b>  | <b>9,768,590</b>  | <b>15,496,700</b>  | <b>13,183,000</b>   | <b>12,853,600</b>  | <b>-</b>            | <b>12,853,600</b>  | <b>(17.06)%</b>   |
| Revenue                      | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Miscellaneous Revenues       | 1,591,123         | 3,000,000          | 4,164,000           | 200,000            | -                   | 200,000            | (93.33)%          |
| Interest/Misc                | 62,018            | 30,800             | 24,700              | 28,600             | -                   | 28,600             | (7.14)%           |
| Property & Casualty Billings | 8,137,131         | 9,386,700          | 9,385,400           | 9,773,400          | -                   | 9,773,400          | 4.12%             |
| Carry Forward                | 2,448,300         | 3,080,800          | 2,471,900           | 2,863,000          | -                   | 2,863,000          | (7.07)%           |
| Less 5% Required By Law      | -                 | (1,600)            | -                   | (11,400)           | -                   | (11,400)           | 612.50%           |
| <b>Total Funding</b>         | <b>12,238,572</b> | <b>15,496,700</b>  | <b>16,046,000</b>   | <b>12,853,600</b>  | <b>-</b>            | <b>12,853,600</b>  | <b>(17.06)%</b>   |

## Group Health & Life Insurance Fund (517)

Fund Type: **Internal Service**

Description: **Accounts for all medical and life insurance claims for county employees.**

| Appropriation Unit             | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 750,105           | 756,000            | 701,000             | 768,300            | -                   | 768,300            | 1.63%             |
| Operating Expense              | 43,406,996        | 48,454,000         | 45,444,500          | 48,017,200         | -                   | 48,017,200         | (0.90)%           |
| Capital Outlay                 | 5,852             | 25,000             | 25,000              | 25,000             | -                   | 25,000             | 0.00%             |
| Trans to 001 Gen Fd            | -                 | 1,000,000          | 1,000,000           | 1,000,000          | -                   | 1,000,000          | 0.00%             |
| Reserve for Insurance          | -                 | 36,017,200         | -                   | 31,647,300         | -                   | 31,647,300         | (12.13)%          |
| <b>Total Appropriations</b>    | <b>44,162,953</b> | <b>86,252,200</b>  | <b>47,170,500</b>   | <b>81,457,800</b>  | <b>-</b>            | <b>81,457,800</b>  | <b>(5.56)%</b>    |
| Revenue                        | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Miscellaneous Revenues         | 769,724           | 200,000            | 245,900             | -                  | -                   | -                  | (100.00)%         |
| Interest/Misc                  | 702,511           | 392,700            | 392,500             | 369,600            | -                   | 369,600            | (5.88)%           |
| Reimb From Other Depts         | -                 | -                  | 10,300              | -                  | -                   | -                  | N/A               |
| Group Health Billings          | 40,029,689        | 42,500,000         | 40,100,000          | 40,100,000         | -                   | 40,100,000         | (5.65)%           |
| Dental & Vision Billings       | 2,174,190         | 2,240,000          | 2,411,600           | 2,275,000          | -                   | 2,275,000          | 1.56%             |
| Life Insurance Billings        | 401,555           | 460,500            | 447,900             | 456,900            | -                   | 456,900            | (0.78)%           |
| Short Term Disability Billings | 565,802           | 544,100            | 567,800             | 570,000            | -                   | 570,000            | 4.76%             |
| Long Term Disability Billings  | 627,831           | 680,800            | 722,900             | 725,000            | -                   | 725,000            | 6.49%             |
| Carry Forward                  | 38,126,400        | 39,263,800         | 39,251,400          | 36,979,800         | -                   | 36,979,800         | (5.82)%           |
| Less 5% Required By Law        | -                 | (29,700)           | -                   | (18,500)           | -                   | (18,500)           | (37.71)%          |
| <b>Total Funding</b>           | <b>83,397,701</b> | <b>86,252,200</b>  | <b>84,150,300</b>   | <b>81,457,800</b>  | <b>-</b>            | <b>81,457,800</b>  | <b>(5.56)%</b>    |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Worker's Compensation Insurance Fund (518)

Fund Type: **Internal Service**

Description: **Protects the County's human resource assets through the use of prudent risk financing, claims management, and loss control programs.**

| Appropriation Unit          | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services           | 259,908          | 275,300            | 247,500             | 279,500            | -                   | 279,500            | 1.53%             |
| Operating Expense           | 1,033,932        | 1,519,800          | 1,118,100           | 1,533,000          | -                   | 1,533,000          | 0.87%             |
| Capital Outlay              | 1,170            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Reserve for Insurance       | -                | 3,078,900          | -                   | 3,748,000          | -                   | 3,748,000          | 21.73%            |
| <b>Total Appropriations</b> | <b>1,295,011</b> | <b>4,874,000</b>   | <b>1,365,600</b>    | <b>5,560,500</b>   | <b>-</b>            | <b>5,560,500</b>   | <b>14.08%</b>     |
| Revenue                     | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Miscellaneous Revenues      | 14,238           | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc               | 44,546           | 29,200             | 30,600              | 36,500             | -                   | 36,500             | 25.00%            |
| Workers Comp Billings       | 1,886,961        | 1,927,800          | 1,927,800           | 1,874,300          | -                   | 1,874,300          | (2.78)%           |
| Carry Forward               | 2,408,100        | 2,918,500          | 3,058,800           | 3,651,600          | -                   | 3,651,600          | 25.12%            |
| Less 5% Required By Law     | -                | (1,500)            | -                   | (1,900)            | -                   | (1,900)            | 26.67%            |
| <b>Total Funding</b>        | <b>4,353,846</b> | <b>4,874,000</b>   | <b>5,017,200</b>    | <b>5,560,500</b>   | <b>-</b>            | <b>5,560,500</b>   | <b>14.08%</b>     |

## Fleet Management (521)

Fund Type: **Internal Service**

Description: **Provides preventative maintenance and repair of all county vehicles and motorized equipment, in addition to fuel service. County staff performs the majority of this work in-house.**

| Appropriation Unit          | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services           | 2,447,883        | 2,512,600          | 2,431,600           | 2,523,100          | -                   | 2,523,100          | 0.42%             |
| Operating Expense           | 5,668,758        | 6,881,500          | 5,764,000           | 7,770,000          | -                   | 7,770,000          | 12.91%            |
| Capital Outlay              | 197,534          | 181,600            | 278,800             | 165,000            | -                   | 165,000            | (9.14)%           |
| Trans to 301 Co Wide Cap Fd | -                | -                  | -                   | 113,600            | -                   | 113,600            | N/A               |
| Reserve for Contingencies   | -                | -                  | -                   | 248,600            | -                   | 248,600            | N/A               |
| Reserve for Cash Flow       | -                | 1,080,500          | -                   | 1,187,200          | -                   | 1,187,200          | 9.88%             |
| Reserve for Attrition       | -                | (40,600)           | -                   | (42,600)           | -                   | (42,600)           | 4.93%             |
| <b>Total Appropriations</b> | <b>8,314,175</b> | <b>10,615,600</b>  | <b>8,474,400</b>    | <b>11,964,900</b>  | <b>-</b>            | <b>11,964,900</b>  | <b>12.71%</b>     |
| Revenue                     | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Charges For Services        | 353,372          | 451,900            | 307,900             | 402,300            | -                   | 402,300            | (10.98)%          |
| Miscellaneous Revenues      | 19,971           | 23,000             | 7,700               | 5,700              | -                   | 5,700              | (75.22)%          |
| Interest/Misc               | 20,707           | 2,000              | 4,200               | -                  | -                   | -                  | (100.00)%         |
| Reimb From Other Depts      | 231              | -                  | -                   | -                  | -                   | -                  | N/A               |
| Fleet Revenue Billings      | 5,918,542        | 5,785,700          | 5,776,100           | 6,052,200          | -                   | 6,052,200          | 4.61%             |
| Fuel Sale Rev Billings      | 2,717,338        | 3,535,000          | 2,683,500           | 3,880,100          | -                   | 3,880,100          | 9.76%             |
| Carry Forward               | 649,300          | 841,800            | 1,340,000           | 1,645,000          | -                   | 1,645,000          | 95.41%            |
| Less 5% Required By Law     | -                | (23,800)           | -                   | (20,400)           | -                   | (20,400)           | (14.29)%          |
| <b>Total Funding</b>        | <b>9,679,462</b> | <b>10,615,600</b>  | <b>10,119,400</b>   | <b>11,964,900</b>  | <b>-</b>            | <b>11,964,900</b>  | <b>12.71%</b>     |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

**Motor Pool Capital Fund (523)**

Fund Type: **Internal Service**

Description: **Provide cost-effective life cycle replacement of general governmental Motor Pool vehicles and heavy equipment through a centralized capital recovery system.**

| <b>Appropriation Unit</b>              | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|----------------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Personal Services                      | 89,715                 | 94,900                     | 97,300                      | 95,400                     | -                           | 95,400                     | 0.53%                     |
| Operating Expense                      | 3,536                  | 10,500                     | 13,900                      | 7,200                      | -                           | 7,200                      | (31.43)%                  |
| Capital Outlay                         | 4,030,614              | 3,375,800                  | 7,945,500                   | 3,077,800                  | 530,000                     | 3,607,800                  | 6.87%                     |
| Reserve for Gen Fd Motor Pool Cap      | -                      | 1,750,800                  | -                           | 1,970,000                  | -                           | 1,970,000                  | 12.52%                    |
| Reserve for Transp Motor Pool Cap      | -                      | 3,241,400                  | -                           | 4,414,000                  | -                           | 4,414,000                  | 36.18%                    |
| Reserve for Stormwater MP Cap          | -                      | -                          | -                           | 462,500                    | -                           | 462,500                    | N/A                       |
| Reserve for MSTU Gen Fd MP Cap         | -                      | 1,093,000                  | -                           | 1,172,000                  | -                           | 1,172,000                  | 7.23%                     |
| Reserve for Com Dev/Planning MP Cap    | -                      | 1,326,800                  | -                           | 1,231,600                  | -                           | 1,231,600                  | (7.18)%                   |
| Reserve for Pollut Ctr Motor Pool Cap  | -                      | 82,200                     | -                           | 95,400                     | -                           | 95,400                     | 16.06%                    |
| Reserve for Int Serv Fd Motor Pool Cap | -                      | 73,500                     | -                           | 97,300                     | -                           | 97,300                     | 32.38%                    |
| <b>Total Appropriations</b>            | <b>4,123,865</b>       | <b>11,048,900</b>          | <b>8,056,700</b>            | <b>12,623,200</b>          | <b>530,000</b>              | <b>13,153,200</b>          | <b>19.05%</b>             |
| <b>Revenue</b>                         | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
| Miscellaneous Revenues                 | 579,207                | -                          | 346,000                     | -                          | -                           | -                          | N/A                       |
| Interest/Misc                          | 188,701                | 150,000                    | 100,000                     | 100,000                    | -                           | 100,000                    | (33.33)%                  |
| Fleet Revenue Billings                 | -                      | -                          | 27,300                      | -                          | -                           | -                          | N/A                       |
| Motor Pool Cap Recovery Billing        | 4,204,700              | 4,626,300                  | 4,626,300                   | 4,962,400                  | -                           | 4,962,400                  | 7.26%                     |
| Trans fm 001 Gen Fund                  | 204,000                | 85,000                     | 216,100                     | -                          | -                           | -                          | (100.00)%                 |
| Trans fm 103 Stormwater Ops            | 1,046,000              | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Trans fm 111 Unincorp Gen Fd           | 70,000                 | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Trans fm 112 Landscape Cap             | 190,000                | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Trans fm 409 W/S MP Fd                 | 26,200                 | 28,500                     | 28,500                      | 28,300                     | -                           | 28,300                     | (0.70)%                   |
| Trans fm 472 Sol Waste MP              | 5,200                  | 5,200                      | 5,200                       | 5,100                      | -                           | 5,100                      | (1.92)%                   |
| Trans fm 491 EMS MP&Cap                | 7,500                  | 7,800                      | 7,800                       | 7,800                      | -                           | 7,800                      | 0.00%                     |
| Carry Forward                          | 8,356,500              | 6,153,600                  | 10,754,100                  | 7,524,600                  | 530,000                     | 8,054,600                  | 30.89%                    |
| Less 5% Required By Law                | -                      | (7,500)                    | -                           | (5,000)                    | -                           | (5,000)                    | (33.33)%                  |
| <b>Total Funding</b>                   | <b>14,878,008</b>      | <b>11,048,900</b>          | <b>16,111,300</b>           | <b>12,623,200</b>          | <b>530,000</b>              | <b>13,153,200</b>          | <b>19.05%</b>             |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Sheriff Confiscated Property Trust Fund (602)

Fund Type: **Special Revenue**

Description: **Pursuant to Florida Statutes 932.7055, the proceeds from confiscated property shall be used for school resource officers, crime prevention, safe neighborhood, drug abuse education and prevention programs, or other law enforcement purposes, which include defraying the cost of protracted or complex investigations, providing additional equipment or expertise, purchasing automated external defibrillators for use in law enforcement vehicles, and providing matching funds to obtain federal grants.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Remittances                 | 11,500         | 11,000             | 11,000              | 11,500             | -                   | 11,500             | 4.55%             |
| Reserve for Contingencies   | -              | 1,100              | -                   | 1,100              | -                   | 1,100              | 0.00%             |
| Reserve for Capital         | -              | 85,200             | -                   | 511,900            | -                   | 511,900            | 500.82%           |
| <b>Total Appropriations</b> | <b>11,500</b>  | <b>97,300</b>      | <b>11,000</b>       | <b>524,500</b>     | <b>-</b>            | <b>524,500</b>     | <b>439.05%</b>    |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Fines & Forfeitures         | 450,000        | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc               | 1,732          | 2,400              | 1,400               | 1,400              | -                   | 1,400              | (41.67)%          |
| Carry Forward               | 92,600         | 95,000             | 532,800             | 523,200            | -                   | 523,200            | 450.74%           |
| Less 5% Required By Law     | -              | (100)              | -                   | (100)              | -                   | (100)              | 0.00%             |
| <b>Total Funding</b>        | <b>544,332</b> | <b>97,300</b>      | <b>534,200</b>      | <b>524,500</b>     | <b>-</b>            | <b>524,500</b>     | <b>439.05%</b>    |

## Crime Prevention Trust Fund (603)

Fund Type: **Special Revenue**

Description: **Pursuant to Florida Statute 775.083, court costs shall be assessed and collected in each instance a defendant pleads nolo contendere to, or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under state law, or a violation of any municipal or county ordinance if the violation constitutes a misdemeanor under state law. The court costs imposed is \$50 for a felony and \$20 for any other offense. The county, in consultation with the sheriff, must expend such funds for crime prevention programs in the county, including safe neighborhood programs under ss. 163.501-163.523 F.S.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services           | 55,262         | 150,000            | -                   | -                  | -                   | -                  | (100.00)%         |
| Operating Expense           | 9,115          | 200,000            | -                   | -                  | -                   | -                  | (100.00)%         |
| Capital Outlay              | -              | 100,000            | -                   | -                  | -                   | -                  | (100.00)%         |
| Remittances                 | -              | -                  | 94,300              | 450,000            | -                   | 450,000            | N/A               |
| Reserve for Contingencies   | -              | 45,000             | -                   | 45,000             | -                   | 45,000             | 0.00%             |
| Reserve for Capital         | -              | 107,900            | -                   | 244,500            | -                   | 244,500            | 126.60%           |
| <b>Total Appropriations</b> | <b>64,377</b>  | <b>602,900</b>     | <b>94,300</b>       | <b>739,500</b>     | <b>-</b>            | <b>739,500</b>     | <b>22.66%</b>     |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Charges For Services        | 60,690         | 70,000             | 69,700              | 69,700             | -                   | 69,700             | (0.43)%           |
| Interest/Misc               | 12,161         | 9,500              | 3,000               | 3,000              | -                   | 3,000              | (68.42)%          |
| Carry Forward               | 683,500        | 527,400            | 692,000             | 670,400            | -                   | 670,400            | 27.11%            |
| Less 5% Required By Law     | -              | (4,000)            | -                   | (3,600)            | -                   | (3,600)            | (10.00)%          |
| <b>Total Funding</b>        | <b>756,350</b> | <b>602,900</b>     | <b>764,700</b>      | <b>739,500</b>     | <b>-</b>            | <b>739,500</b>     | <b>22.66%</b>     |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## University Extension Trust Fund (604)

Fund Type: **Special Revenue**

Description: **This fund was established to receive donations and monitor expenditures as (if) designated by specific donation stipulations.**

| Appropriation Unit               | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                | 39,446         | 36,900             | 23,700              | 37,300             | -                   | 37,300             | 1.08%             |
| Trans to 710 Pub Serv Match      | -              | -                  | 10,000              | -                  | -                   | -                  | N/A               |
| Restricted for Unfunded Requests | -              | 29,400             | -                   | -                  | -                   | -                  | (100.00)%         |
| <b>Total Appropriations</b>      | <b>39,446</b>  | <b>66,300</b>      | <b>33,700</b>       | <b>37,300</b>      | <b>-</b>            | <b>37,300</b>      | <b>(43.74)%</b>   |
| Revenue                          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Charges For Services             | 6,391          | 10,000             | -                   | 5,000              | -                   | 5,000              | (50.00)%          |
| Interest/Misc                    | 1,506          | -                  | 200                 | -                  | -                   | -                  | N/A               |
| Reimb From Other Depts           | 225            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward                    | 97,500         | 56,800             | 66,100              | 32,600             | -                   | 32,600             | (42.61)%          |
| Less 5% Required By Law          | -              | (500)              | -                   | (300)              | -                   | (300)              | (40.00)%          |
| <b>Total Funding</b>             | <b>105,623</b> | <b>66,300</b>      | <b>66,300</b>       | <b>37,300</b>      | <b>-</b>            | <b>37,300</b>      | <b>(43.74)%</b>   |

## GAC Trust Land Sales (605)

Fund Type: **Special Revenue**

Description: **Gulf American Corporation (GAC) Land Trust (605) - Funds generated from surplus lot sales in the Golden Gate Estates, deeded to Collier County in a 1983 settlement agreement with Avatar Properties, are used to fund capital improvements within the Estates area.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | 105,002        | -                  | -                   | 5,000              | -                   | 5,000              | N/A               |
| Reserve for Capital         | -              | 708,000            | -                   | 703,600            | -                   | 703,600            | (0.62)%           |
| <b>Total Appropriations</b> | <b>105,002</b> | <b>708,000</b>     | <b>-</b>            | <b>708,600</b>     | <b>-</b>            | <b>708,600</b>     | <b>0.08%</b>      |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc               | 13,990         | 9,000              | 3,500               | 7,000              | -                   | 7,000              | (22.22)%          |
| Carry Forward               | 789,500        | 699,500            | 698,500             | 702,000            | -                   | 702,000            | 0.36%             |
| Less 5% Required By Law     | -              | (500)              | -                   | (400)              | -                   | (400)              | (20.00)%          |
| <b>Total Funding</b>        | <b>803,490</b> | <b>708,000</b>     | <b>702,000</b>      | <b>708,600</b>     | <b>-</b>            | <b>708,600</b>     | <b>0.08%</b>      |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Parks & Recreation Donations (607)

Fund Type: **Special Revenue**

Description: **To provide community based programming for eligible children in Collier County through receipt of charitable donations.**

| Appropriation Unit               | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                | 7,015          | 33,000             | 32,500              | 32,500             | -                   | 32,500             | (1.52)%           |
| Restricted for Unfunded Requests | -              | 6,700              | -                   | 16,700             | -                   | 16,700             | 149.25%           |
| <b>Total Appropriations</b>      | <b>7,015</b>   | <b>39,700</b>      | <b>32,500</b>       | <b>49,200</b>      | <b>-</b>            | <b>49,200</b>      | <b>23.93%</b>     |
| Revenue                          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Miscellaneous Revenues           | 9,118          | 20,000             | 21,300              | 15,000             | -                   | 15,000             | (25.00)%          |
| Interest/Misc                    | 725            | -                  | 200                 | -                  | -                   | -                  | N/A               |
| Carry Forward                    | 43,200         | 20,700             | 46,000              | 35,000             | -                   | 35,000             | 69.08%            |
| Less 5% Required By Law          | -              | (1,000)            | -                   | (800)              | -                   | (800)              | (20.00)%          |
| <b>Total Funding</b>             | <b>53,043</b>  | <b>39,700</b>      | <b>67,500</b>       | <b>49,200</b>      | <b>-</b>            | <b>49,200</b>      | <b>23.93%</b>     |

## Law Enforcement Trust Fund (608)

Fund Type: **Special Revenue**

Description: **Pursuant to Florida Statutes 318.18(11)(d), a two dollar court costs is assessed for each infraction which can be used for criminal justice advanced and specialized training and criminal justice training school enhancements as provided under Florida Statutes 938.15.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | -              | 100,000            | -                   | -                  | -                   | -                  | (100.00)%         |
| Remittances                 | -              | -                  | -                   | 100,000            | -                   | 100,000            | N/A               |
| Reserve for Contingencies   | -              | 10,000             | -                   | 10,000             | -                   | 10,000             | 0.00%             |
| Reserve for Capital         | -              | 111,000            | -                   | 212,900            | -                   | 212,900            | 91.80%            |
| <b>Total Appropriations</b> | <b>-</b>       | <b>221,000</b>     | <b>-</b>            | <b>322,900</b>     | <b>-</b>            | <b>322,900</b>     | <b>46.11%</b>     |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Fines & Forfeitures         | 55,764         | 50,000             | 67,200              | 67,200             | -                   | 67,200             | 34.40%            |
| Interest/Misc               | 2,655          | 3,500              | 800                 | 800                | -                   | 800                | (77.14)%          |
| Carry Forward               | 131,900        | 170,200            | 190,300             | 258,300            | -                   | 258,300            | 51.76%            |
| Less 5% Required By Law     | -              | (2,700)            | -                   | (3,400)            | -                   | (3,400)            | 25.93%            |
| <b>Total Funding</b>        | <b>190,319</b> | <b>221,000</b>     | <b>258,300</b>      | <b>322,900</b>     | <b>-</b>            | <b>322,900</b>     | <b>46.11%</b>     |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Domestic Violence Trust Fund (609)

Fund Type: **Special Revenue**

Description: **Pursuant to Florida Statute 938.08, In addition to any sanction imposed for a violation of s. 784.011, s. 784.021, s. 784.03, s. 784.041, s. 784.045, s. 784.048, s. 784.07, s. 784.08, s. 784.081, s. 784.082, s. 784.083, s. 784.085, s. 794.011, or for any offense of domestic violence described in s. 741.28, the court shall impose a surcharge. Payment of the surcharge shall be a condition of probation, community control, or any other court-ordered supervision. A portion of the surcharge shall be deposited into this trust fund and must be used only to defray the costs of incarcerating persons sentenced under s. 741.283 and provide additional training to law enforcement personnel in combating domestic violence.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Remittances                 | -              | 50,000             | -                   | 50,000             | -                   | 50,000             | 0.00%             |
| Reserve for Contingencies   | -              | 5,000              | -                   | 5,000              | -                   | 5,000              | 0.00%             |
| Reserve for Capital         | -              | 410,800            | -                   | 419,900            | -                   | 419,900            | 2.22%             |
| <b>Total Appropriations</b> | <b>-</b>       | <b>465,800</b>     | <b>-</b>            | <b>474,900</b>     | <b>-</b>            | <b>474,900</b>     | <b>1.95%</b>      |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Fines & Forfeitures         | 15,212         | 19,000             | 19,000              | 19,000             | -                   | 19,000             | 0.00%             |
| Interest/Misc               | 7,461          | 9,000              | 2,000               | 2,000              | -                   | 2,000              | (77.78)%          |
| Carry Forward               | 411,200        | 439,200            | 433,900             | 454,900            | -                   | 454,900            | 3.57%             |
| Less 5% Required By Law     | -              | (1,400)            | -                   | (1,000)            | -                   | (1,000)            | (28.57)%          |
| <b>Total Funding</b>        | <b>433,873</b> | <b>465,800</b>     | <b>454,900</b>      | <b>474,900</b>     | <b>-</b>            | <b>474,900</b>     | <b>1.95%</b>      |

## Animal Control Neuter / Spay Trust Fund (610)

Fund Type: **Special Revenue**

Description: **Provides for a neuter/spay program for animals adopted from Domestic Animal Services. A deposit is required for all animals adopted and is applied to the cost of the neuter/spay procedure performed by a local veterinarian.**

| Appropriation Unit               | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                | 96,763         | 111,400            | 103,600             | 111,700            | -                   | 111,700            | 0.27%             |
| Capital Outlay                   | 11,519         | -                  | -                   | -                  | -                   | -                  | N/A               |
| Reserve for Contingencies        | -              | 10,000             | -                   | 10,000             | -                   | 10,000             | 0.00%             |
| Restricted for Unfunded Requests | -              | 258,100            | -                   | 165,700            | -                   | 165,700            | (35.80)%          |
| <b>Total Appropriations</b>      | <b>108,282</b> | <b>379,500</b>     | <b>103,600</b>      | <b>287,400</b>     | <b>-</b>            | <b>287,400</b>     | <b>(24.27)%</b>   |
| Revenue                          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Licenses & Permits               | 42,055         | 92,000             | 60,000              | 60,000             | -                   | 60,000             | (34.78)%          |
| Charges For Services             | 16,011         | 28,200             | 24,000              | 26,100             | -                   | 26,100             | (7.45)%           |
| Miscellaneous Revenues           | -              | -                  | 1,500               | -                  | -                   | -                  | N/A               |
| Interest/Misc                    | 4,657          | 2,000              | 800                 | 1,000              | -                   | 1,000              | (50.00)%          |
| Carry Forward                    | 267,700        | 264,200            | 222,100             | 204,800            | -                   | 204,800            | (22.48)%          |
| Less 5% Required By Law          | -              | (6,900)            | -                   | (4,500)            | -                   | (4,500)            | (34.78)%          |
| <b>Total Funding</b>             | <b>330,423</b> | <b>379,500</b>     | <b>308,400</b>      | <b>287,400</b>     | <b>-</b>            | <b>287,400</b>     | <b>(24.27)%</b>   |



**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

**Combined 911 System (611)**

Fund Type: **Special Revenue**

Description: **Established to provide for costs associated with the Emergency 911 telephone system. Revenues are from a surcharge to cellular and land-line telephone users that are billed and collected by the telephone company and remitted to the County.**

| Appropriation Unit          | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services           | 570,625          | 632,700            | -                   | -                  | -                   | -                  | (100.00)%         |
| Operating Expense           | 1,520,975        | 1,394,400          | -                   | -                  | -                   | -                  | (100.00)%         |
| Capital Outlay              | 910,069          | 29,500             | -                   | -                  | -                   | -                  | (100.00)%         |
| Remittances                 | -                | -                  | 2,066,700           | 1,988,400          | -                   | 1,988,400          | N/A               |
| Reserve for Contingencies   | -                | 205,600            | -                   | 198,800            | -                   | 198,800            | (3.31)%           |
| Reserve for Capital         | -                | 1,076,000          | -                   | 1,022,400          | -                   | 1,022,400          | (4.98)%           |
| <b>Total Appropriations</b> | <b>3,001,668</b> | <b>3,338,200</b>   | <b>2,066,700</b>    | <b>3,209,600</b>   | <b>-</b>            | <b>3,209,600</b>   | <b>(3.85)%</b>    |
| Revenue                     | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Intergovernmental Revenues  | 1,925,351        | 1,800,000          | 1,800,000           | 1,800,000          | -                   | 1,800,000          | 0.00%             |
| Interest/Misc               | 48,865           | 25,000             | 11,700              | 11,700             | -                   | 11,700             | (53.20)%          |
| Carry Forward               | 2,771,000        | 1,604,500          | 1,743,500           | 1,488,500          | -                   | 1,488,500          | (7.23)%           |
| Less 5% Required By Law     | -                | (91,300)           | -                   | (90,600)           | -                   | (90,600)           | (0.77)%           |
| <b>Total Funding</b>        | <b>4,745,216</b> | <b>3,338,200</b>   | <b>3,555,200</b>    | <b>3,209,600</b>   | <b>-</b>            | <b>3,209,600</b>   | <b>(3.85)%</b>    |

**Library Trust Fund (612)**

Fund Type: **Special Revenue**

Description: **Accounts for donations and bequests received from the public for the Collier County Public Library system. Available funds will be used to replace furniture and to purchase office and computer equipment.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services           | 28,784         | 59,400             | 12,000              | 59,400             | -                   | 59,400             | 0.00%             |
| Operating Expense           | 5,829          | 136,800            | 10,000              | 241,900            | -                   | 241,900            | 76.83%            |
| Capital Outlay              | 13,731         | 10,000             | -                   | -                  | -                   | -                  | (100.00)%         |
| <b>Total Appropriations</b> | <b>48,344</b>  | <b>206,200</b>     | <b>22,000</b>       | <b>301,300</b>     | <b>-</b>            | <b>301,300</b>     | <b>46.12%</b>     |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Miscellaneous Revenues      | 43,412         | 60,000             | 15,000              | 55,000             | -                   | 55,000             | (8.33)%           |
| Interest/Misc               | 4,651          | 4,000              | 900                 | 1,200              | -                   | 1,200              | (70.00)%          |
| Carry Forward               | 254,400        | 145,400            | 254,100             | 248,000            | -                   | 248,000            | 70.56%            |
| Less 5% Required By Law     | -              | (3,200)            | -                   | (2,900)            | -                   | (2,900)            | (9.38)%           |
| <b>Total Funding</b>        | <b>302,463</b> | <b>206,200</b>     | <b>270,000</b>      | <b>301,300</b>     | <b>-</b>            | <b>301,300</b>     | <b>46.12%</b>     |

**Collier County Government**  
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## County Drug Abuse Trust (616)

Fund Type: **Special Revenue**

Description: **This fund authorizes the Court to impose an additional assessment (fine) against drug offenders to be disbursed to a qualified drug abuse treatment or addiction program in the County.**

| Appropriation Unit          | 2020 Actual  | FY 2021 Adopted | FY 2021 Forecast | FY 2022 Current | FY 2022 Expanded | FY 2022 Adopted | FY 2022 Change |
|-----------------------------|--------------|-----------------|------------------|-----------------|------------------|-----------------|----------------|
| Reserve for Contingencies   | -            | 4,400           | -                | 4,500           | -                | 4,500           | 2.27%          |
| <b>Total Appropriations</b> | <b>-</b>     | <b>4,400</b>    | <b>-</b>         | <b>4,500</b>    | <b>-</b>         | <b>4,500</b>    | <b>2.27%</b>   |
| Revenue                     | 2020 Actual  | FY 2021 Adopted | FY 2021 Forecast | FY 2022 Current | FY 2022 Expanded | FY 2022 Adopted | FY 2022 Change |
| Interest/Misc               | 81           | -               | -                | -               | -                | -               | N/A            |
| Carry Forward               | 4,400        | 4,400           | 4,500            | 4,500           | -                | 4,500           | 2.27%          |
| <b>Total Funding</b>        | <b>4,481</b> | <b>4,400</b>    | <b>4,500</b>     | <b>4,500</b>    | <b>-</b>         | <b>4,500</b>    | <b>2.27%</b>   |

## Juvenile Cyber Safety (618)

Fund Type: **Special Revenue**

Description: **Pursuant to Florida Statutes 847.0141(6), a civil penalty is assessed to minors if they commit the offense of sexting. Eighty (80%) percent of the civil penalty received by a juvenile court pursuant to this section shall be remitted by the clerk of the court to the county commission to provide training on cyber-safety for minors.**

| Appropriation Unit          | 2020 Actual  | FY 2021 Adopted | FY 2021 Forecast | FY 2022 Current | FY 2022 Expanded | FY 2022 Adopted | FY 2022 Change  |
|-----------------------------|--------------|-----------------|------------------|-----------------|------------------|-----------------|-----------------|
| Remittances                 | -            | 3,000           | -                | 2,500           | -                | 2,500           | (16.67)%        |
| <b>Total Appropriations</b> | <b>-</b>     | <b>3,000</b>    | <b>-</b>         | <b>2,500</b>    | <b>-</b>         | <b>2,500</b>    | <b>(16.67)%</b> |
| Revenue                     | 2020 Actual  | FY 2021 Adopted | FY 2021 Forecast | FY 2022 Current | FY 2022 Expanded | FY 2022 Adopted | FY 2022 Change  |
| Charges For Services        | 144          | 400             | -                | -               | -                | -               | (100.00)%       |
| Interest/Misc               | 44           | 100             | -                | -               | -                | -               | (100.00)%       |
| Carry Forward               | 2,300        | 2,600           | 2,500            | 2,500           | -                | 2,500           | (3.85)%         |
| Less 5% Required By Law     | -            | (100)           | -                | -               | -                | -               | (100.00)%       |
| <b>Total Funding</b>        | <b>2,488</b> | <b>3,000</b>    | <b>2,500</b>     | <b>2,500</b>    | <b>-</b>         | <b>2,500</b>    | <b>(16.67)%</b> |

## Freedom Memorial Trust Fund (620)

Fund Type: **Special Revenue**

Description: **This fund is used to account for all donations received for the construction of the Freedom Memorial.**

| Appropriation Unit          | 2020 Actual   | FY 2021 Adopted | FY 2021 Forecast | FY 2022 Current | FY 2022 Expanded | FY 2022 Adopted | FY 2022 Change |
|-----------------------------|---------------|-----------------|------------------|-----------------|------------------|-----------------|----------------|
| Operating Expense           | 5,019         | 6,100           | 2,000            | 19,000          | -                | 19,000          | 211.48%        |
| <b>Total Appropriations</b> | <b>5,019</b>  | <b>6,100</b>    | <b>2,000</b>     | <b>19,000</b>   | <b>-</b>         | <b>19,000</b>   | <b>211.48%</b> |
| Revenue                     | 2020 Actual   | FY 2021 Adopted | FY 2021 Forecast | FY 2022 Current | FY 2022 Expanded | FY 2022 Adopted | FY 2022 Change |
| Miscellaneous Revenues      | 4,500         | -               | 11,900           | -               | -                | -               | N/A            |
| Interest/Misc               | 175           | -               | -                | -               | -                | -               | N/A            |
| Carry Forward               | 9,400         | 6,100           | 9,100            | 19,000          | -                | 19,000          | 211.48%        |
| <b>Total Funding</b>        | <b>14,075</b> | <b>6,100</b>    | <b>21,000</b>    | <b>19,000</b>   | <b>-</b>         | <b>19,000</b>   | <b>211.48%</b> |

**Collier County Government**  
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## Law Library (640)

Fund Type: **Special Revenue**

Description: **This fund was established to provide legal materials to the legal community and public. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | 80,430         | 89,500             | 89,500              | 92,500             | -                   | 92,500             | 3.35%             |
| <b>Total Appropriations</b> | <b>80,430</b>  | <b>89,500</b>      | <b>89,500</b>       | <b>92,500</b>      | <b>-</b>            | <b>92,500</b>      | <b>3.35%</b>      |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Charges For Services        | 37,795         | 40,000             | 40,000              | 40,000             | -                   | 40,000             | 0.00%             |
| Interest/Misc               | 927            | -                  | 100                 | -                  | -                   | -                  | N/A               |
| Trans fm 681 Court Admin    | 56,500         | 30,600             | 30,600              | 38,900             | -                   | 38,900             | 27.12%            |
| Carry Forward               | 19,600         | 20,900             | 34,400              | 15,600             | -                   | 15,600             | (25.36)%          |
| Less 5% Required By Law     | -              | (2,000)            | -                   | (2,000)            | -                   | (2,000)            | 0.00%             |
| <b>Total Funding</b>        | <b>114,822</b> | <b>89,500</b>      | <b>105,100</b>      | <b>92,500</b>      | <b>-</b>            | <b>92,500</b>      | <b>3.35%</b>      |

## Legal Aid Society (652)

Fund Type: **Special Revenue**

Description: **Provides the financial support of the Legal Aid Society operations. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42 and supplemented by a transfer from the General Fund.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | 192,925        | 193,000            | 193,000             | 193,000            | -                   | 193,000            | 0.00%             |
| <b>Total Appropriations</b> | <b>192,925</b> | <b>193,000</b>     | <b>193,000</b>      | <b>193,000</b>     | <b>-</b>            | <b>193,000</b>     | <b>0.00%</b>      |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Charges For Services        | 37,795         | 40,000             | 40,000              | 40,000             | -                   | 40,000             | 0.00%             |
| Interest/Misc               | 1,161          | -                  | 100                 | -                  | -                   | -                  | N/A               |
| Trans fm 001 Gen Fund       | 156,000        | 151,000            | 151,000             | 149,900            | -                   | 149,900            | (0.73)%           |
| Carry Forward               | 4,900          | 4,000              | 7,000               | 5,100              | -                   | 5,100              | 27.50%            |
| Less 5% Required By Law     | -              | (2,000)            | -                   | (2,000)            | -                   | (2,000)            | 0.00%             |
| <b>Total Funding</b>        | <b>199,856</b> | <b>193,000</b>     | <b>198,100</b>      | <b>193,000</b>     | <b>-</b>            | <b>193,000</b>     | <b>0.00%</b>      |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Office of Utility Regulation Fee Trust (669)

Fund Type: **Special Revenue**

Description: **Provides for the regulation of privately owned water, bulk water, and wastewater utilities providing service within the unincorporated areas of Collier County. This regulatory body was approved by the BCC in May 1996. Franchise fees from the regulated utilities are the principal revenue source.**

| Appropriation Unit          | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services           | 213,000          | 250,100            | 233,400             | 255,300            | -                   | 255,300            | 2.08%             |
| Operating Expense           | 15,656           | 61,200             | 19,600              | 69,500             | -                   | 69,500             | 13.56%            |
| Indirect Cost Reimburs      | 15,900           | 15,600             | 15,600              | 17,300             | -                   | 17,300             | 10.90%            |
| Reserve for Contingencies   | -                | 23,000             | -                   | 23,000             | -                   | 23,000             | 0.00%             |
| Reserve for Capital         | -                | 1,043,100          | -                   | 977,900            | -                   | 977,900            | (6.25)%           |
| Reserve for Cash Flow       | -                | 27,300             | -                   | 27,400             | -                   | 27,400             | 0.37%             |
| Reserve for Attrition       | -                | (4,300)            | -                   | (4,500)            | -                   | (4,500)            | 4.65%             |
| <b>Total Appropriations</b> | <b>244,556</b>   | <b>1,416,000</b>   | <b>268,600</b>      | <b>1,365,900</b>   | <b>-</b>            | <b>1,365,900</b>   | <b>(3.54)%</b>    |
| Revenue                     | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Franchise Fees              | 86,754           | 80,000             | 86,000              | 86,000             | -                   | 86,000             | 7.50%             |
| Interest/Misc               | 22,598           | 10,000             | 4,800               | 4,800              | -                   | 4,800              | (52.00)%          |
| Reimb From Other Depts      | 100,000          | 100,000            | 100,000             | 100,000            | -                   | 100,000            | 0.00%             |
| Carry Forward               | 1,292,700        | 1,230,500          | 1,257,500           | 1,179,700          | -                   | 1,179,700          | (4.13)%           |
| Less 5% Required By Law     | -                | (4,500)            | -                   | (4,600)            | -                   | (4,600)            | 2.22%             |
| <b>Total Funding</b>        | <b>1,502,052</b> | <b>1,416,000</b>   | <b>1,448,300</b>    | <b>1,365,900</b>   | <b>-</b>            | <b>1,365,900</b>   | <b>(3.54)%</b>    |

## Deposit Fund (670)

Fund Type: **Permanent Fund**

Description: **Fund 670 is the depository for all County surety and subdivision improvement bonds. The County occasionally is required to access these bonds to pay for improvements not completed by developers in accordance with County codes or local PUD agreements. Fund would be transferred from Fund 670 to the appropriate County operating fund where improvement expense would be paid.**

| Revenue              | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|----------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc        | 111,313        | -                  | -                   | -                  | -                   | -                  | N/A               |
| <b>Total Funding</b> | <b>111,313</b> | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |

**Collier County Government**  
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## Pepper Ranch Conservation Bank (673)

Fund Type: **Permanent Fund**

Description: **To provide funds for the perpetual maintenance of the Pepper Ranch Preserve Conservation Bank as required by agreement with the US Fish and Wildlife Service for panther habitat mitigation.**

| Appropriation Unit                 | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                  | 37,950           | 78,000             | 97,500              | 55,900             | -                   | 55,900             | (28.33)%          |
| Reserve for Escrow                 | -                | 3,940,000          | -                   | 3,940,000          | -                   | 3,940,000          | 0.00%             |
| <b>Total Appropriations</b>        | <b>37,950</b>    | <b>4,018,000</b>   | <b>97,500</b>       | <b>3,995,900</b>   | <b>-</b>            | <b>3,995,900</b>   | <b>(0.55)%</b>    |
| Revenue                            | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Miscellaneous Revenues             | 41,200           | 24,200             | 41,200              | 41,200             | -                   | 41,200             | 70.25%            |
| Interest/Misc                      | 9,364            | 78,800             | 25,000              | 25,900             | -                   | 25,900             | (67.13)%          |
| Reimb From Other Depts             | 559,298          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 174 Conserv Collier Maint | -                | 3,001,300          | 3,001,300           | -                  | -                   | -                  | (100.00)%         |
| Carry Forward                      | 390,400          | 918,900            | 962,300             | 3,932,300          | -                   | 3,932,300          | 327.94%           |
| Less 5% Required By Law            | -                | (5,200)            | -                   | (3,500)            | -                   | (3,500)            | (32.69)%          |
| <b>Total Funding</b>               | <b>1,000,262</b> | <b>4,018,000</b>   | <b>4,029,800</b>    | <b>3,995,900</b>   | <b>-</b>            | <b>3,995,900</b>   | <b>(0.55)%</b>    |

## Caracara Prairie Preserve (674)

Fund Type: **Permanent Fund**

Description: **The Caracara Prairie Preserve is being utilized by Collier County for panther habitat mitigation for County capital projects that occur in panther habitat. As required by the United States Fish and Wildlife Service, the funds to manage Caracara Prairie Preserve in perpetuity must be kept in a separate Endowment Trust Fund.**

| Appropriation Unit          | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | 9,575            | 51,000             | 51,100              | 51,100             | -                   | 51,100             | 0.20%             |
| Reserve for Contingencies   | -                | 2,200              | -                   | -                  | -                   | -                  | (100.00)%         |
| Reserve for Escrow          | -                | 1,801,300          | -                   | 1,760,000          | -                   | 1,760,000          | (2.29)%           |
| <b>Total Appropriations</b> | <b>9,575</b>     | <b>1,854,500</b>   | <b>51,100</b>       | <b>1,811,100</b>   | <b>-</b>            | <b>1,811,100</b>   | <b>(2.34)%</b>    |
| Revenue                     | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Charges For Services        | 7,875            | 8,200              | 8,200               | 8,200              | -                   | 8,200              | 0.00%             |
| Miscellaneous Revenues      | 250              | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc               | 32,187           | 40,000             | 15,000              | 15,000             | -                   | 15,000             | (62.50)%          |
| Carry Forward               | 1,786,400        | 1,808,700          | 1,817,100           | 1,789,200          | -                   | 1,789,200          | (1.08)%           |
| Less 5% Required By Law     | -                | (2,400)            | -                   | (1,300)            | -                   | (1,300)            | (45.83)%          |
| <b>Total Funding</b>        | <b>1,826,713</b> | <b>1,854,500</b>   | <b>1,840,300</b>    | <b>1,811,100</b>   | <b>-</b>            | <b>1,811,100</b>   | <b>(2.34)%</b>    |

**Collier County Government**  
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## Court Administration (681)

Fund Type: **Special Revenue**

Description: **Established to account for county costs associated with the activities of the 20th Judicial Circuit. The revenues for this fund consist of Probation Fees and a transfer from the General Fund.**

| Appropriation Unit          | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services           | 2,348,351        | 2,492,100          | 2,329,600           | 2,473,400          | -                   | 2,473,400          | (0.75)%           |
| Operating Expense           | 216,775          | 282,000            | 259,800             | 286,400            | -                   | 286,400            | 1.56%             |
| Capital Outlay              | 4,497            | 6,000              | 6,000               | 6,000              | -                   | 6,000              | 0.00%             |
| Trans to 171 Teen Court     | 46,500           | 62,300             | 62,300              | 13,200             | -                   | 13,200             | (78.81)%          |
| Trans to 192 Court Innov    | 142,900          | 151,700            | 151,700             | 149,600            | -                   | 149,600            | (1.38)%           |
| Trans to 640 Law Lib        | 56,500           | 30,600             | 30,600              | 38,900             | -                   | 38,900             | 27.12%            |
| Reserve for Contingencies   | -                | -                  | -                   | 36,900             | -                   | 36,900             | N/A               |
| Reserve for Attrition       | -                | (35,000)           | -                   | (35,000)           | -                   | (35,000)           | 0.00%             |
| <b>Total Appropriations</b> | <b>2,815,523</b> | <b>2,989,700</b>   | <b>2,840,000</b>    | <b>2,969,400</b>   | <b>-</b>            | <b>2,969,400</b>   | <b>(0.68)%</b>    |
| Revenue                     | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Charges For Services        | 109,200          | 145,000            | 143,200             | 140,000            | -                   | 140,000            | (3.45)%           |
| Fines & Forfeitures         | 473,318          | 606,000            | 413,500             | 404,500            | -                   | 404,500            | (33.25)%          |
| Miscellaneous Revenues      | 20,320           | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc               | 4,699            | 1,000              | 700                 | 500                | -                   | 500                | (50.00)%          |
| Trans fm 001 Gen Fund       | 2,312,500        | 2,258,000          | 2,258,000           | 2,269,300          | -                   | 2,269,300          | 0.50%             |
| Carry Forward               | 102,500          | 17,300             | 207,000             | 182,400            | -                   | 182,400            | 954.34%           |
| Less 5% Required By Law     | -                | (37,600)           | -                   | (27,300)           | -                   | (27,300)           | (27.39)%          |
| <b>Total Funding</b>        | <b>3,022,537</b> | <b>2,989,700</b>   | <b>3,022,400</b>    | <b>2,969,400</b>   | <b>-</b>            | <b>2,969,400</b>   | <b>(0.68)%</b>    |

## Specialized Grants (701)

Fund Type: **Special Revenue**

Description: **To account for one-time federal and state grants.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Capital Outlay              | -              | -                  | 103,300             | -                  | -                   | -                  | N/A               |
| <b>Total Appropriations</b> | <b>-</b>       | <b>-</b>           | <b>103,300</b>      | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Reimb From Other Depts      | -              | -                  | 103,300             | -                  | -                   | -                  | N/A               |
| <b>Total Funding</b>        | <b>-</b>       | <b>-</b>           | <b>103,300</b>      | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |

**Collier County Government**  
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## Administrative Services Grants (703)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants received by the Administrative Services Department, including the Bureau of Emergency Services. To provide enhancements to the minimum standards required of counties by the State of Florida and the Department of Homeland Security in support of local emergency management programming. Functions include service delivery, equipment, supplies, training development and delivery, Special Needs program and special planning projects. Grants from this fund come from the Emergency Management Preparedness Enhancement Trust Fund as mandated by the State of Florida and the Federal Emergency Management Agency.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | 108,792        | -                  | 106,700             | -                  | -                   | -                  | N/A               |
| Capital Outlay              | 104,068        | -                  | 132,000             | -                  | -                   | -                  | N/A               |
| <b>Total Appropriations</b> | <b>212,860</b> | <b>-</b>           | <b>238,700</b>      | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Intergovernmental Revenues  | 154,591        | -                  | 238,700             | -                  | -                   | -                  | N/A               |
| <b>Total Funding</b>        | <b>154,591</b> | <b>-</b>           | <b>238,700</b>      | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |

## Administrative Services Grants Match (704)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Administrative Services Department grants, including the Bureau of Emergency Services Grants for various programs within the community.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | 2,481          | -                  | 5,000               | -                  | -                   | -                  | N/A               |
| <b>Total Appropriations</b> | <b>2,481</b>   | <b>-</b>           | <b>5,000</b>        | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Trans fm 001 Gen Fund       | 2,481          | -                  | 5,000               | -                  | -                   | -                  | N/A               |
| <b>Total Funding</b>        | <b>2,481</b>   | <b>-</b>           | <b>5,000</b>        | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |

**Collier County Government**  
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## Housing Grants (705)

Fund Type: **Special Revenue**

Description: **To provide community services through grant awards designed to: meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.**

| Appropriation Unit          | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services           | 413,385          | -                  | 2,869,200           | -                  | -                   | -                  | N/A               |
| Operating Expense           | 102,230          | -                  | 324,600             | -                  | -                   | -                  | N/A               |
| Remittances                 | 2,127,784        | -                  | 24,619,800          | -                  | -                   | -                  | N/A               |
| <b>Total Appropriations</b> | <b>2,643,399</b> | <b>-</b>           | <b>27,813,600</b>   | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |
| Revenue                     | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Intergovernmental Revenues  | 2,361,858        | -                  | 27,806,200          | -                  | -                   | -                  | N/A               |
| Miscellaneous Revenues      | 319,949          | -                  | 7,400               | -                  | -                   | -                  | N/A               |
| <b>Total Funding</b>        | <b>2,681,807</b> | <b>-</b>           | <b>27,813,600</b>   | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |

## Housing Grant Match (706)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Housing grants**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services           | 22,531         | -                  | 47,700              | -                  | -                   | -                  | N/A               |
| Operating Expense           | 179            | -                  | 8,100               | -                  | -                   | -                  | N/A               |
| Capital Outlay              | -              | -                  | 1,500               | -                  | -                   | -                  | N/A               |
| Reserve for Contingencies   | -              | 15,400             | -                   | 16,400             | -                   | 16,400             | 6.49%             |
| <b>Total Appropriations</b> | <b>22,710</b>  | <b>15,400</b>      | <b>57,300</b>       | <b>16,400</b>      | <b>-</b>            | <b>16,400</b>      | <b>6.49%</b>      |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Trans fm 001 Gen Fund       | 22,710         | 15,400             | 57,300              | 16,400             | -                   | 16,400             | 6.49%             |
| <b>Total Funding</b>        | <b>22,710</b>  | <b>15,400</b>      | <b>57,300</b>       | <b>16,400</b>      | <b>-</b>            | <b>16,400</b>      | <b>6.49%</b>      |



**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Human Services Grant (707)

Fund Type: **Special Revenue**

Description: **To provide community services through grant awards designed to: support seniors by providing in-home support and nutrition assistance to those in greatest medical, economic and social need thereby improving quality of life and preventing premature institutionalization; creating volunteer opportunities for seniors; and the administration of various community initiatives in which grant funds are received.**

| Appropriation Unit              | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|---------------------------------|-------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services               | 906,397           | -                  | 1,877,300           | -                  | -                   | -                  | N/A               |
| Operating Expense               | 2,847,746         | -                  | 8,725,200           | -                  | -                   | -                  | N/A               |
| Capital Outlay                  | 132,355           | -                  | 400                 | -                  | -                   | -                  | N/A               |
| Grants and Aid                  | 946,596           | -                  | 27,709,700          | -                  | -                   | -                  | N/A               |
| Remittances                     | 566,014           | -                  | 32,312,000          | -                  | -                   | -                  | N/A               |
| Trans to 123 Grant Prog Support | 93,400            | 95,000             | 95,000              | 95,000             | -                   | 95,000             | 0.00%             |
| Reserve for Contingencies       | -                 | 130,000            | -                   | -                  | -                   | -                  | (100.00)%         |
| <b>Total Appropriations</b>     | <b>5,492,508</b>  | <b>225,000</b>     | <b>70,719,600</b>   | <b>95,000</b>      | <b>-</b>            | <b>95,000</b>      | <b>(57.78)%</b>   |
| Revenue                         | 2020<br>Actual    | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Intergovernmental Revenues      | 19,882,123        | -                  | 70,076,100          | -                  | -                   | -                  | N/A               |
| Miscellaneous Revenues          | 29,322            | -                  | 157,600             | -                  | -                   | -                  | N/A               |
| Interest/Misc                   | 25,372            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward                   | -                 | 225,000            | 580,900             | 95,000             | -                   | 95,000             | (57.78)%          |
| <b>Total Funding</b>            | <b>19,936,816</b> | <b>225,000</b>     | <b>70,814,600</b>   | <b>95,000</b>      | <b>-</b>            | <b>95,000</b>      | <b>(57.78)%</b>   |

## Human Services Grant Match (708)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Human Services Grants for seniors in the community.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services           | 4,014          | -                  | 16,700              | -                  | -                   | -                  | N/A               |
| Operating Expense           | 5,480          | -                  | 23,400              | -                  | -                   | -                  | N/A               |
| Capital Outlay              | 1,170          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Reserve for Contingencies   | -              | 12,200             | -                   | 12,200             | -                   | 12,200             | 0.00%             |
| <b>Total Appropriations</b> | <b>10,664</b>  | <b>12,200</b>      | <b>40,100</b>       | <b>12,200</b>      | <b>-</b>            | <b>12,200</b>      | <b>0.00%</b>      |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Trans fm 001 Gen Fund       | 10,664         | 12,200             | 40,100              | 12,200             | -                   | 12,200             | 0.00%             |
| <b>Total Funding</b>        | <b>10,664</b>  | <b>12,200</b>      | <b>40,100</b>       | <b>12,200</b>      | <b>-</b>            | <b>12,200</b>      | <b>0.00%</b>      |

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**Public Services Grant (709)**

Fund Type: **Special Revenue**

Description: **To process grants within the Public Services Division. Grants will include 4-H funding; State Aid to Libraries; Parks grants, and the Summer Food Program, as well as others as they are identified, applied for and received.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services           | 13,766         | -                  | 20,800              | -                  | -                   | -                  | N/A               |
| Operating Expense           | 211,454        | -                  | 704,200             | -                  | -                   | -                  | N/A               |
| Capital Outlay              | 127,523        | -                  | 2,631,100           | -                  | -                   | -                  | N/A               |
| Remittances                 | 15,000         | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans to 710 Pub Serv Match | -              | -                  | 2,400               | -                  | -                   | -                  | N/A               |
| <b>Total Appropriations</b> | <b>367,743</b> | <b>-</b>           | <b>3,358,500</b>    | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Intergovernmental Revenues  | 262,958        | -                  | 3,327,100           | -                  | -                   | -                  | N/A               |
| Miscellaneous Revenues      | 30,722         | -                  | 31,400              | -                  | -                   | -                  | N/A               |
| Interest/Misc               | 1,679          | -                  | -                   | -                  | -                   | -                  | N/A               |
| <b>Total Funding</b>        | <b>295,359</b> | <b>-</b>           | <b>3,358,500</b>    | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |

**Public Services Grant Match (710)**

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Public Services Grants for various grant programs within the community.**

| Appropriation Unit                 | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                  | 1,128          | -                  | 21,600              | -                  | -                   | -                  | N/A               |
| Operating Expense                  | 15,072         | -                  | 95,800              | -                  | -                   | -                  | N/A               |
| Capital Outlay                     | -              | -                  | 832,600             | -                  | -                   | -                  | N/A               |
| <b>Total Appropriations</b>        | <b>16,200</b>  | <b>-</b>           | <b>950,000</b>      | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |
| Revenue                            | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Miscellaneous Revenues             | -              | -                  | 32,200              | -                  | -                   | -                  | N/A               |
| Interest/Misc                      | 10,549         | -                  | 3,500               | -                  | -                   | -                  | N/A               |
| Trans fm 001 Gen Fund              | 15,624         | -                  | 72,200              | -                  | -                   | -                  | N/A               |
| Trans fm 111 Unincorp Gen Fd       | 575            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 129 Library Grants        | -              | -                  | 44,000              | -                  | -                   | -                  | N/A               |
| Trans fm 174 Conserv Collier Maint | -              | -                  | 10,000              | -                  | -                   | -                  | N/A               |
| Trans fm 306 Pk & Rec Cap          | -              | -                  | 114,500             | -                  | -                   | -                  | N/A               |
| Trans fm 314 Museum Cap            | -              | -                  | 91,200              | -                  | -                   | -                  | N/A               |
| Trans fm 318 Infra Sales Tax       | -              | -                  | 570,000             | -                  | -                   | -                  | N/A               |
| Trans fm 604 Univ Extension        | -              | -                  | 10,000              | -                  | -                   | -                  | N/A               |
| Trans fm 709/710 Pub Srv Grants    | -              | -                  | 2,400               | -                  | -                   | -                  | N/A               |
| <b>Total Funding</b>               | <b>26,748</b>  | <b>-</b>           | <b>950,000</b>      | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |

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## Transportation Grants (711)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants within the Growth Management Division supporting Roads, Transportation, Stormwater, and Coastal Zone Management projects as well as MPO Planning.**

| Appropriation Unit          | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services           | 472,224          | -                  | 395,300             | -                  | -                   | -                  | N/A               |
| Operating Expense           | 2,204,716        | -                  | 5,065,600           | -                  | -                   | -                  | N/A               |
| Capital Outlay              | 2,126,265        | -                  | 16,056,100          | -                  | -                   | -                  | N/A               |
| Trans to 128 MPO Fd         | 14,505           | -                  | -                   | -                  | -                   | -                  | N/A               |
| <b>Total Appropriations</b> | <b>4,817,710</b> | <b>-</b>           | <b>21,517,000</b>   | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |
| Revenue                     | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Intergovernmental Revenues  | 8,909,140        | -                  | 20,627,500          | -                  | -                   | -                  | N/A               |
| SFWMD/Biq Cypress Revenue   | 505,309          | -                  | 808,000             | -                  | -                   | -                  | N/A               |
| Miscellaneous Revenues      | -                | -                  | 1,500               | -                  | -                   | -                  | N/A               |
| Interest/Misc               | (40)             | -                  | -                   | -                  | -                   | -                  | N/A               |
| Reimb From Other Depts      | -                | -                  | 80,000              | -                  | -                   | -                  | N/A               |
| <b>Total Funding</b>        | <b>9,414,408</b> | <b>-</b>           | <b>21,517,000</b>   | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |

## Transportation Grant Match (712)

Fund Type: **Special Revenue**

Description: **To account for the County's matching contributions for Growth Management Division related grants.**

| Appropriation Unit             | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 6,341          | -                  | 4,000               | -                  | -                   | -                  | N/A               |
| Operating Expense              | 27,092         | -                  | 1,774,800           | -                  | -                   | -                  | N/A               |
| Capital Outlay                 | 48,915         | -                  | 5,082,200           | -                  | -                   | -                  | N/A               |
| <b>Total Appropriations</b>    | <b>82,349</b>  | <b>-</b>           | <b>6,861,000</b>    | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |
| Revenue                        | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Intergovernmental Revenues     | 5,433          | -                  | 7,400               | -                  | -                   | -                  | N/A               |
| Trans fm 111 Unincorp Gen Fd   | 20,896         | -                  | 13,400              | -                  | -                   | -                  | N/A               |
| Trans fm 310 CDES Cap Fd       | -              | -                  | 3,283,200           | -                  | -                   | -                  | N/A               |
| Trans fm 313 Gas Tax Cap Fd    | -              | -                  | 1,100,000           | -                  | -                   | -                  | N/A               |
| Trans fm 325 Stormwater Cap Fd | 48,915         | -                  | 2,057,000           | -                  | -                   | -                  | N/A               |
| Trans fm 333 Rd Im Fee         | -              | -                  | 400,000             | -                  | -                   | -                  | N/A               |
| <b>Total Funding</b>           | <b>75,244</b>  | <b>-</b>           | <b>6,861,000</b>    | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |

## County Manager Grants (713)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants within the Economic Development Grants for various programs within the community.**

| Revenue                | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues | 13,005         | -                  | -                   | -                  | -                   | -                  | N/A               |
| <b>Total Funding</b>   | <b>13,005</b>  | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |

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## Immokalee CRA Grant (715)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants for improvement projects within the Immokalee Community Redevelopment Agency (CRA) Area.**

| Appropriation Unit          | 2020 Actual  | FY 2021 Adopted | FY 2021 Forecast | FY 2022 Current | FY 2022 Expanded | FY 2022 Adopted | FY 2022 Change |
|-----------------------------|--------------|-----------------|------------------|-----------------|------------------|-----------------|----------------|
| Operating Expense           | -            | -               | 100,000          | -               | -                | -               | N/A            |
| Capital Outlay              | 1,000        | -               | 575,400          | -               | -                | -               | N/A            |
| <b>Total Appropriations</b> | <b>1,000</b> | <b>-</b>        | <b>675,400</b>   | <b>-</b>        | <b>-</b>         | <b>-</b>        | <b>0.00%</b>   |
| Revenue                     | 2020 Actual  | FY 2021 Adopted | FY 2021 Forecast | FY 2022 Current | FY 2022 Expanded | FY 2022 Adopted | FY 2022 Change |
| Reimb From Other Depts      | -            | -               | 675,400          | -               | -                | -               | N/A            |
| <b>Total Funding</b>        | <b>-</b>     | <b>-</b>        | <b>675,400</b>   | <b>-</b>        | <b>-</b>         | <b>-</b>        | <b>0.00%</b>   |

## Immokalee CRA Grant Match (716)

Fund Type: **Special Revenue**

Description: **To account for the Community Redevelopment Agency (CRA) matching contributions for various related grants.**

| Appropriation Unit              | 2020 Actual   | FY 2021 Adopted | FY 2021 Forecast | FY 2022 Current | FY 2022 Expanded | FY 2022 Adopted | FY 2022 Change   |
|---------------------------------|---------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|
| Capital Outlay                  | 86,804        | -               | 328,000          | -               | -                | -               | N/A              |
| Reserve for Capital             | -             | 100,000         | -                | -               | -                | -               | (100.00)%        |
| <b>Total Appropriations</b>     | <b>86,804</b> | <b>100,000</b>  | <b>328,000</b>   | <b>-</b>        | <b>-</b>         | <b>-</b>        | <b>(100.00)%</b> |
| Revenue                         | 2020 Actual   | FY 2021 Adopted | FY 2021 Forecast | FY 2022 Current | FY 2022 Expanded | FY 2022 Adopted | FY 2022 Change   |
| Trans fm 162 Immokalee Beaut Fd | -             | -               | 94,700           | -               | -                | -               | N/A              |
| Trans fm 186 Immok Redev Fd     | 86,804        | 100,000         | 233,300          | -               | -                | -               | (100.00)%        |
| <b>Total Funding</b>            | <b>86,804</b> | <b>100,000</b>  | <b>328,000</b>   | <b>-</b>        | <b>-</b>         | <b>-</b>        | <b>(100.00)%</b> |

## Bayshore CRA Grant (717)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants for improvement projects within the Bayshore Community Redevelopment Agency (CRA) area.**

| Appropriation Unit          | 2020 Actual    | FY 2021 Adopted | FY 2021 Forecast | FY 2022 Current | FY 2022 Expanded | FY 2022 Adopted | FY 2022 Change |
|-----------------------------|----------------|-----------------|------------------|-----------------|------------------|-----------------|----------------|
| Capital Outlay              | 227,960        | -               | 300,000          | -               | -                | -               | N/A            |
| <b>Total Appropriations</b> | <b>227,960</b> | <b>-</b>        | <b>300,000</b>   | <b>-</b>        | <b>-</b>         | <b>-</b>        | <b>0.00%</b>   |
| Revenue                     | 2020 Actual    | FY 2021 Adopted | FY 2021 Forecast | FY 2022 Current | FY 2022 Expanded | FY 2022 Adopted | FY 2022 Change |
| Reimb From Other Depts      | 10,890         | -               | 300,000          | -               | -                | -               | N/A            |
| <b>Total Funding</b>        | <b>10,890</b>  | <b>-</b>        | <b>300,000</b>   | <b>-</b>        | <b>-</b>         | <b>-</b>        | <b>0.00%</b>   |

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## Bayshore CRA Grant Match (718)

Fund Type: **Special Revenue**

Description: **To account for the Community Redevelopment Agency (CRA) matching contributions for various related grants.**

| Appropriation Unit          | 2020 Actual    | FY 2021 Adopted | FY 2021 Forecast | FY 2022 Current | FY 2022 Expanded | FY 2022 Adopted | FY 2022 Change |
|-----------------------------|----------------|-----------------|------------------|-----------------|------------------|-----------------|----------------|
| Capital Outlay              | 370,851        | -               | 439,700          | -               | -                | -               | N/A            |
| <b>Total Appropriations</b> | <b>370,851</b> | <b>-</b>        | <b>439,700</b>   | <b>-</b>        | <b>-</b>         | <b>-</b>        | <b>0.00%</b>   |
| Revenue                     | 2020 Actual    | FY 2021 Adopted | FY 2021 Forecast | FY 2022 Current | FY 2022 Expanded | FY 2022 Adopted | FY 2022 Change |
| Intergovernmental Revenues  | -              | -               | 439,700          | -               | -                | -               | N/A            |
| <b>Total Funding</b>        | <b>-</b>       | <b>-</b>        | <b>439,700</b>   | <b>-</b>        | <b>-</b>         | <b>-</b>        | <b>0.00%</b>   |

## Justice Federal Equitable Sharing (721)

Fund Type: **Special Revenue**

Description: **To account for proceeds received through the federal asset forfeiture and equitable sharing program.**

| Appropriation Unit          | 2020 Actual    | FY 2021 Adopted | FY 2021 Forecast | FY 2022 Current | FY 2022 Expanded | FY 2022 Adopted | FY 2022 Change |
|-----------------------------|----------------|-----------------|------------------|-----------------|------------------|-----------------|----------------|
| Remittances                 | -              | 191,500         | -                | 196,600         | -                | 196,600         | 2.66%          |
| <b>Total Appropriations</b> | <b>-</b>       | <b>191,500</b>  | <b>-</b>         | <b>196,600</b>  | <b>-</b>         | <b>196,600</b>  | <b>2.66%</b>   |
| Revenue                     | 2020 Actual    | FY 2021 Adopted | FY 2021 Forecast | FY 2022 Current | FY 2022 Expanded | FY 2022 Adopted | FY 2022 Change |
| Intergovernmental Revenues  | 195,323        | 201,600         | -                | -               | -                | -               | (100.00)%      |
| Interest/Misc               | 86             | -               | 600              | 600             | -                | 600             | N/A            |
| Carry Forward               | -              | -               | 195,400          | 196,000         | -                | 196,000         | N/A            |
| Less 5% Required By Law     | -              | (10,100)        | -                | -               | -                | -               | (100.00)%      |
| <b>Total Funding</b>        | <b>195,409</b> | <b>191,500</b>  | <b>196,000</b>   | <b>196,600</b>  | <b>-</b>         | <b>196,600</b>  | <b>2.66%</b>   |

## Treasury Federal Equitable Sharing (722)

Fund Type: **Special Revenue**

Description: **To account for proceeds received through the federal asset forfeiture and equitable sharing program.**

| Appropriation Unit          | 2020 Actual    | FY 2021 Adopted | FY 2021 Forecast | FY 2022 Current | FY 2022 Expanded | FY 2022 Adopted | FY 2022 Change |
|-----------------------------|----------------|-----------------|------------------|-----------------|------------------|-----------------|----------------|
| Remittances                 | -              | 497,300         | -                | 501,600         | -                | 501,600         | 0.86%          |
| <b>Total Appropriations</b> | <b>-</b>       | <b>497,300</b>  | <b>-</b>         | <b>501,600</b>  | <b>-</b>         | <b>501,600</b>  | <b>0.86%</b>   |
| Revenue                     | 2020 Actual    | FY 2021 Adopted | FY 2021 Forecast | FY 2022 Current | FY 2022 Expanded | FY 2022 Adopted | FY 2022 Change |
| Intergovernmental Revenues  | 498,504        | 523,500         | -                | -               | -                | -               | (100.00)%      |
| Interest/Misc               | 222            | -               | 1,500            | 1,500           | -                | 1,500           | N/A            |
| Carry Forward               | -              | -               | 498,700          | 500,200         | -                | 500,200         | N/A            |
| Less 5% Required By Law     | -              | (26,200)        | -                | (100)           | -                | (100)           | (99.62)%       |
| <b>Total Funding</b>        | <b>498,726</b> | <b>497,300</b>  | <b>500,200</b>   | <b>501,600</b>  | <b>-</b>         | <b>501,600</b>  | <b>0.86%</b>   |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## FEMA Events - Grant (727)

Fund Type: **Special Revenue**

Description: **To provide a centralized approach to capture FEMA related expenses other than debris removal and monitoring.**

| Appropriation Unit             | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Reserve for Catastrophic Event | -              | -                  | -                   | 1,000,000          | -                   | 1,000,000          | N/A               |
| <b>Total Appropriations</b>    | <b>-</b>       | <b>-</b>           | <b>-</b>            | <b>1,000,000</b>   | <b>-</b>            | <b>1,000,000</b>   | <b>0.00%</b>      |
| Revenue                        | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Trans fm 001 Gen Fund          | -              | -                  | -                   | 1,000,000          | -                   | 1,000,000          | N/A               |
| <b>Total Funding</b>           | <b>-</b>       | <b>-</b>           | <b>-</b>            | <b>1,000,000</b>   | <b>-</b>            | <b>1,000,000</b>   | <b>0.00%</b>      |

## Deepwater Horizon Oil Spill Settlement (757)

Fund Type: **Special Revenue**

Description: **In accordance with Section 377.43 Florida Statutes, the Deepwater Horizon Oil Spill Settlement money shall be deposited into a separate fund and may be spent on scientific research into the impact of the oil spill on fisheries and coastal wildlife and vegetation along any of the state's shoreline; restoration of coastal areas damaged by the oil spill; economic incentives; and initiative to expand and diversify the economy of the Collier County.**

| Appropriation Unit               | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|----------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Restricted for Unfunded Requests | -                | 2,119,600          | -                   | 2,130,500          | -                   | 2,130,500          | 0.51%             |
| <b>Total Appropriations</b>      | <b>-</b>         | <b>2,119,600</b>   | <b>-</b>            | <b>2,130,500</b>   | <b>-</b>            | <b>2,130,500</b>   | <b>0.51%</b>      |
| Revenue                          | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc                    | 37,263           | 25,000             | 11,500              | 11,500             | -                   | 11,500             | (54.00)%          |
| Carry Forward                    | 2,070,900        | 2,095,900          | 2,108,100           | 2,119,600          | -                   | 2,119,600          | 1.13%             |
| Less 5% Required By Law          | -                | (1,300)            | -                   | (600)              | -                   | (600)              | (53.85)%          |
| <b>Total Funding</b>             | <b>2,108,163</b> | <b>2,119,600</b>   | <b>2,119,600</b>    | <b>2,130,500</b>   | <b>-</b>            | <b>2,130,500</b>   | <b>0.51%</b>      |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Tourism Capital Projects Fund (758)

Fund Type: **Special Revenue**

Description: **This fund provides funding for capital projects that promote tourism.**

| Appropriation Unit            | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense             | 5,309            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Capital Outlay                | 44,700           | -                  | 44,700              | -                  | -                   | -                  | N/A               |
| Trans to Tax Collector        | 74,464           | 85,000             | 84,500              | 93,800             | -                   | 93,800             | 10.35%            |
| Trans to 270 TDT Rev Bond     | 4,273,600        | 3,722,800          | 3,722,800           | 3,217,100          | -                   | 3,217,100          | (13.58)%          |
| Trans to 370 Sport Complx Cap | -                | -                  | 2,724,400           | 2,471,200          | -                   | 2,471,200          | N/A               |
| Reserve for Capital           | -                | 857,200            | -                   | 852,200            | -                   | 852,200            | (0.58)%           |
| <b>Total Appropriations</b>   | <b>4,398,073</b> | <b>4,665,000</b>   | <b>6,576,400</b>    | <b>6,634,300</b>   | <b>-</b>            | <b>6,634,300</b>   | <b>42.21%</b>     |
| Revenue                       | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Tourist Devel Tax             | 3,723,210        | 3,566,000          | 4,212,600           | 4,262,600          | -                   | 4,262,600          | 19.53%            |
| Interest/Misc                 | 84,889           | 25,000             | 20,000              | 20,000             | -                   | 20,000             | (20.00)%          |
| Carry Forward                 | 5,499,600        | 1,253,600          | 4,909,700           | 2,565,900          | -                   | 2,565,900          | 104.68%           |
| Less 5% Required By Law       | -                | (179,600)          | -                   | (214,200)          | -                   | (214,200)          | 19.27%            |
| <b>Total Funding</b>          | <b>9,307,699</b> | <b>4,665,000</b>   | <b>9,142,300</b>    | <b>6,634,300</b>   | <b>-</b>            | <b>6,634,300</b>   | <b>42.21%</b>     |

## Sports & Special Events Complex (759)

Fund Type: **Special Revenue**

Description: **This fund accounts for the day-to-day operations of the Sports & Special Events Complex. The General Fund provides funding for day to day operations and maintenance of the complex and the tourist development transfer provides funding for management, marketing, and promotion.**

| Appropriation Unit                      | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                       | 180,518          | 446,200            | 392,700             | 446,600            | -                   | 446,600            | 0.09%             |
| Operating Expense                       | 1,569,768        | 3,646,900          | 2,930,200           | 3,753,400          | -                   | 3,753,400          | 2.92%             |
| Capital Outlay                          | 627,123          | 1,650,400          | 985,500             | 777,700            | -                   | 777,700            | (52.88)%          |
| Reserve for Contingencies               | -                | 65,900             | -                   | -                  | -                   | -                  | (100.00)%         |
| Reserve for Future Capital Replacements | -                | 179,600            | -                   | 414,200            | -                   | 414,200            | 130.62%           |
| Reserve for Motor Pool Cap              | -                | 95,200             | -                   | 116,800            | -                   | 116,800            | 22.69%            |
| <b>Total Appropriations</b>             | <b>2,377,409</b> | <b>6,084,200</b>   | <b>4,308,400</b>    | <b>5,508,700</b>   | <b>-</b>            | <b>5,508,700</b>   | <b>(9.46)%</b>    |
| Revenue                                 | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc                           | 50,978           | 20,000             | 15,000              | 15,000             | -                   | 15,000             | (25.00)%          |
| Trans fm 001 Gen Fund                   | 2,984,200        | 3,014,000          | 2,784,000           | 3,029,100          | -                   | 3,029,100          | 0.50%             |
| Trans fm 184 TDC Promo                  | 466,300          | 470,900            | 470,900             | 473,300            | -                   | 473,300            | 0.51%             |
| Carry Forward                           | 1,906,500        | 2,580,300          | 3,030,600           | 1,992,100          | -                   | 1,992,100          | (22.80)%          |
| Less 5% Required By Law                 | -                | (1,000)            | -                   | (800)              | -                   | (800)              | (20.00)%          |
| <b>Total Funding</b>                    | <b>5,407,978</b> | <b>6,084,200</b>   | <b>6,300,500</b>    | <b>5,508,700</b>   | <b>-</b>            | <b>5,508,700</b>   | <b>(9.46)%</b>    |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Collier County Street Lighting District (760)

Fund Type: **Special Revenue**

Description: **Provides street lighting to residential and commercial areas that do not meet the requirements for arterial level roadway lighting. The principal revenue source within this fund is through a Board approved taxing district.**

| <b>Appropriation Unit</b>    | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
|------------------------------|------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|---------------------------|
| Operating Expense            | 724,185                | 845,700                    | 726,200                     | 895,600                    | -                           | 895,600                    | 5.90%                     |
| Indirect Cost Reimburs       | 5,800                  | 5,100                      | 5,100                       | 5,300                      | -                           | 5,300                      | 3.92%                     |
| Trans to Property Appraiser  | 7,416                  | 8,800                      | 8,800                       | 9,000                      | -                           | 9,000                      | 2.27%                     |
| Trans to Tax Collector       | 17,047                 | 21,900                     | 21,900                      | 22,400                     | -                           | 22,400                     | 2.28%                     |
| Reserve for Contingencies    | -                      | 82,000                     | -                           | 85,000                     | -                           | 85,000                     | 3.66%                     |
| Reserve for Capital          | -                      | 309,700                    | -                           | 430,300                    | -                           | 430,300                    | 38.94%                    |
| <b>Total Appropriations</b>  | <b>754,449</b>         | <b>1,273,200</b>           | <b>762,000</b>              | <b>1,447,600</b>           | <b>-</b>                    | <b>1,447,600</b>           | <b>13.70%</b>             |
| <b>Revenue</b>               | <b>2020<br/>Actual</b> | <b>FY 2021<br/>Adopted</b> | <b>FY 2021<br/>Forecast</b> | <b>FY 2022<br/>Current</b> | <b>FY 2022<br/>Expanded</b> | <b>FY 2022<br/>Adopted</b> | <b>FY 2022<br/>Change</b> |
| Ad Valorem Taxes             | 825,963                | 884,000                    | 848,600                     | 892,000                    | -                           | 892,000                    | 0.90%                     |
| Delinquent Ad Valorem Taxes  | 22,719                 | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Miscellaneous Revenues       | 10,012                 | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Interest/Misc                | 11,896                 | 4,300                      | 1,500                       | 3,500                      | -                           | 3,500                      | (18.60)%                  |
| Trans frm Property Appraiser | 628                    | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Trans frm Tax Collector      | 4,020                  | -                          | -                           | -                          | -                           | -                          | N/A                       |
| Carry Forward                | 388,000                | 429,300                    | 508,800                     | 596,900                    | -                           | 596,900                    | 39.04%                    |
| Less 5% Required By Law      | -                      | (44,400)                   | -                           | (44,800)                   | -                           | (44,800)                   | 0.90%                     |
| <b>Total Funding</b>         | <b>1,263,238</b>       | <b>1,273,200</b>           | <b>1,358,900</b>            | <b>1,447,600</b>           | <b>-</b>                    | <b>1,447,600</b>           | <b>13.70%</b>             |



**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

**Pelican Bay Street Lighting District (778)**

Fund Type: **Special Revenue**

Description: **Provides street lighting to the Pelican Bay district. The principal revenue source within these funds is ad valorem taxes.**

| Appropriation Unit                | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                 | 86,368           | 103,600            | 103,900             | 105,500            | -                   | 105,500            | 1.83%             |
| Operating Expense                 | 177,049          | 282,000            | 160,900             | 184,800            | -                   | 184,800            | (34.47)%          |
| Indirect Cost Reimburs            | 10,000           | 10,000             | 10,000              | 9,800              | -                   | 9,800              | (2.00)%           |
| Capital Outlay                    | -                | 1,400              | -                   | 156,500            | -                   | 156,500            | 11,078.57         |
| Trans to Property Appraiser       | -                | 12,600             | 12,600              | 12,000             | -                   | 12,000             | (4.76)%           |
| Trans to Tax Collector            | 11,753           | 18,800             | 18,800              | 17,000             | -                   | 17,000             | (9.57)%           |
| Trans to 322 Pel Bay Irr and Land | -                | 2,061,800          | 2,061,800           | 440,000            | -                   | 440,000            | (78.66)%          |
| Reserve for Contingencies         | -                | 9,900              | -                   | 11,400             | -                   | 11,400             | 15.15%            |
| Reserve for Capital               | -                | 90,000             | -                   | 36,400             | -                   | 36,400             | (59.56)%          |
| Reserve for Cash Flow             | -                | 39,700             | -                   | 39,700             | -                   | 39,700             | 0.00%             |
| <b>Total Appropriations</b>       | <b>285,171</b>   | <b>2,629,800</b>   | <b>2,368,000</b>    | <b>1,013,100</b>   | <b>-</b>            | <b>1,013,100</b>   | <b>(61.48)%</b>   |
| Revenue                           | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Ad Valorem Taxes                  | 581,769          | 656,400            | 630,100             | 660,900            | -                   | 660,900            | 0.69%             |
| Delinquent Ad Valorem Taxes       | 3,732            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Miscellaneous Revenues            | 1,249            | -                  | -                   | 18,400             | -                   | 18,400             | N/A               |
| Interest/Misc                     | 35,829           | 17,700             | 5,700               | 3,600              | -                   | 3,600              | (79.66)%          |
| Trans frm Tax Collector           | 2,772            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward                     | 1,756,300        | 1,989,400          | 2,096,500           | 364,300            | -                   | 364,300            | (81.69)%          |
| Less 5% Required By Law           | -                | (33,700)           | -                   | (34,100)           | -                   | (34,100)           | 1.19%             |
| <b>Total Funding</b>              | <b>2,381,651</b> | <b>2,629,800</b>   | <b>2,732,300</b>    | <b>1,013,100</b>   | <b>-</b>            | <b>1,013,100</b>   | <b>(61.48)%</b>   |

**Golden Gate City Economic Development Zone (782)**

Fund Type: **Special Revenue**

Description: **Established in FY 2019 (with an October 1, 2015 base year) to attract and retain qualified targeted industry businesses within the defined unincorporated area of Collier County.**

| Appropriation Unit               | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|----------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                | 113,271          | 100,000            | 100,000             | 1,000              | -                   | 1,000              | (99.00)%          |
| Restricted for Unfunded Requests | -                | 2,188,000          | -                   | 4,030,100          | -                   | 4,030,100          | 84.19%            |
| <b>Total Appropriations</b>      | <b>113,271</b>   | <b>2,288,000</b>   | <b>100,000</b>      | <b>4,031,100</b>   | <b>-</b>            | <b>4,031,100</b>   | <b>76.18%</b>     |
| Revenue                          | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc                    | 9,477            | 5,000              | 5,000               | 5,000              | -                   | 5,000              | 0.00%             |
| Trans fm 001 Gen Fund            | 844,300          | 1,177,700          | 1,177,700           | 1,423,200          | -                   | 1,423,200          | 20.85%            |
| Trans fm 111 Unincorp Gen Fd     | 191,200          | 266,600            | 266,600             | 322,200            | -                   | 322,200            | 20.86%            |
| Carry Forward                    | -                | 839,000            | 931,700             | 2,281,000          | -                   | 2,281,000          | 171.87%           |
| Less 5% Required By Law          | -                | (300)              | -                   | (300)              | -                   | (300)              | 0.00%             |
| <b>Total Funding</b>             | <b>1,044,977</b> | <b>2,288,000</b>   | <b>2,381,000</b>    | <b>4,031,100</b>   | <b>-</b>            | <b>4,031,100</b>   | <b>76.18%</b>     |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## I-75 & Collier Blvd Innovation Zone (783)

Fund Type: **Special Revenue**

Description: **Established in FY 2018 (with a base year of 2016 - FY 2017) to promote economic growth which results in high wage jobs and helps diversify the economy.**

| Appropriation Unit               | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                | -              | 5,000              | 45,000              | 1,000              | -                   | 1,000              | (80.00)%          |
| Restricted for Unfunded Requests | -              | 591,200            | -                   | 915,000            | -                   | 915,000            | 54.77%            |
| <b>Total Appropriations</b>      | <b>-</b>       | <b>596,200</b>     | <b>45,000</b>       | <b>916,000</b>     | <b>-</b>            | <b>916,000</b>     | <b>53.64%</b>     |
| Revenue                          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc                    | 1,953          | 1,000              | 1,000               | 1,000              | -                   | 1,000              | 0.00%             |
| Trans fm 001 Gen Fund            | 171,400        | 314,000            | 314,000             | 295,100            | -                   | 295,100            | (6.02)%           |
| Trans fm 111 Unincorp Gen Fd     | 38,800         | 71,100             | 71,100              | 66,800             | -                   | 66,800             | (6.05)%           |
| Carry Forward                    | -              | 210,200            | 212,100             | 553,200            | -                   | 553,200            | 163.18%           |
| Less 5% Required By Law          | -              | (100)              | -                   | (100)              | -                   | (100)              | 0.00%             |
| <b>Total Funding</b>             | <b>212,153</b> | <b>596,200</b>     | <b>598,200</b>      | <b>916,000</b>     | <b>-</b>            | <b>916,000</b>     | <b>53.64%</b>     |

## Immokalee CRA Capital (786)

Fund Type: **Special Revenue**

Description: **To account for the Immokalee Community Redevelopment Agency (CRA) capital program.**

| Appropriation Unit          | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | -              | -                  | -                   | 20,000             | -                   | 20,000             | N/A               |
| Capital Outlay              | -              | -                  | 1,451,700           | 83,600             | -                   | 83,600             | N/A               |
| <b>Total Appropriations</b> | <b>-</b>       | <b>-</b>           | <b>1,451,700</b>    | <b>103,600</b>     | <b>-</b>            | <b>103,600</b>     | <b>0.00%</b>      |
| Revenue                     | 2020<br>Actual | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Interest/Misc               | -              | -                  | -                   | 6,300              | -                   | 6,300              | N/A               |
| Trans fm 186 Immok Redev Fd | -              | -                  | -                   | 97,600             | -                   | 97,600             | N/A               |
| Less 5% Required By Law     | -              | -                  | -                   | (300)              | -                   | (300)              | N/A               |
| <b>Total Funding</b>        | <b>-</b>       | <b>-</b>           | <b>-</b>            | <b>103,600</b>     | <b>-</b>            | <b>103,600</b>     | <b>0.00%</b>      |

**Collier County Government**  
**Fiscal Year 2022 Fund Budget Summary**

## Bayshore CRA Project Fund (787)

Fund Type: **Special Revenue**

Description: **To account for the Bayshore Community Redevelopment Agency (CRA) capital program.**

| Appropriation Unit             | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|--------------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 200              | 100,000            | -                   | -                  | -                   | -                  | (100.00)%         |
| Capital Outlay                 | -                | 1,400,000          | 9,228,815           | 1,485,500          | -                   | 1,485,500          | 6.11%             |
| Grants and Aid                 | 5,000            | 200,000            | -                   | 255,000            | -                   | 255,000            | 27.50%            |
| Reserve for Capital            | -                | 1,500,000          | -                   | -                  | -                   | -                  | (100.00)%         |
| <b>Total Appropriations</b>    | <b>5,200</b>     | <b>3,200,000</b>   | <b>9,228,815</b>    | <b>1,740,500</b>   | <b>-</b>            | <b>1,740,500</b>   | <b>(45.61)%</b>   |
| Revenue                        | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Miscellaneous Revenues         | -                | -                  | 10,400              | -                  | -                   | -                  | N/A               |
| Interest/Misc                  | 728              | -                  | -                   | 24,600             | -                   | 24,600             | N/A               |
| Trans fm 187 Bayshore Redev Fd | 2,503,800        | 3,200,000          | 6,230,300           | 1,717,100          | -                   | 1,717,100          | (46.34)%          |
| Carry Forward                  | -                | -                  | 2,980,915           | -                  | -                   | -                  | N/A               |
| Less 5% Required By Law        | -                | -                  | -                   | (1,200)            | -                   | (1,200)            | N/A               |
| <b>Total Funding</b>           | <b>2,504,528</b> | <b>3,200,000</b>   | <b>9,221,615</b>    | <b>1,740,500</b>   | <b>-</b>            | <b>1,740,500</b>   | <b>(45.61)%</b>   |

## SHIP Grants (791)

Fund Type: **Special Revenue**

Description: **Grant funds used to provide affordable housing strategies such as impact fee waivers and deferrals, housing rehabilitation and down payment/closing cost assistance.**

| Appropriation Unit          | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
|-----------------------------|------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services           | 18,148           | -                  | 188,500             | -                  | -                   | -                  | N/A               |
| Operating Expense           | 23,282           | -                  | 21,700              | -                  | -                   | -                  | N/A               |
| Capital Outlay              | 1,170            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Grants and Aid              | 1,611,173        | -                  | 3,662,800           | -                  | -                   | -                  | N/A               |
| Remittances                 | 1,346,426        | -                  | -                   | -                  | -                   | -                  | N/A               |
| <b>Total Appropriations</b> | <b>3,000,199</b> | <b>-</b>           | <b>3,873,000</b>    | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |
| Revenue                     | 2020<br>Actual   | FY 2021<br>Adopted | FY 2021<br>Forecast | FY 2022<br>Current | FY 2022<br>Expanded | FY 2022<br>Adopted | FY 2022<br>Change |
| Intergovernmental Revenues  | 1,552,090        | -                  | 2,092,600           | -                  | -                   | -                  | N/A               |
| Miscellaneous Revenues      | 390,387          | -                  | 1,557,000           | -                  | -                   | -                  | N/A               |
| Interest/Misc               | 57,873           | -                  | 184,100             | -                  | -                   | -                  | N/A               |
| Carry Forward               | -                | -                  | 39,300              | -                  | -                   | -                  | N/A               |
| <b>Total Funding</b>        | <b>2,000,350</b> | <b>-</b>           | <b>3,873,000</b>    | <b>-</b>           | <b>-</b>            | <b>-</b>           | <b>0.00%</b>      |

## Appendix to the Collier County Adopted Budget Fiscal Year 2021-2022

The following pages comprise the appendix to the Collier County Adopted Budget for the Fiscal Year 2021-2022. The appendix consists of the following components:

|                                    |         |
|------------------------------------|---------|
| Glossary of Commonly Used Terms    | Page 2  |
| Glossary of Commonly Used Acronyms | Page 7  |
| Statistical Data*                  | Page 10 |

\*The Collier County Comprehensive Annual Financial Report (CAFR) is prepared each year by the Clerk of Courts Financial Office, independent of the County Office of Management and Budget. The CAFR for Fiscal Year 2020-2021 cannot be considered final until it is presented to the Board of County Commissioners; this is not expected to take place until March 2022. As such, the statistical data from the CAFR for the Fiscal Year 2019-2020 has been included.

## Glossary of Commonly Used Terms

**2007 State of Florida Property Tax Limiting Legislation:** Refers to the June 2007 Legislation enacted by the Florida Legislature which requires local governments to reduce ad valorem taxes to below the level of taxes levied in fiscal year 2006-2007 based upon certain formulas proffered by the legislation.

**2008 State of Florida Property Tax Limiting Legislation:** This one-time legislation required the Roll-Back Millage Rate to include the impact of Amendment 1.

### -A-

**Accrual Basis:** The recording of the financial effects on a government of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions, events or circumstances occur, rather than only in the periods in which cash is received or paid by the government.

**Adopted Budget:** The budget as approved by the Board of County Commissioners after two public hearings prior to the beginning of each new fiscal year.

**Ad Valorem Tax:** A tax based on the value of real or tangible personal property.

**Agency:** A major governmental branch. The County Manager and Constitutional Officers serve as agency heads.

**Aggregate Millage Rate:** A "theoretical" millage rate based on the total County taxable value required to raise all County levied taxes, including dependent districts and Municipal Service Taxing Districts (MSTDs), but not including voter approved debt issues.

**Amendment 1 (State-wide voter referendum on January 29, 2008):** Provided an extra \$25,000 Homestead Exemption; a \$25,000 exemption on tangible personal property; and, provided for transportability of "Save-Our-Homes" legislation which limits increases in taxable value to 3% annually.

**Appropriation:** An authorization by the Board of County Commissioners to spend public funds for a specific purpose.

**Appropriation Unit:** A major category of expenditures such as personal services, operating expenses, capital outlay, transfers, contributions and reserves.

**Article V:** The portion of the Florida Constitution that covers funding for the judicial system.

**Arbitrage:** In government finance, the most common occurrence of arbitrage involves the investment of the proceeds from the sale of tax-exempt securities in a taxable money market instrument that yields a higher rate, resulting in interest revenue in excess of interest costs. If bond proceeds are not expended in accordance with spend down requirements the excess interest earnings (arbitrage) must be rebated to the Internal Revenue Service.

**Arbitrage Services:** Services provided by the County's Arbitrage consultant designed to monitor the expenditure of capital bond proceeds in a timely manner to determine whether there were excess interest earnings in accordance with Internal Revenue Service regulations.

**Assessed Valuation:** The value placed on a given property by the Property Appraiser. State law requires that the assessed value be equal to the market value of the property.

**Audit:** The examination or inspection of various books of accounts by an auditor followed by physical checking of inventory.

### -B-

**Balanced Budget:** A budget in which revenues equal expenditures.

**Board of County Commissioners (BCC):** The legislative body of county government, which in Collier County consists of, five Commissioners elected by district.

**Bond:** A certificate of debt issued by a government or corporation guaranteeing payment of the original investment plus interest by a specified future date.

**Budget:** A summary of planned revenues and expenditures for a given period of time. The County is required to prepare and adopt a budget each fiscal year.

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**Budget Highlights:** Explanations of changes or major issues affecting the budget.

**Budget Amendment:** A change to the fiscal year adopted budget, which may increase or decrease a fund total. A budget may be amended during the fiscal year by the governing body and/or management, in accordance with procedures specified by law and/or administrative rules and regulations.

**-C-**

**Capital Improvement:** The new construction of, or improvements to existing buildings, roads or other long-lived facilities.

**Capital Improvement Element (CIE):** The section of the state mandated Growth Management Plan which includes a plan for the construction of various public facilities needed to maintain a given service level for the expected population of the County over the next five years.

**Capital Lease:** Contractual agreements which are termed "leases", but which in substance amount to purchase contracts for equipment and machinery.

**Capital Outlay:** Appropriation unit that includes all expenditures for equipment, vehicles, machinery, etc. that has a cost of \$1,000 or greater.

**Capitalization:** The process of converting capital fixed assets from expenses to assets.

**Carry Forward:** (Fund Balance) Unspent money at the end of a fiscal year available for use in the next fiscal year to fund expenditures or reserves.

**Commercial Paper:** A competitive short-term loan-financing alternative issued at a variable interest rate. Commercial paper generally offers low cost borrowing, flexible terms and repayment schedules, and a more simplified application process than other instruments used to finance capital and other governmental projects.

**Community Redevelopment Agency (CRA) Bank Loan:** Specialized competitive bank financing benefiting the County's Bayshore/ Gateway CRA with loan proceeds used for private land acquisition purposes within the District.

**Constitutional Officers:** Independently elected county officials mandated by the Florida Constitution. These include the Property Appraiser, Tax Collector,

Supervisor of Elections, Sheriff and Clerk of the Court.

**Contingency Reserve:** Money set aside for emergencies or other unforeseen, unbudgeted expenditures.

**Contract Agencies:** Independent organizations, primarily social service agencies, which have a contract with the County to provide services to County residents in return for receiving some funding from the County.

**Contributions:** A grant provided by the County to another government or non-profit agency which provides services to Collier County residents.

**Current Service:** An existing program or service. The current service budget is the amount necessary to continue to provide existing programs.

**-D-**

**Debt Service:** Payment of interest, principal and other associated costs to County creditors.

**Deficit:** The excess of expenditures over revenues during a fiscal year.

**Department:** The basic organizational unit of the County, which provides a specific service.

**Depreciation:** Expiration in the service life of fixed assets attributable to wear and tear, deterioration, action of physical elements, inadequacy and obsolescence.

**Division:** An organizational unit composed of departments that are responsible for a major governmental function.

**-E-**

**Enterprise Fund:** A fund established to account for activities operated in a manner similar to a private business enterprise. The County's Utility Division and Solid Waste Department operations are accounted for in this way.

**Expanded Service:** A new program or an enhancement to an existing program. The expanded service budget includes the costs to provide new services and enhancements to existing services approved by the BCC.

**Expenditure:** Money spent to receive a good or service.

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**-F-**

**Fiduciary Funds:** Trust or Agency funds that account for assets held by the County as a trustee or agent for individuals, private organizations and other governmental units.

**Fiscal Year:** A 12-month period used to plan for the use of an organization's funds. By state law, the County's fiscal year runs from October 1 through September 30 of the following year.

**Fixed Asset:** Assets of a long-term character such as land, buildings, and improvements other than buildings, machinery, equipment and furniture whose cost is in excess of a specific amount and whose life expectancy is in excess of one year.

**Full-Time Equivalent (FTE):** The number of approved positions equated to a full-time basis (e.g., two half-time positions equal one full-time equivalent position).

**Fund:** A financial unit used to account for activities of a similar purpose or with a common revenue source.

**Fund Balance:** (Carry Forward). A fund's current assets less current liabilities at fiscal year end. In governmental funds, this is also equal to revenues less expenses for the fiscal year.

**-G-**

**General Fund:** The fund that accounts for most county-wide general government activities and is supported by ad valorem taxes.

**General Long Term Debt:** The long term debt associated with a governmental type fund. Long term debt legally payable from general revenues and backed by the full faith and credit of a governmental unit.

**General Obligation Bonds:** Bonded indebtedness relying on the general credit worthiness of the issuing government for repayment rather than a specific revenue source pledged for repayment.

**Goals:** Written statements that reflect the broad, general purpose of a program.

**Governmental Fund:** A broad category of funds used to account for general government operations. The General Fund, Special Revenue Funds, Capital

Funds and Debt Service Funds are all types of Governmental Funds.

**Grant:** A contribution of assets (usually cash) by one governmental unit or other organization to another. Typically, these contributions are made to local governments for a specified purpose by the state or federal government.

**-H-**

**Homestead Exemption:** A deduction of up to \$25,000 from the assessed value of property occupied by the owner and designated as his primary residence.

**-I-**

**Impact Fees:** Fees assessed during the construction process that are used to offset the costs of providing growth related infrastructure.

**Indirect Service Charge:** Charging for services based on a cost allocation method rather than billing as service is rendered. The County uses an indirect service charge to reimburse the General Fund for general and administrative services provided to other funds.

**Infrastructure:** The basic facilities required for the functioning of a community such as roads, bridges, water and sewer service, etc.

**Internal Service Fund:** A fund used to account for operations providing goods or services primarily to other government departments on a reimbursement basis.

**-J-**

**Job Bank Employee:** Pool of temporary pre-qualified employees maintained by the County and available for hire by various County Divisions, Agencies and Constitutional Offices.

**-L-**

**Levy:** To impose a tax, special assessment or charge.

**Line Item Budget:** A budget that lists each expenditure category (salary, materials, contractual services, etc.) separately, along with the dollar amount budgeted for each specified category.

**-M-**

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**Major Fund:** A major fund is defined as those funds whose revenues, expenditures/expenses, assets or liabilities are at least 10 percent of the total for their fund category (governmental or enterprise) and 5 percent of the aggregate of all governmental and enterprise funds in total.

**Mandate:** Any action or responsibility required by law or so ordered by a court.

**Mill:** One thousandth of one dollar. One tenth of one cent.

**Millage Neutral:** A budget prepared with a General Fund millage rate equal to the rate in the prior year adopted budget.

**Millage Rate:** The amount of ad valorem tax, expressed in mills, to be paid on each dollar of a property's taxable value.

**Modified Accrual:** A governmental fund – type measurement focus whereby revenues and other financial resources are recognized when they become susceptible to accrual, i.e. when they become both measurable and available to finance expenditures of the current period. Available means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the fund liability is incurred.

**Municipal Service Taxing District (MSTD):** A district established to provide a service typically found in a city or town to an area outside city limits (unincorporated area).

**MSTD General Fund:** The Special Revenue Fund that accounts for municipal type services in the unincorporated areas of Collier County, which is supported principally by ad valorem taxes. Services provided through this fund include Growth Planning, Parks and Recreation, Law Enforcement, and Zoning and Building Code Enforcement.

-O-

**Object Code:** A numerical code identifying a basic revenue or expense account (line item).

**Objectives:** Specific items to be accomplished in the short term (year).

**Ombudsman:** A government official charged with investigating citizens' complaints against the government.

**Operating Budget:** The total budget for on-going operations.

**Operating Expenses:** Appropriation unit accounting for most non-salary costs to provide on-going services.

-P-

**Personal Services:** Appropriation unit accounting for employee salary and fringe benefit costs.

**Program Budget:** A budget whose focus is on a distinct program or service delivery rather than on classes of expenditures.

**Property Tax (Ad Valorem Tax):** A tax levied on the value of real or tangible personal property.

**Proprietary Funds:** Funds operated like a private business that charge user fees including Enterprise and Internal Service Funds.

-R-

**Referendum:** The submission of a proposed public measure to direct popular vote.

**Reserve:** Money set aside or saved for future use or a specific purpose.

**Revenue:** Financial resources received from taxes, user charges and other levels of government such as state revenue sharing.

**Revenue Bonds:** Bonded indebtedness that pledges a specific revenue source for repayment. Revenue bonds do not require voter approval under state law.

**Rolled Back Rate:** The millage rate based on the current year's taxable value, exclusive of new construction, that will raise the same number of tax dollars as the previous year.

-S-

**Special Revenue Funds:** Used to account for specific revenue sources that are legally or administratively restricted to expenditures for specific purposes. Building permit fees and gas taxes are examples of revenues accounted for in Special Revenue Funds.

**Special Master:** A Special Master is a person who meets the minimum qualifications set forth in the local jurisdiction enabling ordinance and who is



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authorized to hear and decide cases involving violations of local codes and ordinances.

**Strategic Planning:** A method of priority setting based on establishing short and long-term goals, objectives and implementation plans.

**-T-**

**Tax Increment Financing (TIF):** Tax increment revenues are all new property tax revenues generated by new developments or assessments, which increase the existing tax base within the designated redevelopment area.

**Tax Neutral:** A budget prepared with a General Fund Millage Rate that will raise the same amount of ad valorem revenue as the prior year adopted budget.

**Tax Roll:** The list of properties, and their values, subject to tax for the coming year.

**Tentative Budget:** The proposed budget subject to revision and final adoption by the Board of County Commissioners.

**Transfer:** Money moved from one fund to another.

**Trust Fund:** A fund used to account for assets held in a trustee capacity.

**-U-**

**Unfunded Requirement (UFR):** Description for a program, initiative or personnel request which is not recommended for funding within the proposed fiscal year budget but may receive funding consideration by the Board of County Commissioners during the budget process prior to final adoption from excess or surplus funds.

**User Fees:** Money paid for a service by the recipient of that service. Examples include utility charges, ambulance fees and parking fees.

## Glossary of Commonly Used Acronyms

| TERM          | STANDS FOR                                                   |
|---------------|--------------------------------------------------------------|
| <b>ACE</b>    | Agency Wide Calendar and E-mail                              |
| <b>ADA</b>    | Americans with Disabilities Act                              |
| <b>AED</b>    | Automatic External Defibrillator                             |
| <b>AHCA</b>   | Agency for Health Care Administration                        |
| <b>AIMS</b>   | Agency Wide Issue Management System                          |
| <b>ALS</b>    | Advanced Life Support                                        |
| <b>APU</b>    | Auxiliary Power Unit                                         |
| <b>ASR</b>    | Aquifer Storage and Recovery                                 |
| <b>ASUG</b>   | SAP User's Group                                             |
| <b>ATMS</b>   | Advanced Traffic Management System                           |
| <b>AUIR</b>   | Annual Update and Inventory Report                           |
| <b>AV</b>     | Aviation                                                     |
| <b>BA</b>     | Budget Amendment                                             |
| <b>BCB</b>    | Big Cypress Basin                                            |
| <b>BCC</b>    | Board of County Commissioners                                |
| <b>CAD</b>    | Computer Aided Design                                        |
| <b>CAFR</b>   | Comprehensive Annual Financial Report                        |
| <b>CAT</b>    | Collier Area Transit                                         |
| <b>CBOD</b>   | Carbonaceous Biochemical Oxygen Demand                       |
| <b>CCFCD</b>  | Collier County Fire Control District                         |
| <b>CCR</b>    | Communication and Customer Relations                         |
| <b>CCTV</b>   | Collier County Television                                    |
| <b>CDBG</b>   | Community Development Block Grant                            |
| <b>CDES</b>   | Community Development and Environmental Services             |
| <b>CDPlus</b> | Community Development Plus (Permitting software application) |
| <b>CEB</b>    | Code Enforcement Board                                       |
| <b>CERT</b>   | Community Emergency Response Teams                           |
| <b>CIE</b>    | Capital Improvement Element                                  |
| <b>CIP</b>    | Capital Improvement Program                                  |
| <b>CJIS</b>   | Criminal Justice Informational System                        |
| <b>COA</b>    | Certificate of Adequate Public Facilities                    |
| <b>COLA</b>   | Cost of Living Adjustment                                    |

| TERM           | STANDS FOR                                                 |
|----------------|------------------------------------------------------------|
| <b>COPS</b>    | Community Oriented Policing Services                       |
| <b>CR</b>      | County Road                                                |
| <b>CRS</b>     | Community Rating System                                    |
| <b>CRA</b>     | Community Redevelopment Agency                             |
| <b>CRM</b>     | Customer Relationship Management                           |
| <b>DCA</b>     | Department of Community Affairs                            |
| <b>DP</b>      | Data Processing                                            |
| <b>DRI</b>     | Development of Regional Impact                             |
| <b>DUI-DOT</b> | Driving Under the Influence – Department of Transportation |
| <b>EAC</b>     | Environmental Advisory Council                             |
| <b>EMS</b>     | Emergency Medical Services                                 |
| <b>ERTS</b>    | Electronic Radio Transmission System                       |
| <b>ERU</b>     | Equivalent Residential Unit                                |
| <b>FAA</b>     | Federal Aviation Administration                            |
| <b>FAC</b>     | Florida Association of Counties                            |
| <b>FDEP</b>    | Florida Department of Environmental Protection             |
| <b>FDOT</b>    | Florida Department of Transportation                       |
| <b>FDNR</b>    | Florida Department of Natural Resources                    |
| <b>FEMA</b>    | Federal Emergency Management Agency                        |
| <b>FOG</b>     | Fat, Oil, and Grease                                       |
| <b>FPL</b>     | Florida Power & Light                                      |
| <b>FTE</b>     | Full Time Equivalent                                       |
| <b>FY</b>      | Fiscal Year                                                |
| <b>GAAP</b>    | General Accepted Accounting Principles                     |
| <b>GFOA</b>    | Government Finance Officers Association                    |
| <b>GGCC</b>    | Golden Gate Community Center                               |
| <b>GIS</b>     | Geographical Information System                            |
| <b>GMP</b>     | Growth Management Plan                                     |
| <b>GPS</b>     | Global Positioning System                                  |
| <b>HAVA</b>    | Help America Vote Act                                      |
| <b>HCE</b>     | Health Care for the Elderly                                |
| <b>HCRA</b>    | Health Care Responsibility Act                             |

## Glossary of Commonly Used Acronyms

| TERM   | STANDS FOR                                                    |
|--------|---------------------------------------------------------------|
| HUI    | Housing and Urban Improvement                                 |
| IAQ    | Indoor Air Quality                                            |
| ICMA   | International City/County Management Association              |
| IT     | Information Technology                                        |
| IQ     | Irrigation Quality                                            |
| LDC    | Land Development Code                                         |
| LIP    | Low Income Program                                            |
| MCSE   | Microsoft Certified Systems Engineer                          |
| MGD    | Million Gallons per Day                                       |
| MIS    | Management Information System                                 |
| MOT    | Maintenance of Traffic                                        |
| MOU    | Memorandum of Understanding                                   |
| MPO    | Metropolitan Planning Organization                            |
| MRP    | Maintenance Rating Program                                    |
| MSBU   | Municipal Services Benefit Unit                               |
| MSTBU  | Municipal Services Taxing and Benefit Unit                    |
| MSTD   | Municipal Services Taxing District                            |
| MSTU   | Municipal Services Taxing Unit                                |
| NCH    | Naples Community Hospital                                     |
| NCRP   | North Collier Regional Park                                   |
| NCRWRF | North County Regional Water Reclamation Facility              |
| NCWRF  | North County Water Reclamation Facility                       |
| NELAC  | National Environmental Laboratory Accreditation Conference    |
| NIM    | Neighborhood Information Meeting                              |
| NIMS   | National Incident Management System                           |
| NPDES  | National Pollutant Discharge Elimination System               |
| NVRA   | National Voter Registration Act of 1993 (aka Motor Voter Act) |
| OMB    | Office of Management and Budget                               |
| OSHA   | Occupational Safety and Health Administration                 |

| TERM   | STANDS FOR                                                             |
|--------|------------------------------------------------------------------------|
| PA     | Property Appraiser                                                     |
| PC     | Personal Computer                                                      |
| PILT   | Payment in Lieu of Taxes                                               |
| PLAN   | Physician Led Access Network                                           |
| PSA    | Public Service Announcement                                            |
| PTI    | Public Technologies Incorporated                                       |
| PUD    | Planned Unit Development                                               |
| QA/QC  | Quality Assurance/Quality Control                                      |
| QTI    | Qualified Target Industries                                            |
| RCP    | Radio Communications Program                                           |
| RFP    | Request for Proposal                                                   |
| RLSA   | Rural Land Stewardship Area                                            |
| ROW    | Right-of-Way                                                           |
| RSVP   | Retired and Senior Volunteer Program                                   |
| SAN    | Storage Area Network                                                   |
| SAP    | Systems Application Project (The County's financial management system) |
| SAVE   | Support, Alimony, Visitation and Enforcement                           |
| SCADA  | Supervisory Control and Data Acquisition System                        |
| SCOOT  | Split, Cycle and Offset Optimization Technique (traffic system)        |
| SCRWRF | South County Regional Water Reclamation Facility                       |
| SCRWTP | South County Regional Water Treatment Plant                            |
| SCWRF  | South County Water Reclamation Facility                                |
| SFWMD  | South Florida Water Management District                                |
| SHIP   | State Housing Initiative Program                                       |
| SONET  | Synchronous Optimal Network                                            |
| SQG    | Small Quantity Generator                                               |
| SR     | State Road                                                             |
| SRF    | State Revolving Fund                                                   |
| SFWMD  | Southwest Florida Water Management District                            |

## Glossary of Commonly Used Acronyms

| TERM    | STANDS FOR                                                        |
|---------|-------------------------------------------------------------------|
| TC      | Tax Collector                                                     |
| TCMA    | Transportation Concurrency Management Area                        |
| TD      | Transportation Disadvantaged                                      |
| TDC     | Tourist Development Council                                       |
| TDR     | Transfer of Development Rights                                    |
| TDS     | Total Dissolved Solids                                            |
| TECM    | Transportation Engineering and Construction Management            |
| TRIM    | Truth in Millage                                                  |
| UBCS    | Utility Billing and Customer Service                              |
| UF/IFAS | University of Florida Institute of Food and Agricultural Sciences |
| UFR     | Unfunded Requirement                                              |
| UPS     | Uninterruptible Power Source                                      |
| USEPA   | United States Environmental Protection Agency                     |
| VA      | Veterans Administration                                           |
| VHF     | Very High Frequency                                               |
| VOCA    | Victim of Crime Act                                               |
| VSIP    | Voluntary Separation Incentive Program                            |
| WIC     | Women, Infants, Children                                          |
| WTP     | Water Treatment Plant                                             |
| WWTP    | Wastewater Treatment Plant                                        |

## Statistical Section

(Unaudited)

Statistical schedules differ from financial statements because they usually cover more than one fiscal year and may present non-accounting data. These schedules reflect social and economic data, and financial trends of Collier County, Florida.

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*Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.*

# Collier County Government Fiscal Year 2022 Adopted Budget

COLLIER COUNTY, FLORIDA  
NET POSITION BY COMPONENT  
Last Ten Fiscal Years  
(accrual basis of accounting)  
(amounts expressed in thousands)  
(unaudited)

|                                                    | Fiscal Year        |                    |                    |                    |                    |                    | Fiscal Year        |                    |                    |                    |
|----------------------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
|                                                    | 2020               | 2019               | 2018               | 2017               | 2016               | 2015               | 2014               | 2013               | 2012               | 2011               |
| <b>Governmental Activities:</b>                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Net investment in capital assets                   | \$1,331,163        | \$1,302,980        | \$1,287,184        | \$1,257,685        | \$1,225,520        | \$1,217,176        | \$1,207,751        | \$1,198,971        | \$1,187,298        | \$1,172,121        |
| Restricted                                         | 559,050            | 478,719            | 362,045            | 336,922            | 327,968            | 298,360            | 223,526            | 221,501            | 226,934            | 253,977            |
| Unrestricted                                       | (23,652)           | (32,158)           | (29,328)           | (24,011)           | 2,478              | 13,109             | 169,633            | 152,790            | 147,188            | 147,080            |
| <b>Total governmental activities net position</b>  | <b>\$1,866,561</b> | <b>\$1,749,541</b> | <b>\$1,619,901</b> | <b>\$1,570,596</b> | <b>\$1,555,966</b> | <b>\$1,528,645</b> | <b>\$1,600,910</b> | <b>\$1,573,262</b> | <b>\$1,561,420</b> | <b>\$1,573,178</b> |
| <b>Business-type Activities:</b>                   |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Net investment in capital assets                   | \$818,092          | \$777,814          | \$763,259          | \$741,912          | \$723,000          | \$714,239          | \$705,065          | \$668,160          | \$650,684          | \$643,777          |
| Restricted                                         | 42,036             | 39,371             | 31,982             | 32,619             | 35,760             | 31,511             | 29,749             | 34,379             | 34,199             | 38,002             |
| Unrestricted                                       | 215,623            | 205,756            | 143,198            | 168,602            | 169,287            | 165,128            | 185,420            | 196,050            | 194,389            | 177,939            |
| <b>Total business-type activities net position</b> | <b>\$1,075,751</b> | <b>\$1,022,941</b> | <b>\$938,439</b>   | <b>\$943,133</b>   | <b>\$928,047</b>   | <b>\$910,878</b>   | <b>\$920,234</b>   | <b>\$898,589</b>   | <b>\$879,272</b>   | <b>\$859,718</b>   |
| <b>Primary Government:</b>                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Net investment in capital assets                   | \$2,149,255        | \$2,080,794        | \$2,050,443        | \$1,999,597        | \$1,948,520        | \$1,931,415        | \$1,912,816        | \$1,867,131        | \$1,837,982        | \$1,815,898        |
| Restricted                                         | 601,086            | 518,090            | 394,027            | 369,541            | 363,728            | 329,871            | 253,275            | 255,880            | 261,133            | 291,979            |
| Unrestricted                                       | 191,971            | 173,598            | 113,870            | 144,591            | 171,765            | 178,237            | 355,053            | 348,840            | 341,577            | 325,019            |
| <b>Total primary government net position</b>       | <b>\$2,942,312</b> | <b>\$2,772,482</b> | <b>\$2,558,340</b> | <b>\$2,513,729</b> | <b>\$2,484,013</b> | <b>\$2,439,523</b> | <b>\$2,521,144</b> | <b>\$2,471,851</b> | <b>\$2,440,692</b> | <b>\$2,432,896</b> |

# Collier County Government Fiscal Year 2022 Adopted Budget

## COLLIER COUNTY, FLORIDA

### CHANGE IN NET POSITION

Last Ten Fiscal Years

(accrual basis of accounting)

(amounts expressed in thousands)

(unaudited)

|                                                        | Fiscal Year        |                    |                    |                    |                    |                    | Fiscal Year        |                    |                    |                    |
|--------------------------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
|                                                        | 2020               | 2019               | 2018               | 2017               | 2016               | 2015               | 2014               | 2013               | 2012               | 2011               |
| <b>Expenses</b>                                        |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| <b>Governmental activities:</b>                        |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| General government                                     | \$135,978          | \$134,018          | \$126,920          | \$108,388          | \$104,188          | \$93,644           | \$92,176           | \$95,941           | \$94,227           | \$103,045          |
| Public safety                                          | 266,736            | 254,341            | 223,177            | 225,360            | 205,347            | 174,874            | 177,267            | 171,210            | 165,782            | 173,286            |
| Transportation                                         | 89,954             | 88,200             | 83,386             | 75,589             | 70,560             | 70,296             | 71,623             | 69,275             | 73,000             | 81,383             |
| Culture and recreation                                 | 56,900             | 59,401             | 58,042             | 51,889             | 49,526             | 45,117             | 41,630             | 41,453             | 42,507             | 44,205             |
| Other activities                                       | 54,967             | 52,500             | 64,822             | 41,899             | 48,256             | 45,621             | 39,171             | 43,067             | 51,057             | 39,991             |
| Interest on long-term debt                             | 12,321             | 13,223             | 9,736              | 11,294             | 12,077             | 12,912             | 12,674             | 16,129             | 16,412             | 19,797             |
| <b>Total governmental activities expenses</b>          | <b>\$616,856</b>   | <b>\$601,683</b>   | <b>\$566,083</b>   | <b>\$514,419</b>   | <b>\$489,954</b>   | <b>\$442,464</b>   | <b>\$434,541</b>   | <b>\$437,075</b>   | <b>\$442,985</b>   | <b>\$461,707</b>   |
| <b>Business-type activities:</b>                       |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Water and Sewer                                        | \$155,368          | \$153,602          | \$144,113          | \$144,850          | \$130,792          | \$122,858          | \$112,643          | \$114,041          | \$102,642          | \$104,333          |
| Solid Waste                                            | 49,158             | 47,529             | 106,823            | 43,664             | 39,271             | 36,411             | 33,787             | 32,760             | 29,618             | 28,000             |
| Emergency Medical Services                             | 33,761             | 34,871             | 32,275             | 28,644             | 26,529             | 24,094             | 23,208             | 21,545             | 21,792             | 22,657             |
| Airport Authority                                      | 6,168              | 6,361              | 5,533              | 4,905              | 4,402              | 4,771              | 3,764              | 4,439              | 4,601              | 4,458              |
| Mass Transit                                           | 13,716             | 13,090             | 12,680             | 11,354             | 11,333             | 10,416             | 10,306             | 10,111             | 9,925              | 10,187             |
| <b>Total business-type activities expenses</b>         | <b>258,171</b>     | <b>255,453</b>     | <b>301,424</b>     | <b>233,417</b>     | <b>212,327</b>     | <b>198,550</b>     | <b>183,708</b>     | <b>182,896</b>     | <b>168,578</b>     | <b>169,635</b>     |
| <b>Total primary government expenses</b>               | <b>\$875,027</b>   | <b>\$857,136</b>   | <b>\$867,507</b>   | <b>\$747,836</b>   | <b>\$702,281</b>   | <b>\$641,014</b>   | <b>\$618,249</b>   | <b>\$619,971</b>   | <b>\$611,563</b>   | <b>\$631,342</b>   |
| <b>Program Revenues</b>                                |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| <b>Governmental activities:</b>                        |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| <b>Charges for services:</b>                           |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| General government                                     | \$39,204           | \$39,981           | \$37,703           | \$33,377           | \$35,184           | \$34,240           | \$34,662           | \$36,080           | \$31,388           | \$33,919           |
| Public safety                                          | 25,037             | 26,137             | 28,040             | 24,240             | 25,276             | 25,227             | 21,765             | 19,735             | 16,743             | 15,554             |
| Transportation                                         | 1,425              | 1,206              | 2,111              | 2,024              | 4,880              | 1,094              | 959                | 1,045              | 880                | 715                |
| Culture and recreation                                 | 5,055              | 7,808              | 7,886              | 8,192              | 8,393              | 8,685              | 7,943              | 8,416              | 9,126              | 9,093              |
| Other activities                                       | 1,959              | 1,862              | 2,235              | 1,467              | 1,230              | 4,237              | 2,661              | 3,667              | 4,941              | 2,296              |
| Operating Grants and Contributions                     | 34,025             | 30,313             | 29,549             | 26,539             | 26,387             | 35,521             | 31,444             | 20,921             | 22,892             | 19,503             |
| Capital Grants and Contributions                       | 47,343             | 56,268             | 47,645             | 38,124             | 36,818             | 29,986             | 28,945             | 28,280             | 20,279             | 19,347             |
| <b>Total governmental services program revenues</b>    | <b>154,048</b>     | <b>163,575</b>     | <b>155,169</b>     | <b>133,963</b>     | <b>138,168</b>     | <b>138,990</b>     | <b>128,379</b>     | <b>118,144</b>     | <b>106,249</b>     | <b>100,427</b>     |
| <b>Business-type activities:</b>                       |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| <b>Charges for services:</b>                           |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Water and Sewer                                        | 162,702            | 155,839            | 145,757            | 135,045            | 123,856            | 116,645            | 107,924            | 109,176            | 103,042            | 105,858            |
| Solid Waste                                            | 53,885             | 51,928             | 50,449             | 45,209             | 41,918             | 39,121             | 35,368             | 34,585             | 34,275             | 33,769             |
| Emergency Medical Services                             | 13,069             | 13,854             | 12,836             | 11,812             | 13,161             | 12,327             | 9,922              | 10,335             | 10,249             | 8,980              |
| Airport Authority                                      | 4,959              | 4,639              | 3,951              | 3,734              | 3,073              | 3,350              | 2,589              | 3,021              | 2,805              | 2,938              |
| Mass Transit                                           | 978                | 1,203              | 1,129              | 1,267              | 1,225              | 1,719              | 1,641              | 1,450              | 1,360              | 1,290              |
| Operating Grants and Contributions                     | 11,548             | 46,592             | 16,426             | 5,025              | 4,435              | 5,142              | 3,077              | 3,914              | 2,948              | 4,378              |
| Capital Grants and Contributions                       | 42,099             | 37,888             | 38,670             | 26,993             | 25,367             | 21,165             | 30,662             | 24,953             | 17,818             | 14,307             |
| <b>Total business-type activities program revenues</b> | <b>289,240</b>     | <b>311,943</b>     | <b>269,218</b>     | <b>229,085</b>     | <b>213,035</b>     | <b>199,469</b>     | <b>191,183</b>     | <b>187,434</b>     | <b>172,497</b>     | <b>171,520</b>     |
| <b>Total primary government program revenues</b>       | <b>443,288</b>     | <b>475,518</b>     | <b>424,387</b>     | <b>363,048</b>     | <b>351,203</b>     | <b>338,459</b>     | <b>319,562</b>     | <b>305,578</b>     | <b>278,746</b>     | <b>271,947</b>     |
| <b>Net (expense)/revenue:</b>                          |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Governmental activities                                | (462,808)          | (438,108)          | (410,914)          | (380,456)          | (351,786)          | (303,474)          | (306,162)          | (318,931)          | (336,736)          | (361,280)          |
| Business-type activities                               | 31,069             | 56,490             | (32,206)           | (4,332)            | 708                | 919                | 7,475              | 4,538              | 3,919              | 1,885              |
| <b>Total primary government net expense</b>            | <b>\$(431,739)</b> | <b>\$(381,618)</b> | <b>\$(443,120)</b> | <b>\$(384,788)</b> | <b>\$(351,078)</b> | <b>\$(302,555)</b> | <b>\$(298,687)</b> | <b>\$(314,393)</b> | <b>\$(332,817)</b> | <b>\$(359,395)</b> |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
CHANGE IN NET POSITION**

Last Ten Fiscal Years  
(accrual basis of accounting)  
(amounts expressed in thousands)  
(unaudited)

|                                                           | Fiscal Year      |                  |                  |                  |                  |                  | Fiscal Year      |                  |                  |                  |
|-----------------------------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
|                                                           | 2020             | 2019             | 2018             | 2017             | 2016             | 2015             | 2014             | 2013             | 2012             | 2011             |
| <b>General Revenues and Other Changes in Net Position</b> |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| <b>Governmental Activities:</b>                           |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| <b>Taxes:</b>                                             |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Property taxes                                            | \$376,140        | \$356,099        | \$337,447        | \$312,633        | \$281,136        | \$259,779        | \$244,404        | \$249,352        | \$248,232        | \$261,630        |
| Gas taxes                                                 | 21,005           | 24,485           | 22,749           | 21,799           | 20,478           | 19,547           | 18,556           | 18,229           | 18,525           | 18,311           |
| Sales taxes                                               | 45,228           | 49,550           | 44,093           | 41,799           | 40,659           | 38,573           | 35,786           | 32,168           | 29,713           | 28,364           |
| Local government sales tax                                | 81,735           | 60,787           | -                | -                | -                | -                | -                | -                | -                | -                |
| Tourist taxes                                             | 26,062           | 31,653           | 27,962           | 21,961           | 21,838           | 21,188           | 19,137           | 16,183           | 14,898           | 13,884           |
| Other taxes                                               | 6,438            | 7,140            | 6,914            | 7,478            | 7,280            | 7,322            | 7,840            | 9,403            | 9,997            | 10,155           |
| State revenue sharing                                     | 12,343           | 13,194           | 12,564           | 11,602           | 11,100           | 10,589           | 9,657            | 8,792            | 8,233            | 8,310            |
| Interest income                                           | 14,336           | 24,113           | 6,857            | 3,574            | 4,891            | 5,069            | 2,599            | 1,496            | 2,430            | 3,888            |
| Miscellaneous                                             | 11,523           | 17,594           | 18,121           | 9,714            | 5,976            | 17,510           | 13,333           | 9,063            | 7,397            | 11,498           |
| Transfers, net                                            | (15,020)         | (16,837)         | (16,487)         | (14,793)         | (14,250)         | (14,192)         | (13,185)         | (13,912)         | (14,447)         | (13,117)         |
| <b>Total governmental activities</b>                      | <b>\$579,790</b> | <b>\$567,778</b> | <b>\$460,220</b> | <b>\$415,767</b> | <b>\$379,108</b> | <b>\$365,385</b> | <b>\$338,127</b> | <b>\$330,774</b> | <b>\$324,978</b> | <b>\$342,923</b> |
| <b>Business-type Activities:</b>                          |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Interest income                                           | \$5,870          | \$9,699          | \$2,602          | \$1,379          | \$2,011          | \$2,209          | \$1,301          | \$712            | \$1,106          | \$1,609          |
| Miscellaneous                                             | 851              | 1,476            | 8,423            | 126              | 200              | 94               | 68               | 154              | 82               | 96               |
| Transfers, net                                            | 15,020           | 16,837           | 16,487           | 14,793           | 14,250           | 14,192           | 13,184           | 13,912           | 14,447           | 13,117           |
| <b>Total business-type activities</b>                     | <b>21,741</b>    | <b>28,012</b>    | <b>27,512</b>    | <b>16,298</b>    | <b>16,461</b>    | <b>16,495</b>    | <b>14,553</b>    | <b>14,778</b>    | <b>15,635</b>    | <b>14,822</b>    |
| <b>Total primary government</b>                           | <b>\$601,531</b> | <b>\$595,790</b> | <b>\$487,732</b> | <b>\$432,065</b> | <b>\$395,569</b> | <b>\$381,880</b> | <b>\$352,680</b> | <b>\$345,552</b> | <b>\$340,613</b> | <b>\$357,745</b> |
| <b>Change in Net Position</b>                             |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Governmental activities                                   | \$116,982        | \$129,670        | \$49,306         | \$35,311         | \$27,322         | \$61,911         | \$31,965         | \$11,843         | \$(11,758)       | \$(18,357)       |
| Business-type activities                                  | 52,810           | 84,502           | (4,694)          | 11,966           | 17,169           | 17,414           | 22,028           | 19,316           | 19,554           | 16,707           |
| <b>Total primary government</b>                           | <b>\$169,792</b> | <b>\$214,172</b> | <b>\$44,612</b>  | <b>\$47,277</b>  | <b>\$44,491</b>  | <b>\$79,325</b>  | <b>\$53,993</b>  | <b>\$31,159</b>  | <b>\$7,796</b>   | <b>\$(1,650)</b> |



**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
GOVERNMENTAL ACTIVITIES TAX REVENUES BY SOURCE**

**Last Ten Fiscal Years**

(amounts expressed in thousands)

(unaudited)

| <b>Fiscal<br/>Year</b> | <b>Property<br/>Tax</b> | <b>Gas<br/>Tax</b> | <b>Sales<br/>Tax</b> | <b>Infrastructure<br/>Sales Tax</b> | <b>Tourist<br/>Tax</b> | <b>Other<br/>Taxes</b> | <b>Total</b> |
|------------------------|-------------------------|--------------------|----------------------|-------------------------------------|------------------------|------------------------|--------------|
| 2011                   | \$261,630               | \$18,311           | \$28,364             | \$-                                 | \$13,884               | \$10,155               | \$332,344    |
| 2012                   | 248,232                 | 18,525             | 29,713               | -                                   | 14,898                 | 9,997                  | 321,365      |
| 2013                   | 249,352                 | 18,229             | 32,168               | -                                   | 16,183                 | 9,403                  | 325,335      |
| 2014                   | 244,404                 | 18,556             | 35,786               | -                                   | 19,137                 | 7,840                  | 325,723      |
| 2015                   | 259,779                 | 19,547             | 38,573               | -                                   | 21,188                 | 7,322                  | 346,409      |
| 2016                   | 281,136                 | 20,478             | 40,659               | -                                   | 21,838                 | 7,280                  | 371,391      |
| 2017                   | 312,633                 | 21,799             | 41,799               | -                                   | 21,961                 | 7,478                  | 405,670      |
| 2018                   | 337,447                 | 22,749             | 44,093               | -                                   | 27,962                 | 6,914                  | 439,165      |
| 2019                   | 356,099                 | 24,485             | 49,550               | 60,787                              | 31,653                 | 7,140                  | 468,927      |
| 2020                   | 376,140                 | 21,005             | 45,228               | 81,735                              | 26,062                 | 6,438                  | 556,608      |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

COLLIER COUNTY, FLORIDA  
FUND BALANCES OF GOVERNMENTAL FUNDS  
Last Ten Fiscal Years  
(modified accrual basis of accounting)  
(amounts expressed in thousands)  
(unaudited)

|                                    | Fiscal Year      |                  |                  |                  |                  |                  |                  |                  |                  |                  |
|------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
|                                    | 2020             | 2019             | 2018             | 2017             | 2016             | 2015             | 2014             | 2013             | 2012             | 2011             |
| General fund                       |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Nonspendable                       | \$2,779          | \$2,383          | \$2,645          | \$3,386          | \$3,675          | \$3,546          | \$19,843         | \$15,744         | \$12,914         | \$9,460          |
| Restricted                         | 1,087            | 461              | 306              | 2,440            | 264              | 345              | 125              | 96               | 110              | -                |
| Assigned                           | 11,664           | 1,115            | 1,736            | 1,598            | 1,674            | 1,299            | 850              | 813              | 952              | 2,182            |
| Unassigned                         | 104,299          | 103,707          | 77,342           | 54,805           | 53,961           | 55,002           | 57,781           | 56,497           | 57,091           | 59,705           |
| Total general fund                 | <u>\$119,829</u> | <u>\$107,666</u> | <u>\$82,029</u>  | <u>\$62,229</u>  | <u>\$59,574</u>  | <u>\$60,192</u>  | <u>\$78,599</u>  | <u>\$73,150</u>  | <u>\$71,067</u>  | <u>\$71,347</u>  |
| All other governmental funds       |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Nonspendable                       | \$3,490          | \$2,887          | \$8,135          | \$2,385          | \$3,055          | \$3,112          | \$53,544         | \$46,049         | \$-              | \$107,626        |
| Restricted                         | 560,480          | 522,311          | 354,514          | 328,447          | 324,334          | 293,281          | 242,981          | 223,700          | 209,352          | 232,699          |
| Committed                          | 41,517           | 40,355           | 34,788           | 32,759           | 26,069           | 25,663           | 27,349           | 29,810           | 47,406           | 48,764           |
| Assigned                           | 52,613           | 31,977           | 21,129           | 33,822           | 28,644           | 30,800           | 28,391           | 36,364           | 80,771           | 34,215           |
| Unassigned                         | -                | -                | (246)            | -                | (89)             | (514)            | (62,085)         | (55,212)         | (48,944)         | 23,192           |
| Total all other governmental funds | <u>\$658,100</u> | <u>\$597,530</u> | <u>\$418,320</u> | <u>\$397,413</u> | <u>\$382,013</u> | <u>\$352,342</u> | <u>\$290,180</u> | <u>\$280,711</u> | <u>\$288,585</u> | <u>\$446,496</u> |

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**Collier County Government  
Fiscal Year 2022 Adopted Budget**

COLLIER COUNTY, FLORIDA  
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS

Last Ten Fiscal Years  
(modified accrual basis of accounting)  
(amounts expressed in thousands)

|                                                           | Fiscal Year |           |           |           |           |           | Fiscal Year |           |           |           |
|-----------------------------------------------------------|-------------|-----------|-----------|-----------|-----------|-----------|-------------|-----------|-----------|-----------|
|                                                           | 2020        | 2019      | 2018      | 2017      | 2016      | 2015      | 2014        | 2013      | 2012      | 2011      |
| Revenues:                                                 |             |           |           |           |           |           |             |           |           |           |
| Taxes                                                     | \$503,593   | \$471,127 | \$386,814 | \$355,885 | \$322,915 | \$300,341 | \$282,315   | \$285,765 | \$284,124 | \$296,640 |
| Licenses, permits and impact fees                         | 68,989      | 78,182    | 75,102    | 59,217    | 61,033    | 51,319    | 40,631      | 35,168    | 30,436    | 23,695    |
| Intergovernmental                                         | 96,684      | 100,191   | 92,206    | 86,656    | 83,949    | 92,818    | 89,392      | 83,667    | 79,402    | 74,453    |
| Charges for services                                      | 34,959      | 37,255    | 36,981    | 34,008    | 38,362    | 37,172    | 35,149      | 32,435    | 30,739    | 27,855    |
| Fines and forfeitures                                     | 2,334       | 2,491     | 2,375     | 2,263     | 2,708     | 2,866     | 3,252       | 3,712     | 4,205     | 3,882     |
| Interest income                                           | 13,178      | 22,046    | 6,133     | 3,233     | 4,440     | 4,606     | 2,393       | 1,406     | 2,197     | 3,602     |
| Special assessments                                       | 5,619       | 7,452     | 4,789     | 4,350     | 3,746     | 3,132     | 2,922       | 2,924     | 3,035     | 2,725     |
| Miscellaneous                                             | 6,799       | 5,566     | 4,527     | 8,705     | 6,600     | 16,063    | 11,553      | 4,833     | 4,664     | 10,565    |
| Total revenues                                            | 732,155     | 724,310   | 608,927   | 554,317   | 523,753   | 508,317   | 467,607     | 449,910   | 438,802   | 443,417   |
| Expenditures:                                             |             |           |           |           |           |           |             |           |           |           |
| Current:                                                  |             |           |           |           |           |           |             |           |           |           |
| General government                                        | 108,008     | 103,445   | 101,198   | 89,193    | 84,599    | 78,147    | 73,739      | 75,725    | 73,812    | 79,499    |
| Public safety                                             | 219,808     | 213,829   | 198,097   | 197,762   | 177,375   | 167,788   | 163,169     | 153,566   | 151,858   | 160,890   |
| Physical environment                                      | 20,986      | 23,728    | 31,994    | 12,465    | 15,283    | 16,157    | 11,276      | 13,790    | 22,870    | 14,251    |
| Transportation                                            | 53,316      | 45,245    | 45,904    | 41,003    | 36,011    | 36,992    | 38,789      | 37,170    | 42,176    | 50,741    |
| Economic environment                                      | 9,395       | 8,378     | 9,942     | 8,199     | 11,061    | 9,159     | 9,265       | 14,436    | 14,393    | 7,841     |
| Human services                                            | 20,242      | 17,005    | 15,849    | 15,058    | 14,038    | 13,151    | 12,367      | 12,254    | 10,988    | 13,075    |
| Culture and recreation                                    | 46,246      | 48,793    | 47,671    | 42,889    | 40,886    | 37,523    | 34,114      | 33,744    | 34,253    | 35,745    |
| Debt service:                                             |             |           |           |           |           |           |             |           |           |           |
| Principal                                                 | 26,507      | 23,127    | 21,864    | 21,439    | 20,743    | 20,039    | 18,510      | 25,125    | 31,602    | 36,493    |
| Interest                                                  | 12,731      | 11,521    | 10,165    | 11,908    | 12,713    | 13,555    | 14,177      | 17,565    | 18,149    | 20,933    |
| Redemption of debt                                        | -           | -         | -         | 5,588     | -         | -         | -           | -         | -         | -         |
| Payment to refunding bond escrow                          | -           | -         | -         | -         | -         | -         | 2,086       | 132       | -         | -         |
| Other fiscal charges                                      | 21          | 801       | 128       | 48        | 19        | 21        | 173         | 2,165     | 1,082     | 434       |
| Capital outlay                                            | 129,056     | 107,881   | 82,871    | 80,495    | 67,198    | 62,186    | 63,613      | 61,278    | 49,406    | 38,726    |
| Total expenditures                                        | 646,316     | 603,753   | 565,683   | 526,047   | 479,926   | 454,718   | 441,278     | 446,950   | 450,589   | 458,628   |
| Excess (deficit) of revenues<br>over (under) expenditures | 85,839      | 120,557   | 43,244    | 28,270    | 43,827    | 53,599    | 26,329      | 2,960     | (11,787)  | (15,211)  |

**Collier County Government**  
**Fiscal Year 2022 Adopted Budget**

COLLIER COUNTY, FLORIDA  
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS

Last Ten Fiscal Years

(modified accrual basis of accounting)

(amounts expressed in thousands)

|                                                         | Fiscal Year     |                  |                 |                 |                 |                 | Fiscal Year     |                  |                   |                   |
|---------------------------------------------------------|-----------------|------------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|-------------------|-------------------|
|                                                         | 2020            | 2019             | 2018            | 2017            | 2016            | 2015            | 2014            | 2013             | 2012              | 2011              |
| Other financing sources (uses):                         |                 |                  |                 |                 |                 |                 |                 |                  |                   |                   |
| Bonds issued                                            | -               | 62,965           | -               | -               | -               | -               | 89,780          | 73,805           | 131,525           | 24,620            |
| Premiums on bonds issued                                | -               | 3,238            | -               | -               | -               | -               | -               | 2,082            | 17,192            | 2,050             |
| Notes issued                                            | -               | -                | -               | 5,293           | -               | -               | -               | -                | -                 | -                 |
| Payment to refunding escrow                             | -               | -                | (44,525)        | -               | -               | -               | (89,622)        | (73,747)         | (150,550)         | (26,593)          |
| Leases                                                  | 358             | -                | -               | -               | -               | 1,915           | -               | -                | 236               | -                 |
| Loans issued                                            | -               | 28,060           | 55,713          | -               | -               | -               | -               | -                | -                 | -                 |
| Sale of capital assets                                  | 712             | 376              | 1,065           | 155             | 306             | 595             | 314             | 233              | 313               | 70                |
| Insurance proceeds                                      | 2,104           | 6,416            | 3,762           | 339             | 796             | 379             | 316             | 300              | 270               | 384               |
| Transfers in                                            | 144,991         | 140,633          | 114,358         | 117,833         | 121,654         | 196,026         | 97,854          | 90,637           | 91,524            | 107,167           |
| Transfers out                                           | (161,271)       | (157,399)        | (132,910)       | (133,834)       | (137,530)       | (208,760)       | (110,052)       | (102,061)        | (103,738)         | (118,037)         |
| Total other financing sources (uses)                    | (13,106)        | 84,289           | (2,537)         | (10,214)        | (14,774)        | (9,845)         | (11,410)        | (8,751)          | (13,228)          | (10,339)          |
| Net change in fund balances                             | <u>\$72,733</u> | <u>\$204,847</u> | <u>\$40,707</u> | <u>\$18,056</u> | <u>\$29,053</u> | <u>\$43,754</u> | <u>\$14,919</u> | <u>\$(5,791)</u> | <u>\$(25,015)</u> | <u>\$(25,550)</u> |
| Debt service as a percentage of noncapital expenditures | 7.59%           | 6.99%            | 6.63%           | 7.48%           | 8.11%           | 8.56%           | 8.66%           | 11.07%           | 12.40%            | 13.68%            |

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY  
LAST TEN FISCAL YEARS  
(amounts expressed in thousands)  
(unaudited)**

| Fiscal Year<br>Ended<br>September | Residential<br>Property | Commercial<br>Property | Government,<br>Institutional<br>and Other<br>Property | Industrial<br>Property | Agricultural<br>Property | Personal<br>Property | Centrally<br>Assessed<br>Property | Less:<br>Tax<br>Exempt | Total Taxable<br>Assessed<br>Value | Total<br>Direct<br>Tax<br>Rate | Estimated<br>Actual<br>Taxable<br>Value | Assessed<br>Value as a<br>Percentage of<br>Actual Value <sup>1</sup> |
|-----------------------------------|-------------------------|------------------------|-------------------------------------------------------|------------------------|--------------------------|----------------------|-----------------------------------|------------------------|------------------------------------|--------------------------------|-----------------------------------------|----------------------------------------------------------------------|
| 2011                              | \$57,922,450            | \$4,281,214            | \$ 4,721,185                                          | \$ 753,077             | \$ 275,544               | \$ 2,259,654         | \$ 171                            | \$ 8,773,516           | \$ 61,439,779                      | 4.4151                         | \$ 70,213,295                           | 100%                                                                 |
| 2012                              | 55,452,450              | 3,793,589              | 4,339,737                                             | 633,463                | 252,730                  | 2,253,274            | 187                               | 8,513,638              | 58,211,792                         | 4.4149                         | 66,725,430                              | 100%                                                                 |
| 2013                              | 55,738,290              | 3,785,006              | 4,337,007                                             | 609,058                | 261,964                  | 2,240,098            | 184                               | 8,473,811              | 58,497,796                         | 4.4126                         | 66,971,607                              | 100%                                                                 |
| 2014                              | 57,656,527              | 3,912,768              | 4,523,093                                             | 629,143                | 266,888                  | 2,200,895            | 152                               | 8,539,822              | 60,649,644                         | 4.1592                         | 69,189,466                              | 100%                                                                 |
| 2015                              | 61,457,718              | 4,082,445              | 4,692,490                                             | 651,646                | 268,161                  | 2,186,145            | 195                               | 8,741,753              | 64,597,047                         | 4.1582                         | 73,338,800                              | 100%                                                                 |
| 2016                              | 66,559,709              | 4,377,974              | 5,067,190                                             | 682,762                | 282,725                  | 2,353,841            | 134                               | 9,235,508              | 70,088,827                         | 4.1572                         | 79,324,335                              | 100%                                                                 |
| 2017                              | 73,334,846              | 4,681,110              | 5,252,880                                             | 763,216                | 282,376                  | 2,342,953            | 211                               | 9,537,260              | 77,120,332                         | 4.2029                         | 86,657,592                              | 100%                                                                 |
| 2018                              | 79,459,537              | 5,047,802              | 5,438,701                                             | 841,128                | 280,507                  | 2,448,008            | 246                               | 9,905,942              | 83,609,987                         | 4.1851                         | 93,515,929                              | 100%                                                                 |
| 2019                              | 83,819,751              | 5,360,190              | 5,681,034                                             | 923,980                | 283,625                  | 2,534,892            | 244                               | 10,317,449             | 88,286,267                         | 4.1827                         | 98,603,716                              | 100%                                                                 |
| 2020                              | 87,951,024              | 6,001,743              | 5,936,391                                             | 1,073,086              | 282,370                  | 2,619,748            | 232                               | 10,676,611             | 93,187,983                         | 4.1876                         | 103,864,594                             | 100%                                                                 |

Property is assessed as of January 1, and taxes based on these assessments are levied and become due on the following November 1. Therefore, assessments and levies applicable to a certain tax year are collected in the fiscal year ending during the next succeeding calendar year.

<sup>1</sup>The basis of assessed value required by the state is 100% of actual value including tax exemptions.

Source: Property Appraiser Recapitulation Report

**COLLIER COUNTY, FLORIDA  
PROPERTY TAX RATES - ALL DIRECT AND OVERLAPPING GOVERNMENTS  
LAST TEN FISCAL YEARS  
(unaudited)**

| Fiscal Year | Collier County |                       |                    |        | Other                  |                       |         |
|-------------|----------------|-----------------------|--------------------|--------|------------------------|-----------------------|---------|
|             | General Fund   | Special Revenue Funds | Debt Service Funds | Total  | County School District | Independent Districts | Total   |
| 2011        | 3.5645         | 0.6926                | 0.1580             | 4.4151 | 5.6990                 | 1.3299                | 11.4440 |
| 2012        | 3.5645         | 0.7627                | 0.0877             | 4.4149 | 5.5270                 | 1.2202                | 11.1621 |
| 2013        | 3.5645         | 0.7555                | 0.0926             | 4.4126 | 5.5760                 | 1.2395                | 11.2281 |
| 2014        | 3.5645         | 0.5873                | 0.0074             | 4.1592 | 5.6900                 | 1.2228                | 11.0720 |
| 2015        | 3.5645         | 0.5860                | 0.0077             | 4.1582 | 5.5800                 | 1.1853                | 10.9235 |
| 2016        | 3.5645         | 0.5856                | 0.0071             | 4.1572 | 5.4800                 | 1.1331                | 10.7703 |
| 2017        | 3.5645         | 0.6323                | 0.0061             | 4.2029 | 5.2450                 | 1.1138                | 10.5617 |
| 2018        | 3.5645         | 0.6145                | 0.0061             | 4.1851 | 5.1220                 | 1.2375                | 10.5446 |
| 2019        | 3.5645         | 0.6122                | 0.0060             | 4.1827 | 5.0490                 | 1.2331                | 10.4648 |
| 2020        | 3.5645         | 0.6172                | 0.0059             | 4.1876 | 5.0830                 | 1.2272                | 10.4978 |

Basis for property tax rates is 1 mill per \$1,000 of assessed value. Property is assessed as of January 1 and taxes based on those assessments are levied according to the tax rate in effect that tax year and become due on November 1. Therefore, assessments and levies applicable to a certain tax year are collected in the fiscal year ending during the following calendar year.

Sources: Property Appraiser Recapitulation Report  
Collier County Adopted Budget

**COLLIER COUNTY, FLORIDA  
PRINCIPAL TAXPAYERS COUNTY-WIDE  
2020 TAX ROLL  
(unaudited)**

| Owner/Taxpayer                  | 2020                    |      |                               | 2011                  |      |                               |
|---------------------------------|-------------------------|------|-------------------------------|-----------------------|------|-------------------------------|
|                                 | Property Taxes Levied   | Rank | Percent of Total Taxes Levied | Property Taxes Levied | Rank | Percent of Total Taxes Levied |
| Marco Hotel, LLC                | 2,039,629               | 1    | 0.19%                         | -                     |      |                               |
| HHR Naples LLC                  | 1,987,712               | 2    | 0.19%                         | 1,362,639             | 2    | 0.18%                         |
| The Moorings, Inc.              | 1,552,389               | 3    | 0.15%                         |                       |      |                               |
| PR Mercato LLP                  | 1,397,991               | 4    | 0.13%                         | 660,539               | 10   | 0.09%                         |
| Res Florida 1250 Holdings LLC   | 1,359,563               | 5    | 0.13%                         | -                     |      |                               |
| Coastland Center, LLC           | 784,612                 | 6    | 0.07%                         | 677,172               | 8    | 0.09%                         |
| CC-Naples Inc                   | 757,342                 | 7    | 0.07%                         | -                     |      |                               |
| The Arlington of Naples Inc     | 722,551                 | 8    | 0.07%                         | -                     |      |                               |
| Westbury Props Inc              | 662,259                 | 9    | 0.06%                         | -                     |      |                               |
| Collier HMA, Inc.               | 614,732                 | 10   | 0.06%                         | 670,169               | 9    | 0.09%                         |
| Florida Power & Light Company   | -                       |      | -                             | 2,514,323             | 1    | 0.34%                         |
| Century Link                    | -                       |      | -                             | 912,781               | 3    | 0.12%                         |
| Lee County Electric Co-Op, Inc. | -                       |      |                               | 858,602               | 4    | 0.11%                         |
| City National Bank of Miami     | -                       |      | -                             | 818,982               | 5    | 0.11%                         |
| Wal-Mart Stores East LP         | -                       |      | -                             | 738,855               | 6    | 0.10%                         |
| Naples HMA, Inc.                | -                       |      | -                             | 726,028               | 7    | 0.10%                         |
| Total                           | <u>\$ 11,878,780</u>    |      | <u>1.12%</u>                  | <u>\$ 9,940,090</u>   |      | <u>1.33%</u>                  |
| Total Property Taxes Levied     | <u>\$ 1,057,504,453</u> |      |                               | <u>\$ 750,091,683</u> |      |                               |

Amounts for taxpayers with similar names have not been combined.

Source: Property Appraiser's taxpayer listing in order of taxes levied.

**COLLIER COUNTY, FLORIDA**  
**PROPERTY TAX LEVIES AND COLLECTIONS**  
**LAST TEN FISCAL YEARS**  
(amounts expressed in thousands)  
(unaudited)

| Fiscal Year<br>Ended<br>September 30 | Population <sup>(1)</sup> | Total Tax<br>Levy for<br>Fiscal Year <sup>(2)</sup> | Collected within the<br>Fiscal Year of the Levy |                    | Total Tax<br>Levy Cost<br>Per Person |
|--------------------------------------|---------------------------|-----------------------------------------------------|-------------------------------------------------|--------------------|--------------------------------------|
|                                      |                           |                                                     | Amount                                          | Percentage of Levy |                                      |
| 2011                                 | 321,520                   | \$ 271,393                                          | \$ 260,961                                      | 96.2%              | \$ 844                               |
| 2012                                 | 323,785                   | 257,189                                             | 247,749                                         | 96.3%              | 794                                  |
| 2013                                 | 329,849                   | 258,650                                             | 248,648                                         | 96.1%              | 784                                  |
| 2014                                 | 339,642                   | 252,323                                             | 243,084                                         | 96.3%              | 743                                  |
| 2015                                 | 348,777                   | 268,604                                             | 259,121                                         | 96.5%              | 770                                  |
| 2016                                 | 353,936                   | 291,369                                             | 281,114                                         | 96.5%              | 823                                  |
| 2017                                 | 360,846                   | 324,123                                             | 312,507                                         | 96.4%              | 898                                  |
| 2018                                 | 368,534                   | 349,928                                             | 337,361                                         | 96.4%              | 950                                  |
| 2019                                 | 376,086                   | 369,258                                             | 356,075                                         | 96.4%              | 982                                  |
| 2020                                 | 383,166                   | 390,115                                             | 376,086                                         | 96.4%              | 1,018                                |



**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
RATIOS OF OUTSTANDING DEBT BY TYPE  
LAST TEN FISCAL YEARS  
(amounts expressed in thousands)  
(unaudited)**

| Fiscal<br>Year | Governmental Activities |           |                     |             | Business-type Activities |               |             | Total<br>Primary<br>Government | Percentage<br>of Personal<br>Income <sup>2</sup> | Per<br>Capita <sup>2</sup> |
|----------------|-------------------------|-----------|---------------------|-------------|--------------------------|---------------|-------------|--------------------------------|--------------------------------------------------|----------------------------|
|                | Limited<br>General      |           | Direct<br>Placement |             | Direct<br>Placement      |               |             |                                |                                                  |                            |
|                | Obligation              | Revenue   | Loans and           | Other Loans | Revenue                  | Loans and     | Other Loans |                                |                                                  |                            |
|                | Bonds (1)               | Bonds (1) | Notes Payable       | and Leases  | Bonds (1)                | Notes Payable | and Leases  |                                |                                                  |                            |
| 2011           | 14,684                  | 415,855   | 10,586              | 6,597       | 135,403                  | 8,589         | 99,904      | 691,618                        | 3.62%                                            | 2,126                      |
| 2012           | 9,994                   | 390,585   | 10,224              | 412         | 132,013                  | 6,970         | 92,613      | 642,811                        | 3.31%                                            | 1,914                      |
| 2013           | 4,664                   | 373,371   | 7,923               | 323         | 83,498                   | 23,067        | 111,827     | 604,673                        | 3.01%                                            | 1,794                      |
| 2014           | 4,223                   | 277,885   | 96,861              | 230         | 78,470                   | 17,100        | 114,235     | 589,004                        | 2.67%                                            | 1,732                      |
| 2015           | 3,369                   | 259,563   | 95,116              | 1,519       | 60,976                   | 28,714        | 105,549     | 554,806                        | 2.26%                                            | 1,669                      |
| 2016           | 2,941                   | 246,135   | 87,360              | 937         | 59,954                   | 24,727        | 96,954      | 519,008                        | 2.01%                                            | 1,577                      |
| 2017           | 2,499                   | 232,147   | 79,227              | 316         | 59,351                   | 108,278       | 931         | 482,749                        | 1.57%                                            | 1,320                      |
| 2018           | 2,037                   | 175,975   | 102,930             | 236         | 58,748                   | 129,141       | 587         | 469,654                        | 1.51%                                            | 1,326                      |
| 2019           | 1,560                   | 226,896   | 145,952             | 153         | 139,382                  | 113,576       | 239         | 627,758                        | 1.79%                                            | 1,659                      |
| 2020           | 1,063                   | 209,822   | 136,549             | 7,311       | 138,524                  | 98,165        | 957         | 592,391                        | 1.55%                                            | 1,540                      |

<sup>1</sup>See the Schedule of Demographic and Economic Statistics for personal income and population data.

**COLLIER COUNTY, FLORIDA**

**LEGAL DEBT MARGIN INFORMATION  
AS OF SEPTEMBER 30, 2020  
(unaudited)**

The Constitution of the State of Florida, Florida Statute 200.181 and Collier County set no legal debt limit.

**DIRECT, OVERLAPPING AND UNDERLYING DEBT  
AS OF SEPTEMBER 30, 2020  
(unaudited)**

|                                                      | Debt<br>Outstanding          | Estimated<br>Percentage<br>Applicable Based<br>on Population (1) | Estimated<br>Share of<br>Overlapping<br>Debt |
|------------------------------------------------------|------------------------------|------------------------------------------------------------------|----------------------------------------------|
| <b><u>Direct Debt:</u></b>                           |                              |                                                                  |                                              |
| Governmental Activities                              |                              |                                                                  |                                              |
| Limited General Obligation Bonds (1)                 | \$1,062,703                  | 100.00%                                                          | \$ 1,062,703                                 |
| Gas Tax Revenue Bonds (1)                            | 11,975,484                   | 100.00%                                                          | 11,975,484                                   |
| Special Obligation Revenue Bonds (1,3)               | 133,009,732                  | 100.00%                                                          | 133,009,732                                  |
| Tourist Development Tax Revenue Bonds (1)            | 64,837,473                   | 100.00%                                                          | 64,837,473                                   |
| Direct Placement Loans and Notes Payable (3)         | 136,549,218                  | 100.00%                                                          | 125,449,218                                  |
| Leases (3)                                           | 7,255,377                    | 100.00%                                                          | 7,255,377                                    |
| Financed Purchase Obligations                        | 55,661                       | 100.00%                                                          | 55,661                                       |
| Total Governmental Activities Direct Debt            | <u>354,745,648</u>           |                                                                  | <u>343,645,648</u>                           |
| <b><u>Overlapping Debt:</u></b>                      |                              |                                                                  |                                              |
| N/A                                                  | -                            | 0.00%                                                            | -                                            |
| <b><u>Underlying Debt:</u></b>                       |                              |                                                                  |                                              |
| City of Naples (4)                                   | 4,925,070                    | 5.78%                                                            | 284,669                                      |
| City of Marco Island (5)                             | 5,819,414                    | 4.69%                                                            | 272,931                                      |
| City of Everglades (6)                               | -                            |                                                                  | -                                            |
| <b>Subtotal, Underlying Debt</b>                     | <u>10,744,484</u>            | 10.47%                                                           | <u>557,600</u>                               |
| <b>Total Direct, Overlapping and Underlying Debt</b> | <u><u>\$ 365,490,132</u></u> |                                                                  | <u><u>\$ 344,203,248</u></u>                 |

(1) Amounts include the unamortized premium.

(2) Population numbers obtained from [www.worldpopulationreview.com/states/cities/florida](http://www.worldpopulationreview.com/states/cities/florida)

(3) Totals consist of more than one issuance.

(4) Governmental activities debt outstanding amount obtained from the City of Naples.

(5) Governmental activities debt outstanding amount obtained from the City of Marco Island.

(6) Governmental activities debt outstanding amount obtained from the City of Everglades.

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
PLEDGED-REVENUE COVERAGE  
LAST TEN FISCAL YEARS  
(amounts expressed in thousands)  
(unaudited)**

**Governmental Activities:**

| Fiscal<br>Year | Gas Tax Bonds             |              |          |          | Special Obligation Bonds(4)                              |              |          |          |
|----------------|---------------------------|--------------|----------|----------|----------------------------------------------------------|--------------|----------|----------|
|                | Gas<br>Tax<br>Collections | Debt Service |          | Coverage | Legally<br>Available<br>Non-Ad Valorem<br>Collections(5) | Debt Service |          | Coverage |
|                |                           | Principal    | Interest |          |                                                          | Principal    | Interest |          |
| 2011           | 18,312                    | 7,185        | 7,399    | 1.26     | 76,416                                                   | 1,545        | 2,597    | 18.45    |
| 2012           | 18,525                    | 7,505        | 7,077    | 1.27     | 82,866                                                   | 4,265        | 4,265    | 9.71     |
| 2013           | 18,229                    | 7,855        | 6,453    | 1.27     | 86,640                                                   | 9,695        | 7,249    | 5.11     |
| 2014           | 18,556                    | 8,040        | 4,018    | 1.54     | 91,043                                                   | 9,145        | 9,674    | 4.84     |
| 2015           | 19,547                    | 9,440        | 3,697    | 1.49     | 102,375                                                  | 8,885        | 9,426    | 5.59     |
| 2016           | 20,478                    | 9,900        | 3,242    | 1.56     | 107,268                                                  | 9,280        | 9,020    | 5.86     |
| 2017           | 21,799                    | 10,195       | 2,939    | 1.66     | 108,577                                                  | 9,705        | 8,591    | 5.93     |
| 2018           | 22,749                    | 10,510       | 2,737    | 1.72     | 118,725                                                  | 10,258       | 7,012    | 6.87     |
| 2019           | 22,709                    | 10,830       | 2,542    | 1.70     | 125,162                                                  | 10,865       | 7,191    | 6.93     |
| 2020           | 21,005                    | 11,170       | 2,178    | 1.57     | 124,638                                                  | 11,362       | 7,244    | 6.70     |

**Business-type Activities:**

| Fiscal<br>Year | Water and Sewer Revenue Bonds           |                                   |                             |              |          |             |
|----------------|-----------------------------------------|-----------------------------------|-----------------------------|--------------|----------|-------------|
|                | Water/ Sewer<br>Charges<br>and Other(1) | Less:<br>Operating<br>Expenses(2) | Net<br>Available<br>Revenue | Debt Service |          | Coverage(3) |
|                |                                         |                                   |                             | Principal    | Interest |             |
| 2011           | 106,839                                 | 60,107                            | 46,732                      | 4,969        | 6,711    | 4.00        |
| 2012           | 104,164                                 | 58,155                            | 46,009                      | 5,189        | 6,494    | 3.94        |
| 2013           | 105,682                                 | 68,916                            | 36,766                      | 5,422        | 6,268    | 3.15        |
| 2014           | 109,514                                 | 69,710                            | 39,804                      | 5,967        | 3,986    | 4.00        |
| 2015           | 118,066                                 | 74,344                            | 43,722                      | 6,073        | 3,639    | 4.50        |
| 2016           | 125,456                                 | 84,474                            | 40,982                      | 3,986        | 2,841    | 6.00        |
| 2017           | 136,064                                 | 97,904                            | 38,160                      | 3,902        | 2,818    | 5.68        |
| 2018           | 155,847                                 | 90,507                            | 65,340                      | 5,528        | 3,050    | 7.62        |
| 2019           | 163,653                                 | 98,281                            | 65,372                      | 6,261        | 4,091    | 6.31        |
| 2020           | 169,444                                 | 100,866                           | 68,578                      | 6,384        | 6,189    | 5.45        |

(1) Operating revenues plus other income; certain interest income, gain on disposal of assets, capital grants and contributions and transfers in are not included.

(2) Total operating expenses, excluding depreciation and amortization; loss on disposal of assets, interest expense and transfers out are not included.

(3) Net available revenue divided by total bonded debt service requirements for the County Water and Sewer District.

(4) Special Obligation Bonds were first issued in FY-2010, debt service payments commenced in FY-2011.

(5) The revenues that comprise the legally available non-ad valorem revenues are defined by bond documents; these revenues include Sales Tax and certain impact fees.

**COLLIER COUNTY, FLORIDA**  
**DEMOGRAPHIC AND ECONOMIC STATISTICS**  
**LAST TEN FISCAL YEARS**  
(unaudited)

| Fiscal<br>Year | Population(1) | Personal<br>Income(2) | Per Capita<br>Personal<br>Income(3) | Median<br>Age(4) | School<br>Enrollment(5) | Unemployment<br>Rate(6) |
|----------------|---------------|-----------------------|-------------------------------------|------------------|-------------------------|-------------------------|
| 2011           | 321,520       | 19,127,928,000        | 60,049                              | 45.9             | 42,921                  | 11.4%                   |
| 2012           | 323,785       | 19,446,631,000        | 59,264                              | 46.9             | 43,238                  | 9.3%                    |
| 2013           | 329,849       | 20,075,468,000        | 60,391                              | 47.1             | 43,789                  | 7.2%                    |
| 2014           | 339,642       | 22,033,344,000        | 64,872                              | 47.4             | 44,415                  | 6.3%                    |
| 2015           | 348,777       | 24,571,667,000        | 73,869                              | 47.5             | 45,228                  | 5.2%                    |
| 2016           | 353,936       | 25,763,656,000        | 78,473                              | 47.9             | 47,289                  | 4.9%                    |
| 2017           | 360,846       | 30,708,249,000        | 84,101                              | 48.5             | 49,394                  | 3.6%                    |
| 2018           | 368,534       | 32,749,753,000        | 87,829                              | 49.7             | 47,934                  | 3.3%                    |
| 2019           | 376,086       | 35,080,466,000        | 92,686                              | 50.3             | 48,441                  | 3.2%                    |
| 2020           | 383,166       | 38,252,405,000        | 99,382                              | 50.8             | 47,048                  | 5.7%                    |

Sources:

- (1) [www.colliergov.net/your-government/divisions-a-e/comprehensive-planning/population-and-demographics](http://www.colliergov.net/your-government/divisions-a-e/comprehensive-planning/population-and-demographics)
- (2) <https://fred.stlouisfed.org/series/PI12021>
- (3) <https://fred.stlouisfed.org/series/PCPI12021>
- (4) <https://fred.stlouisfed.org/series/B01002001E012021>
- (5) [www.collierschools.com/Page/349](http://www.collierschools.com/Page/349)
- (6) [www.floridajobs.org](http://www.floridajobs.org)

**COLLIER COUNTY, FLORIDA  
PRINCIPAL EMPLOYERS  
(unaudited)**

| Employer                                  | 2020           |      |                                          | 2011           |      |                                          |
|-------------------------------------------|----------------|------|------------------------------------------|----------------|------|------------------------------------------|
|                                           | Employees      | Rank | Percent of<br>Total County<br>Employment | Employees      | Rank | Percent of<br>Total County<br>Employment |
| Collier County Public Schools             | 5,832          | 1    | 3.76%                                    | 5,451          | 1    | 5.16%                                    |
| NCH Healthcare System                     | 4,315          | 2    | 2.78%                                    | 3,007          | 2    | 2.85%                                    |
| Arthrex, Inc.                             | 2,856          | 3    | 1.84%                                    |                |      |                                          |
| Collier County Government (excl. Sheriff) | 2,434          | 4    | 1.57%                                    | 2,184          | 4    | 2.07%                                    |
| Collier County Sheriff's Office           | 1,526          | 5    | 0.98%                                    | 1,387          | 6    | 1.31%                                    |
| Publix Supermarkets                       | 1,257          | 6    | 0.81%                                    | 2,214          | 3    | 2.10%                                    |
| City of Naples                            | 1,100          | 7    | 0.71%                                    |                |      |                                          |
| Ritz Carlton Hotel                        | 1,100          | 8    | 0.71%                                    |                |      |                                          |
| Seminole Casino - Immokalee               | 900            | 9    | 0.58%                                    |                |      |                                          |
| JW Marriott - Marco Island                | 850            | 10   | 0.55%                                    | 743            | 7    | 0.70%                                    |
| Other employers                           | 133,049        |      | 85.71%                                   | 90,599         |      | 85.81%                                   |
| Totals                                    | <u>155,219</u> |      | <u>100.00%</u>                           | <u>105,585</u> |      | <u>100.00%</u>                           |

(1) The Naples Grande Beach Resort property has also operated as the Registry Resort and the Waldorf Astoria Naples in recent years.

Sources:

Southwest Florida Economic Development Alliance  
Collier County Public Schools  
NCH Healthcare System  
Publix Corporate Office  
Arthrex, Inc.  
2016 Collier County Budget Book

**COLLIER COUNTY, FLORIDA**  
**BUDGETED FULL-TIME EQUIVALENT COUNTY EMPLOYEES BY FUNCTION <sup>(1)</sup>**  
**LAST TEN FISCAL YEARS**  
(unaudited)

|                            | Fiscal Year  |              |              |              |              |              |              |              |              |              |
|----------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
|                            | 2020         | 2019         | 2018         | 2017         | 2016         | 2015         | 2014         | 2013         | 2012         | 2011         |
| <b>Function:</b>           |              |              |              |              |              |              |              |              |              |              |
| General government         | 1,366        | 1,342        | 1,299        | 1,351        | 1,262        | 1,217        | 1,216        | 1,203        | 1,222        | 1,219        |
| Public safety              | 1,100        | 1,080        | 1,089        | 1,112        | 1,124        | 1,096        | 1,072        | 1,061        | 1,061        | 1,062        |
| Physical environment       | 90           | 80           | 73           | 73           | 70           | 69           | 67           | 67           | 69           | 66           |
| Transportation             | 235          | 228          | 224          | 219          | 211          | 192          | 187          | 187          | 199          | 213          |
| Economic environment       | 27           | 31           | 30           | 29           | 26           | 27           | 28           | 26           | 28           | 27           |
| Human services             | 61           | 58           | 58           | 58           | 56           | 56           | 53           | 51           | 50           | 50           |
| Culture and recreation     | 340          | 347          | 337          | 324          | 304          | 298          | 294          | 289          | 293          | 293          |
| Water and Sewer            | 438          | 436          | 414          | 410          | 384          | 342          | 340          | 342          | 344          | 344          |
| Solid Waste                | 44           | 45           | 43           | 31           | 28           | 27           | 28           | 29           | 27           | 27           |
| Emergency Medical Services | 202          | 202          | 199          | 194          | 193          | 193          | 172          | 172          | 172          | 172          |
| Airport Authority          | 15           | 15           | 15           | 15           | 15           | 14           | 14           | 16           | 16           | 16           |
| Collier Area Transit       | 5            | 5            | 5            | 4            | 4            | 3            | 3            | 3            | 3            | 1            |
| <b>Total</b>               | <b>3,923</b> | <b>3,869</b> | <b>3,786</b> | <b>3,820</b> | <b>3,677</b> | <b>3,534</b> | <b>3,474</b> | <b>3,446</b> | <b>3,484</b> | <b>3,490</b> |

<sup>(1)</sup> Includes the Board of County Commissioners and the Constitutional Officers

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
OPERATING INDICATORS BY FUNCTION  
LAST TEN FISCAL YEARS  
(unaudited)**

|                                                            | Fiscal Year |           |           |           |           |           |           |           |           |           |
|------------------------------------------------------------|-------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
|                                                            | 2020        | 2019      | 2018      | 2017      | 2016      | 2015      | 2014      | 2013      | 2012      | 2011      |
| <b>Function:</b>                                           |             |           |           |           |           |           |           |           |           |           |
| Police:                                                    |             |           |           |           |           |           |           |           |           |           |
| Physical arrests                                           | 6,227       | 9,072     | 9,266     | 8,269     | 9,359     | 9,347     | 11,277    | 11,277    | 11,297    | 20,180    |
| Parking violations                                         | 333         | 817       | 894       | 1,068     | 867       | 931       | 964       | 1,182     | 1,175     | 1,479     |
| Traffic violations                                         | 22,370      | 26,773    | 17,157    | 15,473    | 14,462    | 16,355    | 19,868    | 22,211    | 19,237    | 19,680    |
| Fire:                                                      |             |           |           |           |           |           |           |           |           |           |
| Fires reported                                             | **          | **        | **        | **        | 31        | 82        | 37        | 52        | 46        | 468       |
| Emergency responses (exclude fires)                        | **          | **        | **        | **        | 839       | 1,093     | 1,080     | 1,024     | 764       | 569       |
| Number of calls answered                                   | 680         | 870       | 804       | 795       | 870       | 1,175     | 1,117     | 1,076     | 810       | 1,037     |
| Transportation:                                            |             |           |           |           |           |           |           |           |           |           |
| Collier Area Transit ridership                             | 723,423     | 913,569   | 944,931   | 996,687   | 1,082,519 | 1,177,029 | 1,181,530 | 1,361,294 | 1,207,866 | 1,154,702 |
| Street resurfacing (lane miles)                            | 34          | 43        | 40        | 38        | 34        | 34        | 80        | 78        | 142       | 131       |
| Culture and recreation:                                    |             |           |           |           |           |           |           |           |           |           |
| Beach parking stickers issued                              | 131,645     | 146,500   | 143,500   | 149,490   | 139,828   | 134,051   | 181,878   | 122,415   | 114,778   | 312,144   |
| Library circulation                                        | 2,080,277   | 2,471,878 | 2,253,555 | 2,193,351 | 2,349,418 | 2,302,017 | 2,578,588 | 2,578,589 | 2,768,648 | 2,760,427 |
| Water:                                                     |             |           |           |           |           |           |           |           |           |           |
| New connections                                            | 2,031       | 2,297     | 2,776     | 1,951     | 2,023     | 2,204     | 1,878     | 1,417     | 1,189     | 921       |
| Wastewater:                                                |             |           |           |           |           |           |           |           |           |           |
| Average daily sewage treatment ##<br>(millions of gallons) | 21,015      | 18,853    | 18,030    | 18,555    | 17,864    | 17,090    | 17,150    | 16,954    | 15,834    | 14,747    |

##- Amounts include Golden Gate and NEU facilities

\*\* - Due to the consolidation of Fire Districts, this information is no longer being tracked.

Sources:

Police-Collier County Sheriff's Department

Fire-Collier County Bureau of Emergency Services, Greater Naples Fire District

Transportation-Collier County Alternative Transportation , Road and Bridge

Culture and Recreation-Collier County Parks and Recreation, Public Library

Water-Collier County Utility Billing

Wastewater-Collier County Wastewater

**Collier County Government  
Fiscal Year 2022 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
CAPITAL ASSET STATISTICS BY FUNCTION  
LAST TEN FISCAL YEARS  
(unaudited)**

|                                              | Fiscal Year |         |         |         |         |         |         |         |         |         |
|----------------------------------------------|-------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
|                                              | 2020        | 2019    | 2018    | 2017    | 2016    | 2015    | 2014    | 2013    | 2012    | 2011    |
| <b>Function:</b>                             |             |         |         |         |         |         |         |         |         |         |
| Public Safety:                               |             |         |         |         |         |         |         |         |         |         |
| Police stations                              | 7           | 7       | 7       | 7       | 7       | 7       | 7       | 7       | 7       | 7       |
| Patrol units                                 | 273         | 272     | 272     | 270     | 274     | 276     | 276     | 275     | 275     | 275     |
| Fire:                                        |             |         |         |         |         |         |         |         |         |         |
| Fire stations                                | 4           | 4       | 4       | 4       | 4       | 4       | 4       | 3       | 3       | 3       |
| Highways and streets:                        |             |         |         |         |         |         |         |         |         |         |
| Streets (miles)                              | 1,172       | 1,169   | 1,166   | 1,161   | 1,159   | 1,149   | 1,151   | 1,184   | 1,184   | 1,184   |
| Streetlights                                 | 5,364       | 4,635   | 5,083   | 5,074   | 5,182   | 4,958   | 4,958   | 4,868   | 4,781   | 4,759   |
| Traffic signals                              | 377         | 377     | 377     | 374     | 365     | 360     | 370     | 353     | 297     | 295     |
| Culture and recreation:                      |             |         |         |         |         |         |         |         |         |         |
| Parks acreage                                | 1,560       | 1,521   | 1,521   | 1,521   | 1,521   | 1,521   | 1,521   | 1,521   | 1,520   | 1,511   |
| Parks                                        | 66          | 61      | 61      | 61      | 61      | 61      | 61      | 61      | 61      | 60      |
| Swimming pools                               | 9           | 9       | 9       | 8       | 8       | 8       | 8       | 8       | 8       | 8       |
| Tennis courts                                | 40          | 45      | 45      | 45      | 45      | 45      | 45      | 45      | 45      | 45      |
| Community centers                            | 9           | 9       | 9       | 9       | 9       | 9       | 8       | 8       | 8       | 8       |
| Libraries                                    | 10          | 10      | 10      | 10      | 10      | 10      | 10      | 10      | 10      | 10      |
| Number of volumes in libraries               | 659,112     | 663,811 | 593,378 | 557,188 | 567,248 | 605,408 | 683,237 | 692,229 | 673,131 | 741,389 |
| Water:                                       |             |         |         |         |         |         |         |         |         |         |
| Number of customers                          | 75,837      | 73,854  | 71,614  | 66,010  | 61,830  | 59,443  | 57,548  | 55,878  | 54,190  | 53,181  |
| Water mains (miles)                          | 1,166       | 1,149   | 1,132   | 1,067   | 1,015   | 986     | 925     | 888     | 888     | 886     |
| Maximum daily capacity (per million gallons) | 33,658      | 32,113  | 30,956  | 32,243  | 33,877  | 31,376  | 30,460  | 30,120  | 29,988  | 29,616  |
| Wastewater:                                  |             |         |         |         |         |         |         |         |         |         |
| Sanitary sewers (miles)                      | 1,186       | 1,181   | 1,156   | 1,085   | 1,021   | 1,028   | 1,030   | 1,081   | 1,116   | 1,115   |
| Primary and secondary drainage facilities    | 325         | 322     | 312     | 289     | 294     | 306     | 306     | 305     | 305     | 303     |

Police-Collier County Sheriff's Department

Fire-Collier County Bureau of Emergency Services

Highway and Streets-Collier County Traffic Operations, Transportation Engineering, Road and Bridge

Culture and Recreation-Collier County Public Library, Parks and Recreation

Water-Collier County Water, Utility Billing

Wastewater-Collier County Stormwater, Wastewater